



# FY 22 | ADOPTED BUDGET





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# VISION

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Columbia is the best place for everyone to live, work, learn and play.



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# MISSION

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To service the public equitably through democratic, transparent and efficient government.



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# CORE VALUES

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**Service:** We exist to provide the best possible service to all.

**Communication:** We listen and provide responses that are clear, accurate, and timely.

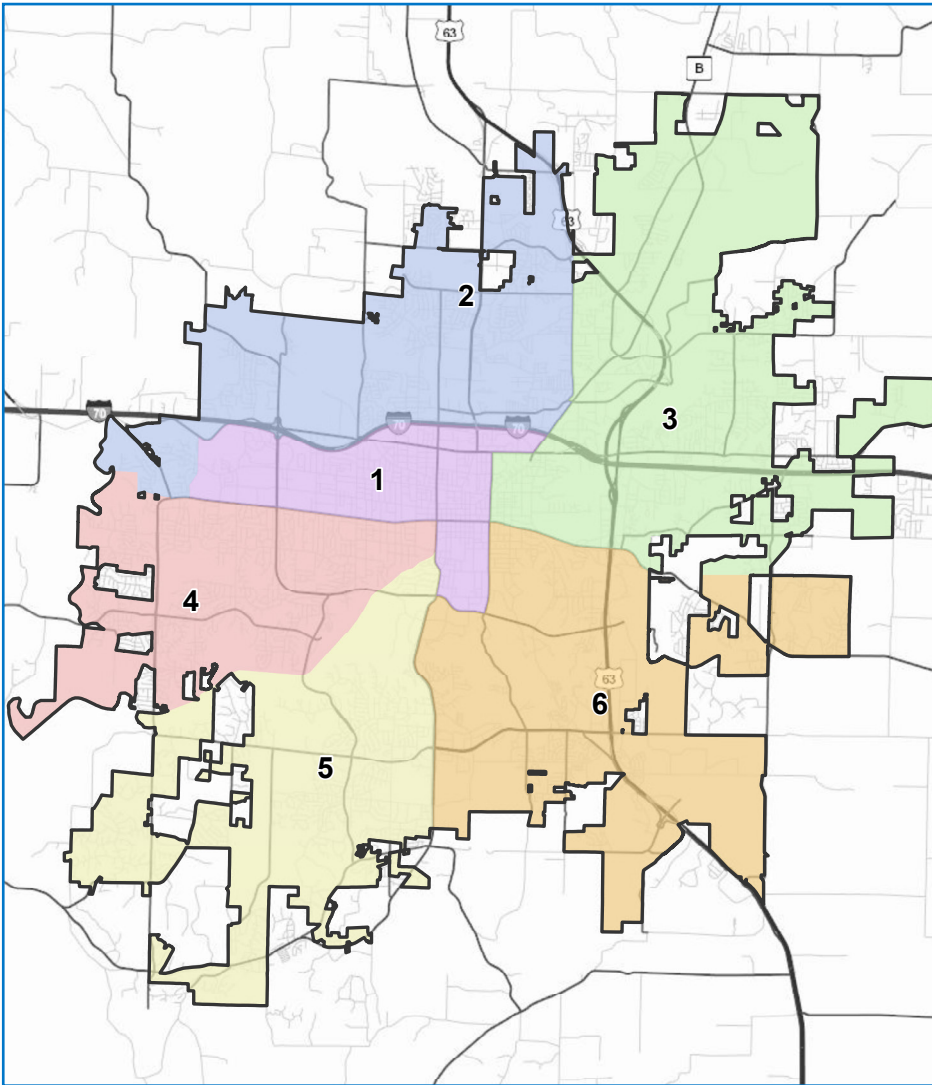
**Continuous Improvement:** We value excellence through planning, learning, and innovation.

**Integrity:** We are ethical, fair and honest stewards of our community's resources.

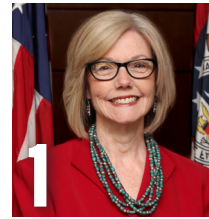
**Teamwork:** We build trust and achieve results by working together.

**Equity:** We recognize the local government's role in our community's history of systemic oppression. We are committed to removing these barriers and rooting our priorities, decisions and culture in the principles of diversity, inclusion, justice, and equal access to opportunity.

# Mayor & City Council



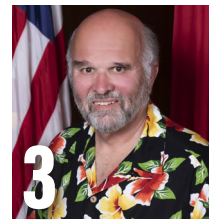
**Mayor  
Brian Treece**  
Mayor@CoMo.gov



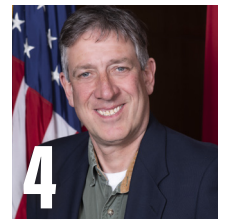
**1  
Pat Fowler**  
Ward1@CoMo.gov



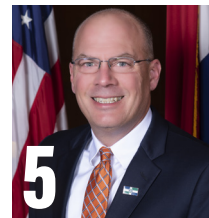
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## Core Competencies



Full  
Service  
City



Opportunities  
For Citizen  
Involvement



Excellent  
Customer  
Service



Strong  
Financial  
Management



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Columbia  
Missouri**

For the Fiscal Year Beginning

**October 01, 2020**

*Christopher P. Morill*

**Executive Director**

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Columbia, Missouri for its annual budget for the fiscal year beginning October 1, 2020 (FY 2021).

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

This is the 25th consecutive year the City of Columbia has received this award.



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Remarks by John Glascock, City Manager - 2022 Budget

July 29, 2021 12:00 p.m.

Thank you for joining me today as I outline my proposed budget for fiscal year 2022. These draft recommendations align with priorities outlined repeatedly by citizens and goals from the City Council.

As we budget for the next fiscal year, I am happy to tell you that the City is in a sound financial position, despite the difficult year we have had. The COVID-19 pandemic has been incredibly difficult, with many industries and businesses struggling financially. As a City, we had to adjust our services and were forced to make difficult decisions around the safety of our residents and staff. During that time our staff has worked tirelessly to maintain a balanced budget and keep up to date with numerous resources from the federal government.

The COVID-19 pandemic, however, is not over and we continue to monitor case rates and variants of the virus.

This proposed budget looks different than previous years because the staff in our Finance Department have worked vigorously to transition the way we budget. This transition not only changes the way our budget looks, but it also changes the way we allocate some resources. This will help me reach one of my main goals of putting employees first. I have proposed a 3% across the board raise for employees in every department, and .5% performance pay for top performers within the City. In fiscal year 2022 we will complete a compensation and pay plan study that will help us adjust wages to be more competitive and ensure we are offering proper benefits. This budget also includes more targeted training for staff at all levels, which is an important step in creating an upward trajectory for employee's careers here at the City of Columbia and aligns with organizational excellence goals outlined in our Strategic Plan.

In addition to ensuring competitive wages for our employees, I have also proposed funding for those areas citizens repeatedly tell us are the most important to them.

This proposed budget includes funding for additional staff for our police, fire, and health departments, which will allow us to reduce response times, improve our relationship with our citizens and continue to fight the COVID-19 virus. I have also prioritized improving our City's infrastructure like streets and sidewalks. As Columbia continues to grow it will be important for us to lay the groundwork to meet increasing expectations and needs.

This proposed fiscal year 2022 budget shows total expected revenues of around \$444 million dollars and total estimated expenditures are approximately \$474 million dollars. This fiscal year includes \$45 million dollars in capital improvement projects, making operational expenditures \$429 million dollars. In the General Fund, revenues are projected at a little over \$108 (\$108.7) million dollars while expenditures are expected to be a little over \$110 (\$110.1) million dollars. Typically, if there is a gap between revenues and expenses, it's because the City may accumulate project fund balances over several years and then spend that cash in a future year to pay for those capital projects.

For instance, in fiscal year 2021 Columbia Regional Airport appropriated \$66 million dollars in capital projects, but in fiscal year 2022 the airport only plans to appropriate \$2.5 million dollars for its projects. This year's gap also comes from the \$25 million dollars the City has been awarded from the American Rescue Plan Act. This money can be used for one-time expenses related to the COVID-19 pandemic.

Other areas of revenue are looking up. Sales tax revenue is anticipated to come in higher than we expected during the pandemic. To date, in fiscal year 2021, we have experienced a 9% sales tax growth. We are not expecting the same increase in fiscal year 2022, but we are still projecting an increase in sales tax of around 3.2%.

Some other areas have not seen this same growth in revenue. Our hospitality industry, for example, was one of the hardest hit during the pandemic as fewer people were coming to Columbia for events. Although local lodging tax revenue was down from the pandemic, it has begun to rebound during the current fiscal year.

In an effort to address the financial impacts of the virus, last year the City was forced to make drastic cuts, including eliminating 78.5 full-time positions. In this proposed budget, I am happy to say we are not proposing any staff cuts for fiscal year 2022. But I am proposing that we add 38.75 new full-time positions, still leaving us well under where we were before making cuts. These positions will, in part, be added to our Police Department, Fire Department, Health Department and Public Works Department for fiscal year 2022. I am also proposing adding a position within Economic Development. This person will serve as a business retention and expansion manager. They will fulfill the role of an ombudsman who will be a business advocate and help developers and business owners navigate City departments and their processes. This position will make it easier for new businesses to startup and existing businesses to expand in Columbia.

We will also strive to improve our existing infrastructure. Our utilities, for example, allow customers to flip on the lights without thinking twice and keep our City clean.

This winter during the extremely cold weather our utilities withstood the conditions, meaning our customers did not experience rolling blackouts and we did not have to purchase any additional equipment. In order to continue providing the best quality utility services, I have proposed more than \$26 million dollars for capital improvement projects for our utilities. That includes \$6.9 million dollars for sewer and \$8.4 million dollars for electric.

Over the past year, our Solid Waste Utility has implemented changes to a Pay As You Throw program. This program has greatly reduced the amount of refuse being put into our landfill and increased recycling, which aligns with our Climate Action and Adaptation Plan. It has also allowed us to maintain curbside recycling and trash collection which I have proposed we continue to fund for fiscal year 2022. Additionally, we have budgeted more than \$3.1 million dollars for capital improvements for our Solid Waste Utility.

Included in the fiscal year 2022 budget is a proposed 3% voter-approved water revenue increase, which will become effective in January 2022.

The citizens approved this ballot issue in August 2018, for system modernization and reliability, which included projects such as the southeast pump station, West Ash upgrades and the Water Treatment Plant upgrade. The ballot issue proposed an overall 11% revenue increase to cover the debt payments that would be used to pay for the various projects. To date, we have only implemented 3% of the voter-approved 11%.

As we explore how we can improve our services, it is a priority for the City to tie these improvements to our Climate Action and Adaptation Plan and to the City's Strategic Plan. We need to take the findings from these plans and implement them into our existing and changing infrastructure to meet our goals toward creating a more sustainable and equitable environment. This will help us mitigate the effects of pollution and create a safer place for future generations in Columbia.

Some of the services we already provide align with these plans. In the current year's budget, we introduced fare-free transit on Go COMO buses in an effort to remove some of the burdens for our residents' day-to-day costs.

I have proposed in the budget for fiscal year 2022 that we continue to offer fare-free transit because we know the pandemic continues to impact our residents.

Each year our residents show their concern for road conditions. Last year, I recommended the City utilize CARES Act funding to replace the Airport subsidy and Transit capital project match funding from the transportation sales tax and temporarily relocate this funding to street maintenance for four years. This

amounts to an additional \$2 million dollars in the transfer from Transportation Sales Tax to Street Maintenance per year, bringing the total transfer to \$7.8 million dollars. This funding will continue to help our crews make repairs, including crack sealing, chip seal, micro surfacing and more.

The pandemic has not slowed our work on expanding the Columbia Regional Airport, and we continue our work to build a new terminal. The project is on schedule to be completed in 2022 and will allow COU to improve the passenger experience and expand its reach. After being impacted by the pandemic, enplanements are increasing and we expect them to continue to grow.

Just as citizens tell us they prioritize infrastructure like streets, we know they also value public safety, which is why this proposed budget includes more than \$46 million dollars for public safety. I have proposed six new positions for the police department totaling around \$387,000. These positions include, in part, a crime scene investigator, a records custodian and a community service aide.

Earlier this month we announced our officers will begin working 12-hour shifts in September to create a safer work environment and reduce response time to calls. As we work to fill vacancies, the Columbia Police Department will continue to recruit community-minded applicants to keep our residents safe.

Just as we have invested in improvements for our Police Department, we are also investing in the Columbia Fire Department. We are currently working to build a new fire station on the south side of town and will begin gathering feedback from residents next month. This fire station will house three firefighters per shift.

We have also budgeted to expand on the east side of town as well, and are currently looking for land to be the home of a new station there. I have proposed five new positions within CFD, including four firefighters and one equipment technician. Expanding the department will allow crews to respond more quickly in these rapidly growing areas.

After an incredibly difficult year, we have also proposed additional staff for Public Health and Human Services. Some of these positions will be temporary to help manage the workload as we continue to battle the pandemic, and some will be permanent. These positions will play a critical role in continuing our work to fight the virus while still being able to provide other important services like support for new mothers, health screenings and so much more.

As I have previously mentioned, everything I have touched on so far fits into a bigger picture here at the City. Community stakeholders and City staff have worked together to outline goals and action steps for the City in our Strategic Plan. The Columbia City Council approved this plan earlier this month.

It will serve as a guide for how the City makes decisions moving forward, and will help us ensure those decisions are creating an equitable environment for our residents. This year, for the first time, we will also be tying the Strategic Plan to our budget to ensure our financial decisions align with the priorities that have been outlined in the plan.

Included in this budget is money for another citizen survey, which aligns with performance measures in the plan. We have also budgeted to include a new position within the City Manager's Office, an Officer of Diversity, Equity and Inclusion. Having someone in this role is an important step in creating the most welcoming and inclusive environment we can, both for citizens and employees.

This Strategic Plan also helps us identify areas where we have room to improve. As we know, the COVID-19 pandemic has exacerbated inequities in our community. One of these is access to high-speed internet. It is my priority to improve access to broadband within the City. During the fiscal year 2022, we will be able to utilize federal funds that have become available to improve infrastructure like this.

Funding from both the CARES Act and the American Rescue Plan will help us do this. This funding will make our City more resilient to challenges in the future. Columbia has been awarded \$25.2 million dollars from the American Rescue Act and we have already received \$12.6 million dollars. Our staff is working to determine how this money can be used to fund projects that will help those residents who were impacted the most by the pandemic and help our economy recover and grow. We are in the early process of gathering feedback from the community and determining what projects will provide the most benefit. The Columbia City Council will address this funding in the coming months.

We have already begun using funding from the General Fund to help our businesses recover financially from the Pandemic. The City is now offering rebates for restaurants, bars, and businesses in the hospitality and tourism industry. This money will help cover costs that were incurred from stricter regulations and mitigating the spread of the virus during the height of the pandemic.

As restrictions have lifted and the vaccination rate continues to climb, I look forward to seeing these businesses returning to more normal operations. Right now, we have more work to do to increase vaccinations and mitigate the spread of COVID-19.

As we look forward, it will be important for us to continue to find ways to fund ongoing costs as well. During fiscal year 2022 we could see a Wayfair tax that would allow the state and local governments to collect sales taxes from out-of-state retailers. Our residents will also have the opportunity to vote on an extension of the park sales tax. If approved, the money will be used to renovate existing parks, trails and

facilities and enhance existing projects. Our parks and trail systems have proven to be a great asset for our residents, adding green space and providing a place for people to participate in healthy activities.

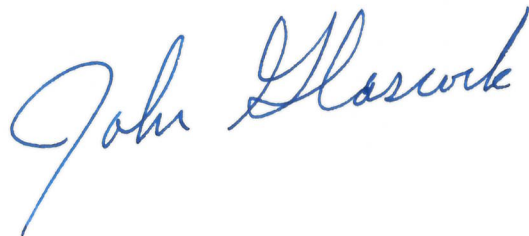
We will continue to work to implement policies and procedures that create an environment where the City of Columbia is the best place to live, work, learn and play, and our budget is an important step in that process.

This will mean providing new opportunities for our employees to grow. During the current fiscal year and into fiscal year 2022, City employees and some of their families will have the chance to receive 15% off of tuition for undergraduate and graduate courses through our partnership with Columbia College. This is an increase from the previous 10%. Paving the way for our staff to better their education and opportunities will allow us to have a higher-skilled and happier workforce. I am also proposing that we allow our employees to honor Juneteenth in 2022. In order to do this, I am proposing around \$500,000 in this budget to provide holiday pay for employees to take time off and close City buildings.

Allowing opportunities for staff to honor important days like these that have not been formally recognized in the past is an important step toward creating the environment we strive for here at the City. I appreciate the work our staff has put into the budget that has allowed us to free up funds and prioritize our employees after several years of cuts.

I want to thank everyone who has worked to put together this comprehensive budget.


This proposed budget is an important step in achieving our goals, and with so many services across the City I could not do this alone. Materials related to the budget can be found on our website or in-person here at City Hall. Our City Council will discuss this proposed budget in the coming weeks, and I encourage residents to attend these discussions and provide feedback.

A handwritten signature in blue ink, reading "John Glascock". The signature is written in a cursive, flowing style.


## CERTIFICATION

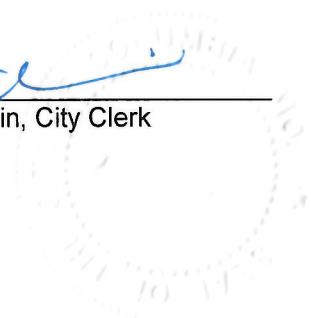
The undersigned hereby certify that the attached document is a true copy of the annual budget of the City of Columbia, Missouri for the Fiscal Year beginning on October 1, 2021 and ending on September 30, 2022, as finally adopted by the City Council on September 20, 2021.

IN WITNESS WHEREOF, I have executed this certification on this **4th** day of **October, 2021**.

  
\_\_\_\_\_  
John Glascock, City Manager

IN WITNESS WHEREOF, I have executed this certification and affixed the corporate seal of the City on this **4th** day of **October, 2021**.

  
\_\_\_\_\_  
Sheela Amin, City Clerk



# General Information

- 1 ▶ How Our Budget is Organized
- 2 ▶ City Profile
- 3 ▶ Organizational Chart
- 4 ▶ Departments
- 5 ▶ Fund Structure
- 6 ▶ Budget Process
- 7 ▶ Assessed Values of Taxable Property



*Photo by Leslie Thornhill, Capture CoMo Finalist*



*Photo by Kent Garrett-Moore, Capture CoMo Finalist*

## How Our Budget is Organized

The annual budget is the mechanism used to allocate city resources to departments in order to be able to deliver effective and efficient services to our customers. The budget document is intended to provide information about the city, both financial and operational, from a variety of perspectives and high degree of detail.

**Budget Message** - This is the City Manager's letter to the council and citizens which explains the guiding principles that were used to develop the budget, highlight significant changes in the budget, and identify future issues that will need to be resolved.

**General Information** - This section provides demographics about the City, financial structure of funds and departments, and explains the budget process.

**Strategic Plan** - City of Columbia's long term strategic plans and goals are summarized in this section.

**Budget in Brief** - This section contains a wide variety of summary reports. Each of these reports contain information on the last year's actual figures, current year estimates (by fund only), and projections for the next year. The following types of summaries are found in this section: revenues, expenditures, funding sources and uses, operating statement summaries by fund, five year capital improvement plan summary for general government departments (streets, parks, public safety, etc.) as well as for enterprise departments (water, electric, sewer, transit, airport, etc.), debt summary, authorized personnel summaries, and a General Fund summary.

**Departmental Information** - Within each department, the reader will find all of the key information about that department including a description, objectives, highlights/significant changes, budgets by category, authorized personnel, debt, capital projects, fines, fees and charges the department is authorized to collect, as well as five year trend information on total revenues, total expenses, net income/(loss), funding equity, cash reserves and targets, and employees per capita.

There are also a number of five year trend graphs provided. These include the total budgeted expenditures vs. the total capital project expenditures; total employees per capita; revenues, expenses, and net income; and cash reserves versus cash reserve targets.

At the end of each department's budget there is a schedule showing all fees, fines, and service charges associated with that department. This schedule shows the legal authority, the date the fee was last changed, the current year's rate or amount and next year's rate or amount. We have shaded in green those items that are being changed in the next year's budget so they are easy to identify.

**Functional Groups** - The departments and funds are grouped by function in an effort to help readers easily locate and understand the information presented in this document. The following information lists the functional groups and the departmental budgets included in each group.

**Administrative Departments:** These budgets are all funded in the General Fund with the exception of the general government debt and general government capital projects. The departments funded within the General Fund include City Council, City Clerk, City Manager, Finance, Human Resources, Law, City General, and Public Works Administration. A portion of the costs of these operations is recovered from the departments outside of the General Fund in the form of a General and Administrative Fee.

**Health and Environment:** These budgets have a central mission to preserve, protect, and promote our community. The departments included in this functional group include Public Health and Human Services, Economic Development, Cultural Affairs, the Office of Sustainability, Community Development, the Community Development Block Grant, Convention and Visitors Bureau, and the Contributions Fund.

**Parks and Recreation:** These budgets support the parks and recreation activities within the City. The budgets included in this functional group include Parks General Operations, Recreation Services, Parks and Recreation Capital Projects, and the Parks Sales Tax Fund. Most of the information presented is net of the parks sales tax fund so the reader can identify the actual dollars that are available.

**Public Safety:** The budgets included in this functional group include Police, Fire, Public Safety Capital Projects, and Municipal Court.

**Supporting Activities:** These departments provide goods and services to other City departments on a cost-reimbursement basis. The budgets included in this functional group include the Employee Benefit Fund, Self Insurance Fund, Facilities Management (was Custodial & Building Maintenance Fund), Fleet Operations Fund, Vehicle & Equipment Replacement Fund, Information Technology Fund (IT), and Community Relations (was Community Relations Fund). For FY 21, Utility Customer Services operations have been incorporated within the Utilities funds.

**Transportation:** These departments and budgets work together to provide a quality transportation system for the City. The budgets included in this functional group include Public Works Engineering, Streets and Sidewalks, Transit, Airport, Parking, Railroad, Transload, as well as the following special revenue funds that are transferred into those budgets which include the Capital Improvement Sales Tax Fund, Transportation Sales Tax Fund, and Public Improvement Fund. This document provides totals for transportation that are net of the tax funds so readers can identify the actual cash amounts that are available for this function.

**Utilities:** The budgets included in this functional group include Water, Electric, Sewer, Solid Waste, Mid-Missouri Solid Waste District, and Storm Water.

**Appendices** - contains the Personnel Positions detail, Glossary, Fleet Replacement Schedule, Financial Notes & Policies, Department Directory and Boards and Commissions.

## City of Columbia Profile

### History of Columbia:

Osage and Missouri Indians roamed parts of Missouri prior to Lewis and Clark's expedition which took place in the early 1800's. The settlement currently named Columbia was called Smithton. However, due to a lack of water supply, the founders moved the settlement east across the Flat Branch and renamed it Columbia in 1821. The City of Columbia was incorporated in 1826, incorporated as a third-class city in 1892, and became a charter city in 1949. Columbia is a growing city and currently takes up 65.20 square miles of land.

### Government:

The City of Columbia has a council/manager form of government. The mayor and 6 council members are elected by the citizens of Columbia and serve for 3 years with staggered terms of service. Since April 2014, the mayor and council members have received stipends. The City Manager reports to the Mayor and is considered the chief administrator. Department heads for all municipal functions report to the City Manager.

### Culture and Recreation:

Columbia has big city entertainment and a great appreciation for all the arts ranging from international opera and ballet companies to contemporary music superstars. For the sports minded person there are many fun activities and ways to keep in shape.

Columbia is a progressive city offering its citizens a wide variety of experiences from fine dining to theater to rides on the trail to exciting sporting events. Columbia offers it all. The City of Columbia works hard to help keep the city as one of the best places to live and raise a family!

It offers a high quality of life for people of all ages and interests, a low cost of living, an excellent education system, outstanding health care facilities, abundant entertainment and employment opportunities, beautiful parks and trails, a clean environment and much more.

### Recreation: (Parks and Recreation 573-874-7460)

Athletic and Health Clubs.....	25
Athletic Fields (w/ lights & irrigation) .....	26
Community Activity & Recreation Center (ARC).....	1
Number of Pools (Private & Public).....	9
Golf Courses (Municipal).....	2
Golf Courses (College).....	1
Golf Courses (Private).....	5
Disc Golf Course.....	4
Parks (Total Acres 3,549) excluding Rec facilities.....	75
Bowling Alleys.....	1
State Parks.....	4
Roller Rinks.....	0
Roller Hockey Facilities (Outdoor).....	1
Skate Park.....	3
Soccer Fields.....	28
Tennis Courts.....	27
Volleyball Courts.....	13

### Cultural Arts: (Cultural Affairs 573-874-6386)

Movie Theaters (screens).....	24
Performing Arts Organizations/Companies*.....	28
Visual Art Venues, Museums & Galleries*.....	21
Arts Festivals*.....	20

\*Estimated Numbers

### Community:

For being a relatively small town, Columbia has "Big Town" amenities. There are a variety of local business, several hospitals, numerous radio stations and numerous hotels/motels and restaurants.

### Community Facilities:

Hospitals.....	7
Hotels/Motels.....	33
Hotel/Motel Rooms.....	3,517
Restaurants (incl. Food Trucks).....	321
Shopping Centers.....	17
Shopping Malls.....	1

### Education:

Columbia Public Schools have national reputations. They have earned the highest possible rating in Missouri and continue to receive national honors both from the students and teachers alike. The school district graduates one of the highest percentages of Merit Scholars in the country. Columbia also prides itself with having two private colleges and one university from which to receive extended education.

### Public Schools (Number) & Enrollment (Number)

Total Public Schools (33).....	18,215
Elementary Schools (22).....	8,226
Middle Schools (7).....	4,255
Senior High Schools (4).....	5,734
Stephens College.....	652
Columbia College.....	11,385
Univ. Of Missouri-Columbia.....	31,103

### Libraries:

Number of Libraries .....	4
<i>Daniel Boone Regional Library, UM(Ellis), Columbia College &amp; Stephen's College</i>	

### City Streets: (573-874-6289)

Paved (Lane miles).....	1,422.7
Gravel (Lane miles).....	4.1

### City Sewers: (573-441-5530)

Gravity Sewer lines (miles).....	721.2
City Force Main (miles).....	26.4

### Fire Protection: (573-874-7391)

Number of Stations (#10 in 2022).....	9
Total number of employees .....	153
Number FF/Eng./Capts/Bat Chief/Div Chief.....	148
Number of vehicles.....	52
Number of hydrants.....	6,329

### Police Protection: (573-874-7652)

Number of stations.....	2
Number of sub-stations.....	5
Total number of employees.....	239
Number of Sworn Positions.....	187
Number of Civilian Positions.....	52
Number of vehicles.....	102

## City of Columbia Profile

### Parking: (573-874-7674)

On-Street Meters.....	1,796
Off-Street Meters.....	37
Permit Spaces (lots/garages).....	2,074
Hourly Garage Spaces.....	387
Reserved Spaces in Lots and Garages.....	167

### Airport: (573-874-7508)

Airport Facilities.....	1
Airlines: American Airlines & United Airlines....	2

### Climate:

Annual rainfall is approximately 42.62 inches/year.  
 Annual snowfall is approximately 19.0 inches/year.  
 Warmest month and average (July - 88 degrees)  
 Coolest month and average (January – 21 degrees)

### Utilities:

The City of Columbia is a full-service city that provides a variety of services to the citizens of Columbia.

Water and Electric.....	573-874-7289
Recycling/Refuse Collection .....	573-874-2489
Sewer .....	573-874-2489
Storm Water .....	573-874-2489
Utility Customer Service.....	573-874-7380

### Top 5 Employers in Columbia in 2020

University of Missouri .....	8,480
University Hospital & Clinics .....	5,304
Columbia Public Schools .....	2,672
Veterans United Home Loans.....	2,360
Truman Memorial Veteran's Hospital .....	1,602

### Sales Tax:

Sales tax in Columbia is 7.975% in all areas of the City except those located in transportation development districts (TDDs). The tax amount includes the following:

State Sales Tax.....	4.225%
County General Revenue Tax.....	0.500%
County Road Tax.....	0.500%
Boone County Law Enforcement Tax.....	0.125%
City General Revenue Tax.....	1.000%
City Transportation Tax.....	0.500%
City Capital Improvement Tax.....	0.250%
City Parks Sales Tax.....	0.250%
County Community Children's Services Fund.....	0.250%
County E-911 Emergency Sales Tax .....	0.375%

**City's portion of total sales tax rate** **2.000%**

**City Employees (FTE for FY 22):** 1,501.60

### Volunteer Programs: (573-874-7499)

There are many ways and opportunities for citizens to get involved with the community. Columbia has numerous events throughout the year that require hundreds of volunteer hours in order for the events to be successful.

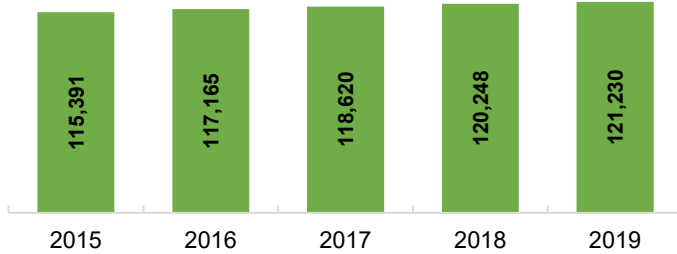
There are several departments within the City of Columbia that rely on the efforts of volunteer staff. In FY 20, volunteers contributed 25,358 hours at a value of nearly \$645,000.

Principal Tax Payers	Types of Business	Assessed Valuation	Rank	Percentage of Total Assessed Valuation
Union Electric	Utility	48,282,962	1	2.18%
Boone Electric Satellite Systems	Utility	21,598,659	2	0.97%
Shelter Insurance Company	Insurance	17,710,084	3	0.80%
Ameren UE Electric Utility	Utility	13,414,142	4	0.60%
Broadway Crossings II	Property/Developer	12,523,136	5	0.56%
Kraft Heinz Foods	Manufacturer	10,885,804	6	0.49%
Hubbell Power Systems	Manufacturer	10,866,531	7	0.49%
Emery Sapp & Sons	Construction	10,682,294	8	0.48%
TKG Biscayne	Property/Developer	10,475,490	9	0.47%
McLarty RE LLC	Automotive	9,183,254	10	0.41%

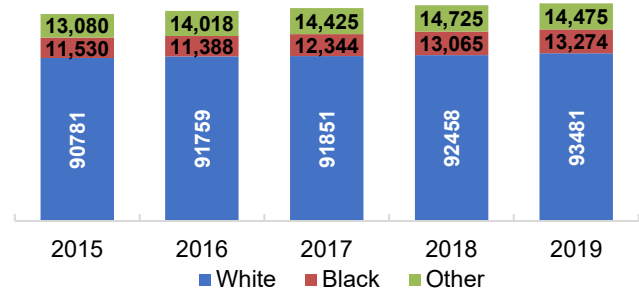
The principal taxpayer table lists the top 10 tax payers in the Columbia area based on a commercial assessed value of approximately 32% of the estimated actual value of the property. These are only a few of the numerous businesses both large and small, corporate and independently owned that offer an outstanding working environment for anyone interested in moving or relocating to Columbia.

## City of Columbia Profile

### Total Population



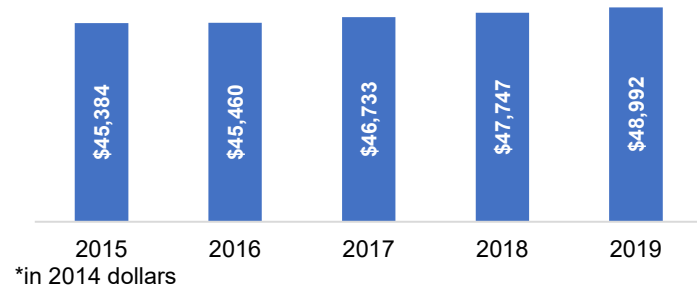
### Population by Race



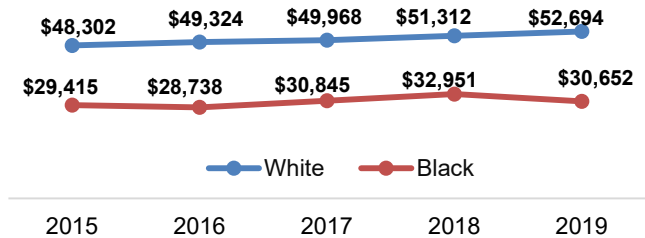
**Source:** [Population: US Census Bureau - Five Year American Community Survey Estimates](#)

The City of Columbia has seen steady population growth over the past five years. From 2015 to 2019, Columbia's population has grown by 5%. As of 2019, the US 5-year American Community Survey (ACS) reported 77% of the population are White alone, 11% are Black or African American alone, and around 12% are Other, which includes the Asian population. During this period, the White alone population has decreased by 2%, while both Black or African American and Other race categories proportionately increased by 1%.

### Median Household Income\*



### Median Household Income by Race\*



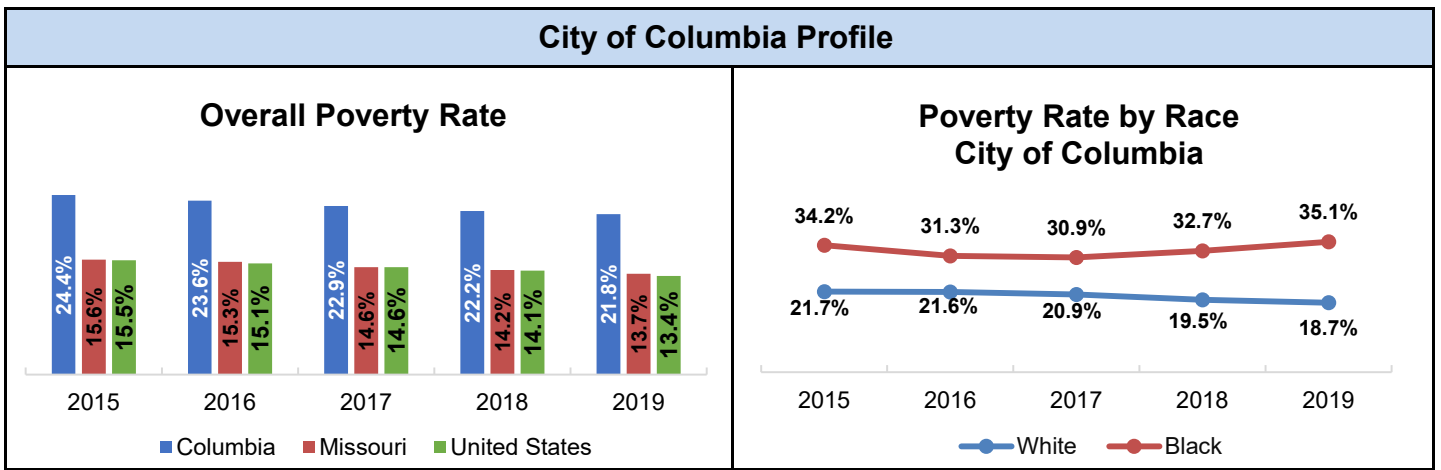
**Source:** [Median Income: US Census Bureau - Five Year American Community Survey Estimates](#)

Median household income is a key indicator in determining a city's economic health. Higher median household income typically means less reliance on governmental services. Credit rating firms incorporate household and per capita income measurements when assessing a local government's ability to pay off debt.

Inflation-adjusted median household income in 2014 dollars discards the effects of inflation when analyzing the average household income. It is estimated by dividing the average nominal income by the change in inflation. Change in inflation for a given year is obtained by dividing the Mid-West Urban Consumer Price Index (CPI-U) in the said year by the 2014's CPI-U.

Median household income in 2014 dollars increased by 7.7% for the period shown. During the same period, inflation increased by 6.1%. Inflation-adjusted median household income for White households increased by 9.1% while increasing by 4.2% for Black or African Americans households between 2015 and 2019. The gap between White and Black or African American median household income is 4.9% over the same period.

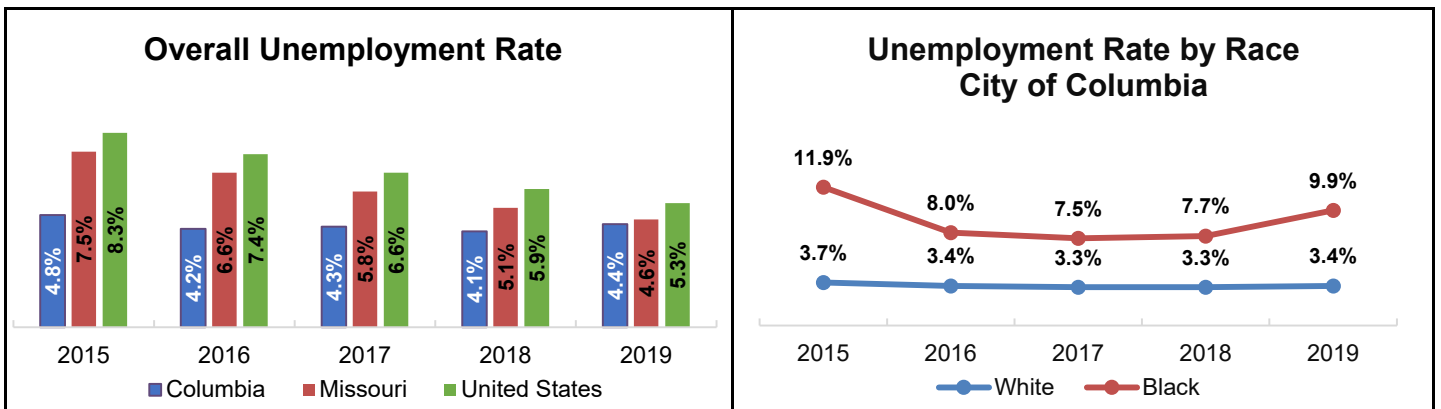
Above demographic data is for general information purposes.



**Source:** [Poverty Rate: US Census Bureau - Five Year American Community Survey Estimates](#)

The poverty rate is another significant indicator of Columbia's economic health. It is a strong indicator of future increases in the level and cost of services. Low-income households typically require more assistance, meaning they are a relatively more expensive segment of the population to serve.

Information is available for 2015 to 2019. During the period shown, Columbia's overall poverty rate decreased from 24.4% in 2015 to 21.8% in 2019, which is a 2.6% decline. Columbia's overall poverty rate was significantly above both the Missouri and United States poverty rates for the same period. This is a warning trend that will need to be closely monitored as an increase in poverty rate can indicate more demand for city services with less income to pay for those services. When examining the poverty rates by race, the poverty rate for White alone decreased 3% over the past four years, while the poverty rate for Black or African Americans increased

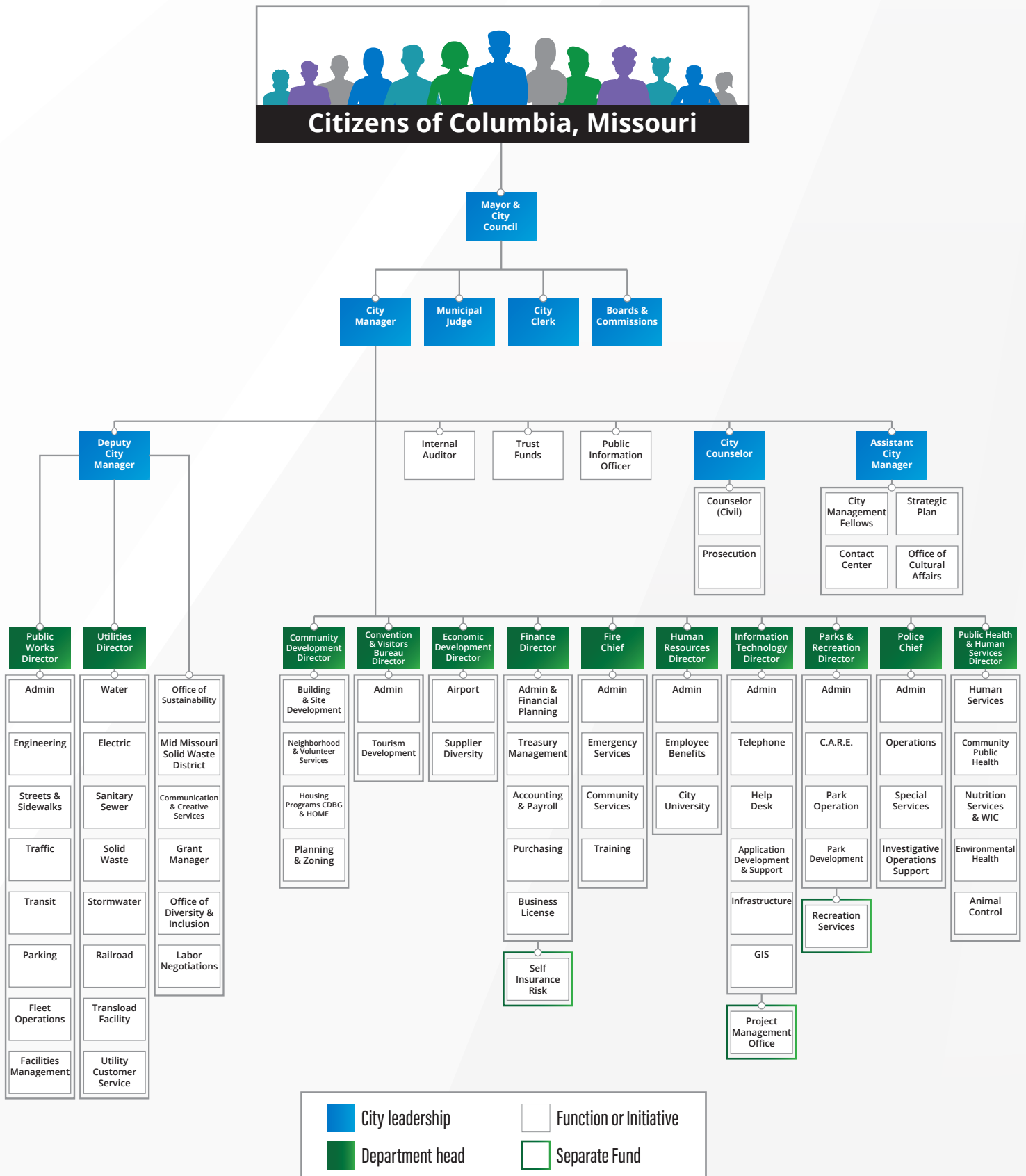


**Source:** [Unemployment Rate: US Census Bureau - Five Year American Community Survey Estimates](#)

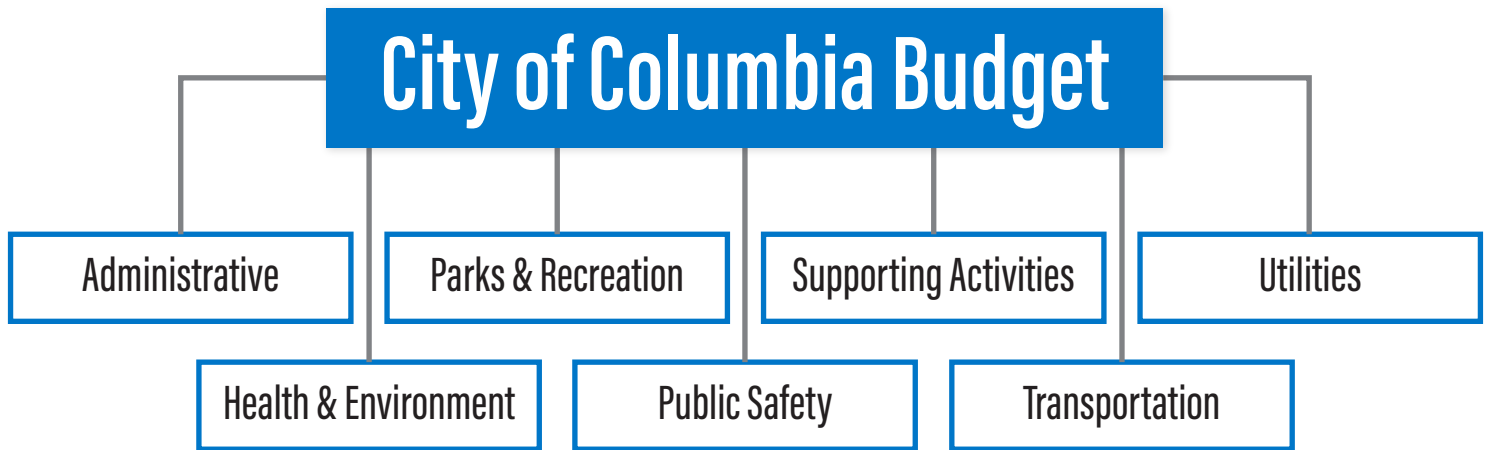
The unemployment rate is directly related to the levels of business activity and personal income. An increase in the unemployment rate can be an early warning sign that overall economic activity will decline. It would also indicate that governmental revenues may decline (or at least not increase at the expected rate), particularly sales tax revenues.

The City of Columbia's largest workforce sectors are education and healthcare which has enabled the City to continue to stay well below the national and state unemployment rates. During this timeframe, the City's average unemployment rate is 4.4%, compared to the state's rate of 5.9% and the national unemployment rate of 6.7%. From 2015 to 2019, the City of Columbia's unemployment decreased by 0.4%. Unemployment rate among the White population decreased by 0.3%, while among Black or African American it decreased by 2% during the same period of time.

Above demographic data is for general information purposes.



# Functional Groups, Departments & Fund Structure



Administrative	Health & Environment	Parks & Recreation	Public Safety	Supporting Activities	Transportation	Utilities
City Council (GF)	Public Health and Human Services (GF)	Parks Operations (GF)	Police (GF)	Employee Benefit Fund (ISF)	Streets and Engineering (GF)	Water (EF)
City Clerk (GF)	Community Development (GF)	Recreation Services (EF)	Fire (GF)	Self Insurance Reserve Fund (ISF)	Streets and Sidewalks (CP)	Electric (EF)
City Manager (GF)	Economic Development (GF)	Parks Capital Projects (CP)	Public Safety Capital Projects (CP)	Facilities Management (GF)	Transit (EF)	Sewer (EF)
Finance (GF)	Cultural Affairs (GF)	Parks Sales Tax Fund (SRF)	Municipal Court (GF)	Fleet Operations Fund (ISF)	Airport (EF)	Solid Waste (EF)
Human Resources (GF)	Office of Sustainability (GF)			Information Technology Fund (ISF)	Parking (EF)	Mid Mo Solid Waste Mgt Dist. (SRF)
Law (GF)	Convention & Tourism Fund (SRF)			Community Relations (GF)	Railroad (EF)	Stormwater (EF)
City General (GF)	CDBG Fund (SRF)				Transload Facility (EF)	
Public Works and Administration (GF)	Contributions Fund (SRF)				Capital 1/4 Cent Sales Tax Fund (SRF)	
Other General Government (CP)					Public Improvement Fund (SRF)	
Debt Service Funds (DSF)						

## Fund Types:

- General Fund (GF)
- Enterprise Funds (EF)
- Capital Project Fund (CP)
- Debt Service Funds (DSF)
- Internal Service Funds (ISF)
- Special Revenue Fund (SRF)

## Fund Descriptions

**General Fund (Major Fund)** - The fund used to account for all City activities not required to be accounted for elsewhere. The General Fund of a governmental unit is made up of the resources available for the purpose of carrying on the unit's operating activities. The General Fund includes the following budgets: City Council, City Clerk and Elections, City General, City Manager, Municipal Court, Human Resources, Law, Cultural Affairs, Community Development, Economic Development, Finance, Fire, Police, Health, Community Services, Divisions of Public Works (Administration, Streets and Engineering), Divisions of Parks and Recreation (Administration, C.A.R.E. Program, and Parks), and beginning in FY 2021, Community Relations, and Facilities Management (previously Custodial & Building Maintenance).

**Capital Projects Fund (Major Fund)** - This fund is used to account for the acquisition and construction of major capital facilities or improvements within the general government funds.

**Debt Service Funds** - The debt service funds are used to account for the accumulation of resources and payment of general obligation bond principal and interest from governmental resources and special assessment bond principal and interest from special assessment levies when the government is obligated in some manner for the payment.

- **2016 Special Obligation Refunding Bonds** - to refund the City's Special Obligation Bonds, Series 2008B.

**Enterprise Funds** - These funds are used to account for resources committed to self-supporting activities of governmental units that render services to the general public on a user-charged basis. Budgeted enterprise funds include:

- **Water and Electric Utility Fund (Major Fund)** - to account for the billing and collection of charges for water and electric service for most city residents. Revenues are used to pay for both operating expenses and capital expenditures to maintain these services.
- **Sanitary Sewer Utility Fund (Major Fund)** - to account for the provision of sanitary sewer services to the residents of the city and a limited number of customers outside city limits. All activities necessary to provide such services are accounted for in this fund.
- **Regional Airport Fund** - to account for all the expenses incurred and revenues received by operations at the Columbia Regional Airport.
- **Transit Fund** - to account for all of the expenses and revenues resulting from the provision of public transportation services by Columbia Transit.
- **Solid Waste Fund (Major Fund)** - to account for the provision of solid waste collection and operation of the landfill.
- **Parking Facilities Fund** - to account for revenues and expenses resulting from the operation and maintenance of city parking lots, municipal garages, and parking meters.
- **Recreation Services Fund** - to account for revenues and expenses for various recreational services provided by the Parks and recreation Department for which participants are charged fees.
- **Railroad Fund** - to account for revenues and expenses resulting from the operation of a railroad branch line which runs from a Norfolk and Southern mainline in Centralia, MO to the City of Columbia.
- **Transload Fund** - to account for revenues and expenses associated with the operation and maintenance of the Transload Facility.
- **Storm Water Utility Fund** - to account for storm water funding, implementation of storm water management projects, and provide maintenance to existing drainage facilities.

## Types of Funds

**Internal Service Funds** - These funds are used to finance, administer, and account for the financing of goods and services provided by one department to other departments of the City on a cost reimbursement basis. Budgeted internal service funds are:

- **Employee Benefit Fund** - to account for the City of Columbia's self-insurance program for health, disability and life insurance for covered City employees. Other employee benefits accounted for in this fund include retirement sick leave, medical services, service awards, cafeteria plan and employee health/wellness.
- **Self Insurance Reserve Fund** - to account for reserves established and held in trust for the City's self insurance program, and to account for the payment of property and casualty losses, and uninsured workers' compensation claims.
- **Fleet Operations Fund** - to account for operating a maintenance facility for automotive equipment, and for fuel used by some City departments.
- **Vehicle and Equipment Replacement Fund (VERF)** - to ensure adequate funds are available to fund the replacement of vehicles and equipment, to stabilize budgeting for major purchases, to provide sufficient cash flows for annual purchases of equipment, to promote the use of fuel-efficient equipment, and to incorporate vehicles powered by alternative fuels into the fleet when feasible.
- **Information Technology Fund** - to account for the provision of hardware infrastructure to support the computing requirements of the City, as well as developing or implementing software to improve operating efficiencies of the departments within the City.

**Special Revenue Funds** - These funds are used to account for specific revenues that are legally restricted to expenditure for particular purposes. Budgeted special revenue funds include:

- **Convention and Tourism Fund** - to account for the four percent permanent tax and the one percent temporary tax for airport improvements levied on the gross daily rental receipts due from or paid by the transient guests at hotels or motels. The revenues are used by the city for the purpose of promoting convention and tourism in the City of Columbia.
- **Contributions Fund** - to account for revenues and expenditures for The Columbia Trust. The Columbia Trust was founded as a formal structure for the City to receive gifts of cash, land and other items.
- **Transportation Sales Tax Fund** - to account for city-enacted sales tax and expenditures for transportation purposes which include financial support of the public mass transportation system, construction and maintenance of streets, roads, bridges, and airports to the extent of tax revenues.
- **Community Development Block Grant Fund** - to account for all federal monies received by the City and disbursed on Community Development Grant projects.
- **Parks Sales Tax Fund** - to account for the city-enacted 1/4 percent (to be reduced to 1/8 percent in 2026) sales tax and expenditures for funding of local parks.
- **Capital Impr. 1/4 Cent Tax Fund** - to account for the 1/4 percent tax renewed by voters in 2015 to be collected until December 2025 for funding of capital improvement projects.
- **Public Improvement Fund** - to account for and disperse monies the City receives from the city sales tax. This fund receives a portion of the city sales tax and is allocated for a wide range of public improvements to the City which includes streets, sidewalks and parks.
- **Mid MO Solid Waste Management District (MMSWMD) Fund** - to account for the operations of the MMSWMD funded by a state collected landfill fee. Operations are administered by the City per council approved agreement with the District.

## Components of the Budget Process

Preparation for the budget process begins as soon as the books are closed for the previous fiscal year. At this time the Finance Department begins looking at past year trends and current projections to begin forecasting for the upcoming budget year.

**Trend Manual Preparation** - In November through January each year, the Budget Office prepares a comprehensive trend manual which examines trends and identifies warning trends for each of the city's budgets as well as a number of other indicators.

**Capital Improvement Program (CIP) Process** – From January - April capital projects and improvements are identified and discussed between departments and management. Possible funding sources are identified. A preliminary document is prepared listing all project requests and location maps to better identify the project. A detailed discussion occurs at the Council mini retreat in May. Priority projects are identified based on citizen, council and staff input. The City Manager and Finance staff determines appropriate funding sources for the projects to be funded in the next year. A public hearing on the capital improvement plan is held in July to provide input prior to the release of the City Manager's proposed budget. Citizens can also provide input at the public hearings on the CIP in August and September. The City Council adopts the capital improvement plan for the next year when it adopts the budget at the second Council meeting in September. A final CIP document is then prepared.

**Forecasting** - Budget staff reviews historical information in conjunction with the latest current year financial statements to prepare a set of forecasts. Assumptions are developed in a model which forecasts revenues and expenditures over the next five years. These forecasts are presented to and reviewed with the City Manager so that general budget guidelines for the next year may be developed. This generally takes place not long after the fiscal year is closed and continues through out the budget process. All supporting activity, transportation, and utility funds prepare five year forecasts which are included in the budget document.

**Council Retreat** - In May, the City Manager meets with the City Council. This meeting provides an opportunity to review the year end financial information and trends and obtain from Council a list of issues and areas the Council wants the budget to focus on for the next year. This guidance from Council provides the framework for the next year's budget.

**Budget Guidelines** – Prior to establishing guidelines for the upcoming budget year, the City Manager reviews forecasts (see Forecasting) with the Finance Director. Based upon this review and input from the City Council at the Council Retreat, budget guidelines are established and provided to the departments.

**Department Budget Preparation**- In mid March, departments receive budget guidelines from the City Manager as well as instructions from the Budget Office. Budget instructions, calendars, and files are posted on a budget google site. Departments are responsible for preparing budget estimates for the current year, projections for the next year, and new decision items. New decision items can be requested any time when they are over \$5,000. Departments enter their next year's projections into the City's financial accounting software system.

**Fleet Replacement Process** - The Fleet Optimization Committee (FOC) reviews all requests for replacement of rolling stock within the City on an annual basis determining replacement of vehicles based on age and mileage or hours of service. Recommendations of replacements are made to the City Manager during the budget process. This committee also reviews all specifications of the approved fleet items prior to the items being ordered to ensure completeness of the specifications and to coordinate ordering of similar items together to obtain the lowest prices.

**Budget Office Review of Departmental Budgets** - After departments have submitted their budgets and the FOC has made recommendations for fleet replacements, the Budget Office, consisting of a Budget Officer and five staff members, review all 48 budgets, looking at past trends, reviewing for completeness and identifying any issues. The Budget Officer and the applicable analyst meet with each department and resolve any issues prior to budget meetings with the City Manager.

**City Manager Budget Meetings** - At the end of May through the end of June, the City Manager meets with each department to review their budget, approve personnel requests and set rates and fee changes. Final adjustments are made to balance the budget in early July.

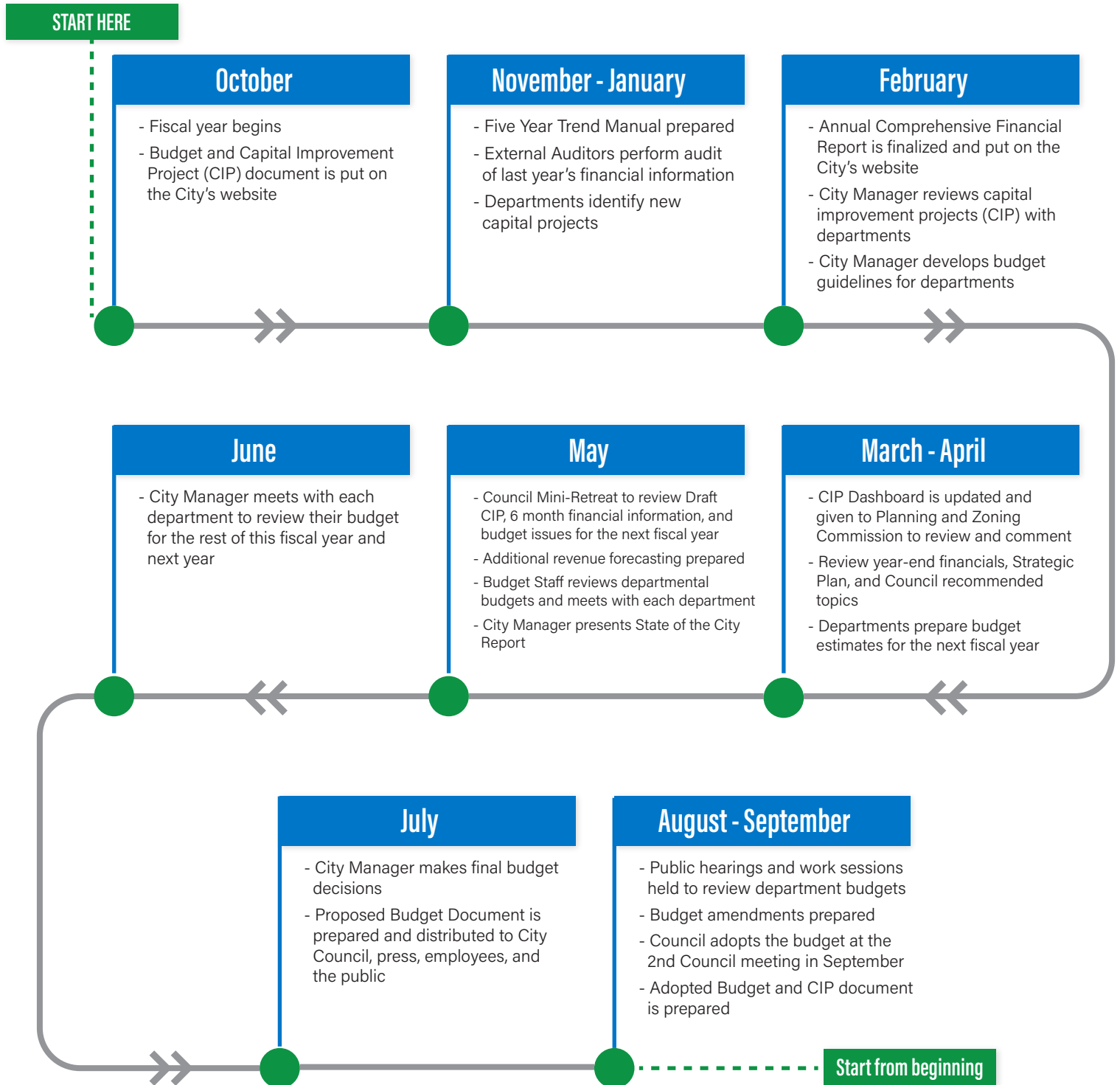
**City Manager Budget Document prepared** - The City Manager's budget document is prepared during the first three weeks in July, is distributed to Council, and then a press conference is held at the end of July. By charter, this must be accomplished by July 31st.

**Budget Amendment Process** - In August, the City Council holds a budget work session with the City Manager, Finance Director, Budget Officer, and Department Heads to review the City Manager's Budget, individual department budgets, revenues and expenditures, and issues for the upcoming fiscal year. Public hearings are held to gather citizen input on the proposed budget. Both the public and press are welcome to attend the work sessions and public hearings. Television, radio, and newspaper reporters keep the public informed on the status of the budget as it is reviewed by Council. Budget amendments are prepared for any changes the Council or staff identify for inclusion in the budget.

**Adopted Budget Process** - In September, the City Council continues budget work sessions and public hearings on the budget. The budget is adopted during the month. The Finance staff makes the necessary changes and appropriation files are set up for the New Year. The Annual Budget document is prepared and distributed. The new fiscal year begins Oct. 1st.

However, even after the adoption of the budget, the budget can be amended via ordinances or resolution.

# Budget Calendar & Process



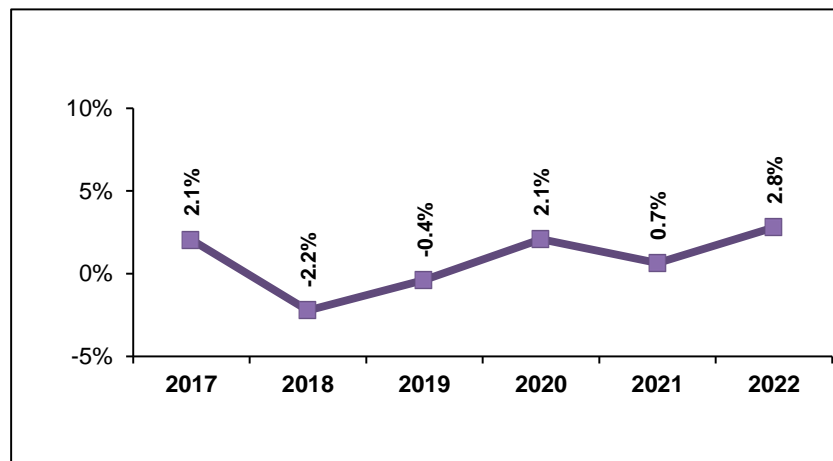
## Assessed Values of Taxable Property

<u>Fiscal Year</u>	<u>State Assessed Value</u>	<u>Real Property</u>	<u>Personal Property</u>	<u>Total Assessed Value</u>
2011	5,140,761	1,400,192,298	250,581,100	1,655,914,159
2012	4,354,717	1,413,996,612	264,972,925	1,683,324,254
2013	4,138,118	1,423,905,462	293,420,631	1,721,464,211
2014	4,108,905	1,449,632,179	298,129,549	1,751,870,633
2015	4,095,085	1,506,138,234	303,450,790	1,813,684,109
2016	4,193,727	1,553,310,919	317,367,258	1,874,871,904
2017	4,690,175	1,668,592,626	332,330,345	2,005,613,146
2018	4,353,048	1,728,433,002	344,515,359	2,077,301,409
2019	3,550,900	1,816,231,241	368,086,857	2,187,868,998
2020	3,204,451	1,847,179,073	382,019,394	2,232,402,918
Preliminary 2021	3,117,417	1,936,869,256	399,098,945	2,339,085,618

## Property Tax Rates (Per \$100 Assessed Value)

<u>Fiscal Year</u>	<u>General Fund</u>	<u>Total Fund</u>
2012	0.4100	0.4100
2013	0.4100	0.4100
2014	0.4100	0.4100
2015	0.4100	0.4100
2016	0.4100	0.4100
2017	0.4100	0.4100
2018	0.4100	0.4100
2019	0.4075	0.4075
2020	0.4075	0.4075
2021	0.4032	0.4032
2022	0.4032	0.4032

## General Fund Sales Tax Revenues - Annual Growth/(Decline)



<u>Fiscal Year</u>	<u>General Fund Sales Tax Revenue **</u>	<u>% Change Over Previous Year</u>
2017	\$23,801,076	2.1%
2018	\$23,272,199	-2.2%
2019	\$23,184,765	-0.4%
2020	\$23,668,382	2.1%
2021 *	\$23,822,590	0.7%
2022 *	\$24,489,541	2.8%

\* Estimated

\*\* For FY 2020 the allocation of the 1% General Sales tax to the General Fund was increased from 95.9% to 98%.



# STRATEGIC PRIORITIES



## Organizational Excellence

Create and support an engaged workforce that delivers an efficient, innovative, transparent and collaborative city government.



## Safe Neighborhoods

Equitably provide emergency services, crime and fire prevention, community risk reduction, emergency preparedness, public health and well-being, community policing and social services to ensure the city is considered safe for all residents and visitors while increasing public trust through accountable leadership.



## Reliable Infrastructure

Provide reliable, sustainable, and innovative organizational and infrastructure foundations for the efficient delivery of municipal services to meet the current and future needs of our residents and visitors.



## Inclusive Community

Cultivate a safe and sustainable community focusing on equitable access, inclusive engagement, equal opportunity and treatment, leading with race.



## STRATEGIC PLAN COLUMBIA MISSOURI



## Resilient Economy

Promote a sustainable and diverse economy through policy development and support for entrepreneurship, innovation and efficiency.

# Budget in Brief

## Description

The City of Columbia is a full-service city, which means that we provide the basic city services of police, fire, street maintenance, public health, and parks and recreation, as well as other services (such as water, electric, sewer, solid waste, airport, and public transit). Thus, our City's budget may be larger when compared to cities with a similar population. The City of Columbia has budgets for seven types of funds: General Fund; Enterprise Funds; Internal Service Funds; Special Revenue Funds; Trust Funds; Debt Service Funds; and Capital Projects Fund. A description of the fund types is shown in the glossary. Within these seven fund types, there are separate departmental budgets.

The budget document is divided into seven functional groups which include: Administrative, Health and Environment, Parks and Recreation, Public Safety, Supporting Activities, Transportation, and Utilities.

## Overall Revenue and Expenditure Summaries

The overall summaries look at the revenues, funding sources for the City, and the expenditures, uses of the allocated funding. There are summaries by major revenue categories as well as by fund. On the expenditure side, there are summaries by function, category, and fund.

## Debt Summary

The Debt Summary shows the City's legal debt margin as well as the outstanding debt for the City. The individual debt requirement pages for outstanding debt are included in the respective department sections within the various functional groups.

## Authorized Full Time Equivalent (FTE) Summary

The Authorized FTE Summary details the number of personnel by function and department, as well as a table showing all of the position authorization changes. There are charts comparing the historical total and general fund FTE.

## General Fund Summary

The General Fund Summary explains the revenues by category, expenditure summaries by category, a position count by function and department, along with other General Fund revenue trends.

## Sources and Uses by Fund

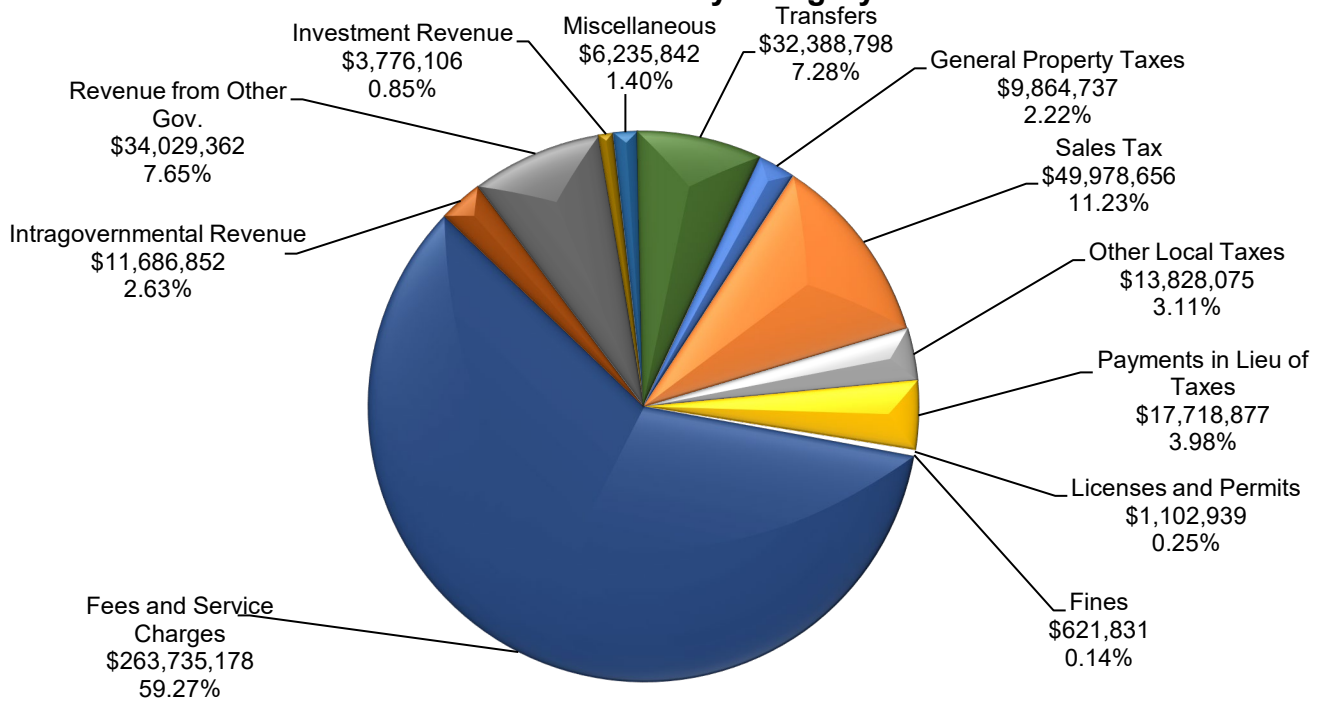
The Sources and Uses by Fund section shows the financial health by fund of the budgeted expenses.

## General Fund Overview

The General Fund Overview shows the breakdown of expenses, revenues, and FTE by category for all General Fund departments.

## Overall Revenue Summary

### FY 22 Total Revenue By Category



### Total Revenue By Category

	Revised FY 2020	Actual FY 2020	Original FY 2021	Estimated FY 2021	Adopted FY 2022	% Change 22/21B
General Property Taxes	\$8,957,190	\$8,947,930	\$9,176,073	\$9,222,204	\$9,864,737	7.5%
Sales Tax	\$45,132,620	\$47,289,026	\$45,147,084	\$48,617,531	\$49,978,656	10.7%
Other Local Taxes	\$14,543,370	\$13,093,171	\$13,549,959	\$13,377,651	\$13,828,075	2.1%
Payments in Lieu of Taxes	\$17,674,582	\$16,784,702	\$17,335,076	\$15,237,033	\$17,718,877	2.2%
Licenses and Permits	\$1,095,500	\$1,002,065	\$1,044,290	\$1,082,212	\$1,102,939	5.6%
Fines	\$1,287,090	\$802,707	\$1,287,090	\$903,987	\$621,831	(51.7%)
Fees and Service Charges	\$273,119,866	\$259,913,620	\$261,129,644	\$261,811,157	\$263,735,178	1.0%
Intragovernmental Revenue	\$10,921,735	\$5,075,091	\$9,981,599	\$10,061,014	\$11,686,852	17.1%
Revenue from Other Gov.	\$23,798,236	\$18,823,537	\$24,772,264	\$47,506,055	\$34,029,362	37.4%
Investment Revenue	\$7,758,304	\$7,489,071	\$7,510,284	\$6,679,720	\$3,776,106	(49.7%)
Miscellaneous	\$7,802,577	\$10,657,174	\$6,925,551	\$9,206,851	\$6,235,842	(10.0%)
Transfers	\$39,850,765	\$47,156,364	\$29,712,183	\$29,101,655	\$32,388,798	9.0%
<b>Total Revenue</b>	<b>\$451,941,835</b>	<b>\$437,034,458</b>	<b>\$427,571,097</b>	<b>\$452,807,070</b>	<b>\$444,967,252</b>	<b>4.1%</b>

## Overall Revenue Summary

### Overall Revenue Summary

The City has a wide variety of funding sources to allocate each year. Some of these funding sources are classified as general funds, which means that they can be allocated to many different departments. General funding sources are found in the City's General Fund. An example of a general funding source would be general sales taxes which can be allocated to any General Fund operation such as police, fire, health, etc. Other funding sources are classified as dedicated and must be used in either a particular department or in a particular fund. An example of a dedicated source would be the parks sales tax, which must be used for park-related expenses in either Parks and Recreation or Recreation Services. Another example would be the revenues generated by the sewer fund. These funding sources must be collected and used within the sewer fund.

**Taxes** are the second largest source of revenue for the City. Taxes include property taxes (\$0.4032/\$100 assessed value), sales taxes (1% general, 1/4% capital improvement, 1/4% parks, and 1/2% transportation), gross receipts taxes (Telephone, and CATV, Boone Electric, Union Electric), and other local taxes (cigarette tax, gasoline tax, and motor vehicle taxes).

- For FY 22, total sales taxes are projected to increase by \$4.8 million or 10.7% over Original FY 21. Estimated FY 21 reflects a increase due to a spike in the post-pandemic retail sales. Over the months of Oct through May 2021, the City's sales tax revenue collection has increased by around 9.1% compared to 2020. However, we anticipate the current revenue growth is short-term and estimate it will grow by 3.2% in FY 22.
- With increases to single family housing demand and a decline in inventory, the FY 22 property taxes are projected to increase by \$0.7 million or 7.5% from Original FY 21.
- Other local taxes are projected to increase \$0.28 million or 2.1% over Original FY 21. This is due to the spike in hotel/motel taxes, gasoline tax, and motor vehicle taxes impacted in part by the relaxation of the City's mask-mandate rule.

**Payment in Lieu of Taxes (P.I.L.O.T)** is an amount equal to the gross receipt tax that would be paid by the Water and Electric funds if they were not a part of the City. These revenues are projected to increase by \$384,000 or 2.2% for FY 22.

**Licenses and Permits** include license and permit fees, fines, and miscellaneous revenues in all departments. For FY 22 these revenues are projected to slightly increase by \$59,000 compared to Original FY 21.

**Fines** include violations of any city ordinance, corporation court fines, uniform ticket fines, meter fines, and alarm violations. These revenues are projected to decrease by \$665,000 or 51.7% compared to Original FY 21. The decrease is largely due to a change in philosophy regarding parking tickets.

**Fees and Service Charges** are the largest source of revenue for the City and are comprised of the charges users pay for a wide variety of services offered by the City. This revenue source includes charges to our citizens for services offered (utilities, recreation, etc.) as well as to other City departments for services offered (custodial, fleet, etc.). For FY 22, this revenue source reflects an increase of \$3.1 million or 1.2% over Original FY 21. There are currently no rate increases included in the proposed budget for Electric, Sewer, or Storm Water.

**Intragovernmental Revenues** are revenues for the General Fund and Internal Service Funds that come from other departments. General and Administrative fees are charged to departments outside of the General Fund for services that General Fund departments provide (such as payroll, accounts payable, human resources, legal, etc.). For FY 22, Intragovernmental revenues are projected to increase \$1.7 million or 17% over Original FY 21.

**Revenue from Other Governmental Units** include operating and capital grants. In total, grants and capital contributions are projected to increase by \$8.9 million above Original FY 21. This increase is primarily due to American Rescue Plan Act (ARPA).

**Investment Revenue** includes revenues earned from the investment of idle city funds throughout the year in accordance with the City's investment policy. For FY 22, these revenues are projected to decrease by \$3.7 million or 49.7%. This is because returns on allowable investments are projected to be lower in FY 22.

**Transfers** can occur between funds for several reasons. The majority of transfers occur to move accumulated funds from special revenue funds (such as parks sales tax, capital improvement sales tax, and transportation sales tax) to the Capital Projects Fund to fund specific projects. For FY 22, transfers into funds are projected to increase 2.1% from Original FY 21 due to lower capital project funding from transfers in Streets and Sidewalks, Transit, and Airport.

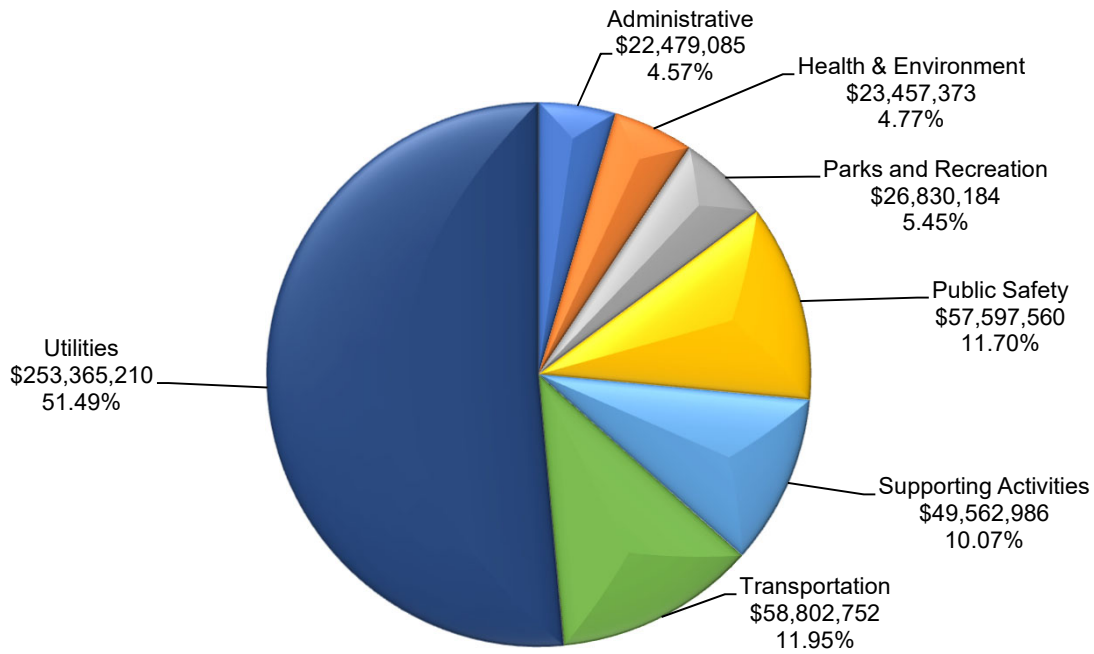
## Overall Revenue Summary

### Total Revenue By Fund Type

	Revised FY 2020	Actual FY 2020	Original FY 2021	Estimated FY 2021	Adopted FY 2022	% Change 22/21B
<b>General Governmental Funds:</b>						
1100 General	\$87,116,557	\$83,948,166	\$93,552,444	\$110,731,646	\$109,305,823	16.8%
2190 Capital Imp. Sales Tax	\$5,531,665	\$6,810,724	\$5,561,787	\$6,124,167	\$6,290,669	13.1%
2200 Parks Sales Tax	\$5,529,644	\$6,049,054	\$5,530,125	\$6,146,013	\$6,263,249	13.3%
2210 Transportation Sales Tax	\$11,068,030	\$13,476,496	\$11,070,300	\$12,327,841	\$12,535,512	13.2%
2220 Public Improvement	\$1,800,912	\$1,351,749	\$1,209,316	\$4,679,927	\$1,529,542	26.5%
2290 Convention & Tourism	\$3,601,681	\$2,600,610	\$3,826,072	\$2,629,356	\$3,217,816	(15.9%)
2300 Stadium TDD	\$970,551	(\$425,622)	\$0	\$0	\$0	-
2310 Contributions	\$57,558	\$167,583	\$61,061	\$98,957	\$99,508	63.0%
2320 Mid-Mo Solid Waste Mgt	\$168,275	\$157,500	\$170,908	\$159,498	\$177,508	3.9%
2610 Non-Motorized Grant	\$53,519	\$18,028	\$0	\$0	\$0	-
2660 CDBG	\$373,536	\$1,408,226	\$949,530	\$7,081,688	\$1,981,096	108.6%
3xxx Debt Service	\$4,557,964	\$5,099,903	\$3,085,675	\$1,791,923	\$1,796,356	(41.8%)
4400 Capital Projects	\$20,773,860	\$25,121,231	\$11,664,086	\$14,992,498	\$10,780,076	(7.6%)
<b>Total Governmental Funds</b>	<b>\$141,603,752</b>	<b>\$145,783,646</b>	<b>\$136,681,304</b>	<b>\$166,763,514</b>	<b>\$153,977,155</b>	<b>12.7%</b>
<b>Enterprise Funds:</b>						
503x Railroad	\$490,221	\$543,503	\$565,440	\$732,122	\$520,817	(7.9%)
504x Transload Facility	\$249,226	\$87,354	\$159,226	\$122,375	\$75,000	(52.9%)
550x Water	\$28,926,689	\$27,979,583	\$28,663,434	\$27,929,649	\$27,444,542	(4.3%)
551x Electric	\$140,037,287	\$132,318,494	\$132,255,425	\$135,381,995	\$132,340,939	0.1%
552x Recreation Services	\$7,502,611	\$5,985,311	\$7,485,265	\$8,782,807	\$12,832,784	71.4%
553x Transit	\$8,661,053	\$6,740,418	\$6,954,090	\$7,104,443	\$9,343,936	34.4%
554x Airport	\$16,691,176	\$14,811,240	\$14,084,727	\$10,123,647	\$6,564,119	(53.4%)
555x Sanitary Sewer Utility	\$25,037,807	\$25,242,580	\$25,479,769	\$22,741,765	\$24,628,345	(3.3%)
556x Parking Utility	\$4,931,807	\$3,834,944	\$4,562,945	\$3,878,797	\$4,560,309	(0.1%)
557x Solid Waste Utility	\$23,735,513	\$23,767,624	\$23,942,543	\$25,363,662	\$22,545,770	(5.8%)
558x Storm Water Utility	\$3,656,449	\$3,725,186	\$3,782,425	\$3,404,090	\$3,695,614	(2.3%)
<b>Total Enterprise Funds</b>	<b>\$259,919,839</b>	<b>\$245,036,236</b>	<b>\$247,935,289</b>	<b>\$245,565,352</b>	<b>\$244,552,175</b>	<b>(1.4%)</b>
<b>Internal Service Funds:</b>						
6590 Employee Benefit	\$20,166,281	\$19,469,374	\$20,966,181	\$19,213,848	\$20,777,700	(0.9%)
6690 Self Insurance Reserve	\$6,348,999	\$6,904,063	\$6,280,379	\$6,273,786	\$6,286,856	0.1%
6710 Custodial / Maintenance	\$1,688,919	\$1,523,703	\$0	\$0	\$0	-
6720 Fleet Operations	\$8,435,530	\$6,261,265	\$7,288,030	\$6,905,040	\$7,294,089	0.1%
6740 Information Technology	\$8,325,078	\$7,253,627	\$8,419,914	\$8,085,530	\$9,920,954	17.8%
6750 Community Relations	\$2,466,028	\$2,392,360	\$0	\$0	\$0	-
6760 Utility Customer Services	\$2,987,409	\$2,410,185	\$0	\$0	\$0	-
6770 VERF	\$0	\$0	\$0	\$0	\$2,158,324	-
<b>Total Internal Service Funds</b>	<b>\$50,418,244</b>	<b>\$46,214,576</b>	<b>\$42,954,504</b>	<b>\$40,478,204</b>	<b>\$46,437,923</b>	<b>8.1%</b>
<b>Total All Funds</b>	<b>\$451,941,835</b>	<b>\$437,034,458</b>	<b>\$427,571,097</b>	<b>\$452,807,070</b>	<b>\$444,967,252</b>	<b>4.1%</b>

## Overall Appropriation (Expenditure) Summary

### FY 22 Total Appropriations By Functional Group



### Total Appropriations (Expenditures) By Function

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
Administrative	\$19,822,620	\$21,439,558	\$14,454,674	\$22,479,085	\$22,002,475	55.5%
Health & Environment	\$21,485,094	\$19,562,604	\$17,873,621	\$23,457,373	\$23,180,024	31.2%
Parks and Recreation	\$22,331,439	\$21,332,486	\$20,290,776	\$26,830,184	\$26,586,314	32.2%
Public Safety	\$48,762,578	\$49,195,939	\$48,318,468	\$57,597,560	\$52,370,207	19.2%
Supporting Activities	\$51,559,823	\$45,483,037	\$52,191,619	\$49,562,986	\$48,973,716	(5.0%)
Transportation	\$90,460,506	\$69,105,497	\$63,524,188	\$58,802,752	\$57,902,282	(7.4%)
Utilities	\$239,895,977	\$219,293,362	\$253,978,090	\$253,365,210	\$248,104,330	(0.2%)
<b>Total Appropriations (Exp.)</b>	<b>\$494,318,037</b>	<b>\$445,412,483</b>	<b>\$470,631,436</b>	<b>\$492,095,150</b>	<b>\$479,119,348</b>	<b>4.6%</b>

## Overall Appropriation (Expenditure) Summary

### Overall Appropriation (Expenditure) Summary

**Administrative Departments** include City Council, City Clerk, City Manager, Finance, Human Resources, Law, City General, Public Works Administration, General Government Debt, and Other General Government Capital Projects. For FY 22, these departments reflect a \$8.02 million increase and a net increase of 6.20 FTE positions.

- City Clerk reflects an increase over the original FY 21 adopted budget due to the restoration of 1.00 FTE Sr ASA position that was cut in FY 21.
- City Manager reflects an increase over the original FY 21 adopted budget largely due to the reallocation of 1.00 FTE position from another department as well as the addition of 3.00 FTE positions, a Diversity, Equity, & Inclusion Officer, a Diversity, Equity, & Inclusion Coordinator, and a Grant Administrator.
- Finance reflects an increase over the original FY 21 adopted budget due to the addition of 1.00 FTE Assistant Purchasing Manager, restoration of travel and training funds that were cut in FY 21, funds to acquire a financial statement builder, and installation of a payment kiosk for City Hall.
- Human Resources reflects an increase over the original FY 21 adopted budget due to funding for a wage and benefits study as well as open enrollment software.
- City General reflects a substantial increase of approximately \$5.24 million over the original FY 21 adopted budget. This is due to a \$2 million transfer to the Vehicle and Equipment Replacement Fund (VERF) to cover the cost of approved FY 22 fleet replacements as well as a \$3.3 million transfer to Recreation Services Capital Projects for the Sports Fieldhouse.

**Health and Environment** departments include Health and Human Services, Community Development, Economic Development, Cultural Affairs, Convention and Visitors Bureau (CVB), Office of Sustainability, Community Development Block Grant (CDBG) Fund, and the Contributions Fund. For FY 22, these departments reflect a \$5.6 million increase and a net increase of 10.35 FTE positions.

- Public Health & Human Services is anticipating COVID-19 prevention, disease investigation, contact tracing, education, and vaccinations will continue into FY 22 and has included authority for 17 temporary positions in their proposed budget. In addition to this, the pandemic brought to light resource gaps that hindered the department's response. To address this moving forward, the department requested three new positions to strengthen the public health infrastructure.
- In FY 21 the Supplier Diversity Program was moved from the City Manager's Office to Economic Development, which improved coordination and support for Supplier Diversity programs and events. In FY 22 the Sharp End Entrepreneurial Development (SEED) Fund, a grant offering available for underserved minority and women-owned businesses, increased from \$25,000 to \$50,000.
- Community Development reflects a \$0.5 million increase to their budget over the original FY 21 adopted. The department added back 3.50 FTE that had been cut in FY 21, including 1 FTE Volunteer Programs Specialist, 1 FTE Building Inspector, 1 FTE Project Compliance Inspector, and 0.5 FTE Senior Administrative Assistant.
- CDBG Fund reflects a \$0.2 million increase over the original FY 21 adopted budget. This is largely due to three additional temporary staff positions that will assist with the contract and reporting related to the additional CDBG-CV and HOME funds.
- Convention and Visitors Bureau reflects a \$0.8 million increase over original FY 21 adopted budget. This is primarily due to an increase in transfers for the Sports Fieldhouse project.
- Contributions Fund reflects a \$0.07 million increase largely due to a transfer to the Cosmo Recreation Area: Football Field Improvements capital project.

**Parks and Recreation** includes general operations, recreation services, capital projects, and the Parks Sales Tax special revenue fund. While the FY 2022 budget amount is \$26.8 million for all of the parks related funds, it is more appropriate to look at the net amount of \$20.9 million which subtracts out the Parks Sales Tax Fund since the expenditures in the Parks Sales Tax Fund are reflected as revenues in the general fund, recreation services fund, and the capital projects fund. Net Parks and Recreation Departments reflect a \$5.6 million increase over the original FY 21 adopted budget and a net increase of 1.00 FTE positions. The large increase in the FY 22 budget is mostly due to funding allocated for the Sports Fieldhouse.

## Overall Appropriation (Expenditure) Summary

### Overall Appropriation (Expenditure) Summary - Continued

**Public Safety Departments** include Police, Fire, Public Safety Capital Projects, and Municipal Court. Total public safety departments reflect a \$9.2 million or 19.2% increase for FY 2022 and a net increase of 11.00 FTE positions. Part of this increase is due to a change in the way we budget for personnel. Beginning in FY 22, we are budgeting each position based on the midpoint amount of their salary, instead of the actual salary of the person in the position. This gives departments more flexibility in hiring to fill vacant positions. To offset this budget increase, we added the Anticipated FY 22 column to show what we expect to spend if all positions stayed at the rate they are currently paid, with no vacancies. This amount, when compared to the FY 21 budget, more closely reflects what we anticipate to spend in FY 22 for personnel.

- The Police budget reflects an increase primarily due to the addition of 6.00 FTE positions which include 1.00 FTE Civilian Investigator, 1.00 FTE Community Service Aide, 1.00 FTE Crime Scene Investigator, 1.00 FTE Custodian, 1.00 FTE Property & Evidence Technician, and 1.00 FTE Records Custodian. The department also has increases in fleet replacement over last year, and an increase to the operating budget to include a full year of the opening of the North precinct.
- The Fire budget reflects an increase due to the addition of 4.00 FTE Firefighters, 1.00 FTE Equipment Technician, and an increase to their overtime budget. They also show a one time purchase for new Records Management Software and needed equipment replacements.
- Public Safety capital projects reflect a \$50,000 increase due to higher funding required for this year's replacement item.
- Municipal Court reflects a slight increase due to the pay plan added by the City Manager.

**Supporting Activity Departments** include the Employee Benefit Fund, Self Insurance Fund, Facilities Management, Fleet Operations Fund, Vehicle and Equipment Replacement Fund (VERF), Information Technology Fund, and Community Relations. These departments are classified as internal service budgets since their primary customers are other city departments. Fees are set to recover the cost of their operation from the city departments who receive their service. In total, supporting activity budgets reflect a decrease of \$2.6 million over the original FY 21 adopted budget and a net increase of 1.95 FTE positions.

- Employee Benefit Fund reflects a decrease of \$0.95 million over the original FY 21 adopted budget primarily due to the relocation of City HSA contribution expenses into department budgets.
- The Self Insurance Fund reflects an increase of \$732,378 due to expected increases in premiums, self insurance tax, and second injury fund charges.
- Facilities Management was a new general fund department for FY 2021, replacing the Custodial and Building Maintenance Services Fund. The largest increase to this department is due to changes in how Intragovernmental Charges are calculated and charged. As an Internal Service Fund, most of the fees were waived to save double budgeting as the budget was recovered through their own fees. With the changes to the methodology of fees, they are responsible for their charges so that the total cost of the operation is more transparent.
- Vehicle and Equipment Replacement Fund (VERF) is a new fund in FY 22.
- Information Technology (IT) reflects an increase of funding for FY 22. This increase includes the addition of 2.00 FTE, 1.00 FTE Associate Web Developer and 1.00 FTE Physical Security and Network Technician, as well as restoring part of the Travel and Training budget lost in recent years due to budget cuts and keeping technology and equipment updated as needed to reduce the risk of failure.
- Community Relations, which was transitioned into the General Fund in FY 21, was moved under the City Manager's Office for FY 22. Its two services, the Contact Center and Communications & Creative Services, are now under the direction of the Assistant City Manager and Deputy City Manager, respectively.

## Overall Appropriation (Expenditure) Summary

### Overall Appropriation (Expenditure) Summary - Continued

**Transportation Departments** include Public Works Streets and Engineering, Non-Motorized Grant, Transit, Airport, Parking, Railroad, Transload, transportation-related capital projects, and special revenue funds that fund the capital projects, including the one-quarter cent capital improvement sales tax, one-half cent transportation sales tax and Public Improvement Fund. There is a 4.1 FTE net increase in positions. Net transportation department budgets reflect a \$4.7 million decrease from the FY 21 Original.

It should be noted that because of governmental accounting standards, the City must accumulate and pay out sources that are legally restricted for a particular purpose in separate funds. In the transportation functional group, these restricted funding sources include the transportation sales tax, capital improvement sales tax, development fees, and the capital portion of the general sales tax.

As such, a total budget number for Transportation would include both these special revenue funds and use of these dedicated sources in the Streets and Sidewalks, Transit, and Airport budgets. This would result in a total that is higher than the actual dollars that are available.

- As in FY 21, street maintenance maintains an addition \$2 million for FY 22 as a result of transportation sales tax funding that generally goes to subsidize the Transit and Airport operations being freed up as a result of receiving federal CARES funding for those operations. These funds will be focused on mill and overlay work. The increased transfer is planned through FY 24. A total of \$233,550 was budgeted for replacement of two trucks, a trailer, and a backhoe jackhammer.
- Airport reflects a \$1.5 million increase over FY 21 Original. Anticipated utility expenses for the new terminal are included in the FY 22 budget, as are other additional expenses related to the new terminal including 1 FTE maintenance position, a personnel lift, and floor scrubber. In FY 21 Airport received a grant for increased marketing and will continue to spend these funds in FY 22.
- Transit reflects a \$1.3 million increase, largely due changes in personnel budgeting and modifications in how intragovernmental fees are calculated. In FY 22, the Transit Superintendent position will be eliminated and replaced with 2 FTE Public Works Supervisor II positions.
- Parking's proposed budget reflects a \$0.09 million decrease over FY 21 Original. This is largely due to a change in methodology for intragovernmental calculations. In addition, in FY 21 Parking transferred \$271,000 to the General Fund to cover the expenses for Parking Enforcement which moved to the Police Department in the same year. In FY 22, this transfer will not take place. A total of \$35,300 is budgeted for fleet replacement.
- Transload reflects a \$0.07 decrease over FY 21 Original. This is due primarily to 0.90 FTE being transferred to the Electric Fund, leaving only 0.10 FTE in Transload.

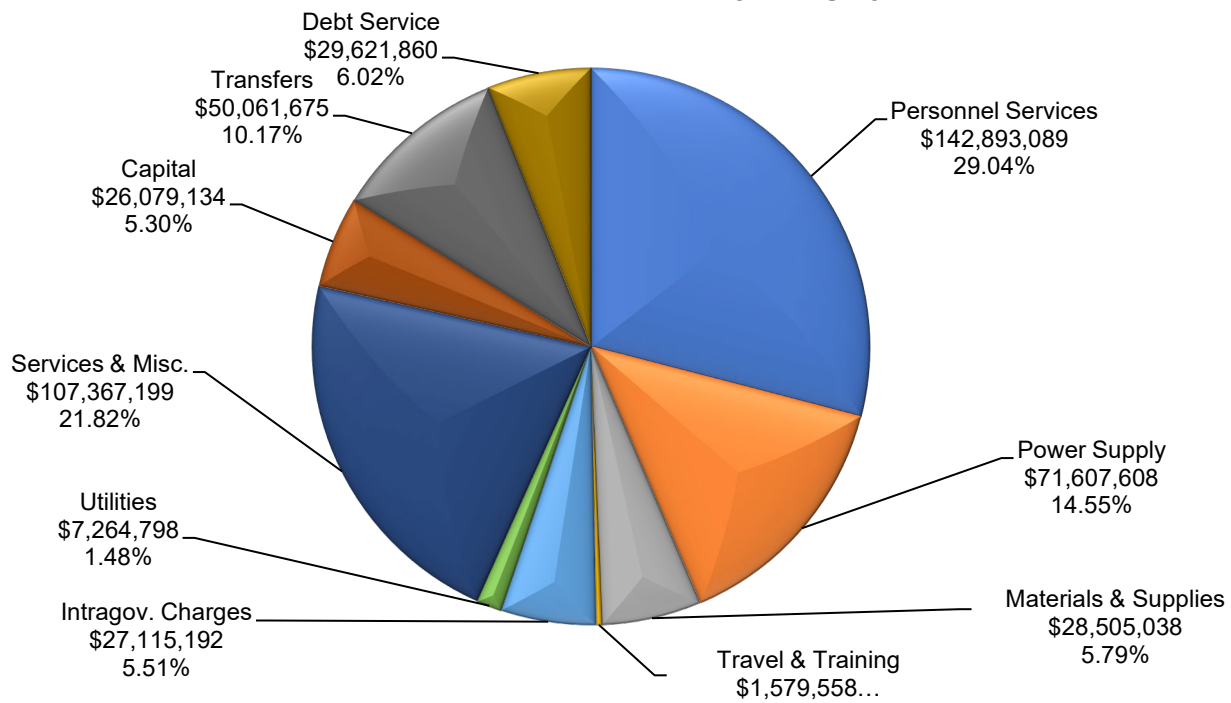
**Utility Departments** include Water, Electric, Sewer, Solid Waste, Mid-Missouri Solid Waste Management District, and Storm Water. In total, utility departments reflect a \$0.6 million decrease or 0.2% from the FY 21 original budget. There is a 3.15 FTE net increase in positions.

Highlights for utility departments include:

- Water reflects a decrease due to less capital project funding needed in FY 22. A 3% voter approved revenue increase may be brought to Council in January, if needed, to ensure the fund meets its debt coverage requirements (including PILOT expense). A water ballot issue was passed by the voters on August 7, 2018 and will provide funding for capital projects for the next five years.
- Electric reflects an increase due in part to an increase in Capital Additions for replacement of vehicles and equipment that have come to the end of their useful life. The department also shows an increase in personnel funding due to the addition of 1.00 FTE Consulting Utility Forester, and reinstatement of funding used to keep equipment on a rotating replacement schedule that was reduced in previous years due to budget cuts. There is no revenue increase proposed for FY 22.
- Sewer reflects an increase due to an increase in personnel of 1.00 FTE Engineering Supervisor, an increase in Intragovernmental charges, and an increased amount needed for capital projects. There are no revenue increases proposed for FY 22.
- Solid Waste reflects an increase primarily due to an increase in fleet and compactor replacements, additional personnel funding for the pay plan added by the City Manager, an increase of 0.25 FTE for the part time cashier position to become full time, and increased Intragovernmental Fees.
- Storm Water reflects an increase due to hiring a consultant/contractor to develop WQ monitoring plan and a consultant/contractor to assess the storm system to prioritize rehabilitation work per the 5-year action plan for the Integrated Management Plan.

## Overall Appropriation (Expenditure) Summary

**FY 22 Total Appropriations By Category**



**Total Appropriations (Expenditures) By Category**

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
Personnel Services	\$123,615,923	\$119,177,084	\$120,073,674	\$142,893,089	\$132,717,161	19.0%
Power Supply	\$78,427,588	\$65,604,443	\$70,300,608	\$71,607,608	\$68,807,734	1.9%
Materials & Supplies	\$27,340,163	\$21,861,350	\$26,967,288	\$28,505,038	\$28,505,038	5.7%
Travel & Training	\$1,770,834	\$767,638	\$1,368,867	\$1,579,558	\$1,579,558	15.4%
Intragov. Charges	\$25,948,136	\$24,274,017	\$25,042,329	\$27,115,192	\$27,115,192	8.3%
Utilities	\$7,230,018	\$6,294,532	\$7,030,655	\$7,264,798	\$7,264,798	3.3%
Services & Misc.	\$135,662,006	\$115,228,516	\$126,830,305	\$107,367,199	\$107,367,199	(15.3%)
Capital	\$16,592,712	\$12,069,521	\$33,929,321	\$26,079,134	\$26,079,134	(23.1%)
Transfers	\$60,784,602	\$63,491,744	\$47,047,259	\$50,061,675	\$50,061,675	6.4%
Debt Service	\$16,946,055	\$16,643,638	\$12,041,130	\$29,621,860	\$29,621,860	146.0%
<b>Total Appropriations (Exp.)</b>	<b>\$494,318,037</b>	<b>\$445,412,483</b>	<b>\$470,631,436</b>	<b>\$492,095,150</b>	<b>\$479,119,348</b>	<b>4.6%</b>

## Overall Appropriation (Expenditure) Summary

### Total Appropriations (Expenditures) By Fund Type

	Revised FY 2020	Actual FY 2020	Original FY 2021	Estimated FY 2021	Adopted FY 2022	% Change 22/21B
<b>General Governmental Funds:</b>						
1100 General	\$92,424,873	\$84,771,879	\$94,150,828	\$90,420,915	\$116,105,212	23.3%
2190 Capital Imp. Sales Tax	\$7,193,950	\$7,193,950	\$5,200,081	\$5,200,081	\$5,824,136	12.0%
2200 Parks Sales Tax	\$5,256,744	\$4,691,611	\$4,979,744	\$5,204,744	\$5,889,830	18.3%
2210 Transportation Sales Tax	\$12,190,359	\$11,223,012	\$8,344,229	\$8,444,229	\$8,857,157	6.1%
2220 Public Improvement	\$9,882,620	\$9,233,237	\$1,997,956	\$1,997,956	\$1,195,000	(40.2%)
2290 Convention & Tourism	\$4,649,820	\$4,329,344	\$3,014,208	\$2,869,968	\$3,800,995	26.1%
2300 Stadium TDD	\$1,390,965	\$1,506,949	\$0	\$0	\$0	-
2310 Contributions	\$57,558	\$52,263	\$141,801	\$151,613	\$212,085	49.6%
2320 Mid-Mo Solid Waste Mgt	\$168,275	\$152,772	\$170,908	\$172,015	\$187,448	9.7%
2610 Non-Motorized Grant	\$53,519	\$56,146	\$0	\$0	\$0	-
2660 CDBG	\$1,048,836	\$1,571,490	\$949,466	\$2,676,425	\$1,149,988	21.1%
3xxx Debt Service	\$5,761,026	\$6,333,704	\$1,987,666	\$1,774,518	\$1,770,393	(10.9%)
4400 Capital Projects	\$19,962,736	\$21,359,943	\$10,664,086	\$29,042,051	\$10,780,076	1.1%
<b>Total Governmental Funds</b>	<b>\$160,041,281</b>	<b>\$152,476,300</b>	<b>\$131,600,973</b>	<b>\$147,954,515</b>	<b>\$155,772,320</b>	<b>18.4%</b>
<b>Enterprise Funds:</b>						
503x Railroad	\$992,573	\$785,526	\$1,012,923	\$555,499	\$712,384	(29.7%)
504x Transload Facility	\$432,274	\$432,338	\$163,825	\$169,406	\$93,961	(42.6%)
550x Water	\$31,508,160	\$27,509,532	\$50,361,978	\$46,008,574	\$36,670,890	(27.2%)
551x Electric	\$151,861,092	\$134,393,052	\$142,363,568	\$137,175,056	\$149,395,155	4.9%
552x Recreation Services	\$8,126,678	\$7,793,293	\$8,014,676	\$6,266,652	\$13,236,147	65.1%
553x Transit	\$10,040,370	\$7,205,031	\$8,678,793	\$7,200,709	\$9,949,800	14.6%
554x Airport	\$18,023,798	\$11,929,908	\$14,560,764	\$18,496,202	\$7,929,685	(45.5%)
555x Sanitary Sewer Utility	\$23,546,457	\$26,897,916	\$26,284,261	\$23,589,206	\$31,951,636	21.6%
556x Parking Utility	\$5,373,538	\$3,806,605	\$4,751,499	\$4,522,313	\$4,664,328	(1.8%)
557x Solid Waste Utility	\$28,686,262	\$24,620,456	\$30,288,849	\$26,023,049	\$30,365,512	0.3%
558x Storm Water Utility	\$4,125,731	\$2,079,489	\$4,508,526	\$4,083,082	\$4,794,570	6.3%
<b>Total Enterprise Funds</b>	<b>\$282,716,933</b>	<b>\$247,453,146</b>	<b>\$290,989,662</b>	<b>\$274,089,748</b>	<b>\$289,764,067</b>	<b>(0.4%)</b>
<b>Internal Service Funds:</b>						
6590 Employee Benefit	\$18,908,069	\$17,063,944	\$19,980,464	\$16,326,254	\$19,030,284	(4.8%)
6690 Self Insurance Reserve	\$6,698,184	\$6,171,539	\$6,693,094	\$6,249,793	\$7,425,472	10.9%
6710 Custodial / Maintenance	\$1,877,944	\$1,866,850	\$1,301,232	\$0	\$0	-
6720 Fleet Operations	\$8,137,209	\$6,622,444	\$7,459,755	\$7,274,696	\$7,954,541	6.6%
6740 Information Technology	\$9,959,869	\$8,383,917	\$8,872,140	\$8,673,752	\$9,990,142	12.6%
6750 Community Relations	\$3,035,755	\$2,556,597	\$1,474,307	\$0	\$0	-
6760 Utility Customer Services	\$2,942,793	\$2,817,746	\$2,259,809	\$0	\$0	-
6770 VERF	\$0	\$0	\$0	\$0	\$2,158,324	-
<b>Total Internal Service Funds</b>	<b>\$51,559,823</b>	<b>\$45,483,037</b>	<b>\$48,040,801</b>	<b>\$38,524,495</b>	<b>\$46,558,763</b>	<b>(3.1%)</b>
<b>Total All Funds</b>	<b>\$494,318,037</b>	<b>\$445,412,483</b>	<b>\$470,631,436</b>	<b>\$460,568,758</b>	<b>\$492,095,150</b>	<b>4.6%</b>

## Overall Appropriation (Expenditure) Summary

### Overall Appropriation (Expenditure) Summary

**Personnel Services:** Reflects an increase of \$22.8 million or 19% from the FY 21 original budget. This includes a net increase of 37.75 FTE permanent positions. The General Fund will increase by a net of 31.65 FTE and a net increase of 6.1 FTE positions in the other funds.

- An across-the-board increase of 3% for all employees as well as a performance pay increase of 0.5% for top performers is proposed.
- Health insurance rates are not planned to increase in FY 22.

**Power Supply:** Reflects a \$1.3 million or 1.9% increase from FY 21 original budget. This expenditure is a variable and is difficult to predict on an annual basis. Although the authority for this category has increased, only \$68.8 million is anticipated to be needed.

**Supplies and Materials:** Reflects a \$1.5 million or 5.7% increase from the FY 21 original budget.

**Travel and Training:** Reflects an increase of \$0.2 million or 15.4% from FY 21 original budget primarily due to the restoration of travel funding that had been reduced in prior years.

**Intragovernmental Charges:** Reflects an increase of \$2 million or 8.3% from FY 21 original budget due to changes in methodology and the creation of a new printer fee. Intragovernmental charges are fees that one department pays to another for services provided, including computer replacement, building maintenance, and insurance administration.

**Utilities:** Reflects an increase of \$0.2 million or 3.3% primarily due to utility expenses for the new terminal being budgeted.

**Services & Miscellaneous:** Reflects a decrease of \$19.5 million, or 15.3%. This is largely due to depreciation no longer being included in the budget request.

**Capital:** Reflects a decrease of \$7.9 million, or 23.1%. This category accounts for all items over \$5,000 and includes vehicles, equipment, buildings, etc. and fixed assets in the capital improvement plan.

**Transfers:** Reflect an increase of \$3 million, or 6.4% primarily due to the creation of the Vehicle & Equipment Replacement Fund (VERF). In prior years, funding for the replacement of vehicles and equipment was included in individual department budgets. Beginning in FY 22, those dollars are being transferred to the dedicated fund.

**Debt Service:** Reflects an increase of \$17.6 million, or 146%. In prior years, principal payments were not included in the budget. Beginning in FY 22, they are included, leading to the large increase.

### Debt Summary

#### General Information

The City is authorized to issue General Obligation Bonds payable from ad valorem taxes to finance capital improvements. General Obligation Bonds are supported by a pledge of the City's full faith and credit. The applicable Missouri statutes are listed below. The computation of legal debt margin is on the following page. The City currently has no General Obligation debt outstanding.

The City is authorized to issue Revenue Bonds to finance capital improvements to its various utility operations such as the electric system, water system, sewer system, and parking. These types of Revenue Bonds require a majority vote of the qualified electorate voting on the specific proposition. All Revenue Bonds issued by the City are payable out of the revenues derived from the operation of the facility that is financed from the proceeds of such bonds.

The City is authorized to issue Special Obligation Bonds. These bonds are special obligations of the City. The payment of the principal and interest on the bonds is subject to an annual appropriation by the City. The City is not legally required or obligated to make any such annual appropriation, and the decision whether or not to appropriate such funds will be solely within the discretion of the then current City Council. The City Council has never failed to appropriate Special Obligation debt payments.

The City's stable financial condition, as well as sound debt administration practices allow, it to continue to enjoy favorable bond ratings of its General Obligation Bonds, Special Obligation Bonds, and Revenue Bonds. The City has consistently held a Revenue Bond rating of AA.

Please see the next page for the calculation of legal debt margin and a summary of outstanding debt.

#### Missouri Statutes

Section 95.115 & 95.120 of the 1978 Missouri Revised Statutes permits any county or city, by a vote of two-thirds of qualified electors voting thereon, to incur additional indebtedness for city purposes not to exceed 5 percent of the taxable tangible property therein, as shown by the last assessment. Section 95.125 and 95.130 of the 1978 Missouri Revised Statutes provides that any city may become indebted not exceeding in the aggregate an additional 10 percent for the purpose of acquiring right-of-ways, constructing, extending and, improving streets and avenues, and/or sanitary or storm sewer system and an additional 10 percent for purchasing or construction of waterworks, electric or other light plants provided the total general obligation indebtedness of the city does not exceed 20 percent of the assessed valuation.

#### Debt Requirement Schedules

This section provides a summary of the debt outstanding. The City's debt can be divided between Enterprise Fund debt and General Government debt. Payments for Enterprise Fund debt are budgeted in the fund associated with the debt while General Government Debt is budgeted in separate Debt Service Funds. For information on the debt service requirements of each issue outstanding, please refer to the following pages:

## Debt Service Summary

### Computation of Legal Debt Margin

<b>Assessed Value 2020 - Final*</b>		<b>\$2,232,402,918</b>
<b>Constitutional Debt Limit**</b>	(20% Assessed Value)	<b>\$446,480,584</b>
Total Bonded Debt		\$297,477,700
Less:		
Revenue Bonds		\$208,767,700
Special Obligation Bonds		\$88,710,000
Special Obligation Notes		\$0
		<b>\$297,477,700</b>
<b>Total Amount of General Obligation Debt Applicable to Debt Limit</b>		<b>\$0</b>
(City currently has no general obligation debt)		
<b>Legal Debt Margin</b>		<b>\$446,480,584</b>

\* All tangible property

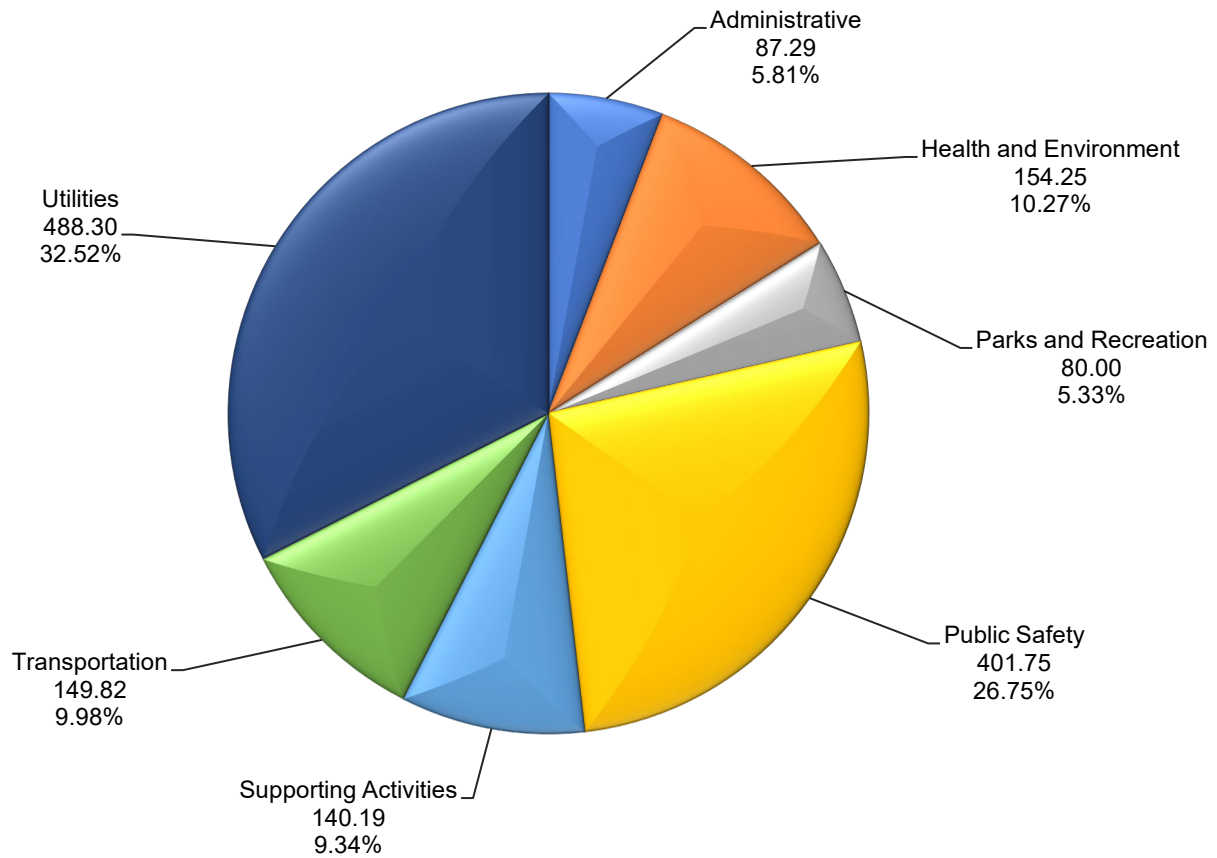
\*\* Section 95.115 of the 1978 Missouri Revised Statutes

### Summary of Outstanding Debt

As of 9/30/2021	Original Issue	Interest Rate	Maturity Date	Amount Outstanding
<b>General Obligation Bonds:</b> Paid off in FY 2003				
<b>REVENUE BONDS:</b>				
'02 Sanitary Sewerage System Series A (05/01/02)	\$2,230,000	3% - 5.375%	01/01/23	\$265,000
'03 Sanitary Sewerage System Revenue Bonds (04/01/03)	\$3,620,000	2% - 5.25%	01/01/24	\$650,000
'04 Sanitary Sewerage System Revenue Bonds (05/28/04)	\$650,000	2% - 5.25%	01/01/25	\$160,000
'06 Sanitary Sewerage System Revenue Bonds (11/01/06)	\$915,000	4.0% - 5.0%	07/01/26	\$265,000
'07 Sanitary Sewerage System Revenue Bonds (11/01/07)	\$1,800,000	4.0% - 5.0%	01/01/28	\$710,000
'10 Sanitary Sewerage System Revenue Bonds (01/14/10)	\$59,335,000	1.49%	07/01/32	\$35,397,700
'14 Water and Electric System Rev. Refunding Bonds (05/17/11)	\$14,180,000	2.0% - 3.0%	10/01/28	\$7,545,000
'15 Water and Electric System Rev. Refunding Bonds (08/05/15)	\$51,280,000	3.125% - 5%	10/01/45	\$37,270,000
'15 Sanitary Sewerage System Revenue Bonds (03/31/15)	\$18,200,000	3.0% - 5.0%	10/01/35	\$14,540,000
'17 Sanitary Sewerage Systems Revenue Bonds (04/19/17)	\$15,790,000	2.0% - 5.0%	10/01/37	\$14,055,000
'19 Water and Electric System Revenue Bond: Series 2019A (5/21/19)	\$15,150,000	3.0% - 5.0%	10/01/49	\$14,870,000
'19 Water and Electric System Revenue Refunding Bonds: Series 2019B (October 2019)	\$70,445,000	3.0% - 5.0%	10/01/42	\$67,110,000
'19 Special Obligation Refunding Bonds, Series 2019 (09/19)	\$9,805,000	2.49%	10/01/34	\$9,805,000
'20 Sewerage System Revenue Refunding Bonds (10/02/20)	\$6,125,000	1.25% - 5.00%	10/01/36	\$6,125,000
<b>Total Revenue Bonds</b>				<b>\$208,767,700</b>
<b>SPECIAL OBLIGATION BONDS:</b>				
'15 Solid Waste System Special Oblig. Refunding Bonds (12/08/15)	\$1,235,000	2.0% - 5.0%	02/01/26	\$435,000
15 Sanitary Sewerage Special Obligation Rev. Ref. Bonds (12/08/15)	\$4,710,000	2.0% - 5.0%	02/01/26	\$2,350,000
'16 Improv. Downtown Govt. Center (07/14/16)	\$17,580,000	3.5% - 5.0%	09/30/28	\$11,220,000
'17 Solid Waste System Special Oblig. Bonds (04/19/17)	\$5,520,000	3%-3.375%	02/01/37	\$4,665,000
'19 Parking System S.O. Refunding Bonds (03/18/19)	\$10,400,000	2.3% - 5%	03/01/34	\$9,695,000
'20 Airport Special Obligation Bond 2020A, 1.9% Interest	\$14,120,000	1.90%	10/01/34	\$14,120,000
20 Water and Electric System Special Ob.. Ref. Bonds (09/17/20)	\$41,105,000	2.0% - 5.0%	10/01/33	\$41,105,000
20C Parking System Special Ob. Ref. Bonds (10/21/20)	\$5,120,000	2.4% - 4.0%	10/01/30	\$5,120,000
<b>Total Special Obligation Bonds</b>				<b>\$88,710,000</b>
<b>Total Bonded Debt</b>				<b>\$297,477,700</b>

## Authorized Full Time Equivalent (FTE) Summary

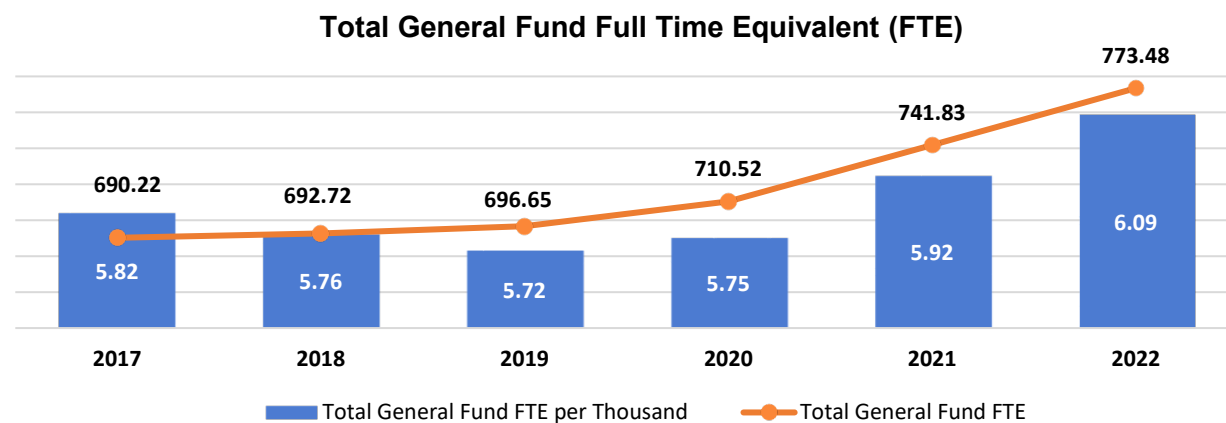
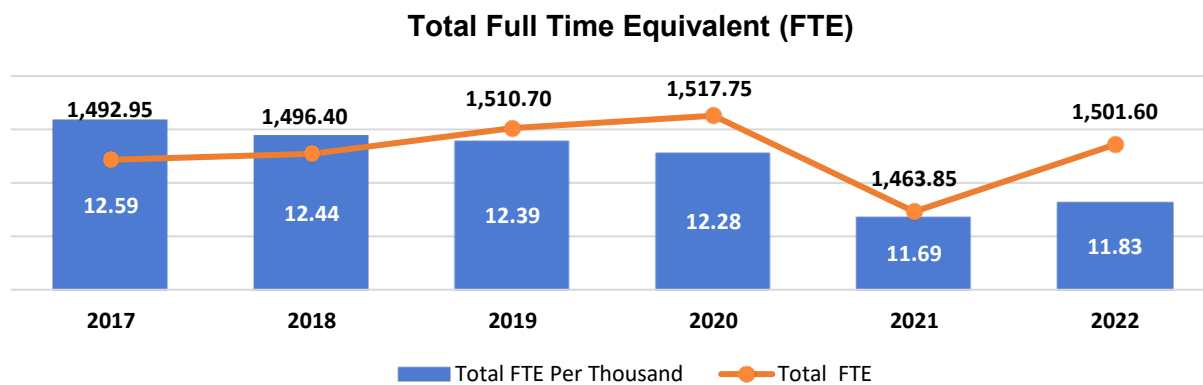
### FY 22 Authorized Full Time Equivalent by Function



### Authorized Full Time Equivalent (FTE) by Functional Group

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Administrative	88.34	88.34	81.09	87.29	87.29	6.20
Health and Environment	138.10	138.10	143.90	154.25	154.25	10.35
Parks and Recreation	82.00	82.00	79.00	80.00	80.00	1.00
Public Safety	384.75	384.75	390.75	401.75	401.75	11.00
Supporting Activities	170.34	170.34	138.24	140.19	140.19	1.95
Transportation	153.97	153.97	145.72	149.82	149.82	4.10
Utilities	498.85	498.85	485.15	488.30	488.30	3.15
<b>Total FTE</b>	<b>1,516.35</b>	<b>1,516.35</b>	<b>1,463.85</b>	<b>1,501.60</b>	<b>1,501.60</b>	<b>37.75</b>

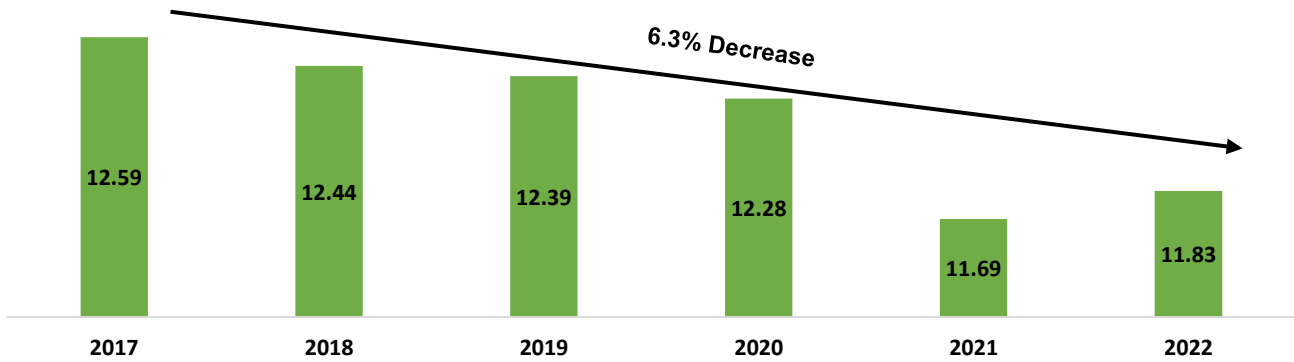
## Authorized Full Time Equivalent (FTE) Summary



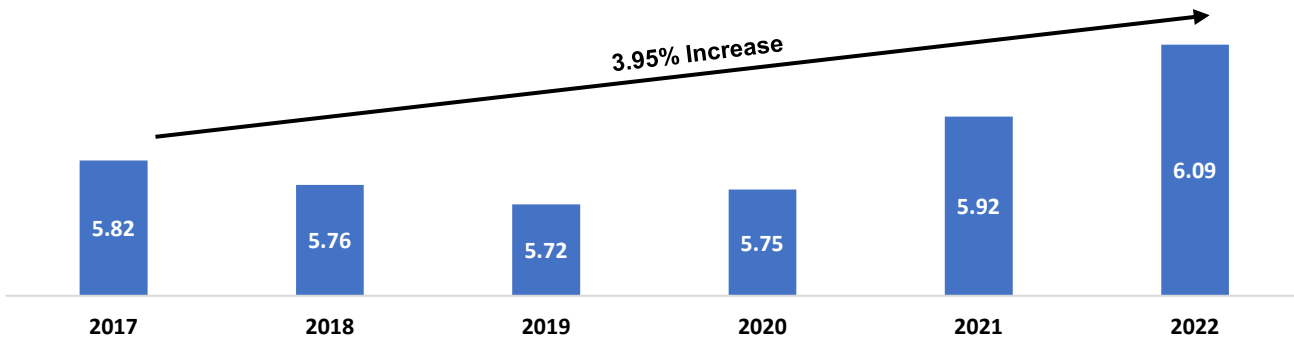
Fiscal Year	Number of FTE	General Fund FTE	Population	FTE Per Thousand	General Fund FTE Per Thousand
2017	1,492.95	690.22	118,620	12.59	5.82
2018	1,496.40	692.72	120,248	12.44	5.76
2019	1,510.70	696.65	121,898	12.39	5.72
2020	1,517.75	710.52	123,571	12.28	5.75
2021	1,463.85	741.83	125,266	11.69	5.92
2022	1,501.60	773.48	126,985	11.83	6.09

## Authorized Full Time Equivalent (FTE) Summary

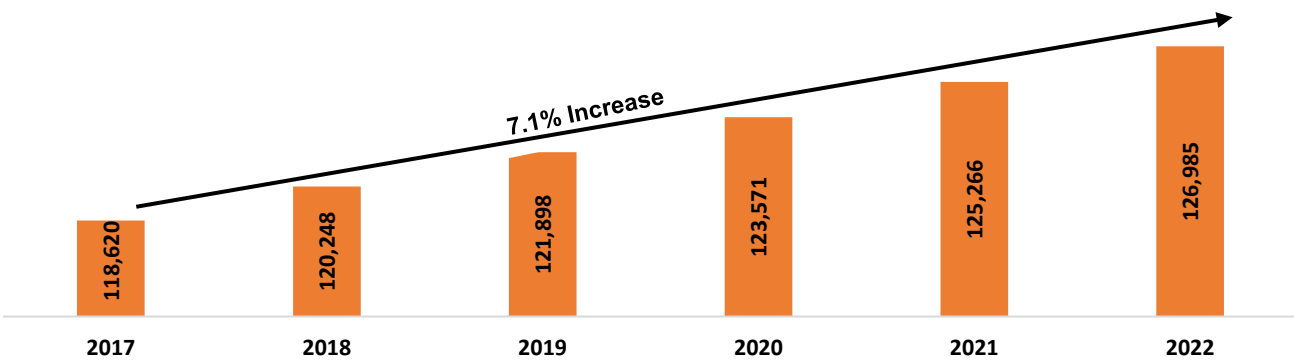
### Total FTE per Thousand Population



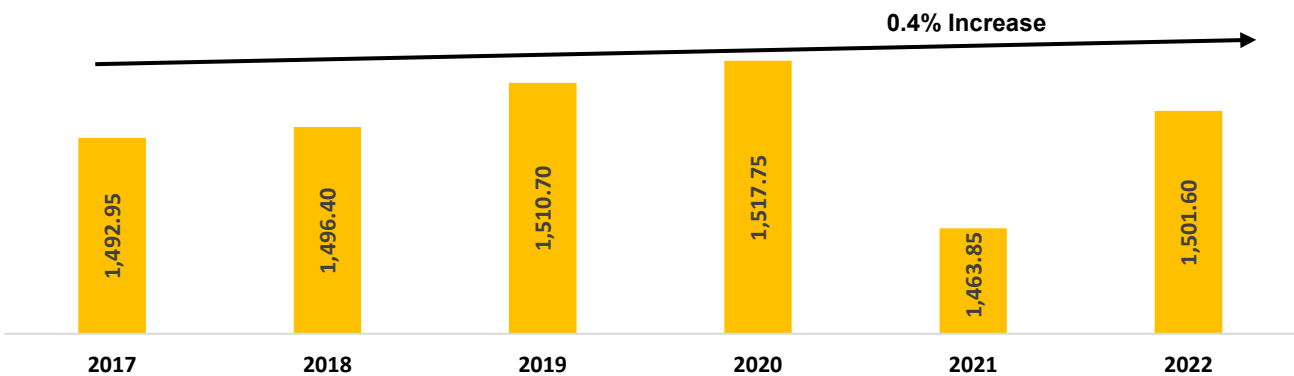
### General Fund FTE per Thousand Population



### City of Columbia Population



### Total number of FTE



## Authorized Full Time Equivalent (FTE) Summary

### Authorized Full Time Equivalent (FTE) by Department

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
<b>Administrative:</b>						
City Clerk (GF)	3.00	3.00	2.00	3.00	3.00	1.00
City Manager (GF)	7.45	7.45	5.95	10.10	10.10	4.15
Finance Department (GF)	50.30	50.30	47.80	48.80	48.80	1.00
Human Resources (GF)	9.66	9.66	9.66	9.66	9.66	-
Law Department (GF)	16.75	16.75	14.75	14.75	14.75	-
Public Works Administration (GF)	1.18	1.18	0.93	0.98	0.98	0.05
<b>Total Administrative</b>	<b>88.34</b>	<b>88.34</b>	<b>81.09</b>	<b>87.29</b>	<b>87.29</b>	<b>6.20</b>
<b>Health and Environment:</b>						
Public Health & Human Services (GF)	69.60	69.60	77.60	83.60	83.60	6.00
Community Development (GF)	42.25	42.25	38.80	42.30	42.30	3.50
Economic Development (GF)	3.50	3.50	3.25	4.25	4.25	1.00
Cultural Affairs (GF)	2.50	2.50	2.00	2.00	2.00	-
Convention & Tourism Fund (SRF)	11.25	11.25	12.25	12.10	12.10	(0.15)
Office of Sustainability (GF)	5.00	5.00	5.00	5.00	5.00	-
CDBG Fund (SRF)	4.00	4.00	4.00	4.00	4.00	-
Contributions Fund (SRF)	0.00	0.00	1.00	1.00	1.00	-
<b>Total Health and Environment</b>	<b>138.10</b>	<b>138.10</b>	<b>143.90</b>	<b>154.25</b>	<b>154.25</b>	<b>10.35</b>
<b>Parks and Recreation:</b>						
General Fund Operations (GF)	45.16	45.16	44.00	45.00	45.00	1.00
Recreation Services Fund (EF)	36.84	36.84	35.00	35.00	35.00	-
<b>Total Parks and Recreation</b>	<b>82.00</b>	<b>82.00</b>	<b>79.00</b>	<b>80.00</b>	<b>80.00</b>	<b>1.00</b>
<b>Public Safety:</b>						
Police Department (GF)	225.00	225.00	233.00	239.00	239.00	6.00
Fire Department (GF)	148.00	148.00	148.00	153.00	153.00	5.00
Municipal Court (GF)	11.75	11.75	9.75	9.75	9.75	-
<b>Total Public Safety</b>	<b>384.75</b>	<b>384.75</b>	<b>390.75</b>	<b>401.75</b>	<b>401.75</b>	<b>11.00</b>
<b>Supporting Activities:</b>						
Employee Benefit Fund (ISF)	8.34	8.34	8.34	8.34	8.34	-
Self Insurance Reserve Fund (ISF)	3.20	3.20	3.20	3.20	3.20	-
Facilities Management (GF)	0.00	0.00	13.72	13.67	13.67	(0.05)
Custodial & Building Maint. Fund (ISF)	14.82	14.82	0.00	0.00	0.00	-
Fleet Operations Fund (ISF)	39.23	39.23	37.23	37.23	37.23	-
Information Technology Fund (ISF)	56.75	56.75	53.75	55.75	55.75	2.00
Community Relations (GF)	0.00	0.00	22.00	22.00	22.00	-
Community Relations Fund (ISF)	30.70	30.70	0.00	0.00	0.00	-
Utility Customer Services Fund (ISF)	17.30	17.30	0.00	0.00	0.00	-
<b>Total Supporting Activities</b>	<b>170.34</b>	<b>170.34</b>	<b>138.24</b>	<b>140.19</b>	<b>140.19</b>	<b>1.95</b>

(GF) - General Fund

(SRF) - Special Revenue Funds

(EF) - Enterprise Funds

(ISF) Internal Service Funds

## Authorized Full Time Equivalent (FTE) Summary

### Authorized Full Time Equivalent (FTE) by Department - Continued

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
<b>Transportation:</b>						
Non-Motorized Grant Fund (SRF)	0.60	0.60	0.00	0.00	0.00	-
Streets and Engineering (GF)	57.87	57.87	63.62	66.62	66.62	3.00
Parking Enforcement and Traffic (GF)	13.05	13.05	0.00	0.00	0.00	-
Transit Fund (EF)	58.10	58.10	58.33	59.33	59.33	1.00
Regional Airport Fund (EF)	7.60	7.60	7.85	8.85	8.85	1.00
Parking Facilities Fund (EF)	11.95	11.95	11.92	11.92	11.92	-
Railroad Utility Fund (EF)	3.00	3.00	3.00	3.00	3.00	-
Transload Facility Fund (EF)	1.80	1.80	1.00	0.10	0.10	(0.90)
<b>Total Transportation</b>	<b>153.97</b>	<b>153.97</b>	<b>145.72</b>	<b>149.82</b>	<b>149.82</b>	<b>4.10</b>
<b>Utilities:</b>						
Water Utility Fund (EF)	103.92	103.92	93.27	93.29	93.29	0.02
Electric Utility Fund (EF)	180.83	180.83	178.57	180.44	180.44	1.87
Sanitary Sewer Utility Fund (EF)	83.32	83.32	81.84	82.69	82.69	0.85
Solid Waste Utility Fund (EF)	118.57	118.57	119.14	119.44	119.44	0.30
Mid MO Solid Waste Mgt Dist Fd (SRF)	2.00	2.00	2.00	2.00	2.00	-
Storm Water Utility Fund (EF)	10.21	10.21	10.33	10.44	10.44	0.11
<b>Total Utilities</b>	<b>498.85</b>	<b>498.85</b>	<b>485.15</b>	<b>488.30</b>	<b>488.30</b>	<b>3.15</b>
<b>Total Authorized FTE</b>	<b>1516.35</b>	<b>1516.35</b>	<b>1463.85</b>	<b>1501.60</b>	<b>1501.60</b>	<b>37.75</b>

### Authorized Full Time Equivalent (FTE) by Fund Type

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
General Fund (GF)	712.02	712.02	741.83	773.48	773.48	31.65
Special Revenue Funds (SRF)	17.85	17.85	19.25	19.10	19.10	(0.15)
<b>Total Governmental Funds</b>	<b>729.87</b>	<b>729.87</b>	<b>761.08</b>	<b>792.58</b>	<b>792.58</b>	<b>31.50</b>
Total Enterprise Funds (EF)	616.14	616.14	600.25	604.50	604.50	4.25
Total Internal Services Funds (ISF)	170.34	170.34	102.52	104.52	104.52	2.00
<b>Total All Funds</b>	<b>1,516.35</b>	<b>1,516.35</b>	<b>1,463.85</b>	<b>1,501.60</b>	<b>1,501.60</b>	<b>37.75</b>

(GF) - General Fund  
(SRF) - Special Revenue Funds

(EF) - Enterprise Funds  
(ISF) Internal Service Funds

# General Fund Summary

## Description

The General Fund is used to finance and account for a large portion of the current operating expenditures and capital additions (not capital improvements) of City Government. The General Fund is one of the largest and most important of the City's funds because most governmental programs (Police, Fire, Health, Public Works, Parks and Recreation, etc.) are generally financed wholly or partially from it. The General Fund has a greater number and variety of revenue sources than any other fund, and its resources normally finance a wider range of activities. These operations can be broken down into six separate functional areas: Administrative, Health and Environment, Parks and Recreation, Public Safety, Supporting Activities, and Transportation. These departments are primarily funded with general sources. The major revenue sources include Sales Taxes, Gross Receipts Taxes, Payment-in-Lieu-of-Taxes (PILOT), Transfers, and Property Taxes. The capital projects associated with these General Fund departments are accounted for in a separate fund called the Capital Projects Fund and are thus not included in the General Fund Summary totals.

## Administrative

Eight General Fund departments are included in the Administrative section. These include: City Council, City Manager, City Clerk, Finance, Human Resources, Law, City General, and Public Works Administration.

## Health and Environment

Five General Fund departments are included in the Health and Environment section. These include: Health and Human Services, Community Development, Economic Development, Office of Sustainability and Cultural Affairs.

## Parks and Recreation

The General Fund portion of Parks and Recreation includes those areas that do not have revenue producing capabilities. This includes Administration, a portion of Park Planning and Development, a portion of Parks Management and Operations, and the Career Awareness Related Experience (C.A.R.E.) program.

## Public Safety

Three General Fund departments are included in the Public Safety section. These are: Police, Fire, and Municipal Court.

## Supporting Activities

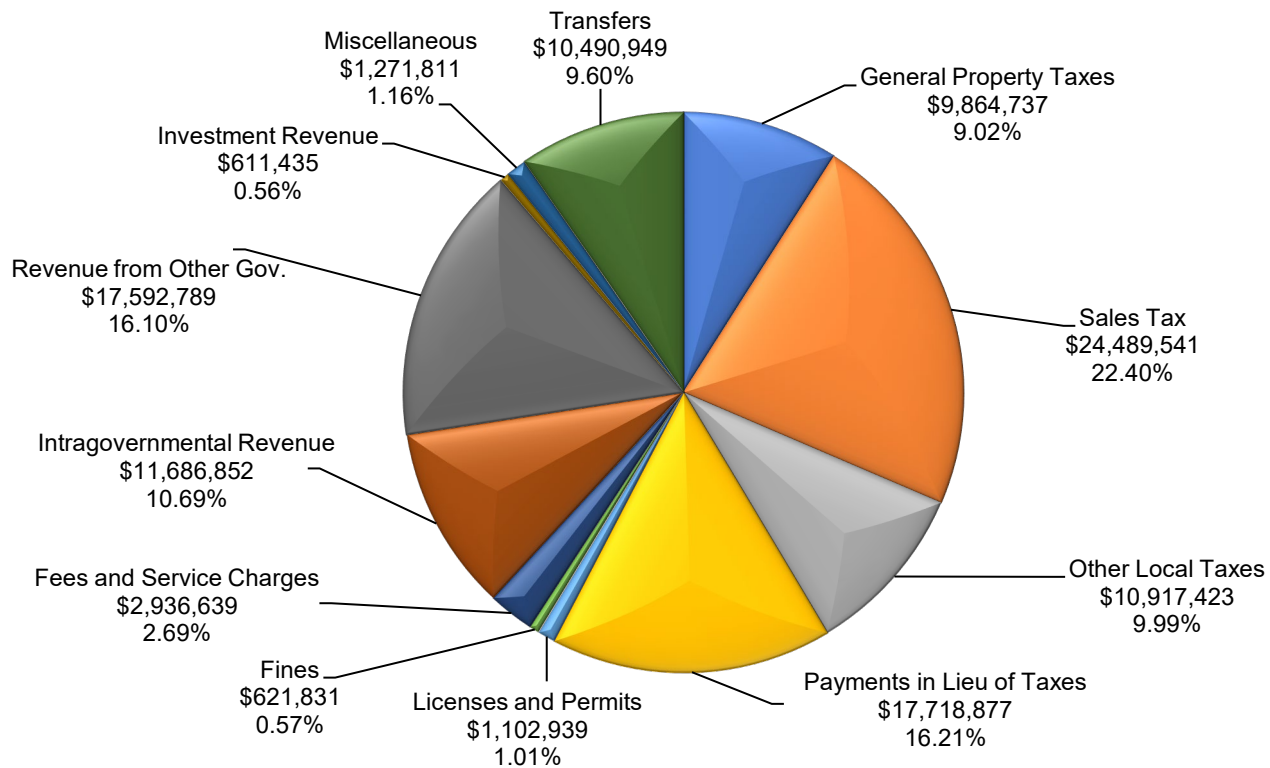
Two General Fund departments are included in the Supporting Activities section. These include: Facilities Management and Community Relations. Beginning with the FY 21 budget, these two budgets were moved from internal service funds into the general fund.

