

Table of Contents

	<u>Page</u>
Transmittal Letter	i-iv
General Government Fund Summary	1
City of Columbia: General Fund Revenues, Expenditures, and Unreserved, Undesignated Fund Balance Graph	3
General Fund Revenues	5
Total General Fund Revenues and Transfers	7
I. Summary of Taxes	8
A. General Property Tax Summary	9
1. Real	10
2. Individual Personal	12
3. Railroad and Utilities	14
4. Financial Institutions	16
5. Penalties and Interest	18
B. Sales Tax	20
C. Other Local Taxes Summary	23
1. Gasoline Tax	24
2. Cigarette Tax	26
3. Motor Vehicle Tax	28
4. Gross Receipts Tax Summary	31
Telephone	32
Natural Gas	34
Electric	36
Cable Television (CATV)	38
II. Non-Tax Revenue Summary	41
A. Fines and Court Fees	42
B. Licenses and Permits	44
C. Fees and Service Charges	46
D. Investment Revenues	48
E. Miscellaneous Revenues	50
F. Intragovernmental Revenues	53
1. Water and Electric Payment in Lieu of Taxes	54
2. General and Administrative Charges	56
III. Intergovernmental Revenues Summary	59
A. Federal Grants	60
B. State Grants	62
C. County Grants	64
IV. Transfers From Other Funds	66
V. Appropriated Fund Balance	68

General Fund Expenditures	71
Total General Fund Expenditures and Transfers	73
I. Policy Development and Administration Summary	75
A. City Council, City Clerk, Elections	76
B. City Manager	77
C. Financial Services	78
D. Human Resources	79
E. Volunteer Services	80
F. Law Department	81
II. Public Safety Summary	83
A. Police Department	84
B. Fire Department	85
C. Animal Control	86
D. Municipal Court	87
E. Joint Communications	88
F. Emergency Management	89
III. Transportation Summary	91
A. Traffic Control	92
B. Streets and Sidewalks	93
C. Public Works Administration	94
D. Transit Subsidy	95
E. Airport Subsidy	96
IV. Health and Environment Summary	97
A. Health Services	98
B. Planning	99
C. Department of Economic Development	100
D. Protective Inspection	101
E. Storm Water Fund Subsidy	102
V. Personal Development Summary	103
A. Parks and Recreation	104
B. Recreation Services Subsidy	105
C. Cultural Affairs	106
D. Community Services	107
E. Social Assistance	108
VI. Miscellaneous Non-Programmed Activities	109
VIII. A. Miscellaneous Operating Transfers	110
Other Special Revenue and Trust Funds	111
A. Convention and Tourism Fund	113
B. Transportation Sales Tax Fund	114
C. Community Development Block Grant Fund	115
D. Police Retirement Fund	116
E. Firefighters' Retirement Fund	117
F. Park Sales Tax Fund	118

Enterprise Funds Section	119
A. All Enterprise Funds - Revenue and Expense Summary	121
B. Water and Electric Utility Fund	125
C. Sanitary Sewer Utility Fund	131
D. Regional Airport Fund	137
E. Public Transportation Fund	143
F. Solid Waste Utility Fund	149
G. Parking Facilities Fund	155
H. Recreation Services Fund	161
I. Railroad Fund	167
J. Storm Water Utility Fund	173
Internal Service Funds Section	179
A. All Internal Service Funds - Revenue and Expense Summary	181
B. Custodial and Maintenance Services Fund	185
C. Utility Customer Services Fund	191
D. Information Technologies Fund	197
E. Public Communications Fund	203
F. Fleet Operations Fund	209
G. Self Insurance Reserve Fund	215
H. Employee Benefit Fund	221
Financial Trend Monitoring System Section	227
Introduction to Columbia Financial Trend Monitoring System (CFTMS)	229
Columbia Financial Trend Monitoring System - Chart A	230
Summary of Indicators	231
Summary Table of Indicators and Formulas	233
I. Revenues (Indicators 1 - 10)	237
A. Revenue Indicators - Chart B	238
B. Revenues per Capita (Indicator 1)	240
C. Restricted Revenues: Governmental Funds (Indicator 2-A)	242
D. Restricted Revenues: Enterprise Funds (Indicator 2-B)	244
E. Intergovernmental Revenues (Indicator 3)	246
F. Elastic Tax Revenues: General Fund (Indicator 4)	248
G. Operating Transfers From Other Funds (Indicator 5)	250
H. Temporary Revenues (Indicator 6)	252
I. Property Tax Revenues: General Fund (Indicator 7)	254
J. Uncollected Property Taxes: General Fund (Indicator 8)	256
K. Service Charge Coverage: General Fund (Indicator 9)	258
L. Revenues - Surplus/Revised Budgeted vs. Actual: General Fund (Indicator 10)	260
II. Expenditures (Indicators 11 - 15)	263
A. Expenditure Indicators - Chart C	265
B. Expenditures per Capita: General Fund (Indicator 11-A)	266
C. Expenses per Capita: Enterprise Funds (Indicator 11-B)	268
D. Employees per Capita: General Fund (Indicator 12-A)	270
E. Employees per Capita: Enterprise & Internal Service Funds (Indicator 12-B)	272
F. Fixed Costs: All Funds (Indicator 13)	274
G. Fringe Benefits (Indicator 14)	276
H. Expenditures: General Fund (Indicator 15)	278

III. Operating Position (Indicators 16 - 20)	281
A. Operating Position Explanation	283
B. Excess of Revenues Over Expenditures: General Fund (Indicator 16)	284
C. Enterprise Retained Earning/Loss (Indicator 17)	286
D. General Fund Balances (Indicator 18)	288
E. Liquidity: General Fund (Indicator 19-A)	290
F. Liquidity: Enterprise Funds (Indicator 19-B)	292
G. Revenues Over Expenditures: Govl. Funds & Expendable Trust Funds (Indicator 20-A)	294
H. Revenues Over Expenses: Prop. Funds & Non-Expendable Trust Funds (Indicator 20-B)	296
IV. Debt Structure (Indicators 21 - 23)	299
A. Debt Structure Explanation	301
B. Current Liabilities: General Fund (Indicator 21-A)	302
C. Current Liabilities: Enterprise Funds (Indicator 21-B)	304
D. General Obligation Long-Term Debt: per Assessed Valuation (Indicator 22-A)	306
E. General Obligation Long-Term Debt: per Capita (Indicator 22-B)	308
F. Debt Service: General Obligation Bonds (Indicator 23-A)	310
G. Debt Service: Revenue Bonds (Indicator 23-B)	312
V. Unfunded Liabilities (Indicators 24 - 25)	315
A. Unfunded Liabilities Explanation	317
B. Pension Assets (Indicator 24)	318
C. Accumulated Employee Leave (Indicator 25)	320
VI. Condition of Capital Plant (Indicators 26 - 28)	323
A. Condition of Capital Plant Explanation	325
B. Maintenance Effort: Streets and Sidewalks (Indicator 26-A)	326
C. Maintenance Effort: Water and Electric Utilities (Indicator 26-B)	328
D. Capital Outlay: General, Internal & Enterprise Funds (Indicator 27)	330
E. Depreciation (Indicator 28)	332
VII. Community Needs and Resources (Indicators 29 - 36)	335
A. Community Needs and Resources Explanation	337
B. Population (Indicator 29)	338
C. Median Age (Indicator 30)	340
D. Household Buying Income (Indicator 31)	342
E. Public Assistance Recipients (Indicator 32)	344
F. Property Value (Indicator 33)	346
G. Residential Development (Indicator 34)	348
H. Employment Base (Indicator 35)	350
I. Business Activity: Business License Accounts (Indicator 36-A)	352
J. Business Activity: Retail Sales (Indicator 36-B)	354

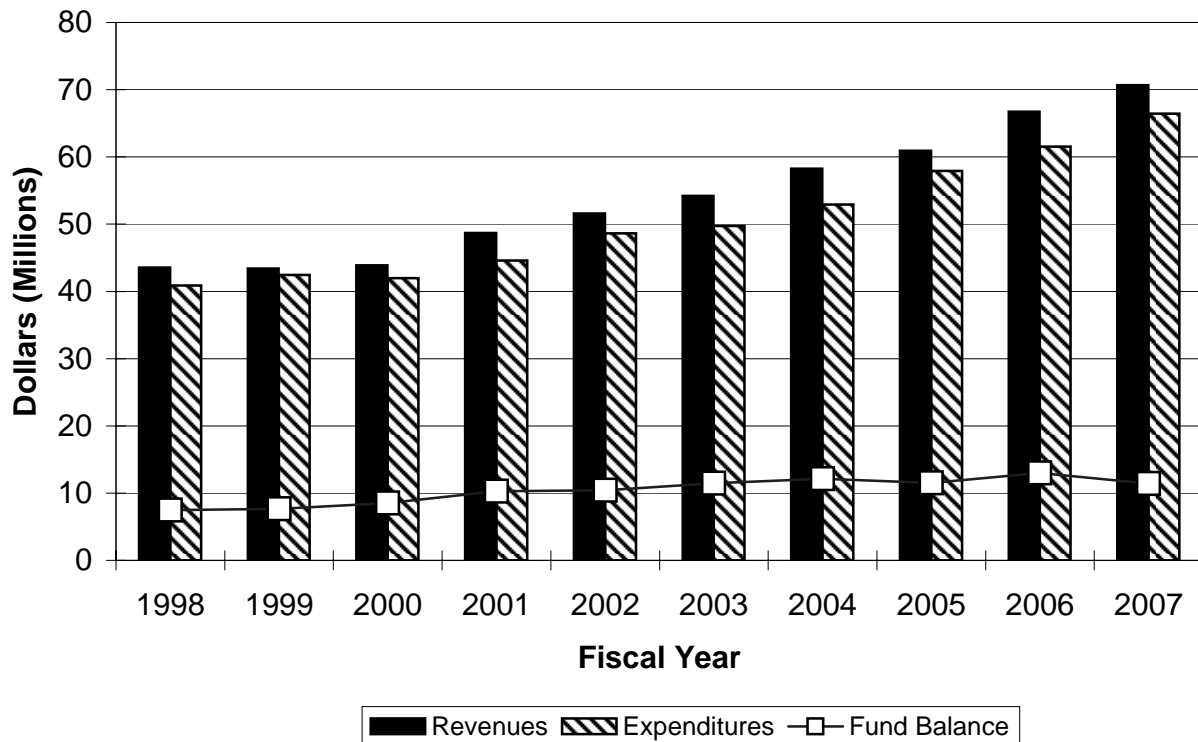
General Government
Section
FY 1998 - FY 2007



City of Columbia
Columbia, Missouri

(This Page Intentionally Left Blank)

City of Columbia General Fund Revenues, Expenditures and Unreserved, Undesignated Fund Balance



Fiscal Year Collection History:

Fiscal Year	Revenues *	Expenditures**	Unreserved, Undesignated Fund Balance	% Increase of Fund Balance Over Previous Year	Average Increase	
1998	\$43,532,800	\$40,870,715	\$7,486,178	(12.55%)	1 year	(12.55%)
1999	\$43,416,652	\$42,469,418	\$7,673,988	2.51%	2 year	(5.02%)
2000	\$43,891,836	\$41,975,779	\$8,539,921	11.28%	3 year	0.41%
2001	\$48,665,665	\$44,601,765	\$10,274,719	20.31%	4 year	5.39%
2002	\$51,593,618	\$48,626,769	\$10,429,820	1.51%	5 year	4.61%
2003	\$54,210,002	\$49,723,710	\$11,489,854	10.16%	6 year	5.54%
2004	\$58,238,591	\$52,905,356	\$12,149,115	5.74%	7 year	5.57%
2005	\$60,917,104	\$57,935,849	\$11,522,093	(5.16%)	8 year	4.23%
2006	\$66,716,295	\$61,530,716	\$12,987,278	12.72%	9 year	5.17%
2007	\$70,693,991	\$66,433,679	\$11,408,301	(12.16%)	10 year	3.44%

Notes:

* Revenues, Transfers, Leases and Appropriation of Prior Year's Fund Balance.

** Expenditures, Transfers and Leases.

FY 2007 decrease in the unreserved, undesignated fund balance is due primarily to a Federal Grant that is received on a reimbursement basis.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibits B-1, B-3, B-4

Source: FY 2002 to present - Financial Management Information Supplement Exhibits B-1, B-3, B-4

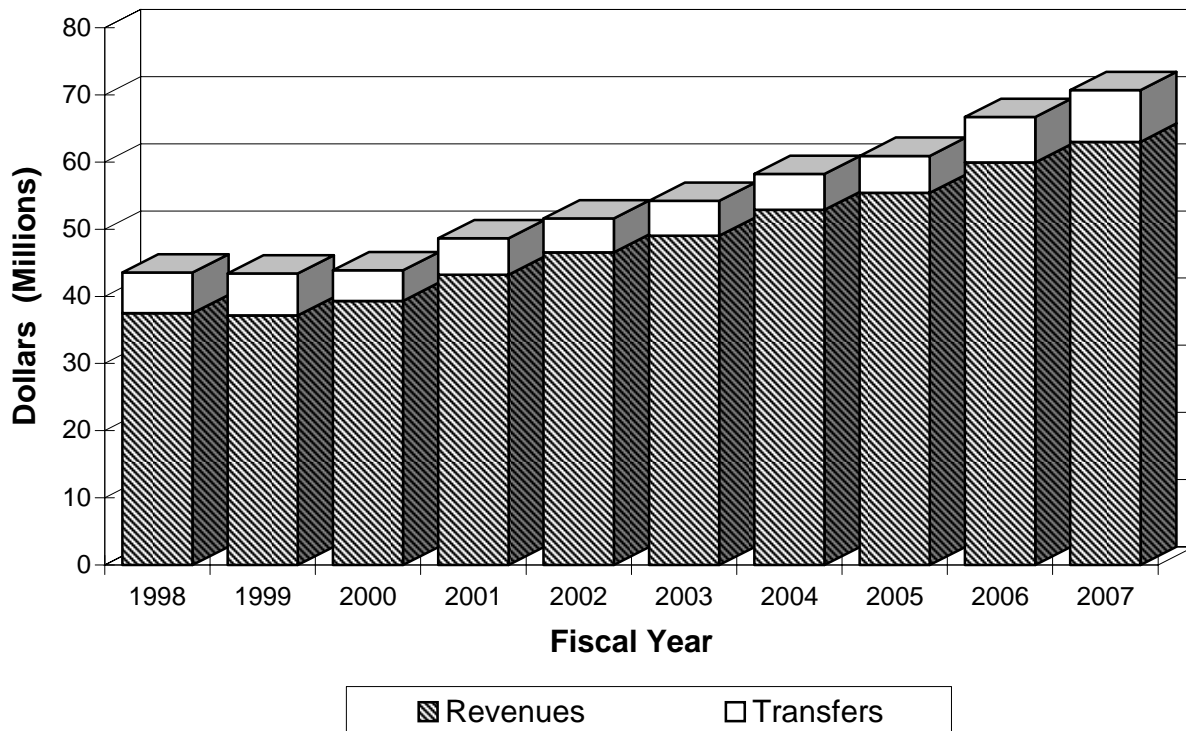
(This Page Intentionally Left Blank)

General Fund Revenues
Divider

FY 1998 - FY 2007

(This Page Intentionally Left Blank)

Total General Fund Revenues & Transfers



Fiscal Year Collection History:

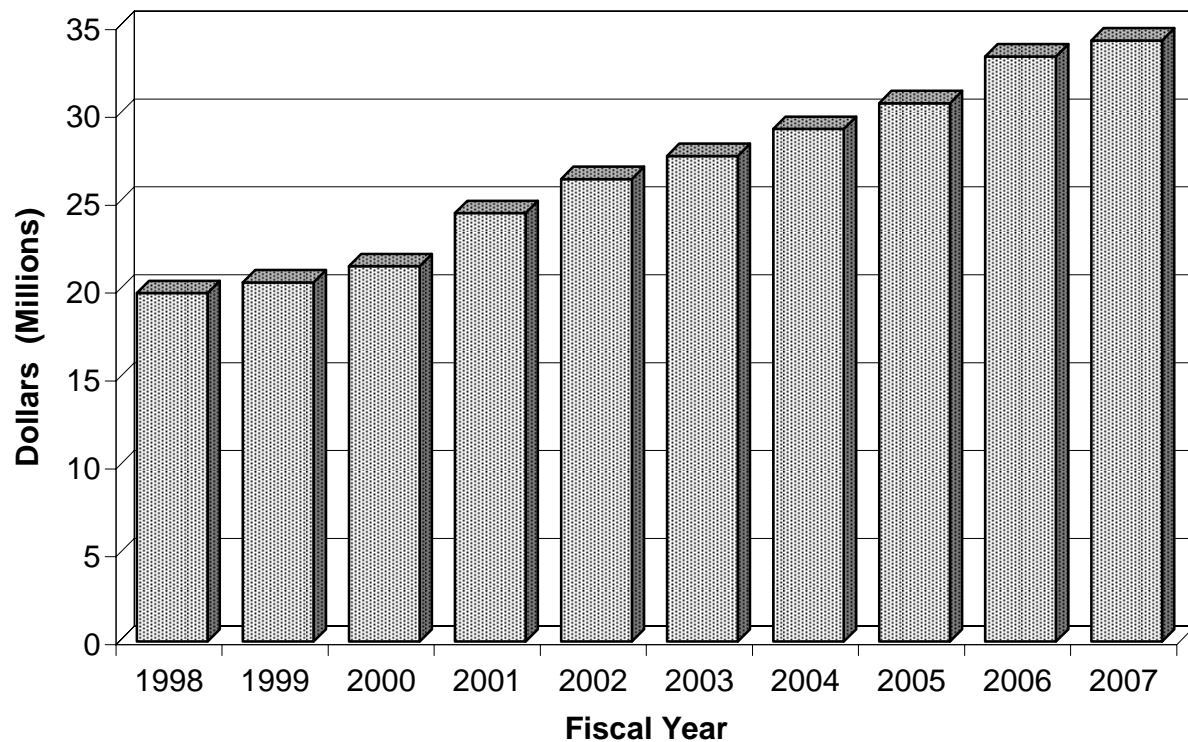
Fiscal Year	Revenues Before Transfers	Transfers	Total Revenues	% Increase Over Previous Year	Average Increase
1998	\$37,499,033	\$6,033,767	\$43,532,800	5.64%	1 year 5.64%
1999	\$37,171,252	\$6,245,400	\$43,416,652	(0.27%)	2 year 2.69%
2000	\$39,336,998	\$4,554,838	\$43,891,836	1.09%	3 year 2.16%
2001	\$43,219,293	\$5,446,372	\$48,665,665	10.88%	4 year 4.34%
2002	\$46,556,019	\$5,037,599	\$51,593,618	6.02%	5 year 4.67%
2003	\$49,012,432	\$5,197,570	\$54,210,002	5.07%	6 year 4.74%
2004	\$52,880,596	\$5,357,995	\$58,238,591	7.43%	7 year 5.12%
2005	\$55,434,796	\$5,482,308	\$60,917,104	4.60%	8 year 5.06%
2006	\$59,947,322	\$6,768,973	\$66,716,295	9.52%	9 year 5.55%
2007	\$63,014,941	\$7,679,050	\$70,693,991	5.96%	10 year 5.59%

Transfers from other funds include: Public Improvement Fund, GO Bond Debt, Convention and Visitors Bureau, Special Road District, Special Business District, Public Transportation, Transportation Sales Tax Fund, Capital Projects Fund, Community Development Block Grant, Water Utility Fund, Electric Utility Fund, Utility Accounts and Billing, Parks Sales Tax and Contribution Fund.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-3

Source: FY 2002 to present - Financial Management Information Supplement: Exhibit B-3

Summary of Taxes



Fiscal Year Collection History:

Fiscal Year	Revenue	% Increase Over Previous Year	Average Increase	
1998	\$19,835,648	4.61%	1 year	4.61%
1999	\$20,438,923	3.04%	2 year	3.83%
2000	\$21,356,145	4.49%	3 year	4.05%
2001	\$24,378,031	14.15%	4 year	6.57%
2002	\$26,320,332	7.97%	5 year	6.85%
2003	\$27,629,422	4.97%	6 year	6.54%
2004	\$29,170,813	5.58%	7 year	6.40%
2005	\$30,638,320	5.03%	8 year	6.23%
2006	\$33,295,695	8.67%	9 year	6.50%
2007	\$34,201,613	2.72%	10 year	6.12%

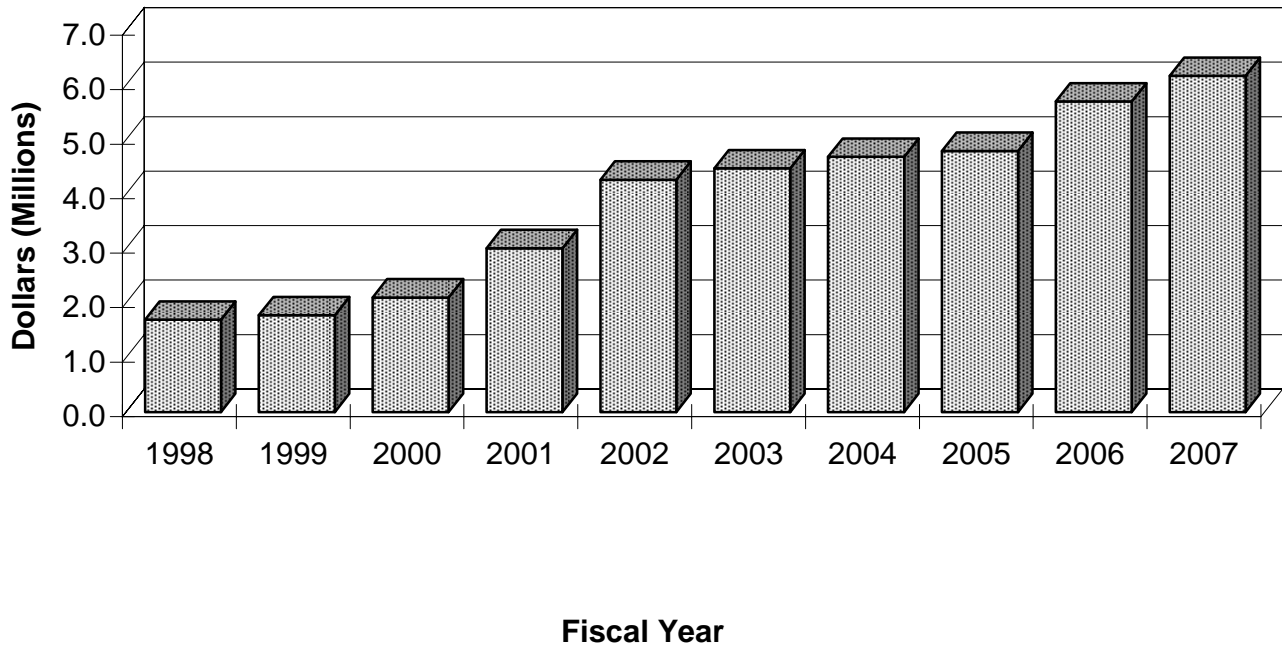
Notes:

Summary of Taxes includes General Property Taxes, Sales Taxes, and Other Local Taxes.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-3

Source: FY 2002 to present - Financial Management Information Supplement: Exhibit B-3

Summary - General Property Tax Revenues



Fiscal Year Collection History:

Fiscal Year	Revenue	% Increase Over Previous Year	Average Increase	
1998	\$1,695,791	8.00%	1 year	8.00%
1999	\$1,777,634	4.83%	2 year	6.41%
2000	\$2,103,145	18.31%	3 year	10.38%
2001	\$3,007,517	43.00%	4 year	18.53%
2002	\$4,263,326	41.76%	5 year	23.18%
2003	\$4,473,073	4.92%	6 year	20.14%
2004	\$4,683,536	4.71%	7 year	17.93%
2005	\$4,790,935	2.29%	8 year	15.98%
2006	\$5,699,585	18.97%	9 year	16.31%
2007	\$6,168,905	8.23%	10 year	15.50%

Notes:

Summary of General Property Tax Revenues includes Real Property Taxes, Individual Property Taxes, Railroad and Utility Property Taxes, Financial Institutions Property Taxes, and Penalties and Interest.

In FY 2000, the general fund portion of the City's property tax rate increased by 3 cents and the debt portion decreased by 3 cents (due to the early payment of G.O. Bonds), thus increasing this general fund revenue source substantially.

In FY 2001 the general funds portion increased by 8 cents and the debt portion decreased by 8 cents (due to payment of G.O. Bonds) this increased the amount to the general fund.

FY 2006 includes city-wide re-assessments for real property and an increase in the amount declared for personal property

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-3

Source: FY 2002 to present - Financial Management Information Supplement: Exhibit B-3

REVENUE DETAIL

Revenue Item: General Property Tax - Real Property

Legal Authorization:

City Ordinance Chapter 26 Section 2
RSMo 137.100
Current Rate - Ordinance 012714

Responsible Department: Finance

Responsible Division: Accounting

Description:

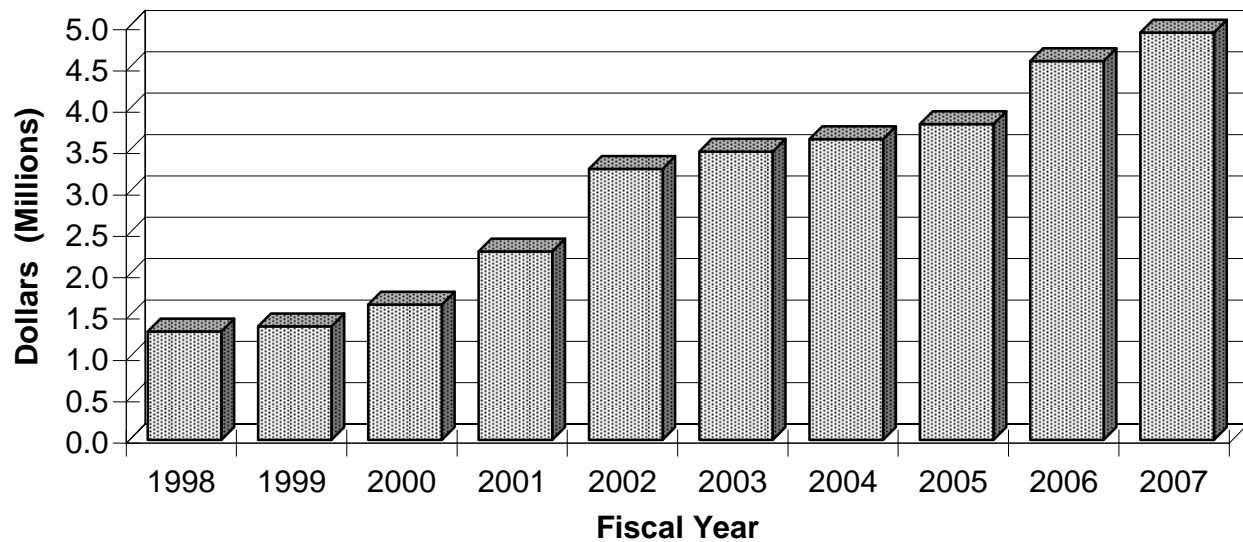
A tax is levied on real properties within Columbia for the support and improvement of the City. Listed below are the millage rates for fiscal years 1976-2007, with the current rate being \$0.41 cents.

General Fund:

1976-77	\$0.80
1978-82	\$0.64
1983-85	\$0.31
1986-97	\$0.22
1998-99	\$0.20
2000	\$0.23
2001	\$0.31
2002-07	\$0.41

The assessed value, of course, is a highly accurate estimator of property tax.

General Property Tax Revenues - Real Property



Fiscal Year Collection History:

Fiscal Year	Revenue	% Increase Over Previous Year	Average Increase	
1998	\$1,313,855	11.42%	1 year	11.42%
1999	\$1,373,934	4.57%	2 year	8.00%
2000	\$1,637,209	19.16%	3 year	11.72%
2001	\$2,280,387	39.29%	4 year	18.61%
2002	\$3,278,755	43.78%	5 year	23.64%
2003	\$3,487,343	6.36%	6 year	20.76%
2004	\$3,636,886	4.29%	7 year	18.41%
2005	\$3,820,032	5.04%	8 year	16.74%
2006	\$4,581,090	19.92%	9 year	17.09%
2007	\$4,925,841	7.53%	10 year	16.14%

Notes:

FY 2006 increase is due to an increase in assessments.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-3

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-3

Revenue Detail

Revenue Item: General Property Tax - Individual Personal

Legal Authorization:

City Code of Ordinances Chapter 26 Section 2
RSMo 137.100
Current Rate - Ordinance 012714

Responsible Department:

Finance

Responsible Division:

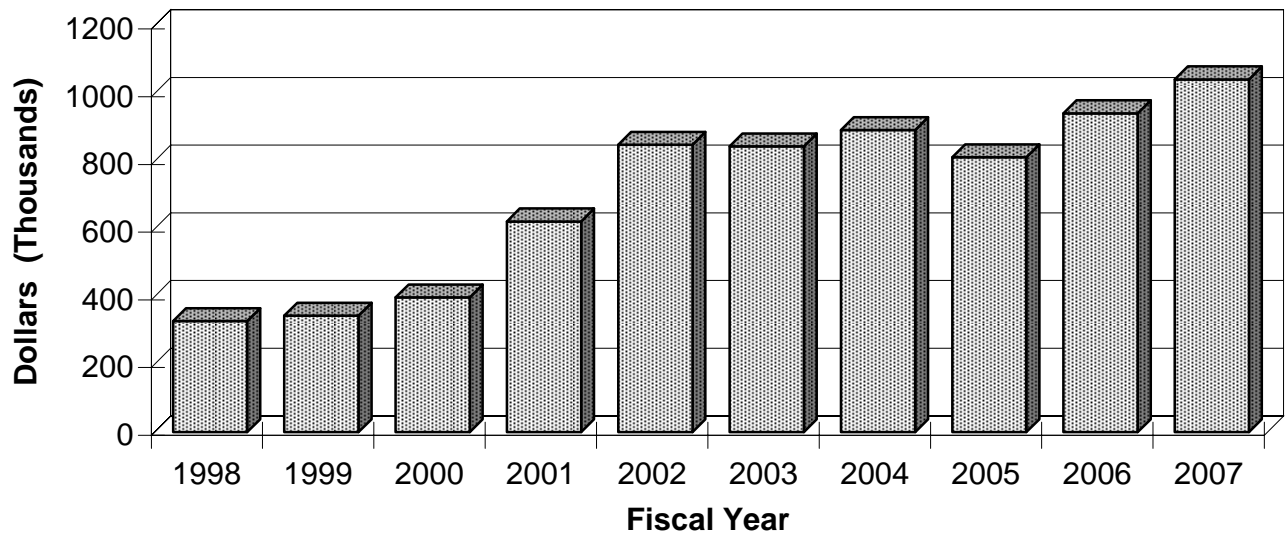
Accounting

Description:

A tax is levied on individual personal property within Columbia for the support and improvement of the City.
The millage rates applicable to the General Fund are given in the real property tax description of this manual.

Similar to the real property tax, assessed value is used as an estimator.

General Property Tax Revenues - Individual Personal



Fiscal Year Collection History:

Fiscal Year	Revenue	% Increase Over Previous Year	Average Increase	
1998	\$327,755	(2.89%)	1 year	-2.89%
1999	\$343,766	4.89%	2 year	1.00%
2000	\$397,536	15.64%	3 year	5.88%
2001	\$622,117	56.49%	4 year	18.53%
2002	\$848,396	36.37%	5 year	22.10%
2003	\$844,197	(0.49%)	6 year	18.33%
2004	\$892,046	5.67%	7 year	16.53%
2005	\$811,516	(9.03%)	8 year	13.33%
2006	\$941,815	16.06%	9 year	13.63%
2007	\$1,041,782	10.61%	10 year	13.33%

Notes:

Personal property tax declarations are filled out each year and revenue is a representation of those declarations.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-3

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-3

REVENUE DETAIL

Revenue Item: General Property Tax - Railroad and Utility

Legal Authorization:

Missouri Constitution, 1945

RSMo 151.100-151.340

RSMo 153.010-153.060

Responsible Department:

Finance

Responsible Division:

Accounting

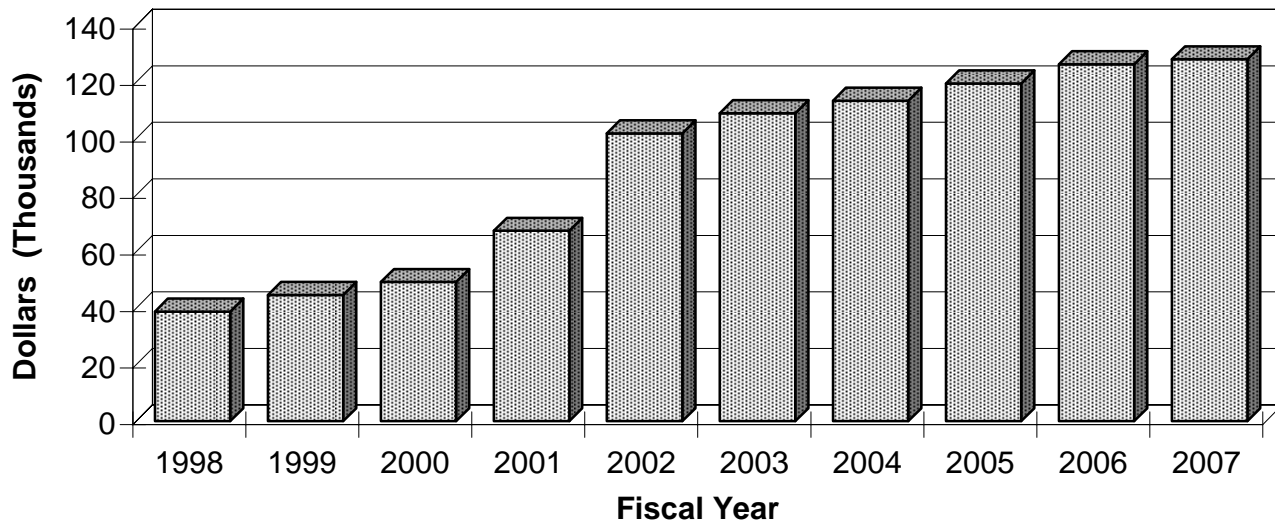
Description:

All property of railroad and utility must be assessed by either the State or the County. All such property is subject to the total City property tax rate.

Total City Tax Rate

Year	General Fund	Library Funds	G.O. Bond	Total City Tax Rate
1998	\$0.22	\$0.30	\$0.26	\$0.78
1999	\$0.20	\$0.28	\$0.21	\$0.69
2000	\$0.20	\$0.29	\$0.21	\$0.70
2001	\$0.23	\$0.65	\$0.18	\$1.06
2002	\$0.31	\$0.65	\$0.10	\$1.06
2003	\$0.41	\$0.64	\$0.00	\$1.05
2004	\$0.41	\$0.64	\$0.00	\$1.05
2005	\$0.41	\$0.63	\$0.00	\$1.04
2006	\$0.41	\$0.63	\$0.00	\$1.04
2007	\$0.41	\$0.57	\$0.00	\$0.98

General Property Tax Revenues - Railroad & Utility



Fiscal Year Collection History:

Fiscal Year	Revenue	% Increase Over Previous Year	Average Increase	
1998	\$38,812	(4.32%)	1 year	(4.32%)
1999	\$44,675	15.11%	2 year	5.39%
2000	\$49,278	10.30%	3 year	7.03%
2001	\$67,392	36.76%	4 year	14.46%
2002	\$101,837	51.11%	5 year	21.79%
2003	\$109,056	7.09%	6 year	19.34%
2004	\$113,476	4.05%	7 year	17.16%
2005	\$119,560	5.36%	8 year	15.68%
2006	\$126,324	5.66%	9 year	14.57%
2007	\$128,111	1.41%	10 year	13.25%

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-3, Table 6

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-3, Table 6

REVENUE DETAIL

Revenue Item: General Property Tax - Financial Institutions

Legal Authorization:
Missouri Constitution, 1945
RSMo 148.010-148.540

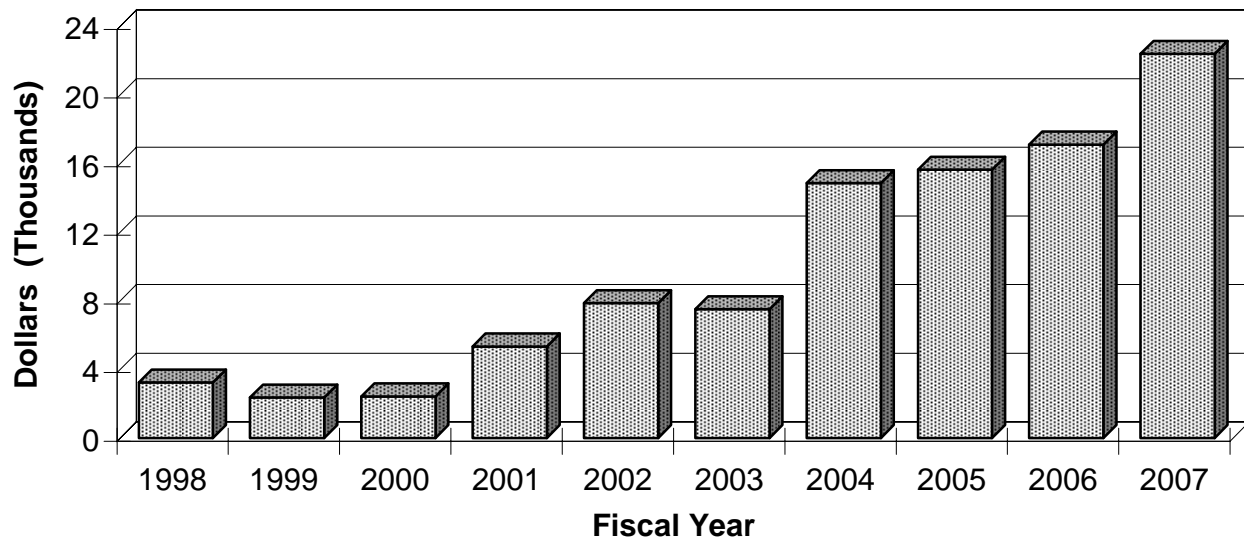
Responsible Department: Finance

Responsible Division: Accounting

Description:

The State requires financial institutions to pay a tax annually for the privilege of exercising a corporate franchise within the State. The rates vary by type of institution, but the most significant difference lies between banks and savings and loan institutions.

General Property Tax Revenues - Financial Institutions



Fiscal Year Collection History:

Fiscal Year	Revenue	% Increase Over Previous Year	Average Increase	
1998	\$3,232	35.57%	1 year	35.57%
1999	\$2,355	(27.13%)	2 year	4.22%
2000	\$2,426	3.01%	3 year	3.82%
2001	\$5,333	119.83%	4 year	32.82%
2002	\$7,867	47.52%	5 year	35.76%
2003	\$7,501	(4.65%)	6 year	29.02%
2004	\$14,850	97.97%	7 year	38.87%
2005	\$15,631	5.26%	8 year	34.67%
2006	\$17,098	9.39%	9 year	31.86%
2007	\$22,383	30.91%	10 year	31.77%

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-3

Source: FY 2002 to present Financial Management Information Supplement Exhibit B-3

REVENUE DETAIL

Revenue Item: General Property Tax - Penalties and Interest

Legal Authorization:

City Code of Ordinances
Chap.26 Sections 26-27
RSMo 137.100

Responsible Department:

Finance

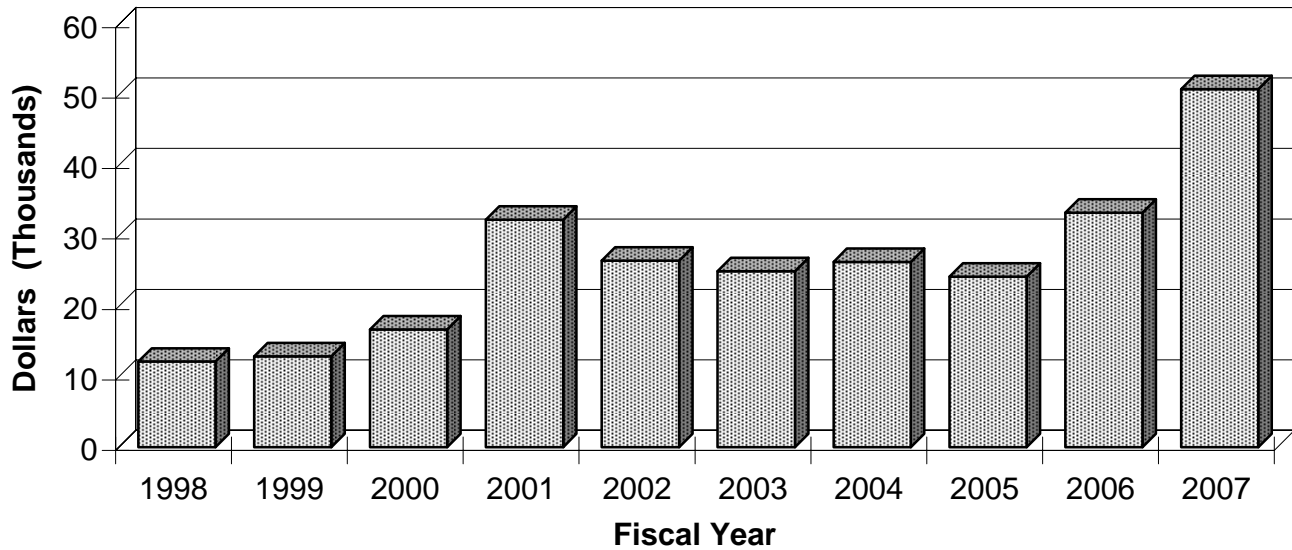
Responsible Division:

Accounting

Description:

Property tax payments are due in full on December 31. Delinquent taxpayers are penalized by 4% if payment is received in January, and the penalty is increased 2% for each succeeding month until reaching a maximum of 20% (the October subsequent to the due date). Further, the property can be sold if payment is not made within 18 months.

General Property Tax Revenue - Penalties & Interest



Fiscal Year Collection History:

Fiscal Year	Revenue	% Increase Over Previous Year	Average Increase	
1998	\$12,137	15.79%	1 year	15.79%
1999	\$12,904	6.32%	2 year	11.05%
2000	\$16,696	29.39%	3 year	17.17%
2001	\$32,288	93.39%	4 year	36.22%
2002	\$26,471	(18.02%)	5 year	25.37%
2003	\$24,976	(5.65%)	6 year	20.20%
2004	\$26,278	5.21%	7 year	18.06%
2005	\$24,196	(7.92%)	8 year	14.81%
2006	\$33,258	37.45%	9 year	17.33%
2007	\$50,788	52.71%	10 year	20.87%

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-3

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-3

REVENUE DETAIL

Revenue Item: Sales Tax

Legal Authorization:

Adopted by local election
December 15, 1970,
Ordinance 5276 (1970); pursuant
to RSMo 144.010-144.510
Ordinance 9478 RSMo 94.600 et. seq.

Responsible Department:

Finance

Responsible Division:

Treasury Management

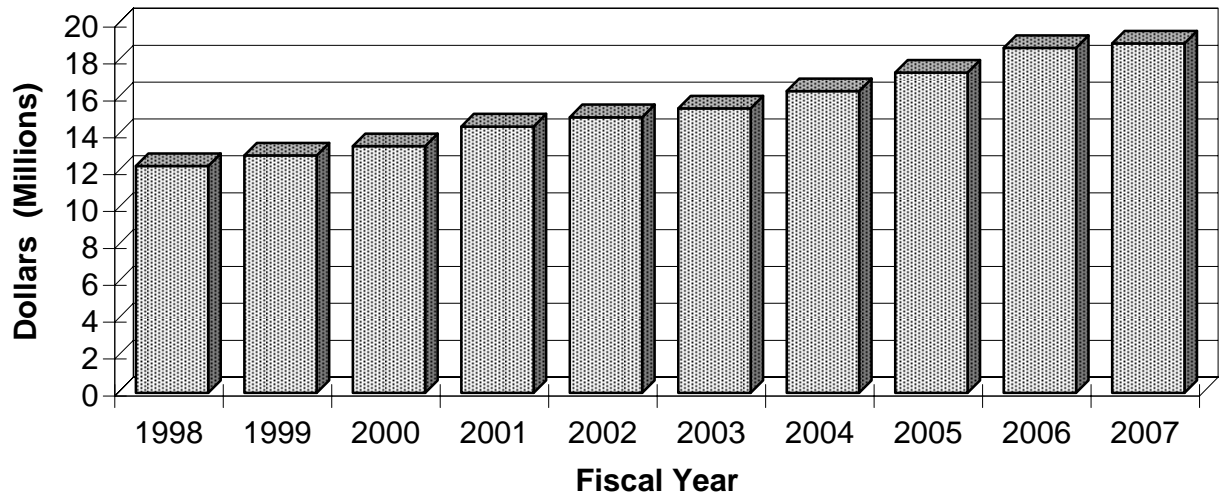
Description:

A general sales tax is levied on all persons selling tangible personal property or rendering taxable services on a retail basis within the City limits. The City's portion of the tax amounts to a total of 1 1/2% gross retail receipts, of which 1/2% is a Transportation Sales Tax. Of the 1% sales tax intake, a portion goes to the General Fund and the rest goes to the Capital Improvement Program (CIP). Listed below are the General Fund and CIP Portions of the 1% Sales Tax.

Fiscal Year	General Fd. Portion	CIP Portion
FY 1989	92.50%	7.50%
FY 1990 - FY 1991	86.79%	13.21%
FY 1992 - FY 2000	91.80%	8.20%
FY 2001-FY 2007	95.90%	4.10%

The 1/2% Transportation Sales Tax supports the airport and bus subsidies, debt service on Street and Bridge Bonds and other transportation activities of the General Fund.

Sales Tax Revenues - General Fund Portion



Fiscal Year Collection History:

Fiscal Year	Revenue	% Increase Over Previous Year	Average Increase
1998	\$12,295,422	5.52%	1 year 5.52%
1999	\$12,869,673	4.67%	2 year 5.10%
2000	\$13,373,604	3.92%	3 year 4.70%
2001	\$14,443,129	8.00%	4 year 5.53%
2002	\$14,946,467	3.48%	5 year 5.12%
2003	\$15,421,714	3.18%	6 year 4.79%
2004	\$16,360,968	6.09%	7 year 4.98%
2005	\$17,368,625	6.16%	8 year 5.13%
2006	\$18,701,474	7.67%	9 year 5.41%
2007	\$18,947,028	1.31%	10 year 5.00%

Notes:

Sales tax growth has remained somewhat stable when comparing most recent years.

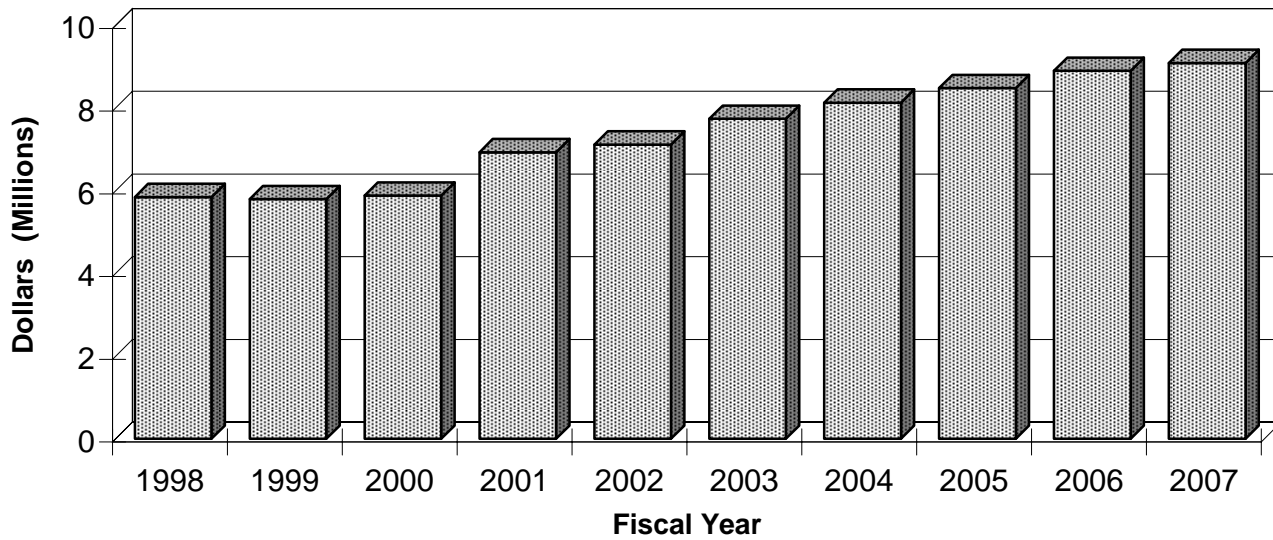
The City is extremely cautious about estimating this revenue source given the past ten year history of substantial fluctuations.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-3

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-3

(This Page Intentionally Left Blank)

Summary - Other Local Tax Revenues



Fiscal Year Collection History:

Fiscal Year	Revenue	% Increase Over Previous Year	Average Increase	
1998	\$5,844,435	1.82%	1 year	1.82%
1999	\$5,791,616	(0.90%)	2 year	0.46%
2000	\$5,879,396	1.52%	3 year	0.81%
2001	\$6,927,385	17.82%	4 year	5.06%
2002	\$7,110,539	2.64%	5 year	4.58%
2003	\$7,734,635	8.78%	6 year	5.28%
2004	\$8,126,309	5.06%	7 year	5.25%
2005	\$8,478,760	4.34%	8 year	5.13%
2006	\$8,894,636	4.90%	9 year	5.11%
2007	\$9,085,680	2.15%	10 year	4.81%

Notes:

Other Local Taxes = Gasoline, Cigarette, Motor Vehicle, and Gross Receipts Taxes.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-3

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-3

REVENUE DETAIL

Revenue Item: Other Local Taxes - Gasoline Tax

Legal Authorization:
Missouri Constitution, 1945
RSMo 142.025

Responsible Department: Finance

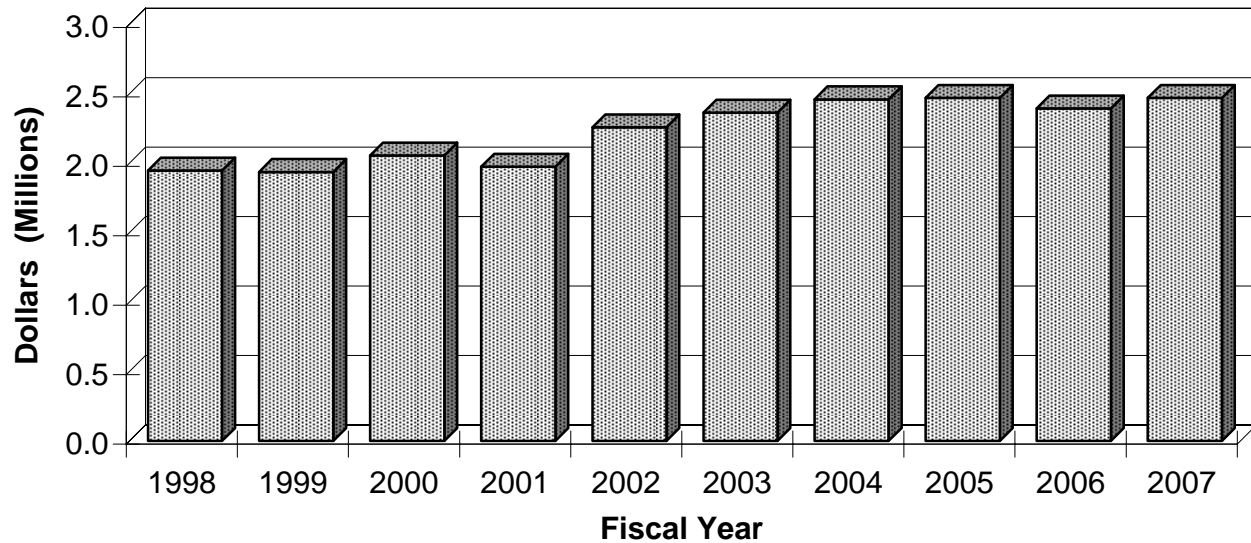
Responsible Division: Accounting

Description:

A collection is made to provide funds for the construction and maintenance of highways within the state. The City's portion is funneled through the state. By state-wide voter approval, the state gasoline tax increased from seven cents to eleven cents, or four cents per gallon. This increase became effective June 1, 1987.

Gasoline tax rates increased in various years based on another State law passed by the voters of the State of Missouri. The new State rate became effective April 1, 1992, and resulted in a two cents per gallon increase in 1992, 1994, and 1996. The gasoline rate increased from eleven cents per gallon in 1992 (before the first increase) to seventeen cents per gallon in 1996. Beginning on April 1, 2008 the tax shall again become 11 cents per gallon.

Other Local Tax Revenues - Gasoline Tax



Fiscal Year Collection History:

Fiscal Year	Revenue	% Increase Over Previous Year	Average Increase	
1998	\$1,948,043	2.40%	1 year	2.40%
1999	\$1,936,653	(0.58%)	2 year	0.91%
2000	\$2,055,083	6.12%	3 year	2.64%
2001	\$1,973,776	(3.96%)	4 year	0.99%
2002	\$2,257,462	14.37%	5 year	3.67%
2003	\$2,364,583	4.75%	6 year	3.85%
2004	\$2,459,718	4.02%	7 year	3.87%
2005	\$2,469,274	0.39%	8 year	3.44%
2006	\$2,394,389	(3.03%)	9 year	2.72%
2007	\$2,470,496	3.18%	10 year	2.76%

Notes:

The gasoline tax fluctuates with the gallons of gas sold which is sensitive with the price of gas as it decreases and increases.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-3

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-3

REVENUE DETAIL

Revenue Item: Other Local Taxes - Cigarette Tax

Legal Authorization:

City Code of Ordinances Chap. 26
Article III pursuant to RSMo 94.110
Current Rate - Ordinance 6135
State 149.192 RSMo

Responsible Department:

Finance

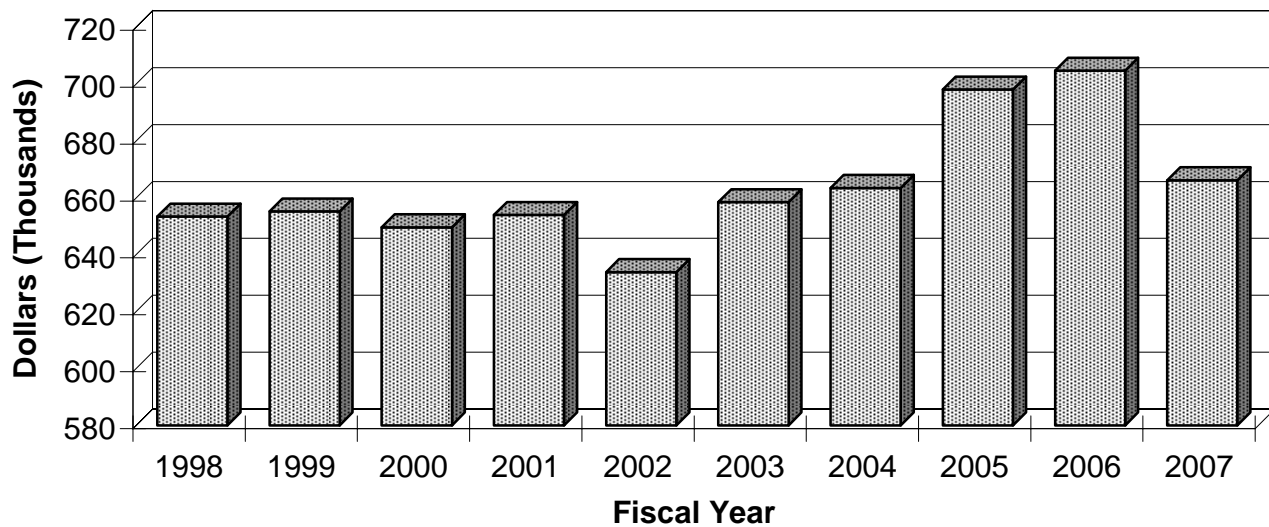
Responsible Division:

Business License

Description:

Every person selling, offering or displaying cigarettes for sale within the City must pay an occupation tax.
The tax is currently ten cents per package.

Other Local Tax Revenues - Cigarette Tax



Fiscal Year Collection History:

Fiscal Year	Revenue	% Increase Over Previous Year	Average Increase
1998	\$653,395	17.38%	1 year 17.38%
1999	\$655,192	0.28%	2 year 8.83%
2000	\$649,580	(0.86%)	3 year 5.60%
2001	\$653,913	0.67%	4 year 4.37%
2002	\$633,852	(3.07%)	5 year 2.88%
2003	\$658,429	3.88%	6 year 3.05%
2004	\$663,467	0.77%	7 year 2.72%
2005	\$697,996	5.20%	8 year 3.03%
2006	\$704,648	0.95%	9 year 2.80%
2007	\$666,131	(5.47%)	10 year 1.97%

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-3

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-3

REVENUE DETAIL

Revenue Item: Other Local Taxes - Motor Vehicle Tax

Legal Authorization:

Missouri Constitution Article IV
Section 30(a)

Responsible Department:

Finance

Responsible Division:

Accounting

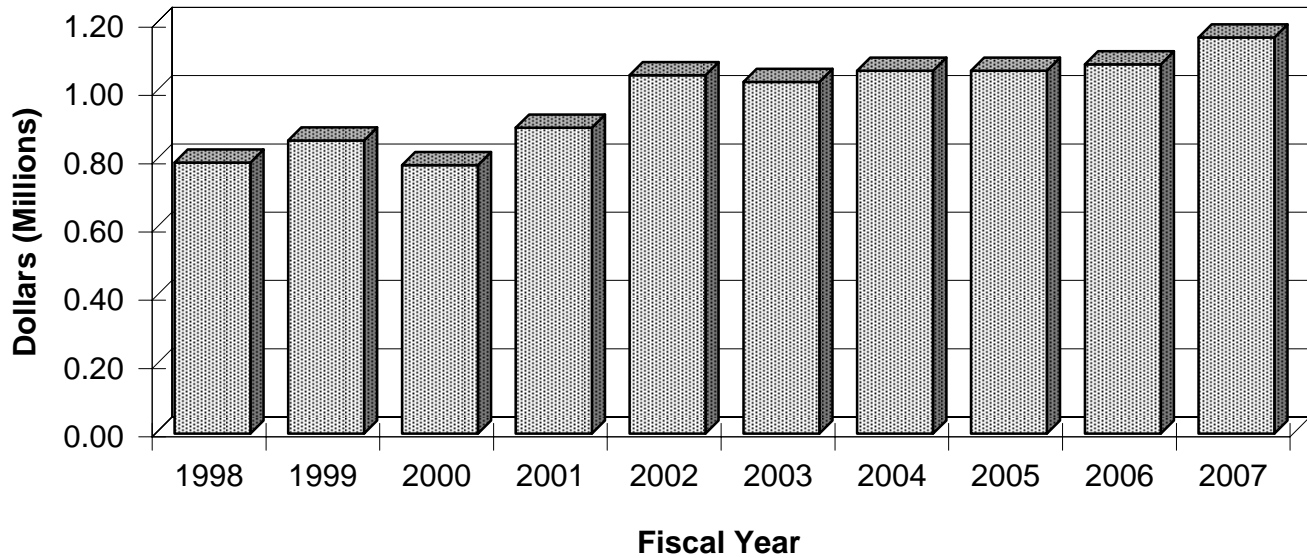
Description:

Since FY 1980, a tax has been levied on the sale of all motor vehicles. Like the sales tax, the vehicle tax is collected by the State and returned locally.

The function of the vehicle tax is based on observations made since the initiation of the tax. It is assumed that the cost of motor vehicles, as reflected by the private transportation Consumer Price Index, most greatly influences such sales.

The Motor Vehicle Sales Tax is assessed on the cost of the vehicle. The City's portion of this tax is 1.5% or 1 1/2 cents per \$1.00. The City also receives a Motor Vehicle Fee which is a distribution of the license plate fee. This will vary depending on the license plate fee, but the City's share is approximately \$12.50.

Other Local Tax Revenues - Motor Vehicle Tax



Fiscal Year Collection History:

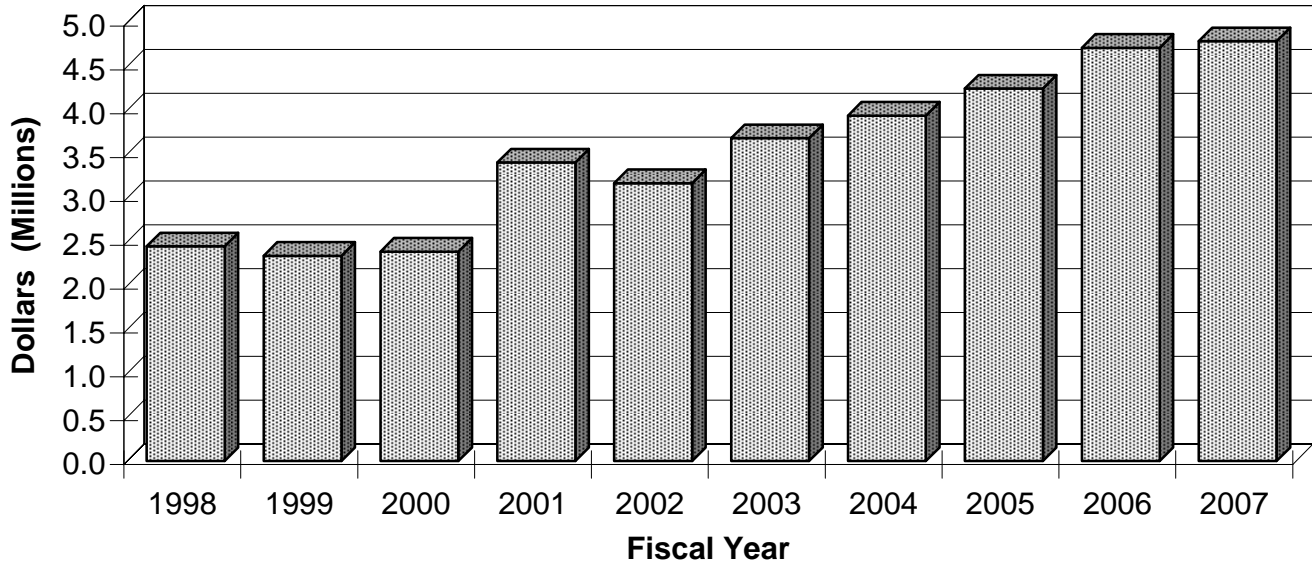
Fiscal Year	Revenue	% Increase Over Previous Year	Average Increase	
1998	\$793,847	5.47%	1 year	5.47%
1999	\$858,507	8.15%	2 year	6.81%
2000	\$786,063	(8.44%)	3 year	1.73%
2001	\$895,406	13.91%	4 year	4.77%
2002	\$1,049,616	17.22%	5 year	7.26%
2003	\$1,029,653	(1.90%)	6 year	5.73%
2004	\$1,062,561	3.20%	7 year	5.37%
2005	\$1,062,898	0.03%	8 year	4.70%
2006	\$1,081,541	1.75%	9 year	4.38%
2007	\$1,159,953	7.25%	10 year	4.66%

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-3

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-3

(This Page Intentionally Left Blank)

Summary - Other Local Taxes Revenues - Gross Receipts Taxes



Fiscal Year Collection History:

Fiscal Year	Revenue	% Increase Over Previous Year	Average Increase
1998	\$2,449,150	(3.12%)	1 year (3.12%)
1999	\$2,341,264	(4.41%)	2 year (3.76%)
2000	\$2,388,670	2.02%	3 year (1.83%)
2001	\$3,404,290	42.52%	4 year 9.25%
2002	\$3,169,609	(6.89%)	5 year 6.02%
2003	\$3,681,970	16.16%	6 year 7.71%
2004	\$3,940,563	7.02%	7 year 7.62%
2005	\$4,248,592	7.82%	8 year 7.64%
2006	\$4,714,058	10.96%	9 year 8.01%
2007	\$4,789,100	1.59%	10 year 7.37%

Notes:

Gross Receipts Taxes are collected from Telephone, Natural Gas, Electric, and Cable Television (CATV).

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-3

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-3

REVENUE DETAIL

Revenue Item: Gross Receipts Tax - Telephone

Legal Authorization:

City Code of Ordinances Chap 26

Article V, Division 3

Responsible Department:

Finance

Responsible Division:

Accounting

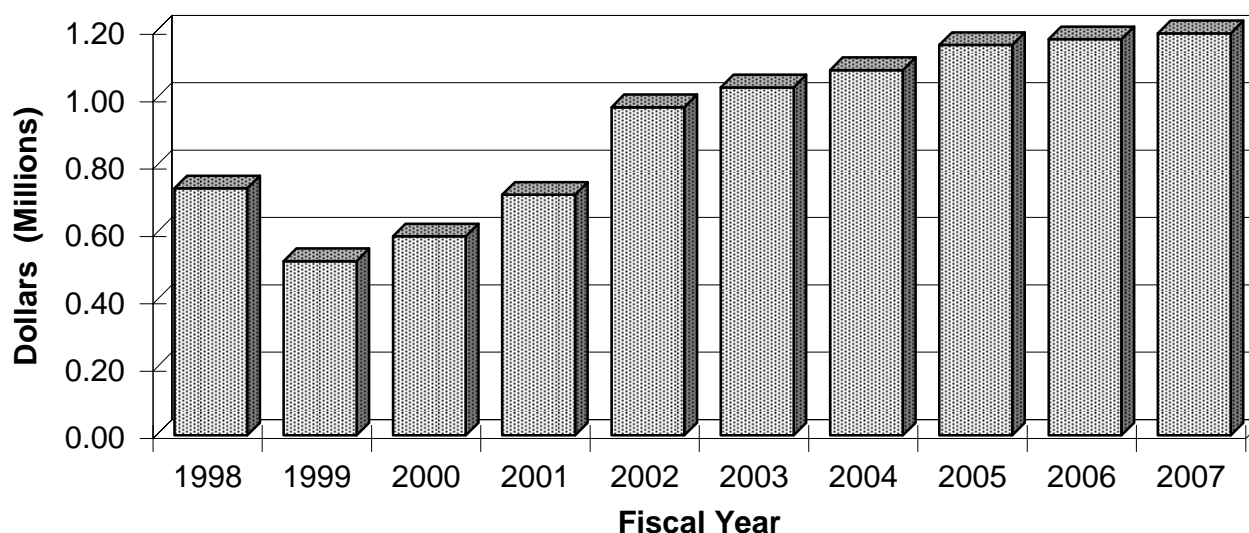
Description:

Persons engaged in the business of supplying telephone service in the City must pay a license tax of 7% of gross receipts from local exchange services. The tax is in lieu of any other occupational tax for telephone service.

Recent changes in state and federal legislation changed the basis and rate of collections for FY 2006. The legislation was written to be revenue neutral which is being evaluated by staff at this time.

It appears that the amount of telephone service and, therefore, the tax collected thereof is best predicted by population growth and the year-to-year relative cost of the service.

Gross Receipts Tax Revenues - Telephone



Fiscal Year Collection History:

Fiscal Year	Revenue	% Increase Over Previous Year	Average Increase	
1998	\$733,416	(0.78%)	1 year	(0.78%)
1999	\$517,440	(29.45%)	2 year	(15.11%)
2000	\$590,842	14.19%	3 year	(5.35%)
2001	\$714,360	20.91%	4 year	1.22%
2002	\$974,014	36.35%	5 year	8.24%
2003	\$1,033,171	6.07%	6 year	7.88%
2004	\$1,084,378	4.96%	7 year	7.46%
2005	\$1,158,894	6.87%	8 year	7.39%
2006	\$1,176,224	1.50%	9 year	6.73%
2007	\$1,193,660	1.48%	10 year	6.21%

Notes:

In FY 2003, changes in the local service provider, fee structure and uncertainty in charges for mobile phone providers caused wide fluctuations.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-3

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-3

REVENUE DETAIL

Revenue Item: Gross Receipts Tax - Natural Gas

Legal Authorization:
City Code of Ordinances Chap. 26
Article V, Division 2
Current Rate - Ordinance 6455

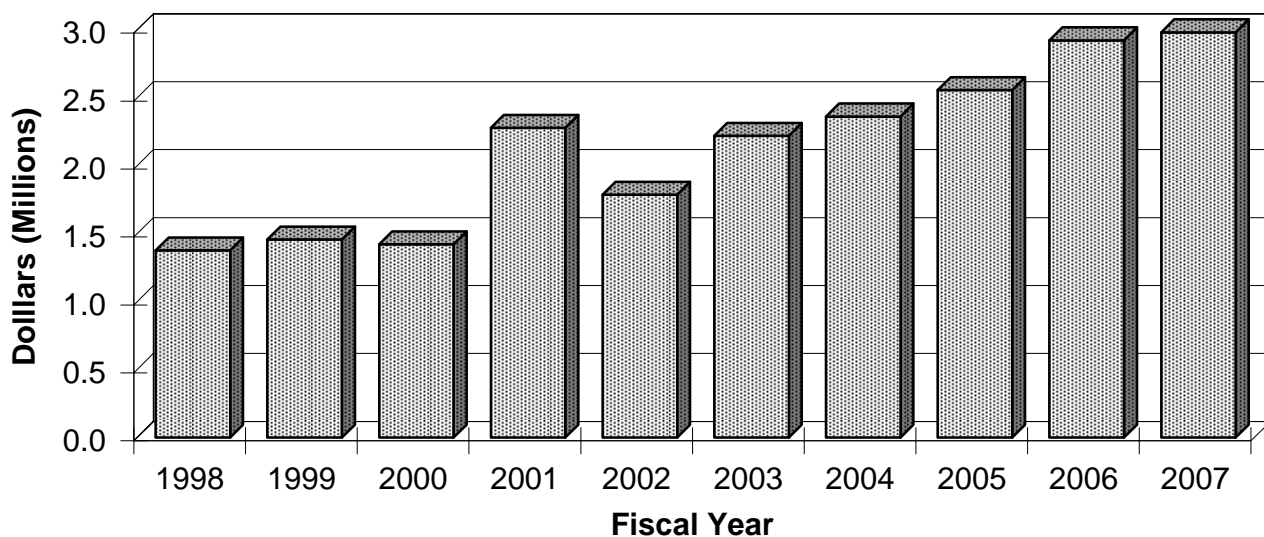
Responsible Department: Finance
Responsible Division: Accounting

Description:

Persons engaged in the business of supplying natural gas service in the City must pay a license tax of 7% of gross receipts from such a business. The tax is in lieu of any other occupational tax for natural gas service.

It appears that the amount of tax collected is correlated highly to the weather, population growth and the year-to-year relative cost of the service.

Gross Receipts Tax Revenues - Natural Gas



Fiscal Year Collection History:

Fiscal Year	Revenue	% Increase Over Previous Year	Average Increase	
1998	\$1,377,692	(7.12%)	1 year	(7.12%)
1999	\$1,457,694	5.81%	2 year	(0.66%)
2000	\$1,421,801	(2.46%)	3 year	(1.26%)
2001	\$2,279,876	60.35%	4 year	14.14%
2002	\$1,786,770	(21.63%)	5 year	6.99%
2003	\$2,220,164	24.26%	6 year	9.87%
2004	\$2,363,134	6.44%	7 year	9.38%
2005	\$2,557,595	8.23%	8 year	9.23%
2006	\$2,922,699	14.28%	9 year	9.79%
2007	\$2,982,279	2.04%	10 year	9.02%

Notes:

Fluctuations in the revenue collected is affected by changes in the rates and varying weather conditions.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-3

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-3

REVENUE DETAIL

Revenue Item: Gross Receipts Tax - Electric

Legal Authorization:
City Code of Ordinances Chap. 26
Article V, Division 4

Responsible Department: Finance

Responsible Division: Accounting

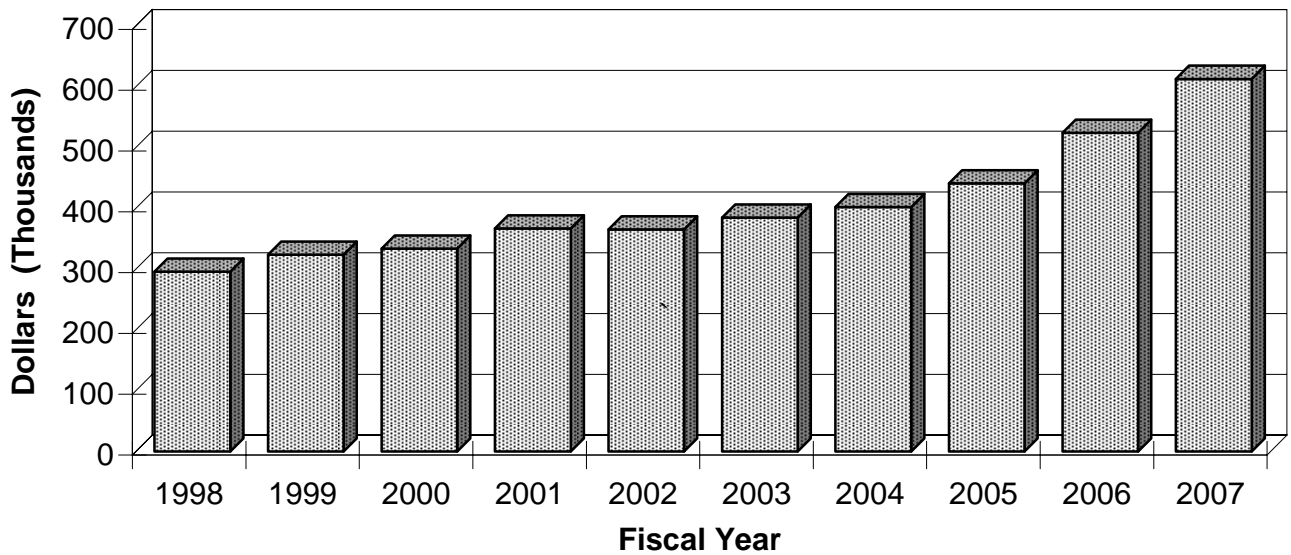
Description:

Persons engaged in the business of supplying electric service in the City must pay a license tax of 7% of gross receipts from such a business.

It appears that the amount of tax collected is correlated highly to the weather, population growth and the year-to-year relative cost of the service.

The effective date of this tax was October 1, 1986.

Gross Receipts Tax Revenues - Electric



Fiscal Year Collection History:

Fiscal Year	Revenue	% Increase Over Previous Year	Average Increase	
1998	\$296,150	12.25%	1 year	12.25%
1999	\$323,820	9.34%	2 year	10.80%
2000	\$333,717	3.06%	3 year	8.22%
2001	\$367,321	10.07%	4 year	8.68%
2002	\$365,665	(0.45%)	5 year	6.85%
2003	\$385,035	5.30%	6 year	6.59%
2004	\$402,247	4.47%	7 year	6.29%
2005	\$441,288	9.71%	8 year	6.72%
2006	\$524,320	18.82%	9 year	8.06%
2007	\$613,161	16.94%	10 year	8.95%

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-3

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-3

Revenue Detail

Revenue Item: Gross Receipts Tax - CATV

Legal Authorization:

City Code of Ordinances Chap. 10
Article II Section 172

Responsible Department:

Finance

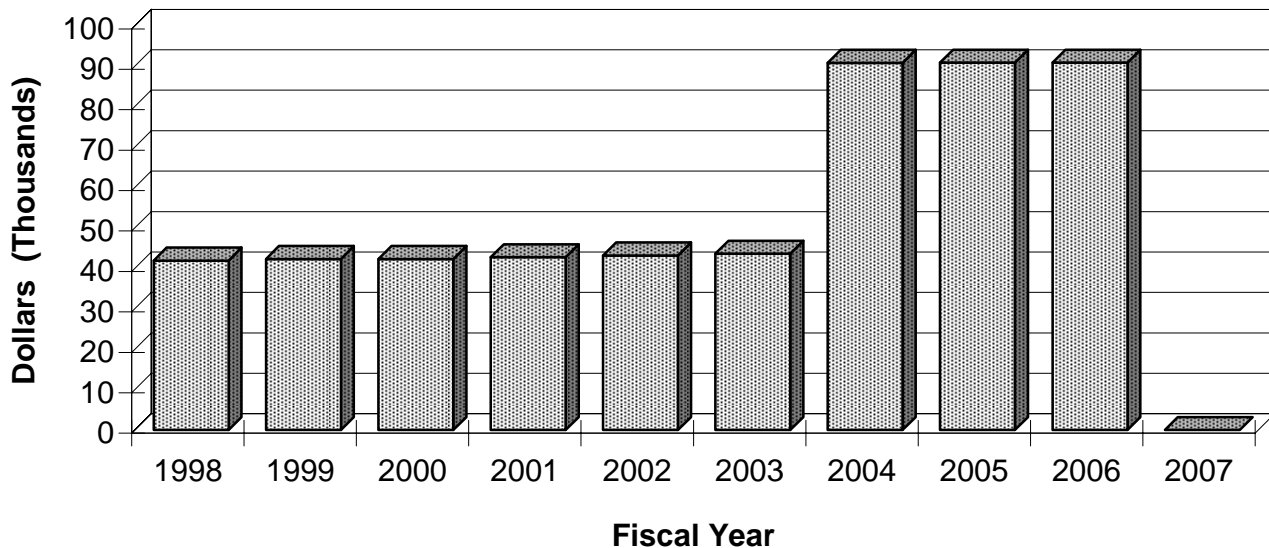
Responsible Division:

Administration

Description:

As compensation for a franchise granted by the City, G.W. 11 (TCI) pays to the City an amount equal to 3% of the franchisee's gross annual subscriber revenues from all sources attributable to the operation of the franchisee within the City. Prior to 1980, the City assessed a 5% charge against revenues collected for "basic service."

Gross Receipts Tax Revenues - Cable Television (CATV)



Fiscal Year Collection History:

Fiscal Year	Revenue	% Increase Over Previous Year	Average Increase	
1998	\$41,892	0.00%	1 year	0.00%
1999	\$42,310	1.00%	2 year	0.50%
2000	\$42,310	0.00%	3 year	0.33%
2001	\$42,733	1.00%	4 year	0.50%
2002	\$43,160	1.00%	5 year	0.60%
2003	\$43,600	1.02%	6 year	0.67%
2004	\$90,804	108.27%	7 year	16.04%
2005	\$90,815	0.01%	8 year	14.04%
2006	\$90,815	0.00%	9 year	12.48%
2007	\$0	(100.00%)	10 year	1.23%

Note:

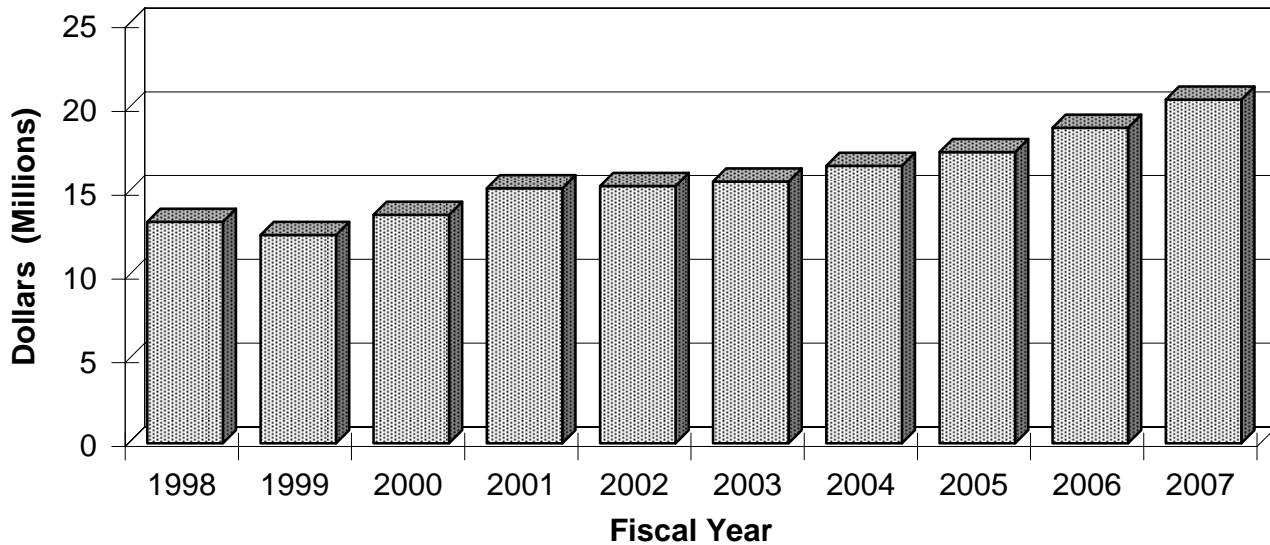
In FY 2004 staff reviewed the allocation of the cable franchise fee between the General Fund and the Public Communication Fund and determined that the revenues allocated to the General Fund had not grown at the same pace as the cable tv franchise revenues. The increase in revenues allocated to the General Fund in FY 04 reflects the adjustment made to the allocation to accurately reflect the overall growth in the franchise revenue. In FY 2007 all cable television franchise fees were budgeted in the Public Communications Fund.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-3

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-3

(This Page Intentionally Left Blank)

Summary - Non-Tax Revenues



Fiscal Year Collection History:

Fiscal Year	Revenue	% Increase Over Previous Year	Average Increase
1998	\$13,218,585	6.43%	1 year 6.43%
1999	\$12,430,545	(5.96%)	2 year 0.23%
2000	\$13,641,481	9.74%	3 year 3.40%
2001	\$15,217,884	11.56%	4 year 5.44%
2002	\$15,362,358	0.95%	5 year 4.54%
2003	\$15,619,663	1.67%	6 year 4.07%
2004	\$16,567,625	6.07%	7 year 4.35%
2005	\$17,377,688	4.89%	8 year 4.42%
2006	\$18,834,453	8.38%	9 year 4.86%
2007	\$20,518,962	8.94%	10 year 5.27%

Notes:

Non-Tax Revenues include Fines and Court Fees, Licenses and Permits, Fees and Service Charges, Investment Revenue, Miscellaneous Revenues, and Intragovernmental Revenues.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-3

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-3

REVENUE DETAIL

Revenue Item: Non Tax Revenues - Fines and Court Fees

Legal Authorization:

City Code of Ordinances, Chap. 14,
Section 463;
City Code of Ordinances, Chap. 16,
Article II Division 5;
City Charter, Article XV, Section 114, 116;
City Code of Ordinances, Chap. 14,
Section 420

Responsible Department:

Municipal Court

Responsible Division:

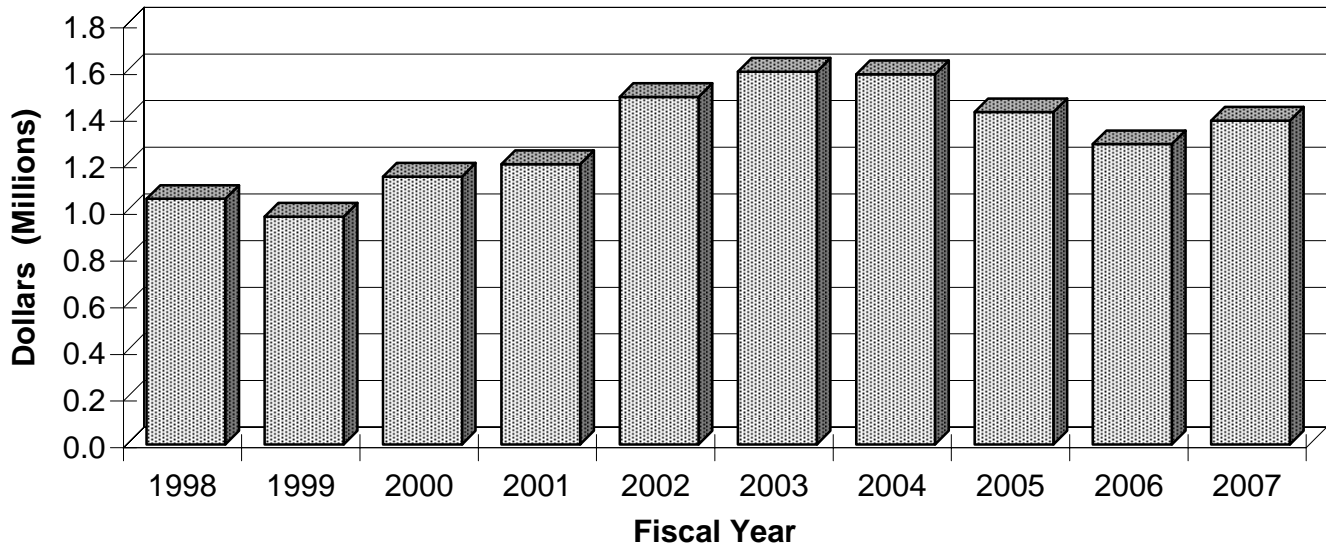
Parking Tickets and
Court General

Description:

Fines and court fees include costs associated with and penalties assessed for violation of any City ordinance. Fines include corporation court fines, uniform ticket fines, meter fines, and alarm violations. Fees include warrant fees, courts fees, and impoundment fees.