## Transportation

Streets and Engineering is the only General Fund department in the Transportation section.

# General Fund Revenue Summary

## FY 22 General Fund Revenue By Category



## General Fund Revenue by Category

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
General Property Taxes	\$8,957,190	\$8,947,930	\$9,176,073	\$9,864,737	\$9,864,737	7.5%
Sales Tax	\$22,629,922	\$23,668,382	\$22,608,660	\$24,489,541	\$24,489,541	8.3%
Other Local Taxes	\$10,765,660	\$10,418,850	\$10,306,968	\$10,917,423	\$10,917,423	5.9%
Payments in Lieu of Taxes	\$17,674,582	\$16,784,702	\$17,335,076	\$17,718,877	\$17,718,877	2.2%
Licenses and Permits	\$1,095,500	\$1,002,066	\$1,044,290	\$1,102,939	\$1,102,939	5.6%
Fines	\$1,287,090	\$802,706	\$1,287,090	\$621,831	\$621,831	(51.7%)
Fees and Service Charges	\$3,172,886	\$2,384,529	\$4,811,965	\$2,936,639	\$2,936,639	(39.0%)
Intragovernmental Revenue	\$5,075,091	\$5,075,091	\$7,866,367	\$11,686,852	\$11,686,852	48.6%
Revenue from Other Gov.	\$5,598,303	\$4,059,083	\$3,988,608	\$17,592,789	\$17,592,789	341.1%
Investment Revenue	\$1,176,161	\$861,626	\$1,176,161	\$611,435	\$611,435	(48.0%)
Miscellaneous	\$1,164,063	\$1,651,090	\$805,404	\$1,271,811	\$1,271,811	57.9%
Transfers	\$8,520,109	\$8,292,111	\$13,145,782	\$10,490,949	\$10,490,949	(20.2%)
<b>Total Operating Revenue</b>	<b>\$87,116,557</b>	<b>\$83,948,166</b>	<b>\$93,552,444</b>	<b>\$109,305,823</b>	<b>\$109,305,823</b>	<b>16.8%</b>

## General Fund Summary

### Revenue Category Highlights / Significant Changes

The City of Columbia receives General Fund revenues from a number of sources, including Property Taxes; Sales Taxes; Other Local Taxes; PILOT; General and Administrative (G&A) Fees; Grants; Interest Revenue; Transfers; Franchises, Licenses and Permits; Fines; Fees; Service Charges; Miscellaneous Revenues; and Appropriated Fund Balance. Some of the City's major General Fund revenue sources include: Sales Taxes, Transfers, PILOT, Other Local Taxes, and G&A Fees. Revenues highlighted below are those which are shown to change significantly from Estimated FY 22.

**Property Taxes:** FY 22 property taxes are projected to increase \$688,664 or 7.5% from Original FY 21. The rate in FY 21 decrease to \$0.4032 per \$100 assessed value compare to \$0.4035 in FY 20. There is no G.O. Bond levy.

**Sales Taxes:** FY 22 Sales Taxes are projected to increase \$1.88 million or 8.3% compared to Original FY 21. This is mainly due to (1) relaxation of the mask-mandate and (2) many of the Columbian has received Federal grant. In FY 21 up to 3rd quarter the General Fund sales tax revenue was increased by 8.45% compared to the same period in FY 20.

**Other Local Taxes:** FY 22 other local taxes reflect a 5.9% increase over Original FY 21. Estimated FY 22 is projected to increase by \$0.6 million due to recent increase in gasoline demand.

**Intragovernmental Revenues:** The City charges proportionately for all services performed by General Fund departments (i.e.. bids, purchase orders issued, investments, payroll functions, budget etc.) for other City funds outside of the General Fund. For FY 22, General and Administrative revenues are projected to increase \$3.8 million or 48.4% above Original FY 2021.

**Grants:** In FY 21 there is an increase of \$13.4 million from Original FY 21 in Grants due the American Rescue Plan Act.

**Transfers:** Operating transfers are projected to decrease \$2.65 million or 20.2% over Original FY 21. There is a \$1.3 million transfer from the Custodial and Building Maintenance Fund and a \$1.5 million transfer from the Community Relations Fund included for FY 21 as these two operations will be move from the General Fund in FY 22.

## General Fund Summary

### General Fund Revenue Detail

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Property Taxes:</b>						
Real Estate	\$7,523,973	\$7,616,724	\$7,746,714	\$8,218,262	\$8,218,262	6.1%
Personal Property	\$1,348,189	\$1,214,331	\$1,323,540	\$1,589,506	\$1,589,506	20.1%
Other	\$85,028	\$116,874	\$105,819	\$56,969	\$56,969	(46.2%)
<b>Total Property Taxes</b>	<b>\$8,957,190</b>	<b>\$8,947,930</b>	<b>\$9,176,073</b>	<b>\$9,864,737</b>	<b>\$9,864,737</b>	<b>7.5%</b>
<b>Sales Tax</b>	<b>\$22,629,922</b>	<b>\$23,668,382</b>	<b>\$22,608,660</b>	<b>\$24,489,541</b>	<b>\$24,489,541</b>	<b>8.3%</b>
<b>Gross Receipt Tax:</b>						
Telephone	\$2,311,326	\$1,966,839	\$1,928,307	\$1,814,932	\$1,814,932	(5.9%)
Natural Gas	\$2,328,616	\$2,244,234	\$2,304,764	\$2,519,448	\$2,519,448	9.3%
Electric	\$1,178,415	\$1,312,458	\$1,250,205	\$1,346,341	\$1,346,341	7.7%
Cable Franchise Fees	\$288,489	\$206,678	\$202,274	\$423,909	\$423,909	109.6%
<b>Total Other Local Taxes</b>	<b>\$6,106,846</b>	<b>\$5,730,209</b>	<b>\$5,685,550</b>	<b>\$6,104,630</b>	<b>\$6,104,630</b>	<b>7.4%</b>
<b>Total Taxes</b>	<b>\$42,352,772</b>	<b>\$43,035,163</b>	<b>\$42,091,701</b>	<b>\$45,271,701</b>	<b>\$45,271,701</b>	<b>7.6%</b>
<b>Intragovernmental Revenue:</b>						
Gen. & Admin. Revenue	\$5,075,091	\$5,075,091	\$7,866,367	\$11,564,578	\$11,564,578	47.0%
Other	\$0	\$0	\$369,790	\$0	\$0	-
<b>Total Intragovernmental</b>	<b>\$5,075,091</b>	<b>\$5,075,091</b>	<b>\$8,236,157</b>	<b>\$11,564,578</b>	<b>\$11,564,578</b>	<b>40.4%</b>
<b>Intergovernmental Revenue:</b>						
Federal/ State Revenues	\$3,828,756	\$2,606,503	\$2,115,426	\$15,887,949	\$15,887,949	651.1%
County Revenues	\$1,769,547	\$1,452,580	\$1,873,182	\$1,704,840	\$1,704,840	(9.0%)
Other	\$0	\$1,100	\$0	\$0	\$0	-
<b>Total Intergovernmental</b>	<b>\$5,598,303</b>	<b>\$4,060,183</b>	<b>\$3,988,608</b>	<b>\$17,592,789</b>	<b>\$17,592,789</b>	<b>341.1%</b>
<b>Interest and Investment Revenue</b>	<b>\$1,176,161</b>	<b>\$860,526</b>	<b>\$1,176,161</b>	<b>\$611,435</b>	<b>\$611,435</b>	<b>(48.0%)</b>
<b>Operating Transfers:</b>						
Pilot - Electric	\$12,685,522	\$12,123,603	\$12,303,328	\$12,487,163	\$12,487,163	1.5%
Pilot - Water	\$4,989,060	\$4,661,099	\$5,031,748	\$5,231,714	\$5,231,714	4.0%
<b>Total Pilot</b>	<b>\$17,674,582</b>	<b>\$16,784,702</b>	<b>\$17,335,076</b>	<b>\$17,718,877</b>	<b>\$17,718,877</b>	<b>2.2%</b>

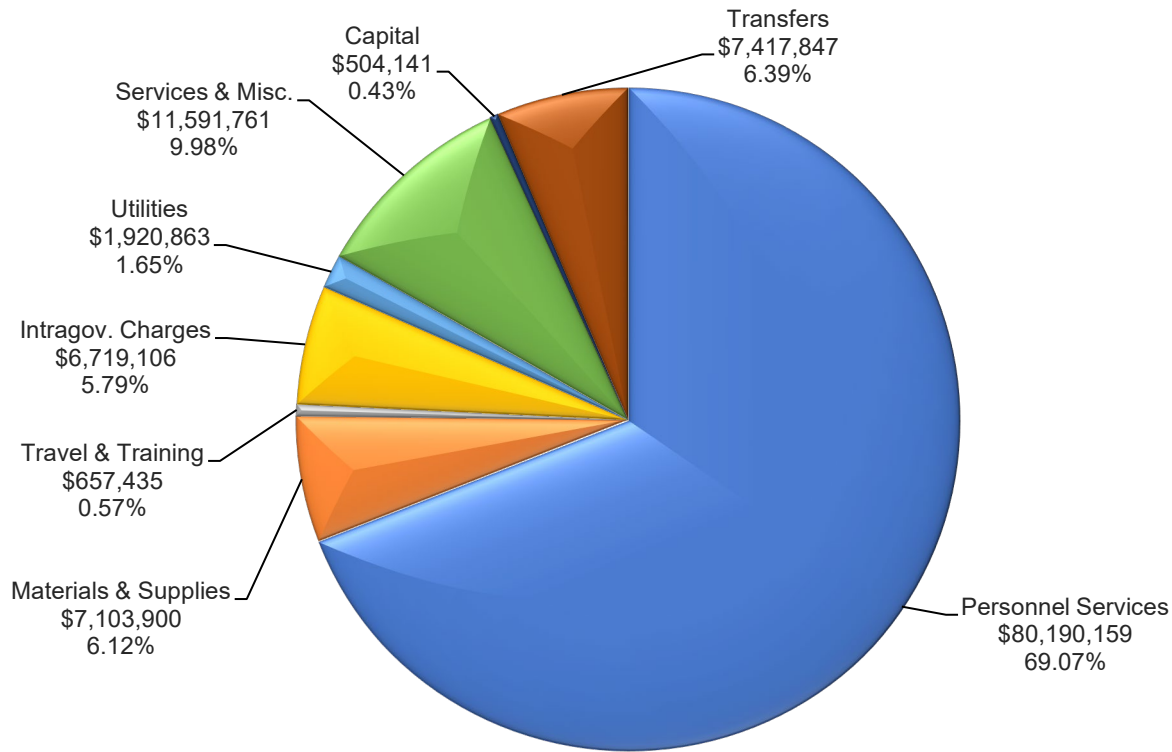
## General Fund Summary

### General Fund Revenue Detail - Continued

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
General Fund	\$18,650	\$12,600	\$0	\$0	\$0	-
Transportation Sales Tax	\$5,845,105	\$5,401,105	\$7,845,105	\$7,845,105	\$7,845,105	-
Parks Sales Tax	\$1,862,543	\$1,432,359	\$1,862,543	\$1,892,981	\$1,892,981	1.6%
Capital Projects Fund	\$43,210	\$43,210	\$0	\$0	\$0	-
CDBG Planning	\$30,768	\$25,679	\$31,828	\$37,165	\$37,165	16.8%
Contributions Fund	\$20,212	\$20,212	\$5,700	\$8,100	\$8,100	42.1%
Convention & Visitors Fund	\$2,000	\$2,000	\$3,300	\$49,300	\$49,300	1393.9%
Electric Fund	\$172,893	\$172,893	\$225,555	\$238,613	\$238,613	5.8%
Fleet Operations	\$2,295	\$2,295	\$2,295	\$2,295	\$2,295	-
Parking Fund	\$176,736	\$176,736	\$23,565	\$23,565	\$23,565	-
Transit Fund	\$2,295	\$2,295	\$2,295	\$2,295	\$2,295	-
Airport Fund	\$616,570	\$616,570	\$0	\$0	\$0	-
Sewer Fund	\$7,815	\$7,815	\$11,575	\$11,575	\$11,575	-
Solid Waste Fund	\$234,551	\$202,301	\$200,565	\$211,414	\$211,414	5.4%
Storm Water Fund	\$137,685	\$137,685	\$137,186	\$149,810	\$149,810	9.2%
Custodial and Bldg Maint Fund	\$0	\$0	\$1,301,232	\$0	\$0	-
Community Relations Fd	\$0	\$0	\$1,474,307	\$0	\$0	-
Utility Customer Srvcs Fd	\$23,500	\$23,500	\$0	\$0	\$0	-
Water Utility Fund	\$12,856	\$12,856	\$18,731	\$18,731	\$18,731	-
<b>Total Operating Transfers</b>	<b>\$26,884,266</b>	<b>\$25,076,813</b>	<b>\$30,480,858</b>	<b>\$28,209,826</b>	<b>\$28,209,826</b>	<b>(7.5%)</b>
<b>Licenses and Permits:</b>						
Business License	\$852,200	\$778,386	\$808,730	\$886,816	\$886,816	9.7%
Liquor License	\$198,800	\$171,606	\$192,220	\$173,169	\$173,169	(9.9%)
Animal License	\$44,500	\$52,073	\$43,340	\$42,954	\$42,954	(0.9%)
<b>Total Licenses and Permits</b>	<b>\$1,095,500</b>	<b>\$1,002,066</b>	<b>\$1,044,290</b>	<b>\$1,102,939</b>	<b>\$1,102,939</b>	<b>5.6%</b>
<b>Fines:</b>						
Municipal Court Fines	\$470,000	\$443,872	\$470,000	\$232,617	\$232,617	(50.5%)
Uniform Ticket Fines	\$200,000	\$51,144	\$200,000	\$56,449	\$56,449	(71.8%)
Meter Fines	\$616,690	\$307,391	\$616,690	\$328,930	\$328,930	(46.7%)
Alarm Violations	\$400	\$300	\$400	\$3,835	\$3,835	858.8%
<b>Total Fines</b>	<b>\$1,287,090</b>	<b>\$802,706</b>	<b>\$1,287,090</b>	<b>\$621,831</b>	<b>\$621,831</b>	<b>(51.7%)</b>
<b>Fees:</b>						
Animal Control Fees	\$16,950	\$20,193	\$17,050	\$20,228	\$20,228	18.6%
Construction Fees	\$2,109,586	\$1,456,446	\$1,648,293	\$1,912,361	\$1,912,361	16.0%
Health Fees	\$901,550	\$724,182	\$884,668	\$791,449	\$791,449	(10.5%)
Municipal Court Fees	\$144,800	\$183,707	\$146,722	\$212,601	\$212,601	44.9%
Community Relations Fees	\$0	\$0	\$1,403,442	\$120,000	\$120,000	(91.4%)
Facilities Management Fees	\$0	\$0	\$342,000	\$2,274	\$2,274	(99.3%)
<b>Total Fees</b>	<b>\$3,172,886</b>	<b>\$2,384,529</b>	<b>\$4,442,175</b>	<b>\$3,058,913</b>	<b>\$3,058,913</b>	<b>(31.1%)</b>
<b>Miscellaneous Revenue</b>	<b>\$474,488</b>	<b>\$1,651,090</b>	<b>\$805,404</b>	<b>\$1,271,811</b>	<b>\$1,271,811</b>	<b>57.9%</b>
<b>Total Other Local Revenue</b>	<b>\$6,029,964</b>	<b>\$5,840,390</b>	<b>\$7,578,959</b>	<b>\$6,055,494</b>	<b>\$6,055,494</b>	<b>(20.1%)</b>
<b>Total Revenue</b>	<b>\$87,116,557</b>	<b>\$83,948,166</b>	<b>\$93,552,444</b>	<b>\$109,305,823</b>	<b>\$109,305,823</b>	<b>16.8%</b>

## General Fund Summary

### FY 22 General Fund Appropriations By Category



### General Fund Appropriations (Expenditures) by Category

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
Personnel Services	\$64,232,778	\$61,129,708	\$65,307,927	\$80,190,159	\$73,423,613	22.8%
Materials & Supplies	\$6,229,209	\$5,236,534	\$6,607,849	\$7,103,900	\$7,103,900	7.5%
Travel & Training	\$715,333	\$263,464	\$547,909	\$657,435	\$657,435	20.0%
Intragov. Charges	\$8,047,637	\$7,411,937	\$6,630,950	\$6,719,106	\$6,719,106	1.3%
Utilities	\$1,465,549	\$1,364,707	\$1,820,473	\$1,920,863	\$1,920,863	5.5%
Services & Misc.	\$8,103,031	\$7,003,590	\$9,619,406	\$11,591,761	\$11,591,761	20.5%
Capital	\$1,733,309	\$463,911	\$1,443,809	\$504,141	\$504,141	(65.1%)
Transfers	\$1,898,027	\$1,898,027	\$2,172,505	\$7,417,847	\$7,417,847	241.4%
<b>Total Appropriations (Exp.)</b>	<b>\$92,424,873</b>	<b>\$84,771,879</b>	<b>\$94,150,828</b>	<b>\$116,105,212</b>	<b>\$109,338,666</b>	<b>23.3%</b>

### General Fund Highlights / Significant Changes

**Personnel Services:** General Fund personnel services reflect an increase of \$14.9 million and a net increase of 31.65 FTE positions. In FY 22, personnel positions began being budgeted to their midpoint rather than the current salary of the employee in the position. This will allow for greater flexibility for hiring managers. In anticipation of lapse in the personnel category due to this change, an Anticipated FY 22 column has also been included. This shows that, while \$80.2 million in authority is available, only \$72.9 in authority is expected to be needed.

- In the Police Department, a total of six new positions were added positions which include 1.00 FTE Civilian Investigator, 1.00 FTE Community Service Aide, 1.00 FTE Crime Scene Investigator, 1.00 FTE Custodian, 1.00 FTE Property & Evidence Technician, and 1.00 FTE Records Custodian. The department also has increases in fleet replacement over last year, and an increase to the operating budget to include a full year of the opening of the North precinct.
- In Public Health and Human Services, a total of six positions were added, three of them are grant funded. In anticipation of continued COVID-19 response, 17 temporary positions were also requested in the FY 22 budget.
- In Community Development, a total of 3.5 FTE were added, including 1 FTE Volunteer Programs Specialist, 1 FTE Building Inspector, 1 FTE Project Compliance Inspector, and 0.5 FTE Senior Administrative Support Assistant.

**Materials and Supplies:** Reflects an increase of \$496,051 or 7.5% increase.

**Travel and Training:** Reflects an increase of \$109,526 or 20% primarily due to departments increasing their budgets in this category after cuts in prior years.

**Intragovernmental Charges:** Reflects an increase of \$88,156 or 5.5% primarily due to changes in intragovernmental fee methodology and the addition of Printer Fees.

**Utilities:** reflects an increase of \$100,390 or 5.5%.

**Services & Miscellaneous:** Reflects an increase of \$1.97 million or 20.5% in part due to a change in the object structure.

- Streets & Engineering requested an additional one-time \$400,000 in their proposed budget for street maintenance and repairs budgeted in FY 21, but will not be begin until after September 30th.
- Public Health and Human Services requested the remaining \$427,955 in authority that was appropriated in FY 21 for public assistance programs be included in their FY 22 request as a one-time expense.
- Human Resources included \$300,000 for a wage and benefit study, as well as \$150,000 for open enrollment software.

**Capital** Reflects a decrease of \$0.9 million or 65.1% due, in part, to changes in fleet replacement for FY 22.

**Transfers:** Reflects an increase of \$5.2 million or 241.4%, which is primarily due to funding being transferred to the Vehicle and Equipment Replacement Fund (VERF) to cover the cost of 22 fleet replacement as well as a \$3.3 million transfer for the Sports Fieldhouse.

## General Fund Summary

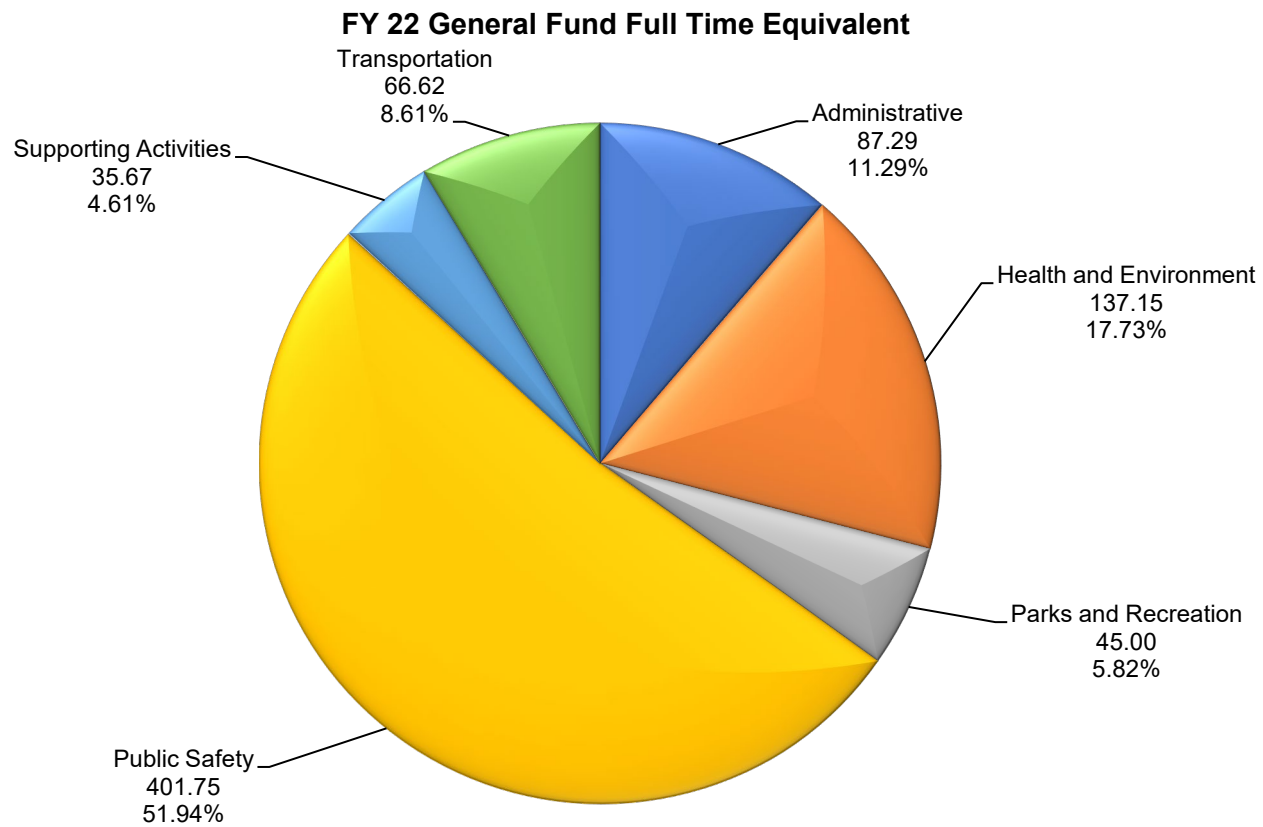
### General Fund Appropriations (Expenditures) by Function

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
Administrative	\$13,150,234	\$11,387,716	\$11,097,008	\$18,307,635	\$17,831,025	65.0%
Health & Environment	\$15,728,880	\$13,609,501	\$13,768,146	\$18,294,305	\$18,035,098	32.9%
Parks and Recreation	\$5,912,951	\$5,470,563	\$5,661,356	\$5,922,767	\$5,784,376	4.6%
Public Safety	\$46,812,578	\$44,489,440	\$47,218,468	\$55,409,643	\$50,182,290	17.3%
Supporting Activity	\$0	\$0	\$4,150,818	\$4,762,547	\$4,715,841	14.7%
Transportation	\$10,820,230	\$9,814,660	\$12,255,032	\$13,408,315	\$12,790,036	9.4%
<b>Total Appropriations (Exp.)</b>	<b>\$92,424,873</b>	<b>\$84,771,879</b>	<b>\$94,150,828</b>	<b>\$116,105,212</b>	<b>\$109,338,666</b>	<b>23.3%</b>

### General Fund Appropriations (Expenditures) by Department

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
City Council	\$357,216	\$197,421	\$262,785	\$288,284	\$288,284	9.7%
City Clerk	\$456,028	\$320,278	\$403,794	\$475,010	\$475,010	17.6%
City Manager	\$1,520,432	\$1,211,061	\$996,541	\$1,551,312	\$1,425,842	55.7%
Finance	\$4,753,465	\$4,270,172	\$4,127,673	\$4,814,519	\$4,593,518	16.6%
Human Resources	\$1,239,006	\$1,084,475	\$1,155,041	\$1,613,530	\$1,607,066	39.7%
Law	\$2,096,520	\$1,886,053	\$1,946,593	\$2,100,177	\$1,977,743	7.9%
General City (Nondprtmntl)	\$2,493,778	\$2,251,621	\$2,024,733	\$7,270,075	\$7,270,075	259.1%
Public Works Administration	\$233,789	\$166,635	\$179,848	\$194,728	\$193,487	8.3%
<b>Total Administrative</b>	<b>\$13,150,234</b>	<b>\$11,387,716</b>	<b>\$11,097,008</b>	<b>\$18,307,635</b>	<b>\$17,831,025</b>	<b>65.0%</b>
Health and Human Services	\$9,696,984	\$8,232,932	\$8,306,866	\$12,054,405	\$11,871,800	45.1%
Community Development	\$4,572,595	\$4,125,852	\$4,046,058	\$4,534,274	\$4,478,488	12.1%
Economic Development	\$502,401	\$433,639	\$507,313	\$681,222	\$681,222	34.3%
Sustainability	\$487,880	\$417,436	\$473,325	\$581,971	\$561,155	23.0%
Cultural Affairs	\$469,020	\$399,641	\$434,584	\$442,433	\$442,433	1.8%
<b>Total Health and Env</b>	<b>\$15,728,880</b>	<b>\$13,609,501</b>	<b>\$13,768,146</b>	<b>\$18,294,305</b>	<b>\$18,035,098</b>	<b>32.9%</b>
<b>Parks &amp; Recreation</b>	<b>\$5,912,951</b>	<b>\$5,470,563</b>	<b>\$5,661,356</b>	<b>\$5,922,767</b>	<b>\$5,784,376</b>	<b>4.6%</b>
Police	\$26,303,913	\$23,966,800	\$26,562,868	\$29,806,695	\$27,358,389	12.2%
Fire	\$19,427,368	\$19,634,878	\$19,763,583	\$24,592,480	\$21,886,362	24.4%
Municipal Court	\$1,081,297	\$887,761	\$892,017	\$1,010,468	\$937,539	13.3%
<b>Total Public Safety</b>	<b>\$46,812,578</b>	<b>\$44,489,440</b>	<b>\$47,218,468</b>	<b>\$55,409,643</b>	<b>\$50,182,290</b>	<b>17.3%</b>
Facilities Management	\$0	\$0	\$1,817,969	\$1,922,263	\$1,893,003	5.7%
Community Relations	\$0	\$0	\$2,332,849	\$2,840,284	\$2,822,838	21.8%
<b>Total Supporting Activities</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,150,818</b>	<b>\$4,762,547</b>	<b>\$4,715,841</b>	<b>14.7%</b>
Streets and Engineering	\$9,622,823	\$8,585,818	\$12,255,032	\$13,408,315	\$12,790,036	9.4%
Parking Enforcement	\$1,197,407	\$1,228,841	\$0	\$0	\$0	-
<b>Total Transportation</b>	<b>\$10,820,230</b>	<b>\$9,814,660</b>	<b>\$12,255,032</b>	<b>\$13,408,315</b>	<b>\$12,790,036</b>	<b>9.4%</b>
<b>Total Appropriations (Exp.)</b>	<b>\$92,424,873</b>	<b>\$84,771,879</b>	<b>\$94,150,828</b>	<b>\$116,105,212</b>	<b>\$109,338,666</b>	<b>23.3%</b>

## General Fund Summary



### General Fund Authorized Full Time Equivalent (FTE) by Function

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Change
Administrative	88.34	88.34	81.09	87.29	87.29	6.20
Health and Environment	122.85	122.85	126.65	137.15	137.15	10.50
Parks and Recreation	45.16	45.16	44.00	45.00	45.00	1.00
Public Safety	384.75	384.75	390.75	401.75	401.75	11.00
Supporting Activities	0.00	0.00	35.72	35.67	35.67	(0.05)
Transportation	70.92	70.92	63.62	66.62	66.62	3.00
<b>Total FTE</b>	<b>712.02</b>	<b>712.02</b>	<b>741.83</b>	<b>773.48</b>	<b>773.48</b>	<b>31.65</b>

## General Fund Summary

### General Fund Authorized Full Time Equivalent (FTE) by Department

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Change
City Clerk	3.00	3.00	2.00	3.00	3.00	1.00
City Manager	7.45	7.45	5.95	10.10	10.10	4.15
Finance Department	50.30	50.30	47.80	48.80	48.80	1.00
Human Resources	9.66	9.66	9.66	9.66	9.66	-
Law Department	16.75	16.75	14.75	14.75	14.75	-
Public Works Administration	1.18	1.18	0.93	0.98	0.98	0.05
<b>Total Administrative</b>	<b>88.34</b>	<b>88.34</b>	<b>81.09</b>	<b>87.29</b>	<b>87.29</b>	<b>6.20</b>
Health & Human Services	69.60	69.60	77.60	83.60	83.60	6.00
Community Development	42.25	42.25	38.80	42.30	42.30	3.50
Economic Development	3.50	3.50	3.25	4.25	4.25	1.00
Cultural Affairs	2.50	2.50	2.00	2.00	2.00	-
Office of Sustainability	5.00	5.00	5.00	5.00	5.00	-
<b>Total Health and Environment</b>	<b>122.85</b>	<b>122.85</b>	<b>126.65</b>	<b>137.15</b>	<b>137.15</b>	<b>10.50</b>
<b>Parks and Recreation</b>	<b>45.16</b>	<b>45.16</b>	<b>44.00</b>	<b>45.00</b>	<b>45.00</b>	<b>1.00</b>
Police Department	225.00	225.00	233.00	239.00	239.00	6.00
Fire Department	148.00	148.00	148.00	153.00	153.00	5.00
Municipal Court	11.75	11.75	9.75	9.75	9.75	-
<b>Total Public Safety</b>	<b>384.75</b>	<b>384.75</b>	<b>390.75</b>	<b>401.75</b>	<b>401.75</b>	<b>11.00</b>
Facilities Management	0.00	0.00	13.72	13.67	13.67	(0.05)
Community Relations	0.00	0.00	22.00	22.00	22.00	-
<b>Total Supporting Activities</b>	<b>0.00</b>	<b>0.00</b>	<b>35.72</b>	<b>35.67</b>	<b>35.67</b>	<b>(0.05)</b>
Streets and Engineering	57.87	57.87	63.62	66.62	66.62	3.00
Parking Enforcement and Traffic	13.05	13.05	0.00	0.00	0.00	-
<b>Total Transportation</b>	<b>70.92</b>	<b>70.92</b>	<b>63.62</b>	<b>66.62</b>	<b>66.62</b>	<b>3.00</b>
<b>Total Authorized Number of FTE</b>	<b>712.02</b>	<b>712.02</b>	<b>741.83</b>	<b>773.48</b>	<b>773.48</b>	<b>31.65</b>

## FY 22 GENERAL FUND SUMMARY

### RESOURCES:

<b>FY 22 Beginning Available Resources</b>	<b>\$61,588,035</b>
<b>FY 22 Operating Revenue Collections</b>	<b>\$109,305,823</b>
<b>FY 22 CIP Revenue Collections</b>	<b>\$0</b>
<b>Total Resources Available</b>	<b>\$170,893,858</b>

### USES:

<b>FY 22 Core Operating Appropriations</b>	<b>\$100,314,708</b>
<b>FY 22 Transfer Appropriations</b>	<b>\$4,290,847</b>
<b>FY 22 Debt Service Obligations</b>	<b>\$0</b>
<b>FY 22 Anticipated Lapse*</b>	<b>-\$6,766,546</b>
<b>FY 22 New Decision Items</b>	<b>\$6,187,018</b>
<b>FY 22 City Manager Approvals</b>	<b>-\$687,591</b>
<b>FY 22 Council Amendments</b>	<b>\$6,000,230</b>
<b>FY 22 Capital Improvements</b>	<b>\$0</b>
<b>Total Uses</b>	<b>\$109,338,666</b>

<b>FY 22 Ending Available Resources</b>	<b>\$61,555,192</b>
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<b>Reserve Target %</b>	<b>20.00%</b>
<b>Reserve Target **</b>	<b>\$22,158,515</b>

<b>Ending Available Resources Above Reserve Target</b>	<b>\$39,396,677</b>
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<b>FY 23 Anticipated Capital Improvements Funded with Enterprise Revenue</b>	<b>\$0</b>
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\*Includes Personnel and Purchased Power

\*\* Not all funds will have a Reserve Target

## FY 22 CAP IMPROV SALES TAX SUMMARY

### RESOURCES:

<b>FY 22 Beginning Available Resources</b>	<b>\$3,313,708</b>
<b>FY 22 Operating Revenue Collections</b>	<b>\$6,290,669</b>
<b>FY 22 CIP Revenue Collections</b>	<b>\$0</b>
<b>Total Resources Available</b>	<b>\$9,604,377</b>

### USES:

<b>FY 22 Core Operating Appropriations</b>	<b>\$0</b>
<b>FY 22 Transfer Appropriations</b>	<b>\$5,824,136</b>
<b>FY 22 Debt Service Obligations</b>	<b>\$0</b>
<b>FY 22 Anticipated Lapse*</b>	<b>\$0</b>
<b>FY 22 New Decision Items</b>	<b>\$0</b>
<b>FY 22 City Manager Approvals</b>	<b>\$0</b>
<b>FY 22 Council Amendments</b>	<b>\$0</b>
<b>FY 22 Capital Improvements</b>	<b>\$0</b>
<b>Total Uses</b>	<b>\$5,824,136</b>

<b>FY 22 Ending Available Resources</b>	<b>\$3,780,241</b>
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<b>Reserve Target %</b>	<b>0.00%</b>
<b>Reserve Target **</b>	<b>\$0</b>

<b>Ending Available Resources Above Reserve Target</b>	<b>\$3,780,241</b>
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<b>FY 23 Anticipated Capital Improvements Funded with Enterprise Revenue</b>	<b>\$0</b>
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\*Includes Personnel and Purchased Power

\*\* Not all funds will have a Reserve Target

## FY 22 PARKS SALES TAX SUMMARY

### RESOURCES:

<b>FY 22 Beginning Available Resources</b>	<b>\$3,276,505</b>
<b>FY 22 Operating Revenue Collections</b>	<b>\$6,263,249</b>
<b>FY 22 CIP Revenue Collections</b>	<b>\$0</b>
<b>Total Resources Available</b>	<b>\$9,539,754</b>

### USES:

<b>FY 22 Core Operating Appropriations</b>	<b>\$0</b>
<b>FY 22 Transfer Appropriations</b>	<b>\$6,264,830</b>
<b>FY 22 Debt Service Obligations</b>	<b>\$0</b>
<b>FY 22 Anticipated Lapse*</b>	<b>\$0</b>
<b>FY 22 New Decision Items</b>	<b>\$0</b>
<b>FY 22 City Manager Approvals</b>	<b>\$0</b>
<b>FY 22 Council Amendments</b>	<b>\$50,000</b>
<b>FY 22 Capital Improvements</b>	<b>\$0</b>
<b>Total Uses</b>	<b>\$6,314,830</b>

<b>FY 22 Ending Available Resources</b>	<b>\$3,224,924</b>
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<b>Reserve Target %</b>	<b>0.00%</b>
<b>Reserve Target **</b>	<b>\$0</b>

<b>Ending Available Resources Above Reserve Target</b>	<b>\$3,224,924</b>
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<b>FY 23 Anticipated Capital Improvements Funded with Enterprise Revenue</b>	<b>\$0</b>
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\*Includes Personnel and Purchased Power

\*\* Not all funds will have a Reserve Target

<b>FY 22 TRANSPORTATION SALES TAX SUMMARY</b>	
<b>RESOURCES:</b>	
<b>FY 22 Beginning Available Resources</b>	<b>\$8,276,479</b>
<b>FY 22 Operating Revenue Collections</b>	<b>\$12,535,512</b>
<b>FY 22 CIP Revenue Collections</b>	<b>\$0</b>
<b>Total Resources Available</b>	<b>\$20,811,991</b>
<b>USES:</b>	
<b>FY 22 Core Operating Appropriations</b>	<b>\$0</b>
<b>FY 22 Transfer Appropriations</b>	<b>\$11,192,411</b>
<b>FY 22 Debt Service Obligations</b>	<b>\$0</b>
<b>FY 22 Anticipated Lapse*</b>	<b>\$0</b>
<b>FY 22 New Decision Items</b>	<b>\$0</b>
<b>FY 22 City Manager Approvals</b>	<b>\$0</b>
<b>FY 22 Council Amendments</b>	<b>-\$2,329,556</b>
<b>FY 22 Capital Improvements</b>	<b>\$0</b>
<b>Total Uses</b>	<b>\$8,862,855</b>
<b>FY 22 Ending Available Resources</b>	<b>\$11,949,136</b>
<b>Reserve Target %</b>	<b>0.00%</b>
<b>Reserve Target **</b>	<b>\$0</b>
<b>Ending Available Resources Above Reserve Target</b>	<b>\$11,949,136</b>
<b>FY 23 Anticipated Capital Improvements Funded with Enterprise Revenue</b>	<b>\$0</b>
*Includes Personnel and Purchased Power ** Not all funds will have a Reserve Target	

## FY 22 PUBLIC IMPROVEMENT SUMMARY

### RESOURCES:

<b>FY 22 Beginning Available Resources</b>	<b>\$1,337,830</b>
<b>FY 22 Operating Revenue Collections</b>	<b>\$1,529,542</b>
<b>FY 22 CIP Revenue Collections</b>	<b>\$0</b>
<b>Total Resources Available</b>	<b>\$2,867,372</b>

### USES:

<b>FY 22 Core Operating Appropriations</b>	<b>\$0</b>
<b>FY 22 Transfer Appropriations</b>	<b>\$1,195,000</b>
<b>FY 22 Debt Service Obligations</b>	<b>\$0</b>
<b>FY 22 Anticipated Lapse*</b>	<b>\$0</b>
<b>FY 22 New Decision Items</b>	<b>\$0</b>
<b>FY 22 City Manager Approvals</b>	<b>\$0</b>
<b>FY 22 Council Amendments</b>	<b>\$0</b>
<b>FY 22 Capital Improvements</b>	<b>\$0</b>
<b>Total Uses</b>	<b>\$1,195,000</b>

<b>FY 22 Ending Available Resources</b>	<b>\$1,672,372</b>
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<b>Reserve Target %</b>	<b>0.00%</b>
<b>Reserve Target **</b>	<b>\$0</b>

<b>Ending Available Resources Above Reserve Target</b>	<b>\$1,672,372</b>
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<b>FY 23 Anticipated Capital Improvements Funded with Enterprise Revenue</b>	<b>\$0</b>
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\*Includes Personnel and Purchased Power

\*\* Not all funds will have a Reserve Target

## FY 22 CONVENTION & TOURISM SUMMARY

### RESOURCES:

<b>FY 22 Beginning Available Resources</b>	<b>\$841,474</b>
<b>FY 22 Operating Revenue Collections</b>	<b>\$3,217,816</b>
<b>FY 22 CIP Revenue Collections</b>	<b>\$0</b>
<b>Total Resources Available</b>	<b>\$4,059,290</b>

### USES:

<b>FY 22 Core Operating Appropriations</b>	<b>\$2,650,362</b>
<b>FY 22 Transfer Appropriations</b>	<b>\$113,290</b>
<b>FY 22 Debt Service Obligations</b>	<b>\$0</b>
<b>FY 22 Anticipated Lapse*</b>	<b>-\$18,142</b>
<b>FY 22 New Decision Items</b>	<b>\$43,000</b>
<b>FY 22 City Manager Approvals</b>	<b>-\$1,686</b>
<b>FY 22 Council Amendments</b>	<b>\$996,029</b>
<b>FY 22 Capital Improvements</b>	<b>\$0</b>
<b>Total Uses</b>	<b>\$3,782,853</b>

<b>FY 22 Ending Available Resources</b>	<b>\$276,437</b>
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<b>Reserve Target %</b>	<b>20.00%</b>
<b>Reserve Target **</b>	<b>\$557,365</b>

<b>Ending Available Resources Above Reserve Target</b>	<b>-\$280,928</b>
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<b>FY 23 Anticipated Capital Improvements Funded with Enterprise Revenue</b>	<b>\$0</b>
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\*Includes Personnel and Purchased Power

\*\* Not all funds will have a Reserve Target

## FY 22 CONTRIBUTIONS SUMMARY

### RESOURCES:

<b>FY 22 Beginning Available Resources</b>	<b>\$768,486</b>
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FY 22 Operating Revenue Collections	\$99,508
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FY 22 CIP Revenue Collections	\$0
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<b>Total Resources Available</b>	<b>\$867,994</b>
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### USES:

FY 22 Core Operating Appropriations	\$131,895
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FY 22 Transfer Appropriations	\$61,892
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FY 22 Debt Service Obligations	\$0
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FY 22 Anticipated Lapse*	\$0
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FY 22 New Decision Items	\$0
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FY 22 City Manager Approvals	\$17,865
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FY 22 Council Amendments	\$433
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FY 22 Capital Improvements	\$0
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<b>Total Uses</b>	<b>\$212,085</b>
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<b>FY 22 Ending Available Resources</b>	<b>\$655,909</b>
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Reserve Target %	0.00%
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Reserve Target **	\$0
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<b>Ending Available Resources Above Reserve Target</b>	<b>\$655,909</b>
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FY 23 Anticipated Capital Improvements Funded with Enterprise Revenue	\$0
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\*Includes Personnel and Purchased Power

\*\* Not all funds will have a Reserve Target

## FY 22 MID MO SOLID WASTE DISTRICT SUMMARY

### RESOURCES:

<b>FY 22 Beginning Available Resources</b>	<b>-\$52,039</b>
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FY 22 Operating Revenue Collections	\$177,508
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FY 22 CIP Revenue Collections	\$0
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<b>Total Resources Available</b>	<b>\$125,469</b>
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### USES:

FY 22 Core Operating Appropriations	\$180,798
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FY 22 Transfer Appropriations	\$0
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FY 22 Debt Service Obligations	\$0
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FY 22 Anticipated Lapse*	-\$5,590
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FY 22 New Decision Items	\$600
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FY 22 City Manager Approvals	\$5,706
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FY 22 Council Amendments	\$344
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FY 22 Capital Improvements	\$0
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<b>Total Uses</b>	<b>\$181,858</b>
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<b>FY 22 Ending Available Resources</b>	<b>-\$56,389</b>
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Reserve Target %	0.00%
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Reserve Target **	\$0
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<b>Ending Available Resources Above Reserve Target</b>	<b>-\$56,389</b>
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FY 23 Anticipated Capital Improvements Funded with Enterprise Revenue	\$0
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\*Includes Personnel and Purchased Power

\*\* Not all funds will have a Reserve Target

<b>FY 22 CDBG SUMMARY</b>	
<b>RESOURCES:</b>	
<b>FY 22 Beginning Available Resources</b>	<b>\$4,510,961</b>
<b>FY 22 Operating Revenue Collections</b>	<b>\$1,981,096</b>
<b>FY 22 CIP Revenue Collections</b>	<b>\$0</b>
<b>Total Resources Available</b>	<b>\$6,492,057</b>
<b>USES:</b>	
<b>FY 22 Core Operating Appropriations</b>	<b>\$968,189</b>
<b>FY 22 Transfer Appropriations</b>	<b>\$37,165</b>
<b>FY 22 Debt Service Obligations</b>	<b>\$0</b>
<b>FY 22 Anticipated Lapse*</b>	<b>\$0</b>
<b>FY 22 New Decision Items</b>	<b>\$144,331</b>
<b>FY 22 City Manager Approvals</b>	<b>\$303</b>
<b>FY 22 Council Amendments</b>	<b>\$0</b>
<b>FY 22 Capital Improvements</b>	<b>\$0</b>
<b>Total Uses</b>	<b>\$1,149,988</b>
<b>FY 22 Ending Available Resources</b>	<b>\$5,342,069</b>
<b>Reserve Target %</b>	<b>0.00%</b>
<b>Reserve Target **</b>	<b>\$0</b>
<b>Ending Available Resources Above Reserve Target</b>	<b>\$5,342,069</b>
<b>FY 23 Anticipated Capital Improvements Funded with Enterprise Revenue</b>	<b>\$0</b>
*Includes Personnel and Purchased Power ** Not all funds will have a Reserve Target	

## FY 22 2016 SO BONDS (GOVT CENTER) SUMMARY

### RESOURCES:

<b>FY 22 Beginning Available Resources</b>	<b>\$1,322,884</b>
<b>FY 22 Operating Revenue Collections</b>	<b>\$1,796,356</b>
<b>FY 22 CIP Revenue Collections</b>	<b>\$0</b>
<b>Total Resources Available</b>	<b>\$3,119,240</b>

### USES:

<b>FY 22 Core Operating Appropriations</b>	<b>\$0</b>
<b>FY 22 Transfer Appropriations</b>	<b>\$0</b>
<b>FY 22 Debt Service Obligations</b>	<b>\$1,770,393</b>
<b>FY 22 Anticipated Lapse*</b>	<b>\$0</b>
<b>FY 22 New Decision Items</b>	<b>\$0</b>
<b>FY 22 City Manager Approvals</b>	<b>\$0</b>
<b>FY 22 Council Amendments</b>	<b>\$0</b>
<b>FY 22 Capital Improvements</b>	<b>\$0</b>
<b>Total Uses</b>	<b>\$1,770,393</b>

<b>FY 22 Ending Available Resources</b>	<b>\$1,348,847</b>
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<b>Reserve Target %</b>	<b>0.00%</b>
<b>Reserve Target **</b>	<b>\$0</b>

<b>Ending Available Resources Above Reserve Target</b>	<b>\$1,348,847</b>
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<b>FY 23 Anticipated Capital Improvements Funded with Enterprise Revenue</b>	<b>\$0</b>
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\*Includes Personnel and Purchased Power

\*\* Not all funds will have a Reserve Target

## FY 22 GENERAL CAPITAL PROJECTS SUMMARY

### RESOURCES:

<b>FY 22 Beginning Available Resources</b>	<b>\$36,696,474</b>
<b>FY 22 Operating Revenue Collections</b>	<b>\$0</b>
<b>FY 22 CIP Revenue Collections</b>	<b>\$10,780,076</b>
<b>Total Resources Available</b>	<b>\$47,476,550</b>

### USES:

<b>FY 22 Core Operating Appropriations</b>	<b>\$0</b>
<b>FY 22 Transfer Appropriations</b>	<b>\$0</b>
<b>FY 22 Debt Service Obligations</b>	<b>\$0</b>
<b>FY 22 Anticipated Lapse*</b>	<b>\$0</b>
<b>FY 22 New Decision Items</b>	<b>\$0</b>
<b>FY 22 City Manager Approvals</b>	<b>\$0</b>
<b>FY 22 Council Amendments</b>	<b>-\$530,500</b>
<b>FY 22 Capital Improvements</b>	<b>\$11,310,576</b>
<b>Total Uses</b>	<b>\$10,780,076</b>

<b>FY 22 Ending Available Resources</b>	<b>\$36,696,474</b>
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<b>Reserve Target %</b>	<b>0.00%</b>
<b>Reserve Target **</b>	<b>\$0</b>

<b>Ending Available Resources Above Reserve Target</b>	<b>\$36,696,474</b>
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<b>FY 23 Anticipated Capital Improvements Funded with Enterprise Revenue</b>	<b>\$0</b>
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\*Includes Personnel and Purchased Power

\*\* Not all funds will have a Reserve Target

## FY 22 RAILROAD SUMMARY

### RESOURCES:

<b>FY 22 Beginning Available Resources</b>	<b>\$313,994</b>
<b>FY 22 Operating Revenue Collections</b>	<b>\$520,817</b>
<b>FY 22 CIP Revenue Collections</b>	<b>\$0</b>
<b>Total Resources Available</b>	<b>\$834,811</b>

### USES:

<b>FY 22 Core Operating Appropriations</b>	<b>\$474,132</b>
<b>FY 22 Transfer Appropriations</b>	<b>\$0</b>
<b>FY 22 Debt Service Obligations</b>	<b>\$91,383</b>
<b>FY 22 Anticipated Lapse*</b>	<b>\$0</b>
<b>FY 22 New Decision Items</b>	<b>\$0</b>
<b>FY 22 City Manager Approvals</b>	<b>\$46,627</b>
<b>FY 22 Council Amendments</b>	<b>\$242</b>
<b>FY 22 Capital Improvements</b>	<b>\$100,000</b>
<b>Total Uses</b>	<b>\$712,384</b>

<b>FY 22 Ending Available Resources</b>	<b>\$122,427</b>
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<b>Reserve Target %</b>	<b>20.00%</b>
<b>Reserve Target **</b>	<b>\$122,428</b>

<b>Ending Available Resources Above Reserve Target</b>	<b>\$0</b>
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<b>FY 23 Anticipated Capital Improvements Funded with Enterprise Revenue</b>	<b>\$100,000</b>
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\*Includes Personnel and Purchased Power

\*\* Not all funds will have a Reserve Target

## FY 22 TRANSLOAD SUMMARY

### RESOURCES:

<b>FY 22 Beginning Available Resources</b>	<b>\$61,106</b>
<b>FY 22 Operating Revenue Collections</b>	<b>\$75,000</b>
<b>FY 22 CIP Revenue Collections</b>	<b>\$0</b>
<b>Total Resources Available</b>	<b>\$136,106</b>

### USES:

<b>FY 22 Core Operating Appropriations</b>	<b>\$93,666</b>
<b>FY 22 Transfer Appropriations</b>	<b>\$0</b>
<b>FY 22 Debt Service Obligations</b>	<b>\$0</b>
<b>FY 22 Anticipated Lapse*</b>	<b>\$0</b>
<b>FY 22 New Decision Items</b>	<b>\$0</b>
<b>FY 22 City Manager Approvals</b>	<b>\$295</b>
<b>FY 22 Council Amendments</b>	<b>\$0</b>
<b>FY 22 Capital Improvements</b>	<b>\$0</b>
<b>Total Uses</b>	<b>\$93,961</b>

<b>FY 22 Ending Available Resources</b>	<b>\$42,145</b>
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<b>Reserve Target %</b>	<b>20.00%</b>
<b>Reserve Target **</b>	<b>\$18,792</b>

<b>Ending Available Resources Above Reserve Target</b>	<b>\$23,353</b>
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<b>FY 23 Anticipated Capital Improvements Funded with Enterprise Revenue</b>	<b>\$0</b>
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\*Includes Personnel and Purchased Power

\*\* Not all funds will have a Reserve Target

<b>FY 22 WATER UTILITY SUMMARY</b>	
<b>RESOURCES:</b>	
<b>FY 22 Beginning Available Resources</b>	<b>\$12,193,150</b>
<b>FY 22 Operating Revenue Collections</b>	<b>\$23,769,542</b>
<b>FY 22 CIP Revenue Collections</b>	<b>\$3,675,000</b>
<b>Total Resources Available</b>	<b>\$39,637,692</b>
<b>USES:</b>	
<b>FY 22 Core Operating Appropriations</b>	<b>\$17,369,022</b>
<b>FY 22 Transfer Appropriations</b>	<b>\$5,220,018</b>
<b>FY 22 Debt Service Obligations</b>	<b>\$6,173,934</b>
<b>FY 22 Anticipated Lapse*</b>	<b>-\$550,208</b>
<b>FY 22 New Decision Items</b>	<b>\$970,500</b>
<b>FY 22 City Manager Approvals</b>	<b>\$402,128</b>
<b>FY 22 Council Amendments</b>	<b>\$810,288</b>
<b>FY 22 Capital Improvements</b>	<b>\$3,675,000</b>
<b>Total Uses</b>	<b>\$34,070,682</b>
<b>FY 22 Ending Available Resources</b>	<b>\$5,567,010</b>
<b>Reserve Target %</b>	<b>20.00%</b>
<b>Reserve Target **</b>	<b>\$5,917,079</b>
<b>Ending Available Resources Above Reserve Target</b>	<b>-\$350,068</b>
<b>FY 23 Anticipated Capital Improvements Funded with Enterprise Revenue</b>	<b>\$2,500,000</b>
*Includes Personnel and Purchased Power ** Not all funds will have a Reserve Target	

## FY 22 ELECTRIC UTILITY SUMMARY

### RESOURCES:

<b>FY 22 Beginning Available Resources</b>	<b>\$58,767,203</b>
<b>FY 22 Operating Revenue Collections</b>	<b>\$123,890,939</b>
<b>FY 22 CIP Revenue Collections</b>	<b>\$8,450,000</b>
<b>Total Resources Available</b>	<b>\$191,108,142</b>

### USES:

<b>FY 22 Core Operating Appropriations</b>	<b>\$105,612,668</b>
<b>FY 22 Transfer Appropriations</b>	<b>\$13,035,141</b>
<b>FY 22 Debt Service Obligations</b>	<b>\$10,545,004</b>
<b>FY 22 Anticipated Lapse*</b>	<b>-\$3,958,567</b>
<b>FY 22 New Decision Items</b>	<b>\$5,815,107</b>
<b>FY 22 City Manager Approvals</b>	<b>\$3,100,931</b>
<b>FY 22 Council Amendments</b>	<b>\$2,836,304</b>
<b>FY 22 Capital Improvements</b>	<b>\$8,450,000</b>
<b>Total Uses</b>	<b>\$145,436,588</b>

<b>FY 22 Ending Available Resources</b>	<b>\$45,671,554</b>
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<b>Reserve Target %</b>	<b>20.00%</b>
<b>Reserve Target **</b>	<b>\$26,830,057</b>

<b>Ending Available Resources Above Reserve Target</b>	<b>\$18,841,497</b>
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<b>FY 23 Anticipated Capital Improvements Funded with Enterprise Revenue</b>	<b>\$16,250,000</b>
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\*Includes Personnel and Purchased Power

\*\* Not all funds will have a Reserve Target

## FY 22 RECREATION SERVICES SUMMARY

### RESOURCES:

<b>FY 22 Beginning Available Resources</b>	<b>\$2,663,438</b>
<b>FY 22 Operating Revenue Collections</b>	<b>\$7,227,784</b>
<b>FY 22 CIP Revenue Collections</b>	<b>\$5,605,000</b>
<b>Total Resources Available</b>	<b>\$15,496,222</b>

### USES:

<b>FY 22 Core Operating Appropriations</b>	<b>\$6,758,661</b>
<b>FY 22 Transfer Appropriations</b>	<b>\$134,000</b>
<b>FY 22 Debt Service Obligations</b>	<b>\$250,885</b>
<b>FY 22 Anticipated Lapse*</b>	<b>-\$105,479</b>
<b>FY 22 New Decision Items</b>	<b>\$37,388</b>
<b>FY 22 City Manager Approvals</b>	<b>\$320,758</b>
<b>FY 22 Council Amendments</b>	<b>\$4,854,455</b>
<b>FY 22 Capital Improvements</b>	<b>\$880,000</b>
<b>Total Uses</b>	<b>\$13,130,668</b>

<b>FY 22 Ending Available Resources</b>	<b>\$2,365,554</b>
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<b>Reserve Target %</b>	<b>20.00%</b>
<b>Reserve Target **</b>	<b>\$1,479,243</b>

<b>Ending Available Resources Above Reserve Target</b>	<b>\$886,311</b>
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<b>FY 23 Anticipated Capital Improvements Funded with Enterprise Revenue</b>	<b>\$0</b>
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\*Includes Personnel and Purchased Power

\*\* Not all funds will have a Reserve Target

## FY 22 PUBLIC TRANSPORTATION SUMMARY

### RESOURCES:

<b>FY 22 Beginning Available Resources</b>	<b>\$1,976,170</b>
<b>FY 22 Operating Revenue Collections</b>	<b>\$6,571,681</b>
<b>FY 22 CIP Revenue Collections</b>	<b>\$2,772,255</b>
<b>Total Resources Available</b>	<b>\$11,320,106</b>

### USES:

<b>FY 22 Core Operating Appropriations</b>	<b>\$6,876,924</b>
<b>FY 22 Transfer Appropriations</b>	<b>\$36,281</b>
<b>FY 22 Debt Service Obligations</b>	<b>\$0</b>
<b>FY 22 Anticipated Lapse*</b>	<b>-\$117,910</b>
<b>FY 22 New Decision Items</b>	<b>\$154,927</b>
<b>FY 22 City Manager Approvals</b>	<b>\$118,228</b>
<b>FY 22 Council Amendments</b>	<b>-\$8,815</b>
<b>FY 22 Capital Improvements</b>	<b>\$2,772,255</b>
<b>Total Uses</b>	<b>\$9,831,890</b>

<b>FY 22 Ending Available Resources</b>	<b>\$1,488,216</b>
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<b>Reserve Target %</b>	<b>20.00%</b>
<b>Reserve Target **</b>	<b>\$1,413,690</b>

<b>Ending Available Resources Above Reserve Target</b>	<b>\$74,526</b>
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<b>FY 23 Anticipated Capital Improvements Funded with Enterprise Revenue</b>	<b>\$0</b>
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\*Includes Personnel and Purchased Power

\*\* Not all funds will have a Reserve Target

## FY 22 REGIONAL AIRPORT SUMMARY

### RESOURCES:

<b>FY 22 Beginning Available Resources</b>	<b>\$1,452,640</b>
<b>FY 22 Operating Revenue Collections</b>	<b>\$3,822,153</b>
<b>FY 22 CIP Revenue Collections</b>	<b>\$2,741,966</b>
<b>Total Resources Available</b>	<b>\$8,016,759</b>

### USES:

<b>FY 22 Core Operating Appropriations</b>	<b>\$2,921,692</b>
<b>FY 22 Transfer Appropriations</b>	<b>\$5,571</b>
<b>FY 22 Debt Service Obligations</b>	<b>\$719,458</b>
<b>FY 22 Anticipated Lapse*</b>	<b>-\$46,517</b>
<b>FY 22 New Decision Items</b>	<b>\$282,388</b>
<b>FY 22 City Manager Approvals</b>	<b>\$28,430</b>
<b>FY 22 Council Amendments</b>	<b>\$1,421,110</b>
<b>FY 22 Capital Improvements</b>	<b>\$2,551,036</b>
<b>Total Uses</b>	<b>\$7,883,168</b>

<b>FY 22 Ending Available Resources</b>	<b>\$133,591</b>
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<b>Reserve Target %</b>	<b>20.00%</b>
<b>Reserve Target **</b>	<b>\$782,204</b>

<b>Ending Available Resources Above Reserve Target</b>	<b>-\$648,613</b>
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<b>FY 23 Anticipated Capital Improvements Funded with Enterprise Revenue</b>	<b>\$55,000</b>
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\*Includes Personnel and Purchased Power

\*\* Not all funds will have a Reserve Target

## FY 22 SANITARY SEWER SUMMARY

### RESOURCES:

<b>FY 22 Beginning Available Resources</b>	<b>\$18,559,354</b>
<b>FY 22 Operating Revenue Collections</b>	<b>\$17,703,345</b>
<b>FY 22 CIP Revenue Collections</b>	<b>\$6,925,000</b>
<b>Total Resources Available</b>	<b>\$43,187,699</b>

### USES:

<b>FY 22 Core Operating Appropriations</b>	<b>\$13,524,523</b>
<b>FY 22 Transfer Appropriations</b>	<b>\$66,863</b>
<b>FY 22 Debt Service Obligations</b>	<b>\$7,883,238</b>
<b>FY 22 Anticipated Lapse*</b>	<b>-\$466,027</b>
<b>FY 22 New Decision Items</b>	<b>\$1,859,587</b>
<b>FY 22 City Manager Approvals</b>	<b>\$394,845</b>
<b>FY 22 Council Amendments</b>	<b>\$1,297,581</b>
<b>FY 22 Capital Improvements</b>	<b>\$6,925,000</b>
<b>Total Uses</b>	<b>\$31,485,609</b>

<b>FY 22 Ending Available Resources</b>	<b>\$11,702,090</b>
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<b>Reserve Target %</b>	<b>20.00%</b>
<b>Reserve Target **</b>	<b>\$4,652,606</b>

<b>Ending Available Resources Above Reserve Target</b>	<b>\$7,049,484</b>
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<b>FY 23 Anticipated Capital Improvements Funded with Enterprise Revenue</b>	<b>\$4,070,000</b>
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\*Includes Personnel and Purchased Power

\*\* Not all funds will have a Reserve Target

## FY 22 PARKING UTILITY SUMMARY

### RESOURCES:

<b>FY 22 Beginning Available Resources</b>	<b>\$2,212,167</b>
<b>FY 22 Operating Revenue Collections</b>	<b>\$4,025,309</b>
<b>FY 22 CIP Revenue Collections</b>	<b>\$535,000</b>
<b>Total Resources Available</b>	<b>\$6,772,476</b>

### USES:

<b>FY 22 Core Operating Appropriations</b>	<b>\$2,618,556</b>
<b>FY 22 Transfer Appropriations</b>	<b>\$60,590</b>
<b>FY 22 Debt Service Obligations</b>	<b>\$1,468,115</b>
<b>FY 22 Anticipated Lapse*</b>	<b>-\$117,764</b>
<b>FY 22 New Decision Items</b>	<b>\$0</b>
<b>FY 22 City Manager Approvals</b>	<b>\$36,046</b>
<b>FY 22 Council Amendments</b>	<b>-\$53,979</b>
<b>FY 22 Capital Improvements</b>	<b>\$535,000</b>
<b>Total Uses</b>	<b>\$4,546,564</b>

<b>FY 22 Ending Available Resources</b>	<b>\$2,225,912</b>
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<b>Reserve Target %</b>	<b>20.00%</b>
<b>Reserve Target **</b>	<b>\$813,109</b>

<b>Ending Available Resources Above Reserve Target</b>	<b>\$1,412,803</b>
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<b>FY 23 Anticipated Capital Improvements Funded with Enterprise Revenue</b>	<b>\$300,000</b>
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\*Includes Personnel and Purchased Power

\*\* Not all funds will have a Reserve Target

<b>FY 22 SOLID WASTE SUMMARY</b>	
<b>RESOURCES:</b>	
<b>FY 22 Beginning Available Resources</b>	<b>\$16,471,155</b>
<b>FY 22 Operating Revenue Collections</b>	<b>\$19,392,650</b>
<b>FY 22 CIP Revenue Collections</b>	<b>\$3,153,120</b>
<b>Total Resources Available</b>	<b>\$39,016,925</b>
<b>USES:</b>	
<b>FY 22 Core Operating Appropriations</b>	<b>\$21,940,050</b>
<b>FY 22 Transfer Appropriations</b>	<b>\$327,549</b>
<b>FY 22 Debt Service Obligations</b>	<b>\$719,450</b>
<b>FY 22 Anticipated Lapse*</b>	<b>-\$167,682</b>
<b>FY 22 New Decision Items</b>	<b>\$3,394,866</b>
<b>FY 22 City Manager Approvals</b>	<b>-\$731,438</b>
<b>FY 22 Council Amendments</b>	<b>\$1,565,035</b>
<b>FY 22 Capital Improvements</b>	<b>\$3,150,000</b>
<b>Total Uses</b>	<b>\$30,197,830</b>
<b>FY 22 Ending Available Resources</b>	<b>\$8,819,095</b>
<b>Reserve Target %</b>	<b>20.00%</b>
<b>Reserve Target **</b>	<b>\$5,096,559</b>
<b>Ending Available Resources Above Reserve Target</b>	<b>\$3,722,536</b>
<b>FY 23 Anticipated Capital Improvements Funded with Enterprise Revenue</b>	<b>\$2,350,000</b>
*Includes Personnel and Purchased Power ** Not all funds will have a Reserve Target	

<b>FY 22 STORM WATER SUMMARY</b>	
<b>RESOURCES:</b>	
<b>FY 22 Beginning Available Resources</b>	<b>\$3,088,930</b>
<b>FY 22 Operating Revenue Collections</b>	<b>\$1,420,614</b>
<b>FY 22 CIP Revenue Collections</b>	<b>\$2,275,000</b>
<b>Total Resources Available</b>	<b>\$6,784,544</b>
<b>USES:</b>	
<b>FY 22 Core Operating Appropriations</b>	<b>\$1,526,443</b>
<b>FY 22 Transfer Appropriations</b>	<b>\$150,684</b>
<b>FY 22 Debt Service Obligations</b>	<b>\$0</b>
<b>FY 22 Anticipated Lapse*</b>	<b>-\$112,806</b>
<b>FY 22 New Decision Items</b>	<b>\$677,243</b>
<b>FY 22 City Manager Approvals</b>	<b>\$33,468</b>
<b>FY 22 Council Amendments</b>	<b>\$131,732</b>
<b>FY 22 Capital Improvements</b>	<b>\$2,275,000</b>
<b>Total Uses</b>	<b>\$4,681,764</b>
<b>FY 22 Ending Available Resources</b>	<b>\$2,102,780</b>
<b>Reserve Target %</b>	<b>20.00%</b>
<b>Reserve Target **</b>	<b>\$455,006</b>
<b>Ending Available Resources Above Reserve Target</b>	<b>\$1,647,774</b>
<b>FY 23 Anticipated Capital Improvements Funded with Enterprise Revenue</b>	<b>\$2,405,000</b>
*Includes Personnel and Purchased Power ** Not all funds will have a Reserve Target	

## FY 22 EMPLOYEE BENEFIT SUMMARY

### RESOURCES:

<b>FY 22 Beginning Available Resources</b>	<b>\$13,237,350</b>
<b>FY 22 Operating Revenue Collections</b>	<b>\$20,777,700</b>
<b>FY 22 CIP Revenue Collections</b>	<b>\$0</b>
<b>Total Resources Available</b>	<b>\$34,015,050</b>

### USES:

<b>FY 22 Core Operating Appropriations</b>	<b>\$20,028,066</b>
<b>FY 22 Transfer Appropriations</b>	<b>\$32,661</b>
<b>FY 22 Debt Service Obligations</b>	<b>\$0</b>
<b>FY 22 Anticipated Lapse*</b>	<b>-\$31,574</b>
<b>FY 22 New Decision Items</b>	<b>\$240,304</b>
<b>FY 22 City Manager Approvals</b>	<b>-\$1,351,867</b>
<b>FY 22 Council Amendments</b>	<b>\$81,120</b>
<b>FY 22 Capital Improvements</b>	<b>\$0</b>
<b>Total Uses</b>	<b>\$18,998,710</b>

<b>FY 22 Ending Available Resources</b>	<b>\$15,016,340</b>
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<b>Reserve Target %</b>	<b>50.00%</b>
<b>Reserve Target **</b>	<b>\$9,000,000</b>

<b>Ending Available Resources Above Reserve Target</b>	<b>\$6,016,340</b>
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<b>FY 23 Anticipated Capital Improvements Funded with Enterprise Revenue</b>	<b>\$0</b>
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\*Includes Personnel and Purchased Power

\*\* Not all funds will have a Reserve Target

## FY 22 SELF INSURANCE RESERVE SUMMARY

### RESOURCES:

<b>FY 22 Beginning Available Resources</b>	<b>\$17,440,568</b>
<b>FY 22 Operating Revenue Collections</b>	<b>\$6,286,856</b>
<b>FY 22 CIP Revenue Collections</b>	<b>\$0</b>
<b>Total Resources Available</b>	<b>\$23,727,424</b>

### USES:

<b>FY 22 Core Operating Appropriations</b>	<b>\$6,737,191</b>
<b>FY 22 Transfer Appropriations</b>	<b>\$44,880</b>
<b>FY 22 Debt Service Obligations</b>	<b>\$0</b>
<b>FY 22 Anticipated Lapse*</b>	<b>\$0</b>
<b>FY 22 New Decision Items</b>	<b>\$633,110</b>
<b>FY 22 City Manager Approvals</b>	<b>\$15,183</b>
<b>FY 22 Council Amendments</b>	<b>-\$4,892</b>
<b>FY 22 Capital Improvements</b>	<b>\$0</b>
<b>Total Uses</b>	<b>\$7,425,472</b>

<b>FY 22 Ending Available Resources</b>	<b>\$16,301,952</b>
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<b>Reserve Target %</b>	<b>0.00%</b>
<b>Reserve Target **</b>	<b>\$6,500,000</b>

<b>Ending Available Resources Above Reserve Target</b>	<b>\$9,801,952</b>
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<b>FY 23 Anticipated Capital Improvements Funded with Enterprise Revenue</b>	<b>\$0</b>
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\*Includes Personnel and Purchased Power

\*\* Not all funds will have a Reserve Target

## FY 22 FLEET OPERATIONS SUMMARY

### RESOURCES:

<b>FY 22 Beginning Available Resources</b>	<b>\$1,110,516</b>
<b>FY 22 Operating Revenue Collections</b>	<b>\$7,294,089</b>
<b>FY 22 CIP Revenue Collections</b>	<b>\$0</b>
<b>Total Resources Available</b>	<b>\$8,404,605</b>

### USES:

<b>FY 22 Core Operating Appropriations</b>	<b>\$7,777,271</b>
<b>FY 22 Transfer Appropriations</b>	<b>\$4,883</b>
<b>FY 22 Debt Service Obligations</b>	<b>\$0</b>
<b>FY 22 Anticipated Lapse*</b>	<b>-\$140,676</b>
<b>FY 22 New Decision Items</b>	<b>\$0</b>
<b>FY 22 City Manager Approvals</b>	<b>\$175,464</b>
<b>FY 22 Council Amendments</b>	<b>-\$3,077</b>
<b>FY 22 Capital Improvements</b>	<b>\$0</b>
<b>Total Uses</b>	<b>\$7,813,865</b>

<b>FY 22 Ending Available Resources</b>	<b>\$590,740</b>
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<b>Reserve Target %</b>	<b>20.00%</b>
<b>Reserve Target **</b>	<b>\$1,563,388</b>

<b>Ending Available Resources Above Reserve Target</b>	<b>-\$972,648</b>
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<b>FY 23 Anticipated Capital Improvements Funded with Enterprise Revenue</b>	<b>\$0</b>
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\*Includes Personnel and Purchased Power

\*\* Not all funds will have a Reserve Target

## FY 22 INFORMATION TECHNOLOGY SUMMARY

### RESOURCES:

<b>FY 22 Beginning Available Resources</b>	<b>\$2,835,026</b>
<b>FY 22 Operating Revenue Collections</b>	<b>\$9,920,954</b>
<b>FY 22 CIP Revenue Collections</b>	<b>\$0</b>
<b>Total Resources Available</b>	<b>\$12,755,980</b>

### USES:

<b>FY 22 Core Operating Appropriations</b>	<b>\$8,420,118</b>
<b>FY 22 Transfer Appropriations</b>	<b>\$162,195</b>
<b>FY 22 Debt Service Obligations</b>	<b>\$0</b>
<b>FY 22 Anticipated Lapse*</b>	<b>-\$370,314</b>
<b>FY 22 New Decision Items</b>	<b>\$729,607</b>
<b>FY 22 City Manager Approvals</b>	<b>\$468,609</b>
<b>FY 22 Council Amendments</b>	<b>\$209,613</b>
<b>FY 22 Capital Improvements</b>	<b>\$0</b>
<b>Total Uses</b>	<b>\$9,619,828</b>

<b>FY 22 Ending Available Resources</b>	<b>\$3,136,152</b>
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<b>Reserve Target %</b>	<b>20.00%</b>
<b>Reserve Target **</b>	<b>\$1,882,043</b>

<b>Ending Available Resources Above Reserve Target</b>	<b>\$1,254,109</b>
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<b>FY 23 Anticipated Capital Improvements Funded with Enterprise Revenue</b>	<b>\$0</b>
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\*Includes Personnel and Purchased Power

\*\* Not all funds will have a Reserve Target

## FY 22 VEHICLE & EQUIPMENT REPLACEMENT SUMMARY

### RESOURCES:

<b>FY 22 Beginning Available Resources</b>	<b>\$0</b>
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FY 22 Operating Revenue Collections	\$2,158,324
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FY 22 CIP Revenue Collections	\$0
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<b>Total Resources Available</b>	<b>\$2,158,324</b>
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### USES:

FY 22 Core Operating Appropriations	\$0
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FY 22 Transfer Appropriations	\$0
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FY 22 Debt Service Obligations	\$0
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FY 22 Anticipated Lapse*	\$0
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FY 22 New Decision Items	\$2,158,324
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FY 22 City Manager Approvals	\$0
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FY 22 Council Amendments	\$0
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FY 22 Capital Improvements	\$0
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<b>Total Uses</b>	<b>\$2,158,324</b>
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<b>FY 22 Ending Available Resources</b>	<b>\$0</b>
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Reserve Target %	0.00%
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Reserve Target **	\$0
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<b>Ending Available Resources Above Reserve Target</b>	<b>\$0</b>
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FY 23 Anticipated Capital Improvements Funded with Enterprise Revenue	\$0
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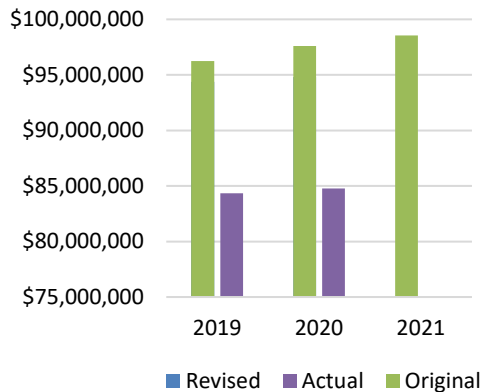
\*Includes Personnel and Purchased Power

\*\* Not all funds will have a Reserve Target

# General Fund Summary

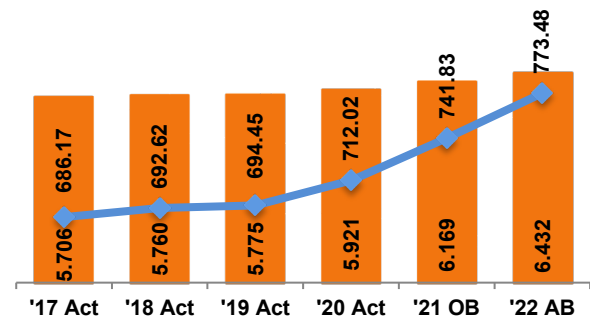
Fund 1100

Revised Budget vs Actual Expenditures



Full Time Equivalent

FTE Per Thousand Population  
Total Number of FTE



## Total Appropriations (Expenditures)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Operating:</b>						
Personnel Services	\$64,636,509	\$61,129,681	\$65,307,927	\$80,190,159	\$73,423,613	22.8%
Materials & Supplies	\$6,980,925	\$5,236,534	\$6,607,849	\$7,103,900	\$7,103,900	7.5%
Travel & Training	\$701,122	\$263,464	\$547,909	\$657,435	\$657,435	20.0%
Intragovernmental	\$8,021,941	\$7,411,937	\$6,630,950	\$6,719,106	\$6,719,106	1.3%
Utilities	\$1,447,116	\$1,364,707	\$1,820,473	\$1,920,863	\$1,920,863	5.5%
Services & Misc.	\$9,373,561	\$7,003,590	\$9,619,406	\$11,591,761	\$11,591,761	20.5%
Transfers	\$1,898,027	\$1,898,027	\$2,172,505	\$7,417,847	\$7,417,847	241.4%
Capital Additions	\$1,747,434	\$463,911	\$1,443,809	\$504,141	\$504,141	(65.1%)
<b>Total Appropriations (Exp.)</b>	<b>\$94,806,633</b>	<b>\$84,771,852</b>	<b>\$94,150,828</b>	<b>\$116,105,212</b>	<b>\$109,338,666</b>	<b>23.3%</b>
One Time				\$3,713,287		
On-going				\$112,391,925		

## Dedicated Funding Sources

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
General Property Taxes	\$8,957,190	\$8,947,930	\$9,176,073	\$9,864,737	\$9,864,737	7.5%
Sales Tax	\$22,629,922	\$23,668,382	\$22,608,660	\$24,489,541	\$24,489,541	
Other Local Taxes	\$10,765,660	\$10,418,850	\$10,306,968	\$10,917,423	\$10,917,423	
Licenses and Permits	\$1,095,500	\$1,002,066	\$1,044,290	\$1,102,939	\$1,102,939	
Fines	\$1,287,090	\$802,706	\$1,287,090	\$621,831	\$621,831	
Fees and Service Charges	\$3,172,136	\$2,384,529	\$2,695,983	\$2,936,639	\$2,936,639	
Intragovernmental Revenue	\$5,075,091	\$5,075,091	\$7,866,367	\$11,564,578	\$11,564,578	
Revenue from Other Govt L	\$5,730,191	\$4,060,183	\$3,988,608	\$17,592,789	\$17,592,789	
Investment Revenue	\$1,176,161	\$860,526	\$1,176,161	\$611,435	\$611,435	(48.0%)
Miscellaneous	\$1,164,813	\$1,651,090	\$2,921,386	\$1,394,085	\$1,394,085	(52.3%)
Transfers	\$26,884,266	\$25,076,813	\$30,480,858	\$28,209,826	\$28,209,826	(7.5%)
<b>Total Dedicated Sources</b>	<b>\$87,938,020</b>	<b>\$83,948,166</b>	<b>\$93,552,444</b>	<b>\$109,305,823</b>	<b>\$109,305,823</b>	<b>16.8%</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Change
<b>Total FTE</b>	<b>712.02</b>	<b>712.02</b>	<b>741.83</b>	<b>773.48</b>	<b>773.48</b>	<b>31.65</b>

# Administrative Departments

## Description

The City of Columbia has General Fund administrative departments which are funded with general city funds and provide centralized services (such as purchasing and accounting) to all of the departments. A portion of the cost of these operations is recovered from the departments outside of the General Fund in the form of a General and Administrative Fee. The revenue from this fee comes into the General Fund and is used to offset the costs of the administrative departments. The remainder of these budgets are funded with general sources which means that the funding can be moved to any other department that is funded with general city funds. Other General Government Debt is also included in this section.

## City Council

The Mayor and City Council act as the legislative and policy making body for the City of Columbia. Operating under a home rule charter, the Council uses various voluntary citizen boards, commissions, and task forces as well as public hearings and input from the public and staff in the development of City policy matters. According to the City Charter, the City Council is responsible for the appointment of the City Manager, City Clerk, and Municipal Judge.

## City Clerk

The City Clerk's office serves as the depository for all official records of the City, and the Clerk certifies City records for the courts, City departments, and citizens. The Clerk's office serves as a center for citizen inquiry, proclamation preparation and signing, and personal appearance requests. The Clerk maintains membership rosters for all boards and commissions.

## City Manager

The City Manager is responsible for the general administration of the City of Columbia, an annual statement of City programs and priorities, preparation of the annual budget, 5-year capital improvements plan, preparation of Council agendas and special staff reports, and program coordination and development. The City Manager is directly responsible to the City Council for the proper administration of all the City affairs as well as implementation of policies and programs adopted by the Council. The Journey to Excellence program is also included in this budget.

## Finance

Finance is responsible for the administration, direction, and coordination of all financial services of the City involving financial planning, budgeting, treasury management, investments, purchasing, accounting, payroll, and business licensing.

## Human Resources

Human Resources is responsible for coordinating the efforts of all City departments in the recruitment, selection, hiring, evaluation, promotion, training and development of a diverse staff of qualified and dedicated employees to serve the citizens of Columbia. General pay and benefits administration, employee health and wellness programs, and drug and alcohol testing are also the responsibility of the department.

## Law

Law is charged with managing all litigation in which the City is a party, prosecuting municipal ordinance violations, and advising the City Council, the City Boards and Commissions, the City Manager, and department directors on legal matters. The City Counselor is the director of the Department, which is composed of two divisions: the Counselor Division (Civil) and the Prosecution Division.

## City General

City General accounts for non-departmental expenditures. These include various subsidies and transfers as well as other items which are not related to a specific department.

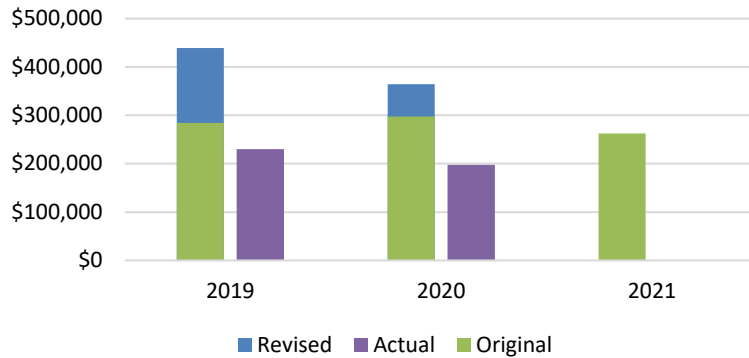
## Public Works - Administration

The Administration section provides management of all divisions and functions of the department including Transit, Streets & Engineering, Parking, Facilities Management, Fleet Operations, Public Improvements, and Right-of-Way acquisition

## General Government Debt

Debt Service Funds are used to account for the accumulation of resources and payment of general obligation bond principal and interest from governmental resources and special obligation bond principal and interest when the government is obligated in some manner for the payment.

## Revised Budget vs Actual Expenditures



## Full Time Equivalent

There are no personnel assigned to this department

## Total Appropriations (Expenditures)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Operating:</b>						
Personnel Services	\$55,140	\$55,140	\$55,904	\$55,904	\$55,904	-
Materials & Supplies	\$44,254	\$13,504	\$39,059	\$29,817	\$29,817	(23.7%)
Travel & Training	\$34,120	\$11,780	\$27,653	\$27,653	\$27,653	-
Intragovernmental	\$49,524	\$45,246	\$13,108	\$9,796	\$9,796	(25.3%)
Utilities	\$4,080	\$1,662	\$2,168	\$2,168	\$2,168	-
Services & Misc.	\$177,250	\$70,089	\$124,893	\$162,946	\$162,946	30.5%
<b>Total Appropriations (Exp.)</b>	<b>\$364,368</b>	<b>\$197,421</b>	<b>\$262,785</b>	<b>\$288,284</b>	<b>\$288,284</b>	<b>9.7%</b>
One Time				\$40,000		
On-going				\$248,284		

## Dedicated Funding Sources

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
Revenue from Other Govt Units	\$25,000	\$8,758	\$0	\$0	\$0	-
Miscellaneous	\$0	\$2,170	\$0	\$0	\$0	-
Transfers	\$21,800	\$15,750	\$4,450	\$4,450	\$4,450	-
<b>Total Dedicated Sources</b>	<b>\$46,800</b>	<b>\$26,678</b>	<b>\$4,450</b>	<b>\$4,450</b>	<b>\$4,450</b>	<b>-</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
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There are no personnel assigned to this budget; however, there are voter approved stipends for the 7 voter elected council members - 1 at-large (Mayor) and 6 respectively representing the six wards.

## Department Summary

### Description

The Mayor and City Council act as the legislative and policy making body for the City of Columbia. Operating under a home rule charter, the Council uses various voluntary citizen boards, commissions, and task forces as well as public hearings and input from the public and staff in the development of City policy matters. According to the City Charter, the City Council is responsible for the appointment of the City Manager, City Clerk, and Municipal Judge.

### Department Objectives

Set policy to meet the City's strategic priorities and objectives:

- Organizational Excellence
- Safe Neighborhoods
- Reliable Infrastructure
- Inclusive Community
- Resilient Economy

### Highlights/Significant Changes

There over 40 Council appointed boards, commissions, committees and task forces. Most non-personnel related costs for these boards, commissions and task forces are included in this budget. Changes in funding for those boards and commissions account for the fluctuations in Materials & Supplies and Services & Miscellaneous expenses.

### Budget Detail by Division

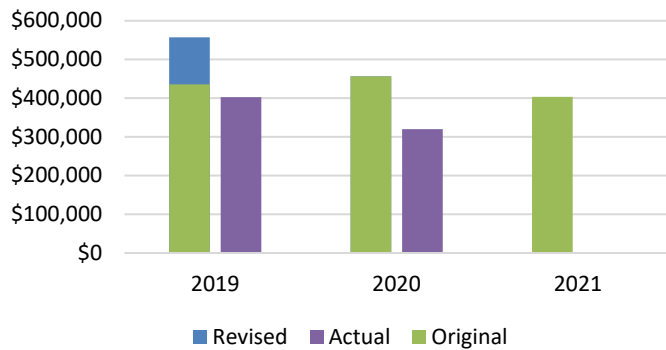
	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>City Council (0110)</b>						
Personnel Services	\$55,140	\$55,140	\$55,904	\$55,904	\$55,904	-
Materials & Supplies	\$17,387	\$5,110	\$12,792	\$11,292	\$11,292	(11.7%)
Travel & Training	\$20,250	\$6,883	\$15,250	\$15,250	\$15,250	-
Intragovernmental	\$49,524	\$45,246	\$13,108	\$9,796	\$9,796	(25.3%)
Utilities	\$4,080	\$1,662	\$2,168	\$2,168	\$2,168	-
Services & Misc.	\$47,230	\$37,304	\$43,730	\$45,230	\$45,230	3.4%
<b>Total Operating</b>	<b>\$193,611</b>	<b>\$151,345</b>	<b>\$142,952</b>	<b>\$139,640</b>	<b>\$139,640</b>	<b>(2.3%)</b>
<b>Boards and Commissions (0120)</b>						
Materials & Supplies	\$26,867	\$8,394	\$26,267	\$18,525	\$18,525	(29.5%)
Travel & Training	\$13,870	\$4,897	\$12,403	\$12,403	\$12,403	-
Services & Misc.	\$130,020	\$32,785	\$81,163	\$117,716	\$117,716	45.0%
<b>Total Operating</b>	<b>\$170,757</b>	<b>\$46,076</b>	<b>\$119,833</b>	<b>\$148,644</b>	<b>\$148,644</b>	<b>24.0%</b>
<b>Department Totals</b>						
Personnel Services	\$55,140	\$55,140	\$55,904	\$55,904	\$55,904	-
Materials & Supplies	\$44,254	\$13,504	\$39,059	\$29,817	\$29,817	(23.7%)
Travel & Training	\$34,120	\$11,780	\$27,653	\$27,653	\$27,653	-
Intragovernmental	\$49,524	\$45,246	\$13,108	\$9,796	\$9,796	(25.3%)
Utilities	\$4,080	\$1,662	\$2,168	\$2,168	\$2,168	-
Services & Misc.	\$177,250	\$70,089	\$124,893	\$162,946	\$162,946	30.5%
<b>Total Operating</b>	<b>\$364,368</b>	<b>\$197,421</b>	<b>\$262,785</b>	<b>\$288,284</b>	<b>\$288,284</b>	<b>9.7%</b>

*This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.*

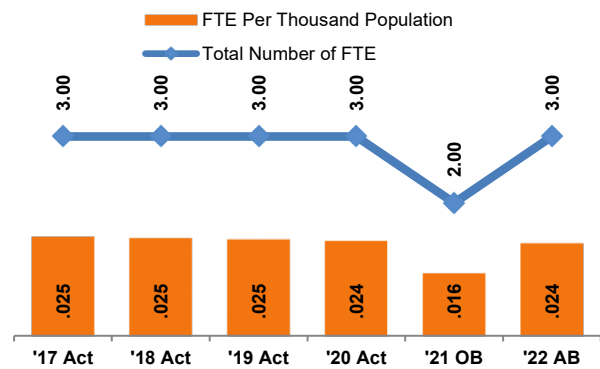
## Boards and Commissions

Liaison Department Board/Commission Name	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>City Council:</b>						
1. Commissions - General [B11253]	\$9,000	\$0	\$9,000	\$9,000	\$9,000	-
<b>City Manager:</b>						
2. Climate and Environment Comm [B11302]	\$0	\$0	\$0	\$1,000	\$1,000	-
<b>Community Development:</b>						
3. Board of Adjustment [B11210]	\$10,600	\$6,448	\$8,100	\$8,100	\$8,100	-
4. Building Construction Codes Comm [B11297]	\$9,600	\$580	\$8,350	\$8,350	\$8,350	-
5. Historic Preservation [B11270]	\$35,000	\$2,171	\$9,430	\$9,430	\$9,430	-
6. Planning and Zoning [B11240]	\$24,900	\$9,910	\$20,500	\$20,500	\$20,500	-
<b>Convention &amp; Visitors Bureau:</b>						
7. Convention & Visitors Advisory Board [B11295]	\$2,000	\$686	\$1,650	\$1,650	\$1,650	-
8. Mayor's Task Force on Bicentennial [B11300]	\$34,552	\$6,305	\$30,000	\$17,811	\$17,811	(40.6%)
9. Columbia Sports Commission [B11301]	\$0	\$0	\$1,650	\$1,650	\$1,650	-
<b>Law:</b>						
10. Citizens Police Review Board [B11292]	\$22,500	\$8,953	\$17,965	\$17,965	\$17,965	-
11. Commission on Human Rights [B11296]	\$4,500	\$606	\$4,200	\$4,200	\$4,200	-
12. Disabilities [B11280]	\$1,300	\$0	\$0	\$0	\$0	-
<b>Parks &amp; Recreation:</b>						
13. Mayor's Council on Phys. Fitness [B11290]	\$6,000	\$2,894	\$5,500	\$5,500	\$5,500	-
14. Parks & Recreation Commission [B11260]	\$2,500	\$1,310	\$2,338	\$2,338	\$2,338	-
<b>Utilities:</b>						
15. Railroad Advisory Board [B11298]	\$200	\$0	\$200	\$200	\$200	-
16. Water and Light Advisory Board [B11299]	\$950	\$434	\$950	\$950	\$950	-
17. Broadband Planning Task Force	\$0	\$0	\$0	\$40,000	\$40,000	-
Multiple (unassigned)	\$7,155	\$5,780				
<b>Total</b>	<b>\$170,757</b>	<b>\$46,076</b>	<b>\$119,833</b>	<b>\$148,644</b>	<b>\$148,644</b>	<b>24.0%</b>

## Revised Budget vs Actual Expenditures



## Full Time Equivalent



## Total Appropriations (Expenditures)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Operating:</b>						
Personnel Services	\$298,205	\$260,384	\$254,766	\$325,379	\$325,379	27.7%
Materials & Supplies	\$4,379	\$519	\$4,379	\$6,346	\$6,346	44.9%
Travel & Training	\$1,319	\$0	\$1,319	\$1,319	\$1,319	-
Intragovernmental	\$25,887	\$23,808	\$17,092	\$15,428	\$15,428	(9.7%)
Utilities	\$936	\$858	\$936	\$936	\$936	-
Services & Misc.	\$125,410	\$34,710	\$125,302	\$125,602	\$125,602	0.2%
<b>Total Appropriations (Exp.)</b>	<b>\$456,136</b>	<b>\$320,278</b>	<b>\$403,794</b>	<b>\$475,010</b>	<b>\$475,010</b>	<b>17.6%</b>
One Time				\$2,267		
On-going				\$472,743		

## Dedicated Funding Sources

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
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There are no dedicated funding sources for this department.

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Full-Time	3.00	3.00	2.00	3.00	3.00	1.00
Part-Time	0.00	0.00	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>2.00</b>	<b>3.00</b>	<b>3.00</b>	<b>1.00</b>

## Department Summary

## Description

The City Clerk's office serves as the depository for all official records of the City, and the Clerk certifies City records for the courts, City departments, and citizens. The Clerk's Office serves as a center for citizen inquiry, proclamation preparation and signing, and personal appearance requests. The Clerk maintains membership rosters for all boards and commissions.

## Department Objectives

Maintain city council documents and respond to requests for records and services in an equitable, fair, expedient, and efficient manner to meet the following strategic priorities and objectives:

- Organizational Excellence
- Inclusive Community

## Highlights/Significant Changes

The increase in the FY 22 budget is primarily due to replacing a position that was cut in FY 21 as a result of budget concerns related to COVID-19.

### Budget Detail by Division

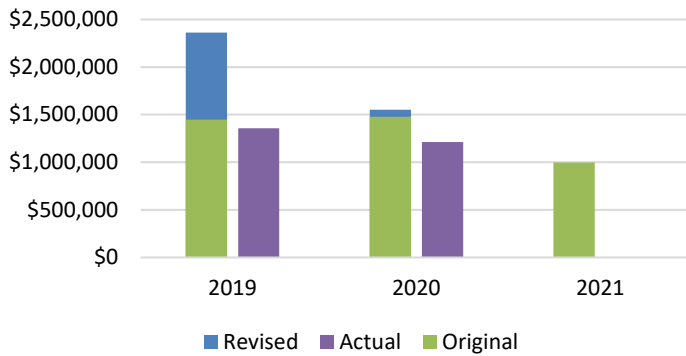
	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipate FY 2022	% Change 22/21B
<b>General (0210):</b>						
Personnel Services	\$298,205	\$260,384	\$254,766	\$325,379	\$325,379	27.7%
Materials & Supplies	\$4,379	\$519	\$4,379	\$6,346	\$6,346	44.9%
Travel & Training	\$1,319	\$0	\$1,319	\$1,319	\$1,319	-
Intragovernmental	\$25,887	\$23,808	\$17,092	\$15,428	\$15,428	(9.7%)
Utilities	\$936	\$858	\$936	\$936	\$936	-
Services & Misc.	\$6,750	\$1,977	\$6,642	\$6,942	\$6,942	4.5%
<b>Total Operating</b>	<b>\$337,476</b>	<b>\$287,545</b>	<b>\$285,134</b>	<b>\$356,350</b>	<b>\$356,350</b>	<b>25.0%</b>
<b>Elections (0220):</b>						
Services & Misc.	\$118,660	\$32,733	\$118,660	\$118,660	\$118,660	-
<b>Total Operating</b>	<b>\$118,660</b>	<b>\$32,733</b>	<b>\$118,660</b>	<b>\$118,660</b>	<b>\$118,660</b>	<b>-</b>
<b>Department Totals</b>						
Personnel Services	\$298,205	\$260,384	\$254,766	\$325,379	\$325,379	27.7%
Materials & Supplies	\$4,379	\$519	\$4,379	\$6,346	\$6,346	44.9%
Travel & Training	\$1,319	\$0	\$1,319	\$1,319	\$1,319	-
Intragovernmental	\$25,887	\$23,808	\$17,092	\$15,428	\$15,428	(9.7%)
Utilities	\$936	\$858	\$936	\$936	\$936	-
Services & Misc.	\$125,410	\$34,710	\$125,302	\$125,602	\$125,602	0.2%
<b>Total Operating</b>	<b>\$456,136</b>	<b>\$320,278</b>	<b>\$403,794</b>	<b>\$475,010</b>	<b>\$475,010</b>	<b>17.6%</b>

This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.

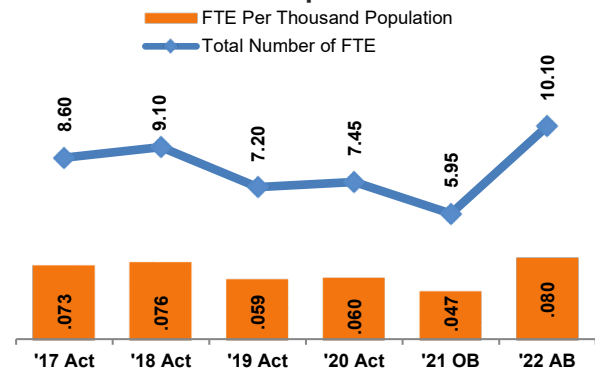
### Authorized Full Time Equivalent (FTE) by Division

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipate FY 2022	Position Changes
General (0210)	3.00	3.00	2.00	3.00	3.00	1.00
Elections	There are no personnel assigned to the Elections division.					
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>2.00</b>	<b>3.00</b>	<b>3.00</b>	<b>1.00</b>
Full-Time	3.00	3.00	2.00	3.00	3.00	1.00
Part-Time	0.00	0.00	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>2.00</b>	<b>3.00</b>	<b>3.00</b>	<b>1.00</b>

## Revised Budget vs Actual Expenditures



## Full Time Equivalent



## Total Appropriations (Expenditures)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Operating:</b>						
Personnel Services	\$937,885	\$758,053	\$692,167	\$1,129,461	\$1,003,991	63.2%
Materials & Supplies	\$49,450	\$17,890	\$26,200	\$26,500	\$26,500	1.1%
Travel & Training	\$40,050	\$12,202	\$21,050	\$30,000	\$30,000	42.5%
Intragovernmental	\$172,639	\$156,338	\$60,262	\$52,557	\$52,557	(12.8%)
Utilities	\$5,460	\$4,784	\$4,680	\$4,368	\$4,368	(6.7%)
Services & Misc.	\$345,301	\$261,793	\$192,182	\$308,426	\$308,426	60.5%
<b>Total Appropriations (Exp.)</b>	<b>\$1,550,785</b>	<b>\$1,211,061</b>	<b>\$996,541</b>	<b>\$1,551,312</b>	<b>\$1,425,842</b>	<b>55.7%</b>
One Time				\$0		
On-going				\$1,551,312		

## Dedicated Funding Sources

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
Miscellaneous	\$51,415	\$81,137	\$8,920	\$4,770	\$4,770	(46.5%)
<b>Total Dedicated Sources</b>	<b>\$51,415</b>	<b>\$81,137</b>	<b>\$8,920</b>	<b>\$4,770</b>	<b>\$4,770</b>	<b>(46.5%)</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Full-Time	7.45	7.45	5.95	10.10	10.10	4.15
Part-Time	0.00	0.00	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>7.45</b>	<b>7.45</b>	<b>5.95</b>	<b>10.10</b>	<b>10.10</b>	<b>4.15</b>

## Department Summary

### Description

Columbia, Missouri is a full-service city and has a Council-Manager form of government. The City Manager is appointed by the City Council and serves at the discretion of the Council. The City Manager is responsible for overseeing the daily operations of the City that include developing and coordinating programs, preparing agendas for City Council meetings, special staff reports, the annual budget and an annual statement of City programs and priorities. As Chief Administrative Officer, the City Manager is directly responsible for all operations of the City, as well as implementing policies and programs adopted by the City Council. Additional responsibilities of the City Manager include appointing all officers and employees of the City except for the City Clerk and Municipal Judge. The City Manager generally delegates appointing subordinates to the appropriate department director.

### Department Objectives

- Implement the City's Strategic Plan utilizing consistent, measurable execution of strategic plan goals, and ensure alignment of departmental strategic plans with the City-wide plan.
- The City Manager's Department serves as the liaison department for the following Boards and Commissions: City of Columbia New Century Fund Incorporated Board, Downtown Columbia Leadership Council, Vision Commission and Youth Advisory Council.

## Department Summary

### Highlights/Significant Changes

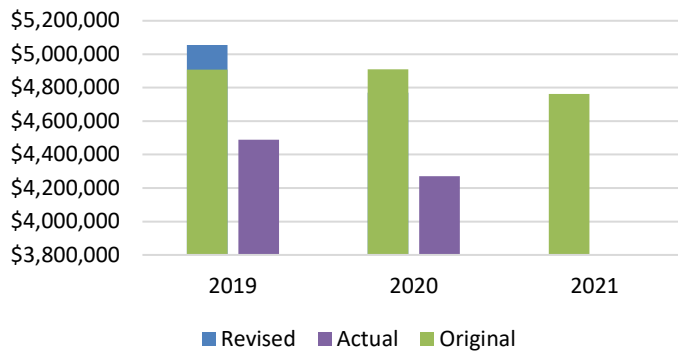
- The City Manager's budget reflects a budget increase totaling \$554,771. This includes the addition of 3.00 new FTE (Diversity, Equity, and Inclusion Officer; Diversity Equity, and Inclusion Coordinator; and Grant Administrator) and the reallocation of 1.00 FTE from another department.
- The Sr. ASA position in the City Manager's Office has been upgraded to an Administrative Technician position to better align with the duties and responsibilities of the position.
- The budget for Miscellaneous contractul has been increased to hire outside services to assist in the attainment of equity and inclusion goals.
- The expenses for maintenance of the Blind Boone and Maplewood homes have been reallocated from the Convention and Visitors Bureau to the City Manager's Office to help support these historical properties.
- The City Manager's Office will assist with the implementation of the Climate Action and Adaptation Plan (CAAP), led by the Office of Sustainability. Expected implementation activities include: preparation of annual CAAP progress report, formation of an internal climate action group, and process development for requiring mitigation, adaptation and climate-equity impact assessments for all new policies and projects that meet threshold criteria (such as cost burden, vulnerability, or increase to net emissions).

### Budget Detail by Division

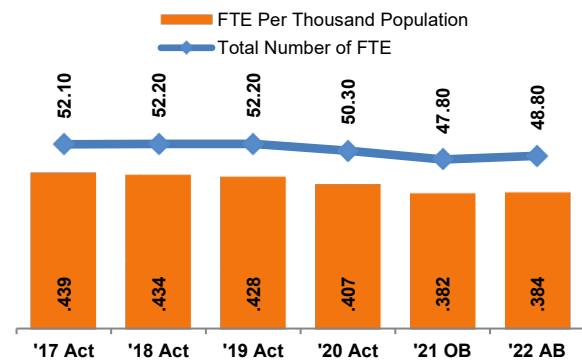
	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Administration (0510)</b>						
Personnel Services	\$904,428	\$749,408	\$692,167	\$1,129,461	\$1,003,991	63.2%
Materials & Supplies	\$23,700	\$12,834	\$23,700	\$24,000	\$24,000	1.3%
Travel & Training	\$21,050	\$8,949	\$21,050	\$30,000	\$30,000	42.5%
Intragovernmental	\$172,639	\$156,338	\$60,262	\$52,285	\$52,285	(13.2%)
Utilities	\$5,460	\$4,784	\$4,680	\$4,368	\$4,368	(6.7%)
Services & Misc.	\$287,536	\$242,348	\$155,682	\$271,926	\$271,926	74.7%
<b>Total Operating</b>	<b>\$1,414,813</b>	<b>\$1,174,662</b>	<b>\$957,541</b>	<b>\$1,512,040</b>	<b>\$1,386,570</b>	<b>57.9%</b>
<b>Leadership for Performance Excellence (0540)</b>						
Personnel Services	\$33,457	\$8,645	\$0	\$0	\$0	-
Materials & Supplies	\$21,750	\$5,056	\$0	\$0	\$0	-
Travel & Training	\$19,000	\$3,253	\$0	\$0	\$0	-
Intragovernmental	\$0	\$0	\$0	\$272	\$272	-
Services & Misc.	\$57,765	\$19,445	\$36,500	\$36,500	\$36,500	-
<b>Total Operating</b>	<b>\$131,972</b>	<b>\$36,399</b>	<b>\$36,500</b>	<b>\$36,772</b>	<b>\$36,772</b>	<b>0.7%</b>
<b>Community Scholars (0550)</b>						
Materials & Supplies	\$4,000	\$0	\$2,500	\$2,500	\$2,500	-
<b>Total Operating</b>	<b>\$4,000</b>	<b>\$0</b>	<b>\$2,500</b>	<b>\$2,500</b>	<b>\$2,500</b>	<b>-</b>
<b>Total Department</b>						
Personnel Services	\$937,885	\$758,053	\$692,167	\$1,129,461	\$1,003,991	63.2%
Materials & Supplies	\$49,450	\$17,890	\$26,200	\$26,500	\$26,500	1.1%
Travel & Training	\$40,050	\$12,202	\$21,050	\$30,000	\$30,000	42.5%
Intragovernmental	\$172,639	\$156,338	\$60,262	\$52,557	\$52,557	(12.8%)
Utilities	\$5,460	\$4,784	\$4,680	\$4,368	\$4,368	(6.7%)
Services & Misc.	\$345,301	\$261,793	\$192,182	\$308,426	\$308,426	60.5%
<b>Total Operating</b>	<b>\$1,550,785</b>	<b>\$1,211,061</b>	<b>\$996,541</b>	<b>\$1,551,312</b>	<b>\$1,425,842</b>	<b>55.7%</b>

*This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.*

## Revised Budget vs Actual Expenditures



## Full Time Equivalent



## Total Appropriations (Expenditures)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Operating:</b>						
Personnel Services	\$3,718,983	\$3,461,229	\$3,463,059	\$4,011,250	\$3,790,249	15.8%
Materials & Supplies	\$103,313	\$62,451	\$61,020	\$63,711	\$63,711	4.4%
Travel & Training	\$57,138	\$12,628	\$28,783	\$68,692	\$68,692	138.7%
Intragovernmental	\$545,796	\$483,336	\$275,304	\$234,225	\$234,225	(14.9%)
Utilities	\$18,408	\$17,808	\$17,472	\$17,160	\$17,160	(1.8%)
Services & Misc.	\$327,280	\$232,693	\$282,035	\$369,481	\$369,481	31.0%
Capital Additions	\$0	\$0	\$0	\$50,000	\$50,000	-
<b>Total Appropriations (Exp.)</b>	<b>\$4,770,918</b>	<b>\$4,270,145</b>	<b>\$4,127,673</b>	<b>\$4,814,519</b>	<b>\$4,593,518</b>	<b>16.6%</b>
One Time				\$138,000		
On-going				\$4,676,519		

## Dedicated Funding Sources

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
Other Local Taxes	\$326,860	\$423,248	\$387,701	\$393,600	\$393,600	1.5%
Licenses and Permits	\$1,095,500	\$1,002,066	\$1,044,290	\$1,102,939	\$1,102,939	5.6%
Miscellaneous	\$260	\$2,138	\$50	\$50	\$50	-
<b>Total Dedicated Sources</b>	<b>\$1,422,620</b>	<b>\$1,427,452</b>	<b>\$1,432,041</b>	<b>\$1,496,589</b>	<b>\$1,496,589</b>	<b>4.5%</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Full-Time	48.80	48.80	46.80	47.80	47.80	1.00
Part-Time	1.50	1.50	1.00	1.00	1.00	-
<b>Total FTE</b>	<b>50.30</b>	<b>50.30</b>	<b>47.80</b>	<b>48.80</b>	<b>48.80</b>	<b>1.00</b>

## Department Summary

## Description

The Finance Department is responsible for the administration, direction, and coordination of all financial services of the City involving financial planning, budgeting, treasury management, pooled cash investments, purchasing, accounting, payroll, business licensing, risk management, and administering Police and Fire pension funds. With the exception of Self Insurance, which is an internal service fund and is located in the Supporting Activities section of this document, all Finance Divisions are budgeted and accounted for in the General Fund.

## Department Objectives

**Strategic Priority: Operational Excellence:** The Finance Department will provide the support necessary to allow the City to conduct business in an efficient and effective manner. This includes performing the day-to-day processing activities, providing accurate and timely management information, external financial reports that adhere to professional standards, and managing the city's capital needs through investing and borrowing activities. In addition, the Finance Department is responsible for ensuring the City adheres to all federal, state, and local requirements that relate to accounting, budgeting, purchasing, business license, treasury management including investments, and other related activities.

Finance Department is the department liaison for the following Boards and Commissions: Finance Advisory and Audit Committee, Firefighter's Retirement Board, Liquor License Review Board, and Police Retirement Board.

## Department Summary (continued)

### Highlights/Significant Changes

- **Administration:** The Finance Administration budget has decreased for FY 22, mostly due to a reduction in the intragovernmental category. Intragovernmental fees are being charged by division starting in FY 22, rather than allocated entirely to the Administration division as they had been in the past.
- **Accounting:** In the second year since implementation of upgrades in Munis, and utility billing in Advanced Utilities, fine tuning of processes continues. Most of FY 21 was spent helping departments account for expenses for COVID -19 and CARES funding. This also involved reporting and collaboration with other government entities. Also in FY 21 the Accounting Division worked on implementing suggestions from the audit conducted by RubinBrown and overall overhaul of process for efficiencies. Several new Governmental Accounting Standards Board pronouncements are on the horizon for implementation in FY 22 and beyond.
- **Purchasing:** The Purchasing Division administers in-the-field contract compliance, prevailing wage payrolls, Disadvantaged Business Enterprise (DBE) program, Airport Concessions Disadvantaged Business Enterprise (ACDBE) program, formal bidding, contracting (small dollar, informal, formal), sole source approvals, addendums to contracts, change orders, renewals, cancellations, staff training, surplus property sales or transfers, City vehicle titling, procurement card program (P-Card), and open record requests for the City of Columbia, at a minimum. The Purchasing Division processed 172 formal bids (RFQ, RFQUAL or RFP) in FY 20, and processed 2,722 purchase orders totaling \$89,243,540.80 in FY 20. The Purchasing Division processed 129 formal (over \$5,000) single feasible source purchases totaling \$4,613,146.31 in FY 20. There are more than 650 contracts (328 ongoing, multi-year product and service contracts) for various types of services, products and construction on a yearly basis. The Purchasing Division administers the P-Card program for the City which had total spending of \$4,273,346.81 with 18,656 transactions monitored in FY 20. The Purchasing Division also administers the sale of surplus property. In FY 20, the City sold approximately 44 individual surplus items through GovDeals and collected \$19,504.68 through surplus property revenue from that platform. In FY 20, the City sold 31 individual surplus vehicles through Missouri Auto Auction and collected \$122,950 through surplus property revenue.
- **Business License:** The Business License Division renewed 4,763 business licenses and issued 595 new business licenses during license year 2021 (7/1/2020 - 6/30/2021). The number of renewed business licenses decreased 16% and there was an 11% decrease in the number of new business licenses issued. There were 334 annual and temporary liquor licenses issued, as well as 229 armed/unarmed guard licenses, 39 taxi/limousine driver and vehicle permits, 92 tobacco retailer licenses, and numerous animal licenses, solicitors permits and temporary business licenses. The City Council passed a Bill effective August 19, 2019 which added a new Article to Chapter 13 that established medical marijuana business licensing regulations. Five (5) medical marijuana dispensary facility business licenses have been issued as of 6/23/2021. Business License staff will apply sustained effort in reviewing and streamlining processes for all licenses to ensure ease of access by customers. A more efficient and constructive system will be developed to capture Minority/Women-owned Business Enterprises (MWBE) during the licensure process.
- **Treasury Management:** Over the last 12 months, the Treasury Division has taken in over 300,000 utility payments, about 50% of which have been through the mail arriving each day at City Hall. The division has also been able to service over 50,000 utility payments in person. Through partnership with IT, we have established a utility payments dashboard that helps report these payments and analyze them for future decision potential. In the same 12 month period, the usage of the online utility customer portal for payments has continued to grow, experiencing about a 16% growth. In FY 22, we plan on re-evaluating staffing to ensure we are well positioned for the City's payment needs. Currently, Treasury is serving as the center for implementation of the City's new banking and merchant services relationship with Commerce Bank. This allows us to coordinate with all City departments that utilize these services and ensure services are implemented in the most efficient and cost effective way possible.

### Authorized Full Time Equivalent (FTE) by Division

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Administration (1010)	8.40	8.40	8.90	8.90	8.90	-
Accounting (102x)	21.00	21.00	20.50	20.50	20.50	-
Treasury Management (1030)	9.70	9.70	9.20	9.20	9.20	-
Purchasing (1040)	8.20	8.20	7.20	8.20	8.20	1.00
Business License (1050)	3.00	3.00	2.00	2.00	2.00	-
<b>Department Totals</b>						
Full-Time	48.80	48.80	46.80	47.80	47.80	1.00
Part-Time	1.50	1.50	1.00	1.00	1.00	-
<b>Total FTE</b>	<b>50.30</b>	<b>50.30</b>	<b>47.80</b>	<b>48.80</b>	<b>48.80</b>	<b>1.00</b>

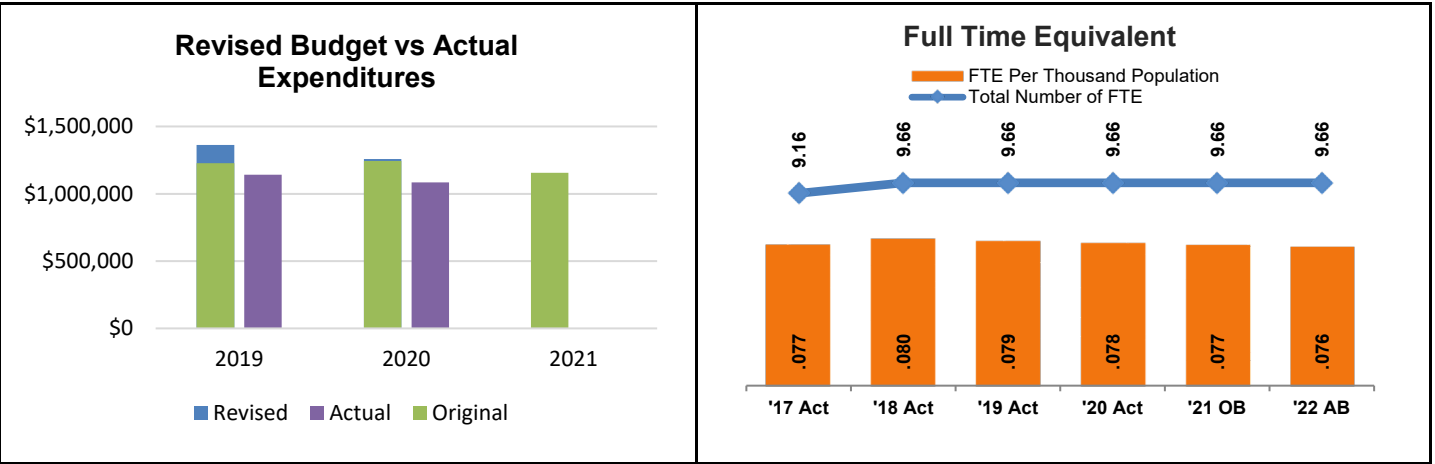
## Budget Detail by Division

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Administration (1010)</b>						
Personnel Services	\$967,880	\$798,573	\$820,544	\$981,232	\$872,332	19.6%
Materials & Supplies	\$27,569	\$13,990	\$11,952	\$11,302	\$11,302	(5.4%)
Travel & Training	\$25,100	\$3,763	\$11,100	\$46,100	\$46,100	315.3%
Intragovernmental	\$541,797	\$479,337	\$270,823	\$47,103	\$47,103	(82.6%)
Utilities	\$4,056	\$4,158	\$4,056	\$4,056	\$4,056	-
Services & Misc.	\$191,785	\$165,326	\$191,785	\$200,435	\$200,435	4.5%
<b>Total Operating</b>	<b>\$1,758,187</b>	<b>\$1,465,147</b>	<b>\$1,310,260</b>	<b>\$1,290,228</b>	<b>\$1,181,328</b>	<b>(1.5%)</b>
<b>Accounting (102x)</b>						
Personnel Services	\$1,467,636	\$1,454,449	\$1,464,461	\$1,627,200	\$1,572,305	11.1%
Materials & Supplies	\$36,550	\$19,900	\$23,950	\$23,950	\$23,950	-
Travel & Training	\$15,255	\$4,618	\$9,000	\$9,000	\$9,000	-
Intragovernmental	\$1,364	\$1,364	\$1,292	\$89,076	\$89,076	6794.4%
Utilities	\$8,112	\$7,618	\$7,488	\$7,488	\$7,488	-
Services & Misc.	\$12,811	\$8,936	\$16,051	\$91,051	\$91,051	467.3%
<b>Total Operating</b>	<b>\$1,541,728</b>	<b>\$1,496,885</b>	<b>\$1,522,242</b>	<b>\$1,847,765</b>	<b>\$1,792,870</b>	<b>21.4%</b>
<b>Treasury Management (1030)</b>						
Personnel Services	\$545,913	\$485,120	\$531,291	\$573,361	\$560,170	7.9%
Materials & Supplies	\$8,250	\$6,899	\$9,385	\$8,580	\$8,580	(8.6%)
Travel & Training	\$10,259	\$3,034	\$3,091	\$8,000	\$8,000	158.8%
Intragovernmental	\$680	\$680	\$632	\$51,734	\$51,734	8085.8%
Utilities	\$2,496	\$2,340	\$2,184	\$2,184	\$2,184	-
Services & Misc.	\$60,015	\$20,334	\$16,160	\$24,056	\$24,056	48.9%
Capital Additions	\$0	\$0	\$0	\$50,000	\$50,000	-
<b>Total Operating</b>	<b>\$627,613</b>	<b>\$518,407</b>	<b>\$562,743</b>	<b>\$717,915</b>	<b>\$704,724</b>	<b>27.6%</b>
<b>Purchasing (1040)</b>						
Personnel Services	\$532,977	\$541,543	\$493,737	\$667,299	\$623,357	35.2%
Materials & Supplies	\$12,623	\$9,787	\$4,952	\$9,952	\$9,952	101.0%
Travel & Training	\$3,624	\$901	\$4,000	\$4,000	\$4,000	-
Intragovernmental	\$1,493	\$1,493	\$674	\$31,846	\$31,846	4624.9%
Utilities	\$2,496	\$2,496	\$2,496	\$2,496	\$2,496	-
Services & Misc.	\$28,769	\$23,958	\$28,839	\$29,339	\$29,339	1.7%
<b>Total Operating</b>	<b>\$581,982</b>	<b>\$580,177</b>	<b>\$534,698</b>	<b>\$744,932</b>	<b>\$700,990</b>	<b>39.3%</b>
<b>Business License (1050)</b>						
Personnel Services	\$204,577	\$181,545	\$153,026	\$162,158	\$162,085	6.0%
Materials & Supplies	\$18,320	\$11,875	\$10,781	\$9,927	\$9,927	(7.9%)
Travel & Training	\$2,900	\$312	\$1,592	\$1,592	\$1,592	-
Intragovernmental	\$462	\$462	\$1,883	\$14,466	\$14,466	668.2%
Utilities	\$1,248	\$1,196	\$1,248	\$936	\$936	(25.0%)
Services & Misc.	\$33,900	\$14,139	\$29,200	\$24,600	\$24,600	(15.8%)
<b>Total Operating</b>	<b>\$261,407</b>	<b>\$209,529</b>	<b>\$197,730</b>	<b>\$213,679</b>	<b>\$213,606</b>	<b>8.1%</b>
<b>Department Totals:</b>						
Personnel Services	\$3,718,983	\$3,461,229	\$3,463,059	\$4,011,250	\$3,790,249	15.8%
Materials & Supplies	\$103,313	\$62,451	\$61,020	\$63,711	\$63,711	4.4%
Travel & Training	\$57,138	\$12,628	\$28,783	\$68,692	\$68,692	138.7%
Intragovernmental	\$545,796	\$483,336	\$275,304	\$234,225	\$234,225	(14.9%)
Utilities	\$18,408	\$17,808	\$17,472	\$17,160	\$17,160	(1.8%)
Services & Misc.	\$327,280	\$232,693	\$282,035	\$369,481	\$369,481	31.0%
Capital Additions	\$0	\$0	\$0	\$50,000	\$50,000	-
<b>Total Operating</b>	<b>\$4,770,918</b>	<b>\$4,270,145</b>	<b>\$4,127,673</b>	<b>\$4,814,519</b>	<b>\$4,593,518</b>	<b>16.6%</b>

This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.

# Human Resources

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## Total Appropriations (Expenditures)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Operating:</b>						
Personnel Services	\$781,022	\$747,608	\$779,584	\$856,006	\$849,542	9.8%
Materials & Supplies	\$30,316	\$19,115	\$23,829	\$24,429	\$24,429	2.5%
Travel & Training	\$17,407	\$11,180	\$17,407	\$42,407	\$42,407	143.6%
Intragovernmental	\$165,809	\$148,359	\$67,068	\$72,535	\$72,535	8.2%
Utilities	\$4,056	\$4,056	\$4,056	\$4,056	\$4,056	-
Services & Misc.	\$259,125	\$154,157	\$263,097	\$614,097	\$614,097	133.4%
<b>Total Appropriations (Exp.)</b>	<b>\$1,257,734</b>	<b>\$1,084,475</b>	<b>\$1,155,041</b>	<b>\$1,613,530</b>	<b>\$1,607,066</b>	<b>39.7%</b>
One Time				\$351,600		
On-going				\$1,261,930		

## Dedicated Funding Sources

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
Miscellaneous	\$0	\$175	\$0	\$0	\$0	-
<b>Total Dedicated Sources</b>	<b>\$0</b>	<b>\$175</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Full-Time	9.66	9.66	9.66	9.66	9.66	-
Part-Time	0.00	0.00	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>9.66</b>	<b>9.66</b>	<b>9.66</b>	<b>9.66</b>	<b>9.66</b>	<b>-</b>

**Department Summary****Description**

The Human Resources Department is committed to operational excellence, and helping the City of Columbia provide the best possible service to all customers (employees and citizens) through our people by recruiting, training and retaining a diverse, customer-oriented and high performing workforce. Core services include recruitment, training and development, compensation and classification, benefits administration, wellness, employee relations, compliance, and customer service.

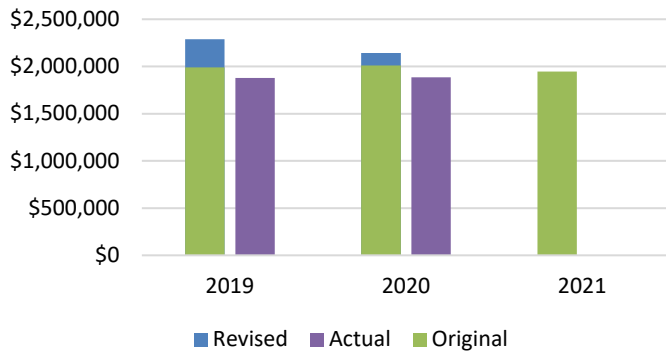
**Department Objectives**

- Assist all departments in creating an environment that supports engaged, high performing employees, enable the City to recruit, retain and compete for talent, and ensure retention of institutional knowledge to support the Operational Excellence Strategic Priority.
- Develop and maintain classification, compensation and benefits strategy.
- Create and deliver training and development opportunities that improve capacity and leadership.
- Foster an environment that allows employees to make decisions about their jobs and take responsibility for their results.
- Seek innovative ways to recognize high performing employees.
- Assist all departments to comply with federal, state and City employment laws, ordinances, policies and procedures.

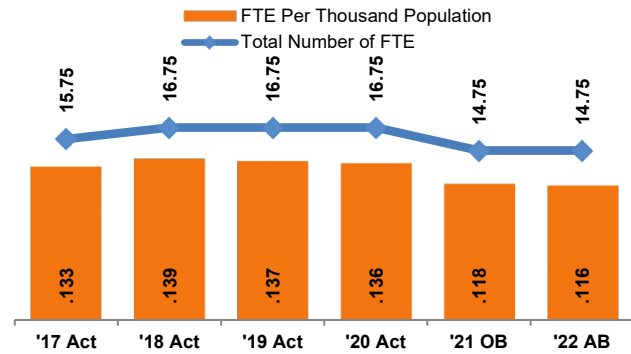
**Highlights/Significant Changes**

- Strategic Priority: Operational Excellence - Increase City employee engagement and satisfaction.
- Recruitment, selection and retention efforts are priorities.
- Classification and reorganization requests for 153.75 FTE were reviewed for the FY 22 budget.
- For FY 22, maintenance and review of the compensation and pay plan included reviewing all positions assigned to a pay grade with a midpoint of \$60,000 or less and not previously reviewed for FY 21. The maintenance plan review resulted in the following recommendations: Upward reassignment of 3 positions; classification consolidation of 3 positions, and upgrade of 13 classifications.
- The City is engaged with the Strategic Plan to improve upon our infrastructure to deliver services not only to the community, but also to staff. Many groups have been formed to improve the culture of the city. An RFP has been submitted to address pay issues to ensure that the City remains competitive for recruiting and retaining top talent. In FY 22 a comprehensive classification/compensation and benefits study will be conducted to review all permanent positions and to benchmark the benefits program. The goal here is to increase employee satisfaction with their pay and benefits.
- Human Resources is working with each department to address the culture of the City. The goal here is to reinforce the core values of the City's Strategic Plan.
- Provide information and data, and participate on the management team in annual labor negotiations with four employee groups. In FY 22 negotiations include wage reopener provisions with the IAFF Local 1055, Local 955 and Columbia Police Officer's Association and compensation issues with the Water & Light Association.
- Implemented leave policies for City-granted 80 hours of COVID-19 leave and for the federal emergency sick leave and FMLA laws that grant leave for specific situations related to the COVID-19 pandemic in FY 20.
- Manage the veteran's on-the-job training reimbursement program.
- Plan to conduct ninth annual HR customer service survey in FY 21.
- Facilitate Third Party Examiners testing program under the state Commercial Driver's License (CDL) program, and coordinate the licensing program with state regulators. The City of Columbia is the only municipal third party examiner in Missouri and currently has three certified examiners.

## Revised Budget vs Actual Expenditures



## Full Time Equivalent



## Total Appropriations (Expenditures)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Operating:</b>						
Personnel Services	\$1,581,492	\$1,393,784	\$1,393,231	\$1,586,131	\$1,463,697	13.8%
Materials & Supplies	\$44,363	\$27,999	\$43,615	\$39,115	\$39,115	(10.3%)
Travel & Training	\$24,466	\$2,129	\$24,466	\$25,466	\$25,466	4.1%
Intragovernmental	\$194,842	\$171,731	\$96,153	\$90,604	\$90,604	(5.8%)
Utilities	\$5,304	\$5,902	\$5,928	\$5,928	\$5,928	-
Services & Misc.	\$291,866	\$284,508	\$383,200	\$352,933	\$352,933	(7.9%)
<b>Total Appropriations (Exp.)</b>	<b>\$2,142,333</b>	<b>\$1,886,053</b>	<b>\$1,946,593</b>	<b>\$2,100,177</b>	<b>\$1,977,743</b>	<b>7.9%</b>
One Time				\$0		
On-going				\$2,100,177		

## Dedicated Funding Sources

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
Miscellaneous	\$0	\$68	\$0	\$0	\$0	-
<b>Total Dedicated Sources</b>	<b>\$0</b>	<b>\$68</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Full-Time	14.00	14.00	12.00	12.00	12.00	-
Part-Time	2.75	2.75	2.75	2.75	2.75	-
<b>Total FTE</b>	<b>16.75</b>	<b>16.75</b>	<b>14.75</b>	<b>14.75</b>	<b>14.75</b>	<b>-</b>

## Department Summary

### Description

The Law Department is charged with managing all litigation in which the City is a party or interested, prosecuting municipal ordinance violations, drafting legislation, approving as to form all contracts, deeds, bonds and other documents signed in the name of the city, serving as the Americans with Disabilities Act (ADA) Coordinator and human rights investigator, providing primary staff support for the Citizen Police Review Board, Disabilities Commission and Commission on Human Rights, and advising the City Council, City boards and commissions, City Manager, and department directors on legal matters. The City Counselor is the director of the Department, which is composed of two divisions: the Counselor Division (Civil) and the Prosecution Division.

### Department Objectives

The mission of the Law Department is to give timely, practical advice on legal questions affecting the City's interest and to represent the interests of the City in legal matters and proceedings with integrity, professionalism and efficiency. The Law Department's primary objective is to assist the City Council, City Manager and City departments in setting and meeting their objectives by providing accurate and high-quality legal support services.

## Department Summary (continued)

## Highlights/Significant Changes

- The FY 22 budget has no significant changes from the FY 21 budget. Budgetary increases are primarily due to increased cost of existing authorized personnel and on-going operational requirements.
- The FY 21 budget reflected a 10% reduction from FY 20 in core operating expenses mandated by anticipated decreased revenues to the General Fund due to COVID-19. The 10% reduction was achieved by eliminating the paralegal position in the Counselor/Civil Division and eliminating the Administrative Supervisor in the Prosecution Division along with a significant cut in the budget allocated for temporary positions in both divisions. A supplemental request of \$90,000 was funded in FY 21 to restore the miscellaneous contractual budget in the Counselor Division, which funds outside legal expenses. In the Prosecution Division, a supplemental expenditure of \$33,000 was authorized to fund the purchase of new software to replace the existing Justware system, which has reached its end of life.
- For historical reference, the FY 20 budget also reflected additional operational and budgetary changes which occurred in the middle of FY 19 due to an alteration in municipal court operating procedures implemented by the Office of State Courts Administrator. The changes affected the handling of parking citations and resulted in a more labor intensive process by which each parking ticket is assigned a court date and processed in the same manner as all other traffic tickets. The City routinely has in excess of 60,000 parking tickets issued annually.

## Budget Detail by Division

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Counselor (Civil) (1510)</b>						
Personnel Services	\$1,022,750	\$924,094	\$954,346	\$1,068,496	\$984,151	12.0%
Supplies and Materials	\$21,740	\$16,038	\$21,740	\$21,740	\$21,740	-
Travel and Training	\$18,440	\$1,844	\$18,440	\$18,440	\$18,440	-
Intragovernmental Charges	\$114,435	\$101,025	\$57,698	\$50,705	\$50,705	(12.1%)
Utilities	\$2,808	\$3,120	\$3,120	\$3,120	\$3,120	-
Services, & Misc.	\$269,275	\$268,963	\$322,998	\$322,998	\$322,998	-
<b>Total Operating</b>	<b>\$1,449,448</b>	<b>\$1,315,084</b>	<b>\$1,378,342</b>	<b>\$1,485,499</b>	<b>\$1,401,154</b>	<b>7.8%</b>
<b>Prosecution (1520)</b>						
Personnel Services	558,742	469,690	438,885	517,635	479,546	17.9%
Supplies and Materials	22,623	11,961	21,875	17,375	17,375	(20.6%)
Travel and Training	6,026	285	6,026	7,026	7,026	16.6%
Intragovernmental Charges	80,407	70,706	38,455	39,899	39,899	3.8%
Utilities	2,496	2,782	2,808	2,808	2,808	-
Services, & Misc.	22,591	15,545	60,202	29,935	29,935	(50.3%)
<b>Total Operating</b>	<b>\$692,885</b>	<b>\$570,969</b>	<b>\$568,251</b>	<b>\$614,678</b>	<b>\$576,589</b>	<b>8.2%</b>
<b>Total Department</b>						
Personnel Services	1,581,492	1,393,784	1,393,231	1,586,131	1,463,697	13.8%
Supplies and Materials	44,363	27,999	43,615	39,115	39,115	(10.3%)
Travel and Training	24,466	2,129	24,466	25,466	25,466	4.1%
Intragovernmental Charges	194,842	171,731	96,153	90,604	90,604	(5.8%)
Utilities	5,304	5,902	5,928	5,928	5,928	-
Services, & Misc.	291,866	284,508	383,200	352,933	352,933	(7.9%)
<b>Total Operating</b>	<b>\$2,142,333</b>	<b>\$1,886,053</b>	<b>\$1,946,593</b>	<b>\$2,100,177</b>	<b>\$1,977,743</b>	<b>7.9%</b>

This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.

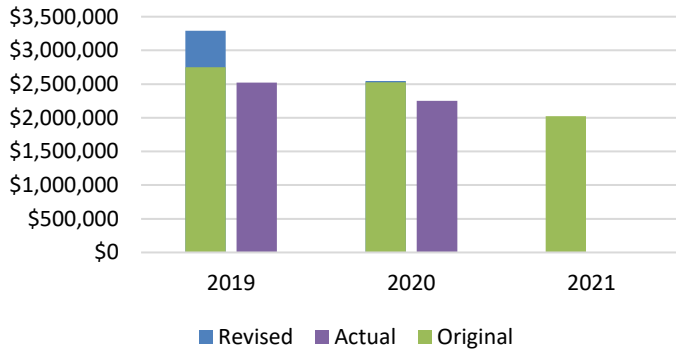
## Authorized Full Time Equivalent (FTE) by Division

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Counselor (1510):	9.75	9.75	8.75	8.75	8.75	-
Prosecution (1520):	7.00	7.00	6.00	6.00	6.00	-
<b>Total Department</b>						
Full-Time	14.00	14.00	12.00	12.00	12.00	-
Part-Time	2.75	2.75	2.75	2.75	2.75	-
<b>Total FTE</b>	<b>16.75</b>	<b>16.75</b>	<b>14.75</b>	<b>14.75</b>	<b>14.75</b>	<b>-</b>

# City General - Non-Departmental Expenses

110085xx

## Revised Budget vs Actual Expenditures



## Full Time Equivalent

There are no personnel assigned to this department

## Total Appropriations (Expenditures)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Operating:</b>						
Personnel Services	\$243,978	\$6,662	\$55,000	\$55,000	\$55,000	-
Intragovernmental	\$314,152	\$287,973	\$0	\$0	\$0	-
Utilities	\$0	\$130	\$0	\$0	\$0	-
Services & Misc.	\$99,895	\$71,430	\$100,221	\$100,221	\$100,221	-
Transfers	\$1,885,427	\$1,885,427	\$1,869,512	\$7,114,854	\$7,114,854	280.6%
<b>Total Appropriations (Exp.)</b>	<b>\$2,543,452</b>	<b>\$2,251,621</b>	<b>\$2,024,733</b>	<b>\$7,270,075</b>	<b>\$7,270,075</b>	<b>259.1%</b>
One Time				\$1,949,467		
On-going				\$5,320,608		

## Department Summary

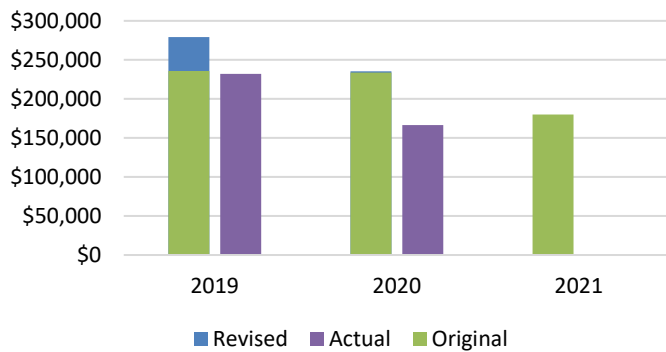
### Description

City General is the part of the general fund budget where non-departmental expenditures are located. These include various subsidies and transfers as well as other items which are not related to a specific department.

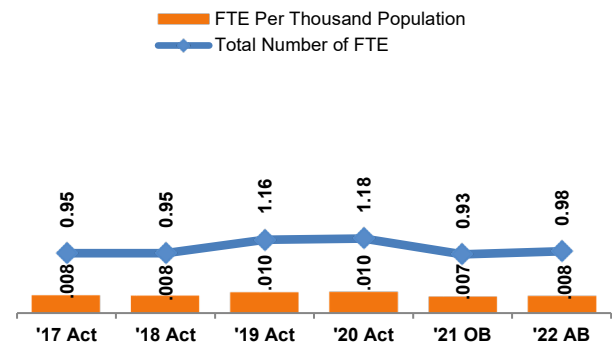
### Highlights/Significant Changes

- Budget increase of \$5,245,342 in transfers reflects a \$2 million transfer to the Vehicle and Equipment Replacement Fund (VERF) to cover the cost of approved FY 22 fleet replacements as well as a \$3.3 million transfer to Recreation Services Capital Projects for the Sports Fieldhouse.
- Contingency of \$70,155 has been budgeted. There are no Council Reserve funds budgeted for FY 22 as this was removed by Council in FY 20.
- Transfers to the special obligation debt service funds reflect the debt assessed to the General Fund for the purchase and improvement to the Health Facility and the construction, expansion, renovation, and equipping of the downtown government center. These transfers will continue until FY 28 when the debt will be paid off.
- The Recreation Services subsidy remains at the same level for FY 22.
- There are no intragovernmental charges budgeted for FY 22. Since the Community Relations operation was moved into the General Fund, these charges to General Fund departments have been eliminated.

Revised Budget vs Actual Expenditures



Full Time Equivalent



## Total Appropriations (Expenditures)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Operating:</b>						
Personnel Services	\$142,111	\$108,013	\$120,567	\$135,963	\$134,722	12.8%
Materials & Supplies	\$13,148	\$3,422	\$11,710	\$11,710	\$11,710	-
Travel & Training	\$12,800	\$492	\$7,800	\$7,800	\$7,800	-
Intragovernmental	\$55,298	\$47,847	\$27,871	\$27,667	\$27,667	(0.7%)
Utilities	\$4,050	\$3,535	\$4,050	\$3,738	\$3,738	(7.7%)
Services & Misc.	\$7,850	\$3,326	\$7,850	\$7,850	\$7,850	-
<b>Total Appropriations (Exp.)</b>	<b>\$235,257</b>	<b>\$166,635</b>	<b>\$179,848</b>	<b>\$194,728</b>	<b>\$193,487</b>	<b>8.3%</b>
One Time				\$0		
On-going				\$194,728		

## Dedicated Funding Sources

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
Miscellaneous	\$11,275	\$12,237	\$12,200	\$22,836	\$22,836	87.2%
<b>Total Dedicated Sources</b>	<b>\$11,275</b>	<b>\$12,237</b>	<b>\$12,200</b>	<b>\$22,836</b>	<b>\$22,836</b>	<b>87.2%</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Full-Time	1.18	1.18	0.93	0.98	0.98	0.05
Part-Time	0.00	0.00	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>1.18</b>	<b>1.18</b>	<b>0.93</b>	<b>0.98</b>	<b>0.98</b>	<b>0.05</b>

## Department Summary

## Description

The Administration section provides management of all divisions and functions of the Department including Transit, Streets & Engineering, Parking, Facilities Management, Fleet Operations, Public Improvements, and Right-of-Way acquisition.

## Department Objectives

- Assist the Columbia Fire Department with administration of their contracts for design services and construction of a new south-side fire station located off Scott Boulevard; administration of contracts for design and construction services for the Grissum Building Improvement project.

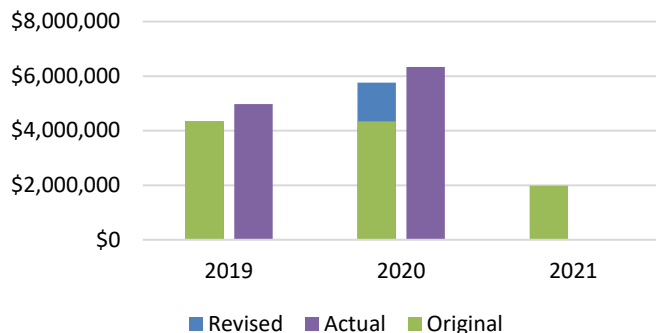
## Highlights/Significant Changes

- With the transition of the Columbia Regional Airport from Public Works to Economic Development, the Director of Public Works will continue to provide oversight of capital projects at the Airport.

# General Government Debt - Debt Service Funds

Fund 3xxx

## Revised Budget vs Actual Expenditures



## Full Time Equivalent

There are no personnel assigned to this department

## Total Appropriations (Expenditures)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Operating:</b>						
Services & Misc.	\$0	\$572,360	\$0	\$0	\$0	-
<b>Total Operating</b>	<b>\$0</b>	<b>\$572,360</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-</b>
One Time				\$0		
On-going				\$0		
Debt Service	\$5,761,026	\$5,761,344	\$1,987,666	\$1,770,393	\$1,770,393	(10.9%)
<b>Total Appropriations (Exp.)</b>	<b>\$5,761,026</b>	<b>\$6,333,704</b>	<b>\$1,987,666</b>	<b>\$1,770,393</b>	<b>\$1,770,393</b>	<b>(10.9%)</b>

## Dedicated Funding Sources

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
Investment Revenue	\$122,456	\$40,727	\$52,795	\$26,281	\$26,281	(50.2%)
Miscellaneous	\$1,257,494	\$1,881,163	\$1,257,494	\$0	\$0	-
Transfers	\$3,178,014	\$3,178,014	\$1,775,386	\$1,770,075	\$1,770,075	(0.3%)
<b>Total Dedicated Sources</b>	<b>\$4,557,964</b>	<b>\$5,099,903</b>	<b>\$3,085,675</b>	<b>\$1,796,356</b>	<b>\$1,796,356</b>	<b>(41.8%)</b>

## Department Summary

Debt Service Funds are used to account for the accumulation of resources and payment of general obligation bond principal and interest from governmental resources and special obligation bond principal and interest when the government is obligated in some manner for the payment. The City currently has one debt service fund.

## 2016 Special Obligation Improvement Bonds

This fund is used to accumulate monies for payment of Series 2016 \$17,580,000, 4.3% Special Obligation Bonds with semi-annual installments of principal plus interest until maturity in FY 28. Financing is to be provided by property tax in the general fund and lease payments from enterprise funds. These bonds were used for the purchase and improvement of the Health Facility and Construction, expansion, renovation, and equipping the downtown government center. These bonds will be paid off in FY 28.

The 2008B SO Bonds were refinanced in FY 16 resulting in a savings of \$4,640,040 over the next thirteen years (average \$355,000/yr.).

## Special Obligation Bond - Downtown Gov Center (Fund 3120)

Special Obligation Bonds				Amount
16 Improv...Downtown Govt. Center	<u>Original Issue</u>	<u>Interest Rates</u>	<u>Maturity Date</u>	<u>Outstanding</u>
	\$17,580,000	3.50% - 5.00%	09/30/28	\$11,220,000

In July 2016, the City issued Special Obligation Refunding Bonds. The City intends to fund the annual debt service payments in the bonds through lease payments to be charged to the City enterprise and governmental departments that will occupy space in the government center. The bonds were issued to refund the City's Special Obligation Bonds, Series 2008B.

<u>Year</u>	<u>Principal Requirements</u>	<u>Interest Requirements</u>	<u>Total Requirements</u>
2022	\$1,415,000	\$355,075	\$1,770,075
2023	\$1,475,000	\$282,825	\$1,757,825
2024	\$1,550,000	\$207,200	\$1,757,200
2025	\$1,615,000	\$144,225	\$1,759,225
2026	\$1,670,000	\$94,950	\$1,764,950
2027	\$1,720,000	\$52,700	\$1,772,700
2028	\$1,775,000	\$17,750	\$1,792,750
<b>Total</b>	<b><u>\$11,220,000</u></b>	<b><u>\$1,154,725</u></b>	<b><u>\$12,374,725</u></b>



# Health and Environment

## Description

The Health and Environment departments are a group of departments with a central mission to preserve, protect, and promote our community. These departments are diverse in that they receive their funding through one of three mechanisms: from general city funds, special revenue funds, or transfers from other funds. The departments receiving general city funding include Public Health and Human Services, Community Development, Economic Development, and Cultural Affairs. While there is some funding from dedicated sources such as grants and fees and service charges, much of the funding for these departments is considered to be general and, as such, can be moved from one department to any other general city funded department. The departments that receive special revenue funding include the Convention and Visitors Bureau, the Community Development Block Grant Fund, and the Contributions Fund. The funding for these departments are dedicated and must be used to meet the specific needs of those departments. The Office of Sustainability, while a general fund department, is completely offset by grants and transfers from the Utilities.

## Health and Human Services

Public Health and Human Services provides essential services that support optimal health, safety, and well-being for all city and county residents.

## Economic Development

Economic Development provides the necessary support to encourage and facilitate the growth of the economic base in Columbia.

## Cultural Affairs

Cultural Affairs enhances the vitality of the city and the quality of life for all citizens by creating an environment wherein artists and cultural organizations can thrive by fostering opportunities for creative expression and the preservation and celebration of the City's multi-cultural heritage.

## Office of Sustainability

The Office of Sustainability works with all City departments and the community to optimize resource use efficiency and improve economic, environmental, and social well-being. Their guiding document is the City Council-adopted Climate Action & Adaptation Plan (CAAP) that lays out a vision and strategy to address risks posed by climate change and to reduce greenhouse gas emissions.

## Community Development

The Office of Neighborhood Services, Building and Site Development, and Planning have been combined into one department to better serve the public with the goal of customer service. Neighborhood Services improves the quality of life for Columbia's residents through fairly and swiftly enforcing city codes related to residential life, building a sense of community by offering valuable volunteer opportunities, and providing resources for neighborhood leaders to solve issues independently. Building and Site Development responds to our community's building safety needs in order to deliver an effective and efficient system of services, which minimizes risk to life, health, and property. Planning provides long-range land use planning, transportation, housing, community and economic development planning services to the community.

## Community Development Block Grant

Community Development Block Grant Fund (CDBG) administers federal funding to improve low to moderate income neighborhoods through improvement of public infrastructure and community facilities, demolition of dilapidated buildings, construction of replacement housing, assistance to home owners and prospective home buyers, and rehabilitation of existing housing.

## Convention and Visitors Bureau

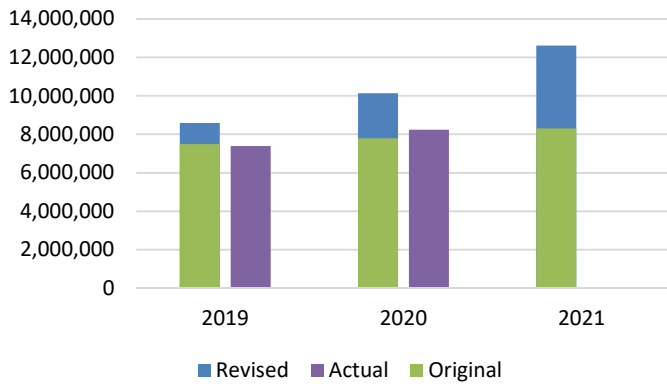
Convention and Visitors Bureau (CVB) promotes Columbia as a meeting, leisure, and group tour destination through direct solicitations, tradeshow attendance, advertising, and marketing.

## Contributions Fund

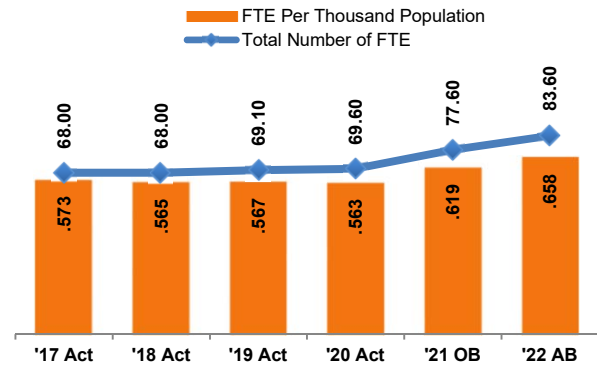
Contributions Fund manages donations to support and improve our community.

# Public Health & Human Services

## Revised Budget vs. Actual Expenditures



## Full Time Equivalent



## Total Appropriations (Expenditures)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Operating:</b>						
Personnel Services	\$5,814,705	\$5,226,544	\$5,505,599	\$8,316,214	\$8,133,610	51.1%
Materials & Supplies	\$540,948	\$367,078	\$437,651	\$480,980	\$480,980	9.9%
Travel & Training	\$69,596	\$21,756	\$56,898	\$61,878	\$61,878	8.8%
Intragov. Charges	\$733,459	\$643,191	\$622,794	\$895,240	\$895,240	43.7%
Utilities	\$95,966	\$94,367	\$95,186	\$100,330	\$100,330	5.4%
Services & Misc	\$2,885,881	\$1,879,996	\$1,577,025	\$2,188,050	\$2,188,050	38.7%
Transfer	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$0	\$0	\$11,713	\$11,713	\$11,713	-
<b>Total Appropriations (Exp.)</b>	<b>\$10,140,554</b>	<b>\$8,232,932</b>	<b>\$8,306,866</b>	<b>\$12,054,405</b>	<b>\$11,871,801</b>	<b>45.1%</b>
One Time				\$0		
Ongoing				\$12,054,405		

## Dedicated Funding Sources

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
Revenue from other Govts	\$4,779,452	\$3,382,920	\$3,159,651	\$4,553,223	\$4,553,223	44.1%
Fees & Service Charges	\$928,455	\$753,735	\$911,673	\$821,632	\$821,632	(9.9%)
Misc.	\$210,955	\$221,562	\$209,070	\$128,905	\$128,905	(38.3%)
Transfers	\$23,500	\$23,500	\$23,500	\$23,500	\$23,500	-
<b>Total</b>	<b>\$5,942,362</b>	<b>\$4,381,718</b>	<b>\$4,303,894</b>	<b>\$5,527,260</b>	<b>\$5,527,260</b>	<b>28.4%</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Full-Time	66.00	66.00	75.00	81.00	81.00	6.00
Part-Time	3.60	3.60	2.60	2.60	2.60	-
<b>Total FTE</b>	<b>69.60</b>	<b>69.60</b>	<b>77.60</b>	<b>83.60</b>	<b>83.60</b>	<b>6.00</b>

## Department Summary

### Description

The Columbia/Boone County Department of Public Health & Human Services provides essential services that support optimal health, safety, and well-being for all city and county residents and visitors.

### Department Objectives

**Administration:** Responsible for the overall management of department operations. Includes the Epidemiology, Planning, and Evaluation Unit; Public Communications; and Vital Records. Provides staff support to the Board of Health.

**Community Health Promotion:** Supports overall community health with programs focused on overweight/obesity, physical activity, nutrition, adolescent health, HIV/STD, and health literacy. Emphasis is placed on evidence-based, comprehensive approaches to planning, developing, and evaluating health promotion initiatives to address social determinants of health.

**Animal Control:** Enforces Columbia and Boone County animal control ordinances. Services include investigating animal bite cases, rabies prevention, responsible pet ownership education, impoundment of dogs running at large, assistance in locating lost animals, animal cruelty and neglect investigations, and responding to injured animal and wildlife calls 24 hours per day.

**Environmental Public Health:** Enforces city, county, and state ordinances, rules, and regulations relating to environmental health and sanitation. Services include food service, licensed day care, lodging facility, and tattoo establishment inspections; food handler education and certification; permitting and monitoring of public and semi-public swimming pools; environmental lead assessments; and mosquito control. The unit administers the Boone County Waste Water Permit Program and enforces the county's nuisance ordinance.

**Community Health:** Provides population-based health services including: communicable disease investigation and treatment, tuberculosis control, immunizations, child care nurse consultation, blood lead testing, chronic disease screening and education, tobacco cessation, as well as refugee, family planning, well-woman, and sexually transmitted disease clinics.

**WIC Program:** Provides nutrition education, breastfeeding support and supplemental food packages to women, infants, and children who meet medical and income requirements. The program serves women who are pregnant or breast-feeding; babies born prematurely, at a low birth weight or who demonstrate a medical or nutritional risk factor; and children under age five. Administers the Summer Food Program at Douglass Park.

**Social Services:** Provides a variety of social services including: pregnancy testing and counseling, pregnancy support services, Healthy Families America home visitation services, information and referral, medication assistance, utility assistance, eligibility determination for department and other eligibility based City services, and mental health crisis response.

**Human Services:** Work includes addressing the causes and conditions of poverty by purchasing, coordinating and providing social services in the community. Provides staff support to the Human Services Commission and the Substance Abuse Advisory Commission.

### Highlights/Significant Changes

- The department has continued to lead Columbia and Boone County's response to the COVID-19 pandemic. Activities have included case investigation, contact tracing, developing business guidance, providing education and awareness activities for the public, conducting COVID-19 outreach testing, coordinating with other vaccinators in Boone County and conducting COVID-19 vaccine clinics, and providing data to the community to characterize COVID-19 in Boone County. The department has also led the mass care/human services, mental health, and financial donations management response to the pandemic.
- The COVID-19 pandemic brought to light resource gaps that hindered the department's response to COVID-19. As a result, the department has requested three new positions, a Health Educator, Communicable Disease Specialist and Public Health Nurse, to strengthen the public health infrastructure and to ensure the department is better equipped to respond to communicable disease outbreaks and other public health issues moving forward.
- The department is anticipating COVID-19 prevention, disease investigation, contact tracing, education and vaccinations will extend into FY 22. In anticipation of continued need, additional authority for temporary staff has been included in the adopted budget.
- The department has received some new grants during FY 21 that will continue into FY 22. These include a grant for increasing adult immunizations, a grant for implementing the Brighter Beginnings program which better prioritizes home visiting resources to high risk families, and an "Ending the Epidemic" grant related to providing comprehensive HIV prevention services. There are three (3) new positions associated with each of these grants.

## Department Summary - cont.

### Highlights/Significant Changes - continued

- A supplemental request to develop a public safety mental health collaboration was included in the FY 21 budget. The department continues to seek qualified applicants with the goal of hiring the program supervisor and implementing the program in FY 22.
- Social Services funding is \$893,556 for FY 22. This amount remains unchanged since FY 10, which was a decrease from the FY 09 level of \$903,743.
- The department is a City/County department, and as such, serves all of the Boone County population. Employees per thousand Boone County population is estimated at 0.39 for FY 21. Boone County pays one-third of costs for services in this budget.

### Strategic Plan Alignment

The work of the department supports or directly contributes the following goals, objectives, and action items of the City's strategic plan:

#### Safe Neighborhoods

Outcome Objective One: Build trust between City of Columbia and Black, Indigenous and People of Color

- Increase the number of hours engaged in nonenforcement activities by City staff.

Outcome Objective Two: Improve services to the City's most vulnerable populations

- Hire staff and build out a mobile crisis team. Establish baseline data.
- Provide funding and resources for planning a community-based comprehensive homeless services center.

Outcome Objective Three: Improve outcomes associated with the City's community safety function

- Identify the most common code violations. Modify notice of violation letters to foster voluntary compliance.

Outcome Objective Four: Improve the City's overall emergency preparedness and response capabilities

- Evaluate critical infrastructure. Establish a list from each department of critical infrastructure by December 2021 and evaluate that infrastructure on a regular basis.

#### Inclusive Community

Outcome Objective Three: Ensure all members of the community experience equal opportunity and treatment in all interactions with City government

- Create a Citywide eligibility process for City programs which require income-based eligibility (e.g. social services, health services, WIC, Parks and Recreation scholarships, Transit passes and discounts).

### Authorized Full Time Equivalent (FTE) by Division

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Position Changes
Administration	10.00	10.00	10.00	10.00	-
Community Health Promotion	6.60	6.60	7.60	10.60	3.00
Animal Control	7.50	7.50	7.50	7.50	-
Environmental Public Health	10.25	10.25	10.25	10.25	-
Community Health	18.00	18.00	18.00	20.00	2.00
Women, Infants, and Children (WIC)	8.50	8.50	8.50	8.50	-
Human & Social Services	8.75	8.75	8.75	9.75	1.00
Mental Health Collaboration	0.00	0.00	7.00	7.00	-
<b>Total FTE</b>	<b>69.60</b>	<b>69.60</b>	<b>77.60</b>	<b>83.60</b>	<b>6.00</b>
Full-Time	66.00	66.00	75.00	81.00	6.00
Part-Time	3.60	3.60	2.60	2.60	-
<b>Total FTE</b>	<b>69.60</b>	<b>69.60</b>	<b>77.60</b>	<b>83.60</b>	<b>6.00</b>

# Public Health & Human Services

## Budget Detail By Division

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Administration (3010)</b>						
Personnel Services	\$1,500,048	\$876,334	\$626,206	\$1,865,797	\$1,865,797	198.0%
Materials & Supplies	\$117,387	\$65,042	\$17,918	\$24,149	\$24,149	34.8%
Travel & Training	\$13,250	\$8,509	\$4,300	\$4,300	\$4,300	-
Intragov. Charges	\$107,775	\$97,720	\$80,092	\$214,082	\$214,082	167.3%
Utilities	\$49,940	\$46,152	\$49,994	\$50,330	\$50,330	0.7%
Services & Misc	\$947,436	\$483,792	\$27,700	\$81,316	\$81,316	193.6%
Transfer	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
<b>Total</b>	<b>\$2,735,835</b>	<b>\$1,577,549</b>	<b>\$806,210</b>	<b>\$2,239,974</b>	<b>\$2,239,974</b>	<b>177.8%</b>
<b>Epidemiology Planning (3020)</b>						
Personnel Services	\$349,389	\$348,353	\$341,463	\$449,788	\$434,746	31.7%
Materials & Supplies	\$6,098	\$2,206	\$5,400	\$7,509	\$7,509	39.1%
Travel & Training	\$5,925	\$2,489	\$5,000	\$7,300	\$7,300	46.0%
Intragov. Charges	\$31,048	\$25,988	\$23,977	\$33,577	\$33,577	40.0%
Utilities	\$1,685	\$1,560	\$1,872	\$1,560	\$1,560	(16.7%)
Services & Misc	\$3,250	\$2,401	\$3,250	\$3,300	\$3,300	1.5%
Transfer	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
<b>Total</b>	<b>\$397,394</b>	<b>\$382,997</b>	<b>\$380,962</b>	<b>\$503,034</b>	<b>\$487,992</b>	<b>32.0%</b>
<b>Community Health Promotion (3030)</b>						
Personnel Services	\$471,393	\$476,946	\$457,963	\$973,216	\$973,216	112.5%
Materials & Supplies	\$64,970	\$38,937	\$59,336	\$63,096	\$63,096	6.3%
Travel & Training	\$4,142	\$1,182	\$4,142	\$5,942	\$5,942	43.5%
Intragov. Charges	\$39,358	\$32,920	\$40,910	\$58,555	\$58,555	43.1%
Utilities	\$2,808	\$2,782	\$2,808	\$4,056	\$4,056	44.4%
Services & Misc	\$72,501	\$27,161	\$47,808	\$119,193	\$119,193	149.3%
Transfer	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
<b>Total</b>	<b>\$655,172</b>	<b>\$579,928</b>	<b>\$612,967</b>	<b>\$1,224,058</b>	<b>\$1,224,058</b>	<b>99.7%</b>
<b>Animal Control (3110)</b>						
Personnel Services	\$439,341	\$429,151	\$425,183	\$472,964	\$452,182	11.2%
Materials & Supplies	\$28,390	\$24,035	\$25,911	\$25,321	\$25,321	(2.3%)
Travel & Training	\$3,152	\$2,570	\$3,152	\$3,152	\$3,152	-
Intragov. Charges	\$56,705	\$50,823	\$54,591	\$62,173	\$62,173	13.9%
Utilities	\$4,248	\$4,948	\$5,448	\$5,448	\$5,448	-
Services & Misc	\$183,833	\$181,354	\$189,119	\$195,154	\$195,154	3.2%
Transfer	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
<b>Total</b>	<b>\$715,669</b>	<b>\$692,881</b>	<b>\$703,404</b>	<b>\$764,212</b>	<b>\$743,430</b>	<b>8.6%</b>
<b>Environmental Public Health (3210)</b>						
Personnel Services	\$605,068	\$577,950	\$630,145	\$775,142	\$683,132	23.0%
Materials & Supplies	\$22,115	\$16,711	\$18,987	\$17,282	\$17,282	(9.0%)
Travel & Training	\$17,872	\$2,590	\$9,372	\$11,872	\$11,872	26.7%
Intragov. Charges	\$96,499	\$84,516	\$77,938	\$95,582	\$95,582	22.6%
Utilities	\$2,964	\$3,224	\$3,984	\$3,672	\$3,672	(7.8%)
Services & Misc	\$89,285	\$65,268	\$56,939	\$58,644	\$58,644	3.0%
Transfer	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
<b>Total</b>	<b>\$833,803</b>	<b>\$750,259</b>	<b>\$797,365</b>	<b>\$962,194</b>	<b>\$870,184</b>	<b>20.7%</b>

# Public Health & Human Services

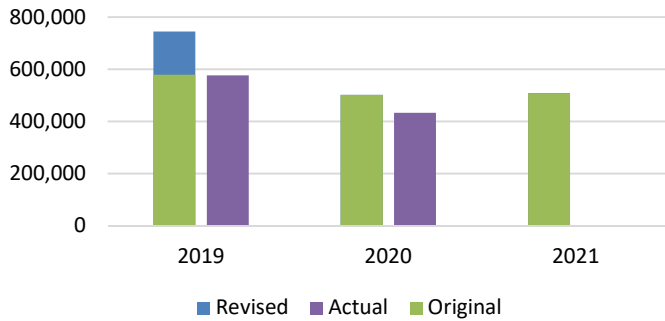
## Budget Detail By Division - Continued

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Community Health (3300)</b>						
Personnel Services	\$1,383,138	\$1,451,172	\$1,392,409	\$1,830,172	\$1,775,401	31.4%
Materials & Supplies	\$215,027	\$145,370	\$208,017	\$258,166	\$258,166	24.1%
Travel & Training	\$13,375	\$2,652	\$13,375	\$11,625	\$11,625	(13.1%)
Intragov. Charges	\$222,082	\$193,979	\$189,673	\$215,633	\$215,633	13.7%
Utilities	\$11,288	\$12,148	\$12,547	\$14,859	\$14,859	18.4%
Services & Misc	\$267,693	\$199,518	\$268,993	\$297,728	\$297,728	10.7%
Transfer	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
<b>Total</b>	<b>\$2,112,603</b>	<b>\$2,004,838</b>	<b>\$2,085,014</b>	<b>\$2,628,183</b>	<b>\$2,573,412</b>	<b>26.1%</b>
<b>Women, Infants and Children (WIC) (3410)</b>						
Personnel Services	\$525,761	\$515,403	\$522,607	\$568,141	\$568,141	8.7%
Materials & Supplies	\$12,850	\$8,320	\$12,850	\$9,700	\$9,700	(24.5%)
Travel & Training	\$3,850	\$561	\$3,850	\$3,850	\$3,850	-
Intragov. Charges	\$113,505	\$99,231	\$99,380	\$105,475	\$105,475	6.1%
Utilities	\$4,056	\$4,862	\$4,368	\$4,992	\$4,992	14.3%
Services & Misc	\$30,543	\$12,157	\$27,525	\$29,901	\$29,901	8.6%
Transfer	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
<b>Total</b>	<b>\$690,565</b>	<b>\$640,535</b>	<b>\$670,580</b>	<b>\$722,059</b>	<b>\$722,059</b>	<b>7.7%</b>
<b>Human &amp; Social Services (4410) (4440) (4540)</b>						
Personnel Services	\$540,567	\$551,233	\$538,881	\$770,593	\$770,593	43.0%
Materials & Supplies	\$74,110	\$66,458	\$78,406	\$64,931	\$64,931	(17.2%)
Travel & Training	\$8,030	\$1,203	\$8,457	\$8,587	\$8,587	1.5%
Intragov. Charges	\$66,487	\$58,015	\$51,060	\$88,790	\$88,790	73.9%
Utilities	\$18,977	\$18,691	\$14,165	\$14,789	\$14,789	4.4%
Services & Misc	\$1,291,340	\$908,344	\$932,681	\$1,379,314	\$1,379,314	47.9%
Transfer	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
<b>Total</b>	<b>\$1,999,511</b>	<b>\$1,603,944</b>	<b>\$1,623,650</b>	<b>\$2,327,004</b>	<b>\$2,327,004</b>	<b>43.3%</b>
<b>Mental Health Collaboration (4450)</b>						
Personnel Services	\$0	\$0	\$570,742	\$610,401	\$610,401	6.9%
Materials & Supplies	\$0	\$0	\$10,826	\$10,826	\$10,826	-
Travel & Training	\$0	\$0	\$5,250	\$5,250	\$5,250	-
Intragov. Charges	\$0	\$0	\$5,173	\$21,373	\$21,373	313.2%
Utilities	\$0	\$0	\$0	\$624	\$624	-
Services & Misc	\$0	\$0	\$23,010	\$23,500	\$23,500	2.1%
Transfer	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$0	\$0	\$11,713	\$11,713	\$11,713	-
<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$626,714</b>	<b>\$683,687</b>	<b>\$683,687</b>	<b>9.1%</b>
<b>Department Total</b>						
Personnel Services	\$5,814,705	\$5,226,544	\$5,505,599	\$8,316,214	\$8,133,609	51.1%
Materials & Supplies	\$540,948	\$367,078	\$437,651	\$480,980	\$480,980	9.9%
Travel & Training	\$69,596	\$21,756	\$56,898	\$61,878	\$61,878	8.8%
Intragov. Charges	\$733,459	\$643,191	\$622,794	\$895,240	\$895,240	43.7%
Utilities	\$95,966	\$94,367	\$95,186	\$100,330	\$100,330	5.4%
Services & Misc	\$2,885,881	\$1,879,996	\$1,577,025	\$2,188,050	\$2,188,050	38.7%
Transfer	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$0	\$0	\$11,713	\$11,713	\$11,713	-
<b>Total</b>	<b>\$10,140,554</b>	<b>\$8,232,932</b>	<b>\$8,306,866</b>	<b>\$12,054,405</b>	<b>\$11,871,800</b>	<b>45.1%</b>

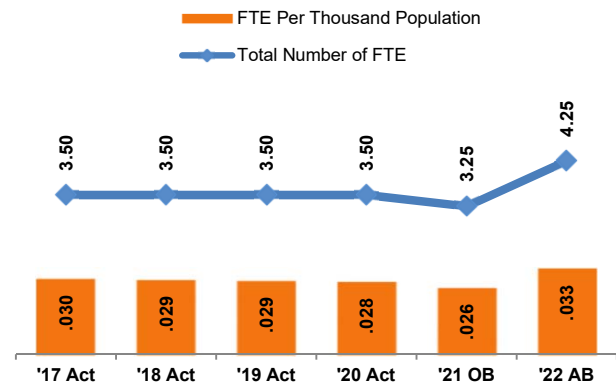
This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.

# Economic Development

Revised Budget vs. Actual Expenditures



Full Time Equivalent



## Total Appropriations (Expenditures)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Operating:</b>						
Personnel Services	\$424,363	\$369,354	\$374,299	\$490,091	\$490,091	30.9%
Materials & Supplies	\$0	\$0	\$3,050	\$5,970	\$5,970	95.7%
Travel & Training	\$0	\$0	\$0	\$0	\$0	-
Intragov. Charges	\$58,038	\$49,285	\$39,844	\$36,713	\$36,713	(7.9%)
Utilities	\$0	\$0	\$3,120	\$3,432	\$3,432	10.0%
Services & Misc	\$20,000	\$15,000	\$87,000	\$145,016	\$145,016	66.7%
Transfer	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
<b>Total Appropriations (Exp.)</b>	<b>\$502,401</b>	<b>\$433,639</b>	<b>\$507,313</b>	<b>\$681,222</b>	<b>\$681,222</b>	<b>34.3%</b>
One Time				\$0		
Ongoing				\$681,222		

## Dedicated Funding Sources

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
Misc.	\$45,482	\$34,852	\$88,602	\$88,602	\$88,602	-
Transfers	\$0	\$0	\$0	\$46,000	\$46,000	-
<b>Total Dedicated Funding</b>	<b>\$45,482</b>	<b>\$34,852</b>	<b>\$88,602</b>	<b>\$134,602</b>	<b>\$134,602</b>	<b>51.9%</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Full-Time	3.50	3.50	3.25	4.25	4.25	1.00
Part-Time	0.00	0.00	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>3.50</b>	<b>3.50</b>	<b>3.25</b>	<b>4.25</b>	<b>4.25</b>	<b>1.00</b>

## Department Summary

### Description

The Economic Development Department provides the necessary support to encourage and facilitate the growth of the economic base in Columbia. This includes working with the various local, regional and state economic development agencies, as well as educational institutions, to attract new businesses, retain and expand existing businesses, and foster a stronger entrepreneurial ecosystem for business start-ups. This Department staffs **Regional Economic Development Inc. (REDI)**, which provides additional operating funds.

### Department Objectives

The staff's goal is to promote positive economic growth while maintaining the region's exceptional quality of life. The Department/REDI purpose is to facilitate the creation and retention of quality, sustainable jobs in our community. The three program areas are:

- 1) marketing the community as a destination for primary businesses with an emphasis on manufacturing, life science, and technology sectors by providing workforce, site, and building data to prospects;
- 2) working with existing employers on business retention and expansion, especially workforce development initiatives; and,
- 3) supporting the entrepreneurial community, especially minority and women-owned business enterprises (MWBEs), through a variety of activities, programs and business coaching services housed in the co-working space at REDI (The Hub) through collaborative and coordinated efforts with area resources and agencies.

### Strategic Plan Priority Areas

#### RESILIENT ECONOMY:

**Goal Statement:** Promote a sustainable and diverse economy through policy development and support for entrepreneurship, innovation and efficiency

**Outcome Objective One:** Foster a more diverse business community

**Outcome Objective Four:** Increase accessibility of external data relevant to economic trends for stakeholders to make data driven decisions

#### ORGANIZATIONAL EXCELLENCE:

**Goal Statement:** Create and support an engaged workforce that delivers an efficient, innovative, transparent and collaborative City government.

**Outcome Objective One:** Increase employee satisfaction with pay and benefits

**Outcome Objective Two:** Increase employee engagement levels

**Outcome Objective Three:** Foster a positive, equitable organizational culture

**Outcome Objective Four:** Improve the residents' and visitors' experience across City services

**Outcome Objective Five:** Build a leading government organization that manages all resources wisely through accountability, innovation and efficiency

### Highlights/Significant Changes

- Staff participated in several of the strategic planning meetings and retreats for the City's new Strategic Plan, and staff currently serve on the Organizational Excellence and Resilient Economy teams, as well as the Transforming Government committee.
- In fall of 2020, REDI began the process of developing our new Strategic Plan 2021-2024. The plan was adopted by the REDI Board of Directors in May, and reflects significant analysis and interpretation of data, as well as interviews with 28 community leaders, numerous community input sessions, and multiple work sessions. The process resulted in 10 goals for economic competitiveness and the nine strategies needed to achieve those goals.
- The International Economic Development Council (IEDC) reaccredited REDI for 2020-2023 (formal award received in November 2020). IEDC first recognized REDI as an Accredited Economic Development Organization (AEDO) in 2017. AEDO certification demonstrates that an organization is a leading authority on economic-related issues. REDI is one of only 64 organizations to earn AEDO status worldwide.
- REDI contracted with the Docking Institute of Public Affairs to conduct a 2020 Columbia, Missouri Labor Basin Labor Availability Analysis. The purpose of this report is to assess the "available labor pool", which represents those who indicate that they are looking for employment or would consider changing their jobs for the right employment opportunity. This study will be updated in the fall of 2021.
- REDI continued regular briefing meetings with the Missouri Department of Economic Development (DED), and involved DED staff in meetings, when appropriate, with our existing legacy employers to discuss State of Missouri workforce development, training and tax credit programs.
- In prior years, REDI facilitated the site selection and Chapter 100 Revenue Bond incentives process for Aurora Organic Dairy, American Outdoor Brands, and Dana Light Axle Products. REDI continued engagement in FY 21 to ensure that the companies are in compliance with local incentive programs.

# Economic Development

## Department Summary - continued

- In 2021, Swift Prepared Foods announced that they have selected Columbia as the location for their \$185 million Italian Meats facility that will employ 250 people. REDI facilitated the project from proposal through site visits and final selection, as well as the Chapter 100 Revenue Bonds incentive process.
- REDI's Hub is a collaborative co-working space that offers business coaching, training sessions, classes and programs to local entrepreneurs. Staff continually develops new programming for the Hub, which is currently home to over 40+ entrepreneurs advancing their startups and business concepts.
- Staff submitted a successful grant proposal in conjunction with Mid-Missouri Regional Planning Commission for supplemental funding of the Entrepreneurship Program Coordinator position through the U.S. Economic Development Administration, which includes working beyond the borders of Boone County into neighboring counties in the region.
- The Entrepreneurship Program Coordinator reached out to existing leadership in the Columbia ecosystem for the establishment of a Coaches' Cohort. This effort brings prominent figures within the ecosystem together monthly for a Master Class type of session, in order to build cooperative trust between agencies, organizations, and individuals, as well as enhance the quality of coaching for local entrepreneurs.
- With post-COVID policy changes in place, REDI's Hub saw an increase in new clients at an overwhelming volume. By working in conjunction with the Supplier Diversity office, outreach to underserved communities and demographics was a prime mover of this trend. As of June 2021, over 40% of the total roster of clients were minority-owned, over 50% were women-owned, and over 20% were minority-women owned local businesses.
- The Supplier Diversity Program transitioned from the City Manager's Office to the Economic Development Department in FY 21. This move has resulted in improved coordination of support and assistance from REDI staff to implement Supplier Diversity programs and events. The City has also supported the Supplier Diversity Program with an established budget to meet FY 21 objectives.
- The Supplier Diversity Program and the Sharp End Entrepreneurial Development Fund (SEED) will offer two targeted grant offerings in FY 21 to underserved minority and women-owned businesses in mid-Missouri.
- With REDI staff support and a working budget, the Supplier Diversity Program has been able to increase online presence through a REDI resource webpage and increase program awareness with a Supplier Diversity Facebook page. Because of enhanced resources, several initiatives have been successfully implemented including the annual MWBE Business Week and Expo, MWBE bi-monthly networking meetings with informational speakers, establishment of an African American Business Alliance, improvements to the MWBE Business Directory, and greater support for the growth and development of our minority business community.
- The Supplier Diversity Program continues to coordinate the buildout of the African American Heritage Trail, supports tours and conducts Black History Learning Sessions with local corporations and community-based service organizations.
- REDI continues to collaborate with the City of Columbia's Supplier Diversity Program, Missouri Women's Business Center, MU Extension Procurement Technical Assistance Center, and U.S. Small Business Administration to house offices onsite and offer services to small businesses and entrepreneurs at REDI.
- REDI is working alongside The Business Loop Community Improvement District to identify and support local small-scale manufacturing along the corridor. Small-scale manufacturers produce tangible goods, usually have between one and thirty employees and focus on both retail sales and wholesale distribution. The goal is to revitalize this working-class neighborhood with new, locally-owned small-scale manufacturers.
- REDI partnered with The Business Loop Community Improvement District to launch a shared commercial kitchen. The kitchen encourages the growth of food-based businesses and entrepreneurs by reducing barriers and creating opportunities for those without easy access to a commercial kitchen. Additionally, a section of the kitchen is named for Annie Fisher, a woman born to former slaves who, despite all the odds against her, was a very successful entrepreneur famous for her cooking, catering, and the special biscuits she baked and sold across the country.
- In addition to sponsoring the Annie Fisher marker on the African American Heritage Trail, REDI proudly sponsored the newest marker honoring Clara Miles, a prominent African American leader whose efforts helped lead to the passage of a Fair Housing Ordinance in Columbia and the establishment of the Miles Manor subdivision in 1959. This subdivision brought homeownership to 10 local African American families in a time where segregation and discrimination in housing limited opportunities for families of color in Columbia.

# Economic Development

## Department Summary - continued

- Staff continues to create and maintain marketing and promotional materials for REDI, including its website, social media presence, publications, videos, and Newslinks (an e-newsletter) that is distributed biweekly to a wide audience to share information and awareness of REDI programs and activities, many of which were in response to the pandemic, including a resource webpage, emails and newsletter to communicate rapidly changing information, weekly call-in conference calls to field concerns and share resources, and Zoom pro accounts to Hub clients.
- REDI's Entrepreneurship Program Coordinator began IEDC's coursework for their newest credential offering, an entrepreneurship-focused economic development designation, the ELED.
- REDI's Executive Assistant, as a certified FaciliTrainer through NCCJ, facilitated others on the dialog around diversity, equity and inclusion. In addition, staff continues the journey that includes organizational climate and intergroup relations, community engagement, training and education, access and success, and organizational infrastructure; and, was a recipient of the City's High Five Award this past year.
- REDI President received the designation of Certified Economic Developer (CEcD) from IEDC and there are only 1,100 individuals with this designation approximately worldwide. The CEcD designation recognizes qualified and dedicated practitioners in the economic development field and sets the standard of excellence within the profession. Staff was also appointed to the IEDC Accreditation Advisory Committee, and has been participating in evaluating and accrediting other economic development agencies throughout the world.
- Staff continued to implement modified controls for all three suites at REDI's offices in response to the COVID-19 pandemic, including physical distancing, engineering controls, administrative controls, and providing PPE.

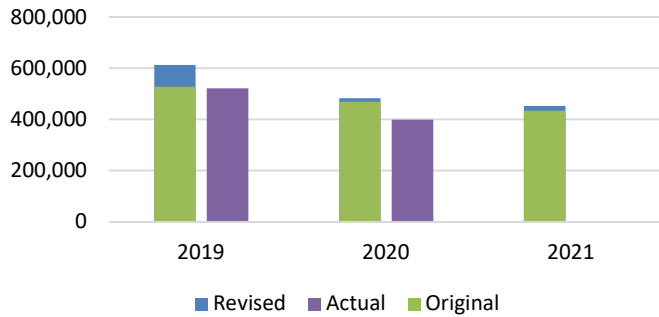
## Budget Detail By Division

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Economic Development (4210)</b>						
Personnel Services	\$424,363	\$369,354	\$374,299	\$490,091	\$490,091	30.9%
Materials & Supplies	\$0	\$0	\$0	\$2,920	\$2,920	-
Travel and Training	\$0	\$0	\$0	\$0	\$0	-
Intragovernmental Charges	\$58,038	\$49,285	\$39,844	\$35,628	\$35,628	(10.6%)
Utilities	\$0	\$0	\$3,120	\$3,432	\$3,432	10.0%
Services & Misc.	\$20,000	\$15,000	\$20,000	\$20,366	\$20,366	1.8%
Transfers	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
<b>Total</b>	<b>\$502,401</b>	<b>\$433,639</b>	<b>\$437,263</b>	<b>\$552,437</b>	<b>\$552,437</b>	<b>26.3%</b>
<b>Supplier Diversity (4220)</b>						
Personnel Services	\$0	\$0	\$0	\$0	\$0	-
Materials & Supplies	\$0	\$0	\$3,050	\$3,050	\$3,050	-
Travel and Training	\$0	\$0	\$0	\$0	\$0	-
Intragovernmental Charges	\$0	\$0	\$0	\$1,085	\$1,085	-
Utilities	\$0	\$0	\$0	\$0	\$0	-
Services & Misc.	\$0	\$0	\$67,000	\$124,650	\$124,650	86.0%
Transfers	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$70,050</b>	<b>\$128,785</b>	<b>\$128,785</b>	<b>83.8%</b>
<b>Department Total</b>						
Personnel Services	\$424,363	\$369,354	\$374,299	\$490,091	\$490,091	30.9%
Materials & Supplies	\$0	\$0	\$3,050	\$5,970	\$5,970	95.7%
Travel and Training	\$0	\$0	\$0	\$0	\$0	-
Intragovernmental Charges	\$58,038	\$49,285	\$39,844	\$36,713	\$36,713	(7.9%)
Utilities	\$0	\$0	\$3,120	\$3,432	\$3,432	10.0%
Services & Misc.	\$20,000	\$15,000	\$87,000	\$145,016	\$145,016	66.7%
Transfers	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
<b>Total</b>	<b>\$502,401</b>	<b>\$433,639</b>	<b>\$507,313</b>	<b>\$681,222</b>	<b>\$681,222</b>	<b>34.3%</b>

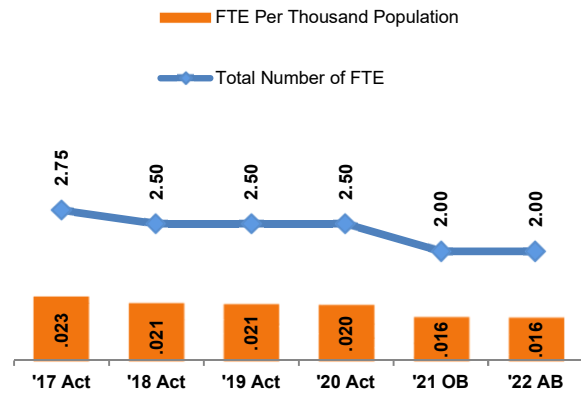
This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.

# Cultural Affairs

## Revised Budget vs. Actual Expenditures



## Full Time Equivalent



## Total Appropriations (Expenditures)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Operating:</b>						
Personnel Services	\$197,589	\$197,589	\$169,274	\$178,701	\$178,701	5.6%
Materials & Supplies	\$13,595	\$2,681	\$13,810	\$10,505	\$10,505	(23.9%)
Travel & Training	\$7,000	\$120	\$6,000	\$6,000	\$6,000	-
Intragov. Charges	\$9,639	\$8,932	\$16,059	\$13,491	\$13,491	(16.0%)
Utilities	\$9,873	\$8,496	\$9,739	\$9,427	\$9,427	(3.2%)
Services & Misc	\$245,068	\$181,824	\$219,702	\$224,309	\$224,309	2.1%
Transfer	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
<b>Total Appropriations (Exp.)</b>	<b>\$482,765</b>	<b>\$399,641</b>	<b>\$434,584</b>	<b>\$442,433</b>	<b>\$442,433</b>	<b>1.8%</b>
One Time				\$0		
Ongoing				\$442,433		

## Dedicated Funding Sources

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change FY 2020
Fees & Service Charges	\$40,000	\$40,775	\$40,000	\$40,000	\$40,000	-
Revenue from Other Govt	\$12,000	\$5,825	\$12,000	\$15,400	\$15,400	28.3%
Misc.	\$13,540	\$2,480	\$13,540	\$18,784	\$18,784	38.7%
Transfers	\$4,890	\$4,890	\$5,700	\$8,100	\$8,100	42.1%
<b>Total Dedicated Funding</b>	<b>\$70,430</b>	<b>\$53,970</b>	<b>\$71,240</b>	<b>\$82,284</b>	<b>\$82,284</b>	<b>15.5%</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Full-Time	2.50	2.50	2.00	2.00	2.00	-
Part-Time	0.00	0.00	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>2.50</b>	<b>2.50</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>

## Department Summary

### Description

The Office of Cultural Affairs' (OCA) mission is to create an environment where artists and cultural organizations thrive by advancing and supporting the arts and culture for the benefit of the citizens of Columbia.

Cultural Affairs is the department liaison for the following boards and commissions:

- Commission on Cultural Affairs Standing Committee on Public Art
- Commission on Cultural Affairs
- Columbia Arts Fund Advisory Committee
- Mayor's Task Force on U.S.S. Columbia

### Core Values

- **Service** - We exist to provide the best possible support to all arts and culture organizations in Columbia.
- **Communication** - We listen and provide responses that are clear, accurate, and timely.
- **Continuous Improvement** - We value excellence through planning, learning, and innovation.
- **Integrity** - We are ethical, fair, and honest stewards of our community's resources.
- **Teamwork** - We build trust and achieve results by working together.
- **Equity** - We recognize the local government's role in our community's history of systemic oppression. We are committed to removing these barriers and rooting our priorities, decisions and culture in the principles of diversity, inclusion, justice, and equal access to opportunity.

### Strategic Priorities

- **Sustainability** - to provide resources to our arts and culture organizations so they are able to fulfill their missions.
- **Advocacy** - to influence public policy and resource allocation decisions that affect the Columbia arts and culture community.
- **Cultural Stewardship** - to ensure that Columbia celebrates and maintains its cultural heritage by responsible planning and management of cultural resources and assets.

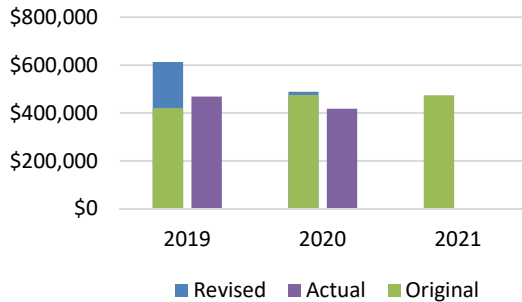
### Highlights/Significant Changes

- OCA embarked upon a mission in 2013 to increase the level of funding allocated to arts and culture organizations by creating and maintaining the Columbia Arts Fund (CAF), an arts endowment established at the Community Foundation of Central Missouri in 2012. The CAF's mission is to augment annual funding already distributed to eligible arts and culture organizations. Due to individual donations, contributions from the Convention and Visitors Bureau, and successful fundraisers such as the annual Celebration of the Arts event, the fund began its first distributions in FY 17. *Ties into Strategic Priority Areas: Resilient Economy and Inclusive Community.*
- Since expanding the Celebration of the Arts in 2014, approximately \$87,000 has been raised for the Columbia Arts Fund. The event was rebranded in 2016 and not only continues the tradition of unveiling an annual commemorative poster but also recognizes an individual who has provided invaluable service to an arts/cultural organization(s) nominated by their own peers. *Ties into Strategic Priority Areas: Resilient Economy and Inclusive Community.*
- OCA continues to utilize an online funding application process for nonprofit arts organizations, which has improved customer service and ensured accessibility to all. Annual arts funding will remain at \$100,000 to support over 25 local nonprofit arts organizations. *Ties into Strategic Priority Area: Organizational Excellence.*
- The Traffic Box Art Program, a graffiti abatement collaborative with the District, Convention and Visitors Bureau, and the Columbia Police Department, continues with a 14th box completed in 2021. Five additional installations have also been created by students through OCA's Partner in Education with Columbia Public Schools, with a sixth box planned for the corner of Clinkscates Road and Worley Street in FY 22. *Ties into Strategic Priority Areas: Resilient Economy and Safe Neighborhoods.*
- The OCA continues its efforts to promote the arts. The OCA underwrites year-round radio and print advertising to assist local arts agencies with publicity and to raise awareness about the variety of arts opportunities available to residents and visitors. Other marketing initiatives include social media, weekly email newsletter, printed arts guides, and a public art mobile app. *Ties into Strategic Priority Areas: Organizational Excellence and Safe Neighborhoods.*
- The OCA staff manages the Columbia Sister City program as well as acts as the liaison for the Mayor's Task Force on the U.S.S. Columbia. New international connections are always being explored to expand Columbia's reach throughout the world. *Ties into Strategic Priority Area: Inclusive Community.*

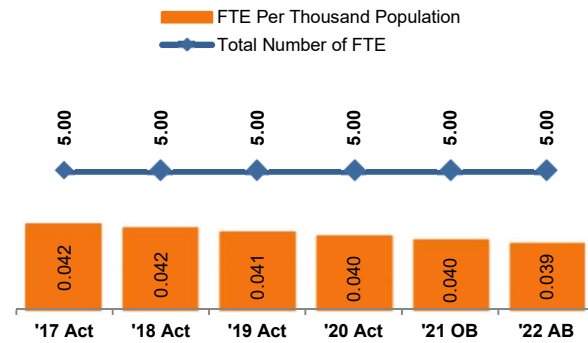
### Highlights/Significant Changes continued

- One Percent for Art project, designated by City Council, is underway - the Columbia Regional Airport Terminal Percent for Art project has a total budget of \$188,870, with \$150,550 established for artists commissions, which includes both a regional and national artist. A new Percent for Art project for the upcoming Fire Station in south Columbia is planned to get underway in FY 22. *Ties into Strategic Priority Areas: Reliable Infrastructure, Safe Neighborhoods, and Resilient Economy.*
- The OCA coordinates the annual Columbia Values Diversity Celebration each year. After a virtual event in FY 21, the office plans to return to regular programming in FY 22 with an in-person event. *Ties into Strategic Priority Areas: Inclusive Community and Organizational Excellence.*

Revised Budget vs Actual Expenditures



Full Time Equivalent



## Total Appropriations (Expenditures)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Operating:</b>						
Personnel Services	\$381,135	\$371,166	\$383,155	\$442,824	\$422,008	15.6%
Materials & Supplies	\$34,502	\$4,864	\$33,344	\$13,086	\$13,086	(60.8%)
Travel & Training	\$9,026	\$4,986	\$2,670	\$2,670	\$2,670	-
Intragovernmental	\$27,001	\$25,148	\$27,231	\$17,697	\$17,697	(35.0%)
Utilities	\$3,080	\$2,353	\$4,200	\$3,960	\$3,960	(5.7%)
Services & Misc.	\$34,136	\$8,920	\$22,725	\$101,734	\$101,734	347.7%
<b>Total Appropriations (Exp.)</b>	<b>\$488,880</b>	<b>\$417,436</b>	<b>\$473,325</b>	<b>\$581,971</b>	<b>\$561,155</b>	<b>23.0%</b>
One Time				\$0		
On-going				\$581,971		

## Dedicated Funding Sources

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
Revenue from Other Govt Units	\$31,000	\$62,000	\$31,000	\$31,000	\$31,000	-
Miscellaneous	\$10,300	\$19,050	\$10,000	\$0	\$0	-
Transfers	\$444,524	\$444,524	\$432,325	\$468,856	\$468,856	8.4%
<b>Total Dedicated Sources</b>	<b>\$485,824</b>	<b>\$525,574</b>	<b>\$473,325</b>	<b>\$499,856</b>	<b>\$499,856</b>	<b>5.6%</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Full-Time	5.00	5.00	5.00	5.00	5.00	-
Part-Time	0.00	0.00	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>-</b>

## Department Summary

### Description

The mission for the Office of Sustainability (OS) is to work with all City departments and the community to optimize resource use efficiency and improve economic, environmental, and social well-being. As part of Columbia's efforts to increase conservation of fiscal and natural resources, it is important to have an office and staff dedicated to supporting sustainability efforts for the community. This ensures all areas of the local government and community are working together to reach the same goals. The Office of Sustainability's goals align with the Inclusive Community Strategic Priority Area in the 2021 Strategic Plan. In addition, public health, emergency preparedness, non-motorized transportation, transit, green infrastructure, parks, natural resources and energy related Performance Measures and Action Items in the remaining Areas have closely related Climate Action & Adaptation Plan (CAAP) actions.

The Office of Sustainability is the liaison for the Climate and Environment Commission.

### Department Objectives

Continue supporting the implementation efforts of the Climate Action & Adaptation Plan (CAAP) including, but not limited to the following:

- Implementing CAAP actions through the work of inter-departmental teams and developing a process for assessing mitigation, adaptation, and climate-equity impacts of internal programs and policies.
- Maintaining a public-facing dashboard with performance indicators of local climate action progress.
- Developing, coordinating, and implementing environmental education with community and regional partners to meet the goals of the CAAP.

### Highlights/Significant Changes

This budget continues to reflect the evolution beyond education and outreach to measurement and verification of our organization's resilience and mitigation efforts. After the adoption of the Climate Action & Adaptation Plan (CAAP) by policy resolution PR-89-19, the City Manager tasked the Office of Sustainability to propose the additions to the budget to measure and communicate to the City Council and community current efforts. These include:

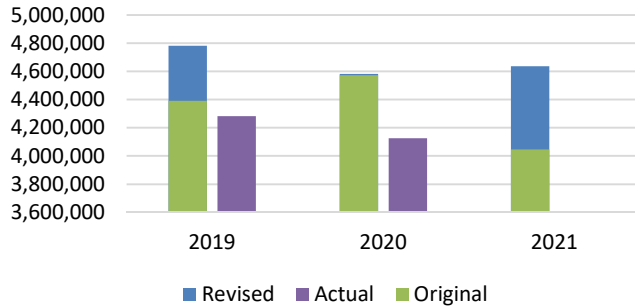
- Upgraded computer workstation equipped to process Geographic Information Systems technology to support CAAP implementation with expanded carbon inventory analysis, exploratory projects and specialized research.
- New web-based software to enable consistent financial, energy, labor, and emissions analysis and tracking at the project, building, and portfolio level.
- Continued support and maintenance of CoMoClimateAction.org website.
- Advertising purchases, social media and newsletter software to expand our audience and allow refinement in:
  - Demographics** – The software will allow staff to run specific ads to our audience based on their interests or behaviors online.
  - Newsletter** – Updates on our city-wide sustainability efforts. Motivate citizens to take action, get involved and stay up to date on the latest news from the Sustainability Office.
  - Website Visitors** – By adding retargeting pixels to our website, recent visitors can receive direct messaging and be added to the monthly newsletter.

This budget reflects the cooperative agreement with the Missouri Department of Conservation for partial salary funding of the Community Conservationist position. This position coordinates projects with departments and community education efforts about the social, environmental, and economic benefits to urban conservation. This position also manages the 3M Urban Restoration grant, CoMo Wild Yard program, and Mayors for Monarchs efforts.

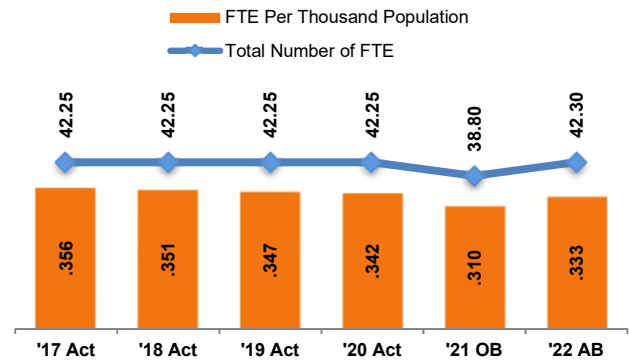
The costs for this budget are offset by the transfers of one-half of the savings resulting from sustainability projects paid for by the Sustainability budget, grants, and funding from the Utilities.

# Community Development

Revised Budget vs. Actual Expenditures



Full Time Equivalent



## Total Appropriations (Expenditures)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Operating:</b>						
Personnel Services	\$3,358,124	\$3,230,963	\$3,144,016	\$3,723,069	\$3,667,284	18.4%
Materials & Supplies	\$141,964	\$80,275	\$113,154	\$110,920	\$110,920	(2.0%)
Travel & Training	\$36,177	\$7,480	\$35,554	\$48,866	\$48,866	37.4%
Intragov. Charges	\$627,007	\$564,439	\$407,606	\$361,979	\$361,979	(11.2%)
Utilities	\$32,239	\$29,722	\$35,771	\$42,433	\$42,433	18.6%
Services & Misc	\$373,359	\$200,373	\$309,957	\$247,007	\$247,007	(20.3%)
Transfer	\$12,600	\$12,600	\$0	\$0	\$0	-
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
<b>Total Appropriations (Exp.)</b>	<b>\$4,581,469</b>	<b>\$4,125,852</b>	<b>\$4,046,058</b>	<b>\$4,534,274</b>	<b>\$4,478,489</b>	<b>12.1%</b>
One Time				\$0		
Ongoing				\$4,534,274		

## Dedicated Funding Sources

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
Fees & Service Charges	\$2,059,981	\$1,401,312	\$1,600,610	\$1,903,326	\$1,903,326	18.9%
Revenue from Other Govt	\$222,386	\$85,396	\$222,386	\$222,386	\$222,386	-
Misc.	\$36,700	\$19,269	\$29,495	\$35,597	\$35,597	20.7%
Transfers	\$130,956	\$93,617	\$148,527	\$153,864	\$153,864	3.6%
<b>Total Dedicated Funding</b>	<b>\$2,450,023</b>	<b>\$1,599,594</b>	<b>\$2,001,018</b>	<b>\$2,315,173</b>	<b>\$2,315,173</b>	<b>15.7%</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Full-Time	42.25	42.25	38.30	42.30	42.30	4.00
Part-Time	0.00	0.00	0.50	0.00	0.00	(0.50)
<b>Total FTE</b>	<b>42.25</b>	<b>42.25</b>	<b>38.80</b>	<b>42.30</b>	<b>42.30</b>	<b>3.50</b>

## Department Summary

### Description

The Community Development Department has four functional divisions: Building and Site Development, Planning and Zoning, Neighborhood Services, and Housing Programs.

**Building and Site Development** functions as a "one stop shop" for the development community. This division is responsible for coordinating plan review, permitting, and inspection of both privately constructed infrastructure & building construction, and ensures compliance with Code of Ordinances, specifications & standards, and the adopted International Building Codes.

**Neighborhood Services** is responsible for residential code enforcement throughout the City and Volunteer Programs, which serves as a central point for residents who want to share their time and staff throughout the City who can use their help. Neighborhood Services administers compliance of the Rental Unit Conservation Law, as well as Health codes and the International Property Maintenance Code as it relates to residential properties.

**Planning and Zoning** consists of current & long-range planning. Current planning coordinates inter-departmental review of development projects to facilitate better communication and neighborhood engagement during the development process as well as administers, interprets, and prepares amendments to the Unified Development Code. Long-range planning is engaged in the preparation of the comprehensive plan, future land use plans, neighborhood & special area plans, transportation plans; and provides staff for the federally funded and mandated Columbia Area Transportation Study Organization (CATSO) transportation plan which collects demographic and economic data.

Community Development is the department liaison for the following boards and commissions:

- Bicycle/Pedestrian Commission
- Board of Adjustment
- Building Construction Codes Commission
- Columbia Land Trust Organization Board
- Historic Preservation Commission
- Housing and Community Development Commission
- Loan and Grant Committee
- Planning and Zoning Commission
- Tree Board

**Housing Programs** plans and administers the Community Development Block Grant (CDBG) and HOME Investment Partnerships Grant (HOME). It develops and maintains the Consolidated Plan, a five-year strategy for investment of these and other federal resources that benefit low- and moderate-income persons and households in Columbia. The division manages the annual competitive process by which subrecipients receive allocations of CDBG and HOME funds. The division also oversees implementation of the City's Homeownership Assistance Program, Home Rehabilitation and Energy Efficiency Program, Acquisition and Demolition Program, Small Business Recovery Loan Program and Micro Enterprise Recovery Loan Program. The Division Manager and staff also provide staff support to the Columbia Community Land Trust (CCLT), a private non-profit that creates and stewards permanently affordable housing.

### Highlights/Significant Changes

- There are no fee changes planned for FY 22.
- For 2021, the Department was affected by the reduction in force due to the fiscal impacts of the COVID-19 pandemic. 4.5 FTE was eliminated, plus two seasonal full-time positions. Some reductions in level of service were experienced. The FY 22 budget seeks to restore positions to FY 20 or "pre-pandemic" levels based on strong demand for services.
- Progress continues on the implementation of EnerGov software.

### **Building & Site Development:**

- Staff continues to strive to protect the public health, safety, and welfare through the plan review and inspection of privately funded public infrastructure and residential and commercial structures. As of June 1, 2021, staff has issued 302 building permits for the construction of single family homes (compared to 240 at this time last year). Staff has issued a total of 756 permits with a total valuation of just under \$203 million. This is an increase over 563 total permits with a valuation of just over \$124 million this time last year.
- In FY 22 the ability to meet in person again will enable the Division to pursue adoption of three critical goals:
  - Pursue, along with the Building Construction Codes Commission, the adoption of the 2021 International Code Council family of building codes. This work, particularly the 2021 International Energy Conservation Code, is an Action Item of the City Strategic Plan, Reliable Infrastructure, Outcome Objective Three "Prepare Columbia's natural and built environments for the impacts of climate change."
  - Complete the full rollout of the electronic plan review and permitting of residential plot plans and provide the necessary training in that process to the residential construction community.
  - The City Arborist will be responsible for data to measure changes in the urban tree canopy in keeping with Strategic Plan Priority Reliable Infrastructure, Outcome Objective Three.

## Department Summary - continued

## Highlights/Significant Changes - continued

**Neighborhood Services:**

- As of June 23, 2021, Neighborhood Services had 9,862 buildings and 27,625 units registered under the Rental Unit Conservation Law. This count continues to be down due to compliance delayed by the pandemic. Inspection of residential rental units is a requirement of the local ordinance. Certificates of Compliance are issued for three years and can be renewed for an additional three years if there are no violations reported. Neighborhood Services responded to 223 tenant complaints.
- In FY 20, Neighborhood Services handled 4,354 code enforcement cases, most on residential properties excluding rental inspections. Code enforcement cases include 943 nuisance violations, 835 landscape management cases, 256 property maintenance cases and 238 vehicle violations (unlicensed/inoperable/junk filled).
- Volunteer Services reports that volunteers shared 25,358 hours of service in FY 20 valued at \$644,866. Volunteers continue to play an important role in staffing events, educating others in the community about recycling and waste reduction, picking up litter in public spaces, and beautifying our right of way.
- In FY 21, Neighborhood Services added a Code Enforcement Specialist funded by the Solid Waste utility to assist in education and enforcement as a result of changes to bulky item pick up and logo bag requirements.
- Neighborhood Services is reflected in the Strategic Plan in the Safe Neighborhoods Priority Area in objective three: Improve outcomes associated with the City's community safety function. Performance measures include the percent of code cases resolved voluntarily and resident satisfaction with code enforcement.

**Planning and Zoning:**

- As anticipated, the staff and Commission completed its review of the Comprehensive Plan's 5-year Status Report in December 2020 and forwarded its recommendations to the City Council on priorities and actions necessary to proceed forward with the full update of the Comprehensive Plan beginning in 2022. Council adopted Policy Resolution 16-21 accepting the recommendations and actions contained within the Status Report. The staff and Commission are presently engaged in preparatory work to identify engagement strategies and other process-related actions necessary to successfully launch the update process. This work is consistent with the Strategic Plan Priority Inclusive Community, Outcome Objective Two "Improve community engagement to include all identities, languages, and needs."
- In FY 21 the first two rounds of amendments to the Unified Development Code (UDC) were processed through the Planning and Zoning Commission. In March 2021, Council adopted the first round of approximately 12 amendments that addressed both technical and procedural/administrative issues encountered with the regulations since their adoption in March 2017 and the second round was pending Council approval as of June 2021. The UDC amendment process is anticipated to continue into the future on a rolling 6-month schedule allowing text changes to be presented more incrementally on a priority basis. This work will include actions related to Strategic Plan Priority Infrastructure Outcome Objective Three "Prepare Columbia's natural and built environments for the impacts of climate change."
- In FY 21 staff continued to focus attention on training and customization of the EnerGov software (implemented FY 19) which serves as the electronic application and review platform for all Division plan reviews. Staff participates in quarterly conference call meetings with the Midwest Energov User-Group allowing for exchange of "tips and tricks" with the software.
- Division staff processed approximately 208 applications for concept review, annexation, permanent zoning, subdivision, conditional uses, Board of Adjustment, and development code text amendments during FY 21 (through 3rd quarter). These activities are in addition to assistance with zoning verification for Business Licenses and the issuance of zoning verification letters.
- In FY 21 the staff began work with its hired consultant and the Growth Impact Study Working Group. The Group and consultant were established to examine the fiscal impacts of growth. The product of their work will be a report containing recommendations for the fair allocation of growth-related costs that consider the City's policy to plan for fiscally sustainable growth as well as creation of an analytical model that can be adapted to Columbia.
- In FY 21, the Division's Transportation Planners began to prepare for review and analysis of the 2020 Census data that will be used to calibrate the City's transportation model and future growth projections contained within the Comprehensive Plan.
- In FY 21, the Division's Transportation Planners worked on updating the FY 21-24 Transportation Improvement Program (TIP) and continued to work on reviewing amendments to the 2050 Long-Range Transportation Plan with the assistance of the CATSO Technical Committee.

## Budget Detail by Division

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Planning (4010)</b>						
Personnel Services	\$540,221	\$537,695	\$530,136	\$601,608	\$578,497	13.5%
Materials & Supplies	\$12,629	\$4,656	\$7,635	\$7,135	\$7,135	(6.5%)
Travel & Training	\$3,223	\$1,709	\$8,050	\$12,550	\$12,550	55.9%
Intragov. Charges	\$154,834	\$138,329	\$99,937	\$84,809	\$84,809	(15.1%)
Utilities	\$3,447	\$3,472	\$3,687	\$3,687	\$3,687	-
Services & Misc	\$119,327	\$99,571	\$153,896	\$79,396	\$79,396	(48.4%)
Transfer	\$12,600	\$12,600	\$0	\$0	\$0	-
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
<b>Total</b>	<b>\$846,281</b>	<b>\$798,032</b>	<b>\$803,341</b>	<b>\$789,185</b>	<b>\$766,074</b>	<b>(1.8%)</b>
<b>Economic Planning (4020)</b>						
Personnel Services	\$237,160	\$229,872	\$276,815	\$297,556	\$297,556	7.5%
Materials & Supplies	\$2,560	\$406	\$2,560	\$2,560	\$2,560	-
Travel & Training	\$6,000	\$60	\$6,000	\$6,000	\$6,000	-
Intragov. Charges	\$11,004	\$9,300	\$8,602	\$11,589	\$11,589	34.7%
Utilities	\$796	\$796	\$796	\$796	\$796	-
Services & Misc	\$16,421	\$2,732	\$16,421	\$16,421	\$16,421	-
Transfer	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
<b>Total</b>	<b>\$273,941</b>	<b>\$243,167</b>	<b>\$311,194</b>	<b>\$334,922</b>	<b>\$334,922</b>	<b>7.6%</b>
<b>Volunteer Services (4030)</b>						
Personnel Services	\$211,769	\$184,636	\$151,888	\$237,336	\$237,336	56.3%
Materials & Supplies	\$43,637	\$25,184	\$42,187	\$32,987	\$32,987	(21.8%)
Travel & Training	\$5,044	\$120	\$4,036	\$4,036	\$4,036	-
Intragov. Charges	\$29,496	\$25,468	\$20,006	\$19,817	\$19,817	(0.9%)
Utilities	\$1,146	\$546	\$1,146	\$6,770	\$6,770	490.8%
Services & Misc	\$19,846	\$10,316	\$19,846	\$28,746	\$28,746	44.8%
Transfer	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
<b>Total</b>	<b>\$310,938</b>	<b>\$246,270</b>	<b>\$239,109</b>	<b>\$329,692</b>	<b>\$329,692</b>	<b>37.9%</b>
<b>Neighborhood Programs (4035)</b>						
Personnel Services	\$673,609	\$599,989	\$588,309	\$689,286	\$669,328	17.2%
Materials & Supplies	\$30,921	\$12,488	\$25,868	\$25,218	\$25,218	(2.5%)
Travel & Training	\$5,450	\$295	\$4,380	\$4,380	\$4,380	-
Intragov. Charges	\$149,798	\$134,653	\$114,736	\$99,118	\$99,118	(13.6%)
Utilities	\$8,821	\$7,833	\$9,493	\$9,493	\$9,493	-
Services & Misc	\$70,705	\$21,676	\$50,523	\$52,673	\$52,673	4.3%
Transfer	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
<b>Total</b>	<b>\$939,304</b>	<b>\$776,935</b>	<b>\$793,309</b>	<b>\$880,168</b>	<b>\$860,210</b>	<b>10.9%</b>

## Budget Detail By Division

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Building &amp; Site Development (4040)</b>						
Personnel Services	\$1,695,365	\$1,678,770	\$1,596,868	\$1,897,283	\$1,884,566	18.8%
Materials & Supplies	\$52,217	\$37,541	\$34,904	\$43,020	\$43,020	23.3%
Travel & Training	\$16,460	\$5,296	\$13,088	\$21,900	\$21,900	67.3%
Intragov. Charges	\$281,875	\$256,688	\$164,325	\$146,646	\$146,646	(10.8%)
Utilities	\$18,029	\$17,075	\$20,649	\$21,687	\$21,687	5.0%
Services & Misc	\$147,060	\$66,078	\$69,271	\$69,771	\$69,771	0.7%
Transfer	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
<b>Total</b>	<b>\$2,211,006</b>	<b>\$2,061,448</b>	<b>\$1,899,105</b>	<b>\$2,200,307</b>	<b>\$2,187,590</b>	<b>15.9%</b>

## Department Totals

Personnel Services	\$3,358,124	\$3,230,963	\$3,144,016	\$3,723,069	\$3,667,283	18.4%
Materials & Supplies	\$141,964	\$80,275	\$113,154	\$110,920	\$110,920	(2.0%)
Travel & Training	\$36,177	\$7,480	\$35,554	\$48,866	\$48,866	37.4%
Intragov. Charges	\$627,007	\$564,439	\$407,606	\$361,979	\$361,979	(11.2%)
Utilities	\$32,239	\$29,722	\$35,771	\$42,433	\$42,433	18.6%
Services & Misc	\$373,359	\$200,373	\$309,957	\$247,007	\$247,007	(20.3%)
Transfer	\$12,600	\$12,600	\$0	\$0	\$0	-
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
<b>Total</b>	<b>\$4,581,469</b>	<b>\$4,125,852</b>	<b>\$4,046,058</b>	<b>\$4,534,274</b>	<b>\$4,478,488</b>	<b>12.1%</b>

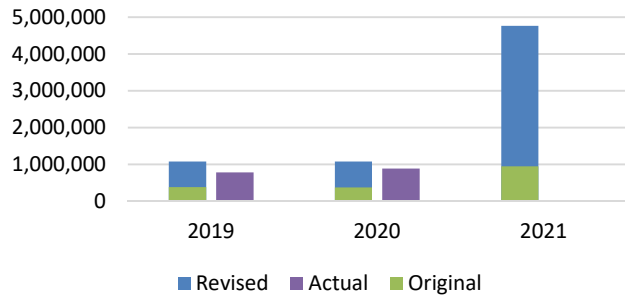
This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.

## Authorized Full Time Equivalent (FTE) by Division

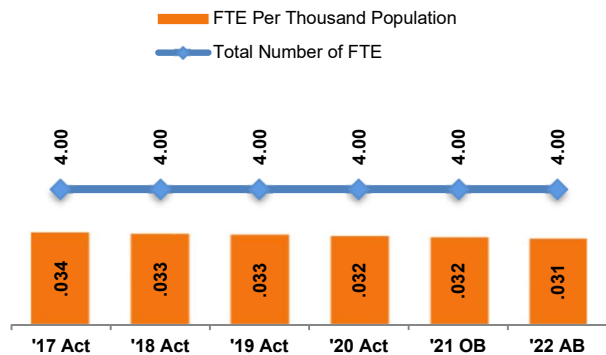
	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
<b>Planning (4010)</b>						
Full-Time	6.10	6.10	5.91	6.41	6.41	0.50
Part-Time	0.00	0.00	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>6.10</b>	<b>6.10</b>	<b>5.91</b>	<b>6.41</b>	<b>6.41</b>	<b>0.50</b>
<b>Economic Planning (4020)</b>						
Full-Time	2.55	2.55	2.87	2.87	2.87	-
Part-Time	0.00	0.00	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>2.55</b>	<b>2.55</b>	<b>2.87</b>	<b>2.87</b>	<b>2.87</b>	<b>-</b>
<b>Volunteer Services (4030)</b>						
Full-Time	2.75	2.75	1.75	2.75	2.75	1.00
Part-Time	0.00	0.00	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>2.75</b>	<b>2.75</b>	<b>1.75</b>	<b>2.75</b>	<b>2.75</b>	<b>1.00</b>
<b>Neighborhood Services (4035)</b>						
Full-Time	8.90	8.90	8.40	8.40	8.40	-
Part-Time	0.00	0.00	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>8.90</b>	<b>8.90</b>	<b>8.40</b>	<b>8.40</b>	<b>8.40</b>	<b>-</b>
<b>Building &amp; Site (4040)</b>						
Full-Time	21.95	21.95	19.87	21.87	21.87	2.00
Part-Time	0.00	0.00	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>21.95</b>	<b>21.95</b>	<b>19.87</b>	<b>21.87</b>	<b>21.87</b>	<b>2.00</b>

# Community Development: CDBG

Revised Budget vs. Actual Expenditures



Full Time Equivalent



## Total Appropriations (Expenditures)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Operating:</b>						
Personnel Services	\$271,638	\$219,584	\$332,402	\$510,992	\$510,992	53.7%
Materials & Supplies	\$12,280	\$5,887	\$11,380	\$16,945	\$16,945	48.9%
Travel & Training	\$9,500	\$2,648	\$9,500	\$9,500	\$9,500	-
Intragov. Charges	\$0	\$0	\$0	\$9,030	\$9,030	-
Utilities	\$4,950	\$4,842	\$4,956	\$4,956	\$4,956	-
Services & Misc	\$750,043	\$528,893	\$559,400	\$561,400	\$561,400	0.4%
Transfer	\$30,768	\$126,730	\$31,828	\$37,165	\$37,165	16.8%
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
<b>Total Appropriations (Exp.)</b>	<b>\$1,079,179</b>	<b>\$888,585</b>	<b>\$949,466</b>	<b>\$1,149,988</b>	<b>\$1,149,988</b>	<b>21.1%</b>
One Time				\$6,467		
Ongoing				\$1,143,521		

## Dedicated Funding Sources

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
Revenue from Other Govt.	\$359,452	\$829,474	\$939,394	\$1,970,960	\$1,970,960	109.8%
Investment Income	\$13,184	\$7	\$10,136	\$10,136	\$10,136	-
Misc.	\$900	\$1,326	\$0	\$0	\$0	-
<b>Total Dedicated Funding</b>	<b>\$373,536</b>	<b>\$830,806</b>	<b>\$949,530</b>	<b>\$1,981,096</b>	<b>\$1,981,096</b>	<b>108.6%</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Full-Time	4.00	4.00	4.00	4.00	4.00	-
Part-Time	0.00	0.00	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>-</b>

## Highlights/Significant Changes

### Description

**Strategic Priority: Social Equity - Improving the odds for success** - This program disburses funds received by the City from the Department of Housing and Urban Development's Community Development Block Grant (CDBG) Program and the HOME Investment Partnerships Program. These funds are used to assist low and moderate income citizens of the City with affordable housing, economic and workforce development, neighborhood revitalization and stabilization and community facilities. After receiving recommendations from the Housing and Community Development Commission, the staff, and public hearings, the Council adopts this budget and submits it to HUD for final approval. Following HUD approval, the funds become available in the spring/summer of 2021.

### Department Objectives

- Administer federal and local funds to meet housing and community development needs in Columbia.
- Ensure the effective stewardship of public funds and land dedicated to affordable housing and community development efforts.
- Engage the community and neighborhoods to ensure affordable housing and community development efforts align with community needs.
- Work with the community, neighborhood associations, the development community and financial sectors to further meet affordable housing and community development needs in Columbia.
- Administer CDBG-CV CARES Act and HOME American Rescue Plan funding dedicated to preparing and responding to the impacts of COVID-19 on low to moderate income citizens, households and neighborhoods.

### Highlights/Significant Changes

- The Housing Programs Division anticipates receiving a significant increase of CDBG funding for FY 21 from additional funds allocated through the Coronavirus, Aid, Relief and Economic Security (CARES) Act passed by Congress on March 27, 2020. \$573,473 (CDBG-CV1) and \$737,588 (CDBG-CV3) in additional funds has been awarded thus far. In April 2021 the U.S. Department of Housing and Urban Development (HUD) announced \$2,161,654 in special HOME (HOME-ARP) funds for Columbia under the Homelessness Assistance and Supportive Services Program of the federal American Rescue Plan. Additional temporary staffing needs are anticipated throughout 2021 and likely into 2022.
- The Housing Programs Division anticipates monitoring approximately \$1.5 million dollars in CDBG-CV funding and reprogrammed funding in total to address the impacts of COVID-19 on low to moderate income households, businesses and individuals. These funds were allocated during FY 2021 to a combination of agencies and local businesses.
  - The Division will administer \$2,161,654 in HOME-ARP funds allocated to Columbia through the American Rescue Plan. Guidance for the administration of these funds is expected to be released by HUD in fall 2021.
- Construction on the Cullimore Cottages, a ten-unit affordable housing development in partnership with the Community Land Trust, began construction in 2020 and five dwellings are complete. The second phase of five homes is expected to be completed in FY 22.
- Significant participation in the Homeownership Assistance Program for first time home buyers has continued even through the pandemic.
  - In FY 22, staff will continue to work with the Columbia Community Land Trust on plans to become more independent of the City.

# Community Development Block Grant (CDBG)

## Purpose

This program disburses funds received by the City from the Department of Housing and Urban Development's Community Development Block Grant Program. These funds are to be used to provide facilities and assistance to low to moderate income citizens of the City such as affordable housing, neighborhood revitalization and stabilization, economic and workforce development and community facilities. Guidelines for expenditure of annual Community Development Block Grant funds from 2020 through 2024 are as follows:

- 30 - 48% for Affordable Housing
- 10 - 30% for Neighborhood Revitalization and Stabilization
- 8- 15% for Economic and Workforce Development
- 8 - 15% for Community Facility
- 0 - 18% for Administration and Planning

These funding categories and guidelines for annual expenditure of CDBG funding are a direct result of public input received through the 2020-2024 consolidated planning process. An amended Council Policy Resolution to help guide CDBG and HOME funding was adopted by Council in early FY 20 incorporating these guidelines. Significant changes from the previous 5-year Consolidated Plan include additional funding allocations to support efforts to address homelessness through goals involving vouchers and a 24-hour facility and additional structure for HOME funding to assist in maintaining progress reflective of overall 5-year affordable housing goals.

## Resources

	Adopted FY 2022
Entitlement Amount Estimate	\$1,023,471
Reprogrammed Funds	\$0
<b>Total Resources</b>	<b>\$1,023,471</b>

## Expenditures

	Staff and Agency Requests	Community Development Commission Proposal	City Manager Recommended	Council Adopted
<b>Affordable Housing:</b>				
Home Rehabilitation	\$253,202	\$253,202	\$253,202	\$253,202
SIL Modification and Accessibility	\$106,100	\$106,100	\$106,100	\$106,100
Woodhaven Rehabilitation	\$90,000	\$90,000	\$90,000	\$90,000
Housing Counseling	\$3,720	\$3,720	\$3,720	\$3,720
<b>Subtotal (Council Policy 30-48%)</b>	<b>\$453,022</b>	<b>\$453,022</b>	<b>\$453,022</b>	<b>\$453,022</b>
	44.3%	44.3%	44.3%	44.3%
<b>Neighborhood Revitalization and Stabilization:</b>				
Acquisition and Demolition Program	\$30,000	\$30,000	\$30,000	\$30,000
Code Enforcement	\$35,000	\$35,000	\$35,000	\$35,000
<b>Subtotal (Council Policy 10-30%)</b>	<b>\$65,000</b>	<b>\$65,000</b>	<b>\$65,000</b>	<b>\$65,000</b>
	6.4%	6.4%	6.4%	6.4%
<b>Economic Development:</b>				
Job Point Vocational Training	\$115,000	\$115,000	\$115,000	\$115,000
CMCA Women's Business Center TA	\$75,000	\$75,000	\$75,000	\$75,000
<b>Subtotal (Council Policy 8-15%)</b>	<b>\$190,000</b>	<b>\$190,000</b>	<b>\$190,000</b>	<b>\$190,000</b>
	18.6%	18.6%	18.6%	18.6%
<b>Community Facilities:</b>				
Rainbow House Renovations	\$53,900	\$53,900	\$53,900	\$53,900
Great Circle Renovations	\$30,000	\$30,000	\$30,000	\$30,000
Shalom Christian Academy	\$50,000	\$50,000	\$50,000	\$50,000
<b>Subtotal (Council Policy 8-15%)</b>	<b>\$133,900</b>	<b>\$133,900</b>	<b>\$133,900</b>	<b>\$133,900</b>
	13.1%	13.1%	13.1%	
<b>Administration &amp; Planning:</b>				
Housing Programs Division	\$181,549	\$181,549	\$181,549	\$181,549
<b>Subtotal (Council Policy 0-18%)</b>	<b>\$181,549</b>	<b>\$181,549</b>	<b>\$181,549</b>	<b>\$181,549</b>
	17.7%	17.7%	17.7%	17.7%
<b>Grand Total:</b>	<b>\$1,023,471</b>	<b>\$1,023,471</b>	<b>\$1,023,471</b>	<b>\$1,023,471</b>

# HOME Requests

## Purpose

This program disburses funds received by the City from the HOME Investment Partnership Act Program from the Department of Housing and Urban Development. The City provides funds in the following five categories: Homeownership Assistance, Production and Preservation of Owner-Occupied Housing, Rental Production, Tenant-Based Rental Assistance, HOME Administration (15% of HOME funds is required to be set aside for CHDOs, and Administration is capped at 10%) All funds must be spent on projects that are defined by HUD as being "affordable." The Community Housing Development Organization (CHDO) Funding will be allocated as part of the FY 21 CHDO funding process in fall of 2021.

## Resources

	Adopted FY 2022
Entitlement Amount Estimate	\$596,431
Reprogrammed Funds	\$0
<b>Total Resources</b>	<b>\$596,431</b>

## Expenditures

	Staff and Agency Requests	City Manager Recommended	Community Development Commission Recommended	City Council Adopted
<b>Homeownership Assistance:</b>				
Homeownership Assistance *	\$237,000	\$237,000	\$237,000	\$237,000
<b>Subtotal Projects (Council Policy 25-35%)</b>	<b>\$237,000</b> 39.7%	<b>\$237,000</b> 39.7%	<b>\$237,000</b> 39.7%	<b>\$237,000</b> 39.7%
<b>Production and Preservation of Owner-Occupied Housing:</b>				
CHDO Set aside	\$90,000	\$90,000	\$90,000	\$90,000
Home Rehabilitation	\$25,000	\$25,000	\$25,000	\$25,000
Show-Me Central Habitat	\$30,000	\$30,000	\$30,000	\$30,000
<b>Subtotal Projects (Council Policy 15-30%)</b>	<b>\$145,000</b> 24.3%	<b>\$145,000</b> 24.3%	<b>\$145,000</b> 24.3%	<b>\$145,000</b> 24.3%
<b>Rental Production:</b>				
Freedom House New Construction	\$45,000	\$45,000	\$45,000	\$45,000
<b>Subtotal Projects (Council Policy 20-35%)</b>	<b>\$45,000</b> 7.5%	<b>\$45,000</b> 7.5%	<b>\$45,000</b> 7.5%	<b>\$45,000</b> 7.5%
<b>Tenant Based Rental Assistance:</b>				
CHA TBRA	\$110,000	\$110,000	\$110,000	\$110,000
<b>Subtotal (Council Policy 5-15%)</b>	<b>\$110,000</b> 18.4%	<b>\$110,000</b> 18.4%	<b>\$110,000</b> 18.4%	<b>\$110,000</b> 18.4%
<b>Administration:</b>				
Housing Programs Division	\$59,431	\$59,431	\$59,431	\$59,431
<b>Subtotal (Council Policy 0-10%)</b>	<b>\$59,431</b> 10.0%	<b>\$59,431</b> 10.0%	<b>\$59,431</b> 10.0%	<b>\$59,431</b> 10.0%
<b>Grand Total:</b>	<b>\$596,431</b>	<b>\$596,431</b>	<b>\$596,431</b>	<b>\$596,431</b>

\* Includes: Neighborhood Development Homeownership Assistance Activities

## Community Development Block Grant CARES Act Funds (CDBG-CV)

### Purpose

This program disburses funds received by the City from the Department of Housing and Urban Development's Community Development Block Grant Program allocated under the Coronavirus Aid, Relief, and Economic Security (CARES) Act. These funds are to be used to prevent, prepare and respond to the impacts of the COVID-19 Pandemic for low to moderate income citizens through CDBG eligible activities. Round 1 CDBG CARES Act funding (CDBG-CV1) provided \$573,473 in funds to the City of Columbia. These funds were used for rental assistance and small business loans. Round 2 provided funding directly to the State of Missouri in an amount of \$17.9 million and the City may be eligible to apply for funding. Round 3 provided \$737,588 in CDBG-CV3 funds. These were awarded to eight agencies providing services in the areas of rent assistance, food security, housing, and vocational training. City reserves were used to fully fund all 12 organizations seeking CDBG-CV3 funds. FY 22 activity will include monitoring of the loans and grants to businesses and agencies for compliance with federal requirements and funding agreements approved by the City Council.

### Resources

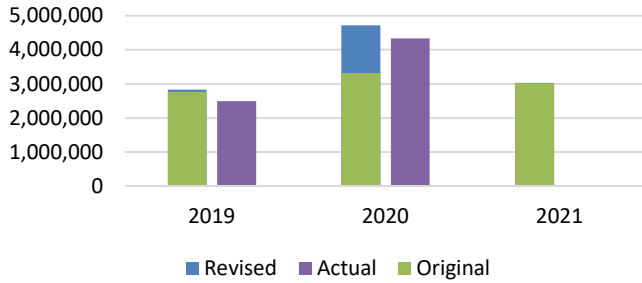
	Adopted FY 2021
CDBG-CV (Round 3) Amount Estimate	\$797,588
Reprogrammed Funds	\$0
<b>Total Resources</b>	<b>\$797,588</b>

### Expenditures

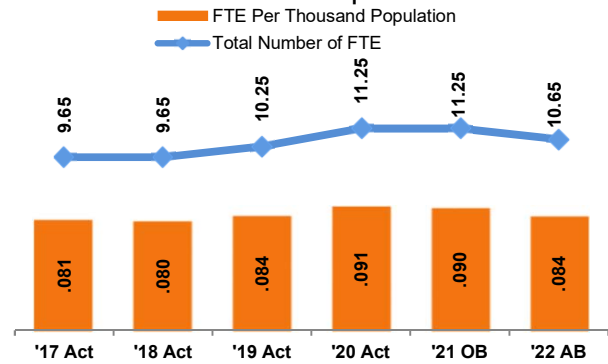
	Staff and Agency Requests	Housing and Community Development Commission Recommended	Community Development Commission Recommended	City Council Adopted
<b>Prevent, Prepare and Response to COVID-19</b>				
Voluntary Action Center	\$220,000	\$220,000	\$220,000	\$220,000
Housing Programs Administration	\$124,000	\$124,000	\$124,000	\$124,000
Food Bank	\$123,000	\$123,000	\$123,000	\$123,000
CMCA - Business Support	\$100,000	\$100,000	\$100,000	\$100,000
Job Point Vocational Training	\$84,088	\$84,088	\$84,088	\$84,088
Columbia Center for Urban Ag.	\$54,000	\$54,000	\$54,000	\$54,000
Salvation Army	\$50,000	\$50,000	\$50,000	\$50,000
CMCA - Child Care	\$30,500	\$30,500	\$30,500	\$30,500
Wilkes Blvd. UMC - Turning Point	\$12,000	\$12,000	\$12,000	\$12,000
<b>Subtotal</b>	<b>\$797,588</b>	<b>\$797,588</b>	<b>\$797,588</b>	<b>\$797,588</b>

# Convention and Visitors Bureau

Revised Budget vs. Actual Expenditures



Full Time Equivalent



## Total Appropriations (Expenditures)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Operating:</b>						
Personnel Services	\$836,777	\$811,764	\$891,696	\$980,282	\$962,140	9.9%
Materials & Supplies	\$33,730	\$14,570	\$21,733	\$19,250	\$19,250	(11.4%)
Travel & Training	\$20,600	\$11,739	\$6,800	\$14,450	\$14,450	112.5%
Intragov. Charges	\$212,757	\$196,819	\$168,905	\$247,178	\$247,178	46.3%
Utilities	\$22,001	\$20,629	\$22,675	\$22,752	\$22,752	0.3%
Services & Misc	\$1,518,011	\$1,199,873	\$1,751,710	\$1,403,793	\$1,403,793	(19.9%)
Transfer	\$2,077,999	\$2,073,949	\$150,689	\$1,113,290	\$1,113,290	638.8%
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
<b>Total Appropriations (Exp.)</b>	<b>\$4,721,875</b>	<b>\$4,329,342</b>	<b>\$3,014,208</b>	<b>\$3,800,995</b>	<b>\$3,782,853</b>	<b>26.1%</b>
One Time				\$800		
Ongoing				\$3,800,195		

## Dedicated Funding Sources

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
Sales Tax	\$3,426,188	\$2,194,844	\$3,242,991	\$2,910,652	\$2,910,652	(10.2%)
Revenue from Other Govt.	\$102,979	\$275,283	\$439,516	\$202,576	\$202,576	(53.9%)
Investment Income	\$53,014	\$109,789	\$124,065	\$69,044	\$69,044	(44.3%)
Misc.	\$19,500	\$18,998	\$19,500	\$33,650	\$33,650	72.6%
Fees & Service Charges	\$0	\$1,696	\$0	\$1,894	\$1,894	-
<b>Total Dedicated Funding</b>	<b>\$3,601,681</b>	<b>\$2,600,610</b>	<b>\$3,826,072</b>	<b>\$3,217,816</b>	<b>\$3,217,816</b>	<b>(15.9%)</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Full-Time	11.25	11.25	12.25	12.10	12.10	(0.15)
Part-Time	0.00	0.00	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>11.25</b>	<b>11.25</b>	<b>12.25</b>	<b>12.10</b>	<b>12.10</b>	<b>(0.15)</b>

**Department Summary****Description**

The Convention and Visitors Bureau (CVB) promotes Columbia as a meeting, leisure, group tour and sports destination through direct solicitations, tradeshow attendance, marketing, advertising, and public relations. The initial 2% lodging tax levied by City Council took effect in 1980 and the public approved an additional 2% increase in 1999. In August of 2016, the public approved another 1% increase to fund the Airport terminal project. This 1% is temporary and is projected to sunset after 23 years. The CVB is the liaison to a 12 member advisory board and a 12 member sports commission, both appointed by the City Council.

**Department Objectives**

The mission of the CVB is to generate economic growth and promote Columbia as a tourism destination that creates memorable experiences. In order to achieve that mission, the CVB focuses on the following: Increasing the number of regional and national conventions held in Columbia; increasing the number of Sunday through Thursday visitors and lodgers while retaining existing weekend business; increasing travel visitation through the enhancement and development of festivals, sports, events and attractions; providing exceptional service to our customers.

When the CVB operates in accordance with its mission, the resulting economic impact greatly influences the City's General Fund. This greatly contributes to the City's ability to execute both its normal operations and actions set forth by the City's Strategic Plan.

**Organizational Excellence:**

- Continue to create opportunities for growth and development for all CVB team members to improve engagement and promote innovation and improvements.

**Reliable Infrastructure:**

- Continue to support destination development through the Tourism Development Program and other funding avenues.

**Inclusive Community**

- Devote efforts and resources to assist in making Columbia a destination that is welcoming and inclusive to all.
- Ensure time and resources are used to intentionally be more inclusive in planning, selling and marketing Columbia as a destination.
- Evaluating the CVB's facilities to ensure they are inclusive and fully accessible.
- Create new opportunities for businesses owned by BIPOC and other marginalized identities to be promoted to visitors.

**-Resilient Economy**

- Make sure all data is transparent and accessible to the community.

**Highlights/Significant Changes**

**CVB Operations:** In 2020 the Columbia Convention and Visitors Bureau launched the Columbia Sports Commission in hopes of increasing its sports tourism efforts. The Columbia Sports Commission advises the Convention and Visitors Bureau with its sports sales efforts to recruit, retain, and organize regional, state, and national sporting events; makes recommendations to the Convention and Visitors Advisory Board related to the support of sporting events and sporting-related projects and promotions; and advises the City Council on any sports-related efforts. The Sports Commission met one time before in-person meetings ceased for a time due to COVID-19. When the commission was able to meet again, they worked closely with the CVB sports team to recruit sports tournaments to Columbia as well as secure a bid for the NCAA Cross Country Championships.

Unfortunately, due to COVID-19, conferences and meetings, new and recurring, were canceled, leading to a significant loss of room nights and revenue. During the first months of the pandemic, the CVB sales team focused on communicating with hotels and meeting planners to determine which pieces of business were actually canceled and which were rebooked. Conferences, meetings and conventions are slowly rebooking but Columbia will likely not see recovery of this sector until 2022.

The economic impact of the meetings/events that the CVB was able to track is significant at more than \$16 million. The sales team has been in continual contact with planners through surveys, emails, phone calls and has just recently been able to hold face to face sales calls. As it has become apparent that meeting business is not returning as quickly as originally thought, approaches have been adapted to maximize leisure business by applying sales strategies to the leisure market.

**Destination and Tourism Awareness:** Now it is more important than ever for visitors to see Columbia as a destination. The Columbia Tourism Ambassador (CTA) program remains strong despite COVID-19. Since its inception in 2013, this program has certified over 850 CTAs and currently has 164 active ambassadors who continue to demonstrate a high level of commitment to visitors. Having this core group of engaged individuals who understand the importance of tourism in Columbia helps the CVB achieve its mission.

## Department Summary - continued

## Highlights/Significant Changes - continued

**Industry Partnerships:** Vital to tourism's success is a strong group of tourism industry partners. The CVB prides itself on the relationships it builds and maintains with businesses across the tourism sector. The CVB annually conducts an Industry Partner Survey (IPS) to gauge partner satisfaction with various aspects of operations. This year we felt it was especially important to send this survey out with added questions regarding CVB communication and their operations during COVID-19. Overall satisfaction with the CVB measured at 4.45 out of 5 with 78% of respondents satisfied or very satisfied with COVID-19 communication. The CVB continues to pursue new ways to creatively work with local partners to promote the destination, including initiatives developed with its creative agency, Woodruff, to help local stakeholders understand the importance of and their role in the tourism industry.

**Economic Growth:** The year 2020 was unprecedented in the tourism industry. Tourism is often able to bounce back quickly in a crisis but the recovery time after the COVID-19 pandemic will take longer. When comparing lodging tax revenue calendar year (CY) 19 vs. CY 20, revenues were down 43%, citywide hotel occupancy was down almost 25% and tourism related spending for Boone County was down 9%. The tourism industry has started on the road to recovery as vaccinations rise and cities/states begin opening back up. Columbia is seeing leisure and sports travel come back but conventions and meetings will take longer to rebound. It could take until mid to late 2022 before tourism numbers reflect pre-COVID years. The CVB will continue to monitor travel trends and data in order to capture potential visitors.

**Public Relations and Marketing:** In the beginning of FY 21, the CVB's Meet CoMo Safely campaign for leisure travel continued in light of the COVID-19 pandemic to encourage activity-based travel that focused on the outdoors. Communication efforts remained altered for the first half of FY 21 to ensure constant communication with tourism industry partners as well as to act as a resource for locals and remaining visitors who were looking for information about Columbia, which included a completely revised homepage to reflect those changes. These resources also served to support local industry partners as they struggled during the pandemic. In FY 21, marketing for leisure travel, conventions and meetings, and sports were all able to be adjusted and remain agile to address the needs of the destination as well as how people are traveling while the pandemic continued. These marketing efforts were reverted back to pre-pandemic messaging as vaccines became more widespread and health orders expired. Public relations activities during the pandemic were restricted to mostly relationship building and virtual journalist marketplaces, but the CVB was able to resume travel writer visits in early 2021 and received a great deal of favorable coverage as Columbia reopened. In FY 22, new marketing for the sports market and the meetings and conventions market will be created to continue growth in those areas.

# Convention and Visitors Bureau

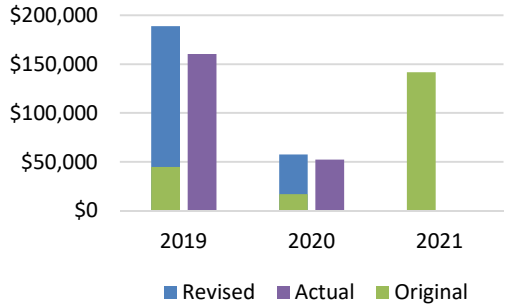
	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Operations (4810)</b>						
Personnel Services	\$737,075	\$752,989	\$794,511	\$867,128	\$858,402	9.1%
Materials & Supplies	\$33,730	\$14,570	\$21,733	\$19,250	\$19,250	(11.4%)
Travel & Training	\$20,600	\$11,739	\$6,800	\$14,450	\$14,450	112.5%
Intragov. Charges	\$212,757	\$196,819	\$168,905	\$201,119	\$201,119	19.1%
Utilities	\$22,001	\$20,629	\$22,675	\$22,752	\$22,752	0.3%
Services & Misc	\$1,042,940	\$894,573	\$1,326,134	\$979,717	\$979,717	(26.1%)
Transfer	\$1,990,999	\$1,990,999	\$138,689	\$99,790	\$99,790	(28.0%)
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
<b>Total</b>	<b>\$4,060,102</b>	<b>\$3,882,317</b>	<b>\$2,479,447</b>	<b>\$2,204,206</b>	<b>\$2,195,480</b>	<b>(11.1%)</b>
<b>Tourism Development (4820)</b>						
Personnel Services	\$99,702	\$58,775	\$97,185	\$113,154	\$103,738	16.4%
Materials & Supplies	\$0	\$0	\$0	\$0	\$0	-
Travel & Training	\$0	\$0	\$0	\$0	\$0	-
Intragov. Charges	\$0	\$0	\$0	\$46,059	\$46,059	-
Utilities	\$0	\$0	\$0	\$0	\$0	-
Services & Misc	\$475,071	\$305,300	\$425,576	\$424,076	\$424,076	(0.4%)
Transfer	\$87,000	\$82,950	\$12,000	\$1,013,500	\$1,013,500	8345.8%
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
<b>Total</b>	<b>\$661,773</b>	<b>\$447,025</b>	<b>\$534,761</b>	<b>\$1,596,789</b>	<b>\$1,587,373</b>	<b>198.6%</b>
<b>Department Totals</b>						
Personnel Services	\$836,777	\$811,764	\$891,696	\$980,282	\$962,140	9.9%
Materials & Supplies	\$33,730	\$14,570	\$21,733	\$19,250	\$19,250	(11.4%)
Travel & Training	\$20,600	\$11,739	\$6,800	\$14,450	\$14,450	112.5%
Intragov. Charges	\$212,757	\$196,819	\$168,905	\$247,178	\$247,178	46.3%
Utilities	\$22,001	\$20,629	\$22,675	\$22,752	\$22,752	0.3%
Services & Misc	\$1,518,011	\$1,199,873	\$1,751,710	\$1,403,793	\$1,403,793	(19.9%)
Transfer	\$2,077,999	\$2,073,949	\$150,689	\$1,113,290	\$1,113,290	638.8%
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
<b>Total</b>	<b>\$4,721,875</b>	<b>\$4,329,342</b>	<b>\$3,014,208</b>	<b>\$3,800,995</b>	<b>\$3,782,853</b>	<b>26.1%</b>

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
<b>Operations (4810)</b>						
Full-Time	9.80	9.80	10.80	10.65	10.65	(0.15)
Part-Time	0.00	0.00	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>9.80</b>	<b>9.80</b>	<b>10.80</b>	<b>10.65</b>	<b>10.65</b>	<b>(0.15)</b>
<b>Tourism Development (4820)</b>						
Full-Time	1.45	1.45	1.45	1.45	1.45	-
Part-Time	0.00	0.00	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>1.45</b>	<b>1.45</b>	<b>1.45</b>	<b>1.45</b>	<b>1.45</b>	<b>-</b>
<b>Department Totals</b>						
Full-Time	11.25	11.25	12.25	12.10	12.10	(0.15)
Part-Time	0.00	0.00	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>11.25</b>	<b>11.25</b>	<b>12.25</b>	<b>12.10</b>	<b>12.10</b>	<b>(0.15)</b>

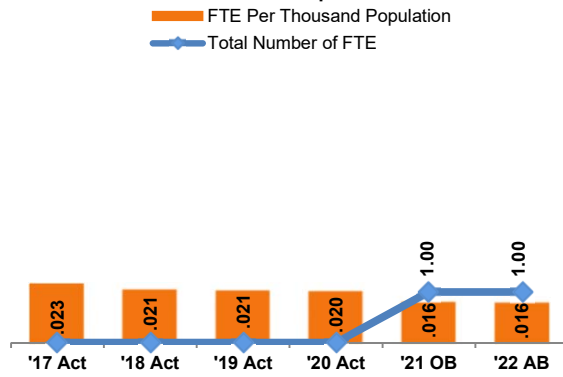
# Contributions Fund (Trust Fund)

Fund 2310

Revised Budget vs Actual Expenditures



Full Time Equivalent



## Total Appropriations (Expenditures)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Operating:</b>						
Personnel Services	\$0	\$3,358	\$124,171	\$134,366	\$134,366	8.2%
Materials & Supplies	\$5,430	\$3,339	\$5,430	\$5,265	\$5,265	(3.0%)
Travel & Training	\$3,185	\$253	\$3,185	\$2,000	\$2,000	(37.2%)
Intragovernmental	\$0	\$0	\$0	\$3,897	\$3,897	-
Services & Misc.	\$23,111	\$19,479	\$3,315	\$4,665	\$4,665	40.7%
Transfers	\$25,832	\$25,832	\$5,700	\$61,892	\$61,892	985.8%
<b>Total Appropriations (Exp.)</b>	<b>\$57,558</b>	<b>\$52,262</b>	<b>\$141,801</b>	<b>\$212,085</b>	<b>\$212,085</b>	<b>49.6%</b>
One Time				\$0		
On-going				\$212,085		

## Dedicated Funding Sources

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
Investment Revenue	\$11,930	\$14,037	\$13,838	\$11,624	\$11,624	(16.0%)
Miscellaneous	\$27,888	\$135,807	\$47,223	\$87,884	\$87,884	86.1%
Transfers	\$17,740	\$17,740	\$0	\$0	\$0	-
<b>Total Dedicated Sources</b>	<b>\$57,558</b>	<b>\$167,583</b>	<b>\$61,061</b>	<b>\$99,508</b>	<b>\$99,508</b>	<b>63.0%</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Proposed FY 2022	Anticipated FY 2022	Position Changes
Full-Time	0.00	0.00	1.00	1.00	1.00	-
Part-Time	0.00	0.00	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>0.00</b>	<b>0.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>

## Department Summary

### Description

The Columbia Trust was founded in May 1999 as a formal structure for the City to receive gifts of cash, land, and other items. Other programs under the umbrella of the Trust include the City of Columbia New Century Fund, Inc. and Share the Light. Donations include gifts of cash, securities, and some types of real property. Proper procedures have been established to ensure funds and donations are expended for the purpose designated by the donor.

### Department Objectives

The Columbia Trust serves as a channel both to receive and solicit donations for City of Columbia projects that enhance the lives of Columbia citizens. To that end, the Columbia Trust seeks to:

- Cooperate willingly with and express appreciation to donors.
- Handle all funds and processes in a fiduciary responsible manner.
- Increase the impact of the Trust year by year.
- Help in such a way as to truly serve those who work on or give to any Columbia Trust-related project.
- The Contributions Fund area can also serve as a means to accomplish certain goals of the City's 2021 Strategic Plan.

### Highlights/Significant Changes

- The Contributions Fund has four ongoing aspects: 1) The Columbia Trust which includes gifts directly to the City; 2) Share the Light, an ongoing program that allows small and repeated donations to a variety of city programs through a customer's utility bill; 3) The City of Columbia New Century Fund, a separate 501(c)(3) organization with a board appointed by City Council, and 4) Support for the Community Foundation of Central Missouri.
- The New Century Fund, established in 2001, functions as a fundraising tool for the City of Columbia and is used to receive gifts and grants on behalf of the City. Most any significant enhancement to community life sponsored or directed by the City may become a project for the New Century Fund. Past programs of the New Century Fund were the Columbia Public Schools' Influenza Inoculation program (majority funding granted from the David B. Lichtenstein Foundation through the NCF); the Christy Weliver Project - a re-landscaped main entrance to Stephens Lake Park; the Children's Grove - a community-wide gardens project at Stephens Lake Park to provide a positive influence in response to the Newtown, Connecticut, tragedy of December, 2012; upgrades to the Martin Luther King Memorial on Stadium Blvd; fundraising for a new dog-themed bench at the Grindstone Park Dog Park; fund development for historical preservation in Columbia; and donation processing for gifts related to the City's Bicentennial. The New Century Fund sponsors the annual Howard B. Lang, Jr. Award for Outstanding Volunteer Service to the City of Columbia.
- The New Century Fund and Community Foundation of Central Missouri are both capable of managing donations designated for the City's bicentennial celebrations. Smaller donations are channeled through the New Century Fund, and larger gifts are put into a special fund at the Community Foundation to pay for larger projects and/or act as reserve funds for future maintenance of major celebration projects.
- Share the Light has received over \$325,000 in donations since beginning in the summer of 2001. More than \$222,500 has been appropriated for use in a variety of city projects including community arts funding, community beautification, youth recreation scholarships, youth dental care, public health issues, fire prevention and education, and crime prevention. Donations for this program are solicited each September.
- The Columbia Trust sends acknowledgement letters to donors to City fundraising projects including Share the Light (above) and CASH and HELP utility assistance programs. Regarding the CASH and HELP programs, \$64,800 was distributed to these two programs last year, helping support 324 local families.
- The Trust Administrator position works with the Columbia Trust, the New Century Fund, and serves as the executive director of the Community Foundation of Central Missouri (CFCM), which was established in 2010. CFCM is a 501(c)(3) nonprofit organization with an independent board of community leaders and the broad charitable purpose of improving lives in the communities it serves. As of June 2021, there were over \$11 million in assets in 130+ funds administered by the Community Foundation of Central Missouri. The funds and their earnings are used for charitable purposes mostly in the Columbia and central Missouri area. Approximately \$3MM was gifted out from Community Foundation funds and programs to nonprofit organizations in FY 20 - FY 21 (the City's fiscal year and CFCM's overlap). Included in that total is the Foundation's 2020 end-of-year campaign named "CoMoGives," which received and distributed over \$1,651,000 in donations to 142 participating nonprofit agencies in Columbia. The Community Foundation's Sharp End Entrepreneurial Development Fund is a prime example of the way the Community Foundation of Central Missouri can support the City's 2021 Strategic Plan. The Fund raises money to award to minority- and women-owned businesses (MWBE businesses) to help them grow their businesses and enhance service delivery.
- The Trust Administrator's office became one of two Donation Managers for the 2020 Emergency Operations Plan in response to the coronavirus pandemic, and that has carried over into 2021. Collaborating with the City, Boone County, Heart of Missouri United Way, and Veterans United Foundation, the Community Foundation quickly raised nearly \$250,000 for pandemic relief. The collaborative, in total, made grants of over \$1,500,000 in the first ten months of the pandemic.
- Again for FY 22, the Trust Administrator and Administrative Assistant (temporary) positions, which were previously included in the City Manager's budget as recently as FY 20, were moved back into the fund to use down the unrestricted accumulated balance.



# Parks and Recreation

## Description

The Parks and Recreation Department oversees 3,549 acres of park land and manages 93 parks and recreation facilities. A wide array of sports, recreation activities, lessons, and special events are available for citizens of all ages. Open space, parks, and trails provide opportunities to enjoy the natural beauty of Columbia.

Within this section, there are three budgets which support the parks and recreation activities in the City. Each of these budgets has a separate funding mechanism and are accounted for differently. The Parks and Recreation - General Fund Operations budget is a part of the General Fund, and, as such, receives a large portion of its funding from general city funds which are discretionary and can be moved from one department to any other general city funded department. The Recreation Services Fund is classified as an Enterprise Fund and therefore is to be operated as a business through the charging of fees for services. Funding is all dedicated and cannot be moved to other departments. The Parks Sales Tax Fund is classified as a Special Revenue Fund and the funding received must be used for parks purposes.

## Parks & Recreation - General Fund Operations

This budget accounts for the parks and recreation program areas which do not have revenue producing capabilities. This includes Administration, a portion of Park Planning and Development, a portion of Park Management and Operations, and the Career Awareness Related Experience (C.A.R.E.) program.

## Recreation Services Fund

The Recreation Services Fund includes the Recreation Services Division and those costs in the Parks Services Division which are necessary for operation of facilities within Recreation Services. This includes group and individual programming to promote a high quality of life through positive cultural, psychological, emotional, and physiological development. The sections included in this fund are Sports Programming, Sports Fieldhouse, Aquatics, Community Recreation, Golf / Concessions, Senior / Life Enrichment / Special Events Programs, Special Olympics Adaptive, and the Activity and Recreation Center (ARC). While this fund does charge users for services, this fund does not recover enough funding from fees to offset all of the costs. The rest of the costs are covered through subsidies received both from the General Fund and the Parks Sales Tax Fund. As a part of a master plan, target cost recovery ratios have been determined. The department is working to reach these recovery targets over a period of time and will require future fee increases to users. A table showing the cost recovery targets and our current recovery ratios can also be found in this section.

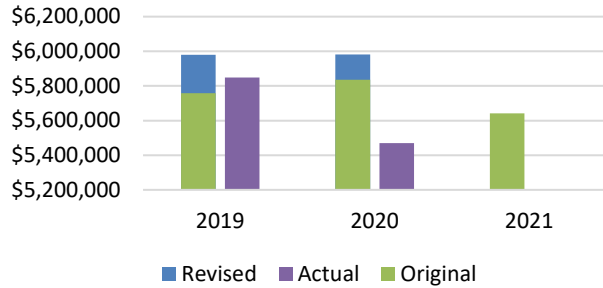
## Parks Sales Tax Fund

In November of 2000, the voters of the City of Columbia passed a Local Parks Sales Tax in the amount of a one-quarter of one percent (for five years), and a one-eighth of one percent thereafter, on retail sales made in the City. These funds must be used for parks purposes. The current one-eighth of one percent temporary sales tax was approved for a six year extension by Columbia voters in November 2015. This temporary one-eighth cent Park Sales Tax is scheduled to expire on March 31, 2022. A November 2021 ballot issue is planned to ask voters to renew the temporary Parks Sales Tax for 10 more years. The extension will continue to be used to fund renovation/improvements to existing parks, acquisition/development of parks and additional trails and greenbelts.

# Parks and Recreation - General Fund Operations

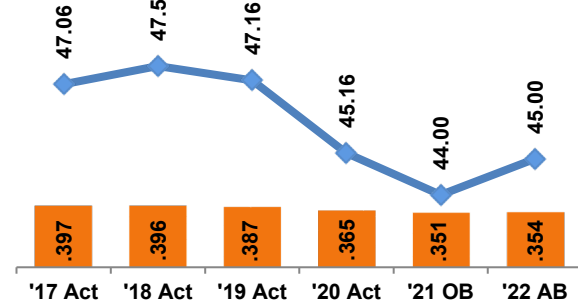
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Revised Budget vs Actual Expenditures



Full Time Equivalent

FTE Per Thousand Population  
Total Number of FTE



## Total Appropriations (Expenditures)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Operating:</b>						
Personnel Services	\$3,695,389	\$3,396,050	\$3,508,822	\$4,004,570	\$3,866,179	14.1%
Materials & Supplies	\$804,397	\$673,978	\$755,623	\$808,623	\$808,623	7.0%
Travel & Training	\$16,822	\$12,019	\$16,215	\$18,018	\$18,018	11.1%
Intragovernmental	\$595,248	\$560,557	\$624,033	\$411,113	\$411,113	(34.1%)
Utilities	\$276,525	\$250,449	\$274,053	\$277,905	\$277,905	1.4%
Services & Misc.	\$362,889	\$348,559	\$300,610	\$302,610	\$302,610	0.7%
Capital Additions	\$231,000	\$228,951	\$182,000	\$99,928	\$99,928	(45.1%)
<b>Total Appropriations (Exp.)</b>	<b>\$5,982,271</b>	<b>\$5,470,563</b>	<b>\$5,661,356</b>	<b>\$5,922,767</b>	<b>\$5,784,376</b>	<b>4.6%</b>
One Time				\$23,200		
On-going				\$5,899,567		

## Dedicated Funding Sources

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
Revenue from Other Govt Uni	\$0	\$6,779	\$0	\$0	\$0	-
Miscellaneous	\$76,534	\$54,558	\$60,534	\$90,534	\$90,534	49.6%
Transfers	\$1,920,492	\$1,490,308	\$1,910,636	\$1,941,074	\$1,941,074	1.6%
<b>Total Dedicated Sources</b>	<b>\$1,997,026</b>	<b>\$1,551,645</b>	<b>\$1,971,170</b>	<b>\$2,031,608</b>	<b>\$2,031,608</b>	<b>3.1%</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Full-Time	45.16	45.16	44.00	45.00	45.00	1.00
Part-Time	0.00	0.00	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>45.16</b>	<b>45.16</b>	<b>44.00</b>	<b>45.00</b>	<b>45.00</b>	<b>1.00</b>

## Department Summary

## Description

The General Fund portion of the Parks and Recreation Department Budget includes Administration, a portion of the Park Ranger program, Park Planning & Development, Park Management and Operations, and the C.A.R.E. (Career Awareness Related Experience) Program. Park Management and Operations maintains recreation service facilities, and those expenses are budgeted in the Recreation Services Fund. Program areas and amenities such as trails and playgrounds that do not have revenue producing capabilities are budgeted in the General Fund or with Park Sales Tax dollars.

## Department Objectives

- Fulfill the Parks and Recreation Department's mission to improve our community's health, stability, beauty, and quality of life by providing outstanding parks, trails, recreational facilities, and leisure opportunities for all Columbia citizens.
- Make good use of volunteers, partnerships, sponsorships, and grants to save taxpayer dollars, extend the life of infrastructure and involve community members in the care of parks and trails.
- Meet the goals associated with the City's 2021 strategic plan by focusing efforts on increasing access to parks and trails, quality operations, improving infrastructure, supporting the local economy and improving safety in neighborhoods throughout Columbia.

## Highlights/Significant Changes

The Parks and Recreation Department budget was cut substantially in FY 20 to help offset the City's anticipated loss of revenue resulting from the financial impact of the COVID-19 pandemic. These cuts are being sustained for FY 22 with the exception of the following:

- Personnel - Restoration of the Natural Resources Supervisor (\$82,315) and temporary staffing (\$1,507).
- Travel and Training - Restoration of approximately \$1,800 to allow for necessary staff certifications and training for required licensing.
- Utilities - Restoration of \$3,500 to return to the normal operating season for the free spraygrounds (May 1st to September 30th).
- Personnel - Due the change of budgeting at the midpoint the expense for personnel will increase approximately 1%.
- Capital - Fleet replacements were moved to a new Vehicle and Equipment Replacement Fund (VERF) created by the Finance Department and are no longer included in the Parks and Recreation budget.

While the Natural Resources Supervisor position addresses workforce development and service to the community, it specifically addresses the Strategic Plan's Reliable Infrastructure Outcome Objective #3: "Prepare Columbia's natural and built environments for the impacts of climate change." This position will be a key contributor to meeting the guidelines established by the Climate Action and Adaptation Plan which is supported by increasing a healthy tree canopy, preserving natural areas, and increasing the use of renewable energy sources.

## Authorized Full Time Equivalent (FTE) by Division

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Administration (5010)	5.50	5.50	6.50	6.50	6.50	-
CARE Program (5110)	2.00	2.00	2.00	2.00	2.00	-
Planning and Development (5200)	25.00	25.00	23.00	24.00	24.00	1.00
Parks Management (5410)	12.66	12.66	12.50	12.50	12.50	-
<b>Department Totals</b>						
Full-Time	45.16	45.16	44.00	45.00	45.00	1.00
Part-Time	0.00	0.00	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>45.16</b>	<b>45.16</b>	<b>44.00</b>	<b>45.00</b>	<b>45.00</b>	<b>1.00</b>

# Parks & Recreation

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## Budget Detail by Division

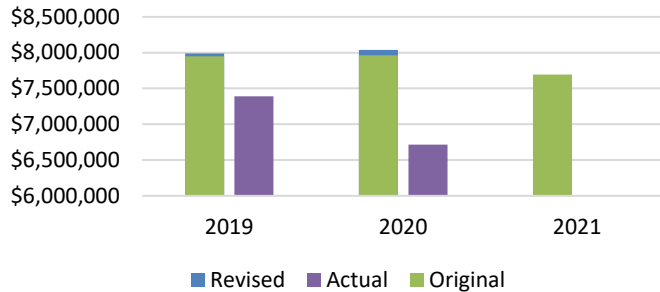
	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Administration (5010)</b>						
Personnel Services	\$445,537	\$452,545	\$518,648	\$627,485	\$548,094	21.0%
Materials & Supplies	\$26,218	\$18,731	\$26,218	\$26,218	\$26,218	-
Travel & Training	\$3,644	\$1,829	\$3,473	\$3,859	\$3,859	11.1%
Intragovernmental	\$309,870	\$275,179	\$236,918	\$40,108	\$40,108	(83.1%)
Utilities	\$5,496	\$4,176	\$5,808	\$5,808	\$5,808	-
Services & Misc.	\$93,914	\$75,705	\$47,635	\$47,635	\$47,635	-
<b>Total Operating</b>	<b>\$884,679</b>	<b>\$828,165</b>	<b>\$838,700</b>	<b>\$751,113</b>	<b>\$671,722</b>	<b>(10.4%)</b>
<b>Career Awareness &amp; Related Experience Program (CARE) (5110)</b>						
Personnel Services	\$411,284	\$341,231	\$370,416	\$381,902	\$381,902	3.1%
Materials & Supplies	\$14,900	\$5,791	\$13,140	\$13,140	\$13,140	-
Travel & Training	\$515	\$515	\$540	\$600	\$600	11.1%
Intragovernmental	\$2,498	\$2,498	\$1,420	\$25,433	\$25,433	1691.1%
Utilities	\$936	\$936	\$936	\$936	\$936	-
Services & Misc.	\$5,663	\$3,926	\$5,100	\$5,100	\$5,100	-
<b>Total Operating</b>	<b>\$435,796</b>	<b>\$354,897</b>	<b>\$391,552</b>	<b>\$427,111</b>	<b>\$427,111</b>	<b>9.1%</b>
<b>Planning and Development (5200)</b>						
Personnel Services	\$1,845,948	\$1,668,845	\$1,681,157	\$1,949,200	\$1,923,316	15.9%
Materials & Supplies	\$220,837	\$193,698	\$185,982	\$206,982	\$206,982	11.3%
Travel & Training	\$5,877	\$4,809	\$6,815	\$7,573	\$7,573	11.1%
Intragovernmental	\$47,038	\$47,038	\$32,170	\$118,430	\$118,430	268.1%
Utilities	\$19,462	\$14,848	\$15,412	\$15,412	\$15,412	-
Services & Misc.	\$67,875	\$65,704	\$62,320	\$62,320	\$62,320	-
<b>Total Operating</b>	<b>\$2,207,037</b>	<b>\$1,994,942</b>	<b>\$1,983,856</b>	<b>\$2,359,917</b>	<b>\$2,334,033</b>	<b>19.0%</b>
<b>Parks Management (5400)</b>						
Personnel Services	\$992,620	\$933,429	\$938,601	\$1,045,983	\$1,012,867	11.4%
Materials & Supplies	\$542,442	\$455,757	\$530,283	\$562,283	\$562,283	6.0%
Travel & Training	\$6,786	\$4,866	\$5,387	\$5,986	\$5,986	11.1%
Intragovernmental	\$235,842	\$235,842	\$353,525	\$227,142	\$227,142	(35.7%)
Utilities	\$250,631	\$230,489	\$251,897	\$255,749	\$255,749	1.5%
Services & Misc.	\$195,437	\$203,225	\$185,555	\$187,555	\$187,555	1.1%
Capital Additions	\$231,000	\$228,951	\$182,000	\$99,928	\$99,928	(45.1%)
<b>Total Operating</b>	<b>\$2,454,758</b>	<b>\$2,292,559</b>	<b>\$2,447,248</b>	<b>\$2,384,626</b>	<b>\$2,351,510</b>	<b>(2.6%)</b>
<b>Department Totals</b>						
Personnel Services	\$3,695,389	\$3,396,050	\$3,508,822	\$4,004,570	\$3,866,179	14.1%
Materials & Supplies	\$804,397	\$673,978	\$755,623	\$808,623	\$808,623	7.0%
Travel & Training	\$16,822	\$12,019	\$16,215	\$18,018	\$18,018	11.1%
Intragovernmental	\$595,248	\$560,557	\$624,033	\$411,113	\$411,113	(34.1%)
Utilities	\$276,525	\$250,449	\$274,053	\$277,905	\$277,905	1.4%
Services & Misc.	\$362,889	\$348,559	\$300,610	\$302,610	\$302,610	0.7%
Capital Additions	\$231,000	\$228,951	\$182,000	\$99,928	\$99,928	(45.1%)
<b>Total Operating</b>	<b>\$5,982,271</b>	<b>\$5,470,563</b>	<b>\$5,661,356</b>	<b>\$5,922,767</b>	<b>\$5,784,376</b>	<b>4.6%</b>

This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.

# Recreation Services Fund (Enterprise Fund)

Fund 552x

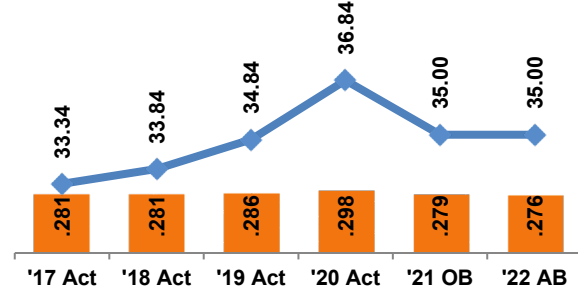
Revised Budget vs Actual Expenditures



Full Time Equivalent

FTE Per Thousand Population

Total Number of FTE



## Total Appropriations (Expenditures)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Operating:</b>						
Personnel Services	\$3,975,348	\$3,363,457	\$3,799,997	\$4,154,117	\$4,048,638	9.3%
Materials & Supplies	\$1,324,092	\$989,747	\$1,143,010	\$1,224,894	\$1,224,894	7.2%
Travel & Training	\$11,126	\$6,617	\$10,576	\$10,576	\$10,576	-
Intragovernmental	\$507,579	\$488,308	\$576,812	\$554,576	\$554,576	(3.9%)
Utilities	\$890,966	\$662,144	\$839,774	\$833,214	\$833,214	(0.8%)
Services & Misc.	\$435,025	\$278,321	\$440,985	\$453,285	\$453,285	2.8%
Transfers	\$0	\$508	\$0	\$134,000	\$134,000	-
Capital Additions	\$154,674	\$154,672	\$163,600	\$15,600	\$15,600	(90.5%)
<b>Total Operating</b>	<b>\$7,298,810</b>	<b>\$5,943,774</b>	<b>\$6,974,754</b>	<b>\$7,380,262</b>	<b>\$7,274,783</b>	<b>5.8%</b>
One Time				\$155,388		
On-going				\$7,224,874		
Debt Service	\$470,987	\$468,122	\$370,000	\$250,885	\$250,885	(32.2%)
Capital Projects	\$161,000	\$1,112,649	\$320,000	\$5,605,000	\$5,605,000	1651.6%
<b>Total Appropriations (Exp.)</b>	<b>\$7,930,797</b>	<b>\$7,524,546</b>	<b>\$7,664,754</b>	<b>\$13,236,147</b>	<b>\$13,130,668</b>	<b>72.7%</b>

## Dedicated Funding Sources

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
Fees and Service Charges	\$4,831,400	\$3,233,824	\$4,661,840	\$4,647,340	\$4,647,340	(0.3%)
Revenue from Other Govt Units	\$6,400	\$23,986	\$7,000	\$7,000	\$7,000	-
Investment Revenue	\$31,116	\$72,570	\$80,000	\$75,363	\$75,363	(5.8%)
Miscellaneous	\$40,964	\$66,250	\$80,314	\$80,470	\$80,470	0.2%
Transfers	\$2,431,731	\$2,427,681	\$2,436,111	\$2,417,611	\$2,417,611	(0.8%)
<b>Total Dedicated Sources</b>	<b>\$7,341,611</b>	<b>\$5,824,311</b>	<b>\$7,265,265</b>	<b>\$7,227,784</b>	<b>\$7,227,784</b>	<b>(0.5%)</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Full-Time	36.84	36.84	35.00	35.00	35.00	-
Part-Time	0.00	0.00	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>36.84</b>	<b>36.84</b>	<b>35.00</b>	<b>35.00</b>	<b>35.00</b>	<b>-</b>

## Department Summary

### Description

The Recreation Services Fund includes the Recreation Services Division and those costs in the Parks Services Division that are necessary for operation of facilities within Recreation Services. Recreation Services provides a broad spectrum of leisure services to meet the needs of all segments of the community. This includes group and individual programming to promote a high quality of life through positive social, cultural, emotional, and physiological development. The sections administered in the Recreation Services Division are: Sports Programming; Sports Fieldhouse; Aquatics; Community Recreation; Golf /Concessions; Community Special Events; Life Enrichment Programs/Classes; Adapted Community Recreation; Adapted Sports/Special Olympics; and the Activity & Recreation Center (ARC).

This fund provides various recreational services for which participants are charged fees. These fees are expected to recover either all or a portion of the cost of providing the activities. The remaining revenue comes in the form of subsidies and transfers from the General Fund and the Park Sales Tax Fund.

### Department Objectives

- Provide a wide variety of quality recreation services and well-managed facilities that provide excellent customer service and meet the needs of all patrons.
- Plan for growth to ensure there are resources to meet increased demands, such as development of recreation facilities and programs, maintaining core services, developing cost recovery goals, and identifying partnerships and volunteer opportunities that support efficient and effective service and program delivery.
- Develop facilities and programs that will help increase tourism and support the local economy in Columbia.
- Create an environment that produces a high performing, qualified workforce dedicated to delivering excellent customer service and communicating with Columbia's citizens in a timely, clear manner.
- Develop ways to control expenses and raise revenues to maintain the Rec Services Fund.

### Highlights/Significant Changes

- There are no Recreation Services fee increases for FY 22.
- The Recreation Services budget is impacted by the minimum wage increases (increase of \$0.85/hour annually 2019-2023), as the division employs a large number of temporary/seasonal employees. With no increase in subsidy for personnel, this may result in a reduction in facility hours and services.
- The General Fund subsidy is \$1,161,910 (same as FY 21); and the Park Sales Tax subsidy is \$1,222,201 to the operating budget (down by \$20,000 from FY 21 due to a scheduled increase of \$5,000 for scholarships and a decrease in annual equipment replacement of \$25,000).
- Fleet replacements were moved to a new Vehicle and Equipment Replacement Fund (VERF) created by the Finance Department and are no longer included in the Parks and Recreation budget.

### Authorized Full Time Equivalent (FTE) by Division

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Recreation (5500)	18.00	18.00	16.00	17.00	17.00	1.00
Recreation Center (5600)	9.50	9.50	9.50	8.50	8.50	(1.00)
Park Services (5700)	9.34	9.34	9.50	9.50	9.50	-
<b>Department Totals</b>						
Full-Time	36.84	36.84	35.00	35.00	35.00	-
Part-Time	0.00	0.00	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>36.84</b>	<b>36.84</b>	<b>35.00</b>	<b>35.00</b>	<b>35.00</b>	<b>-</b>

# Recreation Services

Fund 552x

## Budget Detail by Division

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Administration (5400)</b>						
Personnel Services	\$110,211	\$113,036	\$112,610	\$125,482	\$123,287	11.4%
Materials & Supplies	\$4,810	\$4,123	\$4,810	\$4,510	\$4,510	(6.2%)
Travel & Training	\$788	\$315	\$788	\$788	\$788	-
Intragovernmental	\$3,310	\$3,173	\$16,141	\$22,629	\$22,629	40.2%
Utilities	\$1,100	\$216	\$500	\$0	\$0	-
Services & Misc.	\$4,663	\$2,421	\$2,663	\$2,963	\$2,963	11.3%
<b>Total Operating</b>	<b>\$124,882</b>	<b>\$123,284</b>	<b>\$137,512</b>	<b>\$156,372</b>	<b>\$154,177</b>	<b>13.7%</b>
<b>Recreation (5500)</b>						
Personnel Services	\$2,030,431	\$1,567,702	\$1,848,498	\$2,043,182	\$1,994,891	10.5%
Materials & Supplies	\$598,833	\$367,717	\$512,554	\$512,554	\$512,554	-
Travel & Training	\$5,985	\$4,547	\$5,735	\$5,735	\$5,735	-
Intragovernmental	\$281,226	\$267,122	\$299,014	\$231,401	\$231,401	(22.6%)
Utilities	\$62,798	\$60,596	\$69,593	\$69,281	\$69,281	(0.4%)
Services & Misc.	\$326,511	\$184,485	\$323,450	\$330,450	\$330,450	2.2%
<b>Total Operating</b>	<b>\$3,305,784</b>	<b>\$2,452,169</b>	<b>\$3,058,844</b>	<b>\$3,192,603</b>	<b>\$3,144,312</b>	<b>4.4%</b>
<b>Recreation Center (5600)</b>						
Personnel Services	\$1,173,795	\$1,023,417	\$1,169,988	\$1,256,556	\$1,227,797	7.4%
Materials & Supplies	\$252,702	\$187,585	\$216,700	\$234,910	\$234,910	8.4%
Travel & Training	\$3,000	\$1,090	\$2,700	\$2,700	\$2,700	-
Intragovernmental	\$154,421	\$148,389	\$221,635	\$196,871	\$196,871	(11.2%)
Utilities	\$283,440	\$208,424	\$279,212	\$272,964	\$272,964	(2.2%)
Services & Misc.	\$47,099	\$40,763	\$50,600	\$55,600	\$55,600	9.9%
Capital Additions	\$11,674	\$11,674	\$20,600	\$15,600	\$15,600	(24.3%)
<b>Total Operating</b>	<b>\$1,926,131</b>	<b>\$1,621,342</b>	<b>\$1,961,435</b>	<b>\$2,035,201</b>	<b>\$2,006,442</b>	<b>3.8%</b>
<b>Park Services (5700)</b>						
Personnel Services	\$660,911	\$659,301	\$668,901	\$728,897	\$702,663	9.0%
Materials & Supplies	\$467,748	\$430,321	\$408,946	\$472,920	\$472,920	15.6%
Travel & Training	\$1,353	\$665	\$1,353	\$1,353	\$1,353	-
Intragovernmental	\$68,622	\$69,624	\$40,022	\$103,675	\$103,675	159.0%
Utilities	\$543,628	\$392,908	\$490,469	\$490,969	\$490,969	0.1%
Services & Misc.	\$56,752	\$50,653	\$64,272	\$64,272	\$64,272	-
Capital Additions	\$143,000	\$142,998	\$143,000	\$0	\$0	-
<b>Total Operating</b>	<b>\$1,942,014</b>	<b>\$1,746,471</b>	<b>\$1,816,963</b>	<b>\$1,862,086</b>	<b>\$1,835,852</b>	<b>2.5%</b>
<b>General (8500)</b>						
Transfers	\$0	\$0	\$0	\$134,000	\$134,000	-
<b>Total Operating</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$134,000</b>	<b>\$134,000</b>	<b>-</b>
<b>Department Totals</b>						
Personnel Services	\$3,975,348	\$3,363,457	\$3,799,997	\$4,154,117	\$4,048,638	9.3%
Materials & Supplies	\$1,324,092	\$989,747	\$1,143,010	\$1,224,894	\$1,224,894	7.2%
Travel & Training	\$11,126	\$6,617	\$10,576	\$10,576	\$10,576	-
Intragovernmental	\$507,579	\$488,308	\$576,812	\$554,576	\$554,576	(3.9%)
Utilities	\$890,966	\$662,144	\$839,774	\$833,214	\$833,214	(0.8%)
Services & Misc.	\$435,025	\$278,321	\$440,985	\$453,285	\$453,285	2.8%
Transfers	\$0	\$508	\$0	\$134,000	\$134,000	-
Capital Additions	\$154,674	\$154,672	\$163,600	\$15,600	\$15,600	(90.5%)
<b>Total Operating</b>	<b>\$7,298,810</b>	<b>\$5,943,774</b>	<b>\$6,974,754</b>	<b>\$7,380,262</b>	<b>\$7,274,783</b>	<b>5.8%</b>

This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.

## Debt Service Information

**Clary-Shy Agriculture Park, Loan #2 (2.55% Interest)**

Original Issue - \$637,205

Balance as of 09/30/2021 \$317,618

Maturity date - 01/01/2023

Middle third portion of the MU HealthCare Pavilion and the concrete pad for the entire pavilion structure was completed in 2019. The friends of the Farm will be making two additional annual payments on the designated loan on January 1 of each year.

<u>Year</u>	<u>Principal Requirements</u>	<u>Interest Requirements</u>	<u>Total Requirements</u>
2022	\$122,786	\$8,099	\$130,885
2023	\$194,832	\$4,968	\$199,800
<b>Total</b>	<b>\$317,618</b>	<b>\$13,067</b>	<b>\$330,685</b>

**Sports Field House (2.125% Interest)**

Original Issue - \$1,058,230

Balance as of 09/30/2021 \$768,554

Maturity date - 10/01/2028

Council approved the Sports Fieldhouse Project with a project budget of \$3,950,000. Staff had anticipated fundraising through options such as sponsorships and donations to bridge the gap between funds available and the low bid.

Unfortunately, rising steel costs impacted the bids for the sports fieldhouse project. A loan from the City's Designated Loan Fund provides this funding. This amount is based on ten years of \$120,000 annual payments (\$10,000/month). As P&R staff solicits sponsors and naming rights for various fieldhouse amenities, these funds may be applied to the payment of the designated loan to pay off the loan faster, if possible.

<u>Year</u>	<u>Principal Requirements</u>	<u>Interest Requirements</u>	<u>Total Requirements</u>
2022	\$101,584	\$18,416	\$120,000
2023	\$104,205	\$15,795	\$120,000
2024	\$106,893	\$13,107	\$120,000
2025	\$109,651	\$10,349	\$120,000
2026	\$112,480	\$7,520	\$120,000
2027	\$115,382	\$4,618	\$120,000
2028	\$118,359	\$1,641	\$120,000
<b>Total</b>	<b>\$768,554</b>	<b>\$71,446</b>	<b>\$840,000</b>

# Recreation Services Fund

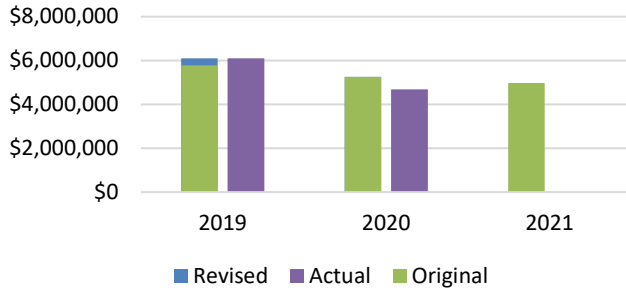
Fund 552x

Cost Recovery				
	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022
<b>Sports / Concessions / Field House (5520 &amp; 5521)</b>				
Program Revenues	\$766,523	\$511,066	\$764,868	\$747,440
Program Expenses	\$1,598,181	\$1,204,511	\$1,489,955	\$1,635,853
Sources Over/(Under) Uses	<b>(\$831,658)</b>	<b>(\$693,445)</b>	<b>(\$725,087)</b>	<b>(\$888,413)</b>
Percent of Costs Recovered	<b>48%</b>	<b>42%</b>	<b>51%</b>	<b>46%</b>
Goal	55%	55%	55%	55%
<b>Community Recreation (5530)</b>				
Program Revenues	\$84,654	\$70,923	\$106,772	\$100,613
Program Expenses	\$589,940	\$462,076	\$591,454	\$601,945
Sources Over/(Under) Uses	<b>(\$505,286)</b>	<b>(\$391,153)</b>	<b>(\$484,682)</b>	<b>(\$501,332)</b>
Percent of Costs Recovered	<b>14%</b>	<b>15%</b>	<b>18%</b>	<b>17%</b>
Goal	10%	10%	10%	10%
<b>Aquatics / Outdoor (5540)</b>				
Program Revenues	\$275,762	\$113,901	\$254,160	\$251,696
Program Expenses	\$766,638	\$545,307	\$705,307	\$661,418
Sources Over/(Under) Uses	<b>(\$490,876)</b>	<b>(\$431,407)</b>	<b>(\$451,147)</b>	<b>(\$409,722)</b>
Percent of Costs Recovered	<b>36%</b>	<b>21%</b>	<b>36%</b>	<b>38%</b>
Goal	45%	45%	45%	45%
<b>Golf (5550)</b>				
Program Revenues	\$1,336,262	\$1,172,142	\$1,267,009	\$1,285,545
Program Expenses	\$1,375,748	\$1,204,813	\$1,226,869	\$1,385,811
Sources Over/(Under) Uses	<b>(\$39,487)</b>	<b>(\$32,671)</b>	<b>\$40,140</b>	<b>(\$100,266)</b>
Percent of Costs Recovered	<b>97%</b>	<b>97%</b>	<b>103%</b>	<b>93%</b>
Goal	100%	100%	100%	100%
<b>Special Olympics/Adaptive (5571 &amp; 5576)</b>				
Program Revenues	\$51,683	\$34,890	\$57,856	\$56,132
Program Expenses	\$210,819	\$156,422	\$208,132	\$235,091
Sources Over/(Under) Uses	<b>(\$159,136)</b>	<b>(\$121,532)</b>	<b>(\$150,276)</b>	<b>(\$178,960)</b>
Percent of Costs Recovered	<b>25%</b>	<b>22%</b>	<b>28%</b>	<b>24%</b>
Goal	23%	23%	23%	23%
<b>Classes / Special Events (5575)</b>				
Program Revenues	\$278,671	\$201,573	\$296,916	\$294,481
Program Expenses	\$519,009	\$352,948	\$476,965	\$510,706
Sources Over/(Under) Uses	<b>(\$240,338)</b>	<b>(\$151,375)</b>	<b>(\$180,049)</b>	<b>(\$216,225)</b>
Percent of Costs Recovered	<b>54%</b>	<b>57%</b>	<b>62%</b>	<b>58%</b>
Goal	60%	60%	60%	60%
<b>ARC (56xx)</b>				
Program Revenues	\$1,951,762	\$1,196,533	\$1,922,509	\$1,988,045
Program Expenses	\$2,262,437	\$1,951,349	\$2,293,900	\$2,362,015
Sources Over/(Under) Uses	<b>(\$310,676)</b>	<b>(\$754,816)</b>	<b>(\$371,391)</b>	<b>(\$373,970)</b>
Percent of Costs Recovered	<b>86%</b>	<b>61%</b>	<b>84%</b>	<b>84%</b>
Goal	100%	100%	100%	100%

# Parks Sales Tax Fund (Special Revenue Fund)

Fund 2200

## Revised Budget vs Actual Expenditures



## Full Time Equivalent

There are no employees assigned to this department.