The Municipal Court has jurisdiction to hear all cases involving violations of the City's charter and ordinances. The maximum penalty for motor vehicle and traffic violations is imprisonment for not more than three months, a fine not more than \$500, or both.

Non-Tax Revenues - Fines and Court Fees



Fiscal Year Collection History:

Fiscal Year	Revenue	% Increase Over Previous Year	Average Increase	
1998	\$1,052,303	11.79%	1 year	11.79%
1999	\$976,225	(7.23%)	2 year	2.28%
2000	\$1,147,091	17.50%	3 year	7.35%
2001	\$1,201,343	4.73%	4 year	6.70%
2002	\$1,489,192	23.96%	5 year	10.15%
2003	\$1,597,787	7.29%	6 year	9.67%
2004	\$1,586,050	(0.73%)	7 year	8.19%
2005	\$1,423,992	(10.22%)	8 year	5.89%
2006	\$1,286,742	(9.64%)	9 year	4.16%
2007	\$1,387,447	7.83%	10 year	4.53%

Notes:

FY 2002 increase was due to an additional parking enforcement officer being added as well as an increase in the hours of operation.

FY 2004 decrease is due to the local patrons becoming accustomed to the new hours that were implemented in FY 2002. Parking cards have been implemented to make using parking meters easier.

Due to recent rulings in court cases the city is evaluating the process for issuing, providing notice and prosecuting parking tickets. During FY 2004 and for all of FY 2005 the city was unable to send notices to individuals with unpaid parking tickets which resulted in a significant decrease in revenue.

Although notices are again being sent out in FY 2006, corporation fines decreased.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-3

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-3

REVENUE DETAIL

Revenue Item: Non Tax Revenues - Licenses and Permits - (a) business licenses;
(b) alcoholic beverages; (c) animal license and other various permits

Legal Authorization:	Responsible Department:	Finance
(a) City Code of Ordinances, Chap. 13, Article II,	Responsible Division:	Business License
(b) Repealed by Ordinance 8023		
(c) City Code of Ordinances, Chap. 4, Article I		

Description:

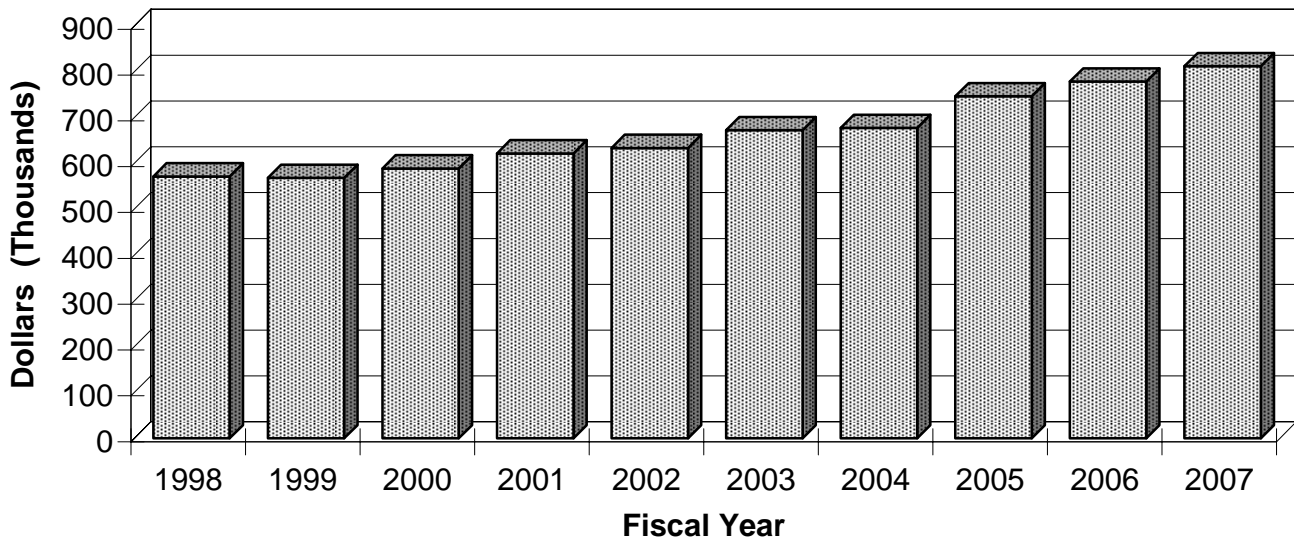
License and permit charges are assessed for various business activities and animal ownership.

Business License accounts have steadily increased since 1978 when the total licenses on file were 2,188. At the close of license year 2007, 4,982 active licenses had been issued. If this trend continues, Columbia will have approximately 5,120 licenses before June 30, 2008.

Animal licenses are issued on a one or three year basis depending on the type of rabies vaccine used and the age of the animal. Approximately 3,700 to 4,000 licenses are issued annually. This figure will not change drastically in the future.

Liquor licenses are associated with a scale of escalating fees, depending on the type of alcoholic beverage served, if a restaurant is operating on Sunday or if sold by the drink as opposed to by the package. Fees fall into a range of \$15.00 to \$750.00. The number of licensed businesses possessing a liquor license is 252 for FY 2007.

Non-Tax Revenues - Licenses and Permits



Fiscal Year Collection History:

Fiscal Year	Revenue	% Increase Over Previous Year	Average Increase
1998	\$571,467	11.14%	1 year 11.14%
1999	\$568,497	(0.52%)	2 year 5.31%
2000	\$589,099	3.62%	3 year 4.75%
2001	\$621,835	5.56%	4 year 4.95%
2002	\$633,493	1.87%	5 year 4.34%
2003	\$672,343	6.13%	6 year 4.63%
2004	\$677,338	0.74%	7 year 4.08%
2005	\$746,319	10.18%	8 year 4.84%
2006	\$778,543	4.32%	9 year 4.78%
2007	\$812,113	4.31%	10 year 4.74%

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-3

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-3

REVENUE DETAIL

Revenue Item: Non Tax Revenues - Fees and Service Charges - (a) Construction Inspection; (b) Street Maintenance; (c) Health; (d) Animal Control; (e) Miscellaneous

Legal Authorization: City Code of Ordinances, Chap. 11, Article VIII; City Code of Ordinances, Chap. 5, Article I, Section 5; Article III, Section 65; City Code of Ordinances, Chap. 11, Article I, Section 17; Article VIII, Section 278; City Code of Ordinances, Chap. 22, Article III, Section 108; City Code of Ordinances, Chap. 6, Section 17, Amendments 112.3;	Responsible Department: Responsible Division:	Public Works (a) & (b) Health (c) & (d) Construction Inspection (a) Streets and Sidewalks (b) Animal Control (d)
---	--	--

Description:

Fees and service charges are generic for the fees charged for the City's performance of construction inspections, street and sidewalk resurfacing (due to a person excavating them), animal control and health services. Statutes and City departments establish rate schedules.

FY 1998 fees and service charges decreased in the areas of construction inspection, street maintenance and animal control fees.

FY 1999 fees and service charges increased in the areas of construction inspection, street maintenance, animal control and health fees.

FY 2000 fees and service charges decreased in the areas of construction inspection and health fees.

FY 2002 fees and services increased in the areas of construction inspection, street maintenance and right-of-way.

FY 2003 fees and services increased in the areas of construction inspection and street maintenance.

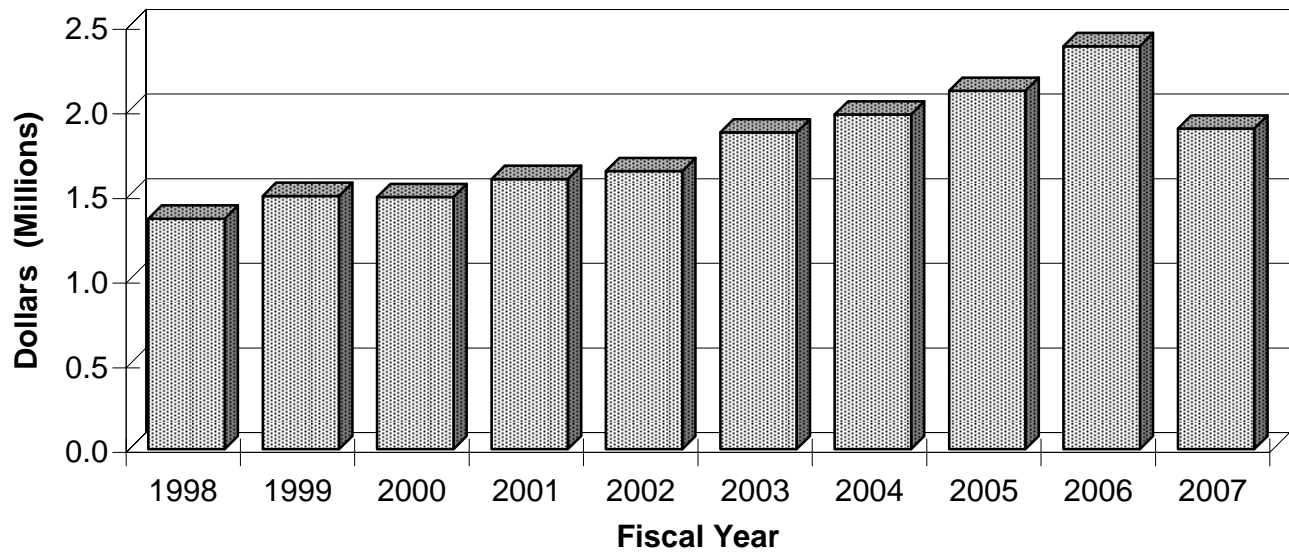
FY 2004 fees and services increased in the areas of construction inspection, street maintenance, right-of-way and health fees.

FY 2005 fees and services increased in the areas of construction inspection, right-of-way and health fees.

FY 2006 fees and services increased in the areas of construction inspection, street maintenance and health fees.

FY 2007 fees and services decreased in the areas of construction inspection, street maintenance and right-of-way.

Non-Tax Revenues - Fees & Services Charges



Fiscal Year Collection History:

Fiscal Year	Revenue	% Increase Over Previous Year	Average Increase	
1998	\$1,361,560	(0.01%)	1 year	(0.01%)
1999	\$1,495,551	9.84%	2 year	4.92%
2000	\$1,488,731	(0.46%)	3 year	3.12%
2001	\$1,596,242	7.22%	4 year	4.15%
2002	\$1,642,557	2.90%	5 year	3.90%
2003	\$1,871,284	13.93%	6 year	5.57%
2004	\$1,976,346	5.61%	7 year	5.58%
2005	\$2,116,369	7.08%	8 year	5.77%
2006	\$2,380,056	12.46%	9 year	6.51%
2007	\$1,894,103	(20.42%)	10 year	3.82%

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-3

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-3

REVENUE DETAIL

Revenue Item: Non-Tax Revenues - Investment Revenue

Legal Authorization:

Policy Resolution
Council Bill No. PR 84-83
Section 4

Responsible Department:

Finance

Responsible Division:

Administration and
Treasury Management

Description:

Investment revenue on external investment is allocated to the various participating funds based on each funds ending cash balance each month.

The majority of investment revenue comes from Pooled Cash and Investments which combines cash balances from all funds. These funds are invested in U.S. Treasury and Agency securities in compliance with policies adopted by the City Council and Department of Finance.

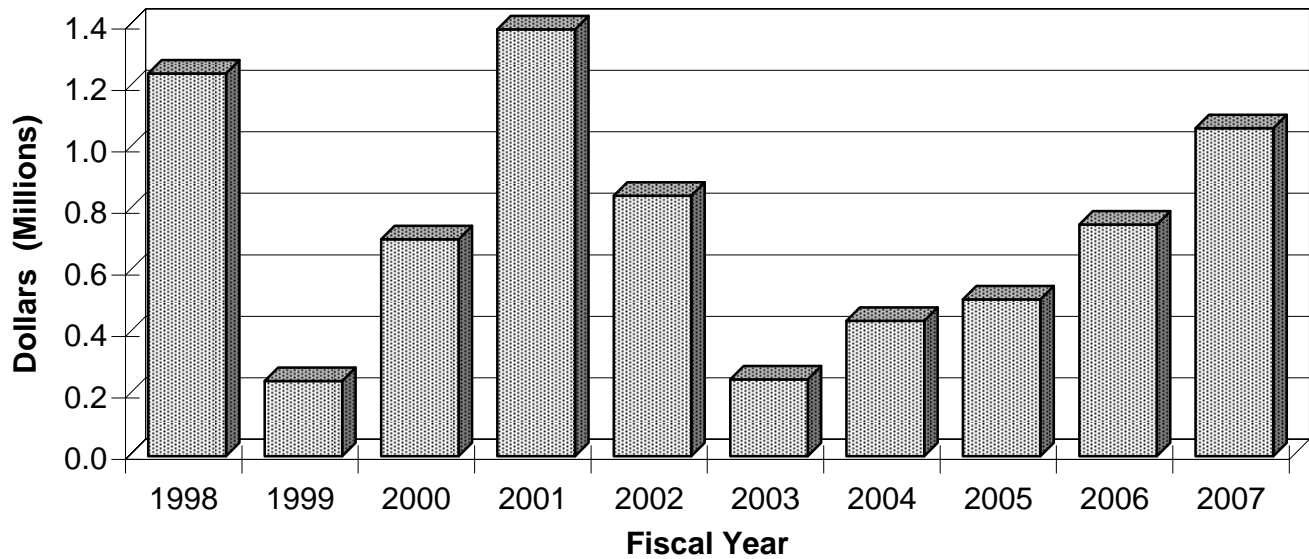
FY 1999 decrease is due to recognizing investment revenue according to GASB Statement #31. Had it not been for this, FY 1999 investment revenue would have been \$706,159.

FY 2002 and 2003 decrease is due to lower rate of return on investments which decreases market value.

FY 2006 increase is due to increases in rates of return on investments and an increase in market values.

FY 2007 increase is due to increases in rates of return on investments and an increase in market values however, staff would like to point out that this trend is directly effected by the changes in the market.

Non-Tax Revenues - Investment Revenues



Fiscal Year Collection History:

Fiscal Year	Revenue	% Increase Over Previous Year	Average Increase
1998	\$1,244,275	28.26%	1 year 28.26%
1999	\$244,084	(80.38%)	2 year (26.06%)
2000	\$704,762	188.74%	3 year 45.54%
2001	\$1,387,897	96.93%	4 year 58.39%
2002	\$846,240	(39.03%)	5 year 38.90%
2003	\$249,677	(70.50%)	6 year 20.67%
2004	\$440,215	76.31%	7 year 28.62%
2005	\$509,713	15.79%	8 year 27.02%
2006	\$753,358	47.80%	9 year 29.32%
2007	\$1,066,281	41.54%	10 year 30.55%

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-3

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-3

REVENUE DETAIL

Revenue Item: Non-Tax Revenues - Miscellaneous Revenue

Legal Authorization:
Various

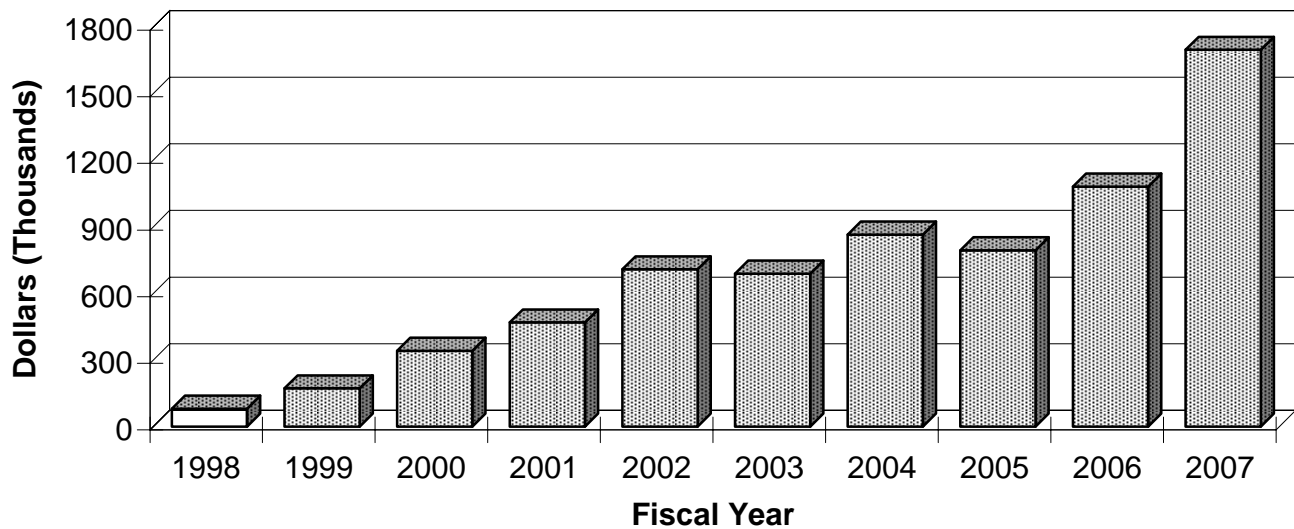
Responsible Department: Finance

Responsible Division: Accounting

Description:

Miscellaneous revenue includes such sources as property sales; photocopies; and Housing Authority Payment-In-Lieu-Of-Taxes. This source is notably insignificant relative to total General Fund revenue.

Non-Tax Revenues - Miscellaneous Revenue



Fiscal Year Collection History:

Fiscal Year	Revenue	% Increase Over Previous Year	Average Increase
1998	\$81,167	(41.61%)	1 year (41.61%)
1999	\$172,401	112.40%	2 year 35.40%
2000	\$341,880	98.31%	3 year 56.37%
2001	\$469,290	37.27%	4 year 51.59%
2002	\$708,479	50.97%	5 year 51.47%
2003	\$688,784	(2.78%)	6 year 42.43%
2004	\$864,558	25.52%	7 year 40.01%
2005	\$793,895	(8.17%)	8 year 33.99%
2006	\$1,080,372	36.08%	9 year 34.22%
2007	\$1,696,570	57.04%	10 year 36.50%

Notes:

In FY 2002, FY 2004 and FY 2006 the City auctioned off several police vehicles in lieu of trading them in. The proceeds were recorded in Miscellaneous Revenue.

In FY 2000, the City received additional revenues in the area of telecommunications and R/W agreements.

Police received an additional \$68,800 increase over FY 1999 for the school resource officers.

Due to GASB 34, the operating transfer from REDI to the general fund is classified as a miscellaneous revenue beginning in FY 2001.

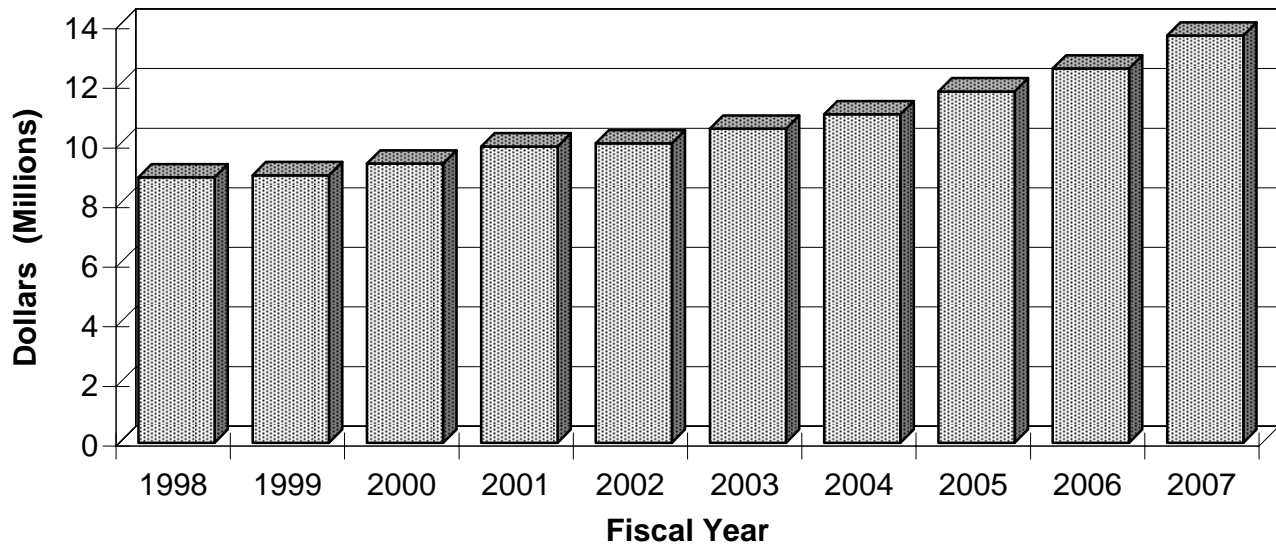
In FY 2007 the increase is due to a number of one-time payments for back payments related to prior year revenues.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-3

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-3

(This Page Intentionally Left Blank)

Summary - Non-Tax Revenues - Intragovernmental Revenues



Fiscal Year Collection History:

Fiscal Year	Revenue	% Increase Over Previous Year	Average Increase
1998	\$8,907,813	4.87%	1 year 4.87%
1999	\$8,973,787	0.74%	2 year 2.81%
2000	\$9,369,918	4.41%	3 year 3.34%
2001	\$9,941,277	6.10%	4 year 4.03%
2002	\$10,042,397	1.02%	5 year 3.43%
2003	\$10,539,788	4.95%	6 year 3.68%
2004	\$11,023,118	4.59%	7 year 3.81%
2005	\$11,787,400	6.93%	8 year 4.20%
2006	\$12,555,382	6.52%	9 year 4.46%
2007	\$13,662,448	8.82%	10 year 4.89%

Notes:

Intragovernmental Revenues include Water and Electric Payment-In-Lieu-Of-Taxes (PILOT) and General and Administrative Charges.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-3

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-3

REVENUE DETAIL

Revenue Item: Intragovernmental Revenues - Water and Electric P.I.L.O.T.

Legal Authorization:

City Charter Chap 99

Article XII, Section 102

Current Tax Rate - Ordinance 6559

Responsible Department:

Finance

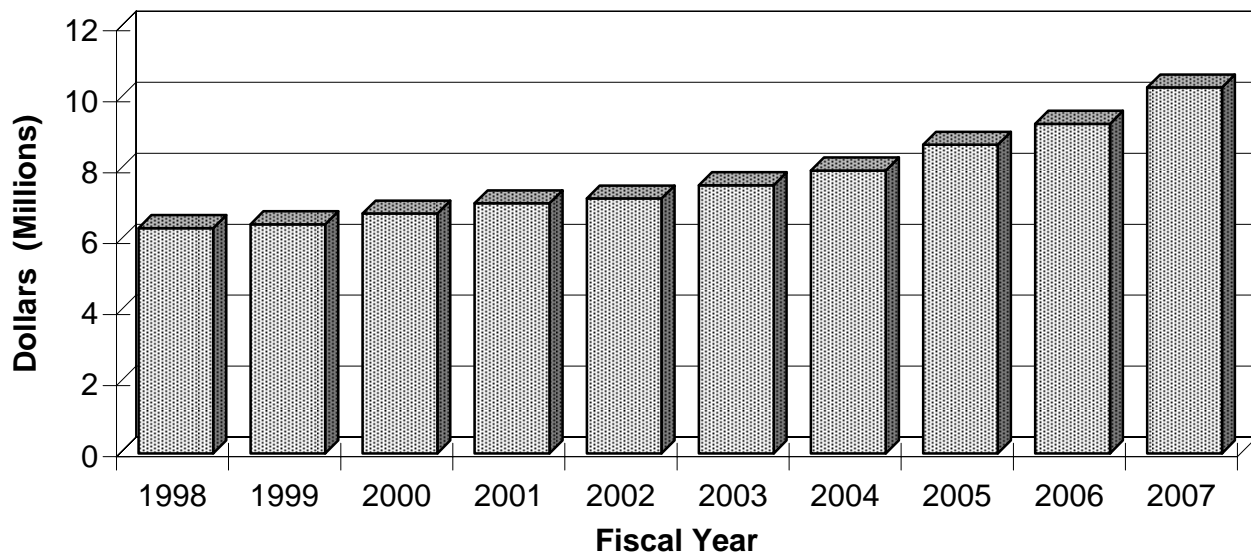
Responsible Division:

Accounting

Description:

The Water and Electric Utility Fund pays the General Fund annually an amount substantially equivalent to the sum which would be paid in taxes if the utilities were owned privately. The tax is equal to 7% of gross receipts and the property tax equivalent is equal to 33.33% of net fixed assets multiplied by the total City tax rate.

Intergovernmental Revenues - Water & Electric Payment-In-Lieu-Of-Taxes (P.I.L.O.T)



Fiscal Year Collection History:

Fiscal Year	Revenue	% Increase Over Previous Year	Average Increase
1998	\$6,346,239	5.64%	1 year 5.64%
1999	\$6,456,024	1.73%	2 year 3.68%
2000	\$6,757,584	4.67%	3 year 4.01%
2001	\$7,044,918	4.25%	4 year 4.07%
2002	\$7,180,013	1.92%	5 year 3.64%
2003	\$7,554,050	5.21%	6 year 3.90%
2004	\$7,970,369	5.51%	7 year 4.13%
2005	\$8,694,081	9.08%	8 year 4.75%
2006	\$9,284,728	6.79%	9 year 4.98%
2007	\$10,309,306	11.04%	10 year 5.58%

Notes:

FY 2005 increase in P.I.L.O.T is due to major capital expansions in the water fund and electric utilities which increased value of the funds fixed assets. These increases affect the personal property component of the P.I.L.O.T payment.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Table 3 and Exhibit B-3

Source: FY 2002 to present Financial Management Information Supplement: Table 3 and Exhibit B-3

REVENUE DETAIL

Revenue Item: Intragovernmental Revenues - General & Administrative Charges

Legal Authorization:

City Charter, Chap 99

Article V, Section 27

Responsible Department:

Finance

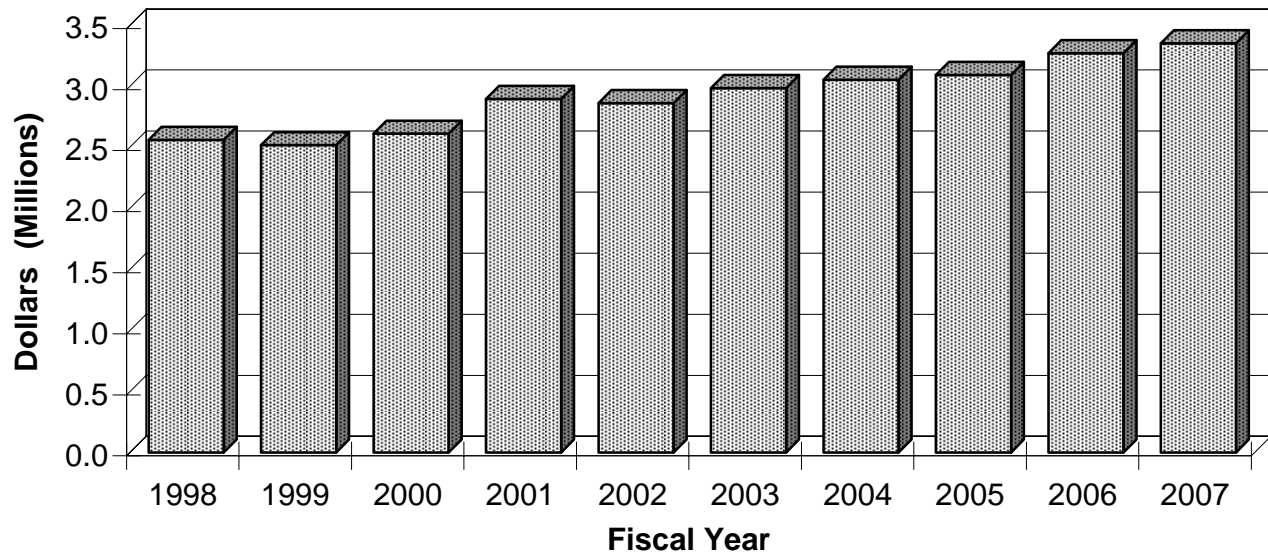
Responsible Division:

Accounting

Description:

The City charges proportionally for all services performed by departments for enterprise, internal service and other City funds. The charges are computed on the basis of an estimated percentage of time the various City departments contribute for servicing these funds. See the Annual Budget for the current charges.

Intragovernmental Revenues - General & Administrative Charges



Fiscal Year Collection History:

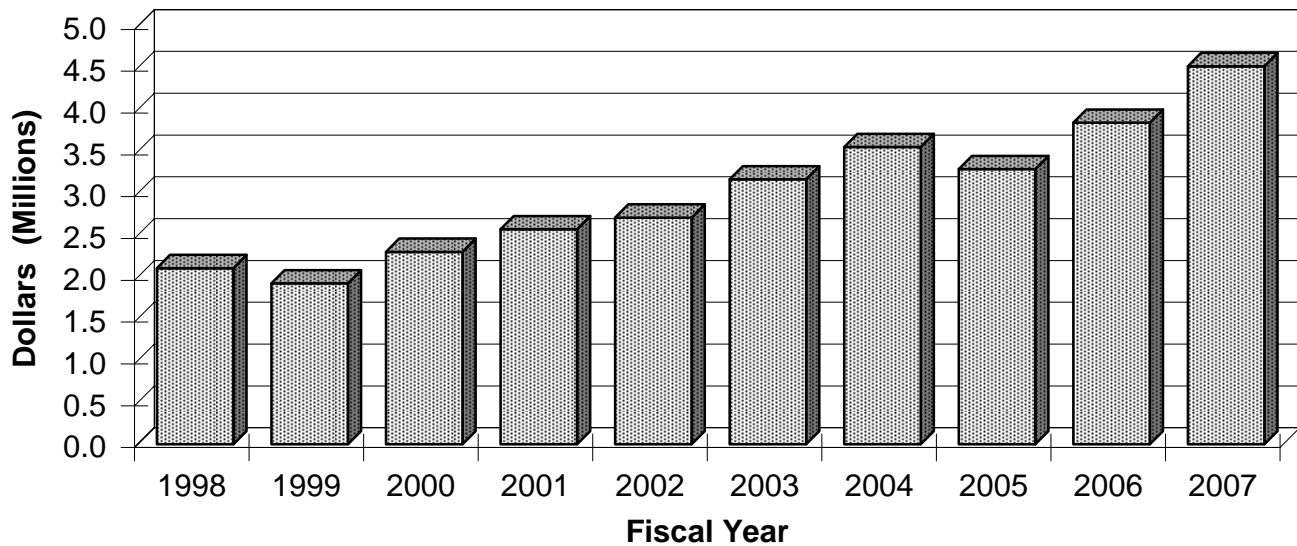
Fiscal Year	Revenue	% Increase Over Previous Year	Average Increase	
1998	\$2,561,574	3.02%	1 year	3.02%
1999	\$2,517,763	(1.71%)	2 year	0.65%
2000	\$2,612,334	3.76%	3 year	1.69%
2001	\$2,896,359	10.87%	4 year	3.98%
2002	\$2,862,384	(1.17%)	5 year	2.95%
2003	\$2,985,738	4.31%	6 year	3.18%
2004	\$3,052,749	2.24%	7 year	3.05%
2005	\$3,093,319	1.33%	8 year	2.83%
2006	\$3,270,654	5.73%	9 year	3.15%
2007	\$3,353,142	2.52%	10 year	3.09%

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-3

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-3

(This Page Intentionally Left Blank)

Summary - Intergovernmental Revenues



Fiscal Year Collection History:

Fiscal Year	Revenue	% Increase Over Previous Year	Average Increase	
1998	\$2,106,519	6.32%	1 year	6.32%
1999	\$1,923,160	(8.70%)	2 year	(1.19%)
2000	\$2,301,247	19.66%	3 year	5.76%
2001	\$2,570,875	11.72%	4 year	7.25%
2002	\$2,710,326	5.42%	5 year	6.88%
2003	\$3,168,318	16.90%	6 year	8.55%
2004	\$3,554,464	12.19%	7 year	9.07%
2005	\$3,290,518	(7.43%)	8 year	7.01%
2006	\$3,844,979	16.85%	9 year	8.10%
2007	\$4,521,170	17.59%	10 year	9.05%

Notes:

Intergovernmental Revenue = Federal, State & Local Grants.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-3

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-3

REVENUE DETAIL

Revenue Item: Intergovernmental Revenues - Federal Grants: Department of Transportation (D.O.T.) Mass Transit (1976-Present)

Legal Authorization:
Federal UMTA Act of 1964,
Section 9;
City Ordinance 11221

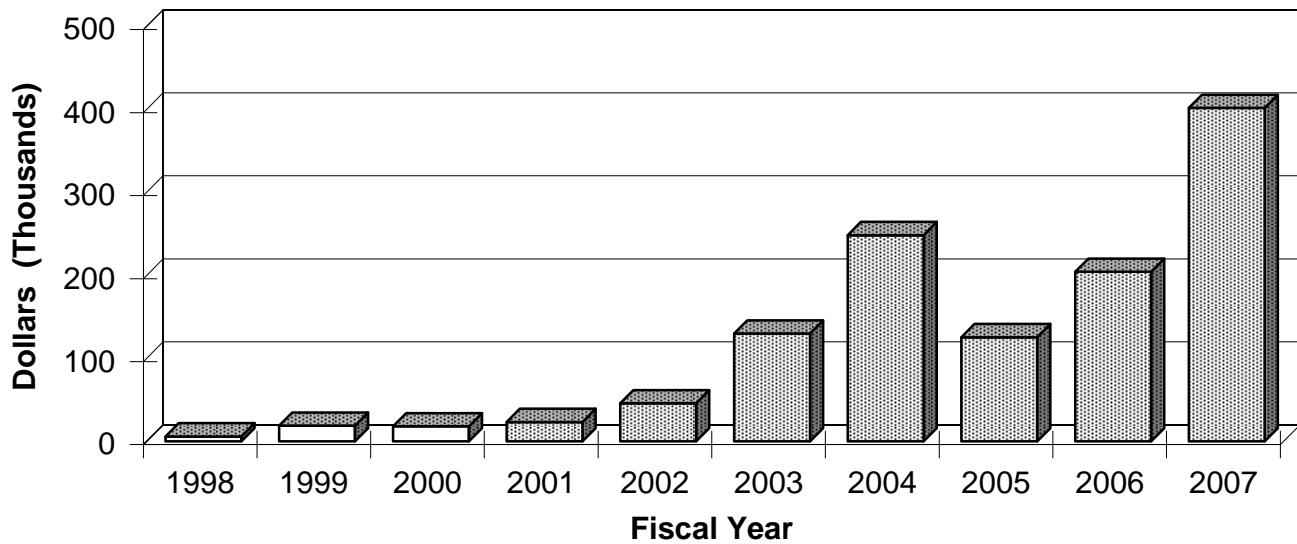
Responsible Department: Planning

Responsible Division: N/A

Description:

The Department of Transportation mass transit grants are available for urban mass transportation studies. Allowable projects include studies of growth, policies for short- and long-range planning, transit surveillance and transit activity.

Intergovernmental Revenues - Federal Grants



Fiscal Year Collection History:

Fiscal Year	Revenue	% Increase Over Previous Year	Average Increase	
1998	\$5,965	89.12%	1 year	89.12%
1999	\$18,917	217.13%	2 year	153.13%
2000	\$18,220	(3.68%)	3 year	100.86%
2001	\$23,302	27.89%	4 year	82.62%
2002	\$45,776	96.45%	5 year	85.38%
2003	\$129,744	183.43%	6 year	101.72%
2004	\$248,469	91.51%	7 year	100.26%
2005	\$125,478	(49.50%)	8 year	81.54%
2006	\$204,172	62.72%	9 year	79.45%
2007	\$401,852	96.82%	10 year	81.19%

Notes:

In FY 2003 the large increase is due to \$107,844 received by the Fire Dept. from a SEMA grant.

In FY 2004 a large one time grant in the amount of \$221,320 was received from the Department of Justice for a SEMA Grant for the Fire Dept.

FY 2006 increase was for grants from the Asst. to Firefighter grant and a Dept. of Justice SEMA grant.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-3

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-3

REVENUE DETAIL

Revenue Item: Intergovernmental Revenues - State Grants -- Major Components: (a) Health -- Women, Infants and Children; (b) Health--General; (c) Missouri Highway Transportation

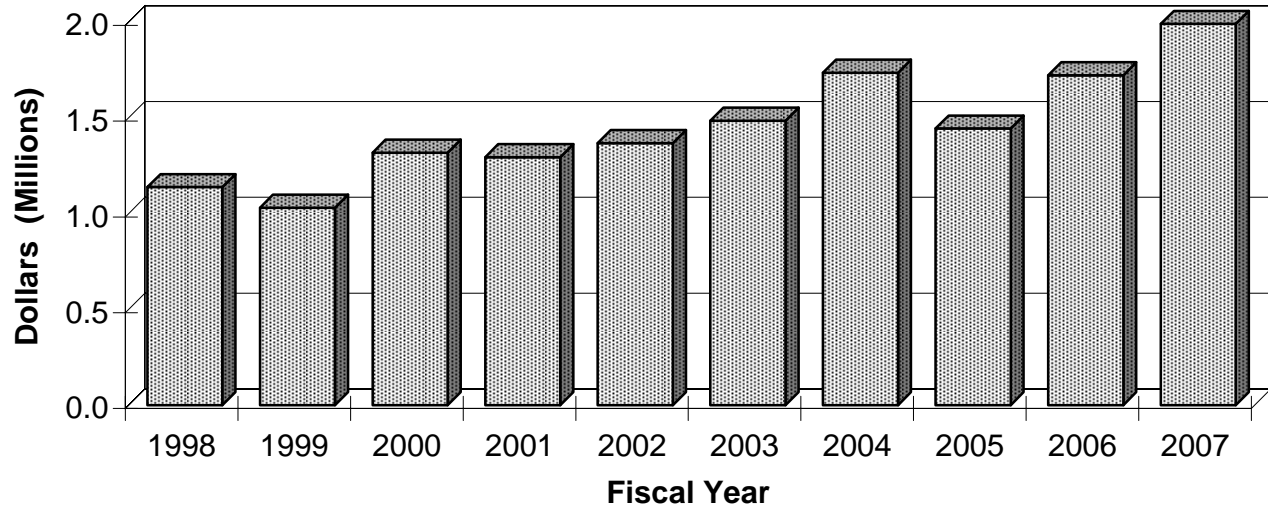
Legal Authorization:	Responsible Department:	Health
(a) & (b) Missouri Constitution RSMo 192.025; Federal: Title VI - Civil Rights Act of 1964	Responsible Division:	Clinic and Nursing
(c) Federal Highway Act, 1973, Section 112; City Ordinance 7965		

Description:

State grants cover diverse local service needs. Among other things, the grants provide funds for health, transportation, conservation, and police needs.

The fluctuations during the listed ten year period reflect increases and/or decreases primarily in the Missouri Department of Transportation grant, Health grants, and Police Department grants.

Intergovernmental Revenues - State Grants



Fiscal Year Collection History:

Fiscal Year	Revenue	% Increase Over Previous Year	Average Increase	
1998	\$1,138,959	(1.30%)	1 year	(1.30%)
1999	\$1,030,456	(9.53%)	2 year	(5.41%)
2000	\$1,318,578	27.96%	3 year	5.71%
2001	\$1,295,502	(1.75%)	4 year	3.85%
2002	\$1,369,015	5.67%	5 year	4.21%
2003	\$1,486,111	8.55%	6 year	4.94%
2004	\$1,736,279	16.83%	7 year	6.64%
2005	\$1,444,530	(16.80%)	8 year	3.71%
2006	\$1,723,120	19.29%	9 year	5.44%
2007	\$1,991,372	15.57%	10 year	6.45%

Notes:

In FY 2004 two large one time grants were received for the Youth at Risk program and for General Health.

In FY 2006 two large one time grants were received for the Youth at Risk program and for General Health.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-3

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-3

REVENUE DETAIL

Revenue item: Intergovernmental Revenues - County Grants -- (a) Health;
(b) Emergency Management & Joint Communications (c) Animal
Control; (d) Community Services - Social Services

Legal Authorization:

- (a) Missouri Constitution, 1945,
Article VI, Section 16,
Section 70.220 RSMo;
City Ordinance 8096
- (a) Resolution R44-05 Annually
- (b) City Ordinance 6392
- (b) City Ordinance 8912
- (b) City Ordinance 18406 - Annually
- (c) Resolution R43-05 Annually
- (d) City Ordinance 12261
an amendment to 12572

Responsible Department:

- (a) Administration
- (b) Emergency Mgmt. &
Joint Communications
- (c) Animal Control
- (d) Community Services

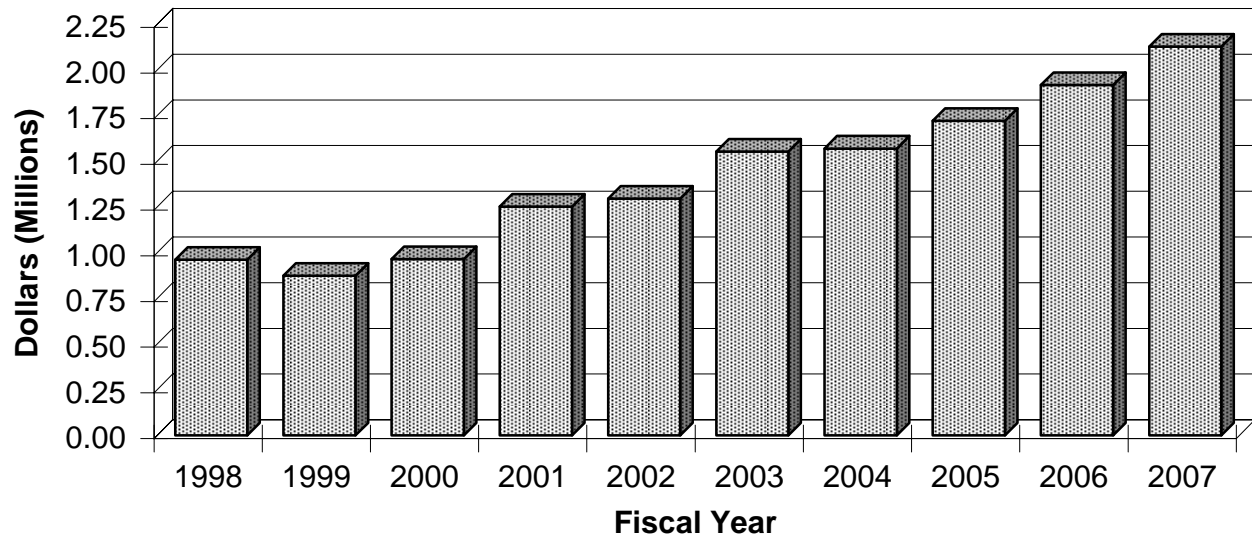
Responsible Division:

- (a) Administration
- (b) Emergency Mgmt. &
Joint Communications
- (c) Animal Control
- (d) Community Services

Description:

Like state grants, except in a more limited capacity, County grants have a purpose of providing basic community services. The county provides reimbursement to the city for a portion of the functions performed by city employees/operations that also benefit the county. The services include: Joint Communication (911), Public Health, Animal Control and notifications of county nuisance abatements.

Intergovernmental Revenues - County Grants



Fiscal Year Collection History:

Fiscal Year	Revenue	% Increase Over Previous Year	Average Increase	
1998	\$961,595	16.66%	1 year	16.66%
1999	\$873,787	(9.13%)	2 year	3.76%
2000	\$964,449	10.38%	3 year	5.97%
2001	\$1,252,071	29.82%	4 year	11.93%
2002	\$1,295,535	3.47%	5 year	10.24%
2003	\$1,552,463	19.83%	6 year	11.84%
2004	\$1,569,716	1.11%	7 year	10.31%
2005	\$1,720,510	9.61%	8 year	10.22%
2006	\$1,917,687	11.46%	9 year	10.36%
2007	\$2,127,946	10.96%	10 year	10.42%

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-3

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-3

REVENUE DETAIL

Revenue Item: Transfers from Other Funds - Major Components: Public Improvement Fund, Transportation Sales Tax Fund, Special Business District Fund, Special Road District Fund, Community Development Grant Fund and Parks Sales Tax, Utility Accounts & Billing and Contributions Fund.

Legal Authorization:

Annual Budget
Ordinance 016160 for FY 2000

Responsible Department:

Finance

Responsible Division:

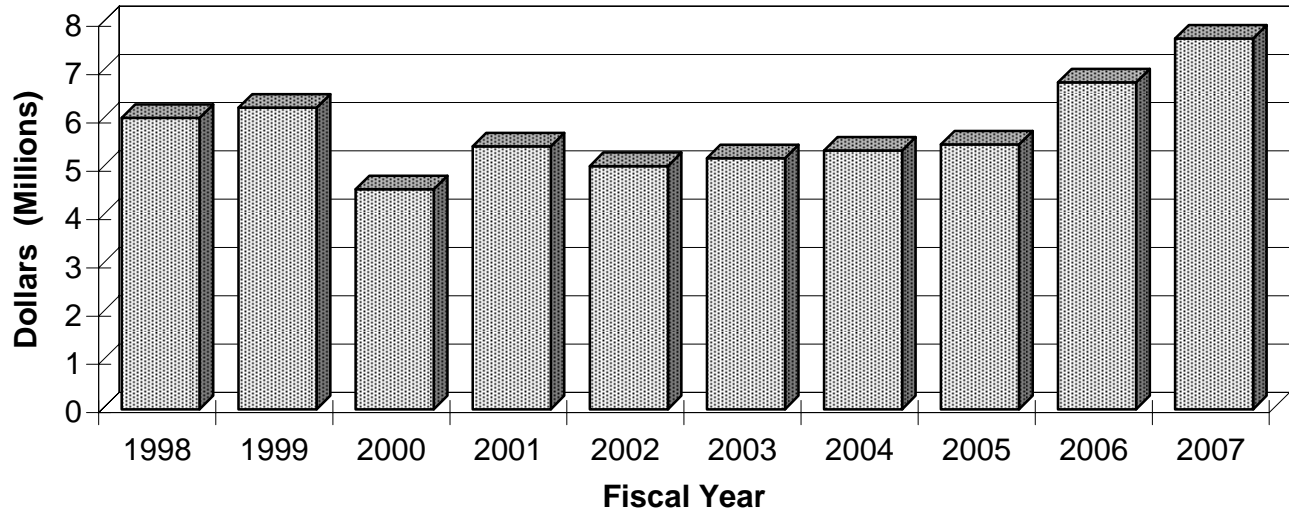
Accounting

Description:

Fund transfers are utilized for such purposes as defraying public improvement engineering costs, transportation activities, social services, cultural activities, and employee health costs.

Starting in FY 2000, money transferring from the Transportation Sales Tax Fund into Airport and Transit funds no longer pass through the General Fund. The money appropriated for the Airport and Transit Fund is now coming directly from the Transportation Sales Tax Fund.

Transfers From Other Funds



Fiscal Year Collection History:

Fiscal Year	Revenue	% Increase Over Previous Year	Average Increase	
1998	\$6,033,767	(2.99%)	1 year	(2.99%)
1999	\$6,245,400	3.51%	2 year	0.26%
2000	\$4,554,838	(27.07%)	3 year	(8.85%)
2001	\$5,446,372	19.57%	4 year	(1.74%)
2002	\$5,037,599	(7.51%)	5 year	(2.90%)
2003	\$5,197,570	3.18%	6 year	(1.88%)
2004	\$5,357,995	3.09%	7 year	(1.17%)
2005	\$5,482,308	2.32%	8 year	(0.74%)
2006	\$6,768,973	23.47%	9 year	1.95%
2007	\$7,679,050	13.44%	10 year	3.10%

Notes:

Starting in FY 2000 the subsidy for Airport and Transportation was transferred directly into each fund from the Transportation Sales Tax Fund.

Beginning in FY 2001 the operating transfer from REDI to the general fund is classified as a miscellaneous revenue due to GASB 34.

FY 2006 increase is due to a transfer from GO Debt Fund, and increases in the transfers from transportation sales tax and park sales tax to cover one-time capital expenditures.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-3

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-3

REVENUE DETAIL

Revenue Item: Appropriated Fund Balance

Legal Authorization: Annual Budget **Responsible Department:** Finance

Responsible Division: Accounting

Description:

Legal authorization is granted through adoption of the budget to appropriate a portion of fund balance to partially finance General Fund expenditures. For budgeting purposes, the City of Columbia appropriated fund balance as a source in each of the last ten fiscal years. However, it should be noted that the appropriated fund balance has been used in only two of the past ten years as noted in the schedule below.

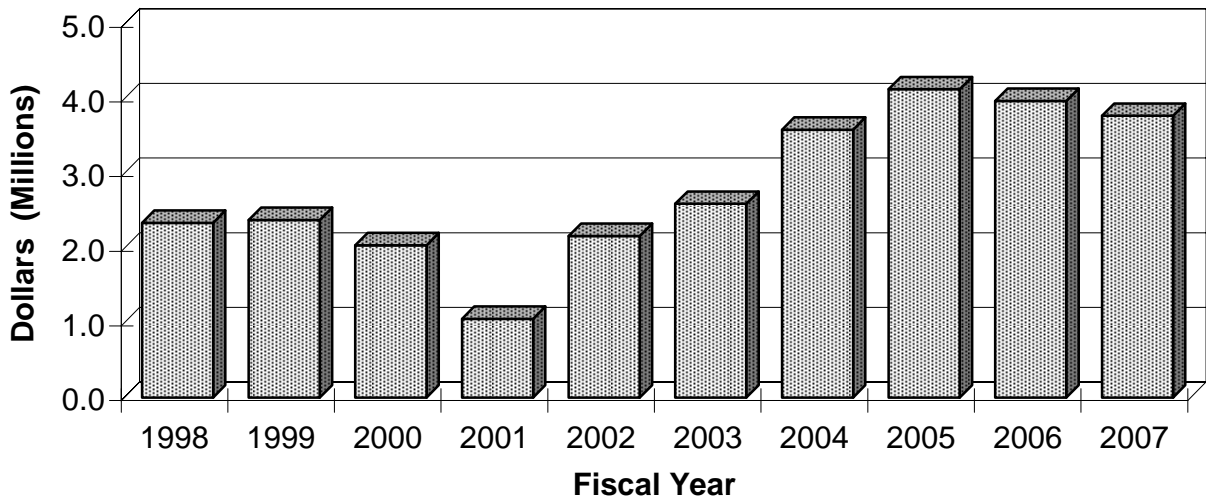
Excess (Deficit) Of Revenues Over Expend. Encumbrances (Including Appropriated Fund Balance)			
Year	Fund Balance)	Appro. Fund Balance	Change In Fund Balance
1998	2,662,085	2,338,281	323,804
1999	947,234	2,378,624	(1,431,390)
2000	1,916,057	2,038,125	(122,068)
2001	4,063,900	1,052,503	3,011,397
2002	2,966,849	2,163,003	803,846
2003	4,486,292	2,595,029	1,891,263
2004	5,333,235	3,587,694	1,745,541
2005	2,981,255	4,128,270	(1,147,015)
2006	5,185,579	3,972,195	1,213,384
2007	4,241,032	3,773,196	467,836

Expenditures do NOT include encumbrances.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibits B-3 and B-4

Source: FY 2002 to present Financial Management Information Supplement: Exhibits B-3 and B-4

Appropriated Fund Balance



Fiscal Year Collection History:

Fiscal Year	Revenue	% Increase Over Previous Year	Average Increase	
1998	\$2,338,281	43.96%	1 year	43.96%
1999	\$2,378,624	1.73%	2 year	22.84%
2000	\$2,038,125	(14.31%)	3 year	10.46%
2001	\$1,052,503	(48.36%)	4 year	(4.25%)
2002	\$2,163,003	105.51%	5 year	17.70%
2003	\$2,595,029	19.97%	6 year	18.08%
2004	\$3,587,694	38.25%	7 year	20.96%
2005	\$4,128,270	15.07%	8 year	20.23%
2006	\$3,972,195	(3.78%)	9 year	17.56%
2007	\$3,773,196	(5.01%)	10 year	15.30%

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibits B-3

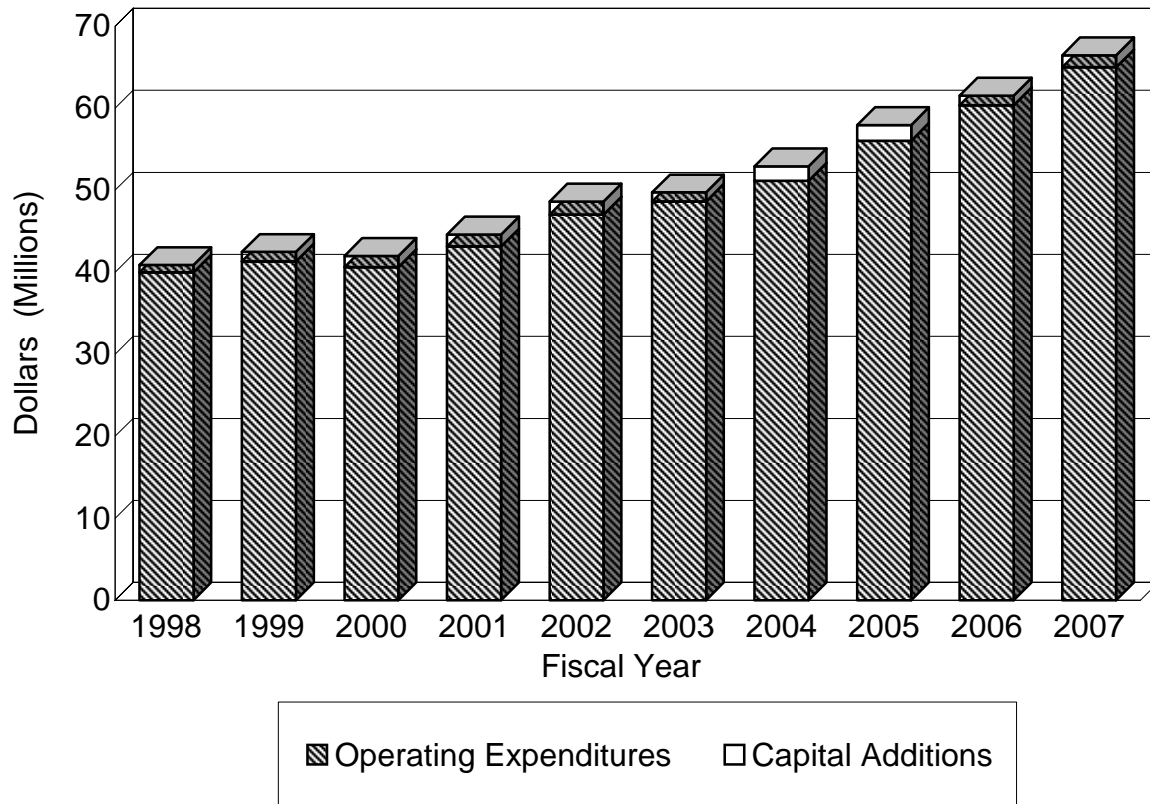
Source: FY 2002 to present Financial Management Information Supplement: Exhibits B-3

(This Page Intentionally Left Blank)

General Fund Expenditure
Divider
FY 1998 - FY 2007

(This Page Intentionally Left Blank)

Total General Fund Expenditures Operating Expenditures vs. Capital Additions



Fiscal Year History:

Fiscal Year	Operating Expenditures	Capital Additions	Total Expenditures & Transfers	% Increase Over Previous Year	Average Increase
1998	\$39,978,075	\$892,640	\$40,870,715	5.94%	1 year 5.94%
1999	\$41,314,332	\$1,155,086	\$42,469,418	3.91%	2 year 4.93%
2000	\$40,630,682	\$1,345,097	\$41,975,779	(1.16%)	3 year 2.90%
2001	\$43,137,955	\$1,463,810	\$44,601,765	6.26%	4 year 3.74%
2002	\$47,019,513	\$1,607,256	\$48,626,769	9.02%	5 year 4.79%
2003	\$48,622,029	\$1,101,681	\$49,723,710	2.26%	6 year 4.37%
2004	\$51,162,107	\$1,743,249	\$52,905,356	6.40%	7 year 4.66%
2005	\$56,024,149	\$1,911,700	\$57,935,849	9.51%	8 year 5.27%
2006	\$60,365,866	\$1,164,850	\$61,530,716	6.20%	9 year 5.37%
2007	\$64,981,996	\$1,451,683	\$66,433,679	7.97%	10 year 5.63%

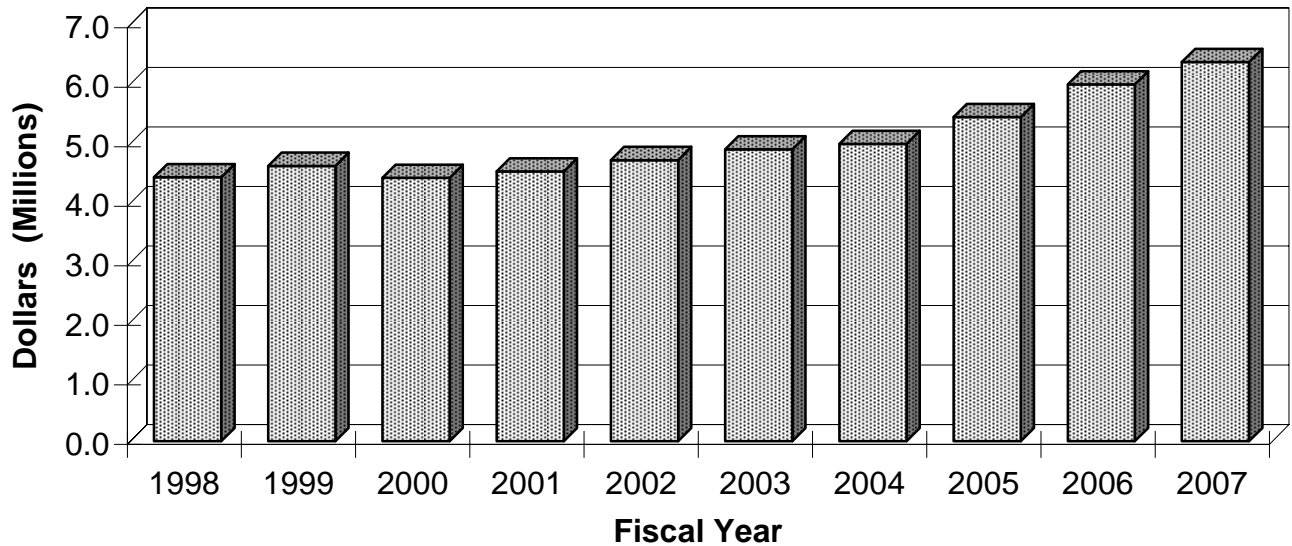
Expenditures do NOT include encumbrances.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-4

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-4

(This Page Intentionally Left Blank)

Summary - Total Policy Development & Administration Expenditures



Fiscal Year History:

Fiscal Year	Expenditure	% Increase Over Previous Year	Average Increase
1998	\$4,433,157	6.47%	1 year 6.47%
1999	\$4,622,847	4.28%	2 year 5.37%
2000	\$4,421,350	(4.36%)	3 year 2.13%
2001	\$4,527,812	2.41%	4 year 2.20%
2002	\$4,720,235	4.25%	5 year 2.61%
2003	\$4,899,577	3.80%	6 year 2.81%
2004	\$4,991,116	1.87%	7 year 2.67%
2005	\$5,442,000	9.03%	8 year 3.47%
2006	\$5,991,753	10.10%	9 year 4.21%
2007	\$6,365,460	6.24%	10 year 4.41%

Notes:

Total Policy Development & Administration Expenditures= Policy Development and Administration.

Totals in Annual Report less Public Works Admin. plus City Prosecutor.

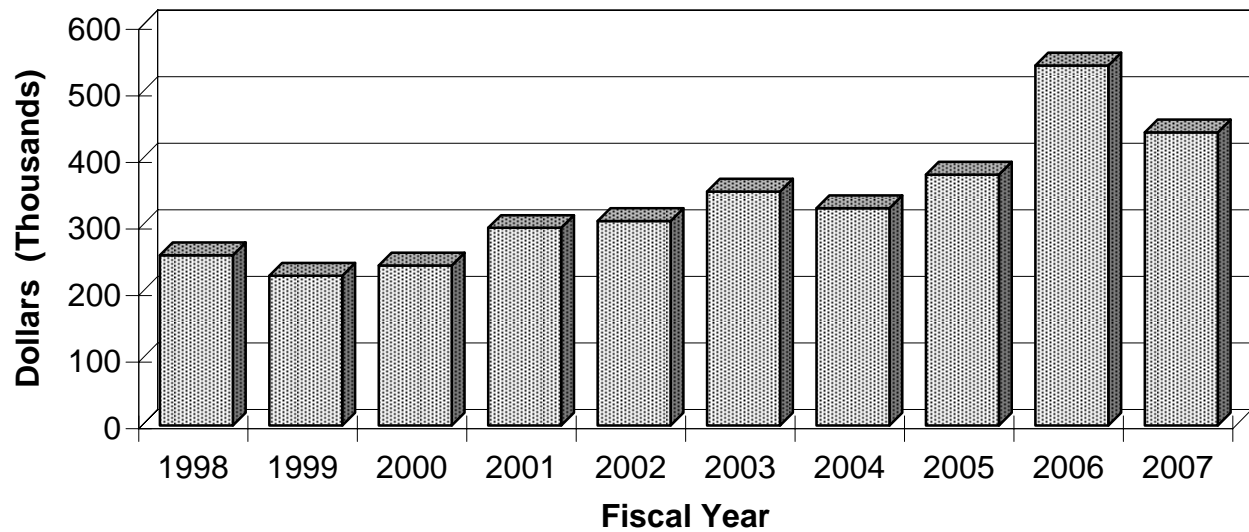
FY 2005 increase due in part to added personnel in Finance and Law.

Expenditures do NOT include encumbrances.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-4

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-4

Policy Development & Administration Expenditures - City Council - City Clerk - Elections



Fiscal Year History:

Fiscal Year	Expenditure	% Increase Over Previous Year	Average Increase
1998	\$255,697	6.55%	1 year
1999	\$225,099	(11.97%)	2 year
2000	\$240,385	6.79%	3 year
2001	\$296,865	23.50%	4 year
2002	\$307,360	3.54%	5 year
2003	\$351,430	14.34%	6 year
2004	\$326,506	(7.09%)	7 year
2005	\$376,947	15.45%	8 year
2006	\$540,861	43.48%	9 year
2007	\$440,450	(18.57%)	10 year

Notes:

FY 2005 increase due to a 50% increase for election expenditures.

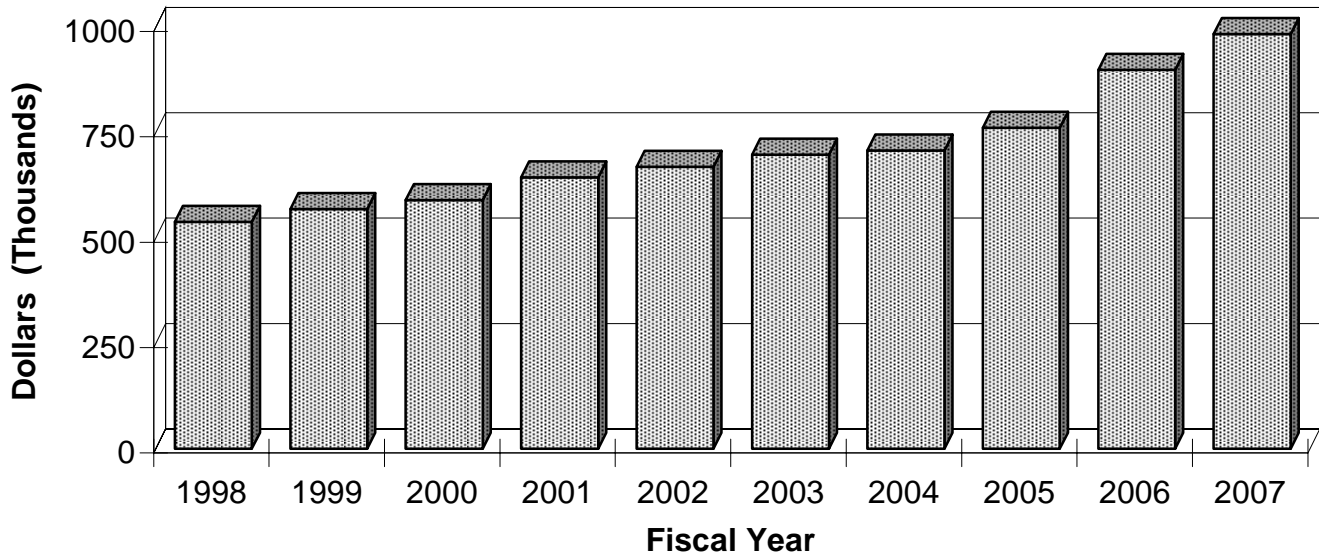
FY 2006 increase is due to an increase in the number and cost of elections.

Expenditures do NOT include encumbrances.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-4

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-4

Policy Development & Administration Expenditures - City Manager



Fiscal Year History:

Fiscal Year	Expenditure	% Increase Over Previous Year	Average Increase
1998	\$538,920	11.64%	1 year
1999	\$568,850	5.55%	2 year
2000	\$590,703	3.84%	3 year
2001	\$643,987	9.02%	4 year
2002	\$669,716	4.00%	5 year
2003	\$698,003	4.22%	6 year
2004	\$708,180	1.46%	7 year
2005	\$762,069	7.61%	8 year
2006	\$899,886	18.08%	9 year
2007	\$984,651	9.42%	10 year

Notes:

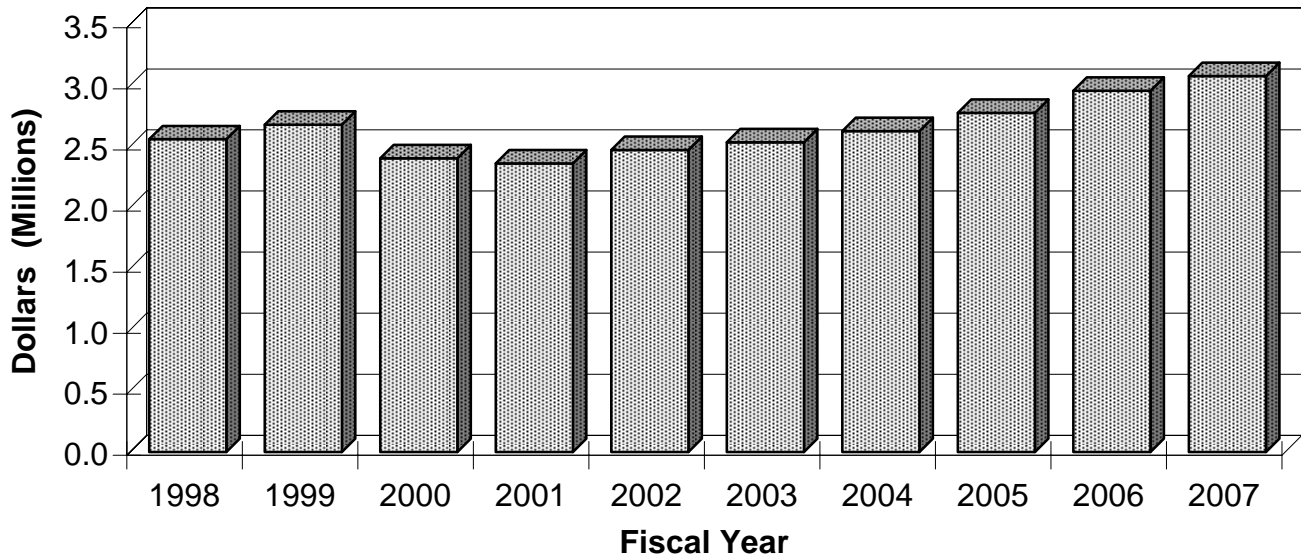
FY 2006 increase due to an addition of a GIS Senior Planner and the city manager's termination pay at the time of retirement.

Expenditures do NOT include encumbrances.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-4

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-4

Policy Development & Administration Expenditures - Financial Services



Fiscal Year History:

Fiscal Year	Expenditure	% Increase Over Previous Year	Average Increase
1998	\$2,560,872	4.81%	1 year
1999	\$2,679,877	4.65%	2 year
2000	\$2,404,370	(10.28%)	3 year
2001	\$2,362,113	(1.76%)	4 year
2002	\$2,472,127	4.66%	5 year
2003	\$2,535,027	2.54%	6 year
2004	\$2,628,240	3.68%	7 year
2005	\$2,777,060	5.66%	8 year
2006	\$2,956,945	6.48%	9 year
2007	\$3,078,028	4.09%	10 year

Notes:

FY 2000 decrease was in intragovernmental charges for Information Services. In prior years the bulk of the AS/400 usage was charged to Accounting and Utility Customer Services. The IT staff was able to provide a breakdown of time spent by user so the budget staff could better assess charges.

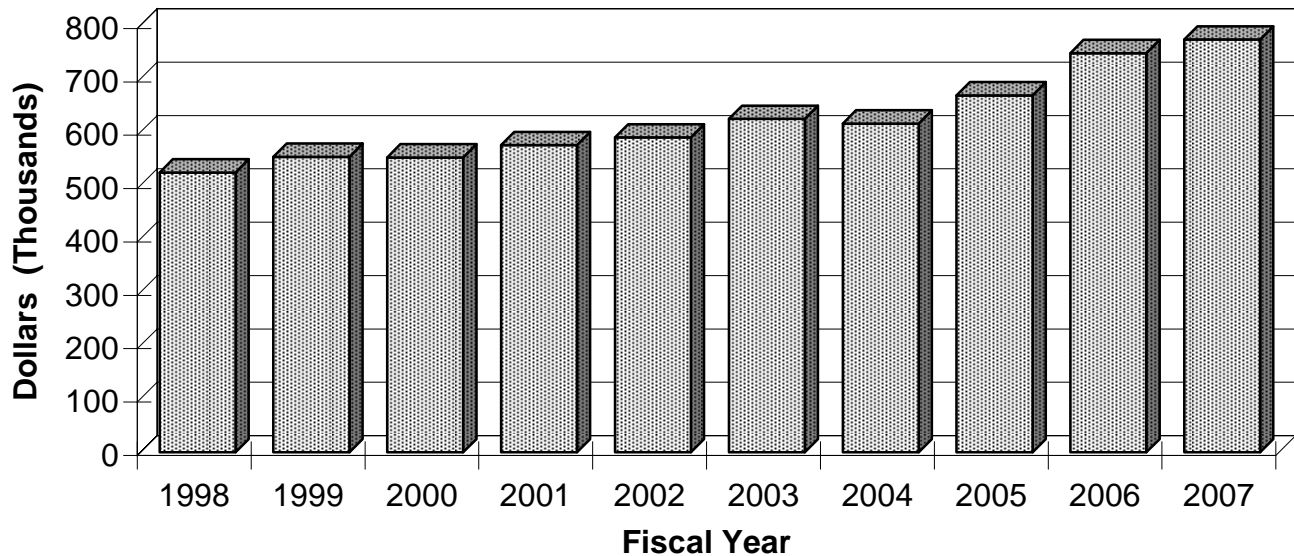
FY 2005 added personnel in treasury management.

Expenditures do NOT include encumbrances.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-4

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-4

Policy & Development & Administration Expenditures - Human Resources



Fiscal Year History:

Fiscal Year	Expenditure	% Increase Over Previous Year	Average Increase	
1998	\$524,092	10.83%	1 year	10.83%
1999	\$553,465	5.60%	2 year	8.22%
2000	\$552,301	(0.21%)	3 year	5.41%
2001	\$575,465	4.19%	4 year	5.10%
2002	\$589,588	2.45%	5 year	4.57%
2003	\$624,648	5.95%	6 year	4.80%
2004	\$615,807	(1.42%)	7 year	3.91%
2005	\$668,630	8.58%	8 year	4.50%
2006	\$747,745	11.83%	9 year	5.31%
2007	\$773,344	3.42%	10 year	5.12%

Notes:

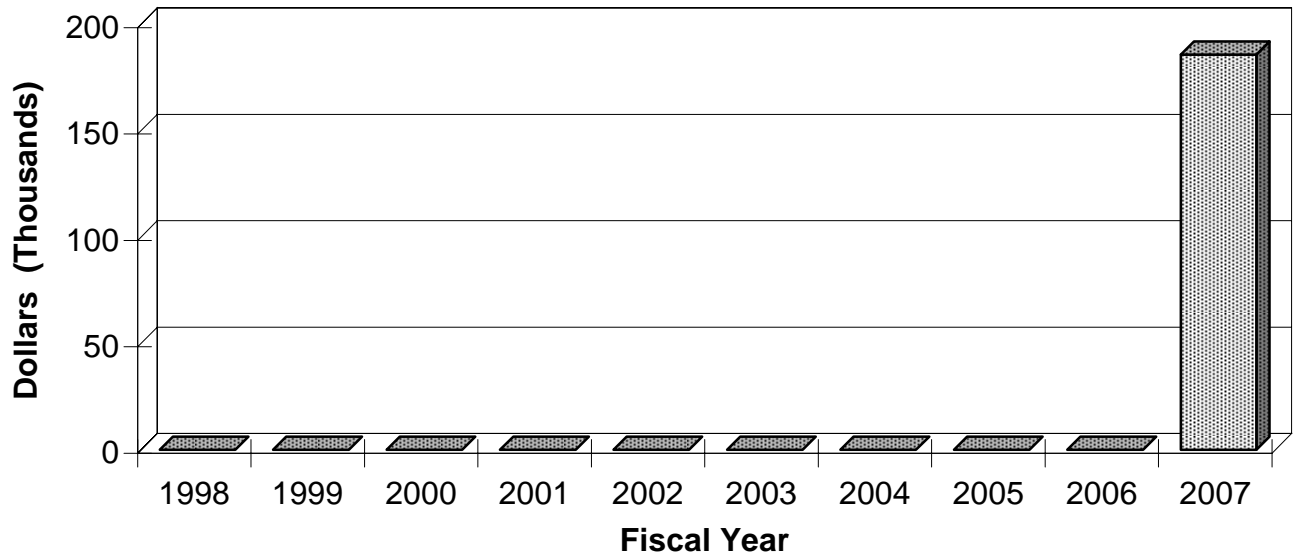
FY 2006 increase is due in part to the cost for the employee satisfaction survey and increased cost for publishing and advertising.

Expenditures do NOT include encumbrances.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-4

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-4

Policy Development & Administration Expenditures - Volunteer Services



Fiscal Year History:

Fiscal Year	Expenditure	% Increase Over Previous Year	Average Increase	
1998	\$0	0.00%	1 year	0.00%
1999	\$0	0.00%	2 year	0.00%
2000	\$0	0.00%	3 year	0.00%
2001	\$0	0.00%	4 year	0.00%
2002	\$0	0.00%	5 year	0.00%
2003	\$0	0.00%	6 year	0.00%
2004	\$0	0.00%	7 year	0.00%
2005	\$0	0.00%	8 year	0.00%
2006	\$0	0.00%	9 year	0.00%
2007	\$185,778	0.00%	10 year	0.00%

Notes:

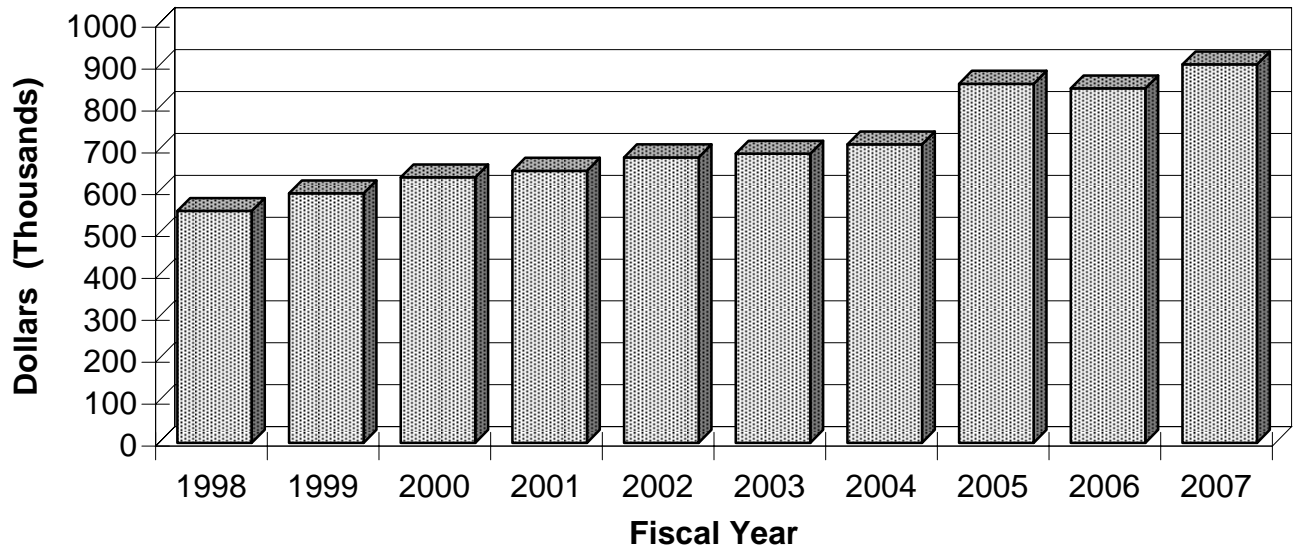
In FY 2007 Volunteer Services was moved into the General Fund.

Expenditures do NOT include encumbrances.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-4

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-4

Policy Development & Administration Expenditures - Law Department



Fiscal Year History:

Fiscal Year	Expenditure	% Increase Over Previous Year	Average Increase
1998	\$553,576	5.47%	1 year
1999	\$595,556	7.58%	2 year
2000	\$633,591	6.39%	3 year
2001	\$649,382	2.49%	4 year
2002	\$681,444	4.94%	5 year
2003	\$690,469	1.32%	6 year
2004	\$712,383	3.17%	7 year
2005	\$857,294	20.34%	8 year
2006	\$846,316	(1.28%)	9 year
2007	\$903,209	6.72%	10 year

Notes:

Law Department = City Counselor and City Prosecutor.

FY 2005 increase is due to an approved addition of a position in the Prosecutor's Office

FY 2006 decrease is due to one-time expenses for outside legal fees.

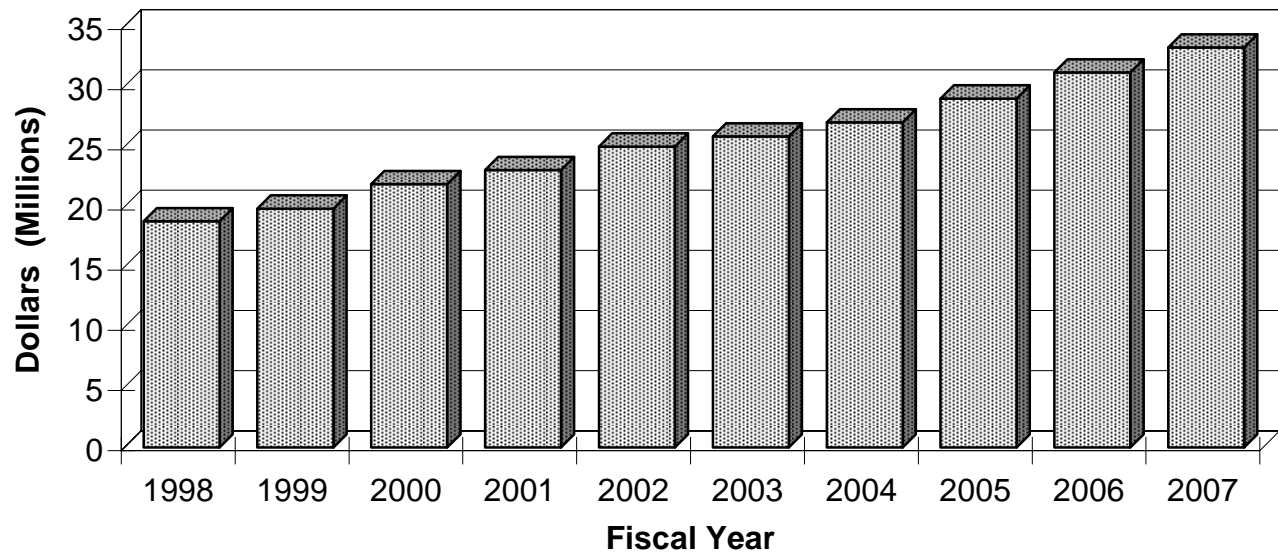
Expenditures do NOT include encumbrances.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-4

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-4

(This Page Intentionally Left Blank)

Summary - Total Public Safety Expenditures



Fiscal Year History:

Fiscal Year	Expenditure	% Increase Over Previous Year	Average Increase	
1998	\$18,792,169	3.58%	1 year	3.58%
1999	\$19,841,584	5.58%	2 year	4.58%
2000	\$21,881,951	10.28%	3 year	6.48%
2001	\$23,052,090	5.35%	4 year	6.20%
2002	\$24,998,627	8.44%	5 year	6.65%
2003	\$25,827,726	3.32%	6 year	6.09%
2004	\$26,997,693	4.53%	7 year	5.87%
2005	\$28,986,836	7.37%	8 year	6.06%
2006	\$31,160,617	7.50%	9 year	6.22%
2007	\$33,227,607	6.63%	10 year	6.26%

Notes:

Total Public Safety Expenditures = Total Public Safety amounts in Annual Financial Reports less City Prosecutor.

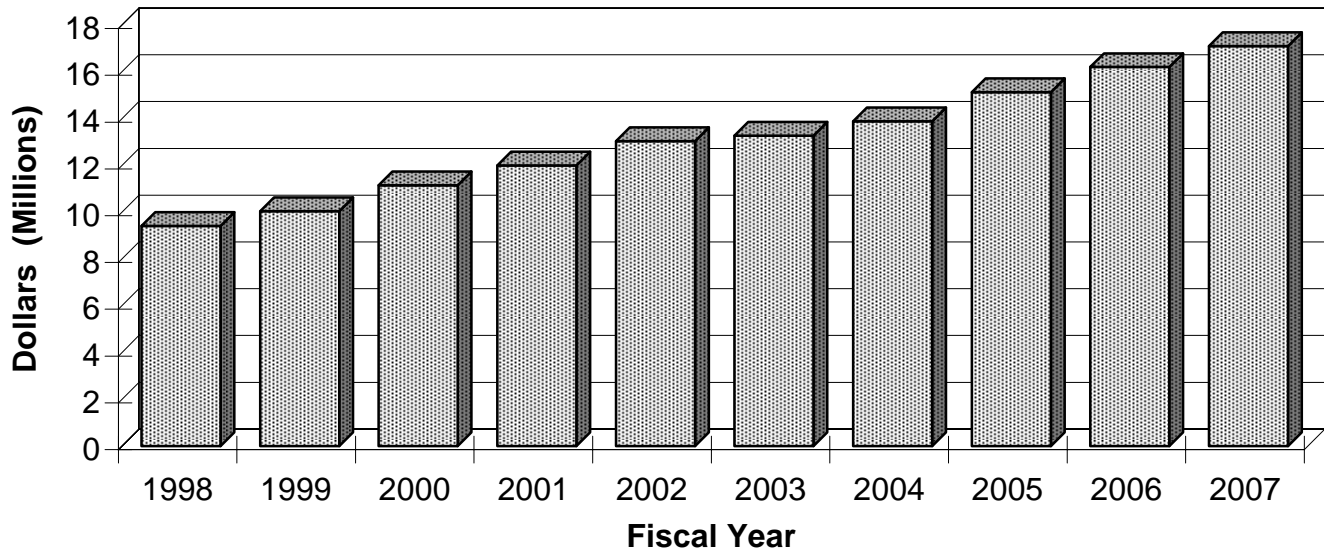
FY 2005 increase due in part to large increases in police and fire pension.