## Total Appropriations (Expenditures)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Operating Expenditures:</b>						
Intragovernmental	\$2,000	\$1,833	\$0	\$0	\$0	-
Transfers	\$5,254,744	\$4,689,778	\$4,979,744	\$5,889,830	\$5,889,830	18.3%
<b>Total Operating</b>	<b>\$5,256,744</b>	<b>\$4,691,611</b>	<b>\$4,979,744</b>	<b>\$5,889,830</b>	<b>\$5,889,830</b>	<b>18.3%</b>
One Time				\$0		
On-going				\$5,889,830		

## Dedicated Funding Sources

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
Sales Tax	\$5,510,578	\$5,802,920	\$5,518,999	\$6,247,332	\$6,247,332	13.2%
Investment Revenue	\$19,066	\$12,301	\$11,126	\$15,076	\$15,076	35.5%
Miscellaneous	\$0	(\$2,552)	\$0	\$841	\$841	-
Transfers	\$0	\$236,384	\$0	\$0	\$0	-
<b>Total Dedicated Sources</b>	<b>\$5,529,644</b>	<b>\$6,049,054</b>	<b>\$5,530,125</b>	<b>\$6,263,249</b>	<b>\$6,263,249</b>	<b>13.3%</b>

**Description**

In November of 2000, the voters of the City of Columbia passed a Local Parks Sales Tax in the amount of one-quarter of one percent (for five years), and one-eighth of one percent thereafter on retail sales made in the city. The collection of this tax commenced on April 1, 2001. These funds must be used only for park and recreation purposes. Five-year extensions have been approved by voters for the temporary 1/8th cent Parks Sales Tax in November 2005 and November 2010. A six-year extension of this temporary tax was approved in November 2015. This temporary one-eighth cent Park Sales Tax has been primarily used to fund Parks and Recreation capital improvement projects and is scheduled to expire on March 31, 2022. A November 2021 ballot issue is planned to ask voters to renew the temporary parks sales tax for 10 more years.

The permanent one-eighth cent Parks Sales Tax originally funded the purchase of Stephens Lake Park and has supported the growth of the entire Parks & Recreation Department, including increases to utilities, training, materials & supplies, intergovernmental, staff, and all cost of living increases since 2001. The permanent portion is fully allocated to operations, so future department operating increases will require either another funding source or services will need to be reduced.

**Department Objectives**

- Fulfill the Parks and Recreation Department's commitment to voters by accomplishing the capital improvement projects as outlined in the implementation plan for the 2015 Park Sales Tax ballot funded projects, as funding allows.
- Work with citizens and the City Council to prepare a list of capital improvement projects for the anticipated Park Sales Tax renewal ballot in 2021.
- Utilize the 2013 Parks, Recreation and Open Space Master Plan and the 2021 City of Columbia Strategic Plan as guiding documents for preparing the list of capital improvement projects for the PST renewal ballot.

**Highlights/Significant Changes**

This is the final year of funding for projects approved by the 2015 Park Sales Tax Ballot. The tax is scheduled to expire in March of 2022. A November 2021 ballot issue is planned to ask voters to renew the temporary parks sales tax for 10 more years. If approved, the additional projects contingent on the passing of the ballot would be funded in FY 22.



# Public Safety Departments

## Description:

The City has three departments that are grouped together as Public Safety Departments. These include Police, Fire, and Municipal Court. All of these departments are accounted for in the City's General Fund. While there are some grant revenues to help offset the costs of these operations, most of the funding is classified as discretionary coming from general city funding and can be moved from one department to any other department that is funded with general city funding. The Capital Projects for Public Safety departments are budgeted in the Capital Projects Fund.

## Police (CPD):

The Police Department serves as the primary law enforcement agency for the City. Its mission is to reduce crime and improve public safety by enforcing the law, solving problems, and encouraging citizen responsibility for community safety and quality of life.

## Fire (CFD):

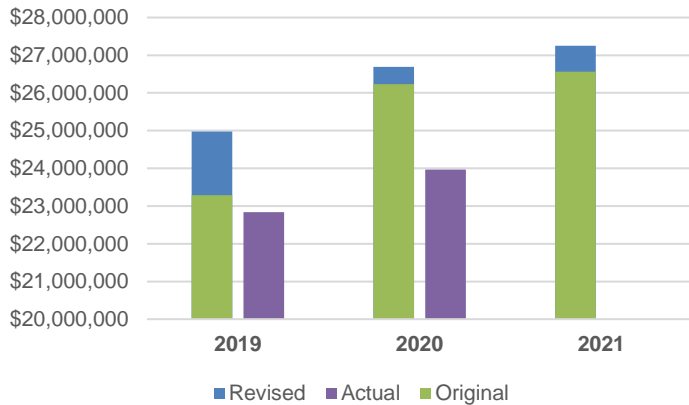
The Fire Department is charged with protecting lives and property from fire, explosion, hazardous materials and other natural or man-made disasters, or any other situation that threatens the well-being of our citizens.

## Municipal Court:

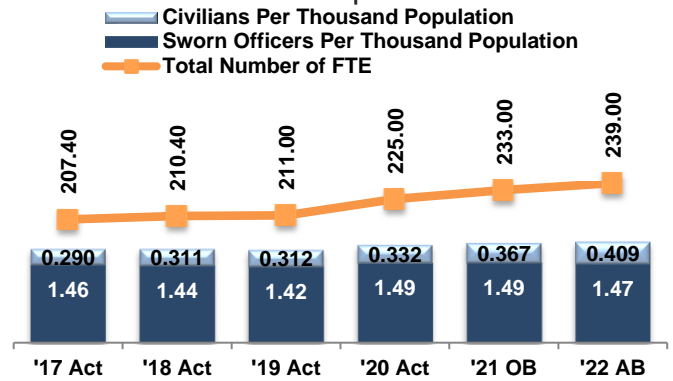
Municipal Court processes violations of City ordinances resulting from citizen complaints, traffic violations, and misdemeanor arrests. Activities include processing traffic violations and recording convictions, collection of fines, scheduling of trials, preparation of dockets, serving subpoenas, and issuing and service of warrants for traffic violations and other charges.

# Public Safety: Police Department

## Revised Budget vs Actual Expenditures



## Full Time Equivalent



In FY 20, 11 positions were transferred from other departments to consolidate all commissioned positions in the Police Department.

## Total Appropriations (Expenditures)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Operating:</b>						
Personnel Services	\$20,461,721	\$19,526,470	\$21,029,023	\$24,660,617	\$22,212,311	17.3%
Materials & Supplies	\$1,794,290	\$1,153,662	\$1,338,303	\$1,427,678	\$1,427,678	6.7%
Travel & Training	\$269,473	\$110,999	\$181,320	\$186,820	\$186,820	3.0%
Intragov. Charges	\$2,388,182	\$2,208,853	\$2,305,385	\$2,253,962	\$2,253,962	(2.2%)
Utilities	\$217,470	\$209,602	\$218,888	\$291,530	\$291,530	33.2%
Services & Misc.	\$855,193	\$651,753	\$814,853	\$943,588	\$943,588	15.8%
Transfers	\$659,630	\$659,630	\$0	\$0	\$0	-
Capital Additions	\$703,962	\$105,462	\$675,096	\$42,500	\$42,500	(93.7%)
<b>Total Operating</b>	<b>\$27,349,921</b>	<b>\$24,626,430</b>	<b>\$26,562,868</b>	<b>\$29,806,695</b>	<b>\$27,358,389</b>	<b>12.2%</b>
One-Time				\$1,172,917		
On-Going				\$28,633,778		

## Dedicated Funding Sources

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
Rev From Other Govt	\$458,823	\$365,534	\$392,147	\$328,026	\$328,026	(16.4%)
Miscellaneous	\$208,300	\$330,762	\$26,500	\$11,500	\$11,500	(56.6%)
Transfers	\$659,630	\$659,630	\$0	\$0	\$0	-
<b>Total Dedicated Funding</b>	<b>\$1,326,753</b>	<b>\$1,355,926</b>	<b>\$418,647</b>	<b>\$339,526</b>	<b>\$339,526</b>	<b>(18.9%)</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Administration	9.00	9.00	13.00	15.00	15.00	2.00
Operations	133.00	133.00	121.00	133.00	133.00	12.00
Support Services	32.00	32.00	0.00	0.00	0.00	-
Special Services	10.00	10.00	57.00	44.00	44.00	(13.00)
Investigative Operations Support	41.00	41.00	42.00	47.00	47.00	5.00
<b>Total Personnel</b>	<b>225.00</b>	<b>225.00</b>	<b>233.00</b>	<b>239.00</b>	<b>239.00</b>	<b>6.00</b>
Full-Time	225.00	225.00	233.00	239.00	239.00	6.00
Part-Time	0.00	0.00	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>225.00</b>	<b>225.00</b>	<b>233.00</b>	<b>239.00</b>	<b>239.00</b>	<b>6.00</b>
Sworn Officer Positions	184.00	184.00	187.00	187.00	187.00	-
Civilian Positions	41.00	41.00	46.00	52.00	52.00	6.00
<b>Total Positions</b>	<b>225.00</b>	<b>225.00</b>	<b>233.00</b>	<b>239.00</b>	<b>239.00</b>	<b>6.00</b>

## Department Summary

### Description

The Police Department serves as the primary law enforcement agency for the City. Its mission is to be a model police organization in partnership with our customers, operating in a participative, team based environment to deliver quality community oriented services in a proactive and efficient manner.

### Department Objectives

- Build upon our effective law enforcement tradition
- Establish partnerships to achieve a safer community
- Use innovative technology to maximize our performance
- Provide a rewarding work environment and invest in personnel development
- Communicate effectively, both internally and externally
- Apply intelligence-led policing to deploy resources and assess effectiveness
- Promote accountability through geographic-based policing
- Effectively and efficiently use our available resources
- Evaluate and implement strategies to ensure fair and equitable policing

### Highlights/Significant Changes

- Six (6) FTE positions will be added in FY 22 as follows: one (1) Custodian and one (1) Community Service Aide, both to staff the new Molly Thomas-Bowden precinct site; one (1) Records Custodian to assist with sunshine requests; one (1) Property & Evidence Technician; one (1) Civilian Investigator for background investigations; and one (1) Crime Scene Investigator. The addition of these six civilian positions will help free up time currently spent by sworn personnel on non-sworn duties and with the backlog of current staff duties.
- Beginning in FY 22, Fleet replacements and related equipment will no longer be included in the police budget. This change resulted in a reduction of \$960,800 for the FY 22 budget.
- FY 22 Intergovernmental charges decreased by \$51,423 due to a change in how some fees are calculated and charged out to departments. When the charges are entered each month, many charges will be based on actuals for the month, rather than the budgeted amounts, and will likely come in lower than budgeted.
- The following grants are anticipated to be awarded for FY 22 from the Department of Transportation-Traffic and Highway Safety Division:
 

oDWI Full Time Unit Grant	oHMV Enforcement Grant
oDWI Saturation Enforcement Grant	oYouth Alcohol Grant
oHazardous Moving Violations (HMOV) Full Time Unit Grant	
- The new Molly Thomas-Bowden precinct site in the north part of the city (budgeted in the Capital Projects Fund) opened in the 4th quarter of FY 21. North Beat Patrol Officers and the Community Outreach Unit operate out of this building 24 hours a day. Due to current support staff levels, this site is only open to the public Monday through Friday 8am-5pm. Future budgets will need to include additional support staff in order to extend the hours of operation available to the public.

### Strategic Priorities:

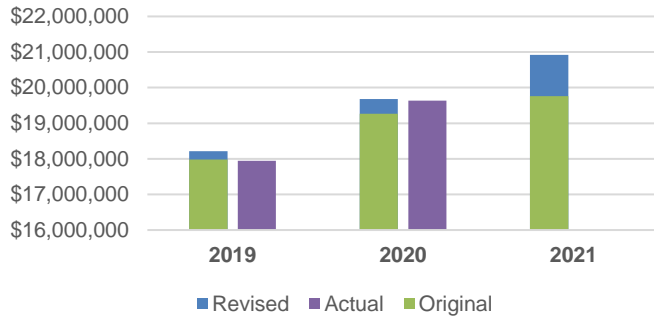
- **Safe Neighborhoods:** In FY 22, Patrol Officers will continue to work the 12-hour schedule that took effect September 5, 2021. The change from 10 hours to 12 hours maximizes efficiency, officer availability, and proximity to citizens. As staffing levels allow, the 12-hour shift increases opportunities for assigning more officers to Community Outreach beats and creating more proximity to residents. Adding civilian staff, as proposed for FY 22, “frees up” more sworn patrol officer time and allows the Department to get closer to average benchmarked policing levels experienced in other cities. Additional civilian staff also enhances the Department’s supporting and special units’ capacity to perform more efficiently.
- **Safe Neighborhoods:** Because of the commitment of Columbia citizens and the expertise provided by University of Missouri researchers, the Department has engaged in an unprecedented level of collaboration to address traffic stop disparities. Citizen advisors appointed by the Police Chief have recommended new and more precise data collection practices, and University researchers have revealed new information about how traffic stop patterns differ across Columbia. The Department will continue this relationship to improve its practice and accountability.
- **Inclusive Community:** With the opening of the Molly Thomas Bowden Neighborhood Policing Center at 1204 International Drive, the City and the Department fulfilled the wishes that residents expressed during neighborhood meetings in north Columbia. An accessible, well-equipped community meeting room with attached catering kitchen is available for the Department’s use and for resident use, by reservation. The Policing Center with its community room is expected to be a hub of neighborhood connection and problem-solving.
- **Organizational Excellence:** The Department continues to progress toward accreditation by the Commission on Accreditation for Law Enforcement Agencies (CALEA), the gold standard for the policing profession. Working toward and finally attaining accredited status will contribute to increased resident satisfaction with public safety customer service and police service quality. Remaining steps include assuring that all required policies, plans and training are in place; a mock assessment; and a site visit from CALEA evaluators.

## Budget Detail by Division

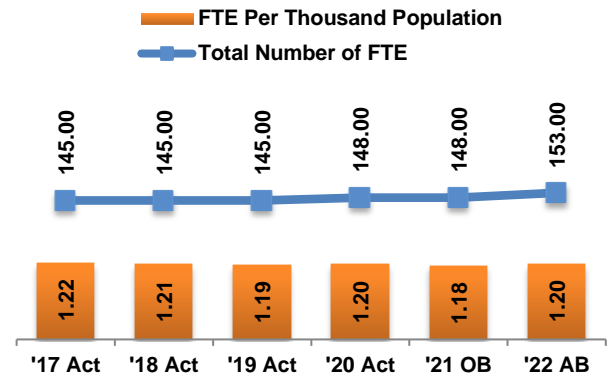
	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Administration (2100)</b>						
Personnel Services	\$895,923	\$921,210	\$1,231,763	\$1,473,652	\$1,305,877	19.6%
Materials & Supplies	\$61,952	\$7,230	\$13,541	\$5,925	\$5,925	(56.2%)
Travel & Training	\$15,000	\$8,898	\$10,000	\$10,000	\$10,000	-
Intragovernmental	\$2,388,182	\$2,208,803	\$2,259,376	\$204,851	\$204,851	(90.9%)
Services & Misc	\$51,250	\$38,810	\$51,750	\$105,750	\$105,750	104.3%
<b>Total</b>	<b>\$3,412,307</b>	<b>\$3,184,950</b>	<b>\$3,566,430</b>	<b>\$1,800,178</b>	<b>\$1,632,403</b>	<b>(49.5%)</b>
<b>Operations (2120)</b>						
Personnel Services	\$11,852,226	\$11,197,848	\$10,960,952	\$14,382,175	\$13,066,498	31.2%
Materials & Supplies	\$356,877	\$314,649	\$149,478	\$163,164	\$163,164	9.2%
Travel & Training	\$86,961	\$24,375	\$61,000	\$62,000	\$62,000	1.6%
Intragovernmental	\$0	\$50	\$0	\$1,312,643	\$1,312,643	-
Services & Misc	\$134,100	\$113,871	\$119,100	\$138,000	\$138,000	15.9%
Capital Additions	\$91,962	\$41,962	\$0	\$0	\$0	-
<b>Total</b>	<b>\$12,522,126</b>	<b>\$11,692,755</b>	<b>\$11,290,530</b>	<b>\$16,057,982</b>	<b>\$14,742,305</b>	<b>42.2%</b>
<b>Support Services (2130)</b>						
Personnel Services	\$2,150,760	\$2,048,515	\$0	\$0	\$0	-
Materials & Supplies	\$1,103,258	\$671,903	\$0	\$0	\$0	-
Travel & Training	\$7,500	\$4,178	\$0	\$0	\$0	-
Utilities	\$217,470	\$209,140	\$0	\$0	\$0	-
Services & Misc	\$481,369	\$353,545	\$0	\$0	\$0	-
Transfers	\$659,630	\$659,630	\$0	\$0	\$0	-
Capital Additions	\$612,000	\$63,500	\$0	\$0	\$0	-
<b>Total</b>	<b>\$5,231,987</b>	<b>\$4,010,410</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-</b>
<b>Special Services (2140)</b>						
Personnel Services	\$1,136,574	\$1,205,157	\$4,402,221	\$3,561,608	\$3,079,181	(19.1%)
Materials & Supplies	\$174,237	\$78,445	\$1,105,639	\$1,175,722	\$1,175,722	6.3%
Travel & Training	\$103,245	\$58,940	\$82,820	\$84,820	\$84,820	2.4%
Intragovernmental	\$0	\$0	\$46,009	\$443,287	\$443,287	863.5%
Utilities	\$0	\$462	\$218,888	\$291,530	\$291,530	33.2%
Services & Misc	\$35,200	\$35,051	\$534,853	\$550,764	\$550,764	3.0%
Capital Additions	\$0	\$0	\$645,000	\$36,500	\$36,500	(94.3%)
<b>Total</b>	<b>\$1,449,256</b>	<b>\$1,378,054</b>	<b>\$7,035,430</b>	<b>\$6,144,231</b>	<b>\$5,661,804</b>	<b>(12.7%)</b>
<b>Investigative Operations Support (2150)</b>						
Personnel Services	\$4,426,238	\$4,153,741	\$4,434,087	\$5,243,182	\$4,760,755	18.2%
Materials & Supplies	\$97,966	\$81,436	\$69,645	\$82,867	\$82,867	19.0%
Travel & Training	\$56,767	\$14,608	\$27,500	\$30,000	\$30,000	9.1%
Intragovernmental	\$0	\$0	\$0	\$293,181	\$293,181	-
Services & Misc	\$153,274	\$110,477	\$109,150	\$149,074	\$149,074	36.6%
Capital Additions	\$0	\$0	\$30,096	\$6,000	\$6,000	(80.1%)
<b>Total</b>	<b>\$4,734,245</b>	<b>\$4,360,261</b>	<b>\$4,670,478</b>	<b>\$5,804,304</b>	<b>\$5,321,877</b>	<b>24.3%</b>
<b>Department Totals</b>						
Personnel Services	\$20,461,721	\$19,526,470	\$21,029,023	\$24,660,617	\$22,212,311	17.3%
Materials & Supplies	\$1,794,290	\$1,153,662	\$1,338,303	\$1,427,678	\$1,427,678	6.7%
Travel & Training	\$269,473	\$110,999	\$181,320	\$186,820	\$186,820	3.0%
Intragovernmental	\$2,388,182	\$2,208,853	\$2,305,385	\$2,253,962	\$2,253,962	(2.2%)
Utilities	\$217,470	\$209,602	\$218,888	\$291,530	\$291,530	33.2%
Services & Misc	\$855,193	\$651,753	\$814,853	\$943,588	\$943,588	15.8%
Transfers	\$659,630	\$659,630	\$0	\$0	\$0	-
Capital Additions	\$703,962	\$105,462	\$675,096	\$42,500	\$42,500	(93.7%)
<b>Total</b>	<b>\$27,349,921</b>	<b>\$24,626,430</b>	<b>\$26,562,868</b>	<b>\$29,806,695</b>	<b>\$27,358,389</b>	<b>12.2%</b>

# Public Safety: Fire Department

Revised Budget vs Actual Expenditures



Full Time Equivalent



## Total Expenditures

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Operating Expenditures:</b>						
Personnel Services	\$17,328,713	\$17,328,713	\$17,209,080	\$21,546,852	\$18,840,734	25.2%
Materials & Supplies	\$667,285	\$662,158	\$643,879	\$977,040	\$977,040	51.7%
Travel & Training	\$47,946	\$47,456	\$60,763	\$68,335	\$68,335	12.5%
Intragov. Charges	\$1,056,890	\$1,047,767	\$1,289,089	\$1,203,383	\$1,203,383	(6.6%)
Utilities	\$215,122	\$195,834	\$245,199	\$260,649	\$260,649	6.3%
Services & Misc.	\$322,482	\$310,787	\$315,573	\$386,221	\$386,221	22.4%
Transfers	\$5,616	\$5,616	\$0	\$0	\$0	-
Capital Additions	\$42,163	\$42,163	\$0	\$150,000	\$150,000	-
<b>Total Operating</b>	<b>\$19,686,216</b>	<b>\$19,640,494</b>	<b>\$19,763,583</b>	<b>\$24,592,480</b>	<b>\$21,886,362</b>	<b>24.4%</b>
One-Time				\$376,903		
On-Going				\$24,215,577		

## Dedicated Funding Sources

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
Rev From Other Govt	\$191,530	\$119,649	\$171,424	\$131,645	\$131,645	(23.2%)
Miscellaneous	\$205,993	\$202,481	\$53,184	\$202,905	\$202,905	281.5%
Transfers	\$5,616	\$5,616	\$0	\$0	\$0	-
<b>Total Dedicated Funding</b>	<b>\$403,139</b>	<b>\$327,746</b>	<b>\$224,608</b>	<b>\$334,550</b>	<b>\$334,550</b>	<b>48.9%</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Full-Time	148.00	148.00	148.00	153.00	153.00	5.00
Part-Time	0.00	0.00	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>148.00</b>	<b>148.00</b>	<b>148.00</b>	<b>153.00</b>	<b>153.00</b>	<b>5.00</b>

## Department Summary

### Description

The Columbia Fire Department (CFD) is charged with protecting lives and property from fire, explosion, hazardous materials and other natural or man-made disasters, or any other situation that threatens the well-being of our customers. By also providing emergency medical, public fire education, fire investigation and code enforcement services to the public, the Department takes an active role in improving the overall safety of our customers.

### Department Objectives

- (1) Deliver effective emergency and non-emergency services to minimize death, injury, property, and environmental loss to our community within acceptable time/distance criteria.
- (2) Provide a safe work environment for our personnel by continuing to train fire/rescue personnel to the required standards.
- (3) Provide excellent customer service to the citizens and visitors of Columbia by providing fire and life safety programs.
- (4) Provide a code enforcement program that includes fire inspections and review of construction plans.
- (5) Support operating divisions with sufficient staff and supplies.
- (6) Maintain fiscal responsibility and continue capital improvement programs.

### Highlights/Significant Changes

- Total CFD calls for service in 2020 were 13,250, an increase of 2.6% from 2019. As of June 20, 2021, calls are 363 ahead of 2020 (6% increase).
- The Columbia Fire Department received international accreditation through the Commission on Fire Accreditation International (CFAI) in March of 2019.
- Due to budget constraints there are no fleet replacements budgeted for FY 22. Fire truck replacements are funded by the capital improvement sales tax and are reflected in public safety capital projects later in this document.
- In FY 22, the Fire Department plans to continue to search to acquire land for fire station #10 in the east. The construction costs are reflected in the public safety capital projects section. There will need to be \$60,000 budgeted per station in operating expenses once each station is completed. Fire station #11, in the southwest, is due to break ground in August 2021 and should open by August 2022.
- Permanent positions had not increased from FY 16 to FY 19, and employees per capita had decreased from 1.24 per thousand to 1.19 per thousand. The Fire Department was approved for 5 additional positions; 4 Firefighters and 1 Equipment Technician. The Firefighter positions add badly needed additional staffing to our daily roster. We are in the process of adding new fire stations, which will be opened with existing staffing, spreading already thin resources to a critical point. Additional operational personnel are badly needed within the fire department.
- The Equipment Technician will significantly increase the effectiveness and efficiency in the procurement, accountability, maintenance, inventory, and replacement of all equipment and goods within the fire department. These services are provided currently by a dozen different people, on different shifts, and in different facilities, creating obvious performance gaps.

### Strategic Priority:

The Fire Department falls under Safe Neighborhoods per the new Strategic Plan approved by the City Council in July 2021.

### Authorized Full Time Equivalent (FTE) by Division

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Administration	7.00	7.00	7.00	8.00	8.00	1.00
Emergency Services	133.00	133.00	133.00	138.00	138.00	5.00
Departmental Services	2.00	2.00	2.00	1.00	1.00	(1.00)
Fire Marshal's Division	6.00	6.00	6.00	6.00	6.00	-
<b>Total Personnel</b>	<b>148.00</b>	<b>148.00</b>	<b>148.00</b>	<b>153.00</b>	<b>153.00</b>	<b>5.00</b>
Full-Time	148.00	148.00	148.00	153.00	153.00	5.00
Part-Time	0.00	0.00	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>148.00</b>	<b>148.00</b>	<b>148.00</b>	<b>153.00</b>	<b>153.00</b>	<b>5.00</b>

# Public Safety: Fire Department

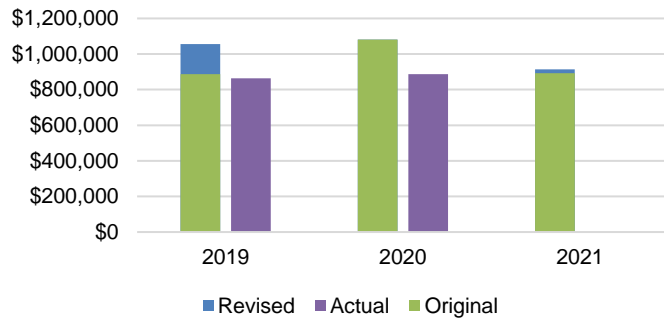
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## Budget Detail by Division

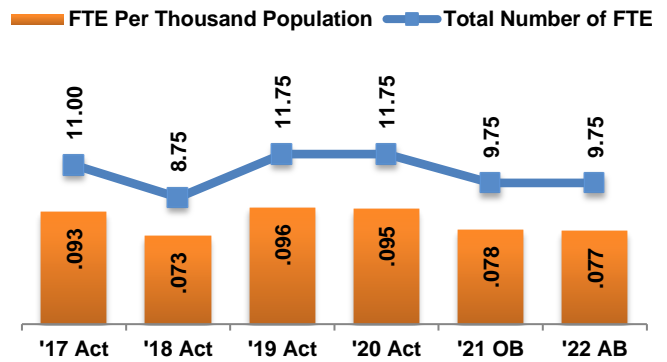
	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Administration (2310)</b>						
Personnel Services	\$939,556	\$895,237	\$921,563	\$1,149,497	\$990,569	24.7%
Materials & Supplies	\$13,796	\$10,575	\$162,967	\$250,162	\$250,162	53.5%
Travel & Training	\$3,469	\$3,273	\$0	\$0	\$0	-
Intragovernmental	\$1,034,451	\$1,026,534	\$1,275,309	\$115,147	\$115,147	(91.0%)
Utilities	\$1,872	\$1,872	\$1,872	\$2,184	\$2,184	16.7%
Services & Misc	\$17,180	\$14,654	\$15,450	\$74,400	\$74,400	381.6%
<b>Total</b>	<b>\$2,010,324</b>	<b>\$1,952,144</b>	<b>\$2,377,161</b>	<b>\$1,591,390</b>	<b>\$1,432,462</b>	<b>(33.1%)</b>
<b>Emergency Services (2320)</b>						
Personnel Services	\$15,356,199	\$15,510,931	\$15,244,279	\$19,122,992	\$16,793,353	25.4%
Materials & Supplies	\$567,523	\$597,251	\$436,315	\$671,984	\$671,984	54.0%
Travel & Training	\$33,651	\$33,681	\$6,000	\$3,572	\$3,572	(40.5%)
Intragovernmental	\$22,439	\$21,233	\$13,780	\$975,045	\$975,045	6975.8%
Utilities	\$159,046	\$164,670	\$189,272	\$204,722	\$204,722	8.2%
Services & Misc	\$268,025	\$267,483	\$276,501	\$287,972	\$287,972	4.1%
Capital Additions	\$6,605	\$6,605	\$0	\$150,000	\$150,000	-
<b>Total</b>	<b>\$16,413,487</b>	<b>\$16,601,854</b>	<b>\$16,166,147</b>	<b>\$21,416,287</b>	<b>\$19,086,648</b>	<b>32.5%</b>
<b>Departmental Services (2330)</b>						
Personnel Services	\$317,403	\$264,871	\$316,902	\$267,904	\$267,904	(15.5%)
Materials & Supplies	\$23,226	\$14,914	\$20,283	\$28,575	\$28,575	40.9%
Travel & Training	\$4,345	\$4,243	\$54,763	\$64,763	\$64,763	18.3%
Intragovernmental	\$0	\$0	\$0	\$62,910	\$62,910	-
Utilities	\$52,020	\$27,108	\$51,871	\$51,871	\$51,871	-
Services & Misc	\$10,962	\$8,661	\$6,642	\$7,340	\$7,340	10.5%
<b>Total</b>	<b>\$407,956</b>	<b>\$319,797</b>	<b>\$450,461</b>	<b>\$483,363</b>	<b>\$483,363</b>	<b>7.3%</b>
<b>Fire Marshal's Division (234x)</b>						
Personnel Services	\$715,555	\$657,674	\$726,336	\$1,006,459	\$788,908	38.6%
Materials & Supplies	\$62,740	\$39,418	\$24,314	\$26,319	\$26,319	8.2%
Travel & Training	\$6,481	\$6,260	\$0	\$0	\$0	-
Intragovernmental	\$0	\$0	\$0	\$50,281	\$50,281	-
Utilities	\$2,184	\$2,184	\$2,184	\$1,872	\$1,872	(14.3%)
Services & Misc	\$26,315	\$19,989	\$16,980	\$16,509	\$16,509	(2.8%)
Transfers	\$5,616	\$5,616	\$0	\$0	\$0	-
Capital Additions	\$35,558	\$35,558	\$0	\$0	\$0	-
<b>Total</b>	<b>\$854,449</b>	<b>\$766,699</b>	<b>\$769,814</b>	<b>\$1,101,440</b>	<b>\$883,889</b>	<b>43.1%</b>
<b>Department Totals</b>						
Personnel Services	\$17,328,713	\$17,328,713	\$17,209,080	\$21,546,852	\$18,840,734	25.2%
Materials & Supplies	\$667,285	\$662,158	\$643,879	\$977,040	\$977,040	51.7%
Travel & Training	\$47,946	\$47,456	\$60,763	\$68,335	\$68,335	12.5%
Intragovernmental	\$1,056,890	\$1,047,767	\$1,289,089	\$1,203,383	\$1,203,383	(6.6%)
Utilities	\$215,122	\$195,834	\$245,199	\$260,649	\$260,649	6.3%
Services & Misc	\$322,482	\$310,787	\$315,573	\$386,221	\$386,221	22.4%
Transfers	\$5,616	\$5,616	\$0	\$0	\$0	-
Capital Additions	\$42,163	\$42,163	\$0	\$150,000	\$150,000	-
<b>Total</b>	<b>\$19,686,216</b>	<b>\$19,640,494</b>	<b>\$19,763,583</b>	<b>\$24,592,480</b>	<b>\$21,886,362</b>	<b>24.4%</b>

# Public Safety: Municipal Court

Revised Budget vs Actual Expenditures



Full Time Equivalent



## Total Expenditures

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Operating Expenditures:</b>						
Personnel Services	\$831,495	\$717,659	\$700,674	\$820,284	\$747,355	17.1%
Materials & Supplies	\$63,883	\$25,426	\$63,883	\$61,883	\$61,883	(3.1%)
Travel & Training	\$7,000	\$2,608	\$7,000	\$7,000	\$7,000	-
Intragov. Charges	\$121,463	\$107,947	\$63,592	\$63,681	\$63,681	0.1%
Utilities	\$7,140	\$6,889	\$6,552	\$5,304	\$5,304	(19.0%)
Services & Misc.	\$50,316	\$27,232	\$50,316	\$52,316	\$52,316	4.0%
<b>Total Appropriations (Exp)</b>	<b>\$1,081,297</b>	<b>\$887,761</b>	<b>\$892,017</b>	<b>\$1,010,468</b>	<b>\$937,539</b>	<b>13.3%</b>
One-Time				\$0		
On-Going				\$1,010,468		

## Dedicated Funding Sources

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
Miscellaneous	\$8,000	\$17,945	\$8,000	\$13,404	\$13,404	67.6%
<b>Total Dedicated Funding</b>	<b>\$8,000</b>	<b>\$17,945</b>	<b>\$8,000</b>	<b>\$13,404</b>	<b>\$13,404</b>	<b>67.6%</b>

## Authorized Full Time Equivalent (FTE) by Division

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Full-Time	11.00	11.00	9.00	9.00	9.00	-
Part-Time	0.75	0.75	0.75	0.75	0.75	-
<b>Total FTE</b>	<b>11.75</b>	<b>11.75</b>	<b>9.75</b>	<b>9.75</b>	<b>9.75</b>	<b>-</b>

## Department Summary

### Description

The Municipal Court, under the City Charter, is organized to process violations of City ordinances resulting from citizen complaints, traffic violations, and misdemeanor arrests. By State statute it is a division of the Circuit Court of Boone County and subject to the administrative authority of the Presiding Judge of that court. Activities include processing traffic violations and recording convictions, collection of fines, scheduling of trials, and preparation of dockets. The court is also charged with serving subpoenas, issuing search warrants, and issuing and service of warrants for traffic violations and other charges.

### Department Objectives

- (1) Process docket and record municipal ordinance violations
- (2) Collect fines
- (3) Schedule and conduct trials
- (4) Monitor compliance with orders
- (5) Issue and serve subpoenas
- (6) Issue and serve summonses and warrants
- (7) Report monthly to the Circuit Court and the Office of State Courts Administrator

### Highlights/Significant Changes

- In February 2021, the Columbia Municipal Court was required by the Supreme Court to adapt ShowMe Courts for the new case management system.
- The Municipal Court continues to offer extended office hours of 7:30 AM to 5:30 PM Monday through Friday. Municipal Court is open 50 hours per week, and two evenings per month starting at 5:30 PM for arraignments.
- Municipal Court continues to hold the Community Support Docket, (which occurs the first Monday of each month) specifically designed for Veterans and the homeless population.
- Community service is now offered in all cases including stay of judgements.
- Municipal Court will continue to offer weddings as a service.

# Public Safety: Municipal Court

110016xx

## Budget Detail by Division

	Actual FY 2020	Adj. Budget FY 2021	Estimated FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Court Operations (1610)</b>						
Personnel Services	\$594,715	\$560,974	\$518,213	\$613,332	\$555,822	18.4%
Materials & Supplies	\$63,883	\$25,426	\$63,883	\$61,883	\$61,883	(3.1%)
Travel & Training	\$7,000	\$2,608	\$7,000	\$7,000	\$7,000	-
Intragov. Charges	\$115,871	\$102,589	\$61,256	\$59,523	\$59,523	(2.8%)
Utilities	\$7,140	\$6,889	\$6,552	\$5,304	\$5,304	(19.0%)
Services & Misc.	\$50,316	\$27,232	\$50,316	\$52,316	\$52,316	4.0%
<b>Total</b>	<b>\$838,925</b>	<b>\$725,718</b>	<b>\$707,220</b>	<b>\$799,358</b>	<b>\$741,848</b>	<b>13.0%</b>
<b>Traffic Violations (1620)</b>						
Personnel Services	\$236,780	\$156,685	\$182,461	\$206,952	\$191,533	13.4%
Intragov. Charges	\$5,592	\$5,358	\$2,336	\$4,158	\$4,158	78.0%
<b>Total</b>	<b>\$242,372</b>	<b>\$162,043</b>	<b>\$184,797</b>	<b>\$211,110</b>	<b>\$195,691</b>	<b>14.2%</b>
<b>Department Totals</b>						
Personnel Services	\$831,495	\$717,659	\$700,674	\$820,284	\$747,355	17.1%
Materials & Supplies	\$63,883	\$25,426	\$63,883	\$61,883	\$61,883	(3.1%)
Travel & Training	\$7,000	\$2,608	\$7,000	\$7,000	\$7,000	-
Intragov. Charges	\$121,463	\$107,947	\$63,592	\$63,681	\$63,681	0.1%
Utilities	\$7,140	\$6,889	\$6,552	\$5,304	\$5,304	(19.0%)
Services & Misc.	\$50,316	\$27,232	\$50,316	\$52,316	\$52,316	4.0%
<b>Total</b>	<b>\$1,081,297</b>	<b>\$887,761</b>	<b>\$892,017</b>	<b>\$1,010,468</b>	<b>\$937,539</b>	<b>13.3%</b>

## Authorized Full Time Equivalent (FTE) by Division

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
General Court Operations	7.75	7.75	6.75	6.75	6.75	-
Traffic Violations Bureau	4.00	4.00	3.00	3.00	3.00	-
<b>Total Personnel</b>	<b>11.75</b>	<b>11.75</b>	<b>9.75</b>	<b>9.75</b>	<b>9.75</b>	<b>-</b>
Full-Time	11.00	11.00	9.00	9.00	9.00	-
Part-Time	0.75	0.75	0.75	0.75	0.75	-
<b>Total FTE</b>	<b>11.75</b>	<b>11.75</b>	<b>9.75</b>	<b>9.75</b>	<b>9.75</b>	<b>-</b>

# Supporting Activity Departments

## Description

Supporting activity departments are those departments that provide goods and services to other City departments on a cost-reimbursement basis. These departments are generally classified as Internal Service Funds, with the exception of Facilities Management and Community Relations which are now reported in General Fund.

The most significant revenues for these departments are the fees and service charges they receive from providing goods and services to other City departments. All of the funding sources within these funds are dedicated and cannot be moved from one department to another.

In the City departments which receive goods and services from supporting activity departments, the fees are accounted for in the Intragovernmental Charges category.

A brief discussion of the methodology used to recover these charges is included in each department's section.

## Employee Benefit Fund

The Employee Benefit Fund accounts for the transactions and reserves associated with the City's medical, dental, prescription drug, life, and long-term disability programs for City employees, and other benefits such as safety and service awards, and sick leave buyback. Employee health and wellness programs are also managed through this fund. Coverage for health, dental, and prescription drug plans are self-insured. Other coverages are placed with commercial insurance carriers.

## Self Insurance Fund

The Self-Insurance Reserve Fund accounts for the transactions and reserves associated with the City's Self-Insurance Program. This program provides coverage for the City's workers' compensation, and property and casualty claims. Claims administration is managed by the Finance Department.

## Facilities Management

Facilities Management provides custodial services to City Hall, Howard Building, Gentry Building, Sanford Kimpton (Health) Building, Wabash, and Grissum Building. Building maintenance is provided to these facilities as well as the Walton Building, police buildings (excluding the Training Facility) and other City facilities. In FY 21 the Custodial and Building Maintenance Fund was eliminated. The operations were moved to the General Fund and renamed Facilities Management to more accurately describe their functions. Now that the operation is in the General Fund, there will no longer be charges to General Fund departments for these services.

## Fleet Operations Fund

The Fleet Operations Division provides preventive maintenance, mechanical repair, repair parts, acquisition support, and fuel for the vehicles and equipment belonging to all departments.

## Vehicle & Equipment Replacement Fund (VERF)

The VERF ensures adequate funds are available to fund the replacement of vehicles and equipment, stabilizes budgeting for major purchases, provides sufficient cash flow for annual purchases of equipment greater than or equal to \$5,000 and promotes the use of fuel-efficient equipment and vehicles powered by alternative fuels when feasible.

## Information Technology Fund

Information Technology (IT) is responsible for support and administration of YAS/400 midrange computers, a Wide Area Network (WAN), Local Area Networks (LANs), telecommunications (PBX), City's website, GIS, personal computers (PCs), and workstations throughout all City departments. IT provides systems development, system enhancements, upgrades, repairs and consulting in regards to individual department needs. IT also works to improve the operational efficiencies of the City as a whole.

## Community Relations

Community Relations provides direct technical and consultation services for City agencies, City Council, and the public. Its umbrella covers coordination of communications strategies; print and broadcast outlets, and central document support services. It has become increasingly responsible for operation and facilitation of the City's communications network (excluding telecommunications) and meeting facilities. In FY 21 the Community Relations Fund was eliminated and the operation was moved into the General Fund. Now that the operation is in the General Fund, there will no longer be charges to General Fund departments for these services.

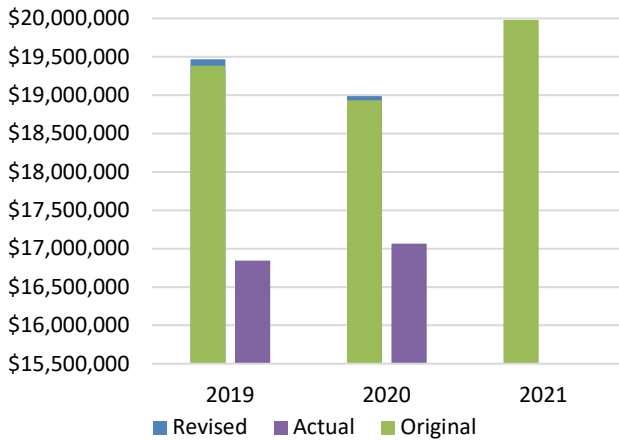
## Utility Customer Services Fund

The Utility Customer Services (UCS) Division is responsible for all billing related activities for the City's Electric, Water, Sewer, Solid Waste, and Storm Water enterprise activities. As the City's primary interface to the customers, UCS staff handle all inquiries and service orders from customers, and related City departments, in an efficient and customer friendly manner. In FY 21 the UCS Fund was eliminated and the operation was divided between the various utility fund budgets (Water, Electric, Sewer, Solid Waste, and Storm Water).

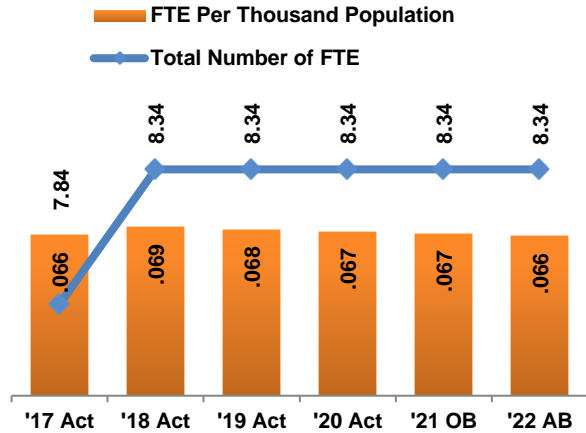
# Employee Benefit Fund

Fund 6590

Revised Budget vs Actual Expenditures



Full Time Equivalent



## Total Appropriations (Expenditures)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Operating:</b>						
Personnel Services	\$731,913	\$684,218	\$731,293	\$818,334	\$786,760	11.9%
Materials & Supplies	\$111,404	\$68,016	\$117,204	\$46,187	\$46,187	(60.6%)
Travel & Training	\$57,300	\$31,999	\$57,300	\$82,300	\$82,300	43.6%
Intragovernmental	\$3,285	\$3,285	\$3,989	\$41,114	\$41,114	930.7%
Utilities	\$3,120	\$3,120	\$3,120	\$3,120	\$3,120	-
Services & Misc.	\$18,047,556	\$16,240,645	\$19,034,897	\$17,856,568	\$17,856,568	(6.2%)
Transfers	\$32,661	\$32,661	\$32,661	\$32,661	\$32,661	-
Capital Additions	\$0	\$0	\$0	\$150,000	\$150,000	-
<b>Total Appropriations (Exp.)</b>	<b>\$18,987,239</b>	<b>\$17,063,944</b>	<b>\$19,980,464</b>	<b>\$19,030,284</b>	<b>\$18,998,710</b>	<b>(4.8%)</b>
One Time				\$150,900		
On-going				\$18,879,384		

## Dedicated Funding Sources

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
Intragovernmental Revenue	\$17,313,331	\$16,580,566	\$18,013,327	\$17,869,839	\$17,869,839	(0.8%)
Investment Revenue	\$57,950	\$161,493	\$157,854	\$92,379	\$92,379	(41.5%)
Miscellaneous	\$2,795,000	\$2,727,314	\$2,795,000	\$2,815,482	\$2,815,482	0.7%
<b>Total Dedicated Sources</b>	<b>\$20,166,281</b>	<b>\$19,469,374</b>	<b>\$20,966,181</b>	<b>\$20,777,700</b>	<b>\$20,777,700</b>	<b>(0.9%)</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Full-Time	8.34	8.34	8.34	8.34	8.34	-
Part-Time	0.00	0.00	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>8.34</b>	<b>8.34</b>	<b>8.34</b>	<b>8.34</b>	<b>8.34</b>	<b>-</b>

## Department Summary

### Description

The Employee Benefit Fund supports the core Human Resources services of benefits administration, training and development, and wellness. This fund accounts for the transactions and reserves associated with the City's medical, dental, vision, prescription drug, Medicare supplement, life, long-term disability, and voluntary benefit programs for City employees and eligible retirees. Health and prescription drug plans are self-insured for City employees and non-Medicare retirees. Medicare retirees have access to a City sponsored fully insured Medicare supplement plan that includes Part D prescription coverage.

Other programs in this division include service awards, retirement sick leave, City University (City U) training programs, mandatory drug and alcohol programs, employee physical programs, and employee wellness programs.

### Highlights/Significant Changes

- Medical, prescription drug, dental, vision, life, long-term disability, COBRA, stop loss insurance, employee assistance program, occupational medicine services and voluntary benefit programs were bid and awarded in 2017. Insurance related benefit changes were implemented January 1, 2018.
- Stop loss coverage for medical and pharmacy claims was increased from \$250,000 to \$400,000 for the plan year beginning January 1, 2019 to decrease the City's monthly stop loss premium. Based on this change, the Budgeted Cash Reserve Target was changed to 50% of total financial uses (less pass throughs) with a 5% increase each year to reach 70% of total financial uses (less pass throughs) by FY 25.
- The City's self-funded health insurance plan continues to be exposed to cost increases in medical claims and prescription drug claims. A shift in the market to the production and availability of more compound and specialty drugs is having a significant impact on the plan, as well as health care inflation. COVID19 is expected to continue to impact the health plan in 2021 and 2022.
- The City closed enrollment in the \$750 PPO plan beginning with the plan year 2017 (January 1, 2017). Employees who were currently in the plan were allowed to stay in that plan, but the plan remains closed to all other current and new employees.
- Enrollment in the \$1,500 PPO plan increased 1% from 2020 to 2021, enrollment in the High Deductible Health Plan (HDHP) increased 1%, and enrollment in the \$750 PPO plan decreased 3%.
- Gross medical premiums will not be increased for the calendar year 2022, due to plan performance in 2020 and 2021.
- The City will continue to pay 100% of the employee only medical premium in the HDHP in 2022.
- The City will continue to contribute \$125 per month for employee-only coverage and \$250 per month for family coverage in a Health Savings Account (HSA) for employees enrolled in the High Deductible Health Plan (HDHP). In FY 22 these costs will be reflected in the department budgets and removed from the Employee Benefit Fund.
- Dental coverage changed from self-funded to fully-insured through Delta Dental beginning plan year 2018 (January 1, 2018). Dental rates will increase by 3% in the plan year 2022.
- Vision insurance rates will increase by 5% in the plan year 2022. Rates still remain below those charged before the current vendor was selected in 2018. Vision coverage is a voluntary benefit.
- Voluntary benefits through Allstate will continue in 2022 with no change to premiums. Employees may enroll or dis-enroll each open enrollment period.
- Pre-65 retiree medical rates will not increase in plan year 2022. Dental rates for all retirees will increase 3% in 2022.
- Post-65 retirees can expect a general premium increase under the City sponsored fully insured Medicare supplement plan for 2022.
- The City recognizes requirements for other post-employment benefits (OPEB) in accordance with GASB Statements 74 and 75. Retirees pay 100% of the premium to participate in the City's health plan, or to purchase coverage under the fully insured Medicare supplement plan. The Actuarially Determined Contribution (ADC) on 10/1/18 was \$0. The funded status of the plan is 102.41%. The unfunded Actuarial Accrued Liability (AAL) on 10/1/18 was (\$90,427). An OPEB valuation to calculate AAL is required every 2 years; the next calculation is as of 10/1/2020.
- Completed sixth annual IRS reporting mandates under the Affordable Care Act (ACA), for tax year 2020. This is required for health coverage provided to employees, COBRA participants and non-Medicare retirees under the City's self-funded medical plan.
- The City integrates Affordable Care Act (ACA) mandatory provisions into our health plans: coverage for children up to age 26, elimination of lifetime and annual dollar limits on benefits, elimination of OTC medicines/drugs as eligible expenses for flex spending accounts, preventative care coverage at 100%, uniform summary plan descriptions, and elimination of pre-existing condition exclusions. In 2015, the mandate to offer medical coverage to any employee averaging 30 or more hours per week took effect. The Patient Centered Outcome Fee of \$2.66 per covered member is the required ACA fee the City will pay in 2021 for plan year 2020.
- Completed annual employee benefit survey for 2021. Seventy-five percent (75%) of the 467 employees who responded agree that the City of Columbia offers a competitive benefit program.
- Funding to provide Post Traumatic Stress (PTSD) counseling to City employees was approved in the FY 21 budget. This program was implemented in FY 21 and is a new counseling service available to eligible employees, separate from the regular Employee Assistance Program (EAP).
- Employee Wellness continues to add programs to support the eight dimensions of well-being, creating a holistic integration of social, emotional, intellectual, physical, spiritual, occupational, financial and environmental well-being programs and activities. Employee wellness programs target the prevention and reduction of high claim chronic health conditions in the medical insurance plan. Programs include: physical activity challenges, nutrition education, exercise classes, discounted ARC memberships, Rally wellness incentive program, and a fitness facility in City Hall. Employee Wellness partners with Public Health and Human Services (PHHS) to offer vaccinations to employees. In support of the strategic plan, Wellness and City U continue to offer financial literacy training to all employees.

## Department Summary - continued

## Highlights/Significant Changes - continued

- In calendar year 2016 Employee Wellness implemented the City's first formal wellness incentive program to encourage employees to develop healthy habits and establish a medical home. In 2020 89 employees successfully completed all four components of the program. The program continues for an eighth year in 2022.
- Employee Wellness and City U offer a financial literacy training program. In FY 20, 13 employees completed the online course. Due to COVID-19 no in-person classes were offered.
- Employee Wellness transitioned to hands only CPR training in FY 21. This training will be offered as an online course.
- Employee Wellness partners with IT/GIS to maintain an online mapping system to track all AEDS located in city facilities.
- In FY 21 Employee Wellness continues to coordinate medical physicals for positions in public safety and positions requiring a Commercial Driver's license (CDL).
- Drug and alcohol testing for new and federally-mandated employees is a function of this program. The Federal Motor Carrier Safety Administration (FMCSA) mandatory drug and alcohol clearinghouse program was implemented January 1, 2020.
- City U provides centralized training to improve employee job performance, capacity and leadership skills. Training includes new employee orientation, customer service, Supervisor's Apprenticeship, Manager's Journey, and other training determined through needs assessments. A non-supervisory training series, Leadership Advancement for Dedicated and Devoted Employees Ready to Supervise (LADDERS), is provided to develop leaders within our organization, preparing them to promote to supervisory roles. 425 employees have participated to-date; 41 have been promoted to supervisory positions. The twelfth cohort will start in October 2021.
- In FY 19 City U added the Colleagues Learning Innovative Management Behaviors for Success (CLIMBS) program which is designed to inspire and train graduates from the LADDERS program and move those employees into stronger leadership roles within our organization. Some have the skills and desire to become a City supervisor, and others want to improve their talent and continue leading in their areas of specialization. 14 employees successfully completed the program in November 2020. To date 2 participants have been promoted to supervisory positions. The third cohort will start in July 2021.
- Our Training Coordinator is now a Gallup-Certified Strengths Coach and started coaching their first work unit in FY 20. The certified coach leads conversations, focused on helping employees achieve their purpose using their Clifton Strengths.
- Employee Benefit manages and administers a citywide college tuition reimbursement program. 18 employees participated in this program in the first 9 months of FY 21. Based on current enrollment, it is anticipated that the entire \$25,000 budget will be spent this fiscal year.

## Fee and Service Charge Methodology

- Three intragovernmental charges, the Employee Wellness fee, the City University fee and the Insurance Administration fee, are used to charge out costs for those programs to the other city budgets.
- The Employee Wellness fee allocates costs for activities such as Hepatitis shots, flu shots, Tetanus shots, police, fire and DOT physicals, CDL drug testing, and TB testing directly to the departments based on their usage. Other costs of the operation are allocated to departments on a per employee basis.
- The City University Fee recovers the cost of this program by allocating the costs to departments based on the number of employees.
- The Insurance Administration fee recovers the cost of non-claim and premium related costs related to insurance benefits offered to City employees by allocating the costs to departments based on the number of employees.

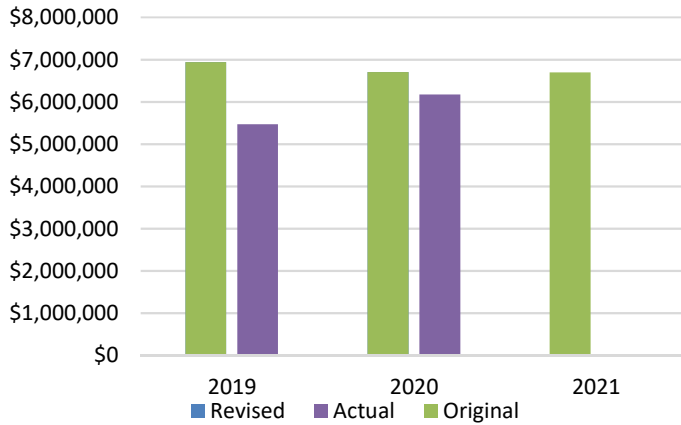
## Authorized Full Time Equivalent (FTE) by Division

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Insurance (1310)	3.10	3.10	3.10	3.40	3.40	0.30
Employee Wellness (1350)	2.82	2.82	3.02	2.82	2.82	(0.20)
City University (1355)	2.42	2.42	2.22	2.12	2.12	(0.10)

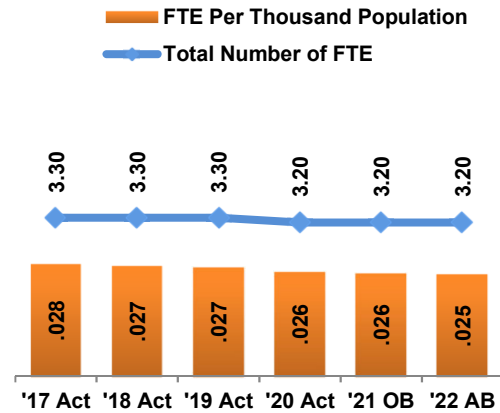
## Department Totals:

Full-Time	8.34	8.34	8.34	8.34	8.34	-
Part-Time	0.00	0.00	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>8.34</b>	<b>8.34</b>	<b>8.34</b>	<b>8.34</b>	<b>8.34</b>	<b>-</b>

## Revised Budget vs. Actual Expenditures



## Full Time Equivalent



## Total Expenditures

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Operating Expenditures:</b>						
Personnel Services	\$274,059	\$294,894	\$274,191	\$289,776	\$289,776	5.7%
Materials & Supplies	\$14,800	\$2,368	\$14,800	\$32,030	\$32,030	116.4%
Travel & Training	\$10,370	(\$408)	\$10,370	\$10,370	\$10,370	-
Intragovernmental	\$5,783	\$5,783	\$5,679	\$89,362	\$89,362	1473.6%
Utilities	\$1,248	\$1,248	\$1,248	\$1,248	\$1,248	-
Services & Misc.	\$6,347,044	\$5,822,773	\$6,341,926	\$6,957,806	\$6,957,806	9.7%
Transfers	\$44,880	\$44,880	\$44,880	\$44,880	\$44,880	-
<b>Total Operating Expenditures</b>	<b>\$6,698,184</b>	<b>\$6,171,539</b>	<b>\$6,693,094</b>	<b>\$7,425,472</b>	<b>\$7,425,472</b>	<b>10.9%</b>
One Time				\$12,620		
On-going				\$7,412,852		

## Dedicated Funding Sources

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
Intragovernmental Revenue	\$6,095,960	\$6,095,960	\$5,974,041	\$5,994,399	\$5,994,399	0.3%
Investment Revenue	\$253,039	\$346,421	\$306,338	\$292,457	\$292,457	(4.5%)
Miscellaneous	\$0	\$461,682	\$0	\$0	\$0	-
<b>Total Dedicated Funding Sources</b>	<b>\$6,348,999</b>	<b>\$6,904,063</b>	<b>\$6,280,379</b>	<b>\$6,286,856</b>	<b>\$6,286,856</b>	<b>0.1%</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Full-Time	3.20	3.20	3.20	3.20	3.20	-
Part-Time	0.00	0.00	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>3.20</b>	<b>3.20</b>	<b>3.20</b>	<b>3.20</b>	<b>3.20</b>	<b>-</b>

## Department Summary

### Description

The City of Columbia's Self-Insurance Fund accounts for the transactions and reserves associated with the City's Self-Insurance Program. This program provides coverage for the City's workers' compensation and property and casualty claims. Claims administration is managed by the Risk Management Division of the City's Finance Department.

### Department Objectives

The Self-Insurance Fund, managed by the Risk Management Division, supports the departmental objectives by allowing the City to conduct business in an efficient and effective manner through the handling of risk retention, insurance, safety training, and information dissemination. Risk Management is also responsible for monitoring and adhering to applicable federal, state, and local regulations.

### Highlights/Significant Changes

- Achieved a reduction in claim costs during the fiscal year and established viable safety communication and training during COVID-19 restrictions.
- Offered training to City employees in the areas of Mental Health, Stress & Pandemic, Understanding Severe Weather Preparation, Driver Safety, and General Housekeeping Protections. Employees attended/participated in these and other safety training sessions routinely provided throughout the year.
- Regularly scheduled meetings to coordinate efforts/challenges involving Legal, Human Resources, and City Manager's Office.
- Created and implemented lesson plans for the City's Defensive Driving Simulator.

#### Planned activities include:

- Initiate printing of updated Employee Safety Manuals for distribution to City employees
- Establish a program for tiered increases in deductibles charged for preventable vehicle accidents
- Retrain a contractor to assist in updated values for City properties
- Develop and establish an Evacuation and Trench Safety program for city employees to address potential exposure
- Begin consideration of an Enterprise/Enhanced Risk Management program

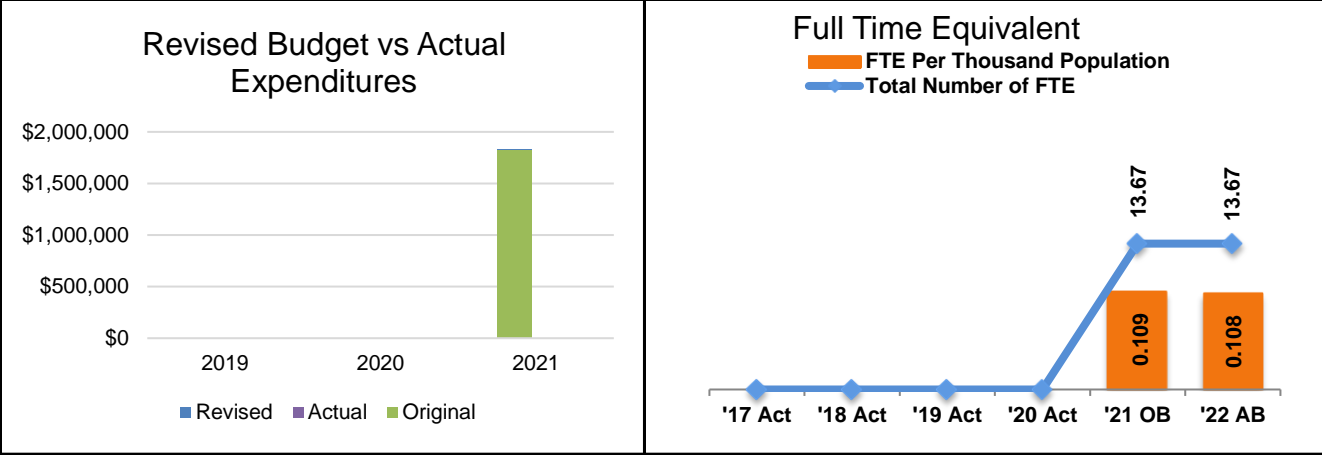
### Fee and Service Charge Methodology

Annually, the City receives an actuarial report which provides claims forecast information used to prepare a long range funding forecast for the fund and calculate the amount that needs to be recovered from the departments for the next year to ensure the fund is properly funded.

The cost of this program is recovered through fees to departments based upon three components:

- 50% of the cost is based on the department's five year claims cost history. The five year claims cost history is used to help smooth out the cost of large claims over time.
- 30% of the cost is based on the department's work comp exposure as determined by industry rates - based on payroll expenses. The workers' compensation exposure recognizes certain jobs have more exposure to potential claims (such as firefighters, law enforcement, electric line workers, etc.) than others (such as employees who work in an office).
- 20% of the cost is based on the department's vehicle exposure which is determined by the number and types of vehicles. The vehicle exposure recognizes that certain vehicles have more exposure to potential claims (such as fire trucks) than other vehicles.

# Public Works - Facilities Management



## Total Appropriations (Expenditures)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Operating Expenditures:</b>						
Personnel Services	\$0	\$0	\$919,448	\$1,013,211	\$983,951	10.2%
Materials & Supplies	\$0	\$0	\$181,906	\$179,906	\$179,906	(1.1%)
Travel & Training	\$0	\$0	\$6,441	\$6,441	\$6,441	-
Intragov. Charges	\$0	\$0	\$57,495	\$68,650	\$68,650	19.4%
Utilities	\$0	\$0	\$356,768	\$356,144	\$356,144	(0.2%)
Services & Misc.	\$0	\$0	\$230,811	\$232,811	\$232,811	0.9%
Transfers	\$0	\$0	\$65,100	\$65,100	\$65,100	-
<b>Total Appropriations (Exp)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,817,969</b>	<b>\$1,922,263</b>	<b>\$1,893,003</b>	<b>5.7%</b>
One-Time				\$0		
On-Going				\$1,922,263		

## Dedicated Funding Sources

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
Intragovernmental revenue	\$0	\$0	\$0	\$710,523	\$710,523	-
Miscellaneous	\$0	\$0	\$711,790	\$2,274	\$2,274	(99.7%)
<b>Total Dedicated Funding</b>	<b>\$0</b>	<b>\$0</b>	<b>\$711,790</b>	<b>\$712,797</b>	<b>\$712,797</b>	<b>0.1%</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Full-Time	0.00	0.00	12.97	12.92	12.92	(0.05)
Part-Time	0.00	0.00	0.75	0.75	0.75	-
<b>Total FTE</b>	<b>0.00</b>	<b>0.00</b>	<b>13.72</b>	<b>13.67</b>	<b>13.67</b>	<b>(0.05)</b>

## Department Summary

### Description

Facilities Management, formally Custodial and Building Maintenance Fund, moved in FY 21 into the General Fund. The department provides facilities management services for City of Columbia's occupied buildings. This includes Planning, Design, Construction, Building Maintenance and Custodial Services. Currently Maintenance & Custodial services are provided for the following buildings: City Hall, Howard, Gentry, Sanford Kempton (Health), Wabash (Bus Terminal), Grissum Building, Fleet West, Parking, and CDBG, located in the 5th Street Garage. In addition, Building Maintenance serves Walton Building, Police Station Buildings and other City facilities.

### Department Objectives

Preserve the asset and manage public facilities, providing Safe Neighborhoods for delivery of municipal services to residents and visitors. Managing capital assets and building a Resilient Economy by preserving long-term investments and ensuring Organizational Excellence, Reliable Infrastructures and uninterrupted support services. This will promote Inclusive Communities with functional, safe, healthy, sustainable and clean facilities at the best cost. Utilizing sustainable facilities planning, design, construction, preventive maintenance and good housekeeping affects not only the life and operational costs of a facility, but also the morale and productivity of the occupants and users and the perception of the public as they interact with City facilities.

### Highlights and Significant Changes

- In FY 22, Facilities Management:
  - Will approve maintenance expenses for all city departments who code purchases for outside vendors in Non-Contractual Services & Miscellaneous Contractual.
  - Need additional Professionals for Project Management for major projects expected to be under construction including, Fire Station #11, Grissum Public Works Operations Center, Airport Terminal Building along with other numerous smaller renovations and capital maintenance work and the retirement of existing professionals.
  - Get professional consultants under contract for various Building HVAC projects.
  - Prepare bidding documents for elevator modernizations and maintenance services and get vendors under contract.
- In FY 21:
  - Due to budget cuts custodial services had a reduction of one permanent position.
  - Retained one part time professional to assist with Airport Hanger & Terminal projects.
  - Developed draft Facilities Management Functional Organization chart for future of the division being for all City occupied facilities.
  - Implemented corrections as identified by citywide elevator assessment report, developing standard elevator maintenance services agreement, and bidding documents.
  - Completed construction and started operations in the Molly Thomas Bowden Policing Center.
  - Started design of the new Fire Station #11 building and site.
  - Started the planning process for Grissum Public Works Operations Center.

**Strategic Priority:** Reliable Infrastructure

### Fee and Service Charge Methodology

In FY 21, since the custodial and building maintenance operation was moved to the General Fund, there will no longer be fees charged to General Fund departments.

There are three separate intragovernmental charges which are used to recover the costs of the facility management:

- Maintenance Charges are charged to non-General Fund departments located in buildings maintained by the building maintenance staff. These buildings include Daniel Boone, Gentry, Police, Grissum, Walton, Armory, Wabash, Health, Parking Enforcement located in the 5th Street Garage and Howard buildings. A four year average of percent of time performing routine maintenance per building is used to calculate the maintenance charge per building. This amount is then used to calculate a per square foot charge per building which is allocated to departments on the basis of the square feet they utilize.
- Custodial Charges are charged to non-General Fund departments located in buildings cleaned by custodial staff. These include the Daniel Boone, Gentry, Grissum, Howard, Health, Parking Enforcement located in the 5th Street Garage and Wabash buildings. Custodial staff maintains a record of time spent per building for the year. That is converted into a percent of time spent in a particular building and that percent is multiplied by the cost of providing custodial services. The total cost per building is then broken down into a cost per square foot. Each department is assessed a custodial charge based upon the number of square feet they utilize in the building as well as a portion of the shared common space.
- Building Utility Charges are charged to non-General Fund departments located in buildings where the Custodial and Maintenance Services Fund pays the utility bill. These buildings include Daniel Boone, Gentry, Wabash, and Howard buildings. The previous year's utility bills are used to calculate a percent spent per building which is then applied to the forecasted utility amounts for next year. The amount per building is used to calculate a per square foot charge per building which is allocated to departments on the basis of the square feet they utilize.

# Public Works - Facilities Management

110067x

## Budget Detail By Division

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Building Maintenance (6710)</b>						
Personnel Services	\$0	\$0	\$523,353	\$565,311	\$565,311	8.0%
Materials & Supplies	\$0	\$0	\$108,558	\$107,558	\$107,558	(0.9%)
Travel & Training	\$0	\$0	\$3,917	\$3,917	\$3,917	-
Intragovernmental	\$0	\$0	\$41,549	\$50,804	\$50,804	22.3%
Utilities	\$0	\$0	\$9,954	\$9,330	\$9,330	(6.3%)
Services & Misc	\$0	\$0	\$209,741	\$210,741	\$210,741	0.5%
Transfers	\$0	\$0	\$41,013	\$41,013	\$41,013	-
<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$938,085</b>	<b>\$988,674</b>	<b>\$988,674</b>	<b>5.4%</b>
<b>Custodial Services (6720)</b>						
Personnel Services	\$0	\$0	\$396,095	\$447,900	\$418,640	13.1%
Materials & Supplies	\$0	\$0	\$73,348	\$72,348	\$72,348	(1.4%)
Travel & Training	\$0	\$0	\$2,524	\$2,524	\$2,524	-
Intragovernmental	\$0	\$0	\$15,946	\$17,846	\$17,846	11.9%
Utilities	\$0	\$0	\$1,350	\$1,350	\$1,350	-
Services & Misc	\$0	\$0	\$21,070	\$22,070	\$22,070	4.7%
Transfers	\$0	\$0	\$24,087	\$24,087	\$24,087	-
<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$534,420</b>	<b>\$588,125</b>	<b>\$558,865</b>	<b>10.0%</b>
<b>Utilities (6715)</b>						
Utilities	\$0	\$0	\$345,464	\$345,464	\$345,464	-
<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$345,464</b>	<b>\$345,464</b>	<b>\$345,464</b>	<b>-</b>
<b>Department Totals</b>						
Personnel Services	\$0	\$0	\$919,448	\$1,013,211	\$983,951	10.2%
Materials & Supplies	\$0	\$0	\$181,906	\$179,906	\$179,906	(1.1%)
Travel & Training	\$0	\$0	\$6,441	\$6,441	\$6,441	-
Intragovernmental	\$0	\$0	\$57,495	\$68,650	\$68,650	19.4%
Utilities	\$0	\$0	\$356,768	\$356,144	\$356,144	(0.2%)
Services & Misc	\$0	\$0	\$230,811	\$232,811	\$232,811	0.9%
Transfers	\$0	\$0	\$65,100	\$65,100	\$65,100	-
<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,817,969</b>	<b>\$1,922,263</b>	<b>\$1,893,003</b>	<b>-</b>

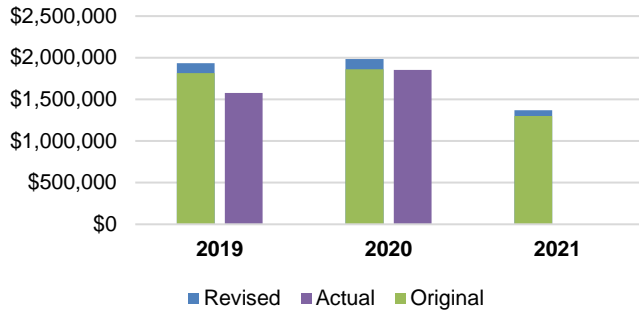
## Authorized Full Time Equivalent (FTE) by Division

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Building Maintenance	0.00	0.00	6.72	6.52	6.52	(0.20)
Custodial Services	0.00	0.00	7.00	7.15	7.15	0.15
<b>Total Personnel</b>	<b>0.00</b>	<b>0.00</b>	<b>13.72</b>	<b>13.67</b>	<b>13.67</b>	<b>(0.05)</b>
<b>Department Totals</b>						
Full-Time	0.00	0.00	12.97	12.92	12.92	(0.05)
Part-Time	0.00	0.00	0.75	0.75	0.75	-
<b>Total FTE</b>	<b>0.00</b>	<b>0.00</b>	<b>13.72</b>	<b>13.67</b>	<b>13.67</b>	<b>(0.05)</b>

# Custodial and Building Maintenance Fund

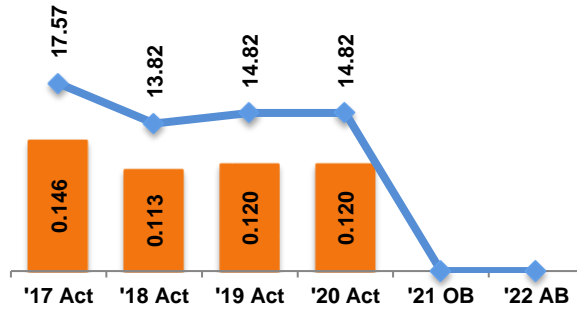
Fund 6710

Revised Budget vs Actual Expenditures



Full Time Equivalent

FTE Per Thousand Population  
Total Number of FTE



## Total Appropriations (Expenditures)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Operating Expenditures:</b>						
Personnel Services	\$978,188	\$981,385	\$0	\$0	\$0	-
Materials & Supplies	\$181,629	\$162,733	\$0	\$0	\$0	-
Travel & Training	\$9,852	\$4,888	\$0	\$0	\$0	-
Intragov. Charges	\$54,308	\$54,308	\$0	\$0	\$0	-
Utilities	\$356,038	\$330,669	\$0	\$0	\$0	-
Services & Misc.	\$311,564	\$226,916	\$0	\$0	\$0	-
Transfers	\$24,087	\$24,087	\$0	\$0	\$0	-
Capital Additions	\$26,424	\$26,424	\$0	\$0	\$0	-
<b>Total Appropriations (Exp)</b>	<b>\$1,942,089</b>	<b>\$1,811,410</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-</b>

## Dedicated Funding Sources

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
Intragovernmental Revenue	\$1,647,339	\$1,495,895	\$0	\$0	\$0	-
Investment Income	\$41,580	\$26,761	\$0	\$0	\$0	-
Miscellaneous	\$0	\$1,046	\$0	\$0	\$0	-
<b>Total Dedicated Funding</b>	<b>\$1,688,919</b>	<b>\$1,523,703</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-</b>

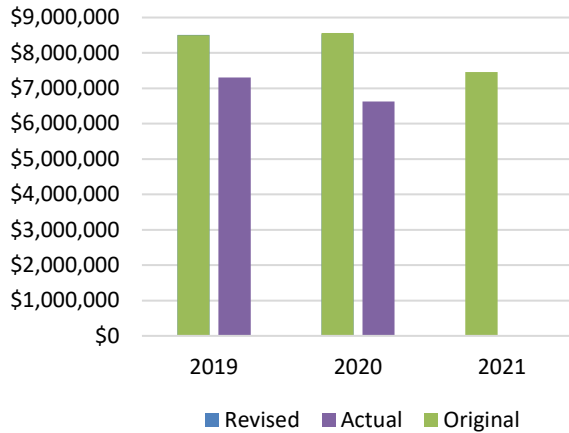
## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Full-Time	14.07	14.07	0.00	0.00	0.00	-
Part-Time	0.75	0.75	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>14.82</b>	<b>14.82</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>-</b>

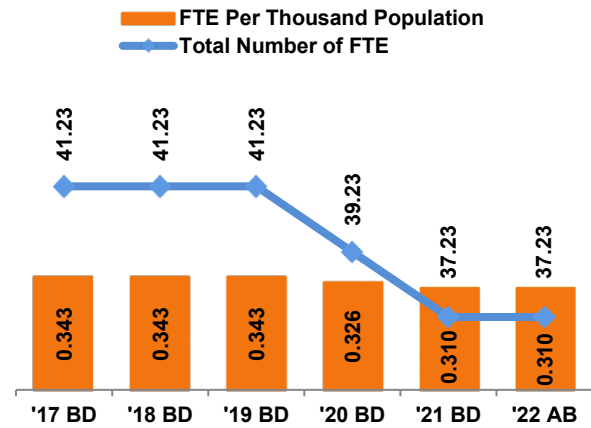
# Public Works: Fleet Operations

Fund 6720

### Revised Budget vs Actual Expenditures



### Full Time Equivalent



## Total Appropriations (Expenditures)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Operating:</b>						
Personnel Services	\$2,644,055	\$2,440,162	\$2,512,732	\$2,897,828	\$2,757,152	15.3%
Materials & Supplies	\$5,447,292	\$3,838,231	\$4,583,530	\$4,576,840	\$4,576,840	(0.1%)
Travel & Training	\$29,000	\$1,163	\$29,000	\$29,000	\$29,000	-
Intragovernmental	\$203,838	\$201,338	\$187,256	\$358,296	\$358,296	91.3%
Utilities	\$72,398	\$52,386	\$57,750	\$55,126	\$55,126	(4.5%)
Services & Misc.	\$33,357	\$19,730	\$32,568	\$32,568	\$32,568	-
Transfers	\$4,883	\$4,883	\$4,883	\$4,883	\$4,883	-
Capital Additions	\$12,241	\$12,241	\$0	\$0	\$0	-
<b>Total Appropriations (Exp.)</b>	<b>\$8,447,064</b>	<b>\$6,570,135</b>	<b>\$7,407,719</b>	<b>\$7,954,541</b>	<b>\$7,813,865</b>	<b>7.4%</b>
One Time				\$0		
On-going				\$7,954,541		

## Dedicated Funding Sources

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
Intragovernmental Revenue	\$8,348,051	\$6,181,407	\$7,200,551	\$7,200,551	\$7,200,551	-
Revenue from Other Govt Units	\$0	\$1,884	\$0	\$0	\$0	-
Investment Revenue	\$27,314	\$18,185	\$27,314	\$11,940	\$11,940	(56.3%)
Miscellaneous	\$60,165	\$59,789	\$60,165	\$81,598	\$81,598	35.6%
<b>Total Dedicated Sources</b>	<b>\$8,435,530</b>	<b>\$6,261,265</b>	<b>\$7,288,030</b>	<b>\$7,294,089</b>	<b>\$7,294,089</b>	<b>0.1%</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Full-Time	39.23	39.23	37.23	37.23	37.23	-
Part-Time	0.00	0.00	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>39.23</b>	<b>39.23</b>	<b>37.23</b>	<b>37.23</b>	<b>37.23</b>	<b>-</b>

## Department Summary

### Description

The Fleet Operations Division provides preventive maintenance, mechanical repair, repair parts, acquisition support, and fuel for all the vehicles and equipment in the City of Columbia's fleet.

### Highlights/Significant Changes

- For FY 22 there are no changes in labor rates, parts markup, or fuel markup.
- Currently, 33% of the City's eligible fleet is powered by Compressed Natural Gas (CNG). The City's contractually required monthly CNG consumption was achieved in April 2015. The City has met the goal of diversifying the fleet to 15% CNG powered. Revenue from public consumption of CNG was first realized in May 2015. We have seen a decline in public consumption of CNG due to lower diesel prices and other CNG stations being opened.

### Strategic Priority: Reliable Infrastructure:

In accordance with the City's Climate Action and Adaptation Plan (CAAP), the Fleet Manager serves on the plan committee and is also implementing the new AVL (Automated Vehicle Locator) that will allow for better asset tracking and also reduction in engine idle times. This will benefit the organization across all departments in a reduction in fuel costs and maintenance as well as it will reduce emissions, which will have a positive impact on the entire community.

- In response to the City Manager's request for all departments to trim 10% from the FY 21 budget, Fleet eliminated 2 mechanic positions. Fleet has come in between \$1 and \$2 million under budget for the past 4 years, while continuing to keep the fleet in safe operating condition. Fleet continues to shop various suppliers in order to obtain the goods and services we need, at the best possible price.

### Fees and Service Charge Methodology

Fleet operations charges other City departments for the types of supplies and services provided. Unlike the other supporting activity departments, these fees are not reflected in the intragovernmental charge category. Fleet utilizes a mark-up system to recover the overhead costs of their operation and charges are assessed as the services are used.

**Fuel:** Fleet operations pays for the fuel purchased at the Grissum Building, Fleet West (Parks and Rec) and the CNG fueling station. As departments fuel vehicles at these locations, their fuel account (reflected in the Materials and Supplies category) is charged for these purchases. A mark-up on fuel is allocated to departments and adjusted periodically so that the price per gallon paid by the departments is less than what they would pay at a retail fueling station. The mark-up rate for fuel for FY 22 is 5%, the same as last year.

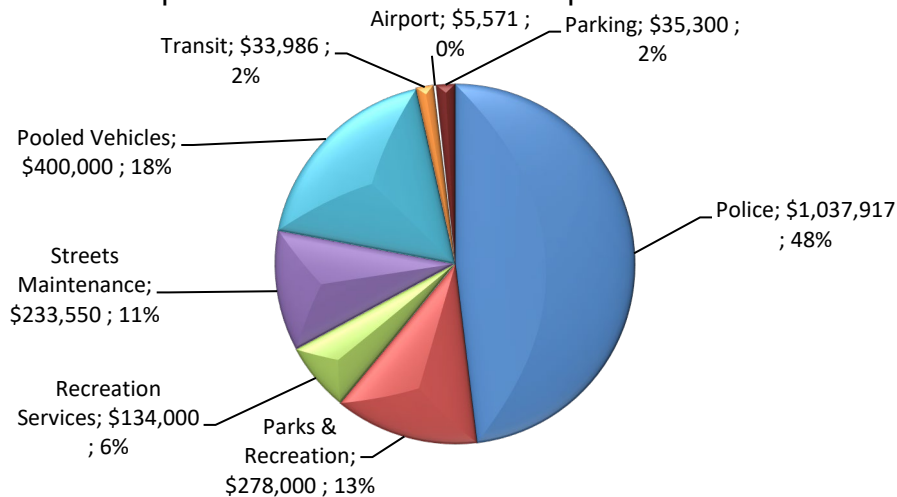
**Parts Charges:** Fleet purchases the parts needed to maintain and repair City department vehicles. The cost of these parts, plus a markup to recover overhead costs, is charged to each department's parts account (reflected in the Materials and Supplies category). The mark-up rate for parts for FY 22 is 25%, the same as last year.

**Labor Charges:** Fleet mechanic time is charged to departments who have work performed by Fleet mechanics. These charges are charged to each department's vehicle maintenance account (reflected in the Utilities, Services, and Miscellaneous category). The labor rate for FY 22 is \$56 per hour, the same as last year.

# Vehicle & Equipment Replacement Fund (VERF)

Fund 6770

## Capital Additions for Vehicle Replacement



## Capital Additions for Vehicle Replacement

Department:	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
Police	\$0	\$0	\$0	\$1,037,917	\$1,037,917	-
Parks & Recreation	\$0	\$0	\$0	\$278,000	\$278,000	-
Recreation Services	\$0	\$0	\$0	\$134,000	\$134,000	-
Streets Maintenance	\$0	\$0	\$0	\$233,550	\$233,550	-
Pooled Vehicles	\$0	\$0	\$0	\$400,000	\$400,000	-
Transit	\$0	\$0	\$0	\$33,986	\$33,986	-
Airport	\$0	\$0	\$0	\$5,571	\$5,571	-
Parking	\$0	\$0	\$0	\$35,300	\$35,300	-
<b>Total Capital Additions</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,158,324</b>	<b>\$2,158,324</b>	<b>-</b>

## Department Summary

### Description

The purpose of the Vehicle & Equipment Replacement Fund (VERF) is to:

- Ensure adequate funds are available to fund the replacement of vehicles and equipment
- Stabilize budgeting for major purchases
- Provide sufficient cash flows for annual purchases of equipment greater than or equal to \$5,000
- Promote the use of fuel-efficient equipment, and incorporate vehicles powered by alternative fuels into the fleet when feasible.

### Highlights/Significant Changes

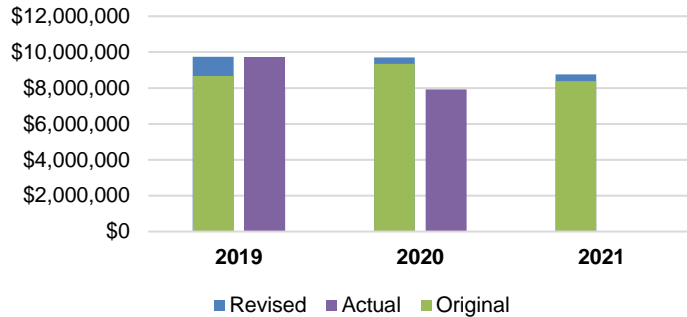
- This is a new fund, established in FY 22.

### Fees and Service Charge Methodology

Fleet assets will be owned by the VERF and leased to the user departments. All assets purchased through the VERF are approved during the regular budget process prior to purchase. User departments will be charged an annual lease fee for each fleet asset allocated to their department in the VERF. This fee will provide funds to purchase replacement assets.

# Information Technology Fund

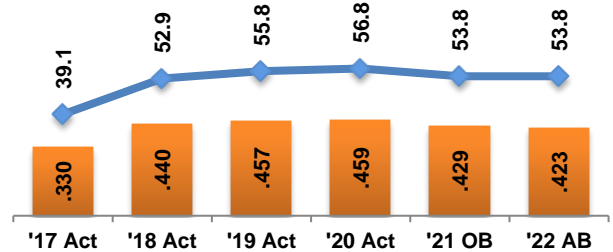
## Revised Budget vs Actual Expenditures



## Full Time Equivalent (FTE)

FTE Per Thousand Population  
Total Number of FTE

In FY 18 12.25 FTE positions moved from GIS into this budget. In FY 21, budget cuts included the elimination of two positions.



## Total Appropriations (Expenditures)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Operating Expenditures:</b>						
Personnel Services	\$5,125,636	\$5,016,133	\$4,834,345	\$5,686,979	\$5,316,665	17.6%
Materials & Supplies	\$714,639	\$525,069	\$554,178	\$880,198	\$880,198	58.8%
Travel & Training	\$269,800	\$124,717	\$160,388	\$226,588	\$226,588	41.3%
Intragov. Charges	\$29,985	\$29,985	\$34,990	\$364,726	\$364,726	942.4%
Utilities	\$229,756	\$201,842	\$226,408	\$224,848	\$224,848	(0.7%)
Services & Misc.	\$2,565,268	\$1,662,038	\$1,885,917	\$2,212,013	\$2,212,013	17.3%
Transfers	\$162,195	\$162,195	\$162,195	\$162,195	\$162,195	-
Capital Additions	\$600,704	\$192,877	\$529,585	\$232,595	\$232,595	(56.1%)
<b>Total Appropriations (Exp)</b>	<b>\$9,697,982</b>	<b>\$7,914,857</b>	<b>\$8,388,006</b>	<b>\$9,990,142</b>	<b>\$9,619,828</b>	<b>19.1%</b>
One-Time				\$200,750		
On-Going				\$9,789,392		
Debt Service	\$94	\$0	\$94	\$0	\$0	-
<b>Total Expenditures</b>	<b>\$9,698,076</b>	<b>\$7,914,857</b>	<b>\$8,388,100</b>	<b>\$9,990,142</b>	<b>\$9,619,828</b>	<b>19.1%</b>

## Dedicated Funding Sources

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
Intragovernmental revenue	\$8,124,015	\$6,917,678	\$8,151,532	\$9,643,601	\$9,643,601	18.3%
Rev from other govt	\$108,476	\$112,007	\$159,271	\$168,242	\$168,242	5.6%
Investment income	\$90,862	\$85,490	\$107,386	\$107,386	\$107,386	-
Miscellaneous	\$1,725	\$8,952	\$1,725	\$1,725	\$1,725	-
Transfers	\$0	\$129,500	\$0	\$0	\$0	-
<b>Total Dedicated Funding</b>	<b>\$8,325,078</b>	<b>\$7,253,627</b>	<b>\$8,419,914</b>	<b>\$9,920,954</b>	<b>\$9,920,954</b>	<b>17.8%</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Full-Time	56.75	56.75	53.75	55.75	55.75	2.00
Part-Time	0.00	0.00	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>56.75</b>	<b>56.75</b>	<b>53.75</b>	<b>55.75</b>	<b>55.75</b>	<b>2.00</b>

## Department Summary

### Description

The Information Technology (IT) Department is responsible for the design, implementation, maintenance and support of the City's computing resources. In addition, IT provides application development/support, telephone, GIS and project management services. The department supports more than 1,400 users across all City departments. IT's wide area and wireless networks connect over 1774 devices in more than 60 locations to 380+ servers in four data centers.

### Department Objectives/Goals

IT's vision is to maximize technology to support evolving business needs. IT's mission is dedicated to providing superior technology services and solutions which support the overall City Strategic Priority Areas.

### Highlights/Significant Changes

- 2020 Digital Cities Survey Award Winner (3rd place) - Supports the Strategic Priority Area Organizational Excellence
- Work from home support - Supports the Strategic Priority Area Organizational Excellence
  - VPN upgrade
  - Employee Portal reconfiguration
- Significant security improvements - Supports the Strategic Priority Area Organizational Excellence
  - Aggressive mitigation of vulnerabilities
  - Increased password length requirement
  - Required cybersecurity training for all employees
  - Acceptable Use Policy sign off for all employees
  - Phishing exercises/training requirement for all employees
  - After hours internet lockdown
  - Improved disabling of employee accounts and email addresses
  - National Cyber Security Review with peer comparisons
- 50 computers donated to Homes for Computers - Supports the Strategic Priority Area Inclusive Community
- HTE - AS/400 decommissioned - Supports the Strategic Priority Area Organizational Excellence
- Citizen Engagement Improvements - Supports the Strategic Priority Area Inclusive Community
  - Tyler 311
  - MyCoMo Mobile App
  - CoMo.gov redesign
- COVID-19 Support - Supports the Strategic Priority Area Safe Neighborhoods
  - COVID Dashboards
  - Vaccine scheduling system
  - CARES Funding
- SecTrack 2.0 - Supports the Strategic Priority Area Organizational Excellence
- RMS Data Conversion (Police records management system) - Supports the Strategic Priority Area Safe Neighborhoods
- Enterprise work order system - Supports the Strategic Priority Area Organizational Excellence
  - IT - 14,421 work orders completed in FY 20
  - Added Sustainability
  - Added Communications and Creative Services
  - Added Police Administration
- Prosecutor and courts software upgrade - Supports the Strategic Priority Area Safe Neighborhoods
- Upgraded ~300 users to ArcGIS Desktop 10.6.1 - Supports the Strategic Priority Area Organizational Excellence
- FY 22 priorities include - Supports the Strategic Priority Area Organization Excellence
  - Document management system replacement
  - HR/Finance digitization project
  - ExecuTime
  - Multi-Factor Authentication
  - Community outreach for cybersecurity awareness
  - Security assessments/risk audits
  - Upgrade DR site equipment
  - Physical security (DVR/Camera,access control) personnel - inventory and assess
  - Switch replacement plan implementation

## Department Summary (continued)

## Fee and Charge Methodology

**Telephone Charges:** Information Technology pays all of the phone bills (excluding cell phones) for departments and bills the departments a monthly charge. These costs are charged to departments' telephone accounts (reflected in the Utilities, Services, and Miscellaneous category).

**Information Service and Maintenance Fees:** This is an intragovernmental charge to departments to recover the cost of network disaster recovery, document imaging, application development/support, database administration, help desk, data centers, security, and enterprise software. In FY 2021, GIS functions were moved from their own fee structure to be included with the IT Service and Maintenance Fees. Departments are charged based upon a combination of their total expenses and the number of department network users.

**Computer Replacement Fees:** The IT Department purchases replacement business class computers, workstation computers, laptops, and tablets for all City departments. The City has established a computer replacement plan of four years for business class computers, four years for workstation computers, and four years for laptops and tablets. The Computer Replacement Fee is an intragovernmental charge to departments. Departments are assessed a pro-rated fee annually to recover the cost of this program based on the number of business class computers, workstation computers, laptops, and tablets they have.

## Authorized Full Time Equivalent (FTE) By Division

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Administration	2.98	2.98	1.98	1.98	1.98	-
Telephone	1.07	1.07	1.07	1.07	1.07	-
Help Desk	9.95	9.95	9.95	9.95	9.95	-
Applications	10.00	10.00	10.00	11.00	11.00	1.00
Infrastructure	15.00	15.00	14.00	15.00	15.00	1.00
GIS	11.75	11.75	11.75	11.75	11.75	-
PMO	6.00	6.00	5.00	5.00	5.00	-
<b>Total</b>	<b>56.75</b>	<b>56.75</b>	<b>53.75</b>	<b>55.75</b>	<b>55.75</b>	<b>2.00</b>
Full-Time	56.75	56.75	53.75	55.75	55.75	2.00
Part-Time	0.00	0.00	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>56.75</b>	<b>56.75</b>	<b>53.75</b>	<b>55.75</b>	<b>55.75</b>	<b>2.00</b>

## Budget Detail By Division

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Administration (1810)</b>						
Personnel Services	\$396,726	\$416,783	\$334,028	\$385,523	\$336,812	15.4%
Materials & Supplies	\$17,054	\$12,866	\$12,602	\$16,052	\$16,052	27.4%
Travel & Training	\$8,000	\$1,360	\$6,922	\$6,922	\$6,922	-
Intragovernmental	\$11,736	\$11,736	\$15,208	\$8,735	\$8,735	(42.6%)
Utilities	\$11,672	\$10,002	\$9,060	\$8,748	\$8,748	(3.4%)
Services & Misc	\$86,147	\$3,399	\$107,147	\$8,797	\$8,797	(91.8%)
Transfers	\$162,195	\$162,195	\$162,195	\$162,195	\$162,195	-
Capital Outlay	\$14,391	\$14,391	\$0	\$0	\$0	-
<b>Total</b>	<b>\$707,921</b>	<b>\$632,733</b>	<b>\$647,162</b>	<b>\$596,972</b>	<b>\$548,261</b>	<b>(7.8%)</b>
<b>Telephone (1820)</b>						
Personnel Services	\$112,453	\$117,347	\$112,758	\$113,790	\$111,590	0.9%
Materials & Supplies	\$79,508	\$52,631	\$28,000	\$70,450	\$70,450	151.6%
Travel & Training	\$6,200	\$2,621	\$6,200	\$6,200	\$6,200	-
Intragovernmental	\$108	\$108	\$1,109	\$11,238	\$11,238	913.3%
Utilities	\$200,000	\$175,500	\$200,000	\$200,000	\$200,000	-
Services & Misc	\$160,332	\$157,295	\$18,220	\$13,610	\$13,610	(25.3%)
Capital Outlay	\$0	\$0	\$1,990	\$0	\$0	-
<b>Total</b>	<b>\$558,601</b>	<b>\$505,502</b>	<b>\$368,277</b>	<b>\$415,288</b>	<b>\$413,088</b>	<b>12.8%</b>

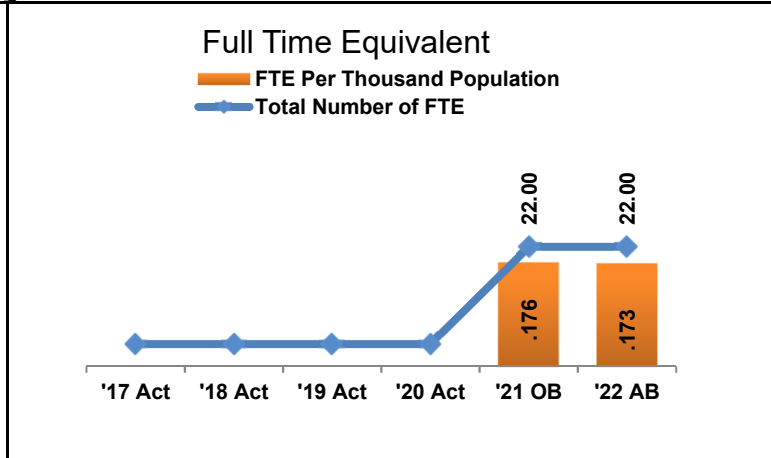
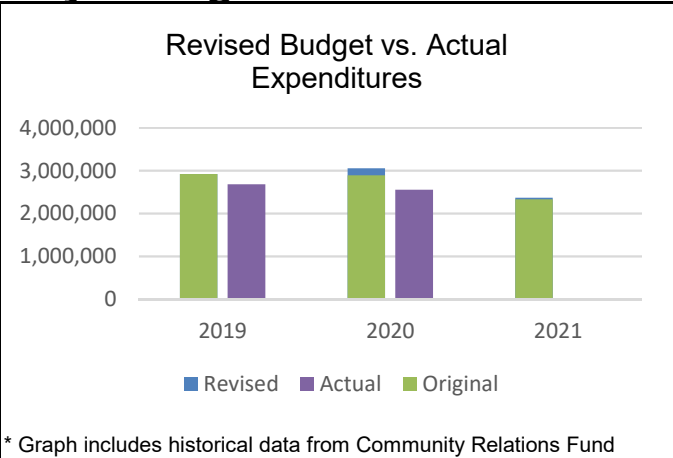
# Information Technology Fund

Fund 6740

## Budget Detail By Division (continued)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Help Desk (183x)</b>						
Personnel Services	\$684,302	\$627,283	\$660,266	\$810,432	\$730,387	22.7%
Materials & Supplies	\$432,468	\$354,318	\$406,546	\$636,666	\$636,666	56.6%
Travel & Training	\$24,500	\$0	\$8,500	\$8,500	\$8,500	-
Intragovernmental	\$4,002	\$4,002	\$3,956	\$33,346	\$33,346	742.9%
Utilities	\$3,620	\$3,125	\$3,620	\$3,620	\$3,620	-
Services & Misc	\$33,242	\$12,070	\$25,409	\$25,409	\$25,409	-
Capital Outlay	\$186,492	\$2,038	\$0	\$90,000	\$90,000	-
<b>Total</b>	<b>\$1,368,626</b>	<b>\$1,002,836</b>	<b>\$1,108,297</b>	<b>\$1,607,973</b>	<b>\$1,527,928</b>	<b>45.1%</b>
<b>Applications (1840)</b>						
Personnel Services	\$994,470	\$1,144,466	\$974,035	\$1,168,569	\$1,130,200	20.0%
Materials & Supplies	\$2,500	\$2,351	\$2,500	\$2,500	\$2,500	-
Travel & Training	\$112,027	\$62,178	\$51,000	\$81,000	\$81,000	58.8%
Intragovernmental	\$958	\$958	\$876	\$122,017	\$122,017	13828.9%
Utilities	\$3,120	\$3,120	\$3,120	\$3,120	\$3,120	-
Services & Misc	\$1,034,223	\$968,134	\$968,011	\$1,097,117	\$1,097,117	13.3%
<b>Total</b>	<b>\$2,147,298</b>	<b>\$2,181,207</b>	<b>\$1,999,542</b>	<b>\$2,474,323</b>	<b>\$2,435,954</b>	<b>23.7%</b>
<b>Infrastructure (1850)</b>						
Personnel Services	\$1,488,811	\$1,360,971	\$1,354,191	\$1,550,239	\$1,531,600	14.5%
Materials & Supplies	\$155,934	\$93,952	\$90,750	\$144,350	\$144,350	59.1%
Travel & Training	\$55,950	\$40,548	\$48,590	\$69,790	\$69,790	43.6%
Intragovernmental	\$3,528	\$3,528	\$5,224	\$135,776	\$135,776	2499.1%
Utilities	\$4,368	\$4,542	\$4,368	\$4,368	\$4,368	-
Services & Misc	\$1,081,958	\$369,089	\$651,812	\$927,932	\$927,932	42.4%
Capital Outlay	\$399,821	\$176,448	\$527,595	\$142,595	\$142,595	(73.0%)
<b>Total</b>	<b>\$3,190,369</b>	<b>\$2,049,078</b>	<b>\$2,682,530</b>	<b>\$2,975,050</b>	<b>\$2,956,411</b>	<b>10.9%</b>
<b>GIS (1860)</b>						
Personnel Services	\$952,100	\$863,927	\$906,808	\$1,069,231	\$956,440	17.9%
Materials & Supplies	\$26,391	\$8,167	\$11,280	\$7,680	\$7,680	(31.9%)
Travel & Training	\$48,123	\$9,111	\$25,176	\$40,176	\$40,176	59.6%
Intragovernmental	\$9,187	\$9,187	\$8,160	\$41,624	\$41,624	410.1%
Utilities	\$3,744	\$4,280	\$4,368	\$3,432	\$3,432	(21.4%)
Services & Misc	\$164,866	\$151,902	\$110,418	\$138,148	\$138,148	25.1%
<b>Total</b>	<b>\$1,204,411</b>	<b>\$1,046,573</b>	<b>\$1,066,210</b>	<b>\$1,300,291</b>	<b>\$1,187,500</b>	<b>22.0%</b>
<b>PMO (1870)</b>						
Personnel Services	\$496,774	\$485,356	\$492,259	\$589,195	\$519,636	19.7%
Materials & Supplies	\$783	\$783	\$2,500	\$2,500	\$2,500	-
Travel & Training	\$15,000	\$8,899	\$14,000	\$14,000	\$14,000	-
Intragovernmental	\$466	\$466	\$457	\$11,990	\$11,990	2523.6%
Utilities	\$3,232	\$1,274	\$1,872	\$1,560	\$1,560	(16.7%)
Services & Misc	\$4,500	\$149	\$4,900	\$1,000	\$1,000	(79.6%)
<b>Total</b>	<b>\$520,755</b>	<b>\$496,927</b>	<b>\$515,988</b>	<b>\$620,245</b>	<b>\$550,686</b>	<b>20.2%</b>
<b>Department Totals</b>						
Personnel Services	\$5,125,636	\$5,016,133	\$4,834,345	\$5,686,979	\$5,316,665	17.6%
Materials & Supplies	\$714,639	\$525,069	\$554,178	\$880,198	\$880,198	58.8%
Travel & Training	\$269,800	\$124,717	\$160,388	\$226,588	\$226,588	41.3%
Intragovernmental	\$29,985	\$29,985	\$34,990	\$364,726	\$364,726	942.4%
Utilities	\$229,756	\$201,842	\$226,408	\$224,848	\$224,848	(0.7%)
Services & Misc	\$2,565,268	\$1,662,038	\$1,885,917	\$2,212,013	\$2,212,013	17.3%
Transfers	\$162,195	\$162,195	\$162,195	\$162,195	\$162,195	-
Capital Outlay	\$600,704	\$192,877	\$529,585	\$232,595	\$232,595	(56.1%)
<b>Total</b>	<b>\$9,697,982</b>	<b>\$7,914,857</b>	<b>\$8,388,006</b>	<b>\$9,990,142</b>	<b>\$9,619,828</b>	<b>19.1%</b>

# City Manager's Office: Community Relations



## Total Appropriations (Expenditures)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Operating:</b>						
Personnel Services	\$0	\$0	\$1,447,675	\$1,653,623	\$1,636,177	14.2%
Materials & Supplies	\$0	\$0	\$338,449	\$373,647	\$373,647	10.4%
Travel & Training	\$0	\$0	\$1,000	\$2,500	\$2,500	150.0%
Intragov. Charges	\$0	\$0	\$42,086	\$215,337	\$215,337	411.7%
Utilities	\$0	\$0	\$13,728	\$13,728	\$13,728	-
Services & Misc	\$0	\$0	\$102,018	\$193,556	\$193,556	89.7%
Transfer	\$0	\$0	\$237,893	\$237,893	\$237,893	-
Capital Additions	\$0	\$0	\$150,000	\$150,000	\$150,000	-
<b>Total Appropriations (Exp.)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,332,849</b>	<b>\$2,840,284</b>	<b>\$2,822,838</b>	<b>21.8%</b>
One Time				\$281,850		
Ongoing				\$2,558,434		

## Dedicated Funding Sources

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
Intragovernmental	\$0	\$0	\$0	\$1,537,863	\$1,537,863	-
Miscellaneous	\$0	\$0	\$1,403,442	\$120,000	\$120,000	(91.4%)
<b>Total Dedicated Funding</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,403,442</b>	<b>\$1,657,863</b>	<b>\$1,657,863</b>	<b>18.1%</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Full-Time	0.00	0.00	22.00	22.00	22.00	-
Part-Time	0.00	0.00	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>0.00</b>	<b>0.00</b>	<b>22.00</b>	<b>22.00</b>	<b>22.00</b>	<b>-</b>

Note: In FY 21 Community Relations moved to the General Fund and became part of the City Manager's Office.

## Department Summary

### Description

Over its history, Community Relations, composed of Communications and Creative Services and the Contact Center, has helped the City Council, City Manager and City agencies with internal and external communications. In recent years the department's duties have expanded while it has focused more strategically on building citizen trust through effective listening and compassionate response.

In FY 21, the Communications and Creative Services and Contact Center divisions moved to the City Manager's Office as part of the General Fund. Both divisions provide internal and external service. While the Community Relations Department no longer exists, the budget designation for its services remains.

Communications and Creative Services functions as the City's in-house agency providing extensive services including communications, marketing, campaign design and execution, graphic design, web and app development, video productions and event services. The division also oversees the City's brand identity, social media, websites and engagement platforms.

The Contact Center provides a centralized point of contact for city information to the community, while offering assistance with customer service and community engagement to 25 City divisions. Multiple channels of communication highlight the purpose of the Contact Center through calls, emails, web forms, chat and a centralized app. Since its inception, the Contact Center has provided service for over half a million citizen interactions. The City Hall information desk and citywide mail processing are also housed in the Contact Center.

### Department Objectives

To connect, inform and engage Columbia citizens with their local government; keep internal and external communication paths open and responsive with traditional services while integrating more modern technologies where feasible.

Both the Contact Center and Communications and Creative Services divisions are key to the successful implementation of the City's Strategic Plan. One of the City's core values states "we listen and provide responses that are clear, accurate and timely." Both divisions will be collaborating with all areas of the City to ensure transparent and inclusive engagement of the plan's priorities, goals, objectives and action steps.

The Contact Center provides a vital component to the Strategic Priority Area of Organizational Excellence. Under Outcome Objective Four, the division will assist with improving the residents' and visitors' experience by measuring customer response and resolution times.

- Reduce the mean time to respond to customer contacts by at least 50% from the current average of 48 hours to 24 hours as requested by the City Manager by 2026.
- Reduce the mean time to resolve customer-initiated requests by at least 24% from the current average of 6.6 days to 5 days by 2026.
- Increase the one call resolution rate in the Contact Center by at least 6% from the current average of 69% to 75% by 2026.

Other examples of focus areas include assisting departments with collecting and tracking citizen requests for the Reliable Infrastructure Priority Area and continuing to offer multiple channels of communication to promote an Inclusive Community.

The Communications and Creative Services area will be focusing on areas of the Strategic Plan that focus on engagement. This includes the following:

### Inclusive Community - Outcome Objective One Measures

#### Improve community engagement to include all identities, languages and needs

- Develop and adopt a Citywide engagement guide to create an atmosphere for inclusive community involvement by making community engagement the expectation and reaching underserved communities with important City information (commitment to collaborative governance).
- Host an event bi-annually or quarterly regarding how to get involved with your government (how does a resident idea get on the Council agenda, examples of how a commission successfully passes a resolution, etc).
- Scaling up and adding language options to all community facing phone menus by 2023.
- Add bilingual opt-in options for 100% of utility bills by 2024.
- Explore having an ASL interpreter for entirety of all City Council meetings by 2023.
- Explore digital engagement platform and integrate said platform.

## Department Summary

**Inclusive Community - Outcome Objective One Measures****Improve community engagement to include all identities, languages and needs**

- Until digital platform can be integrated, roll out new processes such as utilizing a texting service to get feedback from customers and a canned response survey to anyone reaching out to a department email.
- Audit our web accessibility and make improvements as recommended to achieve increased accessibility. Adding questions on capital projects, major decisions, Council memos, etc, of "what is the impact for marginalized groups with this decision? And, how did you come to that conclusion?"

**Highlight/Significant Changes**

- In FY 22 the Communications and Creative Services division will focus on expanding and strengthening its digital communications capacity to benefit all residents. Following the launch of the new app and website, the division will focus on deeper engagement and strategic communication through its digital channels and social media. A new online engagement portal will allow for more resident input for a variety of projects including IP meetings. New livestreaming equipment will allow for more direct communication from any location (not just the Council chamber) for meetings, special events, press conferences, and more. Finally a Digital Communications Coordinator position has been requested to craft and execute the digital communications strategy for the City to connect, communicate and inclusively engage with various audiences using social media and digital storytelling. *Note: These initiatives are pending Council budget approval.*
- In the summer of 2021 the City will launch a newly designed and customer-focused website. The launch of this site will begin the process of merging other ancillary City websites into the main site (ex: ColumbiaPowerPartners.com). This provides easier access and more robust information to residents and visitors in one location.
- In October 2020, the supervision of Community Relations Specialists (now called Public Information Specialists) was returned to the department level, thus ending centralized communications and reviews. At that time, the remaining staff of Communications and Marketing were merged with the City Channel and Event Services staff creating the new division of Communications and Creative services.
- The MyCOMO app was launched at the end of 2020 through a cooperative effort of the Contact Center, Communications and Creative Services, and IT applications. This app provides full civic engagement with integration with Tyler 311 and the new website.
- The Contact Center upgraded to Tyler 311 at the end of FY 20. This upgrade will allow future integration with other Tyler platforms such as the MyCOMO app, Munis and EnerGov. The Contact Center will continue to work with the IT applications division to explore the interconnectivity possibilities of Tyler 311 with Advanced Utilities and E-MetroTel.
- The Contact Center offers a large variety of analytics for customer experience including, trends, volume, performance and opportunities for improvement. Efforts towards adding multiple channels of communication and enhancing citizen/employee interactions will continue.

# City Manager's Office: Community Relations

## Fee and Service Methodology

In FY 21 Community Relations was moved from an internal service fund into the General Fund. As a result, Community Relations fees will no longer be charged to General Fund departments.

There are several costs with Community Relations which are charged directly to the Utilities. These include four Contact Center customer service representatives positions and their supervisor, and two Communications & Creative Services graphic artist positions and a portion of a supervisor.

The remaining costs of Community Relations are allocated to departments based on their non-capital budgeted expenses. This is a similar methodology to the General and Administrative fees.

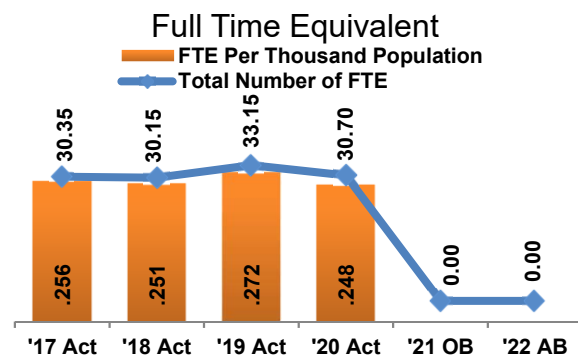
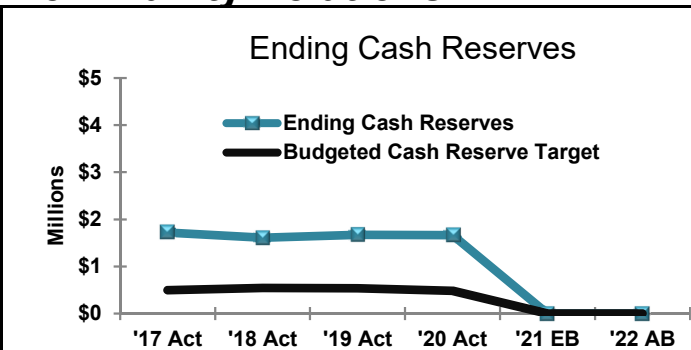
## Authorized Full Time Equivalent (FTE) by Division

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Communications & Creative Services (0910)	0.00	0.00	12.51	12.50	12.50	(0.01)
Contact Center (0950)	0.00	0.00	9.49	9.50	9.50	0.01
<b>Total FTE</b>	<b>0.00</b>	<b>0.00</b>	<b>22.00</b>	<b>22.00</b>	<b>22.00</b>	<b>-</b>
Full-Time	0.00	0.00	22.00	22.00	22.00	-
Part-Time	0.00	0.00	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>0.00</b>	<b>0.00</b>	<b>22.00</b>	<b>22.00</b>	<b>22.00</b>	<b>-</b>

## Budget Detail By Division

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Communications &amp; Creative Services (0910)</b>						
Personnel Services	\$0	(\$16,170)	\$895,443	\$1,044,318	\$1,044,318	16.6%
Materials & Supplies	\$0	\$0	\$213,449	\$248,647	\$248,647	16.5%
Travel and Training	\$0	\$0	\$500	\$500	\$500	-
Intragovernmental Charges	\$0	\$0	\$38,074	\$165,368	\$165,368	334.3%
Utilities	\$0	\$0	\$6,240	\$7,176	\$7,176	15.0%
Services & Misc	\$0	\$0	\$90,269	\$181,357	\$181,357	100.9%
Transfers	\$0	\$0	\$101,583	\$101,583	\$101,583	-
Capital Additions	\$0	\$0	\$150,000	\$150,000	\$150,000	-
<b>Total</b>	<b>\$0</b>	<b>(\$16,170)</b>	<b>\$1,495,558</b>	<b>\$1,898,949</b>	<b>\$1,898,949</b>	<b>27.0%</b>
<b>Contact Center (0950)</b>						
Personnel Services	\$0	\$16,170	\$552,232	\$609,305	\$591,859	10.3%
Materials & Supplies	\$0	\$0	\$125,000	\$125,000	\$125,000	-
Travel and Training	\$0	\$0	\$500	\$2,000	\$2,000	300.0%
Intragovernmental Charges	\$0	\$0	\$4,012	\$49,969	\$49,969	1145.5%
Utilities	\$0	\$0	\$7,488	\$6,552	\$6,552	(12.5%)
Services & Misc	\$0	\$0	\$11,749	\$12,199	\$12,199	3.8%
Transfers	\$0	\$0	\$136,310	\$136,310	\$136,310	-
<b>Total</b>	<b>\$0</b>	<b>\$16,170</b>	<b>\$837,291</b>	<b>\$941,335</b>	<b>\$923,889</b>	<b>12.4%</b>
<b>Department Totals</b>						
Personnel Services	\$0	\$0	\$1,447,675	\$1,653,623	\$1,636,177	14.2%
Materials & Supplies	\$0	\$0	\$338,449	\$373,647	\$373,647	10.4%
Travel and Training	\$0	\$0	\$1,000	\$2,500	\$2,500	150.0%
Intragovernmental Charges	\$0	\$0	\$42,086	\$215,337	\$215,337	411.7%
Utilities, Services, & Misc.	\$0	\$0	\$13,728	\$13,728	\$13,728	-
Services & Misc	\$0	\$0	\$102,018	\$193,556	\$193,556	89.7%
Transfers	\$0	\$0	\$237,893	\$237,893	\$237,893	-
Capital Additions	\$0	\$0	\$150,000	\$150,000	\$150,000	-
<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,332,849</b>	<b>\$2,840,284</b>	<b>\$2,822,838</b>	<b>21.8%</b>

This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.



### Total Appropriations (Expenditures)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Operating:</b>						
Personnel Services	\$2,027,152	\$1,927,093	\$0	\$0	\$0	-
Materials & Supplies	\$377,128	\$191,677	\$0	\$0	\$0	-
Travel & Training	\$6,800	\$451	\$0	\$0	\$0	-
Intragov. Charges	\$17,068	\$16,685	\$0	\$0	\$0	-
Utilities	\$15,784	\$15,703	\$0	\$0	\$0	-
Services & Misc.	\$156,793	\$134,619	\$0	\$0	\$0	-
Transfers	\$237,893	\$237,893	\$1,474,307	\$0	\$0	-
Capital Additions	\$150,000	\$0	\$0	\$0	\$0	-
<b>Total Appropriations (Exp.)</b>	<b>\$2,988,618</b>	<b>\$2,524,121</b>	<b>\$1,474,307</b>	<b>\$0</b>	<b>\$0</b>	<b>-</b>

### Dedicated Funding Sources

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
Intragovernmental Fees	\$2,036,396	\$1,823,963	\$0	\$0	\$0	-
Other Local Revenues	\$351,522	\$479,477	\$0	\$0	\$0	-
Transfers	\$50,000	\$50,000	\$0	\$0	\$0	-
Investment Income	\$28,110	\$33,611	\$0	\$0	\$0	-
Misc.	\$0	\$3,631	\$0	\$0	\$0	-
Revenue from Other Govt.	\$0	\$1,678	\$0	\$0	\$0	-
<b>Total Dedicated Funding</b>	<b>\$2,466,028</b>	<b>\$2,392,360</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-</b>

### Authorized Full Time Equivalent (FTE)

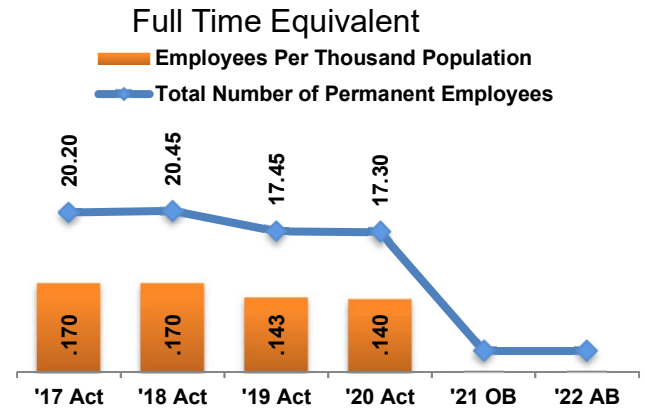
	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Full-Time	30.70	30.70	0.00	0.00	0.00	-
Part-Time	0.00	0.00	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>30.70</b>	<b>30.70</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>-</b>

Note: Community Relations moved into the General Fund starting in FY 21.

# Utility Customer Services Fund

Fund 6760

In FY 21, this was moved into the Utility Departments.



## Total Appropriations (Expenditures)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Operating Expenditures:</b>						
Personnel Services	\$992,848	\$998,483	\$0	\$0	\$0	-
Materials & Supplies	\$139,208	\$116,885	\$0	\$0	\$0	-
Travel & Training	\$20,600	\$15,324	\$0	\$0	\$0	-
Intragov. Charges	\$535,028	\$447,963	\$0	\$0	\$0	-
Utilities	\$9,800	\$7,176	\$0	\$0	\$0	-
Services & Misc.	\$1,158,717	\$991,507	\$0	\$0	\$0	-
Transfers	\$110,907	\$240,407	\$2,259,809	\$0	\$0	-
<b>Total Appropriations (Exp)</b>	<b>\$2,967,108</b>	<b>\$2,817,745</b>	<b>\$2,259,809</b>	<b>\$0</b>	<b>\$0</b>	<b>-</b>

## Dedicated Funding Sources

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
Fees and service charges	\$430,000	\$235,509	\$0	\$0	\$0	-
Intragovernmental revenue	\$2,162,909	\$1,979,000	\$0	\$0	\$0	-
Revenue from other government	\$0	\$1,304	\$0	\$0	\$0	-
investment income	\$24,300	\$40,133	\$0	\$0	\$0	-
Miscellaneous	\$370,200	\$154,240	\$0	\$0	\$0	-
<b>Total Dedicated Funding</b>	<b>\$2,987,409</b>	<b>\$2,410,185</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Full-Time	17.30	17.30	0.00	0.00	0.00	-
Part-Time	0.00	0.00	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>17.30</b>	<b>17.30</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>-</b>



# Transportation Departments

## Description

There are ten separate budgets that work together to provide a quality transportation system for the City. These budgets can be further broken down into three classifications according to the way they are funded. The General Fund budget includes Public Works Streets and Engineering. This budget receives some portion of its funding from general sources, which can be moved into other general operation budgets. The Enterprise Fund operations include Transit, Airport, Parking, Railroad, and Transload Funds. Each of these budgets is operated as a separate business and the sources are dedicated for that particular budget. Special Revenue Fund budgets include Quarter Cent Sales Tax Fund, Transportation Sales Tax Fund, and Public Improvement Sales Tax Fund. The funding for each of these budgets can only be used for a specific purpose, so all funding is considered to be dedicated funding.

## Public Works - Streets & Engineering

Streets provides maintenance of 1,418 lane miles of paved streets and 4.1 lane miles of unpaved streets, snow removal on all City streets, mechanical and manual street cleaning, mowing of public right-of-ways, and utility service cut repairs. Engineering provides survey, design, and inspection of various public improvements, review of subdivision improvements, issuance of permits, and inspection of all construction on public right-of-ways.

## Transit Fund (Buses)

Transit provides public bus transportation to as many citizens as possible, at the lowest possible cost, while maintaining timely and dependable service.

## Regional Airport Fund

The Airport provides safe and usable facilities for the operation of commercial, general aviation, and military aircraft, offers access to the national air transportation system, and promotes regional economic growth.

## Parking Utility Fund

The Parking Utility operates, maintains, and administers six parking facilities, six surface lots, and on-street parking meters.

## Railroad Utility Fund

This fund operates and maintains the short line Columbia Terminal Railroad (COLT) to provide customers with safe, reliable, and efficient rail service.

## Transload Facility Fund

This fund operates and maintains the Transload facility, which provides loading and off-loading services for material being shipped in and out of Columbia by train. In addition, the facility can hold material for just-in-time delivery to businesses throughout the mid-Missouri area.

## Capital Improvement Sales Tax Fund

This fund accounts for the one-quarter cent capital improvement sales tax that was most recently passed by voters in August 2015 and will expire on December 31, 2025. This sales tax is used to fund fire trucks and public safety facilities, as well as major street and sidewalk projects. These funds are transferred into Capital Project Funds to fund specific capital projects.

## Transportation Sales Tax Fund

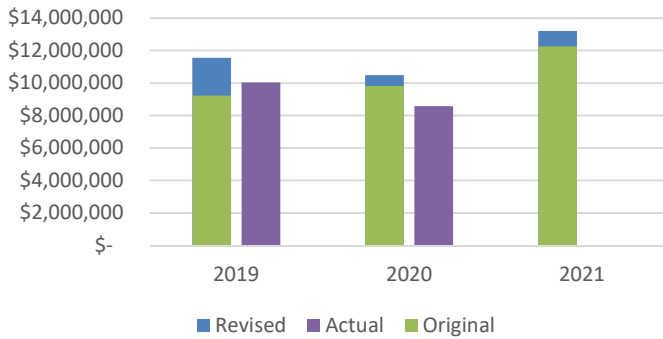
This fund accounts for the 1/2 cent permanent sales tax that was authorized by voters on April 6, 1982. These funds are used to subsidize Airport and Transit activities, fund various road projects, and pay for street and sidewalk related activities in the General Fund.

## Public Improvement Fund

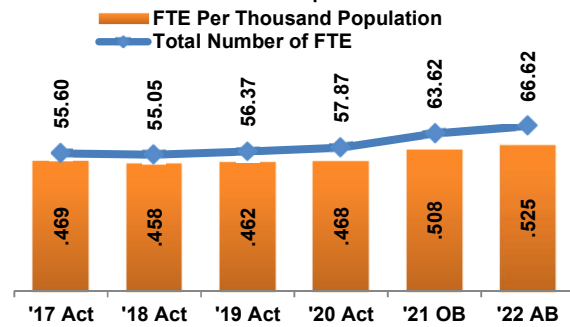
This fund accounts for the portion of the 1% general sales tax that is dedicated to the Capital Improvement Plan. This amounts to 2% of the amount of general sales taxes dedicated to fund capital projects. These funds are transferred into the Capital Project Funds to fund projects specified as Public Improvements.

# Public Works: Streets & Engineering

## Revised Budget vs. Actual Expenditures



## Full Time Equivalent



## Total Appropriations (Expenditures)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Operating:</b>						
Personnel Services	\$3,637,201	\$3,298,804	\$4,102,584	\$5,185,009	\$4,566,731	26.4%
Materials & Supplies	\$2,139,499	\$1,685,045	\$2,474,985	\$2,452,034	\$2,452,034	(0.9%)
Travel & Training	\$43,963	\$5,364	\$45,570	\$45,570	\$45,570	-
Intragov. Charges	\$805,122	\$758,648	\$578,878	\$675,048	\$675,048	16.6%
Utilities	\$536,917	\$520,839	\$517,979	\$517,667	\$517,667	(0.1%)
Services & Misc	\$2,565,738	\$2,238,923	\$4,110,036	\$4,532,987	\$4,532,987	10.3%
Capital Additions	\$761,170	\$78,196	\$425,000	\$0	\$0	-
<b>Total Appropriations (Exp.)</b>	<b>\$10,489,610</b>	<b>\$8,585,818</b>	<b>\$12,255,032</b>	<b>\$13,408,315</b>	<b>\$12,790,037</b>	<b>9.4%</b>
One Time				\$400,000		
Ongoing				\$13,008,315		

## Dedicated Funding Sources

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
Revenue from other Govt.	\$10,000	\$12,870	\$0	\$0	\$0	-
Transfers	\$5,998,276	\$5,554,276	\$7,845,105	\$7,845,105	\$7,845,105	-
Fees & Service Charges	\$85,000	\$89,584	\$85,000	\$85,508	\$85,508	0.6%
Other Local Taxes	\$420,837	\$485,434	\$420,837	\$520,490	\$520,490	23.7%
Misc.	\$0	\$18,809	\$0	\$0	\$0	-
<b>Total Dedicated Funding</b>	<b>\$6,514,113</b>	<b>\$6,160,972</b>	<b>\$8,350,942</b>	<b>\$8,451,103</b>	<b>\$8,451,103</b>	<b>1.2%</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Full-Time	57.87	57.87	63.62	66.62	66.62	3.00
Part-Time	0.00	0.00	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>57.87</b>	<b>57.87</b>	<b>63.62</b>	<b>66.62</b>	<b>66.62</b>	<b>3.00</b>

## Department Summary

### Description

The Street Division provides maintenance on 1,418 lane miles of paved streets and 4.1 lane miles of gravel streets. Maintenance includes roadway surfaces, winter weather response, emergency response during other weather or catastrophic events, street cleaning/sweeping, vegetation control for public right-of-ways and maintenance of trees within the right of way, signals and all other forms of traffic control as well as personnel support for special events occurring within right of way (such as parades, Fire in the Sky, etc.).

The Engineering Division provides design, contract administration, and construction inspection of Capital Improvement Program projects for the Public Works Department. Survey and right-of-way services, which are also part of the Engineering Division, are used by departments across the City.

### Department Objectives/Goals

The Streets division will provide safe, sustainable infrastructure that promotes positive communities.

The Engineering division provides design and construction inspection for Capital Improvement Program transportation projects. Projects include streets, intersections, sidewalks, traffic calming, and other nonmotorized transportation improvements. All projects for the Non-Motorized Grant Fund (GetAbout Columbia) have been completed; therefore, the final 0.60 FTE was reallocated in FY 21.

### Highlights/Significant Changes

#### Strategic Priority: Operational Excellence

- The Street Dept. like all of the other city departments with equipment operator positions, continues to struggle with limited staffing resources and vacancies. While leveraging contractual services is important during the short construction season, if the department is unable to fill positions or must contract out work, then the cost can be higher than if performed by in-house sources and results in less work getting accomplished. In FY 20 a part of the pay plan included establishing a starting pay guideline of \$16.50 per hour for all CDL Operators in order to better compete for these positions. This change along with an improved career ladder structure, including Crew Leader positions, has improved stabilizing retention efforts. Retention is, however, still a concern. Heavy general construction labor demand and nearby large-scale construction efforts, such as the replacement of the I-70 Rocheport Bridge, will continue to cause strain for attracting and keeping equipment operators, supervisors and others for the department for at least the next three years.

#### Strategic Priority: Reliable Infrastructure

##### **Goal 1: Increase average PASER rating from 6.7 to 7.0 ("good condition") by 2032**

- Street condition rating is based on the Pavement Surface Evaluation and Rating (PASER) system. The City's overall PASER rating in 2018 was 6.97, in 2019 was 6.7 and the rating in 2020 was 6.4. A significant increase in funding for FY 21 helped to slow the pace of the falling PASER rating trend. Additional funding of \$2,000,000 for contractual services was identified for FY 21 by the City Manager and Council. Unfortunately, three CDL Operator positions were eliminated in FY 21 due to concerns related to COVID and potential revenue shortfalls. This resulted in an effective overall increase for funding of the Pavement Management Program of approximately \$1.84 million. This brought the funding for the Pavement Management Program up to \$6.322 million. This is short of the recommended amount of \$6.778 million, but much closer to being fully funded than in recent years. Recommended expenditures should be \$0.67 per square yard of pavement (9,982,720 total square yards). This would allow for maintenance of generally 10% of the system each year, giving an average maintenance cycle of 1 in 10 years (some streets longer with higher cost maintenance, some streets shorter with lower cost maintenance). If funding were to increase to the recommended Pavement Management levels soon, the PASER rating should achieve 7.0 by around 2025. If kept at the current identified funding level from 2021, the pace of degradation will be slower than experienced in the recent past for a few years, but the overall PASER rating will continue to fall and the City will not achieve the goal of 7.0 by 2032.

#### Strategic Priority: Reliable Infrastructure

- Street Division pursued an additional \$1.6 million in much needed mill and overlay with an additional \$200,000 being applied to additional contractual dig-out street repair in preparation for the additional mill and overlay. This brought the mill and overlay amount for 2021 to just over \$2.4 million, which allowed us to arrest the deterioration on many additional streets. Other major maintenance components included \$104k for Reclamite asphalt rejuvenator, \$200k for surface sealing, \$40k for slab jacking, \$500k for contracted major reconstruction, \$400k for in-house chip sealing, \$300k for in-house overlay, \$100k for street tree maintenance, \$75k for native pollinator conversion and other expenditures totaling the remaining funds.
- Budgeted expenses for FY 22 includes street lighting costs of \$396,209 which are paid for by general sources.

## Department Summary

### Highlights/Significant Changes - Continued

#### Strategic Priority: Safe Neighborhoods

- In FY 21 the Traffic Control division was shifted to be included in Streets & Engineering from other items identified for CAFR reporting. The budget for Traffic Control has not been increased for over a decade even though there have been significant additions to the overall marking requirements, including many miles of bicycle lane facilities, additional center line marking due to federal requirements and many additional symbols. A key priority identified as part of the Vision Zero Engineering Team analysis is to continue to improve the visibility of all transportation related infrastructure. Analysis is ongoing, but this effort will likely involve additional marking and signing improvements to align with the Strategic Priority Safe Neighborhoods Goal 3 of fewer than 6 fatalities and 32 major injury crashes by 2025. One important strategy is to increase lane line marking frequency from once per 1.25 years to twice per year. Approximately ¼ of the total system is deferred from marking each year due to labor shortage for execution. No increase for Traffic Control is currently being asked for as part of FY 22. Some additional funding requests may be forthcoming in future years after inventory, analysis, and review by management. Current marking is at least 348 total miles of marked facilities with at least 850 traffic symbols and 1,300 bicycle symbols. Costs for material for internal forces to complete marking are relatively low. Contractual services are notably higher, but might need to be pursued in the future due to timing concerns.

#### Strategic Priority: Reliable Infrastructure

- Street Division continues to transition to a managed native vegetation centric approach for right of ways and properties they maintained. Street Division began parts of this process 12 years ago and, over the last three years in coordination with the Office of Sustainability, Office of Neighborhood Services, and Utilities Department has been able to ramp up the conversion of more mowed turf areas to native vegetation and wildflower areas. In addition to providing habitat, the City will be saving money for fuel, reducing worker hours, and reducing our municipal carbon emissions. Street Division has currently converted over 5 acres of mowed area to native pollinators. Analysis is ongoing, but savings are being realized in worker hour requirements. Instead of mowing, workers are able to be better utilized to perform other right of way maintenance functions. There are safety benefits for workers as well by reducing exposure to some high traffic areas. This initiative is in line with goals within the CAAP and Strategic Plan Reliable Infrastructure Goal 3 and therefore the Department will continue to work with Sustainability to both document the process and expand to areas where appropriate.
- The following projects reached completion in FY 21: Nifong Intersection Improvements (*Strategic Priority Safe Neighborhoods Goal 3: Reduce fatalities and major injuries*), Keene and I-70 Drive Roundabout (*Strategic Priority Safe Neighborhoods Goal 3: Reduce fatalities and major injuries*), McKee Street Sidewalk (*Reliable Infrastructure Goal 2: Construct/Repair Sidewalk*), St. Charles Road Sidewalk (*Reliable Infrastructure Goal 2: Construct/Repair Sidewalk*), and Leslie Lane Sidewalk (*Reliable Infrastructure Goal 2: Construct/Repair Sidewalk*).
- The following projects are under construction or anticipated to be under construction by the end of FY 21: Nifong Corridor Widening (Providence to Willowcreek) (*Reliable Infrastructure Goal 1: Increase PASER Rating, Strategic Priority Safe Neighborhoods Goal 3: Reduce fatalities and major injuries*), Discovery Parkway Extension, Lenoir Connector (*Reliable Infrastructure Goal 1: Increase PASER Rating, Strategic Priority Safe Neighborhoods Goal 3: Reduce fatalities and major injuries*), and Sinclair and Route K Roundabout (*Strategic Priority Safe Neighborhoods Goal 3: Reduce fatalities and major injuries*).
- The following projects are planned to be bid in FY 22: 4th and Broadway Crossing, Walnut Street (College to Old Highway 63) Major Maintenance (*Reliable Infrastructure Goal 1: Increase PASER Rating*), Wabash Street Extension, North Stadium Boulevard Sidewalk (*Reliable Infrastructure Goal 2: Construct/Repair Sidewalk*), Audubon Drive Sidewalk (*Reliable Infrastructure Goal 2: Construct/Repair Sidewalk*), and Maguire Boulevard Slope Stabilization project.
- The following ongoing projects include: Neighborhood Traffic Calming program projects, Americans with Disabilities (ADA) sidewalk/curb ramp improvements (*Reliable Infrastructure Goal 2: Construct/Repair Sidewalk*), bus shelter pads, and audible pedestrian signal improvements.

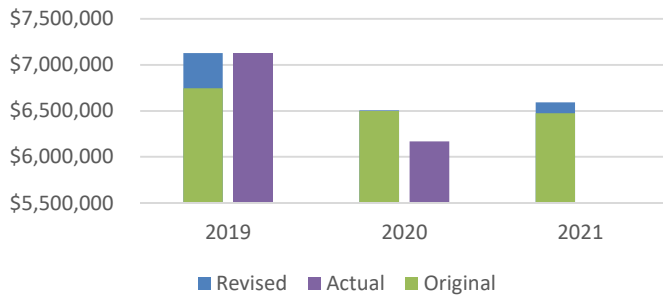
**Budget Detail**

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Streets &amp; Sidewalks (6020)</b>						
Personnel Services	\$2,125,719	\$2,020,872	\$2,635,725	\$3,340,807	\$3,014,877	26.8%
Materials & Supplies	\$2,092,233	\$1,661,665	\$2,426,954	\$2,404,703	\$2,404,703	(0.9%)
Travel & Training	\$23,563	\$2,209	\$22,170	\$22,170	\$22,170	-
Intragov. Charges	\$395,773	\$381,006	\$416,237	\$526,683	\$526,683	26.5%
Utilities	\$521,677	\$505,508	\$502,227	\$502,227	\$502,227	-
Services & Misc	\$2,489,149	\$2,191,515	\$4,068,556	\$4,490,807	\$4,490,807	10.4%
Capital Additions	\$721,340	\$38,366	\$425,000	\$0	\$0	-
<b>Total</b>	<b>\$8,369,454</b>	<b>\$6,801,141</b>	<b>\$10,496,869</b>	<b>\$11,287,397</b>	<b>\$10,961,467</b>	<b>7.5%</b>
<b>Engineering (6027)</b>						
Personnel Services	\$1,511,482	\$1,277,932	\$1,466,859	\$1,844,202	\$1,551,853	25.7%
Materials & Supplies	\$47,265	\$23,380	\$48,031	\$47,331	\$47,331	(1.5%)
Travel & Training	\$20,400	\$3,155	\$23,400	\$23,400	\$23,400	-
Intragov. Charges	\$409,349	\$377,641	\$162,641	\$148,365	\$148,365	(8.8%)
Utilities	\$15,240	\$15,331	\$15,752	\$15,440	\$15,440	(2.0%)
Services & Misc	\$76,589	\$47,408	\$41,480	\$42,180	\$42,180	1.7%
Capital Additions	\$39,830	\$39,830	\$0	\$0	\$0	-
<b>Total</b>	<b>\$2,120,155</b>	<b>\$1,784,677</b>	<b>\$1,758,163</b>	<b>\$2,120,918</b>	<b>\$1,828,569</b>	<b>20.6%</b>
<b>Department Totals</b>						
Personnel Services	\$3,637,201	\$3,298,804	\$4,102,584	\$5,185,009	\$4,566,730	26.4%
Materials & Supplies	\$2,139,499	\$1,685,045	\$2,474,985	\$2,452,034	\$2,452,034	(0.9%)
Travel & Training	\$43,963	\$5,364	\$45,570	\$45,570	\$45,570	-
Intragov. Charges	\$805,122	\$758,648	\$578,878	\$675,048	\$675,048	16.6%
Utilities	\$536,917	\$520,839	\$517,979	\$517,667	\$517,667	(0.1%)
Services & Misc	\$2,565,738	\$2,238,923	\$4,110,036	\$4,532,987	\$4,532,987	10.3%
Capital Additions	\$761,170	\$78,196	\$425,000	\$0	\$0	-
<b>Total</b>	<b>\$10,489,610</b>	<b>\$8,585,818</b>	<b>\$12,255,032</b>	<b>\$13,408,315</b>	<b>\$12,790,036</b>	<b>9.4%</b>

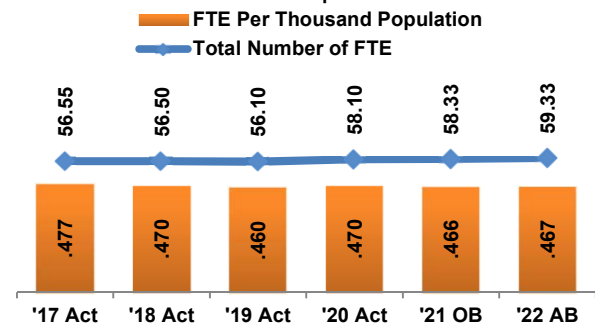
*This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.*

# Public Works: Transit

## Revised Budget vs. Actual Expenditures



## Full Time Equivalent



## Total Appropriations (Expenditures)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Operating:</b>						
Personnel Services	\$3,617,678	\$3,476,068	\$3,675,763	\$4,308,886	\$4,190,977	17.2%
Materials & Supplies	\$969,129	\$845,865	\$1,102,777	\$1,097,277	\$1,097,277	(0.5%)
Travel & Training	\$5,000	\$773	\$5,000	\$5,000	\$5,000	-
Intragov. Charges	\$1,308,577	\$1,268,934	\$980,720	\$1,046,160	\$1,046,160	6.7%
Utilities	\$122,047	\$78,547	\$122,413	\$122,257	\$122,257	(0.1%)
Services & Misc	\$480,093	\$494,712	\$556,184	\$561,684	\$561,684	1.0%
Transfer	\$2,295	\$2,295	\$2,295	\$36,281	\$36,281	1480.9%
Capital Additions	\$0	\$0	\$28,462	\$0	\$0	-
<b>Total Operating</b>	<b>\$6,504,819</b>	<b>\$6,167,194</b>	<b>\$6,473,614</b>	<b>\$ 7,177,545</b>	<b>\$7,059,636</b>	<b>10.9%</b>
				\$33,986		
				\$7,143,559		
Debt Service	\$132,950	\$41,800	\$0	\$0	\$0	-
Capital Projects	\$1,469,608	\$368,952	\$944,903	\$2,772,255	\$2,772,255	193.4%
<b>Total Appropriations (Exp.)</b>	<b>\$8,107,377</b>	<b>\$6,577,946</b>	<b>\$7,418,517</b>	<b>\$9,949,800</b>	<b>\$9,831,891</b>	<b>34.1%</b>

One Time  
Ongoing

## Dedicated Funding Sources

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
Revenue from other Govt.	\$2,613,384	\$2,294,573	\$4,308,321	\$5,044,537	\$5,044,537	17.1%
Transfers	\$2,954,886	\$2,819,750	\$329,223	\$200,000	\$200,000	(39.3%)
Fees & Service Charges	\$1,565,425	\$1,195,776	\$1,297,925	\$1,297,925	\$1,297,925	-
Investment Income	\$22,500	\$67,329	\$73,468	\$28,969	\$28,969	(60.6%)
Misc.	\$35,250	\$101,174	\$250	\$250	\$250	-
<b>Total Dedicated Funding</b>	<b>\$7,191,445</b>	<b>\$6,478,602</b>	<b>\$6,009,187</b>	<b>\$6,571,681</b>	<b>\$6,571,681</b>	<b>9.4%</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Full-Time	58.10	58.10	58.33	59.33	59.33	1.00
Part-Time	0.00	0.00	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>58.10</b>	<b>58.10</b>	<b>58.33</b>	<b>59.33</b>	<b>59.33</b>	<b>1.00</b>

## Department Summary

### Description

The Public Works Transit Division operates 15 vehicles in peak service for the fixed route and University Shuttle system. In addition, the Division operates 8 vehicles in peak service for the ADA ParaTransit Service.

### Department Objective/Goals

The Transit Division mission is to transport our customers to their destination in a safe, courteous and reliable manner. Our goal is to provide mass transit to as many citizens as possible, at the lowest possible cost, while maintaining safe and dependable service with an emphasis on customer service.

### Highlights/Significant Changes

#### **Strategic Priorities: Inclusive Community, Resilient Economy, and Reliable Infrastructure**

- The University of Missouri contract has been renewed through the Spring semester 2022. Plans are for 100% students in seats for this school year.
- The FY 20 FTA funds will be used for Capital expenses related to Grissum Building/Transit garage updates and improvements.
- The City will use funding from the FTA - 5307 Grant on capital expenses in both FY 20 and FY 21 for projects including bus replacements, para-transit van replacements, and several projects at the Grissum Building over the next four years.
- Staff submitted an application for the American Rescue Plan Act. This provides an additional \$2.7 million to be used for Operating Expense, eligible at 100% for FY 22.
- The City has been awarded a LoNo Grant for (4) thirty-foot electric buses, (1) forty-foot CNG bus and (2) thirty-five foot CNG buses. These buses should be received during FY 21. This same grant will replace seven aged Paratransit vans.
- A separate grant was awarded to replace three aged out 40" Diesel buses with three 35' Gillig CNG buses. These are scheduled for late 2022 arrival.
- A Transit Fare Free Pilot Program, which was adopted in the FY 21 budget, will continue in FY 22.
- There are no planned route changes in FY 22.

<b>Fee and Service Charge Information</b>
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	<u>FY 2019</u>	<u>FY 2020</u>	<u>FY 2021 *</u>	<u>FY 2022 *</u>
<b>Regular Fares:</b>				
Full Fare Daily Pass	\$3.00	\$3.00	Free	Free
Per Ride	\$1.50	\$1.50	Free	Free
30 Day Full Fare Tickets/Fast Passes	\$55.00	\$55.00	Free	Free
25 Ride Full Fare Tickets/Fast Passes	\$30.00	\$30.00	Free	Free
Under 5 years of age	Free	Free	Free	Free
(K-12th Grade) w/ valid school or state ID.	Free	Free	Free	Free
<b>Disabled, elderly and Medicare recipients fares:</b>				
Half Fare Daily Pass	\$1.50	\$1.50	Free	Free
Per Ride	\$0.75	\$0.75	Free	Free
30 Day Half Fare Tickets/Fast Passes	\$25.00	\$25.00	Free	Free
25 Ride Half Fare Tickets/Fast Passes	\$15.00	\$15.00	Free	Free
<b>Students</b> (of any university, college, or trade school in the City of Columbia, with the showing of valid student ID)				
Per Regular Semester	\$100.00	\$100.00	Free	Free
<b>Any agency, entity, organization or business</b> (may purchase discounted semester passes, on behalf of their customers)				
Per regular semester if purchased in groups of 20-1,000	\$65.00	\$65.00	Free	Free
Per regular semester if purchased in groups of more than 1,000	\$50.00	\$50.00	Free	Free
<b>Paratransit Services:</b>				
Certified ADA eligible persons or companion, per ride	\$2.00	\$2.00	Free	Free
Registered personal care attendant accompanying a certified ADA eligible person.	Free	Free	Free	Free

Prior to FY 09, fares had not been increased for 22 years.

\* A Free Fare Pilot Program began in FY 21 and will continue into FY 22.

<b>Authorized Full Time Equivalent (FTE) by Division</b>
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	<u>Revised FY 2020</u>	<u>Actual FY 2020</u>	<u>Original FY 2021</u>	<u>Adopted FY 2022</u>	<u>Position Changes</u>
Fixed Route (6110)	27.70	27.70	27.93	28.93	1.00
Paratransit (6120)	24.13	24.13	24.13	24.13	-
University Shuttle (6130)	6.27	6.27	6.27	6.27	-
<b>Total FTE</b>	<b>58.10</b>	<b>58.10</b>	<b>58.33</b>	<b>59.33</b>	<b>1.00</b>
<b>Department Totals</b>					
Full-Time	58.10	58.10	58.33	59.33	1.00
Part-Time	0.00	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>58.10</b>	<b>58.10</b>	<b>58.33</b>	<b>59.33</b>	<b>1.00</b>

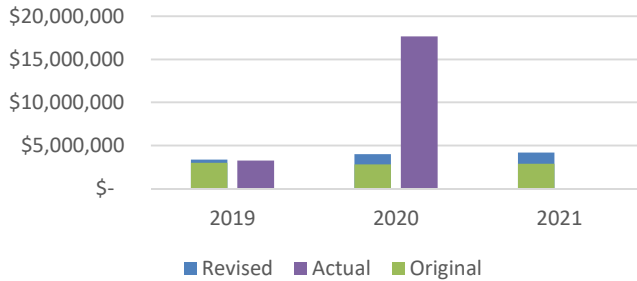
## Budget Detail by Division

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Fixed Route (6110)</b>						
Personnel Services	\$1,741,302	\$1,836,570	\$1,723,229	\$2,114,316	\$2,061,531	22.7%
Materials & Supplies	\$469,350	\$447,399	\$594,487	\$588,987	\$588,987	(0.9%)
Travel & Training	\$5,000	\$773	\$5,000	\$5,000	\$5,000	-
Intragov. Charges	\$992,975	\$953,332	\$738,846	\$632,517	\$632,517	(14.4%)
Utilities	\$114,863	\$72,902	\$115,229	\$115,073	\$115,073	(0.1%)
Services & Misc	\$271,464	\$269,269	\$323,757	\$329,257	\$329,257	1.7%
Transfer	\$2,295	\$2,295	\$2,295	\$2,295	\$2,295	-
Capital Additions	\$0	\$0	\$28,462	\$0	\$0	-
<b>Total</b>	<b>\$3,597,249</b>	<b>\$3,582,541</b>	<b>\$3,531,305</b>	<b>\$3,787,445</b>	<b>\$3,734,660</b>	<b>7.3%</b>
<b>Paratransit (6120)</b>						
Personnel Services	\$1,300,866	\$1,160,212	\$1,282,300	\$1,474,024	\$1,427,005	15.0%
Materials & Supplies	\$238,679	\$102,369	\$216,052	\$216,052	\$216,052	-
Intragov. Charges	\$81,455	\$81,455	\$71,188	\$183,047	\$183,047	157.1%
Utilities	\$6,560	\$5,020	\$6,560	\$6,560	\$6,560	-
Services & Misc	\$93,529	\$63,479	\$104,964	\$104,964	\$104,964	-
<b>Total</b>	<b>\$1,721,089</b>	<b>\$1,412,535</b>	<b>\$1,681,064</b>	<b>\$1,984,647</b>	<b>\$1,937,628</b>	<b>18.1%</b>
<b>University Shuttle (6130)</b>						
Personnel Services	\$575,510	\$479,285	\$670,234	\$720,546	\$702,440	7.5%
Materials & Supplies	\$261,100	\$296,097	\$292,238	\$292,238	\$292,238	-
Intragov. Charges	\$234,147	\$234,147	\$170,686	\$230,596	\$230,596	35.1%
Utilities	\$624	\$624	\$624	\$624	\$624	-
Services & Misc	\$115,100	\$161,964	\$127,463	\$127,463	\$127,463	-
<b>Total</b>	<b>\$1,186,481</b>	<b>\$1,172,118</b>	<b>\$1,261,245</b>	<b>\$1,371,467</b>	<b>\$1,353,361</b>	<b>8.7%</b>
<b>General (8500)</b>						
Transfers	\$0	\$0	\$0	\$33,986	\$33,986	-
<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$33,986</b>	<b>\$33,986</b>	<b>-</b>
<b>Department Totals</b>						
Personnel Services	\$3,617,678	\$3,476,068	\$3,675,763	\$4,308,886	\$4,190,976	17.2%
Materials & Supplies	\$969,129	\$845,865	\$1,102,777	\$1,097,277	\$1,097,277	(0.5%)
Travel & Training	\$5,000	\$773	\$5,000	\$5,000	\$5,000	-
Intragov. Charges	\$1,308,577	\$1,268,934	\$980,720	\$1,046,160	\$1,046,160	6.7%
Utilities	\$122,047	\$78,547	\$122,413	\$122,257	\$122,257	(0.1%)
Services & Misc	\$480,093	\$494,712	\$556,184	\$561,684	\$561,684	1.0%
Transfer	\$2,295	\$2,295	\$2,295	\$36,281	\$36,281	1480.9%
Capital Additions	\$0	\$0	\$28,462	\$0	\$0	-
<b>Total</b>	<b>\$6,504,819</b>	<b>\$6,167,194</b>	<b>\$6,473,614</b>	<b>\$7,177,545</b>	<b>\$7,059,635</b>	<b>10.9%</b>

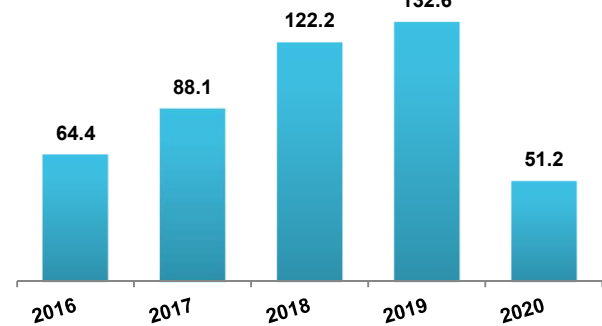
This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.

# Regional Airport

Revised Budget vs. Actual Expenditures



Passenger Enplanements (in Thousands)



## Total Appropriations (Expenditures)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Operating:</b>						
Personnel Services	\$640,749	\$618,195	\$616,938	\$767,469	\$720,952	24.4%
Materials & Supplies	\$248,837	\$216,525	\$239,591	\$237,965	\$237,965	(0.7%)
Travel & Training	\$33,000	\$11,819	\$13,000	\$13,000	\$13,000	-
Intragov. Charges	\$299,447	\$288,583	\$1,014,007	\$1,148,211	\$1,148,211	13.2%
Utilities	\$174,057	\$155,174	\$172,459	\$260,939	\$260,939	51.3%
Services & Misc	\$1,926,123	\$554,911	\$774,033	\$1,962,298	\$1,962,298	153.5%
Transfer	\$616,570	\$616,570	\$0	\$5,571	\$5,571	-
Capital Additions	\$43,524	\$43,227	\$45,265	\$3,433	\$3,433	(92.4%)
<b>Total Operating</b>	<b>\$3,982,308</b>	<b>\$2,505,004</b>	<b>\$2,875,293</b>	<b>\$4,398,886</b>	<b>\$4,352,369</b>	<b>53.0%</b>
<i>One Time</i>				\$10,204		
<i>Ongoing</i>				\$4,388,682		
Debt Service	\$30,994	\$198,592	\$519,224	\$719,458	\$719,458	38.6%
Capital Projects	\$13,220,989	\$7,537,447	\$10,358,532	\$2,811,341	\$2,811,341	(72.9%)
<b>Total Appropriations (Exp.)</b>	<b>\$17,234,291</b>	<b>\$10,241,042</b>	<b>\$13,753,049</b>	<b>\$7,929,685</b>	<b>\$7,883,168</b>	<b>(42.3%)</b>

## Dedicated Funding Sources

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
Revenue from other Govt.	\$0	\$2,179,420	\$2,000,000	\$2,000,000	\$2,000,000	-
Transfers	\$1,876,583	\$1,094,673	\$135,389	\$81,490	\$81,490	(39.8%)
Fees & Service Charges	\$1,530,066	\$1,097,963	\$1,586,319	\$1,494,374	\$1,494,374	(5.8%)
Investment Income	\$42,488	\$219,810	\$130,000	\$218,289	\$218,289	67.9%
Misc.	\$21,000	\$27,910	\$21,000	\$28,000	\$28,000	33.3%
<b>Total Dedicated Funding</b>	<b>\$3,470,137</b>	<b>\$4,619,776</b>	<b>\$3,872,708</b>	<b>\$3,822,153</b>	<b>\$3,822,153</b>	<b>(1.3%)</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Full-Time	7.60	7.60	7.85	8.85	8.85	1.00
Part-Time	0.00	0.00	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>7.60</b>	<b>7.60</b>	<b>7.85</b>	<b>8.85</b>	<b>8.85</b>	<b>1.00</b>

## Department Summary

### Description

The mission of Columbia Regional Airport (COU) is to provide a safe, reliable, and user-friendly airport facility for all aspects of modern aviation. Columbia Regional Airport has proven the ability to provide a safe and efficient area for commercial, corporate, general aviation and military operations. The Columbia Regional Airport promotes the economic growth of the mid-Missouri region through access to the national and international air transportation system.

### Department Objective/Goals

To prudently protect the taxpayers' investment by managing the Airport in strict accordance with Federal Aviation Administration Part 139 and Transportation Security Administration Part 1542 regulations by providing qualified public safety, maintenance and administrative staff. To offer a safe, reliable, and convenient place for air travelers, commercial airlines, general aviation, charter services, air cargo, and tenants; and, to implement innovative ways to increase revenues, procure new commercial, cargo and general aviation services, and increase passenger enplanements.

### Strategic Plan Priority Areas

#### RELIABLE INFRASTRUCTURE:

**Goal Statement:** Provide reliable, sustainable, and innovative organizational and infrastructure foundations for the efficient delivery of municipal services to meet the current and future needs of our residents and visitors.

**Outcome Objective One:** Maintain and expand Columbia's infrastructure

#### ORGANIZATIONAL EXCELLENCE:

**Goal Statement:** Create and support an engaged workforce that delivers an efficient, innovative, transparent and collaborative City government.

**Outcome Objective One:** Increase employee satisfaction with pay and benefits

**Outcome Objective Two:** Increase employee engagement levels

**Outcome Objective Three:** Foster a positive, equitable organizational culture

**Outcome Objective Four:** Improve the residents' and visitors' experience across City services

**Outcome Objective Five:** Build a leading government organization that manages all resources wisely through accountability, innovation and efficiency

### Highlights/Significant Changes

- In 2020, Columbia Regional Airport (COU) had 51,168 enplanements along with 51,788 deplanements. This was a decline of 162,636 passengers over the previous year due to travel restrictions because of the pandemic. Prior to COVID-19, COU was on course to increase passengers in 2021 over the previous year which had a record number of enplanements (132,648) and deplanements (132,944). The steep decline in flights and users began in March 2020.
- Daily inbound/outbound flights had reduced from 18 in 2019 to 12 in April, 2020. This has continued to improve since the implementation of vaccines in early 2021. COU increased to 14 daily inbound/outbound flights in July, and expects both airlines to continue adding flights as consumer confidence increases.
- Staff also continues to work with network planning at American Airlines and United Airlines to ensure optimal flight times are being provided to allow passengers the best possible connections.
- Airport staff continue to make disinfecting of the terminal a top priority for our staff and customers, especially in high traffic areas. Staff also has continued supporting the TSA rule of facemasks being required at the airport. This TSA order expired on September 14, 2021. Staff practices social distancing in and around the airport. This practice has also been strongly encouraged by Airport staff to customers through signage throughout the terminal.
- Staff attended the Mead and Hunt Air Service Virtual Conference in March. Staff met one-on-one with both American and United Airlines network staff to discuss current and future flights. United and American Airlines were both very happy with the quick rebound that the COU market has made this year following travel impacts from COVID-19. Network staff advised COU that they will continue to review the market demand and add flights back into the schedule as demand increases.
- A CARES Act grant was made available to Columbia Regional Airport in the amount of \$18,700,000, of which \$8,000,000 will reimburse operating costs over a four-year period. The remaining balance of \$10,700,000 was also awarded for reimbursement of development costs relating to the new terminal project.
- COU received a grant from the Federal Aviation Administration (FAA) for the Runway 2 Extension project. This project began on April 26 and is expected to be completed in 240 calendar days. This improvement will extend the primary runway 900 feet for an ultimate length of 7,400 feet, which will allow larger aircraft to land during inclement weather without impacting passenger loads. American Airlines adjusted their fleet to help alleviate any concerns of a shorter runway during construction.

## Department Summary - continued

## Highlights/Significant Changes - continued

- Hangar 730 construction was completed in 2021. This 125 ft. x 150 ft. hangar was built to replace Hangar 350 that was located at the site of the new terminal.
- Demolition was completed on Hangar 350 and preparations to the site were completed in June so that the new terminal construction could begin.
- Nabholz Construction was awarded the contract to construct the new terminal. This new terminal will be 52,000 square feet, have four gates, and three jet bridges on opening day. Input from the public, airline, tenants, Airport Advisory Board, City Council, Disabilities Commission, and staff was used to ensure that the new terminal is ADA friendly and meets the needs of passengers.
- A grant application was submitted and staff expects an award soon for equipment that will be used to test the Aircraft Rescue Fire Fighting truck foam without spraying it onto the ground. This will alleviate any concerns with the foam entering the stormwater system.
- Improvements are being made to the eight outflow sites on the property. These improvements include rip rap and grading to ensure proper drainage and reduced impacts from oxygen depletion and suspended solids.
- Negotiations were completed with Ameren to install natural gas for all tenants including the new terminal. Staff expects this project will be completed in the fall of 2021.
- Columbia Jet Center installed a new fuel farm in 2021. This included the removal of 50-year-old underground tanks. The new above ground tanks meet NFPA 407 requirements.
- Taxilane C2 was reconstructed this year. This project removed the failing asphalt and replaced it with eight inches of concrete. This will allow larger aircraft to be towed to the two hangars located in the area.
- Staff purchased a 20-foot brush hog during this budget year. This larger equipment has helped staff maintain compliance with the Wildlife Management Plan by keeping grass cut as short as possible at all times.
- Staff purchased a high speed snow broom for the skid loader. This advancement in snow removal made it safer for passengers walking to/from the terminal and when boarding aircraft on the ramp.
- The Airport is working with Landrum and Brown to complete a Business Plan. This business plan will update the current Rates and Charges for the airport. The current Rates and Charges for the Airport have not been updated since 2012. We expect this to be completed and implemented before the new terminal is completed.
- Burns and McDonnell will complete the design of TW-A near Runway 13-31 this year. We expect the Taxiway construction to be completed in 2022, which will complete the replacement of all the primary runway parallel taxiways. The design grant is expected to be received by August 2021.
- Staff is working with Procurement to complete a selection process for the next five-year consultant. The consultant selected will assist the Airport with projects that are currently on the approved Airport Capital Improvement Project list with the Federal Aviation Administration.

# Regional Airport Fund

Fund 554x

## Budget Detail by Division

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Administration (6210)</b>						
Personnel Services	\$287,002	\$264,353	\$322,816	\$349,431	\$349,431	8.2%
Materials & Supplies	\$8,155	\$3,237	\$7,700	\$5,650	\$5,650	(26.6%)
Travel & Training	\$19,000	\$9,917	\$11,000	\$11,000	\$11,000	-
Intragov. Charges	\$229,785	\$218,921	\$169,400	\$135,648	\$135,648	(19.9%)
Utilities	\$1,624	\$2,291	\$1,586	\$1,836	\$1,836	15.8%
Services & Misc	\$1,782,834	\$455,545	\$641,044	\$1,805,033	\$1,805,033	181.6%
Transfer	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$28,024	\$27,890	\$0	\$0	\$0	-
<b>Total</b>	<b>\$2,356,424</b>	<b>\$982,155</b>	<b>\$1,153,546</b>	<b>\$2,308,598</b>	<b>\$2,308,598</b>	<b>100.1%</b>
<b>Airfield Areas (6220)</b>						
Personnel Services	\$254,561	\$223,791	\$233,578	\$286,428	\$252,400	22.6%
Materials & Supplies	\$130,231	\$130,713	\$152,405	\$160,950	\$160,950	5.6%
Travel & Training	\$4,000	\$866	\$2,000	\$2,000	\$2,000	-
Intragov. Charges	\$29,989	\$29,989	\$33,711	\$66,468	\$66,468	97.2%
Utilities	\$60,337	\$57,511	\$60,025	\$60,025	\$60,025	-
Services & Misc	\$73,435	\$67,640	\$73,435	\$89,590	\$89,590	22.0%
Transfer	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$15,500	\$15,337	\$45,265	\$0	\$0	-
<b>Total</b>	<b>\$568,053</b>	<b>\$525,848</b>	<b>\$600,419</b>	<b>\$665,461</b>	<b>\$631,433</b>	<b>10.8%</b>
<b>Terminal Areas (6230)</b>						
Personnel Services	\$60,787	\$45,382	\$55,162	\$126,228	\$113,739	128.8%
Materials & Supplies	\$36,160	\$28,293	\$33,003	\$28,003	\$28,003	(15.2%)
Travel & Training	\$0	\$0	\$0	\$0	\$0	-
Intragov. Charges	\$8,541	\$8,541	\$875	\$13,109	\$13,109	1398.2%
Utilities	\$109,912	\$94,047	\$109,912	\$198,142	\$198,142	80.3%
Services & Misc	\$52,950	\$23,263	\$52,950	\$57,950	\$57,950	9.4%
Transfer	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$0	\$0	\$0	\$3,433	\$3,433	-
<b>Total</b>	<b>\$268,350</b>	<b>\$199,525</b>	<b>\$251,902</b>	<b>\$426,865</b>	<b>\$414,376</b>	<b>69.5%</b>
<b>Public Safety (6240)</b>						
Personnel Services	\$33,017	\$83,649	\$0	\$0	\$0	-
Materials & Supplies	\$52,811	\$46,026	\$25,002	\$25,002	\$25,002	-
Travel & Training	\$10,000	\$1,035	\$0	\$0	\$0	-
Intragov. Charges	\$31,132	\$31,132	\$810,021	\$930,805	\$930,805	14.9%
Utilities	\$2,184	\$1,326	\$936	\$936	\$936	-
Services & Misc	\$16,904	\$8,463	\$6,604	\$6,604	\$6,604	-
Transfer	\$616,570	\$616,570	\$0	\$0	\$0	-
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
<b>Total</b>	<b>\$762,618</b>	<b>\$788,201</b>	<b>\$842,563</b>	<b>\$963,347</b>	<b>\$963,347</b>	<b>14.3%</b>
<b>Concessions (6260)</b>						
Personnel Services	\$5,382	\$1,020	\$5,382	\$5,382	\$5,382	-
Supplies and Materials	\$21,481	\$8,256	\$21,481	\$18,360	\$18,360	(14.5%)
Travel and Training	\$0	\$0	\$0	\$0	\$0	-
Intragovernmental Charges	\$0	\$0	\$0	\$2,181	\$2,181	-
Utilities, Services, & Misc.	\$0	\$0	\$0	\$0	\$0	-
Capital	\$0	\$0	\$0	\$3,121	\$3,121	-
Other	\$0	\$0	\$0	\$0	\$0	-
<b>Total</b>	<b>\$26,863</b>	<b>\$9,275</b>	<b>\$26,863</b>	<b>\$29,044</b>	<b>\$29,044</b>	<b>8.1%</b>
<b>General (8500)</b>						
Transfers	\$0	\$0	\$0	\$5,571	\$5,571	-
<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,571</b>	<b>\$5,571</b>	<b>-</b>

## Budget Detail by Division

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Department Totals</b>						
Personnel Services	\$640,749	\$618,195	\$616,938	\$767,469	\$720,952	24.4%
Materials & Supplies	\$248,837	\$216,525	\$239,591	\$237,965	\$237,965	(0.7%)
Travel & Training	\$33,000	\$11,819	\$13,000	\$13,000	\$13,000	-
Intragov. Charges	\$299,447	\$288,583	\$1,014,007	\$1,148,211	\$1,148,211	13.2%
Utilities	\$174,057	\$155,174	\$172,459	\$260,939	\$260,939	51.3%
Services & Misc	\$1,926,123	\$554,911	\$774,033	\$1,962,298	\$1,962,298	153.5%
Transfer	\$616,570	\$616,570	\$0	\$5,571	\$5,571	-
Capital Additions	\$43,524	\$43,227	\$45,265	\$3,433	\$3,433	(92.4%)
<b>Total</b>	<b>\$3,982,308</b>	<b>\$2,505,004</b>	<b>\$2,875,293</b>	<b>\$4,398,886</b>	<b>\$4,352,369</b>	<b>53.0%</b>

This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.

## Authorized Full Time Equivalent (FTE) by Division

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Administration (6210)	2.60	2.60	2.85	2.85	2.85	-
Airfield Areas (6220)	4.00	4.00	4.00	4.00	4.00	-
Terminal Areas (6230)	1.00	1.00	1.00	2.00	2.00	1.00
<b>Total FTE</b>	<b>7.60</b>	<b>7.60</b>	<b>7.85</b>	<b>8.85</b>	<b>8.85</b>	<b>1.00</b>
<b>Department Totals</b>						
Full-Time	7.60	7.60	7.85	8.85	8.85	1.00
Part-Time	0.00	0.00	0.00	0.00	0.00	-
<b>Total Permanent</b>	<b>7.60</b>	<b>7.60</b>	<b>7.85</b>	<b>8.85</b>	<b>8.85</b>	<b>1.00</b>

## Debt Service Information

(City-Owned Building - Improvements Made by  
Columbia Jet Center) \$2,500 Monthly for 10 Years  
(Total \$300,000), 3.5% Interest

<u>Original Issue</u>	<u>Interest Rate</u>	<u>Maturity Date</u>	<u>Amount Outstanding</u>
\$300,000	3.500%	03/01/21	\$0

On January 19, 2010 the City entered into an amendment to the ground lease agreement with the Columbia Jet Center for future renovations and improvements to the fixed base operator hangar at Columbia Regional Airport. All improvements are the property of the City and were completed in 2011. This was paid in 2021.

2020 Airport Special Obligation Bond 2020A, 1.9%  
Interest

<u>Original Issue</u>	<u>Interest Rate</u>	<u>Maturity Date</u>	<u>Amount Outstanding</u>
\$14,120,000	1.900%	10/01/34	\$14,120,000

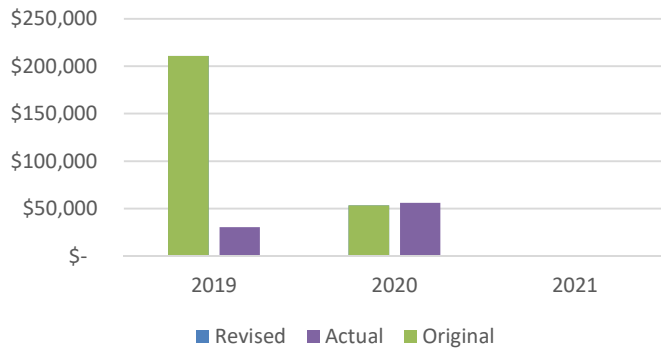
The City issued \$14,120,000 of Airport Special Obligation Bonds, Series 2020A in May 2020. These bonds are special obligation bonds of the City payable solely from the annual appropriation of funds by the City for that purpose. These bonds were issued for extending and improving the sewerage system. Payments of principal are due on October 1 of each year through September 30, 2025, and interest payments are due on April 1 and October 1. The interest rate is 1.900% on this issue.

<u>Fiscal</u>	<u>Principal Requirements</u>	<u>Interest Requirements</u>	<u>Total Requirements</u>
2022	\$455,000	\$263,958	\$718,958
2023	\$470,000	\$255,170	\$725,170
2024	\$490,000	\$246,050	\$736,050
2025	\$505,000	\$236,598	\$741,598
2026	\$1,085,000	\$221,493	\$1,306,493
2027	\$1,115,000	\$200,593	\$1,315,593
2028	\$1,140,000	\$179,170	\$1,319,170
2029	\$1,175,000	\$157,178	\$1,332,178
2030	\$1,205,000	\$134,568	\$1,339,568
2031	\$1,235,000	\$111,388	\$1,346,388
2032	\$1,260,000	\$87,685	\$1,347,685
2033	\$1,295,000	\$63,413	\$1,358,413
2034	\$1,325,000	\$38,523	\$1,363,523
2035	\$1,365,000	\$12,968	\$1,377,968
<b>Total</b>	<b>\$14,120,000</b>	<b>\$2,208,755</b>	<b>\$16,328,755</b>

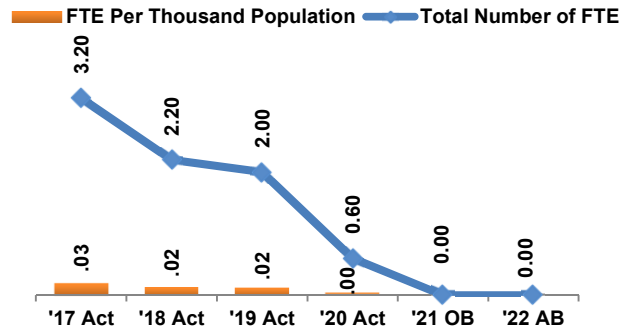
# Public Works - Non-Motorized Grant

Fund 2610

### Revised Budget vs. Actual Expenditures



### Full Time Equivalent



## Total Appropriations (Expenditures)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Operating:</b>						
Personnel Services	\$53,519	\$56,147	\$0	\$0	\$0	-
<b>Total Appropriations (Exp.)</b>	<b>\$53,519</b>	<b>\$56,147</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0.0%</b>
One Time				\$0		
Ongoing				\$0		

## Dedicated Funding Sources

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
Revenue from other Govt.	\$53,519	\$18,028	\$0	\$0	\$0	-
<b>Total Dedicated Funding</b>	<b>\$53,519</b>	<b>\$18,028</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Full-Time	0.60	0.60	0.00	0.00	0.00	-
Part-Time	0.00	0.00	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>0.60</b>	<b>0.60</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>-</b>

## Department Summary

### Description

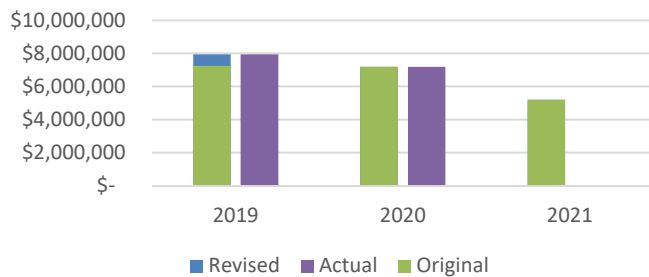
The Non-Motorized Grant Section (GetAbout Columbia) is a pilot project mandated by federal legislation to develop a network of transportation facilities, including sidewalks, bicycle lanes, and pedestrian and bicycle trails with the purpose of demonstrating how much walking and bicycling can replace car trips. From FY 13 through FY 20, revenues and expenses related to this program were reflected in this special revenue fund.

This project ended at the end of FY 20.

# Capital Improvement Sales Tax Fund

Fund 2190

Revised Budget vs. Actual Expenditures



## Full Time Equivalent

There are no employees assigned to this department.

## Total Appropriations (Expenditures)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Operating:</b>						
Transfer	\$7,193,950	\$7,193,950	\$5,200,081	\$5,824,136	\$5,824,136	12.0%
<b>Total Appropriations (Exp.)</b>	<b>\$7,193,950</b>	<b>\$7,193,950</b>	<b>\$5,200,081</b>	<b>\$5,824,136</b>	<b>\$5,824,136</b>	<b>12.0%</b>
One Time				\$0		
Ongoing				\$5,824,136		

## Dedicated Funding Sources

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
Sales Tax	\$5,510,137.00	\$5,777,920.14	\$5,518,999.00	\$6,247,332.00	\$6,247,332.00	13.2%
Investment Income	\$21,528.00	\$36,042.05	\$42,788.00	\$43,337.00	\$43,337.00	1.3%
Transfers	\$0.00	\$1,000,000.02	\$0.00	\$0.00	\$0.00	-
<b>Total Dedicated Funding</b>	<b>\$5,531,665</b>	<b>\$6,813,962</b>	<b>\$5,561,787</b>	<b>\$6,290,669</b>	<b>\$6,290,669</b>	<b>13.1%</b>

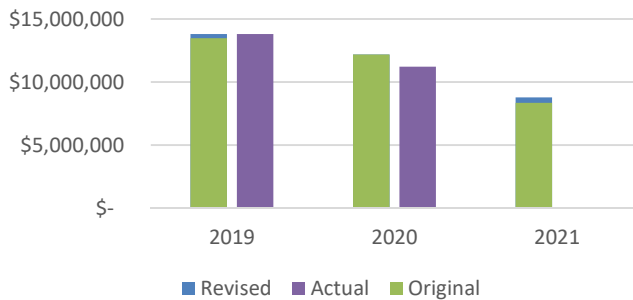
## Description

On August 4, 2015, Columbia voters passed a ten year extension of the one-quarter cent capital improvement sales tax. This vote extended the tax from January 1, 2016 to December 31, 2025. These revenues are used to service the debt and pay for other approved capital projects for Streets and Public Safety.

# Transportation Sales Tax Fund

Fund 2210

Revised Budget vs. Actual Expenditures



## Full Time Equivalent

There are no employees assigned to this department.

## Total Appropriations (Expenditures)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
Operating:						
Transfer	\$12,190,359	\$11,223,012	\$8,344,229	\$8,857,157	\$8,857,157	6.1%
<b>Total Appropriations (Exp.)</b>	<b>\$12,190,359</b>	<b>\$11,223,012</b>	<b>\$8,344,229</b>	<b>\$8,857,157</b>	<b>\$8,857,157</b>	<b>6.1%</b>
One Time				\$0		
Ongoing				\$8,857,157		

## Dedicated Funding Sources

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
Sales Tax	\$11,020,679	\$11,556,939	\$11,039,025	\$12,494,664	\$12,494,664	13.2%
Investment Income	\$47,351	\$22,411	\$31,275	\$40,848	\$40,848	30.6%
Transfers	\$0	\$1,902,177	\$0	\$0	\$0	-
<b>Total Dedicated Funding</b>	<b>\$11,068,030</b>	<b>\$13,481,527</b>	<b>\$11,070,300</b>	<b>\$12,535,512</b>	<b>\$12,535,512</b>	<b>13.2%</b>

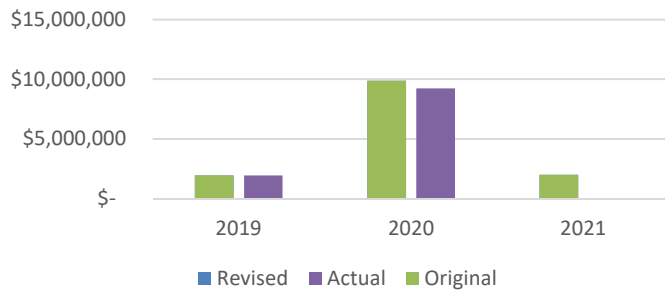
## Description

Section 94.600 of the Revised Missouri State Statutes allows cities to authorize a 1/2 cent sales tax for transportation purposes if a simple majority of the voters approve such action. The voters of the City of Columbia authorized the addition of this tax on April 6, 1982. State Statutes require proceeds from the tax to be accounted for in a trust fund separate from other sales tax resources. When the City receives proceeds from the transportation sales tax, the money is placed in a Transportation Sales Tax Fund. These funds are then transferred to subsidize Airport and Transit activities, fund various road projects, and pay for street and sidewalk related activities in the General Fund.

# Public Improvement Fund

Fund 2220

## Revised Budget vs. Actual Expenditures



## Full Time Equivalent

There are no employees assigned to this department.

## Total Appropriations (Expenditures)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Operating:</b>						
Intragov. Charges	\$2,000	\$1,833	\$0	\$0	\$0	-
Transfer	\$9,880,620	\$9,231,404	\$1,997,956	\$1,195,000	\$1,195,000	(40.2%)
<b>Total Appropriations (Exp.)</b>	<b>\$ 9,882,620</b>	<b>\$ 9,233,237</b>	<b>\$ 1,997,956</b>	<b>\$ 1,195,000</b>	<b>\$ 1,195,000</b>	<b>(40.2%)</b>
One Time				\$0		
Ongoing				\$1,195,000		

## Dedicated Funding Sources

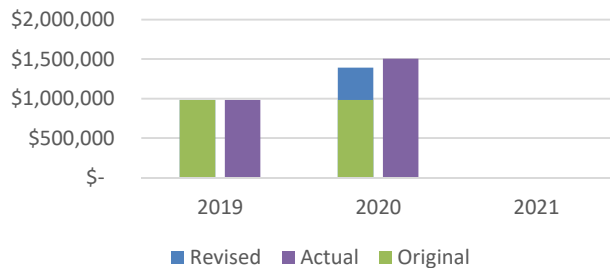
	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
Sales Tax	\$461,304	\$482,865	\$461,401	\$499,787	\$499,787	8.3%
Investment Income	\$139,608	\$38,464	\$47,915	\$96,624	\$96,624	101.7%
Fees & Service Charges	\$1,200,000	\$831,716	\$700,000	\$933,131	\$933,131	33.3%
<b>Total Dedicated Funding</b>	<b>\$1,800,912</b>	<b>\$1,353,045</b>	<b>\$1,209,316</b>	<b>\$1,529,542</b>	<b>\$1,529,542</b>	<b>26.5%</b>

## Description

The Public Improvement Fund was established to account for and disburse the portion of 1% General Revenue sales tax proceeds which have been allocated for the Capital Improvement Plan. The fund receives a portion of the city sales tax and is allocated for a wide range of public improvements to the City which includes general government projects in the Capital Improvement Plan. The amount of the one cent General Fund Sales Tax allocated to capital improvements for FY 19 is 4.1%. In FY 20, City Council approved an amendment to reallocate 2.1% of the General Sales tax back to the General Fund, leaving 2% of General Fund revenue to go to the Public Improvement Fund.

This fund is also used to account for the development fee of \$0.50 per square foot which is charged on all new construction. The use of development fees is restricted to funding construction of arterial and collector streets.

## Revised Budget vs. Actual Expenditures



## Full Time Equivalent

There are no employees assigned to this department.

## Total Appropriations (Expenditures)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Operating:</b>						
Services & Misc	\$0	\$115,984	\$0	\$0	\$0	-
Transfer	\$1,390,965	\$1,390,965	\$0	\$0	\$0	-
<b>Total Appropriations (Exp.)</b>	<b>\$ 1,390,965</b>	<b>\$ 1,506,949</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-</b>
One Time				\$0		
Ongoing				\$0		

## Dedicated Funding Sources

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
Revenue from other Govt.	\$965,141	(\$461,821)	\$0	\$0	\$0	-
Investment Income	\$5,410	\$18,069	\$0	\$0	\$0	-
<b>Total Dedicated Funding</b>	<b>\$970,551</b>	<b>(\$443,752)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-</b>

## Description

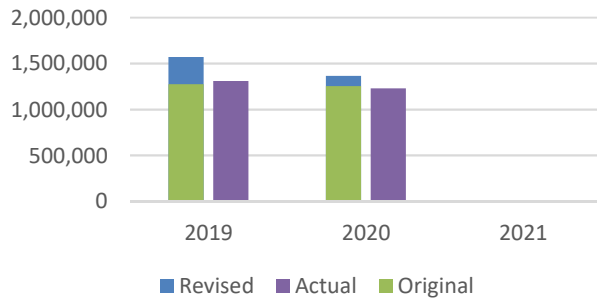
The Stadium TDD (Transportation Development District) fund accounts for tax receipts from the Stadium TDDs: Shoppes at Stadium, Columbia Mall, and Stadium Corridor. These receipts were being used to pay for a loan obtained from MoDOT in FY 12 for \$8,200,000 to help fund the capital improvements on Stadium Boulevard.

The loan was paid off at the end of FY 20.

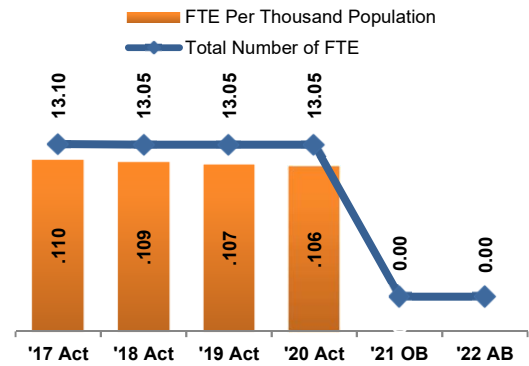
# Public Works: Parking Enforcement & Traffic Control

Fund 1100603x

Revised Budget vs. Actual Expenditures



Full Time Equivalent



## Total Appropriations (Expenditures)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Operating:</b>						
Personnel Services	\$747,257	\$675,497	\$0	\$0	\$0	-
Supplies & Materials	\$491,340	\$436,466	\$0	\$0	\$0	-
Travel & Training	\$6,820	\$266	\$0	\$0	\$0	-
Intragov. Charges	\$75,945	\$72,532	\$0	\$0	\$0	-
Utilities	\$10,490	\$7,424	\$0	\$0	\$0	-
Services & Misc.	\$24,522	\$27,517	\$0	\$0	\$0	-
Transfers	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$9,139	\$9,139	\$0	\$0	\$0	-
<b>Total Appropriations (Exp.)</b>	<b>\$1,365,513</b>	<b>\$1,228,841</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Full-Time	13.05	13.05	0.00	0.00	0.00	-
Part-Time	0.00	0.00	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>13.05</b>	<b>13.05</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>-</b>

Note: In FY 21, the budget was eliminated. Parking Enforcement was moved to the Columbia Police Department and Traffic Control was moved to Streets & Engineering.

# Public Works: Parking Enforcement and Traffic Control

1100603x

## Budget Detail

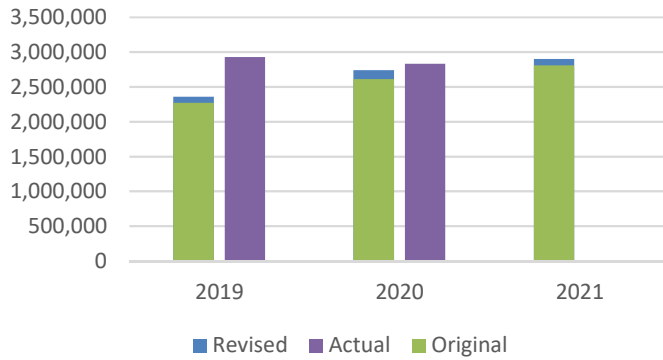
	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Parking Enforcement:</b>						
Personnel Services	\$269,428	\$197,668	\$0	\$0	\$0	-
Materials & Supplies	\$6,166	\$4,498	\$0	\$0	\$0	-
Intragovernmental Charges	\$15,084	\$14,881	\$0	\$0	\$0	-
Services & Misc	\$3,678	\$2,570	\$0	\$0	\$0	-
<b>Total</b>	<b>\$294,356</b>	<b>\$219,616</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-</b>
<b>Traffic Control:</b>						
Personnel Services	\$477,829	\$477,829	\$0	\$0	\$0	-
Materials & Supplies	\$485,174	\$431,969	\$0	\$0	\$0	-
Travel & Training	\$6,820	\$266	\$0	\$0	\$0	-
Intragovernmental Charges	\$60,861	\$57,652	\$0	\$0	\$0	-
Utilities	\$10,490	\$7,424	\$0	\$0	\$0	-
Services & Misc	\$20,844	\$24,947	\$0	\$0	\$0	-
Capital Additions	\$9,139	\$9,139	\$0	\$0	\$0	-
<b>Total</b>	<b>\$1,071,157</b>	<b>\$1,009,225</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-</b>
<b>Department Totals</b>						
Personnel Services	\$747,257	\$675,497	\$0	\$0	\$0	-
Supplies and Materials	\$491,340	\$436,466	\$0	\$0	\$0	-
Travel and Training	\$6,820	\$266	\$0	\$0	\$0	-
Intragovernmental Charges	\$75,945	\$72,532	\$0	\$0	\$0	-
Utilities, Services, & Misc.	\$10,490	\$7,424	\$0	\$0	\$0	-
Services & Misc	\$24,522	\$27,517	\$0	\$0	\$0	-
Capital Additions	\$9,139	\$9,139	\$0	\$0	\$0	-
<b>Total</b>	<b>\$1,365,513</b>	<b>\$1,228,841</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-</b>

This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.

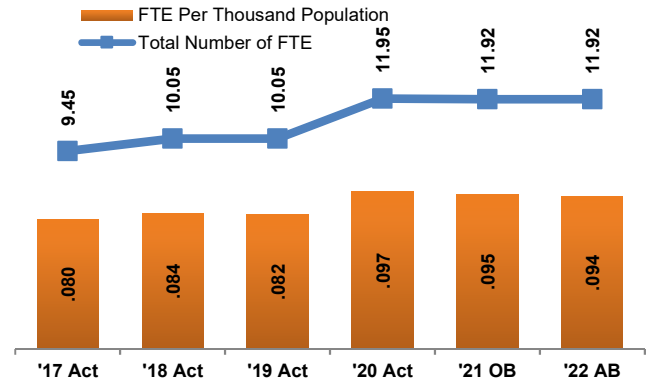
Note: In FY 21 Parking Enforcement was moved to the Police Department and Traffic Control was moved to the Street Division.

# Public Works: Parking Utility

Revised Budget vs. Actual Expenditures



Full Time Equivalent



## Total Appropriations (Expenditures)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Operating:</b>						
Personnel Services	\$752,267	\$611,559	\$728,660	\$849,800	\$732,036	16.6%
Materials & Supplies	\$328,692	\$162,684	\$250,762	\$246,053	\$246,053	(1.9%)
Travel & Training	\$12,000	\$2,392	\$12,000	\$12,000	\$12,000	-
Intragov. Charges	\$317,127	\$292,137	\$933,869	\$718,561	\$718,561	(23.1%)
Utilities	\$132,533	\$128,745	\$137,164	\$163,186	\$163,186	19.0%
Services & Misc.	\$723,457	\$165,462	\$637,480	\$611,023	\$611,023	(4.2%)
Transfers	\$448,734	\$313,598	\$25,290	\$60,590	\$60,590	139.6%
Capital Additions	\$25,000	\$20,057	\$81,800	\$0	\$0	-
<b>Total Operating</b>	<b>\$2,739,811</b>	<b>\$1,696,635</b>	<b>\$2,807,025</b>	<b>\$2,661,213</b>	<b>\$2,543,449</b>	<b>(5.2%)</b>
One-Time				\$35,300		
On-Going				\$2,625,913		
Debt Service	\$1,426,068	\$1,386,561	\$1,417,780	\$1,468,115	\$1,468,115	3.6%
Capital Projects	\$1,089,504	\$598,798	\$300,000	\$535,000	\$535,000	78.3%
<b>Total Appropriations (Exp.)</b>	<b>\$5,255,383</b>	<b>\$3,681,994</b>	<b>\$4,524,805</b>	<b>\$4,664,328</b>	<b>\$4,546,564</b>	<b>3.1%</b>

## Dedicated Funding Sources

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
Investment Income	\$361,980	\$95,568	\$127,880	\$133,014	\$133,014	4.0%
Fees and Service Charges	\$4,569,827	\$3,734,516	\$4,435,065	\$4,427,295	\$4,427,295	(0.2%)
Misc.	\$0	\$1,421	\$0	\$0	\$0	-
<b>Total Dedicated Funding</b>	<b>\$4,931,807</b>	<b>\$3,831,504</b>	<b>\$4,562,945</b>	<b>\$4,560,309</b>	<b>\$4,560,309</b>	<b>(0.1%)</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Full-Time	11.95	11.95	11.92	11.92	11.92	-
Part-Time	0.00	0.00	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>11.95</b>	<b>11.95</b>	<b>11.92</b>	<b>11.92</b>	<b>11.92</b>	<b>-</b>

## Department Summary

### Description

The Parking Utility operates, maintains, and administers six parking facilities and six surface lots as well as on-street parking meters. It is responsible for the collection of income from the facilities and on-street meters, the collection and data preparation of parking and parking facility studies, plus the installation and maintenance of the parking meters, gates, and other facilities.

### Department Objective/Goals

The Parking Utility provides and maintains convenient and adequate parking, both on-street and off-street, in the downtown and college campus areas. The Parking Utility collects income for the financing, maintenance, and operation of the parking garages, parking meters, and surface lots.

### Highlights/Significant Changes

- **No parking permit or meter rate increases proposed for FY 22.**
- The Parking Utility is currently in the process of converting a large portion of old garage lighting to more efficient LED light fixtures. This project is projected to reduce the department's energy consumption by 166,361 kWh per year, as well as save the Parking Utility \$16,636 per year in electric costs. The conversions are scheduled to be completed by September 2021.
- The Parking Utility is currently working with Blink Charging on the possibility of securing a pilot program to install 2 electric vehicle charging stations in the Short Street garage. With the increase in demand for electric vehicles, the Parking Utility recognizes the need for infrastructure to support that demand and hopes to have working charging stations installed in FY 22.
- Gate Arm implementation was completed in August 2020.
- From March 19, 2020 through June 15, 2020, the City suspended parking enforcement in the downtown due to COVID-19. This was done to support the downtown business community as well as to prevent the Municipal Court system from being overwhelmed.
- In June 2020, the City Council approved a pilot program in which select parking spots in the downtown were designated solely for curbside pick up or carryout. This was done to assist local businesses in the downtown and their customers.

**.Strategic Priority: Infrastructure - ensure that there are plans and resources to meet existing and future physical infrastructure demands.**

## Debt Service Information

<b>'15 Parking System S.O.</b>	<b>Original Issue</b>	<b>Interest Rates</b>	<b>Maturity Date</b>	<b>Amount Outstanding</b>
	\$1,135,000	5.00%	02/01/21	\$0

In December 2015, the City issued \$7,080,000 of Special Obligation Revenue Refunding Bonds. A portion of the issue, \$1,135,000 was to currently refund the outstanding portion, \$1,135,000 of the City's Special Obligation Revenue Refunding and Improvement Bonds, Series 2006 Parking portions. This issue was paid in 2021.

<b>'19 Parking System S.O.</b>	<b>Original Issue</b>	<b>Interest Rates</b>	<b>Maturity Date</b>	<b>Amount Outstanding</b>
	\$10,400,000	2.3% - 5.00%	03/01/34	\$9,695,000

In April of 2019, the City of Columbia issued \$10,400,000 of Taxable Special Obligation Refunding Bonds. The Bonds were issued to refund the outstanding portion of the Series 2009 Special Obligation Build America Bonds.

<b>20C Parking System S.O.</b>	<b>Original Issue</b>	<b>Interest Rates</b>	<b>Maturity Date</b>	<b>Amount Outstanding</b>
	\$5,120,000	2.40% - 4.00%	10/01/30	\$5,120,000

In October 2020, the City issued \$5,120,000 of Special Obligation Refunding Bonds. The Bonds were issued to refund the outstanding portion of the Series 2012A-2 Tax-Exempt Special Obligation Improvement Bonds.

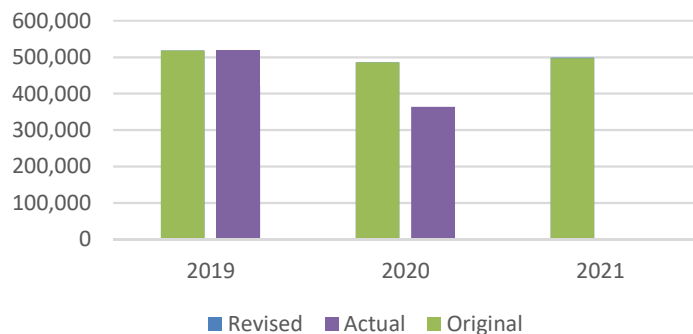
## Debt Service Requirements

## Parking Special Obligation Bonds

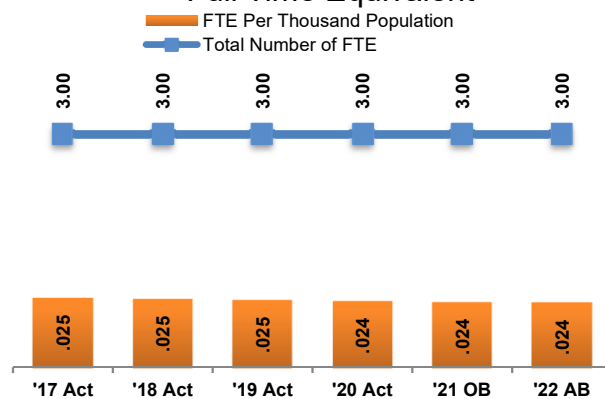
<b>Year</b>	<b>Principal Requirements</b>	<b>Interest Requirements</b>	<b>Total Requirements</b>
2022	\$1,095,000	\$370,115	\$1,465,115
2023	\$1,110,000	\$346,940	\$1,456,940
2024	\$1,140,000	\$323,140	\$1,463,140
2025	\$1,170,000	\$291,890	\$1,461,890
2026	\$1,205,000	\$252,815	\$1,457,815
2027	\$1,245,000	\$212,065	\$1,457,065
2028	\$1,280,000	\$177,240	\$1,457,240
2029	\$1,300,000	\$151,440	\$1,451,440
2030	\$1,325,000	\$124,490	\$1,449,490
2031	\$1,350,000	\$93,595	\$1,443,595
2032	\$840,000	\$65,250	\$905,250
2033	\$865,000	\$39,675	\$904,675
2034	\$890,000	\$13,350	\$903,350
<b>Total</b>	<b>\$14,815,000</b>	<b>\$2,462,005</b>	<b>\$17,277,005</b>

# Utilities: Railroad

## Revised Budget vs. Actual Expenditures



## Full Time Equivalent



## Total Appropriations (Expenditures)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Operating:</b>						
Personnel Services	\$272,045	\$178,592	\$273,720	\$294,918	\$294,918	7.7%
Materials & Supplies	\$55,148	\$28,674	\$45,600	\$45,600	\$45,600	-
Travel & Training	\$500	\$38	\$500	\$500	\$500	-
Intragov. Charges	\$42,814	\$42,456	\$59,444	\$59,796	\$59,796	0.6%
Utilities	\$13,228	\$12,238	\$12,862	\$12,862	\$12,862	-
Services & Misc	\$101,775	\$101,523	\$104,925	\$107,325	\$107,325	2.3%
<b>Total Operating</b>	<b>\$485,510</b>	<b>\$363,521</b>	<b>\$497,051</b>	<b>\$521,001</b>	<b>\$521,001</b>	<b>4.8%</b>
				\$0		
				\$521,001		
Debt Service	\$91,383	\$91,383	\$91,383	\$91,383	\$91,383	-
Capital Projects	\$100,000	\$4,831	\$100,000	\$100,000	\$100,000	-
<b>Total Appropriations (Exp.)</b>	<b>\$676,893</b>	<b>\$459,735</b>	<b>\$688,434</b>	<b>\$712,384</b>	<b>\$712,384</b>	<b>3.5%</b>

One-Time  
Ongoing

## Dedicated Funding Sources

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
Fees and Service Charges	\$263,000	\$316,304	\$208,000	\$261,400	\$261,400	25.7%
Transfers	\$218,617	\$218,617	\$348,836	\$254,417	\$254,417	(27.1%)
Interest Revenue	\$8,604	\$8,582	\$8,604	\$5,000	\$5,000	(41.9%)
<b>Total Dedicated Funding</b>	<b>\$490,221</b>	<b>\$543,503</b>	<b>\$565,440</b>	<b>\$520,817</b>	<b>\$520,817</b>	<b>(7.9%)</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Full-Time	3.00	3.00	3.00	3.00	3.00	-
Part-Time	0.00	0.00	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>-</b>

**Department Summary**
**Description**

This fund is responsible for the operation and maintenance of the short line Columbia Terminal Railroad (COLT).

Railroad is a department liaison for the Railroad Advisory Board.

**Department Objectives**

To provide the customers of the Columbia Terminal Railroad with safe, reliable, and efficient rail service.

**Debt Service Information**
**9/01/07 Railroad Loan #1 (Interest rates: 3.61%)**

Original Issue - \$914,511

Balance As of 09/30/2021 - \$77,522

Final Payment -09/30/2022

**1/01/09 Railroad Loan #2 (Interest rates: 5.00%)**

Original Issue - \$130,000

Balance As of 09/30/2021 - \$26,201

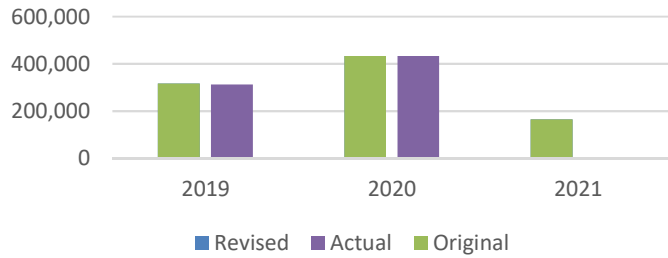
Final Payment - 12/01/2023

**Loan Between Funds (Railroad & Electric)**

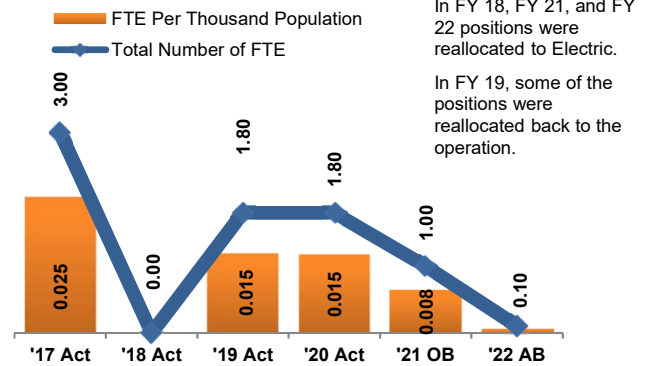
<u>Year</u>	<u>Principal Requirements</u>	<u>Interest Requirements</u>	<u>Total Requirements</u>
2022	\$88,805	\$2,578	\$91,383
2023	\$11,860	\$477	\$12,337
2024	\$3,058	\$26	\$3,084
	<u><b>\$103,723</b></u>	<u><b>\$3,081</b></u>	<u><b>\$106,804</b></u>

# Utilities: Transload Facility

## Revised Budget vs. Actual Expenditures



## Full Time Equivalent



## Total Appropriations (Expenditures)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Operating:</b>						
Personnel Services	\$134,386	\$134,304	\$74,702	\$7,077	\$7,077	(90.5%)
Materials & Supplies	\$1,200	\$418	\$1,200	\$1,200	\$1,200	-
Intragov. Charges	\$3,599	\$3,599	\$6,675	\$4,436	\$4,436	(33.5%)
Services & Misc	\$75,400	\$75,400	\$81,248	\$81,248	\$81,248	-
Transfers	\$218,617	\$218,617	\$0	\$0	\$0	-
<b>Total Appropriations (Exp.)</b>	<b>\$433,202</b>	<b>\$432,337</b>	<b>\$163,825</b>	<b>\$93,961</b>	<b>\$93,961</b>	<b>(42.6%)</b>
				\$0		
				\$93,961		

One Time  
Ongoing

## Dedicated Funding Sources

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
Fees and Service Charges	\$248,000	\$81,251	\$158,000	\$74,000	\$74,000	(53.2%)
Interest Revenue	\$1,226	\$6,102	\$1,226	\$1,000	\$1,000	(18.4%)
<b>Total Dedicated Funding</b>	<b>\$249,226</b>	<b>\$87,354</b>	<b>\$159,226</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>(52.9%)</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Full-Time	1.80	1.80	1.00	0.10	0.10	(0.90)
Part-Time	0.00	0.00	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>1.80</b>	<b>1.80</b>	<b>1.00</b>	<b>0.10</b>	<b>0.10</b>	<b>(0.90)</b>

## Department Summary

### Description

This fund is responsible for the operation and maintenance of the Transload Facility.

### Department Objectives

To provide the customers of the Transload Facility with safe, reliable, and efficient service.

### Highlights/Significant Changes

- The Transload Facility was established as a separate fund in the FY 13 budget.
- The FY 22 budget maintains the operation of railcar off-loading function as a business entity. The Transload fund rents floor space from the electric utility and personnel charge time to the Transload fund when performing Transload functions.



# Utility Departments

## Description

The City of Columbia owns and operates the Water, Electric, Sewer, Solid Waste, and Storm Water utilities. Each of these departments are classified as Enterprise Fund operations which means that they are to be self-supporting activities which render services to the general public on a user-charged basis. The revenues received are dedicated to the department they are generated in. The revenues cannot be used to fund General Fund operations.

Each of these utility departments pay an intragovernmental charge to the General Fund called a General and Administrative Charge. This fee is used to recover the cost of functions which have been centralized within the City such as Finance, City Council, City Manager, City Clerk, Human Resources, Law, and Public Works Administration. The Treasury Management division of the Finance Department is responsible for collecting the money from the utility customers.

The Water and Electric utilities also pay an amount to the General Fund as a Payment In Lieu of Taxes. This payment, with a legal authorization of City Charter Chapter 99, Article XII, Section 102 states that the Water and Electric utilities will pay an amount substantially equivalent to the sum which would be paid in taxes if the utilities were owned privately. The tax is equal to 7% of gross receipts and the property tax equivalent is equal to 33.33% of net fixed assets multiplied by the total City rate.

## Water and Electric Fund

Water and Electric Utility Fund accounts for the billing and collection of charges for water and electric service for most city residents. Revenues are used to pay for both operating expenses and capital expenditures to maintain these services.

## Sanitary Sewer Utility Fund

Sanitary Sewer Utility Fund accounts for the provision of sanitary sewer services to the residents of the City and a limited number of customers outside the city limits. All activities necessary to provide such services are accounted for in this fund.

## Solid Waste Utility Fund

Solid Waste Utility Fund accounts for the revenues and expenditures of solid waste collection and operations at the landfill and the material recovery facility.

## Mid Missouri Solid Waste Management District

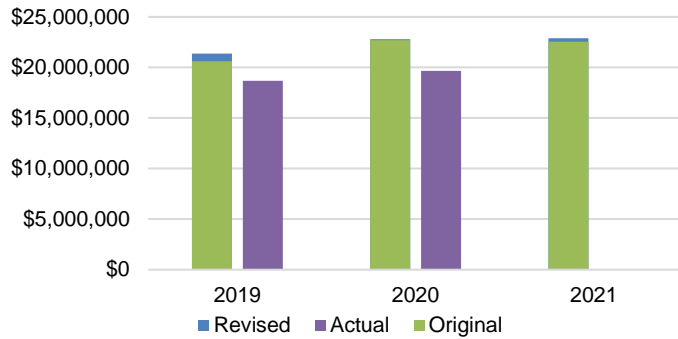
The Mid-Missouri Solid Waste Management District (MMSWMD) provides planning, technical and financial support in the area of solid waste management for an eight-county region that includes Audrain, Boone, Callaway, Cole, Cooper, Howard, Moniteau and Osage. Prior to FY 16, this budget was a part of the Solid Waste budget.

## Storm Water Utility Fund

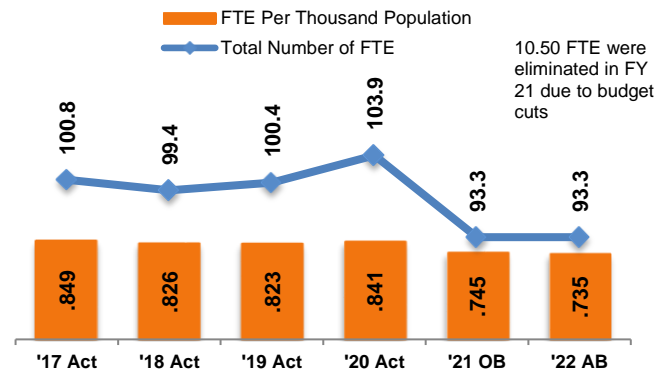
Storm Water Utility Fund accounts for storm water funding, implementation of storm water management projects, and provides maintenance to existing drainage facilities.

# Utilities: Water

## Revised Budget vs Actual Expenditures



## Full Time Equivalent



## Total Appropriations (Expenditures)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Operating Expenditures:</b>						
Personnel Services	\$7,130,317	\$6,738,515	\$6,374,254	\$7,397,800	\$6,847,592	16.1%
Materials & Supplies	\$2,366,871	\$1,753,840	\$2,482,440	\$3,089,289	\$3,089,289	24.4%
Travel & Training	\$69,006	\$20,657	\$38,765	\$42,065	\$42,065	8.5%
Intragov. Charges	\$2,522,227	\$2,370,776	\$2,218,975	\$2,270,202	\$2,270,202	2.3%
Utilities	\$1,650,653	\$1,408,022	\$1,508,405	\$1,520,141	\$1,520,141	0.8%
Services & Misc.	\$3,124,677	\$1,985,282	\$4,039,530	\$4,072,614	\$4,072,614	0.8%
Transfers	\$5,088,346	\$4,760,385	\$5,242,830	\$5,420,042	\$5,420,042	3.4%
Capital Additions	\$840,100	\$617,946	\$641,000	\$959,803	\$959,803	49.7%
<b>Total Operating</b>	<b>\$22,792,197</b>	<b>\$19,655,423</b>	<b>\$22,546,199</b>	<b>\$24,771,956</b>	<b>\$24,221,748</b>	<b>9.9%</b>
One-Time				\$970,500		
On-Going				\$23,801,456		
Debt Service	\$6,037,928	\$5,923,823	\$6,167,852	\$6,173,934	\$6,173,934	0.1%
Capital Projects	\$2,725,000	\$3,362,400	\$740,000	\$3,675,000	\$3,675,000	396.6%
<b>Total Appropriations (Exp)</b>	<b>\$31,555,125</b>	<b>\$28,941,647</b>	<b>\$29,454,051</b>	<b>\$34,620,890</b>	<b>\$34,070,682</b>	<b>17.5%</b>

## Dedicated Funding Sources

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
Fees and service charges	\$28,096,141	\$26,202,239	\$27,013,331	\$26,804,542	\$26,804,542	(0.8%)
Rev from other govt	\$0	\$776,948	\$0	\$0	\$0	-
Investment income	\$580,000	\$692,193	\$780,000	\$350,000	\$350,000	(55.1%)
Miscellaneous	\$250,548	\$308,203	\$305,150	\$290,000	\$290,000	(5.0%)
Transfers	\$0	\$0	\$564,953	\$0	\$0	-
<b>Total Dedicated Funding</b>	<b>\$28,926,689</b>	<b>\$27,979,583</b>	<b>\$28,663,434</b>	<b>\$27,444,542</b>	<b>\$27,444,542</b>	<b>(4.3%)</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Full-Time	103.92	103.92	93.27	93.29	93.29	0.02
Part-Time	0.00	0.00	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>103.92</b>	<b>103.92</b>	<b>93.27</b>	<b>93.29</b>	<b>93.29</b>	<b>0.02</b>

**Department Summary****Description**

The Water Utility is responsible for the supply of safe drinking water and fire protection service to the City, by providing production, treatment, and distribution systems. The utility operates a well field in the Missouri River bottoms; the McBaine Water Treatment Plant; the Hillsdale, West Ash, and South Pump Stations; elevated water towers; and a distribution system. The personnel test and set meters, install and maintain fire hydrants, operate a laboratory and water testing facility, perform all maintenance on towers, lines, leak repair, customer service calls, flush mains and service valves, and maintain a backflow prevention system. Crews do some extension of water mains and some is contracted to outside companies. The Water Utility serves over 50,400 customers.

The sale of water is the major revenue source for this fund. The growth rate in new customers has increased slightly to about 0.6% per year.

**Highlights/Significant Changes**

- The Utilities Department will continue to bring forward any proposed utility revenue changes to Council for a public hearing in January/February each year. This will allow staff to evaluate the previous year audited financial reports once all revenues/expenses are finalized after the fiscal year is over since the majority of the Water and Electric utility revenues are significantly impacted by the summer months (June through September).
- The Water Division will continue to transfer \$11,677 to Parks and Recreation to fund and utilize summer Career Awareness Related Experience (CARE) trainees in their department.
- The FY 22 budget includes funds for a long range water distribution study (master plan). The last study was completed in 2015. This work must be periodically updated based on changes in growth and demand. This updated study will serve as a guide and planning tool for major water distribution improvements. In addition, it will identify needed improvements, provide opinions of probable costs, and recommended schedule of improvements.
- City staff has budgeted funds for a consultant to perform a utility customer satisfaction survey during FY 22. This survey will include all five utilities (Water, Electric, Sewer, Solid Waste, and Storm Water). The results will be presented to the Water & Light Advisory Board (WLAB), the Finance Audit & Advisory Committee (FAAC), and City Council.

**Strategic Priority Area: Reliable Infrastructure****Outcome Objective One:**

Maintain and expand Columbia's infrastructure

**Performance Measure:**

Maintain existing infrastructure to reduce utility service interruptions

**Action Item:**

- Update the Master Plan for water system
- Annually replace 1% of existing infrastructure in order to reduce service interruptions

**Outcome Objective Two:**

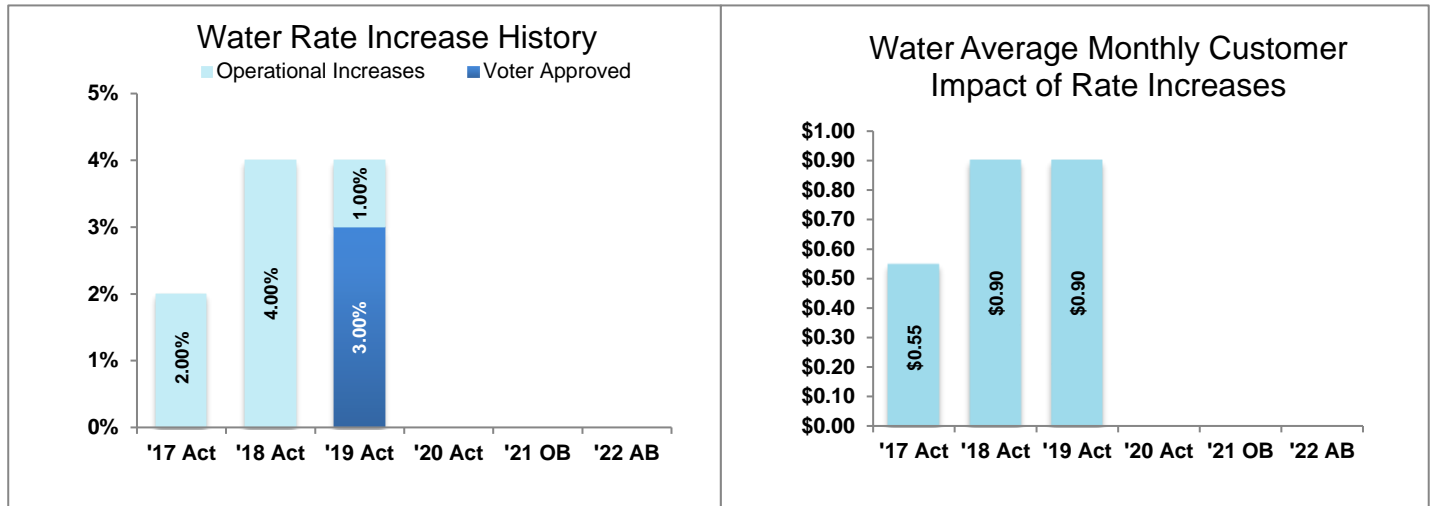
Improve Columbia's infrastructure to equitably expand where infrastructure is lacking

**Performance Measure:**

Increase resident's satisfaction with Utility services by the following:

- Water: 3%

Rate Increase Information\*



\*Rate increases will be evaluated in January to February each year after the fiscal year end financials are available to determine if an increase is necessary.

Authorized Full Time Equivalent (FTE) By Division

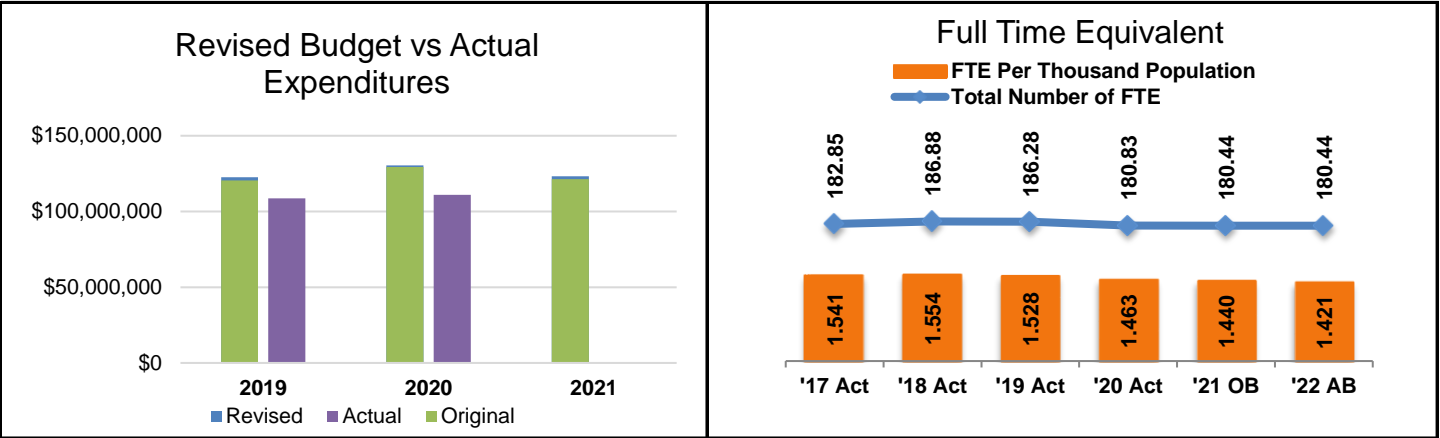
	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Administration and General	17.97	17.97	21.92	21.94	21.94	-
Production	21.00	21.00	21.00	21.00	21.00	-
Distribution	64.95	64.95	50.35	50.35	50.35	-
<b>Total</b>	<b>103.92</b>	<b>103.92</b>	<b>93.27</b>	<b>93.29</b>	<b>93.29</b>	-
Full-Time	103.92	103.92	93.27	93.29	93.29	-
Part-Time	0.00	0.00	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>103.92</b>	<b>103.92</b>	<b>93.27</b>	<b>93.29</b>	<b>93.29</b>	-

# Utilities: Water

Budget Detail By Division						
	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Admin &amp; General (70xx)</b>						
Personnel Services	\$1,422,588	\$1,337,242	\$1,594,629	\$1,844,069	\$1,732,864	15.6%
Materials & Supplies	\$40,738	\$20,163	\$74,210	\$49,964	\$49,964	(32.7%)
Travel & Training	\$11,864	\$2,483	\$13,459	\$13,459	\$13,459	-
Intragovernmental	\$2,419,146	\$2,267,695	\$2,115,772	\$2,159,976	\$2,159,976	2.1%
Utilities	\$28,748	\$26,795	\$24,894	\$26,744	\$26,744	7.4%
Services & Misc	\$415,333	\$210,552	\$590,709	\$899,429	\$899,429	52.3%
Transfers	\$5,088,346	\$4,760,385	\$5,242,830	\$5,420,042	\$5,420,042	3.4%
Capital Additions	\$33,100	\$32,748	\$42,000	\$37,000	\$37,000	(11.9%)
<b>Total</b>	<b>\$9,459,863</b>	<b>\$8,658,064</b>	<b>\$9,698,503</b>	<b>\$10,450,683</b>	<b>\$10,339,478</b>	<b>7.8%</b>
<b>Production (7120)</b>						
Personnel Services	\$1,433,664	\$1,243,065	\$1,356,126	\$1,691,739	\$1,465,866	24.7%
Materials & Supplies	\$1,358,823	\$1,021,315	\$1,348,800	\$1,301,772	\$1,301,772	(3.5%)
Travel & Training	\$21,700	\$3,752	\$11,700	\$15,000	\$15,000	28.2%
Utilities	\$1,546,706	\$1,306,033	\$1,394,996	\$1,397,516	\$1,397,516	0.2%
Services & Misc	\$1,564,563	\$1,055,864	\$2,170,472	\$2,201,702	\$2,201,702	1.4%
Capital Additions	\$210,000	\$84,758	\$31,000	\$281,500	\$281,500	808.1%
<b>Total</b>	<b>\$6,135,456</b>	<b>\$4,714,786</b>	<b>\$6,313,094</b>	<b>\$6,889,229</b>	<b>\$6,663,356</b>	<b>9.1%</b>
<b>Distribution (72xx)</b>						
Personnel Services	\$4,274,065	\$4,158,209	\$3,423,499	\$3,861,992	\$3,648,862	12.8%
Materials & Supplies	\$967,310	\$712,362	\$1,059,430	\$1,737,553	\$1,737,553	64.0%
Travel & Training	\$35,442	\$14,422	\$13,606	\$13,606	\$13,606	-
Intragovernmental	\$103,081	\$103,081	\$103,203	\$110,226	\$110,226	6.8%
Utilities	\$75,199	\$75,194	\$88,515	\$95,881	\$95,881	8.3%
Services & Misc	\$1,144,781	\$718,865	\$1,278,349	\$971,483	\$971,483	(24.0%)
Capital Additions	\$597,000	\$500,441	\$568,000	\$641,303	\$641,303	12.9%
<b>Total</b>	<b>\$7,196,878</b>	<b>\$6,282,574</b>	<b>\$6,534,602</b>	<b>\$7,432,044</b>	<b>\$7,218,914</b>	<b>13.7%</b>
<b>Department Totals</b>						
Personnel Services	\$7,130,317	\$6,738,515	\$6,374,254	\$7,397,800	\$6,847,592	16.1%
Materials & Supplies	\$2,366,871	\$1,753,840	\$2,482,440	\$3,089,289	\$3,089,289	24.4%
Travel & Training	\$69,006	\$20,657	\$38,765	\$42,065	\$42,065	8.5%
Intragovernmental	\$2,522,227	\$2,370,776	\$2,218,975	\$2,270,202	\$2,270,202	2.3%
Utilities	\$1,650,653	\$1,408,022	\$1,508,405	\$1,520,141	\$1,520,141	0.8%
Services & Misc	\$3,124,677	\$1,985,282	\$4,039,530	\$4,072,614	\$4,072,614	0.8%
Transfers	\$5,088,346	\$4,760,385	\$5,242,830	\$5,420,042	\$5,420,042	3.4%
Capital Additions	\$840,100	\$617,946	\$641,000	\$959,803	\$959,803	49.7%
<b>Total</b>	<b>\$22,792,197</b>	<b>\$19,655,423</b>	<b>\$22,546,199</b>	<b>\$24,771,956</b>	<b>\$24,221,748</b>	<b>9.9%</b>

*This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.*

# Utilities: Electric



## Total Appropriations (Expenditures)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Operating Expenditures:</b>						
Personnel Services	\$14,234,045	\$15,325,884	\$14,880,597	\$17,911,601	\$16,752,908	20.4%
Purchased Power	\$78,427,588	\$65,604,440	\$70,300,608	\$71,607,608	\$68,807,734	1.9%
Materials & Supplies	\$3,348,158	\$2,240,747	\$3,102,668	\$3,276,048	\$3,276,048	5.6%
Travel & Training	\$443,885	\$263,239	\$397,695	\$397,695	\$397,695	-
Intragovernmental	\$7,217,877	\$6,698,989	\$6,129,170	\$6,283,929	\$6,283,929	2.5%
Utilities	\$508,189	\$419,501	\$519,678	\$534,609	\$534,609	2.9%
Services & Misc	\$10,307,338	\$6,837,250	\$10,952,568	\$13,099,921	\$13,099,921	19.6%
Transfers	\$13,254,134	\$12,692,215	\$13,063,336	\$13,219,081	\$13,219,081	1.2%
Capital Additions	\$2,733,738	\$968,328	\$1,895,000	\$4,069,659	\$4,069,659	114.8%
<b>Total Operating</b>	<b>\$130,474,953</b>	<b>\$111,050,592</b>	<b>\$121,241,320</b>	<b>\$130,400,151</b>	<b>\$126,441,584</b>	<b>7.6%</b>
One-Time				\$2,674,260		
On-Going				\$127,725,891		
Debt Service	\$11,322,354	\$11,680,150	\$10,726,148	\$10,545,004	\$10,545,004	(1.7%)
Capital Projects	\$5,650,000	\$11,909,193	\$4,780,000	\$8,450,000	\$8,450,000	76.8%
<b>Total Appropriations (Exp)</b>	<b>\$147,447,307</b>	<b>\$134,639,935</b>	<b>\$136,747,468</b>	<b>\$149,395,155</b>	<b>\$145,436,588</b>	<b>9.2%</b>

## Dedicated Funding Sources

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
Fees and service charges	\$137,070,777	\$128,744,582	\$128,220,668	\$130,019,267	\$130,019,267	1.4%
Intragovernmental revenue	\$205,006	\$205,006	\$205,402	\$219,468	\$219,468	6.8%
Rev from other govt	\$0	\$5,200	\$0	\$0	\$0	-
investment income	\$1,364,884	\$1,585,597	\$1,600,000	\$750,000	\$750,000	(53.1%)
Miscellaneous	\$1,396,620	\$1,778,108	\$1,280,235	\$1,352,204	\$1,352,204	5.6%
<b>Total Dedicated Funding</b>	<b>\$140,037,287</b>	<b>\$132,318,494</b>	<b>\$131,306,305</b>	<b>\$132,340,939</b>	<b>\$132,340,939</b>	<b>5.6%</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Full-Time	179.58	179.58	177.82	179.69	179.69	1.87
Part-Time	1.25	1.25	0.75	0.75	0.75	-
<b>Total FTE</b>	<b>180.83</b>	<b>180.83</b>	<b>178.57</b>	<b>180.44</b>	<b>180.44</b>	<b>1.87</b>

**Department Summary****Description**

The Electric Utility provides the citizens of Columbia with a safe, reliable and cost effective electric supply. This requires the Department to operate and maintain the electric generating and distribution system to serve over 51,210 customers.

The sale of electricity is the main revenue source for this fund. The growth rate in new customers is about 0.8% per year. In addition to retail sales to customers, the Electric Utility receives revenues as a transmission owning member of the Midcontinent Independent System Operator (MISO) and by providing dark fiber services to customer groups defined by the State of Missouri.

**Highlights/Significant Changes**

- The Utilities Department will continue to bring forward any proposed utility revenue changes to Council for a public hearing in January/February each year. This will allow staff to evaluate the previous year audited financial reports once all revenues/expenses are finalized after the fiscal year is over since the majority of the Water and Electric utility revenues are significantly impacted by the summer months (June through September). No revenue increase is proposed for FY 22.
- The Integrated Electric Resource and Master Plan (IERMP) process is nearing an end. This process consists of an integrated electric resource plan, electric system master plan, and a cost of service study.
- The Electric Utility will continue to transfer \$19,810 to Parks and Recreation to fund and utilize summer Career Awareness Related Experience (CARE) trainees in their department.
- City staff has budgeted funds for a consultant to perform a utility customer satisfaction survey during FY 22. This survey will include all five utilities (Water, Electric, Sewer, Solid Waste, and Storm Water). The results will be presented to the Water & Light Advisory Board (WLAB), the Finance Audit & Advisory Committee (FAAC), and City Council.

**Strategic Priority Area: Reliable Infrastructure****Outcome Objective One:**

Maintain and expand Columbia's infrastructure

**Performance Measure:**

Maintain existing infrastructure to reduce utility service interruptions

**Action Item:**

- Implement Integrated Electric Resource Plan and Master Plan
- Annually replace 1% of existing infrastructure in order to reduce service interruptions

**Outcome Objective Two:**

Improve Columbia's infrastructure to equitably expand where infrastructure is lacking

**Performance Measure:**

Increase resident's satisfaction with Utility services by the following:

- Electric: 3%

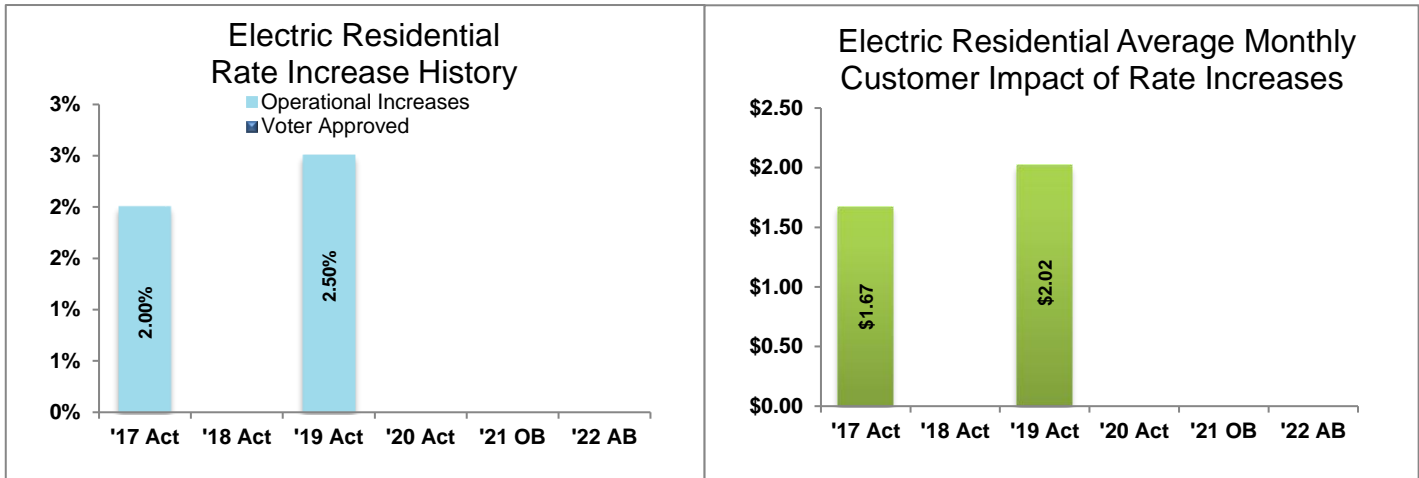
**Outcome Objective Three:**

Prepare Columbia's natural and built environments for the impacts of climate change

**Performance Measure:**

Increase electricity from renewable energy sources to 100% from the Climate Action and Adaptation Plan (CAAP) by 2035

## Rate Increase Information\*



\*Rate increases will be evaluated in January to February each year after the fiscal year end financials are available to determine if an increase is necessary.

## Authorized Full Time Equivalent (FTE) By Division

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Administration and General	39.58	39.58	44.92	44.89	44.89	(0.03)
Production	37.20	37.20	31.20	31.20	31.20	-
Transmission and Distributor	104.05	104.05	102.45	104.35	104.35	1.90
<b>Total Personnel</b>	<b>0.00</b>	<b>180.83</b>	<b>178.57</b>	<b>180.44</b>	<b>180.44</b>	<b>1.87</b>
Full-Time	179.58	179.58	177.82	179.69	179.69	1.87
Part-Time	1.25	1.25	0.75	0.75	0.75	-
<b>Total FTE</b>	<b>0.00</b>	<b>180.83</b>	<b>178.57</b>	<b>180.44</b>	<b>180.44</b>	<b>1.87</b>

# Utilities: Electric

Fund 551x

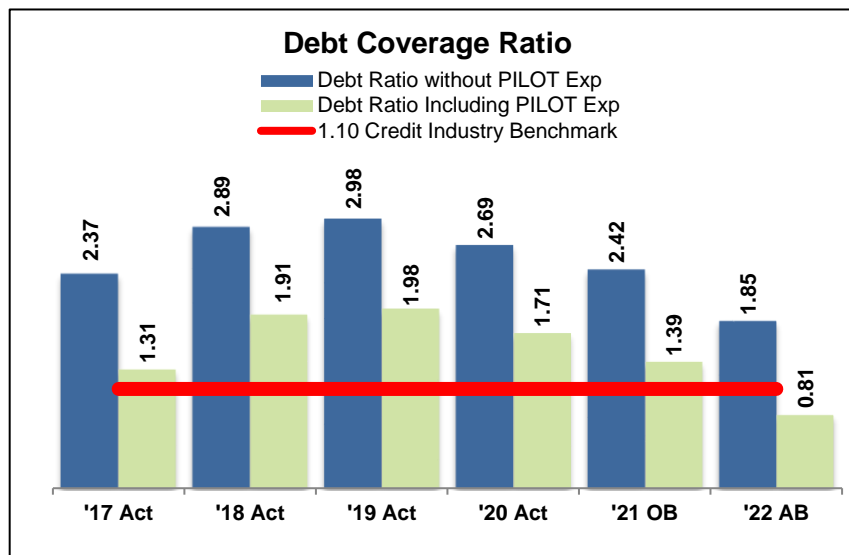
## Budget Detail By Division

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Admin &amp; General (74xx)</b>						
Personnel Services	\$3,475,890	\$3,302,864	\$3,774,450	\$4,227,530	\$4,075,115	12.0%
Purchased Power	\$0	\$0	\$0	\$0	\$0	-
Materials & Supplies	\$247,330	\$65,740	\$185,268	\$131,903	\$131,903	(28.8%)
Travel & Training	\$116,577	\$65,293	\$119,895	\$119,895	\$119,895	-
Intragovernmental	\$6,421,246	\$6,030,654	\$5,399,239	\$5,456,446	\$5,456,446	1.1%
Utilities	\$61,656	\$51,051	\$62,374	\$65,689	\$65,689	5.3%
Services & Misc	\$3,774,844	\$2,155,522	\$2,799,344	\$3,000,472	\$3,000,472	7.2%
Transfers	\$13,217,148	\$12,655,229	\$13,026,350	\$13,182,095	\$13,182,095	1.2%
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
<b>Total</b>	<b>\$27,314,691</b>	<b>\$24,326,353</b>	<b>\$25,366,920</b>	<b>\$26,184,030</b>	<b>\$26,031,615</b>	<b>3.2%</b>
<b>Production (75xx)</b>						
Personnel Services	\$2,699,340	\$2,200,114	\$2,379,330	\$2,816,375	\$2,555,743	18.4%
Purchased Power	\$78,427,588	\$65,604,440	\$70,300,608	\$71,607,608	\$68,807,734	1.9%
Materials & Supplies	\$1,062,465	\$583,590	\$899,700	\$956,893	\$956,893	6.4%
Travel & Training	\$118,308	\$82,953	\$118,300	\$118,300	\$118,300	-
Intragovernmental	\$578	\$578	\$502	\$492	\$492	(2.0%)
Utilities	\$245,646	\$197,460	\$247,958	\$246,086	\$246,086	(0.8%)
Services & Misc	\$1,980,896	\$1,036,243	\$2,147,224	\$2,466,155	\$2,466,155	14.9%
Transfers	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$740,000	\$23,366	\$635,000	\$1,149,630	\$1,149,630	81.0%
<b>Total</b>	<b>\$85,274,821</b>	<b>\$69,728,744</b>	<b>\$76,728,622</b>	<b>\$79,361,539</b>	<b>\$76,301,033</b>	<b>3.4%</b>
<b>Transmission and Distribution (76xx)</b>						
Personnel Services	\$8,058,815	\$9,822,906	\$8,726,817	\$10,867,696	\$10,122,050	24.5%
Purchased Power	\$0	\$0	\$0	\$0	\$0	-
Materials & Supplies	\$2,038,363	\$1,591,416	\$2,017,700	\$2,187,252	\$2,187,252	8.4%
Travel & Training	\$209,000	\$114,993	\$159,500	\$159,500	\$159,500	-
Intragovernmental	\$796,053	\$667,757	\$729,429	\$826,991	\$826,991	13.4%
Utilities	\$200,887	\$170,990	\$209,346	\$222,834	\$222,834	6.4%
Services & Misc	\$4,551,598	\$3,645,484	\$6,006,000	\$7,633,294	\$7,633,294	27.1%
Transfers	\$36,986	\$36,986	\$36,986	\$36,986	\$36,986	-
Capital Additions	\$1,993,738	\$944,962	\$1,260,000	\$2,920,029	\$2,920,029	131.7%
<b>Total</b>	<b>\$17,885,440</b>	<b>\$16,995,495</b>	<b>\$19,145,778</b>	<b>\$24,854,582</b>	<b>\$24,108,936</b>	<b>29.8%</b>
<b>Department Totals</b>						
Personnel Services	\$14,234,045	\$15,325,884	\$14,880,597	\$17,911,601	\$16,752,908	20.4%
Purchased Power	\$78,427,588	\$65,604,440	\$70,300,608	\$71,607,608	\$68,807,734	1.9%
Materials & Supplies	\$3,348,158	\$2,240,747	\$3,102,668	\$3,276,048	\$3,276,048	5.6%
Travel & Training	\$443,885	\$263,239	\$397,695	\$397,695	\$397,695	-
Intragovernmental	\$7,217,877	\$6,698,989	\$6,129,170	\$6,283,929	\$6,283,929	2.5%
Utilities	\$508,189	\$419,501	\$519,678	\$534,609	\$534,609	2.9%
Services & Misc	\$10,307,338	\$6,837,250	\$10,952,568	\$13,099,921	\$13,099,921	19.6%
Transfers	\$13,254,134	\$12,692,215	\$13,063,336	\$13,219,081	\$13,219,081	1.2%
Capital Additions	\$2,733,738	\$968,328	\$1,895,000	\$4,069,659	\$4,069,659	114.8%
<b>Total</b>	<b>\$130,474,953</b>	<b>\$111,050,592</b>	<b>\$121,241,320</b>	<b>\$130,400,151</b>	<b>\$126,441,584</b>	<b>7.6%</b>

This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.

# Utilities: Water and Electric Bonds

## Debt Service Ratios



Debt coverage ratio is **net revenues** (operating revenues plus interest less operating expenses) divided by **total debt service** (annual interest plus annual principal payments on long-term debt).

The debt coverage ratio is a measure of the entity's ability to meet its annual interest and principal payments.

A ratio of less than 1.10 or a declining trend of three or more years is a negative factor and warrants close monitoring.

Credit rating firms look at this debt service coverage to determine the funds financial health and ability to obtain bonds in the future.

While the 1.10 credit rating benchmark generally only applies to revenue bonds, Water and Electric have both revenue bonds and special obligation bonds. For our analysis, we have included the total bond debt payment (on revenue and special obligation bonds).

For the period shown, the debt coverage ratio has been consistently above the 1.10 level without including PILOT expense.

# Utilities: Water and Electric Bonds

## Debt Service Information

### '14 Water and Electric System Rev. Refunding Bonds (05/17/11)

<u>Original Issue</u>	<u>Interest Rates</u>	<u>Maturity Date</u>	<u>Amount Outstanding</u>
\$14,180,000	2.00% - 3.00%	10/01/28	\$7,545,000

In July of 2014, the City issued \$14,180,000 of Water and Electric System Revenue Refunding Bonds. The bonds are planned to be payable solely from, and secured by a pledge of the revenues of the Water and Electric system. The bonds were issued to refund the \$2,010,000 of the outstanding 2003 Water and Electric Series A Refunding Bonds and the \$12,745,000 of the outstanding 2004 Water and Electric Series A Improvement Bonds.

### '15 Water and Electric System Refunding & Improvement Rev. Bonds (08/05/2015)

<u>Original Issue</u>	<u>Interest Rates</u>	<u>Maturity Date</u>	<u>Amount Outstanding</u>
\$51,280,000	3.125% - 5.00%	10/01/45	\$37,270,000

In August 2015, the City issued \$51,280,000 of Water and Electric System Refunding & Improvement Revenue Bonds. The bonds are planned to be payable solely from, and secured by a pledge of the revenues by the Water and Electric system. \$18,065,000 of the bonds were issued to refund \$20,620,000 of the outstanding 2005 Water and Electric Series A Refunding & Improvement Bond. \$33,215,000 of the bonds were issued to provide funding for extending and improving the Electric Utility.

### '19 Water and Electric System Revenue Bond: Series 2019A (5/21/2019)

<u>Original Issue</u>	<u>Interest Rates</u>	<u>Maturity Date</u>	<u>Amount Outstanding</u>
\$15,150,000	3.00% - 5.00%	10/01/49	\$14,870,000

In May 2019, The City issued \$15,150,000 of Water and Electric System Revenue Bonds. The bonds are planned to be payable solely from, and secured by a pledge of the revenues of the Water and Electric system. The bonds were issued for the purpose of providing funds for acquiring, constructing, extending and improving the Water System.

### 19 Water and Electric System Revenue Refunding Bonds: Series 2019B (October 2019)

<u>Original Issue</u>	<u>Interest Rates</u>	<u>Maturity Date</u>	<u>Amount Outstanding</u>
\$70,445,000	3.00% - 5.00%	10/01/42	\$67,110,000

In October of 2019, the City issued \$70,445,000 of Water and Electric System Revenue Refunding Bonds. The bonds are to be paid by the net revenues of the system and certain accounts under the Bond Ordinance to the extent pledged under the Ordinance. The bonds were issued for the current refunding of the 2009A Water and Electric System Revenue Bonds and the refunding of the 2011A Water and Electric System Revenue Refunding and Improvement Bonds.

### 20 Water and Electric System Revenue Refunding Bonds (September 2020)

<u>Original Issue</u>	<u>Interest Rates</u>	<u>Maturity Date</u>	<u>Amount Outstanding</u>
\$41,105,000	2.00% - 5.00%	10/01/33	\$41,105,000

In September of 2020, the City issued \$41,105,000 of Water and Electric System Revenue Refunding Bonds. The bonds are to be paid by the net revenues of the system and certain accounts under the Bond Ordinance to the extent pledged under the Ordinance. The bonds were issued for the current refunding of the 2012D and 2012E Water and Electric System Special Obligation Bonds.

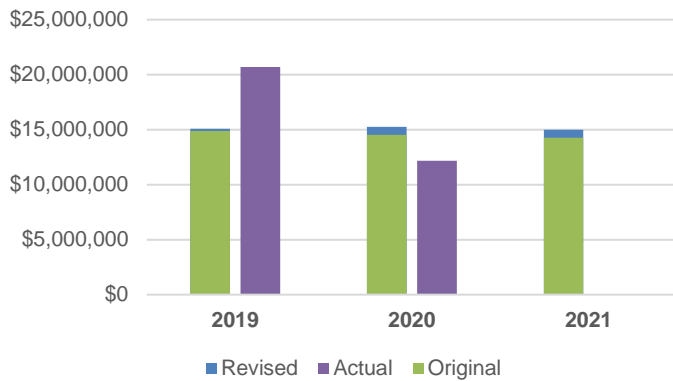
# Utilities: Water and Electric Bonds

## Debt Service Requirements

<u>Fiscal Year</u>	<u>Principal Requirements</u>	<u>Interest Requirements</u>	<u>Total Requirements</u>
2022	\$10,365,000	\$6,333,938	\$16,698,938
2023	\$10,895,000	\$5,828,388	\$16,723,388
2024	\$9,510,000	\$5,343,906	\$14,853,906
2025	\$9,960,000	\$4,894,225	\$14,854,225
2026	\$10,430,000	\$4,433,975	\$14,863,975
2027	\$10,935,000	\$3,947,925	\$14,882,925
2028	\$10,280,000	\$3,468,650	\$13,748,650
2029	\$10,745,000	\$2,999,625	\$13,744,625
2030	\$9,465,000	\$2,578,906	\$12,043,906
2031	\$9,310,000	\$2,255,125	\$11,565,125
2032	\$9,595,000	\$1,985,881	\$11,580,881
2033	\$7,105,000	\$1,755,925	\$8,860,925
2034	\$7,340,000	\$1,545,025	\$8,885,025
2035	\$6,455,000	\$1,336,575	\$7,791,575
2036	\$5,245,000	\$1,152,056	\$6,397,056
2037	\$5,410,000	\$982,856	\$6,392,856
2038	\$2,320,000	\$855,500	\$3,175,500
2039	\$2,395,000	\$771,250	\$3,166,250
2040	\$2,490,000	\$683,900	\$3,173,900
2041	\$2,580,000	\$593,200	\$3,173,200
2042	\$2,670,000	\$499,200	\$3,169,200
2043	\$2,235,000	\$409,366	\$2,644,366
2044	\$2,320,000	\$323,734	\$2,643,734
2045	\$2,405,000	\$234,878	\$2,639,878
2046	\$2,500,000	\$142,597	\$2,642,597
2047	\$700,000	\$84,175	\$784,175
2048	\$725,000	\$61,019	\$786,019
2049	\$745,000	\$37,131	\$782,131
2050	\$770,000	\$12,513	\$782,513
<b>Total</b>	<b><u>\$167,900,000</u></b>	<b><u>\$55,551,444</u></b>	<b><u>\$223,451,444</u></b>

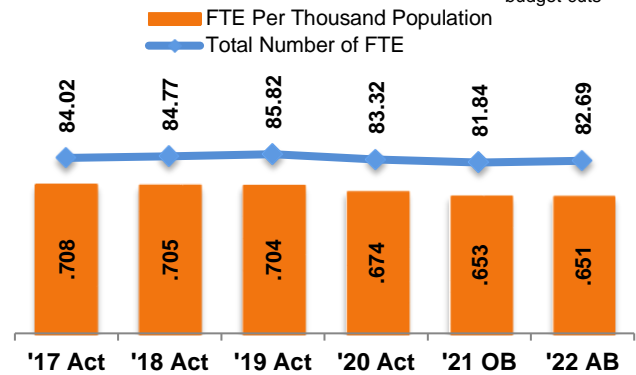
# Utilities: Sanitary Sewer

## Revised Budget vs Actual Expenditures



## Full Time Equivalent

In FY 21, 3.45 FTE were deleted due to budget cuts



## Total Appropriations (Expenditures)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Operating:</b>						
Personnel Services	\$5,458,636	\$5,241,450	\$5,354,934	\$6,355,586	\$5,889,559	18.7%
Materials & Supplies	\$1,578,307	\$875,323	\$1,437,884	\$1,486,943	\$1,486,943	3.4%
Travel & Training	\$33,593	\$4,602	\$37,174	\$37,174	\$37,174	-
Intragov. Charges	\$1,954,755	\$1,872,839	\$2,442,926	\$2,934,310	\$2,934,310	20.1%
Utilities	\$1,264,448	\$1,206,388	\$1,299,929	\$1,302,938	\$1,302,938	0.2%
Services & Misc.	\$3,665,343	\$939,038	\$2,393,092	\$3,285,615	\$3,285,615	37.3%
Transfers	\$7,815	\$7,815	\$82,246	\$66,902	\$66,902	(18.7%)
Capital Additions	\$1,304,858	\$1,131,393	\$1,221,600	\$1,564,880	\$1,564,880	28.1%
<b>Total Operating</b>	<b>\$15,267,756</b>	<b>\$11,278,848</b>	<b>\$14,269,785</b>	<b>\$17,034,348</b>	<b>\$16,568,321</b>	<b>19.4%</b>
One-Time				\$1,280,195		
On-Going				\$15,754,153		
Debt Service	\$8,973,426	\$8,377,041	\$8,301,446	\$7,883,238	\$7,883,238	(5.0%)
Capital Projects	\$895,000	\$13,529,446	\$3,743,456	\$7,034,050	\$7,034,050	87.9%
<b>Total Appropriations (Exp)</b>	<b>\$25,136,182</b>	<b>\$33,185,335</b>	<b>\$26,314,687</b>	<b>\$31,951,636</b>	<b>\$31,485,609</b>	<b>21.4%</b>

## Dedicated Funding Sources

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
Fees and Service Charges	\$23,194,601	\$24,067,766	\$23,898,293	\$24,068,438	\$24,068,438	0.7%
Rev From Other Govt	\$23,763	\$42,911	\$0	\$0	\$0	-
Investment Income	\$6,000	\$1,024,071	\$1,100,000	\$500,000	\$500,000	(54.5%)
Miscellaneous	\$1,344,514	\$107,832	\$119,907	\$59,907	\$59,907	(50.0%)
Transfers	\$18,130	\$0	\$361,569	\$0	\$0	-
<b>Total Dedicated Funding</b>	<b>\$24,587,008</b>	<b>\$25,242,580</b>	<b>\$25,479,769</b>	<b>\$24,628,345</b>	<b>\$24,628,345</b>	<b>(3.3%)</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Full-Time	83.32	81.84	81.84	82.69	82.69	0.85
Part-Time	0.00	0.00	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>83.32</b>	<b>81.84</b>	<b>81.84</b>	<b>82.69</b>	<b>82.69</b>	<b>0.85</b>

## Department Summary

### Description

The Sewer Utility is charged with the responsibility to protect the public health and to ensure minimal impact upon the aquatic environment by adequate collection and treatment of wastewater from properties within the City of Columbia corporate limits and areas outside the City that can be feasibly connected to the City's system. This is achieved by engineering review of proposed and existing facilities and thorough effective and economical operation and maintenance of collection and treatment systems.

Sewer charges are the major revenue source for this fund. There are approximately 50,980 Sewer Utility customers. Additionally, 3,991 Boone County Regional Sewer District customers are connected to the City. The University of Missouri has 192 connections on the main campus to the City system.

### Department Objectives

To ensure new construction meets current Federal, State and City requirements. To provide the lowest practical cost for maintaining sanitary sewer facilities and resources. To provide proper treatment of wastewater by complying with the standards imposed for effluent discharged to the environment. To provide a prudent, reasonable, and responsible approach to meeting the objectives through careful management of the material and human resources provided for that purpose.

### Highlights/Significant Changes

- There are no revenue increases currently proposed for FY 22.
- The Sewer Utility continues to face challenges recruiting and retaining qualified personnel in equipment operator positions. This negatively impacted the Sewer Utility's ability to provide routine maintenance and perform repairs on the sanitary sewer infrastructure. The Utility spent approximately \$250,000 with a contractor to assist in routine maintenance of the collection system in FY 21 and plans to spend approximately the same amount in FY 22.
- The Sewer Utility is currently under contract with a consultant to provide a Cost of Service Study to evaluate the costs of current services and to evaluate the additional costs associated with the implementation of the Wastewater and Storm Water Integrated Management Plan and the Climate Action and Adaptation Plan. This study will be used to inform future sewer revenue increases.
- In FY 22, the Sewer Utility anticipates hiring an engineering consultant to complete development and analysis of the hydraulic sewer model to assist with evaluating capacity restrictions and inflow and infiltration hot spots.
- In FY 22, a major CIP project will be the design and construction of mechanical screens at the Wastewater Treatment Plant Wetland Pump Station to improve performance and safety of the operations. Additionally, City Council approved the Route B Economic Development Sewer Extension project that should be constructed in FY 22.
- The FY 21 CIP included funding or partial funding for the engineering and construction of four new Private Common Collector Elimination Projects and an additional two new Capital Improvement Projects.
- In FY 20, Council approved a budget amendment to transfer funds from each utility to Parks and Recreation to utilize CARE trainees in house. This is expected to continue into FY 22.
- City staff budgeted funds for a consultant to perform a utility customer satisfaction survey during FY 22. This survey will include all five utilities (Water, Electric, Sewer, Solid Waste and Storm Water). The results will be presented to the Water & Light Advisory Board (WLAB), the Finance Audit & Advisory Committee (FAAC) and City Council.

### Strategic Priority Area: Reliable Infrastructure

#### Outcome Objective One:

Maintain and expand Columbia's infrastructure

#### **Performance Measure:**

Maintain existing infrastructure to reduce utility service interruptions

#### **Action Item:**

- Implement Integrated Management Plan for Wastewater and Storm Water Utilities
- Annually replace 1% of existing infrastructure in order to reduce service interruptions

#### Outcome Objective Two:

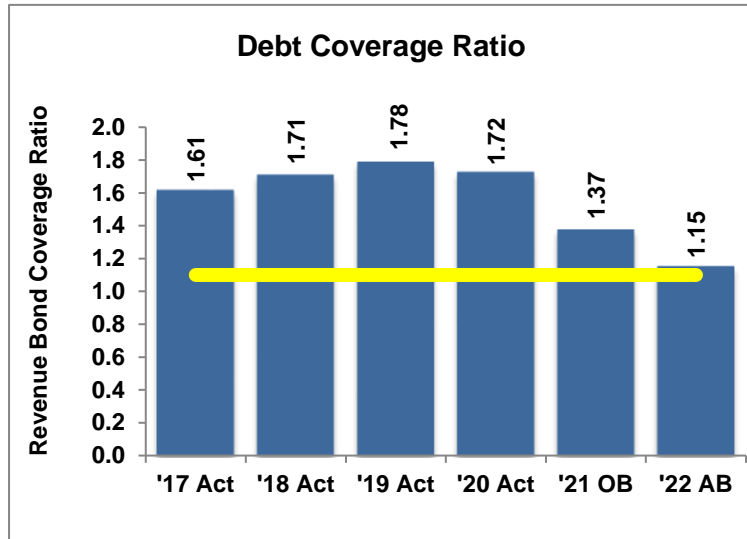
Improve Columbia's infrastructure to equitably expand where infrastructure is lacking

#### **Performance Measure:**

Increase resident's satisfaction with Utility services by the following:

- Sewer: 3%

## Debt Coverage Ratios



Debt coverage ratio is **net operating income** (operating revenues plus interest income less operating expenses) divided by **total debt service** (annual interest plus annual principal payments on long-term debt).

The debt coverage ratio is a measure to show the entity's ability to meet its annual interest and principal payments.

A ratio of less than 1.10 or a declining trend of three or more years is a negative factor and warrants close monitoring.

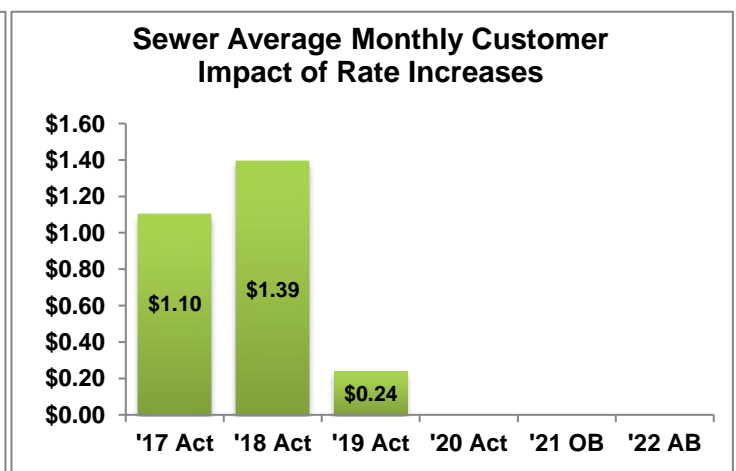
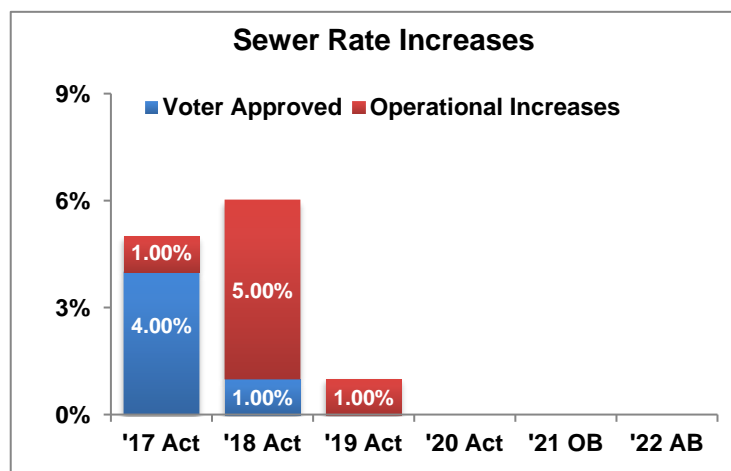
Credit rating firms look at this debt service coverage to determine the funds financial health and ability to obtain bonds in the future.

For the period shown, the debt coverage ratio has been consistently above the 1.10 level.

## Authorized Full Time Equivalent (FTE) by Division

	Revised FY 2020	Actual FY 2020	Original FY 2021	Proposed FY 2022	Anticipated FY 2022	Position Changes
Administration	3.82	3.82	6.34	6.19	6.19	(0.15)
Engineering	12.60	12.60	11.60	12.60	12.60	1.00
Treatment Plant/Field O & M	44.00	44.00	43.00	43.00	43.00	-
Line Maintenance	22.90	22.90	20.90	20.90	20.90	-
<b>Total Personnel</b>	<b>83.32</b>	<b>83.32</b>	<b>81.84</b>	<b>82.69</b>	<b>82.69</b>	<b>0.85</b>
Full-Time	83.32	83.32	81.84	82.69	82.69	0.85
Part-Time	0.00	0.00	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>83.32</b>	<b>83.32</b>	<b>81.84</b>	<b>82.69</b>	<b>82.69</b>	<b>0.85</b>

## Rate Increase Information



\* FY 19 rate increase was changed to an operating increase due to a large cash balance that resulted in bonds not needing to be sold

# Utilities: Sanitary Sewer

Fund 555x

## Budget Detail By Division

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Administration/UCS (631x)</b>						
Personnel Services	\$376,654	\$365,325	\$475,508	\$536,329	\$505,490	12.8%
Materials & Supplies	\$23,763	\$10,039	\$44,909	\$33,716	\$33,716	(24.9%)
Travel & Training	\$6,000	\$495	\$9,581	\$9,581	\$9,581	-
Intragovernmental	\$1,344,514	\$1,296,629	\$1,883,672	\$1,857,364	\$1,857,364	(1.4%)
Utilities	\$18,130	\$17,391	\$18,967	\$19,138	\$19,138	0.9%
Services & Misc	\$215,497	\$160,606	\$365,844	\$544,435	\$544,435	48.8%
Transfers	\$7,815	\$7,815	\$82,246	\$66,902	\$66,902	(18.7%)
Capital Additions	\$0	\$0	\$37,200	\$0	\$0	-
<b>Total</b>	<b>\$1,992,373</b>	<b>\$1,858,300</b>	<b>\$2,917,927</b>	<b>\$3,067,465</b>	<b>\$3,036,626</b>	<b>5.1%</b>
<b>Engineering (6315)</b>						
Personnel Services	\$1,083,558	\$1,281,939	\$1,005,254	\$1,208,822	\$1,181,843	20.3%
Materials & Supplies	\$30,125	\$14,606	\$29,125	\$36,115	\$36,115	24.0%
Travel & Training	\$10,000	\$1,724	\$10,000	\$10,000	\$10,000	-
Intragovernmental	\$103,792	\$91,614	\$88,806	\$199,701	\$199,701	124.9%
Utilities	\$10,643	\$10,569	\$11,984	\$13,062	\$13,062	9.0%
Services & Misc	\$1,438,897	\$64,586	\$801,896	\$953,750	\$953,750	18.9%
Capital Additions	\$11,520	\$7,340	\$42,000	\$0	\$0	-
<b>Total</b>	<b>\$2,688,535</b>	<b>\$1,472,379</b>	<b>\$1,989,065</b>	<b>\$2,421,450</b>	<b>\$2,394,471</b>	<b>21.7%</b>
<b>Treatment Plant/Field O&amp;M (632x)</b>						
Personnel Services	\$2,618,315	\$2,508,004	\$2,585,088	\$3,104,100	\$2,830,148	20.1%
Materials & Supplies	\$1,159,836	\$690,452	\$1,025,043	\$1,078,305	\$1,078,305	5.2%
Travel & Training	\$11,623	\$1,299	\$11,623	\$11,623	\$11,623	-
Intragovernmental	\$252,396	\$238,731	\$216,908	\$498,179	\$498,179	129.7%
Utilities	\$1,216,636	\$1,163,717	\$1,252,498	\$1,253,237	\$1,253,237	0.1%
Services & Misc	\$1,641,079	\$657,850	\$1,011,482	\$1,360,437	\$1,360,437	34.5%
Capital Additions	\$466,031	\$347,013	\$575,200	\$831,352	\$831,352	44.5%
<b>Total</b>	<b>\$7,365,917</b>	<b>\$5,607,065</b>	<b>\$6,677,842</b>	<b>\$8,137,233</b>	<b>\$7,863,281</b>	<b>21.9%</b>
<b>Line Maintenance (6330)</b>						
Personnel Services	\$1,380,109	\$1,086,182	\$1,289,084	\$1,506,335	\$1,372,078	16.9%
Materials & Supplies	\$364,583	\$160,226	\$338,807	\$338,807	\$338,807	-
Travel & Training	\$5,970	\$1,084	\$5,970	\$5,970	\$5,970	-
Intragovernmental	\$254,053	\$245,864	\$253,540	\$379,066	\$379,066	49.5%
Utilities	\$19,039	\$14,711	\$16,480	\$17,501	\$17,501	6.2%
Services & Misc	\$369,870	\$55,995	\$213,870	\$426,993	\$426,993	99.7%
Capital Additions	\$827,307	\$777,040	\$567,200	\$733,528	\$733,528	29.3%
<b>Total</b>	<b>\$3,220,931</b>	<b>\$2,341,103</b>	<b>\$2,684,951</b>	<b>\$3,408,200</b>	<b>\$3,273,943</b>	<b>26.9%</b>
<b>Department Totals</b>						
Personnel Services	\$5,458,636	\$5,241,450	\$5,354,934	\$6,355,586	\$5,889,559	18.7%
Materials & Supplies	\$1,578,307	\$875,323	\$1,437,884	\$1,486,943	\$1,486,943	3.4%
Travel & Training	\$33,593	\$4,602	\$37,174	\$37,174	\$37,174	-
Intragovernmental	\$1,954,755	\$1,872,839	\$2,442,926	\$2,934,310	\$2,934,310	20.1%
Utilities	\$1,264,448	\$1,206,388	\$1,299,929	\$1,302,938	\$1,302,938	0.2%
Services & Misc	\$3,665,343	\$939,038	\$2,393,092	\$3,285,615	\$3,285,615	37.3%
Transfers	\$7,815	\$7,815	\$82,246	\$66,902	\$66,902	(18.7%)
Capital Additions	\$1,304,858	\$1,131,393	\$1,221,600	\$1,564,880	\$1,564,880	28.1%
<b>Total</b>	<b>\$15,267,756</b>	<b>\$11,278,848</b>	<b>\$14,269,785</b>	<b>\$17,034,348</b>	<b>\$16,568,321</b>	<b>19.4%</b>

This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.

## Debt Service Information

	<u>Original Issue</u>	<u>Interest Rates</u>	<u>Maturity Date</u>	<u>Amount Outstanding</u>
<b>'02 Sanitary Sewerage System Series A (05/01/02)</b>	\$2,230,000	3.00% - 5.375%	01/01/23	\$265,000

In 2002, the City participated in the State Revolving Loan Program to issue \$2,230,000 in bonds. Voters approved the issuance of these bonds in November of 1997.

	<u>Original Issue</u>	<u>Interest Rates</u>	<u>Maturity Date</u>	<u>Amount Outstanding</u>
<b>'03 Sanitary Sewerage System Revenue Bonds (04/01/03)</b>	\$3,620,000	2.00% - 5.25%	01/01/24	\$650,000

In 2003, the City participated in the State Revolving Loan Program to issue \$3,620,000 in bonds. Voters approved the issuance of these bonds in November of 1997.

	<u>Original Issue</u>	<u>Interest Rates</u>	<u>Maturity Date</u>	<u>Amount Outstanding</u>
<b>'04 Sanitary Sewerage System Revenue Bonds (05/28/04)</b>	\$650,000	2.00% - 5.25%	01/01/25	\$160,000

In 2004, the City participated in the State Revolving Loan Program to issue \$650,000 in bonds. Voters approved the issuance of these bonds in November of 1997.

	<u>Original Issue</u>	<u>Interest Rates</u>	<u>Maturity Date</u>	<u>Amount Outstanding</u>
<b>'06 Sanitary Sewerage System Revenue Bonds (11/01/06)</b>	\$915,000	4.00% - 5.00%	07/01/26	\$265,000

In November 2006, the City participated in the State Revolving Loan Program to issue \$915,000 in bonds. Voters approved the issuance of these bonds in November 2003.

	<u>Original Issue</u>	<u>Interest Rates</u>	<u>Maturity Date</u>	<u>Amount Outstanding</u>
<b>'07 Sanitary Sewerage System Revenue Bonds (11/01/07)</b>	\$1,800,000	4.00% - 5.00%	01/01/28	\$710,000

In November 2007, the City participated in the State Revolving Loan Program to issue \$1,800,000 in bonds. Voters approved the issuance of these bonds in November 2003.

	<u>Original Issue</u>	<u>Interest Rates</u>	<u>Maturity Date</u>	<u>Amount Outstanding</u>
<b>'10 Sanitary Sewerage System Revenue Bonds (01/14/10)</b>	\$59,335,000	1.49%	07/01/32	\$35,397,700

In January 2010, the City participated in the State Revolving Loan Program to issue \$59,335,000 in bonds (State of Missouri - Direct Loan Program - ARRA). The bonds were issued for the purpose of improvements for the wastewater treatment plant. Voters approved the issuance of these bonds in April 2008. \* The bond issue of \$59,335,000 is a "not to exceed" amount. Interest expense, included in the debt service requirements listed, is based on principal of \$59,335,000. Actual interest expense will be 1.49% of the actual draw downs made towards the maximum amount of \$59,335,000.

## Debt Service Information

	<u>Original Issue</u>	<u>Interest Rates</u>	<u>Maturity Date</u>	<u>Amount Outstanding</u>
<b>'15 Sanitary Sewerage System Revenue Bonds (03/31/15)</b>	\$18,200,000	3.00% - 5.00%	10/01/35	\$14,540,000

In March 2015, the City issued \$18,200,000 of Sewerage System Revenue Bonds. The bonds were issued for the purpose of constructing, improving and extending the City-owned sanitary sewer utility. This issuance is part of a 2008 voter approval of \$77,000,000 (\$7,421,000) and a 2013 voter approval of \$32,340,000 (\$10,779,000).

	<u>Original Issue</u>	<u>Interest Rates</u>	<u>Maturity Date</u>	<u>Amount Outstanding</u>
<b>'15 Sanitary Sewerage Special Obligation Revenue Refunding Bonds (12/8/15)</b>	\$4,710,000	2.00% - 5.00%	02/01/26	\$2,350,000

In December 2015, the City issued \$7,080,000 of Special Obligation Revenue Refunding Bonds. A portion of this issued, \$4,710,000 was to currently refund the outstanding portion, \$4,710,000 of the City's Special Obligation Revenue Refunding and Improvement Bonds Series 2006, sewer portion.

	<u>Original Issue</u>	<u>Interest Rates</u>	<u>Maturity Date</u>	<u>Amount Outstanding</u>
<b>'17 Sanitary Sewerage Systems Revenue Bonds (04/19/17)</b>	\$15,790,000	2.00% - 5.00%	10/01/37	\$14,055,000

In April of 2017, the City issued \$15,790,000 of Sewerage Systems Revenue Bonds. The bonds were issued for the purpose of constructing, improving and extending the City-owned sanitary sewer utility. This issuance is part of a 2013 voter approval of \$32,340,000.

	<u>Original Issue</u>	<u>Interest Rates</u>	<u>Maturity Date</u>	<u>Amount Outstanding</u>
<b>'19 Special Obligation Refunding Bonds, Series 2019 (09/19)</b>	\$9,805,000	2.49%	10/01/34	\$9,805,000

In September 2019, the City issued \$9,805,000 of Special Obligation Refunding Bonds to currently refund the outstanding portion, \$9,756,971 of the City's Special Obligation Bonds, Series 2009.

	<u>Original Issue</u>	<u>Interest Rates</u>	<u>Maturity Date</u>	<u>Amount Outstanding</u>
<b>'20 Sanitary Sewerage System Refunding Rev. Bonds (10/2/20)</b>	\$6,125,000	1.25% - 5.00%	10/01/36	\$6,125,000

In October 2020, the City issued \$6,125,000 of Sewerage System Revenue Bonds. The bonds were issued for the purpose of refunding the City's Sewerage System Revenue Bonds, Series 2012.

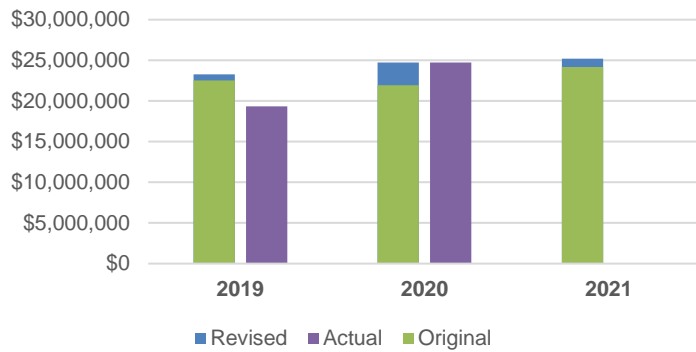
## Debt Service Requirements

## Sewer Revenue and Special Obligation Bonds

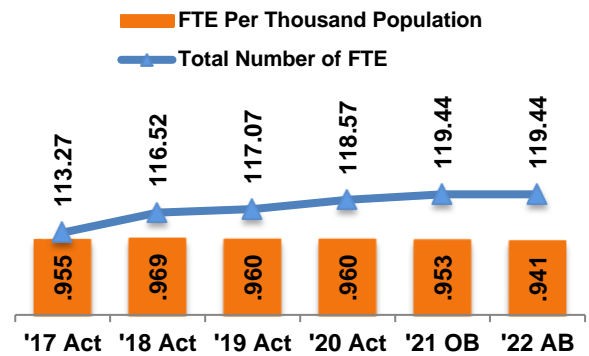
<u>Year</u>	<u>Principal Requirements</u>	<u>Interest Requirements</u>	<u>Total Requirements</u>
2022	\$5,512,400	\$2,030,838	\$7,543,238
2023	\$5,665,900	\$1,878,330	\$7,544,230
2024	\$5,700,400	\$1,723,668	\$7,424,068
2025	\$5,756,300	\$1,564,558	\$7,320,858
2026	\$5,923,300	\$1,409,076	\$7,332,376
2027	\$6,211,600	\$1,266,021	\$7,477,621
2028	\$6,361,100	\$1,132,205	\$7,493,305
2029	\$6,517,000	\$990,637	\$7,507,637
2030	\$6,684,200	\$840,422	\$7,524,622
2031	\$6,842,800	\$692,702	\$7,535,502
2032	\$7,012,700	\$545,553	\$7,558,253
2033	\$3,555,000	\$409,623	\$3,964,623
2034	\$3,650,000	\$310,416	\$3,960,416
2035	\$3,755,000	\$207,495	\$3,962,495
2036	\$2,650,000	\$115,613	\$2,765,613
2037	\$1,475,000	\$55,219	\$1,530,219
2038	\$1,050,000	\$17,063	\$1,067,063
<b>Total</b>	<b><u>\$84,322,700</u></b>	<b><u>\$15,189,439</u></b>	<b><u>\$99,512,139</u></b>

# Utilities: Solid Waste

## Revised Budget vs Actual Expenditures



## Full Time Equivalent



## Total Appropriations (Expenditures)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Operating:</b>						
Personnel Services	\$7,317,862	\$6,823,887	\$7,654,558	\$8,379,065	\$8,211,383	9.5%
Materials & Supplies	\$4,401,140	\$3,278,293	\$5,059,890	\$4,935,410	\$4,935,410	(2.5%)
Travel & Training	\$17,400	\$952	\$20,981	\$20,981	\$20,981	-
Intragovernmental	\$2,438,446	\$2,361,608	\$3,452,968	\$3,985,661	\$3,985,661	15.4%
Utilities	\$286,233	\$212,772	\$272,983	\$272,983	\$272,983	-
Services & Misc	\$4,232,235	\$2,584,965	\$4,773,314	\$3,927,675	\$3,927,675	(17.7%)
Transfers	\$293,473	\$261,223	\$330,503	\$327,588	\$327,588	(0.9%)
Capital Additions	\$5,730,870	\$4,602,504	\$2,605,000	\$4,643,579	\$4,643,579	78.3%
<b>Total Operating</b>	<b>\$24,717,659</b>	<b>\$20,126,206</b>	<b>\$24,170,197</b>	<b>\$26,492,942</b>	<b>\$26,325,260</b>	<b>9.6%</b>
One Time				\$3,074,480		
On-going				\$23,418,462		
Debt Service	\$1,166,579	\$1,159,300	\$1,043,976	\$719,450	\$719,450	(31.1%)
Capital Projects	\$4,110,000	\$5,947,547	\$3,200,000	\$3,153,120	\$3,153,120	(1.5%)
<b>Total Appropriations (Exp)</b>	<b>\$29,994,238</b>	<b>\$27,233,052</b>	<b>\$28,414,173</b>	<b>\$30,365,512</b>	<b>\$30,197,830</b>	<b>6.9%</b>

## Dedicated Funding Sources

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
Fees and Service Charges	\$23,248,675	\$22,892,486	\$23,055,742	\$22,187,450	\$22,187,450	(3.8%)
Rev from Other Govt	\$0	\$11,571	\$0	\$0	\$0	-
Investment Income	\$400,000	\$462,035	\$400,000	\$250,000	\$250,000	(37.5%)
Miscellaneous	\$97,838	\$401,532	\$125,232	\$105,200	\$105,200	(16.0%)
Transfers	\$0	\$0	\$361,569	\$0	\$0	-
<b>Total Dedicated Funding</b>	<b>\$23,746,513</b>	<b>\$23,767,624</b>	<b>\$23,942,543</b>	<b>\$22,542,650</b>	<b>\$22,542,650</b>	<b>(5.8%)</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Full-Time	117.82	117.82	118.39	119.44	119.44	1.05
Part-Time	0.75	0.75	0.75	0.00	0.00	(0.75)
<b>Total FTE</b>	<b>118.57</b>	<b>118.57</b>	<b>119.14</b>	<b>119.44</b>	<b>119.44</b>	<b>0.30</b>

Department Summary

Description

This utility is dedicated to the management of resources for the protection of public health through proper collection and disposal of waste generated from individual households and businesses within the community. Human resources are managed to provide refuse and recycling collection, material recovery, and disposal services utilizing sound engineering practices. Natural resources are managed through education, refuse and recycling management for the protection of the environment. There are over 48,350 Solid Waste Utility accounts served by the City.

Department Objective/Goals

To provide for collection, material recovery, and disposal service while protecting the environment.

Highlights/Significant Changes

- There are no revenue or fee increases proposed for collections services or for landfill disposal services for FY 22.
- The Solid Waste Utility is currently under contract with a consultant to provide a Cost of Service Study to evaluate the costs of current services.
- Prices for recycling materials across the board remain lower than historical averages. The prices for aluminum, tin, and #1 & #2 plastics have remained fairly consistent over the past few years but remain lower than historical averages. Prices for fiber (cardboard, office paper, newsprint, and mixed paper) were low at the beginning of FY 21 but steadily rose in price as the year progressed. It is anticipated that the higher prices for fiber will continue for FY 22. Mixed paper and plastics #3 - #7 were difficult to move over the past few years. However, prices for mixed paper and #3-#7 plastics increased in FY 21 and are expected to remain steady in FY 22.
- The Solid Waste Utility continues to face challenges recruiting and retaining qualified personnel in refuse collector positions, specifically with the curbside residential portion of the operation. This continues to negatively impact the collection of curbside refuse and recycling resulting in the continued reliance on personnel from temporary staffing agencies. During FY 20 and FY 21, the staffing shortages resulted in a seven month suspension of curbside recycling services. This service was suspended in order to provide priority to the collection of garbage due to its inherent potential to cause health concerns if left uncollected. In FY 20, management negotiated with the union to set a starting pay guideline of \$17 per hour for Refuse Collectors and \$18.70 per hour for Senior Refuse Collectors. In FY 21, the City established an Additional Pay provision of \$5.00 per hour for hours worked performing the manual collection of curbside material. The City also hires temporary employees, provides training and assistance in obtaining their commercial drivers license, to enable them to apply for a permanent position at the new starting rate. These measures have not resulted in improvements to the current staffing levels within the Utility's refuse collector positions. During FY 21 the utility experienced a vacancy rate of approximately 22 percent for refuse collectors (average of 13 vacancies of the budgeted 59 positions during FY 21).
- City staff has budgeted funds for a consultant to perform a utility customer satisfaction survey during FY 22. This survey will include all five utilities (Water, Electric, Sewer, Solid Waste and Storm Water). The results will be presented to the Water & Light Advisory Board (WLAB), the Finance Audit & Advisory Committee (FAAC) and City Council.

Strategic Priority Area: Reliable Infrastructure

Outcome Objective Two:

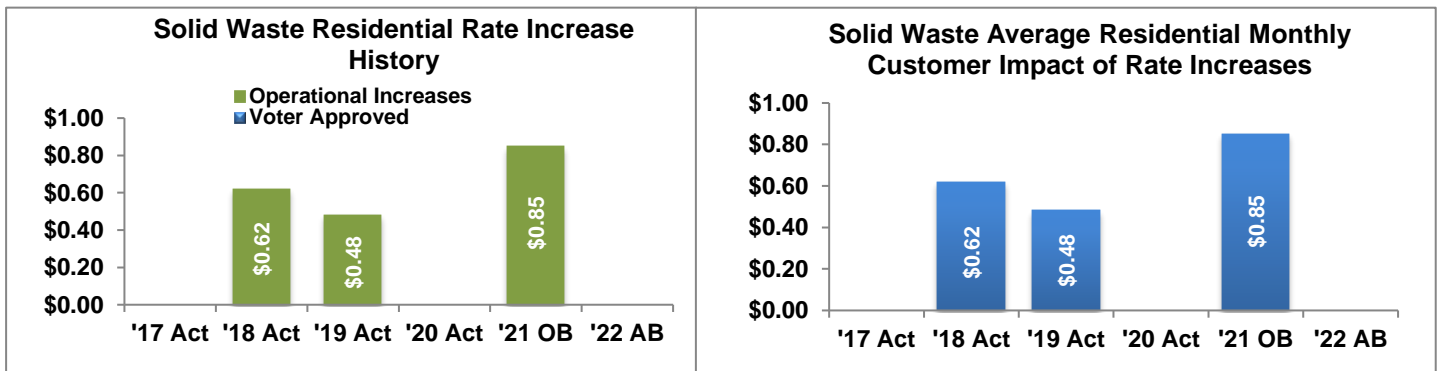
Improve Columbia's infrastructure to equitably expand where infrastructure is lacking

Performance Measure:

Increase resident's satisfaction with Utility services by the following:

- Solid Waste/Recycling: 3%

Rate Increase Information



# Utilities: Solid Waste

Fund 557x

## Authorized Full Time Equivalent (FTE) By Division

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Administration	13.82	13.82	16.39	16.44	16.44	0.05
Commercial	24.17	24.17	24.17	24.17	24.17	-
Residential	21.55	21.55	21.55	21.55	21.55	-
Landfill	17.75	17.75	16.75	17.25	17.25	0.50
Recycling	41.28	41.28	40.28	40.28	40.28	-
<b>Total Personnel</b>	<b>118.57</b>	<b>118.57</b>	<b>119.14</b>	<b>119.69</b>	<b>119.69</b>	<b>0.55</b>
Full-Time	117.82	117.82	118.39	119.69	119.69	1.30
Part-Time	0.75	0.75	0.75	0.00	0.00	(0.75)
<b>Total FTE</b>	<b>118.57</b>	<b>118.57</b>	<b>119.14</b>	<b>119.69</b>	<b>119.69</b>	<b>0.55</b>

## Budget Detail By Division

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Administration (651x)</b>						
Personnel Services	\$1,090,673	\$1,011,919	\$1,193,481	\$1,287,599	\$1,265,015	7.9%
Materials & Supplies	\$33,288	\$31,605	\$49,529	\$86,336	\$86,336	74.3%
Travel & Training	\$8,500	\$218	\$12,081	\$12,081	\$12,081	-
Intragovernmental	\$1,291,000	\$1,227,948	\$2,164,005	\$1,649,821	\$1,649,821	(23.8%)
Utilities	\$63,496	\$55,953	\$64,465	\$64,465	\$64,465	-
Services & Misc	\$201,846	\$153,647	\$492,725	\$365,711	\$365,711	(25.8%)
Transfers	\$293,473	\$261,223	\$330,503	\$327,588	\$327,588	(0.9%)
Capital Additions	\$56,000	\$0	\$8,000	\$0	\$0	-
<b>Total</b>	<b>\$3,038,276</b>	<b>\$2,742,513</b>	<b>\$4,314,789</b>	<b>\$3,793,601</b>	<b>\$3,771,017</b>	<b>(12.1%)</b>
<b>Commercial (652x)</b>						
Personnel Services	\$1,526,049	\$1,297,658	\$1,508,409	\$1,677,741	\$1,665,280	11.2%
Materials & Supplies	\$1,175,608	\$756,179	\$1,180,150	\$950,270	\$950,270	(19.5%)
Travel & Training	\$1,000	\$104	\$1,000	\$1,000	\$1,000	-
Intragovernmental	\$291,185	\$289,047	\$313,110	\$569,797	\$569,797	82.0%
Utilities	\$28,022	\$25,522	\$30,739	\$30,739	\$30,739	-
Services & Misc	\$697,572	\$413,357	\$899,110	\$534,345	\$534,345	(40.6%)
Capital Additions	\$2,449,510	\$1,955,506	\$882,000	\$1,158,092	\$1,158,092	31.3%
<b>Total</b>	<b>\$6,168,946</b>	<b>\$4,737,373</b>	<b>\$4,814,518</b>	<b>\$4,921,984</b>	<b>\$4,909,523</b>	<b>2.2%</b>
<b>Residential (6530)</b>						
Personnel Services	\$1,307,315	\$1,537,872	\$1,460,801	\$1,550,199	\$1,550,199	6.1%
Materials & Supplies	\$1,130,226	\$907,931	\$1,716,100	\$1,935,546	\$1,935,546	12.8%
Travel & Training	\$600	\$104	\$600	\$600	\$600	-
Intragovernmental	\$427,537	\$426,057	\$402,210	\$689,665	\$689,665	71.5%
Utilities	\$13,939	\$12,178	\$21,377	\$21,065	\$21,065	(1.5%)
Services & Misc	\$1,037,038	\$981,059	\$736,340	\$818,740	\$818,740	11.2%
Capital Additions	\$1,012,417	\$915,417	\$1,065,000	\$1,946,731	\$1,946,731	82.8%
<b>Total</b>	<b>\$4,929,072</b>	<b>\$4,780,618</b>	<b>\$5,402,428</b>	<b>\$6,962,546</b>	<b>\$6,962,546</b>	<b>28.9%</b>
<b>Landfill (6540)</b>						
Personnel Services	\$1,107,837	\$1,014,275	\$1,054,651	\$1,224,290	\$1,137,380	16.1%
Materials & Supplies	\$922,914	\$687,683	\$920,850	\$741,350	\$741,350	(19.5%)
Travel & Training	\$3,700	\$79	\$3,700	\$3,700	\$3,700	-
Intragovernmental	\$140,476	\$131,962	\$177,496	\$440,339	\$440,339	148.1%
Utilities	\$122,004	\$71,654	\$102,193	\$102,193	\$102,193	-
Services & Misc	\$1,907,020	\$771,019	\$2,256,850	\$1,856,850	\$1,856,850	(17.7%)
Capital Additions	\$1,130,550	\$710,366	\$0	\$685,000	\$685,000	-
<b>Total</b>	<b>\$5,334,501</b>	<b>\$3,387,037</b>	<b>\$4,515,740</b>	<b>\$5,053,722</b>	<b>\$4,966,812</b>	<b>11.9%</b>

# Utilities: Solid Waste

Fund 557x

## Budget Detail By Division, cont.

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>University (6560)</b>						
Personnel Services	\$0	(\$4,787)	\$0	\$0	\$0	-
Materials & Supplies	\$0	\$75,159	\$0	\$0	\$0	-
Intragovernmental	\$17,173	\$17,173	\$0	\$0	\$0	-
Services & Misc	\$0	\$33,347	\$0	\$0	\$0	-
<b>Total</b>	<b>\$17,173</b>	<b>\$120,892</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-</b>
<b>Recycling (657x)</b>						
Personnel Services	\$2,285,988	\$1,966,950	\$2,437,216	\$2,639,236	\$2,593,509	8.3%
Materials & Supplies	\$1,139,104	\$819,737	\$1,193,261	\$1,221,908	\$1,221,908	2.4%
Travel & Training	\$3,600	\$447	\$3,600	\$3,600	\$3,600	-
Intragovernmental	\$271,075	\$269,422	\$396,147	\$636,039	\$636,039	60.6%
Utilities	\$58,772	\$47,465	\$54,209	\$54,521	\$54,521	0.6%
Services & Misc	\$388,759	\$232,537	\$388,289	\$352,029	\$352,029	(9.3%)
Capital Additions	\$1,082,393	\$1,021,215	\$650,000	\$853,756	\$853,756	31.3%
<b>Total</b>	<b>\$5,229,691</b>	<b>\$4,357,773</b>	<b>\$5,122,722</b>	<b>\$5,761,089</b>	<b>\$5,715,362</b>	<b>12.5%</b>
<b>Department Totals</b>						
Personnel Services	\$7,317,862	\$6,823,887	\$7,654,558	\$8,379,065	\$8,211,383	9.5%
Materials & Supplies	\$4,401,140	\$3,278,293	\$5,059,890	\$4,935,410	\$4,935,410	(2.5%)
Travel & Training	\$17,400	\$952	\$20,981	\$20,981	\$20,981	-
Intragovernmental	\$2,438,446	\$2,361,608	\$3,452,968	\$3,985,661	\$3,985,661	15.4%
Utilities	\$286,233	\$212,772	\$272,983	\$272,983	\$272,983	-
Services & Misc	\$4,232,235	\$2,584,965	\$4,773,314	\$3,927,675	\$3,927,675	(17.7%)
Transfers	\$293,473	\$261,223	\$330,503	\$327,588	\$327,588	(0.9%)
Capital Additions	\$5,730,870	\$4,602,504	\$2,605,000	\$4,643,579	\$4,643,579	78.3%
<b>Total</b>	<b>\$24,717,659</b>	<b>\$20,126,206</b>	<b>\$24,170,197</b>	<b>\$26,492,942</b>	<b>\$26,325,260</b>	<b>9.6%</b>

This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.