Expenditures do NOT include encumbrances.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-4

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-4

Public Safety Expenditures - Police Department



Fiscal Year History:

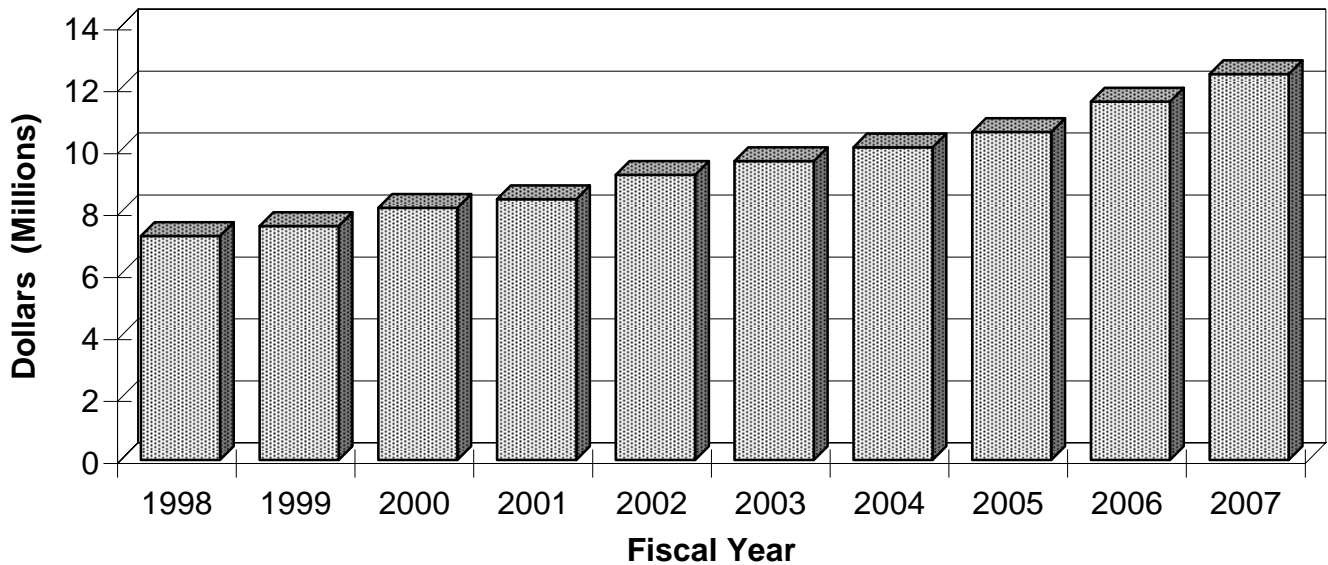
Fiscal Year	Expenditure	% Increase Over Previous Year	Average Increase	
1998	\$9,418,276	3.33%	1 year	3.33%
1999	\$10,052,244	6.73%	2 year	5.03%
2000	\$11,149,914	10.92%	3 year	6.99%
2001	\$12,003,622	7.66%	4 year	7.16%
2002	\$13,046,196	8.69%	5 year	7.46%
2003	\$13,272,194	1.73%	6 year	6.51%
2004	\$13,893,140	4.68%	7 year	6.25%
2005	\$15,138,821	8.97%	8 year	6.59%
2006	\$16,208,864	7.07%	9 year	6.64%
2007	\$17,101,045	5.50%	10 year	6.53%

Expenditures do NOT include encumbrances.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-4

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-4

Public Safety Expenditures - Fire Department



Fiscal Year History:

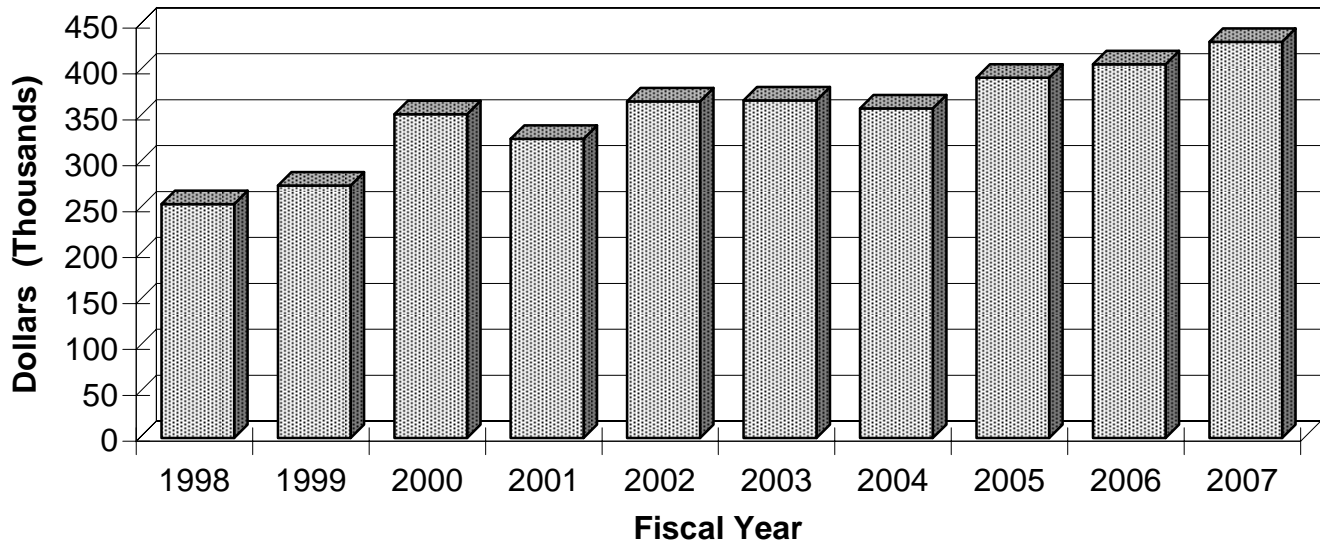
Fiscal Year	Expenditure	% Increase Over Previous Year	Average Increase	
1998	\$7,233,891	4.39%	1 year	4.39%
1999	\$7,557,246	4.47%	2 year	4.43%
2000	\$8,138,949	7.70%	3 year	5.52%
2001	\$8,422,891	3.49%	4 year	5.01%
2002	\$9,207,194	9.31%	5 year	5.87%
2003	\$9,650,972	4.82%	6 year	5.70%
2004	\$10,097,846	4.63%	7 year	5.54%
2005	\$10,594,659	4.92%	8 year	5.47%
2006	\$11,570,721	9.21%	9 year	5.88%
2007	\$12,460,527	7.69%	10 year	6.06%

Expenditures do NOT include encumbrances.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-4

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-4

Public Safety Expenditures - Animal Control



Fiscal Year History:

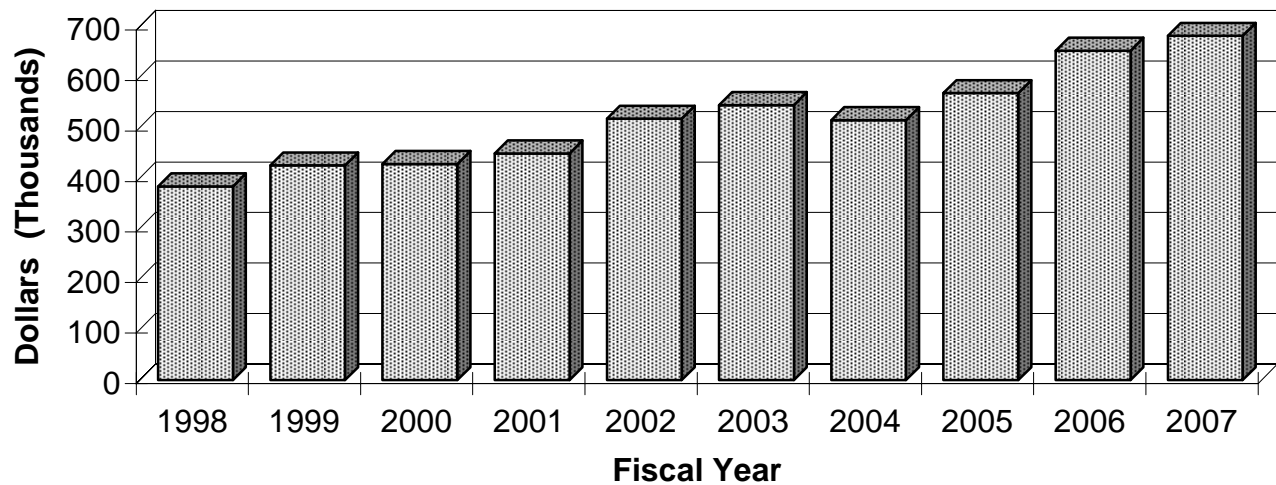
Fiscal Year	Expenditure	% Increase Over Previous Year	Average Increase
1998	\$254,635	5.48%	1 year
1999	\$274,794	7.92%	2 year
2000	\$352,432	28.25%	3 year
2001	\$325,551	(7.63%)	4 year
2002	\$366,441	12.56%	5 year
2003	\$367,566	0.31%	6 year
2004	\$358,773	(2.39%)	7 year
2005	\$392,124	9.30%	8 year
2006	\$406,779	3.74%	9 year
2007	\$431,211	6.01%	10 year

Expenditures do NOT include encumbrances.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-4

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-4

Public Safety Expenditures - Municipal Court



Fiscal Year History:

Fiscal Year	Expenditure	% Increase Over Previous Year	Average Increase	
1998	\$383,971	(9.21%)	1 year	(9.21%)
1999	\$425,419	10.79%	2 year	0.79%
2000	\$428,253	0.67%	3 year	0.75%
2001	\$449,051	4.86%	4 year	1.78%
2002	\$517,863	15.32%	5 year	4.49%
2003	\$544,800	5.20%	6 year	4.61%
2004	\$514,957	(5.48%)	7 year	3.16%
2005	\$568,531	10.40%	8 year	4.07%
2006	\$652,572	14.78%	9 year	5.26%
2007	\$682,203	4.54%	10 year	5.19%

Notes:

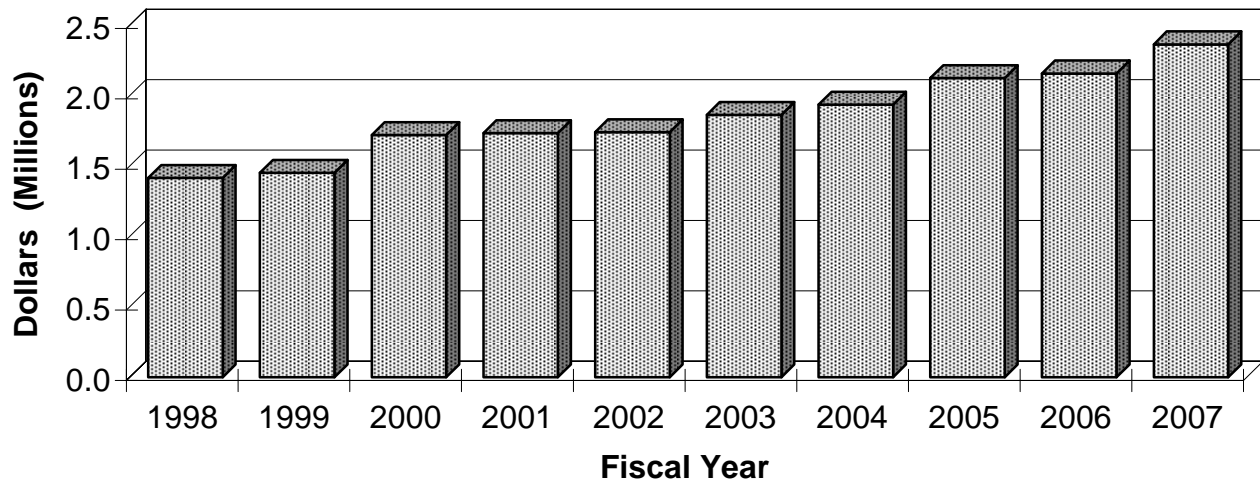
FY 2006 increase is due to one-time expenditures for purchasing a new file storage system and upgrading the courts software and computer system.

Expenditures do NOT include encumbrances.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-4

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-4

Public Safety Expenditures - Joint Communications



Fiscal Year History:

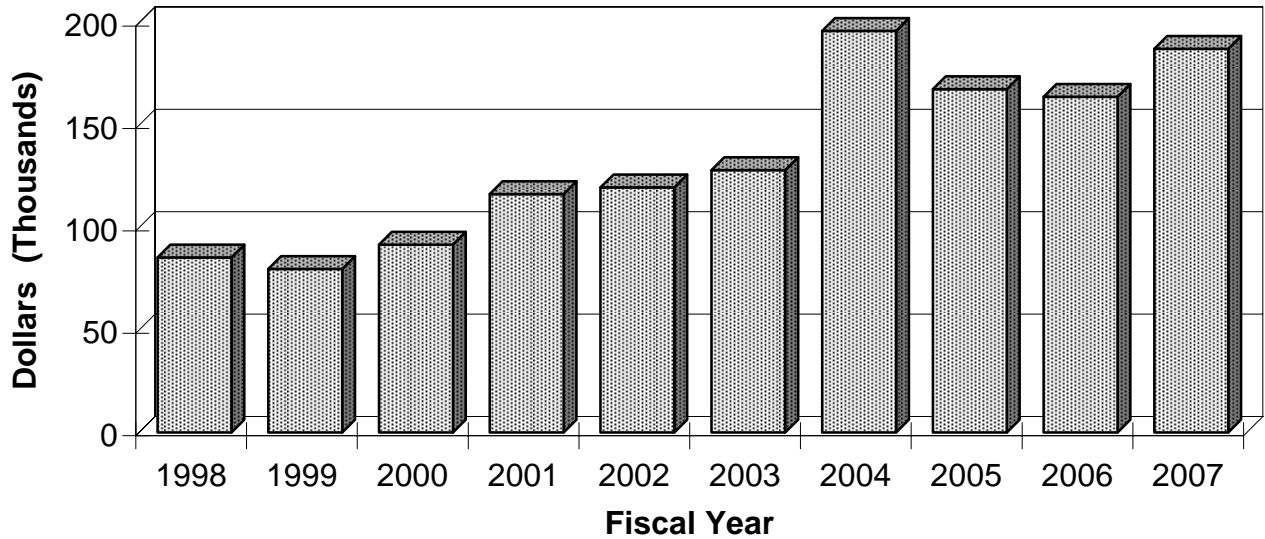
Fiscal Year	Expenditure	% Increase Over Previous Year	Average Increase	
1998	\$1,415,871	4.35%	1 year	4.35%
1999	\$1,452,015	2.55%	2 year	3.45%
2000	\$1,720,659	18.50%	3 year	8.47%
2001	\$1,734,541	0.81%	4 year	6.55%
2002	\$1,741,276	0.39%	5 year	5.32%
2003	\$1,864,132	7.06%	6 year	5.61%
2004	\$1,936,965	3.91%	7 year	5.37%
2005	\$2,125,150	9.72%	8 year	5.91%
2006	\$2,157,880	1.54%	9 year	5.42%
2007	\$2,365,272	9.61%	10 year	5.84%

Expenditures do NOT include encumbrances.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-4

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-4

Public Safety Expenditures - Emergency Management



Fiscal Year History:

Fiscal Year	Expenditure	% Increase Over Previous Year	Average Increase	
1998	\$85,525	11.96%	1 year	11.96%
1999	\$79,866	(6.62%)	2 year	2.67%
2000	\$91,744	14.87%	3 year	6.74%
2001	\$116,434	26.91%	4 year	11.78%
2002	\$119,657	2.77%	5 year	9.98%
2003	\$128,062	7.02%	6 year	9.49%
2004	\$196,012	53.06%	7 year	15.71%
2005	\$167,551	(14.52%)	8 year	11.93%
2006	\$163,801	(2.24%)	9 year	10.36%
2007	\$187,349	14.38%	10 year	10.76%

Notes:

FY 2004 increased for communications, computer and miscellaneous equipment due to a large one time grant received for Weapons of Mass Destruction (WMD)

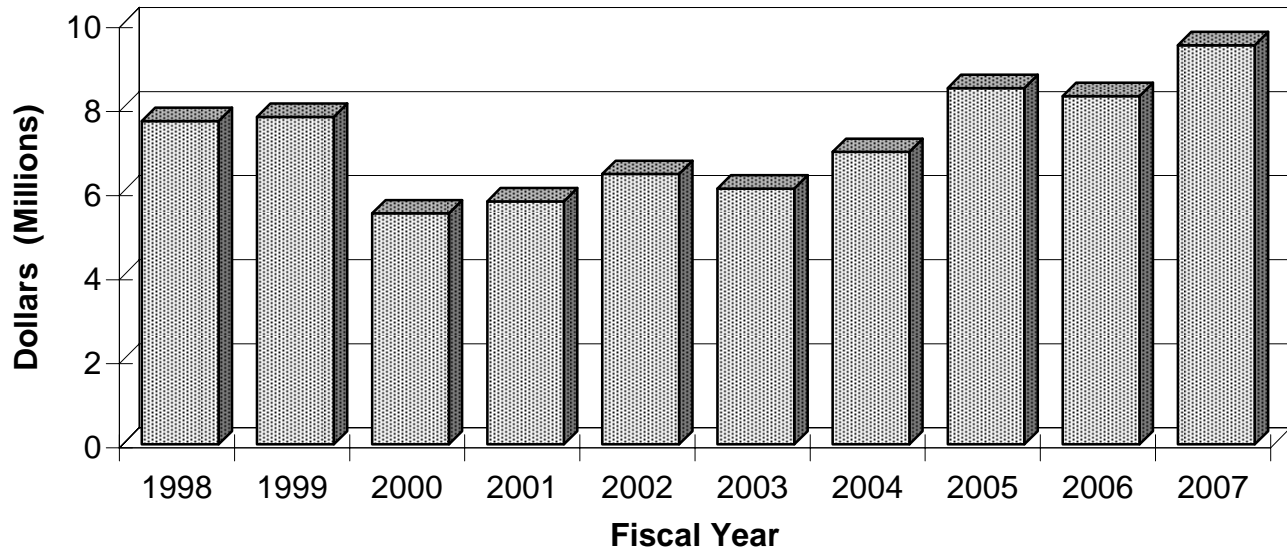
Expenditures do NOT include encumbrances.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-4

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-4

(This Page Intentionally Left Blank)

Summary - Total Transportation & Public Works Administration Expenditures



Fiscal Year History:

Fiscal Year	Expenditure	% Increase Over Previous Year	Average Increase	
1998	\$7,693,539	11.94%	1 year	11.94%
1999	\$7,793,184	1.30%	2 year	6.62%
2000	\$5,497,856	(29.45%)	3 year	(5.41%)
2001	\$5,785,991	5.24%	4 year	(2.74%)
2002	\$6,436,899	11.25%	5 year	0.05%
2003	\$6,091,173	(5.37%)	6 year	(0.85%)
2004	\$6,961,464	14.29%	7 year	1.31%
2005	\$8,482,562	21.85%	8 year	3.88%
2006	\$8,289,202	(2.28%)	9 year	3.20%
2007	\$9,499,218	14.60%	10 year	4.34%

Notes:

Total Transportation & Public Works Administration Expenditures = Total Transportation in Annual Report plus Airport and Public Transportation Subsidies, and Public Works Administration.

FY 2005 increased due in part to an increased emphasis on street maintenance.

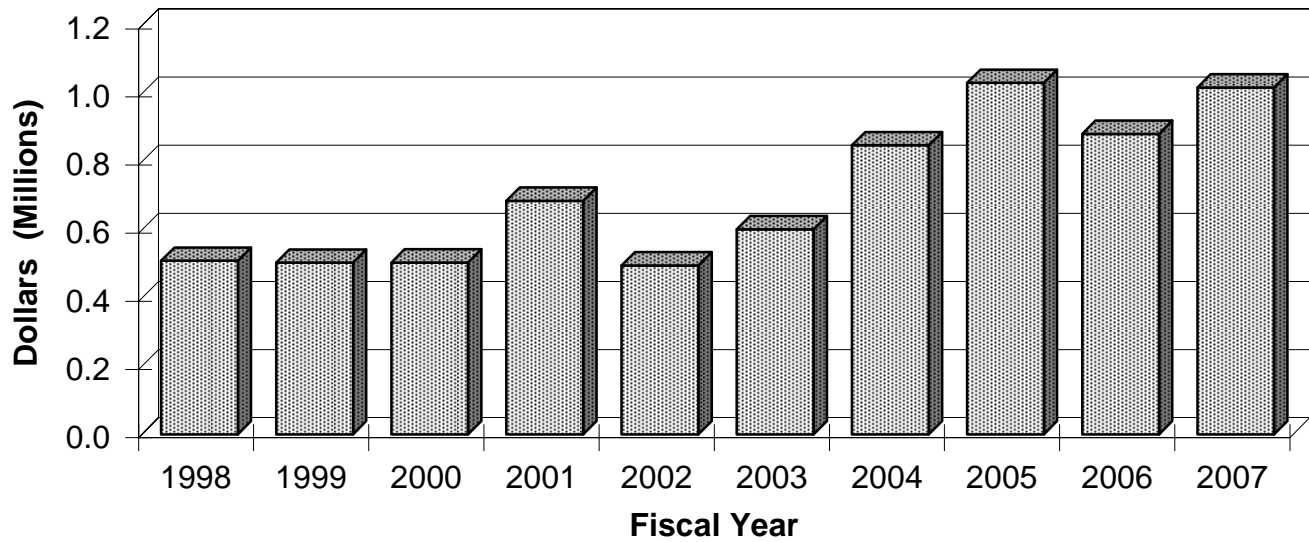
FY 2006 decrease is due in part to one-time capital items being purchased in FY 2005.

Expenditures do NOT include encumbrances.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-4

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-4

Transportation & Public Works Admin. Expenditures - Traffic Control



Fiscal Year History:

Fiscal Year	Expenditure	% Increase Over Previous Year	Average Increase
1998	\$509,302	8.46%	1 year
1999	\$503,789	(1.08%)	2 year
2000	\$504,077	0.06%	3 year
2001	\$685,637	36.02%	4 year
2002	\$495,522	(27.73%)	5 year
2003	\$601,856	21.46%	6 year
2004	\$848,380	40.96%	7 year
2005	\$1,031,718	21.61%	8 year
2006	\$881,597	(14.55%)	9 year
2007	\$1,018,313	15.51%	10 year

Notes:

FY 2004 large increase was mainly due to additions personnel for stripping and the purchase of countdown timers and a pedestrian flag system.

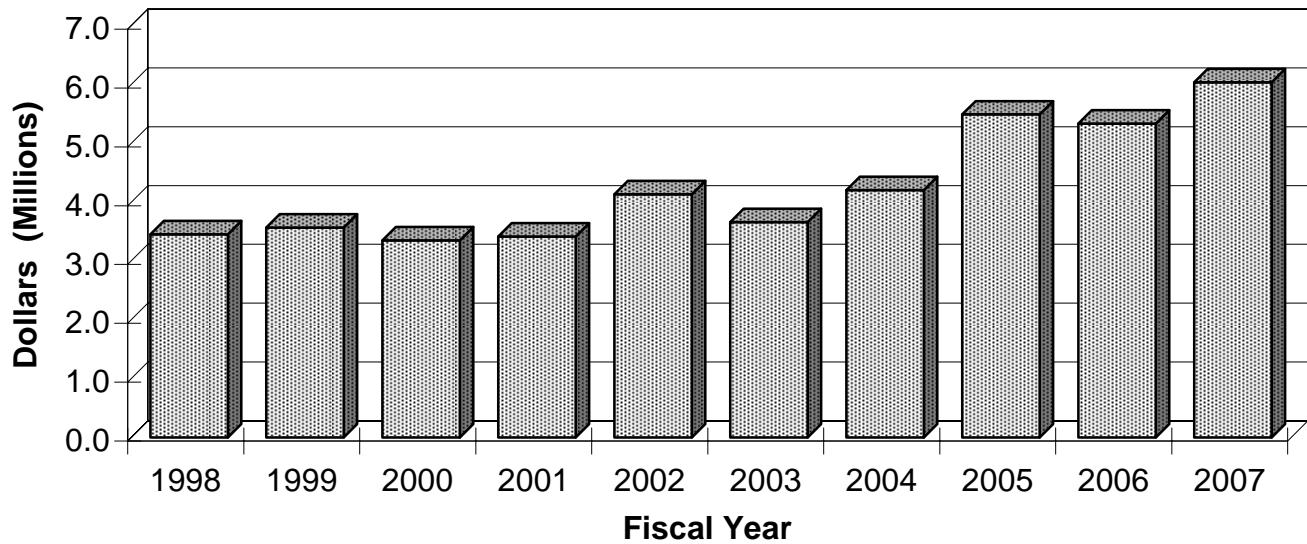
FY 2005 increase is due to the purchase of additional count down timers and work performed by Park Mark for paint striping.

Expenditures do NOT include encumbrances.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-4

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-4

Transportation & Public Works Admin. Expenditures - Streets & Sidewalks



Fiscal Year History:

Fiscal Year	Expenditure	% Increase Over Previous Year	Average Increase	
1998	\$3,457,665	18.79%	1 year	18.79%
1999	\$3,572,996	3.34%	2 year	11.06%
2000	\$3,355,644	(6.08%)	3 year	5.35%
2001	\$3,420,260	1.93%	4 year	4.49%
2002	\$4,136,411	20.94%	5 year	7.78%
2003	\$3,662,559	(11.46%)	6 year	4.58%
2004	\$4,206,153	14.84%	7 year	6.04%
2005	\$5,493,438	30.60%	8 year	9.11%
2006	\$5,337,853	(2.83%)	9 year	7.79%
2007	\$6,040,170	13.16%	10 year	8.32%

Notes:

Streets & Sidewalks = Streets & Sidewalks in Annual Report plus Street Lighting.

FY 2004 increase is mainly due to the purchase and replacement of various large pieces of street equipment (ie. chip spreader, backhoe and street sweepers).

FY 2005 increased due in part to a large increase in the amount of street maintenance performed.

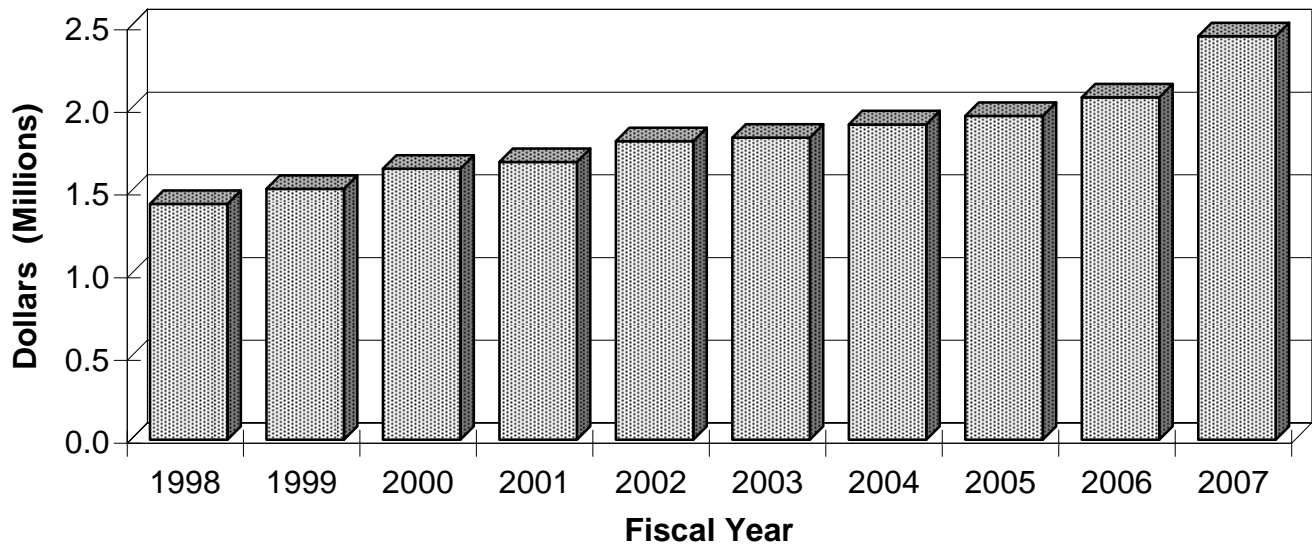
FY 2006 decrease is due in part to one-time capital items being purchased in FY 2005.

Expenditures do NOT include encumbrances.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-4

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-4

Transportation & Public Works Admin. Expenditures - Public Works Administration



Fiscal Year History:

Fiscal Year	Expenditure	% Increase Over Previous Year	Average Increase	
1998	\$1,426,572	5.46%	1 year	5.46%
1999	\$1,516,399	6.30%	2 year	5.88%
2000	\$1,638,135	8.03%	3 year	6.59%
2001	\$1,680,094	2.56%	4 year	5.59%
2002	\$1,804,966	7.43%	5 year	5.96%
2003	\$1,826,758	1.21%	6 year	5.16%
2004	\$1,906,931	4.39%	7 year	5.05%
2005	\$1,957,406	2.65%	8 year	4.75%
2006	\$2,069,752	5.74%	9 year	4.86%
2007	\$2,440,735	17.92%	10 year	6.17%

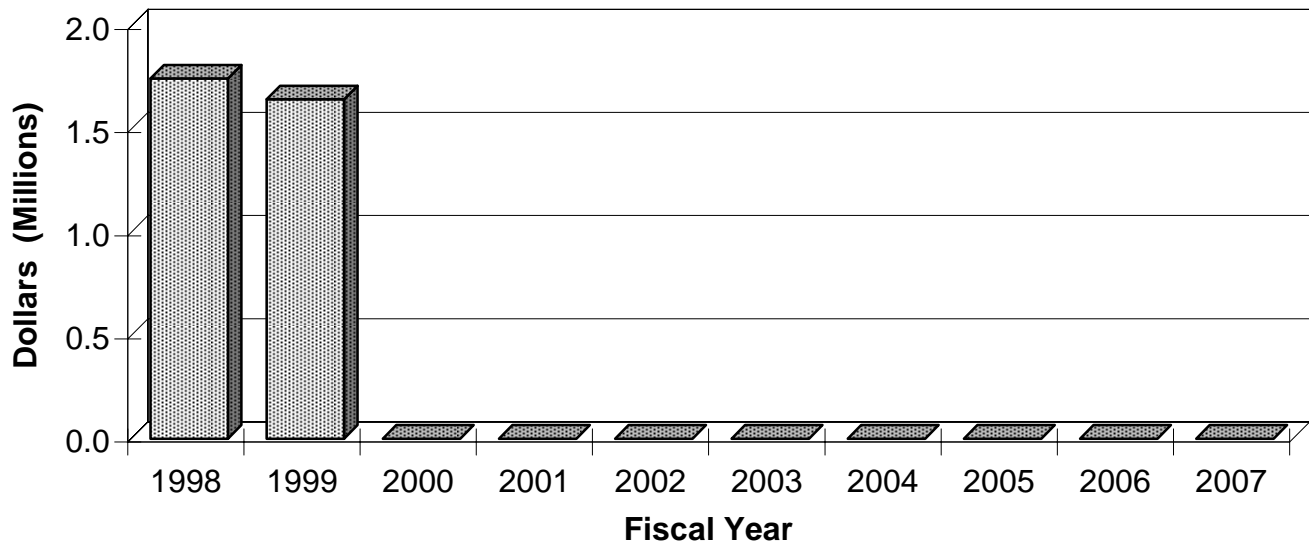
Non-motorized grant funds

Expenditures do NOT include encumbrances.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-4

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-4

Transportation & Public Works Admin. Expenditures - Transit Subsidy



Fiscal Year History:

Fiscal Year	Expenditure	% Increase Over Previous Year	Average Increase
1998	\$1,746,000	6.72%	1 year 6.72%
1999	\$1,646,000	(5.73%)	2 year 0.50%
2000	\$0	(100.00%)	3 year (33.00%)
2001	\$0	0.00%	4 year (24.75%)
2002	\$0	0.00%	5 year (19.80%)
2003	\$0	0.00%	6 year (16.50%)
2004	\$0	0.00%	7 year (14.14%)
2005	\$0	0.00%	8 year (12.38%)
2006	\$0	0.00%	9 year (11.00%)
2007	\$0	0.00%	10 year (9.90%)

Notes:

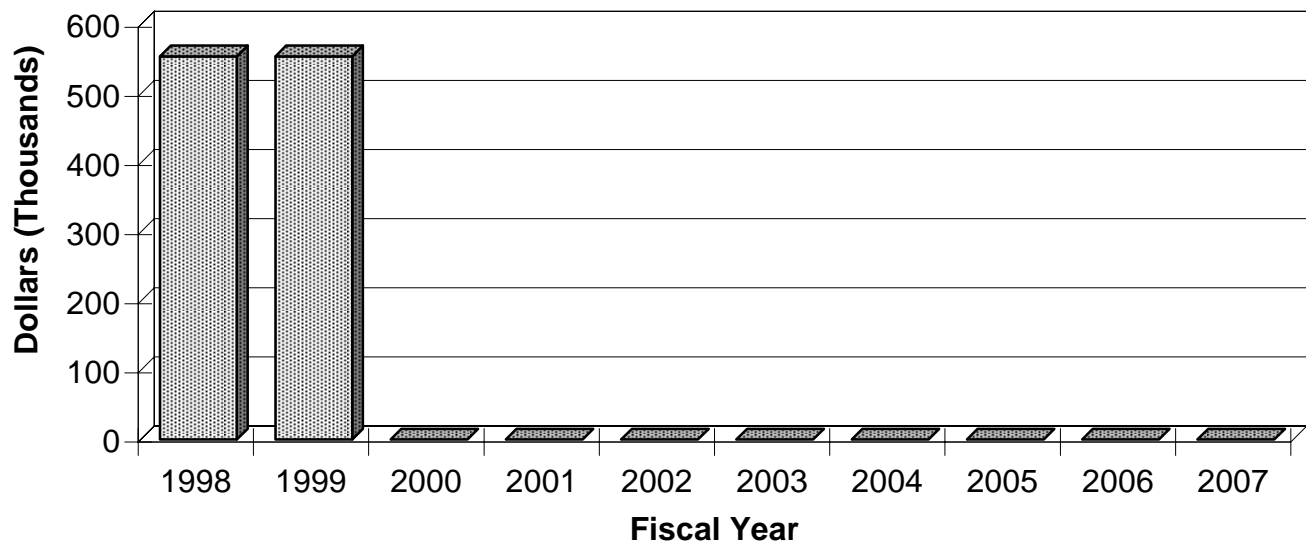
Beginning in FY 2000 the Transportation Subsidy is coming directly from the Transportation Sales Tax Fund instead of being routed from that fund to the General Fund and then into the Transportation Fund.

Expenditures do NOT include encumbrances.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-4

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-4

Transportation & Public Works Admin. Expenditures - Airport Subsidy



Fiscal Year History:

Fiscal Year	Expenditure	% Increase Over Previous Year	Average Increase
1998	\$554,000	9.92%	1 year 9.92%
1999	\$554,000	0.00%	2 year 4.96%
2000	\$0	(100.00%)	3 year (30.03%)
2001	\$0	0.00%	4 year (22.52%)
2002	\$0	0.00%	5 year (18.02%)
2003	\$0	0.00%	6 year (15.01%)
2004	\$0	0.00%	7 year (12.87%)
2005	\$0	0.00%	8 year (11.26%)
2006	\$0	0.00%	9 year (10.01%)
2007	\$0	0.00%	10 year (9.01%)

Notes:

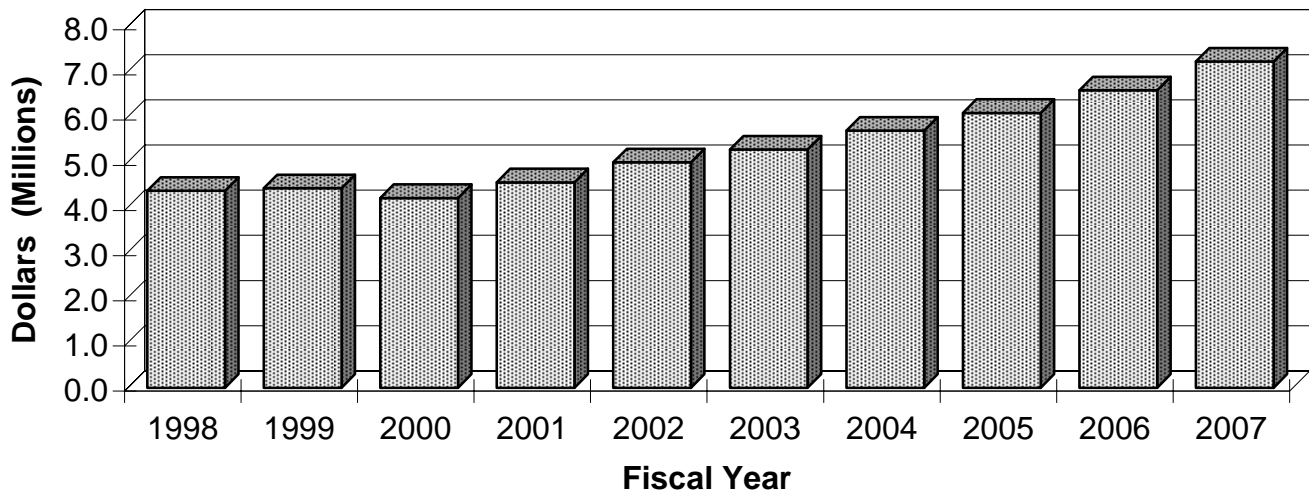
Beginning in FY 2000 the Airport Subsidy is coming directly from the Transportation Sales Tax Fund instead of being routed from that fund to the General Fund and then into the Airport Fund.

Expenditures do NOT include encumbrances.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-4

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-4

Summary - Total Health & Environment Expenditures



Fiscal Year History:

Fiscal Year	Expenditure	% Increase Over Previous Year	Average Increase	
1998	\$4,358,874	6.42%	1 year	6.42%
1999	\$4,419,353	1.39%	2 year	3.90%
2000	\$4,202,033	(4.92%)	3 year	0.96%
2001	\$4,549,478	8.27%	4 year	2.79%
2002	\$4,994,058	9.77%	5 year	4.19%
2003	\$5,272,912	5.58%	6 year	4.42%
2004	\$5,692,406	7.96%	7 year	4.92%
2005	\$6,086,974	6.93%	8 year	5.18%
2006	\$6,587,139	8.22%	9 year	5.51%
2007	\$7,225,825	9.70%	10 year	5.93%

Notes:

Total Health and Environment Expenditures = Total Health and Environment in Annual Report plus Storm Water Fund Subsidy.

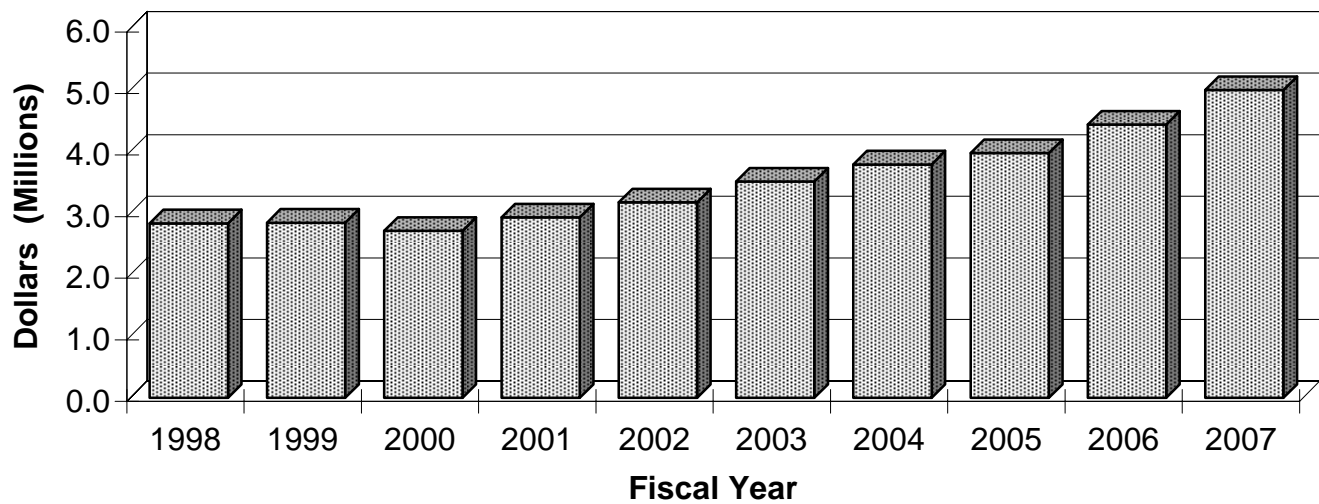
The decrease in FY 2000 was due to the Corrections, School Health, and Parkade programs no longer being administered by the City, and no storm water subsidy was needed.

Expenditures do NOT include encumbrances.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-4

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-4

Health & Environment Expenditures - Health Services



Fiscal Year History:

Fiscal Year	Expenditure	% Increase Over Previous Year	Average Increase
1998	\$2,835,844	9.48%	1 year
1999	\$2,847,466	0.41%	2 year
2000	\$2,714,873	(4.66%)	3 year
2001	\$2,932,152	8.00%	4 year
2002	\$3,178,136	8.39%	5 year
2003	\$3,513,463	10.55%	6 year
2004	\$3,793,586	7.97%	7 year
2005	\$3,976,631	4.83%	8 year
2006	\$4,440,047	11.65%	9 year
2007	\$5,001,268	12.64%	10 year

Notes:

The decrease in FY 2000 was due to the Corrections, School Health, and Parkade programs no longer being administered by the City.

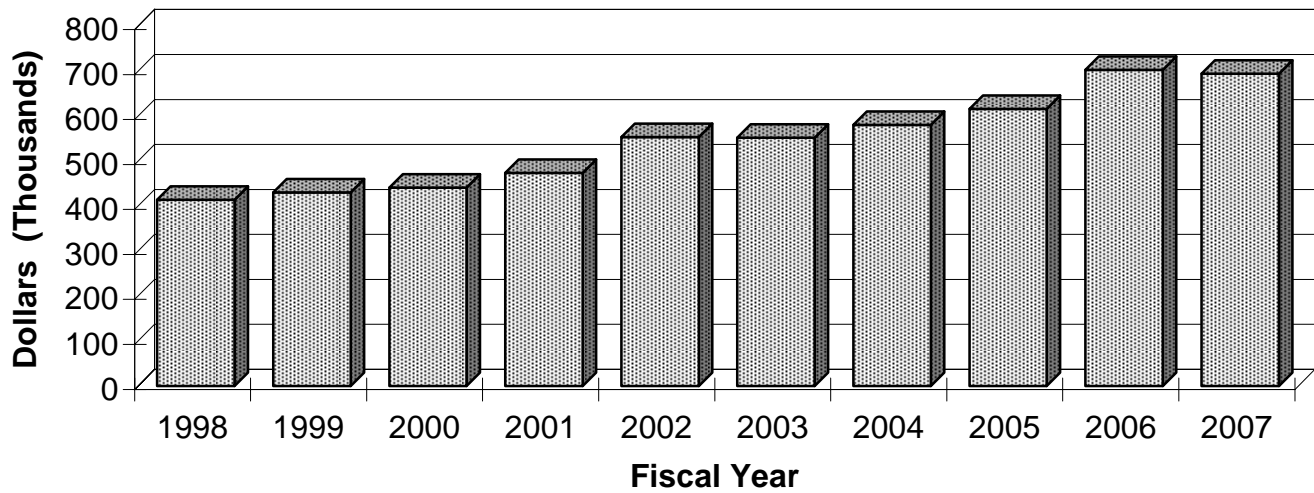
FY 2006 - Health Department received a grant from the MO Foundation for Health which increases money available for specifically related expenditures.

Expenditures do NOT include encumbrances.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-4

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-4

Health & Environment Expenditures - Planning



Fiscal Year History:

Fiscal Year	Expenditure	% Increase Over Previous Year	Average Increase
1998	\$414,113	0.14%	1 year
1999	\$430,486	3.95%	2 year
2000	\$441,499	2.56%	3 year
2001	\$474,359	7.44%	4 year
2002	\$554,004	16.79%	5 year
2003	\$552,474	(0.28%)	6 year
2004	\$580,542	5.08%	7 year
2005	\$616,073	6.12%	8 year
2006	\$703,482	14.19%	9 year
2007	\$694,381	(1.29%)	10 year

Notes:

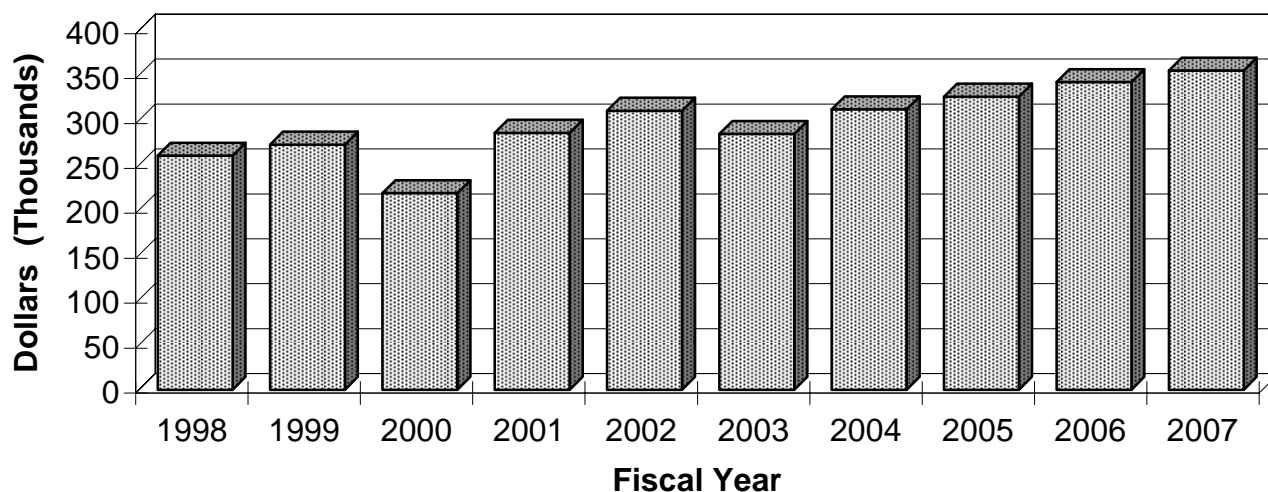
FY 2006 increase due to expenses for consulting services for long range planning affiliated with CATSO.

Expenditures do NOT include encumbrances.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-4

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-4

Health & Environment Expenditures - Department of Economic Development



Fiscal Year History:

Fiscal Year	Expenditure	% Increase Over Previous Year	Average Increase	
1998	\$260,587	7.03%	1 year	7.03%
1999	\$272,729	4.66%	2 year	5.84%
2000	\$218,824	(19.77%)	3 year	(2.69%)
2001	\$285,952	30.68%	4 year	5.65%
2002	\$310,546	8.60%	5 year	6.24%
2003	\$284,771	(8.30%)	6 year	3.82%
2004	\$312,088	9.59%	7 year	4.64%
2005	\$326,276	4.55%	8 year	4.63%
2006	\$342,420	4.95%	9 year	4.67%
2007	\$355,168	3.72%	10 year	4.57%

Notes:

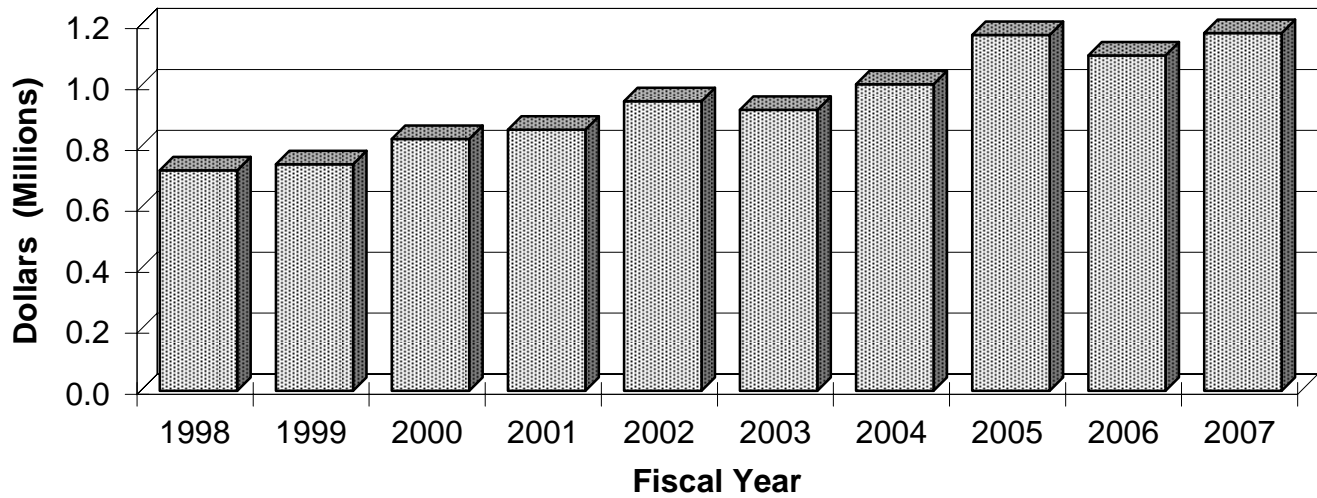
The significant decrease in FY 2000 was mainly due to position vacancies within the department.

Expenditures do NOT include encumbrances.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-4

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-4

Health & Environment Expenditures - Protective Inspection



Fiscal Year History:

Fiscal Year	Expenditure	% Increase Over Previous Year	Average Increase	
1998	\$723,925	0.29%	1 year	0.29%
1999	\$744,267	2.81%	2 year	1.55%
2000	\$826,837	11.09%	3 year	4.73%
2001	\$857,015	3.65%	4 year	4.46%
2002	\$951,372	11.01%	5 year	5.77%
2003	\$922,204	(3.07%)	6 year	4.30%
2004	\$1,006,190	9.11%	7 year	4.99%
2005	\$1,167,994	16.08%	8 year	6.37%
2006	\$1,101,190	(5.72%)	9 year	5.03%
2007	\$1,175,008	6.70%	10 year	5.20%

Notes:

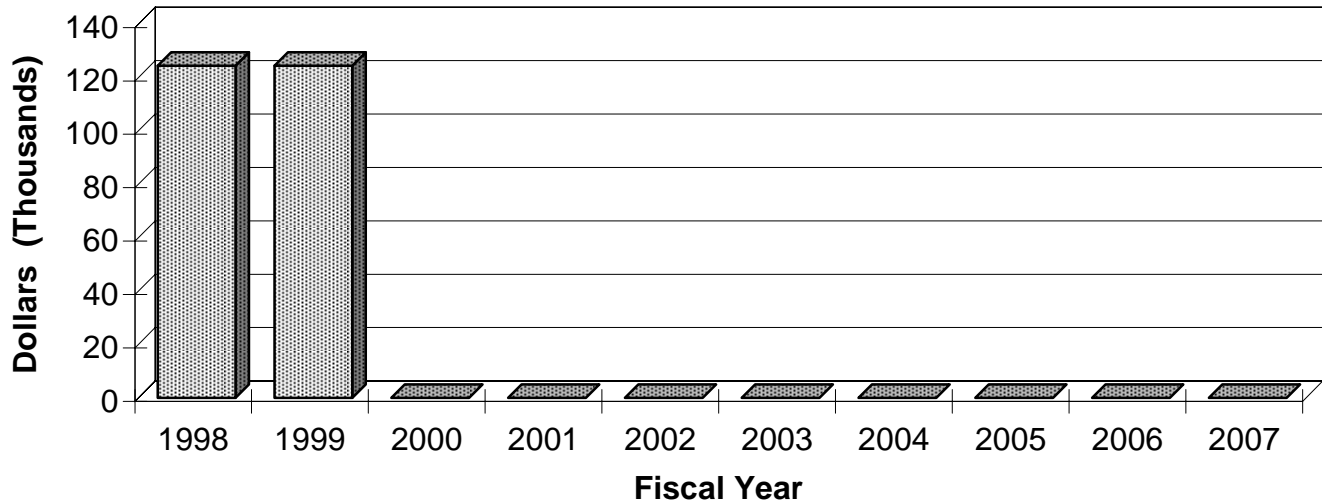
FY 2006 decrease is due to one-time capital purchases (truck and auto) in FY 2005.

Expenditures do NOT include encumbrances.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-4

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-4

Health & Environment Expenditures - Storm Water Fund Subsidy



Fiscal Year History:

Fiscal Year	Expenditure	% Increase Over Previous Year	Average Increase
1998	\$124,405	(1.90%)	1 year (1.90%)
1999	\$124,405	0.00%	2 year (0.95%)
2000	\$0	(100.00%)	3 year (33.97%)
2001	\$0	0.00%	4 year (25.48%)
2002	\$0	0.00%	5 year (20.38%)
2003	\$0	0.00%	6 year (16.98%)
2004	\$0	0.00%	7 year (14.56%)
2005	\$0	0.00%	8 year (12.74%)
2006	\$0	0.00%	9 year (11.32%)
2007	\$0	0.00%	10 year (10.19%)

Notes:

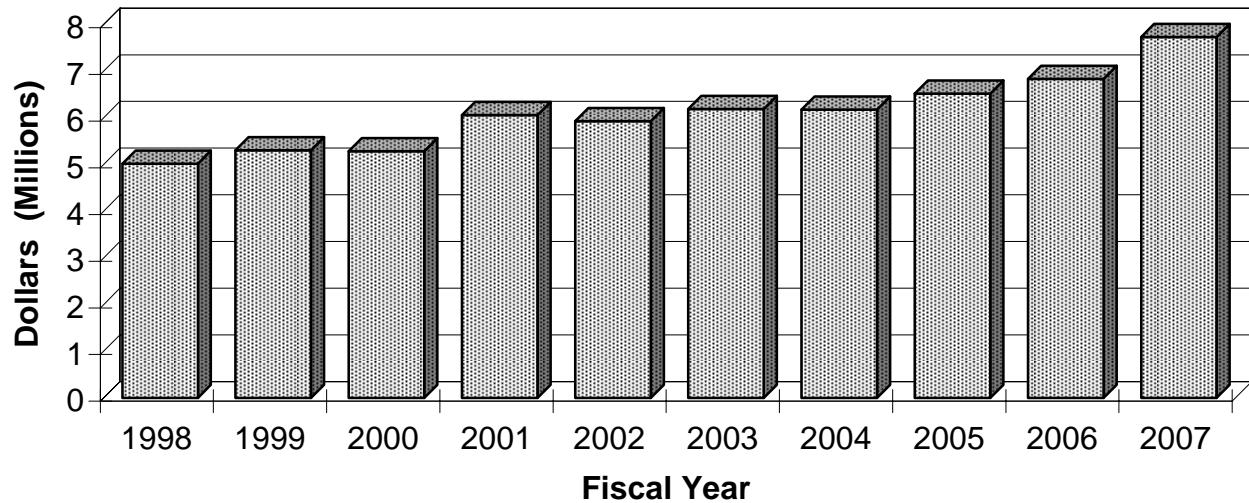
The Storm Water operation no longer requires a General Fund subsidy; therefore, the subsidy was discontinued beginning in FY 2000.

Expenditures do NOT include encumbrances.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-4

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-4

Summary - Total Personal Development Expenditures



Fiscal Year History:

Fiscal Year	Expenditure	% Increase Over Previous Year	Average Increase	
1998	\$5,020,593	8.07%	1 year	8.07%
1999	\$5,303,598	5.64%	2 year	6.85%
2000	\$5,285,646	(0.34%)	3 year	4.46%
2001	\$6,058,226	14.62%	4 year	7.00%
2002	\$5,928,369	(2.14%)	5 year	5.17%
2003	\$6,188,647	4.39%	6 year	5.04%
2004	\$6,174,844	(0.22%)	7 year	4.29%
2005	\$6,516,187	5.53%	8 year	4.44%
2006	\$6,836,528	4.92%	9 year	4.49%
2007	\$7,729,361	13.06%	10 year	5.35%

Notes:

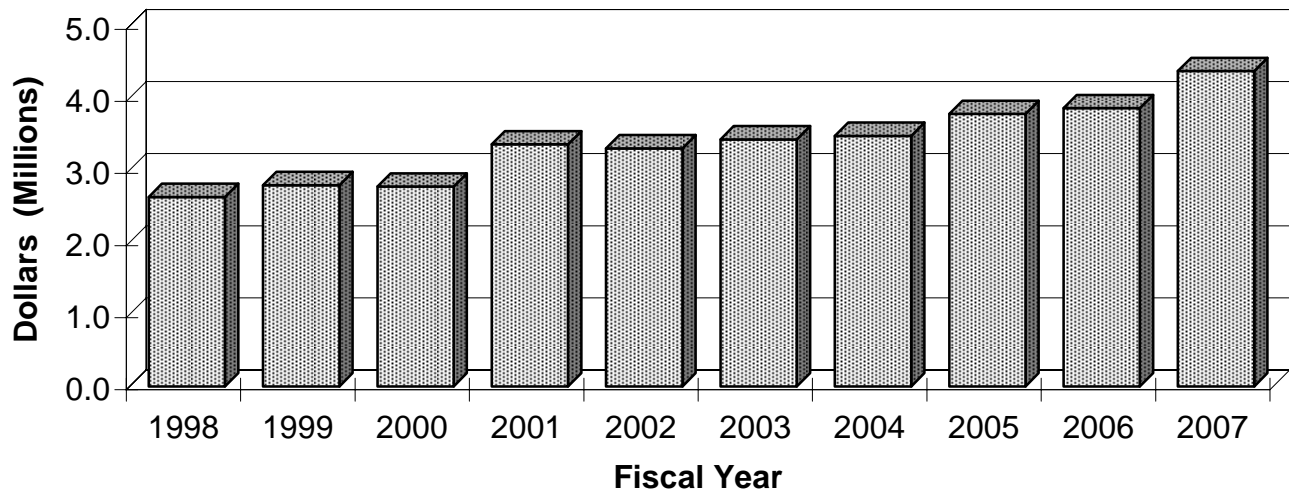
Total Personal Development Expenditures = Total Personal Development in Annual Financial Report plus Recreation Services Subsidy.

Expenditures do NOT include encumbrances.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-4

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-4

Personal Development Expenditures - Parks & Recreation



Fiscal Year History:

Fiscal Year	Expenditure	% Increase Over Previous Year	Average Increase	
1998	\$2,629,442	9.57%	1 year	9.57%
1999	\$2,792,974	6.22%	2 year	7.89%
2000	\$2,772,592	(0.73%)	3 year	5.02%
2001	\$3,359,796	21.18%	4 year	9.06%
2002	\$3,303,209	(1.68%)	5 year	6.91%
2003	\$3,428,616	3.80%	6 year	6.39%
2004	\$3,476,623	1.40%	7 year	5.68%
2005	\$3,782,565	8.80%	8 year	6.07%
2006	\$3,861,456	2.09%	9 year	5.63%
2007	\$4,377,743	13.37%	10 year	6.40%

Notes:

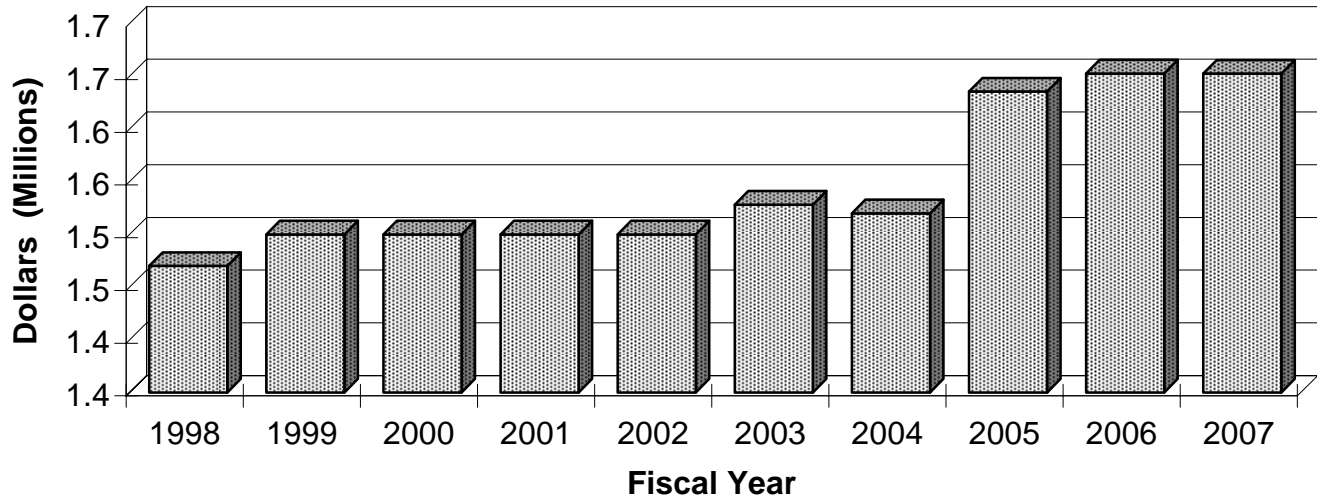
FY 2005 increase was due in part to the one time purchase of capital items (ie flatbed trucks, cargo van and a pick-up truck)

Expenditures do NOT include encumbrances.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-4

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-4

Personal Development Expenditures - Recreation Services Subsidy



Fiscal Year History:

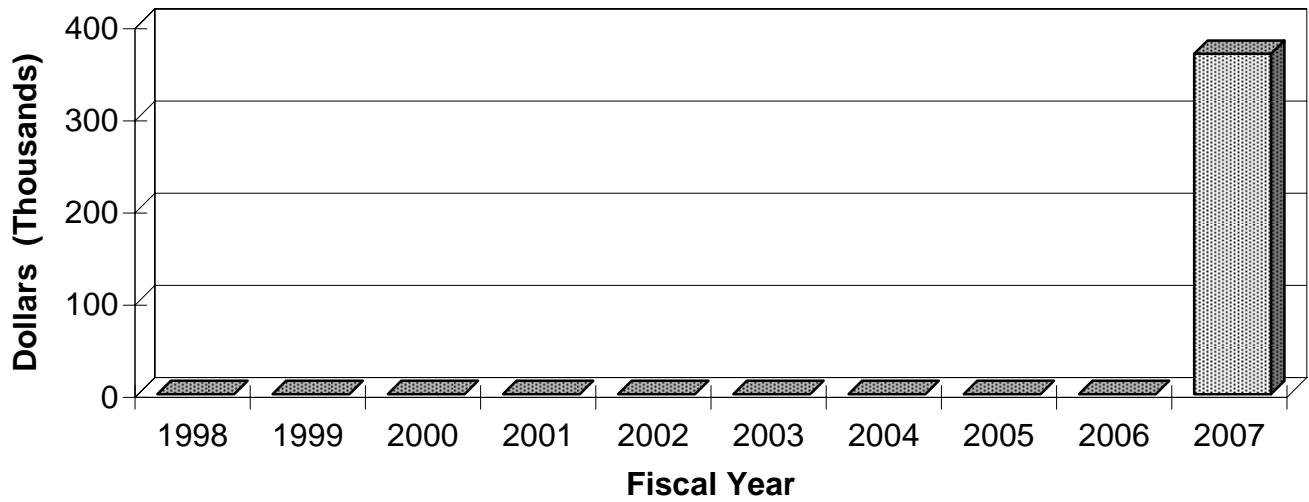
Fiscal Year	Expenditure	% Increase Over Previous Year	Average Increase
1998	\$1,470,000	5.00%	1 year 5.00%
1999	\$1,500,000	2.04%	2 year 3.52%
2000	\$1,500,000	0.00%	3 year 2.35%
2001	\$1,500,000	0.00%	4 year 1.76%
2002	\$1,500,000	0.00%	5 year 1.41%
2003	\$1,528,200	1.88%	6 year 1.49%
2004	\$1,520,000	(0.54%)	7 year 1.20%
2005	\$1,635,510	7.60%	8 year 2.00%
2006	\$1,652,682	1.05%	9 year 1.89%
2007	\$1,652,510	(0.01%)	10 year 1.70%

Expenditures do NOT include encumbrances.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-4

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-4

Personal Development Expenditures - Cultural Affairs



Fiscal Year History:

Fiscal Year	Expenditure	% Increase Over Previous Year	Average Increase	
1998	\$0	0.00%	1 year	0.00%
1999	\$0	0.00%	2 year	0.00%
2000	\$0	0.00%	3 year	0.00%
2001	\$0	0.00%	4 year	0.00%
2002	\$0	0.00%	5 year	0.00%
2003	\$0	0.00%	6 year	0.00%
2004	\$0	0.00%	7 year	0.00%
2005	\$0	0.00%	8 year	0.00%
2006	\$0	0.00%	9 year	0.00%
2007	\$369,288	0.00%	10 year	0.00%

Notes:

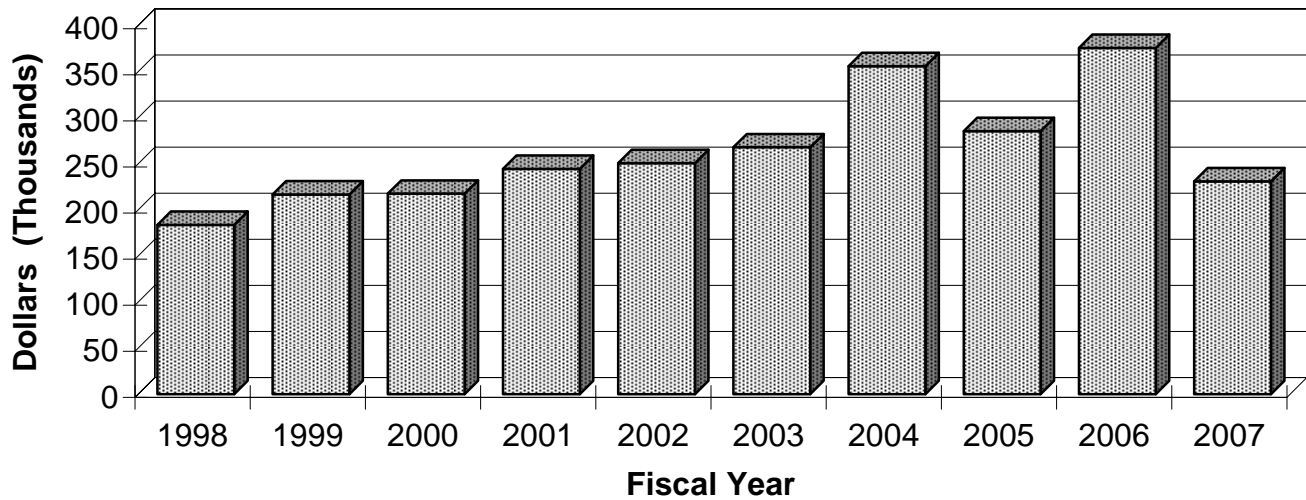
In FY 2007 Cultural Affairs was moved into the General Fund.

Expenditures do NOT include encumbrances.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-4

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-4

Personal Development Expenditures - Community Services



Fiscal Year History:

Fiscal Year	Expenditure	% Increase Over Previous Year	Average Increase
1998	\$183,636	22.87.%	1 year 22.87.%
1999	\$216,746	18.03%	2 year 18.03%
2000	\$217,550	0.37%	3 year 9.20%
2001	\$244,508	12.39%	4 year 10.26%
2002	\$250,771	2.56%	5 year 8.34%
2003	\$267,900	6.83%	6 year 8.04%
2004	\$355,964	32.87%	7 year 12.18%
2005	\$285,525	(19.79%)	8 year 7.61%
2006	\$375,648	31.56%	9 year 10.60%
2007	\$230,939	(38.52%)	10 year 5.15%

Notes:

FY 2004 expenditures increased for the Youth at Risk program due to a large one time grant that was received.

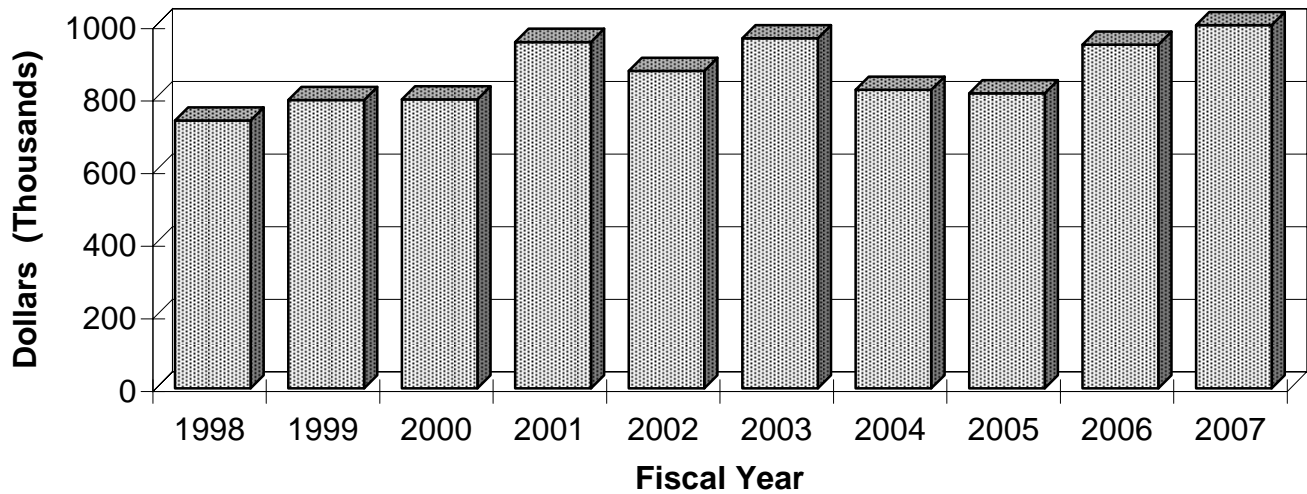
FY 2006 expenditures increased for the Youth at Risk program due to a large one time grant that was received.

Expenditures do NOT include encumbrances.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-4

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-4

Personal Development Expenditures - Social Assistance



Fiscal Year History:

Fiscal Year	Expenditure	% Increase Over Previous Year	Average Increase
1998	\$737,515	5.88%	1 year
1999	\$793,878	7.64%	2 year
2000	\$795,504	0.20%	3 year
2001	\$953,922	19.91%	4 year
2002	\$874,389	(8.34%)	5 year
2003	\$963,931	10.24%	6 year
2004	\$822,257	(14.70%)	7 year
2005	\$812,587	(1.18%)	8 year
2006	\$946,742	16.51%	9 year
2007	\$1,098,881	16.07%	10 year

Notes:

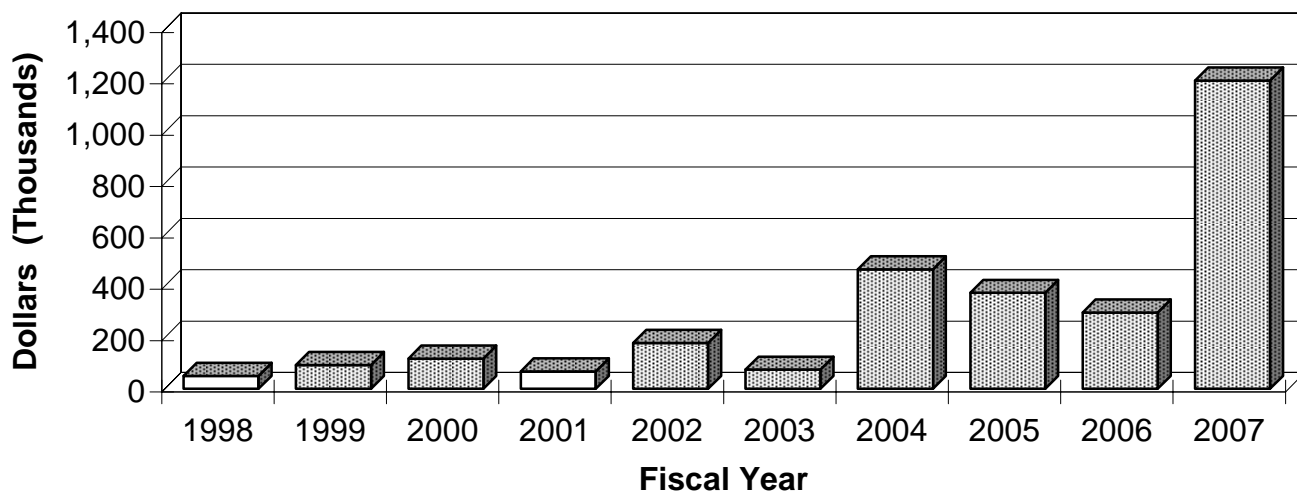
FY 2006 increase is due to carry forward money being used for social assistance contracts that cross fiscal year time frames.

Expenditures do NOT include encumbrances.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-4

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-4

Miscellaneous Non-Programmed Activities Expenditures



Fiscal Year History:

Fiscal Year	Expenditure	% Increase Over Previous Year	Average Increase
1998	\$50,358	(40.96%)	1 year (40.96%)
1999	\$92,466	83.62%	2 year 21.33%
2000	\$117,467	27.04%	3 year 23.23%
2001	\$67,668	(42.39%)	4 year 6.83%
2002	\$179,081	164.65%	5 year 38.39%
2003	\$74,660	(58.31%)	6 year 22.27%
2004	\$465,263	523.18%	7 year 93.83%
2005	\$373,787	(19.66%)	8 year 79.64%
2006	\$296,909	(20.57%)	9 year 68.51%
2007	\$1,200,495	304.33%	10 year 92.09%

Notes:

The dollars expended as reflected on this expenditure item will fluctuate considerably from year to year.

FY 2004 increased substantially due to an agreement made with the Boone County Fire district for services provided to annexed areas. A back payment was made in 2004. FY 2005 includes payment for the agreement.

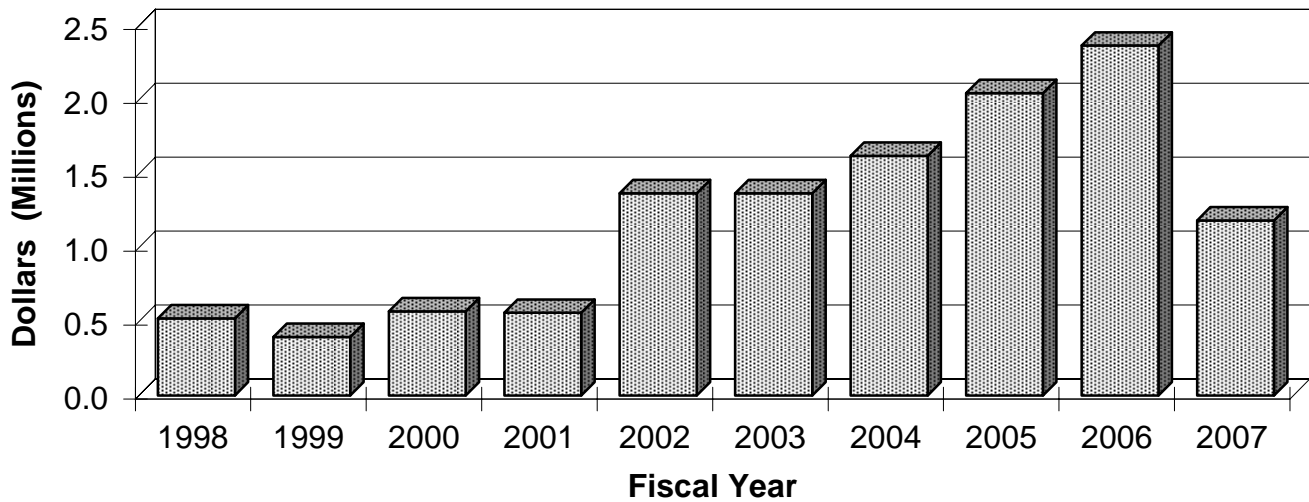
FY 2007 increased substantially due in part to a \$300,000 write off of bad debt, \$150,000 increase in the Boone County Fire district agreement, \$145,000 payment for the Cable Channel intragovernmental charge and the start-up of the City of Columbia's visioning plan.

Expenditures do NOT include encumbrances.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-4

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-4

Miscellaneous Operating Transfers Expenditures



Fiscal Year History:

Fiscal Year	Expenditure	% Increase Over Previous Year	Average Increase
1998	\$522,025	(8.74%)	1 year (8.74%)
1999	\$396,386	(24.07%)	2 year (16.40%)
2000	\$569,476	43.67%	3 year 3.62%
2001	\$560,500	(1.58%)	4 year 2.32%
2002	\$1,369,500	144.34%	5 year 30.72%
2003	\$1,369,015	(0.04%)	6 year 25.60%
2004	\$1,622,570	18.52%	7 year 24.59%
2005	\$2,047,503	26.19%	8 year 24.79%
2006	\$2,368,568	15.68%	9 year 23.77%
2007	\$1,185,713	(49.94%)	10 year 16.40%

Notes:

Operating Transfers consist of: Parking Facilities, Special Business District, Contributions Fund, Cultural Affairs Fund, Capital Projects Fund, COPS - Public Building, Storm Water and Employee Benefit Fund

The significant increase in FY 2000 is mainly due to the increase in the transfer to the Parking Fund.

The significant increase in FY 2002 is mainly due to the transfer to Capital Projects Fund and to (COPS) Certificates of Participation for Public Buildings

The significant increase in FY 2004 is mainly due to the transfer to Capital Projects Fund.

In FY 2007 contributions fund and cultural affairs was moved into the General Fund so no transfers were needed for those two funds.

Expenditures do NOT include encumbrances.

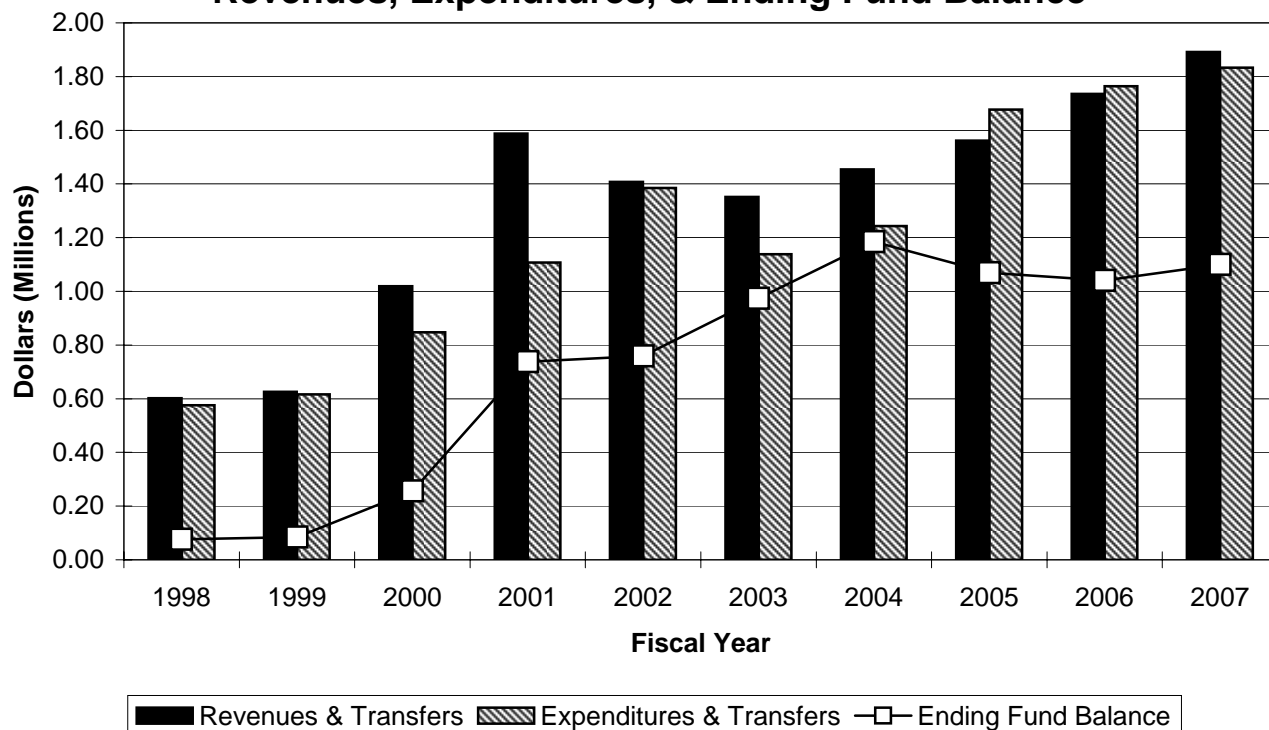
Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit B-4

Source: FY 2002 to present Financial Management Information Supplement: Exhibit B-4

Other Governmental Funds
Divider
FY 1998 - FY 2007

(This Page Intentionally Left Blank)

Convention & Tourism Bureau Revenues, Expenditures, & Ending Fund Balance



Fiscal Year History:

Fiscal Year	Total Revenues And Transfers	Total Expenditures And Transfers	Ending Fund Balance
1998	\$601,475	\$576,069	\$76,213
1999	\$625,193	\$616,780	\$84,626
2000	\$1,019,235	\$847,519	\$256,342
2001	\$1,587,579	\$1,107,096	\$737,425
2002	\$1,407,429	\$1,385,066	\$759,788
2003	\$1,351,492	\$1,138,044	\$973,236
2004	\$1,454,383	\$1,242,914	\$1,184,705
2005	\$1,561,816	\$1,677,167	\$1,069,354
2006	\$1,735,507	\$1,763,877	\$1,040,984
2007	\$1,891,789	\$1,833,008	\$1,099,765

Notes:

FY 1998 was restated by \$600 due to a change in accounting principle.

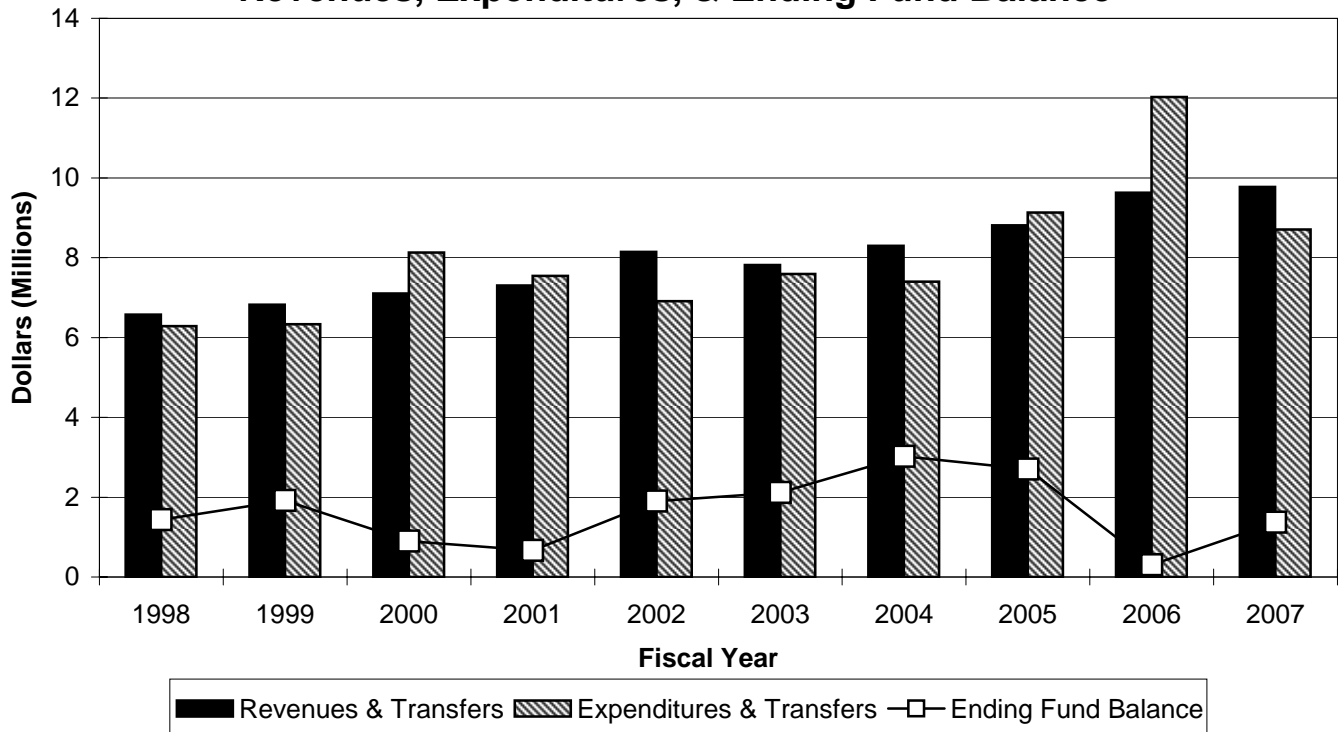
FY 2000 reflects a voter approved 2% hotel tax which increased revenues and expenditures for this fund.