## Debt Service Information

### '15 Solid Waste System Special Oblig. Refunding Bonds (12/8/15)

Original Issue	Interest Rates	Maturity Date	Amount Outstanding
\$1,235,000	2.00%-5.00%	02/01/26	\$435,000

In December 2015, the City issued \$7,080,000 of Special Obligation Revenue Refunding Bonds. A portion of this issue, \$1,235,000 was to currently refund the outstanding portion of, \$1,235,000 of the City's Special Obligation Revenue Refunding and Improvement Bonds, Series 2006 solid waste portions.

### '17 Solid Waste System Special Oblig. Bonds (04/19/17)

Original Issue	Interest Rates	Maturity Date	Amount Outstanding
\$5,520,000	3.00%-3.375%	02/01/37	\$4,665,000

In April 2017, the City issued \$5,520,000 of Special Obligation Revenue Bonds. These bonds were issued to fund the construction of Landfill Cell #6.

## Debt Service Requirements

### Special Obligation and Refunding Solid Waste Bonds

Year	Principal Requirements	Interest Requirements	Total Requirements
2022	\$310,000	\$149,350	\$459,350
2023	\$320,000	\$140,725	\$460,725
2024	\$330,000	\$131,719	\$461,719
2025	\$335,000	\$122,328	\$457,328
2026	\$360,000	\$112,419	\$472,419
2027	\$270,000	\$103,219	\$373,219
2028	\$275,000	\$95,044	\$370,044
2029	\$285,000	\$86,644	\$371,644
2030	\$295,000	\$77,944	\$372,944
2031	\$300,000	\$69,019	\$369,019
2032	\$310,000	\$59,869	\$369,869
2033	\$320,000	\$50,219	\$370,219
2034	\$330,000	\$40,063	\$370,063
2035	\$340,000	\$29,381	\$369,381
2036	\$355,000	\$18,088	\$373,088
2037	\$365,000	\$6,159	\$371,159
<b>Total</b>	<b>\$5,100,000</b>	<b>\$1,292,190</b>	<b>\$6,392,190</b>

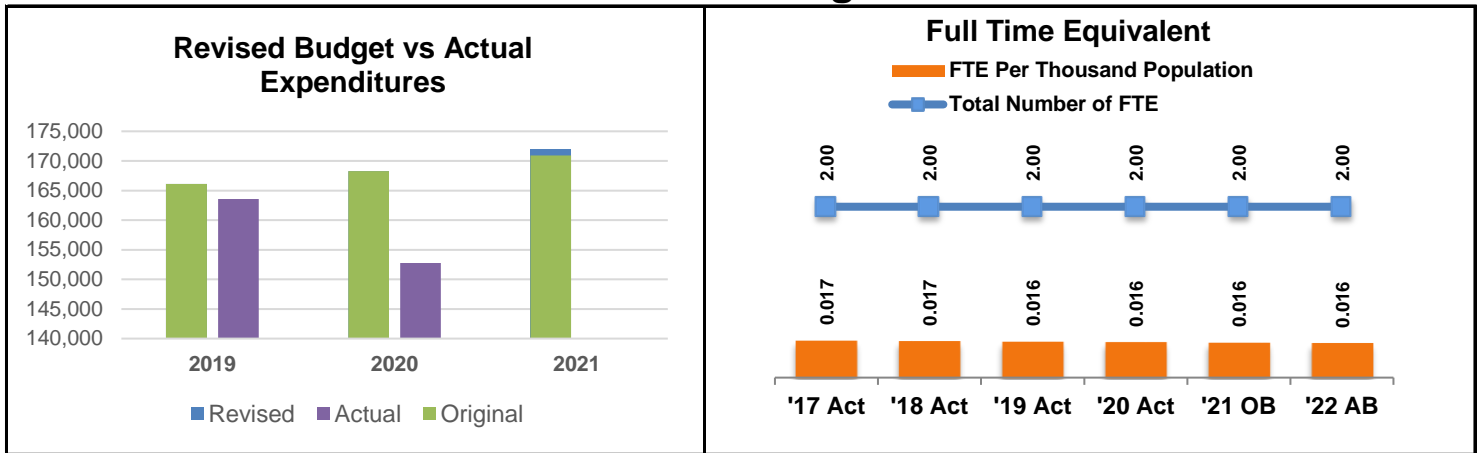
## Loans Between Funds

### 10/01/15 Loan from Designated Loan Fund for Collection and Administration Building Relocation at Landfill

Original Issue - \$2,500,000  
Balance As of 9/30/2021 - \$980,307  
Maturity Date - 09/30/2025

Year	Principal Requirements	Interest Requirements	Total Requirements
2022	\$236,876	\$19,624	\$256,500
2023	\$242,261	\$14,239	\$256,500
2024	\$247,769	\$8,732	\$256,501
2025	\$253,401	\$3,099	\$256,500
<b>Total</b>	<b>\$980,307</b>	<b>\$45,694</b>	<b>\$1,026,001</b>

# Utilities: Mid-Missouri Solid Waste Management District



## Total Appropriations (Expenditures)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Operating:</b>						
Personnel Services	\$125,400	\$125,855	\$125,312	\$143,743	\$138,153	14.7%
Materials & Supplies	\$4,020	\$1,118	\$3,225	\$2,420	\$2,420	(25.0%)
Travel & Training	\$8,546	\$100	\$2,000	\$2,200	\$2,200	10.0%
Intragovernmental	\$26,815	\$25,013	\$35,527	\$33,636	\$33,636	(5.3%)
Utilities	\$624	\$624	\$624	\$624	\$624	-
Services & Misc	\$2,870	\$62	\$4,220	\$4,825	\$4,825	14.3%
<b>Total Operating</b>	<b>\$168,275</b>	<b>\$152,771</b>	<b>\$170,908</b>	<b>\$187,448</b>	<b>\$181,858</b>	<b>9.7%</b>
One Time				\$255		
On-going				\$187,193		

## Dedicated Funding Sources

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
Rev from Other Govt	\$109,238	\$98,738	\$110,898	\$116,089	\$116,089	4.7%
Investment Income	\$115	(\$160)	\$115	\$115	\$115	-
Transfers	\$58,922	\$58,922	\$59,895	\$61,304	\$61,304	2.4%
<b>Total Dedicated Funding</b>	<b>\$168,275</b>	<b>\$157,500</b>	<b>\$170,908</b>	<b>\$177,508</b>	<b>\$177,508</b>	<b>3.9%</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Full-Time	2.00	2.00	2.00	2.00	2.00	-
Part-Time	0.00	0.00	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>

**Department Summary****Description**

The Mid-Missouri Solid Waste Management District (MMSWMD) works to reduce waste in mid-Missouri through funding, awareness, and coordination for an eight-county region that includes Audrain, Boone, Callaway, Cole, Cooper, Howard, Moniteau and Osage.

**Department Objectives**

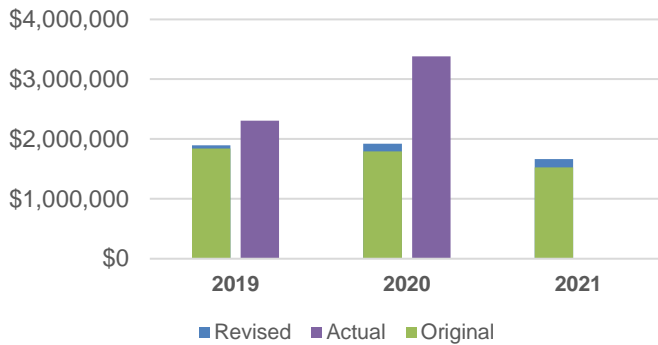
- Administer grants and monitor to assure compliance with Missouri Department of Natural Resources (MDNR) requirements.
- Provide awareness, technical assistance, educational materials and programs for waste reduction.

**Highlights/Significant Changes**

- The MMSWMD hosted multiple individual grant trainings throughout 2020 and 2021 to assist potential grantees in understanding the grant process as well as provide assistance with completing grant applications.
- The MMSWMD supported local governments by organizing and funding an opportunity to dispose of illegally dumped tires from public property and roadways.
- The MMSWMD awarded approximately \$196,000 in grant funding for regional waste reduction projects during FY 21.
- The MMSWMD began implementation of a communications plan in FY 21 including a rebranding and usage of [www.recyclemidmo.com](http://www.recyclemidmo.com) to improve outreach.

# Utilities: Storm Water

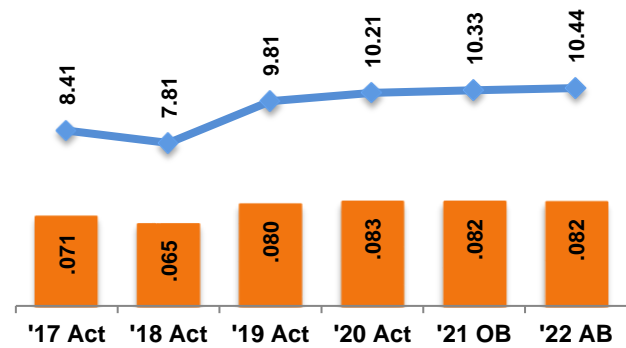
**Revised Budget vs Actual Expenditures**



**Full Time Equivalent**

■ FTE Per Thousand Population  
— Total Number of FTE

In FY 21, 0.10 FTE were deleted due to budget cuts



## Total Appropriations (Expenditures)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Operating:</b>						
Personnel Services	\$688,803	\$570,189	\$655,482	\$814,311	\$701,505	24.2%
Materials & Supplies	\$289,852	\$95,137	\$182,136	\$181,324	\$181,324	(0.4%)
Travel & Training	\$6,503	\$210	\$6,724	\$6,724	\$6,724	-
Intragovernmental	\$195,184	\$188,985	\$159,467	\$243,005	\$243,005	52.4%
Utilities	\$9,742	\$8,046	\$7,734	\$8,132	\$8,132	5.1%
Services & Misc	\$461,011	\$231,885	\$295,160	\$1,038,270	\$1,038,270	251.8%
Transfers	\$137,685	\$137,685	\$138,060	\$150,684	\$150,684	9.1%
Capital Additions	\$135,132	\$121,170	\$79,200	\$77,120	\$77,120	(2.6%)
<b>Total Operating</b>	<b>\$1,923,911</b>	<b>\$1,353,307</b>	<b>\$1,523,963</b>	<b>\$2,519,570</b>	<b>\$2,406,764</b>	<b>65.3%</b>
One Time				\$675,043		
On-going				\$1,844,527		
Capital Projects	\$1,829,943	\$2,469,123	\$2,386,000	\$2,275,000	\$2,275,000	(4.7%)
<b>Total Appropriations (Exp)</b>	<b>\$3,753,854</b>	<b>\$3,822,430</b>	<b>\$3,909,963</b>	<b>\$4,794,570</b>	<b>\$4,681,764</b>	<b>22.6%</b>

## Dedicated Funding Sources

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
Fees and Service Charges	\$3,624,455	\$3,613,993	\$3,656,125	\$3,656,125	\$3,656,125	-
Investment Income	\$18,994	\$91,736	\$100,000	\$35,789	\$35,789	(64.2%)
Miscellaneous	\$13,000	\$19,457	\$3,702	\$3,700	\$3,700	(0.1%)
Transfers	\$0	\$0	\$22,598	\$0	\$0	-
<b>Total Dedicated Funding</b>	<b>\$3,656,449</b>	<b>\$3,725,186</b>	<b>\$3,782,425</b>	<b>\$3,695,614</b>	<b>\$3,695,614</b>	<b>(2.3%)</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Full-Time	10.21	10.21	10.33	10.44	10.44	0.11
Part-Time	0.00	0.00	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>10.21</b>	<b>10.21</b>	<b>10.33</b>	<b>10.44</b>	<b>10.44</b>	<b>0.11</b>

## Department Summary

### Description

The Storm Water Utility operates through funding approved by voters in April 1993 and increased by voters in 2015. Funding sources primarily consist of monthly Storm Water Utility charges for all properties. The Storm Water Utility was established to provide funding for the implementation of storm water management projects and maintenance of existing storm water drainage facilities. In 2002, the Storm Water Utility began funding projects, education and outreach activities to address storm water quality and meet regulatory requirements.

### Department Objectives

- Assure the movement of emergency vehicles during storm runoff events.
- Protect the public from rapidly flowing storm water runoff or flash floods.
- Minimize losses and property damage resulting from uncontrolled storm water runoff.
- Establish requirements for construction of storm water management facilities in newly developed areas.
- Coordinate with all City departments, Boone County and the University of Missouri to comply with the requirements of the Municipal Separate Storm Sewer System (MS4) permit.

### Highlights/Significant Changes

- FY 20 was the final storm water revenue increase of five, approved by voters in April 2015. There are no revenue increases currently proposed for FY 22.
- The Storm Water Utility continues to face challenges recruiting and retaining qualified personnel in equipment operator positions. This negatively impacts the Storm Water Utility's ability to provide routine maintenance and perform repairs on the storm water drainage infrastructure.
- The FY 22 CIP includes funding or partial funding for the engineering and construction of six new Capital Improvement Projects.
- The Storm Water Utility is currently under contract with a consultant to provide a Cost of Service Study to evaluate the costs of current services and to evaluate the additional costs associated with the implementation of the Wastewater and Storm Water Integrated Management Plan and the Climate Action and Adaptation Plan.
- In FY 20, Council approved a budget amendment to transfer funds from each utility to Parks and Recreation to utilize CARE trainees in house. This is expected to continue into FY 22.
- City staff budgeted funds for a consultant to perform a utility customer satisfaction survey during FY 22. This survey will include all five utilities (Water, Electric, Sewer, Solid Waste and Storm Water). The results will be presented to the Water & Light Advisory Board (WLAB), the Finance Audit & Advisory Committee (FAAC) and City Council.

### Strategic Priority Area: Reliable Infrastructure

#### Outcome Objective One:

Maintain and expand Columbia's infrastructure

#### Performance Measure:

Maintain existing infrastructure to reduce utility service interruptions

#### Action Item:

- Implement Integrated Management Plan for wastewater and stormwater utilities
- Annually replace 1% of existing infrastructure in order to reduce service interruptions

## Rate Increase Information

### Storm Water Residential Rate Increase History

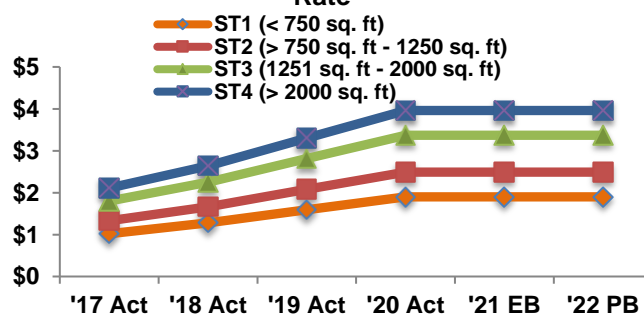
#### Current rates for FY 2021 are as follows:

ST1	\$1.90/month/unit	residential < 750 sq. feet
ST2	\$2.49/month/unit	residential 751 - 1250 sq. feet
ST3	\$3.37/month/unit	residential 1251 - 2000 sq. feet
ST4	\$3.96/month/unit	residential over 2000 sq. feet

#### Proposed rates for FY 2022 are as follows:

ST1	\$1.90/month/unit	residential < 750 sq. feet
ST2	\$2.49/month/unit	residential 751 - 1250 sq. feet
ST3	\$3.37/month/unit	residential 1251 - 2000 sq. feet
ST4	\$3.96/month/unit	residential over 2000 sq. feet

### Storm Water Residential Monthly Customer Rate



# Utilities: Storm Water

Fund 558x

## Authorized Full Time Equivalent (FTE) By Division

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	Position Changes
Administration/Engineering	3.11	3.11	3.23	3.34	3.34	0.11
Field Operations	7.10	7.10	7.10	7.10	7.10	-
<b>Total</b>	<b>10.21</b>	<b>10.21</b>	<b>10.33</b>	<b>10.44</b>	<b>10.44</b>	<b>0.11</b>
Full-Time	10.21	10.21	10.33	10.44	10.44	0.11
Part-Time	0.00	0.00	0.00	0.00	0.00	-
<b>Total FTE</b>	<b>10.21</b>	<b>10.21</b>	<b>10.33</b>	<b>10.44</b>	<b>10.44</b>	<b>0.11</b>

## Budget Detail By Design

	Revised FY 2020	Actual FY 2020	Original FY 2021	Adopted FY 2022	Anticipated FY 2022	% Change 22/21B
<b>Admin/Education/Engineering (6610)</b>						
Personnel Services	\$276,937	\$271,483	\$272,314	\$314,927	\$291,406	15.6%
Materials & Supplies	\$7,812	\$1,254	\$8,804	\$7,992	\$7,992	(9.2%)
Travel & Training	\$5,003	\$65	\$5,224	\$5,224	\$5,224	-
Intragovernmental	\$141,829	\$135,837	\$102,918	\$74,640	\$74,640	(27.5%)
Utilities	\$1,949	\$1,844	\$2,021	\$2,078	\$2,078	2.8%
Services & Misc	\$121,340	\$72,729	\$82,810	\$178,400	\$178,400	115.4%
Transfers	\$137,685	\$137,685	\$138,060	\$150,684	\$150,684	9.1%
<b>Total</b>	<b>\$692,555</b>	<b>\$620,897</b>	<b>\$612,150</b>	<b>\$733,944</b>	<b>\$710,423</b>	<b>19.9%</b>
<b>Field Operations (6620)</b>						
Personnel Services	\$411,866	\$298,706	\$383,168	\$499,384	\$410,099	30.3%
Materials & Supplies	\$282,040	\$93,882	\$173,333	\$173,333	\$173,333	-
Travel & Training	\$1,500	\$145	\$1,500	\$1,500	\$1,500	-
Intragovernmental	\$53,355	\$53,148	\$56,549	\$168,365	\$168,365	197.7%
Utilities	\$7,793	\$6,202	\$5,713	\$6,054	\$6,054	6.0%
Services & Misc	\$339,671	\$159,156	\$212,350	\$859,870	\$859,870	304.9%
Capital Additions	\$135,132	\$121,170	\$79,200	\$77,120	\$77,120	(2.6%)
<b>Total</b>	<b>\$1,231,357</b>	<b>\$732,410</b>	<b>\$911,813</b>	<b>\$1,785,626</b>	<b>\$1,696,341</b>	<b>95.8%</b>
<b>Department Totals</b>						
Personnel Services	\$688,803	\$570,189	\$655,482	\$814,311	\$701,505	24.2%
Materials & Supplies	\$289,852	\$95,137	\$182,136	\$181,324	\$181,324	(0.4%)
Travel & Training	\$6,503	\$210	\$6,724	\$6,724	\$6,724	-
Intragovernmental	\$195,184	\$188,985	\$159,467	\$243,005	\$243,005	52.4%
Utilities	\$9,742	\$8,046	\$7,734	\$8,132	\$8,132	5.1%
Services & Misc	\$461,011	\$231,885	\$295,160	\$1,038,270	\$1,038,270	251.8%
Transfers	\$137,685	\$137,685	\$138,060	\$150,684	\$150,684	9.1%
Capital Additions	\$135,132	\$121,170	\$79,200	\$77,120	\$77,120	(2.6%)
<b>Total</b>	<b>\$1,923,911</b>	<b>\$1,353,307</b>	<b>\$1,523,963</b>	<b>\$2,519,570</b>	<b>\$2,406,764</b>	<b>65.3%</b>

This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.





# **FY 20 22** | **CAPITAL IMPROVEMENT PROJECTS**

## **Capital Improvement Program - Overview - City of Columbia, Missouri FY 2022**

### **What is a Capital Improvement Program?**

The City of Columbia's Capital Improvement Program (CIP) is a multi-year plan for capital investments in the City's infrastructure, facilities, and equipment. It is designed to address the challenges of supporting future infrastructure needs, while also addressing the City's current facility requirements. It includes items such as roads, bridges, sidewalks, public utilities, drainage projects, recreational facilities, building, and equipment. A CIP is important because it connects city development, comprehensive plans and financial plans. Projects within the CIP are intended to reflect the community's values and goals, and also the overall policy goals of the City Council, including existing city-wide long range plans.

Columbia's City Charter provides policy for the Manager to follow in developing a CIP:

"The City Manager shall also secure an estimate of all capital projects pending and those which it is recommended should be undertaken (a) within the budget year, and (b) within the next five (5) succeeding years. In preparing the budget, the city manager shall review and may revise the estimates, as the manager may deem necessary."

#### **Article 5. Section 35.**

The City of Columbia's master plans are the basis for the CIP. Columbia has several master plans designed to reflect the long-term needs and goals of each department. These plans are formulated to establish long term development plans that reflect Council policies. These long term plans are periodically revised and updated to reflect the City's changing needs. The CIP is meant to contain projects that fulfill these long-term needs and goals.

### **City of Columbia Master Plans**

- Community Development Department Master Plans
  - Sidewalks
  - Bicycles
  - Columbia Imagined: The Plan for How We Live and Grown
  - 2040 Long Range Transportation Plan
  - Metro Greenbelt/Trails
  - CATSO Major Roadway Plan and Transportation Improvement Plan
- Fire Master Plan
- Airport Master Plan
- Parks and Recreation Master Plan
- Transit: Long Range Plan, Para-Transit, CBD
- Sewer Master Plan
- Water and Light
  - Electrical distribution
  - Water distribution
  - Water system
- OLT (Railroad)
- Downtown Columbia Charrette Report (2010)

The CIP manual is intended as a communication device, giving the public an opportunity to view the City's proposed plans for capital investment as well as providing the necessary link for offering feedback to the City Council and the City staff.

### **How is the CIP Document organized?**

The CIP Document provides a listing, by department of all projects currently planned for up to five years in the future and includes the name of the project, status, ward, fiscal year construction begins, the total amount appropriated, amount spent to date, funding still needed, and any amounts that are unfunded and/or will require passage of a future ballot in order to be funded and proceed. If a funding source shows a negative amount, it is likely that the negative amount was transferred to another project. Capital Improvement Projects are budgeted *life to date*, which means that authority budgeted in one fiscal year may be spent in another fiscal year.

Projects within a department are divided into the following timeframes:

- **Annual:** These are projects where an amount of money is set aside for a particular purpose (Annual Streets for example) but a specific project has not yet been identified. As particular projects are identified, the department takes an appropriation request to Council to move the Annual funding to the specific project.
- **Current:** These are projects which have a beginning construction date of FY 2021 or earlier
- **1-2 Years:** These are projects which have a beginning construction date of FY 2022 or FY 2023
- **3-5 Years:** These are projects which have a beginning construction date of FY 2024 – FY 2026
- **6-10 Years:** These are projects which have a beginning construction date of FY 2027 – FY 2031
- **10 Plus Years:** These are projects which have a beginning construction date of FY 2032 or beyond

### **How is the CIP developed?**

The CIP begins as a planning document, which gives the City an opportunity to prioritize and coordinate existing and future capital project needs. It is prepared under the direction of the City Manager with the assistance of the Planning and Finance Departments. The City staff review of capital projects has proven to be almost a year-round process, with all city departments continually reexamining and prioritizing their capital needs. However, the capital financing process is most involved from January through May each year. During this period City staff is responsible for compiling project needs, reviewing cost estimates, identifying financing options and planning a program schedule. Meetings are scheduled with each department to review, add, modify and prioritize all project requests. The CIP is first reviewed by the Planning and Zoning Commission to focus on identifying projects and capital needs that were not represented, followed by City Council review to propose any changes in project priorities. Following approval from the Council, it then becomes a financial document so the City can determine capital projects that are within its current and future fiscal capacity. A summary of the CIP process is provided below.

Schedule	Task
January	Projects are discussed within departments
February	Project priorities are discussed between departments and City administration
March	Final project requests are submitted by departments
March/April	Requests are reviewed by the City Manager and updated online on the CIP Dashboard.
June/July	The Planning & Zoning Commission reviews the CIP Dashboard.
July	Public hearing is held on the CIP. A five year CIP, with funding needs, is presented to

	Council with budget document and the public is given the opportunity to comment.
August	Budget hearings are held. The public has additional opportunities to comment.
September	Budget hearing incorporating final revisions and adoption of yearly CIP with approved adjustments. Revised CIP document is prepared to reflect any changes made during the budget process.

Deciding which CIP projects to move forward and determining project timing are both very important to serving the needs of the City of Columbia. During the initial stages of the annual CIP process, departments prioritize CIP project requests based on six different categories ranging from Urgent to Deferrable. Using common criteria for determining and prioritizing CIP projects is critical to formulating long-term and short-term plans that reflect the City's values and goals.

Various citizen committees may be formed and appointed by the Council to evaluate projects to be funded through proposed ballot issues. A recent example was the committee formed to assist with passage of the Transportation Sales Tax issue approved by voters in November 2005, which included a list of priority projects to be funded by this tax as part of the CIP.

### **How are projects in the CIP funded?**

The City of Columbia Finance Department evaluates the City's ability to pay for proposed capital projects. This is accomplished by reviewing past revenue and expenditure trends, as well as forecasting future revenues and expenditures for the course of the CIP period. The purpose of this process is to determine the amount of revenue, reserves, and fund balances available from existing sources to pay for capital investments to meet community needs. Following is a list of funding sources for City of Columbia CIP.

### **Capital Improvement Sales Tax**

The City of Columbia uses the Capital Improvement Sales Tax to meet capital needs for Public Safety and Transportation. This is a temporary one-quarter cent (0.250%) sales tax which was first approved in 1991 and must be approved by voters to be extended. In August, 2015 voters approved the extension of the sales tax which will expire on December 31, 2025.

### **Parks Sales Tax**

Columbia voters approved a one-quarter cent (0.250%) Parks Sales Tax in April, 2000. Half of this tax, or one-eighth cent (0.125%), is a permanent tax to support operational costs as well as limited capital projects. The remaining one-eighth cent is temporary and must be presented to the voters to be extended. This temporary portion has been used for capital projects, including construction of new parks and trails. The current one-eighth temporary tax was extended by voters in November 2015, for six years, and will expire March 30, 2022.

### **Development Charges**

When a building permit is issued for new construction, the City of Columbia assesses a fee, currently \$0.50 per square foot. Revenue from this fee is used for construction of collector and arterial streets.

### **County Revenue**

This revenue originates with Boone County's one-half cent (0.500%) sales tax for road and bridge maintenance. Boone County has agreed to share a portion of the revenue with local municipalities. The City of Columbia utilizes this funding source to improve, maintain, construct and repair city streets and roads. This County tax was renewed by voters in 2018 for a 10-year period, and expires in 2028.

**Transportation Sales Tax Fund**

This fund accounts for the City's one-half cent (0.500%) sales tax used to fund transportation-related projects. Examples include the public mass transportation system, construction and maintenance of streets, roads, bridges and airports, to the extent of tax revenues.

**Designated Loan Fund**

This fund includes monies set aside to provide loans to various Enterprise and Internal Service Funds.

**Public Improvement Fund**

The Public Improvement Fund was established to account for and disburse the portion of 1% General Revenue sales tax proceeds which have been allocated for the Capital Improvement Plan. The fund receives a portion of the city sales tax and is allocated for a wide range of public improvements to the City which includes general government projects in the Capital Improvement Plan. The amount of the one cent General Fund Sales Tax allocated to capital improvements from FY 2001 to FY 19 was 4.1%. In FY 20, City Council approved an amendment to reallocate 2.1% of the General Sales tax back to the General Fund.

**Bond Funds**

Utility funds (Water, Electric and Sewer) may obtain voter approval for bond issues to help finance their capital project needs.

**Enterprise Revenue**

Enterprise Funds (Railroad, Water, Electric, Airport, Solid Waste, Sewer, Storm Water, and Parking) generate their own revenue which may be used to finance their capital project needs.

## **General Government Capital Projects**

### **Planning**

Long term capital planning for General Government needs includes capital projects for public facilities and other community-related capital projects the City chooses to support. Examples include community-based capital projects in the City's central business area. The City has worked closely with the Special Business District and other groups to provide funding for improvements to the central business area of the City. Capital contingency funds are also budgeted in this section.

### **Funding**

The City primarily uses local funding sources to meet its capital improvement needs for General Government projects. However grant funds are utilized whenever possible. The amount of the one cent General Fund Sales Tax allocated to capital improvements for FY 22 is 2%.

### **Major Projects**

Daniel Boone Customer Experience Center

Grissum Building Renovations

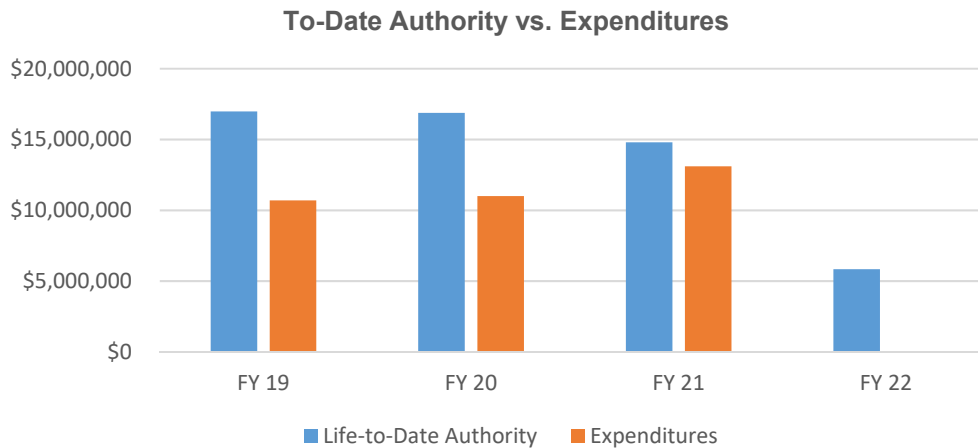
Armory Building Repairs

Gentry Building Repairs

Police Building Repairs

Daniel Boone Building Repairs

Walton Building Improvements



### Capital Projects Authority

	Actual FY 2019	Actual FY 2020	Anticipated FY 2021	Proposed FY 2022
<b>Total Life to Date Authority</b>	<b>\$16,976,005</b>	<b>\$16,880,321</b>	<b>\$14,800,321 *</b>	<b>\$5,835,489 ***</b>
Prior Year Expenditures	\$10,491,343	\$10,641,827	\$10,975,186	
Current Year Expenditures	\$204,362	\$355,362	\$2,132,979 **	
Encumbrances	\$93,426	\$87,100	\$66,667 *	
<b>Total Remaining Authority</b>	<b>\$6,186,874</b>	<b>\$5,796,032</b>	<b>\$1,625,489</b>	

\* This is current as of September 2021

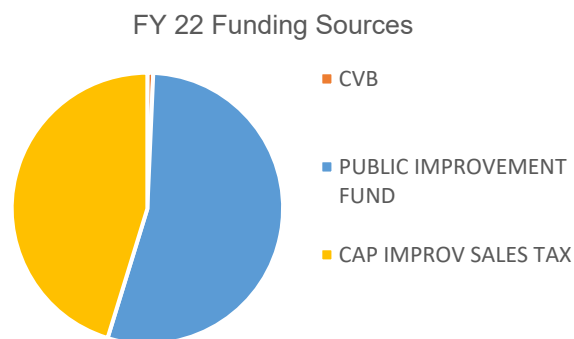
\*\* Estimate from department

\*\*\* Includes FY 22 budget request of \$2,383,000

Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

### Fiscal Impact

Projects planned in FY 22 are funded through the Public Improvement Fund, Capital Improvement Sales Tax, and Convention & Visitor's Bureau.





## Blind Boone Home 00123

522

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
CDBG	\$160,126						
CVB Tourism Dev Fd	\$255,000						
Donation	\$19,200						
Gen Fd Transfer		\$20,000					
Grant	\$45,000						
PYA - various	\$-2,606						
PYA Cap FB	\$326,855						
Future Funding:							\$0
Future Unfunded:							\$0

<b>Description:</b> Renovation of the first floor and mezzine level of the Daniel Boone building to accommodate the public interface access to departments.  <b>Current Status:</b> 3/30/2021: concept design         <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	1		2020	2022			
	<b>Eligible for Percent for Arts?</b>			No			
	<b>Current Funding Request:</b>			\$700,000			
	<b>Total Appropriated:</b>			\$278,500			
	<b>Total City Project Cost:</b>			\$978,500			
	<b>Total Spent To Date:</b>			\$28,500			
	<b>Remaining Authority To Date:</b>			\$250,000			
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Gen Fd/PI	\$278,500	\$700,000					
					<b>Future Funding:</b>	<b>\$0</b>	
					<b>Future Unfunded:</b>	<b>\$0</b>	



## Other General Government

PBMM: Armory Building Repairs 00764

1-2 Years

2190

**Description:**

Armory repairs include, but are not limited to, HVAC upgrade, roof repairs and replacing the water heaters with 2 50-gallon water heaters.

**Current Status:**

On-going Project  
3/30/2021: HVAC RFFQ in Purchasing

**Justification for Changes:****Ward****Begin  
Design****Begin  
Construction**

1

2019

2022

**Eligible for Percent for Arts?**

No

**Current Funding Request:**

\$20,000

**Total Appropriated:**

\$475,000

**Total City Project Cost:**

\$495,000

**Total Spent To Date:**

\$101,510

**Remaining Authority To Date:**

\$373,490

<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Gen Fd/PI	\$300,000	\$20,000					
PYA Gen Fd/PI	\$105,000						
PYA Gen Fd/PI - OGG Conting - 40138	\$70,000						
<b>Future Funding:</b>							<b>\$0</b>
<b>Future Unfunded:</b>							<b>\$0</b>

PBMM: Gentry Building Repairs 00767

2193

www.CoMo.gov

## Other General Government

PBMM: Police Building Repairs 00765

1-2 Years

2191

<b>Description:</b> CPD repairs include, but are not limited to, elevator repair and HVAC upgrade.  <b>Current Status:</b> On-going Project 3/30/2021: HVAC RFQ in Purchasing  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>				
	1	2019	2022				
	<b>Eligible for Percent for Arts?</b>		No				
	<b>Current Funding Request:</b>		\$270,000				
	<b>Total Appropriated:</b>		\$400,000				
	<b>Total City Project Cost:</b>		\$670,000				
	<b>Total Spent To Date:</b>		\$118,008				
	<b>Remaining Authority To Date:</b>		\$281,992				
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Gen Fd/PI		\$270,000					
PYA Gen Fd/PI	\$100,000						
PYA Gen Fd/PI - OGG							
Conting - 40138	\$300,000						
<b>Future Funding:</b>						<b>\$0</b>	
<b>Future Unfunded:</b>						<b>\$0</b>	

## Other General Government

PBMM: Daniel Boone Building Repairs 00766

1-2 Years

2192

<b>Description:</b> Daniel Boone Building repairs include, but are not limited to, LED conversion, limestone planter repairs, converting the old freight elevator into a trash shoot for the entire building.  <b>Current Status:</b> On-going Project  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>				
	1	2019	2022				
	<b>Eligible for Percent for Arts?</b>		No				
	<b>Current Funding Request:</b>		\$680,000				
	<b>Total Appropriated:</b>		\$320,000				
	<b>Total City Project Cost:</b>		\$1,000,000				
	<b>Total Spent To Date:</b>		\$105,978				
	<b>Remaining Authority To Date:</b>		\$214,022				
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Gen Fd/Pl	\$190,000	\$90,000	\$590,000				
PYA Gen Fd/Pl	\$130,000						
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

# Parks and Recreation Capital Projects

## Planning

Long term capital planning in the Parks and Recreation Department takes place for two categories of capital projects; parks and trails. Staff uses master plans, the recommendations of the Parks and Recreation Commission, and public input to assist in the planning process. In addition to the large easily identifiable projects, staff has established a generic “annual needs” program which provides funding for projects that are desirable, necessary, and meet needs identified in a master plan, although a specific project may not be identified at this point in time. These annual funds are often utilized as the City’s matching funds for various state and federal grants.

The long-term capital plan is guided by the *2013 Parks, Recreation and Open Space Master Plan*. This ten-year planning document is the result of extensive public input, numerous public and focus group meetings to ascertain citizens’ recreation facility needs and the results of two city-wide surveys. Public hearings were held by both the Parks and Recreation Commission and the City Council prior to their adoption of the Master Plan in October 2013.

The long term capital plan for trails and greenbelts is derived from both the Metro Greenbelt/Trails Plan and the *2013 Parks, Recreation and Open Space Master Plan*. Public input played a key role in the development of the recommendations made in both of these planning documents. Public hearings were held by the Park and Recreation Commission, the Planning and Zoning Commission, and City Council as part of the approval process of the Metro Greenbelt/Trails Plan.

Parks and Recreation staff periodically reviews the condition of the various facilities used to provide recreation programs and services. Citizens also provide feedback on needed improvements and/or enhancements to these facilities. The capital plan for these facilities is developed using such input, as well as guidance from the *2013 Parks, Recreation and Open Space Master Plan*.

## Funding

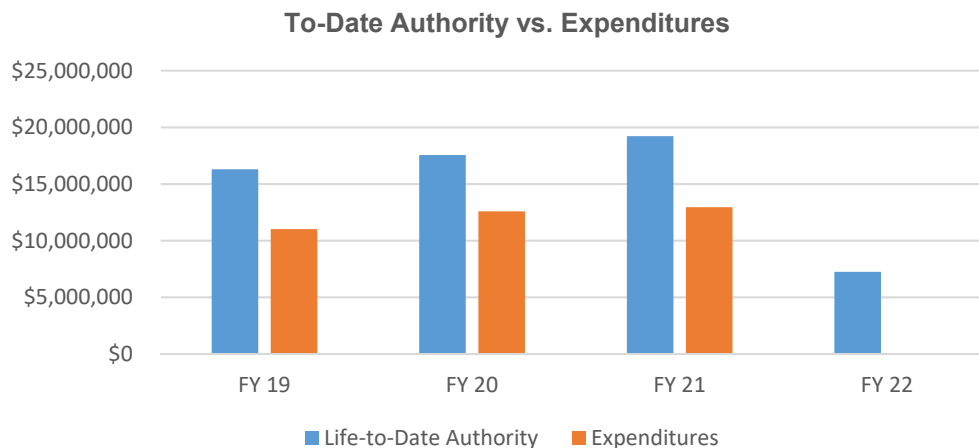
Parks and Recreation capital projects are primarily funded with a temporary one-eighth cent park sales tax. This tax was first effective in April 2001 and was extended by voters through ballots held in 2005, 2010, and 2015. The current tax was approved by voters for a six-year extension and will expire March 31, 2022. This tax is the primary funding source for the department’s capital improvement program. A November 2021 ballot issue is planned to ask voters to renew the temporary parks sales tax for 10 more years.

After extensive public and user group input, staff recommends to Council a list of projects from the CIP for consideration of funding by the park sales tax. These projects are tied to the ballot issue via legislation and commit the projects for completion pending renewal of the park sales tax. Projects that are currently listed in the CIP as “unfunded or future ballot” are potential projects to be funded by the next park sales tax ballot issue.

Staff is continuously searching for funding opportunities through various grants and donations. Grants have also provided significant funding for the parks and trail system in Columbia.

## Major Projects

- \$300,000 (Future Ballot)- Columbia Cosmopolitan Recreation Area Shelter Replacements - Replacement of the Burford shelter and the renovation of Lamb and Nickell shelters.
- \$100,000 (Future Ballot) - Columbia Cosmopolitan Recreation Area Fitness Trail Improvements - Complete an asphalt overlay of the existing 1.25 mile fitness trail at Cosmo Park. Project will also include replacement of bollards at each road crossing.



### Capital Projects Authority

	Actual FY 2019	Actual FY 2020	Anticipated FY 2021	Proposed FY 2022
<b>Total Life to Date Authority</b>	<b>\$16,289,597</b>	<b>\$17,544,293</b>	<b>\$19,212,323 *</b>	<b>\$7,247,686 ***</b>
Prior Year Expenditures	\$9,350,856	\$9,332,146	\$11,602,771	
Current Year Expenditures	\$1,659,590	\$3,254,204	\$1,337,760 **	
Encumbrances	\$386,322	\$139,272	\$497,505 *	
<b>Total Remaining Authority</b>	<b>\$4,892,829</b>	<b>\$4,818,671</b>	<b>\$5,774,287</b>	

\* This is current as of September 2021

\*\* Estimate from department

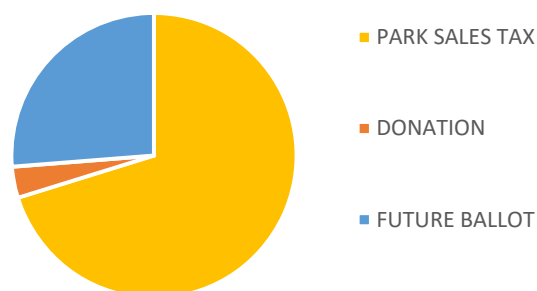
\*\*\* Includes FY 22 budget request of \$1,123,440 and \$400,000 in future ballot authority which is dependent on voter renewal of the Temporary Parks Sales Tax

Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

### Fiscal Impact

Parks & Recreation Capital Projects are primarily funded through the Park Sales Tax. This tax will go to the voter's for renewal in 2022.

FY 22 Funding Sources



## Annual Land Acq/Land Preservation 00662

1812

<b>Description:</b> Land acquisition for all park types (neighborhood, community, regional, special purpose), greenways, and natural areas      <b>Current Status:</b>          <b>Justification for Changes:</b>		<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>			
		Citywide	2017	2017			
		<b>Eligible for Percent for Arts?</b>			No		
		<b>Current Funding Request:</b>			\$599,648		
		<b>Total Appropriated:</b>			\$100,000		
		<b>Total City Project Cost:</b>			\$699,648		
		<b>Total Spent To Date:</b>			\$582		
		<b>Remaining Authority To Date:</b>			\$99,418		
Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Parks Sales Tax - 2015 Ballot	\$100,000	\$599,648					
<b>Future Funding:</b>						<b>\$0</b>	
<b>Future Unfunded:</b>						<b>\$0</b>	

# Parks & Recreation

City School Park Improv 00249

ANNUAL

257

## Description:

Annual funds for improvements to playgrounds and other shared facilities on school property.

## Current Status:

FY 2020: Agreements established for playground improvements at Locust Street Elementary and Rock Bridge Elementary.

## Justification for Changes:

Ward

Begin  
Design

Begin  
Construction

Citywide

Eligible for Percent for Arts?

No

Current Funding Request:

\$55,000

Total Appropriated:

\$375,015

Total City Project Cost:

\$430,015

Total Spent To Date:

\$316,783

Remaining Authority To Date:

\$58,232

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2015 PST - Ann City/Schl Playground - 00249	\$100,000	\$55,000					
Park Sales Tax	\$290,000						
PYA 2015 PST - An Cty/ Cnty/Sch Playgrnd - 00249	\$-15,000						
PYA Park Sales Tax	\$15						
Future Funding:							\$0
Future Unfunded:							\$0

# Parks & Recreation

Park Roads & Parking 00242

ANNUAL

260

<b>Description:</b> Annual improvements to roads and parking areas to provide an attractive and safe surface for park users.	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>
	Citywide		
<b>Current Status:</b> To upgrade existing roads and parking areas as they deteriorate. Work will generally consist of asphalt overlays of road and parking surfaces that need a complete upgrade or preventative sealing of newer asphalt.	<b>Eligible for Percent for Arts?</b>		No
	<b>Current Funding Request:</b>		\$150,000
<b>Justification for Changes:</b>	<b>Total Appropriated:</b>		\$2,497,177
	<b>Total City Project Cost:</b>		\$2,647,177
	<b>Total Spent To Date:</b>		\$2,386,820
	<b>Remaining Authority To Date:</b>		\$110,357

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Park Sales Tax	\$1,665,000						
Parks Sales Tax - 2015 Ballot	\$800,000	\$150,000					
PYA Park Sales Tax	\$32,177						
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

# Parks & Recreation

Annual Trails 00673

ANNUAL

1813

<p><b>Description:</b></p> <p>Funds used to either acquire, construct, or repair new and existing trails and trail related amenities such as bridges. May also be used as a match for future grants.</p> <p><b>Current Status:</b></p> <p>Annual project</p> <p><b>Justification for Changes:</b></p>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	Citywide		2017	2017			
	<b>Eligible for Percent for Arts?</b>			No			
	<b>Current Funding Request:</b>			\$100,000			
	<b>Total Appropriated:</b>			\$550,000			
	<b>Total City Project Cost:</b>			\$650,000			
	<b>Total Spent To Date:</b>			\$544,899			
	<b>Remaining Authority To Date:</b>			\$5,101			
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Parks Sales Tax - 2015 Ballot	\$550,000	\$100,000					
<b>Future Funding:</b>						<b>\$0</b>	
<b>Future Unfunded:</b>						<b>\$0</b>	

# Parks & Recreation

## Cosmo Rec Area: Football Field Improvements

1-2 Years

2087

### Description:

Project will include ADA improvements on football field 5 and engineering design work for permanent grandstand seating on football field 6.

### Current Status:

Project will include ADA improvements on football field 5 and engineering design work for permanent grandstand seating on football field 6. Project funds are a donation through the John Hall trust.

### Justification for Changes:

Ward	Begin Design	Begin Construction
2	2022	2022
Eligible for Percent for Arts?		No
Current Funding Request:		\$53,792
Total Appropriated:		\$0
Total City Project Cost:		\$53,792
Total Spent To Date:		\$0
Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Donation		\$53,792					
Future Funding:							\$0
Future Unfunded:							\$0

# Parks & Recreation

Cosmo Rec Area: Playground Replacement

1-2 Years

2237

<b>Description:</b> Project will include the replacement of the 2-5 year old playground equipment located adjacent to Nickell shelter.  <b>Current Status:</b> 9/20/2021: In planning and design phase, gathering associated cost estimates.  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>				
	2	2022	2022				
	<b>Eligible for Percent for Arts?</b>		No				
	<b>Current Funding Request:</b>		\$47,000				
	<b>Total Appropriated:</b>		\$0				
	<b>Total City Project Cost:</b>		\$47,000				
	<b>Total Spent To Date:</b>		\$0				
	<b>Remaining Authority To Date:</b>		\$0				
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
2015 PST - Annual Park Improv		\$47,000					
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

## Parks & Recreation

### Cosmo Rec Area: PMC Improvements

1-2 Years

2289

<p><b>Description:</b> Project will focus on improvements to the interior of the Parks Management Center including construction of new restrooms, flooring replacement, Natural Resource staff office expansion and door replacement.</p> <p><b>Current Status:</b> Project will focus on improvements to the interior of the Parks Management Center including construction of new restrooms, flooring replacement, Natural Resource staff office expansion and door replacement.</p> <p><b>Justification for Changes:</b></p>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>				
	2	2022	2022				
	<b>Eligible for Percent for Arts?</b>			No			
	<b>Current Funding Request:</b>			\$48,000			
	<b>Total Appropriated:</b>			\$0			
	<b>Total City Project Cost:</b>			\$48,000			
	<b>Total Spent To Date:</b>			\$0			
	<b>Remaining Authority To Date:</b>			\$0			

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2015 PST - Annual Park Improv		\$48,000					
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

# Parks & Recreation

## Indian Hills Basketball Court Improvements

1-2 Years

2288

### Description:

Project will include an asphalt overlay and striping of existing court surface along with replacement of the backboards and rims.

### Current Status:

9/20/2021: Project site plan designed and ready for approval.

### Justification for Changes:

Ward	Begin Design	Begin Construction
3	2022	2022
Eligible for Percent for Arts?		No
Current Funding Request:		\$25,000
Total Appropriated:		\$0
Total City Project Cost:		\$25,000
Total Spent To Date:		\$0
Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2015 PST - Annual Park Improv		\$25,000					
Future Funding:							\$0
Future Unfunded:							\$0

# Parks & Recreation

## Shepard Park Tennis Court Improvements

1-2 Years

2292

<b>Description:</b> The project will include resurfacing and striping of the two tennis courts at the park.  <b>Current Status:</b> 9/20/2021: Project site plan designed, continuing to put together bid specs.  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>				
	6	2022	2022				
	<b>Eligible for Percent for Arts?</b>			No			
	<b>Current Funding Request:</b>			\$20,000			
	<b>Total Appropriated:</b>			\$0			
	<b>Total City Project Cost:</b>			\$20,000			
	<b>Total Spent To Date:</b>			\$0			
	<b>Remaining Authority To Date:</b>			\$0			
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
2015 PST - Annual Park Improv		\$20,000					
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

## **Future Ballot PST\* Parks and Recreation Capital Projects**

Parks and Recreation capital projects are primarily funded with a temporary one-eighth cent park sales tax. This tax was first effective in April 2001 and was extended by voters through ballots held in 2005, 2010, and 2015. The current tax was approved by voters for a six-year extension and will expire March 31, 2022. This tax is the primary funding source for the department's capital improvement program.

A November 2021 ballot issue is planned to ask voters to renew the temporary parks sales tax for 10 more years. A preliminary list of projects has been developed based on significant public, user group and commissions' input, staff is recommending that the funding be used for existing park maintenance and improvements (46%), new park development (17.5%), trails and greenbelts (28%), land acquisition/preservation (8.5%) and annual funding for equipment replacement and program scholarships (4%).

The projects listed as future ballot are subject to change based on final approval by council of the ballot issue.

# Parks & Recreation

## Cosmo Rec Area: Shelter Replacements

1-2 Years

2029

<p><b>Description:</b> Proposed project would include replacement of Burford and Nickell shelters and the renovation of Lamb shelter at Columbia Cosmopolitan Recreation Area</p> <p><b>Current Status:</b> Unfunded. Project would include the demolition of existing Burford and Nickell shelters and construct new large shelters in same locations. Project would also include renovations to the Lamb shelter.</p> <p><b>Justification for Changes:</b></p>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	2		2022	2022			
	<b>Eligible for Percent for Arts?</b>			No			
	<b>Current Funding Request:</b>			\$300,000			
	<b>Total Appropriated:</b>			\$0			
	<b>Total City Project Cost:</b>			\$300,000			
	<b>Total Spent To Date:</b>			\$0			
	<b>Remaining Authority To Date:</b>			\$0			
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Future Ballot		\$300,000					
					<b>Future Funding:</b>	<b>\$0</b>	
					<b>Future Unfunded:</b>	<b>\$0</b>	

# Parks & Recreation

## Douglass Park: Skate Park & Aquatic Facility

1-2 Years

2085

<b>Description:</b> Project will include phase II construction of the skate park and renovations to the aquatic facility bathhouse.  <b>Current Status:</b> Unfunded. Project will include construction of phase II of the skate park added to the park in 2017 (\$100k) and allow for renovations to the bathhouse and small shelter at the aquatic facility (\$150K).  <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	1		2022	2023			
	<b>Eligible for Percent for Arts?</b>				No		
	<b>Current Funding Request:</b>				\$225,000		
	<b>Total Appropriated:</b>				\$0		
	<b>Total City Project Cost:</b>				\$225,000		
	<b>Total Spent To Date:</b>				\$0		
	<b>Remaining Authority To Date:</b>				\$0		
Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Future Ballot			\$225,000				
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

## Parks & Recreation

### Gans Creek Recreation Area Improvements

1-2 Years

1823

<b>Description:</b> Project at Gans Creek Recreation Area will include the construction of a medium shelter, playground and parking lot on the northeast side of park.  <b>Current Status:</b> Unfunded. Project would include the construction of a medium shelter, playground and parking lot on the northeast side of recreation area.  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>				
	6	2022	2023				
	<b>Eligible for Percent for Arts?</b>		No				
	<b>Current Funding Request:</b>		\$225,000				
	<b>Total Appropriated:</b>		\$0				
	<b>Total City Project Cost:</b>		\$225,000				
	<b>Total Spent To Date:</b>		\$0				
	<b>Remaining Authority To Date:</b>		\$0				
Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Future Ballot			\$225,000				
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

# Parks & Recreation

## Gates Nature Area Development

1-2 Years

2028

<b>Description:</b> Undeveloped 65 acre property purchased by the Parks and Recreation Department in 2016. Park development and amenities will be selected through the public improvement process  <b>Current Status:</b> Unfunded. Parks and Recreation purchased the 65 acre property in 2016 and plans to develop the property as a nature area for surrounding community. Park will include parking, trails, neighborhood park features, interpretive signage.  <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	5		2022	2023			
	<b>Eligible for Percent for Arts?</b>				No		
	<b>Current Funding Request:</b>				\$200,000		
	<b>Total Appropriated:</b>				\$0		
	<b>Total City Project Cost:</b>				\$200,000		
	<b>Total Spent To Date:</b>				\$0		
	<b>Remaining Authority To Date:</b>				\$0		
Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Future Ballot			\$200,000				
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

# Parks & Recreation

## Rock Quarry Park Improvements

1-2 Years

308

<div><b>Description:</b> Funding for improvements to the 50+ year old house, playground replacement and tennis court resurfacing.</div> <div><b>Current Status:</b> Unfunded. Proposed improvements to the Rock Quarry Home (\$75,000), tennis courts (\$25,000) and playground (\$250,000).</div> <div><b>Justification for Changes:</b></div>	<div>Ward</div> <div>6</div>		<div>Begin Design</div> <div>2022</div>	<div>Begin Construction</div> <div>2023</div>			
	<b>Eligible for Percent for Arts?</b>		No				
	<b>Current Funding Request:</b>		\$350,000				
	<b>Total Appropriated:</b>		\$0				
	<b>Total City Project Cost:</b>		\$350,000				
	<b>Total Spent To Date:</b>		\$0				
	<b>Remaining Authority To Date:</b>		\$0				
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Future Ballot			\$350,000				
					<b>Future Funding:</b>	<b>\$0</b>	
					<b>Future Unfunded:</b>	<b>\$0</b>	

# Parks & Recreation

## Strawn Park Improvements

1-2 Years

2139

<b>Description:</b> Strawn Park improvements would include the installation of 4 to 5 pedestrian bridges throughout the Harmony Bends disc golf course.  <b>Current Status:</b> Future Ballot  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>				
	2	2022	2023				
	<b>Eligible for Percent for Arts?</b>		No				
	<b>Current Funding Request:</b>		\$250,000				
	<b>Total Appropriated:</b>		\$0				
	<b>Total City Project Cost:</b>		\$250,000				
	<b>Total Spent To Date:</b>		\$0				
	<b>Remaining Authority To Date:</b>		\$0				
Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Future Ballot			\$250,000				
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

# Parks & Recreation

Chapel Hill Connector - Perche Creek Trail - 00745

1-2 Years

1949

<b>Description:</b> Construct trail connection between Chapel Hill Pedway to Perche Creek Trail.          <b>Current Status:</b> 8/22/21: This project is on hold due to PST funding reduction.          <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>				
	4	2023	2023				
	<b>Eligible for Percent for Arts?</b>		No				
	<b>Current Funding Request:</b>		\$500,000				
	<b>Total Appropriated:</b>		\$0				
	<b>Total City Project Cost:</b>		\$500,000				
	<b>Total Spent To Date:</b>		\$0				
	<b>Remaining Authority To Date:</b>		\$0				
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Future Ballot			\$500,000				
Parks Sales Tax - 2015 Ballot							
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

## Parks & Recreation

### Cosmo Rec Area: Fitness Trail Improvements

1-2 Years

2303

#### Description:

Proposed project to complete an asphalt overlay of the existing 1.25 mile fitness trail at Cosmo Park. Project will also include replacement of bollards at each road crossing.

#### Current Status:

Unfunded. The improvement project will include an asphalt overlay of the existing 1.25 mile fitness trail at Cosmo Park. Project will also include replacement of bollards at each road crossing.

#### Justification for Changes:

Ward	Begin Design	Begin Construction
2	2022	2022
Eligible for Percent for Arts?		No
Current Funding Request:		\$100,000
Total Appropriated:		\$0
Total City Project Cost:		\$100,000
Total Spent To Date:		\$0
Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Future Ballot		\$100,000					
Future Funding:							\$0
Future Unfunded:							\$0

# Parks & Recreation

MKT Bridge Replacements: #2, #9 & #10

1-2 Years

1816

<b>Description:</b> Replace wooden bridges #2, #9 and #10 on the MKT Trail.  <b>Current Status:</b> Unfunded. An engineering study was completed in May 2013 to assess the condition of the bridges on the MKT Trail. These two bridges are priority #2 and #5 on the recommended replacement schedule.  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>				
	4, 5	2022	2023				
	<b>Eligible for Percent for Arts?</b>		No				
	<b>Current Funding Request:</b>		\$275,000				
	<b>Total Appropriated:</b>		\$0				
	<b>Total City Project Cost:</b>		\$275,000				
	<b>Total Spent To Date:</b>		\$0				
	<b>Remaining Authority To Date:</b>		\$0				
Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Future Ballot			\$275,000				
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

## Parks & Recreation

### Stephens Lake Park: SE Trailhead Improvements

1-2 Years

1647

<p><b>Description:</b></p> <p>This area serves as a trailhead for the Hinkson Creek Trail and connects to the Hominy Creek Trail. Proposed improvements to the southeast section of the park includes a new restroom, parking lot expansion, drinking fountain, and bike maintenance area.</p> <p><b>Current Status:</b></p> <p>Unfunded. Project would include additional parking, permanent restroom, bike repair station and drinking fountain.</p> <p><b>Justification for Changes:</b></p>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>
	3		2022	2023
	<b>Eligible for Percent for Arts?</b>			No
	<b>Current Funding Request:</b>			\$125,000
	<b>Total Appropriated:</b>			\$0
	<b>Total City Project Cost:</b>			\$125,000
	<b>Total Spent To Date:</b>			\$0
	<b>Remaining Authority To Date:</b>			\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Future Ballot			\$125,000				
					<b>Future Funding:</b>	<b>\$0</b>	
					<b>Future Unfunded:</b>	<b>\$0</b>	

# Parks & Recreation

Albert-Oakland: Tennis/Pickleball & Park Improv

3-5 Years

2137

<b>Description:</b> Proposed project would include replacement of shelters #2 and #3, replacement of the playground, renovations to the tennis and pickleball courts, and renovations to the AOFAC bathhouse.  <b>Current Status:</b> Unfunded. Proposed project would include replacement of the playground and shelters #2 and #3 (\$230,000), renovations to the tennis and pickleball courts (\$260,000), and renovations to the AOFAC bathhouse (\$150,000).  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>
	2	2024	2024
	<b>Eligible for Percent for Arts?</b>		No
	<b>Current Funding Request:</b>		\$640,000
	<b>Total Appropriated:</b>		\$0
	<b>Total City Project Cost:</b>		\$640,000
	<b>Total Spent To Date:</b>		\$0
<b>Remaining Authority To Date:</b>		\$0	

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Future Ballot				\$100,000	\$200,000	\$340,000	
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

# Parks & Recreation

## Battle Park Phase II Development

3-5 Years

2136

### Description:

The phase II project for Battle Park will include further development of amenities based on the approved master plan for the park.

### Current Status:

Unfunded. The phase II project for Battle Park will include further development of amenities based on the approved master plan for the park. Phase I design and construction is planned for FY2021 and the master plan will be created based on public input from citizens.

### Justification for Changes:

Ward	Begin Design	Begin Construction
3	2024	2025
Eligible for Percent for Arts?		No
Current Funding Request:		\$150,000
Total Appropriated:		\$0
Total City Project Cost:		\$150,000
Total Spent To Date:		\$0
Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Future Ballot					\$150,000		
Future Funding:							\$0
Future Unfunded:							\$0

## Parks & Recreation

Cosmo Rec Area: Northeast Quarry Area

3-5 Years

1673

<b>Description:</b> Pending public input, the area could include Rhett's Run entrance, concrete trick bike area, BMX bike course, biking skills course and parking.  <b>Current Status:</b> Bike Park Concept. Department needs to develop site master plan to determine development priorities. Project could include bike trick park (\$100k), trailhead for Rhett's Run mountain bike course (\$100k), pump track (\$50k) and cyclocross course (\$50k).  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>				
	2	2023	2024				
	<b>Eligible for Percent for Arts?</b>		No				
	<b>Current Funding Request:</b>		\$225,000				
	<b>Total Appropriated:</b>		\$0				
	<b>Total City Project Cost:</b>		\$225,000				
	<b>Total Spent To Date:</b>		\$0				
	<b>Remaining Authority To Date:</b>		\$0				
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Future Ballot			\$50,000	\$175,000			
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

# Parks & Recreation

## Creek Ridge Park Development

3-5 Years

1818

### Description:

Undeveloped 21.1 acre property purchased by the Parks and Recreation Department in 2017. Neighborhood park development and amenities will be selected through the public improvement process when funding is allocated for park development.

### Current Status:

Unfunded. The Parks and Recreation Department purchased the 21.1 acre property in 2017 and plans to develop the property as a neighborhood park for the surrounding community. It is anticipated that the park will include neighborhood park features such as a shelter, playground and nature trail.

### Justification for Changes:

Ward	Begin Design	Begin Construction
5	2025	2026
Eligible for Percent for Arts?		No
Current Funding Request:		\$125,000
Total Appropriated:		\$0
Total City Project Cost:		\$125,000
Total Spent To Date:		\$0
Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Future Ballot						\$125,000	
						Future Funding:	\$0
						Future Unfunded:	\$0

## Parks & Recreation

### Lake of the Woods Recreation Area Improvements

3-5 Years

2143

<b>Description:</b> Proposed improvements to the recreation area include swimming pool renovations, parking lot replacement, and a new maintenance facility.  <b>Current Status:</b> Proposed improvements to the recreation area include swimming pool renovations, parking lot replacement, and a new maintenance facility.  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>				
	3	2023	2024				
	<b>Eligible for Percent for Arts?</b>		No				
	<b>Current Funding Request:</b>		\$700,000				
	<b>Total Appropriated:</b>		\$0				
	<b>Total City Project Cost:</b>		\$700,000				
	<b>Total Spent To Date:</b>		\$0				
	<b>Remaining Authority To Date:</b>		\$0				
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Future Ballot			\$150,000	\$550,000			
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

## Parks & Recreation

### MLK Memorial & Battle Garden Improvements

3-5 Years

1679

<p><b>Description:</b> Improvements to the MLK Memorial, Battle Garden and MKT Trail trailhead parking lot including asphalt overlay, lighting, garden and memorial improvements and other general park improvements.</p> <p><b>Current Status:</b> Unfunded. Project includes parking, lighting, garden improvements and memorial improvements.</p> <p><b>Justification for Changes:</b></p>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>				
	4	2024	2024				
	<b>Eligible for Percent for Arts?</b>		No				
	<b>Current Funding Request:</b>		\$100,000				
	<b>Total Appropriated:</b>		\$0				
	<b>Total City Project Cost:</b>		\$100,000				
	<b>Total Spent To Date:</b>		\$0				
	<b>Remaining Authority To Date:</b>		\$0				
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Future Ballot				\$100,000			
					<b>Future Funding:</b>	<b>\$0</b>	
					<b>Future Unfunded:</b>	<b>\$0</b>	

# Parks & Recreation

## Northeast Regional Park Development

3-5 Years

1827

<b>Description:</b> Development of the former fairgrounds property including synthetic turf multi-purpose sports fields, indoor building improvements, construction of an 8-lane track with synthetic multipurpose field and 4 practice baseball fields. Project will also include utility upgrades, parking lot improvements and LED lighting upgrades.  <b>Current Status:</b> Unfunded. Development of the former fairgrounds property including synthetic turf multi-purpose sports fields, indoor building improvements, construction of an 8-lane track with synthetic multipurpose field and 4 practice baseball fields. Project will also include utility upgrades, parking lot improvements and LED lighting upgrades.  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>
	3	2023	2024
	<b>Eligible for Percent for Arts?</b>		No
	<b>Current Funding Request:</b>		\$4,200,000
	<b>Total Appropriated:</b>		\$0
	<b>Total City Project Cost:</b>		\$4,200,000
	<b>Total Spent To Date:</b>		\$0
<b>Remaining Authority To Date:</b>		\$0	

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Future Ballot				\$4,200,000			
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

## Parks & Recreation

### Rothwell Park Improvements

3-5 Years

1655

<b>Description:</b> Proposed project to replace the existing playground structure, add new safety surfacing and improve small open seating area in the park.	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>
	4	2023	2024
	<b>Eligible for Percent for Arts?</b>		No
	<b>Current Funding Request:</b>		\$125,000
	<b>Total Appropriated:</b>		\$0
	<b>Total City Project Cost:</b>		\$125,000
	<b>Total Spent To Date:</b>		\$0
<b>Current Status:</b> Unfunded. Project will replace the existing asphalt and gravel trail with concrete (\$40k), replace existing playground structure and surfacing (\$75k), replace the open seating area amenities (\$25k) and misc park improvements (\$10k).	<b>Remaining Authority To Date:</b>		\$0
<b>Justification for Changes:</b>			

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Future Ballot				\$125,000			
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

# Parks & Recreation

## Smithton Park Improvements

3-5 Years

1651

<b>Description:</b> Improvements to the existing facilities at Smithton Neighborhood Park including the backstop, playground, playground safety surface and trail.  <b>Current Status:</b> Unfunded. Improvements to the backstop and field (\$10k), playground (\$50k), synthetic playground safety surface (\$25k) and misc park improvements (\$15k).  <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	1		2024	2025			
	<b>Eligible for Percent for Arts?</b>				No		
	<b>Current Funding Request:</b>				\$100,000		
	<b>Total Appropriated:</b>				\$0		
	<b>Total City Project Cost:</b>				\$100,000		
	<b>Total Spent To Date:</b>				\$0		
	<b>Remaining Authority To Date:</b>				\$0		
Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Future Ballot					\$100,000		
					<b>Future Funding:</b>		<b>\$0</b>
					<b>Future Unfunded:</b>		<b>\$0</b>

## Parks & Recreation

### Stephens Lake Park: Arboretum Improvements

3-5 Years

1642

<p><b>Description:</b></p> <p>This projects includes the development of arboretum portion of the park including tree, flower and shrub collections, informal nature trails, a wetland demonstration area and prairie restoration area.</p> <p><b>Current Status:</b></p> <p>Unfunded. This projects includes the development of informal garden nature trails (\$10k), fruit tree collection (\$20k), wetland demonstration area (\$50k), shrub and perennial collection (\$20k), prairie restoration area (\$20k) and ornamental tree collection (\$20k).</p> <p><b>Justification for Changes:</b></p>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>
	3		2026	2026
	<b>Eligible for Percent for Arts?</b>			No
	<b>Current Funding Request:</b>			\$140,000
	<b>Total Appropriated:</b>			\$0
	<b>Total City Project Cost:</b>			\$140,000
	<b>Total Spent To Date:</b>			\$0
	<b>Remaining Authority To Date:</b>			\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Future Ballot						\$140,000	
					<b>Future Funding:</b>		<b>\$0</b>
					<b>Future Unfunded:</b>		<b>\$0</b>

## Parks & Recreation

### Stephens Lake Park: Spraygrounds Improvements

3-5 Years

1644

<b>Description:</b> This project would renovate the existing spraygrounds located at the park including new spray features, concrete and internal plumbing. The project would also replace the three existing playgrounds at the park.  <b>Current Status:</b> Unfunded. This project includes renovations to the existing spraygrounds including new spray features, concrete and internal plumbing and replacement of the three playgrounds at the park.  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>
	3	2025	2026
	<b>Eligible for Percent for Arts?</b>		No
	<b>Current Funding Request:</b>		\$250,000
	<b>Total Appropriated:</b>		\$0
	<b>Total City Project Cost:</b>		\$250,000
	<b>Total Spent To Date:</b>		\$0
	<b>Remaining Authority To Date:</b>		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Future Ballot						\$250,000	
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

## Parks & Recreation

### Waters-Moss - Jones & White Building Renovations

3-5 Years

1632

<b>Description:</b> Complete renovations to the Jones house and white metal building on the property to convert to space for rent or use by park staff.  <b>Current Status:</b> Unfunded. Proposed renovations to the Jones house and white metal building on the property to convert to space for rent or use by park staff.  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>
	6	2023	2024
	<b>Eligible for Percent for Arts?</b>		No
	<b>Current Funding Request:</b>		\$175,000
	<b>Total Appropriated:</b>		\$0
	<b>Total City Project Cost:</b>		\$175,000
	<b>Total Spent To Date:</b>		\$0
	<b>Remaining Authority To Date:</b>		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Future Ballot				\$175,000			
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

# Parks & Recreation

## Westwinds Park Improvements

3-5 Years

1639

<b>Description:</b> Improvements include playground replacement, playground surfacing improvements, miscellaneous park improvements and ADA walkway improvements.  <b>Current Status:</b> Unfunded. Project includes playground replacement, replacing existing playground surfacing with synthetic product, converting the existing gravel trail to concrete and misc improvements such as signs, fencing and a shelter.  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>				
	4	2023	2024				
	<b>Eligible for Percent for Arts?</b>			No			
	<b>Current Funding Request:</b>			\$150,000			
	<b>Total Appropriated:</b>			\$0			
	<b>Total City Project Cost:</b>			\$150,000			
	<b>Total Spent To Date:</b>			\$0			
	<b>Remaining Authority To Date:</b>			\$0			
Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Future Ballot						\$150,000	
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

# Parks & Recreation

## Whitegate Park Development

3-5 Years

2086

### Description:

Undeveloped 2.24 acre property purchased by the Parks and Recreation Department in 2018. Neighborhood park development and amenities will be selected through the public improvement process when funding is allocated for park development.

### Current Status:

Unfunded. The Parks and Recreation Department purchased the 2.24 acre property in 2018 and plans to develop the property as a neighborhood park for the surrounding community. It is anticipated that the park will include neighborhood park features such as a shelter, playground, basketball court, outdoor fitness equipment and backstop.

### Justification for Changes:

Ward	Begin Design	Begin Construction
3	2023	2024
Eligible for Percent for Arts?		No
Current Funding Request:		\$200,000
Total Appropriated:		\$0
Total City Project Cost:		\$200,000
Total Spent To Date:		\$0
Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Future Ballot				\$100,000	\$100,000		
						Future Funding:	\$0
						Future Unfunded:	\$0

## Parks & Recreation

### Grindstone Nature Area Trailhead Improvements

3-5 Years

2138

<b>Description:</b> Proposed project will include trail improvements, invasive species removal and parking expansion at the existing parking lot.  <b>Current Status:</b> Unfunded. Proposed project will include trail improvements, invasive species removal and parking expansion at the existing parking lot.  <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	6		2024	2025			
	<b>Eligible for Percent for Arts?</b>				No		
	<b>Current Funding Request:</b>				\$125,000		
	<b>Total Appropriated:</b>				\$0		
	<b>Total City Project Cost:</b>				\$125,000		
	<b>Total Spent To Date:</b>				\$0		
	<b>Remaining Authority To Date:</b>				\$0		
Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Future Ballot					\$125,000		
					<b>Future Funding:</b>	<b>\$0</b>	
					<b>Future Unfunded:</b>	<b>\$0</b>	

## Hinkson Creek Trail: Clark Lane to Vandiver

1961

<b>Description:</b> A proposed trail along Hinkson Creek that begins at Clark Lane and ends at the existing Vandiver Pedway. Approximately 1.4 miles in length.  <b>Current Status:</b> Proposed unfunded trail.  <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	3		2025	2026			
	<b>Eligible for Percent for Arts?</b>			No			
	<b>Current Funding Request:</b>			\$1,240,000			
	<b>Total Appropriated:</b>			\$0			
	<b>Total City Project Cost:</b>			\$1,240,000			
	<b>Total Spent To Date:</b>			\$0			
	<b>Remaining Authority To Date:</b>			\$0			
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Future Ballot						\$200,000	\$140,000
<b>Future Funding:</b>						<b>\$900,000</b>	
<b>Future Unfunded:</b>						<b>\$0</b>	

## Parks & Recreation

Cosmo Rec Area: Parks Mgmt Center Imprvmnt 00740

6-10 Years

457

<b>Description:</b> Renovation of facilities at the Park Management Center located in Cosmo Park. Projects would include roof replacement, interior building renovations, additional storage and paving of asphalt lot.  <b>Current Status:</b> Project was scheduled in FY2020 and was deferred in favor of the higher priority HVAC replacement of Hickman Pool. Funds appropriated to date were appropriated to the Hickman Pool Project.  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>
	2	2019	2027
	<b>Eligible for Percent for Arts?</b>		No
	<b>Current Funding Request:</b>		\$200,000
	<b>Total Appropriated:</b>		\$0
	<b>Total City Project Cost:</b>		\$200,000
	<b>Total Spent To Date:</b>		\$0
	<b>Remaining Authority To Date:</b>		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Future Ballot							\$200,000
Parks Sales Tax - 2015 Ballot	\$100,000						
PYA 2015 PST	\$-100,000						
<b>Future Funding:</b>							<b>\$0</b>
<b>Future Unfunded:</b>							<b>\$0</b>

# Parks & Recreation

## Field Park Improvements

6-10 Years

2228

<b>Description:</b> Proposed project could include seating improvements, playground installation, sign replacement and miscellaneous improvements to the park.  <b>Current Status:</b> Unfunded. Proposed project could include seating improvements, playground installation, sign replacement and miscellaneous improvements to the park.  <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>
	1		2026	2027
	<b>Eligible for Percent for Arts?</b>			No
	<b>Current Funding Request:</b>			\$100,000
	<b>Total Appropriated:</b>			\$0
	<b>Total City Project Cost:</b>			\$100,000
	<b>Total Spent To Date:</b>			\$0
	<b>Remaining Authority To Date:</b>			\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Future Ballot							\$100,000
Future Funding:							\$0
Future Unfunded:							\$0

<b>Description:</b> Project will include general facility improvements including flooring, carpeting, control desk renovations, replacement of the water play structure, and painting of the natatorium ceiling.  <b>Current Status:</b> Unfunded. Project will include general facility improvements including flooring, carpeting, control desk renovations, replacement of the water play structure, and painting of the natatorium ceiling. The water play structure is original to the facility opening in 2001 and the natatorium ceiling has not been painted since the facility opened. <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>
	1		2023	2023
	<b>Eligible for Percent for Arts?</b>			No
	<b>Current Funding Request:</b>			\$675,000
	<b>Total Appropriated:</b>			\$0
	<b>Total City Project Cost:</b>			\$675,000
	<b>Total Spent To Date:</b>			\$0
	<b>Remaining Authority To Date:</b>			\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Donation			\$25,000				
Future Ballot			\$200,000	\$200,000	\$250,000		
Future Funding:						\$0	
Future Unfunded:						\$0	

<b>Description:</b> Phase II construction of agriculture park including the construction of the east and west sections of the pavilion as well as additional parking.  <b>Current Status:</b> Unfunded. Phase II construction will include the construction of the east and west sections of the pavilion as well as additional parking.  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>				
	1	2023	2023				
	<b>Eligible for Percent for Arts?</b>			No			
	<b>Current Funding Request:</b>			\$250,000			
	<b>Total Appropriated:</b>			\$0			
	<b>Total City Project Cost:</b>			\$250,000			
	<b>Total Spent To Date:</b>			\$0			
	<b>Remaining Authority To Date:</b>			\$0			
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Future Ballot			\$250,000				
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

# Recreation Service

Cosmo Rec Area: Rainbow Softball Center RS086

1-2 Years

1994

## Description:

Park staff will complete renovations to the concession stand and restrooms at Rainbow Softball Center located in Columbia Cosmopolitan Recreation Area. Improvements will include renovated restrooms, concession area, shade, ADA parking, playground replacement and additional storage.

## Current Status:

Unfunded. Park staff will complete renovations to the concession stand and restrooms at Rainbow Softball Center located in Columbia Cosmopolitan Recreation Area. Improvements will include renovated restrooms, concession area, shade, playground replacement, ADA parking and additional storage.

## Justification for Changes:

Ward	Begin Design	Begin Construction
2	2022	2023
Eligible for Percent for Arts?		No
Current Funding Request:		\$750,000
Total Appropriated:		\$0
Total City Project Cost:		\$750,000
Total Spent To Date:		\$0
Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Future Ballot		\$750,000					
						Future Funding:	\$0
						Future Unfunded:	\$0

<b>Description:</b> Phase II construction of the Columbia Sports Fieldhouse including four additional hardwood courts, additional meeting space and restrooms.  <b>Current Status:</b> Unfunded. Phase II construction of the Columbia Sports Fieldhouse at Philips Park including four additional hardwood courts, additional meeting space and restrooms. The building will mimic phase I design and add four additional courts with basketball, volleyball and pickleball use.  <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>
	6		2022	2023
	<b>Eligible for Percent for Arts?</b>			No
	<b>Current Funding Request:</b>			\$5,800,000
	<b>Total Appropriated:</b>			\$0
	<b>Total City Project Cost:</b>			\$5,800,000
	<b>Total Spent To Date:</b>			\$0
<b>Remaining Authority To Date:</b>			\$0	

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
CVB Tourism Dev Fd		\$1,000,000					
Future Ballot		\$375,000	\$1,125,000				
Gen Fd Transfer		\$3,300,000					
					<b>Future Funding:</b>	<b>\$0</b>	
					<b>Future Unfunded:</b>	<b>\$0</b>	

<div><b>Description:</b> Project will include renovations to the black and gold fields at the complex as well as renovations to the two tee ball fields. Renovations will include new backstops, dugouts, fencing improvements and shade structures.</div> <div><b>Current Status:</b> Unfunded. Project will include renovations to the black and gold fields at the complex as well as renovations to the two tee ball fields. Renovations will include new backstops, dugouts, fencing improvements and shade structures.</div> <div><b>Justification for Changes:</b></div>	<div>Ward</div> <div>2</div>		<div>Begin Design</div> <div>2023</div>	<div>Begin Construction</div> <div>2024</div>			
	<div>Eligible for Percent for Arts?</div>		No				
	<div>Current Funding Request:</div>		\$250,000				
	<div>Total Appropriated:</div>		\$0				
	<div>Total City Project Cost:</div>		\$250,000				
	<div>Total Spent To Date:</div>		\$0				
	<div>Remaining Authority To Date:</div>		\$0				
<div>Funding Source</div>	<div>Prior Year Funding</div>	<div>Current Year Budget</div>	<div>FY 2023</div>	<div>FY 2024</div>	<div>FY 2025</div>	<div>FY 2026</div>	<div>FY 2027</div>
Future Ballot				\$250,000			
					<div>Future Funding:</div>	\$0	
					<div>Future Unfunded:</div>	\$0	

## Recreation Service

## LOW Aquatic Facility Improvements

3-5 Years

1680

**Description:**

Project will renovate the existing swimming pool at Lake of the Woods Recreation Area including pool renovations, deck improvements and restroom/concession building improvements.

**Current Status:**

Unfunded. Project includes pool renovations (\$250k), improvements to the deck/lights (\$100k) and restroom/concession building (\$150k).

**Justification for Changes:****Ward****Begin  
Design****Begin  
Construction**

3

2023

2024

**Eligible for Percent for Arts?**

No

**Current Funding Request:**

\$700,000

**Total Appropriated:**

\$0

**Total City Project Cost:**

\$700,000

**Total Spent To Date:**

\$0

**Remaining Authority To Date:**

\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Future Ballot			\$150,000	\$550,000			
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

# Recreation Services Capital Projects

## Planning

Long term capital planning takes place for recreation facilities. Staff uses master plans, the recommendations of the Parks and Recreation Commission, and public input to assist in the planning process.

The long-term capital plan is guided by the *2013 Comprehensive Parks, Recreation and Open Space Master Plan*. This ten-year planning document is the result of extensive public input, numerous public and focus group meetings to ascertain citizens' recreation facility needs and the results of two city-wide surveys. Public hearings were held by both the Parks and Recreation Commission and the City Council prior to their adoption of the Master Plan in October 2013.

Parks and Recreation staff periodically reviews the condition of the various facilities used to provide recreation programs and services. Citizens also provide feedback on needed improvements and/or enhancements to these facilities. The capital plan for these facilities is developed using such input, as well as guidance from the *2013 Parks, Recreation and Open Space Master Plan*.

## Funding

Parks and Recreation capital projects are primarily funded with a temporary one-eighth cent park sales tax. This tax was first effective in April 2001 and was extended by voters through ballots held in 2005, 2010, and 2015. The current tax was approved by voters for a six-year extension and will expire March 31, 2022. This tax is the primary funding source for the department's capital improvement program.

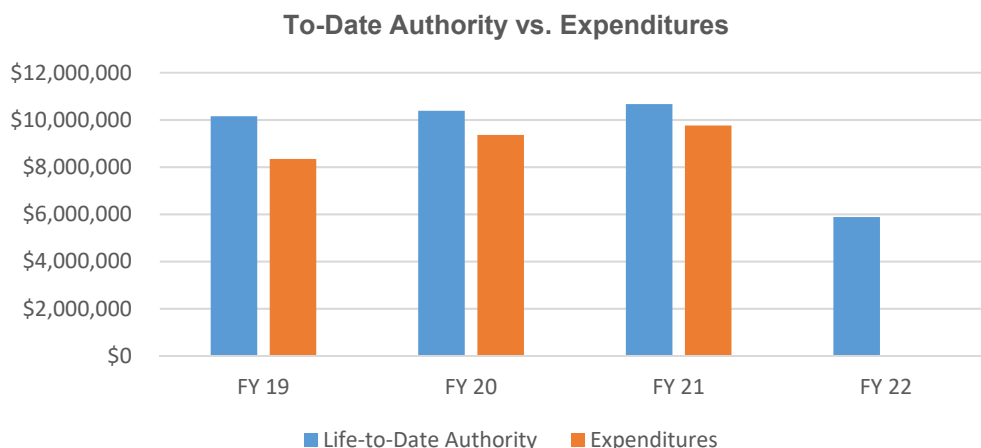
After extensive public and user group input, staff recommends to Council a list of projects from the CIP for consideration of funding by the park sales tax. These projects are tied to the ballot issue via legislation and commits the projects for completion pending renewal of the park sales tax. Projects that are currently listed in the CIP as "unfunded" are potential projects to be funded by the next park sales tax ballot issue.

Another CIP funding source is the Recreation Services User Fees (RSR). A portion of fees paid by park users are set aside to provide funding for capital projects at recreational facilities. Currently, RSR is being used to repay the City's designated loan fund for the construction of the Columbia Sports Fieldhouse. It is anticipated that based on an estimated loan payment of \$120,000 per year, this loan will be paid off in 2028. Additionally, user fees charged at the City's two golf courses and the Activity & Recreation Center (ARC) may only be used for those facilities.

Staff is continuously searching for funding opportunities through various grants and donations.

## Major Projects

- \$135,000 - ARC Waterzone Flooring Replacement - The planned improvements will include replacement of the Pebbletech flooring in the ARC Waterzone pool.
- \$45,000 - Hickman Pool HVAC Replacement - Project includes funding from FY 2020 (\$115,000) and FY 2021 (\$115,000). The project is a co-op project with Columbia Public Schools (CPS) to replace the HVAC system for the pool. Parks and Recreation will reimburse CPS for 50% of the costs as outlined in the agreement. A new HVAC system will reduce maintenance costs and increase efficiency.
- \$750,000 (Future Ballot) - Columbia Cosmopolitan Recreation Area Rainbow Softball Center Improvements - Project will include renovated restrooms, concession area, shade, ADA parking, playground replacement and additional storage.
- \$4,675,000 (\$375,000 Future PST Ballot, \$3,300,000 General Fund Transfer, \$1,000,000 CVB Tourism Dev Fund) - Columbia Sports Fieldhouse Phase II - Architectural design and construction for four additional courts at the Columbia Sports Fieldhouse located in Philips Park. Staff anticipates an additional PST appropriation of \$1,125,000 to the project as part of the FY2023 CIP.



**Capital Projects Authority**

	Actual FY 2019	Actual FY 2020	Anticipated FY 2021	Proposed FY 2022
<b>Total Life to Date Authority</b>	<b>\$10,152,251</b>	<b>\$10,385,766</b>	<b>\$10,668,436 *</b>	<b>\$5,880,275 ***</b>
Prior Year Expenditures	\$2,048,763	\$8,281,304	\$9,286,478	
Current Year Expenditures	\$6,295,022	\$1,077,938	\$470,995 **	
Encumbrances	\$655,623	\$60,490	\$635,688 *	
<b>Total Remaining Authority</b>	<b>\$1,152,843</b>	<b>\$966,034</b>	<b>\$275,275</b>	

\* This is current as of September 2021

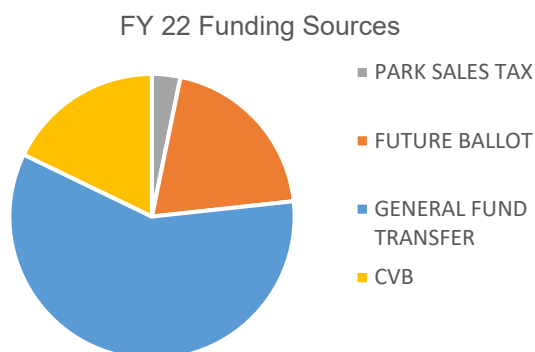
\*\* Estimate from department

\*\*\* Includes FY 22 budget request of \$4,480,000 and \$1,125,000 in future ballot authority which is dependent on voter renewal of the Temporary Parks Sales Tax

Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

**Fiscal Impact**

Recreation Services Capital Projects are primarily funded through Park Sales Tax. This tax will go to voter's for renewal in 2022.



<b>Description:</b> Co-op project with Columbia Public Schools (CPS) to replace the HVAC system. CPS will bid and manage the project. Parks and Recreation will reimburse CPS for 50% of the cost as the outlined in the agreement.  <b>Current Status:</b> Project completed and pool is in use. Working on final billing.  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>				
	1	2020	2022				
	<b>Eligible for Percent for Arts?</b>		No				
	<b>Current Funding Request:</b>		\$45,000				
	<b>Total Appropriated:</b>		\$265,000				
	<b>Total City Project Cost:</b>		\$310,000				
	<b>Total Spent To Date:</b>		\$230,000				
	<b>Remaining Authority To Date:</b>		\$35,000				
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
2015 PST - Ann City/Schl Playground - 00249	\$15,000	\$20,000					
2015 PST - Annual Park Improv		\$25,000					
Donation	\$10,000						
Park Sales Tax	\$25,000						
Parks Sales Tax - 2015 Ballot	\$100,000						
PYA 2015 PST - An Cty/Cnty/Sch Playgrnd - 00249	\$15,000						
PYA 2015 PST - Prks Mgmt Center - 00740	\$100,000						
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

## Recreation Service

## ARC Water Zone Flooring Replacement

1-2 Years

2290

<b>Description:</b> The project will include the replacement of the Pebbletech flooring in the ARC Waterzone pool including the waterslide plunge area.  <b>Current Status:</b> The existing Pebbletech flooring was installed when the building was completed in 2001. The average lifespan for the flooring is 15 years and is need of replacement due to wear, color and loss of material.  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>				
	1	2021	2022				
	<b>Eligible for Percent for Arts?</b>		No				
	<b>Current Funding Request:</b>		\$135,000				
	<b>Total Appropriated:</b>		\$0				
	<b>Total City Project Cost:</b>		\$135,000				
	<b>Total Spent To Date:</b>		\$0				
	<b>Remaining Authority To Date:</b>		\$0				
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Park Sales Tax		\$135,000					
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

## Recreation Service

LOW Golf Course: Bunker and Fairway Improvements

1-2 Years

323

**Description:**

Complete bunker renovations and extend Zoysia fairways at Lake of the Woods Golf Course.

**Current Status:**

Project was originally shown in the FY19 CIP. Staff is deferring it to FY23 due to other priority projects. Original funding (FY19) was appropriated to L.A. Nickell Driving Range project (approved at the 2/17/20 Council Meeting). Improving existing bunkers and extending zoysia fairways will improve ease of play on the course and decrease necessary daily maintenance.

**Justification for Changes:****Ward****Begin  
Design****Begin  
Construction**

3

2023

2023

**Eligible for Percent for Arts?**

No

**Current Funding Request:**

\$50,000

**Total Appropriated:**

\$0

**Total City Project Cost:**

\$50,000

**Total Spent To Date:**

\$0

**Remaining Authority To Date:**

\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
GCIF			\$50,000				
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

<b>Description:</b> Phase II construction of the Columbia Sports Fieldhouse including four additional hardwood courts, additional meeting space and restrooms.  <b>Current Status:</b> Unfunded. Phase II construction of the Columbia Sports Fieldhouse at Philips Park including four additional hardwood courts, additional meeting space and restrooms. The building will mimic phase I design and add four additional courts with basketball, volleyball and pickleball use.  <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>
	6		2022	2023
	<b>Eligible for Percent for Arts?</b>			No
	<b>Current Funding Request:</b>			\$5,800,000
	<b>Total Appropriated:</b>			\$0
	<b>Total City Project Cost:</b>			\$5,800,000
	<b>Total Spent To Date:</b>			\$0
	<b>Remaining Authority To Date:</b>			\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
CVB Tourism Dev Fd		\$1,000,000					
Future Ballot		\$375,000	\$1,125,000				
Gen Fd Transfer		\$3,300,000					
					<b>Future Funding:</b>	<b>\$0</b>	
					<b>Future Unfunded:</b>	<b>\$0</b>	

# Public Safety Capital Projects

## Planning

Long term capital planning for Public Safety needs include capital projects for fire stations, major fire equipment and police facilities.

Columbia Fire Department utilizes a fire station location master plan and a vehicle replacement master plan to assist in identifying capital improvement projects. Projects are identified and selected using a cost-benefit analysis. Consideration in the analysis is given to, but not limited to, concerns such as response times, loss prevention, current response trends, and apparatus requirements. Staff presents cost – benefit analysis reports to the Mayor and Council for policy decisions and direction. The proposed replacement schedule will allow the City to get closer to its ultimate goal of having major apparatus on a replacement schedule that includes 8 years on the front line and 4 years in reserve.

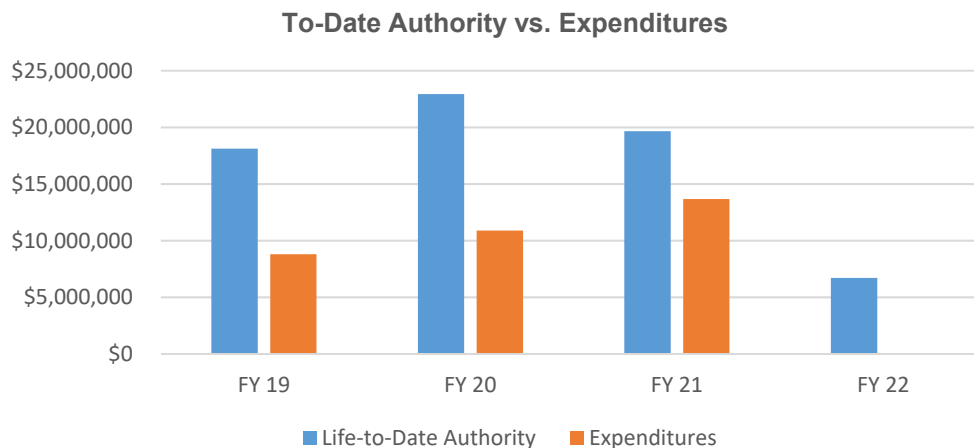
Since most of the vehicles and equipment in the Police Department are included in the annual operating budget, the primary long term capital need is for facilities. The city previously hired a consultant to do a needs assessment for the current and future police facilities. During that process, it was determined that there is a significant need for larger and improved police facilities. Facilities have been added and are also included in the 1-2 year plan.

## Funding

The city utilizes primarily local funding sources to meet its capital improvement needs for public safety; however grant funds are utilized whenever possible.

Sales taxes from the Capital Improvement Sales Tax make up a substantial amount of funding for public safety. In 1991, 1995, 1999, 2005 and 2015 Columbia voters extended the ¼ Cent Capital Improvement Sales Tax ballot issues that included listings of specific projects to be funded with this tax. The current tax expires in December 2025.

A limited amount of funding is provided by the allocation of the city's general sales tax to capital needs. The amount of the one cent General Fund Sales Tax allocated to capital improvements for FY 2021 is 2%.



### Capital Projects Authority

	Actual FY 2019	Actual FY 2020	Anticipated FY 2021	Proposed FY 2022
<b>Total Life to Date Authority</b>	<b>\$18,112,952</b>	<b>\$22,925,364</b>	<b>\$19,657,461 *</b>	<b>\$6,711,262 ***</b>
Prior Year Expenditures	\$7,348,818	\$6,222,806	\$7,788,034	
Current Year Expenditures	\$1,440,221	\$4,663,433	\$5,884,214 **	
Encumbrances	\$1,029,596	\$4,984,679	\$723,951 *	
<b>Total Remaining Authority</b>	<b>\$8,294,317</b>	<b>\$7,054,446</b>	<b>\$5,261,262</b>	

\* This is current as of September 2021

\*\* Estimate from department

\*\*\* Includes FY 22 budget request of \$1,450,000

Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

### Fiscal Impact

Funding for Public Safety Capital Projects primarily comes from Capital Improvement Sales Tax.

<b>Description:</b> Construction of facility capable of securely warehousing property and evidence obtained by the Columbia Police Department.  <b>Current Status:</b> 2/12/20: Project on hold for now. Moved out to 2023 for construction.  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>				
	2	2022	2023				
	<b>Eligible for Percent for Arts?</b>		No				
	<b>Current Funding Request:</b>		\$1,500,000				
	<b>Total Appropriated:</b>		\$19,987				
	<b>Total City Project Cost:</b>		\$1,519,987				
	<b>Total Spent To Date:</b>		\$0				
	<b>Remaining Authority To Date:</b>		\$19,987				
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Gen Fd Transfer	\$63,047						
PYA Gen Fd Transfer	\$-43,060						
Unfunded			\$1,500,000				
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

<b>Description:</b> Construction of 2nd Facility in NE Columbia, part of the proposed Municipal Service Center.  (This number does NOT include land cost)  <b>Current Status:</b> 2/24/2020: Construction contract awarded - Groundbreaking to take place 3/16/20.  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>
	2	2016	2022
	<b>Eligible for Percent for Arts?</b>		Yes
	<b>Current Funding Request:</b>		\$4,161
	<b>Total Appropriated:</b>		\$9,623,891
	<b>Total City Project Cost:</b>		\$9,628,052
	<b>Total Spent To Date:</b>		\$9,167,900
	<b>Remaining Authority To Date:</b>		\$455,991

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Cap Imp S Tax - 2015 Ballot	\$8,990,000						
PYA 2015 Ballot	\$700,000						
PYA CAP FB - Munic Serv Center N Ph I - 00641		\$4,161					
PYA Cap Imp S Tax	\$-72,625						
PYA Gen Fd/PI - CPD							
Trng Ctr Renov - 00566	\$6,516						
Future Funding:						\$0	
Future Unfunded:						\$0	

<b>Description:</b> Replace 2006 Quint (15 years old)          <b>Current Status:</b> 2-3-17: Proposed project          <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>				
		2022	2023				
	<b>Eligible for Percent for Arts?</b>		No				
	<b>Current Funding Request:</b>		\$1,150,000				
	<b>Total Appropriated:</b>		\$0				
	<b>Total City Project Cost:</b>		\$1,150,000				
	<b>Total Spent To Date:</b>		\$0				
	<b>Remaining Authority To Date:</b>		\$0				
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Cap Imp S Tax - 2015 Ballot		\$1,150,000					
					<b>Future Funding:</b>	<b>\$0</b>	
					<b>Future Unfunded:</b>	<b>\$0</b>	

<b>Description:</b> Fire TA Training Tower and Prop Rehab Sandblasting and Re Painting the Training Tower, the confined space prop and the propane tank prop.  <b>Current Status:</b> 7.1.21 ... RFQ issued by Purchasing dept  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>				
	2	2021	2022				
	<b>Eligible for Percent for Arts?</b>			No			
	<b>Current Funding Request:</b>			\$300,000			
	<b>Total Appropriated:</b>			\$0			
	<b>Total City Project Cost:</b>			\$300,000			
	<b>Total Spent To Date:</b>			\$0			
	<b>Remaining Authority To Date:</b>			\$0			
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Gen Fd Transfer		\$300,000					
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

<b>Description:</b> Quint for new fire station #11          <b>Current Status:</b> Unfunded          <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
			2023	2024			
			<b>Eligible for Percent for Arts?</b>		No		
			<b>Current Funding Request:</b>		\$1,200,000		
			<b>Total Appropriated:</b>		\$0		
			<b>Total City Project Cost:</b>		\$1,200,000		
			<b>Total Spent To Date:</b>		\$0		
			<b>Remaining Authority To Date:</b>		\$0		
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Cap Imp S Tax - 2015 Ballot			\$1,200,000				
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

<b>Description:</b> Remodel Admin. & Meeting/Conf. Room          <b>Current Status:</b> Future project 2/17/17 - Moved to to next Ballot          <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	1		2026	2026			
	<b>Eligible for Percent for Arts?</b>				No		
	<b>Current Funding Request:</b>				\$1,500,000		
	<b>Total Appropriated:</b>				\$0		
	<b>Total City Project Cost:</b>				\$1,500,000		
	<b>Total Spent To Date:</b>				\$0		
	<b>Remaining Authority To Date:</b>				\$0		
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Unfunded						\$1,500,000	
<b>Future Funding:</b>						<b>\$0</b>	
<b>Future Unfunded:</b>						<b>\$0</b>	

<b>Description:</b> Replace 1996 Bomb Squad          <b>Current Status:</b> Future project 2/17/17 - Moved to next Ballot          <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
			2026	2026			
			<b>Eligible for Percent for Arts?</b>		No		
			<b>Current Funding Request:</b>		\$800,000		
			<b>Total Appropriated:</b>		\$0		
			<b>Total City Project Cost:</b>		\$800,000		
			<b>Total Spent To Date:</b>		\$0		
			<b>Remaining Authority To Date:</b>		\$0		
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Unfunded					\$800,000		
					<b>Future Funding:</b>	<b>\$0</b>	
					<b>Future Unfunded:</b>	<b>\$0</b>	

<b>Description:</b> Replace 1999 Foam Truck          <b>Current Status:</b> Future project 2/17/17 - Moved out to be covered in next Ballot          <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
			2026	2026			
			<b>Eligible for Percent for Arts?</b>		No		
			<b>Current Funding Request:</b>		\$600,000		
			<b>Total Appropriated:</b>		\$0		
			<b>Total City Project Cost:</b>		\$600,000		
			<b>Total Spent To Date:</b>		\$0		
			<b>Remaining Authority To Date:</b>		\$0		
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Unfunded						\$600,000	
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

<b>Description:</b> Replace 2009 Quint (11 years old)	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>
		2026	2026
	<b>Eligible for Percent for Arts?</b>		No
	<b>Current Funding Request:</b>		\$1,200,000
	<b>Total Appropriated:</b>		\$0
	<b>Total City Project Cost:</b>		\$1,200,000
	<b>Total Spent To Date:</b>		\$0
	<b>Remaining Authority To Date:</b>		\$0
<b>Justification for Changes:</b>			

<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Unfunded						\$1,200,000	
<b>Future Funding:</b>							<b>\$0</b>
<b>Future Unfunded:</b>							<b>\$0</b>

<b>Description:</b> Replace 2009 Quint (14 years old)          <b>Current Status:</b> Unfunded          <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>				
		2023	2024				
	<b>Eligible for Percent for Arts?</b>		No				
	<b>Current Funding Request:</b>		\$1,200,000				
	<b>Total Appropriated:</b>		\$0				
	<b>Total City Project Cost:</b>		\$1,200,000				
	<b>Total Spent To Date:</b>		\$0				
	<b>Remaining Authority To Date:</b>		\$0				
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Cap Imp S Tax - 2015 Ballot			\$1,200,000				
<b>Future Funding:</b>						<b>\$0</b>	
<b>Future Unfunded:</b>						<b>\$0</b>	

<b>Description:</b> Replace 2009 Quint (15 years old)          <b>Current Status:</b> Future project          <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>				
		2023	2024				
	<b>Eligible for Percent for Arts?</b>		No				
	<b>Current Funding Request:</b>		\$1,250,000				
	<b>Total Appropriated:</b>		\$0				
	<b>Total City Project Cost:</b>		\$1,250,000				
	<b>Total Spent To Date:</b>		\$0				
	<b>Remaining Authority To Date:</b>		\$0				
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Cap Imp S Tax - 2015 Ballot			\$1,250,000				
					<b>Future Funding:</b>		<b>\$0</b>
					<b>Future Unfunded:</b>		<b>\$0</b>

## Public Safety

Replace 2009 Squad (15 years old)

3-5 Years

1414

<b>Description:</b> Replace 2009 Squad (15 years old)          <b>Current Status:</b> Future project          <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>				
		2024	2025				
	<b>Eligible for Percent for Arts?</b>		No				
	<b>Current Funding Request:</b>		\$750,000				
	<b>Total Appropriated:</b>		\$0				
	<b>Total City Project Cost:</b>		\$750,000				
	<b>Total Spent To Date:</b>		\$0				
	<b>Remaining Authority To Date:</b>		\$0				
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Cap Imp S Tax - 2015 Ballot					\$750,000		
					<b>Future Funding:</b>		<b>\$0</b>
					<b>Future Unfunded:</b>		<b>\$0</b>

<b>Description:</b> Replace 2010 Quint          <b>Current Status:</b> Future project          <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
			2026	2026			
			<b>Eligible for Percent for Arts?</b>		No		
			<b>Current Funding Request:</b>		\$1,153,000		
			<b>Total Appropriated:</b>		\$0		
			<b>Total City Project Cost:</b>		\$1,153,000		
			<b>Total Spent To Date:</b>		\$0		
			<b>Remaining Authority To Date:</b>		\$0		
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Unfunded						\$1,153,000	
					<b>Future Funding:</b>	<b>\$0</b>	
					<b>Future Unfunded:</b>	<b>\$0</b>	

<b>Description:</b> Construction/Renovation of downtown Police Headquarters (at site of current Police Building)          <b>Current Status:</b> Future Project 1/31/19 - remains unfunded. Will need to revisit needs assessment closer to date to get updated budget numbers.          <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>				
	1	2026	2027				
	<b>Eligible for Percent for Arts?</b>		No				
	<b>Current Funding Request:</b>		\$7,000,000				
	<b>Total Appropriated:</b>		\$0				
	<b>Total City Project Cost:</b>		\$7,000,000				
	<b>Total Spent To Date:</b>		\$0				
	<b>Remaining Authority To Date:</b>		\$0				
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Unfunded						\$700,000	\$6,300,000
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>



<b>Description:</b> Construction of 3rd Facility in South Columbia, part of proposed Municipal Service Center  (This number does NOT include land cost)  <b>Current Status:</b> Future Project 1/31/19 - remains unfunded. Will need to revisit needs assessment closer to date to get updated budget numbers.  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>
		2026	2027
	<b>Eligible for Percent for Arts?</b>		No
	<b>Current Funding Request:</b>		\$12,000,000
	<b>Total Appropriated:</b>		\$0
	<b>Total City Project Cost:</b>		\$12,000,000
	<b>Total Spent To Date:</b>		\$0
	<b>Remaining Authority To Date:</b>		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Unfunded						\$12,000,000	
Future Funding:							\$0
Future Unfunded:							\$0



<b>Description:</b> Replace Fire Station 5          <b>Current Status:</b> 10/1/14: Future project. Funding needed.          <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	3		2026	2027			
	<b>Eligible for Percent for Arts?</b>				Yes		
	<b>Current Funding Request:</b>				\$2,500,000		
	<b>Total Appropriated:</b>				\$0		
	<b>Total City Project Cost:</b>				\$2,500,000		
	<b>Total Spent To Date:</b>				\$0		
	<b>Remaining Authority To Date:</b>				\$0		
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Unfunded						\$2,500,000	
<b>Future Funding:</b>						<b>\$0</b>	
<b>Future Unfunded:</b>						<b>\$0</b>	

<b>Description:</b> Replace Fire Station 6	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	4		2026	2027			
	<b>Eligible for Percent for Arts?</b>			Yes			
	<b>Current Funding Request:</b>			\$3,000,000			
	<b>Total Appropriated:</b>			\$0			
	<b>Total City Project Cost:</b>			\$3,000,000			
	<b>Total Spent To Date:</b>			\$0			
	<b>Remaining Authority To Date:</b>			\$0			
<b>Justification for Changes:</b>							
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Unfunded						\$3,000,000	
					<b>Future Funding:</b>		<b>\$0</b>
					<b>Future Unfunded:</b>		<b>\$0</b>

# Streets and Sidewalks Capital Projects

## Planning

Long term capital planning for transportation needs takes place for three categories of capital projects: streets, sidewalks, and major maintenance. City staff, primarily in the Public Works and Community Development departments, work with a number of committees to develop comprehensive plans for the City's long-term capital transportation plan. Staff proposes street and sidewalk projects for consideration based on needed improvements and/or needs identified in a master plan. The City Council may also propose street and sidewalk improvement projects for consideration.

The long term capital plan for streets is determined through the CATSO Major Roadway Plan and the 2050 Long Range Transportation Plan. These plans are used to identify the major roadway classifications and transportation needs in the Columbia metro area. Recommended changes to the plans go through a technical committee, a coordinating committee, and a public hearing process before being approved. Individual street projects are identified from anticipated development patterns, current development, and annexations. In addition, individual street projects are identified from problems with congestion, safety needs, improving older streets to today's standards, and by the City Council.

The long term capital plan for sidewalks is determined by the 2050 Long Range Transportation Plan and the Sidewalk Master Plan. These plans are used to identify the sidewalk gaps and connectivity priorities within the City. Individual sidewalk projects are prioritized using the Sidewalk Master Plan rankings. In addition, individual sidewalk projects identified for connectivity and repair needs are proposed by the Bicycle/Pedestrian Commission, neighborhoods, various interested parties, and by the City Council.

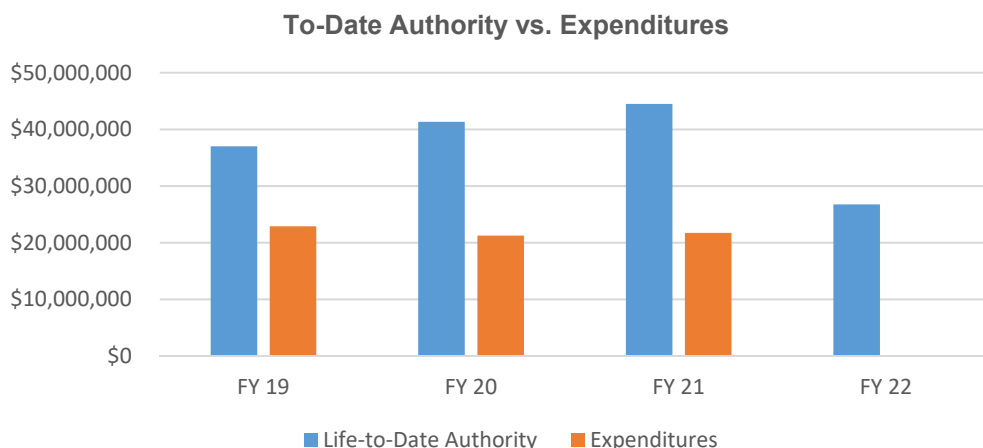
The long term capital plan for major maintenance is determined by the Pavement Management Plan. This plan uses the PAZER rating of roadways to prioritize preventative and rehabilitative street maintenance. The Pavement Management Plan is presented yearly to the City Council. Major maintenance projects are identified for roads which have the rehabilitative rating and improvements include subsurface repairs, pavement repairs, and sidewalk repairs.

Each of the capital improvement projects goes through the City's public engagement process. The process starts with an Interested Parties meeting that includes adjacent property owners, businesses, homeowners associations, and other interested parties to review preliminary plans and receive comments about the project. Next, a Public Hearing is held before the City Council where Council discusses the project, receives public comments, and ultimately decides whether or not to direct Staff to complete final plans for the project. Finally, an ordinance to acquire easements and a bid call ordinance are brought before Council for approval.

## Funding

The City utilizes a variety of funding sources to complete transportation capital improvement projects. Funding sources include ¼-cent capital improvement sales tax, county road rebate tax, development fees, developer contributions, transportation sales tax, and various federal and state grants.

The ¼-cent capital improvement sales tax makes up a substantial amount of funding for the transportation capital plan. The ¼-cent capital improvement sales tax is a temporary tax which is used to fund streets, sidewalks, and public safety needs. A list of projects is presented to voters for their approval of each 10-year extension of the tax. In August, 2015 voters approved the extension of the sales tax which will expire in December of 2025.



### Capital Projects Authority

	Actual FY 2019	Actual FY 2020	Anticipated FY 2021	Proposed FY 2022
<b>Total Life to Date Authority</b>	<b>\$36,988,028</b>	<b>\$41,311,533</b>	<b>\$44,475,371 *</b>	<b>\$26,738,726 ***</b>
Prior Year Expenditures	\$17,484,799	\$12,322,044	\$16,703,063	
Current Year Expenditures	\$5,385,647	\$8,923,355	\$5,007,432 **	
Encumbrances	\$337,572	\$6,188,171	\$9,118,841 *	
<b>Total Remaining Authority</b>	<b>\$13,780,010</b>	<b>\$13,877,963</b>	<b>\$13,646,035</b>	

\* This is current as of September 2021

\*\* Estimate from department

\*\*\* Includes FY 22 budget request of \$5,899,136

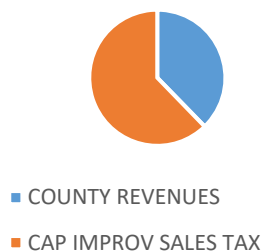
Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

### Fiscal Impact

Projects are funded by Capital Improvement Sales Tax, County Road Tax Rebate, Public Improvement Fund/Development Fees, and Misc. Revenues.

In FY 22, projects will be funded through the County Road Tax Rebate and Capital Improvement Sales Tax.

FY 22 Funding Sources



## Annual City/County/State Projects - 40161

9

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## Annual Street Landscaping - 40163

13

<b>Description:</b> Annual landscaping projects	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>
	Citywide			
	<b>Eligible for Percent for Arts?</b>			No
	<b>Current Funding Request:</b>			\$687,500
	<b>Total Appropriated:</b>			\$311,952
	<b>Total City Project Cost:</b>			\$999,452
	<b>Total Spent To Date:</b>			\$150,000
	<b>Remaining Authority To Date:</b>			\$161,952
<b>Current Status:</b> Annual project.				
<b>Justification for Changes:</b>				

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Cap Imp S Tax - 2015 Ballot	\$62,500	\$162,500		\$112,500	\$225,000	\$187,500	
PYA - various	\$249,452						
					<b>Future Funding:</b>	<b>\$0</b>	
					<b>Future Unfunded:</b>	<b>\$0</b>	

# Streets, Sidewalks and Major Maintenance

Annual Street Reconst (Complete Street) - 00647

ANNUAL

1899

Description:	Ward	Begin Design	Begin Construction
<b>Current Status:</b> Annual project.	Eligible for Percent for Arts?		No
	Current Funding Request:		\$2,160,000
	Total Appropriated:		\$323,882
	Total City Project Cost:		\$2,483,882
	Total Spent To Date:		\$0
Justification for Changes:	Remaining Authority To Date:		\$323,882

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2015 CIST - Ann Str Recon		\$1,275,000	\$537,500				
2015 CIST - Ann Streets	\$240,000				\$347,500		
PYA - various	\$83,882						
Future Funding:						\$0	
Future Unfunded:						\$0	

Annual Streets - 40158

18

[illegible]

# Streets, Sidewalks and Major Maintenance

Annual Traffic Calming - 00646

ANNUAL

1966

<b>Description:</b> 2015 Capital Improvement Sales Tax Ballot project to address traffic calming issues. As specific projects are identified and approved, funds will be appropriated from this project to the specific projects.  <b>Current Status:</b> Annual Project       <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>				
		2016	2016				
	<b>Eligible for Percent for Arts?</b>		No				
	<b>Current Funding Request:</b>		\$1,186,000				
	<b>Total Appropriated:</b>		\$120,158				
	<b>Total City Project Cost:</b>		\$1,306,158				
	<b>Total Spent To Date:</b>		\$0				
	<b>Remaining Authority To Date:</b>		\$120,158				
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
2015 CIST - Ann Trf Calming	<b>\$248,000</b>	\$412,000	\$212,000	\$212,000	\$237,000	\$113,000	
PYA - various	\$19,158						
PYA 2015 CIST - Ann Trf Calmng - 00646	<b>\$-147,000</b>						
<b>Future Funding:</b>							<b>\$0</b>
<b>Future Unfunded:</b>							<b>\$0</b>



# Streets, Sidewalks and Major Maintenance

Contingency (40198)

ANNUAL

2128

<b>Description:</b> Set up a contingency account for capital improvement sales tax that shows the amount that is unallocated to specific projects.  <b>Current Status:</b>     <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>
	<b>Eligible for Percent for Arts?</b>		No
	<b>Current Funding Request:</b>		\$470,000
	<b>Total Appropriated:</b>		\$148,277
	<b>Total City Project Cost:</b>		\$618,277
	<b>Total Spent To Date:</b>		\$0
	<b>Remaining Authority To Date:</b>		\$148,277

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2015 CIST - Contingency	\$1,020,560						
Cap Imp S Tax - 2015 Ballot						\$470,000	
PYA 2015 CIST - Contingency - 40198	\$-872,283						
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

# Streets, Sidewalks and Major Maintenance

ADA Curb Ramp Installations 00600

ANNUAL

1877

<b>Description:</b> Reconstruct curb ramps and other associated structures to comply with American Disabilities Act (ADA) requirements  <b>Current Status:</b> Under construction. On going project replacing curb ramps.  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>
	Citywide	2014	
	<b>Eligible for Percent for Arts?</b>		No
	<b>Current Funding Request:</b>		\$721,500
	<b>Total Appropriated:</b>		\$1,390,841
	<b>Total City Project Cost:</b>		\$2,112,341
	<b>Total Spent To Date:</b>		\$905,895
	<b>Remaining Authority To Date:</b>		\$484,946

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2015 CIST - Ann Sidewalk							
Mjr Maint	\$240,500	\$244,300	\$144,300	\$144,300	\$144,300	\$44,300	
PYA Cap Imp S Tax	<b>\$1,150,341</b>						
<b>Future Funding:</b>							<b>\$0</b>
<b>Future Unfunded:</b>							<b>\$0</b>

# Streets, Sidewalks and Major Maintenance

Audible Pedestrian Signals 00551

ANNUAL

1769

<b>Description:</b> Upgrade pedestrian push-buttons at various intersections.  <b>Current Status:</b> 7/15/21: Rangeline & Smiley APS out to bid.  <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
			2020	2021			
	<b>Eligible for Percent for Arts?</b>				No		
	<b>Current Funding Request:</b>				\$0		
	<b>Total Appropriated:</b>				\$280,000		
	<b>Total City Project Cost:</b>				\$280,000		
	<b>Total Spent To Date:</b>				\$93,820		
	<b>Remaining Authority To Date:</b>				\$186,181		
Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
PYA Cap Imp S Tax	\$240,000						
PYA Gen Fd Transfer	\$40,000						
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

# Streets, Sidewalks and Major Maintenance

4th Street Pedestrian Crosswalk 00772

1-2 Years

2198

<b>Description:</b> Project includes the installation of a crosswalk, pedestrian median island, and rapid flashing beacon across Broadway along the north side of 4th Street. The project also includes the installation of bumpouts with trees and water quality features.  <b>Current Status:</b> 9/20/21: Working on easement acquisition and final plans.  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>
	1	2020	2022
	<b>Eligible for Percent for Arts?</b>		No
	<b>Current Funding Request:</b>		\$0
	<b>Total Appropriated:</b>		\$240,000
	<b>Total City Project Cost:</b>		\$240,000
	<b>Total Spent To Date:</b>		\$35,835
	<b>Remaining Authority To Date:</b>		\$204,165

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
PYA 2015 CIST - Ann Str - 40158	\$40,000						
PYA Gen Fd/PI - Downtwn Sp Prog - 00140	\$200,000						
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

# Streets, Sidewalks and Major Maintenance

Ash Street Improvements 00714

1-2 Years

1525

<b>Description:</b> Construction of intersection improvements, bike/pedestrian improvements, or a combination of both improvement types along Ash Street between Providence and Clinkscates.  <b>Current Status:</b> 9/20/21: Drafting scope of services for consultant agreement.  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>
	1	2022	2023
	<b>Eligible for Percent for Arts?</b>		No
	<b>Current Funding Request:</b>		\$2,146,562
	<b>Total Appropriated:</b>		\$453,438
	<b>Total City Project Cost:</b>		\$2,600,000
	<b>Total Spent To Date:</b>		\$0
	<b>Remaining Authority To Date:</b>		\$453,438

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Co Rd Tax Reb			\$2,146,562				
PYA Cnty Rd Tax - Disc							
Prkwy: Gans - 00633	\$453,438						
Future Funding:						\$0	
Future Unfunded:						\$0	

# Campusview Dr Traffic Calming 00788

2251

<b>Description:</b> Using traffic calming devices to lower operating speeds on Campusview Dr.          <b>Current Status:</b> Future Project          <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	6		2022	2022			
	<b>Eligible for Percent for Arts?</b>				No		
	<b>Current Funding Request:</b>				\$30,000		
	<b>Total Appropriated:</b>				\$0		
	<b>Total City Project Cost:</b>				\$30,000		
	<b>Total Spent To Date:</b>				\$0		
	<b>Remaining Authority To Date:</b>				\$0		
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
2015 CIST - Ann Trf Calming		\$30,000					
					<b>Future Funding:</b>	<b>\$0</b>	
					<b>Future Unfunded:</b>	<b>\$0</b>	

## Route B Improvements (BL70 to City Limits) 00784

2215

[illegible]

## Streets, Sidewalks and Major Maintenance

Audubon Dr Sdwlk-Shepard Blvd-N Azalea 00760

1-2 Years

228

<b>Description:</b> Construct a sidewalk along the west side of Audubon Drive between Shepard Blvd to Mallard Ct.  <b>Current Status:</b> 9/20/21: In-person IP meeting set for Sept 28th.  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>				
	6	2021	2022				
	<b>Eligible for Percent for Arts?</b>		No				
	<b>Current Funding Request:</b>		\$400,000				
	<b>Total Appropriated:</b>		\$65,647				
	<b>Total City Project Cost:</b>		\$465,647				
	<b>Total Spent To Date:</b>		\$25,078				
	<b>Remaining Authority To Date:</b>		\$40,569				
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
2015 CIST - Ann Sidewalks		\$400,000					
PYA Cap Imp S Tax	\$65,647						
<b>Future Funding:</b>						<b>\$0</b>	
<b>Future Unfunded:</b>						<b>\$0</b>	

## Streets, Sidewalks and Major Maintenance

North Stadium Blvd Sdwk - I-70 - Primrose 00761

1-2 Years

217

<b>Description:</b> Construct a sidewalk along the west side of Stadium Boulevard between I-70 to Primrose Drive.  <b>Current Status:</b> 9/20/21: Working on additions to project scope and will hold a second IP meeting with expanded scope.  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>				
	2	2021	2023				
	<b>Eligible for Percent for Arts?</b>		No				
	<b>Current Funding Request:</b>		\$300,000				
	<b>Total Appropriated:</b>		\$96,796				
	<b>Total City Project Cost:</b>		\$396,796				
	<b>Total Spent To Date:</b>		\$15,809				
	<b>Remaining Authority To Date:</b>		\$80,986				
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
2015 CIST - Ann Sidewalks				\$300,000			
PYA - various	\$96,796						
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

# Streets, Sidewalks and Major Maintenance

Oakland Gravel Rd Sdwk: Vandiver to Edris 00802

1-2 Years

2217

<b>Description:</b> Construct a sidewalk on the west side of Oakland Gravel Rd from Vandiver to Edris.  <b>Current Status:</b> 9/20/21: Working on preliminary design.  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>				
	2	2022	2023				
	<b>Eligible for Percent for Arts?</b>			No			
	<b>Current Funding Request:</b>			\$350,000			
	<b>Total Appropriated:</b>			\$26,507			
	<b>Total City Project Cost:</b>			\$376,507			
	<b>Total Spent To Date:</b>			\$0			
	<b>Remaining Authority To Date:</b>			\$26,507			
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
2015 CIST - Ann Sidewalks			\$350,000				
PYA - various	\$26,507						
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

# Streets, Sidewalks and Major Maintenance

MM - Rangeline - Rogers to Wilkes (00785)

1-2 Years

1779

<b>Description:</b> Reconstruction of Rangeline Street from Rogers Street to Wilkes Blvd. to correct base failure and improve pavement condition.  <b>Current Status:</b> Future Project. Estimate for budgeting purposes only.  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>
	1	2022	2022
	<b>Eligible for Percent for Arts?</b>		No
	<b>Current Funding Request:</b>		\$225,000
	<b>Total Appropriated:</b>		\$25,000
	<b>Total City Project Cost:</b>		\$250,000
	<b>Total Spent To Date:</b>		\$0
	<b>Remaining Authority To Date:</b>		\$25,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Co Rd Tax Reb	\$25,000	\$225,000					
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

## Streets, Sidewalks and Major Maintenance

Walnut Street Resurfacing (College to Old Hwy 63)

1-2 Years

1841

<b>Description:</b> Preliminary design includes reconstruction of pavement, curb and gutter, sidewalk, and driveway approaches in various locations along Walnut Street between College Avenue and Old Highway 63. The project also includes an asphalt overlay along the entire length of the project.  <b>Current Status:</b> 8/18/21: In-person IP meeting to be held on Sept 29th.  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>				
	3	2020	2022				
	<b>Eligible for Percent for Arts?</b>		No				
	<b>Current Funding Request:</b>		\$713,336				
	<b>Total Appropriated:</b>		\$286,664				
	<b>Total City Project Cost:</b>		\$1,000,000				
	<b>Total Spent To Date:</b>		\$541				
	<b>Remaining Authority To Date:</b>		\$286,123				
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Cap Imp S Tax - 2015 Ballot	\$236,664	\$213,336					
Co Rd Tax Reb	\$50,000	\$500,000					
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

## Cherry Street: 6th - 7th Brick St Renovation-00755

2216

<b>Description:</b> Brick street renovation on Cherry Street from 6th St to 7th St           <b>Current Status:</b> Estimate for budget purposes only.           <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	1		2025	2026			
	<b>Eligible for Percent for Arts?</b>				No		
	<b>Current Funding Request:</b>				\$500,000		
	<b>Total Appropriated:</b>				\$0		
	<b>Total City Project Cost:</b>				\$500,000		
	<b>Total Spent To Date:</b>				\$0		
	<b>Remaining Authority To Date:</b>				\$0		
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
2015 CIST - Ann Hist Brick Str					\$100,000	\$400,000	
					<b>Future Funding:</b>	<b>\$0</b>	
					<b>Future Unfunded:</b>	<b>\$0</b>	

# Edgewood Traffic Calming 00789

2252

<b>Description:</b> Using traffic calming devices to lower operating speeds on Edgewood Dr.        <b>Current Status:</b> Future Project        <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	4		2023	2024			
	<b>Eligible for Percent for Arts?</b>				No		
	<b>Current Funding Request:</b>				\$30,000		
	<b>Total Appropriated:</b>				\$0		
	<b>Total City Project Cost:</b>				\$30,000		
	<b>Total Spent To Date:</b>				\$0		
	<b>Remaining Authority To Date:</b>				\$0		
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
2015 CIST - Ann Trf Calming		\$30,000					
<b>Future Funding:</b>						<b>\$0</b>	
<b>Future Unfunded:</b>						<b>\$0</b>	

# Streets, Sidewalks and Major Maintenance

Fairview & Chapel Hill Int Imprvmnts 00618

3-5 Years

184

<b>Description:</b> Construction of an improvement at the intersection of Fairview and Chapel Hill.  <b>Current Status:</b> Project put on hold by Council at Public Hearing (6/20/16). Future Project. Estimate for budget purposes only.  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>				
	4	2024	2026				
	<b>Eligible for Percent for Arts?</b>		No				
	<b>Current Funding Request:</b>		\$591,969				
	<b>Total Appropriated:</b>		\$130,000				
	<b>Total City Project Cost:</b>		\$721,969				
	<b>Total Spent To Date:</b>		\$52,049				
	<b>Remaining Authority To Date:</b>		\$77,951				
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Cap Imp S Tax - 2015 Ballot						\$470,000	
Co Rd Tax Reb	\$100,000						
Development Fees						\$121,969	
PYA Transp S Tax	\$30,000						
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

Forum Blvd: Chapel Hill to Woodrail (4 lane) 00771

1335

[illegible]

# Streets, Sidewalks and Major Maintenance

Broadway Sdwk - Maplewood-W Blvd 00759

3-5 Years

211

<b>Description:</b> Construct a 6' wide sidewalk on Broadway-east of Maplewood to west of West Blvd.          <b>Current Status:</b> Future project, part of Broadway study with CBB. Estimate for budget purposes only.          <b>Justification for Changes:</b>	Ward	Begin Design	Begin Construction
	4	2024	2024
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$550,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$550,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2015 CIST - Ann Sidewalks				\$550,000			
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

## Streets, Sidewalks and Major Maintenance

Broadway Sdwk - Stadium Blvd to Manor - 00756

3-5 Years

210

<b>Description:</b> New sidewalk along the south side of Broadway between Stadium Blvd to west of Manor Drive. The project includes a 5' wide sidewalk with 5' wide grass parkway, accessible ramps, new curb and gutter and stormwater collection system.  <b>Current Status:</b> Future project. Estimate for budget purposes only.  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>				
	4	2024	2026				
	<b>Eligible for Percent for Arts?</b>			No			
	<b>Current Funding Request:</b>			\$1,450,000			
	<b>Total Appropriated:</b>			\$0			
	<b>Total City Project Cost:</b>			\$1,450,000			
	<b>Total Spent To Date:</b>			\$0			
	<b>Remaining Authority To Date:</b>			\$0			
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
2015 CIST - Ann Sidewalks				\$750,000	\$500,000	\$200,000	
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

## Chapel Hill Sidewalk: Fairview to Face Rock

## 3-5 Years

2218

<b>Description:</b> Construct a sidewalk on the north side of Chapel Hill Road from Fairview to Face Rock          <b>Current Status:</b> Estimate for budget purposes only.          <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	4		2024	2024			
	<b>Eligible for Percent for Arts?</b>				No		
	<b>Current Funding Request:</b>				\$450,000		
	<b>Total Appropriated:</b>				\$0		
	<b>Total City Project Cost:</b>				\$450,000		
	<b>Total Spent To Date:</b>				\$0		
	<b>Remaining Authority To Date:</b>				\$0		
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
2015 CIST - Ann Sidewalks				\$450,000			
					<b>Future Funding:</b>	<b>\$0</b>	
					<b>Future Unfunded:</b>	<b>\$0</b>	

Lightpost Dr Sidewalk 00817

2314

[illegible]

# Streets, Sidewalks and Major Maintenance

MM - Garth Avenue: BL 70 to Thurman 00777

3-5 Years

1316

<b>Description:</b> Major maintenance of a concrete street. Diamond grinding of Garth Avenue from Business Loop 70 to Thurman  <b>Current Status:</b> Future Project. Estimate for budgeting purposes only.  <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>
	1, 2		2024	2025
	<b>Eligible for Percent for Arts?</b>			No
	<b>Current Funding Request:</b>			\$3,555,000
	<b>Total Appropriated:</b>			\$395,000
	<b>Total City Project Cost:</b>			\$3,950,000
	<b>Total Spent To Date:</b>			\$0
	<b>Remaining Authority To Date:</b>			\$395,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Cap Imp S Tax - 2015 Ballot				\$500,000			
Co Rd Tax Reb			\$1,055,000	\$2,000,000			
PYA Cnty Rd Tax - Disc							
Prkwy: Gans - 00633	\$395,000						
Future Funding:						\$0	
Future Unfunded:						\$0	

## **Transit Capital Projects**

### **Planning**

The Capital Improvements Plan (CIP) budget is updated annually. The CIP is a multi-year plan for capital expansion and the replacement of aging facilities or equipment. As part of preparing the CIP, the transit system is evaluated for adequacy and replacement requirements. The Transportation Division transit staff develop recommendations for the CIP. These recommendations then go through a review process, including the Transit and Parking Manager, Director of Public Works, the City Manager, and finally the Columbia City Council.

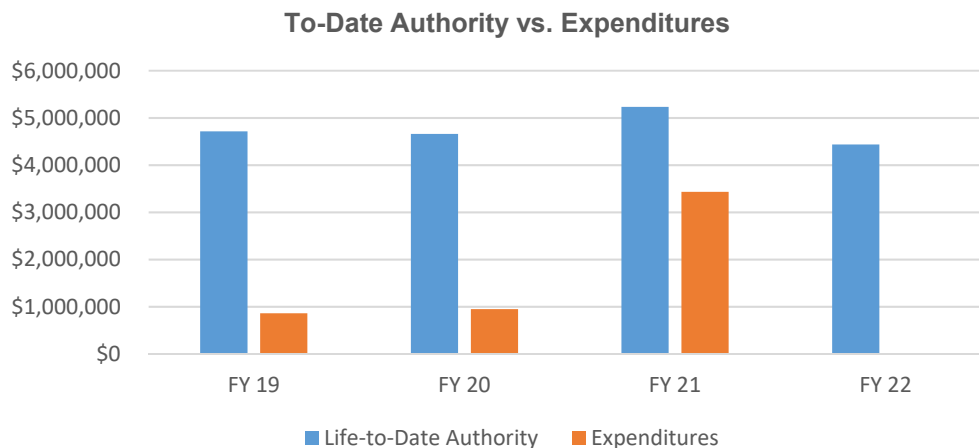
Various evaluation tools are utilized to prepare recommendations outlined in the annual CIP. These include routine inspections performed by transit staff and fleet operations to evaluate existing infrastructure conditions, compliance with the Federal Transit Administration (FTA) Transit Asset Management System (TAMS) program, and evaluation of existing and projected operating practices.

In addition, an active preventive maintenance program is in place to identify problem areas that may require inclusion in the CIP. This program includes:

1. Monthly walk-through inspections of transit facilities
2. Periodic maintenance and services of transit fleet performed by fleet operations
3. Weekly fleet safety and serviceability inspection, performed by the Safety/Training Dispatcher
4. Daily pre-trip inspections performed by drivers.

### **Funding**

Funding for the transportation CIP program is provided by a combination of transportation sales tax, enterprise revenue, and federal operating assistance from the Federal Transit Administration. Available capital grants are funded 80% from FTA and local shares are 20%. Local shares come from the Transportation Sales Tax. An amount is set aside annually in order to build up funding for bus replacements should the City be awarded a FTA grant.



### Capital Projects Authority

	Actual FY 2019	Actual FY 2020	Anticipated FY 2021	Proposed FY 2022
<b>Total Life to Date Authority</b>	<b>\$4,713,151</b>	<b>\$4,660,917</b>	<b>\$5,231,867 *</b>	<b>\$4,437,216 ***</b>
Prior Year Expenditures	\$288,414	\$798,677	\$948,725	
Current Year Expenditures	\$572,497	\$150,048	\$2,483,784 **	
Encumbrances	\$335,771	\$221,156	\$137,918 *	
<b>Total Remaining Authority</b>	<b>\$3,516,469</b>	<b>\$3,491,036</b>	<b>\$1,661,440</b>	

\* This is current as of September 2021

\*\* Estimate from department

\*\*\* Includes FY 22 budget request of \$2,772,255

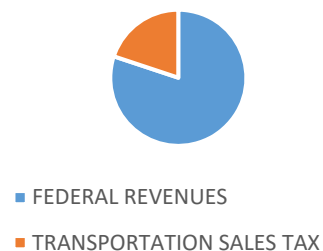
Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

### Fiscal Impact

There is funding planned for three Transit projects in FY 22, including annual bus replacement and a project to upgrade the cameras at the Wabash Bus Station.

Funding for these projects comes from FTA (Federal Revenues) local match funding and a transfer from Transportation Sales Tax.

FY 22 Funding Sources



<b>Description:</b> Federal Grant for on-going bus replacement, This project is where the federal money will be appropriated if the grant is awarded. The local match is located in CIP #1549.  <b>Current Status:</b> On-Going Project     <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	1						
	<b>Eligible for Percent for Arts?</b>			No			
	<b>Current Funding Request:</b>			\$12,722,554			
	<b>Total Appropriated:</b>			\$0			
	<b>Total City Project Cost:</b>			\$12,722,554			
	<b>Total Spent To Date:</b>			\$0			
	<b>Remaining Authority To Date:</b>			\$0			
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
FTA - 5307	\$640,050	\$2,205,004	\$1,329,600	\$145,886			
FTA Grant	\$3,533,208			\$2,513,334	\$1,177,736	\$1,177,736	
					<b>Future Funding:</b>		<b>\$0</b>
					<b>Future Unfunded:</b>		<b>\$0</b>

<b>Description:</b> Annual Transit Project for appropriating local match funds each year. Any remaining local match funds in completed projects may be transferred to this project to be used in new projects. No charges should be made directly to this project. As grant approvals are received the grant funds will be appropriated to a new project number and the amount needed as local match will be transferred from this project.  <b>Current Status:</b> Ongoing          <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>
	1			
	<b>Eligible for Percent for Arts?</b>			No
	<b>Current Funding Request:</b>			\$2,806,899
	<b>Total Appropriated:</b>			\$312,588
	<b>Total City Project Cost:</b>			\$3,119,487
	<b>Total Spent To Date:</b>			\$186,663
	<b>Remaining Authority To Date:</b>			\$125,925

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
PYA Transp S Tax	\$-543,168						
Transp S Tax	\$855,756	\$551,251	\$332,400	\$664,800	\$629,224	\$629,224	
Future Funding:							\$0
Future Unfunded:							\$0

<b>Description:</b> Upgrade the cameras at the Wabash Station.          <b>Current Status:</b> 1/26/2021: Working with Purchasing          <b>Justification for Changes:</b>							
	Ward	Begin Design	Begin Construction				
		2021	2022				
	<b>Eligible for Percent for Arts?</b>		No				
	<b>Current Funding Request:</b>		\$61,600				
	<b>Total Appropriated:</b>		\$11,400				
	<b>Total City Project Cost:</b>		\$73,000				
	<b>Total Spent To Date:</b>		\$0				
	<b>Remaining Authority To Date:</b>		\$11,400				
Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
FTA - 5307	\$45,600	\$16,000					
Transp S Tax	\$11,400						
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

# Airport Capital Projects

## Planning

The Capital Improvements Plan (CIP) budget is updated annually. The CIP is a multi-year plan for capital expansion and the replacement of aging facilities. As part of preparing the CIP, airport runways, taxiways, aprons and all associated airfield and public infrastructure are evaluated for adequacy and replacement requirements. The airport staff and contract Consulting Engineers develop recommendations for the CIP based on the Airport Master Plan, existing infrastructure conditions, and FAA or TSA requirements. These recommendations then go through a review process that includes the Airport Manager, Economic Development Director, City Manager, and finally the Columbia City Council.

Various evaluation tools are utilized to prepare recommendations outlined in the annual CIP. These include routine inspections for evaluation and projection of future traffic quantities and types through Airport Master Plan updates, and the evaluation of existing and projected operating practices.

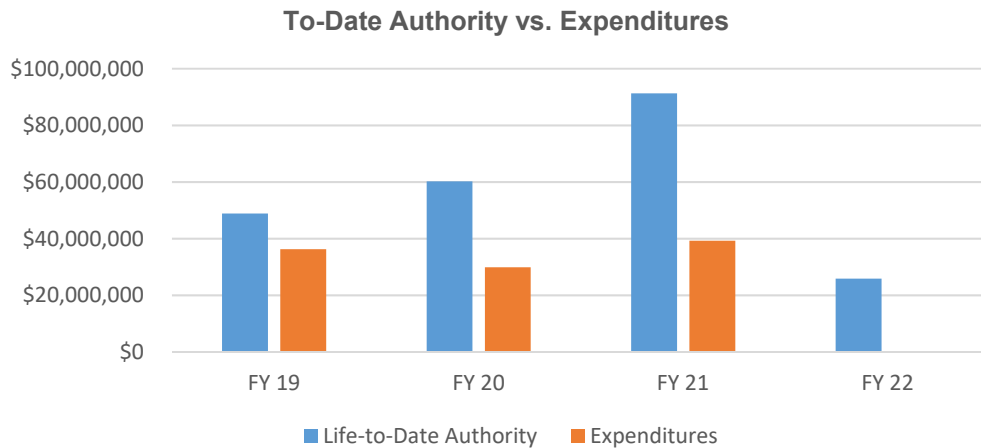
In addition, we have active safety, security and preventive maintenance programs in place to identify problem areas that may require inclusion in the CIP. These programs include:

1. Three daily inspections of all airfield areas by Airport Safety Officers
2. FAA issued CertAlerts and Advisory Circulars
3. Wildlife Hazard Management Plan
4. TSA issued Airport Security Plan 1542 amendments
5. Monthly and annual inspections by Airport Maintenance personnel in compliance with the FAA-approved pavement maintenance plan
6. Periodic crack filling and sealing of all airfield paved areas in accordance with the pavement maintenance plan
7. Annual compliance inspection by FAA officials
8. Annual compliance inspection by TSA officials

## Funding

Funding for the airport CIP program is a combination of Federal Airport Improvement Program (AIP) grants, Missouri Department of Transportation (MoDOT), and City of Columbia matching funds from various sources, including transportation sales tax revenues. This Federal funding covers 90% of qualifying project costs. For major runway projects, AIP discretionary funding may be available (also at 90%) for amounts greater than entitlement fund balances.

The City passed a temporary 1% hotel tax in August of 2016 to fund some of the new Airport terminal project costs including issuing a bond. Other sources that will be used to fund the projects associated with the new Airport terminal include bonding on passenger facility charges, designated loan fund, establishing a parking fee at the airport, FAA grants, and transportation sales taxes.



**Capital Projects Authority**

	Actual FY 2019	Actual FY 2020	Anticipated FY 2021	Proposed FY 2022
<b>Total Life to Date Authority</b>	<b>\$48,876,472</b>	<b>\$60,226,295</b>	<b>\$91,285,661 *</b>	<b>\$25,862,559 ***</b>
Prior Year Expenditures	\$30,286,758	\$23,715,901	\$26,252,194	
Current Year Expenditures	\$5,964,121	\$6,131,017	\$12,981,848 **	
Encumbrances	\$3,997,200	\$5,731,649	\$28,931,026 *	
<b>Total Remaining Authority</b>	<b>\$8,628,393</b>	<b>\$24,647,728</b>	<b>\$23,120,593</b>	

\* This is current as of September 2021

\*\* Estimate from department

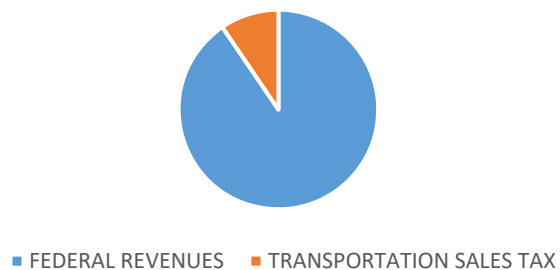
\*\*\* Includes FY 22 budget request of \$2,741,966

Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

**Fiscal Impact**

Funding for the FY 22 projects will come from Federal Revenues and Transportation Sales Tax.

FY 22 Funding Sources



# Airport

Aqueous Film Forming Foam Testing Equipment AP143

1-2 Years

2240

## Description:

This equipment will allow the airport to complete required foam testing on the fire trucks without impacting the environment.

## Current Status:

09/15/2021 Staff will be ordering the equipment at the beginning of the FY22 budget.

## Justification for Changes:

Ward

Begin  
Design

Begin  
Construction

2021

2022

Eligible for Percent for Arts?

No

Current Funding Request:

\$56,022

Total Appropriated:

\$11,830

Total City Project Cost:

\$67,852

Total Spent To Date:

\$6,960

Remaining Authority To Date:

\$4,870

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev	\$4,870						
FAA Grant	\$43,830	\$14,452					
Transp S Tax		\$4,700					
Future Funding:						\$0	
Future Unfunded:						\$0	

<b>Description:</b> This system will capture the glycol used while deicing aircraft. This capture will allow it to be treated before it enters the storm water system.  <b>Current Status:</b> 09/15/2021 Future project     <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	Outside City		2023	2023			
	<b>Eligible for Percent for Arts?</b>			No			
	<b>Current Funding Request:</b>			\$550,000			
	<b>Total Appropriated:</b>			\$0			
	<b>Total City Project Cost:</b>			\$550,000			
	<b>Total Spent To Date:</b>			\$0			
	<b>Remaining Authority To Date:</b>			\$0			
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Ent Rev			\$55,000				
FAA Grant			\$495,000				
					<b>Future Funding:</b>	<b>\$0</b>	
					<b>Future Unfunded:</b>	<b>\$0</b>	

<p><b>Description:</b> This project will remove and replace the concrete taxiway A from Runway 13-31 975 feet to the South. (AP139)</p> <p><b>Current Status:</b> 08/18/2021 Consultant has begun design of the project.</p> <p><b>Justification for Changes:</b></p>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>
	Outside City		2021	2022
	<b>Eligible for Percent for Arts?</b>		No	
	<b>Current Funding Request:</b>		\$2,551,036	
	<b>Total Appropriated:</b>		\$198,605	
	<b>Total City Project Cost:</b>		\$2,749,641	
	<b>Total Spent To Date:</b>		\$0	
	<b>Remaining Authority To Date:</b>		\$198,605	

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
FAA Grant	\$178,745	\$2,295,933					
Transp S Tax	\$19,861	\$255,103					
					<b>Future Funding:</b>	<b>\$0</b>	
					<b>Future Unfunded:</b>	<b>\$0</b>	

<b>Description:</b> Airport Master Plan update. Last complete Master Plan update was in 2009.          <b>Current Status:</b> Future Project          <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
			2026	2026			
	<b>Eligible for Percent for Arts?</b>			No			
	<b>Current Funding Request:</b>			\$421,155			
	<b>Total Appropriated:</b>			\$0			
	<b>Total City Project Cost:</b>			\$421,155			
	<b>Total Spent To Date:</b>			\$0			
	<b>Remaining Authority To Date:</b>			\$0			
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
FAA Grant						\$379,039	
Unfunded						\$42,116	
					<b>Future Funding:</b>		<b>\$0</b>
					<b>Future Unfunded:</b>		<b>\$0</b>

<b>Description:</b> This will be the addition of the fourth boarding bridge on the new airport terminal.  <b>Current Status:</b> Future project  <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
			2025	2025			
	<b>Eligible for Percent for Arts?</b>		No				
	<b>Current Funding Request:</b>		\$1,000,000				
	<b>Total Appropriated:</b>		\$0				
	<b>Total City Project Cost:</b>		\$1,000,000				
	<b>Total Spent To Date:</b>		\$0				
	<b>Remaining Authority To Date:</b>		\$0				
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
FAA Grant					\$900,000		
Transp S Tax					\$100,000		
					<b>Future Funding:</b>	<b>\$0</b>	
					<b>Future Unfunded:</b>	<b>\$0</b>	

# Airport

Apron Rehab: South Apron, Area 3, Btwn TW A2 & A3

6-10 Years

1724

## Description:

Remove the existing pavement and install a new section consistent with the Taxiway A project. This will be a general maintenance project to ensure the pavement can withstand aircraft weight.

## Current Status:

Future Project

## Justification for Changes:

### Ward

### Begin Design

### Begin Construction

Airport

2027

2027

Eligible for Percent for Arts?

No

Current Funding Request:

\$4,290,887

Total Appropriated:

\$0

Total City Project Cost:

\$4,290,887

Total Spent To Date:

\$0

Remaining Authority To Date:

\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
FAA Grant							\$3,861,799
Unfunded							\$429,088
Future Funding:							\$0
Future Unfunded:							\$0

## **Parking Utility Capital Projects**

### **Planning**

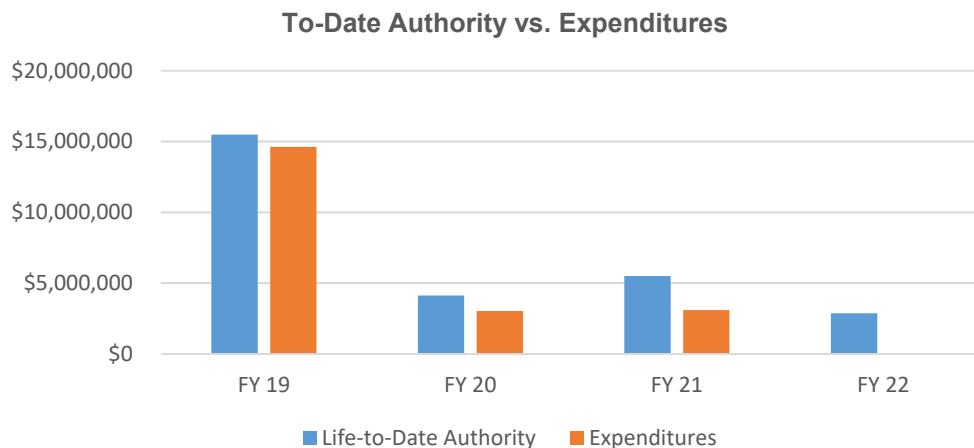
The Capital Improvements Plan (CIP) Budget is updated annually. The CIP is a multi-year plan for capital expansion and the replacement/repair of aging facilities. As part of preparing the CIP, the parking inventory is evaluated for adequacy, and/or maintenance upgrade requirements. The staff of the parking utility develops recommendations for the CIP after consultation with the City, other Public Works staff and the Downtown Community Improvement District parking committee. Periodic use of professional consultation to perform a parking study is a major working tool for the Utility. These recommendations then go through a review process that includes the Director of Public Works, the City Manager, and finally the Columbia City Council.

The inputs from all sources are utilized to make the recommendations outlined in the annual CIP. This includes evaluation of parking availability, evaluation of parking growth patterns and upgrade items that will increase customer convenience. Safety issues are continuously a part of the evaluation and include pedestrian traffic, egress issues, lighting, vehicular traffic and security. Communication for customer safety remains a major evaluation issue for the Utility, including ADA compliance throughout all parking areas.

### **Funding**

Funding for the CIP program is Parking Utility Enterprise revenue. In general, since the Parking Utility is required to be self-sufficient, then funding would need to come entirely from its enterprise revenues.

A master plan should be developed for the Parking Utility to utilize the entire city and not be restricted to the downtown area. A master plan will provide direction for the future of the utility.



**Capital Projects Authority**

	Actual FY 2019	Actual FY 2020	Anticipated FY 2021	Proposed FY 2022
<b>Total Life to Date Authority</b>	<b>\$15,483,580</b>	<b>\$4,123,164</b>	<b>\$5,493,730 *</b>	<b>\$2,868,929 ***</b>
Prior Year Expenditures	\$13,495,277	\$2,428,218	\$3,023,520	
Current Year Expenditures	\$1,122,861	\$595,302	\$72,249 **	
Encumbrances	\$357,990	\$79,078	\$64,032 *	
<b>Total Remaining Authority</b>	<b>\$507,452</b>	<b>\$1,020,566</b>	<b>\$2,333,929</b>	

\* This is current as of September 2021

\*\* Estimate from department

\*\*\* Includes FY 22 budget request of \$535,000

Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

**Fiscal Impact**

Parking Capital Projects are funded through parking revenue. In FY 22, staff is proposing \$535,000 in funding for three projects, including maintenance for the 8th & Cherry garage and the 5th & Walnut electric charging station, as well as security fencing at the perimeter of garages.

# Parking

## Parking Infra Upgrades & Maint PK062

ANNUAL

2064

<b>Description:</b> The project will fund the design, purchase, construction and related expenses for Parking Utility infrastructure upgrades and maintenance. This will include repairs and maintenance for parking garages, lots and equipment.  <b>Current Status:</b> On-Going project  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>
		2018	2018
	<b>Eligible for Percent for Arts?</b>		No
	<b>Current Funding Request:</b>		\$900,000
	<b>Total Appropriated:</b>		\$343,085
	<b>Total City Project Cost:</b>		\$1,243,085
	<b>Total Spent To Date:</b>		\$302,962
	<b>Remaining Authority To Date:</b>		\$40,122

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev	\$300,000		\$300,000	\$300,000	\$300,000		
PYA Ent Rev	\$43,085						
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

## 5th/Walnut Suite Renovation PK077

2315

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Parking

8th/Cherry Garage Major Maintenance PK075

1-2 Years

2261

<b>Description:</b> Major maintenance projects on the 8th/Cherry garage.           <b>Current Status:</b> On-going project           <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
			2021	2022			
	<b>Eligible for Percent for Arts?</b>				No		
	<b>Current Funding Request:</b>				\$150,000		
	<b>Total Appropriated:</b>				\$200,000		
	<b>Total City Project Cost:</b>				\$350,000		
	<b>Total Spent To Date:</b>				\$17,700		
	<b>Remaining Authority To Date:</b>				\$182,300		
Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev	\$200,000	\$150,000					
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

## Electric Charging Station PK073

2159

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<div><div>Description:</div><div>Assessments on the garages</div></div> <div><div>Current Status:</div><div>On-going project</div></div> <div><div>Justification for Changes:</div></div>	Ward		Begin Design	Begin Construction			
			2022	2022			
	Eligible for Percent for Arts?				No		
	Current Funding Request:				\$50,000		
	Total Appropriated:				\$0		
	Total City Project Cost:				\$50,000		
	Total Spent To Date:				\$0		
	Remaining Authority To Date:				\$0		

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev		\$50,000					
					Future Funding:		\$0
					Future Unfunded:		\$0

Parking

Garage Security Fencing PK071

1-2 Years

2157

<b>Description:</b> Construct fencing around the top perimeter of parking garages.  <b>Current Status:</b> 1/26/2021: Preliminary design done. Working on the fencing aesthetic.  <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	1		2020	2022			
	<b>Eligible for Percent for Arts?</b>			No			
	<b>Current Funding Request:</b>			\$300,000			
	<b>Total Appropriated:</b>			\$300,000			
	<b>Total City Project Cost:</b>			\$600,000			
	<b>Total Spent To Date:</b>			\$0			
	<b>Remaining Authority To Date:</b>			\$300,000			
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Ent Rev	\$300,000	\$300,000					
					<b>Future Funding:</b>	<b>\$0</b>	
					<b>Future Unfunded:</b>	<b>\$0</b>	

# Railroad Capital Projects

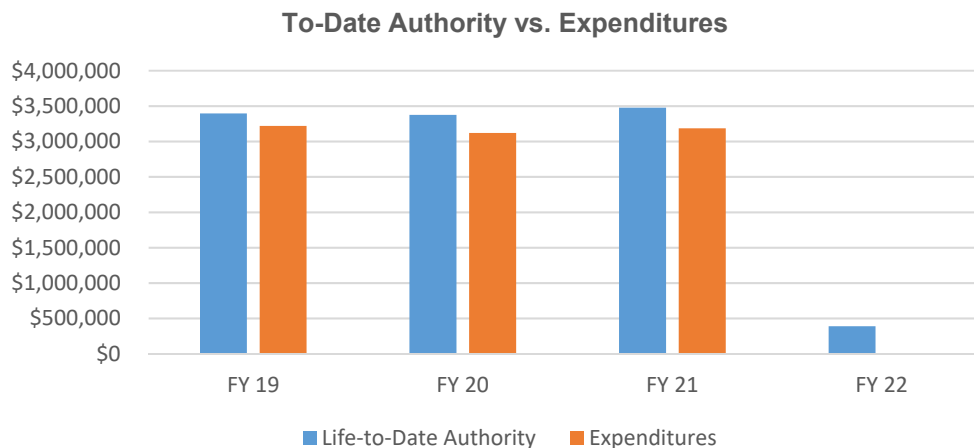
## Planning

The Capital Improvements Plan (CIP) Budget is updated annually. The CIP is a multi-year plan for capital expansion and replacement of aging facilities and infrastructure. As part of preparing the CIP, the short line railroad is evaluated for adequacy and replacement requirements. The railroad engineering staff develops recommendations for the CIP based on the condition of existing infrastructure, other public projects impacting the railroad, railroad traffic conditions, railroad customer requirements, and railroad operating requirements. These recommendations then go through a review process including the Director of Water & Light, the City Manager, the Railroad Advisory Board (a citizen advisory board), and finally the Columbia City Council.

Various evaluation tools are utilized to make recommendations outlined in the annual CIP. These include evaluation of existing infrastructure condition through routine inspections, review of maintenance records, evaluation and projection of future traffic quantities and types, evaluation of existing and projected operating practices, and use of detailed analytical models to predict failure rates and asset lives.

## Funding

Funding for the railroad CIP program is a combination of enterprise revenue and funding from other governmental entities.



**Capital Projects Authority**

	Actual FY 2019	Actual FY 2020	Anticipated FY 2021	Proposed FY 2022
<b>Total Life to Date Authority</b>	<b>\$3,396,080</b>	<b>\$3,376,080</b>	<b>\$3,476,080 *</b>	<b>\$389,890 ***</b>
Prior Year Expenditures	\$2,985,073	\$3,115,308	\$3,120,140	
Current Year Expenditures	\$234,255	\$4,831	\$66,050 **	
Encumbrances	\$0	\$0	\$0 *	
<b>Total Remaining Authority</b>	<b>\$176,752</b>	<b>\$255,941</b>	<b>\$289,890</b>	

\* This is current as of September 2021

\*\* Estimate from department

\*\*\* Includes FY 22 budget request of \$100,000

Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

**Fiscal Impact**

Railroad Capital Projects are funded through enterprise revenue. In FY 22, staff is proposing \$100,000 in funding for four annual projects.

# Railroad

## Annual Capital Maintenance - R0045

ANNUAL

626

<b>Description:</b> Routine capitalized railroad infrastructure maintenance.           <b>Current Status:</b> Annual project           <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	3, Outside City						
	<b>Eligible for Percent for Arts?</b>			No			
	<b>Current Funding Request:</b>			\$100,000			
	<b>Total Appropriated:</b>			\$825,086			
	<b>Total City Project Cost:</b>			\$925,086			
	<b>Total Spent To Date:</b>			\$748,365			
	<b>Remaining Authority To Date:</b>			\$76,721			
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Ent Rev	\$825,933	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
PYA Ent Rev	\$-847						
					<b>Future Funding:</b>	<b>\$0</b>	
					<b>Future Unfunded:</b>	<b>\$0</b>	

## Annual Rail Replacement Program - R0014

627

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# Railroad

## Annual Surfacing Program - R0013

ANNUAL

629

<b>Description:</b> Ballast and surface track. Done on a continuous annual basis.           <b>Current Status:</b> Annual project           <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	3, Outside City						
	<b>Eligible for Percent for Arts?</b>			No			
	<b>Current Funding Request:</b>			\$100,000			
	<b>Total Appropriated:</b>			\$489,183			
	<b>Total City Project Cost:</b>			\$589,183			
	<b>Total Spent To Date:</b>			\$417,857			
	<b>Remaining Authority To Date:</b>			\$71,326			
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Ent Rev	\$90,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
PYA Ent Rev	\$399,183						
					<b>Future Funding:</b>	<b>\$0</b>	
					<b>Future Unfunded:</b>	<b>\$0</b>	

<b>Description:</b> Replace crossties in track. Done on a continuous annual basis.          <b>Current Status:</b> Annual project          <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	3, Outside City						
	<b>Eligible for Percent for Arts?</b>		No				
	<b>Current Funding Request:</b>		\$100,000				
	<b>Total Appropriated:</b>		\$1,484,949				
	<b>Total City Project Cost:</b>		\$1,584,949				
	<b>Total Spent To Date:</b>		\$1,440,461				
	<b>Remaining Authority To Date:</b>		\$44,488				
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Ent Rev	\$75,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
PYA Ent Rev	\$1,409,949						
					<b>Future Funding:</b>	<b>\$0</b>	
					<b>Future Unfunded:</b>	<b>\$0</b>	

## Water Capital Projects

### Planning

The Capital Improvements Plan (CIP) Budget is updated annually. The CIP is a multi-year plan for capital expansion and replacement of aging facilities and infrastructure. As part of preparing the CIP, the water system is evaluated for adequacy and replacement requirements. The water utility engineering staff develops recommendations for the CIP after consultation with the water distribution and water production staff. These recommendations then go through a review process including the Director of Water & Light, the City Manager, the Columbia Water & Light Advisory Board (a citizen advisory board), and finally the Columbia City Council.

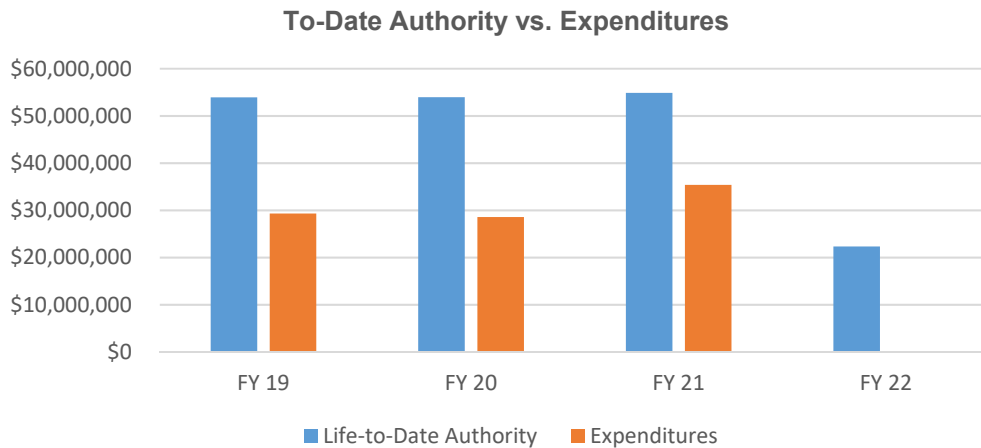
Various evaluation tools are utilized to make the recommendations outlined in the annual CIP. These include evaluation of fire flows and system pressure; evaluation of customer growth patterns; communication with inter-connected systems; and the evaluation of needs to upgrade smaller size lines and/or replace older lines due to a history of breaks.

In addition, an active preventive maintenance program is in place to identify problem areas that may require inclusion in the CIP. This program includes:

- 1.) Formal monthly inspections of pump stations and storage facilities.
- 2.) Annual flushing and testing of distribution systems.
- 3.) Sampling and monitoring of supply wells.
- 4.) Cooperation and compliance with State operated agencies such as the Department of Natural Resources

### Funding

Funding for the water CIP program is a combination of revenue bonds and enterprise revenue. In general, an attempt is made to balance funding between these two sources, with more reliance on bond funding when undertaking projects lasting a long period of time. Staff has evaluated the capital plan to place a higher emphasis on production and storage upgrades during the next several years. A ballot issue was approved by voters in August 2018. These revenue bonds will provide funding for numerous identified projects for the period FY 2019 - FY 2023. Enterprise revenue and prior year appropriations will provide funding for other CIP projects in FY 2022.



Capital Projects Authority				
	Actual FY 2019	Actual FY 2020	Anticipated FY 2021	Proposed FY 2022
<b>Total Life to Date Authority</b>	<b>\$53,911,726</b>	<b>\$53,947,722</b>	<b>\$54,867,655 *</b>	<b>\$22,313,980 ***</b>
Prior Year Expenditures	\$28,078,737	\$26,889,464	\$28,674,009	
Current Year Expenditures	\$1,242,388	\$1,688,546	\$6,709,576 **	
Encumbrances	\$72,258	\$4,355,823	\$2,895,090 *	
<b>Total Remaining Authority</b>	<b>\$24,518,343</b>	<b>\$21,013,889</b>	<b>\$16,588,980</b>	

\* This is current as of September 2021

\*\* Estimate from department

\*\*\* Includes FY 22 budget request of \$3,675,000 from enterprise revenues and \$2,050,000 for the future sale of 2018 water bonds

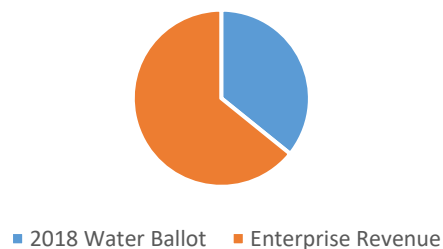
Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one

### Fiscal Impact

The budget includes the major capital improvements that are outlined in our Capital Improvement Program. Projects will cause an incremental impact on operational costs.

Funding for Water Capital Projects primarily comes from Enterprise Revenue generated by the Water Utility and the 2018 Water Ballot bond sales.

FY 22 Funding Sources



<b>Description:</b> Abandonment/proper closing/grouting of in-town non-Aquifer Storage and Recovery (ASR) candidate Deep Wells.  <b>Current Status:</b> 7/8/21-Interested Parties Meeting forthcoming.         <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	Citywide		2021	2022			
	<b>Eligible for Percent for Arts?</b>			No			
	<b>Current Funding Request:</b>			\$100,000			
	<b>Total Appropriated:</b>			\$110,550			
	<b>Total City Project Cost:</b>			\$210,550			
	<b>Total Spent To Date:</b>			\$10,550			
	<b>Remaining Authority To Date:</b>			\$100,000			
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Bond Proceeds	\$105,000						
Ent Rev	\$5,550	\$100,000					
					<b>Future Funding:</b>	<b>\$0</b>	
					<b>Future Unfunded:</b>	<b>\$0</b>	

<p><b>Description:</b> On-going project to pay Developers the difference between 6" water main and the size of main required for system-wide needs and future growth.</p> <p><b>Current Status:</b> On-going project to pay developers the difference to upsize new water main required for system-wide needs and future growth.</p> <p><b>Justification for Changes:</b></p>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	Citywide						
	<b>Eligible for Percent for Arts?</b>			No			
	<b>Current Funding Request:</b>			\$200,000			
	<b>Total Appropriated:</b>			\$367,387			
	<b>Total City Project Cost:</b>			\$567,387			
	<b>Total Spent To Date:</b>			\$292,061			
	<b>Remaining Authority To Date:</b>			\$75,326			
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
2008 Ballot	\$400,000						
Ent Rev	\$-32,613	\$50,000	\$50,000	\$50,000	\$50,000		
					<b>Future Funding:</b>	<b>\$0</b>	
					<b>Future Unfunded:</b>	<b>\$0</b>	

<p><b>Description:</b></p> <p>Project is for planning purposes to extend mains and "close loops" to maintain fire flow. This project identifies funding requirements and needed improvements.</p> <p><b>Current Status:</b></p> <p>On-going project to provide distribution "loops" that insure adequate fire flow. As specific improvements are identified and planned, they will be added as separate projects in the one to two year horizon.</p> <p><b>Justification for Changes:</b></p>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>
	Citywide			
	<b>Eligible for Percent for Arts?</b>		No	
	<b>Current Funding Request:</b>		\$900,000	
	<b>Total Appropriated:</b>		\$2,340,755	
	<b>Total City Project Cost:</b>		\$3,240,755	
	<b>Total Spent To Date:</b>		\$1,879,434	
	<b>Remaining Authority To Date:</b>		\$461,321	

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2003 Ballot	\$300,000						
2008 Ballot	\$566,300						
Ent Rev	\$760,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
PYA Ballot	\$614,455						
PYA Ent Rev	\$100,000						
Future Funding:						\$300,000	
Future Unfunded:						\$0	

<b>Description:</b> Project to relocate mains due to reconstruction, widening, or rerouting of streets, highways or other infrastructure.  <b>Current Status:</b> On-going project to relocate and upgrade mains when street and highways are reconstructed, widened or rerouted.  <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	Citywide						
	<b>Eligible for Percent for Arts?</b>			No			
	<b>Current Funding Request:</b>			\$3,100,000			
	<b>Total Appropriated:</b>			\$3,898,116			
	<b>Total City Project Cost:</b>			\$6,998,116			
	<b>Total Spent To Date:</b>			\$2,931,520			
	<b>Remaining Authority To Date:</b>			\$966,596			
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
2003 Ballot	\$1,400,000						
2008 Ballot	\$2,247,820						
2018 Water Ballot	\$900,000	\$300,000	\$300,000				
Ent Rev	\$1,102,138	\$100,000	\$100,000	\$200,000	\$200,000	\$200,000	\$200,000
Future Ballot				\$300,000	\$300,000	\$300,000	\$300,000
PYA Ballot	\$-924,842						
PYA Ent Rev	\$-527,000						
<b>Future Funding:</b>							<b>\$0</b>
<b>Future Unfunded:</b>							<b>\$0</b>



<p><b>Description:</b></p> <p>Project is for planning purposes to replace mains for increased reliability and to maintain fire flow. This project identifies funding requirements and needed improvements. As specific improvements are identified and planned, they will be added as separate projects in the one to two year horizon.</p> <p><b>Current Status:</b></p> <p>Ongoing project to replace and upgrade mains not covered by other projects.</p> <p><b>Justification for Changes:</b></p>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>
	Citywide			
	<b>Eligible for Percent for Arts?</b>			No
	<b>Current Funding Request:</b>			\$7,612,000
	<b>Total Appropriated:</b>			\$2,287,721
	<b>Total City Project Cost:</b>			\$9,899,721
	<b>Total Spent To Date:</b>			\$2,257,057
	<b>Remaining Authority To Date:</b>			\$30,664

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	
2003 Ballot	\$808,497							
2008 Ballot	\$1,661,000							
2018 Water Ballot	\$1,725,000	\$750,000	\$750,000					
Ent Rev	\$400,000			\$500,000	\$500,000	\$500,000	\$500,000	
Future Ballot				\$500,000	\$500,000	\$500,000	\$500,000	
PYA Ballot	\$347,224							
PYA Ent Rev	\$-2,042,000							
PYA Ent Rev - Main Relctn for Streets/Hwys - W0125		\$500,000						
					<b>Future Funding:</b>			<b>\$1,000,000</b>
					<b>Future Unfunded:</b>			<b>\$0</b>

<p><b>Description:</b></p> <p>Fiber Optic Communications to New Water Facilities. Fiber connectivity to these facilities ensures that solid communications so that water system operators have good visibility of the state of the water system and can effectively operate it remotely.</p> <p><b>Current Status:</b></p> <p>8/18/21 - Project to complete fiber optic facilities to the Southwest Columbia water tower and Southeast Columbia booster pump station. If funding allows, also provide a backup fiber optic connection to the Water Treatment Plant and improve fiber communications to the well field.</p> <p><b>Justification for Changes:</b></p>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>
	Citywide		2020	2022
	<b>Eligible for Percent for Arts?</b>			No
	<b>Current Funding Request:</b>			\$125,000
	<b>Total Appropriated:</b>			\$250,000
	<b>Total City Project Cost:</b>			\$375,000
	<b>Total Spent To Date:</b>			\$0
	<b>Remaining Authority To Date:</b>			\$250,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev	\$250,000	\$125,000					
					<b>Future Funding:</b>	<b>\$0</b>	
					<b>Future Unfunded:</b>	<b>\$0</b>	

<b>Description:</b> Replacement of Well Platforms on eight wells in the McBaine Well Field.  <b>Current Status:</b> 7/8/21- Pending funding from 2nd revenue bond sale approved in 2018. Target advertisement for design services in FY21.  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>
	Citywide	2022	2022
	<b>Eligible for Percent for Arts?</b>		No
	<b>Current Funding Request:</b>		\$1,000,000
	<b>Total Appropriated:</b>		\$200,000
	<b>Total City Project Cost:</b>		\$1,200,000
	<b>Total Spent To Date:</b>		\$0
	<b>Remaining Authority To Date:</b>		\$200,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2018 Water Ballot		\$1,000,000					
PYA 2018 Water Ballot - 2019A Wtr Rev Bond - W0299	\$200,000						
Future Funding:						\$0	
Future Unfunded:						\$0	

<b>Description:</b> Project to refurbish deep well as an emergency source of water.  <b>Current Status:</b> 8/20/21-Design RFP to be advertised in October of this year. Additional funding is proposed in the FY22 Budget.  <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	Citywide		2021	2022			
	<b>Eligible for Percent for Arts?</b>			No			
	<b>Current Funding Request:</b>			\$350,000			
	<b>Total Appropriated:</b>			\$200,000			
	<b>Total City Project Cost:</b>			\$550,000			
	<b>Total Spent To Date:</b>			\$0			
	<b>Remaining Authority To Date:</b>			\$200,000			
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Ent Rev	\$200,000	\$350,000					
					<b>Future Funding:</b>	<b>\$0</b>	
					<b>Future Unfunded:</b>	<b>\$0</b>	

<b>Description:</b> Replacement of Alluvial Well 1 in the McBaine Well Field.  <b>Current Status:</b> 7/8/2021 Design planned for FY22  <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	Citywide		2022	2023			
	<b>Eligible for Percent for Arts?</b>				No		
	<b>Current Funding Request:</b>				\$700,000		
	<b>Total Appropriated:</b>				\$0		
	<b>Total City Project Cost:</b>				\$700,000		
	<b>Total Spent To Date:</b>				\$0		
	<b>Remaining Authority To Date:</b>				\$0		
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Ent Rev		\$700,000					
					<b>Future Funding:</b>	<b>\$0</b>	
					<b>Future Unfunded:</b>	<b>\$0</b>	

<b>Description:</b> The extension of approximately 3150 feet of 12-inch water main along Strawn Road.  <b>Current Status:</b> Project planned for FY22  <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	2,4		2022	2023			
	<b>Eligible for Percent for Arts?</b>				No		
	<b>Current Funding Request:</b>				\$600,000		
	<b>Total Appropriated:</b>				\$0		
	<b>Total City Project Cost:</b>				\$600,000		
	<b>Total Spent To Date:</b>				\$0		
	<b>Remaining Authority To Date:</b>				\$0		
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Ent Rev		\$600,000					
					<b>Future Funding:</b>	<b>\$0</b>	
					<b>Future Unfunded:</b>	<b>\$0</b>	



<p><b>Description:</b> Critical plant improvements coinciding with Carollo Water Plant Expansion Study and Black and Veatch Condition Assessment findings, required to provide appropriate level of redundancy and provide sufficient future capacity. Future phases to be determined based on changes in water demands.</p> <p><b>Current Status:</b> 8/20/21-60% Design is nearing completion. Consultant is preparing alternative treatment analysis and report.</p> <p><b>Justification for Changes:</b></p>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>
	Citywide		2020	2022
	<b>Eligible for Percent for Arts?</b>			No
	<b>Current Funding Request:</b>			\$21,501,763
	<b>Total Appropriated:</b>			\$3,000,000
	<b>Total City Project Cost:</b>			\$24,501,763
	<b>Total Spent To Date:</b>			\$1,475,319
	<b>Remaining Authority To Date:</b>			\$1,524,681

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2018 Water Ballot	\$20,000,000						
Future Ballot	\$3,000,000						
PYA 2018 Ballot - Replumb Influent at WTP - W0211		\$1,201,763					
PYA Ballot		\$150,000					
PYA Ent Revenue - Replumb Influent at WTP - W0211		\$150,000					
					<b>Future Funding:</b>	<b>\$0</b>	
					<b>Future Unfunded:</b>	<b>\$0</b>	

<p><b>Description:</b> Control upgrades for wells and pump stations. Existing control systems have reached their end of life and are no longer supported by the manufacturer.</p> <p><b>Current Status:</b> 8/18/2021 - Variable Frequency Drives and control panels for remaining wells are on order and being manufactured. New flow meters for NE Booster have been delivered and will be installed in the near future. Next project is South Pump Station PLC replacement and controls upgrade.</p> <p><b>Justification for Changes:</b></p>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>
	Citywide		2014	2022
	<b>Eligible for Percent for Arts?</b>			No
	<b>Current Funding Request:</b>			\$300,000
	<b>Total Appropriated:</b>			\$663,352
	<b>Total City Project Cost:</b>			\$963,352
	<b>Total Spent To Date:</b>			\$397,974
	<b>Remaining Authority To Date:</b>			\$265,378

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Bond Proceeds	\$120,000						
Ent Rev	\$300,000	\$100,000	\$100,000	\$100,000			
PYA Ent Rev	\$43,352						
PYA Ent Rev - WTP Reclaim							
Well Mod - W0275	\$200,000						
Future Funding:							\$0
Future Unfunded:							\$0

# Water

16" Main - Barberry to Worley - 4,300 FT - W0244

3-5 Years

1495

<b>Description:</b> 16" Water Main from Barberry to Worley, crossing I-70 then along Silvey St. forming a loop closure.  <b>Current Status:</b> Project proposed in FY24-25         <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	1, 2		2024	2025			
	<b>Eligible for Percent for Arts?</b>			No			
	<b>Current Funding Request:</b>			\$1,400,000			
	<b>Total Appropriated:</b>			\$0			
	<b>Total City Project Cost:</b>			\$1,400,000			
	<b>Total Spent To Date:</b>			\$0			
	<b>Remaining Authority To Date:</b>			\$0			
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Future Ballot				\$700,000	\$700,000		
					<b>Future Funding:</b>	<b>\$0</b>	
					<b>Future Unfunded:</b>	<b>\$0</b>	

# Water

16" Transmission Main to Prathersville Tank-W0242

3-5 Years

1493

<b>Description:</b> West Ash Pump Station North to Prathersville Tank, Transmission Main identified and recommended in 2008 Jacobs Eng Long Range Study.  <b>Current Status:</b> Proposed     <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	1, 2		2024	2024			
	<b>Eligible for Percent for Arts?</b>			No			
	<b>Current Funding Request:</b>			\$2,500,000			
	<b>Total Appropriated:</b>			\$0			
	<b>Total City Project Cost:</b>			\$2,500,000			
	<b>Total Spent To Date:</b>			\$0			
	<b>Remaining Authority To Date:</b>			\$0			
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Future Ballot				\$2,500,000			
					<b>Future Funding:</b>		<b>\$0</b>
					<b>Future Unfunded:</b>		<b>\$0</b>

<b>Description:</b> New Elevated Storage Tank identified in Jacobs Eng 2015 Long Range Study.  <b>Current Status:</b> Project proposed FY24-25  <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>
	2		2024	2025
	<b>Eligible for Percent for Arts?</b>			No
	<b>Current Funding Request:</b>			\$3,000,000
	<b>Total Appropriated:</b>			\$0
	<b>Total City Project Cost:</b>			\$3,000,000
	<b>Total Spent To Date:</b>			\$0
	<b>Remaining Authority To Date:</b>			\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Future Ballot				\$500,000	\$2,500,000		
					<b>Future Funding:</b>	<b>\$0</b>	
					<b>Future Unfunded:</b>	<b>\$0</b>	

<p><b>Description:</b> Construction of new Alluvial Wells No. 19 and 20 in the McBaine Well Field.</p> <p><b>Current Status:</b> Proposed for FY24. Will re-evaluate need as necessary.</p> <p><b>Justification for Changes:</b></p>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>
	Citywide		2024	2025
	<b>Eligible for Percent for Arts?</b>			No
	<b>Current Funding Request:</b>			\$2,400,000
	<b>Total Appropriated:</b>			\$0
	<b>Total City Project Cost:</b>			\$2,400,000
	<b>Total Spent To Date:</b>			\$0
	<b>Remaining Authority To Date:</b>			\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Future Ballot				\$700,000	\$700,000	\$500,000	\$500,000
					<b>Future Funding:</b>	<b>\$0</b>	
					<b>Future Unfunded:</b>	<b>\$0</b>	

# Water

Brown Station Rd - Stark Av to Mojave Ct - W0241

3-5 Years

1492

<b>Description:</b> Water Main in conjunction with roadway improvements  <b>Current Status:</b> Project timing reevaluated, proposed for FY23  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>				
	3	2023	2024				
	<b>Eligible for Percent for Arts?</b>		No				
	<b>Current Funding Request:</b>		\$1,035,000				
	<b>Total Appropriated:</b>		\$0				
	<b>Total City Project Cost:</b>		\$1,035,000				
	<b>Total Spent To Date:</b>		\$0				
	<b>Remaining Authority To Date:</b>		\$0				
Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Unfunded			\$1,035,000				
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

<b>Description:</b> Replace / Upgrade approx. 7120 ft. of 2", 3", and 4" main along Gibbs Road/Dawn Drive.  <b>Current Status:</b> Project Proposed for FY25. Project continually evaluated based on development in the area.  <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	2, Outside City		2025	2025			
	<b>Eligible for Percent for Arts?</b>			No			
	<b>Current Funding Request:</b>			\$1,424,000			
	<b>Total Appropriated:</b>			\$0			
	<b>Total City Project Cost:</b>			\$1,424,000			
	<b>Total Spent To Date:</b>			\$0			
	<b>Remaining Authority To Date:</b>			\$0			
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Ent Rev					\$1,424,000		
					<b>Future Funding:</b>		<b>\$0</b>
					<b>Future Unfunded:</b>		<b>\$0</b>



## 1502

## 1503

<p><b>Description:</b> Critical plant improvements coinciding with Carollo Water Plant Expansion Study and Black and Veatch COndition Asssessment findings, required to provide appropriate level of redundancy and provide sufficient future capacity. Future phases to be determined based on changes in water demands</p> <p><b>Current Status:</b> Future project</p> <p><b>Justification for Changes:</b></p>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>
	Citywide		2026	2028
	<b>Eligible for Percent for Arts?</b>			No
	<b>Current Funding Request:</b>			\$35,000,000
	<b>Total Appropriated:</b>			\$0
	<b>Total City Project Cost:</b>			\$35,000,000
	<b>Total Spent To Date:</b>			\$0
	<b>Remaining Authority To Date:</b>			\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Future Ballot						\$5,000,000	\$15,000,000
						<b>Future Funding:</b>	<b>\$15,000,000</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

# Electric Capital Projects

## Planning

The Capital Improvements Plan (CIP) Budget is updated annually. The CIP is a multi-year plan for capital expansion and replacement of aging facilities and infrastructure. As part of CIP preparation, the electric system is evaluated for adequacy and replacement requirements. The engineering staff of the electric utility develops recommendations for the CIP after consultation with the electric distribution and electric production staff. These recommendations then go through a review process that includes the Director of Water & Light, the City Manager, the Columbia Water & Light Advisory Board (a citizen advisory board), and finally the Columbia City Council.

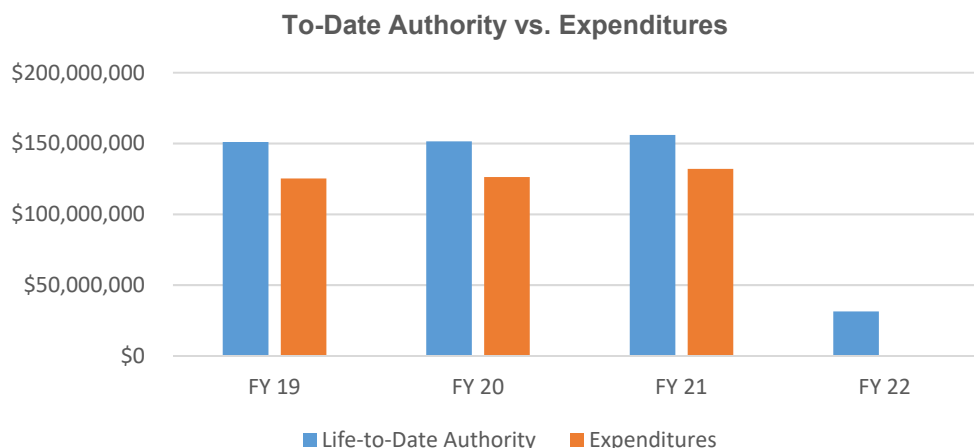
Various evaluation tools are utilized to make the recommendations outlined in the annual CIP. This includes evaluation of circuit loading after system peak; evaluation of customer growth patterns; communication with inter-connected systems; and, evaluation of the need to upgrade lower voltage lines and/or replace older lines due to a history of faults.

In addition, an active preventive maintenance program is in place that can identify problem areas that may require inclusion in the CIP. This includes:

- 1.) Formal monthly inspections of electric substations.
- 2.) Periodic oil testing of distribution transformers and other major equipment.
- 3.) Infra-red scans of electric substations every six months.
- 4.) Infra-red scans of transformers at large industrial customers annually.
- 5.) Eleven tree-trimming crews to maintain clearances on overhead lines.

## Funding

Funding for the electric CIP program is a combination of revenue bonds and enterprise revenue. This will vary based on the size and timing of projects. The last multi-year revenue bond was passed by voters in 2015. Funds from the initial sale of bonds were appropriated to projects in FY 2015 and FY 2016. Some major projects that were intended to be funded with the first sale of bonds have been postponed for further review. Rather than selling the remainder of the bonds authorized by voters, funds will be moved from these projects to projects that were initially intended to be funded by the second sale of bonds. Subsequently funds will be moved back to the initial projects when the projects move forward and the second bond sale occurs. Funding for several annual projects will come from enterprise revenue.



### Capital Projects Authority

	Actual FY 2019	Actual FY 2020	Anticipated FY 2021	Proposed FY 2022
<b>Total Life to Date Authority</b>	<b>\$151,071,882</b>	<b>\$151,531,774</b>	<b>\$155,994,562 *</b>	<b>\$31,367,722 ***</b>
Prior Year Expenditures	\$119,932,524	\$120,089,345	\$126,026,851	
Current Year Expenditures	\$5,368,145	\$6,146,846	\$6,027,998 **	
Encumbrances	\$1,524,974	\$274,705	\$1,021,991 *	
<b>Total Remaining Authority</b>	<b>\$24,246,239</b>	<b>\$25,020,878</b>	<b>\$22,917,722</b>	

\* This is current as of September 2021

\*\* Estimate from department

\*\*\* Includes FY 22 budget request of \$8,450,000

Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

### Fiscal Impact

This includes the major capital improvements that are outlined in our Capital Improvement Program. Funding for Electric Capital Projects primarily comes from Enterprise Revenue generated by the Electric Utility.

Due to the significant delay in the major substation and transmission projects and the requirement to spend down funds from the bond sale, transfers between enterprise funded projects and bond funded projects may be necessary to ensure bond funds are spent within the required time period.

### 13.8 kV System - New Commercial Services- E0117

556

<b>Description:</b> This is an on-going project to install electric lines in new commercial developments.  <b>Current Status:</b> On-going project to address commercial development.  <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	Citywide						
	<b>Eligible for Percent for Arts?</b>				No		
	<b>Current Funding Request:</b>				\$4,800,000		
	<b>Total Appropriated:</b>				\$12,906,442		
	<b>Total City Project Cost:</b>				\$17,706,442		
	<b>Total Spent To Date:</b>				\$12,581,666		
	<b>Remaining Authority To Date:</b>				\$324,776		
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
2006 Ballot	\$3,700,000						
Ent Rev	\$8,600,000	\$800,000	\$800,000	\$800,000	\$800,000	\$800,000	\$800,000
PYA Ent Rev	\$606,442						
					<b>Future Funding:</b>		<b>\$0</b>
					<b>Future Unfunded:</b>		<b>\$0</b>

## 13.8 kV System - New Residential Services - E0116

564

<b>Description:</b> This is an on-going project to install electric lines in new residential developments.  <b>Current Status:</b> This is an on-going project to install electric lines in new residential developments.  <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	Citywide						
	<b>Eligible for Percent for Arts?</b>		No				
	<b>Current Funding Request:</b>		\$3,000,000				
	<b>Total Appropriated:</b>		\$9,635,000				
	<b>Total City Project Cost:</b>		\$12,635,000				
	<b>Total Spent To Date:</b>		\$8,726,025				
	<b>Remaining Authority To Date:</b>		\$908,975				
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
2006 Ballot	\$4,850,000						
Ent Rev	\$5,900,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000
PYA - various	\$-1,040,000						
PYA Ent Rev	\$-75,000						
<b>Future Funding:</b>						<b>\$0</b>	
<b>Future Unfunded:</b>						<b>\$0</b>	

## Electric

13.8 kV System Automation - E0200

ANNUAL

1893

<b>Description:</b> Pilot program to install and upgrade existing systems and meters as part of a automatic metering infrastructure and associated communications program.  <b>Current Status:</b> 7/7/21 - Pilot automated capacitor banks have been installed and are being evaluated.  <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>
	Citywide			
	<b>Eligible for Percent for Arts?</b>			No
	<b>Current Funding Request:</b>			\$300,000
	<b>Total Appropriated:</b>			\$646,637
	<b>Total City Project Cost:</b>			\$946,637
	<b>Total Spent To Date:</b>			\$332,805
	<b>Remaining Authority To Date:</b>			\$313,831

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev	\$400,000	\$100,000	\$100,000	\$100,000			
PYA Ent Rev	\$246,637						
					<b>Future Funding:</b>	<b>\$0</b>	
					<b>Future Unfunded:</b>	<b>\$0</b>	

## Electric

13.8 kV Underground System Replacement - E0107

ANNUAL

562

<b>Description:</b> On-going project to maintain existing underground electric system.  <b>Current Status:</b> 4-13-2020: moved budgeted funds to O&M budget for FY 2021  On-going project for maint. of existing underground electric distribution system.  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>
	Citywide		
	<b>Eligible for Percent for Arts?</b>		No
	<b>Current Funding Request:</b>		\$250,000
	<b>Total Appropriated:</b>		\$3,088,269
	<b>Total City Project Cost:</b>		\$3,338,269
	<b>Total Spent To Date:</b>		\$3,092,706
	<b>Remaining Authority To Date:</b>		\$-4,437

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2006 Ballot	\$800,000						
2015 Electric Bond	\$500,000		\$250,000				
Ent Rev	\$1,158,269						
PYA - various	\$130,000						
PYA 2015 Ballot	\$500,000						
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

# Electric

161 & 69 kV Transformer Replacement - E0192

ANNUAL

1776

## Description:

Project to replace substation transformers. Substation transformers can last 40 years; however, they cost in excess of \$500,000 each. This project is to fund periodic replacement of old transformers and to insure one spare is always available.

## Current Status:

7/7/2021 - Design and procurement to replace a transformer at Hinkson Creek Substation has been begun.

## Justification for Changes:

### Ward

### Begin Design

### Begin Construction

Citywide

Eligible for Percent for Arts?

No

Current Funding Request:

\$4,100,000

Total Appropriated:

\$471,000

Total City Project Cost:

\$4,571,000

Total Spent To Date:

\$471,000

Remaining Authority To Date:

\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2015 Electric Bond	\$600,000		\$600,000				
Ent Rev		\$500,000		\$500,000	\$500,000	\$500,000	\$500,000
PYA 2015 Ballot	\$600,000						
PYA Ent Rev	\$-729,000						
Future Funding:						\$1,000,000	
Future Unfunded:						\$0	

## Electric

161&amp;69 kV Transmission System Replacement - E0101

ANNUAL

567

<b>Description:</b> On-going project to replace the electric transmission system.  <b>Current Status:</b> 8/21/20 Moving budgeted funds to O&M budget for FY 2021  On-going project to replace the electric transmission system.  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>
	Citywide		
	<b>Eligible for Percent for Arts?</b>		No
	<b>Current Funding Request:</b>		\$100,000
	<b>Total Appropriated:</b>		\$3,670,000
	<b>Total City Project Cost:</b>		\$3,770,000
	<b>Total Spent To Date:</b>		\$3,593,474
	<b>Remaining Authority To Date:</b>		\$76,526

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2006 Ballot	\$1,000,000						
2015 Electric Bond	\$200,000		\$100,000				
Ent Rev	\$1,250,000						
PYA - various	\$1,020,000						
PYA 2015 Ballot	\$200,000						
Future Funding:							\$0
Future Unfunded:							\$0

## Electric

Contingency Funds from Bonds - E0009

ANNUAL

557

**Description:**

No funds will be spent directly from this project. This is an on-going project to allocate bond funds that can be used when other projects do not have sufficient funds due to cost increases or unforeseen events. It is anticipated that funds will be transferred to other projects as needed.

**Current Status:**

Funding For Additional Projects That Develop During Bond Period

**Justification for Changes:****Ward****Begin  
Design****Begin  
Construction**

Citywide

**Eligible for Percent for Arts?**

No

**Current Funding Request:**

\$900,000

**Total Appropriated:**

\$0

**Total City Project Cost:**

\$900,000

**Total Spent To Date:**

\$0

**Remaining Authority To Date:**

\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2006 Ballot	\$905,396						
2015 Electric Bond	\$1,100,000		\$900,000				
PYA 2006 Ballot	<del>\$905,396</del>						
PYA 2015 Ballot	<del>\$-1,100,000</del>						
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

## Electric

Conversion of Overhead to Underground - E0027

ANNUAL

555

<div><b>Description:</b> On-going project to convert existing overhead system to underground. Most of the funds will be moved to specific projects. Some funds will remain to cover opportunities that come up with development or redevelopment.</div> <div><b>Current Status:</b> On-going project to convert existing overhead system to underground.</div> <div><b>Justification for Changes:</b></div>	<b>Ward</b>		<b>Begin Design</b>		<b>Begin Construction</b>		
	Citywide						
	<b>Eligible for Percent for Arts?</b>		No				
	<b>Current Funding Request:</b>		\$4,000,000				
	<b>Total Appropriated:</b>		\$12,019,432				
	<b>Total City Project Cost:</b>		\$16,019,432				
	<b>Total Spent To Date:</b>		\$11,600,962				
	<b>Remaining Authority To Date:</b>		\$418,470				
Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2006 Ballot	\$1,101,500						
Ent Rev	\$3,348,500	\$800,000	\$800,000	\$800,000	\$800,000	\$800,000	
PYA - various	\$7,019,432						
PYA Ent Rev	\$550,000						
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

## Electric

## Fiber Optic System Additions - E0082

ANNUAL

560

**Description:**

On-going project to expand and improve the fiber optic system.

**Current Status:**

On-going project to expand and improve the fiber optic system.

**Justification for Changes:****Ward****Begin  
Design****Begin  
Construction**

Citywide

**Eligible for Percent for Arts?**

No

**Current Funding Request:**

\$500,000

**Total Appropriated:**

\$3,399,166

**Total City Project Cost:**

\$3,899,166

**Total Spent To Date:**

\$3,244,318

**Remaining Authority To Date:**

\$154,848

<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Ent Rev	<b>\$1,745,000</b>	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	
PYA Ent Rev	<b>\$1,654,166</b>						
<b>Future Funding:</b>							<b>\$0</b>
<b>Future Unfunded:</b>							<b>\$0</b>

## Electric

MPP: elimination of obsolete equipment- E0208

ANNUAL

2102

<b>Description:</b> Multi-year project to eliminate obsolete portions of the Municipal Power Plant (MPP) that are no longer in service, including asbestos abatement and removal of out of service equipment.  <b>Current Status:</b> 09-21-2021 - Dismantling of west cooling towers is on-going.  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>				
	Citywide	2020	2021				
	<b>Eligible for Percent for Arts?</b>			No			
	<b>Current Funding Request:</b>			\$600,000			
	<b>Total Appropriated:</b>			\$900,000			
	<b>Total City Project Cost:</b>			\$1,500,000			
	<b>Total Spent To Date:</b>			\$532,098			
	<b>Remaining Authority To Date:</b>			\$367,902			
Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev	\$900,000	\$300,000	\$300,000				
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

# Electric

## New & Replace Transformers & Capacitors - E0021

ANNUAL

559

### Description:

On-going project to purchase required transformers and capacitors for electric system expansion and replace existing. Anticipate replacement of 2% of installed kva annually and adding 3% of installed kva annually.

### Current Status:

On-going project to purchase system transformers and capacitors. Continued funding required which will vary based on replacement requirements and growth patterns.

### Justification for Changes:

#### Ward

#### Begin Design

#### Begin Construction

Citywide

Eligible for Percent for Arts?

No

Current Funding Request:

\$3,850,000

Total Appropriated:

\$21,245,081

Total City Project Cost:

\$25,095,081

Total Spent To Date:

\$21,229,311

Remaining Authority To Date:

\$15,770

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2006 Ballot	\$5,709,600						
2015 Electric Bond	\$1,400,000		\$800,000				
Ent Rev	\$2,978,000	\$800,000	\$450,000	\$450,000	\$450,000	\$450,000	\$450,000
PYA - various	\$9,557,481						
PYA 2015 Ballot	\$1,600,000						
Future Funding:							\$0
Future Unfunded:							\$0

# Electric

New 13.8 kV Substation Feeder Additions - E0115

ANNUAL

566

## Description:

This is an on-going project to plan major electrical feeders from substations. Once identified, specific projects will be established with the identifier "Substation Feeder". Installation of electric lines for City projects will be done under this project, as will small projects requiring moving existing lines for street and highway projects.

## Current Status:

On-going project to plan extend major electrical feeders from substations.

## Justification for Changes:

## Ward

## Begin Design

## Begin Construction

Citywide

Eligible for Percent for Arts?

No

Current Funding Request:

\$5,600,000

Total Appropriated:

\$8,147,294

Total City Project Cost:

\$13,747,294

Total Spent To Date:

\$7,925,149

Remaining Authority To Date:

\$222,145

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2006 Ballot	\$3,762,000						
Ent Rev	\$3,500,000	\$1,600,000	\$800,000	\$800,000	\$800,000	\$800,000	\$800,000
PYA - various	\$2,020,800						
PYA Ent Rev	\$-1,135,506						
Future Funding:							\$0
Future Unfunded:							\$0

## Protective Relay Upgrade - E0145

984

[www.CoMo.gov](http://www.CoMo.gov)

## Electric

Relocation of 13.8 kV System for Streets - E0199

ANNUAL

1847

<b>Description:</b> Track costs associated with relocation of electric distribution lines for streets and other projects.  <b>Current Status:</b> Ongoing project to relocate electric facilities in conflict with future street improvements.  <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>
	Citywide			
	<b>Eligible for Percent for Arts?</b>		No	
	<b>Current Funding Request:</b>		\$1,000,000	
	<b>Total Appropriated:</b>		\$1,450,000	
	<b>Total City Project Cost:</b>		\$2,450,000	
	<b>Total Spent To Date:</b>		\$1,236,252	
	<b>Remaining Authority To Date:</b>		\$213,748	

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev	\$1,300,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	
PYA Ent Rev	\$150,000						
Future Funding:							\$0
Future Unfunded:							\$0

## Electric

Replace 13.8 kV Switchgear at Substations - E0189

ANNUAL

1773

<b>Description:</b> This project will upgrade switchgear in substations.  <b>Current Status:</b> 4-13-2020: Moved budgeted funds to O&M for FY 2021 (ST)  07-07-2021: Design and procurement of equipment for switchgear replacement at Hinkson Creek Substation underway.  <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	Citywide						
	<b>Eligible for Percent for Arts?</b>					No	
	<b>Current Funding Request:</b>					\$1,750,000	
	<b>Total Appropriated:</b>					\$0	
	<b>Total City Project Cost:</b>					\$1,750,000	
	<b>Total Spent To Date:</b>					\$0	
	<b>Remaining Authority To Date:</b>					\$0	

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2015 Electric Bond			\$350,000				
Ent Rev		\$200,000		\$200,000	\$200,000	\$200,000	\$200,000
PYA 2015 Ballot							
					<b>Future Funding:</b>	<b>\$400,000</b>	
					<b>Future Unfunded:</b>	<b>\$0</b>	

# Electric

Replace 69 & 161 kV Circuit Breakers - E0153

ANNUAL

1109

<b>Description:</b> Annual project would replace old technology circuit breakers on 69kV and 161kV lines at all substations.	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>
	Citywide		
	<b>Eligible for Percent for Arts?</b>		No
	<b>Current Funding Request:</b>		\$1,500,000
	<b>Total Appropriated:</b>		\$1,219,000
	<b>Total City Project Cost:</b>		\$2,719,000
	<b>Total Spent To Date:</b>		\$802,585
	<b>Remaining Authority To Date:</b>		\$416,415
<b>Current Status:</b> On-going project to replace old circuit breakers on 69kV and 161kV lines.			
<b>Justification for Changes:</b>			

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev	\$1,000,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000
PYA 2015 Ballot	\$500,000						
PYA Ent Rev	\$-281,000						
Future Funding:							\$0
Future Unfunded:							\$0

# Electric

Secondary Electric System for New Services - E0053

ANNUAL

563

## Description:

On-going project to install new electric services. Funded annually to meet growth. funds are used for service drops, meters and metering connections.

## Current Status:

On-going project to install new electric services.

## Justification for Changes:

### Ward

### Begin Design

### Begin Construction

Citywide

Eligible for Percent for Arts?

No

Current Funding Request:

\$5,250,000

Total Appropriated:

\$20,097,298

Total City Project Cost:

\$25,347,298

Total Spent To Date:

\$19,288,197

Remaining Authority To Date:

\$809,101

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2006 Ballot	\$2,400,000						
Ent Rev	\$9,650,000	\$750,000	\$750,000	\$750,000	\$1,000,000	\$1,000,000	\$1,000,000
PYA Ent Rev	\$8,047,298						
Future Funding:							\$0
Future Unfunded:							\$0

## Electric

## Street Light Additions and Replacements - E0052

ANNUAL

565

<b>Description:</b> On-going project to replace existing street lights and install new street lights.  <b>Current Status:</b> On-going project to replace existing street lights and install new street lights.  <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	Citywide						
	<b>Eligible for Percent for Arts?</b>		No				
	<b>Current Funding Request:</b>		\$750,000				
	<b>Total Appropriated:</b>		\$5,256,651				
	<b>Total City Project Cost:</b>		\$6,006,651				
	<b>Total Spent To Date:</b>		\$5,129,820				
	<b>Remaining Authority To Date:</b>		\$126,831				
Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2006 Ballot	\$600,000						
Ent Rev	\$1,460,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	
PYA - various	\$2,848,651						
PYA Ent Rev	\$348,000						
					<b>Future Funding:</b>		<b>\$0</b>
					<b>Future Unfunded:</b>		<b>\$0</b>

2100

## Black Start Generation at MPP - E0206

2101

<b>Description:</b> Install diesel powered generator to provide for black start capabilities at the Municipal Power Plant.           <b>Current Status:</b> Future project           <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>
	Citywide	2022	2023
	<b>Eligible for Percent for Arts?</b>		No
	<b>Current Funding Request:</b>		\$1,000,000
	<b>Total Appropriated:</b>		\$0
	<b>Total City Project Cost:</b>		\$1,000,000
	<b>Total Spent To Date:</b>		\$0
	<b>Remaining Authority To Date:</b>		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Future Ballot			\$1,000,000				
Future Funding:							\$0
Future Unfunded:							\$0

## Electric

Business Loop 70 - Phase 5 Undergrounding - E0140

1-2 Years

689

<p><b>Description:</b> Business Loop 70 project to convert 3,600 feet of overhead line to underground between Providence Rd and College Ave.</p> <p><b>Current Status:</b> 8/18/21 We should have a green light to begin work on this project by the start of the fiscal year. The Loop CID is working with MODOT and with ES&amp;S to refine their sidewalk &amp; bicycle lane plans. It may be difficult for Centurylink to find the funding needed to participate in any undergrounding of their lines.</p> <p><b>Justification for Changes:</b></p>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>
	1, 3		2022	2023
	<b>Eligible for Percent for Arts?</b>			No
	<b>Current Funding Request:</b>			\$2,450,000
	<b>Total Appropriated:</b>			\$0
	<b>Total City Project Cost:</b>			\$2,450,000
	<b>Total Spent To Date:</b>			\$0
	<b>Remaining Authority To Date:</b>			\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev		\$100,000	\$2,350,000				
Future Funding:						\$0	
Future Unfunded:						\$0	

## Electric

Business Loop 70 - Phase 6 Undergrounding - E0141

1-2 Years

690

<b>Description:</b> Business Loop 70 project to convert overhead line to underground, between College Ave and Power Plant.  <b>Current Status:</b> Proposed project     <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	1, 3		2022	2023			
	<b>Eligible for Percent for Arts?</b>			No			
	<b>Current Funding Request:</b>			\$1,500,000			
	<b>Total Appropriated:</b>			\$0			
	<b>Total City Project Cost:</b>			\$1,500,000			
	<b>Total Spent To Date:</b>			\$0			
	<b>Remaining Authority To Date:</b>			\$0			
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Ent Rev			\$100,000	\$1,400,000			
					<b>Future Funding:</b>	<b>\$0</b>	
					<b>Future Unfunded:</b>	<b>\$0</b>	

## Electric

## Electric Meter Replacement E0215

1-2 Years

2153

<b>Description:</b> Replace electric meters with Advanced Metering Infrastructure (AMI).  <b>Current Status:</b> Proposed project  <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	Citywide		2022	2022			
	<b>Eligible for Percent for Arts?</b>				No		
	<b>Current Funding Request:</b>				\$8,000,000		
	<b>Total Appropriated:</b>				\$0		
	<b>Total City Project Cost:</b>				\$8,000,000		
	<b>Total Spent To Date:</b>				\$0		
	<b>Remaining Authority To Date:</b>				\$0		
Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev			\$8,000,000				
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

## Electric

Future Substation Transformer &amp; Switchgear - E0184

1-2 Years

1601

**Description:**

Project to install additional substation transformer. Electrical load is approaching available capacity. Additional transformation is necessary to serve existing load provide redundancy.

**Current Status:**

Continue to re-evaluate the optimal location for the installation of transformer while funding is accumulating. It is estimated that it will take ~\$1 Million.

**Justification for Changes:****Ward****Begin  
Design****Begin  
Construction**

4

2022

2023

**Eligible for Percent for Arts?**

No

**Current Funding Request:**

\$800,000

**Total Appropriated:**

\$700,000

**Total City Project Cost:**

\$1,500,000

**Total Spent To Date:**

\$0

**Remaining Authority To Date:**

\$700,000

<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Ent Rev	<b>\$700,000</b>	\$300,000	\$500,000				
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

## Landfill Gas Generator #4 - E0175

## 1-2 Years

1584

<b>Description:</b> Project to install last generator in space available at Landfill Gas Generation site.  <b>Current Status:</b> 09-21-2021 - Council has authorized project. A design-build RFP is being drafted by staff, which will be turned over to Purchasing in October.  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>
	Citywide	2018	2022
	<b>Eligible for Percent for Arts?</b>		No
	<b>Current Funding Request:</b>		\$650,000
	<b>Total Appropriated:</b>		\$1,350,000
	<b>Total City Project Cost:</b>		\$2,000,000
	<b>Total Spent To Date:</b>		\$21,193
	<b>Remaining Authority To Date:</b>		\$1,328,807

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev		\$650,000					
PYA 2015 Ballot	\$1,350,000						
Future Funding:						\$0	
Future Unfunded:						\$0	

## Electric

Upgrade of Energy Management System - E0216

1-2 Years

2233

<b>Description:</b> Project to purchase new computer hardware and install new software for existing Energy Management System. The computer hardware is approaching end of life and requires replacement. Several new software upgrades are available that will improve the ability for CWL to operate the electric grid effectively.  <b>Current Status:</b> 8/18/2021 - This project is being run through the PMO office. RFPs for computer equipment are being developed. Contract language between the City and EMS vendor for implementation services is ongoing.  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>				
	Citywide	2021	2022				
	<b>Eligible for Percent for Arts?</b>		No				
	<b>Current Funding Request:</b>		\$250,000				
	<b>Total Appropriated:</b>		\$1,000,000				
	<b>Total City Project Cost:</b>		\$1,250,000				
	<b>Total Spent To Date:</b>		\$0				
<b>Remaining Authority To Date:</b>		\$1,000,000					
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Ent Rev	\$1,000,000	\$250,000					
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

Electric

Warehouse & Enclosed Equipment Parking - E0176

1-2 Years

1593

<p><b>Description:</b> Project to construct a new storeroom building for water and electric, including enclosed storage for line trucks and other equipment. Cost would be split 20% water and 80% electric.</p> <p><b>Current Status:</b> 7/7/2021 Project on hold.</p> <p><b>Justification for Changes:</b></p>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	Citywide		2022	2023			
	<b>Eligible for Percent for Arts?</b>			No			
	<b>Current Funding Request:</b>			\$4,400,000			
	<b>Total Appropriated:</b>			\$400,000			
	<b>Total City Project Cost:</b>			\$4,800,000			
	<b>Total Spent To Date:</b>			\$210,410			
	<b>Remaining Authority To Date:</b>			\$189,591			
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Ent Rev	\$400,000						
Unfunded				\$4,400,000			
					<b>Future Funding:</b>	<b>\$0</b>	
					<b>Future Unfunded:</b>	<b>\$0</b>	

# Electric

Brushwood Lake Road Loop Closure - E0185

3-5 Years

1602

<p><b>Description:</b></p> <p>Project to extend three phase 13.8KV electric line on Brushwood Lake Road to provide a loop feed to part of the South West service territory.</p> <p><b>Current Status:</b></p> <p>Proposed Project - This is a project that could be done in the future depending on feeder capacity and the ability to acquire necessary easements.</p> <p><b>Justification for Changes:</b></p>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	5, Outside City		2023	2024			
	<b>Eligible for Percent for Arts?</b>			No			
	<b>Current Funding Request:</b>			\$750,000			
	<b>Total Appropriated:</b>			\$0			
	<b>Total City Project Cost:</b>			\$750,000			
	<b>Total Spent To Date:</b>			\$0			
	<b>Remaining Authority To Date:</b>			\$0			
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Unfunded				\$750,000			
					<b>Future Funding:</b>		<b>\$0</b>
					<b>Future Unfunded:</b>		<b>\$0</b>

# Electric

Extend Hinkson Creek Substation Feeders - E0193

3-5 Years

1837

<b>Description:</b> Project to extend feeders to overloaded areas as needed. Contingent on completion of new south substation.  <b>Current Status:</b> 12/5/2019 - The Integrated Electric Resource and Master Plan Task Force has begun their work on determining the merits of any capital improvement regarding distribution expansion. The Task Force has secured a contract with an engineer in order to assist them in this process.  <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>
	5		2022	2024
	<b>Eligible for Percent for Arts?</b>			No
	<b>Current Funding Request:</b>			\$10,000,000
	<b>Total Appropriated:</b>			\$0
	<b>Total City Project Cost:</b>			\$10,000,000
	<b>Total Spent To Date:</b>			\$0
	<b>Remaining Authority To Date:</b>			\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2015 Electric Bond			\$5,000,000				
Unfunded				\$5,000,000			
Future Funding:							\$0
Future Unfunded:							\$0

## McBaine Substation Upgrades - E0196

1840

<b>Description:</b> Project to upgrade McBaine Substation to allow connection of transmission line from Mill Creek Substation	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>
	Outside City	2024	2025
	<b>Eligible for Percent for Arts?</b>		No
	<b>Current Funding Request:</b>		\$2,500,000
	<b>Total Appropriated:</b>		\$0
	<b>Total City Project Cost:</b>		\$2,500,000
	<b>Total Spent To Date:</b>		\$0
	<b>Remaining Authority To Date:</b>		\$0
	<b>Justification for Changes:</b>		

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Unfunded						\$2,500,000	
						Future Funding:	\$0
						Future Unfunded:	\$0

## Electric

Mill Creek &amp; McBaine Interconnection - E0195

3-5 Years

1839

<b>Description:</b> Third leg of the transmission interconnection project for Mill Creek Substation. This project will connect Mill Creek with McBaine Substation  <b>Current Status:</b> Proposed project  <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	Citywide		2024	2025			
	<b>Eligible for Percent for Arts?</b>			No			
	<b>Current Funding Request:</b>			\$10,000,000			
	<b>Total Appropriated:</b>			\$0			
	<b>Total City Project Cost:</b>			\$10,000,000			
	<b>Total Spent To Date:</b>			\$0			
	<b>Remaining Authority To Date:</b>			\$0			
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Unfunded						\$10,000,000	
<b>Future Funding:</b>						<b>\$0</b>	
<b>Future Unfunded:</b>						<b>\$0</b>	

# Electric

Mill Creek Sub Transmisn Connect to 2 Subs-E0148

3-5 Years

1050

<b>Description:</b> Project to build transmission lines for the interconnection of the proposed Mill Creek Substation with Grindstone & Perche Substations  <b>Current Status:</b> 8/20/20 - Transmission and sub-station related infrastructure is currently being reviewed by the Integrated Electric Resource and Master Plan Task Force and their contractor.  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>
	Citywide	2011	2024
	<b>Eligible for Percent for Arts?</b>		No
	<b>Current Funding Request:</b>		\$8,000,000
	<b>Total Appropriated:</b>		\$7,910,165
	<b>Total City Project Cost:</b>		\$15,910,165
	<b>Total Spent To Date:</b>		\$2,676,791
	<b>Remaining Authority To Date:</b>		\$5,233,374

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2006 Ballot	\$750,000						
2015 Electric Bond	<b>\$10,000,000</b>		\$8,000,000				
Ent Rev	\$675,000						
PYA - various	\$900,000						
PYA 2015 Ballot	<b>\$-5,324,835</b>						
PYA Ent Rev	\$910,000						
<b>Future Funding:</b>							<b>\$0</b>
<b>Future Unfunded:</b>							<b>\$0</b>

# Electric

## Reconfiguration of Substation Feeders-E0201

3-5 Years

1894

<p><b>Description:</b></p> <p>This project is to install new feeders from the new Mill Creek Substation to off-load other substations. Eight existing feeders have been identified were load will be shifted to the new substation.</p> <p><b>Current Status:</b></p> <p>12/5/2019 - The Integrated Electric Resource and Master Plan Task Force has begun their work on determining the merits of any capital improvement regarding transmission expansion. The Task Force has secured a contract with an engineer in order to assist them in this process. The expected time line is 48 weeks.</p> <p><b>Justification for Changes:</b></p>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>
	5		2016	2024
	<b>Eligible for Percent for Arts?</b>			No
	<b>Current Funding Request:</b>			\$4,300,000
	<b>Total Appropriated:</b>			\$2,850,000
	<b>Total City Project Cost:</b>			\$7,150,000
	<b>Total Spent To Date:</b>			\$158,520
	<b>Remaining Authority To Date:</b>			\$2,691,480

<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
2015 Electric Bond	\$2,850,000		\$4,300,000				
Ent Rev	\$2,000,000						
PYA 2015 Ballot	\$-2,000,000						
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

# Electric

UG Distribution Lines in Trans Corridor - E0198

3-5 Years

1845

<p><b>Description:</b> This project is to underground distribution lines in conjunction with the transmission project EL0148.</p> <p><b>Current Status:</b> 12/5/2019 - The Integrated Electric Resource and Master Plan Task Force has begun their work on determining the merits of any capital improvement regarding transmission and distribution expansion. The Task Force has secured a contract with an engineer in order to assist them in this process.</p> <p><b>Justification for Changes:</b></p>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	4, 5, 6		2016	2024			
	<b>Eligible for Percent for Arts?</b>			No			
	<b>Current Funding Request:</b>			\$4,900,000			
	<b>Total Appropriated:</b>			\$100,000			
	<b>Total City Project Cost:</b>			\$5,000,000			
	<b>Total Spent To Date:</b>			\$4,432			
	<b>Remaining Authority To Date:</b>			\$95,569			
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
2015 Electric Bond	\$100,000		\$4,900,000				
					<b>Future Funding:</b>	<b>\$0</b>	
					<b>Future Unfunded:</b>	<b>\$0</b>	

## Electric

## Broadway Undergrounding - E0120

6-10 Years

549

**Description:**

Conversion of overhead electric distribution line to underground, including underground of secondary services, phone and cable from Garth to West on West Broadway, in conjunction with W. Broadway rehabilitation.

**Current Status:**

This project was originally funded at \$2.2 million from 2006 electric bond; however, the planned road project never materialized. Funds have been moved to other high priority projects. This project will be funded from Enterprise Revenue when road project is finalized. Funding shown in FY25 as a place holder.

**Justification for Changes:****Ward****Begin  
Design****Begin  
Construction**

1, 4

2025

2028

**Eligible for Percent for Arts?**

No

**Current Funding Request:**

\$2,200,000

**Total Appropriated:**

\$0

**Total City Project Cost:**

\$2,200,000

**Total Spent To Date:**

\$0

**Remaining Authority To Date:**

\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev					\$2,200,000		
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

## **Sanitary Sewer Utility Capital Projects**

### **Planning**

The Capital Improvements Plan (CIP) Budget is updated annually. The CIP is a multi-year plan for expansion, rehabilitation and replacement of sanitary sewer collection and treatment facilities. As part of preparing the CIP, the sanitary sewer collection and treatment facilities are evaluated for adequacy and replacement requirements. The City Sewer Utility staff develop recommendations for the CIP. These recommendations are then reviewed by the Utilities Director, City Manager and the Columbia City Council.

Various evaluation tools are utilized to make the recommendations outlined in the annual CIP. These include petitions requesting private common collector elimination and sewer district projects, the Integrated Management Plan, modeling the sanitary sewer collection system to evaluate existing system capacity; the impact of proposed development and determination of when collection system improvements are necessary; evaluation of customer growth patterns; communication with the Boone County Regional Sewer District regarding inter-connected systems, and the evaluation of the Columbia Wastewater Treatment Plant facility needs.

Currently, an active preventive maintenance program is in place to identify problem areas that may require inclusion in the CIP. This program includes:

1. Annual inspection of trunk sewers along major creeks to identify any creek bank erosion problems that could affect the sanitary sewer collection system.
2. Sewer structure inspection program to identify sewer structures that need to be repaired or replaced.
3. Internal television inspection of sanitary sewers to identify lines that need to be rehabilitated or replaced.

### **Funding**

Funding for the sanitary sewer utility CIP program is a combination of revenue bonds and enterprise revenue.

In FY 2013, Columbia voters approved a \$32 million ballot issue for the primary purpose of rehabilitating the existing sewer collection system to address inflow and infiltration. This ballot issue also included funding for elimination of private common collector sewers, sewer extension improvements and digester improvements at the Columbia Wastewater Treatment Plant. A cost of service study was conducted in 2014 to determine rates required to sustain and expand the sewer division as the city grows and industry standards and regulations evolve. A cost of service study is currently being conducted to update cost sufficiency and analyses.

In 2018, the City Council adopted the Integrated Management Plan (IMP) for the Sewer and Storm Water Utilities. The goal of the IMP is to develop an adaptable and affordable long-term plan that addresses the City's wastewater and stormwater management needs and meets Clean Water Act requirements. Sewer Utility staff started implementation of the recommendations presented in the IMP and will utilize the recommendations to inform future Sewer Utility CIP budgets. Implementation of the IMP will include rate increases and future bond funding ballot issues that will be presented to Council for approval separately from the annual budget process.

## Major Projects

- In FY 22, the mechanical bar screen project at the Wastewater Treatment Plant Wetland Pump station should be under contract. Staff anticipates using a design build contractor for this major CIP project.

- In FY 22, the Route B Economic Development Sewer Extension project should be constructed..

- In FY 22, staff anticipates approval of the Perche and Hinkson Creeks Wetland and Stream Mitigation Bank from the Army Corps of Engineers. Ultimately this project will provide a significant environmental resource. Capital funding will be used to begin developing the site to meet the requirements of the mitigation bank..

- The CIP projects to be completed or expected to be completed by the end of FY 21 include FY 19 Sewer Main Rehabilitation Project, Phase 5 of PCCE #8 Thilly, Lathrop & Westmount, Phase 3 of PCCE #16 Bingham Rd & West Ridgeley Rd, Phase 3 of PCCE #3 Stewart Medavista, and North Garth Sewer Replacement.

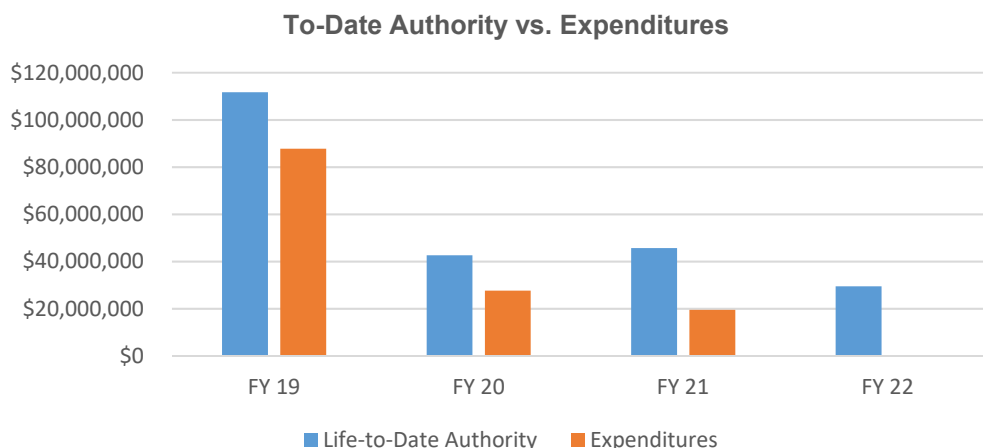
- The CIP projects that are anticipated to be under construction in FY 22 include Sewer Rehabilitation #8, Phase 4 of PCCE #3 Stewart, Ridge, & Medavista, Phase 4 of PCCE #16 Bingham Road & West Ridgeley, PCCE #18 Spring Valley Road, PCCE #21 Stanford, Providence South Sewer Replacement, and Tupelo Larch Sewer Replacement.

- Other CIP projects that are or will be in design and easement acquisition during FY 22 include future phases of future phases of PCCE #3 Stewart, Ridge & Medavista, PCCE #23 Lakeshore Drive and Edgewood Avenue, PCCE #25 Glenwood and Redbud, PCCE #27 Grace Ellen, PCCE #28 Hickory Hill Drive and Sunset Drive, PCCE #30 West Stewart, Edgewood, Westmount, Court and Hickory Sewer Relocation, Highway 63 Connector south of I-70 Sewer Relocation, and Calvert Drive Sewer Replacement.

- The following CIP and PCCE projects will be begin initial survey work during FY 22: PCCE #29 East Sunset Lane, PCCE #31 Oakwood Court, PCCE #35 Richmond Avenue, PCCE #34 Forest Hill Court & Ridge Road.

- The Sewer Utility will continue spending approximately \$3 million each year to address sewer system rehabilitation and inflow and infiltration reduction by "no-dig" methods. These ongoing efforts to reduce inflow and infiltration and rehabilitate our aging sewer infrastructure will transition from being paid by bond funds to operating funds.

- The Utility continues to fund two reimbursement programs to assist property owners with reducing private sources of inflow and infiltration and reducing the occurrence of basement backups due to sewer main surcharges. These programs are the Cost Reimbursement Program for Private Source Inflow and Infiltration Reduction and the Cost Reimbursement Program for the Installation of Pressure Sewers/Backflow Devices or Removal of Plumbing Fixtures.



### Capital Projects Authority

	Actual FY 2019	Actual FY 2020	Anticipated FY 2021	Proposed FY 2022
<b>Total Life to Date Authority</b>	<b>\$111,732,346</b>	<b>\$42,606,145</b>	<b>\$45,673,197 *</b>	<b>\$29,492,153 ***</b>
Prior Year Expenditures	\$85,344,502	\$20,435,646	\$16,339,661	
Current Year Expenditures	\$2,422,301	\$7,172,552	\$3,163,333 **	
Encumbrances	\$8,757,638	\$2,324,201	\$3,723,050 *	
<b>Total Remaining Authority</b>	<b>\$15,207,905</b>	<b>\$12,673,746</b>	<b>\$22,447,153</b>	

\* This is current as of September 2021

\*\* Estimate from department

\*\*\* Includes FY 22 budget request of \$7,045,000

Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

### Fiscal Impact

There was no sewer revenue increase in FY 21. There is no sewer revenue increase proposed for FY 22. In FY 19, the Sewer and Storm Water Utilities received approval from the City Council for the Wastewater and Storm Water Integrated Management Plan. Future operating rate increases will be required to implement and fund the additional maintenance needs outlined in the Wastewater and Stormwater Integrated Management Plan.

Voters approved a \$32.3 million revenue bond issue in November 2013 which has provided funding for several current and past sewer improvement projects. Projects include Inflow and Infiltration reduction efforts, collection system rehabilitation, Waste Water Treatment Plant digester improvements, private common collector elimination (PCCE), and economic development sewer extensions.



## Annual Sewer System Improvements - SW183

ANNUAL

750

<b>Description:</b> Streambank stabilization, Inflow and Infiltration reduction and sewer improvements performed as part of other street or storm water projects.    <b>Current Status:</b> Annual Project      <b>Justification for Changes:</b>	Ward	Begin Design	Begin Construction
	<b>Eligible for Percent for Arts?</b>	No	
	<b>Current Funding Request:</b>	\$3,500,000	
	<b>Total Appropriated:</b>	\$1,918,083	
	<b>Total City Project Cost:</b>	\$5,418,083	
	<b>Total Spent To Date:</b>	\$19,825	
	<b>Remaining Authority To Date:</b>	\$1,898,258	

[illegible]

# Sewer

Calvert Drive Sewer Relocation - SW252

1-2 Years

1698

<b>Description:</b> Relocate a sanitary sewer our from under a building. Coordinate with storm water project (Vandiver/Sylvan)  <b>Current Status:</b> Future project. Dependent on stormwater project.  <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>		<b>Begin Construction</b>		
	3		2021		2022		
	<b>Eligible for Percent for Arts?</b>					No	
	<b>Current Funding Request:</b>					\$260,000	
	<b>Total Appropriated:</b>					\$90,000	
	<b>Total City Project Cost:</b>					\$350,000	
	<b>Total Spent To Date:</b>					\$0	
	<b>Remaining Authority To Date:</b>					\$90,000	
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
2014 Ballot	\$220,000						
Ent Rev	\$90,000	\$260,000					
PYA Ballot	\$-220,000						
					<b>Future Funding:</b>		<b>\$0</b>
					<b>Future Unfunded:</b>		<b>\$0</b>

# Sewer

Hinkson Bnk Stabilization at Clear Creek FM- SW544

1-2 Years

2312

<b>Description:</b> Stabilize Hinkson Creek to protect the 20 inch Clear Creek force main sewer and gravity sewer from failure due to severe bank erosion and mass wasting.  <b>Current Status:</b> Proposed      <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	6		2022	2023			
	<b>Eligible for Percent for Arts?</b>			No			
	<b>Current Funding Request:</b>			\$120,000			
	<b>Total Appropriated:</b>			\$0			
	<b>Total City Project Cost:</b>			\$120,000			
	<b>Total Spent To Date:</b>			\$0			
	<b>Remaining Authority To Date:</b>			\$0			
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Ent Rev		\$120,000					
					<b>Future Funding:</b>		<b>\$0</b>
					<b>Future Unfunded:</b>		<b>\$0</b>

# Sewer

Hwy 63 Connector south of I-70 - SW516

1-2 Years

2041

## Description:

Replacing settled and failed sanitary sewer and casing pipe under HWY 63 connector south of I-70. Significant maintenance issue.

## Current Status:

9/14/2021: Preliminary Design. Virtual IP held 5/25/21 - 6/8/21. PH anticipated October 2021.

## Justification for Changes:

Ward

Begin  
Design

Begin  
Construction

3

2021

2023

Eligible for Percent for Arts?

No

Current Funding Request:

\$190,000

Total Appropriated:

\$265,000

Total City Project Cost:

\$455,000

Total Spent To Date:

\$6,896

Remaining Authority To Date:

\$258,104

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev	\$265,000	\$190,000					
						Future Funding:	\$0
						Future Unfunded:	\$0

# Sewer

NWK-2018-001181 Sewer Mitigation Bank-SW530

1-2 Years

2296

<b>Description:</b> Developing an Army Corps of Engineers Wetland and Stream Mitigation Bank to mitigate for impacts due to infrastructure projects. This project will be used to develop the bank through grading, seeding and planting work.  <b>Current Status:</b> 6/24/21 Preparing comments to Corps for Final Instrument  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>
	4 and 5	2022	2022
	<b>Eligible for Percent for Arts?</b>		No
	<b>Current Funding Request:</b>		\$250,000
	<b>Total Appropriated:</b>		\$0
	<b>Total City Project Cost:</b>		\$250,000
	<b>Total Spent To Date:</b>		\$0
	<b>Remaining Authority To Date:</b>		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev		\$150,000			\$100,000		
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

# Sewer

PCCE # 3 - Stewart & Medavista Ph I - III- SW198

1-2 Years

780

<b>Description:</b> Stewart-Ridge-Medavista Sanitary Sewer project will consist of constructing approximately 4,800 linear feet of gravity sewer mains and will include new private service connections and replacement of service laterals, as required to reconnect the existing structures to the new sewer main. There are fifty-five parcels affected by this project  <b>Current Status:</b> 9/14/2021: Phase 3 nearing end of completion. Phase 4 in anticipated to begin Oct. 15th, 2021. Phase 5 easements being acquired.  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>
	4	2012	2022
	<b>Eligible for Percent for Arts?</b>		No
	<b>Current Funding Request:</b>		\$260,000
	<b>Total Appropriated:</b>		\$1,684,030
	<b>Total City Project Cost:</b>		\$1,944,030
	<b>Total Spent To Date:</b>		\$817,862
	<b>Remaining Authority To Date:</b>		\$866,168

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2008 Ballot	\$574,000						
2014 Ballot	\$100,000						
Ent Rev	\$270,000	\$260,000					
PYA - various	\$160,030						
PYA 2014 Ballot - Ann							
PCCE - SW112	\$380,000						
PYA Ballot	\$200,000						
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

# Sewer

PCCE #18 - Spring Valley Road SW241

1-2 Years

1365

## Description:

Spring Valley Road Sanitary Sewer Improvement Project will consist of constructing approximately 420 feet of gravity sewer main and will include new private service connections and replacement of service laterals required to reconnect the existing structures to the new sewer main. The proposed sewer will replace the existing private common collector sewers in the area.

## Current Status:

8/20/21: Awaiting award through term & supply contract.

## Justification for Changes:

Ward	Begin Design	Begin Construction
4	2017	2022
Eligible for Percent for Arts?		No
Current Funding Request:		\$50,000
Total Appropriated:		\$179,000
Total City Project Cost:		\$229,000
Total Spent To Date:		\$14,052
Remaining Authority To Date:		\$164,948

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2008 Ballot	\$16,350						
2014 Ballot	\$40,000						
Ent Rev	\$30,000	\$50,000					
PYA Ballot	\$92,650						
Future Funding:							\$0
Future Unfunded:							\$0

## Sewer

PCCE #27 - Grace Ellen - SW254

1-2 Years

1606

<b>Description:</b> Replace failing private common collector sewer. Petition project. Regulatory compliance.  <b>Current Status:</b> 8/20/21: Final design.  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>
	2	2016	2022
	<b>Eligible for Percent for Arts?</b>		No
	<b>Current Funding Request:</b>		\$20,000
	<b>Total Appropriated:</b>		\$300,000
	<b>Total City Project Cost:</b>		\$320,000
	<b>Total Spent To Date:</b>		\$35,732
	<b>Remaining Authority To Date:</b>		\$264,268

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2014 Ballot	\$108,000						
Ent Rev		\$20,000					
PYA - various	\$20,000						
PYA 2014 Ballot - Ann PCCE - SW112	\$172,000						
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

# Sewer

PCCE #28 - Hickory Hill Drive & Sunset Drive SW521

1-2 Years

1910

## Description:

Replace failing private common collector sewer.  
Petition project. Regulatory compliance.

## Current Status:

08/20/21: about to order survey

## Justification for Changes:

Ward

Begin  
Design

Begin  
Construction

4

2021

2023

Eligible for Percent for Arts?

No

Current Funding Request:

\$215,000

Total Appropriated:

\$35,000

Total City Project Cost:

\$250,000

Total Spent To Date:

\$0

Remaining Authority To Date:

\$35,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev	\$35,000	\$215,000					
						Future Funding:	\$0
						Future Unfunded:	\$0

## Sewer

## Sewer Rehabilitation #8 - SW527

1-2 Years

2172

**Description:**

Trenchless rehabilitation of existing sewer main.  
Significant maintenance work to meet Integrated  
Management Plan and regulatory requirements.

**Current Status:**

09/27/21 Public Hearing Sept 7, 2021

**Justification for Changes:****Ward****Begin  
Design****Begin  
Construction**

Citywide

2020

2022

**Eligible for Percent for Arts?**

No

**Current Funding Request:**

\$310,909

**Total Appropriated:**

\$1,338,747

**Total City Project Cost:**

\$1,649,656

**Total Spent To Date:**

\$0

**Remaining Authority To Date:**

\$1,338,747

<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
PYA 2014 Ballot - Ann Inflow Infil - SW251	\$142,000						
PYA 2014 Ballot - FBSR -Elm to 6th - SW257	\$179,964						
PYA 2014 Ballot - Sewer Bonds - SW499		\$310,909					
PYA 2014 Ballot - Sewer Main Rehab - SW100	\$903,942						
PYA 2014 Ballot - Swr Main /Manhole Rehab - SW518	\$292,805						
<b>Future Funding:</b>							<b>\$0</b>
<b>Future Unfunded:</b>							<b>\$0</b>

# Sewer

South Providence Sewer Replacement - SW526

1-2 Years

2099

<b>Description:</b> Replace 550 feet of 8-inch sanitary sewer and 335 feet of casing pipe under South Providence Road located between East Nifong Boulevard and Buttonwood Drive due to settlement of the pipe and increased maintenance cost required to keep the line clear.  <b>Current Status:</b> 8/20/21: Final design.  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>				
	5, 6	2020	2022				
	<b>Eligible for Percent for Arts?</b>			No			
	<b>Current Funding Request:</b>			\$90,000			
	<b>Total Appropriated:</b>			\$245,000			
	<b>Total City Project Cost:</b>			\$335,000			
	<b>Total Spent To Date:</b>			\$22,586			
	<b>Remaining Authority To Date:</b>			\$222,414			
Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev	\$245,000	\$90,000					
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

## Sewer

WWTP Mechanical Screens Wetland Pump Station SW520

1-2 Years

2048

### Description:

Add mechanical screens and conveyor, or equivalent system to the wetland pump station to improve performance and safety of the operations.

### Current Status:

09/27/21 IP meeting Oct 6, 2021

### Justification for Changes:

Ward

Begin  
Design

Begin  
Construction

4

2022

2023

Eligible for Percent for Arts?

No

Current Funding Request:

\$2,800,000

Total Appropriated:

\$200,000

Total City Project Cost:

\$3,000,000

Total Spent To Date:

\$0

Remaining Authority To Date:

\$200,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev	\$200,000	\$2,800,000					
						Future Funding:	\$0
						Future Unfunded:	\$0

1909

Sewer			
PCCE #30 - W Stewart, Edgewood, Westmount - SW519	3-5 Years	1908	

Sewer			
PCCE #30 - W Stewart, Edgewood, Westmount - SW519	3-5 Years	1908	

Sewer			
PCCE #30 - W Stewart, Edgewood, Westmount - SW519	3-5 Years	1908	

Sewer			
PCCE #30 - W Stewart, Edgewood, Westmount - SW519	3-5 Years	1908	

<b>Description:</b> Replace failing private common collector sewer. Petition project. Regulatory compliance.	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>
	4	2021	2024
	<b>Eligible for Percent for Arts?</b>		No
	<b>Current Funding Request:</b>		\$340,000
	<b>Total Appropriated:</b>		\$60,000
	<b>Total City Project Cost:</b>		\$400,000
	<b>Total Spent To Date:</b>		\$0
	<b>Remaining Authority To Date:</b>		\$60,000
	<b>Justification for Changes:</b>		
	05/05: Preliminary design		

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev	\$60,000		\$340,000				
Future Funding:							\$0
Future Unfunded:							\$0

# Sewer

PCCE #31 - Oakwood Court-SW531

3-5 Years

1907

<div><b>Description:</b> Replace failing private common collector sewer. Petition project. Regulatory compliance.</div> <div><b>Current Status:</b> Future project.</div> <div><b>Justification for Changes:</b></div>	<div>Ward</div> <div>4</div>		<div>Begin Design</div> <div>2022</div>	<div>Begin Construction</div> <div>2024</div>			
	<div>Eligible for Percent for Arts?</div>		No				
	<div>Current Funding Request:</div>		\$150,000				
	<div>Total Appropriated:</div>		\$0				
	<div>Total City Project Cost:</div>		\$150,000				
	<div>Total Spent To Date:</div>		\$0				
	<div>Remaining Authority To Date:</div>		\$0				
<div>Funding Source</div>	<div>Prior Year Funding</div>	<div>Current Year Budget</div>	<div>FY 2023</div>	<div>FY 2024</div>	<div>FY 2025</div>	<div>FY 2026</div>	<div>FY 2027</div>
Ent Rev		\$30,000	\$120,000				
<div>Future Funding:</div>					\$0		
<div>Future Unfunded:</div>					\$0		

Sewer		
PCCE #34 - Forest Hill Court & Ridge Road -SW533	3-5 Years	1905

Sewer		
PCCE #34 - Forest Hill Court & Ridge Road -SW533	3-5 Years	1905

Sewer		
PCCE #34 - Forest Hill Court & Ridge Road -SW533	3-5 Years	1905

Sewer		
PCCE #34 - Forest Hill Court & Ridge Road -SW533	3-5 Years	1905

<b>Description:</b> Replace failing private common collector sewer. Petition project. Regulatory compliance.	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>
	4	2022	2025
	<b>Eligible for Percent for Arts?</b>		No
	<b>Current Funding Request:</b>		\$375,000
	<b>Total Appropriated:</b>		\$0
	<b>Total City Project Cost:</b>		\$375,000
	<b>Total Spent To Date:</b>		\$0
	<b>Remaining Authority To Date:</b>		\$0
	<b>Justification for Changes:</b>		

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev		\$80,000		\$295,000			
Future Funding:							\$0
Future Unfunded:							\$0

# Sewer

PCCE #35 - Richmond Avenue-SW532

3-5 Years

1904

<div><b>Description:</b> Replace failing private common collector sewer. Petition project. Regulatory compliance.</div> <div><b>Current Status:</b> Future project.</div> <div><b>Justification for Changes:</b></div>	<div>Ward</div> <div>1</div>		<div>Begin Design</div> <div>2022</div>	<div>Begin Construction</div> <div>2024</div>			
	<div>Eligible for Percent for Arts?</div>		No				
	<div>Current Funding Request:</div>		\$170,000				
	<div>Total Appropriated:</div>		\$0				
	<div>Total City Project Cost:</div>		\$170,000				
	<div>Total Spent To Date:</div>		\$0				
	<div>Remaining Authority To Date:</div>		\$0				
<div>Funding Source</div>	<div>Prior Year Funding</div>	<div>Current Year Budget</div>	<div>FY 2023</div>	<div>FY 2024</div>	<div>FY 2025</div>	<div>FY 2026</div>	<div>FY 2027</div>
Ent Rev		\$30,000	\$140,000				
<div>Future Funding:</div>						\$0	
<div>Future Unfunded:</div>						\$0	

## Sewer

PCCE #38 - North Eighth Street-SW534

3-5 Years

1903

<b>Description:</b> Replace failing private common collector sewer. Petition project. Regulatory compliance.          <b>Current Status:</b> Future project.          <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	1		2024	2025			
	<b>Eligible for Percent for Arts?</b>			No			
	<b>Current Funding Request:</b>			\$165,000			
	<b>Total Appropriated:</b>			\$0			
	<b>Total City Project Cost:</b>			\$165,000			
	<b>Total Spent To Date:</b>			\$0			
	<b>Remaining Authority To Date:</b>			\$0			
Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev				\$165,000			
					<b>Future Funding:</b>		<b>\$0</b>
					<b>Future Unfunded:</b>		<b>\$0</b>

Sewer			
PCCE #40-Sunset Dr, ProspectSt, CrestlandAve SW535	3-5 Years	1902	

Sewer			
PCCE #40-Sunset Dr, ProspectSt, CrestlandAve SW535	3-5 Years	1902	

Sewer			
PCCE #40-Sunset Dr, ProspectSt, CrestlandAve SW535	3-5 Years	1902	

Sewer			
PCCE #40-Sunset Dr, ProspectSt, CrestlandAve SW535	3-5 Years	1902	

<b>Description:</b> Replace failing private common collector along Sunset Drive and Crestland Avenue.          <b>Current Status:</b> Future project.          <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>
	4	2023	2026
	<b>Eligible for Percent for Arts?</b>		No
	<b>Current Funding Request:</b>		\$510,000
	<b>Total Appropriated:</b>		\$0
	<b>Total City Project Cost:</b>		\$510,000
	<b>Total Spent To Date:</b>		\$0
	<b>Remaining Authority To Date:</b>		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev			\$45,000		\$465,000		
Future Funding:							\$0
Future Unfunded:							\$0

# Sewer

PCCE #41 - W Stewart Road & West Blvd - SW536

3-5 Years

1901

<b>Description:</b> Replace failing private common collector sewer. Petition project. Regulatory compliance.  <b>Current Status:</b> Future project.  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>
	4	2024	2026
	<b>Eligible for Percent for Arts?</b>		No
	<b>Current Funding Request:</b>		\$195,000
	<b>Total Appropriated:</b>		\$0
	<b>Total City Project Cost:</b>		\$195,000
	<b>Total Spent To Date:</b>		\$0
	<b>Remaining Authority To Date:</b>		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev				\$20,000	\$175,000		
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

## PCCE #42 - W Broadway & Aldeah-SW537

2280

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## PCCE #43 - Rice Road-SW538

### 3-5 Years

2282

<b>Description:</b> Replace failing private common collector sewer. Petition project. Regulatory compliance.          <b>Current Status:</b> Future project.          <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	3		2024	2025			
	<b>Eligible for Percent for Arts?</b>				No		
	<b>Current Funding Request:</b>				\$120,000		
	<b>Total Appropriated:</b>				\$0		
	<b>Total City Project Cost:</b>				\$120,000		
	<b>Total Spent To Date:</b>				\$0		
	<b>Remaining Authority To Date:</b>				\$0		
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Ent Rev				\$45,000	\$75,000		
					<b>Future Funding:</b>	<b>\$0</b>	
					<b>Future Unfunded:</b>	<b>\$0</b>	

# Sewer

Upper Southwest Outfall Relief-SW539

3-5 Years

800

<b>Description:</b> Construct sewer relief to reduce sanitary sewer overflows. Regulatory compliance. Further investigation may reveal more cost effective solution.  <b>Current Status:</b> Future project  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>				
	1	2024	2026				
	<b>Eligible for Percent for Arts?</b>		No				
	<b>Current Funding Request:</b>		\$400,000				
	<b>Total Appropriated:</b>		\$0				
	<b>Total City Project Cost:</b>		\$400,000				
	<b>Total Spent To Date:</b>		\$0				
	<b>Remaining Authority To Date:</b>		\$0				
Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev				\$40,000	\$360,000		
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

# Sewer

White Oak Sewer Relocation-SW540

3-5 Years

2279

<b>Description:</b> Replace and relocate a broken 8" VCP that is 24 feet deep and near an inground pool. Significant maintenance issue.  <b>Current Status:</b> Future project.  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>
	4	2024	2025
	<b>Eligible for Percent for Arts?</b>		No
	<b>Current Funding Request:</b>		\$125,000
	<b>Total Appropriated:</b>		\$0
	<b>Total City Project Cost:</b>		\$125,000
	<b>Total Spent To Date:</b>		\$0
	<b>Remaining Authority To Date:</b>		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev				\$125,000			
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

## Sewer

WWTP I&amp;I Storage-SW541

3-5 Years

2045

<b>Description:</b> To address inflow and infiltration (I&I) issues, there will be a need to add additional storage for wet weather events somewhere in the collection system or at the WWTP. Regulatory compliance.  <b>Current Status:</b> Unfunded Future project.         <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	4		2023	2025			
	<b>Eligible for Percent for Arts?</b>				No		
	<b>Current Funding Request:</b>				\$15,000,000		
	<b>Total Appropriated:</b>				\$0		
	<b>Total City Project Cost:</b>				\$15,000,000		
	<b>Total Spent To Date:</b>				\$0		
	<b>Remaining Authority To Date:</b>				\$0		
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Unfunded			\$1,500,000	\$13,500,000			
					<b>Future Funding:</b>	<b>\$0</b>	
					<b>Future Unfunded:</b>	<b>\$0</b>	

## Sewer

5th to Wilkes Relief Sewer Phase 2-SW542

6-10 Years

2284

<p><b>Description:</b> Extend relief sewer from 6th Street and Hickman Avenue to 7th Street and Wilkes. Basement backups and redevelopment are reasons for work. Project to be coordinated with Hickman to Wilkes Storm Water project.</p> <p><b>Current Status:</b> Future project.</p> <p><b>Justification for Changes:</b></p>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	1		2026	2028			
	<b>Eligible for Percent for Arts?</b>			No			
	<b>Current Funding Request:</b>			\$645,000			
	<b>Total Appropriated:</b>			\$0			
	<b>Total City Project Cost:</b>			\$645,000			
	<b>Total Spent To Date:</b>			\$0			
	<b>Remaining Authority To Date:</b>			\$0			
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Ent Rev							\$267,201
PYA Ent Rev - 5th to Wilkes SW525		\$377,799					
					<b>Future Funding:</b>	<b>\$0</b>	
					<b>Future Unfunded:</b>	<b>\$0</b>	

# Sewer

B-8 Relief Sewer - Rangeline & Vandiver

6-10 Years

794

<b>Description:</b> Replacing and upgrading or adding sewer lines to allow for increased capacity and reduce sanitary sewer overflows. Regulatory compliance and system enhancement.  <b>Current Status:</b> Future project      <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	1, 2, 3		2026	2028			
	<b>Eligible for Percent for Arts?</b>			No			
	<b>Current Funding Request:</b>			\$2,250,000			
	<b>Total Appropriated:</b>			\$0			
	<b>Total City Project Cost:</b>			\$2,250,000			
	<b>Total Spent To Date:</b>			\$0			
	<b>Remaining Authority To Date:</b>			\$0			
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Ent Rev						\$250,000	\$2,000,000
<b>Future Funding:</b>						<b>\$0</b>	
<b>Future Unfunded:</b>						<b>\$0</b>	

# Sewer

B-9 Relief Sewer - Garth & Vandiver

6-10 Years

795

<b>Description:</b> Replacing and upgrading or adding sewer lines to allow for increased capacity and reduce sanitary sewer overflows. Regulatory compliance and system enhancement.  <b>Current Status:</b> Future project      <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	2		2027	2030			
	<b>Eligible for Percent for Arts?</b>			No			
	<b>Current Funding Request:</b>			\$750,000			
	<b>Total Appropriated:</b>			\$0			
	<b>Total City Project Cost:</b>			\$750,000			
	<b>Total Spent To Date:</b>			\$0			
	<b>Remaining Authority To Date:</b>			\$0			
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Ent Rev							\$75,000
					<b>Future Funding:</b>	<b>\$675,000</b>	
					<b>Future Unfunded:</b>	<b>\$0</b>	

# Sewer

FBRS - 4th Street - Elm to Rogers/Broadway -SW258

6-10 Years

1864

<b>Description:</b> Replacing and upgrading sewer lines to allow for increased capacity and reduce sanitary sewer overflows. Regulatory compliance and system enhancement.  <b>Current Status:</b> Unfunded Future project         <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	1		2025	2027			
	<b>Eligible for Percent for Arts?</b>			No			
	<b>Current Funding Request:</b>			\$4,400,000			
	<b>Total Appropriated:</b>			\$0			
	<b>Total City Project Cost:</b>			\$4,400,000			
	<b>Total Spent To Date:</b>			\$0			
	<b>Remaining Authority To Date:</b>			\$0			
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Unfunded					\$400,000	\$4,000,000	
					<b>Future Funding:</b>		<b>\$0</b>
					<b>Future Unfunded:</b>		<b>\$0</b>

## Sewer

Lower Southwest Outfall Relief Sewer - SW261

6-10 Years

798

<b>Description:</b> Replacing and upgrading sewer lines to allow for increased capacity and reduce sanitary sewer overflows. Regulatory compliance. Further evaluation may result in alternate solution at reduced cost.  <b>Current Status:</b> Future project  <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>		<b>Begin Construction</b>		
	4		2025		2027		
	<b>Eligible for Percent for Arts?</b>						No
	<b>Current Funding Request:</b>						\$825,000
	<b>Total Appropriated:</b>						\$0
	<b>Total City Project Cost:</b>						\$825,000
	<b>Total Spent To Date:</b>						\$0
	<b>Remaining Authority To Date:</b>						\$0
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Unfunded					\$75,000	\$750,000	
					<b>Future Funding:</b>		<b>\$0</b>
					<b>Future Unfunded:</b>		<b>\$0</b>

## Sewer

PCCE #44 - Club Ct &amp; Vine St

6-10 Years

2283

<b>Description:</b> Replace failing private common collector sewer. Petition project. Regulatory compliance.          <b>Current Status:</b> Future project.          <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>				
	3	2025	2027				
	<b>Eligible for Percent for Arts?</b>			No			
	<b>Current Funding Request:</b>			\$410,000			
	<b>Total Appropriated:</b>			\$0			
	<b>Total City Project Cost:</b>			\$410,000			
	<b>Total Spent To Date:</b>			\$0			
	<b>Remaining Authority To Date:</b>			\$0			
Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev					\$85,000		\$325,000
					<b>Future Funding:</b>		<b>\$0</b>
					<b>Future Unfunded:</b>		<b>\$0</b>

## Sewer

PCCE #46 Fredora Maupin

6-10 Years

2297

<b>Description:</b> Replace failing private common collector sewer. Petition project. Regulatory compliance.          <b>Current Status:</b> Future project.          <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>				
	4	2026	2027				
	<b>Eligible for Percent for Arts?</b>			No			
	<b>Current Funding Request:</b>			\$385,000			
	<b>Total Appropriated:</b>			\$0			
	<b>Total City Project Cost:</b>			\$385,000			
	<b>Total Spent To Date:</b>			\$0			
	<b>Remaining Authority To Date:</b>			\$0			
Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev						\$45,000	\$340,000
<b>Future Funding:</b>						<b>\$0</b>	
<b>Future Unfunded:</b>						<b>\$0</b>	

# Sewer

PCCE #47 W Ash Street

6-10 Years

2298

<b>Description:</b> Replace failing private common collector sewer. Petition project. Regulatory compliance.  <b>Current Status:</b> Future project.     <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	1		2026	2027			
	<b>Eligible for Percent for Arts?</b>			No			
	<b>Current Funding Request:</b>			\$150,000			
	<b>Total Appropriated:</b>			\$0			
	<b>Total City Project Cost:</b>			\$150,000			
	<b>Total Spent To Date:</b>			\$0			
	<b>Remaining Authority To Date:</b>			\$0			
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Ent Rev						\$25,000	\$125,000
					<b>Future Funding:</b>	<b>\$0</b>	
					<b>Future Unfunded:</b>	<b>\$0</b>	

# Sewer

PCCE #48 S West Blvd

6-10 Years

2299

<b>Description:</b> Replace failing private common collector sewer. Petition project. Regulatory compliance.  <b>Current Status:</b> Future project.     <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	4		2026	2027			
	<b>Eligible for Percent for Arts?</b>			No			
	<b>Current Funding Request:</b>			\$225,000			
	<b>Total Appropriated:</b>			\$0			
	<b>Total City Project Cost:</b>			\$225,000			
	<b>Total Spent To Date:</b>			\$0			
	<b>Remaining Authority To Date:</b>			\$0			
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Ent Rev						\$25,000	\$200,000
					<b>Future Funding:</b>	<b>\$0</b>	
					<b>Future Unfunded:</b>	<b>\$0</b>	

# Sewer

PCCE #49 N William Street

6-10 Years

2300

<b>Description:</b> Replace failing private common collector sewer. Petition project. Regulatory compliance.  <b>Current Status:</b> Future project.     <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>		<b>Begin Construction</b>		
	3		2027		2028		
	<b>Eligible for Percent for Arts?</b>					No	
	<b>Current Funding Request:</b>					\$100,000	
	<b>Total Appropriated:</b>					\$0	
	<b>Total City Project Cost:</b>					\$100,000	
	<b>Total Spent To Date:</b>					\$0	
	<b>Remaining Authority To Date:</b>					\$0	
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Ent Rev							\$25,000
					<b>Future Funding:</b>		<b>\$75,000</b>
					<b>Future Unfunded:</b>		<b>\$0</b>

## Sewer

PCCE #50 N Country Club Dr Club Ct

6-10 Years

2301

<b>Description:</b> Replace failing private common collector sewer. Petition project. Regulatory compliance.          <b>Current Status:</b> Future project.          <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>				
	3	2027	2028				
	<b>Eligible for Percent for Arts?</b>			No			
	<b>Current Funding Request:</b>			\$265,000			
	<b>Total Appropriated:</b>			\$0			
	<b>Total City Project Cost:</b>			\$265,000			
	<b>Total Spent To Date:</b>			\$0			
	<b>Remaining Authority To Date:</b>			\$0			
Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev							\$35,000
						<b>Future Funding:</b>	<b>\$230,000</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

# Sewer

## Upper Bear Creek Sewer Replacement

6-10 Years

1529

<div><b>Description:</b> Replacing and upgrading sewer lines to allow for increased capacity and reduce sanitary sewer overflows. Regulatory compliance and system enhancement.</div> <div><b>Current Status:</b> Future project</div> <div><b>Justification for Changes:</b></div>	<div><b>Ward</b></div> <div>3</div>		<div><b>Begin Design</b></div> <div>2025</div>	<div><b>Begin Construction</b></div> <div>2027</div>			
	<b>Eligible for Percent for Arts?</b>				No		
	<b>Current Funding Request:</b>				\$610,000		
	<b>Total Appropriated:</b>				\$0		
	<b>Total City Project Cost:</b>				\$610,000		
	<b>Total Spent To Date:</b>				\$0		
	<b>Remaining Authority To Date:</b>				\$0		
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Ent Rev					\$60,000	\$550,000	
					<b>Future Funding:</b>	<b>\$0</b>	
					<b>Future Unfunded:</b>	<b>\$0</b>	

## Sewer

## WWTP New Digester Addition

6-10 Years

2049

**Description:**

As WWTP plant flow increases it will be necessary to construct a new digester. All related piping, access and equipment will be required. Regulatory compliance.

**Current Status:**

Unfunded Future project.

**Justification for Changes:****Ward****Begin  
Design****Begin  
Construction**

4

2026

2028

**Eligible for Percent for Arts?**

No

**Current Funding Request:**

\$13,000,000

**Total Appropriated:**

\$0

**Total City Project Cost:**

\$13,000,000

**Total Spent To Date:**

\$0

**Remaining Authority To Date:**

\$0

**Funding Source****Prior Year  
Funding****Current Year  
Budget****FY 2023****FY 2024****FY 2025****FY 2026****FY 2027**

Unfunded

\$1,300,000

**Future Funding:****\$11,700,000****Future Unfunded:****\$11,700,000**

## **Solid Waste Utility Capital Projects**

### **Planning**

The multi-year Capital Improvement Plan (CIP) budget is updated annually. Collections, Recovery and Disposal functions of the utility require facility expansions periodically to account for collections, administrative, material recovery and disposal space needs as well as regulatory compliance requirements. Evaluation for CIP needs is influenced by the quantity of material collected for disposal and recovery, the volume of space available for disposal, and the age/condition of existing facilities.

The Solid Waste Management Master Visioning Plan was developed in summer 2008 to outline a direction for the future. The plan was updated in 2011, 2018 and again in 2019. The visioning plan includes types of collection, equipment, landfill and material recovery programs. A cost of service study was conducted in 2014-2015 to determine rates required to sustain and expand the utility as the City grows and industry standards and regulations evolve. A new cost of service study was initiated in early 2021 and is anticipated to be completed in the fall of 2021.

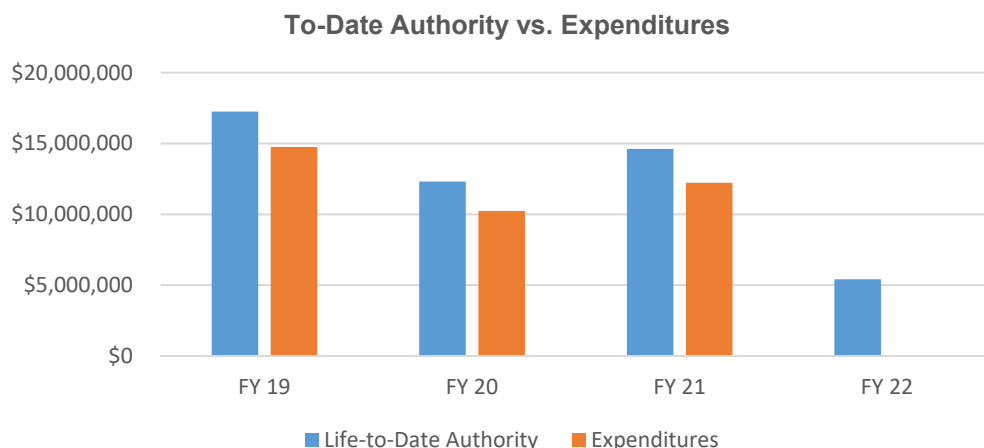
Bioreactor Landfill Cell #6 was completed in December of 2018 and is the last disposal cell that can be constructed within the permitted airspace. The existing permitted landfill disposal area is anticipated to reach capacity between 2026 and 2031. A Landfill Site Master Plan has been completed and was adopted by the Council in April 2018. This master plan identifies how the City's Landfill property can be utilized for future disposal purposes. In October 2018, the utility began the multi-year regulatory process of permitting additional landfill space on the current Columbia Landfill property.

The utility is in the process of constructing two new recycling drop off sites on City owned property and plans to propose additional recycling drop off sites, in an effort to keep pace with the growing use of existing sites. Additionally, a comprehensive evaluation of the utilities' recycling and waste diversion programs is anticipated to begin in 2022.

Due to substantial growth in Solid Waste operations over the past 45 years, the Administration and Collections staff and equipment was relocated to the Landfill in 2017, with the continued expansion of the facilities to better meet the demands of the utility.

### **Funding**

Funding is primarily derived from enterprise revenue. In addition, since the early 1990's the City has taken advantage of available grant funding to expand recovery efforts (recycling, composting, waste minimization).



### Capital Projects Authority

	Actual FY 2019	Actual FY 2020	Anticipated FY 2021	Proposed FY 2022
<b>Total Life to Date Authority</b>	<b>\$17,253,459</b>	<b>\$12,311,510</b>	<b>\$14,621,492 *</b>	<b>\$5,405,703 ***</b>
Prior Year Expenditures	\$14,518,637	\$8,883,872	\$10,227,752	
Current Year Expenditures	\$237,237	\$1,343,880	\$1,991,125 **	
Encumbrances	\$1,136,703	\$173,776	\$150,032 *	
<b>Total Remaining Authority</b>	<b>\$1,360,882</b>	<b>\$1,909,982</b>	<b>\$2,252,583</b>	

\* This is current as of September 2021

\*\* Estimate from department

\*\*\* Includes FY 22 budget request of \$3,153,120

Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

### Fiscal Impact

Funding for Solid Waste Capital Projects primarily comes from Enterprise Revenue generated by the Solid Waste Utility. In FY 22, there is also \$3,120 in funding that comes from Miscellaneous Revenue.

There are no revenue increases proposed in FY 22.

## Solid Waste

## Annual Landfill Gas Recovery Project - RF031

ANNUAL

883

<b>Description:</b> Annual funding for the installation, expansion, improvements and repair of the landfill gas recovery system. The gas recovery system requires annual improvements and repairs to accommodate the continual addition of new trash and the constant settling of the landfill disposals areas.  <b>Current Status:</b> 7/8/21: Annual Project  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>
	3		2014
	<b>Eligible for Percent for Arts?</b>		No
	<b>Current Funding Request:</b>		\$803,120
	<b>Total Appropriated:</b>		\$1,695,947
	<b>Total City Project Cost:</b>		\$2,499,067
	<b>Total Spent To Date:</b>		\$1,454,969
	<b>Remaining Authority To Date:</b>		\$240,978

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev	\$1,925,947	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
Miscellaneous Revenues		\$3,120					
PYA Ent Rev	\$-230,000						
						<b>Future Funding:</b>	<b>\$200,000</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

## Solid Waste

Landfill Heavy Equipment Storage Shelter - RF075

1-2 Years

2096

**Description:**

Constructing a heavy equipment storage shelter for approximately 20 pieces of landfill equipment

**Current Status:**

7/8/21: Proposed project

**Justification for Changes:****Ward**

3

**Begin  
Design**

2022

**Begin  
Construction**

2023

**Eligible for Percent for Arts?**

No

**Current Funding Request:**

\$450,000

**Total Appropriated:**

\$50,000

**Total City Project Cost:**

\$500,000

**Total Spent To Date:**

\$0

**Remaining Authority To Date:**

\$50,000

<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Ent Rev	\$50,000	\$450,000					
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

## Solid Waste

Landfill Scale House Relocation &amp; Rd Improv-RF077

1-2 Years

2095

**Description:**

Site grading, landfill road construction, new landfill scale house, relocating the two existing scales, installing two new scales, installing a vehicle wheel wash system, installing security cameras and electrical improvements and demolishing existing scale house.

**Current Status:**

7/8/21: Proposed project

**Justification for Changes:****Ward****Begin  
Design****Begin  
Construction**

3

2022

2023

**Eligible for Percent for Arts?**

No

**Current Funding Request:**

\$2,500,000

**Total Appropriated:**

\$0

**Total City Project Cost:**

\$2,500,000

**Total Spent To Date:**

\$0

**Remaining Authority To Date:**

\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev		\$250,000	\$2,250,000				
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

## Solid Waste

Household Hazardous Waste Collectin Facility RF069

3-5 Years

882

<b>Description:</b> Project involves constructing a new Household Hazardous Waste Collection Facility at the Columbia landfill.  <b>Current Status:</b> 7/8/21: Proposed project  <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>		<b>Begin Construction</b>		
	3		2022		2024		
	<b>Eligible for Percent for Arts?</b>					No	
	<b>Current Funding Request:</b>					\$200,000	
	<b>Total Appropriated:</b>					\$350,000	
	<b>Total City Project Cost:</b>					\$550,000	
	<b>Total Spent To Date:</b>					\$0	
	<b>Remaining Authority To Date:</b>					\$350,000	
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Ent Rev	\$350,000			\$200,000			
					<b>Future Funding:</b>		<b>\$0</b>
					<b>Future Unfunded:</b>		<b>\$0</b>

## Solid Waste

Material Recovery Facility Expansion Phs 2 - RF074

3-5 Years

1551

<b>Description:</b> Project involves constructing a Material Recovery Facility expansion to include; new material processing equipment, additional material storage area, additional truck loading area, improved office, employee lounge and maintenance area.  <b>Current Status:</b> 7/8/21: Future project         <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	3		2022	2026			
	<b>Eligible for Percent for Arts?</b>				Yes		
	<b>Current Funding Request:</b>				\$10,850,000		
	<b>Total Appropriated:</b>				\$300,000		
	<b>Total City Project Cost:</b>				\$11,150,000		
	<b>Total Spent To Date:</b>				\$0		
	<b>Remaining Authority To Date:</b>				\$300,000		

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev	\$300,000	\$350,000					
Future Bond						\$10,500,000	
					<b>Future Funding:</b>	<b>\$0</b>	
					<b>Future Unfunded:</b>	<b>\$0</b>	

## Solid Waste

Bioreactor Landfill Cell #7 - RF073

6-10 Years

1944

<p><b>Description:</b> Design and construction for Bioreactor Landfill Cell #7, new access road, leachate collection system, gas collection system and stormwater basin. This disposal cell is outside of the currently permitted disposal area. Landfill Expansion Permitting Project must be completed prior to constructing this project.</p> <p><b>Current Status:</b> 7/8/21: Future Project</p> <p><b>Justification for Changes:</b></p>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	3		2024	2027			
	<b>Eligible for Percent for Arts?</b>			No			
	<b>Current Funding Request:</b>			\$7,000,000			
	<b>Total Appropriated:</b>			\$4,000,000			
	<b>Total City Project Cost:</b>			\$11,000,000			
	<b>Total Spent To Date:</b>			\$0			
	<b>Remaining Authority To Date:</b>			\$4,000,000			
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Ent Rev	\$4,000,000	\$2,000,000				\$2,500,000	\$2,500,000
					<b>Future Funding:</b>	<b>\$0</b>	
					<b>Future Unfunded:</b>	<b>\$0</b>	

## **Storm Water Utility Capital Projects**

### **Planning**

The Capital Improvement Plan (CIP) Budget is updated annually. The CIP is a plan for the reconstruction, replacement and upgrade of existing infrastructure to address flooding and failing stormwater conveyance facilities. As part of preparing the CIP, stormwater systems are evaluated for adequacy and replacement requirements. Staff develops recommendations for the CIP based on review of citizen's complaints and consultation with operations staff. These recommendations then go through a review process that includes the Director of City Utilities, the City Manager, and finally the Columbia City Council.

Various tools are utilized to make recommendations outlined in the annual CIP. These include review of communications with citizens, and analysis of needs for upgrading smaller size infrastructure and/or replacing older pipes due to a history of storm water problems or deterioration of the facilities. CIP projects are prioritized based on their flooding impact and associated risk and safety of life and property including the erosive impact to structures and infrastructure.

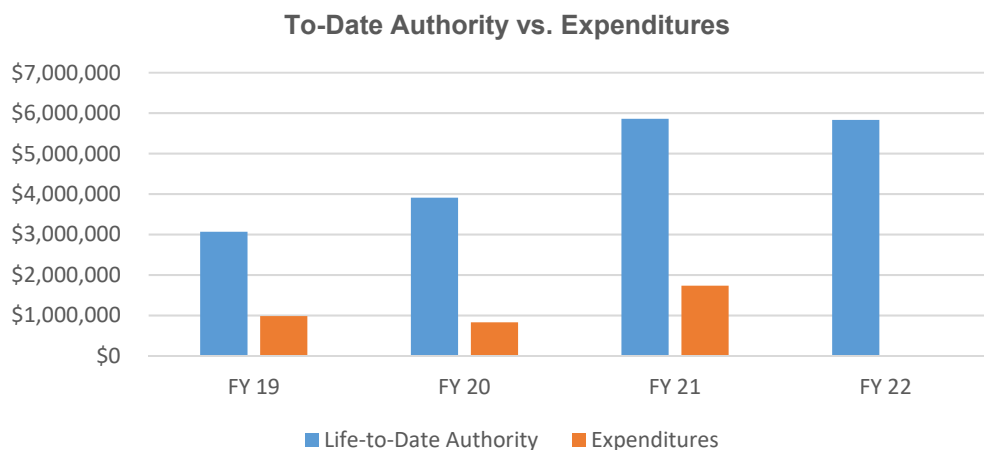
### **Funding**

Funding for the storm water CIP program is by enterprise revenue approved by voters in 1991.

In 2008, the CH2M Hill completed an engineering study of the City's Storm Water Utility and CIP program. In 2011, ERC Inc., completed a cost of service study recommending a rate structure and business plan to address revenue needs. In 2014, a cost of service study was conducted to determine rates required to sustain and expand the division as the city grows and industry standards and regulations evolve.

A ballot issue was approved by voters in the April 2015 election. The approval of the ballot issue allows the Storm Water Utility rates to be increased over a five year period. The first incremental increase was approved with the FY2016 budget, the final incremental increase was approved with the FY2020 budget. These increases provide additional funding to increase maintenance and replacement of existing stormwater infrastructure and allows for completion of some projects currently identified in the CIP. A cost of service study is anticipated to be conducted during 2021 to update cost sufficiency and rate analyses.

In 2018 the City Council adopted the Integrated Management Plan (IMP) for the Sewer and Storm Water Utilities. The goal of the IMP is to develop an adaptable and affordable long-term plan that addresses the City's wastewater and stormwater management needs and meets Clean Water Act requirements. Storm Water Utility staff started implementation of the recommendations presented in the IMP and will utilize the recommendations to inform future Storm Water Utility CIP budgets. Implementation of the IMP will include future ballot issues to achieve voter approved rate increases. All future issues will be presented to Council for approval separately from the annual budget process.



### Capital Projects Authority

	Actual FY 2019	Actual FY 2020	Anticipated FY 2021	Proposed FY 2022
<b>Total Life to Date Authority</b>	<b>\$3,069,418</b>	<b>\$3,908,158</b>	<b>\$5,858,855 *</b>	<b>\$5,833,272 ***</b>
Prior Year Expenditures	\$884,766	\$728,978	\$829,192	
Current Year Expenditures	\$98,742	\$100,214	\$906,996 **	
Encumbrances	\$20,767	\$885	\$564,395 *	
<b>Total Remaining Authority</b>	<b>\$2,065,143</b>	<b>\$3,078,081</b>	<b>\$3,558,272</b>	

\* This is current as of September 2021

\*\* Estimate from department

\*\*\* Includes FY 22 budget request of \$2,275,000

Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

### Fiscal Impact

Funding for Storm Water Capital Projects primarily comes from Enterprise Revenue generated by the Storm Water Utility.

FY 20 was the final storm water revenue increase of five approved by voters in April 2015. There are no revenue increases proposed for FY 22.

# Storm Water

Annual CAM Projects - SS114

ANNUAL

1611

<b>Description:</b> Implement water quality improvements in the Hinkson watershed in conjunction with the Hinkson Creek Collaborative Adaptive Management process.  <b>Current Status:</b> On-Going  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>
	Citywide		
	<b>Eligible for Percent for Arts?</b>		No
	<b>Current Funding Request:</b>		\$270,000
	<b>Total Appropriated:</b>		\$60,169
	<b>Total City Project Cost:</b>		\$330,169
	<b>Total Spent To Date:</b>		\$100
	<b>Remaining Authority To Date:</b>		\$60,069

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev	\$-8,966	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
Ent Rev - 2015 Ballot	\$120,000						
PYA Ent Rev	\$-50,865						
						<b>Future Funding:</b>	<b>\$90,000</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

## Annual Downtown Tree Planters - SS115

1621

<b>Description:</b> Install improved street tree planters where feasible and when opportunity allows.          <b>Current Status:</b> On-Going          <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	1						
	<b>Eligible for Percent for Arts?</b>				No		
	<b>Current Funding Request:</b>				\$225,000		
	<b>Total Appropriated:</b>				\$75,054		
	<b>Total City Project Cost:</b>				\$300,054		
	<b>Total Spent To Date:</b>				\$0		
	<b>Remaining Authority To Date:</b>				\$75,054		
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Ent Rev	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
Ent Rev - 2015 Ballot	\$50,000						
PYA Ent Rev	\$54						
<b>Future Funding:</b>						<b>\$75,000</b>	
<b>Future Unfunded:</b>						<b>\$0</b>	

## Annual Projects - SS017

839

<b>Description:</b> Annual Projects			<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>			
			Citywide					
			<b>Eligible for Percent for Arts?</b>		No			
			<b>Current Funding Request:</b>		\$2,150,000			
			<b>Total Appropriated:</b>		\$313,535			
	<b>Current Status:</b> Ongoing			<b>Total City Project Cost:</b>		\$2,463,535		
				<b>Total Spent To Date:</b>		\$0		
				<b>Remaining Authority To Date:</b>		\$313,535		
<b>Justification for Changes:</b>								

<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Ent Rev	\$162,123	\$150,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000
Ent Rev - 2015 Ballot	\$500,000						
PYA Ent Rev	\$-348,588						
<b>Future Funding:</b>							<b>\$750,000</b>
<b>Future Unfunded:</b>							<b>\$0</b>

## Annual Property Acquisition - SS118

1726

<b>Description:</b> Annual funds for the acquisition of flooding properties that meet storm water management goals.        <b>Current Status:</b> On-going        <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	Citywide						
	<b>Eligible for Percent for Arts?</b>				No		
	<b>Current Funding Request:</b>				\$450,000		
	<b>Total Appropriated:</b>				\$150,000		
	<b>Total City Project Cost:</b>				\$600,000		
	<b>Total Spent To Date:</b>				\$0		
	<b>Remaining Authority To Date:</b>				\$150,000		
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Ent Rev	\$150,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
<b>Future Funding:</b>						<b>\$150,000</b>	
<b>Future Unfunded:</b>						<b>\$0</b>	

# Storm Water

Bray/Longwell Drainage - SS148

1-2 Years

818

## Description:

Swale modification and storm pipe replacement and extension to fix flooding problem in area. Significant maintenance.

## Current Status:

8/20/21: All easements acquired. Start final design.

## Justification for Changes:

Ward

Begin  
Design

Begin  
Construction

4

2021

2022

Eligible for Percent for Arts?

No

Current Funding Request:

\$50,000

Total Appropriated:

\$150,000

Total City Project Cost:

\$200,000

Total Spent To Date:

\$10,201

Remaining Authority To Date:

\$139,799

Funding Source

Prior Year  
Funding

Current Year  
Budget

FY 2023

FY 2024

FY 2025

FY 2026

FY 2027

Ent Rev

\$150,000

\$50,000

Future Funding:

\$0

Future Unfunded:

\$0

Storm Water

Calvert Drive - SS117

1-2 Years

1612

<b>Description:</b> Install a large water quality cell to assist with stormwater management at Sylvan and Vandiver/Quail. Reduce pollutant load to Hinkson Creek and provide channel protection.  <b>Current Status:</b> 8/20/21: Preliminary detention basin modeling  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>				
	3	2019	2023				
	<b>Eligible for Percent for Arts?</b>		No				
	<b>Current Funding Request:</b>		\$470,000				
	<b>Total Appropriated:</b>		\$733,943				
	<b>Total City Project Cost:</b>		\$1,203,943				
	<b>Total Spent To Date:</b>		\$0				
	<b>Remaining Authority To Date:</b>		\$733,943				
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Ent Rev	\$733,943	\$470,000					
					<b>Future Funding:</b>	<b>\$0</b>	
					<b>Future Unfunded:</b>	<b>\$0</b>	

# Storm Water

Capri Estates Drainage - SS145

1-2 Years

828

## Description:

Construction of storm drainage system in older area where system is not in conformance with current standards. Includes water quality improvements.

## Current Status:

8/31/21: Preparing concept plan for IP.

## Justification for Changes:

Ward

Begin  
Design

Begin  
Construction

2

2020

2023

Eligible for Percent for Arts?