FY 2001 - In a 1986 agreement between Convention and Tourism and the Chamber of Commerce, the Chamber could purchase 1/2 of the land and 1/2 of the Walton building. The Chamber purchased 1/2 of the land in FY 2001.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit C-2

Source: FY 2002 to present Financial Management Information Supplement: Exhibit C-2

Transportation Sales Tax Revenues, Expenditures, & Ending Fund Balance



Fiscal Year History:

Fiscal Year	Total Revenues And Transfers	Total Expenditures And Transfers	Ending Fund Balance
1998	\$6,571,710	\$6,283,850	\$1,431,525
1999	\$6,822,226	\$6,336,081	\$1,917,670
2000	\$7,107,229	\$8,126,921	\$897,978
2001	\$7,306,430	\$7,541,333	\$663,075
2002	\$8,149,382	\$6,912,889	\$1,899,568
2003	\$7,816,970	\$7,597,235	\$2,119,303
2004	\$8,300,466	\$7,401,513	\$3,021,117
2005	\$8,809,510	\$9,131,067	\$2,699,560
2006	\$9,628,220	\$12,024,680	\$303,100
2007	\$9,775,459	\$8,709,000	\$1,369,559

Notes:

Total Revenues & Transfers = Total Revenues, Operating Transfers From Other Funds, and Equity Transfers From Other Funds.

Total Expenditures & Transfers = Total Expenditures, Operating Transfers To Other Funds, and Equity Transfers To Other Funds.

FY 1998 was restated due to a change in accounting principle.

FY 2000 increase is due to an increase in equity transfers to Transit and Airport Projects.

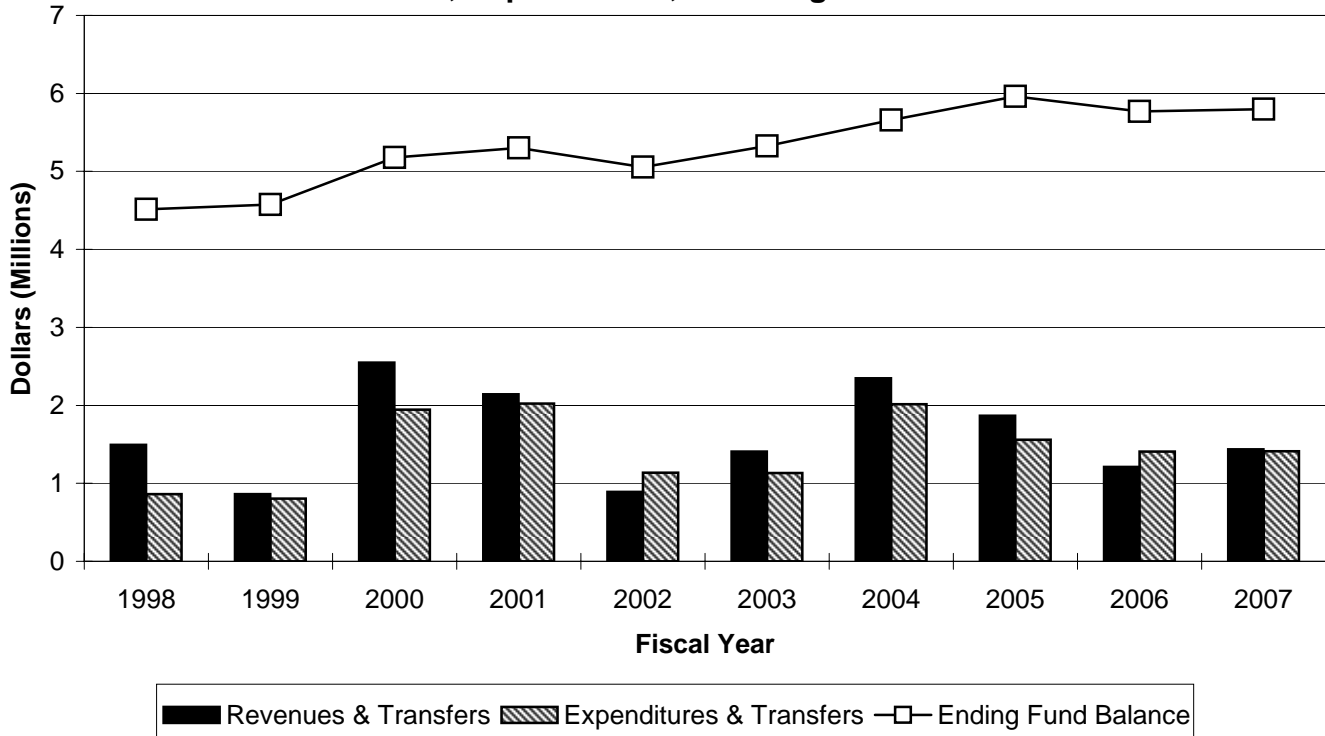
FY 2002 Transfer from other funds for \$539,876.

FY 2006 decrease in fund balance was used on numerous capital projects.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit C-2

Source: FY 2002 to present Financial Management Information Supplement: Exhibit C-2

Community Development Block Grant Revenues, Expenditures, & Ending Fund Balance



Fiscal Year History:

Fiscal Year	Total Revenues And Transfers	Total Expenditures And Transfers	Ending Fund Balance
1998	\$1,493,514	\$861,655	\$4,513,208
1999	\$863,106	\$802,248	\$4,574,066
2000	\$2,547,608	\$1,943,326	\$5,178,348
2001	\$2,143,596	\$2,022,045	\$5,299,899
2002	\$890,803	\$1,137,453	\$5,053,249
2003	\$1,406,605	\$1,133,638	\$5,326,216
2004	\$2,347,464	\$2,015,442	\$5,658,238
2005	\$1,866,347	\$1,560,967	\$5,963,618
2006	\$1,212,255	\$1,406,591	\$5,769,282
2007	\$1,437,522	\$1,410,965	\$5,795,839

Notes:

Total Expenditures And Transfers = Total Expenditures, Operating Transfers to Other Funds, Equity Transfers To Other Funds.

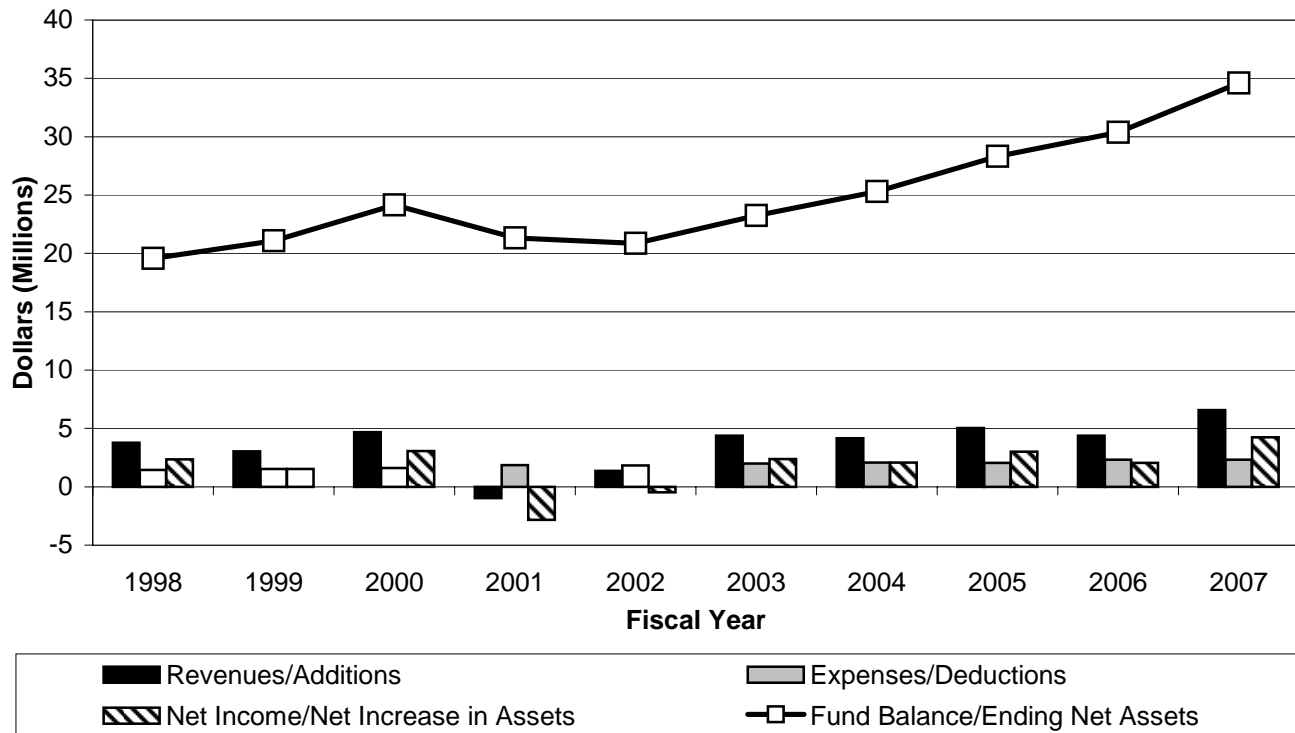
FY 2002 - Block Revenues decreased by \$1,538,259 and the Federal Revenues increased by \$285,611

FY 2004 - Two large projects were partially funded using CDBG funds; the new health building and 6th Street Construction.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit C-2

Source: FY 2002 to present Financial Management Information Supplement: Exhibit C-2

Police Retirement Fund Additions, Deductions, Increases in Plan Assets, and Ending Net Assets



Fiscal Year History:

Fiscal Year	Additions	Deductions	Net Increase In Plan Assets	Net Assets End Of Year
1998	\$3,773,986	\$1,435,195	\$2,338,791	\$19,575,973
1999	\$3,042,546	\$1,528,983	\$1,513,563	\$21,089,536
2000	\$4,668,637	\$1,614,086	\$3,054,551	\$24,144,087
2001	(\$975,978)	\$1,854,380	(\$2,830,358)	\$21,313,729
2002	\$1,362,744	\$1,825,105	(\$462,361)	\$20,851,368
2003	\$4,384,080	\$2,001,710	\$2,382,370	\$23,233,738
2004	\$4,154,755	\$2,077,498	\$2,077,257	\$25,310,995
2005	\$5,043,026	\$2,047,003	\$2,996,023	\$28,307,018
2006	\$4,374,149	\$2,319,358	\$2,054,791	\$30,361,809
2007	\$6,574,324	\$2,324,848	\$4,249,476	\$34,611,285

Notes:

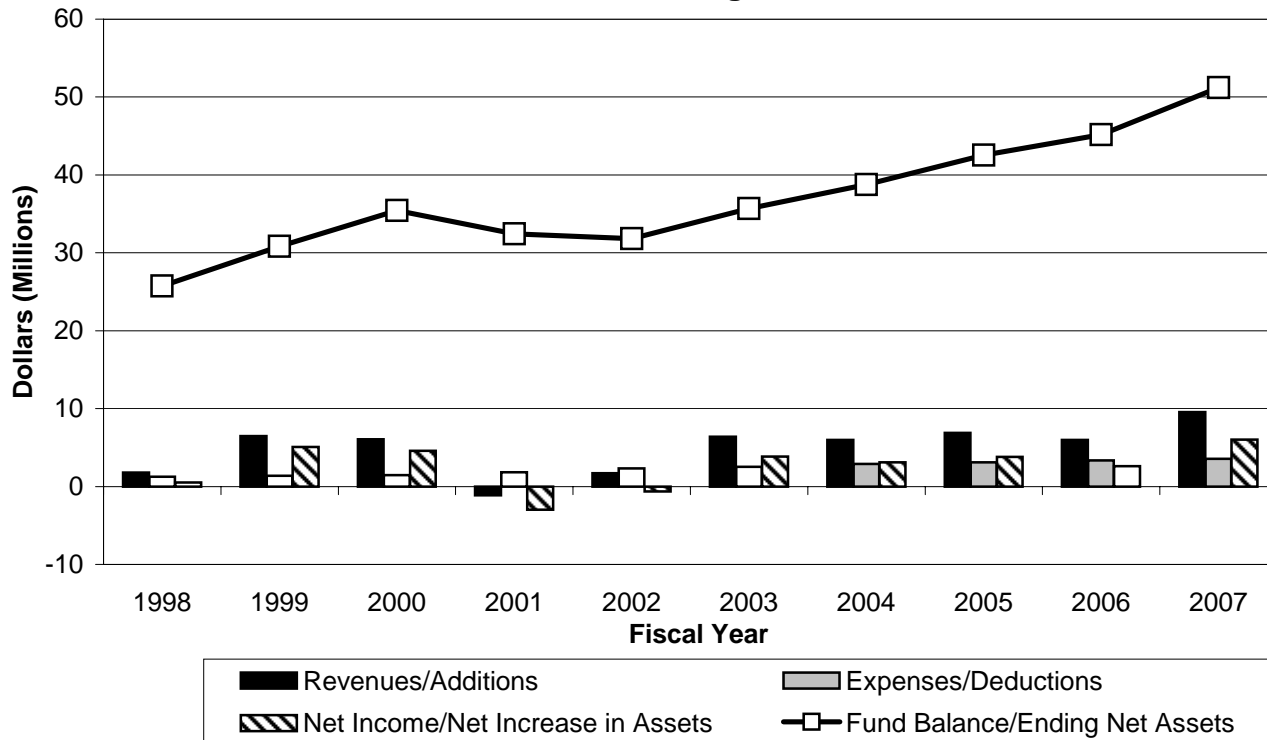
In FY 2001 & FY 2002 a reduction in fair market value was experienced mainly due to market fluctuations.

In FY 2003 an increase was experienced due to a change in market value as a result of a volatile investment market.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit A-6

Source: FY 2002 to present Financial Management Information Supplement: Exhibit A-6

Firefighters' Retirement Fund Additions, Deductions, Increases in Plan Assets, and Ending Net Assets



Fiscal Year History:

Fiscal Year	Additions	Deductions	Net Increase In Plan Assets	Net Assets End Of Year
1998	\$1,784,624	\$1,249,971	\$534,653	\$25,758,161
1999	\$6,456,464	\$1,382,473	\$5,073,991	\$30,832,152
2000	\$6,061,266	\$1,459,523	\$4,601,743	\$35,433,895
2001	(\$1,133,940)	\$1,850,438	(\$2,984,378)	\$32,449,517
2002	\$1,714,654	\$2,344,473	(\$629,819)	\$31,819,698
2003	\$6,375,203	\$2,520,165	\$3,855,038	\$35,674,736
2004	\$5,990,018	\$2,902,957	\$3,087,061	\$38,761,797
2005	\$6,890,500	\$3,097,347	\$3,793,153	\$42,554,950
2006	\$5,971,935	\$3,368,381	\$2,603,554	\$45,158,504
2007	\$9,571,257	\$3,538,509	\$6,032,748	\$51,191,252

Notes:

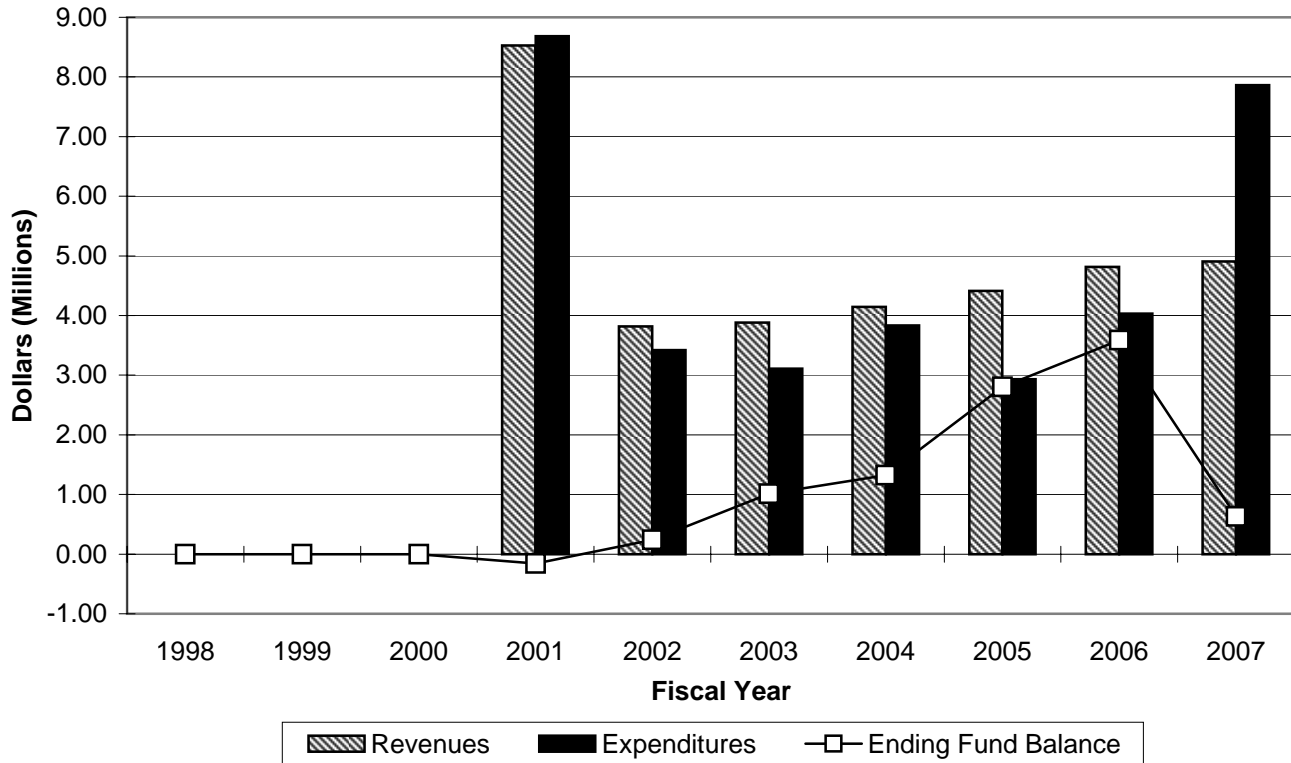
In FY 2001 and FY 2002 a reduction in fair market value was experienced mainly due to market fluctuations.

In FY 2003 an increase was experienced due to a change in market value as a result of a volatile investment market.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit A-6

Source: FY 2002 to present Financial Management Information Supplement: Exhibit A-6

Parks Sales Tax - Revenues, Expenditures & Ending Fund Balance



Fiscal Year History:

Fiscal Year	Total Revenues And Transfers	Total Expenditures And Transfers	Ending Fund Balance
1998	\$0	\$0	\$0
1999	\$0	\$0	\$0
2000	\$0	\$0	\$0
2001	\$8,527,962	\$8,685,091	(\$157,129)
2002	\$3,815,252	\$3,418,250	\$239,873
2003	\$3,881,624	\$3,108,789	\$1,012,708
2004	\$4,144,288	\$3,835,766	\$1,321,230
2005	\$4,412,803	\$2,930,147	\$2,803,886
2006	\$4,816,619	\$4,034,173	\$3,586,332
2007	\$4,907,438	\$7,864,943	\$628,827

Notes:

Total Revenues & Transfers = Total Revenues, Operating Transfers From Other Funds, and Equity Transfers From Other Funds.

Total Expenditures & Transfers = Total Expenditures, Operating Transfers To Other Funds, and Equity Transfers To Other Funds.

Source: Prior to FY 2002 Comprehensive Annual Financial Report: Exhibit C-2

Source: FY 2002 to present Financial Management Information Supplement: Exhibit C-2

Enterprise Funds

Enterprise funds are used to account for the operations that are financed and operated in a manner similar to private business enterprises - where the intent of the government's council is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or where the government's council has decided that periodic determination of net income is appropriate for accountability purposes.



City of Columbia
Columbia, Missouri

Enterprise Funds

Water and Electric Utility Fund - to account for the billing and collection of charges for water and electric service for most city residents. Revenues are used to pay for both operating expenses and capital expenditures to maintain these services.

Sanitary Sewer Utility - to account for the provision of sanitary sewer services to the residents of the city and a limited number of customers outside the city limits. All activities necessary to provide such services are accounted for in this fund.

Regional Airport Fund - to account for all expenses incurred and revenues received by operations at the Columbia Regional Airport.

Public Transportation Fund - to account for all the expenses and revenues resulting from the provision of public transportation services by the Columbia Area Transit System.

Solid Waste Utility Fund - to account for the provision of solid waste collection and operation of the landfill.

Parking Facilities Fund - to account for revenues and expenses resulting from the operation and maintenance of city parking lots, municipal garages and parking meters.

Recreation Services Fund - to account for revenues and expenses for various recreational services provided by the Parks and Recreation Department for which participants are charged fees.

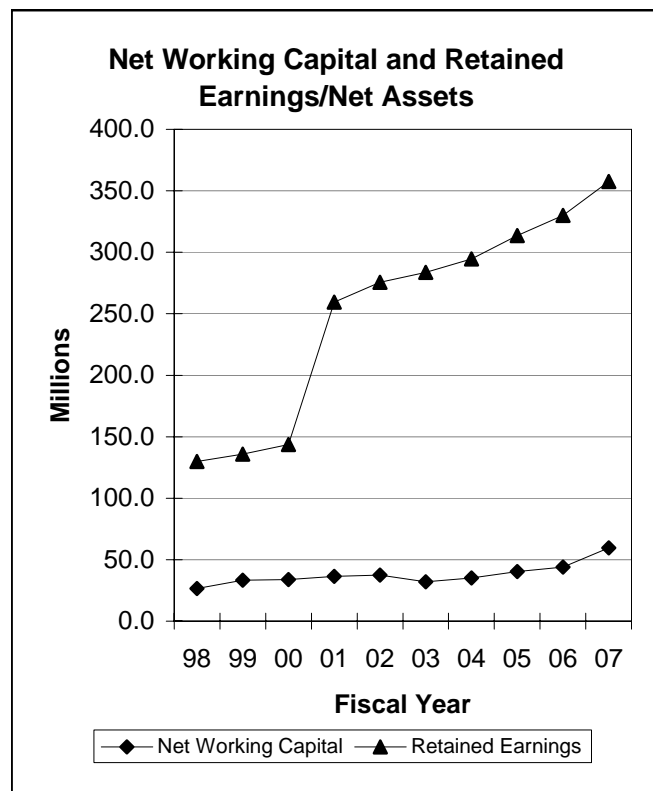
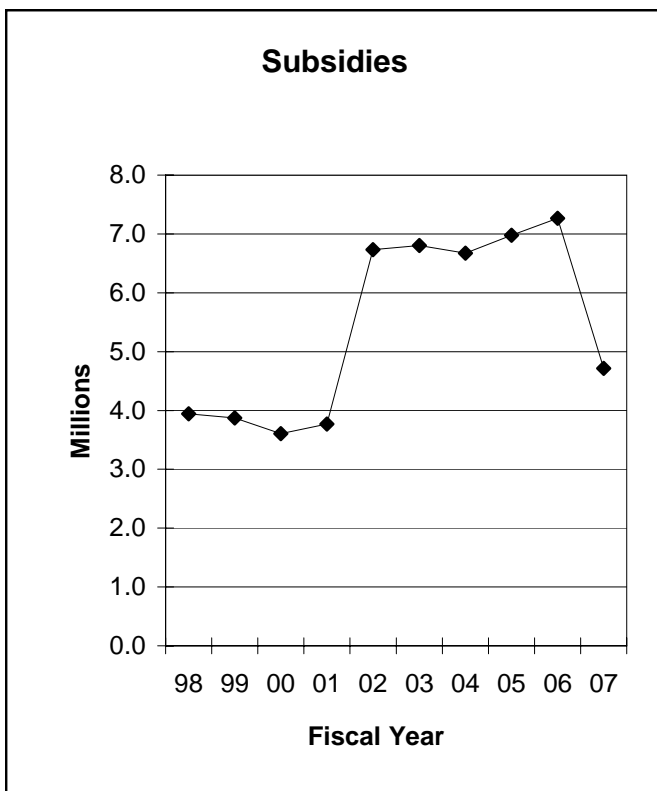
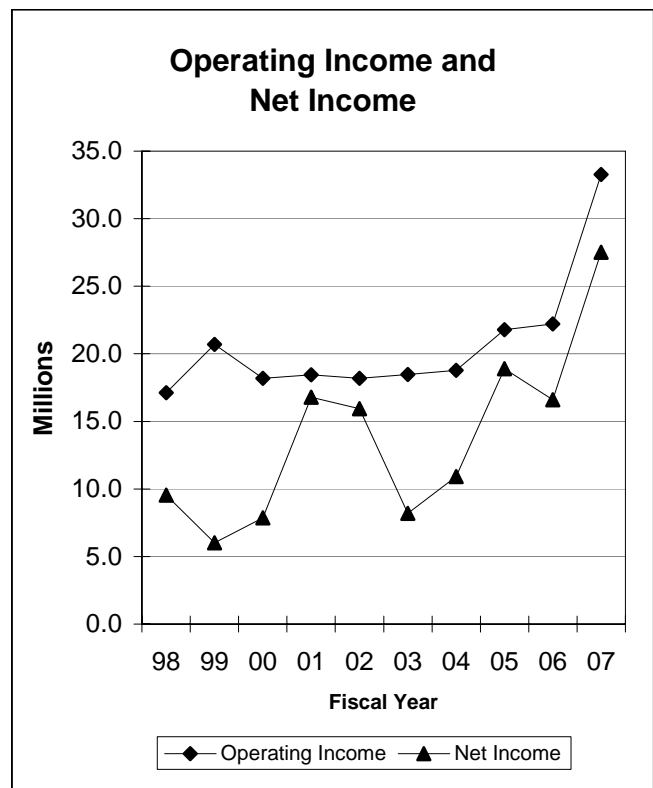
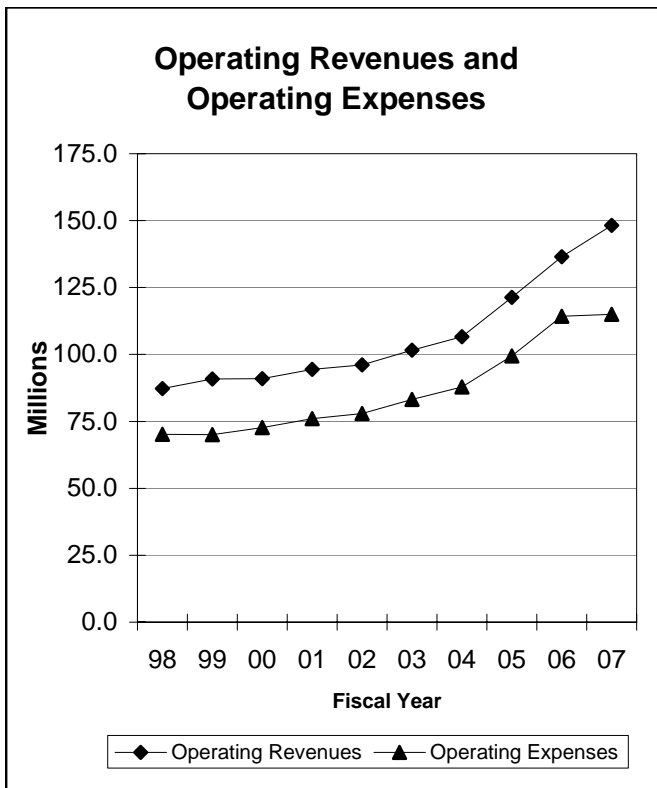
Railroad Fund - to account for revenues and expenses resulting from the operation of a railroad branch line which runs from a Norfolk and Southern main line in Centralia, Missouri to the City of Columbia.

Storm Water Utility Fund - to account for storm water funding, implementation of storm water management projects, and provide maintenance to existing drainage facilities.



*City of Columbia
Columbia, Missouri*

All Enterprise Funds



**All Enterprise Funds
Revenue and Expense Summary**

	1998	1999	2000	2001
Operating Revenues	87,289,662	90,809,401	90,927,896	94,412,321
Operating Expenses	70,164,531	70,102,826	72,732,941	75,972,411
Operating Income (Loss)	17,125,131	20,706,575	18,194,955	18,439,910
P.I.L.O.T.	(6,346,239)	(6,456,024)	(6,757,584)	(7,044,918)
Depreciation	(10,162,813)	(11,743,786)	(11,027,350)	(11,798,354)
Non-Operating Revenues	7,024,106	2,317,572	6,540,667	10,586,255
Non-Operating Expenses	(4,616,136)	(5,034,542)	(5,259,599)	(6,175,617)
Net Transfers	4,122,785	3,868,692	3,726,000	3,889,771
Capital Contributions	0	0	0	6,254,799
Extraordinary Items	0	0	0	0
Amortization of Contributions	2,395,513	2,366,466	2,440,581	2,637,056
Net Income (Loss) Transferred To Retained Earnings	9,542,347	6,024,953	7,857,670	16,788,902
Net Working Capital	26,453,132	33,207,175	33,921,510	36,450,776
Debt Outstanding	94,495,610	94,806,573	92,607,044	91,191,052
Yearly Debt Service	12,133,944	8,165,984	8,417,399	8,738,157
Subsidies	3,944,405	3,874,405	3,604,000	3,767,771
Change in Accounting Principle	93,702	(78,582)	0	99,126,400
Retained Earnings/Net Assets End of Period *	129,879,406	135,828,019	143,659,639	259,542,441

*** Notes:**

FY 1998 - equity transfer of \$206,300 from Sewer Utility Fund to Storm Water Utility Fund and Capital Projects.

FY 1999 - equity transfer of \$82,390 from Sewer Utility Fund, Recreation Services Fund, and Storm Water Utility Fund to Capital Projects.

2002	2003	2004	2005	2006	2007
96,150,048	101,630,044	106,644,102	121,276,245	136,526,320	148,268,317
77,958,294	83,150,189	87,876,208	99,501,566	114,320,647	115,008,603
18,191,754	18,479,855	18,767,894	21,774,679	22,205,673	33,259,714
(7,180,013)	(7,554,050)	(7,970,369)	(8,694,081)	(9,284,728)	(10,309,306)
(12,182,670)	(12,979,019)	(13,650,631)	(14,452,358)	(15,135,755)	(15,200,400)
9,230,086	3,952,297	5,886,242	9,744,392	7,952,189	12,149,188
(5,487,074)	(5,485,508)	(5,700,857)	(5,769,650)	(5,912,875)	(7,361,022)
6,839,273	7,076,402	6,984,415	7,082,473	6,230,988	5,343,838
6,527,174	4,703,521	6,600,749	9,203,715	10,546,398	9,643,693
0	0	0	0	0	0
0	0	0	0	0	0
15,938,530	8,193,498	10,917,443	18,889,170	16,601,890	27,525,705
37,360,110	32,125,910	35,224,483	40,411,857	43,970,229	59,685,754
122,901,771	113,381,351	123,912,962	123,561,731	167,062,022	159,439,512
19,371,579	27,929,434	12,652,480	38,344,580	19,751,881	12,574,608
6,731,143	6,805,695	6,672,272	6,980,036	7,268,302	4,712,510
0	0	0	0	0	0
275,480,971	283,674,469	294,591,912	313,481,082	330,082,972	357,608,677

FY 2000 - equity transfer of \$20,000 from Sewer Utility Fund to Storm Water Utility Fund.

FY 2001 - equity transfer of \$32,500 from Sewer Utility Fund - \$31,000 to Storm Water Utility Fund and \$1,500 to Sewer Utility Fund.

FY 2001 - GASB 34 included contributions in Net Assets and the City adjusted its capitalization threshold.

Sources for the Enterprise Section:

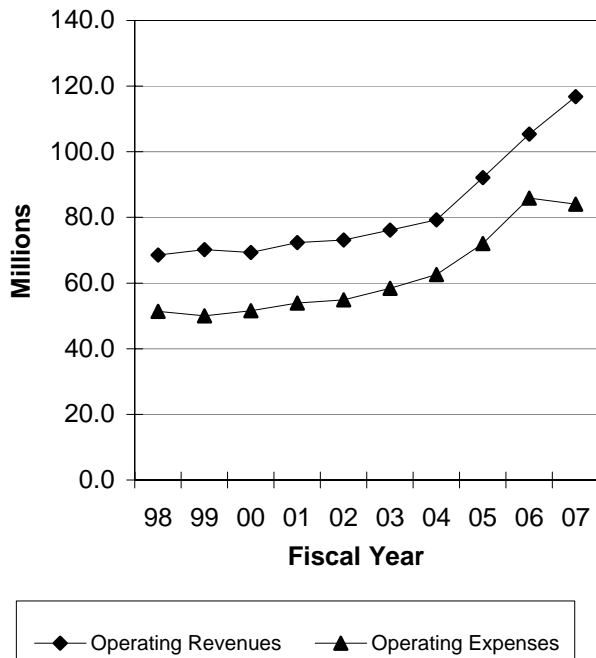
Source: Prior to FY 2002: CAFR Exhibits F-1 and F-2

Source: FY 2002 to present Financial Management Information Supplement: The entire F Exhibit

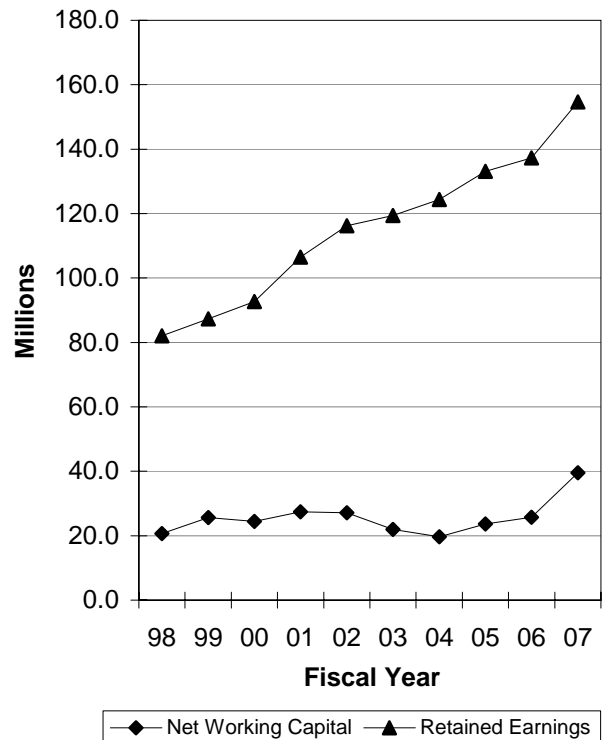
(This Page Intentionally Left Blank)

Water and Electric Utility Fund

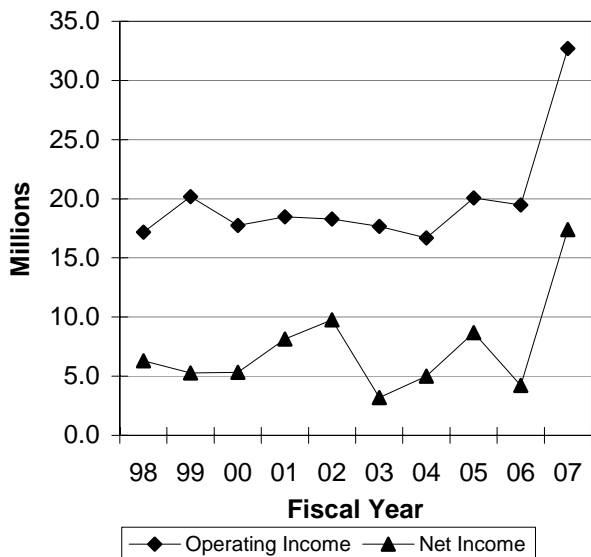
Operating Revenues and Operating Expenses



Net Working Capital and Retained Earnings/Net Assets



Operating Income and Net Income



Water and Electric Utility Fund Summary
Enterprise Fund
Revenues and Expenses

	1998	1999	2000	2001
Operating Revenues	68,573,930	70,166,637	69,271,332	72,367,292
Operating Expenses	51,395,707	49,990,146	51,540,778	53,888,913
Operating Income	17,178,223	20,176,491	17,730,554	18,478,379
P.I.L.O.T.	(6,346,239)	(6,456,024)	(6,757,584)	(7,044,918)
Depreciation	(5,521,155)	(5,754,043)	(5,795,728)	(6,186,871)
Non-Operating Revenues	4,115,268	709,668	3,583,486	5,742,376
Non-Operating Expenses	(3,061,320)	(3,361,129)	(3,384,878)	(3,131,942)
Net Transfers	(50,000)	(50,000)	(50,000)	(50,000)
Capital Contributions	0	0	0	344,683
Extraordinary Items	0	0	0	0
Net Income (Loss) Transferred To Retained Earnings	6,314,777	5,264,963	5,325,850	8,151,707
Net Working Capital	20,654,048	25,672,212	24,466,204	27,463,445
Debt Outstanding	68,530,000	65,960,000	63,205,000	60,310,000
Yearly Debt Service *	9,857,356	5,888,315	5,942,761	5,853,637
Change in Accounting Principle	(78,582)	(78,582)	0	5,638,502
Retained Earnings/Net Assets End of Period **	82,078,465	87,343,428	92,669,278	106,459,487

Notes:

* Comprised of Revenue Bond Debt Service and Special Obligation Bonds.

FY 2003 - The large increase includes refunding of 1985 Series B - Water and Electric Bonds.

** FY 2001 - GASB 34 included contributions in Net Assets and the City adjusted its capitalization threshold.

FY 2005 large increase includes refunding of the 1992 Series A and a portion of the 1998 Series A Water and Electric Bonds.

2002	2003	2004	2005	2006	2007
73,119,302	76,094,540	79,237,016	92,127,894	105,384,237	116,758,098
54,840,910	58,444,470	62,559,631	72,052,155	85,904,487	84,055,177
18,278,392	17,650,070	16,677,385	20,075,739	19,479,750	32,702,921
(7,180,013)	(7,554,050)	(7,970,369)	(8,694,081)	(9,284,728)	(10,309,306)
(6,314,210)	(6,703,032)	(7,069,962)	(7,631,416)	(8,113,052)	(8,680,523)
5,181,559	1,544,489	3,153,823	7,174,155	3,485,131	7,461,624
(3,134,933)	(3,232,258)	(3,378,469)	(3,572,252)	(3,554,265)	(5,296,521)
(32,964)	6,274	(13,684)	(1,159,521)	(190,179)	(109,700)
2,976,699	1,466,800	3,592,303	2,496,160	2,394,574	1,629,383
0	0	0	0	0	0
9,774,530	3,178,293	4,991,027	8,688,784	4,217,231	17,397,878
27,081,207	21,909,467	19,692,076	23,684,415	25,717,353	39,523,814
73,765,000	63,805,000	77,215,000	80,600,000	118,560,000	114,965,000
5,366,103	22,088,287	6,677,680	31,955,020	3,883,873	8,034,387
0	0	0	0	0	0
116,234,017	119,412,310	124,403,337	133,092,121	137,309,352	154,707,230

**Water and Electric Utility Fund
Enterprise Fund**

	1998	1999	2000	2001
OPERATING REVENUES:				
Water:				
Water Sales	8,269,597	9,346,986	9,677,064	9,560,453
Intragovernmental Sales	0	0	0	0
Sales to Public Authorities	0	0	0	0
Miscellaneous	351,809	369,327	329,383	335,771
Electric:				
Residential Sales	21,857,931	21,754,481	21,254,855	23,442,171
Commercial & Industrial	31,493,859	31,783,719	30,771,192	31,298,480
Intragovernmental Sales	603,150	564,832	560,888	568,742
Street Light & Traffic Signs	590,684	565,322	576,157	593,282
Sales to Public Authorities	5,008,500	5,264,554	5,613,538	6,201,833
Miscellaneous	398,400	517,416	488,255	366,560
Total Operating Revenues	68,573,930	70,166,637	69,271,332	72,367,292
OPERATING EXPENSES:				
Personal Services	8,955,972	9,424,229	9,647,689	9,917,231
Materials, Supplies and Power	36,848,903	35,062,694	35,388,108	37,768,469
Travel and Training	40,134	38,244	54,299	58,257
Intragovernmental	2,081,288	2,136,053	2,227,270	2,266,764
Utilities, Services and Miscellaneous	3,469,410	3,328,926	4,223,412	3,878,192
Total Operating Expenses	51,395,707	49,990,146	51,540,778	53,888,913
OPERATING INCOME	17,178,223	20,176,491	17,730,554	18,478,379
P.I.L.O.T.	(6,346,239)	(6,456,024)	(6,757,584)	(7,044,918)
DEPRECIATION	(5,521,155)	(5,754,043)	(5,795,728)	(6,186,871)
OPERATING INCOME (LOSS)	5,310,829	7,966,424	5,177,242	5,246,590
NON-OPERATING REVENUES:				
Revenue From Other Gov. Units	6,885	0	0	21,676
Investment Revenue	3,670,398	70,147	2,979,063	4,925,090
Gain on Sale of Fixed Assets	0	0	0	0
Miscellaneous Revenue	437,985	639,521	604,423	795,610
Total Non-Operating Revenues	4,115,268	709,668	3,583,486	5,742,376
NON-OPERATING EXPENSES:				
Loss on Sale/Disposal of Fixed Assets	(2,835)	(3,015)	(63,408)	(72,928)
Interest Expense	(2,847,092)	(3,175,037)	(3,161,483)	(2,898,191)
Miscellaneous Expense	(211,393)	(183,077)	(159,987)	(160,823)
Total Non-Operating Expenses	(3,061,320)	(3,361,129)	(3,384,878)	(3,131,942)
Total Non-Operating Rev.(Expenses)	1,053,948	(2,651,461)	198,608	2,610,434
NET TRANSFERS	(50,000)	(50,000)	(50,000)	(50,000)
INCOME (LOSS) BEFORE EXTRA-ORDINARY ITEM & CAPITAL CONT	6,314,777	5,264,963	5,325,850	7,807,024
Capital Contributions*	0	0	0	344,683
Extraordinary Item	0	0	0	0
NET INCOME (LOSS) TRANSFERRED TO RETAINED EARNINGS	6,314,777	5,264,963	5,325,850	8,151,707

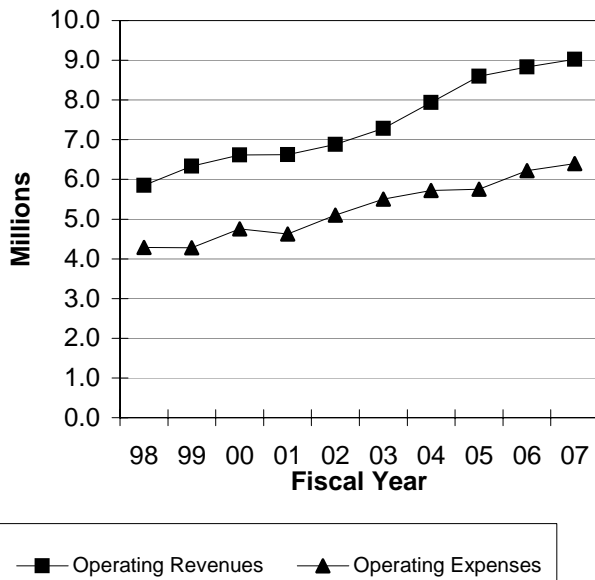
*Beginning in FY 2001 - GASB 33 requires contributions to be shown as revenues on the income statement which affects retained earnings

2002	2003	2004	2005	2006	2007
9,897,297	10,591,576	10,633,049	12,785,530	13,538,887	14,702,872
0	0	0	0	0	0
0	0	0	0	0	0
382,914	565,699	717,700	957,131	1,255,478	1,305,106
23,356,323	23,952,445	24,503,495	28,895,759	32,243,033	36,318,652
31,588,716	32,607,636	34,774,555	38,976,205	43,871,402	48,331,135
587,509	618,337	639,651	701,492	734,083	749,772
620,382	636,074	601,715	997,263	1,015,457	1,087,399
5,622,566	5,989,184	6,289,545	7,026,359	8,640,177	10,219,509
1,063,595	1,133,589	1,077,306	1,788,155	4,085,720	4,043,653
73,119,302	76,094,540	79,237,016	92,127,894	105,384,237	116,758,098
10,378,718	10,405,135	10,730,455	11,554,038	12,341,605	13,550,405
37,561,622	40,531,101	44,445,537	53,221,001	64,890,204	60,429,797
52,540	69,897	90,484	102,500	145,324	158,173
2,318,502	2,357,808	2,221,951	2,310,173	2,588,286	2,939,461
4,529,528	5,080,529	5,071,204	4,864,443	5,939,068	6,977,341
54,840,910	58,444,470	62,559,631	72,052,155	85,904,487	84,055,177
18,278,392	17,650,070	16,677,385	20,075,739	19,479,750	32,702,921
(7,180,013)	(7,554,050)	(7,970,369)	(8,694,081)	(9,284,728)	(10,309,306)
(6,314,210)	(6,703,032)	(7,069,962)	(7,631,416)	(8,113,052)	(8,680,523)
4,784,169	3,392,988	1,637,054	3,750,242	2,081,970	13,713,092
0	0	62,100	0	0	0
3,873,089	896,385	1,144,726	1,488,102	2,059,054	3,912,379
0	0	0	0	0	0
1,308,470	648,104	1,946,997	5,686,053	1,426,077	3,549,245
5,181,559	1,544,489	3,153,823	7,174,155	3,485,131	7,461,624
(31,100)	(46,697)	(11,978)	(3,303)	(27,649)	(15,240)
(2,939,376)	(3,092,650)	(3,261,533)	(3,504,906)	(3,457,288)	(5,189,803)
(164,457)	(92,911)	(104,958)	(64,043)	(69,328)	(91,478)
(3,134,933)	(3,232,258)	(3,378,469)	(3,572,252)	(3,554,265)	(5,296,521)
2,046,626	(1,687,769)	(224,646)	3,601,903	(69,134)	2,165,103
(32,964)	6,274	(13,684)	(1,159,521)	(190,179)	(109,700)
6,797,831	1,711,493	1,398,724	6,192,624	1,822,657	15,768,495
2,976,699	1,466,800	3,592,303	2,496,160	2,394,574	1,629,383
0	0	0	0	0	0
9,774,530	3,178,293	4,991,027	8,688,784	4,217,231	17,397,878

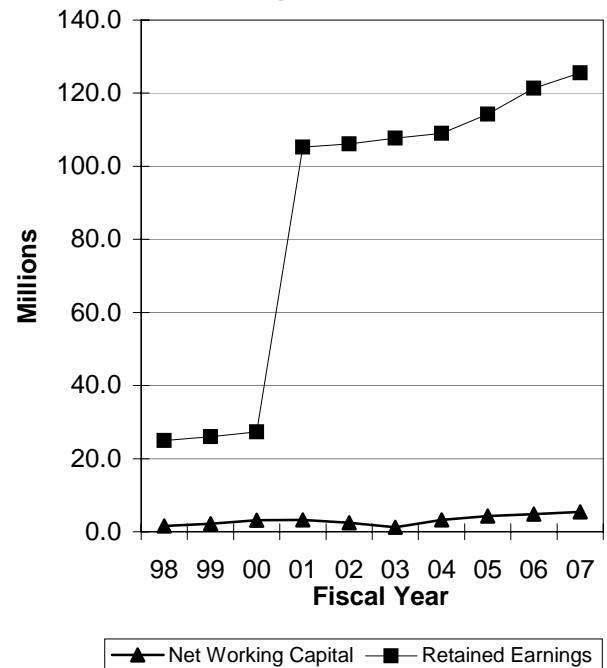
(This Page Intentionally Left Blank)

Sanitary Sewer Utility Fund

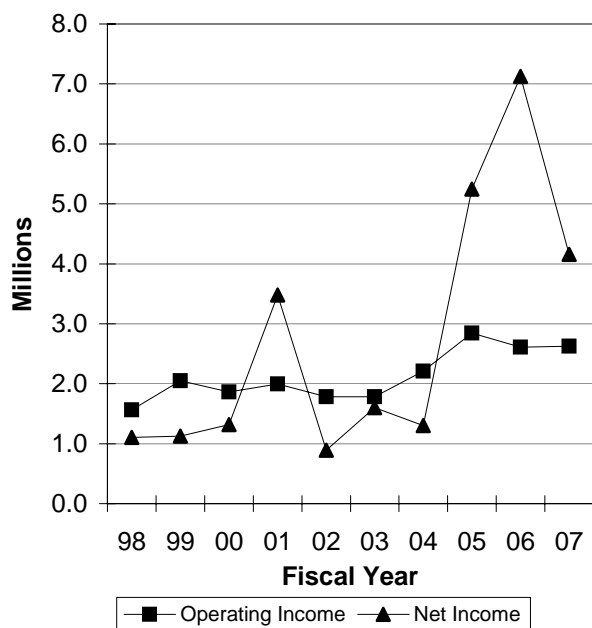
Operating Revenues and Operating Expenses



Net Working Capital and Retained Earnings/Net Assets



Operating Income and Net Income



**Sanitary Sewer Utility Fund
Enterprise Fund
Revenue and Expense Summary**

	1998	1999	2000	2001
Operating Revenues	5,847,430	6,330,643	6,615,999	6,625,021
Operating Expenses	4,284,596	4,279,077	4,753,332	4,626,936
Operating Income	1,562,834	2,051,566	1,862,667	1,998,085
Depreciation	(2,138,444)	(2,132,812)	(2,188,543)	(2,223,419)
Non-Operating Revenues	869,625	422,179	967,506	1,445,387
Non-Operating Expenses	(727,581)	(770,420)	(929,996)	(1,049,811)
Net Transfers	0	0	0	0
Capital Contributions	0	0	0	1,660,780
Extraordinary Item	0	0	0	0
Amortization of Contributions	1,536,740	1,557,844	1,604,232	1,649,584
Net Income (Loss) Transferred To Retained Earnings	1,103,174	1,128,357	1,315,866	3,480,606
Net Working Capital	1,538,184	2,228,194	3,172,510	3,271,324
Debt Outstanding	11,370,000	14,780,000	15,860,000	17,735,000
Yearly Debt Service *	1,007,204	1,011,225	1,236,903	1,546,950
Change in Accounting Principle	54,211	0	0	74,440,109
Retained Earnings/Net Assets End of Period **	24,947,761	26,027,218	27,323,084	105,211,299

Notes:

* Comprised of Revenue Bond and Special Obligation Bonds.

2002	2003	2004	2005	2006	2007
6,882,697	7,286,584	7,933,458	8,595,695	8,831,731	9,023,901
5,098,788	5,501,961	5,721,756	5,750,876	6,221,458	6,395,635
1,783,909	1,784,623	2,211,702	2,844,819	2,610,273	2,628,266
(2,373,974)	(2,421,963)	(2,399,346)	(2,472,558)	(2,580,915)	(2,696,801)
1,137,629	753,622	859,076	807,775	1,349,378	1,564,693
(1,204,850)	(1,053,614)	(1,048,209)	(1,003,241)	(1,322,018)	(1,285,682)
(27,400)	(22,969)	2,500	(91,728)	(51,552)	(32,633)
1,577,820	2,561,259	1,674,440	5,163,026	7,121,802	3,979,760
0	0	0	0	0	0
0	0	0	0	0	0
893,134	1,600,958	1,300,163	5,248,093	7,126,968	4,157,603
2,417,872	1,244,349	3,247,541	4,266,785	4,814,223	5,408,895
21,415,000	24,210,000	23,820,000	22,575,000	29,675,000	29,000,000
10,511,146	1,620,719	1,897,281	2,161,651	2,440,114	2,759,544
0	0	0	0	0	0
106,104,433	107,705,391	109,005,554	114,253,647	121,380,615	125,538,218

** FY 1998 - Equity Transfer of \$206,300 to Storm Water Utility Fund and Capital Projects.

FY 1999 - Equity Transfer of \$48,900 to Capital Projects Fund.

FY 2000 - Equity Transfer to the Storm Water Utility Fund of \$20,000.

FY 2001 - Equity Transfer to the Storm Water Utility Fund of \$31,000 and a Sewer to Sewer transfer for \$1,500.

FY 2001 - GASB 34 included contributions in Net Assets and the City adjusted its capitalization threshold.

FY 2002 includes a refunding of 1992 Sewer Revenue Bonds in the principal amount of \$8,475,000.

**Sanitary Sewer Utility Fund
Enterprise Fund**

	1998	1999	2000	2001
OPERATING REVENUES:				
Sewer Charges	5,847,430	6,330,643	6,615,999	6,625,021
OPERATING EXPENSES:				
Personal Services	2,224,672	2,317,208	2,386,284	2,489,867
Materials and Supplies	458,964	497,659	565,836	583,173
Travel and Training	5,540	6,782	6,806	7,076
Intragovernmental	614,075	610,363	587,084	750,168
Utilities, Services and Miscellaneous	981,345	847,065	1,207,322	796,652
Total Operating Expenses	4,284,596	4,279,077	4,753,332	4,626,936
OPERATING INCOME	1,562,834	2,051,566	1,862,667	1,998,085
DEPRECIATION	(2,138,444)	(2,132,812)	(2,188,543)	(2,223,419)
OPERATING INCOME (LOSS)	(575,610)	(81,246)	(325,876)	(225,334)
NON-OPERATING REVENUES:				
Investment Revenue	775,151	164,545	882,379	1,253,798
Miscellaneous Revenue	94,474	257,634	79,144	191,589
Revenue from other govt. units	0	0	5,983	0
Non-Operating Revenues	869,625	422,179	967,506	1,445,387
NON-OPERATING EXPENSES:				
Loss on Sale/Disposal of Fixed Assets	(1,900)	(5,802)	(9,926)	(8,381)
Interest Expense	(707,207)	(746,511)	(903,791)	(1,003,502)
Miscellaneous Expense	(18,474)	(18,107)	(16,279)	(37,928)
Non-Operating Expenses	(727,581)	(770,420)	(929,996)	(1,049,811)
Total Non-Operating Rev. (Expenses)	142,044	(348,241)	37,510	395,576
NET TRANSFERS	0	0	0	0
INCOME (LOSS) BEFORE EXTRA-ORDINARY ITEM & CAPITAL CONT	(433,566)	(429,487)	(288,366)	170,242
Capital Contributions*	0	0	0	1,660,780
Extraordinary Item	0	0	0	0
Amortization of Contributions	1,536,740	1,557,844	1,604,232	1,649,584
NET INCOME (LOSS) TRANSFERRED TO RETAINED EARNINGS	1,103,174	1,128,357	1,315,866	3,480,606

*Beginning in FY 2001 - GASB 33 requires contributions to be shown as revenues on the income statement which affects retained earnings.

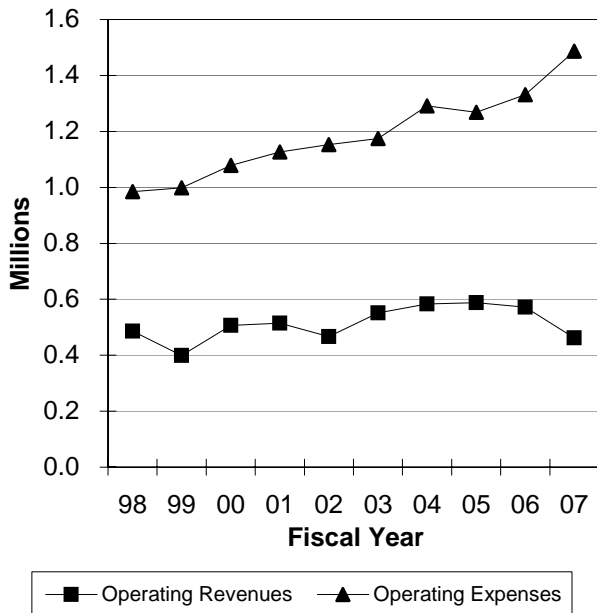
FY 2005 - Capital contributions are donated sewer lines from developments of private subdivisions.

2002	2003	2004	2005	2006	2007
6,882,697	7,286,584	7,933,458	8,595,695	8,831,731	9,023,901
2,690,716	2,775,688	2,864,110	2,911,573	3,088,911	3,128,554
633,410	602,289	569,380	645,281	623,616	749,772
5,643	5,257	4,789	5,901	6,566	6,450
818,649	871,019	852,389	837,057	891,821	922,872
950,370	1,247,708	1,431,088	1,351,064	1,610,544	1,587,987
5,098,788	5,501,961	5,721,756	5,750,876	6,221,458	6,395,635
1,783,909	1,784,623	2,211,702	2,844,819	2,610,273	2,628,266
(2,373,974)	(2,421,963)	(2,399,346)	(2,472,558)	(2,580,915)	(2,696,801)
(590,065)	(637,340)	(187,644)	372,261	29,358	(68,535)
1,074,747	637,088	775,540	783,223	1,083,624	1,289,960
62,882	7,682	83,338	24,552	265,754	274,733
0	108,852	198	0	0	0
1,137,629	753,622	859,076	807,775	1,349,378	1,564,693
(23,294)	(4,600)	(132,580)	(1,500)	(87,124)	(13,319)
(1,118,206)	(980,659)	(835,927)	(911,328)	(1,143,528)	(1,173,189)
(63,350)	(68,355)	(79,702)	(90,413)	(91,366)	(99,174)
(1,204,850)	(1,053,614)	(1,048,209)	(1,003,241)	(1,322,018)	(1,285,682)
(67,221)	(299,992)	(189,133)	(195,466)	27,360	279,011
(27,400)	(22,969)	2,500	(91,728)	(51,552)	(32,633)
(684,686)	(960,301)	(374,277)	85,067	5,166	177,843
1,577,820	2,561,259	1,674,440	5,163,026	7,121,802	3,979,760
0	0	0	0	0	0
0	0	0	0	0	0
893,134	1,600,958	1,300,163	5,248,093	7,126,968	4,157,603

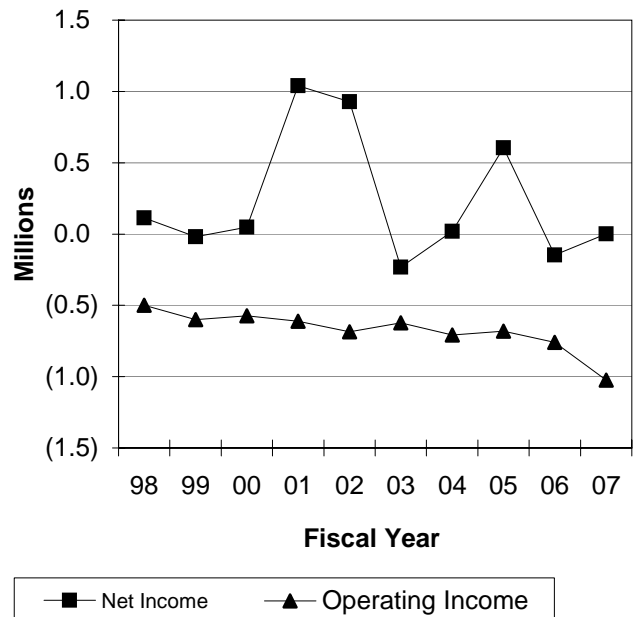
(This Page Intentionally Left Blank)

Regional Airport Fund

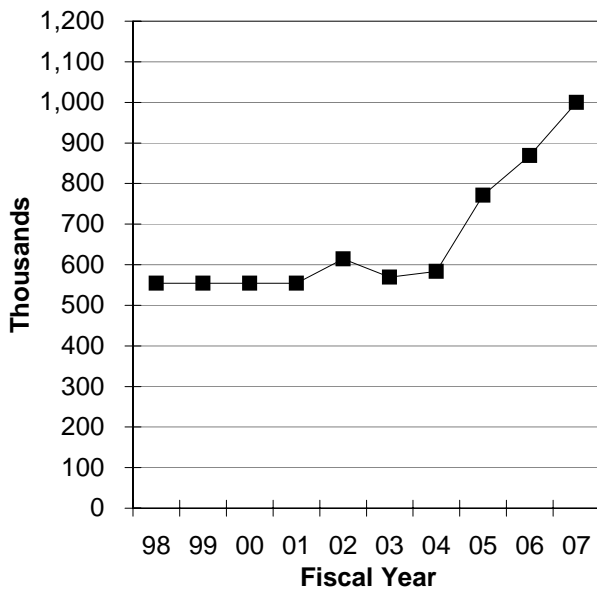
**Operating Revenues and
Operating Expenses**



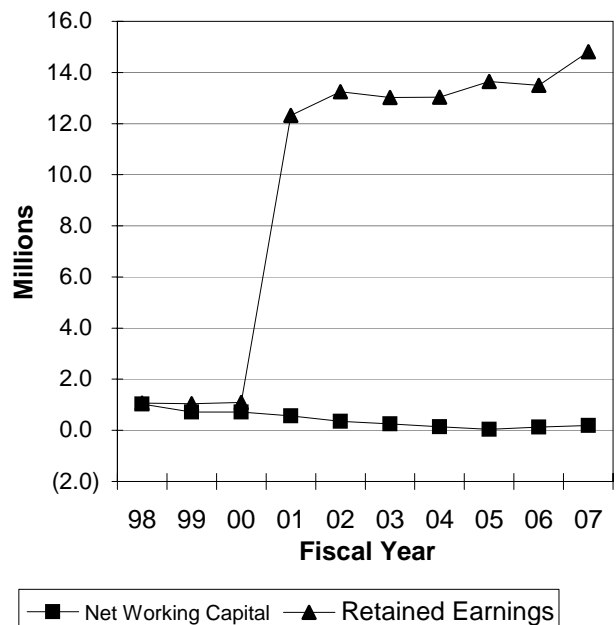
**Operating income and
Net Income**



Subsidies



**Net Working Capital and Retained
Earnings/Net Assets**



**Regional Airport
Enterprise Fund
Revenues and Expenses**

	1998	1999	2000	2001
Operating Revenues	485,536	398,765	506,401	514,982
Operating Expenses	984,296	998,413	1,078,897	1,126,672
Operating Income	(498,760)	(599,648)	(572,496)	(611,690)
Depreciation	(462,649)	(402,148)	(413,046)	(432,195)
Non-Operating Revenues	56,983	27,118	66,879	126,351
Non-Operating Expenses	0	(100)	0	(20,202)
Net Transfers	554,000	554,000	554,000	554,000
Capital Contributions	0	0	0	992,033
Amortization of Contributions	462,649	402,147	413,047	432,195
Net Income (Loss) Transferred To Retained Earnings	112,223	(18,631)	48,384	1,040,492
<hr/>				
Net Working Capital	1,027,921	719,290	713,506	566,407
Debt Outstanding	0	0	0	0
Yearly Debt Service*	0	0	0	18,557
Subsidies	554,000	554,000	554,000	554,000
Change in Accounting Principle	7,554	0	0	10,188,414
Retained Earnings/Net Assets End of Period	1,062,091	1,043,460	1,091,844	12,320,750

Notes:

* Comprised of Debt Service for advances from Designated Loan Fund Balance.

FY 2001 - GASB 34 included contributions in Net Assets and the City adjusted its capitalization threshold.

2002	2003	2004	2005	2006	2007
467,031	551,350	583,835	588,194	571,802	462,054
1,152,644	1,175,054	1,290,668	1,268,579	1,331,616	1,486,873
(685,613)	(623,704)	(706,833)	(680,385)	(759,814)	(1,024,819)
(434,322)	(483,486)	(493,603)	(539,664)	(582,429)	(577,367)
63,948	12,856	43,164	20,781	23,172	51,632
(14,128)	(12,531)	(24,380)	(4,726)	(1,950)	(86)
614,000	701,095	632,492	806,970	967,952	1,719,000
1,383,323	173,376	569,216	1,002,606	205,665	1,144,507
0	0	0	0	0	0
927,208	(232,394)	20,056	605,582	(147,404)	1,312,867
356,204	252,101	136,765	41,513	122,555	187,547
0	0	0	0	0	0
14,128	145,626	65,147	65,146	65,146	8,953
614,000	569,235	583,465	770,970	869,000	1,000,000
0	0	0	0	0	0
13,247,958	13,015,564	13,035,620	13,641,202	13,493,798	14,806,665

**Regional Airport Fund
Enterprise Fund**

	1998	1999	2000	2001
OPERATING REVENUES:				
Miscellaneous	6,194	0	0	0
Commissions	184,146	138,136	169,148	169,634
Rentals	164,699	142,625	157,199	171,223
Landing Fees	108,807	106,572	153,143	146,873
Passenger Facility Charge	0	0	0	0
Law Enforcement Fees	21,690	11,432	26,911	27,252
Total Operating Revenues	485,536	398,765	506,401	514,982
OPERATING EXPENSES:				
Personal Services	661,840	699,993	731,832	760,228
Materials and Supplies	68,670	75,890	99,002	96,176
Travel and Training	1,531	4,420	9,400	4,566
Intragovernmental	138,924	92,890	106,780	114,299
Utilities, Services and Miscellaneous	113,331	125,220	131,883	151,403
Total Operating Expenses	984,296	998,413	1,078,897	1,126,672
OPERATING INCOME (LOSS)	(498,760)	(599,648)	(572,496)	(611,690)
DEPRECIATION	(462,649)	(402,148)	(413,046)	(432,195)
OPERATING INCOME (LOSS)	(961,409)	(1,001,796)	(985,542)	(1,043,885)
NON-OPERATING REVENUES:				
Investment Revenue	56,983	20,179	66,224	120,723
Revenue from Other Gov. Units	0	0	0	0
Miscellaneous Revenue	0	6,939	655	5,628
Non-Operating Revenues	56,983	27,118	66,879	126,351
NON-OPERATING EXPENSES:				
Interest Expense	0	0	0	(18,557)
Loss on Disposal of Fixed Assets	0	(100)	0	(1,645)
Miscellaneous Expense	0	0	0	0
Non-Operating Expenses	0	(100)	0	(20,202)
Total Non-Operating Rev. (Expenses)	56,983	27,018	66,879	106,149
NET TRANSFERS	554,000	554,000	554,000	554,000
INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS & AMORTIZATION	(350,426)	(420,778)	(364,663)	(383,736)
Capital Contributions*				992,033
Amortization of Contributions	462,649	402,147	413,047	432,195
NET INCOME (LOSS) TRANSFERRED TO RETAINED EARNINGS	112,223	(18,631)	48,384	1,040,492

*Beginning in FY 2001 - GASB 33 requires contributions to be shown as revenues on the income statement

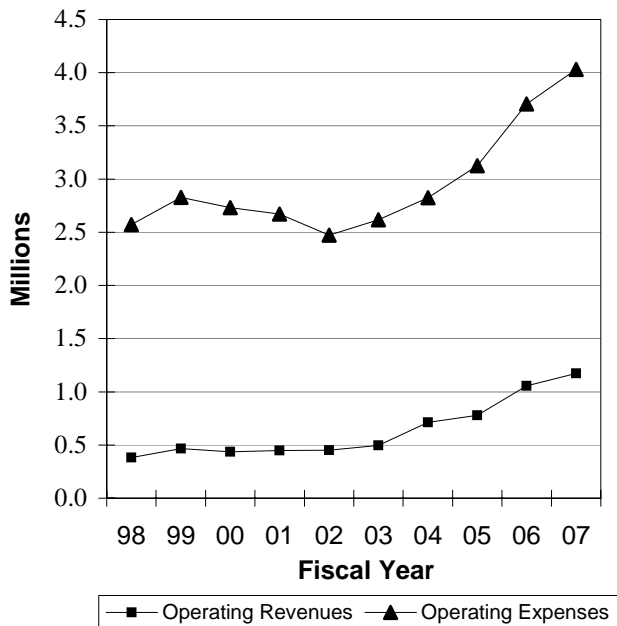
which affects retained earnings.

2002	2003	2004	2005	2006	2007
0	0	0	0	0	0
140,047	134,082	136,895	122,916	123,717	90,754
192,303	226,609	225,069	235,421	246,548	216,908
115,747	125,407	128,345	129,831	118,932	104,865
0	45,620	77,529	82,223	15,170	8,562
18,934	19,632	15,997	17,803	67,435	40,965
467,031	551,350	583,835	588,194	571,802	462,054
781,626	796,189	825,971	846,688	892,534	929,131
98,430	82,899	105,964	108,449	107,684	147,218
3,669	5,256	4,255	4,332	14,197	14,524
139,067	135,492	139,193	140,504	144,112	153,594
129,852	155,218	215,285	168,606	173,089	242,406
1,152,644	1,175,054	1,290,668	1,268,579	1,331,616	1,486,873
(685,613)	(623,704)	(706,833)	(680,385)	(759,814)	(1,024,819)
(434,322)	(483,486)	(493,603)	(539,664)	(582,429)	(577,367)
(1,119,935)	(1,107,190)	(1,200,436)	(1,220,049)	(1,342,243)	(1,602,186)
59,653	8,868	10,309	8,961	14,851	37,490
0	0	0	0	0	7,717
4,295	3,988	32,855	11,820	8,321	6,425
63,948	12,856	43,164	20,781	23,172	51,632
(14,128)	(10,781)	(7,380)	(4,726)	(1,950)	(86)
0	(1,750)	(17,000)	0	0	0
0	0	0	0	0	0
(14,128)	(12,531)	(24,380)	(4,726)	(1,950)	(86)
49,820	325	18,784	16,055	21,222	51,546
614,000	701,095	632,492	806,970	967,952	1,719,000
(456,115)	(405,770)	(549,160)	(397,024)	(353,069)	168,360
1,383,323	173,376	569,216	1,002,606	205,665	1,144,507
0	0	0	0	0	0
927,208	(232,394)	20,056	605,582	(147,404)	1,312,867

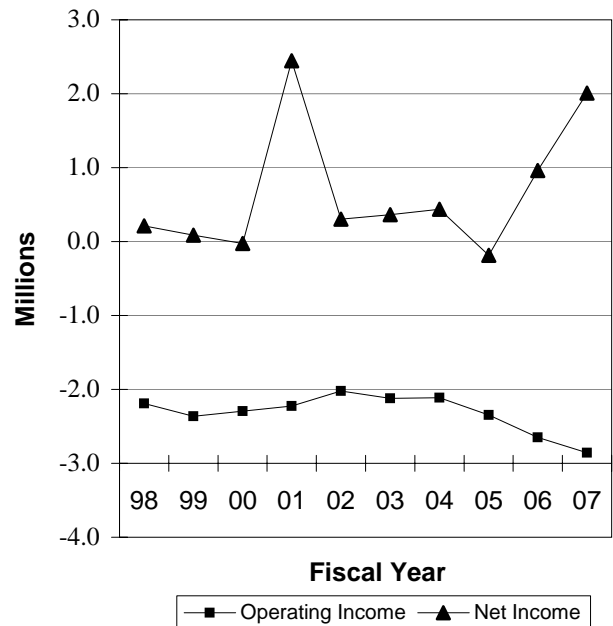
(This Page Intentionally Left Blank)

Public Transportation Fund

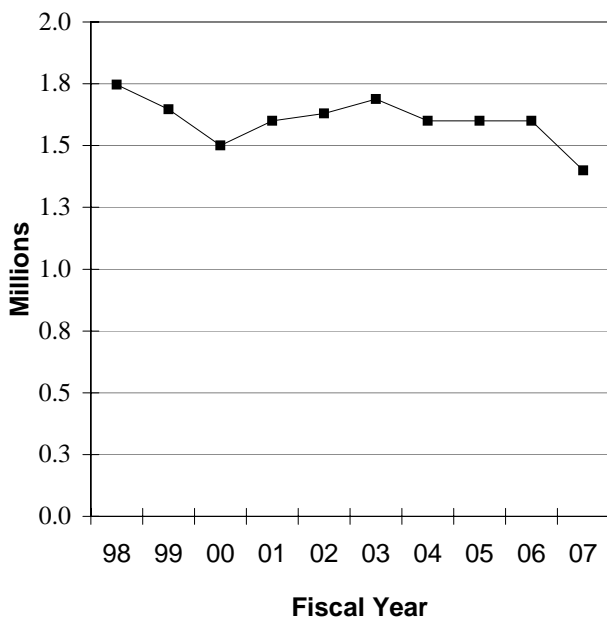
Operating Revenues and Operating Expenses



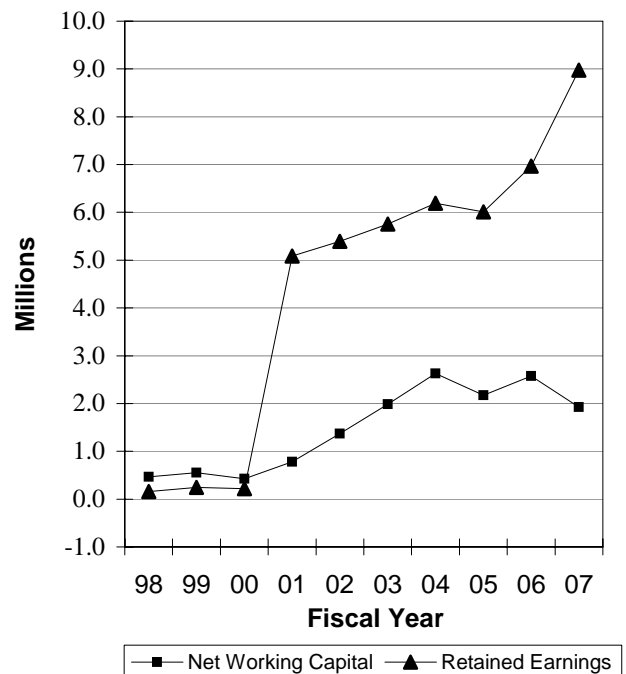
Operating Income and Net Income



Subsidies



Net Working Capital and Retained Earnings/Net Assets



**Public Transportation
Enterprise Fund
Revenues and Expenses**

	1998	1999	2000	2001
Operating Revenues	382,179	466,166	437,330	448,272
Operating Expenses	2,571,574	2,827,809	2,731,936	2,672,070
Operating Income	(2,189,395)	(2,361,643)	(2,294,606)	(2,223,798)
Depreciation	(188,964)	(185,311)	(203,960)	(384,958)
Non-Operating Revenues	653,833	801,936	874,314	900,200
Non-Operating Expenses	0	(400)	(104,518)	(790,220)
Net Transfers	1,746,000	1,646,000	1,500,000	1,600,000
Capital Contributions	0	0	0	3,092,585
Amortization of Contributions	188,964	185,311	203,960	254,037
Net Income (Loss) Transferred To Retained Earnings	210,438	85,893	(24,810)	2,447,846
Net Working Capital	468,998	550,122	428,075	778,534
Debt Outstanding	0	0	0	0
Yearly Debt Service	0	0	0	0
Subsidies	1,746,000	1,646,000	1,500,000	1,600,000
Change in Accounting Principle	1,398	0	0	2,421,752
Retained Earnings/Net Assets End of Period	158,302	244,195	219,385	5,088,983

Notes:

FY 2001 - GASB 34 included contributions in Net Assets and the City adjusted its capitalization threshold.

Operating revenues increased in FY 2004 and FY 2006 due to a contract with the University to provide shuttle services.

Non-operating revenues decreased in FY 2005 and increased in FY 2006 due to a delay in approval of a federal grant for \$350,000 which was recognized in FY 2006.

2002	2003	2004	2005	2006	2007
450,404	496,636	713,121	779,326	1,054,996	1,172,095
2,471,361	2,616,304	2,825,412	3,126,557	3,704,512	4,030,619
(2,020,957)	(2,119,668)	(2,112,291)	(2,347,231)	(2,649,516)	(2,858,524)
(436,631)	(427,720)	(427,020)	(422,403)	(417,617)	(461,392)
1,036,232	1,151,388	1,200,684	920,517	1,665,207	1,399,892
(28,610)	0	0	(13,216)	(3,475)	(9,481)
1,629,617	1,685,503	1,600,000	1,571,912	1,541,867	1,178,471
123,170	73,954	176,686	104,638	824,357	2,757,874
0	0	0	0	0	0
302,821	363,457	438,059	(185,783)	960,823	2,006,840
1,366,862	1,987,736	2,631,569	2,172,667	2,572,291	1,928,534
0	0	0	0	0	0
0	0	0	0	0	2,757
1,629,617	1,688,040	1,600,000	1,600,000	1,600,000	1,400,000
0	0	0	0	0	0
5,391,804	5,755,261	6,193,320	6,007,537	6,968,360	8,975,200

**Public Transportation Fund
Enterprise Fund**

	1998	1999	2000	2001
OPERATING REVENUES:				
Fares	149,221	156,233	146,591	151,225
School Passes	13,984	15,378	15,278	15,175
Specials	1,973	1,822	1,130	1,473
Advertising	0	0	0	0
Univ. of Mo. Shuttle Reimbursement	192,060	262,320	239,477	251,668
Paratransit	24,941	30,413	34,854	28,731
Miscellaneous	0	0	0	0
Total Operating Revenues	382,179	466,166	437,330	448,272
OPERATING EXPENSES:				
Personal Services	1,353,123	1,518,126	1,528,415	1,585,557
Materials and Supplies	431,961	581,887	477,299	413,132
Travel and Training	2,269	3,403	2,692	3,493
Intragovernmental	521,014	391,512	427,873	408,385
Utilities, Services and Miscellaneous	263,207	332,881	295,657	261,503
Total Operating Expenses	2,571,574	2,827,809	2,731,936	2,672,070
OPERATING INCOME (LOSS)	(2,189,395)	(2,361,643)	(2,294,606)	(2,223,798)
DEPRECIATION	(188,964)	(185,311)	(203,960)	(384,958)
OPERATING INCOME (LOSS)	(2,378,359)	(2,546,954)	(2,498,566)	(2,608,756)
NON-OPERATING REVENUES:				
Revenue from Other Gov. Units	664,344	815,540	776,357	809,709
Investment Revenue	(12,367)	(14,168)	53,039	77,909
Miscellaneous Revenue	1,856	564	44,918	12,582
Non-Operating Revenues	653,833	801,936	874,314	900,200
NON-OPERATING EXPENSES:				
Interest Expense	0	0	0	0
Loss on Sale/Disposal of Fixed Assets	0	(400)	(104,518)	(790,220)
Miscellaneous Expense	0	0	0	0
Non-Operating Expenses	0	(400)	(104,518)	(790,220)
Total Non-Operating Rev.(Expenses)	653,833	801,536	769,796	109,980
NET TRANSFERS	1,746,000	1,646,000	1,500,000	1,600,000
INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS & AMORTIZATION	21,474	(99,418)	(228,770)	(898,776)
Capital Contributions*				3,092,585
Amortization of Contributions	188,964	185,311	203,960	254,037
NET INCOME (LOSS) TRANSFERRED TO RETAINED EARNINGS	210,438	85,893	(24,810)	2,447,846

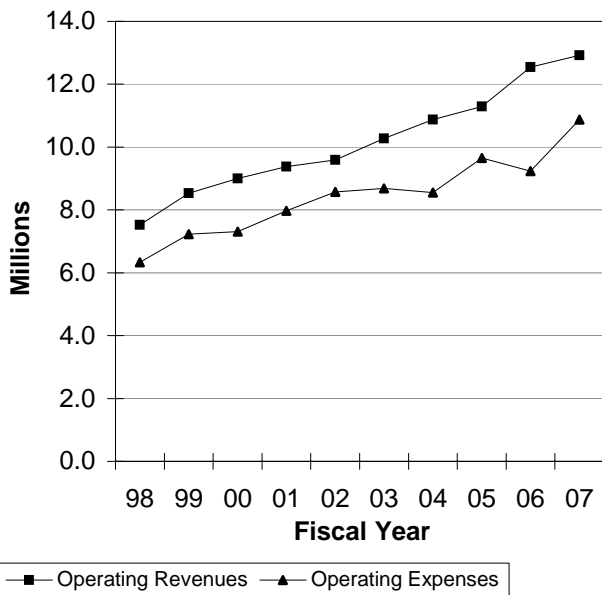
*Beginning in FY 2001 - GASB 33 requires contributions to be shown as revenues on the income statement which affects retained earnings.

2002	2003	2004	2005	2006	2007
162,719	166,625	154,299	157,439	172,888	181,823
13,945	12,528	7,898	11,765	14,158	11,550
1,564	2,201	3,382	3,008	3,024	40,809
0	0	0	0	0	0
243,202	290,345	523,372	583,136	842,760	914,330
28,974	24,937	24,170	23,978	22,166	23,583
0	0	0	0	0	0
450,404	496,636	713,121	779,326	1,054,996	1,172,095
1,577,215	1,559,254	1,626,955	1,835,880	2,027,007	2,245,296
364,206	494,794	582,396	674,648	929,436	1,040,820
2,000	3,134	3,723	2,763	1,448	2,986
319,679	315,570	333,314	328,186	349,425	381,065
208,261	243,552	279,024	285,080	397,196	360,452
2,471,361	2,616,304	2,825,412	3,126,557	3,704,512	4,030,619
(2,020,957)	(2,119,668)	(2,112,291)	(2,347,231)	(2,649,516)	(2,858,524)
(436,631)	(427,720)	(427,020)	(422,403)	(417,617)	(461,392)
(2,457,588)	(2,547,388)	(2,539,311)	(2,769,634)	(3,067,133)	(3,319,916)
937,884	1,133,823	1,134,518	833,769	1,536,792	1,240,975
76,713	17,108	61,871	84,370	127,074	140,865
21,635	457	4,295	2,378	1,341	18,052
1,036,232	1,151,388	1,200,684	920,517	1,665,207	1,399,892
(66)	0	0	0	(3,475)	(2,757)
(28,544)	0	0	(13,216)	0	(6,724)
0	0	0	0	0	0
(28,610)	0	0	(13,216)	(3,475)	(9,481)
1,007,622	1,151,388	1,200,684	907,301	1,661,732	1,390,411
1,629,617	1,685,503	1,600,000	1,571,912	1,541,867	1,178,471
179,651	289,503	261,373	(290,421)	136,466	(751,034)
123,170	73,954	176,686	104,638	824,357	2,757,874
0	0	0	0	0	0
302,821	363,457	438,059	(185,783)	960,823	2,006,840

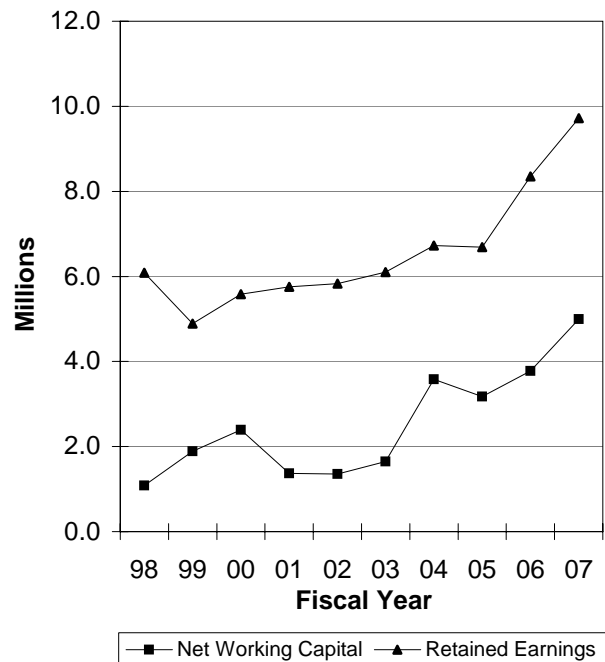
(This Page Intentionally Left Blank)

Solid Waste Utility Fund

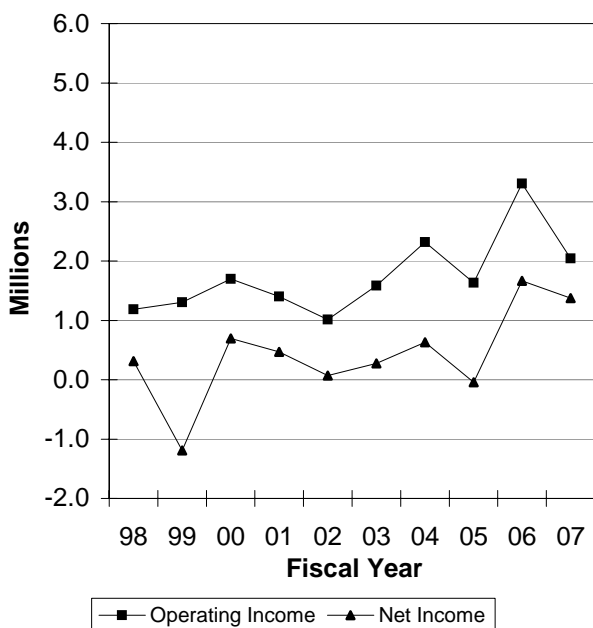
Operating Revenues and Operating Expenses



Net Working Capital and Retained Earnings/Net Assets



Operating Income and Net Income



**Solid Waste Utility Fund
Enterprise Fund
Revenues and Expenses**

	1998	1999	2000	2001
Operating Revenues	7,520,171	8,536,242	9,004,209	9,375,858
Operating Expenses	6,333,879	7,233,621	7,305,601	7,973,904
Operating Income	1,186,292	1,302,621	1,698,608	1,401,954
Depreciation	(1,012,430)	(2,278,546)	(1,285,397)	(1,375,474)
Non-Operating Revenues	396,005	123,530	556,700	777,426
Non-Operating Expenses	(256,477)	(339,181)	(276,560)	(383,332)
Net Transfers	0	0	0	0
Capital Contributions	0	0	0	46,988
Amortization of Contributions	0	0	0	0
Net Income (Loss) Transferred To Retained Earnings	313,390	(1,191,576)	693,351	467,562
Net Working Capital	1,082,380	1,886,527	2,394,925	1,369,334
Debt Outstanding	4,640,000	4,475,000	4,305,000	4,125,000
Yearly Debt Service *	404,337	406,917	403,457	404,443
Change in Accounting Principle	26,959	0	0	(296,085)
Retained Earnings/Net Assets End of Period **	6,083,396	4,891,820	5,585,171	5,756,648

Notes:

* Comprised of Revenue Bond, Loan, and Lease Debt Service.