No

Current Funding Request:

\$280,000

Total Appropriated:

\$50,000

Total City Project Cost:

\$330,000

Total Spent To Date:

\$0

Remaining Authority To Date:

\$50,000

Funding Source

Prior Year  
Funding

Current Year  
Budget

FY 2023

FY 2024

FY 2025

FY 2026

FY 2027

Ent Rev - 2015 Ballot

\$50,000

\$280,000

Future Funding:

\$0

Future Unfunded:

\$0

# Storm Water

Hinkson Bnk Stabilization at Clear Creek FM - SS158

1-2 Years

2313

<b>Description:</b> Stabilize Hinkson Creek to protect the Clear Creek force main and gravity sewer from failure due to severe erosion and mass wasting. Incorporate some water quality improvements as part of Hinkson CAM.  <b>Current Status:</b> Proposed         <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>		<b>Begin Construction</b>		
	6		2022		2023		
	<b>Eligible for Percent for Arts?</b>					No	
	<b>Current Funding Request:</b>					\$100,000	
	<b>Total Appropriated:</b>					\$0	
	<b>Total City Project Cost:</b>					\$100,000	
	<b>Total Spent To Date:</b>					\$0	
	<b>Remaining Authority To Date:</b>					\$0	
Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
PYA Ent Rev		\$100,000					
					<b>Future Funding:</b>		<b>\$0</b>
					<b>Future Unfunded:</b>		<b>\$0</b>

# Storm Water

2302 Business 70 East

3-5 Years

1372

<b>Description:</b> Replace failing corrugated metal and vitrified clay pipe and reinforced concrete box. To fix sinkholes and failing pavement.          <b>Current Status:</b> Future project          <b>Justification for Changes:</b>	Ward	Begin Design	Begin Construction
	3	2024	2026
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$500,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$500,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev				\$200,000	\$300,000		
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

## Storm Water

Alan Lane - SS144

3-5 Years

870

<b>Description:</b> This is an old drainage system that is deteriorated and undersized and needs to be replaced.  <b>Current Status:</b> 8/20/21: Preliminary design  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>				
	3	2021	2024				
	<b>Eligible for Percent for Arts?</b>			No			
	<b>Current Funding Request:</b>			\$370,000			
	<b>Total Appropriated:</b>			\$66,000			
	<b>Total City Project Cost:</b>			\$436,000			
	<b>Total Spent To Date:</b>			\$19,860			
	<b>Remaining Authority To Date:</b>			\$46,140			
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Ent Rev - 2015 Ballot	\$66,000	\$370,000					
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

## Storm Water

Bernadette

3-5 Years

2281

<b>Description:</b> Replace existing stormwater infrastructure along Bernadette Drive to address street and structure flooding.  <b>Current Status:</b> Future project.  <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	1		2023	2024			
	<b>Eligible for Percent for Arts?</b>				No		
	<b>Current Funding Request:</b>				\$150,000		
	<b>Total Appropriated:</b>				\$0		
	<b>Total City Project Cost:</b>				\$150,000		
	<b>Total Spent To Date:</b>				\$0		
	<b>Remaining Authority To Date:</b>				\$0		
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Ent Rev			\$150,000				
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

# Storm Water

Braemore Drainage - SS152

3-5 Years

817

<div><b>Description:</b> Reconstruct under sized existing stormwater system to reduce flooding issues. Includes water quality improvements. Includes replacing system at Fairview. Significant maintenance and improvement work.</div> <div><b>Current Status:</b> Future project</div> <div><b>Justification for Changes:</b></div>	<div>Ward</div> <div>4</div>		<div>Begin Design</div> <div>2022</div>	<div>Begin Construction</div> <div>2024</div>			
	<div>Eligible for Percent for Arts?</div>		No				
	<div>Current Funding Request:</div>		\$300,000				
	<div>Total Appropriated:</div>		\$0				
	<div>Total City Project Cost:</div>		\$300,000				
	<div>Total Spent To Date:</div>		\$0				
	<div>Remaining Authority To Date:</div>		\$0				
<div>Funding Source</div>	<div>Prior Year Funding</div>	<div>Current Year Budget</div>	<div>FY 2023</div>	<div>FY 2024</div>	<div>FY 2025</div>	<div>FY 2026</div>	<div>FY 2027</div>
Ent Rev		\$30,000	\$270,000				
<div>Future Funding:</div>					\$0		
<div>Future Unfunded:</div>					\$0		

## 2047

# Storm Water

Greenwood Stewart Phase 2 SS156

3-5 Years

1615

<p><b>Description:</b> Replace failing Reinforced Concrete Box (RCB) on new alignment and extend system to address other flooding issues.</p> <p><b>Current Status:</b> 1/25/21: Operations performing CCTV inspections as time permits to inform concept plans.</p> <p><b>Justification for Changes:</b></p>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	4		2022	2025			
	<b>Eligible for Percent for Arts?</b>			No			
	<b>Current Funding Request:</b>			\$870,000			
	<b>Total Appropriated:</b>			\$0			
	<b>Total City Project Cost:</b>			\$870,000			
	<b>Total Spent To Date:</b>			\$0			
	<b>Remaining Authority To Date:</b>			\$0			
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Ent Rev		\$200,000		\$670,000			
					<b>Future Funding:</b>	<b>\$0</b>	
					<b>Future Unfunded:</b>	<b>\$0</b>	

## Nebraska Avenue-SS153

1616

www.CoMo.gov

# Storm Water

Rollins/Cowan/Ridge Drainage

3-5 Years

872

<b>Description:</b> Replace failing storm inlets and pipes to prevent sinkholes and failing pavement. Significant maintenance.  <b>Current Status:</b> Future project  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>
	4	2025	2026
	<b>Eligible for Percent for Arts?</b>		No
	<b>Current Funding Request:</b>		\$170,000
	<b>Total Appropriated:</b>		\$0
	<b>Total City Project Cost:</b>		\$170,000
	<b>Total Spent To Date:</b>		\$0
	<b>Remaining Authority To Date:</b>		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev					\$170,000		
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

# Storm Water

Royal Lytham - Fallwood - SS090

3-5 Years

815

<b>Description:</b> Reconstruct existing stormwater system to reduce flooding issues and replace failing pipes and inlets.  <b>Current Status:</b> 1/25/21: Reformulated concept plan and estimate.  <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	5		2022	2024			
	<b>Eligible for Percent for Arts?</b>			No			
	<b>Current Funding Request:</b>			\$200,000			
	<b>Total Appropriated:</b>			\$22,537			
	<b>Total City Project Cost:</b>			\$222,537			
	<b>Total Spent To Date:</b>			\$22,537			
	<b>Remaining Authority To Date:</b>			\$0			
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Ent Rev	\$33,500	\$50,000	\$150,000				
PYA Ent Rev	\$-10,963						
					<b>Future Funding:</b>	<b>\$0</b>	
					<b>Future Unfunded:</b>	<b>\$0</b>	

## Sexton Road at Jackson

824

www.CoMo.gov

## Sexton/McBaine Drainage - SS154

825

www.CoMo.gov

# Storm Water

Vandiver/Sylvan Storm Drainage-SS157

3-5 Years

826

<b>Description:</b> Reconstruction of storm water drainage on major arterial to relieve flooding. Includes water quality improvements. Needs to be coordinated with Calvert Drive Sewer.  <b>Current Status:</b> 10/22/18: Future Project to be coordinate with a sewer relocation. Quail Drive Storm Drain Replacement will be done first.  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>
	3	2022	2025
	<b>Eligible for Percent for Arts?</b>		No
	<b>Current Funding Request:</b>		\$765,000
	<b>Total Appropriated:</b>		\$0
	<b>Total City Project Cost:</b>		\$765,000
	<b>Total Spent To Date:</b>		\$0
	<b>Remaining Authority To Date:</b>		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev - 2015 Ballot		\$340,000		\$425,000			
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

# Storm Water

West Worley Storm System Replacement - SS119

3-5 Years

1882

<b>Description:</b> Replacement or rehabilitation of approximately 200 linear feet of 72 inch diameter storm sewer near West Worley and Stadium Blvd. Improve failing pipe to prevent sinkholes. Major maintenance.  <b>Current Status:</b> Future Project         <b>Justification for Changes:</b>	Ward	Begin Design	Begin Construction
	1	2024	2026
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$230,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$230,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev	\$800,000			\$30,000	\$200,000		
PYA Ent Rev	\$-800,000						
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

# Storm Water

Worley Again East Phase I - SS155

3-5 Years

1629

<p><b>Description:</b></p> <p>Replace undersized system and install detention and water quality improvements. Reduce street and structure flooding.</p> <p><b>Current Status:</b></p> <p>1/25/21: Concept plan and estimate refreshed.</p> <p><b>Justification for Changes:</b></p>	Ward	Begin Design	Begin Construction
	1	2023	2024
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$300,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$300,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev - 2015 Ballot		\$60,000	\$240,000				
Future Funding:							\$0
Future Unfunded:							\$0

## Bourn Avenue

## 6-10 Years

1623

www.CoMo.gov

# Storm Water

Hickman to Wilkes Stormwater

6-10 Years

2286

<b>Description:</b> Improve existing box hydraulics at Alton Avenue and reduce yard ponding. Coordinate with 5th to Wilkes Relief Sewer Phase 2.  <b>Current Status:</b> Future project.  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>
	1	2026	2028
	<b>Eligible for Percent for Arts?</b>		No
	<b>Current Funding Request:</b>		\$300,000
	<b>Total Appropriated:</b>		\$0
	<b>Total City Project Cost:</b>		\$300,000
	<b>Total Spent To Date:</b>		\$0
	<b>Remaining Authority To Date:</b>		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev						\$50,000	\$250,000
						<b>Future Funding:</b>	<b>\$0</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

# Storm Water

Hinkson Avenue

6-10 Years

1206

<b>Description:</b> Replace and improve undersized and failing storm system from Ann and Amelia to Hinkson Ave and Old 63, including Stephens Stables. Significant maintenance and reduce street flooding.  <b>Current Status:</b> Future Project  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>
	3	2025	2027
	<b>Eligible for Percent for Arts?</b>		No
	<b>Current Funding Request:</b>		\$300,000
	<b>Total Appropriated:</b>		\$0
	<b>Total City Project Cost:</b>		\$300,000
	<b>Total Spent To Date:</b>		\$0
	<b>Remaining Authority To Date:</b>		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev					\$300,000		
					<b>Future Funding:</b>		<b>\$0</b>
					<b>Future Unfunded:</b>		<b>\$0</b>

# Storm Water

Lakshire Estates Lake Modification

6-10 Years

1622

<b>Description:</b> Rehabilitate dam to reduce risk of flooding and dam failure. Improve outlet and spillway to provide water quality benefit to Hinkson. Plant natives around pond edge.  <b>Current Status:</b> Future project.          <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	3		2026	2028			
	<b>Eligible for Percent for Arts?</b>			No			
	<b>Current Funding Request:</b>			\$150,000			
	<b>Total Appropriated:</b>			\$0			
	<b>Total City Project Cost:</b>			\$150,000			
	<b>Total Spent To Date:</b>			\$0			
	<b>Remaining Authority To Date:</b>			\$0			
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Ent Rev						\$150,000	
					<b>Future Funding:</b>	<b>\$0</b>	
					<b>Future Unfunded:</b>	<b>\$0</b>	

# Storm Water

Leawood Subdivision

6-10 Years

1627

<b>Description:</b> Replace undersized corrugated metal pipe (CMP) system that is failing. Extend storm drainage system to alleviate flooding. Install water quality improvements. In coordination or follow up to the Braemore project.  <b>Current Status:</b> Future project.         <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>		<b>Begin Construction</b>		
	4		2025		2028		
	<b>Eligible for Percent for Arts?</b>					No	
	<b>Current Funding Request:</b>					\$1,775,000	
	<b>Total Appropriated:</b>					\$0	
	<b>Total City Project Cost:</b>					\$1,775,000	
	<b>Total Spent To Date:</b>					\$0	
	<b>Remaining Authority To Date:</b>					\$0	
Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev					\$200,000		\$1,575,000
					<b>Future Funding:</b>		<b>\$0</b>
					<b>Future Unfunded:</b>		<b>\$0</b>

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# Storm Water

Mill Creek Phase 3 - SS111

6-10 Years

1620

<b>Description:</b> Construct new storm system at intersection of Valencia & El Cortez to reduce street flooding. Install water quality improvements.  <b>Current Status:</b> Future project     <b>Justification for Changes:</b>	<b>Ward</b>		<b>Begin Design</b>	<b>Begin Construction</b>			
	5		2026	2028			
	<b>Eligible for Percent for Arts?</b>			No			
	<b>Current Funding Request:</b>			\$210,000			
	<b>Total Appropriated:</b>			\$0			
	<b>Total City Project Cost:</b>			\$210,000			
	<b>Total Spent To Date:</b>			\$0			
	<b>Remaining Authority To Date:</b>			\$0			
<b>Funding Source</b>	<b>Prior Year Funding</b>	<b>Current Year Budget</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>
Ent Rev	\$10,000					\$210,000	
PYA Ent Rev	\$-10,000						
<b>Future Funding:</b>						<b>\$0</b>	
<b>Future Unfunded:</b>						<b>\$0</b>	

# Storm Water

Parkade Blvd and Plaza

6-10 Years

1630

<b>Description:</b> Replace undersized and failing system and install detention and water quality improvements.  <b>Current Status:</b> Future project.  <b>Justification for Changes:</b>	<b>Ward</b>	<b>Begin Design</b>	<b>Begin Construction</b>
	1	2026	2029
	<b>Eligible for Percent for Arts?</b>		No
	<b>Current Funding Request:</b>		\$350,000
	<b>Total Appropriated:</b>		\$0
	<b>Total City Project Cost:</b>		\$350,000
	<b>Total Spent To Date:</b>		\$0
	<b>Remaining Authority To Date:</b>		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev						\$100,000	
						<b>Future Funding:</b>	<b>\$250,000</b>
						<b>Future Unfunded:</b>	<b>\$0</b>

## Pine Drive

## 6-10 Years

2285

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## Glossary & Acronyms

**Accrual Basis of Accounting** - Internal Service Fund and Enterprise Fund revenues and expenses are recognized on the accrual basis. Under this method of accounting, revenues are recognized in the accounting period in which they are earned, and expenses are recognized in the period incurred.

**Account Number** - A system of numbering or otherwise designating accounts, entries, invoices, vouchers, in such a manner that the number sequence used quickly reveals certain required information.

**Adopted Budget** - Refers to the budget amount as originally approved by the City Council at the beginning of the fiscal year.

**Anticipated Expenditures and Revenues** - The expenditures or revenues that are expected by the close of the budget year/fiscal year.

**Appropriation** - The legal authorizations made by the City Council (who approve department budgets) to the departments, offices and agencies of the City, allowing the departments to make expenditures and incur obligations for specific purposes within the amounts approved.

**Assessed Valuation** - This is the value of property set for tax purposes. The assessed value is set by the County Assessor, who is charged with determining the taxable value of property according to a formula set by the State of Missouri.

**Assessment** - a valuation set on taxable property, income, etc.

**Audit** - An examination of records or financial accounts to check their accuracy.

**Balanced Budget** - a budget in which revenues are equal to expenditures. Thus neither a budget deficit nor a budget surplus exists.

**Bond** - a debt security, under which the issuer owes the holders a debt and is obliged to pay them interest and/or to repay the principal at a later date, termed the maturity date.

**Budget** - The financial plan for the operation of the City for the fiscal year.

**Budgetary Control** - The control and management of a governmental or enterprise fund/entity in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

**Capital Expenditure** - Amounts spent for tangible assets that will be used for more than one year and have a cost of \$5,000 or more. These amounts generally include the amount to acquire or improve a fixed asset. Some capital expenditures, such as fleet replacements are generally included in the department's operating budget rather than in the capital improvement program (CIP). Capital expenditures for major road, bridge, facilities, sidewalks, public utilities, drainage projects, recreational facilities buildings and equipment that require more than one year to construct or which are funded with federal grant funds that are obtained over more than one city fiscal year are included in the capital improvement program.

**Capital Improvement Program (CIP)**- Is a multi-year plan for capital investments in the city's infrastructure, facilities, and equipment and includes items such as roads, bridges, sidewalks, public utilities, drainage projects, recreational facilities, buildings, and equipment. In general, fleet replacements are not included in the CIP. Fleet items that are custom built and take more than one fiscal year to receive or are funded by federal grants that are received over several of the city's fiscal years are included in the CIP.

**Capital Projects Fund** - This fund is used to account for the acquisition and construction of major capital facilities or improvements within the general government funds.

**Debt Service Fund** - The debt service funds are used to account for the accumulation of resources and payment of general long-term debt principal and interest.

**Deficit** - An excess of the liabilities of a fund over its assets. Also, the excess of expenditures over revenues during the budget year.

**Department** - The Department is the primary unit in City operations. Each is managed by a department director. Departments are generally composed of divisions which share a common purpose or which perform similar duties.

**Depreciation** - The decrease in value of physical assets due to use and the passage of time. In accounting for depreciation, the cost of a fixed asset is prorated over the estimated service life of such an asset, and each year is charged with a portion of such cost. Through this process, the entire cost of the asset is ultimately charged off as an expense.

**Encumbrance** - Commitment for unperformed contracts for goods or services. An amount of money committed and set aside, but not yet expended, for the purpose of a specific good or service.

**Enterprise Funds** - These funds are used to account for resources committed to self-supporting activities of governmental units that render services to the general public on a user-charged basis. Budgeted enterprise funds include: Water and Electric Utility, Sanitary Sewer Utility, Regional Airport, Transit, Solid Waste Collection, Parking Facilities, Recreation Services, Railroad, Transload, and Storm Water Utility.

## Glossary & Acronyms

**Expendable Trust Fund** - A trust fund whose principal and earnings may be expended. The only expendable trust fund that is budgeted is the Contributions Fund.

**Expenditure** - An actual obligation incurred for goods or services received whether or not yet paid by a City check, electronic funds transfer or by an interfund transfer for internal City bills.

**Fiscal Year** - The period used for the accounting year. The City of Columbia has a fiscal year of October 1st through the following September 30th.

**Fixed Asset** - An asset item with a value of \$5,000 or more and is expected to have an estimated life of greater than one year.

**Full-time equivalent** - 1.00 FTE or 2080 hours

**Fund** - A fund is a self balancing set of accounts designed to track specific revenues and the uses of those revenues.

**Fund Balance** - An accumulated excess of revenues over expenditures. Any amount left over after expenditures are subtracted from resources is then added to the beginning fund balance each year. Each fund begins and ends each year with a positive or negative fund balance. The exception to this is Enterprise Funds and Internal Service Funds which are accounted for in the same manner as private businesses and record retained earnings as opposed to a fund balance.

**Fund Equity** - Additional funds generated by the cost of operating as internal service funds which is used to offset charges assessed to other internal departments.

**Fund Type** - In governmental accounting, all funds are classified into seven generic fund types: General, Special Revenue, Debt Service, Capital Projects, Enterprise, Internal Service, and Trust and Agency.

**GAAP** - Generally Accepted Accounting Principals

**General Fund** - The fund used to account for all City activities not required to be accounted for elsewhere. The General Fund of a governmental unit is made up of the resources available for the purpose of carrying on the unit's operating activities. The General Fund includes the following departments: City Council, City Clerk and Elections, City Manager, Municipal Court, Human Resources, Law, Community Development, Cultural Affairs, Economic Development, Finance, Fire, Police, Health, Community Relations, Divisions of Public Works (Administration and Streets and Engineering), and Divisions of Parks and Recreation (Administration, C.A.R.E. Program, and Parks).

**General Obligation Bonds** - Bonds backed by the full faith and credit of the City.

**Governmental/Trust Funds** - Includes the General Fund, Expendable Trust Funds, Non-Expendable Trust Funds, Special Revenue Funds, Debt Service Funds and Capital Projects Fund.

**Intergovernmental Revenues** - Revenues from other governments in the form of grants, entitlement, shared revenues or payments in lieu of taxes.

**Internal Service Funds** - These funds are used to finance, administer, and account for the financing of goods and services provided by one department to other departments of the City on a cost reimbursement basis. Budgeted internal service funds are Employee Benefit Fund, Self Insurance Reserve Fund, Fleet Operations Fund and Information Technology Fund. In prior years, Custodial and Maintenance, Community Relations and Utility Customer Services were also internal service funds. In FY 21, Custodial and Maintenance (now Facilities Management) and Community Relations moved to the General Fund. The operations of Utility Customer Services were moved to the Utilities.

**Intragovernmental Charges** - Charges assessed to all other departments i.e. Enterprise, Special Revenue, Governmental and other Internal Service funds for services provided to those various departments. Some of the services include, delivery of mail, vehicle repair, custodial and building maintenance & computer support.

**Legal Debt Margin** - The amount of additional debt the City may legally issue. It is currently 20% of the assessed value less general obligation debt currently outstanding.

**Major Fund** - funds whose revenues, expenditures/expenses, assets, or liabilities (excluding extraordinary items) are at least 10 percent of corresponding totals for all governmental or enterprise funds and at least 5 percent of the aggregate amount for all governmental and enterprise funds.

**Modified Accrual Basis** - General Fund, Special Revenue, Debt Service, Capital Projects, and Expendable Trust Funds are recognized on the modified accrual basis of accounting. Under this method, revenues are recognized in the accounting period in which they become both available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred. This basis measures resources available to the City.

## Glossary & Acronyms

**Net Assets** - A funds total assets less all liabilities.

**Net Income** - The excess of revenues over expenses. Net income is calculated for Internal Service Funds and Enterprise Funds. Net income is not calculated for a governmental fund.

**Net-Working Capital** - The total of all current assets less the total of all current liabilities.

**Non-Expendable Trust Funds** - A trust fund whose principal must be preserved intact. Revenues earned on the principal may be expended.

**Non-Operating Expenses** - Expenses incurred by Enterprise and Internal Service Funds that are not directly related to the fund's primary service activities. Examples of non-operating expenses include Interest Expense, Loss on Disposal of Fixed Assets, and Miscellaneous Expenses.

**Non-Operating Revenues** - Enterprise and Internal Service Fund revenues that are not directly related to the fund's primary service activities. Examples of non-operating revenues include Interest revenue, gain on disposal of fixed assets, and miscellaneous revenue.

**Operating Budget** - The annual budget and process which provide a financial plan for the operation of government and the provision of services for the year. Excluded from the operating budget are capital projects which are determined by a separate, but interrelated process.

**Permanent employee** - position created without intent of limitation and intended to exist for at least one budget year.

**Property Tax** - This refers to the property tax placed on property. The tax income is determined by multiplying the tax rate by each \$100 of assessed valuation.

**Proposed Budget** - The recommended City budget submitted by the City Manager to the City Council in late July each year.

**Retained Earnings** - Profits generated by enterprise funds that are either reinvested into the fund or are kept as a reserve for specific objectives - such as to pay off a debt or purchase capital assets.

**Revenue Bonds** - Bonds whose principal and interest are payable exclusively from earnings of an enterprise fund. In addition, these bonds may contain a mortgage on the enterprise fund's property.

**Revenues** - Money generated through taxes, charges, licenses and other sources to fund City operations.

**Special Obligation Bonds** - Special obligations of the City. The payment of the principal of and the interest on the Bonds is subject to an annual appropriation by the City. The City is not required or obligated to make any such annual appropriation.

**Special Revenue Funds** - These funds are used to account for specific revenues that are legally restricted to expenditure for particular purposes. Budgeted special revenue funds include: Convention and Tourism Fund, Contributions Fund, Transportation Sales Tax Fund, Community Development Block Grant Fund, Mid Mo Solid Waste Management District Fund, Parks Sales Tax, Capital Impr. 1/4 Cent Tax, Stadium TDD's Fund, Non Motorized Grant Fund and Public Improvement Fund.

**Subsidy** - Legally authorized subsidy from a fund receiving revenue to the fund through which the resources are to be expended.

**Supplementals** - A list of requests by each department which include computers, all other equipment, vehicles, trucks (capital items) and personnel. Requests are listed in priority order and then reviewed and amended by the City Manager and the Department Director based on the budget year's spending limitations.

**Transfer** - Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended.

**User Charges or Fees** - The payment of a charge or fee for direct receipt of a service such as; admission into a swimming pool, health services or police and fire services.

**Utility Charges** - applied based on the consumption of a commodity - charges for sewer, water and publicly provided electricity etc.

**ACA** - Affordable Care Act

**GIS** - Geospatial Information Systems

**PIOs** - Public Information Specialists

**VERF** - Vehicle & Equipment Replacement Fund



## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Proposed FY 2022	Anticipated FY 2022	Position Change
<b>City Council</b>						
No personnel assigned to this budget						
<b>City Clerk</b>						
8804 - Deputy City Clerk	1.00	1.00	1.00	1.00	1.00	
8803 - City Clerk	1.00	1.00	1.00	1.00	1.00	
1006 - Sr. Administrative Supp. Asst.	1.00	1.00	0.00	1.00	1.00	1.00
<b>Department Total</b>	<b>3.00</b>	<b>3.00</b>	<b>2.00</b>	<b>3.00</b>	<b>3.00</b>	<b>1.00</b>
<b>City Manager</b>						
9998 - City Manager	1.00	1.00	1.00	1.00	1.00	
9950 - City Management Fellow	2.00	2.00	2.00	2.00	2.00	
9911 - Assistant to City Manager	1.00	1.00	0.00	0.00	0.00	
9905 - Deputy City Manager	0.20	0.20	0.20	0.20	0.20	
9901 - Assistant City Manager	0.75	0.75	0.75	0.90	0.90	0.15
9800 - Event Services Specialist	0.00	0.00	0.00	0.00	0.00	
4619 - Trust Administrator	1.00	1.00	0.00	0.00	0.00	
4610 - Internal Auditor	1.00	1.00	1.00	1.00	1.00	
1006 - Sr. Admin Supp. Asst.	0.50	0.50	1.00	0.00	0.00	(1.00)
9930 - Public Information Officer	0.00	0.00	0.00	1.00	1.00	1.00
1400 - Admin Tech	0.00	0.00	0.00	1.00	1.00	1.00
9960 - Grant Administrator	0.00	0.00	0.00	1.00	1.00	1.00
9970 - Diversity, Equity, and Inclusion Officer	0.00	0.00	0.00	1.00	1.00	1.00
TBD - Diversity, Equity, and Inclusion Coordinator	0.00	0.00	0.00	1.00	1.00	1.00
<b>Department Total</b>	<b>7.45</b>	<b>7.45</b>	<b>5.95</b>	<b>10.10</b>	<b>10.10</b>	<b>4.15</b>
<b>Finance</b>						
<b>Administration (1010)</b>						
6800 - Director, Finance	1.00	1.00	1.00	1.00	1.00	
6750 - Asst. Director, Finance	0.40	0.40	0.40	0.40	0.40	
6608 - Economist	0.00	0.00	1.00	1.00	1.00	
6606 - Budget Supervisor	1.00	1.00	0.00	0.00	0.00	
6605 - Budget Officer	1.00	1.00	1.00	1.00	1.00	
6604 - Budget Analyst	2.00	2.00	1.50	0.50	0.50	(1.00)
6603 - Senior Budget Analyst	2.00	2.00	2.00	3.00	3.00	1.00
1400 - Administrative Technician	1.00	1.00	1.00	1.00	1.00	
1005 - Administrative Support Asst.	0.00	0.00	1.00	1.00	1.00	
	<b>8.40</b>	<b>8.40</b>	<b>8.90</b>	<b>8.90</b>	<b>8.90</b>	<b>0.00</b>
<b>Accounting (1020)</b>						
6208 - Accountant I	1.00	1.00	1.00	1.00	1.00	
6207 - Accountant II	2.00	2.00	2.00	2.00	2.00	
6206 - Assistant Controller	1.00	1.00	1.00	1.00	1.00	
6205 - Controller	1.00	1.00	1.00	1.00	1.00	
6203 - Senior Accountant	4.00	4.00	4.00	4.00	4.00	
6201 - Accounting Supervisor	2.00	2.00	2.00	2.00	2.00	
1205 - Payroll Specialist	1.00	1.00	1.00	1.00	1.00	
1203 - Accounting Assistant	9.00	9.00	8.50	8.50	8.50	
	<b>21.00</b>	<b>21.00</b>	<b>20.50</b>	<b>20.50</b>	<b>20.50</b>	<b>0.00</b>
<b>Treasury Management (1030)</b>						
6750 - Asst. Director, Finance	0.20	0.20	0.20	0.20	0.20	
6700 - Treasurer	1.00	1.00	1.00	1.00	1.00	
1210 - Treasury Support Supervisor	1.00	1.00	1.00	1.00	1.00	
1201 - Cashier	6.50	6.50	6.00	6.00	6.00	
1200 - Lead Cashier	1.00	1.00	1.00	1.00	1.00	
	<b>9.70</b>	<b>9.70</b>	<b>9.20</b>	<b>9.20</b>	<b>9.20</b>	<b>0.00</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Proposed FY 2022	Anticipated FY 2022	Position Change
<b>Purchasing (1040)</b>						
6750 - Asst. Director, Finance	0.20	0.20	0.20	0.20	0.20	
6401 - Purchasing Agent	1.00	1.00	1.00	1.00	1.00	
6308 - Contract Compliance Officer	1.00	1.00	1.00	1.00	1.00	
6307 - Senior Procurement Officer	1.00	1.00	1.00	1.00	1.00	
6305 - Procurement Officer	3.00	3.00	3.00	3.00	3.00	
1006 - Sr. Administrative Supp. Asst.	1.00	1.00	1.00	1.00	1.00	
1005 - Administrative Support Asst.	1.00	1.00	0.00	0.00	0.00	
6399 - Assistant Purchasing Agent	0.00	0.00	0.00	1.00	1.00	1.00
	<b>8.20</b>	<b>8.20</b>	<b>7.20</b>	<b>8.20</b>	<b>8.20</b>	<b>1.00</b>
<b>Business License (1050)</b>						
6507 - Business Services Technician	2.00	2.00	1.00	1.00	1.00	
6505 - Business Services Manager	1.00	1.00	1.00	1.00	1.00	
	<b>3.00</b>	<b>3.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>0.00</b>
<b>Department Total</b>	<b>50.30</b>	<b>50.30</b>	<b>47.80</b>	<b>48.80</b>	<b>48.80</b>	<b>1.00</b>
<b>Human Resources</b>						
4606 - Asst Director, Human Resources	0.66	0.66	0.66	0.66	0.66	
4605 - Human Resources Manager	0.50	0.50	0.50	0.50	0.50	
4604 - Director, Human Resources	0.75	0.75	0.75	0.75	0.75	
4603 - Human Resources Coordinator	1.00	1.00	1.00	2.00	2.00	1.00
4601 - Human Resources Analyst	0.75	0.75	0.75	0.75	0.75	
4600 - Human Resources Specialist	2.00	2.00	2.00	1.00	1.00	(1.00)
1403 - Lead Human Resources Tech	0.50	0.50	0.50	0.50	0.50	
1402 - Human Resources Technician	1.50	1.50	1.50	1.50	1.50	
1006 - Sr. Administrative Supp. Asst.	2.00	2.00	2.00	2.00	2.00	
<b>Department Total</b>	<b>9.66</b>	<b>9.66</b>	<b>9.66</b>	<b>9.66</b>	<b>9.66</b>	<b>0.00</b>
<b>Law</b>						
<b>Counselor</b>						
3410 - City Counselor	1.00	1.00	1.00	1.00	1.00	
3408 - Deputy City Counselor	1.00	1.00	1.00	1.00	1.00	
3301 - Assistant City Counselor	4.75	4.75	4.75	4.75	4.75	
3295 - Assistant to City Counselor	1.00	1.00	1.00	1.00	1.00	
3290 - Paralegal	1.00	1.00	0.00	0.00	0.00	
1006 - Sr. Administrative Supp. Asst.	1.00	1.00	1.00	1.00	1.00	
	<b>9.75</b>	<b>9.75</b>	<b>8.75</b>	<b>8.75</b>	<b>8.75</b>	<b>0.00</b>
<b>Prosecution</b>						
3301 - Assistant City Counselor	1.00	1.00	1.00	1.00	1.00	
3300 - City Prosecutor	1.00	1.00	1.00	1.00	1.00	
1007 - Administrative Supervisor	1.00	1.00	0.00	0.00	0.00	
1006 - Sr. Administrative Supp. Asst.	4.00	4.00	4.00	4.00	4.00	
	<b>7.00</b>	<b>7.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>0.00</b>
<b>Department Total</b>	<b>16.75</b>	<b>16.75</b>	<b>14.75</b>	<b>14.75</b>	<b>14.75</b>	<b>0.00</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Proposed FY 2022	Anticipated FY 2022	Position Change
<b>Public Works Administraion</b>						
6204 - Financial Analyst	0.10	0.10	0.10	0.10	0.10	
5901 - Director of Public Works	0.20	0.20	0.20	0.20	0.20	
5800 - Asst. to the PW Director	0.33	0.33	0.33	0.33	0.33	
1007 - Administrative Supervisor	0.25	0.25	0.00	0.00	0.00	
1006 - Senior Admin. Support Asst.	0.30	0.30	0.30	0.35	0.35	0.05
<b>Department Total</b>	<b>1.18</b>	<b>1.18</b>	<b>0.93</b>	<b>0.98</b>	<b>0.98</b>	<b>0.05</b>
<b>Public Health &amp; Human Services</b>						
<b>Administration (3010)</b>						
7700 - Director, Public of Hlth & Hum Srvs	1.00	1.00	1.00	1.00	1.00	
7680 - Asst. Director, Pub. Hlth & Hum Srv	1.00	1.00	1.00	1.00	1.00	
7308 - Public Health Planning Supervisor	1.00	1.00	1.00	1.00	1.00	
4801 - Community Relations Spec.	1.00	1.00	1.00	1.00	1.00	
4103 - Senior Planner	3.00	3.00	3.00	3.00	3.00	
1008 - Senior Administrative Supervisor	1.00	1.00	1.00	1.00	1.00	
1006 - Senior Administrative Supp. Assistant	1.00	1.00	1.00	1.00	1.00	
1005 - Administrative Support Assistant	1.00	1.00	1.00	1.00	1.00	
	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>0.00</b>
<b>Community Health Promotion (3030)</b>						
7375 - Public Health Promotion Supervisor	1.00	1.00	1.00	1.00	1.00	
7360 - Tobacco Enforcement and Educ. Officer	0.50	0.50	0.50	0.50	0.50	
7303 - Health Educator	4.85	4.85	5.85	8.85	8.85	3.00
1005 - Administrative Support Assistant	0.25	0.25	0.25	0.25	0.25	
	<b>6.60</b>	<b>6.60</b>	<b>7.60</b>	<b>10.60</b>	<b>10.60</b>	<b>3.00</b>
<b>Animal Control (3110)</b>						
7105 - Animal Control Supervisor	1.00	1.00	1.00	1.00	1.00	
7101 - Animal Control Officer	6.00	6.00	6.00	6.00	6.00	
1005 - Administrative Support Assistant	0.50	0.50	0.50	0.50	0.50	
	<b>7.50</b>	<b>7.50</b>	<b>7.50</b>	<b>7.50</b>	<b>7.50</b>	<b>0.00</b>
<b>Environmental Public Health (3210)</b>						
7207 - Environmental Public Health Supv	1.00	1.00	1.00	1.00	1.00	
7201 - Environmental Public Health Spec.	8.00	8.00	8.00	8.00	8.00	
1006 - Senior Admin. Support Assistant	1.00	1.00	1.00	1.00	1.00	
1005 - Administrative Support Assistant	0.25	0.25	0.25	0.25	0.25	
	<b>10.25</b>	<b>10.25</b>	<b>10.25</b>	<b>10.25</b>	<b>10.25</b>	<b>0.00</b>
<b>Community Health (3300)</b>						
7600 - Community Health Manager	1.00	1.00	1.00	1.00	1.00	
7515 - Nursing Supervisor	1.00	1.00	1.00	1.00	1.00	
7510 - Licensed Practical Nurse	1.00	1.00	1.00	1.00	1.00	
7506 - Nurse Practitioner	1.00	1.00	1.00	1.00	1.00	
7503 - Public Health Nurse	8.00	8.00	8.00	9.00	9.00	1.00
7309 - Communicable Disease Spec	1.00	1.00	1.00	2.00	2.00	1.00
1030 - Medical Billing Clerk	1.00	1.00	1.00	1.00	1.00	
1007 - Administrative Supervisor	1.00	1.00	1.00	1.00	1.00	
1005 - Admin. Support Assistant	3.00	3.00	3.00	3.00	3.00	
	<b>18.00</b>	<b>18.00</b>	<b>18.00</b>	<b>20.00</b>	<b>20.00</b>	<b>2.00</b>
<b>Women, Infants and Children (WIC) (3410)</b>						
7451 - WIC Office Specialist	3.00	3.00	3.00	3.00	3.00	
7405 - Nutrition Supervisor	1.00	1.00	1.00	1.00	1.00	
7403 - Nutritionist	2.50	2.50	2.50	2.50	2.50	
1005 - Administrative Support Assistant	2.00	2.00	2.00	2.00	2.00	
	<b>8.50</b>	<b>8.50</b>	<b>8.50</b>	<b>8.50</b>	<b>8.50</b>	<b>0.00</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Proposed FY 2022	Anticipated FY 2022	Position Change
<b>Human &amp; Social Services (4410) (4440)</b>						
7302 - Social Services Supervisor	1.00	1.00	1.00	1.00	1.00	
7301 - Social Services Clinic Specialist	2.75	2.75	2.75	2.75	2.75	
7299 - Social Services Home Visit Spec.	3.00	3.00	3.00	3.00	3.00	
4616 - Human Services Manager	1.00	1.00	1.00	1.00	1.00	
1006 - Senior Admin. Support Assistant	1.00	1.00	1.00	1.00	1.00	
7298 - Social Services Program Coordinator	0.00	0.00	0.00	1.00	1.00	1.00
	<b>8.75</b>	<b>8.75</b>	<b>8.75</b>	<b>9.75</b>	<b>9.75</b>	<b>1.00</b>
<b>Mental Health Collaboration (4450)</b>						
7296 - Social Work Supervisor	0.00	0.00	1.00	1.00	1.00	
7300 - Clinical Social Worker	0.00	0.00	6.00	6.00	6.00	
	<b>0.00</b>	<b>0.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>0.00</b>
<b>Department Total</b>	<b>69.60</b>	<b>69.60</b>	<b>77.60</b>	<b>83.60</b>	<b>83.60</b>	<b>6.00</b>
<b>Economic Development</b>						
8903 - Entrepreneurship Prog. Coord.	1.00	1.00	1.00	1.00	1.00	
8901 - Asst. Director, Economic Dev.	1.00	1.00	1.00	1.00	1.00	
8900 - Director, Economic Dev.	0.50	0.50	0.25	0.25	0.25	
1006 - Senior Admin. Support Assistant	1.00	1.00	1.00	1.00	1.00	
8905 - Business Development Specialist	0.00	0.00	0.00	1.00	1.00	1.00
<b>Department Total</b>	<b>3.50</b>	<b>3.50</b>	<b>3.25</b>	<b>4.25</b>	<b>4.25</b>	<b>1.00</b>
<b>Cultural Affairs</b>						
4629 - Cultural Affairs Manager	1.00	1.00	1.00	1.00	1.00	
4627 - Program Specialist	1.00	1.00	1.00	1.00	1.00	
1006 - Sr. Administrative Support Asst.	0.50	0.50	0.00	0.00	0.00	
<b>Department Total</b>	<b>2.50</b>	<b>2.50</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>0.00</b>
<b>Office of Sustainability</b>						
9918 - Sustainability Analyst	0.00	0.00	1.00	1.00	1.00	
9917 - Community Conservationist	1.00	1.00	1.00	1.00	1.00	
9915 - Sustainability Manager	1.00	1.00	1.00	1.00	1.00	
4533 - Waste Minimization Coord	1.00	1.00	0.00	0.00	0.00	
4509 - Environmental Program Coord	1.00	1.00	1.00	1.00	1.00	
2584 - Environmental Education Coord	1.00	1.00	1.00	1.00	1.00	
<b>Department Total</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>0.00</b>
<b>Community Development</b>						
<b>Planning (4010)</b>						
4107 - Development Services Manager	1.00	1.00	1.00	1.00	1.00	
4105 - Director, Community Development	0.41	0.41	0.41	0.41	0.41	
4103 - Senior Planner	2.00	1.40	1.08	1.08	1.08	
4101 - Planner	1.00	1.60	1.60	1.60	1.60	
4104 - Neighborhood Communications Coord.	0.00	0.00	1.00	1.00	1.00	
1008 - Senior Administrative Supervisor	0.32	0.32	0.32	0.32	0.32	
1006 - Senior Admin Support Assistant	1.37	1.37	0.50	1.00	1.00	0.50
	<b>6.10</b>	<b>6.10</b>	<b>5.91</b>	<b>6.41</b>	<b>6.41</b>	<b>0.50</b>
<b>Economic Planning (4020)</b>						
4105 - Director, Community Development	0.30	0.30	0.30	0.30	0.30	
4103 - Senior Planner	1.00	1.60	1.92	1.92	1.92	
4101 - Planner	1.00	0.40	0.40	0.40	0.40	
1008 - Senior Administrative Supervisor	0.25	0.25	0.25	0.25	0.25	
	<b>2.55</b>	<b>2.55</b>	<b>2.87</b>	<b>2.87</b>	<b>2.87</b>	<b>0.00</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Proposed FY 2022	Anticipated FY 2022	Position Change
<b>Volunteer Services (4030)</b>						
4622 - Neighborhood Services Manager	0.50	0.50	0.50	0.50	0.50	
4615 - Volunteer Program Specialist	2.00	2.00	1.00	2.00	2.00	1.00
1006 - Senior Admin Support Assistant	0.25	0.25	0.25	0.25	0.25	
	<b>2.75</b>	<b>2.75</b>	<b>1.75</b>	<b>2.75</b>	<b>2.75</b>	<b>1.00</b>
<b>Neighborhood Services (4035)</b>						
4652 - Sr. Code Enforcement Specialist	2.00	2.00	2.00	2.00	2.00	
4650 - Code Enforcement Specialist	4.00	4.00	5.00	5.00	5.00	
4622 - Neighborhood Services Manager	0.50	0.50	0.50	0.50	0.50	
4105 - Director, Community Development	0.05	0.05	0.05	0.05	0.05	
4104 - Neighborhood Communications Coord.	1.00	1.00	0.00	0.00	0.00	
1008 - Senior Administrative Supervisor	0.10	0.10	0.10	0.10	0.10	
1006 - Senior Admin Support Assistant	1.25	1.25	0.75	0.75	0.75	
	<b>8.90</b>	<b>8.90</b>	<b>8.40</b>	<b>8.40</b>	<b>8.40</b>	<b>0.00</b>
<b>Building &amp; Site Development (4040)</b>						
5108 - Engineering Manager	1.00	1.00	1.00	1.00	1.00	
5013 - Right of Way Technician	1.00	1.00	1.00	1.00	1.00	
5098/5113 - Engineering Specialist/Engineer	2.00	2.00	2.00	2.00	2.00	
5007 - City Arborist	1.00	1.00	1.00	1.00	1.00	
4998 - Project Compliance Inspector	4.00	4.00	3.00	4.00	4.00	1.00
4108 - Senior Plan Reviewer	3.00	3.00	3.00	3.00	3.00	
4105 - Director, Comm. Development	0.24	0.24	0.24	0.24	0.24	
3205 - Building Regulations Supv.	1.00	1.00	1.00	1.00	1.00	
3203 - Senior Building Inspector	1.00	1.00	1.00	1.00	1.00	
3202 - Building Inspector	5.00	5.00	4.00	5.00	5.00	1.00
2160 - Addressing Specialist	0.25	0.25	0.25	0.25	0.25	
4810 - Marketing Specialist	0.00	0.00	0.05	0.05	0.05	
1008 - Senior Administrative Supervisor	0.33	0.33	0.33	0.33	0.33	
1006 - Senior Admin Support Assistant	2.13	2.13	2.00	2.00	2.00	
	<b>21.95</b>	<b>21.95</b>	<b>19.87</b>	<b>21.87</b>	<b>21.87</b>	<b>2.00</b>
<b>Department Total</b>	<b>42.25</b>	<b>42.25</b>	<b>38.80</b>	<b>42.30</b>	<b>42.30</b>	<b>3.50</b>
<b>CDBG</b>						
3975 - Housing Program Manager	1.00	1.00	1.00	1.00	1.00	
3961 - Sr. Housing Specialist	1.00	1.00	1.00	1.00	1.00	
3960 - Housing Specialist	1.00	1.00	1.00	1.00	1.00	
1400 - Administrative Technician	1.00	1.00	1.00	1.00	1.00	
<b>Department Total</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>0.00</b>
<b>Convention &amp; Visitors Bureau</b>						
<b>Operations (4810)</b>						
9901 - Assistant City Manager	0.25	0.25	0.25	0.10	0.10	(0.15)
8950 - Director, Convention & Tourism	1.00	1.00	1.00	1.00	1.00	
4801 - Community Relations Specialist	0.00	0.00	1.00	1.00	1.00	
4320 - Tourism Admin Supervisor	0.25	0.25	0.25	0.25	0.25	
4317 - Sports Sales Supervisor	0.50	0.50	0.50	0.50	0.50	
4315 - Sports Sales Specialist	0.80	0.80	0.80	0.80	0.80	
4310 - Industry Relations Specialist	1.00	1.00	1.00	1.00	1.00	
4309 - Tourism Operations Analyst	1.00	1.00	1.00	1.00	1.00	
4302 - Tourism Services Supervisor	1.00	1.00	1.00	1.00	1.00	
4300 - Tourism Services Specialist	3.00	3.00	3.00	3.00	3.00	
1006 - Senior Admin Support Assistant	1.00	1.00	1.00	1.00	1.00	
	<b>9.80</b>	<b>9.80</b>	<b>10.80</b>	<b>10.65</b>	<b>10.65</b>	<b>(0.15)</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Proposed FY 2022	Anticipated FY 2022	Position Change
<b>Tourism Development (4820)</b>						
4320 - Tourism Admin Supervisor	0.75	0.75	0.75	0.75	0.75	
4317 - Sports Tourism Supervisor	0.50	0.50	0.50	0.50	0.50	
4315 - Sports Sales Specialist	0.20	0.20	0.20	0.20	0.20	
	<u>1.45</u>	<u>1.45</u>	<u>1.45</u>	<u>1.45</u>	<u>1.45</u>	<u>0.00</u>
<b>Department Total</b>	<u>11.25</u>	<u>11.25</u>	<u>12.25</u>	<u>12.10</u>	<u>12.10</u>	<u>(0.15)</u>
<b>Contributions Fund</b>						
4619 - Trust Administrator	0.00	0.00	1.00	1.00	1.00	
<b>Department Total</b>	<u>0.00</u>	<u>0.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>0.00</u>
<b>Parks &amp; Recreation General Fund</b>						
<b>Administration (5010)</b>						
8970 - Director, Parks & Recreation	1.00	1.00	1.00	1.00	1.00	
8762 - Asst. to the Dir., Parks & Recreation	1.00	1.00	1.00	1.00	1.00	
4810 - Marketing Specialist	0.00	0.00	1.00	1.00	1.00	
1007 - Administrative Supervisor	1.00	1.00	1.00	1.00	1.00	
1006 - Senior Admin. Support Assistant	2.50	2.50	2.50	2.50	2.50	
	<u>5.50</u>	<u>5.50</u>	<u>6.50</u>	<u>6.50</u>	<u>6.50</u>	<u>0.00</u>
<b>Career Awareness &amp; Related Experience Program (CARE) (5110)</b>						
8660 - CARE Program Supervisor	1.00	1.00	1.00	1.00	1.00	
1005 - Admin. Support Assistant	1.00	1.00	1.00	1.00	1.00	
	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>0.00</u>
<b>Planning and Development (5200)</b>						
8710 - Parks Dev. Superintendent	1.00	1.00	1.00	1.00	1.00	
5205 - Forester	1.00	1.00	1.00	1.00	1.00	
5203 - Horticulturist	1.00	1.00	1.00	1.00	1.00	
4103 - Senior Planner	2.00	2.00	2.00	2.00	2.00	
4101 - Planner	2.00	2.00	2.00	2.00	2.00	
2415 - Parks Supervisor	1.00	1.00	0.00	1.00	1.00	1.00
2412 - Parks & Grounds Tech-955	6.00	6.00	6.00	6.00	6.00	
2411 - Electrician-955	1.00	1.00	1.00	1.00	1.00	
2406 - Construction Supervisor	1.00	1.00	1.00	1.00	1.00	
2405 - Construction Specialist-955	1.00	1.00	0.00	0.00	0.00	
2380 - Construction Mechanic-955	3.00	3.00	3.00	3.00	3.00	
2379 - Construction Technician-955	3.00	3.00	3.00	3.00	3.00	
2370 - Parks & Grounds Spec -955	2.00	2.00	2.00	2.00	2.00	
	<u>25.00</u>	<u>25.00</u>	<u>23.00</u>	<u>24.00</u>	<u>24.00</u>	<u>1.00</u>
<b>Parks Management (5410)</b>						
8750 - Park & Recreation Manager	1.00	1.00	1.00	1.00	1.00	
8690 - Park Safety Officer	0.00	0.00	0.00	0.00	0.00	
8689 - Park Safety Supervisor	0.00	0.00	0.00	0.00	0.00	
2417 - Parks & Facilities Specialist	1.00	1.00	1.00	1.00	1.00	
2415 - Parks Supervisor	1.00	1.00	1.00	1.00	1.00	
2403 - Maintenance Specialist-955	1.00	1.00	0.00	0.00	0.00	
2397 - Maintenance Assistant-955	2.00	2.00	2.00	2.00	2.00	
2396 - Maintenance Technician-955	4.16	4.16	5.00	5.00	5.00	
2375 - Equipment Mechanic - 955	0.50	0.50	0.50	0.50	0.50	
1008 - Senior Administrative Supervisor	1.00	1.00	1.00	1.00	1.00	
1006 - Senior Admin. Support Assistant	1.00	1.00	1.00	1.00	1.00	
	<u>12.66</u>	<u>12.66</u>	<u>12.50</u>	<u>12.50</u>	<u>12.50</u>	<u>0.00</u>
<b>Department Total</b>	<u>45.16</u>	<u>45.16</u>	<u>44.00</u>	<u>45.00</u>	<u>45.00</u>	<u>1.00</u>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Proposed FY 2022	Anticipated FY 2022	Position Change
<b>Recreation Services Fund</b>						
<b>Park Services (5700)</b>						
2418 - Sports Turf Specialist	1.00	1.00	1.00	1.00	1.00	
2416 - Golf Course Specialist	2.00	2.00	2.00	2.00	2.00	
2415 - Parks Supervisor	1.00	1.00	1.00	1.00	1.00	
2412 - Parks & Grounds Tech-955	3.00	3.00	3.00	3.00	3.00	
2396 - Maintenance Technician-955	0.84	0.84	1.00	1.00	1.00	
2375 - Equipment Mechanic - 955	0.50	0.50	0.50	0.50	0.50	
2370 - Parks & Grounds Specialist -955	1.00	1.00	1.00	1.00	1.00	
	<b>9.34</b>	<b>9.34</b>	<b>9.50</b>	<b>9.50</b>	<b>9.50</b>	<b>0.00</b>
<b>Recreation (5500)</b>						
8750 - Park & Recreation Manager	1.00	1.00	1.00	1.00	1.00	
8610 - Rec. and Comm Prog Superint.	1.00	1.00	1.00	1.00	1.00	
8530 - Recreation Supervisor	3.50	3.50	3.50	3.50	3.50	
8520 - Recreation Specialist	9.50	9.50	7.50	7.50	7.50	
8510 - Recreation Leader	1.00	1.00	1.00	1.00	1.00	
2003 - Custodian-955	2.00	2.00	2.00	3.00	3.00	1.00
	<b>18.00</b>	<b>18.00</b>	<b>16.00</b>	<b>17.00</b>	<b>17.00</b>	<b>1.00</b>
<b>Recreation Center (5600)</b>						
8530 - Recreation Supervisor	1.50	1.50	1.50	1.50	1.50	
8520 - Recreation Specialist	2.50	2.50	2.50	1.50	1.50	(1.00)
2403 - Maintenance Specialist-955	1.00	1.00	1.00	1.00	1.00	
2397 - Maintenance Assistant-955	1.00	1.00	1.00	1.00	1.00	
2396 - Maintenance Technician-955	1.00	1.00	1.00	1.00	1.00	
1007 - Administrative Supervisor	1.00	1.00	1.00	1.00	1.00	
1006 - Senior Admin Support Assistant	0.50	0.50	0.50	0.50	0.50	
2003 - Custodian-955	1.00	1.00	1.00	1.00	1.00	
	<b>9.50</b>	<b>9.50</b>	<b>9.50</b>	<b>8.50</b>	<b>8.50</b>	<b>(1.00)</b>
<b>Department Total</b>	<b>36.84</b>	<b>36.84</b>	<b>35.00</b>	<b>35.00</b>	<b>35.00</b>	<b>0.00</b>
<b>Police</b>						
<b>Administration (2100)</b>						
4801 - Community Relations Spec	0.00	0.00	2.00	2.00	2.00	
3007 - Police Chief	1.00	1.00	1.00	1.00	1.00	
3006 - Deputy Police Chief	0.00	0.00	0.00	0.00	0.00	
3003 - Police Lieutenant - CPLA	0.00	0.00	0.00	0.00	0.00	
3002 - Police Sergeant - CPOA	2.00	2.00	2.00	2.00	2.00	
3000/3001 - Police OIT/Police Offcr - CPOA	1.00	1.00	2.00	2.00	2.00	
2998 - Communications and Outreach Supv	0.00	0.00	1.00	1.00	1.00	
1400 - Administrative Technician	2.00	2.00	1.00	1.00	1.00	
1022 - Asst to Police Chief	1.00	1.00	1.00	1.00	1.00	
1015 - Records Custodian	1.00	1.00	1.00	2.00	2.00	1.00
1006 - Senior Admin Support Asst.	1.00	1.00	2.00	2.00	2.00	
2999 - Civilian Investigator	0.00	0.00	0.00	1.00	1.00	1.00
	<b>9.00</b>	<b>9.00</b>	<b>13.00</b>	<b>15.00</b>	<b>15.00</b>	<b>2.00</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Proposed FY 2022	Anticipated FY 2022	Position Change
<b>Operations (2120)</b>						
8690 - Park Safety Officer	0.00	0.00	0.00	1.00	1.00	1.00
8689 - Park Safety Supervisor	0.00	0.00	0.00	1.00	1.00	1.00
3011 - Community Service Aide-CPOA	10.00	10.00	6.00	7.00	7.00	1.00
3010 - Police Lieutenant - Uncl	3.00	3.00	3.00	4.00	4.00	1.00
3004 - Asst. Police Chief	1.00	1.00	2.00	2.00	2.00	
3003 - Police Lieutenant - CPLA	0.00	0.00	0.00	0.00	0.00	
3002 - Police Sergeant - CPOA	15.00	15.00	15.00	16.00	16.00	1.00
3000/3001 - Police OIT/Police Offcr - CPOA	104.00	104.00	94.00	101.00	101.00	7.00
2996 - Patrol Administrative Supv	0.00	0.00	1.00	1.00	1.00	
	<b>133.00</b>	<b>133.00</b>	<b>121.00</b>	<b>133.00</b>	<b>133.00</b>	<b>12.00</b>
<b>Support Services (2130)</b>						
8690 - Park Safety Officer	1.00	1.00	0.00	0.00	0.00	
8689 - Park Safety Supervisor	1.00	1.00	0.00	0.00	0.00	
6106 - Stores Clerk	1.00	1.00	0.00	0.00	0.00	
3016 - Property & Evidence Unit Supv	1.00	1.00	0.00	0.00	0.00	
3013 - Property & Evidence Tech	3.00	3.00	0.00	0.00	0.00	
3010 - Police Lieutenant	1.00	1.00	0.00	0.00	0.00	
3008 - Police Trainer	0.00	0.00	0.00	0.00	0.00	
3004 - Asst. Police Chief	1.00	1.00	0.00	0.00	0.00	
3002 - Police Sergeant - CPOA	0.00	0.00	0.00	0.00	0.00	
3000/3001 - Police OIT/Police Offcr. - CPOA	0.00	0.00	0.00	0.00	0.00	
2550 - Airport Safety Officer	8.00	8.00	0.00	0.00	0.00	
2555 - Airport Operations Supv	1.00	1.00	0.00	0.00	0.00	
2114 - Equipment Technician	1.00	1.00	0.00	0.00	0.00	
2112 - Equipment Supervisor	1.00	1.00	0.00	0.00	0.00	
2001 - Custodian	2.00	2.00	0.00	0.00	0.00	
1010 - Information Specialist	9.00	9.00	0.00	0.00	0.00	
1009 - Information Center Supervisor	1.00	1.00	0.00	0.00	0.00	
	<b>32.00</b>	<b>32.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Special Services (2140)</b>						
8690 - Park Safety Officer	0.00	0.00	1.00	0.00	0.00	(1.00)
8689 - Park Safety Supervisor	0.00	0.00	1.00	0.00	0.00	(1.00)
6106 - Stores Clerk	0.00	0.00	1.00	1.00	1.00	
3016 - Property & Evidence Unit Supv	0.00	0.00	1.00	1.00	1.00	
3013 - Property & Evidence Tech	0.00	0.00	3.00	4.00	4.00	1.00
3011 - Community Service Aide-CPOA	0.00	0.00	4.00	4.00	4.00	
3010 - Police Lieutenant	1.00	1.00	2.00	1.00	1.00	(1.00)
3008 - Police Trainer	2.00	2.00	2.00	2.00	2.00	
3004 - Asst. Police Chief	1.00	1.00	1.00	1.00	1.00	
3002 - Police Sergeant - CPOA	2.00	2.00	2.00	1.00	1.00	(1.00)
3000/3001 - Police OIT/Police Offcr. - CPOA	4.00	4.00	14.00	3.00	3.00	(11.00)
2555 - Airport Operations Supv	0.00	0.00	1.00	1.00	1.00	
2550 - Airport Safety Officer	0.00	0.00	9.00	9.00	9.00	
2114 - Equipment Technician	0.00	0.00	1.00	1.00	1.00	
2112 - Equipment Supervisor	0.00	0.00	1.00	1.00	1.00	
2001 - Custodian	0.00	0.00	2.00	3.00	3.00	1.00
1010 - Information Specialist	0.00	0.00	10.00	10.00	10.00	
1009 - Information Center Supervisor	0.00	0.00	1.00	1.00	1.00	
	<b>10.00</b>	<b>10.00</b>	<b>57.00</b>	<b>44.00</b>	<b>44.00</b>	<b>(13.00)</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Proposed FY 2022	Anticipated FY 2022	Position Change
<b>Investigative Operations Support (2150)</b>						
3017 - Crime Scene Investigator	2.00	2.00	2.00	3.00	3.00	1.00
3015 - Crime Analyst	1.00	1.00	1.00	1.00	1.00	
3010 - Police Lieutenant Uncl - CPLA	2.00	2.00	2.00	2.00	2.00	
3004 - Asst. Police Chief	1.00	1.00	1.00	1.00	1.00	
3002 - Police Sergeant - CPOA	5.00	5.00	5.00	5.00	5.00	
3000/3001 - Police OIT/Police Offcr. - CPOA	28.00	28.00	29.00	33.00	33.00	4.00
2995 - Digital Forensic Investigator	1.00	1.00	1.00	1.00	1.00	
1006 - Senior Admin. Support Asst	1.00	1.00	1.00	1.00	1.00	
	<b>41.00</b>	<b>41.00</b>	<b>42.00</b>	<b>47.00</b>	<b>47.00</b>	<b>5.00</b>
<b>Department Total</b>	<b>225.00</b>	<b>225.00</b>	<b>233.00</b>	<b>239.00</b>	<b>239.00</b>	<b>6.00</b>
<b>Fire</b>						
<b>Administration (2310)</b>						
3110 - Deputy Fire Chief	1.00	1.00	1.00	1.00	1.00	
3109 - Assistant Fire Chief	2.00	2.00	2.00	2.00	2.00	
3108 - Fire Chief	1.00	1.00	1.00	1.00	1.00	
2114 Equipment Technician	0.00	0.00	0.00	1.00	1.00	1.00
1400 - Administrative Technician	1.00	1.00	1.00	1.00	1.00	
1008 - Senior Administrative Supv	1.00	1.00	1.00	1.00	1.00	
1005 - Administrative Support Asst.	1.00	1.00	1.00	1.00	1.00	
	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>8.00</b>	<b>8.00</b>	<b>1.00</b>
<b>Emergency Services (2320)</b>						
3116 - Training and Safety CA	0.00	0.00	0.00	3.00	3.00	3.00
3107 - Fire Battalion Chief	3.00	3.00	3.00	3.00	3.00	
3106 - Fire Division Chief	3.00	3.00	3.00	3.00	3.00	
3105 - Fire Captain	9.00	9.00	9.00	36.00	36.00	27.00
3104 - Fire Lieutenant	27.00	27.00	27.00	0.00	0.00	(27.00)
3103 - Fire Engineer	36.00	36.00	36.00	36.00	36.00	
3101/3102 Fire Fighter I/II	55.00	55.00	55.00	57.00	57.00	2.00
	<b>133.00</b>	<b>133.00</b>	<b>133.00</b>	<b>138.00</b>	<b>138.00</b>	<b>5.00</b>
<b>Departmental Services (2330)</b>						
3115 - Chief Training Officer	2.00	2.00	2.00	1.00	1.00	(1.00)
	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>1.00</b>	<b>1.00</b>	<b>(1.00)</b>
<b>Fire Marshal's Division (234x)</b>						
3107 - Fire Battalion Chief	1.00	1.00	1.00	1.00	1.00	
3114 - Assistant Fire Marshal	4.00	4.00	4.00	4.00	4.00	
1005 - Administrative Support Asst.	1.00	1.00	1.00	1.00	1.00	
	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>0.00</b>
<b>Department Total</b>	<b>148.00</b>	<b>148.00</b>	<b>148.00</b>	<b>153.00</b>	<b>153.00</b>	<b>5.00</b>
<b>Municipal Court</b>						
<b>Court Operations (1610)</b>						
3406 - Deputy Court Clerk	0.00	0.00	3.00	3.00	3.00	
3404 - Court Services Analyst	0.75	0.75	0.75	0.75	0.75	
3403 - Deputy Court Administrator	1.00	1.00	1.00	1.00	1.00	
3402 - Municipal Court Administrator	1.00	1.00	1.00	1.00	1.00	
3401 - Municipal Judge	1.00	1.00	1.00	1.00	1.00	
1400 - Administrative Technician	4.00	4.00	0.00	0.00	0.00	
	<b>7.75</b>	<b>7.75</b>	<b>6.75</b>	<b>6.75</b>	<b>6.75</b>	<b>0.00</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Proposed FY 2022	Anticipated FY 2022	Position Change
<b>Traffic Violations (1620)</b>						
1006 - Senior Admin Support Assistant	2.00	2.00	2.00	2.00	2.00	
1005 - Administrative Support Assistant	2.00	2.00	1.00	1.00	1.00	
	<b>4.00</b>	<b>4.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>0.00</b>
<b>Department Total</b>	<b>11.75</b>	<b>11.75</b>	<b>9.75</b>	<b>9.75</b>	<b>9.75</b>	<b>0.00</b>
<b>Employee Benefit Fund</b>						
<b>Insurance (1310)</b>						
4605 - Human Resources Manager	0.50	0.50	0.50	0.50	0.50	
4604 - Director Human Resources	0.15	0.15	0.15	0.15	0.15	
4601 - Human Resources Analyst	0.25	0.25	0.25	0.25	0.25	
1403 - Lead Human Resources Tech	0.50	0.50	0.50	0.50	0.50	
1402 - Human Resources Technician	1.50	1.50	1.50	1.50	1.50	
1006 - Sr Admin Support Assistant	0.20	0.20	0.20	0.50	0.50	0.30
	<b>3.10</b>	<b>3.10</b>	<b>3.10</b>	<b>3.40</b>	<b>3.40</b>	<b>0.30</b>
<b>Employee Wellness (1350)</b>						
4606 - Asst Director, Human Resources	0.17	0.17	0.17	0.17	0.17	
4604 - Director Human Resources	0.05	0.05	0.05	0.05	0.05	
4580 - Wellness Educator	1.00	1.00	1.00	1.00	1.00	
4575 - Training Assistant	0.50	0.50	0.50	0.50	0.50	
1006 - Senior Admin. Support Assistant	1.10	1.10	1.30	1.10	1.10	(0.20)
	<b>2.82</b>	<b>2.82</b>	<b>3.02</b>	<b>2.82</b>	<b>2.82</b>	<b>(0.20)</b>
<b>City University (1355)</b>						
4606 - Asst Director, Human Resources	0.17	0.17	0.17	0.17	0.17	
4604 - Director Human Resources	0.05	0.05	0.05	0.05	0.05	
4570 - Training Coordinator	1.00	1.00	1.00	1.00	1.00	
4575 - Training Assistant	0.50	0.50	0.50	0.50	0.50	
1006 - Senior Admin. Support Assistant	0.70	0.70	0.50	0.40	0.40	(0.10)
	<b>2.42</b>	<b>2.42</b>	<b>2.22</b>	<b>2.12</b>	<b>2.12</b>	<b>(0.10)</b>
<b>Department Total</b>	<b>8.34</b>	<b>8.34</b>	<b>8.34</b>	<b>8.34</b>	<b>8.34</b>	<b>0.00</b>
<b>Self Insurance Fund</b>						
6750 - Asst Director, Finance	0.20	0.20	0.20	0.20	0.20	
6600 - Risk Manager	1.00	1.00	1.00	1.00	1.00	
6595 - Risk Management Spec.	1.00	1.00	1.00	1.00	1.00	
1006 - Sr. Admin. Support Asst.	1.00	1.00	1.00	1.00	1.00	
<b>Department Total</b>	<b>3.20</b>	<b>3.20</b>	<b>3.20</b>	<b>3.20</b>	<b>3.20</b>	<b>0.00</b>
<b>Facilities Management (General Fund)</b>						
<b>Building Maintenance (6710)</b>						
9905 - Deputy City Manager	0.00	0.00	0.02	0.02	0.02	0.00
6204 - Financial Analyst	0.00	0.00	0.10	0.10	0.10	0.00
5901 - Director, Public Works	0.00	0.00	0.10	0.10	0.10	0.00
5800 - Asst to the Public Works Director	0.00	0.00	0.05	0.05	0.05	0.00
2407 - Building & Grounds Supervisor	0.00	0.00	0.80	0.70	0.70	(0.10)
2397 - Maintenance Asst - 955	0.00	0.00	1.00	1.00	1.00	
2394 - Senior Bldg Maint Mechanic-955	0.00	0.00	2.00	2.00	2.00	
2390 - Building Maint Mechanic-955	0.00	0.00	1.00	1.00	1.00	
2385 - Building Facilities Manager	0.00	0.00	1.00	0.95	0.95	(0.05)
1006 - Senior Admin Support Assistant	0.00	0.00	0.65	0.60	0.60	(0.05)
	<b>0.00</b>	<b>0.00</b>	<b>6.72</b>	<b>6.52</b>	<b>6.52</b>	<b>(0.20)</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Proposed FY 2022	Anticipated FY 2022	Position Change
<b>Custodial Services (6720)</b>						
5901 - Director, Public Works	0.00	0.00	0.05	0.05	0.05	0.00
2407 - Building & Grounds Supervisor	0.00	0.00	0.20	0.30	0.30	0.10
2385 - Building Facilities Manager	0.00	0.00	0.00	0.05	0.05	0.05
2003 - Custodian-955	0.00	0.00	4.75	4.75	4.75	
2002 - Custodian Supervisor	0.00	0.00	2.00	2.00	2.00	
	<b>0.00</b>	<b>0.00</b>	<b>7.00</b>	<b>7.15</b>	<b>7.15</b>	<b>0.15</b>
<b>Department Total</b>	<b>0.00</b>	<b>0.00</b>	<b>13.72</b>	<b>13.67</b>	<b>13.67</b>	<b>(0.05)</b>
<b>Custodial &amp; Building Maintenance Fund</b>						
<b>Department Total</b>	<b>14.82</b>	<b>14.82</b>				
<b>Fleet Operations Fund</b>						
9905 - Deputy City Manager	0.03	0.03	0.03	0.03	0.03	
6204 - Financial Analyst	0.10	0.10	0.10	0.10	0.10	
6100 - Stores Clerk-955	4.00	4.00	4.00	4.00	4.00	
5901 - Director, Public Works	0.05	0.05	0.05	0.05	0.05	
2397 - Maintenance Assistant-955	1.00	1.00	0.00	0.00	0.00	
2108 - Vehicle Mechanic II-955	0.00	0.00	10.00	10.00	10.00	
2107 - Vehicle Mechanic-955	23.00	23.00	11.00	11.00	11.00	
2106 - Fleet Operations Manager	1.00	1.00	1.00	1.00	1.00	
2104 - Vehicle Maint. Supervisor	7.00	7.00	7.00	7.00	7.00	
2102 - Vehicle Service Worker-955	1.00	1.00	1.00	1.00	1.00	
2101 - Vehicle Maintenance Asst.	0.00	0.00	1.00	1.00	1.00	
2100 - Fleet Operations Superintendent	1.00	1.00	1.00	1.00	1.00	
1006 - Senior Admin. Support Asst.	1.05	1.05	1.05	1.05	1.05	
<b>Department Total</b>	<b>39.23</b>	<b>39.23</b>	<b>37.23</b>	<b>37.23</b>	<b>37.23</b>	<b>0.00</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Proposed FY 2022	Anticipated FY 2022	Position Change
<b>IT Fund</b>						
7960 - Asst. Director, Info. Technology	1.00	1.00	1.00	1.00	1.00	
7950 - Director, Information Technology	1.00	1.00	1.00	1.00	1.00	
7946 - Physical Sec. and Network Tech	1.00	1.00	0.00	1.00	1.00	1.00
7942 - Project Leader	3.00	3.00	3.00	3.00	3.00	
7940 - PMO Manager	1.00	1.00	1.00	1.00	1.00	
7935 - Sr Systems Administrator	0.00	0.00	1.00	0.00	0.00	(1.00)
7931 - Technical Trainer	1.00	1.00	1.00	1.00	1.00	
7930 - Business Analyst	1.00	1.00	1.00	1.00	1.00	
7929 - Infrastructure Supervisor	1.00	1.00	1.00	1.00	1.00	
7928 - Associate System Administrator	3.00	3.00	2.00	3.00	3.00	1.00
7927 - Systems Administrator	5.00	5.00	5.00	5.00	5.00	
7926 - Information Technology Manager	3.00	3.00	3.00	3.00	3.00	
7925 - Sr Database Administrator	0.00	0.00	1.00	0.00	0.00	(1.00)
7924 - Database Administrator	2.00	2.00	1.00	2.00	2.00	1.00
7922 - Systems Analyst	8.00	8.00	7.00	8.00	8.00	1.00
7921 - Sr Systems Analyst	0.00	0.00	1.00	0.00	0.00	(1.00)
7920 - Computer Support Technician-955	6.00	6.00	6.00	6.00	6.00	
7919 - Cyber Security Analyst	2.00	2.00	1.00	2.00	2.00	1.00
7918 - Network Engineer	2.00	2.00	1.00	2.00	2.00	1.00
7917 - Sr Network Engineer	0.00	0.00	1.00	0.00	0.00	(1.00)
7915 - Sr Cyber Security Analyst	0.00	0.00	1.00	0.00	0.00	(1.00)
7913 - Help Desk Supervisor	1.00	1.00	1.00	1.00	1.00	
6106 - Stores Clerk	1.00	1.00	1.00	1.00	1.00	
5003 - Engineering Tech	1.00	1.00	1.00	0.00	0.00	(1.00)
4200 - Financial Specialist	1.00	1.00	0.00	0.00	0.00	
2888 - NERC Compliance Offcr	1.00	1.00	0.00	0.00	0.00	
2190 - GIS Tech	2.00	2.00	2.00	3.00	3.00	1.00
2185 - GIS Supervisor	2.00	2.00	2.00	2.00	2.00	
2180 - GIS Specialist	1.00	1.00	1.00	1.00	1.00	
2175 - GIS Analyst	3.00	3.00	3.00	3.00	3.00	
2173 - GIS Data Analyst	1.00	1.00	1.00	1.00	1.00	
2160 - Addressing Specialist	0.75	0.75	0.75	0.75	0.75	
2125 - Geospatial Services Manager	1.00	1.00	1.00	1.00	1.00	
7900 - Associate Web Developer	0.00	0.00	0.00	1.00	1.00	1.00
<b>Department Total</b>	<b>56.75</b>	<b>56.75</b>	<b>53.75</b>	<b>55.75</b>	<b>55.75</b>	<b>2.00</b>
<b>Community Relations (General Fund)</b>						
<b>Community Relations Office (0910)</b>						
9940 - Web Content Editor	0.00	0.00	1.00	1.00	1.00	
9934 - Video Engineering Specialist	0.00	0.00	1.00	1.00	1.00	
9933 - Audio Visual Tech	0.00	0.00	1.00	1.00	1.00	
9932 - Video Producer	0.00	0.00	3.00	3.00	3.00	
9926 - Community Relations Director	0.00	0.00	0.85	0.00	0.00	(0.85)
9924 - Media and Event Services Manager	0.00	0.00	1.00	1.00	1.00	
4803 - Graphic Artist	0.00	0.00	2.00	2.00	2.00	
4801 - Community Relations Spec	0.00	0.00	1.00	1.00	1.00	
4799 - Comms & Creative Services Mgr	0.00	0.00	1.00	1.00	1.00	
1006 - Sr Admin Support Asst	0.00	0.00	0.66	0.50	0.50	(0.16)
9942 - Digital Communications Coordinator	0.00	0.00	0.00	1.00	1.00	1.00
	<b>0.00</b>	<b>0.00</b>	<b>12.51</b>	<b>12.50</b>	<b>12.50</b>	<b>(0.01)</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Proposed FY 2022	Anticipated FY 2022	Position Change
<b>Contact Center (0950)</b>						
9928 - Community Relations Asst. Director	0.00	0.00	1.00	0.00	0.00	(1.00)
9926 - Community Relations Director	0.00	0.00	0.15	0.00	0.00	(0.15)
9802 - Community Relations Manager	0.00	0.00	0.00	1.00	1.00	1.00
1385 - Customer Services Supervisor	0.00	0.00	1.00	1.00	1.00	
1213 - Customer Service Rep II	0.00	0.00	7.00	7.00	7.00	
1006 - Sr Admin Support Asst	0.00	0.00	0.34	0.50	0.50	0.16
	<b>0.00</b>	<b>0.00</b>	<b>9.49</b>	<b>9.50</b>	<b>9.50</b>	<b>0.01</b>
<b>Department Total</b>	<b>0.00</b>	<b>0.00</b>	<b>22.00</b>	<b>22.00</b>	<b>22.00</b>	<b>0.00</b>
<b>Community Relations Fund</b>						
<b>Department Total</b>	<b>30.70</b>	<b>30.70</b>				
<b>Utility Customer Services Fund</b>						
9928 - Community Relations Asst. Director	0.60	0.60	0.00	0.00	0.00	
9926 - Community Relations Director	0.35	0.35	0.00	0.00	0.00	
2980 - Assistant Director, Columbia Util	0.00	0.00	0.00	0.00	0.00	
1385 - Customer Services Supr.	2.00	2.00	0.00	0.00	0.00	
1213 - Customer Service Rep II	7.00	7.00	0.00	0.00	0.00	
1211 - Customer Service Rep I	7.00	7.00	0.00	0.00	0.00	
1006 - Sr Administrative Support Asst.	0.35	0.35	0.00	0.00	0.00	
<b>Department Total</b>	<b>17.30</b>	<b>17.30</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Public Works: Streets &amp; Engineering</b>						
6204 - Financial Analyst	0.30	0.30	0.30	0.30	0.30	
5901 - Director, Public Works	0.30	0.30	0.30	0.30	0.30	
5800 - Asst to the Public Works Director	0.32	0.32	0.32	0.32	0.32	
5109 - Engineering Supervisor	2.00	2.00	2.00	2.00	2.00	
5107 - Eng & Operations Manager	1.00	1.00	1.00	1.00	1.00	
5098/5113 - Eng. Specialist/Engineer	5.00	5.00	5.00	5.00	5.00	
5023 - City Land Surveyor	1.00	1.00	1.00	1.00	1.00	
5022 - Asst City Land Surveyor	1.00	1.00	1.00	1.00	1.00	
5015 - Property Acquisition Coord.	1.00	1.00	1.00	1.00	1.00	
5004 - Senior Engineering Technician	1.00	1.00	1.00	1.00	1.00	
5003 - Engineering Technician	4.00	4.00	4.00	4.00	4.00	
5000 - Associate Eng Tech	2.00	2.00	2.00	2.00	2.00	
4998 - Project Compliance Inspector	1.70	1.70	2.00	2.00	2.00	
4996 - Senior Project Comp. Inspector	0.85	0.85	1.00	1.00	1.00	
3034 - Sign Technician 955	0.00	0.00	1.00	1.00	1.00	
3033 - Traffic Signal Technician	0.00	0.00	2.00	2.00	2.00	
2450 - Construction Project Supt	0.85	0.85	1.00	1.00	1.00	
2311 - Street Maintenance Superintendent	1.00	1.00	1.00	1.00	1.00	
2307 - Public Works Supervisor III	0.00	0.00	1.00	1.00	1.00	
2306 - Public Works Supervisor II	4.00	4.00	4.00	4.00	4.00	
2304 - Crew Foreman	4.00	4.00	6.00	6.00	6.00	
2303 - CDL Operator - 955	25.00	25.00	24.00	27.00	27.00	3.00
2300 - Equipment Operator 955	0.00	0.00	0.00	0.00	0.00	
4810 - Marketing Specialist	0.00	0.00	0.40	0.40	0.40	
1007 - Administrative Supervisor	0.25	0.25	0.00	0.00	0.00	
1006 - Senior Admin. Support Assistant	1.30	1.30	1.30	1.30	1.30	
<b>Department Total</b>	<b>57.87</b>	<b>57.87</b>	<b>63.62</b>	<b>66.62</b>	<b>66.62</b>	<b>3.00</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Proposed FY 2022	Anticipated FY 2022	Position Change
<b>Transit Fund</b>						
<b>Fixed Route (6110)</b>						
9905 - Deputy City Manager	0.05	0.05	0.05	0.05	0.05	
6204 - Financial Analyst	0.20	0.20	0.20	0.20	0.20	
5901 - Director, Public Works	0.05	0.05	0.08	0.08	0.08	
5800 - Asst. to the Public Works Dir.	0.15	0.15	0.15	0.15	0.15	
4810 - Marketing Specialist	0.00	0.00	0.30	0.30	0.30	
4702 - Transit and Parking Manager	0.50	0.50	0.50	0.50	0.50	
2505 - Transportation Superintendent	0.62	0.62	0.62	0.00	0.00	(0.62)
2504 - Bus Supervisor	2.24	2.24	2.24	2.24	2.24	
2503 - Lead Bus Driver-955	6.00	6.00	6.00	6.00	6.00	
2502 - Bus Driver-955	13.87	13.87	13.87	13.87	13.87	
2490 - Transit Maint. Asst.	0.00	0.00	1.25	1.25	1.25	
2397 - Maintenance Assistant-955	1.25	1.25	0.00	0.00	0.00	
1007 - Administrative Supervisor	0.10	0.10	0.00	0.00	0.00	
1006 - Senior Admin. Support Assistant	1.05	1.05	1.05	1.05	1.05	
1005 - Administrative Support Assistant	1.62	1.62	1.62	1.62	1.62	
2306 - Public Works Supervisor II	0.00	0.00	0.00	2.00	2.00	2.00
	<b>27.70</b>	<b>27.70</b>	<b>27.93</b>	<b>29.31</b>	<b>29.31</b>	<b>1.38</b>
<b>Paratransit (6120)</b>						
2505 - Transportation Superintendent	0.25	0.25	0.25	0.00	0.00	(0.25)
2504 - Bus Supervisor	0.50	0.50	0.50	0.50	0.50	
2502 - Bus Driver - 955	20.13	20.13	20.13	20.13	20.13	
2500 - Compliance Clerk	0.00	0.00	1.00	1.00	1.00	
2490 - Transit Maintenance	0.00	0.00	1.00	1.00	1.00	
2397 - Maintenance Assistant-955	1.00	1.00	0.00	0.00	0.00	
1005 - Administrative Support Assistant	2.25	2.25	1.25	1.25	1.25	
	<b>24.13</b>	<b>24.13</b>	<b>24.13</b>	<b>23.88</b>	<b>23.88</b>	<b>(0.25)</b>
<b>University Shuttle (6130)</b>						
2505 - Transportation Superintendent	0.13	0.13	0.13	0.00	0.00	(0.13)
2504 - Bus Supervisor	1.26	1.26	1.26	1.26	1.26	
2502 - Bus Driver - 955	4.00	4.00	4.00	4.00	4.00	
2490 - Transit Maintenance	0.00	0.00	0.75	0.75	0.75	
2397 - Maintenance Assistant-955	0.75	0.75	0.00	0.00	0.00	
1005 - Administrative Support Assistant	0.13	0.13	0.13	0.13	0.13	
	<b>6.27</b>	<b>6.27</b>	<b>6.27</b>	<b>6.14</b>	<b>6.14</b>	<b>(0.13)</b>
<b>Department Total</b>	<b>58.10</b>	<b>58.10</b>	<b>58.33</b>	<b>59.33</b>	<b>59.33</b>	<b>1.00</b>
<b>Regional Airport Fund</b>						
<b>Administration (6210)</b>						
8900 - Economic Development Director	0.50	0.50	0.75	0.75	0.75	
5901 - Director, Public Works	0.10	0.10	0.10	0.10	0.10	
5800 - Asst. to the Public Works Dir.	0.00	0.00	0.00	0.00	0.00	
2560 - Asst. to Airport Manager	1.00	1.00	1.00	1.00	1.00	
2556 - Airport Manager	1.00	1.00	1.00	1.00	1.00	
	<b>2.60</b>	<b>2.60</b>	<b>2.85</b>	<b>2.85</b>	<b>2.85</b>	<b>0.00</b>
<b>Airfield Areas (6220)</b>						
2555 - Airport Ops Supervisor	0.00	0.00	0.00	0.00	0.00	
2404 - Maintenance Mechanic-955	3.00	3.00	3.00	3.00	3.00	
2400 - Maintenance Crew Leader	1.00	1.00	1.00	1.00	1.00	
	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>0.00</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Proposed FY 2022	Anticipated FY 2022	Position Change
<b>Terminal Areas (6230)</b>						
2397 - Maintenance Assistant-955	1.00	1.00	1.00	2.00	2.00	1.00
	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>2.00</b>	<b>2.00</b>	<b>1.00</b>
<b>Department Total</b>	<b>7.60</b>	<b>7.60</b>	<b>7.85</b>	<b>8.85</b>	<b>8.85</b>	<b>1.00</b>
<b>Non-Motorized Grant Fund</b>						
5109 - Engineering Supervisor	0.00	0.00	0.00	0.00	0.00	
5098/5113 - Eng. Specialist/Engineer	0.00	0.00	0.00	0.00	0.00	
5003 - Engineering Technician	0.00	0.00	0.00	0.00	0.00	
4998 - Project Compliance Inspector	0.30	0.30	0.00	0.00	0.00	
4996 - Lead Proj Compl Inspector	0.15	0.15	0.00	0.00	0.00	
2450 - Construction Project Supt	0.15	0.15	0.00	0.00	0.00	
<b>Department Total</b>	<b>0.60</b>	<b>0.60</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Parking Enforcement and Traffic Control</b>						
5901 - Director, Public Works	0.05	0.05	0.00	0.00	0.00	
3034 - Sign Technician 955	1.00	1.00	0.00	0.00	0.00	
3033 - Traffic Signal Tech	2.00	2.00	0.00	0.00	0.00	
3022 - Lead Pkng Enforc Agent	1.00	1.00	0.00	0.00	0.00	
3021 - Pkng Enforcement Agent	4.00	4.00	0.00	0.00	0.00	
2307 - PW Supv III	1.00	1.00	0.00	0.00	0.00	
2304 - Crew Foreman	2.00	2.00	0.00	0.00	0.00	
2303 - Equip Operator III 955	0.00	0.00	0.00	0.00	0.00	
2303 - Senior Equip Oper 955	0.00	0.00	0.00	0.00	0.00	
2303 - CDL Operator - 955	2.00	2.00	0.00	0.00	0.00	
2300 - Equip Operator II 955	0.00	0.00	0.00	0.00	0.00	
<b>Department Total</b>	<b>13.05</b>	<b>13.05</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Parking Utility Fund</b>						
9905 - Deputy City Manager	0.05	0.05	0.05	0.05	0.05	
6204 - Financial Analyst	0.20	0.20	0.20	0.20	0.20	
5901 - Director, Public Works	0.10	0.10	0.12	0.12	0.12	
5800 - Asst. to the Pub. Works Dir.	0.15	0.15	0.15	0.15	0.15	
4702 - Transit & Parking Manager	0.50	0.50	0.50	0.50	0.50	
3032 - Parking Meter Repair Tech-955	1.00	1.00	1.00	1.00	1.00	
3024 - Parking Utility Supervisor	1.00	1.00	1.00	1.00	1.00	
3018 - Parking Meter Repair. Asst.-955	2.00	2.00	2.00	2.00	2.00	
2397 - Maintenance Assistant - 955	1.00	1.00	3.00	3.00	3.00	
2395 - Maintenance Associate - 955	1.00	1.00	1.00	1.00	1.00	
3030 - Sr. Utility Maint Mech - 955	1.00	1.00	1.00	1.00	1.00	
2003 - Custodian-955	2.00	2.00	0.00	0.00	0.00	
4810 - Marketing Specialist	0.00	0.00	0.25	0.25	0.25	
1007 - Administrative Supervisor	0.30	0.30	0.00	0.00	0.00	
1006 - Senior Admin. Support Asst.	1.65	1.65	1.65	1.65	1.65	
<b>Department Total</b>	<b>11.95</b>	<b>11.95</b>	<b>11.92</b>	<b>11.92</b>	<b>11.92</b>	<b>0.00</b>
<b>Railroad Fund</b>						
2626 - Railroad Operator	1.00	1.00	1.00	1.00	1.00	
2620 - Railroad Operations Manager	1.00	1.00	1.00	1.00	1.00	
2410 - Railroad Maint. Specialist	1.00	1.00	1.00	1.00	1.00	
<b>Department Total</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>0.00</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Proposed FY 2022	Anticipated FY 2022	Position Change
<b>Transload Fund</b>						
2616 - Transload Operations Suprv.	0.90	0.90	0.50	0.05	0.05	(0.45)
2298 - CDL Operator	0.90	0.90	0.50	0.05	0.05	(0.45)
<b>Department Total</b>	<b>1.80</b>	<b>1.80</b>	<b>1.00</b>	<b>0.10</b>	<b>0.10</b>	<b>(0.90)</b>
<b>Water Fund</b>						
<b>Administration and General (70xx)</b>						
9905 - Deputy City Manager	0.12	0.12	0.12	0.12	0.12	
5135 - Water Quality Compliance Officer	1.00	1.00	1.00	1.00	1.00	
5134 - Lab Supervisor	0.50	0.50	0.50	0.50	0.50	
5132 - Lab Analyst	1.00	1.00	1.00	1.00	1.00	
5109 - Engineering Supervisor	1.00	1.00	1.00	1.00	1.00	
5108 - Engineering Manager	0.20	0.20	0.20	0.20	0.20	
5041 - Lab Tech	2.00	2.00	2.00	2.00	2.00	
5098/5113 - Engineering Specialist/Engr.	2.00	2.00	2.00	2.00	2.00	
5004 - Senior Engineering Technician	2.00	2.00	2.00	2.00	2.00	
4998 - Project Compliance Inspector	1.50	1.50	1.00	1.00	1.00	
4996 - Sr. Project Compliance Inspector	0.50	0.50	0.50	0.50	0.50	
4801 - Community Relations Spec	0.00	0.00	0.25	0.25	0.25	
4514 - Utility Services Manager	0.20	0.20	0.20	0.20	0.20	
4510 - Energy Management Specialist	0.20	0.20	0.20	0.20	0.20	
4502 - Senior Rate Analyst	0.20	0.20	0.20	0.20	0.20	
4501 - Rate Analyst	0.20	0.20	0.20	0.20	0.20	
2990 - Director, Columbia Utilities	0.20	0.20	0.20	0.20	0.20	
2980 - Asst. Dir, Columbia Utilities	0.25	0.25	0.25	0.25	0.25	
2981 - Asst. Dir, Columbia Utilities PE	0.20	0.20	0.20	0.20	0.20	
2408 - Construction Project Supervisor	0.40	0.40	0.40	0.40	0.40	
2312 - Water Distribution Tech	1.00	1.00	1.00	1.00	1.00	
1220 - Utility Customer Serv Mgr	0.00	0.00	0.25	0.25	0.25	
1218 - Utility Customer Service Rep II	0.00	0.00	1.75	1.75	1.75	
1216 - Utility Customer Service Rep I	0.00	0.00	1.75	1.75	1.75	
1215 - Billing Auditor	1.30	1.30	1.30	1.32	1.32	0.02
1214 - Utility Customer Service Supervisor	0.00	0.00	0.50	0.50	0.50	
1007 - Administrative Supervisor	0.40	0.40	0.40	0.40	0.40	
1006 - Senior Admin. Support Assistant	1.20	1.20	1.20	1.20	1.20	
1005 - Administrative Support Assistant	0.40	0.40	0.35	0.35	0.35	
	<b>17.97</b>	<b>17.97</b>	<b>21.92</b>	<b>21.94</b>	<b>21.94</b>	<b>0.02</b>
<b>Production (7120)</b>						
2661 - Water Production Manager	1.00	1.00	1.00	1.00	1.00	
2645 - Water Production Superintendent	1.00	1.00	1.00	1.00	1.00	
2642/2643 - Wtr Trtmt Plt Op. II/ III	6.00	6.00	6.00	6.00	6.00	
2641 - Wtr Treatment Plant Oper I	6.00	6.00	6.00	6.00	6.00	
2426 - Utility Maint. Supervisor	1.00	1.00	1.00	1.00	1.00	
2425 - Utility Maint. Mechanic	3.00	3.00	3.00	3.00	3.00	
2325 - Instrument Technician	2.00	2.00	2.00	2.00	2.00	
1005 - Administrative Support Assistant	1.00	1.00	1.00	1.00	1.00	
	<b>21.00</b>	<b>21.00</b>	<b>21.00</b>	<b>21.00</b>	<b>21.00</b>	<b>0.00</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Proposed FY 2022	Anticipated FY 2022	Position Change
<b>Distribution (72xx)</b>						
6107 - Warehouse Operator	0.40	0.40	0.40	0.40	0.40	
6106 - Stores Clerk	1.20	1.20	0.80	0.80	0.80	
6105 - Stores Superintendent	0.40	0.40	0.40	0.40	0.40	
6103 - Stores Supervisor	0.40	0.40	0.40	0.40	0.40	
6101 - Storeroom Assistant	1.20	1.20	1.20	1.20	1.20	
4995 - Data Technician	1.00	1.00	0.00	0.00	0.00	
2883 - Lead Utility Service Worker	2.00	2.00	2.00	2.00	2.00	
2881 - Utility Service Worker - CDL	0.00	0.00	1.00	1.00	1.00	
2880 - Utility Service Worker	4.00	4.00	2.50	2.50	2.50	
2877 - Lead Meter Reader	0.00	0.00	0.00	0.00	0.00	
2878 - Meter Reading Supervisor	0.50	0.50	0.40	0.40	0.40	
2874 - Senior Meter Reader	0.80	0.80	0.80	0.80	0.80	
2870 - Meter Reader	2.00	2.00	2.00	2.00	2.00	
2876 - Metered Services Technician	0.40	0.40	0.40	0.40	0.40	
2770 - Electric Services Supt	0.25	0.25	0.25	0.25	0.25	
2690 - Water Distribution Manager	1.00	1.00	1.00	1.00	1.00	
2655 - Water Distribution Supt.	2.00	2.00	2.00	2.00	2.00	
2317 - Water Distribution Supervisor	4.00	4.00	4.00	4.00	4.00	
2314 - Wtr Distribution Crew Leader	11.00	11.00	11.00	11.00	11.00	
2312 - Wtr Distribution Technician	5.00	5.00	3.00	3.00	3.00	
2302 - Equipment Operator	0.00	0.00	0.00	0.00	0.00	
2298 - CDL Operator	10.40	10.40	8.40	8.40	8.40	
2297 - Water Distribution Lead Operator	0.00	0.00	0.00	0.00	0.00	
2296 - Water Distribution Operator	15.00	15.00	6.00	6.00	6.00	
1006 - Senior Admin. Support Asst	2.00	2.00	2.40	2.40	2.40	
	<b>64.95</b>	<b>64.95</b>	<b>50.35</b>	<b>50.35</b>	<b>50.35</b>	<b>0.00</b>
<b>Department Total</b>	<b>103.92</b>	<b>103.92</b>	<b>93.27</b>	<b>93.29</b>	<b>93.29</b>	<b>0.02</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Proposed FY 2022	Anticipated FY 2022	Position Change
<b>Electric Fund</b>						
<b>Administration and General</b>						
9905 - Deputy City Manager	0.23	0.23	0.23	0.23	0.23	
5134 - Lab Supv	0.50	0.50	0.50	0.50	0.50	
5132 - Lab Analyst	1.00	1.00	1.00	1.00	1.00	
5109 - Engineering Supervisor	2.00	2.00	2.00	2.00	2.00	
5108 - Engineering Manager	0.80	0.80	0.80	0.80	0.80	
5098/5113 - Engineering Specialist/Engineer	8.75	8.75	8.75	8.75	8.75	
5041 - Lab Tech - WL	1.00	1.00	1.00	1.00	1.00	
5003 - Engineering Technician	2.00	2.00	2.00	2.00	2.00	
5000 - Associate Engineering Technician	0.50	0.50	0.00	0.00	0.00	
4998 - Project Compliance Inspector	1.50	1.50	1.00	1.00	1.00	
4996 - Sr. Project Compliance Inspector	0.50	0.50	0.50	0.50	0.50	
4801 - Community Relations Spec	0.00	0.00	0.25	0.25	0.25	
4521 - Energy Technician	3.00	3.00	2.00	2.00	2.00	
4514 - Utility Services Manager	0.80	0.80	0.80	0.80	0.80	
4513 - Energy Services Supervisor	2.00	2.00	2.00	2.00	2.00	
4510 - Energy Management Specialist	5.80	5.80	5.80	5.80	5.80	
4502 - Senior Rate Analyst	0.80	0.80	0.80	0.80	0.80	
4501 - Rate Analyst	0.80	0.80	0.80	0.80	0.80	
4500 - Energy Market Analyst	1.00	1.00	1.00	1.00	1.00	
2990 - Director, Columbia Utilities	0.45	0.45	0.45	0.45	0.45	
2980 - Asst. Director, Columbia Utilities	0.45	0.45	0.45	0.40	0.40	(0.05)
2981 - Asst. Director, Columbia Utilities PE	0.80	0.80	0.80	0.80	0.80	
2408 - Construction Project Supervisor	0.60	0.60	0.60	0.60	0.60	
1220 - Utility Customer Serv Mgr	0.00	0.00	0.42	0.42	0.42	
1218 - Utility Customer Serv Rep II	0.00	0.00	2.94	2.94	2.94	
1216 - Utility Customer Serv Rep I	0.00	0.00	2.94	2.94	2.94	
1215 - Billing Auditor	1.30	1.30	1.30	1.32	1.32	0.02
1214 - Utility Customer Service Supervisor	0.00	0.00	0.84	0.84	0.84	
1007 - Administrative Supervisor	0.60	0.60	0.60	0.60	0.60	
1006 - Senior Admin. Support Assistant	1.80	1.80	1.80	1.80	1.80	
1005 - Administrative Support Assistant	0.60	0.60	0.55	0.55	0.55	
	<b>39.58</b>	<b>39.58</b>	<b>44.92</b>	<b>44.89</b>	<b>44.89</b>	<b>(0.03)</b>
<b>Production</b>						
7695 - Columbia Energy Center Supvrs	1.00	1.00	1.00	1.00	1.00	
7694 - Bio Gas Plant Supervisor	1.00	1.00	1.00	1.00	1.00	
7693 - Bio Gas Plant Technician	1.00	1.00	1.00	1.00	1.00	
7692 - Columbia Energy Center Tech.	1.00	1.00	1.00	1.00	1.00	
6106 - Stores Clerk	1.00	1.00	1.00	1.00	1.00	
2695 - Lead Power Plant Operator	5.00	5.00	5.00	5.00	5.00	
2694 - Power Plant Operator	10.00	10.00	6.00	6.00	6.00	
2637 - Power Plant Tech Supv.	1.00	1.00	1.00	1.00	1.00	
2636 - Power Production Supt.	0.70	0.70	0.70	0.70	0.70	
2635 - Asst. Power Production Supt.	2.00	2.00	2.00	2.00	2.00	
2631 - Associate Power Plant Oper	1.00	1.00	0.00	0.00	0.00	
2426 - Utility Maintenance Supv.	2.00	2.00	2.00	2.00	2.00	
2422 - Associate Utility Maint. Mech	4.00	4.00	4.00	4.00	4.00	
2421 - Sr Utility Maint Mechanic	2.00	2.00	2.00	2.00	2.00	
2325 - Instrument Technician	2.00	2.00	2.00	2.00	2.00	
2298 - CDL Operator	2.00	2.00	1.00	1.00	1.00	
1400 - Administrative Technician	0.50	0.50	0.50	0.50	0.50	
	<b>37.20</b>	<b>37.20</b>	<b>31.20</b>	<b>31.20</b>	<b>31.20</b>	<b>0.00</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Proposed FY 2022	Anticipated FY 2022	Position Change
<b>Transmission and Distribution</b>						
6107 - Warehouse Operator	0.60	0.60	0.60	0.60	0.60	
6106 - Stores Clerk	1.80	1.80	1.20	1.20	1.20	
6105 - Stores Superintendent	0.60	0.60	0.60	0.60	0.60	
6103 - Stores Supervisor	0.60	0.60	0.60	0.60	0.60	
6101 - Storeroom Assistant	2.80	2.80	1.80	1.80	1.80	
2888 - NERC Compliance Offcr	1.00	1.00	2.00	2.00	2.00	
2883 - Lead Utility Service Worker	2.00	2.00	2.00	2.00	2.00	
2880 - Utility Service Worker	3.00	3.00	2.50	2.50	2.50	
2879 - Services Coordinator	1.00	1.00	1.00	1.00	1.00	
2878 - Meter Reading Supervisor	0.50	0.50	0.60	0.60	0.60	
2876 - Metered Services Technician	0.60	0.60	0.60	0.60	0.60	
2874 - Senior Meter Reader	1.20	1.20	1.20	1.20	1.20	
2870 - Meter Reader	3.00	3.00	3.00	3.00	3.00	
2860 - Electronic Data Specialist	1.00	1.00	1.00	1.00	1.00	
2855 - Electric Distr. Manager	1.00	1.00	1.00	1.00	1.00	
2851 - Electric Distr. Coord	2.00	2.00	2.00	2.00	2.00	
2803 - Lead Elec. Meter Rpr Worker	2.00	2.00	2.00	2.00	2.00	
2801 - Elec. Meter Rpr Worker	2.00	2.00	2.00	2.00	2.00	
2781 - Consulting Utility Forester	1.00	1.00	1.00	2.00	2.00	1.00
2780 - Consulting Utility Forester	1.00	1.00	0.00	0.00	0.00	
2770 - Elec. Services Superintendent.	0.75	0.75	0.75	0.75	0.75	
2730 - Line Superintendent	2.00	2.00	2.00	2.00	2.00	
2706 - Line Crew Leader	11.00	11.00	11.00	11.00	11.00	
2703/2701 Journeyman Linewrkr/App Linewrkr	25.00	25.00	25.00	25.00	25.00	
2640 - NERC Certified BAO	10.00	10.00	10.00	10.00	10.00	
2636 - Power Production Supt	0.30	0.30	0.30	0.30	0.30	
2635 - Asst. Power Production Supt.	1.00	1.00	1.00	1.00	1.00	
2616 - Transload Ops Supv	0.10	0.10	0.50	0.95	0.95	0.45
2434 - Utility Locator Supervisor	1.00	1.00	1.00	1.00	1.00	
2432 - Lead Utility Locator	1.00	1.00	1.00	1.00	1.00	
2431 - Utility Locator	5.00	5.00	5.00	5.00	5.00	
2337 - Substation Repair Supt.	1.00	1.00	1.00	1.00	1.00	
2335 - Substation Technician Crew Leader	3.00	3.00	3.00	3.00	3.00	
2333/2334 Substation Technician	3.00	3.00	3.00	3.00	3.00	
2332 - Comm. Technician Crew Leader	1.00	1.00	1.00	1.00	1.00	
2330/2331 - Communication Technician	2.00	2.00	2.00	2.00	2.00	
2298 - CDL Operator	5.70	5.70	5.10	5.55	5.55	0.45
1400 - Administrative Technician	0.50	0.50	0.50	0.50	0.50	
1006 - Senior Admin. Support Assistant	2.00	2.00	2.60	2.60	2.60	
	<b>104.05</b>	<b>104.05</b>	<b>102.45</b>	<b>104.35</b>	<b>104.35</b>	<b>1.90</b>
<b>Department Total</b>	<b>180.83</b>	<b>180.83</b>	<b>178.57</b>	<b>180.44</b>	<b>180.44</b>	<b>1.87</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Proposed FY 2022	Anticipated FY 2022	Position Change
<b>Sanitary Sewer Utility Fund</b>						
<b>Administration/UCS (631x)</b>						
9905 - Deputy City Manager	0.12	0.12	0.12	0.12	0.12	
5107- Engin & Operations Manager	0.80	0.80	0.80	0.80	0.80	
4801 - Community Relations Spec	0.00	0.00	0.20	0.20	0.20	
4501 - Rate Analyst	0.45	0.45	0.45	0.45	0.45	
4502 - Sr. Rate Analyst	0.45	0.45	0.45	0.45	0.45	
2990 - Director, Columbia Utilities	0.20	0.20	0.20	0.20	0.20	
2980 - Asst Dir, Columbia Utilities	0.15	0.15	0.15	0.15	0.15	
2981 - Asst Dir, Columbia Utilities PE	0.45	0.45	0.00	0.00	0.00	
1220 - Utility Customer Serv Mgr	0.00	0.00	0.16	0.16	0.16	
1218 - Utility Customer Serv Rep II	0.00	0.00	1.12	1.12	1.12	
1216 - Utility Customer Serv Rep I	0.00	0.00	1.12	1.12	1.12	
1215 - Billing Auditor	0.30	0.30	0.30	0.15	0.15	(0.15)
1214 - Utility Customer Service Supervisor	0.00	0.00	0.32	0.32	0.32	
1006 - Senior Admin. Support Assistant	0.90	0.90	0.90	0.90	0.90	
1005 - Administrative Support Assistant	0.00	0.00	0.05	0.05	0.05	
	<b>3.82</b>	<b>3.82</b>	<b>6.34</b>	<b>6.19</b>	<b>6.19</b>	<b>(0.15)</b>
<b>Engineering (6315)</b>						
5109 - Engineering Supervisor	0.80	0.80	0.80	1.80	1.80	1.00
5098/5113 - Engineering Spec/Engineer	5.00	5.00	5.00	5.00	5.00	
5003 - Engineering Technician	2.00	2.00	2.00	2.00	2.00	
4998 - Project Compliance Inspector	3.00	3.00	2.00	2.00	2.00	
4996 - Sr. Project Compliance Inspector	0.80	0.80	0.80	0.80	0.80	
2438 - Sewer Technician	1.00	1.00	1.00	1.00	1.00	
	<b>12.60</b>	<b>12.60</b>	<b>11.60</b>	<b>12.60</b>	<b>12.60</b>	<b>1.00</b>
<b>SLUDGE MANAGEMENT (632x)</b>						
2614 - Wastewater Operations Supv.	1.00	1.00	1.00	1.00	1.00	
2419 - Associate Utility Maint. Mech-955	2.00	2.00	2.00	2.00	2.00	
2591 - Sewer Supervisor	1.00	1.00	1.00	1.00	1.00	
2303 - CDL Operator - 955	3.00	3.00	3.00	3.00	3.00	
<b>FIELD OPERATIONS:</b>						
2885 - Wetlands Lead Operator-955	1.00	1.00	1.00	1.00	1.00	
2601 - WWTP Operator-955	2.00	2.00	2.00	1.00	1.00	(1.00)
<b>WWT OPERATIONS:</b>						
2606 - Asst WWTP Superintendent	1.00	1.00	1.00	1.00	1.00	
2601 - WWTP Operator-955	12.00	12.00	10.00	11.00	11.00	1.00
2590 - Sewer Utility Lead Oper-955	3.00	3.00	4.00	4.00	4.00	
<b>WWT MAINTENANCE:</b>						
2607 - WWTP Superintendent	1.00	1.00	1.00	1.00	1.00	
2429 - Utility Maint. Mechanic-955	1.00	1.00	1.00	1.00	1.00	
2426 - Utility Maintenance Supv.	1.00	1.00	1.00	1.00	1.00	
2420 - Sr. Utility Maint. Mechanic-955	1.00	1.00	1.00	1.00	1.00	
2419 - Associate Utility Maint. Mech-955	4.00	4.00	4.00	4.00	4.00	
2397 - Maintenance Assistant-955	2.00	2.00	2.00	2.00	2.00	
2324 - Instrument Technician-955	1.00	1.00	1.00	1.00	1.00	
2003 - Custodian-955	2.00	2.00	2.00	2.00	2.00	
<b>LABORATORY:</b>						
5134 - Laboratory Supervisor	1.00	1.00	1.00	1.00	1.00	
5132 - Laboratory Analyst	1.00	1.00	1.00	1.00	1.00	
5040 - Laboratory Technician - 955	2.00	2.00	2.00	2.00	2.00	
4999 - Pretreatment Inspector	1.00	1.00	1.00	1.00	1.00	
	<b>44.00</b>	<b>44.00</b>	<b>43.00</b>	<b>43.00</b>	<b>43.00</b>	<b>0.00</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Proposed FY 2022	Anticipated FY 2022	Position Change
<b>Line Maintenance (6330)</b>						
2884 - Jet Lead Operator-955	4.00	4.00	4.00	4.00	4.00	
2587 - Collections Assistant	0.00	0.00	2.00	2.00	2.00	
2430 - Sewer Maintenance Supt.	0.90	0.90	0.90	0.90	0.90	
2428 - Sewer and Storm Water Maintenance Supv	2.00	2.00	2.00	2.00	2.00	
2320 - CCTV Technician	2.00	2.00	2.00	2.00	2.00	
2304 - Crew Leader - 955	2.00	2.00	2.00	2.00	2.00	
2303 - CDL Operator	12.00	12.00	8.00	8.00	8.00	
	<b>22.90</b>	<b>22.90</b>	<b>20.90</b>	<b>20.90</b>	<b>20.90</b>	<b>0.00</b>
<b>Department Total</b>	<b>83.32</b>	<b>83.32</b>	<b>81.84</b>	<b>82.69</b>	<b>82.69</b>	<b>0.85</b>
<b>Solid Waste Utility Fund</b>						
<b>Administration (651x)</b>						
9905 - Deputy City Manager	0.12	0.12	0.12	0.12	0.12	
4801 - Community Relations Spec	0.00	0.00	0.25	0.25	0.25	
4502 - Sr. Rate Analyst	0.45	0.45	0.45	0.45	0.45	
4501 - Rate Analyst	0.45	0.45	0.45	0.45	0.45	
2990 - Director, Columbia Utilities	0.10	0.10	0.10	0.10	0.10	
2981 - Asst Dir, Columbia Utilities PE	0.45	0.45	0.00	0.00	0.00	
2980 - Asst Dir, Columbia Utilities	0.15	0.15	0.15	0.15	0.15	
2218 - Solid Waste Supv III	2.00	2.00	2.00	2.00	2.00	
2209 - Recovery Superintendent	1.00	1.00	1.00	1.00	1.00	
2206 - Solid Waste Collection Superint.	1.00	1.00	1.00	1.00	1.00	
2205 - Solid Waste Manager	1.00	1.00	1.00	1.00	1.00	
2003 - Custodian - 955	1.00	1.00	1.00	1.00	1.00	
1220 - Utility Customer Serv Mgr	0.00	0.00	0.16	0.16	0.16	
1218 - Utility Customer Serv Rep II	0.00	0.00	1.12	1.12	1.12	
1216 - Utility Customer Serv Rep I	0.00	0.00	1.12	1.12	1.12	
1215 - Billing Auditor	0.10	0.10	0.10	0.15	0.15	0.05
1214 - Utility Customer Service Supervisor	0.00	0.00	0.32	0.32	0.32	
1007 - Administrative Supervisor	1.00	1.00	1.00	1.00	1.00	
1006 - Senior Admin. Support Asst.	4.00	4.00	4.00	4.00	4.00	
1005 - Administrative Support Asst.	1.00	1.00	1.05	1.05	1.05	
	<b>13.82</b>	<b>13.82</b>	<b>16.39</b>	<b>16.44</b>	<b>16.44</b>	<b>0.05</b>
<b>Commercial (652x)</b>						
2222 - Container Maint Technician	2.40	2.40	2.40	2.40	2.40	
2218 - Solid Waste Supervisor III	0.00	0.00	0.00	0.00	0.00	
2217 - Solid Waste Supervisor II	2.53	2.53	2.53	2.53	2.53	
2214 - Senior Refuse Collector-955	17.13	17.13	17.13	17.13	17.13	
2213 - Refuse Collector - 955	2.03	2.11	2.11	2.11	2.11	
	<b>24.09</b>	<b>24.17</b>	<b>24.17</b>	<b>24.17</b>	<b>24.17</b>	<b>0.00</b>
<b>Residential (6530)</b>						
2222 - Container Maint Technician	0.60	0.60	0.60	0.60	0.60	
2218 - Solid Waste Supervisor III	0.00	0.00	0.00	0.00	0.00	
2217 - Solid Waste Supervisor II	1.55	1.55	1.55	1.55	1.55	
2214 - Senior Refuse Collector-955	12.35	12.35	12.35	12.35	12.35	
2213 - Refuse Collector - 955	8.05	7.05	7.05	7.05	7.05	
	<b>22.55</b>	<b>21.55</b>	<b>21.55</b>	<b>21.55</b>	<b>21.55</b>	<b>0.00</b>

## Authorized Full Time Equivalent (FTE)

	Revised FY 2020	Actual FY 2020	Original FY 2021	Proposed FY 2022	Anticipated FY 2022	Position Change
<b>Landfill (6540)</b>						
5114 - Bioreactor Specialist	1.00	1.00	1.00	1.00	1.00	
2303 - CDL Operator - 955	10.00	10.00	9.00	9.00	9.00	
2220 - Traffic Control Operator - 955	1.00	1.00	1.00	1.00	1.00	
2218 - Solid Waste Supervisor III	1.00	1.00	1.00	1.00	1.00	
2217 - Solid Waste Supervisor II	1.00	1.00	1.00	1.00	1.00	
2216 - Solid Waste Supervisor I	1.00	1.00	1.00	1.00	1.00	
2207 - Landfill Superintendent	1.00	1.00	1.00	1.00	1.00	
1201 - Cashier	1.75	1.75	1.75	2.00	2.00	0.25
	<b>17.75</b>	<b>17.75</b>	<b>16.75</b>	<b>17.00</b>	<b>17.00</b>	<b>0.25</b>
<b>Recycling (657x)</b>						
6108 - Warehouse Operator -955	3.00	3.00	3.00	3.00	3.00	
2217 - Solid Waste Supervisor II	3.92	3.92	3.92	3.92	3.92	
2214 - Senior Refuse Collector-955	14.52	14.52	14.52	14.52	14.52	
2213 - Refuse Collector - 955	4.92	5.84	5.84	5.84	5.84	
2210 - Material Handler-955	14.00	14.00	13.00	13.00	13.00	
	<b>40.36</b>	<b>41.28</b>	<b>40.28</b>	<b>40.28</b>	<b>40.28</b>	<b>0.00</b>
<b>Department Total</b>	<b>118.57</b>	<b>118.57</b>	<b>119.14</b>	<b>119.44</b>	<b>119.44</b>	<b>0.30</b>
<b>Mid-Missouri Solid Waste Management District</b>						
2208 - Solid Waste District Admin.	1.00	1.00	1.00	1.00	1.00	
1400 - Administrative Technician	1.00	1.00	1.00	1.00	1.00	
<b>Department Total</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>0.00</b>
<b>Storm Water Utility Fund</b>						
<b>Admin/Education/Engineering (6610)</b>						
9905 - Deputy City Manager	0.06	0.06	0.06	0.06	0.06	
5109 - Engineering Supervisor	0.20	0.20	0.20	0.20	0.20	
5107 - Engin & Operations Manager	0.20	0.20	0.20	0.20	0.20	
5098/5113 - Eng Spec/Engineer	1.00	1.00	1.00	1.00	1.00	
4996 - Sr. Project Compliance Inspector	0.20	0.20	0.20	0.20	0.20	
4801 - Community Relations Spec	0.00	0.00	0.05	0.05	0.05	
4502 - Sr. Rate Analyst	0.10	0.10	0.10	0.10	0.10	
4501 - Rate Analyst	0.10	0.10	0.10	0.10	0.10	
2990 - Director, Columbia Utilities	0.05	0.05	0.05	0.05	0.05	
2981 - Asst Dir, Columbia Utilities PE	0.10	0.10	0.00	0.05	0.05	0.05
2582 - Storm Water MS4 Technician	1.00	1.00	1.00	1.00	1.00	
1220 - Utility Customer Serv Mgr	0.00	0.00	0.01	0.01	0.01	
1218 - Utility Customer Serv Rep II	0.00	0.00	0.07	0.07	0.07	
1216 - Utility Customer Serv Rep I	0.00	0.00	0.07	0.07	0.07	
1215 - Billing Auditor	0.00	0.00	0.00	0.06	0.06	0.06
1214 - Utility Customer Service Supervisor	0.00	0.00	0.02	0.02	0.02	
1006 - Senior Admin Support Asst.	0.10	0.10	0.10	0.10	0.10	
	<b>3.11</b>	<b>3.11</b>	<b>3.23</b>	<b>3.34</b>	<b>3.34</b>	<b>0.11</b>

## Authorized Full Time Equivalent (FTE)

	<u>Revised</u> <u>FY 2020</u>	<u>Actual</u> <u>FY 2020</u>	<u>Original</u> <u>FY 2021</u>	<u>Proposed</u> <u>FY 2022</u>	<u>Anticipated</u> <u>FY 2022</u>	<u>Position</u> <u>Change</u>
<b>Field Operations (6620)</b>						
2884 - Jet Lead Operator-955	1.00	1.00	1.00	1.00	1.00	
2585 - Storm Water Supervisor	1.00	1.00	1.00	0.00	0.00	(1.00)
2430 - Sewer Maint Supt	0.10	0.10	0.10	0.10	0.10	
2304 - Crew Leader 955	1.00	1.00	1.00	1.00	1.00	
2303 - CDL Operator - 955	4.00	4.00	4.00	4.00	4.00	
2428 - Sewer and Storm Water Maintenance Supv	0.00	0.00	0.00	1.00	1.00	1.00
	<u>7.10</u>	<u>7.10</u>	<u>7.10</u>	<u>7.10</u>	<u>7.10</u>	<u>0.00</u>
<b>Department Total</b>	<u>10.21</u>	<u>10.21</u>	<u>10.33</u>	<u>10.44</u>	<u>10.44</u>	<u>0.11</u>
<b>Total</b>	<b>1516.35</b>	<b>1516.35</b>	<b>1463.85</b>	<b>1501.6</b>	<b>1501.6</b>	<b>37.75</b>



Asset Useful Life - Revised FY 22				
Class	Munis Code	Subclass	Life	Salvage Value % of Cost
Land	LD			
	LND	Land	NON	0.00%
Buildings	BD			
	BLD	Buildings	40	0.00%
		Fireproof Construction (Walls are constructed of brick, stone, iron or other hard combustible materials)	50	0.00%
		Non-fireproof Construction ( Boiler house, concession stands, garages, sheds)	33	0.00%
Infrastructure	IF			
	IMP	Improvements	40	0.00%
		Airport		
		Airport Aprons	30	0.00%
		Airport Runway	30	0.00%
		Parks & Recreation		
		Bike Trail (Asphalt)	20	0.00%
		Sewer		
		Trickling Filters	50	0.00%
		Clarifiers	50	0.00%
		Streets		
		Road System - Base (including culverts)	40	0.00%
		Road System - Asphalt Overlay	20	0.00%
		Road System - Concrete Overlay	30	0.00%
		Sidewalks	15	0.00%
		Bridge	75	0.00%
	IMP	Improvements		
		Other Infrastructure		
		Gravel parking lot	5	0.00%
		Landscaping	10	0.00%
		Parking Lot (Asphalt Overlay)	20	0.00%
		Parking Lot (Concrete Overlay)	30	0.00%
		Reservoirs, dams, and waterways	100	0.00%
		Tunnels	25	0.00%
		Water - lake, river, and other intakes	100	0.00%
		Landfill		
	LDF	Landfill (Excavation of cells)	40	0.00%
		Railroad		

Asset Useful Life - Revised FY 22				
Class	Munis Code	Subclass	Life	Salvage Value % of Cost
	<b>RRT</b>	Railroad Tracks	30	0.00%
	<b>SIG</b>	Signals	15	0.00%
	<b>XNG</b>	Crossings	10	0.00%
		<b>Sewer</b>		
	<b>SLN</b>	Sewer Lines	75	0.00%
<b>Structures</b>	<b>ST</b>			
	<b>STR</b>	<b>Structures and Improvements</b>	40	0.00%
		<b>Parks &amp; Recreation</b>		
		Batting Cages	10	0.00%
		Bench seats	10	10.00%
		Benches	20	10.00%
		Bleachers (fixed)	20	0.00%
		Bleachers, portable	20	10.00%
		Dugouts	10	0.00%
		Golf Course Improvements	10	0.00%
		Picnic Shelter	20	0.00%
		Playground equipment	15	10.00%
	<b>STR</b>	<b>Structures and Improvements</b>		
		Pool Slide	15	10.00%
		Tennis Courts	10	0.00%
		Yard and athletic field lighting	20	0.00%
		<b>Sewer</b>		
		Sludge Digesters/Thickeners	20	0.00%
		Sewer Pump Stations	40	0.00%
		<b>Solid Waste</b>		
		Landfill (Leachate System)	30	0.00%
		Landfill (Liners)	30	0.00%
		Landfill (Test Wells)	30	0.00%
		Weighing Scales	10	10.00%
		<b>Streets</b>		
		Signs	10	0.00%
		Street Lights	20	0.00%
		Traffic Signals	40	0.00%
		<b>Transit</b>		
		Bus Shelter	20	0.00%
		<b>Other Structures and Improvements</b>		
		Brick or stone Fence	25	0.00%

Asset Useful Life - Revised FY 22				
Class	Munis Code	Subclass	Life	Salvage Value % of Cost
		Chain Link Fence	20	0.00%
		Curb and gutters	20	0.00%
		Retaining walls	25	0.00%
		Service and Taps	50	0.00%
		Storage Tanks	20	0.00%
		Wire Fence	10	0.00%
	<b>STR</b>	<b>Structures and Improvements</b>		
		Wood Fence	15	0.00%
		Underground sprinklers	15	0.00%
<b>Furniture, Fixtures, and Equipment</b>	<b>FF</b>			
	<b>ART</b>	<b>Art</b>		
		Museum or Exhibits	99	0.00%
		Picture on wall	10	0.00%
	<b>BOA</b>	<b>Boat or canoes</b>	10	10.00%
	<b>CAR</b>	<b>Cars, Small SUVs, and Vans</b>	5	15.00%
	<b>COM</b>	<b>Communication Equipment</b>		
		Camera	5	0.00%
		Police car camera	5	0.00%
		Radio System	10	0.00%
		Television/Video Equipment	10	10.00%
	<b>CMP</b>	<b>Computer Equipment</b>		
		Computer Equipment	5	0.00%
		Copy Machine	5	10.00%
	<b>DOG</b>	<b>Dogs</b>		
		Arson Dog	6	0.00%
		K-9	6	0.00%
		<b>Fire</b>		
	<b>FTR</b>	Fire Truck	10	10.00%
	<b>HYD</b>	Hydrants	25	0.00%
		<b>Police</b>		
	<b>PAT</b>	Police Vehicles	5	0.00%
		<b>Transit</b>		
	<b>BUS</b>	Bus	10	10.00%

**Asset Useful Life - Revised FY 22**

<b>Class</b>	<b>Munis Code</b>	<b>Subclass</b>	<b>Life</b>	<b>Salvage Value % of Cost</b>
	<b>SOF</b>	<b>Software</b>	<b>3</b>	<b>0.00%</b>
		<b>Solid Waste</b>		
	<b>RCN</b>	Refuse Containers	<b>10</b>	<b>0.00%</b>
	<b>RTR</b>	Refuse Truck	<b>10</b>	<b>10.00%</b>
	<b>STA</b>	<b>Statues</b>	<b>25</b>	<b>0.00%</b>
		<b>Streets &amp; Sidewalks</b>		
	<b>DTR</b>	Dump Truck	<b>10</b>	<b>10.00%</b>
	<b>SPL</b>	Snow plows	<b>10</b>	<b>10.00%</b>
	<b>SYS</b>	<b>Systems</b>		
		Fire alarm systems	<b>10</b>	<b>0.00%</b>
		Sprinkler System	<b>15</b>	<b>0.00%</b>
	<b>TDT</b>	<b>Tandem Truck</b>	<b>10</b>	<b>10.00%</b>
	<b>SMT</b>	<b>Trucks</b>		
		Light truck (Less than 1,500 ton)	<b>5</b>	<b>15.00%</b>
		Truck (greater than 1,500 ton)	<b>7</b>	<b>15.00%</b>
	<b>UTV</b>	<b>Utility Vehicle</b>	<b>5</b>	<b>20.00%</b>
	<b>MAC</b>	<b>Machinery, Tools, and Instruments</b>	<b>10</b>	<b>10.00%</b>
		<b>Fire</b>		
		Rescue tools, hydraulic	<b>10</b>	<b>10.00%</b>
	<b>MAC</b>	<b>Machinery, Tools, and Instruments</b>		
		<b>Health</b>		
		Animal Cages	<b>10</b>	<b>10.00%</b>
		Blood analysis apparatus	<b>10</b>	<b>0.00%</b>
		Blood plasma cabinets	<b>10</b>	<b>10.00%</b>
		Blood pressure apparatus	<b>10</b>	<b>0.00%</b>
		Exam tables	<b>10</b>	<b>10.00%</b>
		X-ray machines	<b>10</b>	<b>10.00%</b>
		<b>Parks &amp; Recreation</b>		
		Ballfield Groomer	<b>10</b>	<b>10.00%</b>
		Beverage system or cooler	<b>10</b>	<b>10.00%</b>
		Drinking Fountains	<b>10</b>	<b>10.00%</b>
		Lawn mowers	<b>10</b>	<b>10.00%</b>
		Nets, steels	<b>10</b>	<b>0.00%</b>
		Pool Vacuum	<b>15</b>	<b>10.00%</b>
		Workout Equipment	<b>10</b>	<b>10.00%</b>

Asset Useful Life - Revised FY 22				
Class	Munis Code	Subclass	Life	Salvage Value % of Cost
		<b>Police</b>		
		Investigative equipment	15	10.00%
		<b>Streets &amp; Sidewalks</b>		
		Asphalt breaker, power	15	10.00%
		Blue Print Machines	10	10.00%
		Paint Stripper	10	10.00%
		Striper machine	20	10.00%
		<b>Miscellaneous Equipment</b>		
		Air Cleaners	20	0.00%
		Air Compressors	10	0.00%
		Air Conditioning units	10	0.00%
		Air Hoists	10	0.00%
		Air Systems	10	0.00%
	<b>MAC</b>	<b>Machinery, Tools, and Instruments</b>		
		<b>Miscellaneous Equipment</b>		
		Alignment gauges, chamber, toe-in, etc.	10	0.00%
		Amplifiers	10	0.00%
		Arc welding apparatus	10	10.00%
		Automobile lifts	10	0.00%
		AVV equipment	10	10.00%
		Backstops	10	10.00%
		Blowers	10	0.00%
		Boilers	10	0.00%
		Books	50	10.00%
		Cabinets	10	10.00%
		Carpets	10	0.00%
		Cases	10	10.00%
		Cubicles	10	10.00%
		Freezers	12	10.00%
		Furnaces	15	0.00%
		Furniture	10	10.00%
		Generators	10	10.00%
		HVAC equipment	10	10.00%
		Icemaker	10	10.00%
		Pavers, asphalt	10	0.00%
		Refrigerators	12	10.00%
		Tents	10	10.00%
		Trailer	20	10.00%
		<b>Miscellaneous Machines</b>		
		Auger	10	10.00%
		Backhoe	10	10.00%

Asset Useful Life - Revised FY 22				
Class	Munis Code	Subclass	Life	Salvage Value % of Cost
		Booms	5	10.00%
		Boring machines	10	10.00%
		Brake lining machines	10	10.00%
	<b>MAC</b>	<b>Machinery, Tools, and Instruments</b>		
		Miscellaneous Machines		
		Brooms, power driven	10	10.00%
		Brooms, traction driven	15	10.00%
		Buffers, electric	10	10.00%
		Chippers	10	0.00%
		Cranes	20	10.00%
		Dozers	10	10.00%
		Electric Drills	15	10.00%
		Electric floor scrubbers or waxing machines	10	10.00%
		Forklift	10	10.00%
		Front end loaders	10	10.00%
		Hydraulic jacks	10	10.00%
		Jackhammer	5	0.00%
		Tractors	10	10.00%
<b>FERC</b>		<b>Steam Production</b>		
310	<b>LND</b>	Land and Land Rights	<b>NON</b>	0.00%
311	<b>STR</b>	Structures and Improvements	40	0.00%
312	<b>MAC</b>	Boiler plant equipment	10	10.00%
313	<b>MAC</b>	Engines and Engine-driven generators	10	10.00%
314	<b>MAC</b>	Turbogenerator units	33	0.00%
315	<b>MAC</b>	Accessory electric equipment	10	10.00%
316	<b>MAC</b>	Miscellaneous power plant equipment	10	10.00%
		<b>Nuclear Production</b>		
320	<b>LND</b>	Land and Land Rights	<b>NON</b>	0.00%
321	<b>STR</b>	Structures and Improvements	40	0.00%
325	<b>MAC</b>	Miscellaneous power plant equipment	10	10.00%
		<b>Hydraulic Production</b>		
330	<b>LND</b>	Land and Land Rights	<b>NON</b>	0.00%
331	<b>STR</b>	Structures and Improvements	40	0.00%
<b>FERC</b>		<b>Hydraulic Production</b>		
332	<b>INF</b>	Reservoirs, dams, and waterways	100	0.00%
		Other Production		
340	<b>LND</b>	Land and Land Rights	<b>NON</b>	0.00%
341	<b>STR</b>	Structures and Improvements	40	0.00%
342	<b>MAC</b>	Fuel holders, producers, and accessories	10	0.00%
343	<b>MAC</b>	Prime movers	10	0.00%
344	<b>MAC</b>	Generators	10	10.00%
345	<b>MAC</b>	Accessory electric equipment	10	10.00%

Asset Useful Life - Revised FY 22				
Class	Munis Code	Subclass	Life	Salvage Value % of Cost
346	MAC	Miscellaneous power plant equipment	10	10.00%
348	MAC	Energy Storage Equipment - Production	10	0.00%
		<b>Transmission Plant</b>		
350	LND	Land and Land Rights	NON	0.00%
351	INF	Reserved	40	0.00%
352	STR	Structures and Improvements	40	0.00%
353	MAC	Station equipment	10	10.00%
354	MAC	Towers and fixtures	33	0.00%
355	MAC	Poles and fixtures	33	0.00%
356	MAC	Overhead conductors and devices	50	0.00%
357	MAC	Underground conduit	50	0.00%
358	MAC	Underground conductors and devices	50	0.00%
359	INF	Roads and trails	40	0.00%
		<b>Distribution Plant</b>		
360	LND	Land and Land Rights	NON	0.00%
361	STR	Structures and Improvements	40	0.00%
362	MAC	Station equipment	10	10.00%
364	MAC	Storage battery equipment	10	10.00%
365	MAC	Overhead conductors and devices	50	0.00%
366	MAC	Underground conduit	50	0.00%
367	MAC	Underground conductors and devices	50	0.00%
368	MAC	Line transformers	40	0.00%
FERC		<b>Distribution Plant</b>		
369	MAC	Services	10	0.00%
370	MAC	Meters	20	0.00%
371	MAC	Installations on customers' premises	NON	0.00%
373	LND	Leased property on customers' premises	NON	0.00%
		<b>General Plant</b>		
389	LND	Land and Land Rights	NON	0.00%
390	STR	Structures and Improvements	40	0.00%
391	MAC	Office furniture and equipment	10	10.00%
392	MAC	Transportation equipment	10	10.00%
393	MAC	Stores equipment	10	10.00%
394	MAC	Tools, shop and garage equipment	10	10.00%
395	MAC	Laboratory equipment	10	10.00%
396	MAC	Power operated equipment	10	10.00%
397	COM	Communication equipment	5	0.00%
398	MAC	Miscellaneous equipment	10	10.00%
399	MAC	Other tangible property	10	0.00%
		<b>Water</b>		
		Distribution Water Mains	50	0.00%
		Transmission Water Mains	50	0.00%
		Water - wells	50	0.00%

Asset Useful Life - Revised FY 22				
Class	Munis Code	Subclass	Life	Salvage Value % of Cost
		Water Mains	25	0.00%
		Water Pumps	25	0.00%
		Water Towers	50	0.00%
		Water Treatment Systems	50	0.00%
		<b>Electric</b>		
		Distribution Lines - Lights	40	0.00%
		Electric (line transformers)	25	0.00%
		Electric (meters)	20	0.00%
		Electric (poles, towers, and fixtures)	33	0.00%
		Electric (Towers)	50	0.00%
		Electric (Turbo generator units)	33	0.00%
		Electric (underground conductors)	50	0.00%
		Electric (underground conduit)	50	0.00%
		Fiber Optic	20	0.00%
		Substations (light)	40	0.00%
		Transformers	40	0.00%

## Financial Notes & Policies

The City of Columbia has a council-manager form of government. All powers of the City are vested in an elective Council, which enacts legislation, adopts budgets, determines policies, and appoints the City Manager.

The City Manager is the chief executive and administrative officer of the City and is responsible to the Council for the proper administration of all the City's affairs. The City Manager keeps the Council advised of the financial condition of the City and makes recommendations concerning its future needs.

The fiscal year of the City begins on the first day of October and ends on the last day of September each year. The fiscal year constitutes the budget and accounting year.

### REVENUE POLICY

The City will endeavor to maintain a diversified and stable revenue base to minimize the effects of economic fluctuations as well as eliminate an over dependence on any single revenue source.

The City will project and update revenues annually. These revenue forecasts will be presented to the City Council prior to the beginning of the budget process.

Departments submit their revenue estimates for the current year and projected revenue for the next year to the Finance Department.

Revenue trends are to be examined monthly and incorporated into annual revenue forecasts.

Revenue sources are not utilized by the City while legal action is pending.

Monthly reports comparing actual to budgeted revenues will be prepared by the Finance Department and presented to the City Manager.

Cash investments of the City shall be undertaken in a manner that seeks to ensure the preservation of capital in the portfolio.

User fees and rates will be examined annually and adjusted as necessary to cover the costs of providing the services.

The City will follow a policy of collecting, on a timely basis, all fees, charges, taxes, and other revenues properly due the City. The City will follow an aggressive policy of collecting all delinquencies due the City.

### BUDGET POLICY

Between 120 and 180 days prior to the adoption of the budget, the City Manager shall prepare and submit to the Council a statement of the policy recommendations for programs and priorities which, in the opinion of the City Manager, will be of benefit to the city.

The City Manager shall submit a budget to Council at least 60 days prior to the beginning of each budget year.

Expenditures proposed in the budget for each department, office, or agency shall be itemized by character, object, function, activity, and fund.

The City Council shall hold public hearings on the budget as submitted, at which all interested persons shall be given an opportunity to be heard.

The City Council shall adopt the budget, by majority vote, no later than the last Monday of the month proceeding the first month of the budget year. If the City Council does not take final action by this date, the budget will be considered effective as it was submitted.

The budget shall be on record in the City Clerk's office and open to public inspection. The budget is also available for viewing and/or printing on the City's website at [www.como.gov](http://www.como.gov)

The City will annually submit documentation to obtain the Government Finance Officials Association (GFOA) Distinguished Budget Presentation Award.

After adoption of the budget, the budget can be amended via ordinance or resolution. The City Manager can submit ordinances and resolutions to the Council to increase expenditures or revenues. When the Council approves the ordinance or resolution, additional appropriations are made in the appropriate department.

At the request of the City Manager, the Council may by resolution, transfer any unencumbered appropriation balance or portion thereof from one office department or agency to another. No transfer shall be made of specified fixed appropriations.

All appropriations shall lapse at the end of the budget year to the extent that they shall not have been expended or lawfully encumbered.

## Financial Notes & Policies

### **CAPITAL IMPROVEMENTS POLICY**

The City develops a five-year program for capital improvements and updates it annually for budgeting purposes. A Capital Improvement Plan (CIP) document is prepared which lists all project requests that go beyond the five year budget guideline.

Estimated costs and potential funding sources for each capital improvement project proposal are identified before the document is submitted to the City Council for approval.

The capital improvement program will be included in the Annual Budget. The Annual Budget will implement the first year of the capital improvement program.

### **FIXED ASSET POLICY**

The following fixed asset policy shall be in force commencing with fiscal year 2000. This policy is consistent with Government Financial Officers Association Recommended Practices and should be reviewed periodically and compared to recommended practices of the GFOA or other nationally recognized government finance organization.

Fixed assets should be capitalized only if they have an estimated life of more than one year following the date of acquisition and have a purchase cost of \$5,000 or more. Items which cost less than \$5,000 and/or have a life of one year or less will be expensed upon acquisition.

Purchase cost of a fixed asset includes freight, installation charges, carrying cases, adaptors and other items which are connected to the fixed asset and necessary for its operation or use.

Fixed assets' capitalization threshold should be applied to individual fixed assets rather than to groups of fixed assets.

A small tag with a fixed asset number will be issued by the Finance Department for all items that can be reasonably tagged (physically). Said tag will be affixed to the fixed asset until such time it is declared surplus property and properly disposed through the Purchasing Agent as required by City ordinance.

Departments will notify the Finance Department of any change in location or loss of a fixed asset.

Departments should exercise control over their non-capitalized fixed assets by establishing and maintaining adequate control procedures at the departmental level.

### **ACCOUNTING POLICY**

An independent financial audit shall be made of all accounts of the City government at least annually and more frequently if deemed necessary by the City Council.

The General Fund, Special Revenue, Debt Service, General Capital Projects, and Expendable Trust Funds will be accounted for under the modified accrual basis of accounting.

Enterprise Funds, Internal Service Funds, and Non-Expendable Trust Funds will be accounted for under the accrual basis of accounting.

Full disclosure will be provided in the financial statements and bond representations.

The City will annually submit documentation to obtain the Certificate of Achievement for Excellence in Financial Reporting from GFOA.

The Annual Financial Report will be prepared in accordance with revised GASB standards.

### **PURCHASING POLICY**

The Purchasing Division shall have responsibility for and authority to contract for, purchase, store and distribute all supplies, materials and equipment required for the operation and maintenance of offices, departments or agencies of the City.

It shall be the policy of the City to encourage competitive business practices through public bidding or requests for proposals wherever possible and feasible.

In evaluating bids and awarding contracts, the head of the Purchasing Division is authorized to give preference to recycled and environmentally preferable products according to prescribed guidelines.

### **DEBT POLICY**

The City may issue general obligation bonds, revenue bonds, special obligation bonds, and short-term notes and leases.

The City may issue refunding bonds for the purpose of refunding, extending or unifying the whole or any part of its valid outstanding revenue bonds.

The City will limit long-term debt to only those capital projects that cannot be financed from current revenue or other available sources.

The City will follow a policy of full disclosure on every financial report and bond prospectus.

## Financial Notes & Policies

When the City finances capital projects by issuing bonds, it will repay the bonds within a period not to exceed the expected useful life of the projects.

The City's policy shall be to manage its budget and financial affairs in such a way so as to ensure continued investment grade bond ratings.

No bonds shall be issued without the assent of the requisite number of qualified electors of the City voting thereon.

### RESERVE/FUND BALANCE POLICY

The City calculates an unreserved, undesignated fund balance equal to 20% of expenditures for the adopted general fund budget. These funds will be used to avoid cash flow interruptions, generate investment income, reduce need for short-term borrowing and assist in maintaining what is considered an investment grade bond rating capacity.

Self-Insurance Reserves shall be maintained at a level to protect the City against incurred and reported losses as well as those incurred but not reported and future losses within the retention.

A contingency reserve account will be appropriated annually in the General Fund to provide for unanticipated expenditures of a nonrecurring nature and/or to meet unexpected increases in costs.

At the direction of the Council and the oversight of the City Manager, the General Fund portion of the budget is to be balanced except where Council approves the use of excess reserves.

All other funds will follow a 20% guideline for fund balance reserve as well. These funds will be used to avoid cash flow interruptions, generate investment income, reduce need for short-term borrowing and assist in maintaining what is considered an investment grade bond rating capacity.

### ENTERPRISE FUND POLICY

Enterprise funds will be used to account for the acquisition, operation, and maintenance of City facilities and services which are intended to be entirely or predominately self-supporting from user charges or for which periodic net income measurement is desirable.

The Water and Electric department will pay into the General Fund of the City annually an amount substantially equivalent to that sum which would be paid in taxes if the water and electric utilities were privately owned.

Enterprise funds are required to establish rates that generate revenues sufficient to cover the cost of operations including debt expense and capital needs. In accordance with the City Charter, operating costs must include any intragovernmental charges. Rate calculations also take into consideration any approved subsidies from General Government Funds.

### INTERNAL SERVICE FUND POLICY

Internal service funds will be used to account for the provision of goods and services by one department of the City to the other departments.

Internal service funds are to be self-supporting from user charges to the respective user departments.

Internal service funds are to only recover the complete cost of operations without producing any significant amount of profit in excess of the fund's requirement. In computing revenue requirements for rate setting purposes, the rate base should include such items as debt expense, interest expense, operating expense, prorated reserves (for lease/purchase arrangements) and depreciation expense or estimated capital outlay, either of which are usually financed 100% internally through rates.

If a large fund balance has occurred in excess of reasonable revenue requirements, rates should be adjusted in the next fiscal year based on a four- year average of net income/loss. This allows the City to maintain appropriate levels of retained earnings without large swings in the rates charged out to departments in any given year.

### BASIS OF ACCOUNTING

Governmental Funds use the modified accrual basis of accounting. Internal Service Fund and Enterprise Fund revenues and expenses are recognized on the accrual basis. Under this method of accounting, revenues are recognized in the accounting period in which they are earned, and expenses are recognized in the period incurred.

### BASIS OF BUDGETING

The City's budget is prepared on a modified accrual basis, which is the same as the Basis of Accounting for all funds except Enterprise Funds and Internal Service Funds.



## City of Columbia, Missouri

### City Clerk

**573-874-2489**

Records and maintains all City records.  
*City Clerk: Sheela Amin*

### Law

**573-874-7223**

Manages all litigation and advises Council and all City-related personnel on legal matters.  
*City Counselor: Nancy Thompson*

### City Manager

**573-874-6338**

Responsible for the general administration of the City of Columbia and all of its functions.  
*City Manager: John Glascock*

### Municipal Court

**573-874-7230**

Processes violations of laws and City ordinances.  
*Judge: Cavanaugh Noce*

### Convention & Visitor's

**573-875-1231**

Promotes Columbia as a meeting, leisure, group tour, and sports destination.  
*Director: Amy Schneider*

### Parks and Recreation

**573-874-7460**

Oversees and maintains park lands and a variety of sports and leisure programs.  
*Director: Mike Griggs*

### Community Development

**573-874-7239**

Provides planning, economic and community development support to the City of Columbia.  
*Director: Timothy Teddy*

### Police

**573-874-7652**

Serves as the law enforcement agency for the City of Columbia.  
*Police Chief: Geoffrey Jones*

### Cultural Affairs

**573-874-7512**

Enhances the vitality of the City through creative expression.  
*Manager: Sarah Dresser*

### Public Health & Human Services

**573-874-7347**

Assists to prevent disease and injury by promoting better health in the community. Includes community and social services programs.  
*Director: Stephanie Browning*

### Economic Development

**573-441-5543**

Supports and facilitates the growth of City's economy, as well as manages the Airport.  
*Director: Stacey Button*

### Public Information Officer

**573-874-7438**

Manages news conferences and media relations, serves as spokesperson for the City and coordinates internal communication between management and staff.  
*PIO: Sydney Olsen*

### Finance

**573-874-7457**

Administers, directs, and coordinates all financial services for the City of Columbia.  
*Director: Matthew Lue*

### Public Works

**573-874-7253**

Manages transportation activities of streets and sidewalks, engineering, traffic, parking facilities, transit, as well as fleet operations and facilities management.  
*Director: David Nichols*

### Fire

**573-874-7393**

Serves as the fire protection agency for the City of Columbia.  
*Fire Chief: Andy Woody*

### Sustainability

**573-817-5025**

Coordinates internal and external sustainability efforts in Columbia.  
*Manager: Eric Hempel*

### Human Resources

**573-874-7677**

Coordinates all personnel issues regarding employment and benefits.  
*Director: Rick Enyard*

### Utilities

**573-874-7613**

Provides safe and dependable drinking water, electricity, sewer, storm water, solid waste collection and operates COLT railroad and Transload Facility.  
*Director: David Sorrell*

### Information Technology

**573-874-7500**

Provides administration and support of the City of Columbia's computer network and telephone.  
*Interim Director: Mark Neckerman*



## Boards and Commissions

### Liason Department

#### Board/Commission Name

#### City Clerk

1. Columbia Housing Authority Board

#### City Manager

2. Downtown Columbia Leadership Council
3. Tax Increment Financing Commission
4. Youth Advisory Council

#### Community Development

5. Bicycle/Pedestrian Commission
6. Board of Adjustment
7. Building Construction Codes Commission
8. City of Columbia New Century Fund, Inc. Board
9. Columbia Area Transportation Study Organization
10. Community Land Trust Organization Board
11. Growth Impact Study Working Group
12. Historic Preservation Commission
13. Housing and Community Development Commission
14. Loan and Grant Committee
15. Planning and Zoning Commission
16. Tree Board

#### Community Relations

17. Columbia Vision Commission

#### Convention & Visitors Bureau

18. Convention and Visitors Advisory Board
19. Mayor's Task Force on Bicentennial Celebration Planning

#### Cultural Affairs

20. Columbia Arts Fund Advisory Committee
21. Commission on Cultural Affairs
22. Commission on Cultural Affairs Standing Committee on Public Art
23. Mayor's Task Force on the U.S.S. Columbia

#### Economic Development

24. Airport Advisory Board

#### Finance

25. Finance Advisory and Audit Committee
26. Firefighter's Retirement Board
27. Investment Committee
28. Liquor License Review Board
29. Marijuana Facility License Review Board
30. Police Retirement Board
31. Tobacco Retailer License Review Board

## Boards and Commissions

### Health & Human Services

- 32. Human Services Commission
- 33. Substance Abuse Advisory Commission

### Human Resources

- 34. Personnel Advisory Board

### Law

- 35. Citizens Police Review Board
- 36. Commission on Human Rights
- 37. Conley Fund Advisory Committee
- 38. Disabilities Commission

### Parks & Recreation

- 39. Columbia Parks and Recreation Fund Advisory Committee
- 40. Columbia Sports Commission
- 41. Mayor's Council on Physical Fitness and Health
- 42. Parks and Recreation Commission

### Police

- 43. Columbia Police Chief's Vehicle Stops Committee

### Public Works

- 44. Parking Advisory Commission
- 45. Public Transit Advisory Commission
- 46. Rock Quarry Road Scenic Roadway Stakeholder Advisory Group

### Sustainability

- 47. Climate and Environment Commission

### Utilities

- 48. Broadband Business Planning Task Force
- 49. Collaborative Adaptive Management (CAM)
- 50. Integrated Electric Resource and Master Plan Task Force
- 51. Railroad Advisory Board
- 52. Water and Light Advisory Board

### Unassigned

- 53. Columbia and Boone County Library District Board
- 54. St. Charles Transportation Development District Board
- 55. University of Missouri Extension Council of Boone County