** FY 2001 - GASB 34 included contributions in Net Assets and the City adjusted its capitalization threshold.

FY 2006 includes a refunding of 1996 Special Obligation bonds in the principle amount of \$3,080,000.

2002	2003	2004	2005	2006	2007
9,586,988	10,270,718	10,869,103	11,286,765	12,542,371	12,920,160
8,572,860	8,688,487	8,553,306	9,651,527	9,239,850	10,876,844
1,014,128	1,582,231	2,315,797	1,635,238	3,302,521	2,043,316
(1,366,210)	(1,336,859)	(1,596,173)	(1,626,027)	(1,738,054)	(1,170,783)
647,648	269,454	268,035	350,712	587,375	886,430
(381,799)	(405,125)	(494,571)	(457,475)	(428,166)	(362,758)
0	(11,350)	0	(62,094)	(59,274)	(24,229)
157,724	175,000	135,000	115,000	0	0
0	0	0	0	0	0
71,491	273,351	628,088	(44,646)	1,664,402	1,371,976
1,355,039	1,644,855	3,579,155	3,173,818	3,774,345	4,992,860
8,575,000	8,200,000	7,815,000	7,410,000	8,825,000	8,310,000
502,496	740,071	766,726	769,329	3,586,067	855,328
0	0	0	0	0	0
5,828,139	6,101,490	6,729,578	6,684,932	8,349,334	9,721,310

**Solid Waste Utility Fund
Enterprise Fund**

	1998	1999	2000	2001
OPERATING REVENUES:				
Refuse Collection Charges	5,939,880	6,914,846	7,108,515	7,304,767
Landfill Fees	1,417,487	1,441,874	1,648,985	1,925,546
Refuse Bag Sales	52,054	49,076	51,785	41,426
Mosquito Control	23,069	23,453	23,453	23,453
Miscellaneous	87,681	106,993	171,471	80,666
Total Operating Revenues	7,520,171	8,536,242	9,004,209	9,375,858
OPERATING EXPENSES:				
Personal Services	2,555,748	2,900,938	3,063,074	3,225,922
Materials and Supplies	1,559,209	1,887,459	1,773,193	1,783,372
Travel and Training	6,770	3,849	7,853	9,396
Intragovernmental	923,021	939,894	902,837	952,009
Utilities, Services and Miscellaneous	1,289,131	1,501,481	1,558,644	2,003,205
Total Operating Expenses	6,333,879	7,233,621	7,305,601	7,973,904
OPERATING INCOME (LOSS)	1,186,292	1,302,621	1,698,608	1,401,954
DEPRECIATION	(1,012,430)	(2,278,546)	(1,285,397)	(1,375,474)
OPERATING INCOME (LOSS)	173,862	(975,925)	413,211	26,480
NON-OPERATING REVENUES:				
Revenue from Other Gov. Units	50,480	51,208	221,425	176,798
Investment Revenue	306,806	51,214	228,296	492,648
Miscellaneous Revenue	38,719	21,108	106,979	107,980
Non-Operating Revenues	396,005	123,530	556,700	777,426
NON-OPERATING EXPENSES:				
Interest Expense	(251,565)	(243,869)	(246,425)	(226,209)
Miscellaneous Expense	(2,912)	(72,062)	(3,023)	(3,063)
Loss on Disposal of Fixed Assets	(2,000)	(23,250)	(27,112)	(154,060)
Non-Operating Expenses	(256,477)	(339,181)	(276,560)	(383,332)
Total Non-Operating Rev.(Expenses)	139,528	(215,651)	280,140	394,094
NET TRANSFERS	0	0	0	0
INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS & AMORTIZATION	313,390	(1,191,576)	693,351	420,574
Capital Contributions*	0	0	0	46,988
Amortization of Contributions	0	0	0	0
NET INCOME (LOSS) TRANSFERRED TO RETAINED EARNINGS	313,390	(1,191,576)	693,351	467,562

*Beginning in FY 2001 - GASB 33 requires contributions to be shown as revenues on the income statement which affects retained earnings.

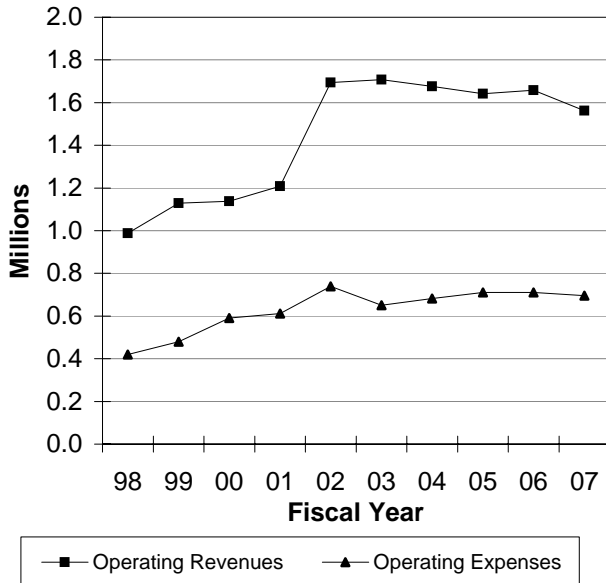
Revenue increases in miscellaneous from FY 2003, 2004 and 2005 are due to recycling revenues at the (MRF) Material Recovery Facility.

2002	2003	2004	2005	2006	2007
7,559,623	8,130,449	8,499,129	8,593,464	8,877,051	9,941,707
1,907,694	1,885,739	1,841,566	1,956,415	2,917,768	2,268,586
42,535	44,956	40,129	39,605	47,293	53,450
5,863	2,000	0	5,459	8,130	12,040
71,273	207,574	488,279	691,822	692,129	644,377
9,586,988	10,270,718	10,869,103	11,286,765	12,542,371	12,920,160
3,431,959	3,636,230	4,026,598	4,186,070	4,443,090	4,545,160
2,054,842	2,244,794	2,340,083	2,624,450	3,397,600	3,539,303
10,544	6,610	9,030	9,565	12,061	10,816
939,402	984,500	944,695	986,430	1,035,774	1,142,210
2,136,113	1,816,353	1,232,900	1,845,012	351,325	1,639,355
8,572,860	8,688,487	8,553,306	9,651,527	9,239,850	10,876,844
1,014,128	1,582,231	2,315,797	1,635,238	3,302,521	2,043,316
(1,366,210)	(1,336,859)	(1,596,173)	(1,626,027)	(1,738,054)	(1,170,783)
(352,082)	245,372	719,624	9,211	1,564,467	872,533
61,278	61,686	64,447	69,811	136,365	249,233
498,060	118,537	197,056	230,167	403,735	545,535
88,310	89,231	6,532	50,734	47,275	91,662
647,648	269,454	268,035	350,712	587,375	886,430
(343,590)	(364,973)	(381,522)	(363,934)	(372,296)	(332,877)
(8,389)	(9,042)	(9,018)	(9,018)	(9,421)	(9,616)
(29,820)	(31,110)	(104,031)	(84,523)	(46,449)	(20,265)
(381,799)	(405,125)	(494,571)	(457,475)	(428,166)	(362,758)
265,849	(135,671)	(226,536)	(106,763)	159,209	523,672
0	(11,350)	0	(62,094)	(59,274)	(24,229)
(86,233)	98,351	493,088	(159,646)	1,664,402	1,371,976
157,724	175,000	135,000	115,000	0	0
0	0	0	0	0	0
71,491	273,351	628,088	(44,646)	1,664,402	1,371,976

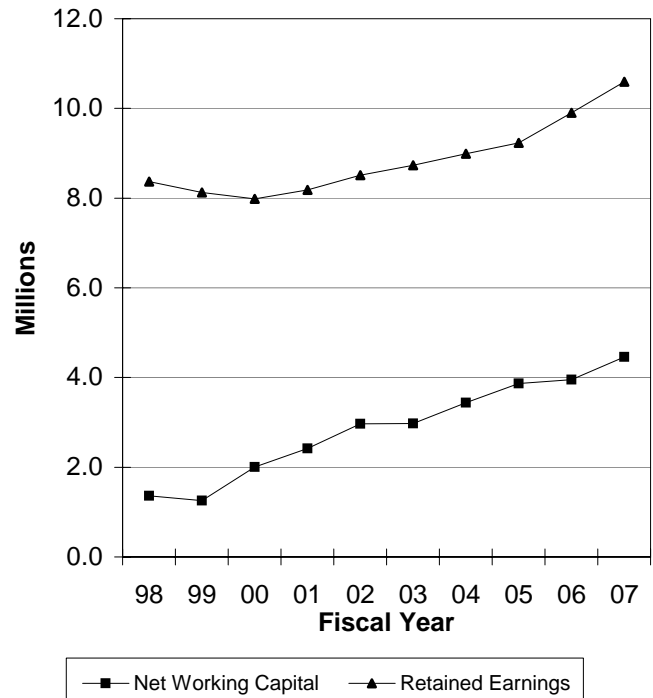
(This Page Intentionally Left Blank)

Parking Facilities Fund

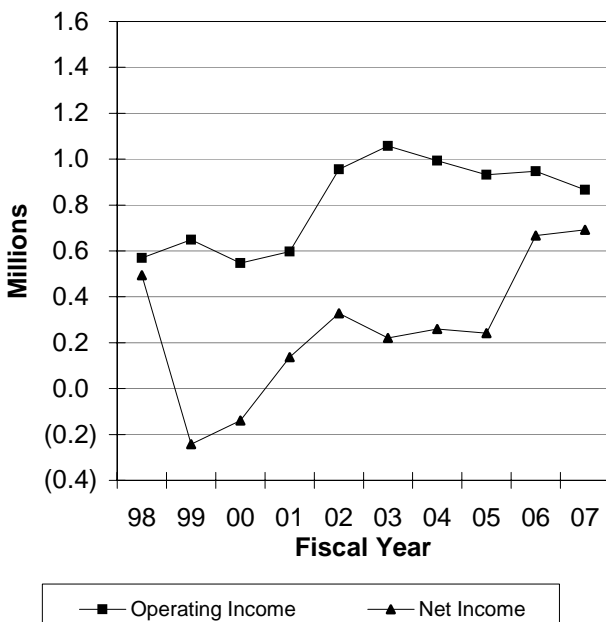
Operating Revenues and Operating Expenses



Net Working Capital and Retained Earnings/Net Assets



Operating Income and Net Income



**Parking Facilities Fund
Enterprise Fund
Revenues and Expenses**

	1998	1999	2000	2001
Operating Revenues	988,387	1,129,415	1,138,465	1,208,867
Operating Expenses	419,692	480,188	591,317	611,500
Operating Income	568,695	649,227	547,148	597,367
Depreciation	(413,790)	(544,026)	(608,744)	(611,006)
Non-Operating Revenues***	670,873	154,263	293,563	491,280
Non-Operating Expenses	(564,215)	(549,735)	(546,733)	(517,231)
Net Transfers	228,380	44,287	172,000	172,000
Capital Contributions	0	0	0	0
Amortization of Contributions	3,964	3,964	3,964	3,964
Net Income (Loss) Transferred To Retained Earnings	493,907	(242,020)	(138,802)	136,374
Net Working Capital	1,360,090	1,253,082	2,005,300	2,415,423
Debt Outstanding	9,876,971	9,564,842	9,237,044	8,888,515
Yearly Debt Service*	837,440	831,920	831,064	833,934
Change in Accounting Principle	64,048	0	0	61,612
Retained Earnings/Net Assets End of Period **	8,366,393	8,124,373	7,985,571	8,183,557

Notes:

* Comprised of Revenue Bond and Leases Debt Service.

** FY 2001 - GASB 34 included contributions in Net Assets and the City adjusted its capitalization threshold.

*** FY 2006 the large increase in non-operating revenues is due to the sale of land (Miller Lot)

FY 2006 includes a refunding of 1996 Special Obligation bonds in the principle amount of \$4,365,000 and a refunding of 1995 Parking Revenue bonds in the principle amount of \$2,575,000.

2002	2003	2004	2005	2006	2007
1,694,281	1,707,745	1,675,667	1,641,734	1,657,637	1,562,110
738,795	650,768	682,007	710,366	710,577	695,501
955,486	1,056,977	993,660	931,368	947,060	866,609
(604,857)	(604,942)	(602,508)	(605,161)	(513,044)	(377,637)
306,055	96,094	156,930	186,194	504,581	416,526
(497,651)	(500,094)	(460,952)	(440,595)	(440,669)	(289,283)
168,494	172,000	173,200	169,100	169,603	76,000
0	0	0	0	0	0
0	0	0	0	0	0
327,527	220,035	260,330	240,906	667,531	692,215
2,965,009	2,976,436	3,440,935	3,866,726	3,949,285	4,455,495
8,525,000	8,160,000	7,770,000	7,365,000	6,710,000	6,250,000
831,157	823,460	829,881	824,904	7,109,702	735,963
0	0	0	0	0	0
8,511,084	8,731,119	8,991,449	9,232,355	9,899,886	10,592,101

**Parking Facilities Fund
Enterprise Fund**

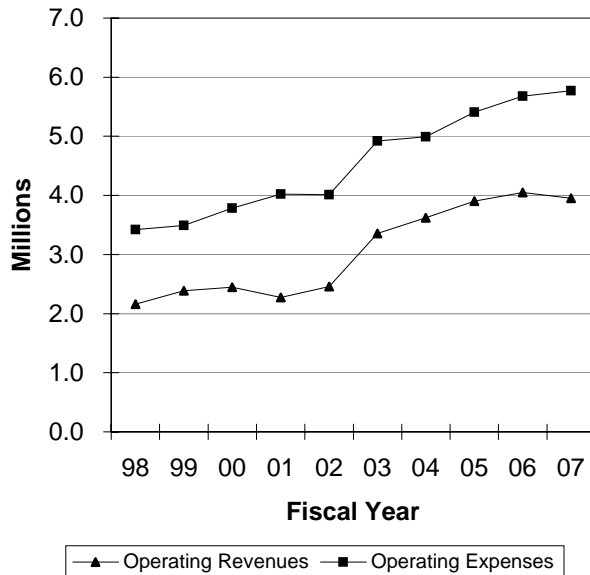
	1998	1999	2000	2001
OPERATING REVENUES:				
Meters	556,960	534,397	522,005	540,839
Garages	217,458	348,003	414,337	450,837
Reserved Lots	195,664	228,744	183,613	196,472
SBD Revenue	10,530	0	0	0
Other	7,775	18,271	18,510	20,719
Total Operating Revenues	988,387	1,129,415	1,138,465	1,208,867
OPERATING EXPENSES:				
Personal Services	221,597	262,176	288,943	302,988
Materials and Supplies	27,200	53,291	69,999	119,495
Travel and Training	0	0	0	0
Intragovernmental	78,601	69,370	94,283	83,352
Utilities, Services and Miscellaneous	92,294	95,351	138,092	105,665
Total Operating Expenses	419,692	480,188	591,317	611,500
OPERATING INCOME (LOSS)	568,695	649,227	547,148	597,367
DEPRECIATION	(413,790)	(544,026)	(608,744)	(611,006)
OPERATING INCOME (LOSS)	154,905	105,201	(61,596)	(13,639)
NON-OPERATING REVENUES:				
Investment Revenue	625,680	146,095	292,245	491,275
Miscellaneous Revenue	45,193	8,168	1,318	5
Interest Rate Swap Proceeds, Net	0	0	0	0
Non-Operating Revenues	670,873	154,263	293,563	491,280
NON-OPERATING EXPENSES:				
Interest Expense	(545,888)	(531,350)	(528,672)	(497,740)
Loss on Sale/Disposal of Fixed Assets	0	0	0	(461)
Miscellaneous Expense	(18,327)	(18,385)	(18,061)	(19,030)
Non-Operating Expenses	(564,215)	(549,735)	(546,733)	(517,231)
Total Non-Operating Rev.(Expenses)	106,658	(395,472)	(253,170)	(25,951)
NET TRANSFERS	228,380	44,287	172,000	172,000
INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS & AMORTIZATION	489,943	(245,984)	(142,766)	132,410
Capital Contributions				
Amortization of Contributions	3,964	3,964	3,964	3,964
NET INCOME (LOSS) TRANSFERRED TO RETAINED EARNINGS	493,907	(242,020)	(138,802)	136,374

2002	2003	2004	2005	2006	2007
815,681	862,751	838,351	853,756	840,036	763,910
586,520	553,347	533,200	511,797	523,751	515,521
266,951	271,269	282,226	255,992	272,741	259,605
0	0	0	0	0	0
25,129	20,378	21,890	20,189	21,109	23,074
1,694,281	1,707,745	1,675,667	1,641,734	1,657,637	1,562,110
303,248	315,735	348,951	356,720	348,362	372,554
204,421	106,340	69,071	101,513	95,340	61,000
0	0	0	0	0	0
115,282	111,322	111,209	101,940	111,486	85,622
115,844	117,371	152,776	150,193	155,389	176,325
738,795	650,768	682,007	710,366	710,577	695,501
955,486	1,056,977	993,660	931,368	947,060	866,609
(604,857)	(604,942)	(602,508)	(605,161)	(513,044)	(377,637)
350,629	452,035	391,152	326,207	434,016	488,972
305,483	95,399	156,925	181,165	297,791	411,526
572	695	5	5,029	206,790	5,000
0	0	0	0	0	0
306,055	96,094	156,930	186,194	504,581	416,526
(479,883)	(461,917)	(442,937)	(422,651)	(334,757)	(283,813)
0	(20,934)	0	0	(95,787)	0
(17,768)	(17,243)	(18,015)	(17,944)	(10,125)	(5,470)
(497,651)	(500,094)	(460,952)	(440,595)	(440,669)	(289,283)
(191,596)	(404,000)	(304,022)	(254,401)	63,912	127,243
168,494	172,000	173,200	169,100	169,603	76,000
327,527	220,035	260,330	240,906	667,531	692,215
0	0	0	0	0	0
327,527	220,035	260,330	240,906	667,531	692,215

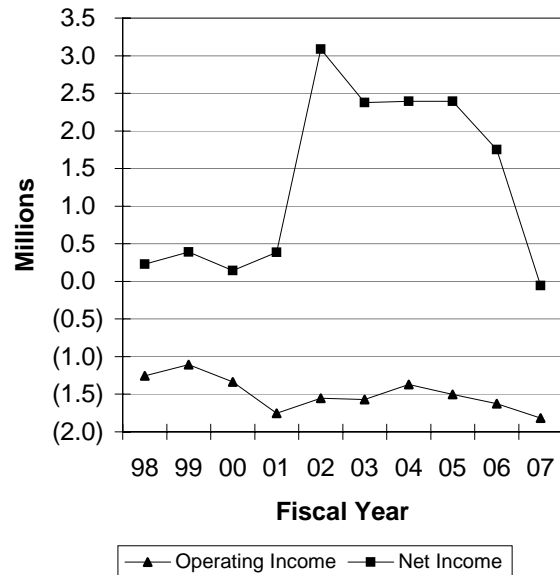
(This Page Intentionally Left Blank)

Recreation Services Fund

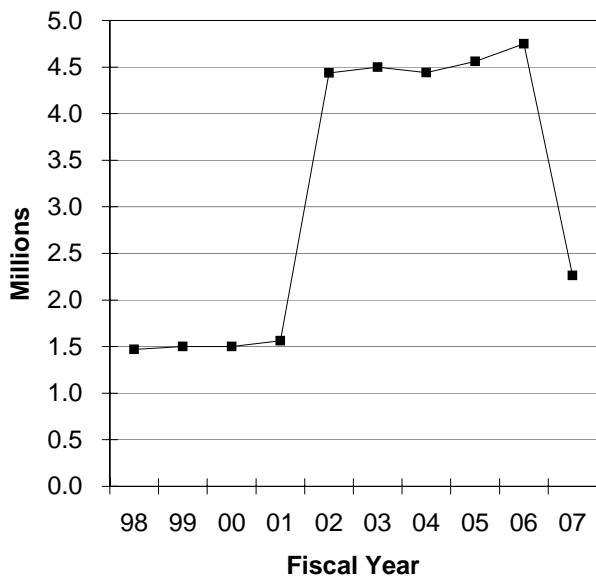
Operating Revenues and Operating Expenses



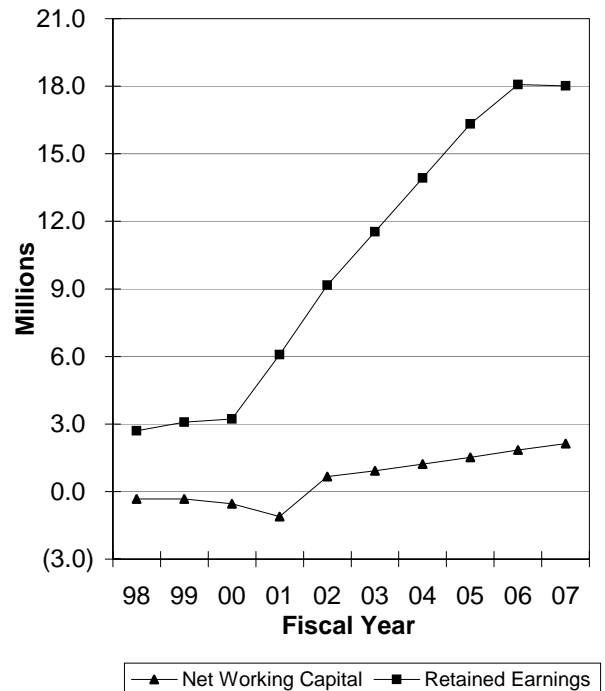
Operating Income and Net Income



Subsidies



Net Working Capital and Retained Earnings/Net Assets



**Recreation Services Fund
Enterprise Fund
Revenues and Expenses**

	1998	1999	2000	2001
Operating Revenues	2,162,083	2,384,975	2,445,387	2,272,753
Operating Expenses	3,418,998	3,489,980	3,783,524	4,024,306
Operating Income (Loss)	(1,256,915)	(1,105,005)	(1,338,137)	(1,751,553)
Depreciation	(180,448)	(171,932)	(220,926)	(240,225)
Non-Operating Revenues	43,027	11,959	37,158	821,390
Non-Operating Expenses	(2,651)	(9,647)	(16,038)	(278,431)
Net Transfers	1,470,000	1,500,000	1,500,000	1,563,771
Capital Contributions	0	0	0	47,250
Amortization of Contributions	155,860	164,272	183,208	226,028
Net Income (Loss) Transferred To Retained Earnings	228,873	389,647	145,265	388,230
Net Working Capital	(330,069)	(329,080)	(536,290)	(1,106,960)
Debt Outstanding	0	0	0	0
Yearly Debt Service*	0	0	2,338	74,775
Subsidies	1,470,000	1,500,000	1,500,000	1,563,771
Change in Accounting Principle	2,798	0	0	2,459,767
Retained Earnings/Net Assets End of Period **	2,697,193	3,086,840	3,226,055	6,074,052

Notes:

* Comprised of Loans and Leases Debt Service

** FY 2000 - Equity transfer of \$6,050 to Capital Projects

FY 2001 - GASB 34 included contributions in Net Assets and the City adjusted its capitalization threshold.

2002	2003	2004	2005	2006	2007
2,458,986	3,354,222	3,620,897	3,905,351	4,049,440	3,952,786
4,012,458	4,923,816	4,992,364	5,406,424	5,676,495	5,770,023
(1,553,472)	(1,569,594)	(1,371,467)	(1,501,073)	(1,627,055)	(1,817,237)
(216,413)	(507,103)	(569,060)	(582,687)	(567,095)	(571,206)
458,524	65,298	59,156	67,270	118,557	146,108
(214,535)	(273,943)	(283,473)	(241,764)	(116,124)	(91,862)
4,437,526	4,490,374	4,539,907	4,652,117	3,945,002	2,277,010
174,083	170,083	17,712	0	0	0
0	0	0	0	0	0
3,085,713	2,375,115	2,392,775	2,393,863	1,753,285	(57,187)
659,984	920,196	1,226,225	1,520,431	1,843,250	2,132,935
10,500,000	8,648,500	6,730,500	4,665,500	2,450,000	0
2,128,378	2,451,863	2,332,201	2,392,733	2,530,815	28,497
4,437,526	4,498,420	4,438,807	4,559,066	4,749,302	2,262,510
0	0	0	0	0	0
9,159,765	11,534,880	13,927,655	16,321,518	18,074,803	18,017,616

**Recreation Services Fund
Enterprise Fund**

	1998	1999	2000	2001
OPERATING REVENUES:				
Fees and Admissions	1,298,594	1,477,318	1,514,606	1,406,105
Facility User Charges	137,884	124,858	126,399	129,788
Youth Capital Improvement Fees	0	0	0	0
Golf Course Improvement Fees	105,105	136,753	149,525	154,905
Miscellaneous	620,500	646,046	654,857	581,955
Total Operating Revenues	2,162,083	2,384,975	2,445,387	2,272,753
OPERATING EXPENSES:				
Personal Services	2,020,005	2,119,428	2,228,568	2,384,740
Materials and Supplies	580,497	586,045	616,868	619,843
Travel and Training	3,055	3,240	4,871	5,264
Intragovernmental	242,715	229,375	244,936	266,718
Utilities, Services and Miscellaneous	572,726	551,892	688,281	747,741
Total Operating Expenses	3,418,998	3,489,980	3,783,524	4,024,306
OPERATING INCOME (LOSS)	(1,256,915)	(1,105,005)	(1,338,137)	(1,751,553)
DEPRECIATION	(180,448)	(171,932)	(220,926)	(240,225)
OPERATING INCOME (LOSS)	(1,437,363)	(1,276,937)	(1,559,063)	(1,991,778)
NON-OPERATING REVENUES:				
Revenue from Other Gov. Units	0	0	0	0
Gain on sale of fixed assets	0	0	0	0
Investment Revenue	36,135	4,972	28,842	814,173
Miscellaneous Revenue	6,892	6,987	8,316	7,217
Non-Operating Revenues	43,027	11,959	37,158	821,390
NON-OPERATING EXPENSES:				
Interest Expense	0	(1,364)	(1,902)	(214,014)
Loss on Disposal of Fixed Assets	(2,651)	(8,283)	(14,136)	(33,112)
Miscellaneous Expense	0	0	0	(31,305)
Non-Operating Expenses	(2,651)	(9,647)	(16,038)	(278,431)
Total Non-Operating Rev. (Expenses)	40,376	2,312	21,120	542,959
NET TRANSFERS	1,470,000	1,500,000	1,500,000	1,563,771
INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS & AMORTIZATION	73,013	225,375	(37,943)	114,952
Capital Contributions*	0	0	0	47,250
Amortization of Contributions	155,860	164,272	183,208	226,028
NET INCOME (LOSS) TRANSFERRED TO RETAINED EARNINGS	228,873	389,647	145,265	388,230

*Beginning in FY 2001 - GASB 33 requires contributions to be shown as revenues on the income statement which affects retained earnings.

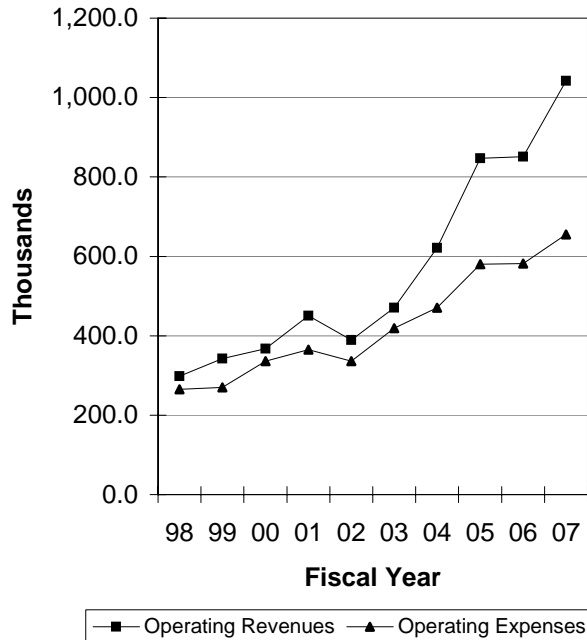
** The increase in revenues for FY 2003 is largely attributed to the opening of the Activities and Recreation Center (ARC) in Dec. 2002.

2002	2003	2004	2005	2006	2007
1,509,640	2,379,445	2,570,514	2,824,464	2,901,910	2,848,413
129,808	127,236	122,728	126,538	135,481	123,830
994	43,164	68,847	60,025	60,877	52,914
158,183	109,180	115,734	114,044	123,460	145,950
660,361	695,197	743,074	780,280	827,712	781,679
2,458,986	3,354,222	3,620,897	3,905,351	4,049,440	3,952,786
2,384,626	2,915,324	3,031,097	3,241,613	3,304,991	3,423,264
601,962	787,080	742,211	790,676	884,351	855,125
6,181	4,397	7,297	9,627	6,697	9,619
339,386	395,511	404,677	447,194	466,717	529,767
680,303	821,504	807,082	917,314	1,013,739	952,248
4,012,458	4,923,816	4,992,364	5,406,424	5,676,495	5,770,023
(1,553,472)	(1,569,594)	(1,371,467)	(1,501,073)	(1,627,055)	(1,817,237)
(216,413)	(507,103)	(569,060)	(582,687)	(567,095)	(571,206)
(1,769,885)	(2,076,697)	(1,940,527)	(2,083,760)	(2,194,150)	(2,388,443)
10,000	0	0	0	0	0
0	0	0	0	0	0
443,407	49,370	49,120	57,452	110,035	136,798
5,117	15,928	10,036	9,818	8,522	9,310
458,524	65,298	59,156	67,270	118,557	146,108
(188,944)	(228,262)	(248,454)	(89,906)	(57,811)	(28,497)
0	(3,956)	0	0	(4,059)	(16,985)
(25,591)	(41,725)	(35,019)	(151,858)	(54,254)	(46,380)
(214,535)	(273,943)	(283,473)	(241,764)	(116,124)	(91,862)
243,989	(208,645)	(224,317)	(174,494)	2,433	54,246
4,437,526	4,490,374	4,539,907	4,652,117	3,945,002	2,277,010
2,911,630	2,205,032	2,375,063	2,393,863	1,753,285	(57,187)
174,083	170,083	17,712	0	0	0
0	0	0	0	0	0
3,085,713	2,375,115	2,392,775	2,393,863	1,753,285	(57,187)

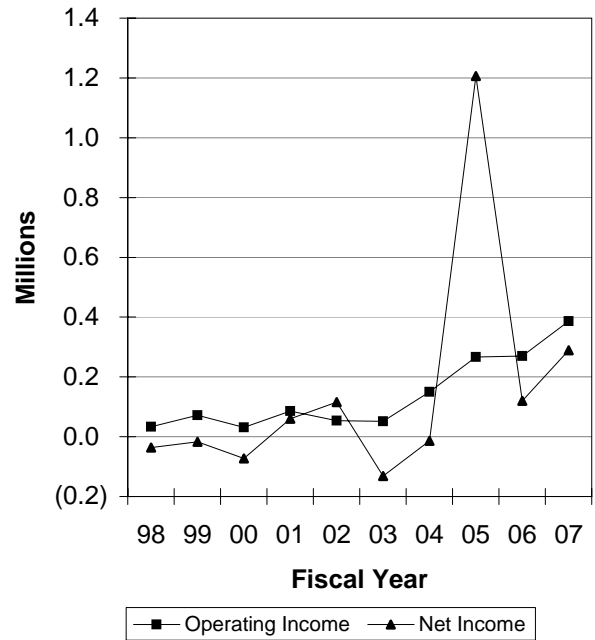
(This Page Intentionally Left Blank)

Railroad Fund

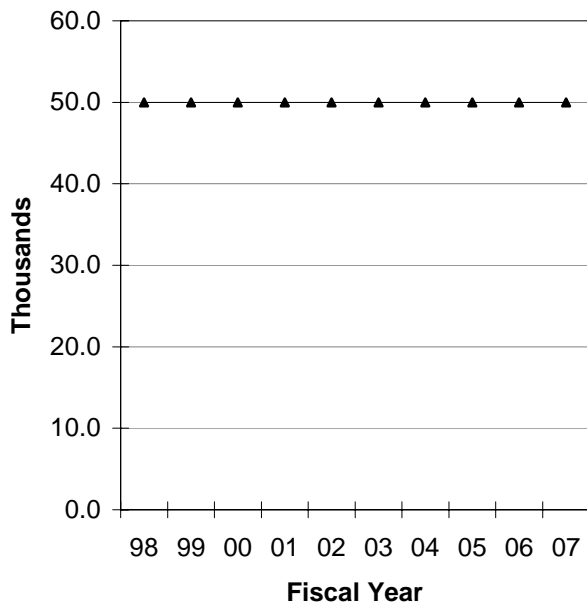
Operating Revenues and Operating Expenses



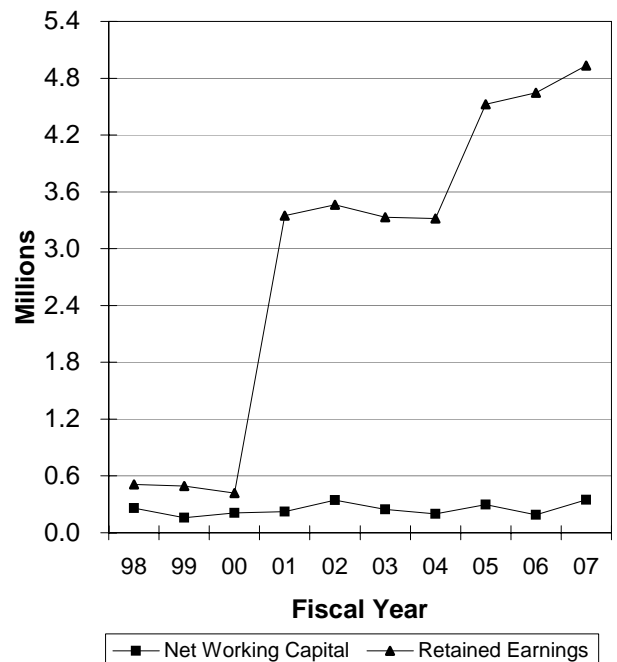
Operating Income and Net Income



Subsidies



Net Working Capital and Retained Earnings/Net Assets



**Railroad Fund
Enterprise Fund
Revenues and Expenses**

	1998	1999	2000	2001
Operating Revenues	298,518	342,499	367,302	450,675
Operating Expenses	265,302	270,273	335,902	364,888
Operating Income	33,216	72,226	31,400	85,787
Depreciation	(145,173)	(149,867)	(153,163)	(157,521)
Non-Operating Revenues	29,827	14,199	72	22,414
Non-Operating Expenses	(3,892)	(3,930)	(876)	(2,398)
Net Transfers	50,000	50,000	50,000	50,000
Capital Contributions	0	0	0	61,980
Amortization of Contributions	0	0	0	0
Net Income (Loss) Transferred To Retained Earnings	(36,022)	(17,372)	(72,567)	60,262
<hr/>				
Net Working Capital	259,455	160,011	208,139	224,555
Debt Outstanding	78,639	26,731	0	132,537
Yearly Debt Service	27,607	27,607	876	5,861
Subsidies	50,000	50,000	50,000	50,000
Change in Accounting Principle	2,713	0	0	2,868,009
Retained Earnings/Net Assets End of Period**	510,374	493,002	420,435	3,348,706

Notes:

** FY 2001 - GASB 34 included contributions in Net Assets and the City adjusted its capitalization threshold.

2002	2003	2004	2005	2006	2007
389,497	470,738	621,322	847,329	851,388	1,042,370
336,053	419,246	470,900	580,615	582,042	655,586
53,444	51,492	150,422	266,714	269,346	386,784
(186,072)	(234,319)	(230,810)	(253,616)	(275,151)	(273,176)
131,829	9,034	27,639	27,628	25,532	28,892
(7,537)	(7,943)	(10,803)	(31,830)	(28,652)	(25,349)
50,000	50,000	50,000	1,073,531	128,856	171,829
74,509	0	0	123,672	0	0
0	0	0	0	0	0
116,173	(131,736)	(13,552)	1,206,099	119,931	288,980
345,210	246,965	198,962	295,803	188,737	347,143
121,771	357,851	562,462	946,231	842,022	914,512
18,171	59,408	83,564	175,797	136,164	149,179
50,000	50,000	50,000	50,000	50,000	50,000
0	0	0	0	0	0
3,464,879	3,333,143	3,319,591	4,525,690	4,645,621	4,934,601

**Railroad Fund
Enterprise Fund**

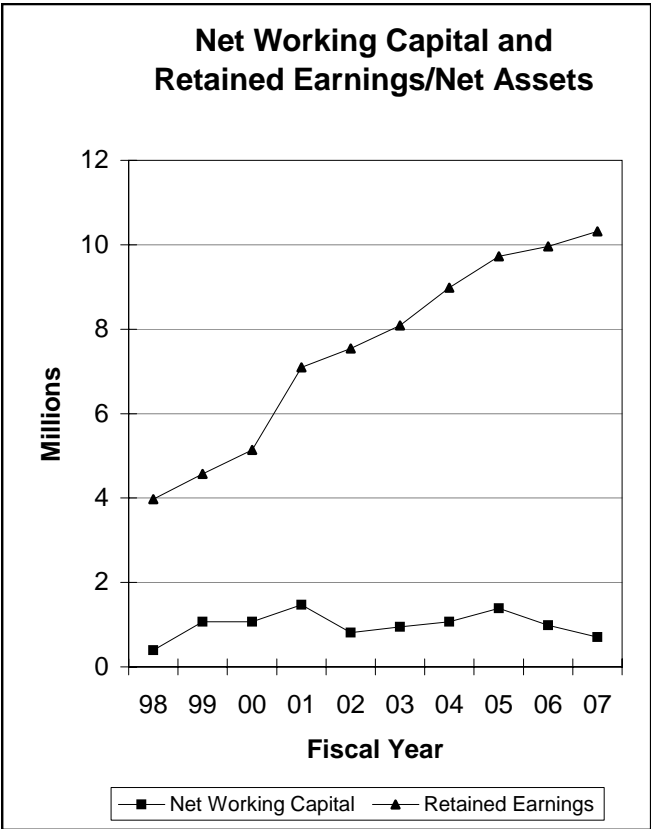
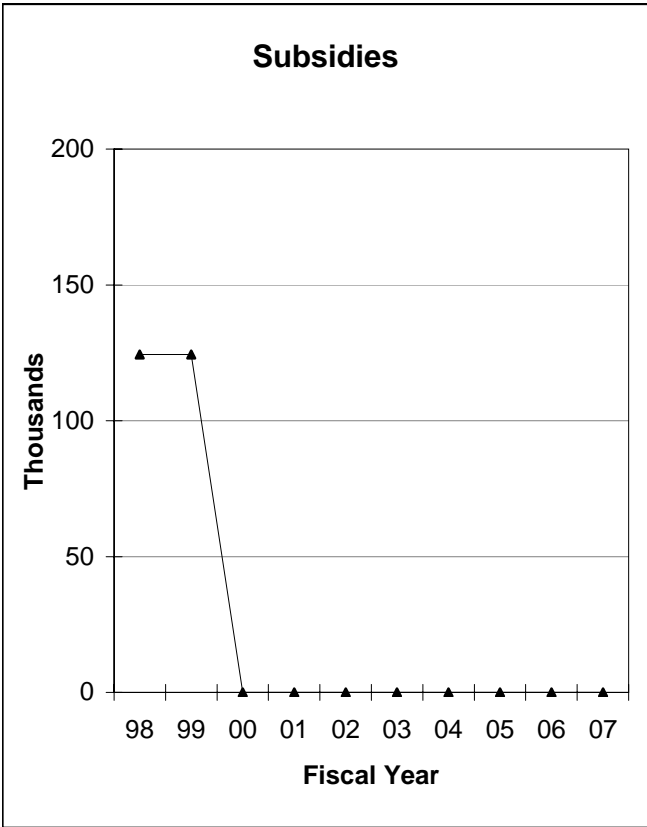
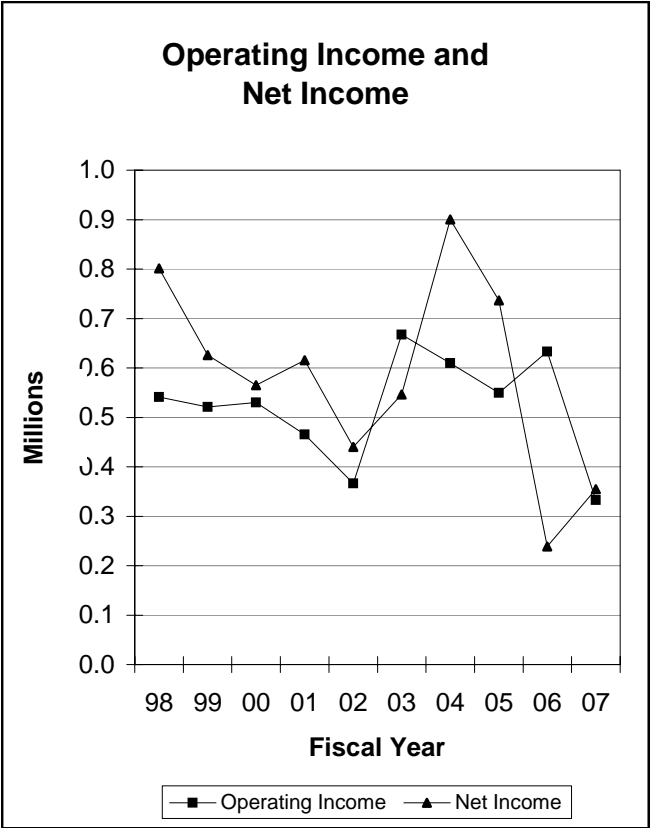
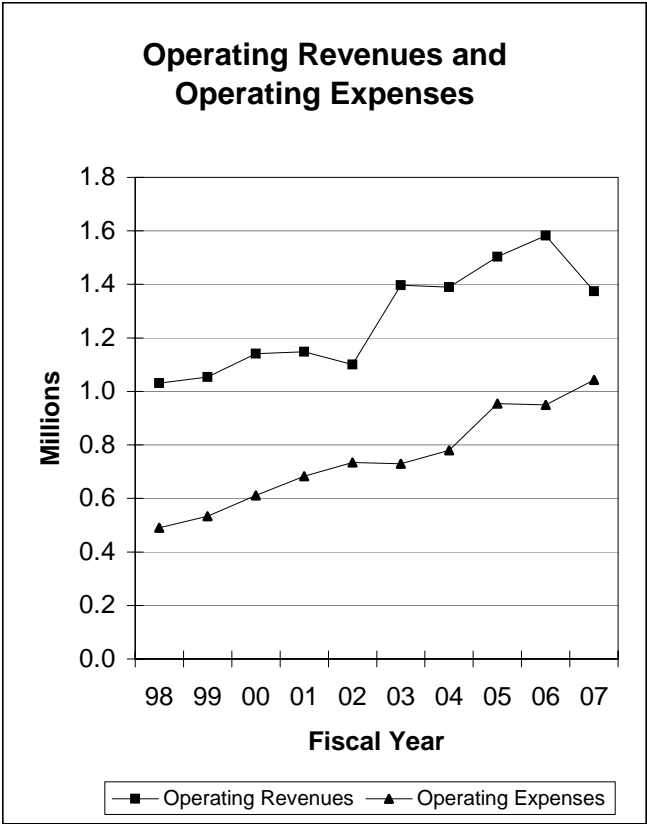
	1998	1999	2000	2001
OPERATING REVENUES:				
Switching Fees	281,138	334,575	327,191	386,306
Miscellaneous	17,380	7,924	40,111	64,369
Total Operating Revenues	298,518	342,499	367,302	450,675
OPERATING EXPENSES: *				
Personal Services	154,665	134,436	148,340	157,604
Materials and Supplies	30,887	28,344	41,977	40,129
Travel and Training	759	806	894	851
Intragovernmental	0	12,054	18,669	19,783
Utilities, Services and Miscellaneous	78,991	94,633	126,022	146,521
Total Operating Expenses	265,302	270,273	335,902	364,888
OPERATING INCOME (LOSS)	33,216	72,226	31,400	85,787
DEPRECIATION	(145,173)	(149,867)	(153,163)	(157,521)
OPERATING INCOME (LOSS)	(111,957)	(77,641)	(121,763)	(71,734)
NON-OPERATING REVENUES:				
Revenue from Other Gov. Units	0	0	0	0
Investment Revenue	27,368	9,859	(219)	22,407
Gain on Sale of Fixed Assets	0	0	0	0
Miscellaneous Revenue	2,459	4,340	291	7
Non-Operating Revenues	29,827	14,199	72	22,414
NON-OPERATING EXPENSES:				
Interest Expense	(3,892)	(2,430)	(876)	(2,398)
Loss on Disposal of Assets	0	(1,500)	0	0
Miscellaneous Expense	0	0	0	0
Non-Operating Expenses	(3,892)	(3,930)	(876)	(2,398)
Total Non-Operating Rev. (Expenses)	25,935	10,269	(804)	20,016
NET TRANSFERS	50,000	50,000	50,000	50,000
INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS & AMORTIZATION	(36,022)	(17,372)	(72,567)	(1,718)
Capital Contribution**	0	0	0	61,980
Amortization of Contributions	0	0	0	0
NET INCOME (LOSS) TRANSFERRED TO RETAINED EARNINGS	(36,022)	(17,372)	(72,567)	60,262

**Beginning in FY 2001 - GASB 33 requires contributions to be shown as revenues on the income statement which affects retained earnings.
FY 2005 transfer of \$976,933 involved a transfer of land to be used by the railroad and \$50,098 from CDBG funds for the Railroad corridor.

2002	2003	2004	2005	2006	2007
365,907	450,656	610,120	826,523	837,911	941,334
23,590	20,082	11,202	20,806	13,477	101,036
389,497	470,738	621,322	847,329	851,388	1,042,370
158,539	173,269	220,247	244,736	234,821	257,720
45,215	54,748	70,749	87,234	115,492	108,691
900	1,324	2,478	789	3,066	4,062
25,929	36,830	36,467	48,152	53,972	70,462
105,470	153,075	140,959	199,704	174,691	214,651
336,053	419,246	470,900	580,615	582,042	655,586
53,444	51,492	150,422	266,714	269,346	386,784
(186,072)	(234,319)	(230,810)	(253,616)	(275,151)	(273,176)
(132,628)	(182,827)	(80,388)	13,098	(5,805)	113,608
0	0	0	0	0	0
17,825	6,621	6,606	23,363	13,627	24,435
0	0	0	0	0	0
114,004	2,413	21,033	4,265	11,905	4,457
131,829	9,034	27,639	27,628	25,532	28,892
(6,816)	(7,943)	(10,803)	(31,830)	(28,652)	(25,349)
0	0	0	0	0	0
(721)	0	0	0	0	0
(7,537)	(7,943)	(10,803)	(31,830)	(28,652)	(25,349)
124,292	1,091	16,836	(4,202)	(3,120)	3,543
50,000	50,000	50,000	1,073,531	128,856	171,829
41,664	(131,736)	(13,552)	1,082,427	119,931	288,980
74,509	0	0	123,672	0	0
0	0	0	0	0	0
116,173	(131,736)	(13,552)	1,206,099	119,931	288,980

(This Page Intentionally Left Blank)

Storm Water Utility Fund



**Storm Water Utility Fund
Enterprise Fund
Revenues and Expenses**

	1998	1999	2000	2001
Operating Revenues	1,031,428	1,054,059	1,141,471	1,148,601
Operating Expenses	490,487	533,319	611,654	683,222
Operating Income (Loss)	540,941	520,740	529,817	465,379
Depreciation	(99,760)	(125,101)	(157,843)	(186,685)
Non-Operating Revenues	188,665	52,720	160,989	259,431
Non-Operating Expenses	0	0	0	(2,050)
Net Transfers	124,405	124,405	0	0
Capital Contributions	0	0	0	8,500
Amortization of Contributions	47,336	52,928	32,170	71,248
Net Income (Loss) Transferred To Retained Earnings	801,587	625,692	565,133	615,823
Net Working Capital	392,125	1,066,817	1,069,141	1,468,714
Debt Outstanding	0	0	0	0
Yearly Debt Service	0	0	0	0
Subsidies	124,405	124,405	0	0
Change in Accounting Principle	12,603	0	0	1,344,320
Retained Earnings/Net Assets End of Period	3,975,431	4,573,683	5,138,816	7,098,959

Notes:

FY 1999 - equity transfer of \$27,440 to Capital Projects.

FY 2001 - GASB 34 included contributions in Net Assets and the City adjusted its capitalization threshold.

2002	2003	2004	2005	2006	2007
1,100,862	1,397,511	1,389,683	1,503,957	1,582,718	1,374,743
734,425	730,083	780,164	954,467	949,610	1,042,345
366,437	667,428	609,519	549,490	633,108	332,398
(249,981)	(259,595)	(262,149)	(318,826)	(348,398)	(391,515)
266,662	50,062	117,735	189,360	193,256	193,391
(3,031)	0	0	(4,551)	(17,556)	0
0	5,475	0	122,186	(221,287)	88,090
59,846	83,049	435,392	198,613	0	132,169
0	0	0	0	0	0
439,933	546,419	900,497	736,272	239,123	354,533
812,723	943,805	1,071,255	1,389,699	988,190	708,531
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
7,538,892	8,085,311	8,985,808	9,722,080	9,961,203	10,315,736

**Storm Water Utility Fund
Enterprise Fund**

	1998	1999	2000	2001
OPERATING REVENUES:				
Utility Charges	1,031,428	1,054,059	1,141,471	1,148,601
Residential Utility Charges	0	0	0	0
Non-residential utility charges	0	0	0	0
Development charges	0	0	0	0
Miscellaneous	0	0	0	0
Total Operating Revenues	1,031,428	1,054,059	1,141,471	1,148,601
OPERATING EXPENSES:				
Personal Services	305,898	358,558	375,196	410,818
Materials and Supplies	58,839	51,625	61,024	52,485
Travel and Training	374	313	483	1,200
Intragovernmental	84,834	66,283	70,590	86,373
Utilities, Services and Miscellaneous	40,542	56,540	104,361	132,346
Total Operating Expenses	490,487	533,319	611,654	683,222
OPERATING INCOME (LOSS)	540,941	520,740	529,817	465,379
DEPRECIATION	(99,760)	(125,101)	(157,843)	(186,685)
OPERATING INCOME (LOSS)	441,181	395,639	371,974	278,694
NON-OPERATING REVENUES:				
Investment Revenue	188,175	49,730	148,010	253,559
Revenue from Other Gov. Units	0	0	0	0
Miscellaneous Revenue	490	2,990	12,979	5,872
Non-Operating Revenues	188,665	52,720	160,989	259,431
NON-OPERATING EXPENSES:				
Loss on disposal of fixed assets	0	0	0	(2,050)
Miscellaneous Expense	0	0	0	0
Non-Operating Expenses	0	0	0	(2,050)
Total Non-Operating Rev. (Expenses)	188,665	52,720	160,989	257,381
NET TRANSFERS	124,405	124,405	0	0
INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS & AMORTIZATION	754,251	572,764	532,963	536,075
Capital Contributions*	0	0	0	8,500
Amortization of Contributions	47,336	52,928	32,170	71,248
NET INCOME (LOSS) TRANSFERRED TO RETAINED EARNINGS	801,587	625,692	565,133	615,823

*Beginning in FY 2001 - GASB 33 requires contributions to be shown as revenues on the income statement which affects retained earnings.

In FY 2005 - 1.5 FTE engineering aide positions were added to the storm water utility.

2002	2003	2004	2005	2006	2007
1,100,862	1,397,511	1,389,683	1,503,957	1,582,718	1,374,743
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
1,100,862	1,397,511	1,389,683	1,503,957	1,582,718	1,374,743
407,901	462,632	446,831	599,598	640,134	713,039
84,745	64,767	92,831	79,656	82,542	96,517
125	1,505	1,193	1,560	2,171	1,577
109,091	117,095	119,461	126,194	141,660	180,368
132,563	84,084	119,848	147,459	83,103	50,844
734,425	730,083	780,164	954,467	949,610	1,042,345
366,437	667,428	609,519	549,490	633,108	332,398
(249,981)	(259,595)	(262,149)	(318,826)	(348,398)	(391,515)
116,456	407,833	347,370	230,664	284,710	(59,117)
155,322	47,998	63,085	90,646	130,602	143,403
111,340	0	0	16,037	33,801	34,815
0	2,064	54,650	82,677	28,853	15,173
266,662	50,062	117,735	189,360	193,256	193,391
0	0	0	(4,551)	(17,556)	0
(3,031)	0	0	0	0	0
(3,031)	0	0	(4,551)	(17,556)	0
263,631	50,062	117,735	184,809	175,700	193,391
0	5,475	0	122,186	(221,287)	88,090
380,087	463,370	465,105	537,659	239,123	222,364
59,846	83,049	435,392	198,613	0	132,169
0	0	0	0	0	0
439,933	546,419	900,497	736,272	239,123	354,533

(This Page Intentionally Left Blank)

Internal Service Funds

Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the government and to other governmental units, on a cost reimbursement basis.



City of Columbia
Columbia, Missouri

Internal Service Funds

Custodial and Maintenance Services Fund - to account for the provision of custodial services and building maintenance used by other city departments.

Utility Customer Services Fund - to account for utility accounts receivable billing and customer services provided by the Finance Department to the Water and Electric, Sanitary Sewer, Solid Waste and Storm Water utilities.

Information Technologies Fund - to account for the provision of hardware infrastructure to support the computing requirements of the City, as well as developing and/or implementing software to improve the operating efficiencies of the departments within the City.

Public Communications Fund - to account for the provision of printing press, xerox, inter-departmental mail, and postage services to other city departments, City of Columbia Web Page and cable television operations.

Fleet Operations Fund - to account for operating a maintenance facility for automotive equipment and for fuel used by some city departments.

Self Insurance Reserve Fund - to account for the payment of property and casualty losses, and uninsured workers' compensation claims.

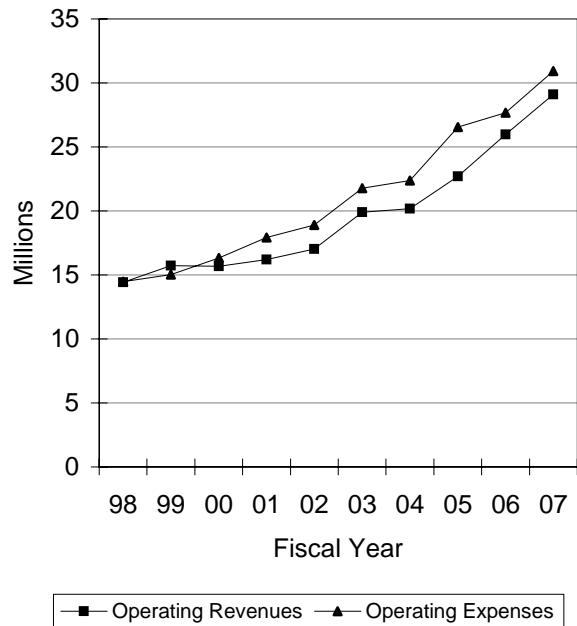
Employees Benefit Fund - to account for the City of Columbia's self insurance program for health, disability and life insurance for covered city employees. Other employee benefits accounted for in this fund include; retirement sick leave, medical services, service awards, cafeteria plan and employee health/wellness.



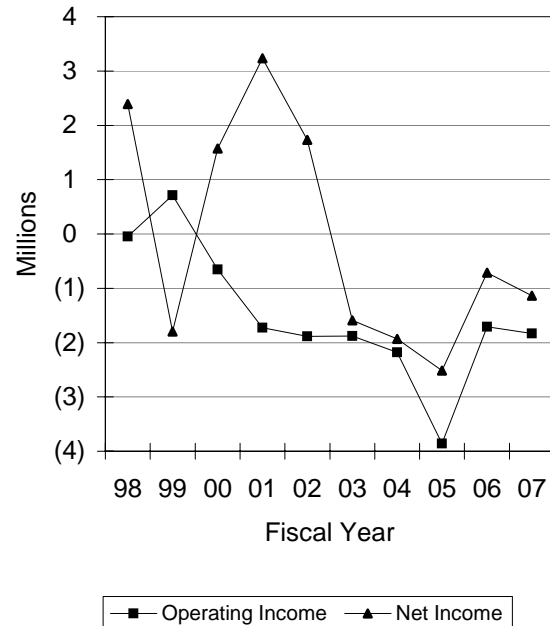
*City of Columbia
Columbia, Missouri*

All Internal Service Funds

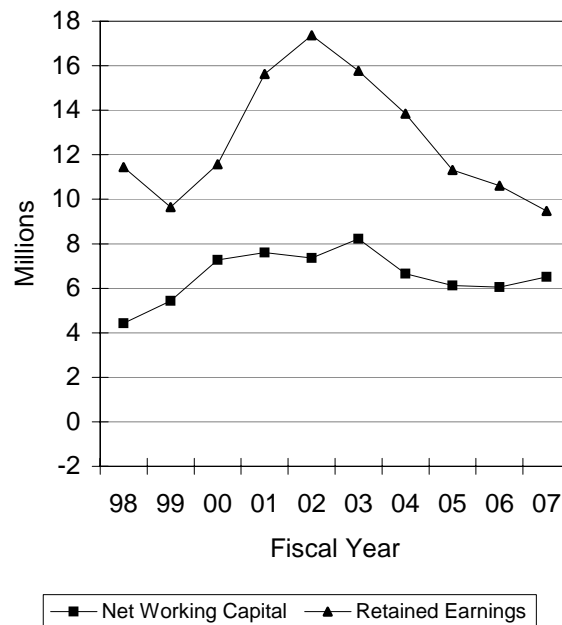
**Operating Revenues and
Operating Expenses**



**Operating Income and
Net Income**



**Net Working Capital and
Retained Earnings/Net Assets**



All Internal Service Funds Revenue and Expense Summary

	1998	1999	2000	2001
Operating Revenues	14,435,658	15,735,313	15,664,018	16,203,975
Operating Expenses	14,481,365	15,023,285	16,318,358	17,931,509
Operating Income**	(45,707)	712,028	(654,340)	(1,727,534)
Depreciation	(597,133)	(672,109)	(494,215)	(395,804)
Non-Operating Revenues	4,544,537	(979,148)	3,793,467	6,233,331
Non-Operating Expenses	(1,363,539)	(857,147)	(1,091,175)	(876,827)
Net Transfers	(148,000)	0	20,000	0
Capital Contributions	0	0	0	2,618
Net Income (Loss) Transferred To Retained Earnings**	2,390,158	(1,796,376)	1,573,737	3,235,784
Net Working Capital	4,429,359	5,439,002	7,267,161	7,607,867
Debt Outstanding	30,422,583	25,535,398	25,343,583	25,114,167
Yearly Debt Service	6,176,643	1,042,374	1,266,787	1,133,306
Subsidies	0	0	0	0
Change in Accounting Principle	0	0	0	822,112
Retained Earnings/Net Assets End of Period *	11,444,686	9,648,310	11,568,354	15,626,250

Notes:

* FY 2000 - equity transfer to the CIP Fund for \$19,082 and from the Employee Cafeteria Plan for \$365,389
FY 2001 - GASB 34 included contributions in Net Assets and the City adjusted its capitalization threshold.
Prior to FY 2003, claims payable was included in current liabilities.

** The decreases in net income and operating income are due to planned uses of fund balance.

Sources for the entire Internal Service Fund Section:

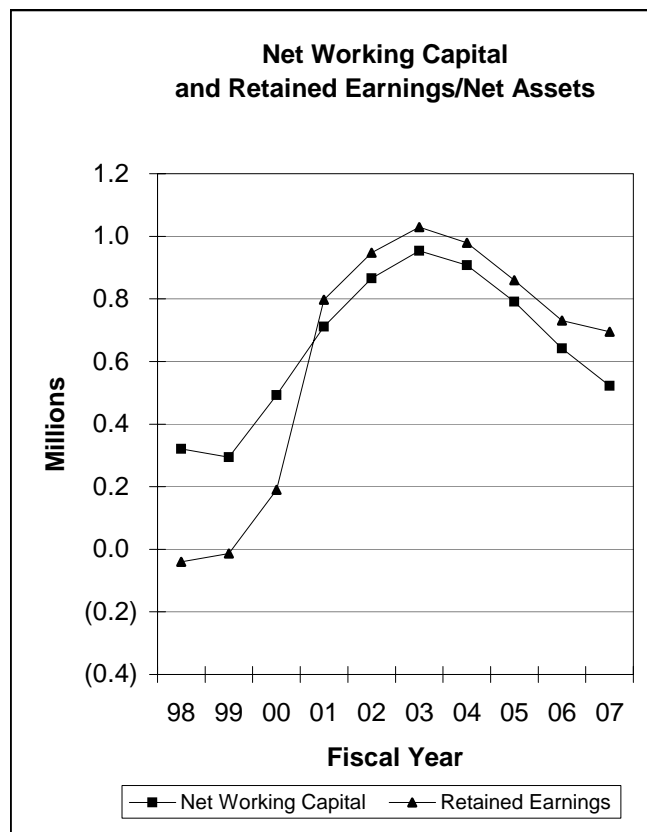
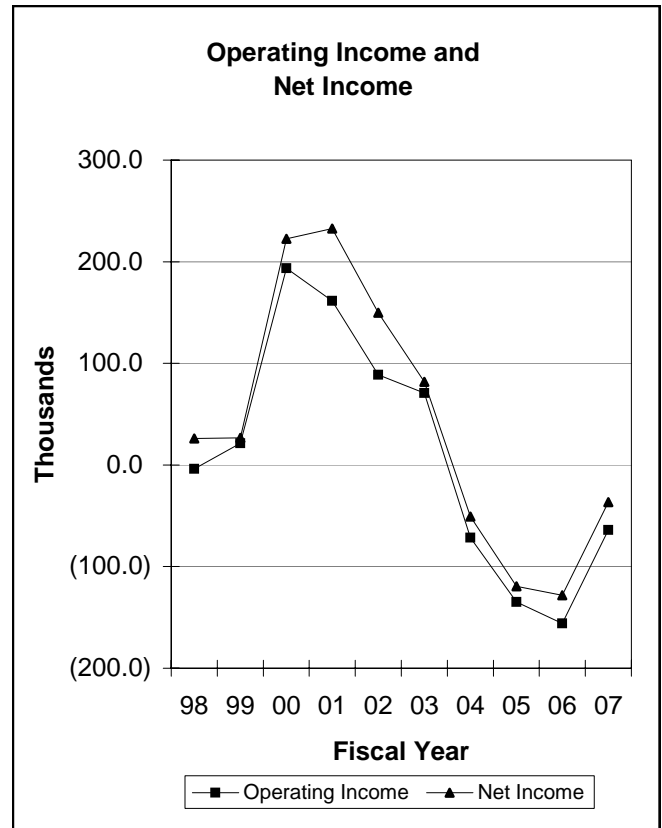
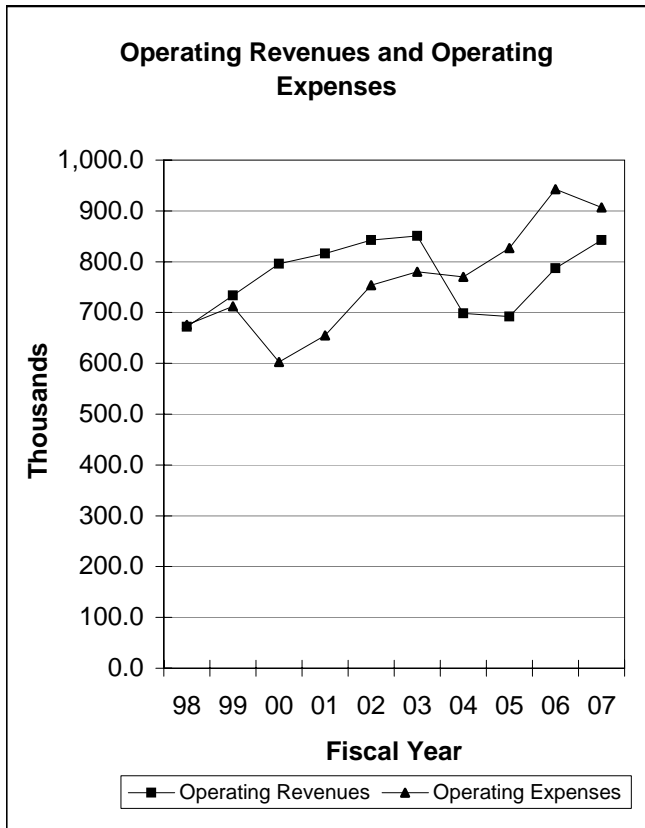
Source: Prior to FY 2002: CAFR Exhibits G-1 and G-2

Source: FY 2002 to present Financial Management Information Supplement: The entire G Exhibit

2002	2003	2004	2005	2006	2007
17,015,458	19,905,040	20,186,921	22,698,465	25,970,493	29,107,363
18,901,113	21,783,771	22,367,447	26,556,677	27,679,090	30,936,751
(1,885,655)	(1,878,731)	(2,180,526)	(3,858,212)	(1,708,597)	(1,829,388)
(219,608)	(221,856)	(207,345)	(299,880)	(352,883)	(387,236)
4,489,233	525,930	569,918	840,465	900,721	1,081,179
(636,145)	(7,261)	(5,215)	(17,636)	(7,124)	(10,163)
(13,398)	(11,410)	(106,297)	817,242	453,864	6,971
0	0	0	0	0	0
1,734,427	(1,593,328)	(1,929,465)	(2,518,021)	(714,019)	(1,138,637)
7,353,305	8,221,173	6,660,720	6,129,463	6,047,827	6,512,735
0	0	0	0	0	0
25,514,337	6,104	0	0	5,213	4,135
0	0	0	0	0	0
0	0	0	0	0	0
17,360,677	15,767,349	13,837,884	11,319,863	10,605,844	9,467,207

(This Page Intentionally Left Blank)

Custodial & Maintenance Services Fund



**Custodial & Maintenance Services Fund
Internal Service Fund
Revenues and Expenses**

	1998	1999	2000	2001
Operating Revenues	672,148	733,769	796,279	816,252
Operating Expenses	675,887	712,320	602,743	654,783
Operating Income	(3,739)	21,449	193,536	161,469
Depreciation	(3,025)	(3,396)	(4,722)	(6,334)
Non-Operating Revenues	32,782	8,491	33,748	77,895
Non-Operating Expenses	0	0	(160)	(425)
Net Transfers	0	0	0	0
Capital Contributions	0	0	0	0
Net Income (Loss)	26,018	26,544	222,402	232,605
Net Working Capital	320,470	294,163	492,566	711,067
Debt Outstanding	0	0	0	0
Yearly Debt Service*	0	0	160	225
Subsidies	0	0	0	0
Change in Accounting Principle	0	0	0	375,052
Retained Earnings/Net Assets**	(39,864)	(13,320)	190,000	797,657

Notes:

* Loans Debt Service

In FY 2000 there was an equity transfer of \$19,082 to the Capital Projects Fund.

** In FY 2001 - GASB 34 included contributions in Net Assets and the City adjusted its capitalization threshold.

Source: Prior to FY 2002: CAFR Exhibits G-1 and G-2

Source: FY 2002 to present Financial Management Information Supplement: The entire G Exhibit

2002	2003	2004	2005	2006	2007
842,630	850,841	698,278	692,179	786,990	842,552
753,843	779,957	769,939	826,950	942,889	906,688
88,787	70,884	(71,661)	(134,771)	(155,899)	(64,136)
(5,148)	(5,149)	(5,148)	(4,777)	(4,826)	(8,708)
53,300	16,133	26,082	28,089	36,948	37,901
(97)	0	0	0	0	(1,600)
13,070	0	0	(7,875)	(4,493)	0
0	0	0	0	0	0
149,912	81,868	(50,727)	(119,334)	(128,270)	(36,543)
866,128	953,145	907,566	791,048	642,004	521,948
0	0	0	0	0	0
97	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
947,569	1,029,437	978,710	859,376	731,106	694,563

Custodial & Maintenance Services Fund
Internal Service Fund
Revenues and Expenses

	1998	1999	2000	2001
OPERATING REVENUES:				
Charges for Services	672,148	733,769	796,279	816,252
OPERATING EXPENSES:				
Personal Services	307,346	329,287	345,331	338,821
Materials and Supplies	87,707	68,587	60,979	79,628
Travel and Training	0	0	0	0
Intragovernmental	43,619	34,420	40,685	43,648
Utilities, Services and Miscellaneous	237,215	280,026	155,748	192,686
Total Operating Expenses	675,887	712,320	602,743	654,783
OPERATING INCOME (LOSS)	-3,739	21,449	193,536	161,469
DEPRECIATION	(3,025)	(3,396)	(4,722)	(6,334)
OPERATING INCOME (LOSS)*	(6,764)	18,053	188,814	155,135
NON-OPERATING REVENUES:				
Investment Revenue	32,192	7,785	33,519	77,246
Miscellaneous Revenue	590	706	229	649
Non-Operating Revenues	32,782	8,491	33,748	77,895
NON-OPERATING EXPENSES:				
Loss on Disposal of Fixed Assets	0	0	0	(200)
Interest Expense	0	0	(160)	(225)
Non-Operating Expenses	0	0	(160)	(425)
Total Non-Operating Rev. (Expenses)	32,782	8,491	33,588	77,470
NET TRANSFERS	0	0	0	0
CAPITAL CONTRIBUTIONS	0	0	0	0
NET INCOME (LOSS)*	26,018	26,544	222,402	232,605

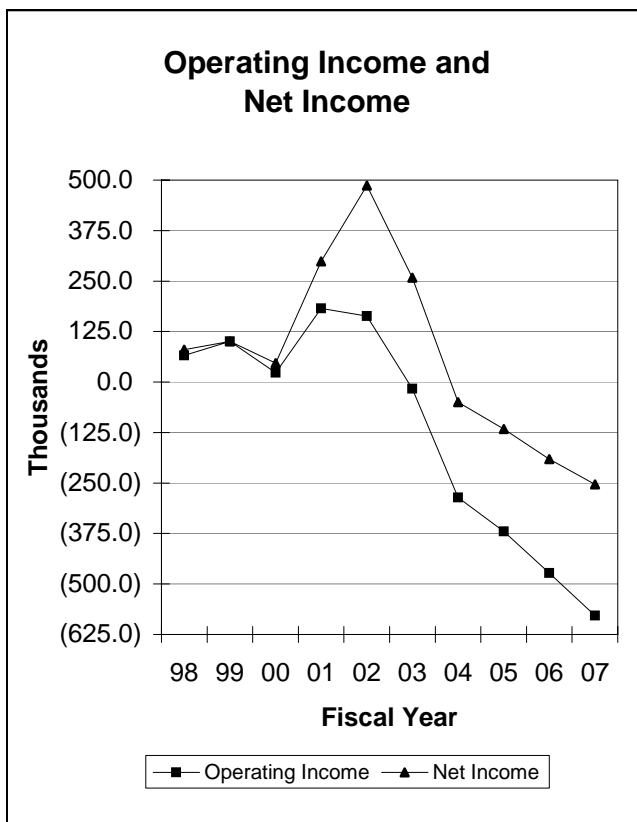
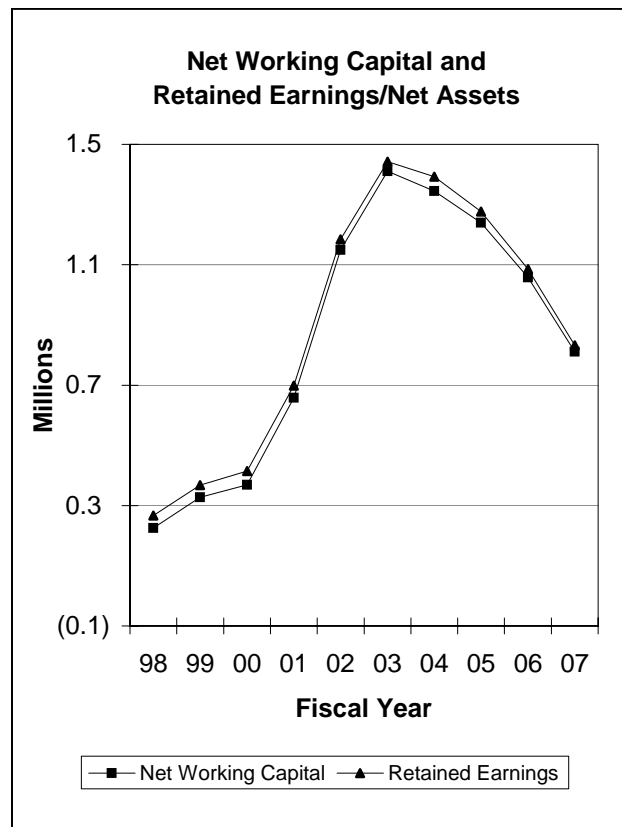
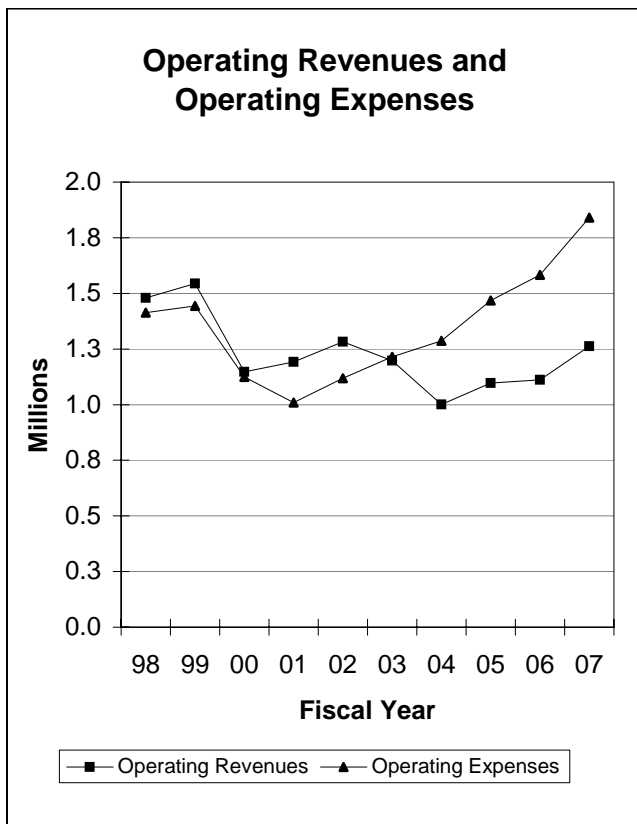
Notes:

* The decreases in net income and operating income are due to planned uses of fund balance.

2002	2003	2004	2005	2006	2007
842,630	850,841	698,278	692,179	786,990	842,552
380,367	392,982	401,977	449,029	487,239	482,649
87,909	86,998	85,745	82,462	123,231	104,212
557	666	0	0	457	0
58,641	55,250	64,159	60,903	71,203	76,180
226,369	244,061	218,058	234,556	260,759	243,647
753,843	779,957	769,939	826,950	942,889	906,688
88,787	70,884	(71,661)	(134,771)	(155,899)	(64,136)
(5,148)	(5,149)	(5,148)	(4,777)	(4,826)	(8,708)
83,639	65,735	(76,809)	(139,548)	(160,725)	(72,844)
52,925	15,863	25,897	25,970	32,869	35,900
375	270	185	2,119	4,079	2,001
53,300	16,133	26,082	28,089	36,948	37,901
0	0	0	0	0	(1,600)
(97)	0	0	0	0	0
(97)	0	0	0	0	(1,600)
53,203	16,133	26,082	28,089	36,948	36,301
13,070	0	0	(7,875)	(4,493)	0
0	0	0	0	0	0
149,912	81,868	(50,727)	(119,334)	(128,270)	(36,543)

(This Page Intentionally Left Blank)

Utility Customer Services Fund



**Utility Customer Services Fund
Internal Service Fund
Revenues and Expenses**

	1998	1999	2000	2001
Operating Revenues	1,479,014	1,543,994	1,147,792	1,192,047
Operating Expenses	1,412,945	1,442,919	1,124,525	1,009,353
Operating Income	66,069	101,075	23,267	182,694
Depreciation	(4,310)	(3,175)	(3,235)	(3,811)
Non-Operating Revenues	18,638	2,751	27,627	119,657
Non-Operating Expenses	0	(158)	(600)	0
Net Transfers	0	0	0	0
Capital Contributions	0	0	0	0
Net Income (Loss)	80,397	100,493	47,059	298,540
Net Working Capital	225,453	327,440	369,124	657,659
Debt Outstanding	0	0	0	0
Yearly Debt Service	0	0	0	0
Change in Accounting Principle	0	0	0	(14,940)
Retained Earnings/Net Assets	266,840	367,333	414,392	697,992

Notes:

In FY 2001 - GASB 34 included contributions in Net Assets and the City adjusted its capitalization threshold.

2002	2003	2004	2005	2006	2007
1,282,031	1,198,281	1,001,192	1,097,137	1,110,856	1,262,348
1,118,597	1,214,658	1,287,445	1,467,418	1,583,599	1,840,281
163,434	(16,377)	(286,253)	(370,281)	(472,743)	(577,933)
(2,183)	(3,641)	(5,257)	(10,465)	(9,007)	(6,924)
325,246	280,341	262,100	290,996	312,318	347,684
0	0	(4,203)	0	0	0
0	(2,105)	(16,297)	(26,797)	(21,433)	(16,297)
0	0	0	0	0	0
486,497	258,218	(49,910)	(116,547)	(190,865)	(253,470)
1,148,839	1,410,698	1,345,247	1,239,165	1,057,307	810,761
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
1,184,489	1,442,707	1,392,797	1,276,250	1,085,385	831,915

**Utility Customer Services Fund
Internal Service Fund**

	1998	1999	2000	2001
OPERATING REVENUES:				
Charges for Services	1,479,014	1,543,994	1,147,792	1,192,047
OPERATING EXPENSES:				
Personal Services	393,449	381,296	404,394	397,364
Materials and Supplies	196,151	216,815	223,676	236,086
Travel and Training	0	2,358	3,130	2,572
Intragovernmental	798,477	800,343	446,096	291,796
Utilities, Services and Miscellaneous	24,868	42,107	47,229	81,535
Total Operating Expenses	1,412,945	1,442,919	1,124,525	1,009,353
OPERATING INCOME (LOSS)	66,069	101,075	23,267	182,694
DEPRECIATION	(4,310)	(3,175)	(3,235)	(3,811)
OPERATING INCOME (LOSS)*	61,759	97,900	20,032	178,883
NON-OPERATING REVENUES:				
Investment Revenue	18,612	2,695	26,123	61,053
Miscellaneous Revenue	26	56	1,504	58,604
Non-Operating Revenues	18,638	2,751	27,627	119,657
NON-OPERATING EXPENSES:				
Loss on Disposal of Fixed Assets	0	(158)	(600)	0
Interest Expense	0	0	0	0
Miscellaneous Expense	0	0	0	0
Non-Operating Expenses	0	(158)	(600)	0
Total Non-Operating Rev. (Expenses)	18,638	2,593	27,027	119,657
NET TRANSFERS	0	0	0	0
CAPITAL CONTRIBUTIONS	0	0	0	0
NET INCOME (LOSS)*	80,397	100,493	47,059	298,540

Notes:

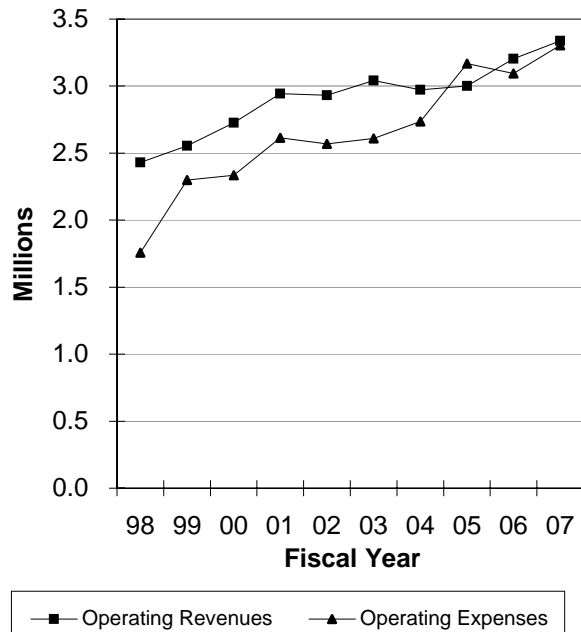
* The decreases in net income and operating income are due to planned uses of fund balance.

2002	2003	2004	2005	2006	2007
1,282,031	1,198,281	1,001,192	1,097,137	1,110,856	1,262,348
410,722	435,079	449,334	458,878	499,209	545,859
252,318	241,367	213,625	242,950	273,063	281,369
2,039	5,281	14,350	14,553	8,579	14,273
295,929	315,151	234,861	253,722	260,182	303,026
157,589	217,780	375,275	497,315	542,566	695,754
1,118,597	1,214,658	1,287,445	1,467,418	1,583,599	1,840,281
163,434	(16,377)	(286,253)	(370,281)	(472,743)	(577,933)
(2,183)	(3,641)	(5,257)	(10,465)	(9,007)	(6,924)
161,251	(20,018)	(291,510)	(380,746)	(481,750)	(584,857)
55,193	18,153	32,410	32,889	43,394	47,279
270,053	262,188	229,690	258,107	268,924	300,405
325,246	280,341	262,100	290,996	312,318	347,684
0	0	(4,203)	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
0	0	(4,203)	0	0	0
325,246	280,341	257,897	290,996	312,318	347,684
0	(2,105)	(16,297)	(26,797)	(21,433)	(16,297)
0	0	0	0	0	0
486,497	258,218	(49,910)	(116,547)	(190,865)	(253,470)

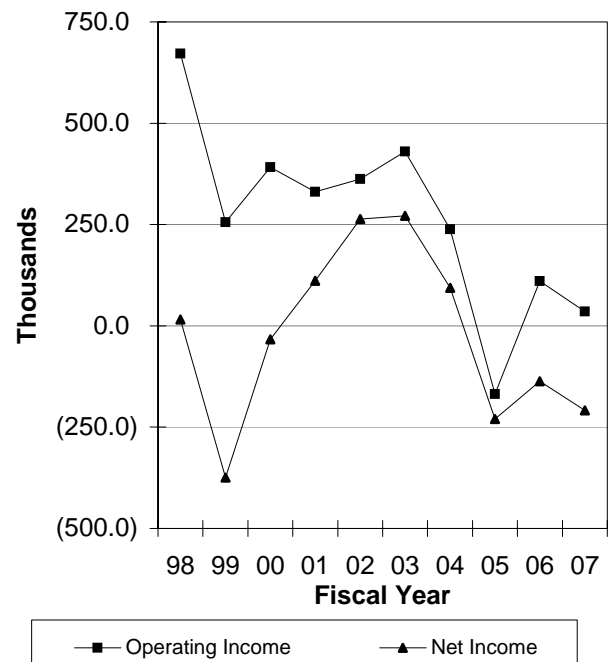
(This Page Intentionally Left Blank)

Information Technologies Fund

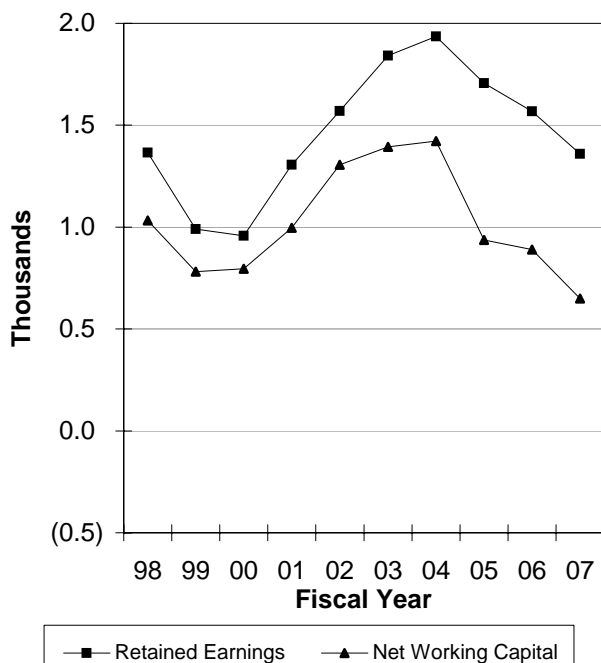
**Operating Revenues and
Operating Expenses**



**Operating Income and
Net Income**



**Net Working Capital and
Retained Earnings/Net Assets**



**Information Technologies Fund
Internal Service Fund
Revenues and Expenses**

	1998	1999	2000	2001
Operating Revenues	2,429,982	2,555,275	2,726,965	2,944,383
Operating Expenses	1,758,285	2,299,200	2,335,314	2,613,707
Operating Income	671,697	256,075	391,651	330,676
Depreciation	(548,424)	(633,560)	(446,755)	(342,734)
Non-Operating Revenues	121,235	22,874	70,866	133,635
Non-Operating Expenses	(228,788)	(19,779)	(49,463)	(10,726)
Net Transfers	0	0	0	0
Capital Contributions	0	0	0	0
Net Income (Loss)	15,720	(374,390)	(33,701)	110,851
Net Working Capital	1,032,463	781,118	795,502	996,059
Debt Outstanding	785,017	557,832	366,017	136,601
Yearly Debt Service*	334,311	246,964	241,278	240,142
Change in Accounting Principle	0	0	0	238,603
Retained Earnings/Net Assets	1,365,025	990,635	956,934	1,306,388

Notes:

* Comprised of Loans and Leases Debt Service

In FY 2001 - GASB 34 included contributions in Net Assets and the City adjusted its capitalization threshold.

2002	2003	2004	2005	2006	2007
2,931,451	3,040,457	2,973,103	3,000,680	3,204,108	3,338,801
2,569,077	2,610,459	2,735,128	3,169,211	3,093,527	3,303,289
362,374	429,998	237,975	(168,531)	110,581	35,512
(180,980)	(180,659)	(166,620)	(250,971)	(285,048)	(307,015)
85,725	25,068	42,819	226,028	47,035	62,633
(3,482)	(2,909)	0	(17,636)	0	0
0	0	(20,000)	(18,988)	(9,498)	0
0	0	0	0	0	0
263,637	271,498	94,174	(230,098)	(136,930)	(208,870)
1,305,337	1,393,443	1,422,531	936,525	889,123	649,837
0	0	0	0	0	0
140,083	2,909	0	0	0	0
0	0	0	0	0	0
1,570,025	1,841,523	1,935,697	1,705,599	1,568,669	1,359,799

**Information Services Fund
Internal Service Fund**

	1998	1999	2000	2001
OPERATING REVENUES:				
Charges for Services	2,429,982	2,555,275	2,726,965	2,944,383
OPERATING EXPENSES:				
Personal Services	1,077,669	1,284,856	1,272,757	1,306,845
Materials and Supplies	90,601	228,365	146,634	172,267
Travel and Training	32,154	49,581	77,382	55,842
Intragovernmental	98,064	124,692	143,664	374,089
Utilities, Services and Miscellaneous	459,797	611,706	694,877	704,664
Total Operating Expenses	1,758,285	2,299,200	2,335,314	2,613,707
OPERATING INCOME (LOSS)	671,697	256,075	391,651	330,676
DEPRECIATION	(548,424)	(633,560)	(446,755)	(342,734)
OPERATING INCOME (LOSS)*	123,273	(377,485)	(55,104)	(12,058)
NON-OPERATING REVENUES:				
Investment Revenue	120,414	17,392	70,682	133,420
Revenue from Other Gov. Units	0	0	0	0
Miscellaneous Revenue	821	5,482	184	215
Non-Operating Revenues	121,235	22,874	70,866	133,635
NON-OPERATING EXPENSES:				
Loss on Disposal of Fixed Assets	(194,836)	0	0	0
Interest Expense	(33,952)	(19,779)	(49,463)	(10,726)
Miscellaneous Expense	0	0	0	0
Non-Operating Expenses	(228,788)	(19,779)	(49,463)	(10,726)
Total Non-Operating Rev. (Expenses)	(107,553)	3,095	21,403	122,909
NET TRANSFERS	0	0	0	0
CAPITAL CONTRIBUTIONS	0	0	0	0
NET INCOME (LOSS)*	15,720	(374,390)	(33,701)	110,851

Notes:

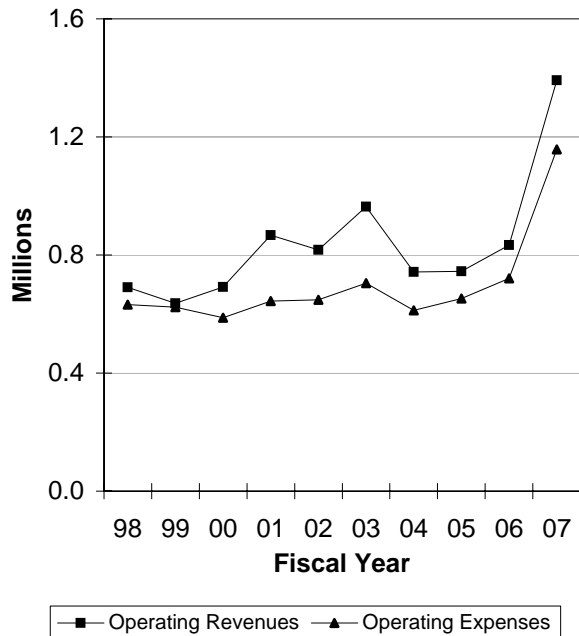
* The decreases in net income and operating income are due to planned uses of fund balance.

2002	2003	2004	2005	2006	2007
2,931,451	3,040,457	2,973,103	3,000,680	3,204,108	3,338,801
1,390,695	1,437,465	1,511,765	1,611,520	1,729,822	1,852,157
188,869	203,357	278,465	448,726	373,172	374,892
56,351	74,784	48,026	53,822	58,565	51,224
54,181	131,010	115,728	114,608	127,653	139,761
878,981	763,843	781,144	940,535	804,315	885,255
2,569,077	2,610,459	2,735,128	3,169,211	3,093,527	3,303,289
362,374	429,998	237,975	(168,531)	110,581	35,512
(180,980)	(180,659)	(166,620)	(250,971)	(285,048)	(307,015)
181,394	249,339	71,355	(419,502)	(174,467)	(271,503)
83,286	24,227	41,815	33,688	43,372	52,951
0	0	0	160,224	0	0
2,439	841	1,004	32,116	3,663	9,682
85,725	25,068	42,819	226,028	47,035	62,633
0	0	0	(17,636)	0	0
(3,482)	(2,909)	0	0	0	0
0	0	0	0	0	0
(3,482)	(2,909)	0	(17,636)	0	0
82,243	22,159	42,819	208,392	47,035	62,633
0	0	(20,000)	(18,988)	(9,498)	0
0	0	0	0	0	0
263,637	271,498	94,174	(230,098)	(136,930)	(208,870)

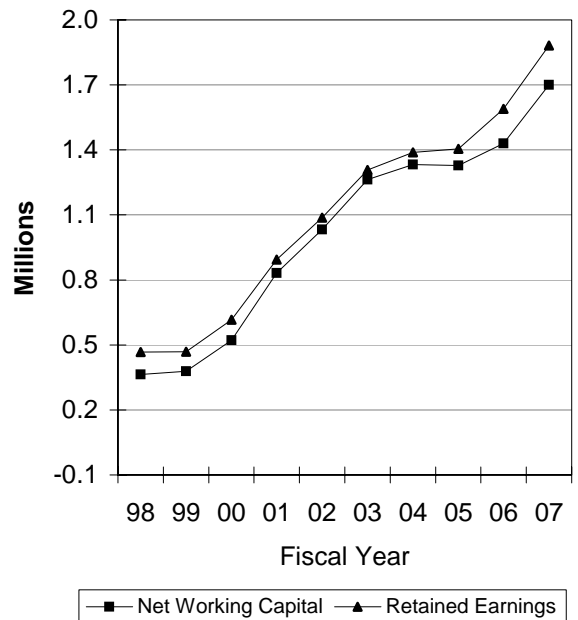
(This Page Intentionally Left Blank)

Public Communications Fund

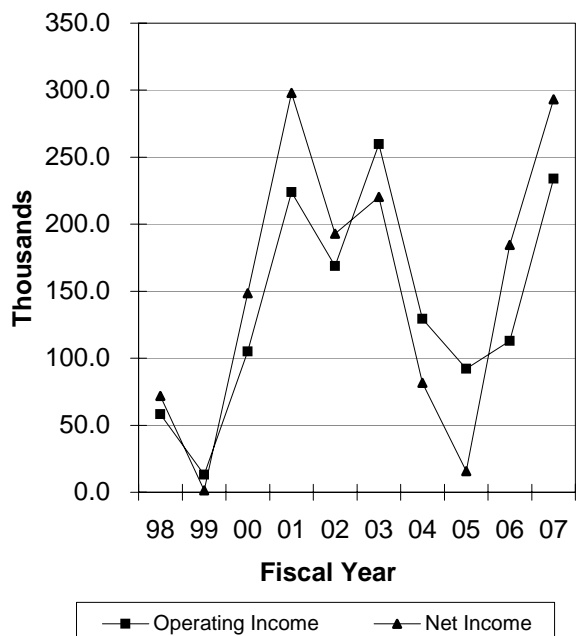
Operating Revenues and Operating Expenses



Net Working Capital and Retained Earnings/Net Assets



Operating Income and Net Income



**Public Communications Fund
Internal Service Fund
Revenues and Expenses**

	1998	1999	2000	2001
Operating Revenues	690,287	636,843	692,039	867,291
Operating Expenses	631,966	623,679	587,000	643,413
Operating Income	58,321	13,164	105,039	223,878
Depreciation	(17,344)	(16,003)	(15,739)	(14,957)
Non-Operating Revenues	30,958	4,466	39,310	89,044
Non-Operating Expenses	0	(200)	0	0
Net Transfers	0	0	20,000	0
Capital Contributions	0	0	0	0
Net Income (Loss)	71,935	1,427	148,610	297,965
Net Working Capital	363,285	378,484	521,300	832,180
Debt Outstanding	0	0	0	0
Yearly Debt Service	0	0	0	0
Change in Accounting Principle	0	0	0	(20,653)
Retained Earnings/Net Assets*	466,474	467,901	616,511	893,823

Notes:

* In FY 2001 - GASB 34 included contributions in Net Assets and the City adjusted its capitalization threshold.

2002	2003	2004	2005	2006	2007
816,879	963,933	742,287	744,265	833,749	1,391,457
648,123	704,070	612,875	652,079	720,877	1,157,441
168,756	259,863	129,412	92,186	112,872	234,016
(9,547)	(9,581)	(9,893)	(8,196)	(27,447)	(34,325)
60,151	20,011	32,215	36,972	58,223	83,328
0	0	0	0	0	0
(26,468)	(50,000)	(70,000)	(105,250)	40,840	10,262
0	0	0	0	0	0
192,892	220,293	81,734	15,712	184,488	293,281
1,033,242	1,263,116	1,332,891	1,327,738	1,429,598	1,700,783
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
1,086,715	1,307,008	1,388,742	1,404,454	1,588,942	1,882,223

**Public Communications Fund
Internal Service Fund**

	1998	1999	2000	2001
OPERATING REVENUES:				
Charges for Services*	690,287	636,843	692,039	867,291
OPERATING EXPENSES:				
Personal Services	241,429	253,717	256,098	274,299
Materials and Supplies	254,725	248,197	232,648	258,813
Travel and Training	975	412	298	639
Intragovernmental	39,758	39,357	50,320	55,179
Utilities, Services and Miscellaneous	95,079	81,996	47,636	54,483
Total Operating Expenses	631,966	623,679	587,000	643,413
OPERATING INCOME (LOSS)	58,321	13,164	105,039	223,878
DEPRECIATION	(17,344)	(16,003)	(15,739)	(14,957)
OPERATING INCOME (LOSS)	40,977	(2,839)	89,300	208,921
NON-OPERATING REVENUES:				
Investment Revenue	30,958	4,466	38,901	87,394
Miscellaneous Revenue	0	0	409	1,650
Non-Operating Revenues	30,958	4,466	39,310	89,044
NON-OPERATING EXPENSES:				
Loss on Disposal of Fixed Assets	0	(200)	0	0
Interest Expense	0	0	0	0
Miscellaneous Expense	0	0	0	0
Non-Operating Expenses	0	(200)	0	0
Total Non-Operating Rev. (Expenses)	30,958	4,266	39,310	89,044
NET TRANSFERS	0	0	20,000	0
CAPITAL CONTRIBUTIONS	0	0	0	0
NET INCOME (LOSS)	71,935	1,427	148,610	297,965

Notes:

* Charges for services include a cable franchise fee which was reallocated between the general fund and Public Communications in FY 2004.

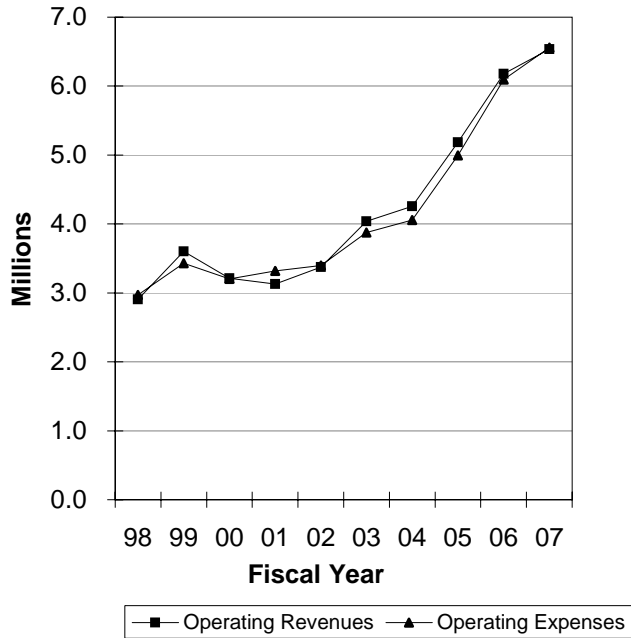
In FY 2006 the City Cable Channel personnel and operations were moved to the public communications dept.

2002	2003	2004	2005	2006	2007
816,879	963,933	742,287	744,265	833,749	1,391,457
265,138	266,975	278,012	302,288	401,829	672,556
257,698	274,472	183,977	216,078	185,006	234,625
667	364	2,070	982	2,390	2,553
48,598	55,068	54,224	56,281	71,529	137,269
76,022	107,191	94,592	76,450	60,123	110,438
648,123	704,070	612,875	652,079	720,877	1,157,441
168,756	259,863	129,412	92,186	112,872	234,016
(9,547)	(9,581)	(9,893)	(8,196)	(27,447)	(34,325)
159,209	250,282	119,519	83,990	85,425	199,691
60,151	19,632	32,210	36,946	54,633	83,175
0	379	5	26	3,590	153
60,151	20,011	32,215	36,972	58,223	83,328
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
60,151	20,011	32,215	36,972	58,223	83,328
(26,468)	(50,000)	(70,000)	(105,250)	40,840	10,262
0	0	0	0	0	0
192,892	220,293	81,734	15,712	184,488	293,281

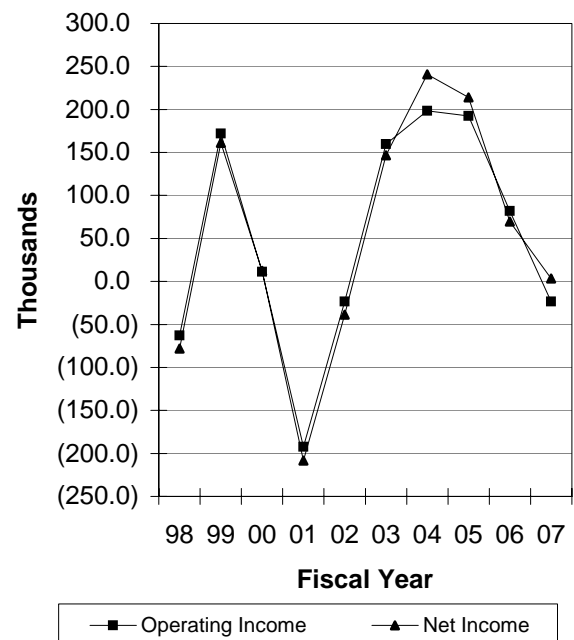
(This Page Intentionally Left Blank)

Fleet Operations Fund

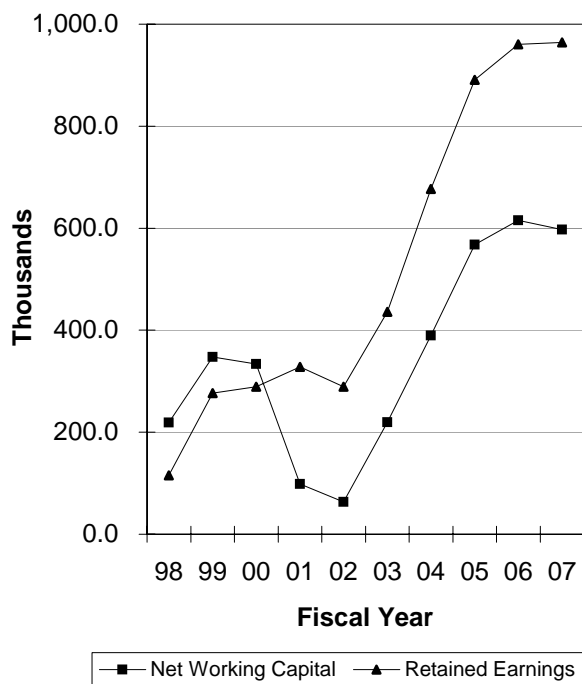
**Operating Revenues and
Operating Expenses**



**Operating Income and
Net Income**



**Net Working Capital and
Retained Earnings/Net Assets**



**Fleet Operations Fund
Internal Service Fund
Revenues and Expenses**

	1998	1999	2000	2001
Operating Revenues	2,907,471	3,602,113	3,213,538	3,126,508
Operating Expenses	2,970,439	3,430,054	3,202,400	3,318,954
Operating Income	(62,968)	172,059	11,138	(192,446)
Depreciation	(24,030)	(15,975)	(23,365)	(27,329)
Non-Operating Revenues	9,304	5,614	26,152	9,764
Non-Operating Expenses	(560)	(500)	(1,500)	(991)
Net Transfers	0	0	0	0
Capital Contributions	0	0	0	2,618
Net Income (Loss)	(78,254)	161,198	12,425	(208,384)
Net Working Capital	219,043	347,651	333,494	98,511
Debt Outstanding	0	0	0	0
Yearly Debt Service*	0	0	30,696	32,914
Change in Accounting Principle	0	0	0	247,178
Retained Earnings/Net Assets**	115,646	276,844	289,269	328,063

Notes:

* Leases Debt Service.

** In FY 2001 - GASB 34 included contributions in Net Assets and the City adjusted its capitalization threshold.

In FY 2003 the large revenues increase was attributed to a Labor rate increase and a parts mark-up increase of 5%.

2002	2003	2004	2005	2006	2007
3,373,731	4,037,178	4,257,163	5,185,497	6,176,094	6,535,915
3,397,107	3,877,383	4,058,657	4,993,180	6,094,317	6,559,452
(23,376)	159,795	198,506	192,317	81,777	(23,537)
(21,750)	(22,826)	(20,427)	(19,971)	(20,555)	(24,264)
16,625	15,071	63,825	61,671	65,275	92,170
(10,308)	(4,352)	(1,012)	0	(7,124)	(8,563)
0	(1,030)	0	(20,038)	(49,544)	(32,394)
0	0	0	0	0	0
(38,809)	146,658	240,892	213,979	69,829	3,412
63,301	219,850	389,604	567,476	615,418	597,329
0	0	0	0	0	0
6,469	3,195	0	0	5,213	4,135
0	0	0	0	0	0
289,254	435,912	676,804	890,783	960,612	964,024

**Fleet Operations Fund
Internal Service Fund**

	1998	1999	2000	2001
OPERATING REVENUES:				
Charges for Services	2,907,471	3,602,113	3,213,538	3,126,508
OPERATING EXPENSES:				
Personal Services	894,400	971,700	964,118	1,026,538
Materials and Supplies	1,722,697	2,100,014	1,936,101	1,967,720
Travel and Training	2,660	4,425	2,216	4,871
Intragovernmental	338,377	300,888	259,187	271,798
Utilities, Services and Miscellaneous	12,305	53,027	40,778	48,027
Total Operating Expenses	2,970,439	3,430,054	3,202,400	3,318,954
OPERATING INCOME (LOSS)	(62,968)	172,059	11,138	(192,446)
DEPRECIATION	(24,030)	(15,975)	(23,365)	(27,329)
OPERATING INCOME (LOSS)	(86,998)	156,084	(12,227)	(219,775)
NON-OPERATING REVENUES:				
Investment Revenue	652	(4,735)	15,092	0
Revenue from Other Gov. Units	0	0	0	0
Miscellaneous Revenue	8,652	10,349	11,060	9,764
Non-Operating Revenues	9,304	5,614	26,152	9,764
NON-OPERATING EXPENSES:				
Loss on Disposal of Fixed Assets & Inv.	(560)	(500)	(1,500)	0
Interest Expense	0	0	0	(991)
Miscellaneous Expense	0	0	0	0
Non-Operating Expenses	(560)	(500)	(1,500)	(991)
Total Non-Operating Rev. (Expenses)	8,744	5,114	24,652	8,773
NET TRANSFERS	0	0	0	0
CAPITAL CONTRIBUTIONS	0	0	0	2,618
NET INCOME (LOSS)	(78,254)	161,198	12,425	(208,384)

Notes:

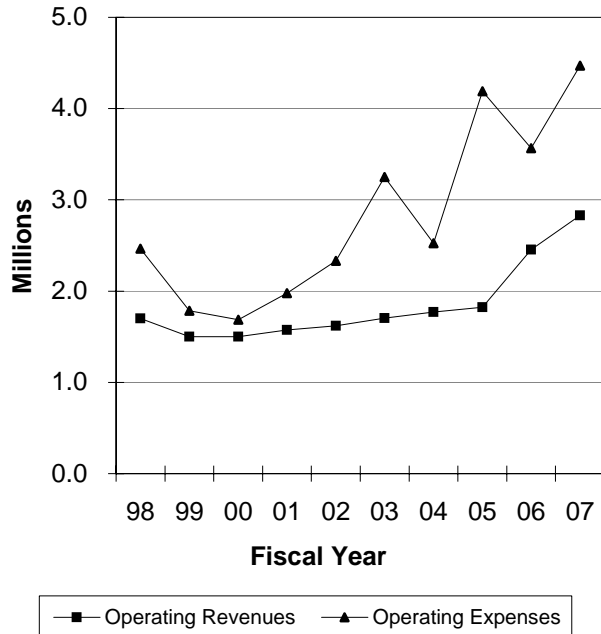
FY 2005 and FY 2006 Charge for services increased substantially due to the cost of reimbursable items which the majority of the increase comes from the cost of fuel.

2002	2003	2004	2005	2006	2007
3,373,731	4,037,178	4,257,163	5,185,497	6,176,094	6,535,915
1,085,282	1,127,284	1,129,645	1,216,157	1,340,995	1,471,985
1,972,264	2,406,453	2,606,677	3,464,512	4,411,974	4,724,760
5,430	3,843	1,284	2,978	1,655	2,775
292,755	294,515	276,004	253,573	286,711	308,365
41,376	45,288	45,047	55,960	52,982	51,567
3,397,107	3,877,383	4,058,657	4,993,180	6,094,317	6,559,452
(23,376)	159,795	198,506	192,317	81,777	(23,537)
(21,750)	(22,826)	(20,427)	(19,971)	(20,555)	(24,264)
(45,126)	136,969	178,079	172,346	61,222	(47,801)
4,018	0	1,721	5,070	18,630	24,063
0	0	3,878	30,719	11,309	0
12,607	15,071	58,226	25,882	35,336	68,107
16,625	15,071	63,825	61,671	65,275	92,170
(2,820)	(500)	(1,012)	0	(1,911)	(4,428)
(7,488)	(3,852)	0	0	(5,213)	(4,135)
0	0	0	0	0	0
(10,308)	(4,352)	(1,012)	0	(7,124)	(8,563)
6,317	10,719	62,813	61,671	58,151	83,607
0	(1,030)	0	(20,038)	(49,544)	(32,394)
0	0	0	0	0	0
(38,809)	146,658	240,892	213,979	69,829	3,412

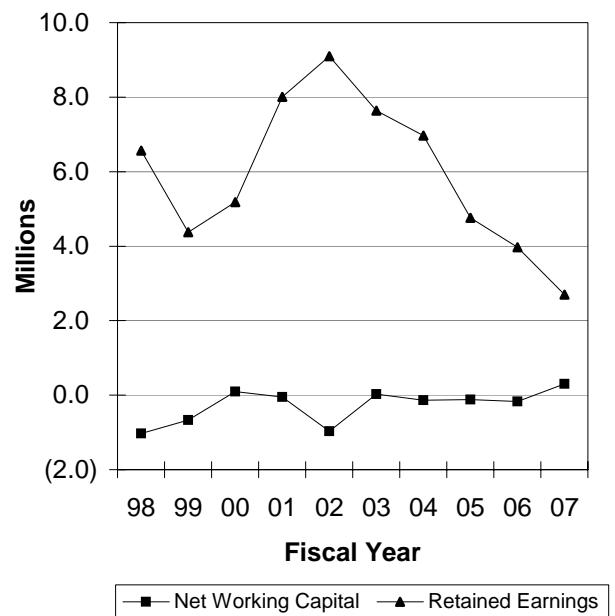
(This Page Intentionally Left Blank)

Self Insurance Reserve Fund

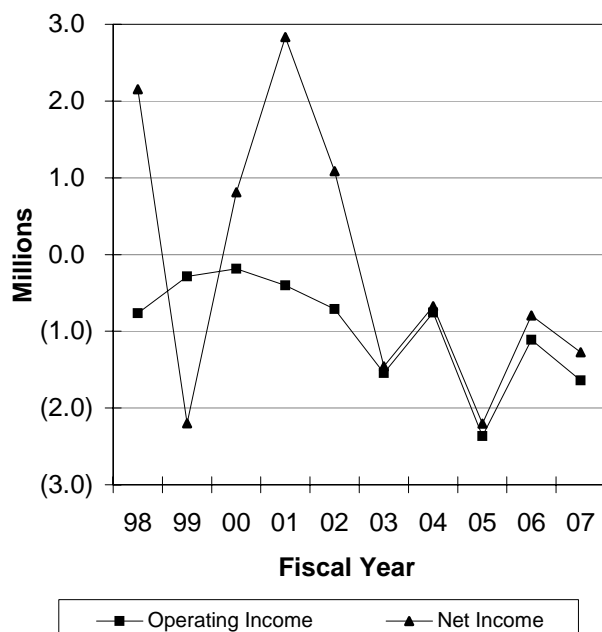
Operating Revenues and Operating Expenses



Net Working Capital and Retained Earnings/Net Assets



Operating Income and Net Income

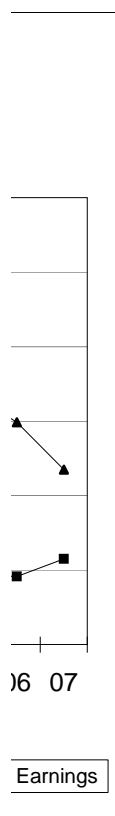


**Self Insurance Reserve Fund
Internal Service Fund
Revenues and Expenses**

	1998	1999	2000	2001
Operating Revenues	1,700,000	1,500,491	1,500,000	1,575,000
Operating Expenses	2,463,809	1,784,211	1,686,956	1,977,991
Operating Income	(763,809)	(283,720)	(186,956)	(402,991)
Depreciation	0	0	(399)	(639)
Non-Operating Revenues	4,051,040	(1,077,848)	2,035,912	4,102,252
Non-Operating Expenses	(1,134,191)	(836,510)	(1,039,452)	(864,685)
Net Transfers	0	0	0	0
Capital Contributions	0	0	0	0
Net Income (Loss)	2,153,040	(2,198,078)	809,105	2,833,937
Net Working Capital	(1,026,781)	(665,733)	96,071	(46,058)
Debt Outstanding	29,637,566	24,977,566	24,977,566	24,977,566
Yearly Debt Service	5,842,332	795,410	994,653	860,025
Change in Accounting Principle	0	0	0	(3,128)
Retained Earnings/Net Assets*	6,568,184	4,370,106	5,179,211	8,010,020

Notes:

* In FY 2001 - GASB 34 included contributions in Net Assets and the City adjusted its capitalization threshold.



2002	2003	2004	2005	2006	2007
1,620,436	1,705,501	1,769,486	1,825,032	2,455,498	2,828,610
2,329,992	3,252,028	2,524,474	4,191,618	3,567,259	4,470,024
(709,556)	(1,546,527)	(754,988)	(2,366,586)	(1,111,761)	(1,641,414)
0	0	0	(5,500)	(6,000)	(6,000)
2,419,349	88,312	80,119	169,881	325,912	374,810
(622,258)	0	0	0	0	0
0	0	0	(1,750)	(856)	0
0	0	0	0	0	0
1,087,535	(1,458,215)	(674,869)	(2,203,955)	(792,705)	(1,272,604)
(965,072)	30,499	(135,794)	(114,853)	(173,772)	305,514
0	0	0	0	0	0
25,367,688	0	0	0	0	0
0	0	0	0	0	0
9,097,555	7,639,340	6,964,471	4,760,516	3,967,811	2,695,207

**Self Insurance Reserve Fund
Internal Service Fund**

	1998	1999	2000	2001
OPERATING REVENUES:				
Charges for Services	1,700,000	1,500,491	1,500,000	1,575,000
OPERATING EXPENSES:				
Personal Services	71,193	90,763	97,925	95,229
Materials and Supplies	2,981	2,335	3,508	5,523
Travel and Training	5,355	3,903	6,237	4,675
Intragovernmental	26,021	33,955	32,464	39,822
Utilities, Services and Miscellaneous	2,358,259	1,653,255	1,546,822	1,832,742
Total Operating Expenses	2,463,809	1,784,211	1,686,956	1,977,991
OPERATING INCOME (LOSS)	(763,809)	(283,720)	(186,956)	(402,991)
DEPRECIATION	0	0	(399)	(639)
OPERATING INCOME (LOSS)*	(763,809)	(283,720)	(187,355)	(403,630)
NON-OPERATING REVENUES:				
Investment Revenue	4,051,040	(1,077,848)	2,035,912	4,102,252
Revenue from Other Gov. Units	0	0	0	0
Miscellaneous Revenue	0	0	0	0
Net Gain on Sale of Investment	0	0	0	0
Non-Operating Revenues	4,051,040	(1,077,848)	2,035,912	4,102,252
NON-OPERATING EXPENSES:				
Miscellaneous Expenses	(40,620)	(40,620)	(40,620)	(40,620)
Interest Rate Swap Payments	(27,606)	0	0	0
Interest Expense	(1,065,965)	(795,890)	(998,832)	(824,065)
Non-Operating Expenses	(1,134,191)	(836,510)	(1,039,452)	(864,685)
Total Non-Operating Rev. (Expenses)	2,916,849	(1,914,358)	996,460	3,237,567
NET TRANSFERS	0	0	0	0
CAPITAL CONTRIBUTIONS	0	0	0	0
NET INCOME (LOSS)*	2,153,040	(2,198,078)	809,105	2,833,937

Notes:

* The decreases in net income and operating income are due to planned uses of fund balance.

FY 2005 increase in operating expenses was due to a number of several large workers comp. claims.

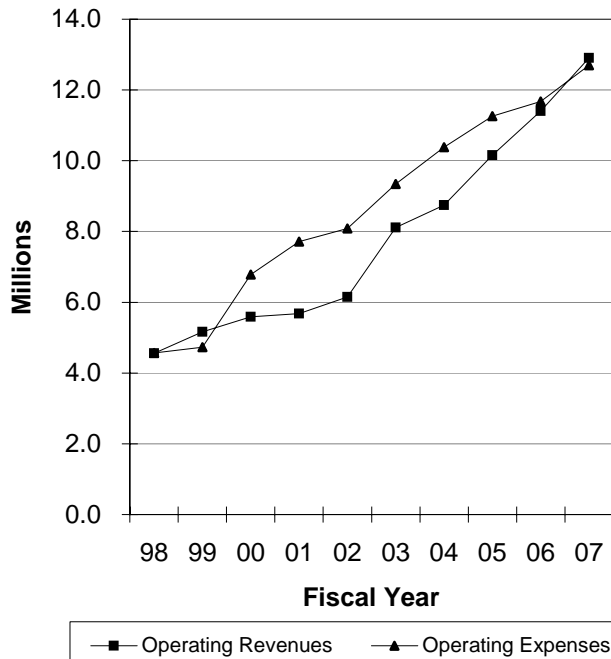
FY 2006 increase in revenues is due to GASB 42 which states that insurance recoveries associated with destroyed, impaired or repairs to assets must be recorded as revenues and not a reduction to expenses.

2002	2003	2004	2005	2006	2007
1,620,436	1,705,501	1,769,486	1,825,032	2,455,498	2,828,610
97,612	102,421	111,515	114,288	119,931	174,017
5,312	3,267	3,042	3,635	2,674	2,924
4,646	4,876	3,777	3,196	4,800	5,910
38,299	35,561	28,434	25,323	26,217	31,923
2,184,123	3,105,903	2,377,706	4,045,176	3,413,637	4,255,250
2,329,992	3,252,028	2,524,474	4,191,618	3,567,259	4,470,024
(709,556)	(1,546,527)	(754,988)	(2,366,586)	(1,111,761)	(1,641,414)
0	0	0	(5,500)	(6,000)	(6,000)
(709,556)	(1,546,527)	(754,988)	(2,372,086)	(1,117,761)	(1,647,414)
2,419,349	88,312	80,119	169,881	289,590	374,810
0	0	0	0	36,322	0
0	0	0	0	0	0
0	0	0	0	0	0
2,419,349	88,312	80,119	169,881	325,912	374,810
(270,869)	0	0	0	0	0
0	0	0	0	0	0
(351,389)	0	0	0	0	0
(622,258)	0	0	0	0	0
1,797,091	88,312	80,119	169,881	325,912	374,810
0	0	0	(1,750)	(856)	0
0	0	0	0	0	0
1,087,535	(1,458,215)	(674,869)	(2,203,955)	(792,705)	(1,272,604)

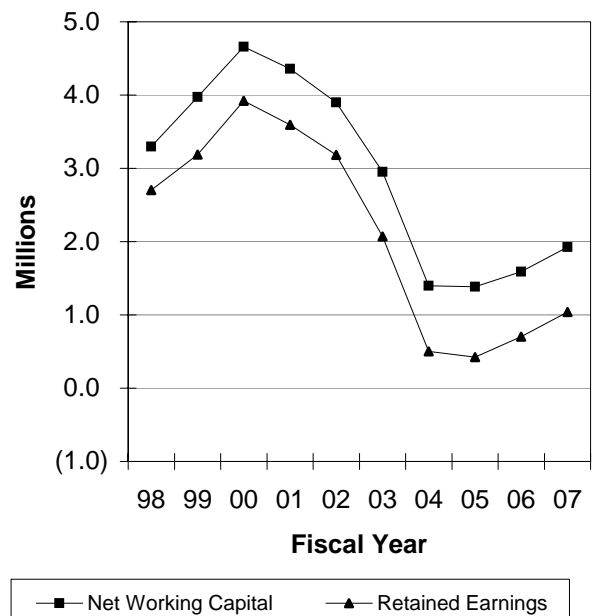
(This Page Intentionally Left Blank)

Employee Benefit Fund

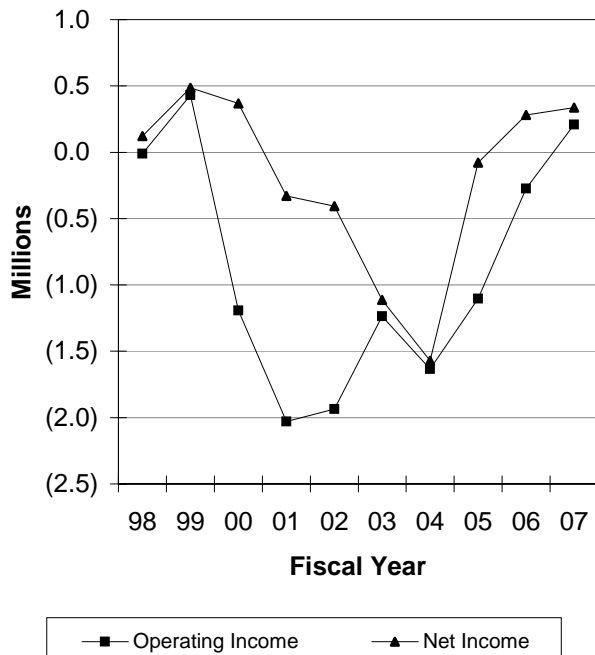
Operating Revenues and Operating Expenses



Net Working Capital and Retained Earnings/Net Assets



Operating Income and Net Income



**Employee Benefit Fund
Internal Service Fund
Revenues and Expenses**

	1998	1999	2000	2001
Operating Revenues	4,556,756	5,162,828	5,587,405	5,682,494
Operating Expenses	4,568,034	4,730,902	6,779,420	7,713,308
Operating Income	(11,278)	431,926	(1,192,015)	(2,030,814)
Depreciation	0	0	0	0
Non-Operating Revenues	280,580	54,504	1,559,852	1,701,084
Non-Operating Expenses	0	0	0	0
Net Transfers	(148,000)	0	0	0
Capital Contributions	0	0	0	0
Net Income (Loss)	121,302	486,430	367,837	(329,730)
Net Working Capital*	3,295,426	3,975,879	4,659,104	4,358,449
Debt Outstanding	0	0	0	0
Yearly Debt Service	0	0	0	0
Change in Accounting Principle	0	0	0	0
Retained Earnings/Net Assets**	2,702,381	3,188,811	3,922,037	3,592,307

Notes:

* In FY 2000 there was an equity transfer of \$365,389 from the Employee Cafeteria Plan Fund.

** In FY 2001 - GASB 34 included contributions in Net Assets and the City adjusted its capitalization threshold.

2002	2003	2004	2005	2006	2007
6,148,300	8,108,849	8,745,412	10,153,675	11,403,198	12,907,680
8,084,374	9,345,216	10,378,929	11,256,221	11,676,622	12,699,576
(1,936,074)	(1,236,367)	(1,633,517)	(1,102,546)	(273,424)	208,104
0	0	0	0	0	0
1,528,837	80,994	62,758	26,828	55,010	82,653
0	0	0	0	0	0
0	41,725	0	997,940	498,848	45,400
0	0	0	0	0	0
(407,237)	(1,113,648)	(1,570,759)	(77,778)	280,434	336,157
3,901,530	2,950,422	1,398,675	1,382,364	1,588,149	1,926,563
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
3,185,070	2,071,422	500,663	422,885	703,319	1,039,476

**Employee Benefit Fund
Internal Service Fund**

	1998	1999	2000	2001
OPERATING REVENUES:				
Service Charges	4,556,756	5,162,828	5,587,405	5,682,494
OPERATING EXPENSES:				
Personal Services	34,409	84,794	188,477	276,907
Materials and Supplies	210	1,308	22,412	27,143
Travel and Training	0	0	1,645	1,389
Intragovernmental	9,091	25,256	31,180	44,282
Utilities, Services and Miscellaneous	4,524,324	4,619,544	6,535,706	7,363,587
Total Operating Expenses	4,568,034	4,730,902	6,779,420	7,713,308
OPERATING INCOME (LOSS)	(11,278)	431,926	(1,192,015)	(2,030,814)
DEPRECIATION	0	0	0	0
OPERATING INCOME (LOSS)	(11,278)	431,926	(1,192,015)	(2,030,814)
NON-OPERATING REVENUES:				
Investment Revenue	280,580	54,504	292,186	491,098
Miscellaneous Revenue	0	0	1,267,666	1,209,986
Total Non-Operating Revenues	280,580	54,504	1,559,852	1,701,084
NON-OPERATING EXPENSES:				
Total Non-Operating Expenses	0	0	0	0
Total Non-Operating Rev.(Expenses)	280,580	54,504	1,559,852	1,701,084
NET TRANSFERS	(148,000)	0	0	0
CAPITAL CONTRIBUTIONS	0	0	0	0
NET INCOME (LOSS) TRANSFERRED TO RETAINED EARNINGS	121,302	486,430	367,837	(329,730)

Notes:

Consultants were hired to look at the city's Health Plan and recommend changes which occurred in FY 2005.

The changes include a phased in plan for premium increases.

2002	2003	2004	2005	2006	2007
6,148,300	8,108,849	8,745,412	10,153,675	11,403,198	12,907,680
233,261	207,555	234,959	210,010	244,345	231,655
34,732	28,868	57,763	22,281	33,812	22,334
1,926	983	9,107	641	637	474
47,920	46,728	43,569	41,982	44,770	50,698
7,766,535	9,061,082	10,033,531	10,981,307	11,353,058	12,394,415
8,084,374	9,345,216	10,378,929	11,256,221	11,676,622	12,699,576
(1,936,074)	(1,236,367)	(1,633,517)	(1,102,546)	(273,424)	208,104
0	0	0	0	0	0
(1,936,074)	(1,236,367)	(1,633,517)	(1,102,546)	(273,424)	208,104
254,420	80,994	62,758	26,778	53,206	77,316
1,274,417	0	0	50	1,804	5,337
1,528,837	80,994	62,758	26,828	55,010	82,653
0	0	0	0	0	0
1,528,837	80,994	62,758	26,828	55,010	82,653
0	41,725	0	997,940	498,848	45,400
0	0	0	0	0	0
(407,237)	(1,113,648)	(1,570,759)	(77,778)	280,434	336,157

(This Page Intentionally Left Blank)

Financial Trends Divider

(This Page Intentionally Left Blank)

INTRODUCTION TO COLUMBIA FINANCIAL TREND MONITORING SYSTEM (CFTMS)

The Columbia Financial Trend Monitoring System (CFTMS) is an approach to monitoring and analyzing the financial condition of the City. The indicators used are organized around the framework illustrated on Chart "A". Several of the indicators are broken down between "General Government" and "Enterprise Operations" to give a more precise reflection of actual operations.

Purpose of CFTMS

The purpose of the CFTMS is to enable the City to:

1. Analyze factors affecting the City's financial condition and present them in an easily understandable manner.
2. Develop the necessary indicators to:
 - a. Gain better understanding of the City's financial condition.
 - b. Identify possible emerging problems before they have time to become serious problems.
 - c. Identify existing problems the City may be unaware of.
3. Present a method of quantifying significant amounts of complex information regarding financial condition.
4. Combine financial and nonfinancial data into the same analysis of financial condition.
5. Place events of a single year in a long-term perspective and permit the City to follow changes over time.
6. Incorporate benchmarks used by credit rating agencies into overall analysis.

The indicators comprising the CFTMS were chosen by ICMA because it is believed they have the most practical application for use by those examining a City's financial condition. The indicators are grouped into seven categories: revenues, expenditures, operating position, debt structure, unfunded liabilities, condition of capital plant, and community needs and resources. Most of the indicators have been identified by various cities as indicators to monitor.

It is difficult to determine which indicator or indicators are the most important. Initially, it might appear that some of the more general indicators such as revenues per capita or expenditures per capita might be most important because of the broad range of issues they cover. However, looking only at the broad indicators and not the remaining ones in each indicator group may leave important issues overlooked. Therefore, it is necessary to examine all indicators closely to determine which appear to be more relevant. The indicators focus primarily on General Fund operating issues and Enterprise Operations where appropriate over a ten year period. This period will most likely cover at least one short-run turn in the regional economy and should provide enough of a time perspective to monitor the emergence of any positive or negative trends.

Evaluation of CFTMS

Each trend worksheet includes a section entitled "warning trend". If an indicator is moving in a manner reflective of the warning trend, it may be considered as being potentially unfavorable. The worksheets also contain a description of the indicators, credit industry benchmarks where applicable, and a brief analysis of each indicator. These sections can be used to:

1. Examine the magnitude and acceleration of a trend.
2. Compare with other trends.
3. Compare trends to credit industry benchmarks.
4. Determine whether a trend indicates a real or potential problem.
5. Identify possible causes of a problem.

Trend Analysis

The primary tool for evaluating the indicators is trend analysis, that is, examining each indicator in a multi-year perspective over ten years. Trend analysis can provide a data base that can be used for making projections necessary for effective budgeting, capital facility planning, and general policy making. In addition, it demonstrates to bond rating firms that the City is in control of its finances even though it may experience some particular problem.

Should a trend be identified as a potential problem, the following questions should be addressed to give an appropriate assessment of the trend:

1. How long has the trend been occurring? Is it improving or declining? Most likely the trend does not present an immediate problem if it has shown problems for less than three consecutive years. This depends of course on the severity of the problem indicated and the direction in which trend appears to be heading.
2. Are there mitigating circumstances? If so, they must always be weighed in order to determine if a potential problem actually exists or is significant. The underlying rule of thumb is that "no single indicator implies good or bad financial condition", it only points to situations that may require closer examination. Each potentially unfavorable trend analyzed should be done so in light of its causes and significance to the overall health of the City's finances.
3. What are the causes underlying an apparent unfavorable trend? Within each indicator, the "analysis" section attempts to determine if the trend is actually unfavorable, and, if so, what it is caused by.
4. How do trends compare to one another? Examining an unfavorable trend in a logical grouping of other trends which are positive might better indicate actual overall position.

CHART A:

COLUMBIA FINANCIAL TREND MONITORING SYSTEM

Early Warning Trends

Factors Affecting Financial Conditions

ENVIRONMENTAL FACTORS

Population
Median Age
Personal Income
Public Assistance Recipients
Property Value
Residential Development
Employment Base
Business Activity

COMMUNITY NEEDS AND RESOURCES

Local:
Population
Employment
Income
Property
Business Activity

EXTERNAL ECONOMIC CONDITIONS

National & Regional:
Inflation
Employment
Regional Markets

INTER-GOVERNMENTAL CONSTRAINTS

Federal/State Mandates:
Grants
Tax Restrictions
Incorporation Laws

NATURAL DISASTERS AND EMERGENCIES

Weather:
Earthquakes
Flood
Fire, etc.

POLITICAL CULTURE

Attitudes Toward:
Taxes
Services
Political Processes

ORGANIZATIONAL FACTORS

LEGISLATIVE POLICIES AND MANAGEMENT POLICIES

FINANCIAL FACTORS

REVENUES

Revenues Per Capita
Restricted Revenues
Elastic Revenues
Intergovernmental Revenues
Operating Transfers
Temporary Revenues
Property Tax Revenue
Uncollected Property Tax
User Charge Coverage
Revenue Shortfall

EXPENDITURES

Expenditures Per Capita
Employees Per Capita
Fixed Assets
Fringe Benefits
Budgeted Expenditures

OPERATING POSITION

Operating Deficits
Enterprise Losses
General Fund Balance
Liquidity
Revenues Over Expenditures

DEBT STRUCTURE

Current Liabilities
Long-Term Debt
Debt Service

UNFUNDED LIABILITIES

Pension Assets
Unused Vacation

CONDITION OF CAPITAL PLANT

Maintenance Effort
Level of Capital Outlay
Depreciation

Evaluation Questions

Is your government paying the full cost of operating, or is it postponing costs to a future period when revenues may not be available to pay these costs?

Does the external environment provide enough resources to pay for the demands it makes?

Do management practices and legislative policies enable your government to respond appropriately to changes in the environment?

Summary FY 1998 - FY 2007
Columbia Financial Trend Monitoring System

Indicator	Description of Indicator	State of Indicator *		
		General Fd/ Gov't Fds	Enterprise/ Internal Fds	Community Needs & Resources
Chart A	Columbia Financial Trend Monitoring System: Warning Trends/Factors			

Revenues:

Chart B	Impact of Inflation on City Revenues	+		
1	Revenues Per Capita: General Fund	+		
2-A	Restricted Revenues: Governmental Funds	+		
2-B	Restricted Revenues: Enterprise Funds		~	
3	Intergovernmental Revenues: General Fund	=		
4	Elastic Tax Revenues: General Fund	=		
5	Operating Transfers From Other Funds: General Fund	~		
6	Temporary Revenues: Governmental Funds	~		
7	Property Tax Revenues: General Fund	+		
8	Uncollected Property Taxes: General Fund	+		
9	Service Charges Coverage: General Fund	~		
10	Revenues - Budgeted vs. Actual: General Fund	~		

Expenditures:

Chart C	Impact of Inflation on City Expenditures	+	+	
11-A	Expenditures Per Capita: General Fund	=		
11-B	Expenses Per Capita: Enterprise Funds		~	
12-A	Employees Per Capita: General Fund	=		
12-B	Employees Per Capita: Enterprise Funds & Internal Service Funds		=	
13	Fixed Costs: All Funds	+	+	
14	Fringe Benefits	Monitor	Monitor	
15	Expenditures: General Fund Over/Under Budget	=		

Operating Position:

16	Excess of Revenues Over Expenditures: General Fund	~		
17	Enterprise Retained Earnings/Loss		~	
18	General Fund Balances	=		
19-A	Liquidity: General Fund	~		
19-B	Liquidity: Enterprise Funds		~	
20-A	Revenues to Expenditures: Governmental Funds & Exp. Trust Funds	~		
20-B	Revenues to Expenses: Proprietary Funds & Non-Exp. Trust Funds		Monitor	

Debt Structure:

21-A	Current Liabilities: General Fund	~		
21-B	Current Liabilities: Enterprise Fund		~	
22-A	General Obligation Long-Term Debt: Per Assessed Valuation	+		
22-B	General Obligation Long-Term Debt: Per Capita	+		
23-A	Debt Service: General Obligation Bonds	+		
23-B	Debt Service: Revenue Bonds		Monitor	

*** State of Indicator:**

- + Positive Trend
- Negative Trend
- ~ Fluctuating Trend over a reasonable range
- = Stable Trend
- Monitor Indicator Needs to be closely monitored

Summary FY 1998 - FY 2007
Columbia Financial Trend Monitoring System

Indicator	Description of Indicator	State of Indicator *		
		General Fd/ Gov't Fds	Enterprise/ Internal Fds	Community Needs & Resources

Unfunded Liabilities:

24	Pension Assets	Monitor	Monitor	
25	Accumulated Employee Leave	~	~	

Condition of Capital Plant:

26-A	Maintenance Effort: Streets & Sidewalks	~		
26-B	Maintenance Effort: Water & Electric Utilities		~	
27	Capital Outlay: General, Internal Services & Enterprise Funds	~	~	
28	Depreciation: Enterprise & Internal Service Funds		=	

Community Needs & Resources:

29	Population			+
30	Median Age			=
31	Household Effective Buying Income			+
32	Public Assistance Recipients			Monitor
33	Property Value			+
34	Residential Development			~
35	Employment Base			~
36-A	Business Activity: Business License Accounts			+
36-B	Business Activity: Retail Sales			+

*** State of Indicator:**

- + Positive Trend
- Negative Trend
- ~ Fluctuating Trend over a reasonable range
- = Stable Trend
- Monitor Indicator Needs to be closely monitored

**SUMMARY TABLE OF INDICATORS AND FORMULAS
FOR FINANCIAL TRENDS DURING FY 1998 - FY 2007**

Indicator Title	Formula	Page Reference
Revenues Per Capita	$\frac{\text{Operating Revenue \& Transfers (constant dollars)}}{\text{Population}}$	240
Restricted Revenues	$\frac{\text{Restricted Operating Revenues}}{\text{Operating Revenues}}$	242, 244
Intergovernmental Revenues	$\frac{\text{Intergovernmental Revenues}}{\text{Operating Revenues and Transfers}}$	246
Elastic Tax Revenues	$\frac{\text{Elastic Tax Revenues}}{\text{Operating Revenues and Transfers}}$	248
Operating Transfers From Other Funds	$\frac{\text{Operating Transfers From Other Funds}}{\text{Operating Revenues and Transfers}}$	250
Temporary Revenues	$\frac{\text{Temporary Revenues}}{\text{Operating Revenues}}$	252
Property Tax Revenues	Property Tax Revenues in Constant Dollars	254
Uncollected Property Taxes	$\frac{\text{Allowance for Uncollected Property Taxes}}{\text{Net Current Property Tax Levy}}$	256
Service Charge Coverage	$\frac{\text{Revenues from Fees and Service Charges}}{\text{Expenditures for Related Services}}$	258
Revenue - Surpluses/Revised Budget vs. Actual	$\frac{\text{Revenue Surpluses*}}{\text{Estimated Budgeted Revenues and Transfers}}$	260
Expenditures Per Capita	$\frac{\text{Operating Expenditures and Transfers in Constant Dollars}}{\text{Population}}$	266
Expenses Per Capita	$\frac{\text{Total Operating Expenses in Constant Dollars}}{\text{Population}}$	268
Employees Per Capita	$\frac{\text{Number of Municipal Employees}}{\text{Population in Thousands}}$	270, 272
Fixed Costs	$\frac{\text{Fixed Costs}}{\text{Operating Expenditures and Transfers}}$	274

*Operating Revenues Budgeted less Actual Operating Revenues

**SUMMARY TABLE OF INDICATORS AND FORMULAS
FOR FINANCIAL TRENDS DURING FY 1998 - FY 2007**

Indicator Title	Formula	Page Reference
Fringe Benefits	$\frac{\text{Fringe Benefit Expenditures}}{\text{Salaries and Wages}}$	276
Expenditures: General Fund	$\frac{\text{Amount Over/(Under) Budget}}{\text{Budgeted Expenditures}}$	278
Excess of Revenues Over Expenditures	$\frac{\text{General Fund Operating Deficits/Excesses}}{\text{Operating Revenues and Transfers}}$	284
Enterprise Net Income/ Loss	Enterprise Retained Earnings/Losses in Constant Dollars	286
General Fund Balances	$\frac{\text{General Fund Unreserved Fund Balance}}{\text{Operating Revenues and Transfers}}$	288
Liquidity (cash, marketable securities, accts. receivable & unrestricted assets)	$\frac{\text{Current Assets (Less Those Not Applicable)}}{\text{Current Liabilities}}$	290, 292
Revenues Over Expenditures	$\frac{\text{Total/Operating Revenues}}{\text{Total/Operating Expenditures (Expenses)}}$	294, 296
Current Liabilities	$\frac{\text{Current Liabilities}}{\text{Operating Revenues and Transfers}}$	302, 304
General Obligation Long-Term Debt	$\frac{\text{General Obligation Debt Outstanding}}{\text{Assessed Value (or) Current Population}}$	306, 308
Debt Service: General Obligation Bonds	$\frac{\text{Net Debt Service}}{\text{Operating Revenues and Transfers}}$	310
Debt Service: Revenue Bonds	$\frac{\text{Net Operating Revenues}}{\text{Total Debt Service}}$	312
Pension Assets	$\frac{\text{Pension Plan Assets}}{\text{Benefits Paid}}$	318
Accumulated Employee Leave Liability	$\frac{\text{Accumulated Hours of Vacation Leave}}{\text{Number of Municipal Employees}}$	320
Maintenance Effort	$\frac{\text{Expenditures/Expenses for Repair \& Maint. of Assets}}{\text{Number of Miles of Streets/Total Operating Expenses}}$	326, 328
Level of Capital Outlay	$\frac{\text{Capital Outlays from Operating Funds}}{\text{Net Operating Expenditures}}$	330

**SUMMARY TABLE OF INDICATORS AND FORMULAS
FOR FINANCIAL TRENDS DURING FY 1998 - FY 2007**

Indicator Title	Formula	Page Reference
Depreciation	$\frac{\text{Depreciation Expense}}{\text{Cost of Depreciable Assets}}$	332
Population	Population	338
Median Age	Median Age of Population	340
Household Buying Income	Household Buying Income - Median	342
Public Assistance Recipients	$\frac{\text{Public Assistance Recipients}}{\text{Population}}$	344
Property Value	$\frac{\text{Constant Dollar Change in Property Value}}{\text{Constant Dollar Property Value Prior Year}}$	346
Residential Development	$\frac{\text{Market Value of Residential Property}}{\text{Market Value of Total Property}}$	348
Employment Base	-Rate of Unemployment -Number of Jobs in Community	350
Business Activity	-Business License Accounts -Retail Sales	352, 354

(THIS PAGE LEFT INTENTIONALLY BLANK)

The Revenue Indicators

Numbers 1 - 10

FY 1998 - FY 2007

Changes in the revenue structure can be monitored by using the following indicators:

- ▶ Revenues Per Capita
- ▶ Restricted Revenues
- ▶ Intergovernmental Revenues
- ▶ Elastic Tax Revenues
- ▶ Operating Transfers From Other Funds
- ▶ Temporary Revenues
- ▶ Property Tax Revenues
- ▶ Uncollected Property Taxes
- ▶ Service Charge Coverages
- ▶ Revenue Surpluses (Deficits)



*City of Columbia
Columbia, Missouri*



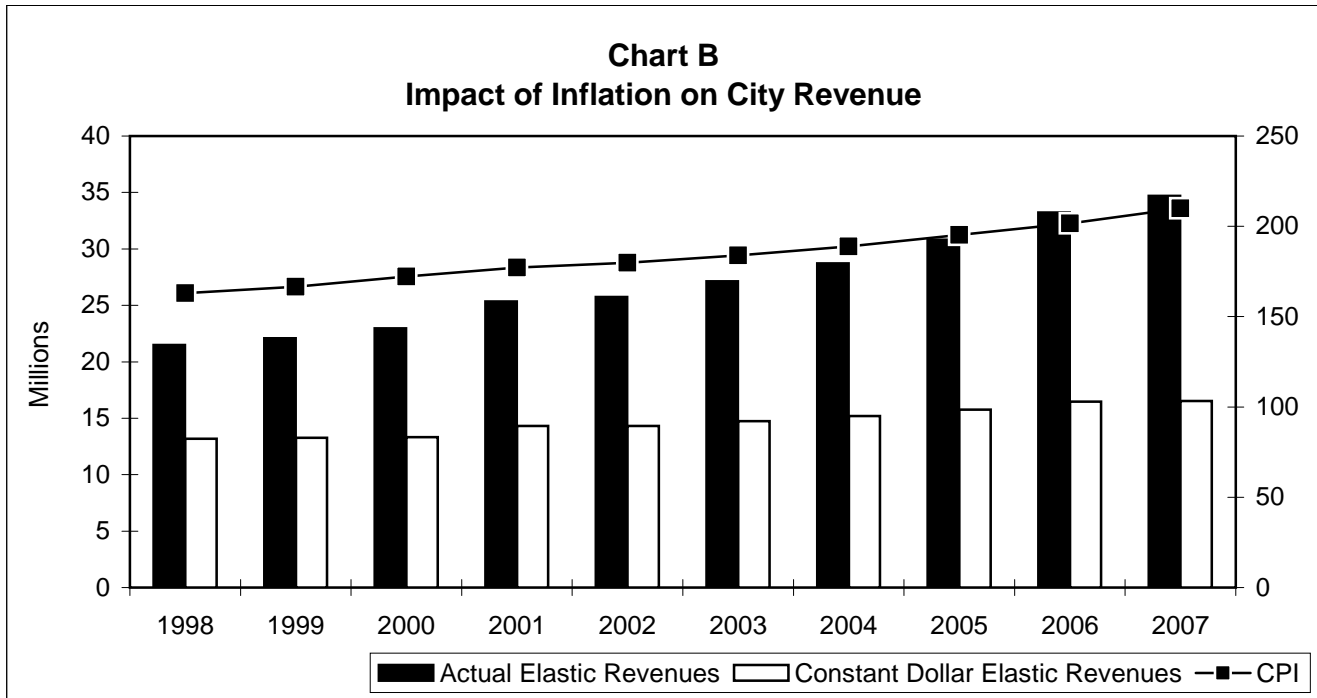
(This Page Intentionally Left Blank)

THE REVENUE INDICATORS: NUMBERS 1 - 10

Revenues determine the capacity of a city to provide services. Important issues to consider are growth, diversity, reliability, flexibility and administration. Under ideal conditions, revenues would expand in relation to inflation and increased expenditure pressures. They would be flexible enough to allow for necessary adjustments to react to changing conditions. In addition, the sources would be diversified so as to eliminate an over dependence on any single source.

By analyzing revenues, the following problems could be identified should they exist:

- Deterioration of revenues due to inflation, etc.
- Changes in tax burden.
- Inefficiency in the collection and administration of revenues.
- Internal procedures or legislative policies that may adversely affect revenue yields.
- Overdependence on a revenue source.



Revenue Data:

Fiscal Year	Actual Elastic Revenues	Consumer Price Index	Constant Dollar Elastic Revenues
1998	\$21,491,528	163.0	\$13,184,987
1999	\$22,079,780	166.6	\$13,253,169
2000	\$22,953,785	172.2	\$13,329,724
2001	\$25,344,212	177.1	\$14,310,679
2002	\$25,754,568	179.9	\$14,316,047
2003	\$27,137,481	184.0	\$14,748,631
2004	\$28,723,843	188.9	\$15,205,846
2005	\$30,809,292	195.3	\$15,775,367
2006	\$33,217,717	201.6	\$16,477,042
2007	\$34,685,834	210.0	\$16,514,233

Note: Only Elastic Revenues are used to show impact of inflation (see Indic. 4) since not all revenues of the city will expand because of inflation. Some revenues will expand only when rate or fee changes are made. Nearly all expenditures are impacted by inflation, but this is not automatically the case with the General Fund Revenues.

Elastic Revenues: Sales Tax, Telephone, Natural Gas, Electric, Business License and PILOT.

Indicator 1

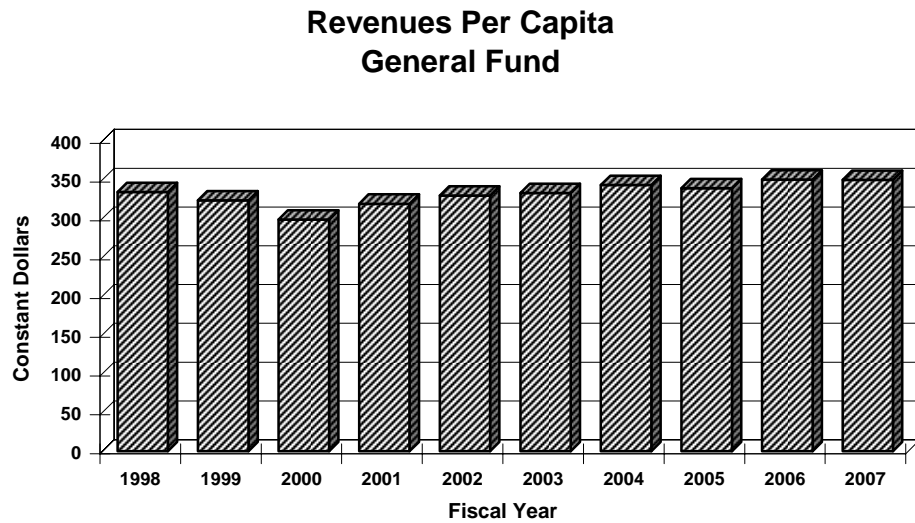
REVENUES PER CAPITA: General Fund

Warning Trend:

Decreasing Operating Revenues
per Capita (Constant Dollars)

Formulation:

$$\frac{\text{Operating Revenues} \\ \text{\& Transfers} \\ \text{(Constant Dollars)}}{\text{Population}}$$



Fiscal Year	Operating Revenues and Transfers *	Consumer Price Index	Operating Revenues & Transfers (Constant Dollars)	Estimated Population	Operating Revenues & Transfers Per Capita in Constant Dollars
1998	\$43,532,800	163.0	\$26,707,239	79,860	\$334.43
1999	\$43,416,652	166.6	\$26,060,415	80,500	\$323.73
2000	\$43,891,836	172.2	\$25,488,871	85,292	\$298.84
2001	\$48,665,665	177.1	\$27,479,201	86,081	\$319.22
2002	\$51,593,618	179.9	\$28,679,054	87,003	\$329.63
2003	\$54,210,002	184.0	\$29,461,958	88,423	\$333.19
2004	\$58,238,591	188.9	\$30,830,382	89,803	\$343.31
2005	\$60,917,104	195.3	\$31,191,554	91,912	\$339.36
2006	\$66,716,295	201.6	\$33,093,400	94,428	\$350.46
2007	\$70,693,991	210.0	\$33,658,035	96,128	\$350.14

* Operating Revenues and Transfers: General Fund Revenues plus Operating Transfers from Other Funds and Increase in Obligations Under Capital Leases and Appropriated Fund Balance where applicable.

Since 1998 the Bureau of Labor Statistics (BLS) has used 1984=100 when computing the Consumer Price Index. Prior to that BLS used 1967=100. The city decided to convert in 2007 since there was 10 years worth of data to use for comparison.

Description:

Examination of per capita revenue shows how revenues are changing relative to changes in the population level and rate of inflation. As population or the number of households increases, it might be expected that the needs for services would increase proportionately, and therefore the level of per capita revenues should remain at least constant in real terms. If per capita or per household revenues are decreasing, it could be that the City will be unable to maintain existing service levels unless it were to find new revenue sources or ways to save money. This reasoning assumes that the cost of services is directly related to population or household level.

Analysis:

For the ten year period examined, actual revenues per capita in constant dollars ranged from \$298.84 to \$350.46 fluctuating only slightly. The constant dollar amount for FY 2007 is \$350.14. Because elastic revenues as a percentage of operating revenues and transfers vary from year to year based on weather conditions and sales tax percentage allocations, operating revenues per capita will also vary. The City is not experiencing extensive downward trends in this area.

Sources:

- Prior to FY 2002 - City of Columbia Comprehensive Annual Financial Report, Exhibit B-3
- FY 2002 to present - City of Columbia Financial Management Information Supplement Exhibit B-3
- Population has been revised to reflect the numbers reported by the Missouri Census Data Center
- <http://www.stats.bls.gov>
- Consumer Price Index are annual archived numbers from the Bureau of Labor.

Notes:

Indicator 2-A

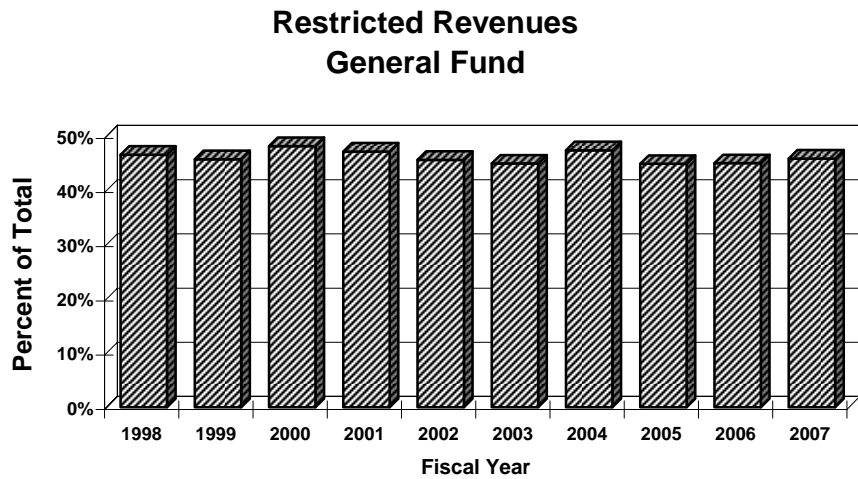
RESTRICTED REVENUES: Governmental Funds

Warning Trend:

Increasing Amount of Restricted Operating Revenues as a Percentage of Operating Revenues

Formulation:

$$\frac{\text{Restricted Operating Revenues}}{\text{Operating Revenues}}$$



Fiscal Year	Governmental Operating Revenues *	Restricted Operating Revenues**	Restricted Revenue As a Percent Of Total
1998	\$58,234,676	\$27,128,486	46.58%
1999	\$56,997,403	\$26,064,588	45.73%
2000	\$63,586,284	\$30,643,741	48.19%
2001	\$71,178,120	\$33,555,981	47.14%
2002	\$72,502,454	\$33,077,225	45.62%
2003	\$74,269,175	\$33,384,673	44.95%
2004	\$82,290,850	\$39,012,130	47.41%
2005	\$82,654,278	\$37,107,544	44.89%
2006	\$90,445,850	\$40,710,091	45.01%
2007	\$96,552,609	\$44,302,530	45.88%

* Governmental Operating Revenue: All Governmental Fund Types and Expendable Trust Funds.

** Restricted Operating Revenues: Gasoline Tax, Grant Revenues, Special Revenue Funds, Debt Service Funds, Capital Project Funds, and Expendable Trust Funds.

Description:

A restricted revenue is one which is legally earmarked for a specific use as may be required by State law, ordinance, bond covenant or grant requirement. For example, many states require that gas tax revenues be used only for street maintenance or construction, i.e. government funds only.

Should the percentage of restricted revenues increase, the City would lose freedom to respond adequately to changing conditions.

Analysis:

For the period examined, restricted operating revenues as a percent of total operating revenues has ranged from 44.89% to 48.19%. Fluctuations, over the past ten years, are attributable to changes in sales tax, library property tax, assessed valuations for property taxes, and capital projects.

Sources:

- Prior to FY 2002 - City of Columbia Comprehensive Annual Financial Report,
Exhibits A-2, B-3, and H-5
 - FY 2002 to present - City of Columbia Financial Management Information Supplement,
Exhibits A-2, B-3, and H-5
-

Notes:

Indicator 2-B

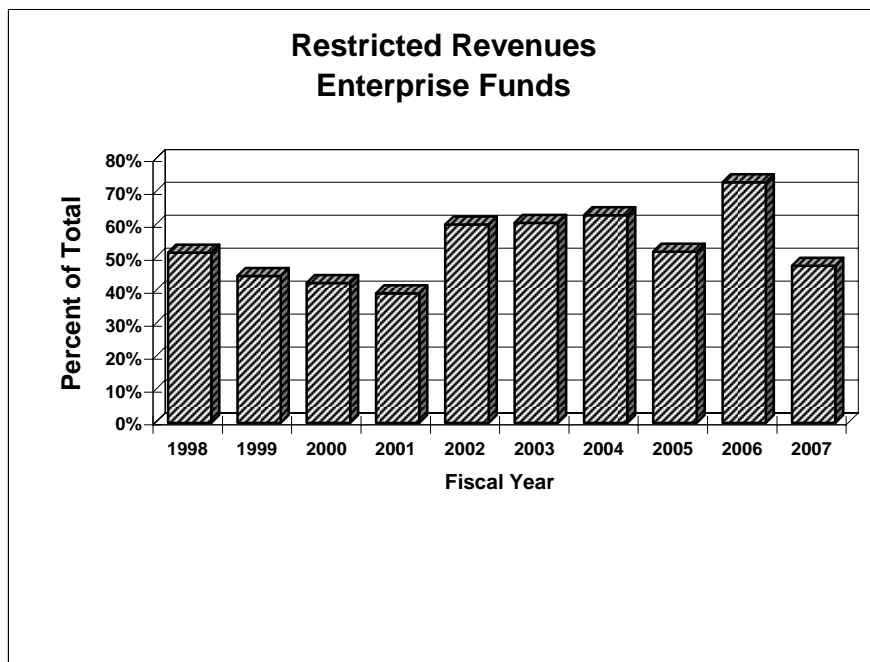
RESTRICTED REVENUES: Enterprise Funds

Warning Trend:

Increasing Amount of Restricted Operating Revenues as a Percentage of Gross Operating Revenue

Formulation:

Restricted Operating Revenues
Operating Revenues



Fiscal Year	Enterprise Operating Revenues *	Restricted Operating Assets ** Enterprise Funds	Restricted Revenue As a Percent Of Total
1998	\$82,929,918	\$42,863,110	51.69%
1999	\$86,162,937	\$38,477,742	44.66%
2000	\$86,030,005	\$36,510,146	42.44%
2001	\$89,577,038	\$35,288,664	39.39%
2002	\$91,283,268	\$54,977,174	60.23%
2003	\$95,359,587	\$57,942,146	60.76%
2004	\$99,715,244	\$62,934,115	63.11%
2005	\$113,652,088	\$59,095,818	52.00%
2006	\$128,415,976	\$93,885,972	73.11%
2007	\$140,264,269	\$66,928,003	47.72%

* Operating Revenues: Enterprise Revenues for Water and Electric, Sewer, Parking and Solid Waste.

** Assets restricted in accordance with bond covenants in Water and Electric, Sewer, Parking and Solid Waste Funds.

--cash for current bond maturities
--cash & marketable securities
restricted for capital projects
--replacement & renewal account
--redemption bond account
--interest rate swap reserve
--other restricted assets

--revenue bond construction account
--revenue bond reserve account
--surplus account
--contingency account
--operation and maintenance account
--interest rate swap account
--closure & post closure reserve

Note:

FY 1997 numbers were restated in FY 1998 for Water, Electric, Sewer, and Solid Waste Operating Revenues.

Description:

A restricted revenue is one which is legally earmarked for a specific purpose by bond covenants. For example, bond covenants require that utility revenues be pledged to retiring revenue bonds. Should the percentage of such revenues steadily increase, the utilities could lose some flexibility.

Analysis:

For the period listed, restricted revenues as a percent of total revenues have ranged from a low of 39.39% to a high of 73.11%. While this trend on the surface appears to be unfavorable, it has not decreased the Enterprise Fund's flexibility in terms of meeting its operating requirements.

The FY 1998 percentage increased to 51.69% due to the 1998 Water and Electric Bond Issue. The FY 1999 percentage decreased to 44.66% due to a decrease in the amount of cash restricted for Parking projects and a decrease in Revenue Bonds for water and electric construction. The FY 2000 percentage decreased slightly to 42.44% due to a decrease in the amount of restricted assets for Sewer and Parking. The FY 2001 percentage decreased to 39.39% mainly due to an increase in Water and Electric revenues and a decrease in Water and Electric restricted assets. The FY 2002 percentage increased to 60.23% due to several things; increased restriction of assets in Water and Light for revenue bond construction, additional cash for current bond maturities in Sewer and for capital projects in Solid Waste and Sewer. FY 2003 remained constant with FY 2002 percentage increase. FY 2004 increase is due to Water and Light Bonds for construction. FY 2005 increase is due in part to an increase in the average customer base and the demand in use of utilities due to weather fluctuations. FY 2006 increase is due to the bonds that were issued during the fiscal year.

Sources:

--Prior to FY 2002 City of Columbia Comprehensive Annual Financial Reports

Exhibit F-1: Restricted Operating Revenues:

Use Total Restricted Assets

Less: Customer Sec. & Escrow Accts.

Less: Grants Receivable

Exhibit F-2: Operating Revenues

--FY 2002 to present City of Columbia Financial Management Information Supplement

Exhibit F-1: Restricted Operating Revenues:

Use Total Restricted Assets

Less: Customer Sec. & Escrow Accts.

Less: Grants Receivable

Exhibit F-2: Operating Revenues

Notes:

Indicator 3

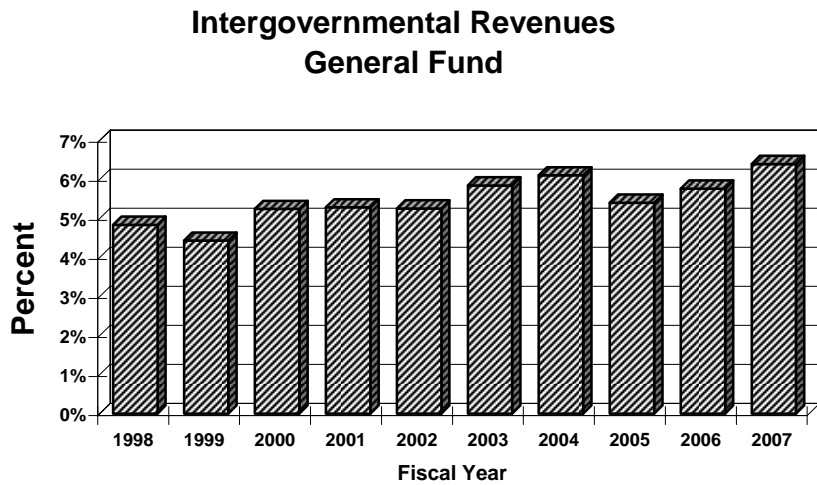
INTERGOVERNMENTAL REVENUES: General Fund

Warning Trend:

Increasing Amount of Intergovernmental Revenues as a Percentage of Operating Revenues and Transfers

Formulation:

$$\frac{\text{Intergovernmental Revenues}}{\text{Operating Revenues \& Transfers}}$$



Fiscal Year	Intergovernmental Revenues *	Operating Revenues and Transfers General Fund**	Intergovernmental Revs. as a % of Operating Rev & Trans
1998	\$2,106,519	\$43,532,800	4.84%
1999	\$1,923,160	\$43,416,652	4.43%
2000	\$2,301,247	\$43,891,836	5.24%
2001	\$2,570,875	\$48,665,665	5.28%
2002	\$2,710,326	\$51,593,618	5.25%
2003	\$3,168,318	\$54,210,002	5.84%
2004	\$3,554,464	\$58,238,591	6.10%
2005	\$3,290,518	\$60,917,104	5.40%
2006	\$3,844,979	\$66,716,295	5.76%
2007	\$4,521,170	\$70,693,991	6.40%

* Intergovernmental Revenues: State, Federal and County Grants.

** Operating Revenues and Transfers: General Fund Revenues plus Operating Transfers from Other Funds and increase in Obligations Under Capital Leases and Appropriated Fund Balance where applicable.

Description:

Intergovernmental revenues are any revenues received from another governmental entity. They are important to analyze because an overdependence on intergovernmental revenues can have an adverse impact on financial conditions. The conditions or "strings" that the external source attaches to these revenues may prove too costly, especially if these conditions change in the future after the City has developed a dependence on the revenues for a program. In addition, the external source may withdraw or decrease the funds and leave the City with the dilemma of cutting programs or funding them from General Fund revenues.

Nevertheless, a city may use such funds so long as they are used in a manner consistent with service priorities and financial condition. For example, such funds might be used to finance services mandated by other governmental units, or to fund one-time capital expenditures. The overriding concern in analyzing intergovernmental revenues is to examine the City's vulnerability to reductions of such revenues and whether they are used to carry out or create City policy.

Analysis:

The City does not rely on these revenues as a prime revenue source, and thus has not been vulnerable to reductions in these revenues.

For the period shown, intergovernmental revenues as a percentage of operating revenues and transfers has experienced an overall increase.

Slight fluctuations throughout the ten years listed are the result of the fluctuating amounts of grants received primarily in the areas of police and health.

Sources:

--Prior to FY 2002 City of Columbia Comprehensive Annual Financial Report, Exhibit B-3

--FY 2002 to present City of Columbia Financial Management Information Supplement, Exhibit B-3

Notes:

Indicator 4

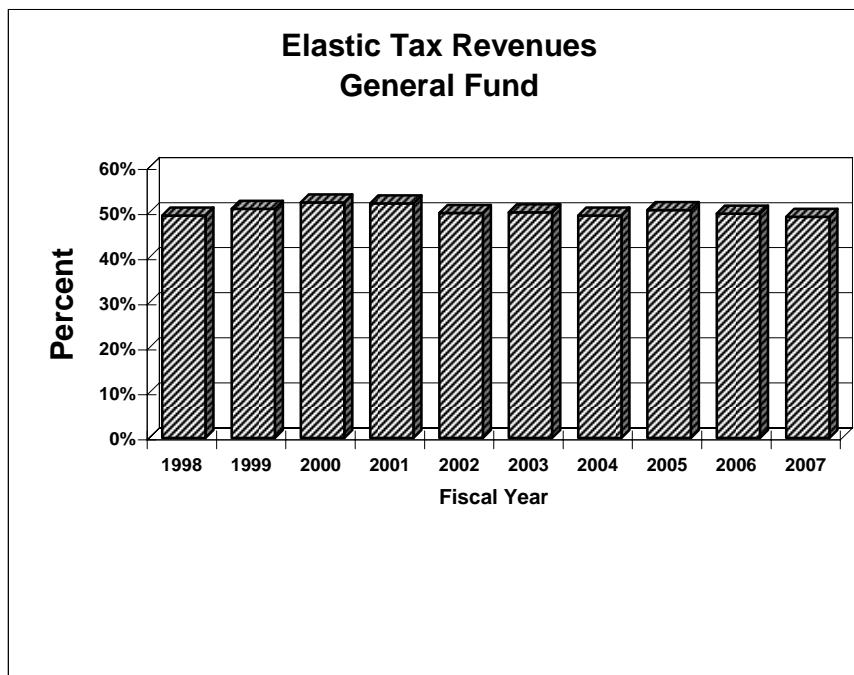
ELASTIC TAX REVENUES: General Fund

Warning Trend:

Decreasing Amount of Elastic Operating Revenues as a Percent of Gross Operating Revenues and Transfers

Formulation:

$$\frac{\text{Elastic Tax Revenues}}{\text{Operating Revenues \& Transfers}}$$



Fiscal Year	Elastic Tax Revenues *	Operating Revenues and Transfers General Fund**	Elastic Revenues as a Percent of Operating Rev & Trans
1998	\$21,491,528	\$43,532,800	49.37%
1999	\$22,079,780	\$43,416,652	50.86%
2000	\$22,953,785	\$43,891,836	52.30%
2001	\$25,344,212	\$48,665,665	52.08%
2002	\$25,754,568	\$51,593,618	49.92%
2003	\$27,137,481	\$54,210,002	50.06%
2004	\$28,723,843	\$58,238,591	49.32%
2005	\$30,809,292	\$60,917,104	50.58%
2006	\$33,217,717	\$66,716,295	49.79%
2007	\$34,685,834	\$70,693,991	49.06%

* Elastic Revenues: Sales Tax, Telephone, Natural Gas and Electric Utility Taxes, Business License Fees, and Water and Electric P.I.L.O.T.

** Operating Revenues and Transfers: Total General Fund Revenues plus Transfers from Other Funds and Obligations under Capital Leases and Appropriation of Prior Year Fund Balance.

General Fund Elastic Revenues

Fiscal Year	Revenue Increases	Price Index Increases	Elasticity Coefficient
1998	6.629%	2.387%	2.78
1999	2.737%	2.209%	1.24
2000	3.958%	3.361%	1.18
2001	10.414%	2.846%	3.66
2002	1.619%	1.581%	1.02
2003	5.370%	2.279%	2.36
2004	5.846%	2.663%	2.20
2005	7.260%	3.388%	2.14
2006	7.817%	3.226%	2.42
2007	4.420%	4.185%	1.06

Since 1998 the Bureau of Labor Statistics (BLS) has used 1984=100 when computing the Consumer Price Index. Prior to that BLS used

1967=100. The city decided to convert in 2007 since there was 10 years worth of data to use for comparison.

Description:

Elastic revenues respond to changes in the economic base and inflation. As economic bases and inflation go up or down, elastic revenues would increase or decrease roughly the same proportion and vice versa. A good example is the sales tax which would ideally increase proportionately to any increases in its base as well as the rate of inflation.

Inelastic revenues such as fixed license fees, parks and recreation fees, or user fees, are relatively unresponsive to changes in economic conditions. Yields from these revenues usually lag behind economic growth and inflation because local legislatures are often reluctant or not able to adjust them each year. This is particularly true since the passage of the Hancock Amendment to the Missouri Constitution and its implications for limiting increases in such revenues prior to late 1991. In a decision handed down on December 17, 1991, the Supreme Court of Missouri held that increases in user fees or fees for services are not subject to the Hancock Amendment. This case makes a distinction between fees for service and fees that are used to raise general revenue. The Court interpreted the Hancock Amendment as not requiring a vote on fee increases which are "special revenues" and not a "tax" but requiring a vote for fee increases that are taxes in everything but name.

It is often to a city's advantage to have a balance between elastic and inelastic revenues. This enables cities to contend with recessionary periods, inflationary periods, or periods of stagnation. As the percentage of elastic revenues declines, the City becomes more vulnerable to inflation because expenditures are being forced upward while revenues stagnate. The reverse could also be true, but significant deflation has seldom occurred in recent years.

Analysis:

In order to objectively determine if a revenue is elastic or not, all city revenues occurring in the past ten consecutive years were subject to the following test:

$$\text{Elasticity Coefficient} = \frac{\text{Change in Revenue Amount}}{\text{Previous Year Revenue Amount}} / \frac{\text{Change in CPI Level}}{\text{Previous Year CPI Level}}$$

If a revenue over a ten-year period had an elasticity coefficient greater than one, the revenue was to be elastic.

Columbia has a blend between elastic and inelastic revenues which could be expected to cushion against recession or to respond to inflationary pressures.

For the period examined, there has been an overall increase in elastic revenues as a percentage of operating revenues and transfers and the elasticity coefficient has been greater than one for all years.

Sources:

--Prior to FY 2002 City of Columbia Comprehensive Annual Financial Reports, Exhibit B-3

--FY 2002 to present City of Columbia Financial Management Information Supplement, Exhibit B-3

Notes:

Indicator 5

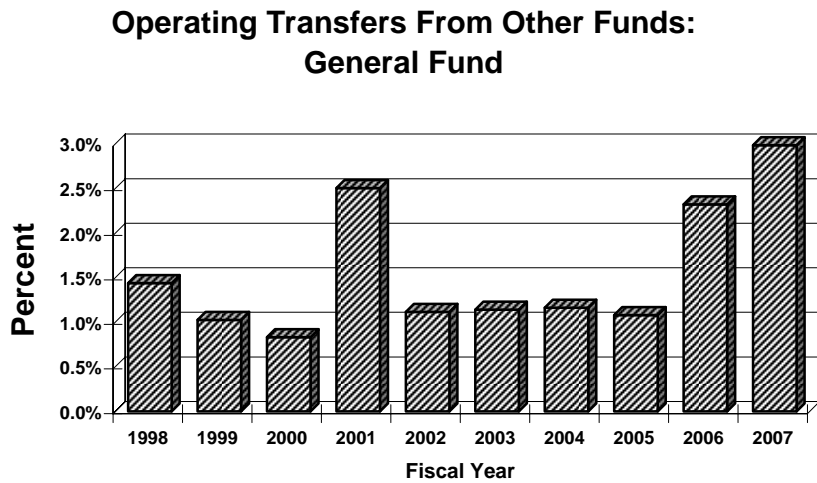
OPERATING TRANSFERS FROM OTHER FUNDS: General Fund

Warning Trend:

Increasing Use of Operating Transfers
From Other Funds as a Percentage of
Operating Revenues and Transfers

Formulation:

Operating Transfers From Other Funds
Operating Revenues & Transfers



Fiscal Year	Operating Transfers From Other Funds *	Operating Revenues and Applicable Operating Transfers **	Operating Transfers As a Percentage Of Operating Rev. & Transfers
1998	\$514,337	\$35,675,089	1.44%
1999	\$361,119	\$35,153,747	1.03%
2000	\$313,638	\$37,612,511	0.83%
2001	\$1,083,717	\$43,201,890	2.51%
2002	\$502,083	\$44,895,100	1.12%
2003	\$536,870	\$46,954,273	1.14%
2004	\$580,039	\$49,872,941	1.16%
2005	\$560,786	\$51,867,312	1.08%
2006	\$1,331,168	\$57,306,295	2.32%
2007	\$1,825,625	\$61,067,370	2.99%

* Operating Transfers do not include the Transportation Sales Tax Transfer or the Special Road District Transfer.

** Operating Revenues and Transfers: Total General Fund Revenues plus Transfers from Other Funds and Obligations under Capital Leases less the Transportation Sales Tax Transfer and the Special Road District Transfer. Appropriated Fund Balance is not included.

Description:

Operating Transfers are received from other departments to partially offset expenditures in the General Fund. A distinction can be made between cities which use operating transfers into the General Fund and those which do not follow this practice. While there is some concern about too heavy of a reliance on operating transfers as a revenue source, it can be argued that the sources and basis of operating transfers for various cities is more relevant than the amounts. Most of the City's transfers represent a reimbursement for services such as the REDI Transfer (for services provided by Economic Development), Public Improvement Fund Transfers (for engineering services on capital projects provided by the General Fund portion of Public Works), Employee Benefit Fund (for Employee Health Wellness services provided by the Human Resources Dept.), CDBG Fund Transfers (for services provided by the Planning Department), and Self Insurance Fund (for services provided by the Finance Department).

Analysis:

Operating Transfers as a percent of Operating Revenues and Transfers have ranged from a low of 0.83% to a high of 2.99% during the period listed.

A warning trend would occur when operating transfers as a percent of operating revenues and transfers are increasing over several years. This would indicate the City is putting more reliance on operating transfers as a revenue source.

The years listed indicate a relatively stable percentage. However as increases in our major revenue sources become smaller, the City will need to closely monitor increases in operating transfers.

In FY 2001 the large increase in transfers from other funds was due to the new Parks Sales Tax and the increase in the transfer from Capital Projects Fund.

In FY 2002 classification for the REDI transfer changed from an operating transfer to a miscellaneous revenue. For all other years, the operating transfer as a percentage of operating revenues and transfers has remained fairly constant.

Sources:

--Prior to FY 2002 City of Columbia Comprehensive Annual Financial Reports, Exhibit B-3

--FY 2002 to present City of Columbia Financial Management Information Supplement, Exhibit B-3

Notes:

Indicator 6

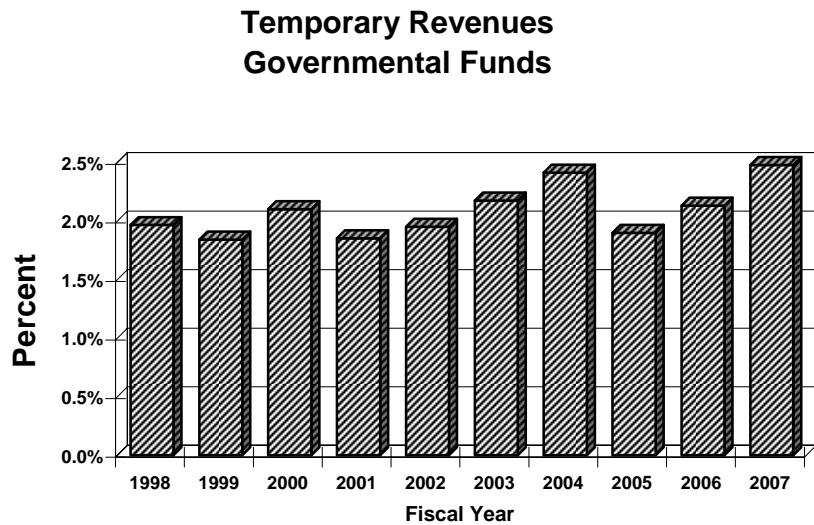
TEMPORARY REVENUES: Governmental Funds

Warning Trend:

Increasing use of Temporary Revenues as a Percentage of Operating Revenues

Formulation:

$$\frac{\text{Temporary Revenues}}{\text{Operating Revenues}}$$



Fiscal Year	Temporary Revenues**	Operating Revenues*	Temporary Revenues As a Percent Of Operating Revenues
1998	\$1,144,924	\$58,234,676	1.97%
1999	\$1,049,373	\$56,997,403	1.84%
2000	\$1,336,798	\$63,586,284	2.10%
2001	\$1,318,804	\$71,178,120	1.85%
2002	\$1,414,791	\$72,502,454	1.95%
2003	\$1,615,855	\$74,269,175	2.18%
2004	\$1,984,748	\$82,290,850	2.41%
2005	\$1,570,008	\$82,654,278	1.90%
2006	\$1,927,292	\$90,445,850	2.13%
2007	\$2,393,224	\$96,552,609	2.48%

* Operating Revenues: Governmental Fund Types and Fiduciary Fund Type (Expendable Trust Funds).

** Temporary Revenues: General Fund - Federal and State Grants.

Description:

A temporary revenue is one that may not continue in the same manner over time, such as an unrestricted federal grant or a loan from an external source. A continued substantial increase in dependence on such revenues may indicate the City's revenue base is becoming vulnerable.

Analysis:

A warning trend would occur when temporary revenues as a percent of operating revenues were increasing over time. This ten year period shows the use of temporary revenues has ranged from a low of 1.84% to a high of 2.48% with an average of 2.10%. There is no significant increasing trend for this indicator.

The years listed show slight increases or decreases primarily due to changes in grants received for the Health Department and Police Department.

Much of the temporary revenue in the Health department has been for specific activities that can be discontinued when the revenue source ends. The city makes every effort to identify those programs when grants are received.

Sources:

--Prior to FY 2002 City of Columbia Comprehensive Annual Financial Reports, Exhibit A-2 & B-3

--FY 2002 to present City of Columbia Financial Management Information Supplement, Exhibit A-2 & B-3

Notes:

Indicator 7

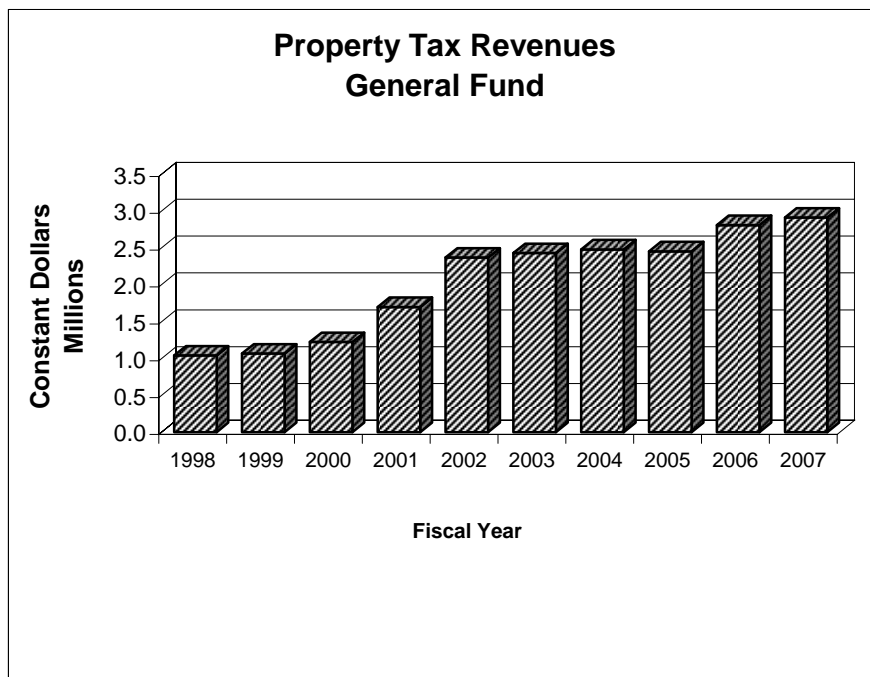
PROPERTY TAX REVENUES: General Fund

Warning Trend:

Declining or Negative Growth in
Property Tax Revenue
(constant dollars)

Formulation:

Property Tax Revenues
(constant dollars)



Fiscal Year	Property Tax Revenues	Consumer Price Index	Property Tax Revenues In Constant Dollars
1998	\$1,695,791	163.0	\$1,040,363
1999	\$1,777,634	166.6	\$1,067,007
2000	\$2,103,145	172.2	\$1,221,339
2001	\$3,007,517	177.1	\$1,698,203
2002	\$4,263,326	179.9	\$2,369,831
2003	\$4,473,073	184.0	\$2,431,018
2004	\$4,683,536	188.9	\$2,479,373
2005	\$4,790,935	195.3	\$2,453,116
2006	\$5,666,327	201.6	\$2,810,678
2007	\$6,118,117	210.0	\$2,912,890

Description:

The property tax has historically been an important source of revenue to most cities, particularly smaller cities, due to the limited range of their revenues. A decrease in constant dollar property tax revenues may indicate one of the following:

1. Decline in City's property value from age or neglect, decline in City's economic well being, or decreasing population.
2. Inability of taxpayers to pay taxes or inefficient collection procedures.
3. Conscious effort to reduce reliance on such a revenue source in light of adverse reactions by the public to the tax in recent years.
4. Appraisal practices which do not reassess property on a frequent enough basis to keep pace with the rate of inflation.

Analysis:

During the late 1970's the City made a conscious policy to decrease the City's reliance on the property tax. This reduced reliance on property tax as a prime revenue source has been a positive factor in helping the City achieve flexibility by reducing its reliance on inelastic revenues and putting more importance on elastic revenues such as sales tax. For the period shown, the constant dollar property tax revenues ranged from a low of \$1,040,363 to a high of \$2,912,890 while elastic revenues as a percent of total revenues ranged from a low of 49.32% to a high of 52.30%. For the period shown, there has been a steady increase in property tax revenues in constant dollars. Therefore, there is no cause for concern with this revenue indicator. The City of Columbia is currently below the authorized rate of \$0.45. Because the City had GO Debt that was paid off early, a shift was made from Debt to Operations.

Sources:

- Prior to FY 2002 City of Columbia Comprehensive Annual Financial Reports, Exhibit B-3
 - FY 2002 to present City of Columbia Financial Management Information Supplement, Exhibit B-3
 - <http://www.stats.bls.gov>
 - Consumer Price Index are annual archived numbers from the Bureau of Labor.
 - Consumer Price Index for current year as of December.
 - www.stats.bls.gov/news.release for the month of September.
-

Notes:

Indicator 8

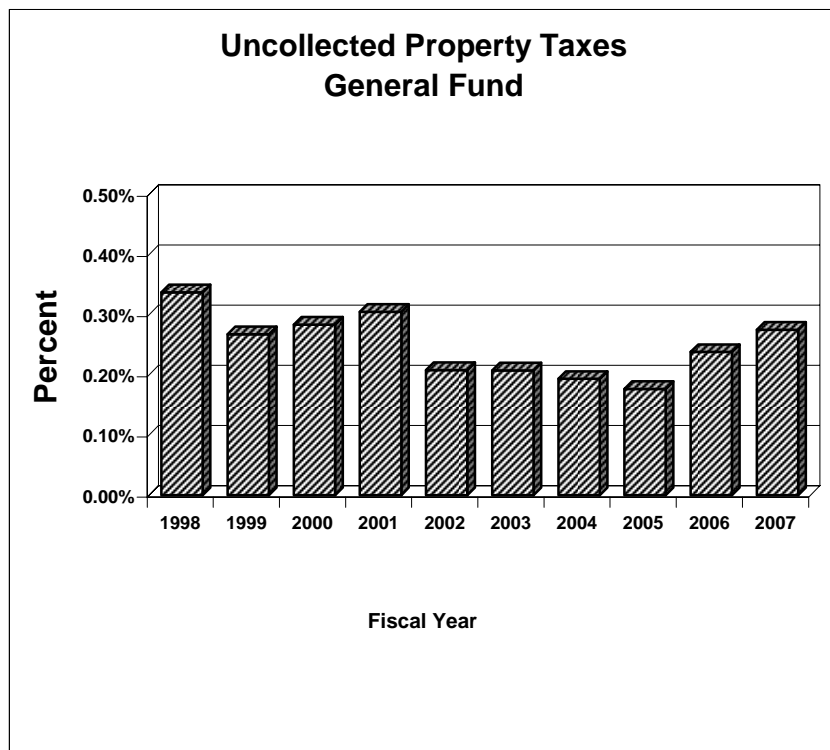
UNCOLLECTED PROPERTY TAXES: General Fund

Warning Trend:

Increasing Amount of Uncollected Property Taxes from Current Levy as a Percentage of Net Current Property Tax Levy

Formulation:

$$\frac{\text{Allowance for Uncollected Property Taxes (Current Levy)}}{\text{Net Property Tax Levy (Current Levy)}}$$



Fiscal Year	Net Current Property Tax Levy	Allowance for Uncollected Property Taxes	Uncollected Property Taxes As A Percent Of Levy
1998	\$1,648,833	\$5,559	0.34%
1999	\$1,717,700	\$4,599	0.27%
2000	\$2,034,745	\$5,764	0.28%
2001	\$2,905,504	\$8,856	0.30%
2002	\$4,127,151	\$8,584	0.21%
2003	\$4,331,540	\$8,988	0.21%
2004	\$4,528,933	\$8,759	0.19%
2005	\$4,631,548	\$8,181	0.18%
2006	\$5,522,905	\$13,146	0.24%
2007	\$5,967,623	\$16,400	0.27%

Description:

Each year a certain percentage of the net current tax levy goes uncollected either because property owners are unable to pay or collection procedures are not as effective as they might be. If the percentage grows over time, it could be an indication of overall decline in economic health (local, regional or national). Such a trend is particularly troublesome to communities where property tax revenues make up large percentages of total revenues.

Credit Industry Benchmarks:

Credit rating firms consider that a city will normally be unable to collect 2 to 3 percent of its property taxes each year. If uncollected property taxes as a percent of levy fall within a 5 to 8 percent range, credit rating firms consider this a negative factor.

Analysis:

The overall trend displays varying percentages of uncollected property taxes as a percent of levy, however, all of the percentages have remained within credit rating firms' acceptable percentage ranges varying from a low of 0.18% to a high of 0.34%.

1. No heavy reliance on property tax revenues exists. In FY 2007, the allowance for uncollected amount of General Fund property taxes (\$16,400) was only 0.02% of total revenues (\$70,693,991).
2. Uncollected taxes have not reached levels which the credit industry would view as negative.

Although the future trend of uncollected property taxes should be monitored closely, a factor which might lessen the trend somewhat is the fact that the total tax collections (current and past due) exceeded the net current tax levy for the past ten years.

Sources:

- Prior to FY 2002 City of Columbia Comprehensive Annual Financial Reports, Exhibit B-1 and Table 4
 - FY 2002 to FY 2005 City of Columbia Financial Management Information Supplement, Exhibit B-1 and Table 4
 - FY 2006 City of Columbia Financial Management Information Supplement, Exhibit B-1 and Table 8
-

Notes:

Indicator 9

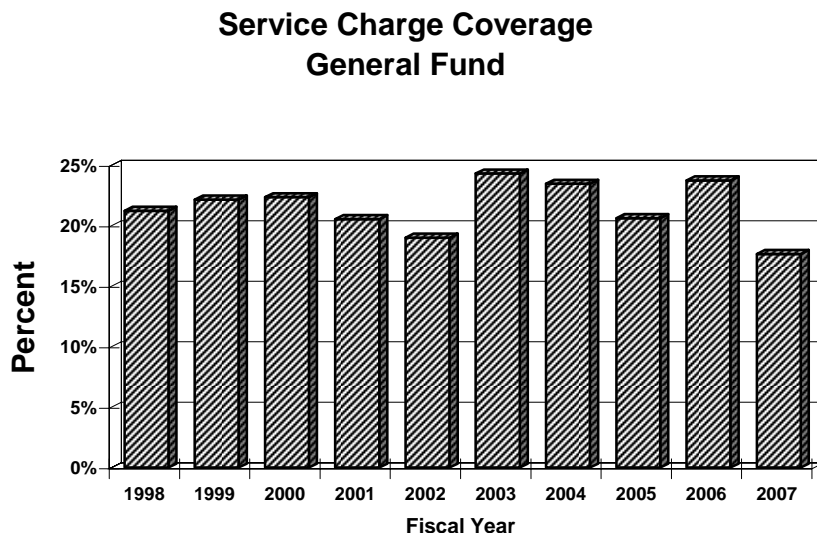
SERVICE CHARGE COVERAGE: General Fund

Warning Trend:

Decreasing Revenues from Service Charges as a Percent of Total Expenditures for Providing Related Services

Formulation:

$$\frac{\text{Rev. from Fees \& Service Charges}}{\text{Expenditures for Related Services}}$$



Fiscal Year	Revenues From Fees and Service Charges*	Expenditures For Related Services**	Service Charge Coverage
1998	\$1,361,560	\$6,404,409	21.26%
1999	\$1,495,551	\$6,740,437	22.19%
2000	\$1,488,731	\$6,653,675	22.37%
2001	\$1,499,947	\$7,291,091	20.57%
2002	\$1,530,462	\$8,046,478	19.02%
2003	\$1,861,424	\$7,649,826	24.33%
2004	\$1,960,986	\$8,349,689	23.49%
2005	\$2,002,574	\$9,699,552	20.65%
2006	\$2,256,901	\$9,498,018	23.76%
2007	\$1,894,103	\$10,710,078	17.69%

* Fees and Service Charges: Street Maintenance, Construction Inspection, Animal Control Fees, Health Fees and Miscellaneous Fees. They do not include coverage for "enterprise" activities.

** Expenditures for Related Services: Streets & Sidewalks, Parks and Recreation, Protective Inspection and Animal Control.

Description:

Service charge coverage refers to the extent which fees and charges cover costs of providing a service. As coverage declines, the burden on other revenues to support the services increases.

Analysis:

Although service charges do not cover the complete costs of providing related services within the General Fund, such a practice may be impractical when considering the following:

1. Revenues from fees and service charges constitute inelastic General Fund revenues. Excessive use of such revenues could restrict desired expansion of revenues in relation to inflation.
2. The General Fund services which have fees or service charges provide broad benefits, thereby justifying partial funding from generally collected revenues.

The overall service charge coverage has increased for the period shown. There were slight decreases in fiscal years 2001, 2002, 2004 and 2005 but these decreases were not significant enough to indicate a warning trend.

In FY 2007, the decrease in fees and service charge coverage rates is due primarily to the decrease in construction permits revenue. Staff will be closely monitoring this trend.

Sources:

- Prior to FY 2002 City of Columbia Comprehensive Annual Financial Reports, Exhibit B-3 & B-4
 - FY 2002 to present City of Columbia Financial Management Information Supplement, Exhibit B-3 & B-4
-

Notes:

Indicator 10

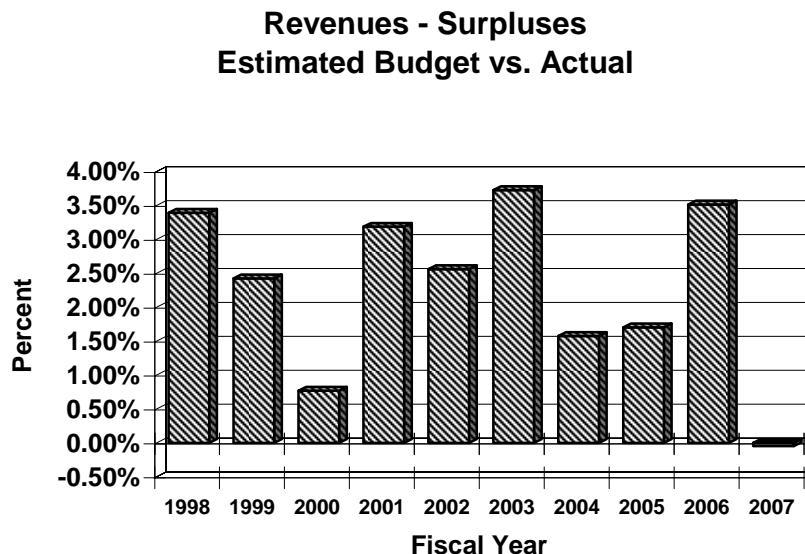
REVENUES - Surpluses/ Revised Budgeted vs. Actual: General Fund

Warning Trend:

Increase in Revenue Deficiencies
as a Percent of Operating Revenues

Formulation:

$$\frac{\text{Revenue Surpluses}}{\text{Estimated Budgeted Revenues and Transfers}}$$



Fiscal Year	Operating Revenues and Transfers *	Budgeted Revenues**	Revenue Surplus Or (Deficit)	Surpluses (Deficits) As a Percent Of Estimated Budget Revenues
1998	\$43,532,800	\$42,104,635	\$1,428,165	3.39%
1999	\$43,416,652	\$42,388,967	\$1,027,685	2.42%
2000	\$43,891,836	\$43,556,541	\$335,295	0.77%
2001	\$48,665,665	\$47,163,004	\$1,502,661	3.19%
2002	\$51,593,618	\$50,305,897	\$1,287,721	2.56%
2003	\$54,210,002	\$52,263,300	\$1,946,702	3.72%
2004	\$58,238,591	\$57,334,867	\$903,724	1.58%
2005	\$60,917,104	\$59,897,746	\$1,019,358	1.70%
2006	\$66,716,295	\$64,450,816	\$2,265,479	3.52%
2007	\$70,693,991	\$70,726,252	(\$32,261)	-0.05%

* Operating Revenues and Transfers: General Fund Revenues plus Operating Transfers from Other Funds and Increase in Obligations Under Capital Leases and Appropriated Fund Balance where applicable.

** Budgeted Revenue numbers comes from the Financial Management Information Supplement Exhibit B-3 (2005 and 2006)

Description:

This indicator examines the difference between revenue estimates and revenues actually received during the fiscal year. Major discrepancies that continue year after year can be an indication of an erratic economy, inefficient collection procedures, or inaccurate estimating techniques. It can also be an indication that revenue estimates are being made optimistically high or conservatively low.

Analysis:

For the period shown, revenue estimates have been well within a 6% tolerance range of actual revenues for the General Fund. This illustrates that the current forecasting techniques are producing revenue projections that are substantially better than 94% of actual revenues. The FY 2007 amount as a percent of Estimated Budgeted Revenues is at -0.05% decrease which is due primarily to a Federal Grant that is received on a reimbursement basis. Sales tax was under budget by 1.7%, however, other local taxes in total were above budgeted amounts.

Sources:

- Prior to FY 2002 City of Columbia Comprehensive Annual Financial Reports, Exhibit B-3
- FY 2002 to present City of Columbia Financial Management Information Supplement, Exhibit B-3

Notes:

(This Page Intentionally Left Blank)

The Expenditure Indicators

Numbers 11 - 15

FY 1998 - FY 2007

Changes in the expenditure patterns can be monitored by the use of the following indicators:

- ▶ Expenditures Per Capita
- ▶ Employees Per Capita
- ▶ Fixed Costs
- ▶ Fringe Benefits
- ▶ Budgeted Expenditures



City of Columbia
Columbia, Missouri

(This Page Intentionally Left Blank)

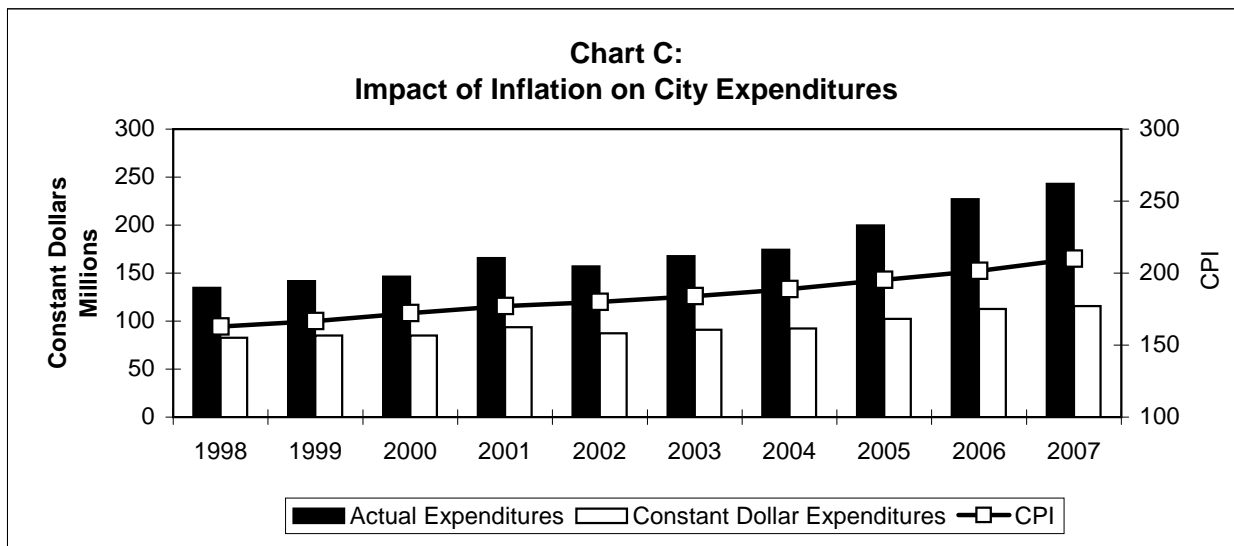
THE EXPENDITURE INDICATORS: NUMBERS 11 - 15

Expenditures are a rough measure of a city's output effort. Generally, when a city spends more in constant dollars it is either providing more services or it is providing higher quality services.

Most cities are required to have balanced budgets; however, there are a number of subtle ways to balance an annual budget yet create possible long-run imbalances. Some of the more common ways are to use bond proceeds for operations, defer maintenance, or defer pension funding. In each case, the budget remains balanced, but long-run budgets could be developing deficits.

Expenditures represent a level of "fixed costs", or expenditure flexibility, as well a measure of the City's ability to adjust service levels in relation to changing economies, political, and social conditions. The higher the fixed costs, the smaller the city's ability to make appropriate adjustments. As the percentage of fixed costs increases, the flexibility of spending decreases.

Ideally, a city will have an expenditure growth rate that does not exceed its revenue growth rate and will have maximum spending flexibility to adjust to changing factors. Review of city expenditures can identify certain of the following should they exist: undesired growth in fixed costs, ineffective budgetary controls and decline in personnel productivity.



Revenue Data:

Fiscal Year	Actual Expenditures*	Consumer Price Index	Constant Dollar Expenditures
1998	\$134,664,830	163.0	\$82,616,460
1999	\$141,670,007	166.6	\$85,036,019
2000	\$146,496,203	172.2	\$85,073,289
2001	\$165,682,699	177.1	\$93,553,190
2002	\$157,112,286	179.9	\$87,333,122
2003	\$167,614,560	184.0	\$91,094,870
2004	\$174,487,034	188.9	\$92,370,055
2005	\$199,791,137	195.3	\$102,299,609
2006	\$226,882,460	201.6	\$112,540,903
2007	\$242,892,005	210.0	\$115,643,035

* Total Expenditures of all Governmental Fund Types and Expendable Trust Fund Types; and Total Operating Expenses of Proprietary and Fiduciary Fund Types.

Consumer Price Index numbers were revised to reflect the annual average for each year starting in 1999.

Source: Prior to FY 2002 City of Columbia Comprehensive Annual Financial Reports, Exhibit A-2 and A-4

Source: FY 2002 to present City of Columbia Financial Management Information Supplement, Exhibit A-2 and A-4

Indicator 11-A

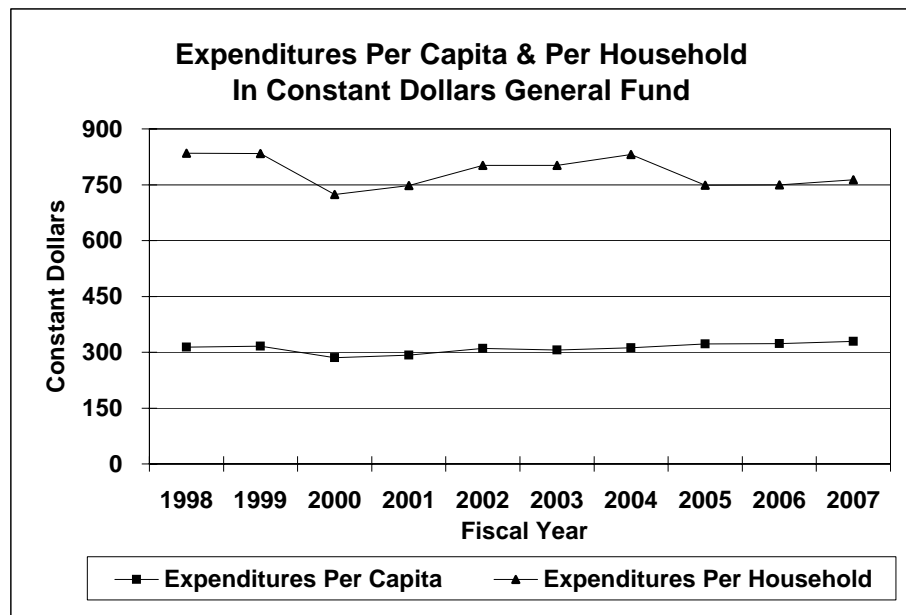
EXPENDITURES PER CAPITA: General Fund

Warning Trend:

Increasing Operating Expenditures
(constant dollars) per Capita

Formulation:

$$\frac{\text{Operating Expenditures and Transfers (Constant Dollars)}}{\text{Population}}$$



Fiscal Year	Operating Expenditures and Transfers *	Consumer Price Index	Constant Dollar Expenditures	Estimated Population	Estimated Households	Per Capita Expenditures In Constant Dollars	Per Household Expenditures In Constant Dollars
1998	\$40,870,715	163.0	\$25,074,058	79,860	30,033	\$313.98	\$834.88
1999	\$42,469,418	166.6	\$25,491,848	80,500	30,557	\$316.67	\$834.24
2000	\$41,975,779	172.2	\$24,376,178	85,292	33,689	\$285.80	\$723.56
2001	\$44,601,765	177.1	\$25,184,509	86,081	33,689	\$292.57	\$747.56
2002	\$48,626,769	179.9	\$27,029,888	87,003	33,689	\$310.68	\$802.34
2003	\$49,723,710	184.0	\$27,023,755	88,423	33,689	\$305.62	\$802.15
2004	\$52,905,356	188.9	\$28,007,070	89,803	33,689	\$311.87	\$831.34
2005	\$57,935,849	195.3	\$29,665,053	91,912	39,624	\$322.75	\$748.66
2006	\$61,530,716	201.6	\$30,521,188	94,428	40,709	\$323.22	\$749.75
2007	\$66,433,679	210.0	\$31,629,663	96,128	41,441	\$329.04	\$763.24

* Includes Lease Expenses.

Notes:

Estimated Households-1997 - 1999 figures came from "Sales and Marketing Management Survey". 2000-2004 (2000 census) and 2005-2006 (2005 census estimate). Estimated Population-Census numbers were used for 2000. The remaining year estimates came from the Missouri Census Data Center.

Description:

Expenditures per capita reflect changes in expenditures relative to changes in population. Increasing per capita expenditures can indicate that the cost of providing services is increasing at a pace beyond the community's ability to pay. In addition, if increases are occurring which cannot be explained by the addition of other services, it may indicate declining productivity--spending more to deliver the same level of services.

Analysis:

For the period shown, operating expenditures in actual dollars have increased 62.55% and operating expenditures in constant dollars have increased 26.14%, while per capita expenditures in constant dollars have increased 4.80% and per household expenditures in constant dollars have decreased (8.58%). The population and number of households continue to increase and city services continue to grow; however not at a pace beyond the community's ability to pay. Since the overall trend shows a slight increase in per capita and per household expenditures for the period shown, there is no immediate cause for concern with this indicator since we are only able to update household numbers every 5 years. The City regularly monitors revenues and expenditures to prevent problems in the future.

Sources:

- Population has been revised to reflect the numbers reported by the Missouri Census Data Center
 - Prior to FY 2002 City of Columbia Comprehensive Annual Financial Reports, Exhibit B-4
 - FY 2002 to present City of Columbia Financial Management Information Supplement, Exhibit B-4
 - <http://www.stats.bls.gov>
 - Consumer Price Index are annual archived numbers from the Bureau of Labor.
 - <http://factfinder.census.gov>
-

Notes:

Indicator 11-B

EXPENSES PER CAPITA: Enterprise Funds

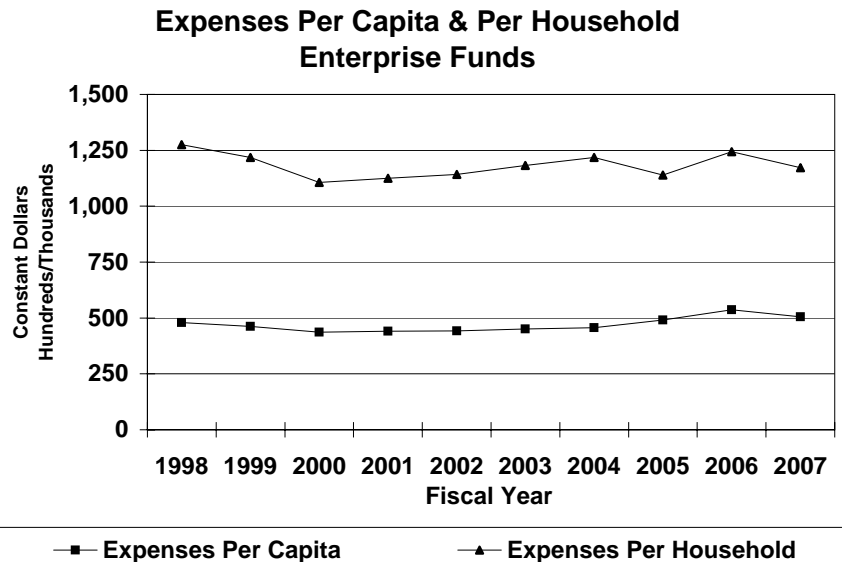
Warning Trend:

Increasing Operating Expenses
(constant dollars) per capita

Formulation:

Total Operating Expenses
(Constant Dollars)

Population



Fiscal Year	Total Operating Expenses *	Consumer Price Index	Constant Operating Expenses In Constant Dollars	Estimated Population	Estimated Households	Per Capita Expenses In Constant Dollars	Per Household Expenses In Constant Dollars
1998	\$62,433,874	163.0	\$38,302,990	79,860	30,033	\$479.63	\$1,275.36
1999	\$61,983,032	166.6	\$37,204,701	80,500	30,557	\$462.17	\$1,217.55
2000	\$64,191,028	172.2	\$37,277,020	85,292	33,689	\$437.05	\$1,106.50
2001	\$67,101,253	177.1	\$37,888,906	86,081	33,689	\$440.15	\$1,124.67
2002	\$69,251,353	179.9	\$38,494,360	87,003	33,689	\$442.45	\$1,142.64
2003	\$73,285,686	184.0	\$39,829,177	88,423	33,689	\$450.44	\$1,182.26
2004	\$77,516,700	188.9	\$41,035,839	89,803	33,689	\$456.95	\$1,218.08
2005	\$88,164,924	195.3	\$45,143,330	91,912	39,624	\$491.16	\$1,139.29
2006	\$102,076,372	201.6	\$50,633,121	94,428	40,709	\$536.21	\$1,243.79
2007	\$102,023,157	210.0	\$48,574,129	96,128	41,441	\$505.31	\$1,172.12

* Operating Expenses: Water, Electric and Sewer Utilities, Solid Waste and Parking Utility.

Notes:

Estimated Households-1997 - 1999 figures came from "Sales and Marketing Management Survey". 2000-2004 (2000 census) and 2005-2006 (2005 census estimate). Estimated Population-Census numbers were used for 2000. The remaining year estimates came from the Missouri Census Data Center.

Description:

Enterprise Fund expenses per capita reflect changes relative to changes in varying service demands which would be expected to coincide with population changes. Increasing per capita expenses (in constant dollars) may indicate that the cost of services is outpacing the consumer's ability to pay. It may also be an indication of decreasing productivity, provided that the same levels of services are being delivered.

Analysis:

For the period shown, operating expenses in actual dollars have increased 63.41% and operating expenses in constant dollars have increased 26.82%, along with an increase in per capita expenses in constant dollars of 5.35%. Household expenses in constant dollars have increased -8.10%. The most accurate analysis of expense requirements might be made on a per household basis rather than per capita basis, as most service expenses are associated with households rather than individuals. Since the amount spent per household has shown no major increase for the period shown, there is no warning trend for this indicator since we are only able to update household numbers every 5 years..

Sources:

- Prior to FY 2002 City of Columbia Comprehensive Annual Financial Reports, Exhibit F-2
- FY 2002 to present City of Columbia Financial Management Information Supplement, Exhibit F-2
- U.S. Census Bureau - 2000 Census and Missouri Census Data Center
- <http://www.stats.bls.gov>
- Consumer Price Index are annual archived numbers from the Bureau of Labor.
- <http://factfinder.census.gov>

Notes:

Indicator 12-A

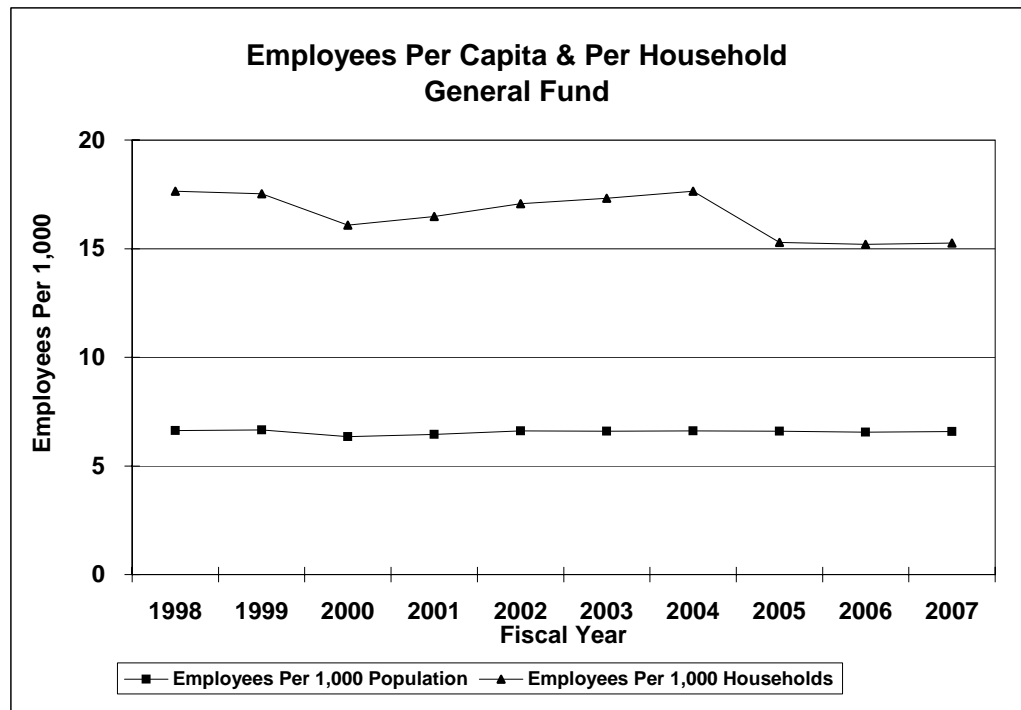
EMPLOYEES PER CAPITA: General Fund

Warning Trend:

Increasing Number of Municipal
Employees per Capita

Formulation:

$$\frac{\text{Number of General Fund Employees}}{\text{Per Thousand Population}}$$



Fiscal Year	General Fund Employees	Estimated Population	Estimated Households	Employees Per Thousand Population	Employees Per Thousand Households
1998	529.85	79,860	30,033	6.63	17.64
1999	535.58	80,500	30,557	6.65	17.53
2000	541.83	85,292	33,689	6.35	16.08
2001	555.33	86,081	33,689	6.45	16.48
2002	575.01	87,003	33,689	6.61	17.07
2003	583.48	88,423	33,689	6.60	17.32
2004	594.18	89,803	33,689	6.62	17.64
2005	606.03	91,912	39,624	6.59	15.29
2006	618.58	94,428	40,709	6.55	15.20
2007	632.16	96,128	41,441	6.58	15.25

Notes:

Estimated Households-1997 - 1999 figures came from "Sales and Marketing Management Survey". 2000-2004 (2000 census) and 2005-2006 (2005 census estimate).
Estimated Population-Census numbers were used for 2000. The remaining year estimates came from the Missouri Census Data Center.

Description:

Because personnel costs are a major portion of General Fund operating expenditures, plotting changes in the number of employees per capita is another way to measure changes in expenditures. A substantial increase in employees per capita might indicate that expenditures are rising faster than revenues, that the City is becoming more labor intensive, services are expanding, or personnel productivity is declining.

Analysis:

The number of municipal employees per capita has increased -0.88% during the period shown. Assuming that employees per thousand households is the more accurate indicator of service demand, the city has not experienced any substantial increase in employees per thousand households for the period shown. The yearly increases in General Fund employees have been mainly due to new city programs and population growth. This trend warrants close attention to ensure that it does not become a negative factor in future years. It is believed that the number of households are increasing due to more single households being set up, divorce rate increasing, and the elderly living longer.

Sources:

- City of Columbia Annual Budget
- U.S. Census Bureau - 2000 Census and Missouri Census Data Center
- <http://factfinder.census.gov>

Notes:

Indicator 12-B

EMPLOYEES PER CAPITA: Enterprise Funds and Internal Service Funds

Warning Trend:

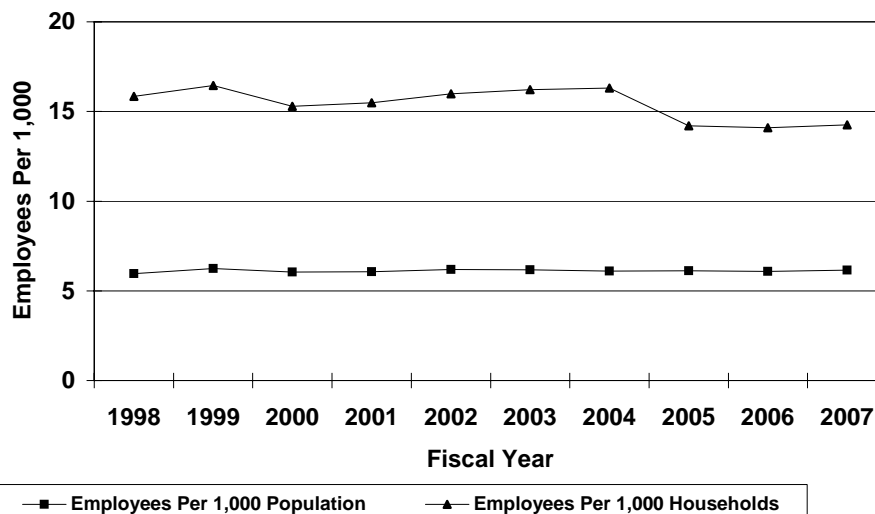
Increasing Number of Municipal
Employees per Capita

Formulation:

Number of Enterprise Fund, Internal
Service, and Other Fund Employees

Per Thousand Population

Employees Per Capita & Per Household Enterprise & Internal Service Funds



Fiscal Year	Number Of Enterprise & Internal Service Fund Employees *	Estimated Population	Estimated Households	Employees Per Thousand Population	Employees Per Thousand Households
1998	476.05	79,860	30,033	5.96	15.85
1999	502.62	80,500	30,557	6.24	16.45
2000	515.32	85,292	33,689	6.04	15.30
2001	521.87	86,081	33,689	6.06	15.49
2002	538.34	87,003	33,689	6.19	15.98
2003	546.12	88,423	33,689	6.18	16.21
2004	549.12	89,803	33,689	6.11	16.30
2005	562.52	91,912	39,624	6.12	14.20
2006	573.67	94,428	40,709	6.08	14.09
2007	590.84	96,128	41,441	6.15	14.26

* These include employees in the Enterprise and Internal Service Funds as well as other budgeted employees in Special Revenue Funds, Expendable Trust Funds and Non-Expendable Trust Funds.

Notes:

Estimated Households-1997 - 1999 figures came from "Sales and Marketing Management Survey". 2000-2004 (2000 census) and 2005-2006 (2005 census estimate). Estimated Population-Census numbers were used for 2000. The remaining year estimates came from the Missouri Census Data Center.

Description:

Due to the capital intensive nature of the enterprise and internal service funds, personnel costs are not as major a component as they are to the General Fund. They do warrant close monitoring however, because of the implications attached to increases in personnel. Increases in the number of employees per capita may indicate that these funds are becoming more labor intensive, that demands for services are rapidly increasing, or productivity is declining.

Analysis:

For the period shown, employees per thousand population have increased by 0.19 positions and employees per thousand households have decreased by 1.59 positions in the period listed. The service efforts of the City's major enterprises are closely related to services offered to households, rendering employees per thousand households as the best indicator because it ensures that employee growth is not out-stripping growth of the community. Since there has not been any substantial increase for the period listed, there is no negative trend for this indicator.

The number of Enterprise and Internal Service Fund employees have increased over the stated period, largely due to new city programs and city growth. Some of the new programs were the result of Federal mandates. The large increase in the number of employees from FY 1998 to FY 1999 is due to the conversion of 26.57 positions from temporary to permanent positions with benefits within the solid waste and public transportation areas. Careful attention should always be given to this trend to ensure that the labor intensiveness of the City's Enterprise and Internal Service operations remain favorable.

Sources:

- City of Columbia Annual Budget
- U.S. Census Bureau - 2000 Census and Missouri Census Data Center
- <http://factfinder.census.gov>

Notes:

Indicator 13

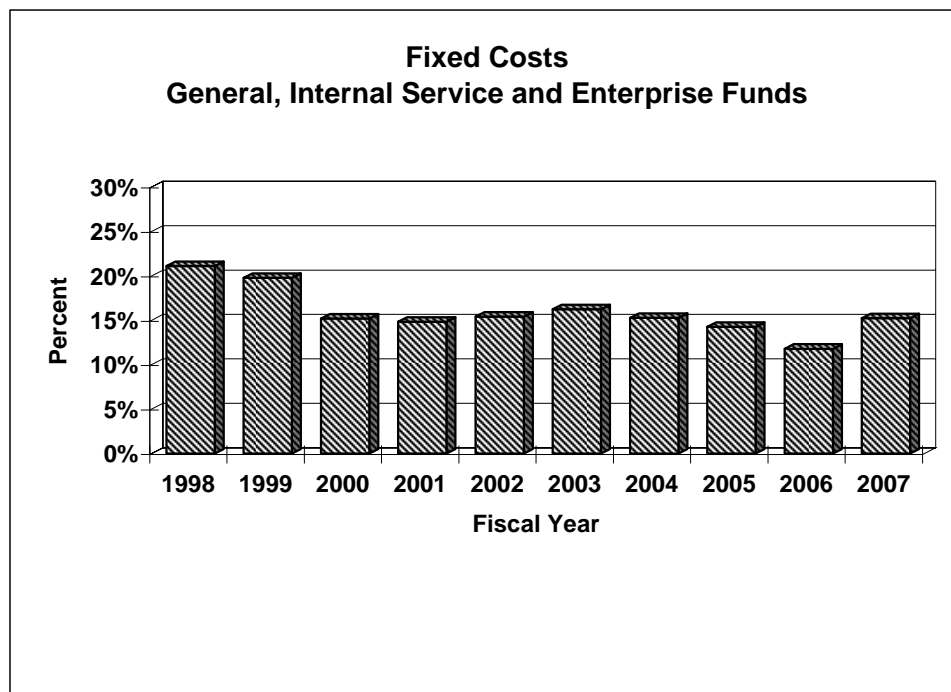
FIXED COSTS: All Funds

Warning Trend:

Increasing Fixed Costs as a Percent of Operating Expenditures and Transfers

Formulation:

$$\frac{\text{Fixed Costs}}{\text{Operating Expenditures and Transfers}}$$



Fiscal Year	Total Fixed Costs *	Operating Expenditures & Transfers **	Fixed Costs As A Percent Of Operating Expenditures
1998	\$26,524,187	\$125,714,611	21.10%
1999	\$25,210,211	\$127,645,529	19.75%
2000	\$19,920,056	\$131,077,078	15.20%
2001	\$20,554,541	\$138,555,685	14.83%
2002	\$22,431,759	\$145,576,514	15.41%
2003	\$25,149,166	\$154,895,715	16.24%
2004	\$24,897,218	\$163,359,965	15.24%
2005	\$26,437,036	\$185,683,104	14.24%
2006	\$24,163,057	\$205,149,147	11.78%
2007	\$32,455,904	\$213,151,418	15.23%

* Fixed Costs: City's Pension Contributions, Debt Service & Lease Costs, Salaries of Key Personnel and Insurance Costs.

** General, Enterprise, and Internal Service Funds.

FY 2006 has a decrease in the total debt service requirements to maturity.

Description:

The operating expenditures of every city are partly composed of expenditures over which the City has little short-run control. These expenditures are referred to as "mandatory," or "fixed" costs. They include expenditures to which the City has some type of legal commitment such as debt service, pension benefits, insurance, and salaries of certain key City officials.

The level of fixed costs is important because the higher the level, the less flexibility the City has to adjust its budget in response to changing economic conditions. This is especially important during periods of financial retrenchment since many of the City's expenditures cannot be reduced; therefore, levels of service may suffer.

Analysis:

The percent of total expenditures which is fixed has ranged from a low of 11.78% to a high of 21.10% for the period shown. The FY 2007 percent of total fixed costs is 15.23%, which is a 3.45% increase from FY 2006. This trend illustrates that:

1. The City is remaining flexible, allowing it to respond more effectively to changing economic conditions.
2. Decisions and policies are not being made that would commit large percentages of City funds to fixed or mandatory expenditures.

Sources:

- Prior to FY 2002 City of Columbia Comprehensive Annual Financial Reports, Exhibits A-3, F-2, and G-2
- FY 2002 to present City of Columbia Financial Management Information Supplement, Exhibits A-3, F-2, and G-2
 - Operating Expenditures and Transfers To Other Funds
 - Debt Service Footnotes in CAFR on Long-Term Debt
 - (Annual Requirements to Amortize Long-Term Debt and Capital Lease Agreements)
- Finance Department Payroll Report No. X0008 A (FY 1996 - FY 1997)
- HTE Payroll Demand Reports #10 and #28 (FY 1998 - Present)

Notes:

Indicator 14

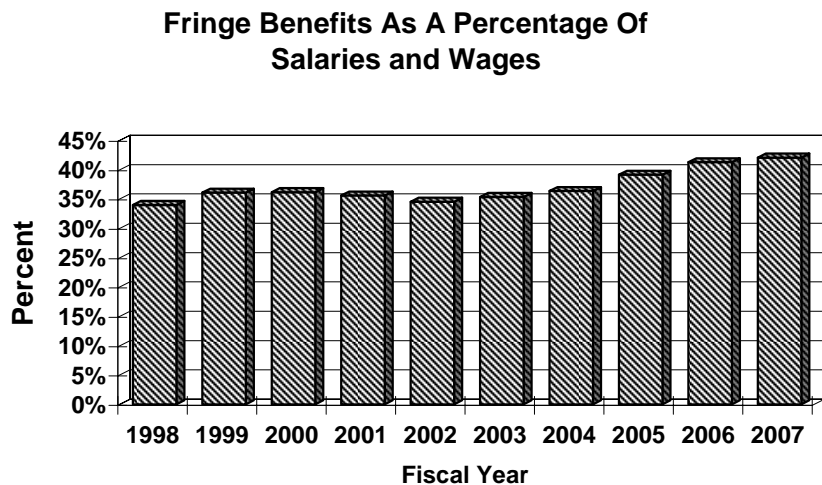
FRINGE BENEFITS

Warning Trend:

Increasing Fringe Benefit Expenditures
as a percent of Salaries and Wages

Formulation:

$$\frac{\text{Fringe Benefit Expenditures}}{\text{Salaries and Wages}}$$



Fiscal Year	Cost of Fringe Benefits *	Salaries And Wages	Benefits As a Percent Of Salaries & Wages
1998	\$12,652,003	\$37,212,785	34.00%
1999	\$14,134,469	\$39,163,736	36.09%
2000	\$14,632,167	\$40,454,895	36.17%
2001	\$15,157,466	\$42,594,457	35.59%
2002	\$15,572,478	\$45,107,449	34.52%
2003	\$16,485,446	\$46,654,199	35.34%
2004	\$17,675,708	\$48,609,192	36.36%
2005	\$20,009,259	\$51,113,698	39.15%
2006	\$21,962,844	\$53,204,293	41.28%
2007	\$24,034,807	\$57,119,371	42.08%

* Benefits: LAGERS, Police and Firefighters Retirement Fund, Life and Health Insurance, Social Security, Disability Insurance, Sick Leave Incentive, Deferred Compensation, and Other Benefits (which include service awards, safety awards and retirement sick leave payments)

Description:

The most common forms of fringe benefits are pension plans and health and life insurance. Together, they can represent a significant cost to the City, often exceeding 25% of salaries and wages. Some benefits, such as life and health insurance, require immediate cash outlays. Some, like pension benefits, can be deferred. Because of the complex nature of the funding and recording of fringe benefits, these costs can inadvertently escalate and place a financial strain on a city -- one that is not readily identifiable.

Analysis:

Fringe benefits as a percent of salaries and wages have ranged from a low of 34.00% to a high of 42.08%, with FY 2007 being 42.08%. This percentage is an average for all City employees. The salaries and wages figure used in this indicator covers all salaries and wages including seasonal employees who are not eligible for most of the benefits listed in this indicator, i.e., sick leave incentive, insurance, retirement, etc. The percentage may be higher for certain employee groups who have negotiated fringe benefits in the past.

The most significant change occurred in FY 1997 when we implemented a new computer system which enabled us to better identify and separate benefits from salary items.

Certain factors such as increases or decreases in pension contributions; cost of social security; health insurance costs; and workers' compensation have had an impact on the City's cost of fringe benefits and caused these amounts to vary from year to year.

In FY 1997, the City changed from the LT 8 plan to the LT 10 plan.

In FY 2003, the City changed from the LT 10 plan to the L-6 plan.

Enhancement occurred to the Police and Fire Pension in 1996, 1997, 2000, and 2002.

FY 2005 increase is due mainly in part to the increases in health insurance and the fire and police pension. A small increase can be attributed to service awards and sick leave retirement costs that had not been previously included.

FY 2006 increase is due mainly to increases in health insurance and the fire pension.

Sources:

--Finance Department HTE Budget Worksheet "Chart 14" using year-to-date figures

Notes:

Indicator 15

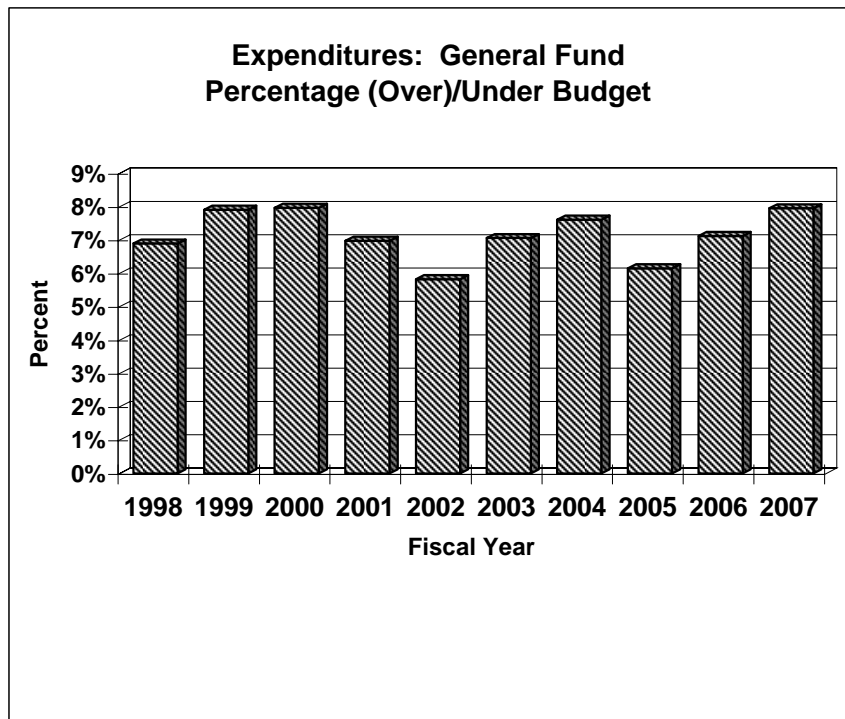
EXPENDITURES: General Fund Over/Under Budget

Warning Trend:

Consecutive Years of Actual Expenditures over Budgeted Expenditures

Formulation:

$$\frac{\text{Amount (Over)/Under Budget}}{\text{Budgeted Expenditures}}$$



Fiscal Year	Actual General Fund Expenditures	Budgeted Expenditures	Amount (Over)/Under Budget	Percent (Over)/Under Budget
1998	\$40,870,715	\$43,894,199	\$3,023,484	6.89%
1999	\$42,469,418	\$46,114,525	\$3,645,107	7.90%
2000	\$41,975,779	\$45,605,237	\$3,629,458	7.96%
2001	\$44,601,765	\$47,943,003	\$3,341,238	6.97%
2002	\$48,626,769	\$51,629,227	\$3,002,458	5.82%
2003	\$49,723,710	\$53,496,581	\$3,772,871	7.05%
2004	\$52,905,356	\$57,260,315	\$4,354,959	7.61%
2005	\$57,935,849	\$61,730,745	\$3,794,896	6.15%
2006	\$61,530,716	\$66,243,300	\$4,712,584	7.11%
2007	\$66,433,679	\$72,166,761	\$5,733,082	7.94%

Note:

Expenditures do NOT include encumbrances.

Description:

This indicator examines the difference between budgeted expenditures and actual expenditures during the year. Major discrepancies that continue year after year can be an indication of an erratic economy, or inaccurate estimating techniques. It can also be an indication that expenditure estimates are being made optimistically low or conservatively high.

Analysis:

The City has analyzed this indicator since FY 1977 and has consistently maintained actual expenditures under budget. Actual expenditures have consistently been under budgeted expenditures for the period shown. This illustrates an on-going effort to produce a reliable and consistent forecast of expenditures. This should be monitored carefully in future years. The City as a whole is making a strong concerted effort to consistently come in at 5-7% under budget in the general fund. Based on the information listed in the graph the city has come under budget ranging from a low of 5.82% to a high of 7.96%

Sources:

- Prior to FY 2002 City of Columbia Comprehensive Annual Financial Reports, Exhibit B-4
 - FY 2002 to present City of Columbia Financial Management Information Supplement, Exhibit B-4
-

Notes:

(This Page Intentionally Left Blank)

Operating Position:
Numbers 16 - 20
FY 1998 - FY 2007

***Changes in the operating position can be
monitored by the use of the following indicators:***

- ▶ Excess of Revenues Over Expenditures
- ▶ Enterprise Retained Earnings/Loss
- ▶ General Fund Balance
- ▶ Liquidity
- ▶ Revenues Over Expenditures/Expenses



*City of Columbia
Columbia, Missouri*

(This Page Intentionally Left Blank)

OPERATING POSITION: NUMBERS 16 - 20

Operating position refers to a city's ability to:

- (1) balance its budget on a current basis,
- (2) maintain reserves for emergencies,
- (3) maintain sufficient cash to pay bills on a timely basis (liquidity).

Balancing the Current Budget

During a typical year, a city will usually generate either an operating surplus or an operating deficit. An operating surplus develops when current revenues exceed current expenditures -- a deficit develops when the reverse occurs. An operating surplus or deficit may be created intentionally as a result of a conscious policy decision, or unintentionally because of imprecise revenue and expenditure forecasts.

Reserves

Reserves are built through the accumulation of operating surpluses. Such reserves are maintained to meet various unforeseen contingencies as follow:

- Loss of a revenue source,
- Economic pressures from a downturn in economy,
- Unanticipated expenditures due to losses from a natural disaster not covered by insurance or external aid.

Liquidity

Liquidity refers to the flow of cash in and out of the city treasury. Cities often receive the bulk of their revenues at infrequent intervals during the year. It is to a city's advantage to have good liquidity in the event of an unexpected delay in receipt of revenues, an unexpected decline, or a loss of a revenue source.

An analysis of operating position can identify the following problems should they occur:

- Emergence of deficits,
- Decline in liquidity,
- Unintended decline in reserves.

Indicator 16

EXCESS OF REVENUES OVER EXPENDITURES: General Fund

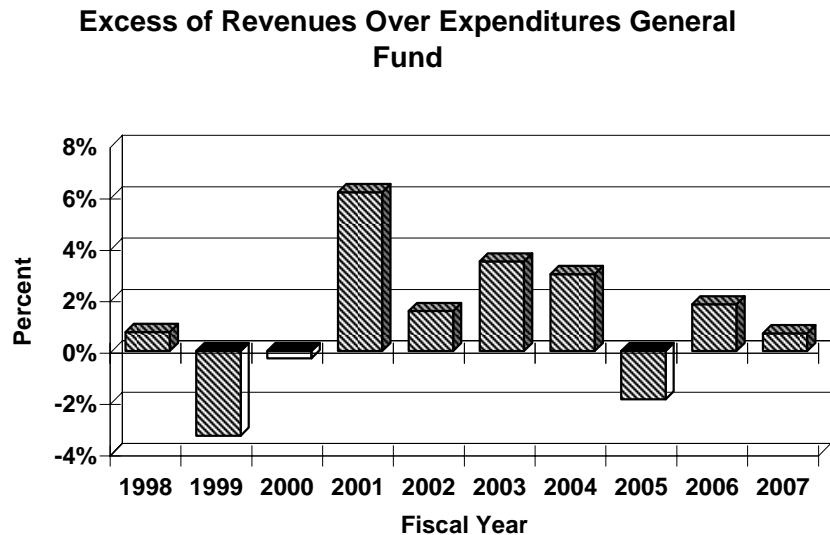
Warning Trend:

Increasing Amount of General Fund Operating Deficits as a Percent of Operating Revenues and Transfers

Formulation:

General Fund Operating
(Deficits)/Surpluses

Operating Revenues and
Transfers



Fiscal Year	General Fund Operating Surplus/(Deficit)*	Operating Revenues & Transfers **	General Fund Operating Surplus/ (Deficit) As A Percentage Of Operating Rev. & Transfers
1998	\$323,804	\$43,532,800	0.74%
1999	(\$1,431,390)	\$43,416,652	-3.30%
2000	(\$122,068)	\$43,891,836	-0.28%
2001	\$3,011,397	\$48,665,665	6.19%
2002	\$803,846	\$51,593,618	1.56%
2003	\$1,891,263	\$54,210,002	3.49%
2004	\$1,745,541	\$58,238,591	3.00%
2005	(\$1,147,015)	\$60,917,104	-1.88%
2006	\$1,213,384	\$66,716,295	1.82%
2007	\$487,116	\$70,693,991	0.69%

Notes:

* Not including encumbrances or appropriated fund balance

** Operating Revenues and Transfers: General Fund Revenues plus Operating Transfers from Other Funds and Increase in Obligations Under Capital Leases and Appropriated Fund Balance where applicable.

Description:

An operating deficit will occur as operating expenditures exceed operating revenues. However, this does not necessarily mean the budget will be out of balance. Reserves (fund balances) and transfers are sometimes used to cover the difference. Continuing use of reserves and the unjustifiable transfer of funds to balance the deficit may indicate a revenue/expenditure problem.

The existence of an operating deficit in one year is not cause for concern, but frequent and increasing deficits can indicate that current revenues are not supporting current expenditures, and that serious problems may lie ahead.

Credit Industry Benchmarks:

A current year operating deficit would be considered a minor warning signal, and the reasons and manner of funding would be carefully examined before it was even considered a negative factor. However, the following situations would be looked at with considerably more attention and would probably be considered negative factors:

1. Two consecutive years of operating fund deficits.
2. A current year deficit greater than the previous year's deficit.
3. A current operating fund deficit in two or more of the last five years.
4. An abnormally large deficit (5% to 10% of operating revenues) in any one year.

Analysis:

For the period shown, there have been three years (FY 1999, FY 2000 and FY 2005) where there was a deficit. Each year the City plans to draw down on fund balance through the appropriations of fund balance, always making sure a 16% balance is maintained. While the deficit is significant, it should be noted that the amount is still considerably below the amount budgeted for appropriated fund balance (\$2,378,624). For FY 2001 Management worked toward keeping the deficit at a minimum. The appropriated fund balance for FY 2007 is \$ 3,773,196. Management and the City Council will continue to closely monitor this indicator. The City is exploring additional avenues for increasing the revenue base.

According to Fiscal and Budget Policies adopted by Council, the City will calculate an unreserved, undesignated fund balance equal to 16% of expenditures for the adopted budget. These funds will be used to avoid cash flow interruptions, generate interest income and assist in maintaining what is considered an investment grade bond rating capacity.

Sources:

- Prior to FY 2004 City of Columbia Comprehensive Annual Financial Reports, Exhibits B-2 and B-3
- FY 2002 to present City of Columbia Financial Management Information Supplement, Exhibits B-2 and B-3

Notes:

Indicator 17

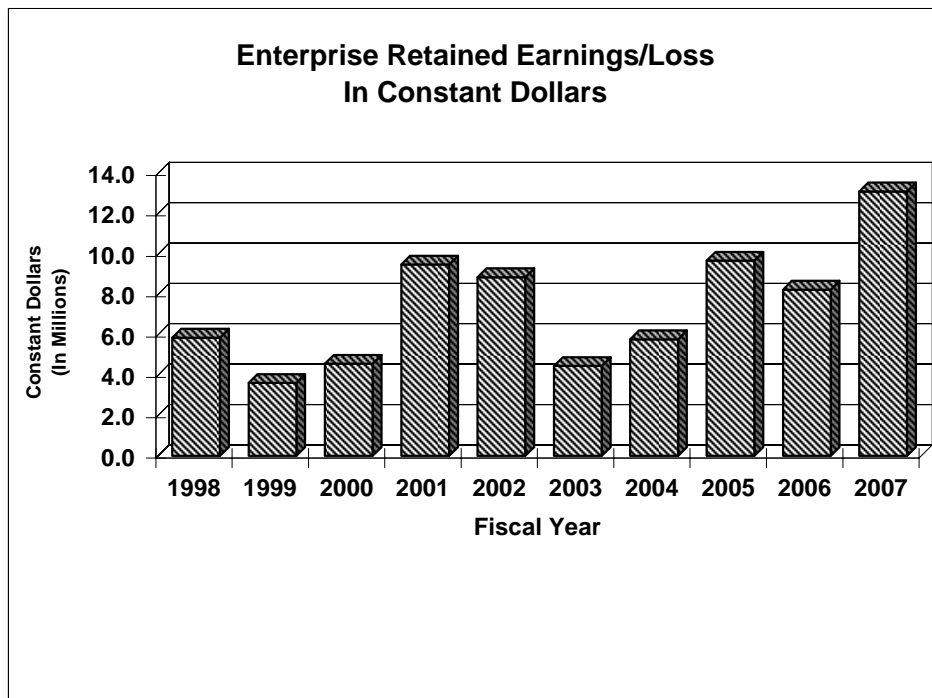
ENTERPRISE RETAINED EARNINGS/LOSS

Warning Trend:

Consistent Enterprise Losses
(Constant Dollars)

Formulation:

Enterprise Retained
Earnings/Losses
(Constant Dollars)



Fiscal Year	Net Income Transferred To Enterprise Fund Retained Earnings *	Consumer Price Index	Enterprise Fund Net Income Transferred To Retained Earnings In Constant Dollars
1998	\$9,542,347	163.0	\$5,854,201
1999	\$6,024,953	166.6	\$3,616,418
2000	\$7,857,670	172.2	\$4,563,107
2001	\$16,788,902	177.1	\$9,479,899
2002	\$15,938,530	179.9	\$8,859,661
2003	\$8,193,498	184.0	\$4,452,988
2004	\$10,917,443	188.9	\$5,779,483
2005	\$18,889,170	195.3	\$9,671,874
2006	\$16,601,890	201.6	\$8,235,064
2007	\$27,525,705	210.0	\$13,105,232

Notes:

* Enterprise Operations: Net Income Transferred to Retained Earnings, Water and Electric Utility, Sewer Utility, Airport, PublicTransportation, Solid Waste, Parking Facility, Recreation Services, Railroad, and Storm Water Utility.

Since 1998 the Bureau of Labor Statistics (BLS) has used 1984=100 when computing the Consumer Price Index. Prior to that BLS used 1967=100. The city decided to convert in 2007 since there was 10 years worth of data to use for comparison.

FY 2001 shows an 8.9 million dollar increase due to GASB 33 requiring for the first time, that contributions be listed on the income statement as revenues.

Description:

Enterprise losses are a special and highly visible type of operating deficit. Losses indicate problems since enterprises are expected to function as if they were commercially operated as a "for-profit" entity, as opposed to a not-for-profit" entity. In times of economic strain, most cities can usually raise taxes to support general fund programs. For the Enterprise Fund Programs, however, the situation can be different. Administration may raise rates, but find that revenues do not increase accordingly since the user of the service may cut back on use. Enterprises are typically more subject to the market laws of supply and demand.

In addition, Enterprise Operations are usually capital intensive and often need to issue Revenue Bonds to finance necessary capital improvements and additions. The interest rates and covenants associated with the issuance of such bonds can be significantly affected by the operating position of the enterprise.

Analysis:

There have not been any Enterprise Losses in constant dollars for the period shown. Therefore, there is no warning trend for this indicator. An increase in FY 1998 and decrease in FY 1999 is primarily due to decreased investment revenue as a result of the adoption of GASB Statement No. 31 which establishes fair value standards for certain investments. The large increase in FY 2001 is due to the adoption of GASB Statement No. 33 which requires all contributions to be recognized as a revenue when reporting on the income statement. Therefore, due to large contributions in the Airport Fund, Sanitary Sewer Fund, and Public Transportation Fund, from other governmental units, the net income transferred to retained earnings increased substantially. The large increase in 2005 is partially due to the sale of S02 allowances.

The City's Enterprise operations are in a very strong financial position and appear to be continuing to operate in a similar manner

This is further evidenced by the following bond ratings:

Water and Electric Utility Revenue Bonds	--"AA" Moodys --"AA" Standard and Poor's
Sewer Utility Revenue Bonds	--"A1" Moodys --"AA-" Standard and Poor's
Parking Revenue Bonds	--NR

Sources:

- Prior to FY 2002 City of Columbia Comprehensive Annual Financial Reports, Exhibit F-2
- FY 2002 to present City of Columbia Financial Management Information Supplement, Exhibit F-2
- <http://www.stats.bls.gov>
- Consumer Price Index are annual archived numbers from the Bureau of Labor.

Notes:

Indicator 18

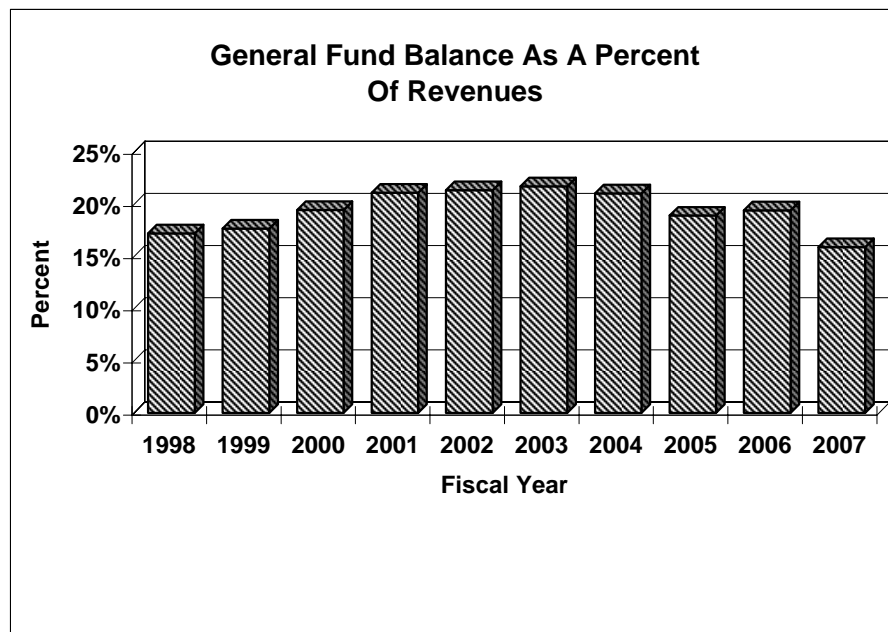
GENERAL FUND BALANCES

Warning Trend:

Declining Unreserved Fund Balance
of General Fund as a Percent
of Net Operating Revenues

Formulation:

$$\frac{\text{General Fund Unreserved Fund Balance}}{\text{Operating Revenues and Transfers}}$$



Fiscal Year	General Fund Unreserved/ Undesignated Fund Balance	Operating Revenues & Transfers *	Fund Balance As A Percent Of Revenues
1998	\$7,486,178	\$43,532,800	17.2%
1999	\$7,673,988	\$43,416,652	17.7%
2000	\$8,539,921	\$43,891,836	19.5%
2001	\$10,274,719	\$48,665,665	21.1%
2002	\$11,021,979	\$51,593,618	21.4%
2003	\$11,770,085	\$54,210,002	21.7%
2004	\$12,254,834	\$58,238,591	21.0%
2005	\$11,522,093	\$60,917,104	18.9%
2006	\$12,953,572	\$66,716,295	19.4%
2007	\$11,242,815	\$70,693,991	15.9%

Note:

* Operating Revenues and Transfers: General Fund Revenues plus Operating Transfers from Other Funds and Increase in Obligations Under Capital Leases and Appropriated Fund Balance where applicable.

Minimum Recommended Level - After evaluating all pertinent factors regarding maintenance of reserve levels, the Finance Department arrived at a figure equaling approximately two months' operating expenditures as a minimum desirable balance. It should be pointed out that much of the evaluation is subjective and that some of the evaluative criteria are highly sensitive to change in national and regional economic factors.

Description:

Most communities maintain some type of reserves in order to meet unforeseen contingencies. There exist no set rules for determining at what levels these reserves should be maintained. Much depends on such factors as the kind of natural disasters or hardships the City is subject to, the flexibility of the City's revenue base, national economic conditions, and the City's overall financial health.

In evaluating the desirable, or prudent, level at which reserves should be maintained to ensure sufficient flexibility to meet special needs the following should be considered:

1. What is the potential for revenue deficits?
2. What is the degree of reliance on intergovernmental revenues and the likelihood of significant portions of these revenues being discontinued in the short-run?

3. What type of insurance program does the City have?
4. What kind of losses are likely from natural disasters that would be ineligible for federal and state aid?
5. What is the City's short-term and long-term borrowing capability?
6. How much liquidity exists in City funds (see Indicator 19-A)?

Analysis:

It has been determined by the City Council and Management that the City of Columbia's level for the unreserved fund balance should be approximately 16% of annual expenditures.

In FY 2007 with actual revenues slightly higher than estimated during budget preparation while expenditures being a great deal less than budgeted, our ending unreserved, undesignated fund balance is \$11,242,815 or 15.90% of FY 2007 total revenues.

Sources:

- City of Columbia Annual Budget
- Prior to FY 2002 City of Columbia Comprehensive Annual Financial Reports, Exhibits B-1 and B-3
- FY 2002 to present City of Columbia Financial Management Information Supplement, Exhibits B-1 and B-3

Notes:

Indicator 19-A

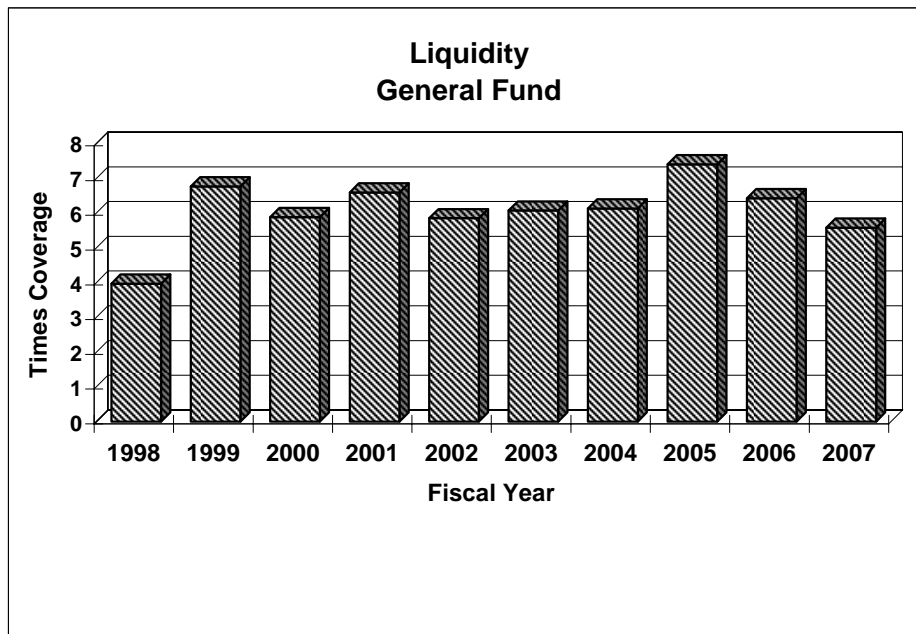
LIQUIDITY: General Fund

Warning Trend:

Quick Ratio on Cash, Marketable Securities and Accounts Receivable to Current Liabilities of Less than One

Formulation:

$$\frac{\text{Cash, Marketable Securities and Accounts Receivable}}{\text{Current Liabilities}}$$



Fiscal Year	Cash, Marketable Securities, and Applicable Receivables* & Other Assets	Current Liabilities	Cash, Marketable Securities & Receivables Coverage of Current Liabilities
1998	\$16,367,975	\$4,127,156	3.97
1999	\$12,683,412	\$1,873,983	6.77
2000	\$12,876,420	\$2,189,059	5.88
2001	\$16,148,334	\$2,449,578	6.59
2002	\$17,493,126	\$2,990,522	5.85
2003	\$19,626,006	\$3,232,139	6.07
2004	\$21,672,280	\$3,532,872	6.13
2005	\$19,646,262	\$2,653,869	7.40
2006	\$21,561,281	\$3,355,504	6.43
2007	\$22,776,172	\$4,083,279	5.58

Point at Which Ratio Becomes a Negative Factor:

1.00

* Applicable Receivables: Accounts Receivable, Net Taxes Receivable, Grants Receivable, Accrued Interest, Due from Other Funds, and Loans Receivable.

Description:

A good measure of a city's short-run financial condition is its cash position. "Cash position" includes cash, marketable securities, as well as other assets that can quickly be converted into cash. The level of such assets is referred to as liquidity. Liquidity is a measure of a City's ability to pay its short-term obligations. The immediate effect of insufficient liquidity is inability to pay bills in a timely manner. This can jeopardize the City's relationship with its vendors and can reduce the effectiveness and savings of the competitive bidding process associated with purchasing.

Low or steadily declining liquidity can indicate that a city has, or is, overextending itself in the long run, the first sign being a cash shortage. A standard ratio of liquidity used to analyze commercial entities is the quick ratio, or "acid test;" that is, cash, marketable securities, and accounts receivable (within 30 days) divided by current liabilities. If the ratio is approaching one, or less than one, the commercial entity is considered to be facing liquidity problems.

Credit Industry Benchmarks:

If the ratio is less than one, it is considered to be a negative factor, but would be mitigated if a prior trend of three years or more indicates that the ratio will exceed one in the following year. A three-year trend of less than one would be considered a negative factor.

Analysis:

Given credit industry benchmarks which state it is not considered a negative factor unless the ratio drops below one, the City of Columbia's ratios for the period shown are not negative and have ranged from a low of 3.97:1.0 to a high of 7.40:1.0. Cash, Marketable Securities and Applicable Receivables have increased from \$16,367,975 in FY 1998 to \$22,776,172 in FY 2007.

Sources

- Prior to FY 2002 City of Columbia Comprehensive Annual Financial Report, Exhibit B-1
- FY 2002 to present City of Columbia Financial Management Information Supplement, Exhibit B-1

Notes:

Indicator 19-B

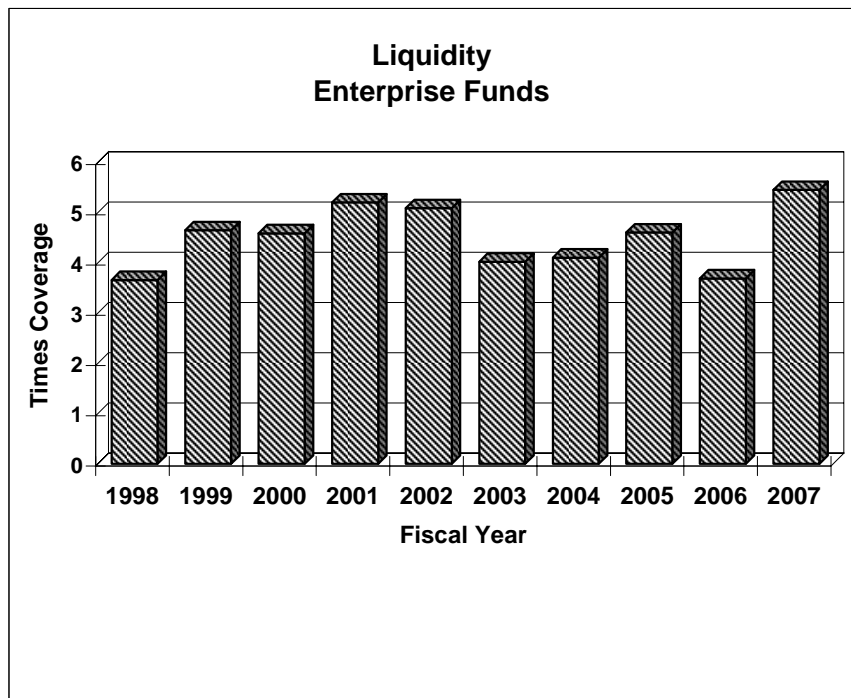
LIQUIDITY: Enterprise Funds

Warning Trend:

Quick Ratio on Current Unrestricted Assets (less inventories) to Current Unrestricted Liabilities of Less than One

Formulation:

$$\frac{\text{Current Unrestricted Assets (Less Inventories)}}{\text{Current Unrestricted Liabilities}}$$



Fiscal Year	Current Unrestricted Assets (Less Inventory) *	Current Liabilities	Ratio Of Assets To Liabilities
1998	\$31,240,140	\$8,535,261	3.66
1999	\$37,184,165	\$7,997,785	4.65
2000	\$37,569,623	\$8,187,074	4.59
2001	\$39,800,918	\$7,649,216	5.20
2002	\$41,034,204	\$8,064,656	5.09
2003	\$36,074,250	\$8,967,580	4.02
2004	\$39,537,431	\$9,627,206	4.11
2005	\$43,737,731	\$9,496,830	4.61
2006	\$48,477,145	\$13,130,092	3.69
2007	\$63,045,500	\$11,561,458	5.45

Point at Which Ratio Becomes a Negative Factor:

1.00

* Total Current Assets less Inventory.

Note:

FY 1997 Current Assets were restated in FY 1998.

Description:

A good measure of the Enterprise Fund's short-run financial condition is liquidity, or the level of current assets. Current assets are comprised of cash and cash equivalents, as well as receivables expected to be turned into cash within 30 days. Liquidity problems can result in deteriorating vendor relationships if accounts are not paid in a timely manner, as well as poor bond ratings on revenue bonds. Commercial entities measure liquidity by use of the "quick," or "acid ratio;" that is, current assets (less inventory) divided by current liabilities. If the ratio is approaching, or is less than one to one, the entity is considered to be facing liquidity problems.

Credit Industry Benchmarks:

If the ratio is less than "one to one" (1:1), it is considered a negative factor, but would be mitigated if a prior trend of three or more years would indicate that the ratio will exceed one in the following year. A three-year trend of ratios less than one would be considered a decidedly negative factor.

Analysis:

Liquidity for the City's Enterprise Funds has ranged from a low of 3.66:1.0 to a high of 5.20:1.0, with the FY 2007 ratio at 5.45:1.0. At no time during the ten-year period did the ratio fall below the 1.0:1.0 mark which is considered a negative factor by the credit rating agencies of the City.

Sources:

- Prior to FY 2002 City of Columbia Comprehensive Annual Financial Reports, Exhibit F-1
- FY 2002 to present City of Columbia Financial Management Information Supplement, Exhibit F-1

Notes:

Indicator 20-A

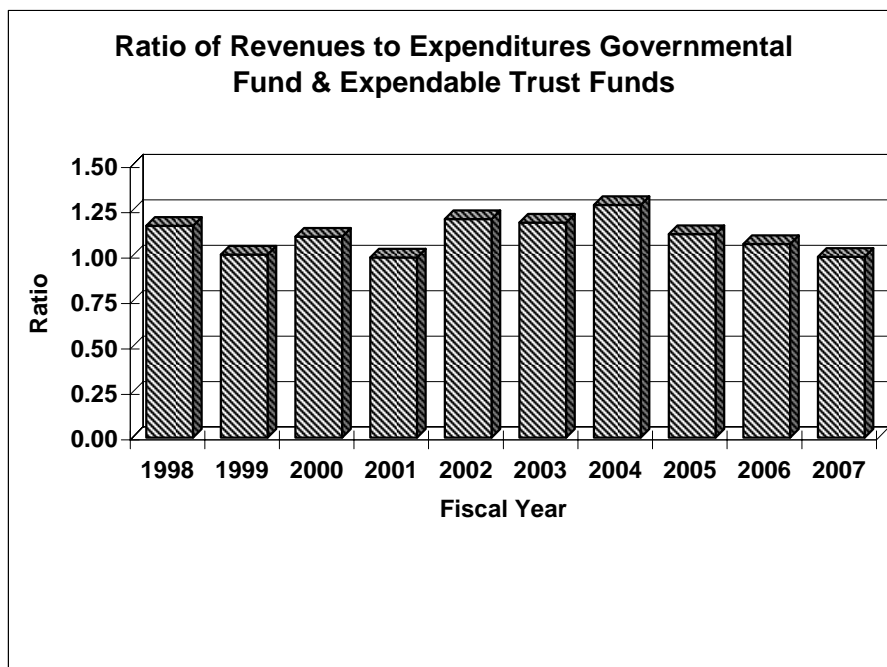
RATIO OF REVENUES TO EXPENDITURES: Governmental Funds & Expendable Trust Funds

Warning Trend:

Declining Ratio of Total Revenues
To Total Expenditures and/or a Ratio
of Less Than 1%

Formulation:

$$\frac{\text{Total Revenues}}{\text{Total Expenditures}}$$



Fiscal Year	Total Revenues *	Total Expenditures **	Ratio Of Total Revenues To Total Expenditures
1998	\$58,234,676	\$49,927,104	1.17
1999	\$56,997,403	\$56,529,383	1.01
2000	\$63,586,284	\$57,432,697	1.11
2001	\$71,178,120	\$71,764,418	0.99
2002	\$72,502,454	\$60,233,633	1.20
2003	\$74,269,175	\$62,670,872	1.19
2004	\$82,290,850	\$64,233,974	1.28
2005	\$82,654,278	\$73,728,745	1.12
2006	\$90,445,850	\$84,880,282	1.07
2007	\$96,552,609	\$96,945,691	1.00

* Total Revenues: Governmental Fund Types and Fiduciary Fund Type (Expendable Trust Funds). Total Revenues do not include Operating Transfers, Proceeds of Capital Improvement Bonds, or Appropriation of Prior Year Fund Balance.

** Total Expenditures: Governmental Fund Types and Fiduciary Fund Type (Expendable Trust Funds). Total Expenditures do not include Transfers or Capital Leases.

Description:

Total Revenues is the sum of revenues for all governmental and expendable trust funds, while Total Expenditures are the sum of expenditures for all governmental and expendable trust funds. The City of Columbia's General Fund utilizes both Operating Transfers In and Operating Transfers Out. The major Operating Transfers Out of the General Fund subsidize some enterprise operations which are often privately run in other cities.

The Operating Transfers into the General Fund represent a reimbursement for services rendered by General Fund departments. These include, Public Improvement Fund (for engineering services), Employee Benefit Fund (for Employee Health Wellness services provided by the Health Department), CDBG Fund (for services provided by the Planning Department), and Self Insurance Fund (for services provided by the Finance Department). There are also two special tax revenues (Transportation Sales Tax and Special Road District Tax) which are transferred into the General Fund to cover expenditures for services provided by General Fund departments.

A ratio of less than 1.0 would indicate that a deficit has occurred. However, this does not necessarily mean the budget will be out of balance. Reserves (fund balances) and transfers are sometimes used to cover the difference. Increasing use of transfers and reserves should be closely monitored as it may indicate a revenue/expenditure problem.

Analysis:

The ratio of Total Revenues to Total Expenditures has ranged from a low of 0.99 to a high of 1.28 during the period shown. During this period the ratio has varied by no more than 0.29 from one year to following year. A warning trend would occur if there were several years of ratios less than 1.0 or if the ratio continued to decrease. This would indicate revenues are unable to keep up with increases in expenditures. However, this is not the case as the ratio has been above the 1.0 mark for all of the years studied and the decreases have been minimal.

Sources:

- Prior to FY 2002 City of Columbia Comprehensive Annual Financial Reports, Exhibit A-2
- FY 2002 to present City of Columbia Financial Management Information Supplement, Exhibit A-2

Notes:

Indicator 20-B

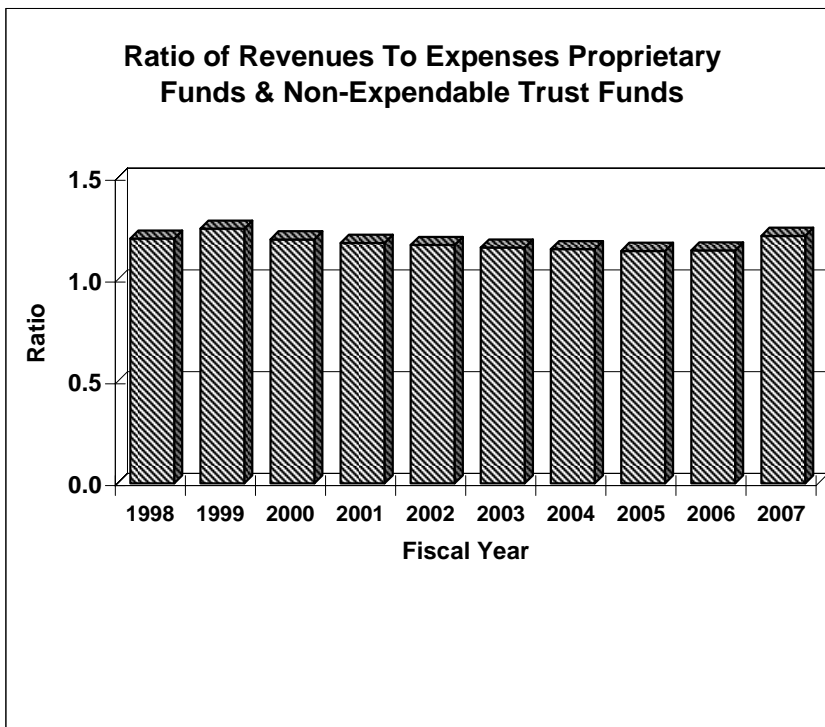
RATIO OF REVENUES TO EXPENSES Proprietary Funds & Non-Expendable Trust Funds

Warning Trend:

Declining Ratio of Total Revenues
To Total Expenses and/or
Ratio of Less Than 1%

Formulation:

$$\frac{\text{Operating Revenues}}{\text{Operating Expenses}}$$



Fiscal Year	Operating Revenues *	Operating Expenses **	Ratio Of Total Revenues To Total Expenses
1998	\$102,052,787	\$84,737,726	1.20
1999	\$106,697,535	\$85,140,624	1.25
2000	\$106,865,785	\$89,063,506	1.20
2001	\$111,107,895	\$93,918,281	1.18
2002	\$113,554,108	\$96,878,653	1.17
2003	\$121,739,450	\$104,943,688	1.16
2004	\$127,025,504	\$110,253,060	1.15
2005	\$144,139,542	\$126,062,392	1.14
2006	\$162,722,042	\$142,002,178	1.15
2007	\$177,707,803	\$145,946,314	1.22

* Operating Revenues: Enterprise, Internal Service Funds and Fiduciary Fund Type (Non-Expendable Trust Funds). Does Not include Operating Transfers, Equity Transfers, or Non-Operating Revenue.

** Operating Expenses: Enterprise, Internal Service Funds and Fiduciary Fund Type (Non-Expendable Trust Funds). Does Not include Operating Transfers To Other Funds, Equity Transfers To Other Funds, or Non-Operating Expenses.

Note:

FY 1997 Operating Revenues were restated in FY 1998 and FY 1999 was restated in FY 2000.

Description:

Operating Revenues is the sum of all operating revenues for proprietary and non-expendable trust funds, while Operating Expenses is the sum of all operating expenses for all proprietary and non-expendable trust funds. These revenues and expenses do not include non-operating revenues(expenses) nor operating transfers. Since the City of Columbia is a full-service city, it is difficult to find comparable cities with the number and scope of our enterprise operations. A ratio of less than 1% would indicate that a net loss has occurred. In enterprise funds, this net loss would signal problems since they are expected to function as if they were commercially operated as a "for-profit" entity, as opposed to a "not- for-profit" entity.

Analysis:

The ratio of Operating Revenues to Operating Expenses has ranged from a low of 1.14 to a high of 1.25 during the period shown. A warning trend would occur if there were several years of ratios less than 1.0 or if the ratio continued to decrease. This would indicate revenues are unable to keep up with increases in expenses. The ratio has been above 1.0 for all years studied and remained relatively stable during that time. While the amount of decline is not significant, the City will continue to closely monitor this indicator due to six consecutive years of decline (2000 - 2005).

Sources:

- Prior to FY 2002 City of Columbia Comprehensive Annual Financial Reports, Exhibit A-4
- FY 2002 to present City of Columbia Financial Management Information Supplement, Exhibit A-4

Notes:

(This Page Intentionally Left Blank)

Debt Structure Numbers 21 - 23 FY 1998 - FY 2007

***Changes in the debt structure can be
monitored by the use of the following indicators:***

- ▶ Current Liabilities
- ▶ General Obligation Long-Term Debt
- ▶ Debt Service



*City of Columbia
Columbia, Missouri*

(This Page Intentionally Left Blank)

DEBT STRUCTURE INDICATORS: NUMBERS 21 - 23

Debt structure is important to analyze because debt is an explicit expenditure obligation that must be satisfied when due. Debt is an effective and logical method of financing capital improvements, but its misuse can cause serious financial problems. Even a temporary inability to repay can result in loss of credit rating, increased cost of future borrowing, and loss of autonomy to the state and regulatory bodies.

The most common forms of long-term debt are general obligation and revenue bonds. Even when these types of debt are used exclusively for capital projects, cities need to be careful that their outstanding debt does not exceed their ability to repay as measured by the wealth of the community in the form of property value or personal or business income. Another way to evaluate ability to repay is to consider the amount of principal and interest of debt service that the City is obligated to repay each year.

Under the most favorable circumstances, a city's debt would remain proportionate to its size and tax base; would not extend past the useful life of the facilities which it finances; would not be used as an instrument to balance the operating budget; would not require a repayment schedule that would be an excessive burden on operating expenditures; and would not be at a point which would jeopardize the city's credit rating.

Indicator 21-A

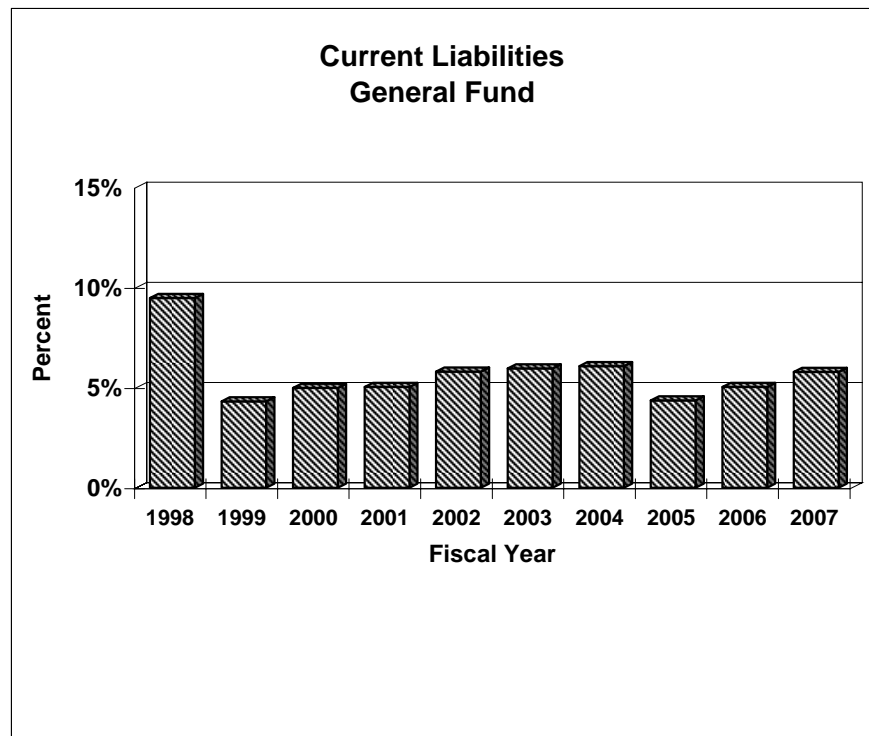
CURRENT LIABILITIES: General Fund

Warning Trend:

Increasing Current Liabilities as a
Percent of Operating Revenues

Formulation:

$$\frac{\text{Current Liabilities}}{\text{Operating Revenues and Transfers}}$$



Fiscal Year	Current Liabilities	Operating Revenues & Transfers *	Current Liabilities As A Percentage Of Oper. Rev. & Transfers
1998	\$4,127,156	\$43,532,800	9.48%
1999	\$1,873,983	\$43,416,652	4.32%
2000	\$2,189,059	\$43,891,836	4.99%
2001	\$2,449,576	\$48,665,665	5.03%
2002	\$2,990,522	\$51,593,618	5.80%
2003	\$3,232,139	\$54,210,002	5.96%
2004	\$3,532,872	\$58,238,591	6.07%
2005	\$2,653,869	\$60,917,104	4.36%
2006	\$3,355,504	\$66,716,295	5.03%
2007	\$4,083,279	\$70,693,991	5.78%

* Operating Revenues and Transfers: General Fund Revenues plus Operating Transfers from Other Funds and Increase in Obligations Under Capital Leases and Appropriated Fund Balance where applicable.

Description:

Current liabilities are defined as the sum of all liabilities which come due within a one-year period. Current liabilities could include short-term debt, the current portion of long-term debt, accounts payable, accrued payroll and other current liabilities.

Credit Industry Benchmarks:

The credit industry considers the following as negative factors:

- Short-term debt liability of 5% or more of operating revenues
- Two years of increasing short-term debt liability

Analysis:

Current liabilities as a percentage of operating revenues have varied ranging from a low of 4.32 % to a high of 9.48 % during the period shown. The year-to-year variances in the trend are mostly attributable to variations in accrued payroll, deferred revenues short-term borrowing and accounts payable. As of FY 1997, the City had \$4,051,166 in Unearned Local Use Tax. The City set aside these amounts and did not spend the money as some other cities did. The Local Use Tax was ruled unconditional and in FY 1998 \$1,861,785 was paid back to the state from the Local Use Tax Collected which reduced overall liabilities.

Sources:

- Prior to FY 2002 City of Columbia Comprehensive Annual Financial Reports, Exhibits B-1 and B-3
- FY 2002 to present City of Columbia Financial Management Information Supplement, Exhibits B-1 and B-3

Notes:

Indicator 21-B

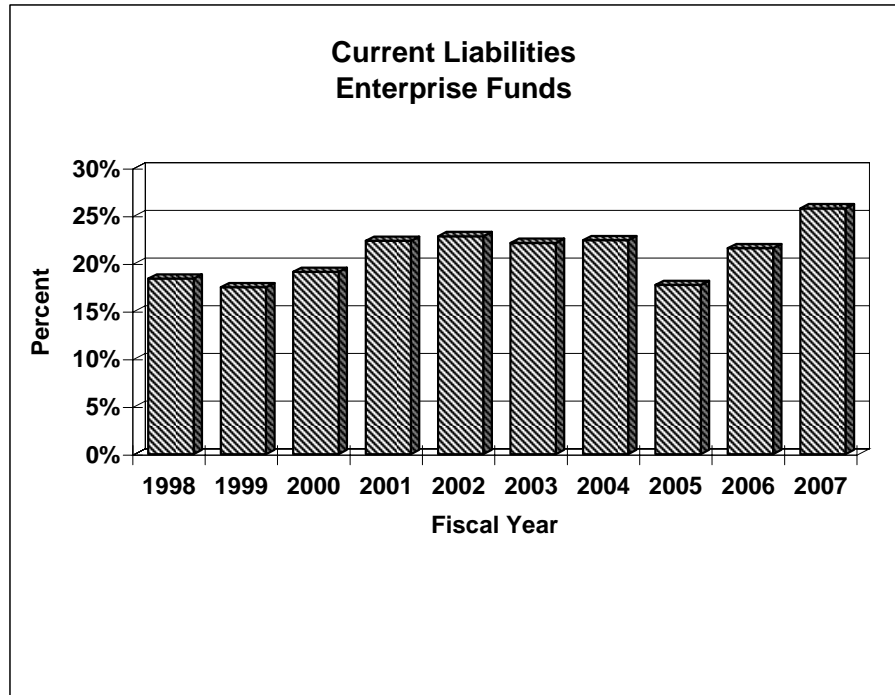
CURRENT LIABILITIES: Enterprise Funds

Warning Trend:

Increasing Current Liabilities as a
Percent of Operating Revenues

Formulation:

$$\frac{\text{Current Liabilities}}{\text{Operating Revenues and Transfers}}$$



Fiscal Year	Current Liabilities (Restricted and Unrestricted)	Operating Revenues & Transfers	Current Liabilities As A Percentage Of Oper. Rev. & Transfers
1998	\$16,846,755	\$91,462,447	18.42%
1999	\$16,573,161	\$94,728,093	17.50%
2000	\$18,086,413	\$94,703,896	19.10%
2001	\$21,983,412	\$98,352,092	22.35%
2002	\$23,554,775	\$103,079,659	22.85%
2003	\$24,115,236	\$108,891,356	22.15%
2004	\$25,518,043	\$113,733,174	22.44%
2005	\$23,046,754	\$129,866,925	17.75%
2006	\$31,129,470	\$144,219,657	21.58%
2007	\$31,119,001	\$120,743,032	25.77%

Notes:

Current Liabilities and Operating Revenues and Transfers for all enterprise funds.

FY 1997 Operating Revenues and Transfers were restated in FY 1998.

Description:

Current liabilities are defined as the sum of all liabilities which will come due within a one-year period. Current liabilities could include short-term debt, the current portion of long-term debt, accounts payable and other current liabilities.

Credit Industry Benchmarks:

The credit industry considers the following as negative components of current liabilities:

- Short-term debt outstanding at year's end exceeding 5% of operating revenues;
- Two-year trend of increasing short-term debt outstanding.

Analysis:

Current liabilities as a percentage of operating revenues have ranged from a low of 17.50% to a high of 25.77% during the period shown. While the percentage has been above 5% for all of the years listed, there have not been any two year trends of increasing short-term debt outstanding. The enterprise operations remain in good financial condition. Current liabilities fluctuate from year to year primarily due to increases or decreases in Accounts Payable, accrued payroll, payroll taxes, and construction contracts payable. Outstanding short-term debt as a percent of operating revenues and transfers for FY 2007 was 0.07%.

Outstanding Short-Term Debt as a Percent of Operating Revenues and Transfers

1998	0.18%	2003	0.03%
1999	0.19%	2004	0.00%
2000	0.03%	2005	0.01%
2001	0.03%	2006	0.08%
2002	0.03%	2007	0.07%

Sources:

--Prior to FY 2002 City of Columbia Comprehensive Annual Financial Reports, Exhibits F-1 and F-2

Short-Term Debt: Current Liability

Notes Payable

Interest Payable

Loans Payable

Obligations Under Capital Leases

--FY 2002 to present City of Columbia Financial Management Information Supplement, Exhibits F-1 and F-2

Notes:

Indicator 22-A

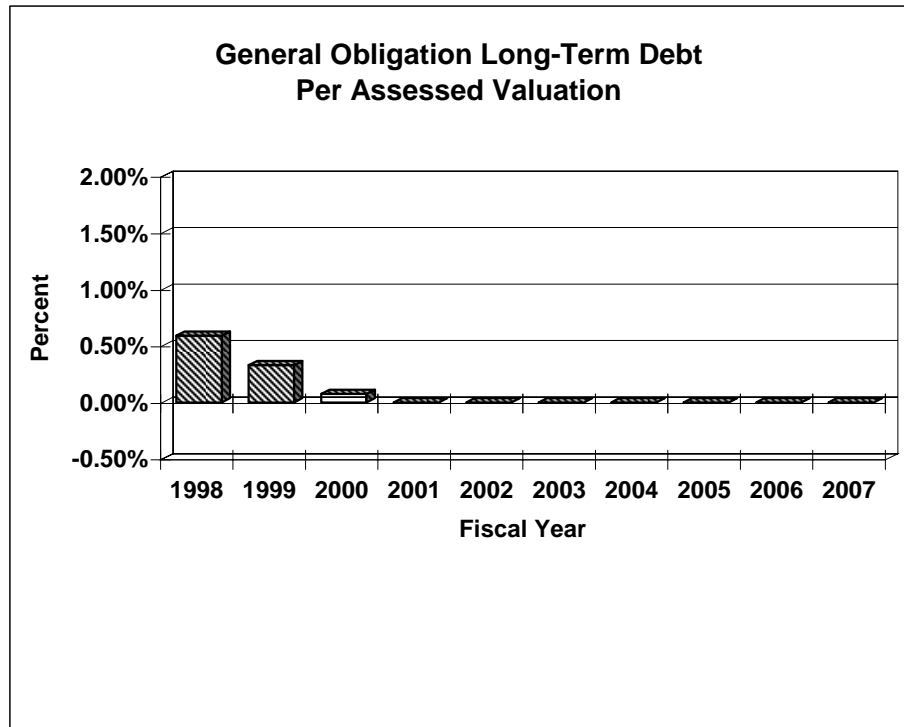
GENERAL OBLIGATION LONG-TERM DEBT (per assessed valuation)

Warning Trend:

Increasing Amount of Net Bonded
Debt as a Percent of
Assessed Value

Formulation:

$$\frac{\text{General Obligation
Long-Term Debt}}{\text{Assessed Valuation}}$$



Fiscal Year	Net Outstanding General Obligation Debt *	Assessed Valuation	Net Outstanding General Obligation Debt As A Percentage Of Assessed Valuation
1998	\$4,892,021	\$827,671,019	0.59%
1999	\$2,865,087	\$870,153,771	0.33%
2000	\$691,359	\$910,755,127	0.08%
2001	\$0	\$948,632,001	0.00%
2002	\$0	1,020,341,889	0.00%
2003	\$0	1,068,059,364	0.00%
2004	\$0	1,115,649,375	0.00%
2005	\$0	1,164,766,227	0.00%
2006	\$0	1,371,217,522	0.00%
2007	\$0	1,474,074,176	0.00%

* Total General Obligation Bond Debt Outstanding less Amount Available in Debt Service Fund.

Description:

General obligation debt is debt for which the City has pledged its full faith-and-credit taxing power. An increase in general obligation debt as a percentage of assessed valuation can indicate that the City's ability to repay is diminishing. Since the City's reliance on property tax revenues is marginal, indicator 22-B may be a more true indication of the impact on citizens of the City's long-term debt.

Analysis:

The credit industry suggests that outstanding long-term debt does not constitute a cause for concern until it begins to exceed 10% of assessed valuation, that is, assuming that assessed valuation's assessment ratios are higher than what have typically been shown in the State of Missouri. For example, our assessment ratio is 24%. In many states across the country, assessment ratios are much higher, therefore, the credit industry benchmark of 10% would be a valid benchmark. As far as Columbia is concerned, as well as most Missouri municipalities, this is not the case because of the artificially low assessment ratios

General long-term debt has decreased from 0.59% to 0.00% over the past ten years. The City's percentages have been well within the credit industry benchmarks for all years listed.

The City of Columbia General Obligation Bond Ratings are AA.

Sources:

- Prior to FY 2002 City of Columbia Comprehensive Annual Financial Reports, Table 5 and Exhibit J-1
- FY 2002 to present City of Columbia Financial Management Information Supplement, Table 5 and Exhibit J-1

Notes:

Indicator 22-B

GENERAL OBLIGATION LONG-TERM DEBT (per capita)

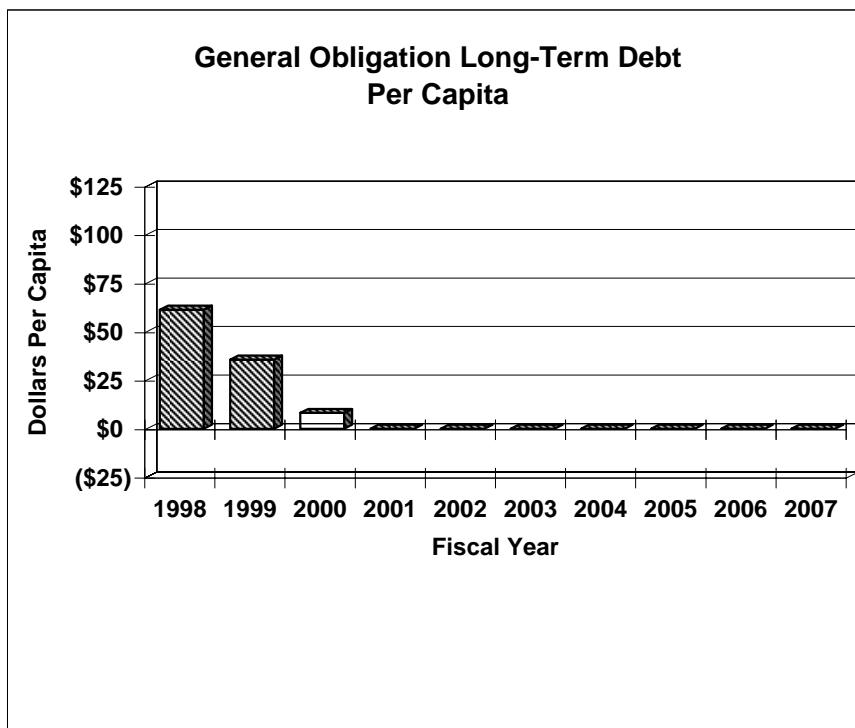
Warning Trend:

Increasing Amount of Net General
Obligation Debt Outstanding
per Capita

Formulation:

General Obligation

Current Population



Fiscal Year	Net Outstanding General Obligation Debt *	Estimated Population	Net Outstanding General Obligation Debt Per Capita
1998	\$4,892,021	79,860	\$61.26
1999	\$2,865,087	80,500	\$35.59
2000	\$691,359	85,292	\$8.11
2001	\$0	86,081	\$0.00
2002	\$0	87,003	\$0.00
2003	\$0	88,423	\$0.00
2004	\$0	89,803	\$0.00
2005	\$0	91,912	\$0.00
2006	\$0	94,428	\$0.00
2007	\$0	96,128	\$0.00

* Total General Obligation Bond Debt Outstanding less Debt Service Fund.

Notes:

Estimated Population-Census numbers were used for 2000. The remaining year estimates are based on average growth rates determined during that fiscal year.

Description:

General obligation debt is where the City has pledged its full-faith-and-credit taxing powers. One way to monitor this obligation is on a per capita basis. This is an especially useful measure for cities that do not rely heavily on the property tax. The per capita measure shows how outstanding debt is changing in relation to changes in population. As population or households increase, it would be expected that capital needs increase, and hence, long-term debt needs would increase.

Credit Industry Benchmarks:

The following are considered warning trends:

- Overall debt exceeding \$1,200 per capita;
- Level of general obligation debt exceeding 90% of amount authorized by law.

Analysis:

General Obligation Bond Debt per capita has decreased from \$61.26 to \$ 0.00 for the period shown. Given the credit industry marks of overall debt not exceeding \$1,200 per capita, the City is well within the industry guidelines and should not be considered a negative factor.

Sources:

- Prior to FY 2002 City of Columbia Comprehensive Annual Financial Reports, Exhibit J-1
 - FY 2002 to present City of Columbia Financial Management Information Supplement, Exhibit J-1
-

Notes:

Indicator 23-A

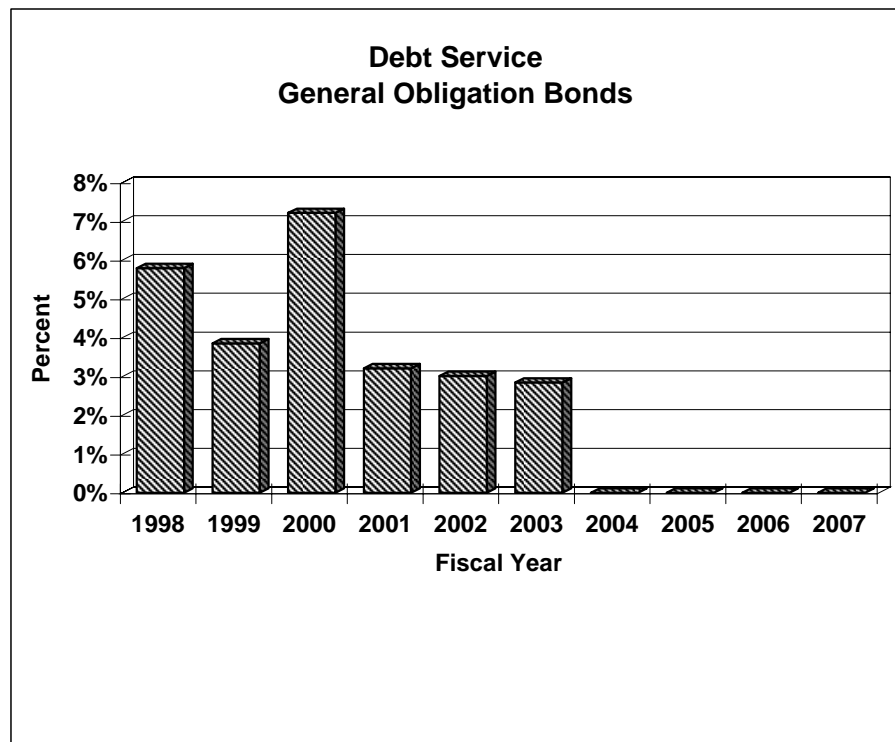
DEBT SERVICE: General Obligation Bonds

Warning Trend:

Increasing Amount of Debt Service
as a Percent of Operating
Revenues and Transfers
of General Fund

Formulation:

$$\frac{\text{Net Debt Service}}{\text{Operating Revenues and Transfers}}$$



Fiscal Year	Net Debt Service *	Operating Revenues & Transfers **	Debt Service As a Percentage Of Revenues
1998	\$2,521,710	\$43,532,800	5.79%
1999	\$1,672,930	\$43,416,652	3.85%
2000	\$3,166,664	\$43,891,836	7.21%
2001	\$1,560,655	\$48,665,665	3.21%
2002	\$1,552,795	\$51,593,618	3.01%
2003	\$1,540,450	\$54,210,002	2.84%
2004	\$0	\$58,238,591	0.00%
2005	\$0	\$60,917,104	0.00%
2006	\$0	\$66,716,295	0.00%
2007	\$0	\$70,693,991	0.00%

* Total Debt Service Less Debt Service for General Obligation Bonds (includes Interest and Principal).

** Operating Revenues and Transfers: General Fund Revenues plus Operating Transfers from Other Funds, Increase in Obligations Under Capital Leases, and Appropriated Fund Balance where applicable.

Description:

Debt service here is defined as the amount of principal and interest that a city must pay each year on its long-term debt. As debt service increases, it adds to the City's fixed obligations and reduces its expenditure flexibility. Debt service can be a major part of a city's fixed costs, and excessive increases can indicate excessive debt and fiscal strain.

Credit Industry Benchmarks:

If debt service on net general obligation debt exceeds twenty percent (20%) of operating revenues, it is considered a potential problem. A level of ten percent (10%) or below is considered good.

Analysis:

Debt service on general obligation bond debt have ranged from a low of 0.00% to a high of 7.21% for the period shown. All of the percentages were far less than the 20% mark which would be considered a level for potential problems.

Sources:

--Prior to FY 2002 City of Columbia Comprehensive Annual Financial Reports, Exhibit B-3 and Table 12

--FY 2002 to present City of Columbia Financial Management Information Supplement, Exhibit B-3 and Table 12

Notes:

Indicator 23-B

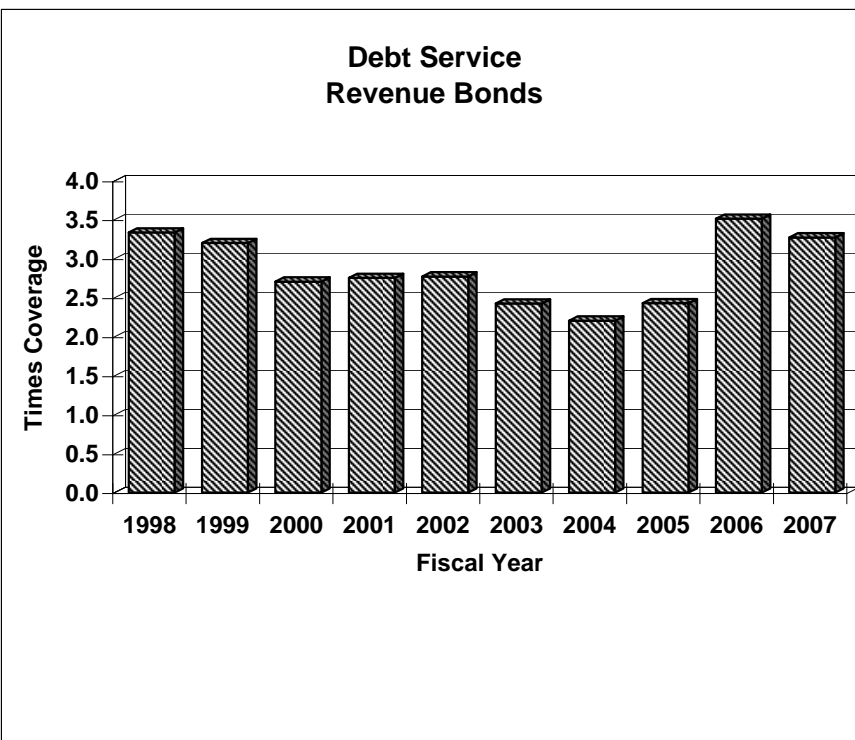
DEBT SERVICE: Revenue Bonds

Warning Trend:

Debt Service Coverage of Less Than
One for Utilities with
Revenue Bonds Outstanding

Formulation:

$$\frac{\text{Net Operating Revenues}}{\text{Total Debt Service}}$$



Fiscal Year	Debt Service *	Net Revenues **	Debt Service Coverage
1998	\$5,791,419	\$19,309,752	3.33
1999	\$7,148,469	\$22,877,284	3.20
2000	\$7,442,075	\$20,140,369	2.71
2001	\$7,655,133	\$21,073,831	2.75
2002	\$7,560,622	\$20,957,787	2.77
2003	\$8,448,687	\$20,491,670	2.43
2004	\$9,014,478	\$19,882,747	2.21
2005	\$9,817,136	\$23,851,926	2.43
2006	\$6,290,328	\$22,090,023	3.51
2007	\$10,799,034	\$35,331,187	3.27

Point at Which Ratio Becomes a Negative Factor:

1.00

* Debt Service comprised of Water and Electric and Sewer

** Net Operating Revenue comprised of Water and Electric, and Sewer - Parking Facilities and Solid Waste Fund debt was retired.

Description:

Debt service is defined as the amount of principal and interest that must be paid each year on long-term debt. Credit rating firms look at debt service coverage by net operating revenues as opposed to debt service as a percent of all operating revenues as is done with General Obligation Debt. A coverage decline below 1.10 is viewed as cause for concern by credit rating firms. In such a case either debt service requirements have become excessive or revenues are not keeping up with expenses.

Analysis:

The debt service coverage ratio has remained relatively stable, varying no more than 1.3 percentage points from the highest to the lowest debt service coverage. Therefore, from the credit industry benchmark of debt service coverage with less than one being a negative factor, the utilities are exhibiting a positive trend in this area.

The City has outstanding special obligation bonds which are not included in this calculation.

Sources:

- Prior to FY 2002 City of Columbia Comprehensive Annual Financial Reports, Tables 13 to 15 and Exhibit F-2
 - FY 2002 to FY 2005 City of Columbia Financial Management Information Supplement, Tables 13 to 15 and Exhibit F-2
 - FY 2006 City of Columbia Financial Management Information Supplement, Tables 19 to 21 and Exhibit F-2
-

Notes:

(This Page Intentionally Left Blank)

Unfunded Liabilities

Numbers 24 - 25

FY 1998 - FY 2007

Changes in unfunded liabilities can be monitored by the use of the following indicators:

- ▶ Pension Assets
- ▶ Accumulated Employee Leave



*City of Columbia
Columbia, Missouri*

(This Page Intentionally Left Blank)

UNFUNDED LIABILITIES: NUMBERS 24 - 25

An unfunded liability is a liability incurred during the current or a prior year that does not have to be paid until a future year, and for which reserves have not been set aside. Due to their potential magnitude, if these types of obligations are permitted to grow over a long period of time, they can have a substantial affect on a city's financial condition.

Most unfunded liabilities have significant potential because:

- (1) they do not show up in ordinary records in any way, making it difficult to assess their impact; and
- (2) they build up gradually over time, and it is not easy to notice them until they become severe.

Examples could be pension liabilities and employee benefit liabilities.

Indicator 24

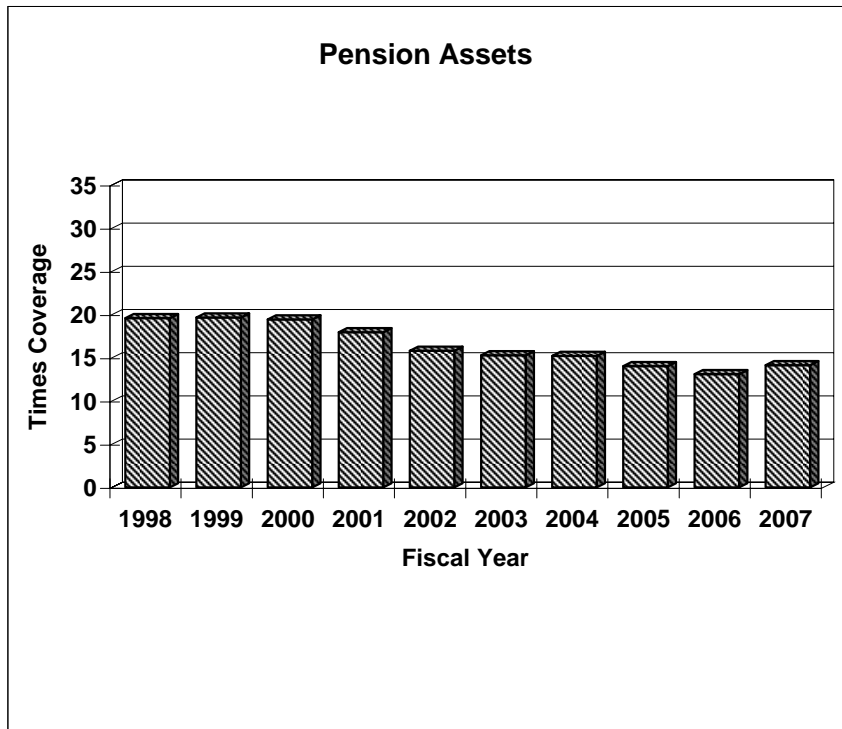
PENSION ASSETS

Warning Trend:

Decreasing Value of Pension Assets
as a Percentage of Benefits Paid

Formulation:

$$\frac{\text{Pension Plan Assets}}{\text{Benefits Paid}}$$



Fiscal Year	Pension Plan Assets *	Benefits Paid	Ratio Of Assets To Benefits Paid
1998	\$87,300,395	\$4,457,749	19.6
1999	\$98,788,558	\$5,021,851	19.7
2000	\$107,833,717	\$5,550,035	19.4
2001	\$116,140,896	\$6,471,052	17.9
2002	\$117,370,785	\$7,420,606	15.8
2003	\$123,638,317	\$8,090,630	15.3
2004	\$136,267,107	\$8,958,846	15.2
2005	\$133,886,136	\$9,537,521	14.0
2006	\$139,925,212	\$10,676,985	13.1
2007	\$159,820,093	\$11,296,487	14.1

* Pension Assets: LAGERS (Local Governmental Employees Retirement System) and Police and Firefighters' Pension Plan.

Description:

Most of a pension plan's assets are held as cash or investments. A steady decline in this ratio may indicate serious problems in the management or design of the pension plan.

Analysis:

"Benefits paid" coverage was more than adequate in all years because both pension programs are funded as benefits are accrued and money put in reserve for when the benefits will have to be paid ("full funding" - in accordance with the annual actuarial report). Costs of the benefits are not deferred to future years. The analysis of a pension plan is extremely technical and complex. Professional actuaries or independent auditors should be the source used to arrive at definitive conclusions. Such actuarial reports are prepared on a regular basis for all of the City's pension systems.

The ratio of assets to benefits paid has declined over this period due to various benefit enhancements and a downturn in the investment market in the early 2000's. However, the City does not consider this a warning sign due to full funding of the actuarial computed contributions each year.

Sources:

- FY 1997 to FY 2001 City of Columbia Comprehensive Annual Financial Reports, Exhibits A-6
- FY 2002 to present City of Columbia Financial Management Information Supplement, Exhibits A-6
- LAGERS Actuarial Reports

Notes:

Indicator 25

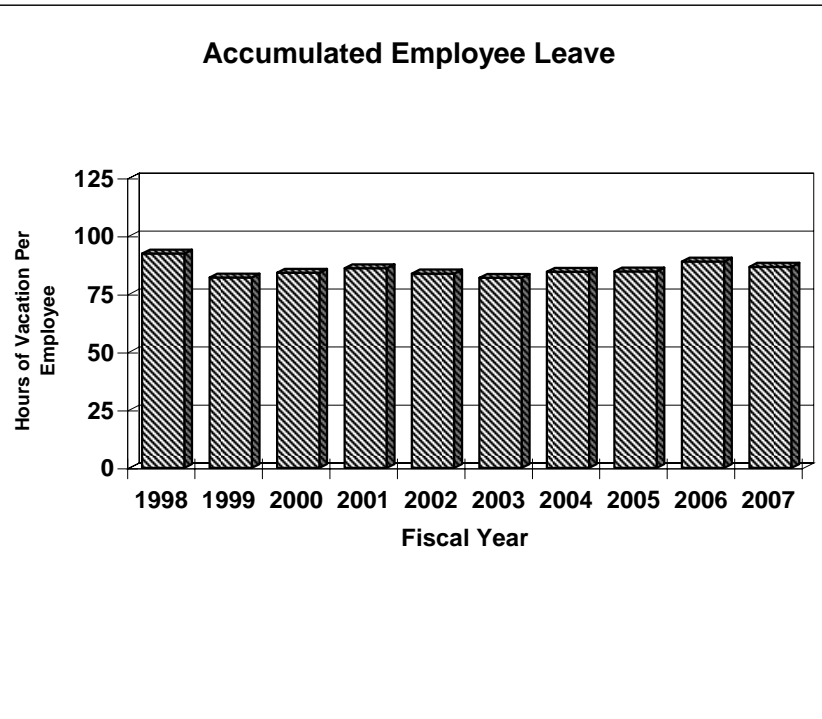
ACCUMULATED EMPLOYEE LEAVE

Warning Trend:

Increasing Amount of Average Vacation
Accumulated Per Municipal
Employee

Formulation:

$$\frac{\text{Accumulated Hours of Employee Leave}}{\text{Number of Municipal Employees}}$$



Fiscal Year	Accumulated Hours Of Earned Vacation	Number Of Municipal Employees	Hours Of Earned Accumulated Vacation Per Employee
1998	93,015	1,005.90	92.47
1999	85,443	1,040.70	82.10
2000	88,992	1,057.15	84.18
2001	92,731	1,077.20	86.09
2002	93,311	1,113.35	83.81
2003	92,612	1,129.60	81.99
2004	96,729	1,143.30	84.61
2005	98,925	1,167.55	84.73
2006	106,090	1,192.25	88.98
2007	106,027	1,223.00	86.69

Description:

Cities usually allow their employees to accumulate some portion of unused vacation and sick leave, which may be paid at termination or retirement. The expenditure liability is rarely funded while it is being accumulated. The benefits become a real cost when the employees are actually paid for their accumulated leave. The amount of this liability should be watched closely, unless such policies begin to contribute to an exaggerated increase in the amount of unfunded liability.

Analysis:

Since 1989, management has made a concentrated effort to reduce the accumulated hours of earned vacation. The hours of earned accumulated vacation leave per employee has varied from a high of 92.47 to a low of 81.99 during the period shown, which is a 11.33% fluctuation.

The FY 2007 figure represents 10.84 work days per employee of accumulated vacation leave. This total translates into 2.17 weeks of leave which is an acceptable number of weeks of accumulated employee vacation leave.

Sources:

- City of Columbia Human Resources
- City of Columbia Annual Budget

Notes:

(This Page Intentionally Left Blank)

Condition of Capital Plant: Numbers 26 - 28 FY 1998 - FY 2007

***The condition of capital plant is difficult to monitor;
nevertheless, changes in condition of capital plant can be
monitored to a certain extent using the following indicators:***

- ▶ Maintenance Effort
- ▶ Level of Capital Outlay
- ▶ Depreciation



*City of Columbia
Columbia, Missouri*

(This Page Intentionally Left Blank)

CONDITION OF CAPITAL PLANT: NUMBERS 26 - 28

The bulk of a city's wealth is invested in its physical assets such as streets, buildings, utility networks and equipment. Often these assets are not properly maintained or are allowed to become obsolete. This can result in a decrease in the usefulness of the assets, a decline in personnel productivity or an increase in eventual maintenance and replacing costs. Ultimately, this can cause a decline in the attractiveness of the City as a place to live and do business.

Maintenance and replacement is often deferred because it is a relatively painless short-run way to reduce expenditures and ease financial strain. If deferral is continued, however, it can create problems that become exaggerated because of the sums of money invested in capital facilities. Some of the problems associated with deferred maintenance are:

- Creation of safety hazards and other liability exposures that may result;
- Reduction in the residential and business value of the city can result;
- Decreased efficiency of equipment and personnel;
- An increase in the eventual cost of bringing the facility up to shape that would occur, i.e. if the capping of a street were put off so long that the street had to be completely restructured.
- The potential for creating an unfunded liability in the form of a maintenance and replacement backlog.
- Costs will increase in the long run due to inflationary pressures -- especially construction costs.

Indicator 26-A

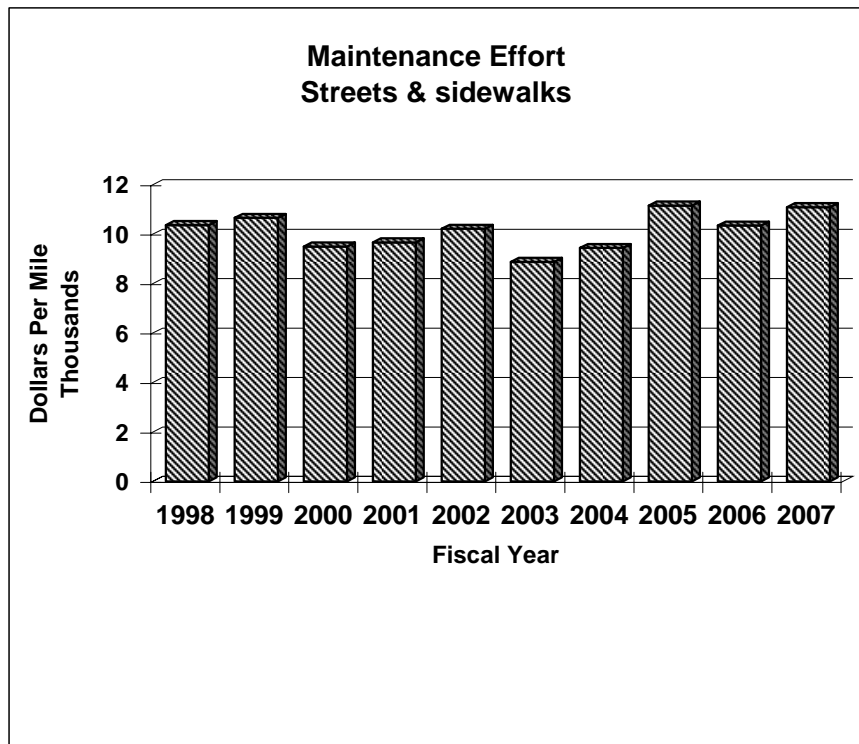
MAINTENANCE EFFORT: Streets and Sidewalks

Warning Trend:

Declining Levels of Expenditures for
Maintenance of Streets and Sidewalks

Formulation:

$$\frac{\text{Maintenance Expenditures
for Streets}}{\text{Number of Miles of Streets}}$$



Fiscal Year	Maintenance Expenditures Streets & Sidewalks	Number Of Street Miles *	Maintenance Expenditures Per Mile Of Street
1998	\$2,796,407	269.8	\$10,365
1999	\$2,928,402	274.8	\$10,656
2000	\$2,701,814	284.3	\$9,503
2001	\$2,748,729	284.3	\$9,668
2002	\$3,425,456	335.2	\$10,219
2003	\$2,931,440	330.1	\$8,880
2004	\$3,508,103	371.4	\$9,445
2005	\$4,356,869	390.5	\$11,157
2006	\$4,128,593	399.0	\$10,347
2007	\$4,726,116	426.0	\$11,094

* Street Miles: Improved Streets.

Description:

The condition of a city's long-lived assets such as its streets, sidewalks and bridges is significant because of their tremendous costs and the far-reaching implications should they be allowed to decline. The decline of these assets may affect business activity, property value and operating expenditures. Deferral of maintenance on the assets and their subsequent erosion can also create a significant unfunded liability.

Over the long run, maintenance expenditures should remain relatively stable in relation to the amount of assets to be maintained. If in the long run, the ratio between maintenance expenditures and the amount of assets appears to be declining, it may be a sign that the City is deteriorating and maintenance costs are being deferred to a future period when costs will be significantly higher.

Analysis:

For the period shown, maintenance expenditures increased by 69.01% and the number of street miles increased 57.89%. This growth is attributable to new subdivision growth and major annexations into the City. Maintenance expenditures per mile of street have varied yearly with an overall increase of 7.04%. We will continue to closely monitor this indicator to avoid a negative trend in the future. The street department has purchased the Hansen System which is a software package that enables the street department to track street conditions and to assist with determining street maintenance needs.

Sources:

- Prior to FY 2002 City of Columbia Comprehensive Annual Financial Reports, Exhibit B-4
 - FY 2002 to present City of Columbia Financial Management Information Supplement, Exhibit B-4
 - City of Columbia Annual Budget Document (Demographic Statistics)
-

Notes:

/,

Indicator 26-B

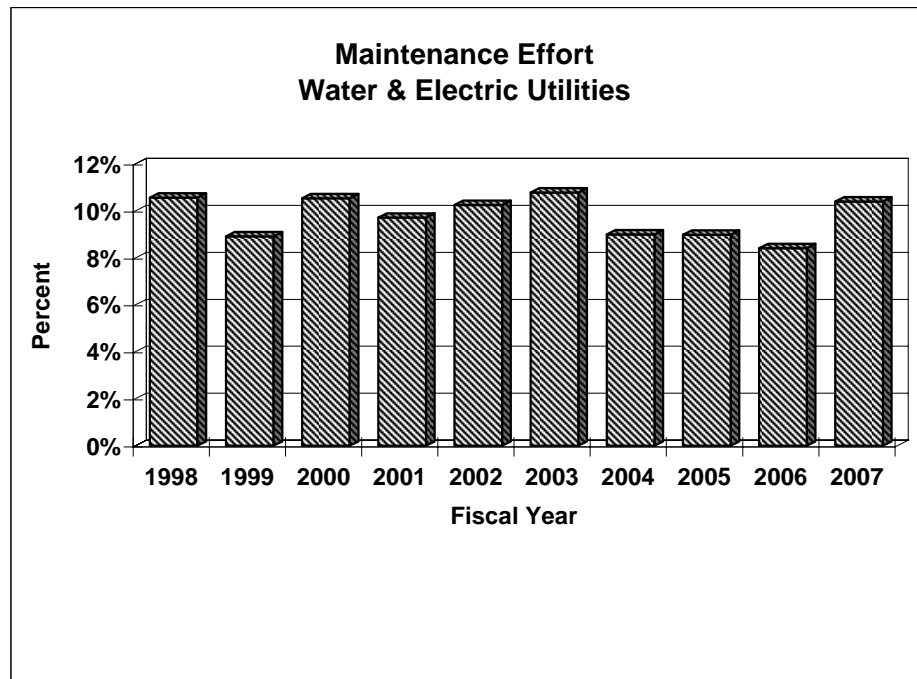
MAINTENANCE EFFORT: Water & Electric Utilities

Warning Trend:

A Declining Level of Maintenance Expenses as a Percent of Total Operating Expenses

Formulation:

$$\frac{\text{Expenses for Maintenance}}{\text{Total Operating Expenses}}$$



Fiscal Year	Maintenance Expenditures Water & Electric	Total Operating Expenses	Maintenance Expenses As A Percent Of Operating Expenses
1998	\$5,430,869	\$51,395,707	10.57%
1999	\$4,457,488	\$49,990,146	8.92%
2000	\$5,428,714	\$51,540,778	10.53%
2001	\$5,234,644	\$53,888,913	9.71%
2002	\$5,618,678	\$54,840,910	10.25%
2003	\$6,300,261	\$58,444,470	10.78%
2004	\$5,627,789	\$62,559,631	9.00%
2005	\$6,475,368	\$72,052,155	8.99%
2006	\$7,224,399	\$85,904,487	8.41%
2007	\$8,743,742	\$84,055,177	10.40%

Description:

The condition of the City's Water and Electric utilities assets is significant because of the tremendous cost associated with system repair and replacement. Deferral of essential repairs and maintenance to these assets and their subsequent deterioration can create a significant unfunded liability for the utilities.

Over the long run, maintenance expenses will likely remain constant, but vary up and down from year to year. If the ratio between maintenance expenses and total expenses is declining in the long run, it may be a sign that the utility's assets are beginning to deteriorate.

If maintenance expenses are being deferred to a future time, then maintenance costs will increase because of inflationary pressures and more advanced asset deterioration which requires more extensive repairs.

Analysis:

This indicator has varied from year to year over the last ten years, as might be expected, but does not show a long-term problem. The trend is behaving as would be expected if regular maintenance was being carried on. Specifically, the difference between the high and low percentages for the period shown has not varied more than 2.37 percentage points.

Sources:

- Prior to FY 2002 City of Columbia Comprehensive Annual Financial Reports, Exhibits F-2, F-4 and F-5
- FY 2002 to present City of Columbia Financial Management Information Supplement, Exhibits F-2, F-4 and F-5

Notes:

Indicator 27

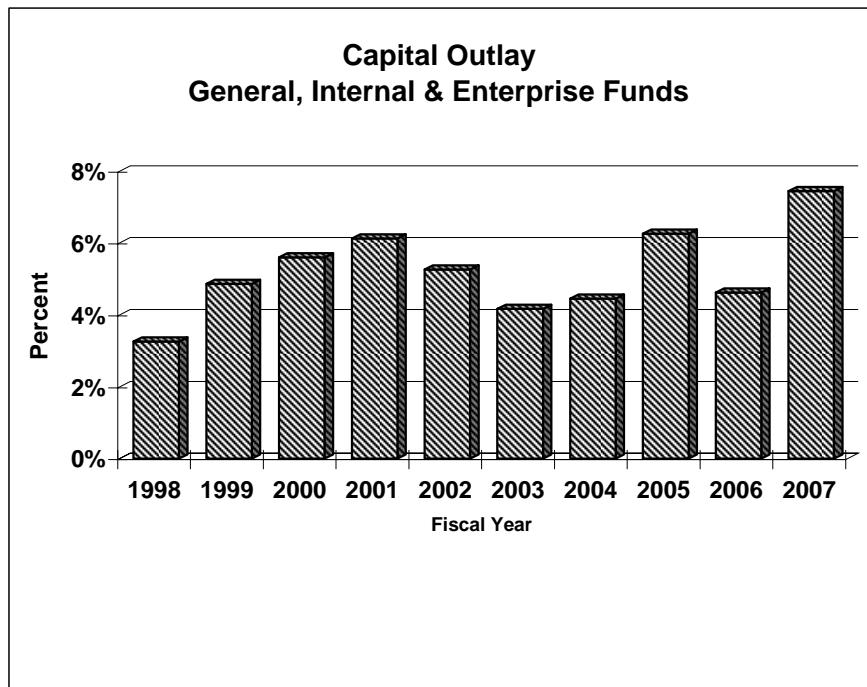
CAPITAL OUTLAY: General, Internal Service and Enterprise Funds

Warning Trend:

A Steady Long-Term Decline in Capital Outlays as a Percent of Operating Expenditures

Formulation:

$$\frac{\text{Capital Outlays from Operating Funds}}{\text{Net Operating Expenditures}}$$



Fiscal Year	Total Capital Outlays	Operating Expenditures and Transfers	Capital Outlays As a Percent of Operating Expenditures
1998	4,098,417	125,714,611	3.26%
1999	6,203,040	127,574,128	4.86%
2000	7,340,098	131,077,078	5.60%
2001	8,482,780	138,555,685	6.12%
2002	7,661,414	145,602,982	5.26%
2003	6,448,250	154,895,715	4.16%
2004	7,268,609	163,281,633	4.45%
2005	11,625,242	185,683,104	6.26%
2006	9,480,993	205,149,147	4.62%
2007	15,835,542	212,818,315	7.44%

Description:

The expenditure for operating equipment purchased from the operating budget is usually referred to as capital outlay. Normally, it would include equipment with an estimated useful life in excess of one year, and have an initial cost of a minimum of \$500 (or \$1000 beginning in FY 1998). In FY 2002 the capitalization threshold increased from \$1,000 to \$5,000. Capital outlay does not include capital budget expenditures for construction of capital facilities such as streets or bridges.

The purpose of capital outlay in the operating budget is to replace worn-out equipment or add new equipment to enhance operations on a regular basis. The level of capital outlay is a rough indicator of whether or not the City's stock of equipment is being maintained in good condition. However, this does not account for the adequacy of routine repair and maintenance. Over a number of years, the relationship between capital outlay needs and operating expenditures should remain about the same.

If the ratio is declining in the short-run (one to three years), it could mean that the City's needs have temporarily been satisfied since most equipment lasts more than one year. If the decline persists for more than three (3) years, it may indicate that capital outlays are being deferred. Such a practice can result in the use of obsolete or inefficient equipment and the creation of future unfunded liabilities.

Analysis:

There appears to be no long-term decline in capital outlays as a percentage of operating expenditures for all funds considered. The City has not had persistent declines for more than three years, which would indicate that capital outlays are continually being deferred.

Sources:

- Prior to FY 2002 City of Columbia Comprehensive Annual Financial Reports Exhibits B-4, F-2 and G-2
- FY 2002 to present City of Columbia Financial Management Information Supplement, Exhibits B-4, F-2 and G-2
- From YTD appropriation statement - (capital outlays)

Notes:

Indicator 28

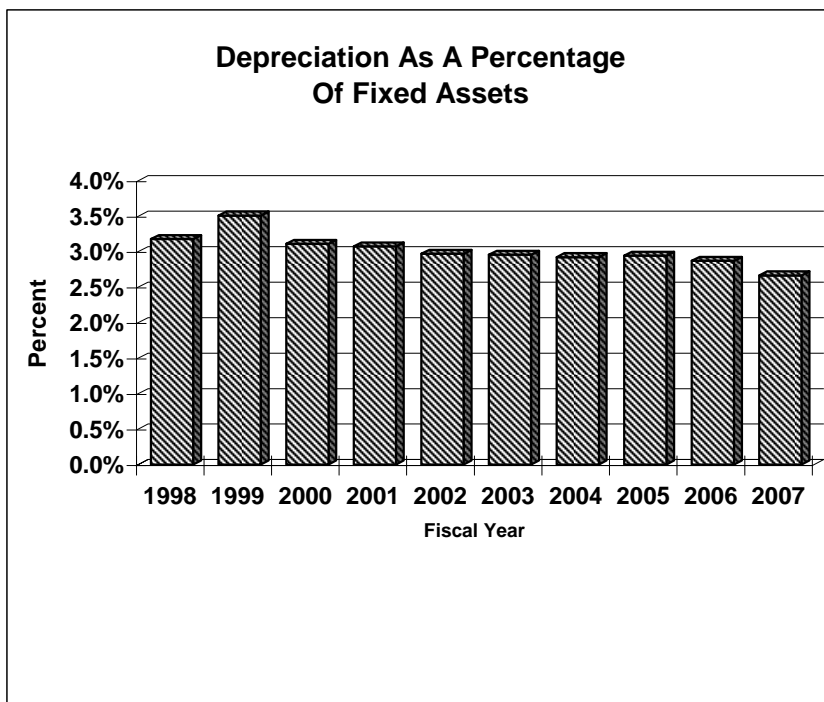
DEPRECIATION: Enterprise & Internal Service Funds

Warning Trend:

Declining Amount of Depreciation
Expenses as a Percent of Total
Depreciable Assets for Enterprise Funds
and Internal Service Funds

Formulation:

$$\frac{\text{Depreciation Expense}}{\text{Cost of Depreciable Assets}}$$



Fiscal Year	Depreciation Expense	Cost of Depreciable Assets *	Depreciation As a Percentage Of Asset Value
1998	\$10,759,946	\$338,794,643	3.18%
1999	\$12,415,895	\$353,847,865	3.51%
2000	\$11,521,565	\$370,530,455	3.11%
2001	\$12,194,158	\$396,611,428	3.07%
2002	\$12,402,278	\$417,552,098	2.97%
2003	\$13,200,875	\$446,472,671	2.96%
2004	\$13,857,976	\$474,280,022	2.92%
2005	\$14,752,238	\$501,378,434	2.94%
2006	\$15,488,638	\$539,587,308	2.87%
2007	\$15,585,636	\$584,938,747	2.66%

* Property, Plant and Equipment.

Note:

FY 1997 Cost of Depreciation of Assets were restated in FY 1998 due to a change in the Fixed Asset policy which raised the threshold from \$500 to \$1000 for assets to be depreciated.

Description:

Depreciation is the mechanism by which a cost is associated with the use of a fixed asset over its estimated useful life. Depreciation will only be recorded in enterprise and internal service funds. Total depreciation expense typically remains a relatively stable proportion of the cost of the entity's fixed assets. The reason is that older assets, which are fully depreciated, are continually being replaced with newer assets.

If depreciation costs are steadily declining as a percentage of the fixed asset cost, the assets on hand are probably being used beyond their estimated useful lives, and thus are fully depreciated. If the ratio is declining for this reason, it can indicate that the enterprise or internal service funds lack the resources to remain financially solvent.

Analysis:

There appears to be slight yearly variations in the amount of depreciation expressed as a percentage of fixed asset costs for the period shown. Normally, if depreciation costs are steadily declining as a percentage of fixed asset costs, then the assets may have outlived their usefulness and are not being replaced in a timely manner. The percentage has fluctuated from a high of 3.51% to a low of 2.66%.

Sources:

--Prior to FY 2002 City of Columbia Comprehensive Annual Financial Reports, Exhibits F-1, F-2, G-1 and G-2

--FY 2002 to present City of Columbia Financial Management Information Supplement, Exhibits F-1, F-2, G-1 and G-2

Notes:

(This Page Intentionally Left Blank)

Community Needs and Resources

Numbers 29 - 36

FY 1998 - FY 2007

Changes in economic and demographic characteristics are most useful for long-run analysis and can best be monitored by the use of:

- ▶ Population
- ▶ Median Age
- ▶ Personal Income
- ▶ Public Assistance Recipients
- ▶ Property Value
- ▶ Residential Development
- ▶ Employment Base
- ▶ Business Activity



*City of Columbia
Columbia, Missouri*

(This Page Intentionally Left Blank)

COMMUNITY NEEDS AND RESOURCES: NUMBERS 29 - 36

Community needs and resources encompass economic and demographic characteristics such as population, employment, personal income, property value and business activity. This category treats a city's financial condition and community needs and resources as different sides of the same coin. On one side, they describe the community's wealth and its ability to generate revenues; on the other side, they describe demands which the community will make on local government, i.e. public safety, capital improvements and additions, and social services.

The needs and resources of a community are closely interrelated to one another; changes in one trend affect the other, and the changes are often cumulative. An example of this is the interrelationship and cumulative affects which changes in population can have on the community's needs and resources.

A community which is experiencing a gradual population growth could expect accompanying increases in its business activity. This increase could then create additional jobs which would stimulate retail sales and housing demand. A cycle of events such as this would act to place the finances of the City on solid ground. On the other hand, a declining population accompanied by a decrease in jobs would tend to cause people to look elsewhere for employment, causing further decline in population. As a result, retail sales and housing demand would be expected to suffer a similar decline, further depressing the local economy.

If a city were to experience a decrease in population, it could not balance the loss of revenue by decreasing expenditures by a corresponding reduction. The City must maintain certain levels of service (lighting, streets, police and fire services). Many of these expenditures remain regardless of population decline.

In fact, a city may be forced to raise taxes and rates to make up for lost revenues, placing a larger burden on the remaining population. As economic conditions decline and taxes rise, the City could become a less desirable place to live if the declining cycle continued.

A community's economic and demographic characteristics are sensitive to decisions regarding long-range planning and development. Therefore, this group of indicators should prove valuable by providing information for financial forecasting. In addition, they should also identify policies or practices which need review in order that potential negative trends may be averted before they develop or become serious.

Indicator 29

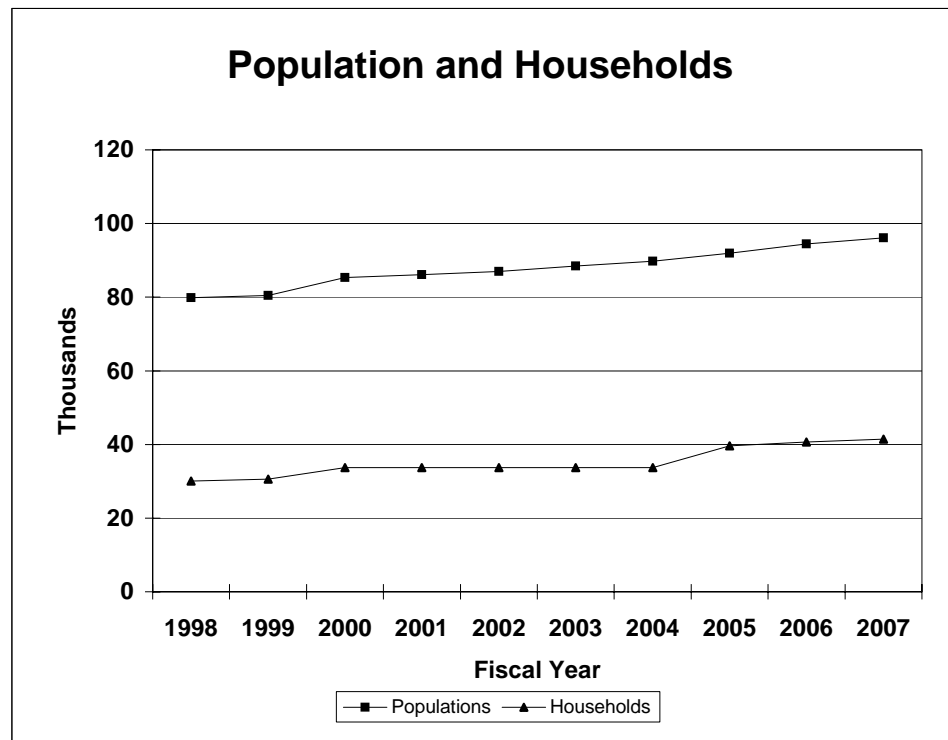
POPULATION

Warning Trend:

A Decreasing Rate of Growth
or a Sudden Increase in
Population

Formulation:

Population
Number of Households



Fiscal Year	Estimated Population	Estimated Households
1998	79,860	30,033
1999	80,500	30,557
2000	85,292	33,689
2001	86,081	33,689
2002	87,003	33,689
2003	88,423	33,689
2004	89,803	33,689
2005	91,912	39,624
2006	94,428	40,709
2007	96,128	41,441

Notes:

Estimated Population-Census numbers were used for 2000 - 2006. The remaining year estimates were based on the average growth rate from the census estimates. Estimated Households-1997 - 1999 figures came from "Sales and Marketing Management Survey". 2000-2004 (2000 census) and 2005 census estimate. 2006 and 2007 are estimates using 2.32 as the average number of persons per household calculated off of the 2005 estimates for both household numbers and population.

Description:

The exact relationship between population changes and other economic and demographic factors has not yet been made clear. However, the evidence seems to indicate that changes in population can have a direct effect on city revenues because population levels appear to be at least indirectly related to such issues as employment, income, and property value. Sudden and substantial increases in population can create immediate pressures for new capital outlays on infrastructure, and for higher levels of service. In the case of annexations, where much of the capital infrastructure is already in place, the pressure may not be as great. However, there still may need to be an expansion of operating programs.

A decline in population would, at first glance, appear to relieve the pressure for expenditures because there would be less population to service. In reality, however, a city is rarely able to reduce expenditures in the same proportion as it is losing population -- at least not in the short run. First, many of a city's costs, such as debt service, pension and governmental mandates, are fixed and cannot be reduced in the short run.

Second, if the out migration is composed of middle- and upper-income households, then the City is left with a more expensive type of population to service -- the poor and the aged, who characteristically rely most heavily on government services. Finally, because of the interrelationship between population levels and other economic and demographic factors, a decline in population tends to have a cumulative negative affect on city revenues -- the further the decline, the more adverse the affects on employment, income, housing and business activity.

Analysis:

For the period shown, estimated population has increased 20.37% and the number of estimated households has increased by 37.99%. As has been suggested in other indicators, a study of the number of households may reveal a more accurate reading on certain pressures for City services since service costs to households may be basically the same, regardless of the number of inhabitants. Neither the population nor household growth rates are a cause for concern because neither of them are declining, nor are they increasing substantially. The City uses U.S. Census Bureau counts for the years in which the census is tabulated and estimates the population and number of households in the years between the census.

Sources:

- U.S. Census Bureau - 2000 Census and Missouri Census Data Center
- <http://factfinder.census.gov> (using Columbia Missouri)

Notes:

Indicator 30

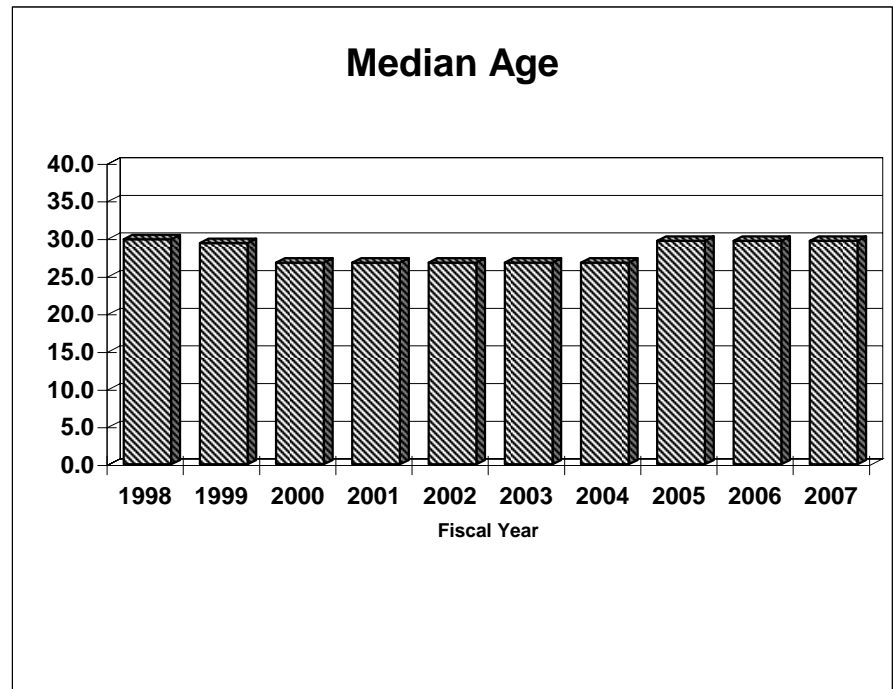
MEDIAN AGE

Warning Trend:

Increasing Median Age
of Population

Formulation:

Median Age of
Population



Fiscal Year	Median Age
1998	29.9
1999	29.4
2000	26.8
2001	26.8
2002	26.8
2003	26.8
2004	26.8
2005	29.7
2006	29.7
2007	29.7

1997-1999 - "Sales and Marketing Management Survey" was used

2000-2004 - 2000 census numbers

2005-2007 - Estimated 2005 census numbers

Description:

As the population changes, the relationships between median age and the other economic and demographic factors are not clear. However, the evidence does indicate that an aging population and a rise in the number of senior citizens can hurt both revenues and expenditures profiles of a city.

Revenues may be affected for two reasons. First, the income of senior citizens is often in the form of Social Security benefits, which are not subject to taxes and therefore could reduce the amount paid to the state, reducing the amount paid by the state to the City in the form of grants etc. Secondly, senior citizens tend to spend less than younger persons.

As the younger age groups leave a community or decrease as a percentage of population, business activity can decrease to a greater proportion. This is especially true if most of the people leaving are between twenty-five and and forty years old, since these people usually buy more than those in any other age group. If this age group leaves, it also means the community loses a significant portion of its labor force, and this can create an additional negative effect on the local economy. If the increase in median age is caused by a decrease in families with young children, this can have a favorable affect on city revenues because of reduced need for schools, recreational facilities, and related programs.

Analysis:

For the period shown, the median age has ranged from a low of 26.8 years to a high of 29.9 years, with the current average median age for the ten year period is just at 28.1 years.

According to Missouri Census Data Center the percent of population in Boone County is broken down by age groups as follows: 18-24 years 19.7%; 25-44 years 28.9%; 45-64 years 21.0%, and 65 and over 8.9%. The trend should be monitored in the future to determine if the trend increase is becoming a matter that warrants concern. However, in Columbia the breakdown is as follows: 18-24 years 22.0%; 25-34 years 18.7%; 35-49 years 18.5%, and 50 and over 21.3%. Since Columbia is home of the University of Missouri, Columbia College, and Stephens College it is apparent that the age group of 18-24 years will continue to remain one of the high age groups in Columbia.

Sources:

http://mcdc.missouri.edu/websas/estimates_by_age.shtml
<http://factfinder.census.gov> (using Columbia Missouri)

Notes:

Indicator 31

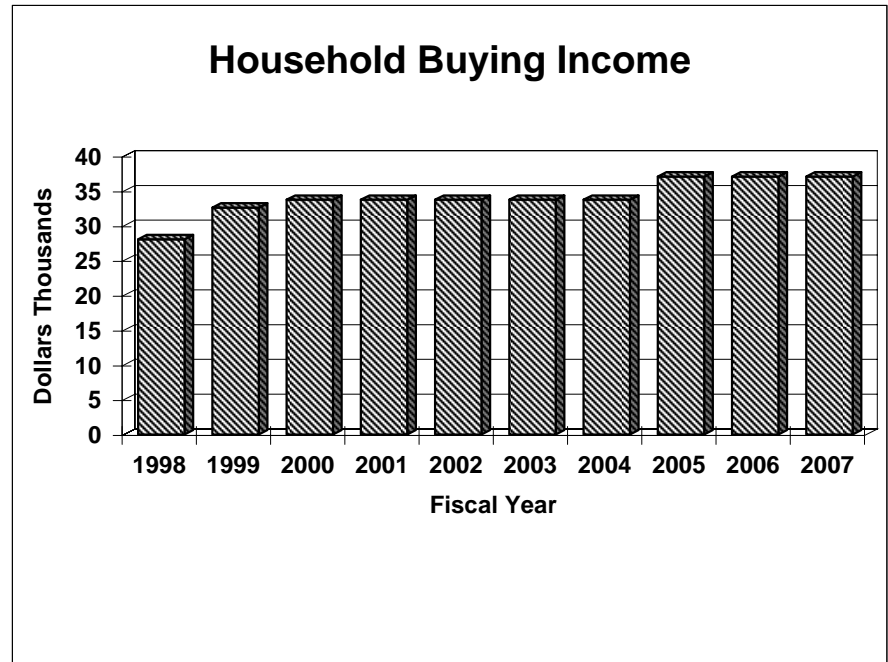
HOUSEHOLD EFFECTIVE BUYING INCOME

Warning Trend:

Decline in the Level of
Household Income

Formulation:

Median Household Effective
Buying Income



Fiscal Year	Median Household Effective Buying Income
1998	\$28,038
1999	\$32,605
2000	\$33,729
2001	\$33,729
2002	\$33,729
2003	\$33,729
2004	\$33,729
2005	\$37,051
2006	\$37,051
2007	\$37,051

Description:

Household income is one measure of a community's ability to pay taxes -- the higher the income, the more property taxes, sales taxes, and business taxes the City can generate. If income is distributed evenly, higher per capita income will usually mean a lower dependency on governmental services such as transportation, health, recreation, and welfare. Credit rating firms use per capita income as an important measure of a city's ability to repay debt.

A decline in per capita income results in loss of consumer purchasing power and can provide advance notice that businesses, especially in the retail sector, will suffer a decline that can ripple through the rest of the City's economy.

Analysis:

Effective household buying income has increased by 32.15% for the period listed and ranged from a low of \$28,038 to \$37,051. Household numbers are only able to be obtained every 5 years which effects the range.

When examining the data for effective household buying income, it is apparent that this indicator will fluctuate from year-to-year depending upon the percentage of households by effective buying incomes.

The increase in the period listed is 45.46%, thus there is no concern for this indicator. Obviously, if this indicator declined over the next few years, then ramifications could occur for the community, including a decline in property taxes and sales taxes.

Source:

- "Sales and Marketing Management," July or August issues for 1997-1999 numbers
 - 2000-2004 - 2000 Census numbers <http://factfinder.census.gov>
 - 2005-2007 - 2005 Estimated Census numbers <http://factfinder.census.gov>
-

Notes:

Indicator 32

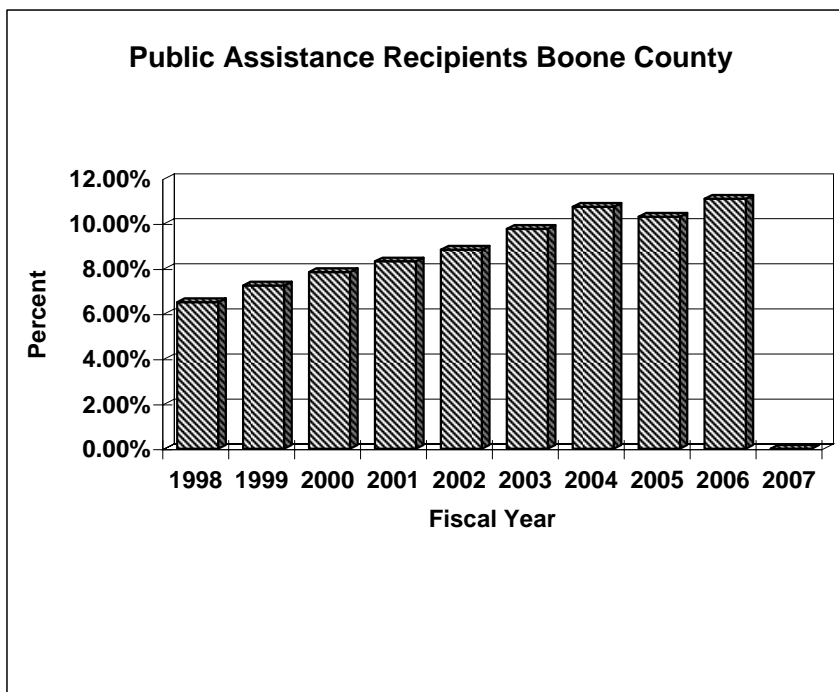
PUBLIC ASSISTANCE RECIPIENTS

Warning Trend:

Increasing Percent of Population
Receiving Public Assistance

Formulation:

$$\frac{\text{Public Assistance Recipients}}{\text{Total Population}}$$



Fiscal Year	Number of Public Assistance Recipients *	Estimated Boone County Population	Percent of Population Receiving Public Assistance
1998	8,179	125,697	6.51%
1999	9,263	127,853	7.25%
2000	10,115	128,963	7.84%
2001 **	11,298	135,747	8.32%
2002	12,109	136,977	8.84%
2003	13,527	138,600	9.76%
2004	15,056	140,067	10.75%
2005	14,548	141,216	10.30%
2006	15,904	143,343	11.10%
2007	***	146,048	***

* Total number of people in Boone County receiving assistance. This does NOT include all food stamp recipients.

The public assistance recipients number for 2004 was estimated at the time of printing, however, the number was revised to the actual state report when printing for 2005.

** 2000 Census Numbers for County population

*** At the time of printing the Department of Family Services did not have their 2007 report finalized. Numbers will be revised in the Fall.

Description:

An increase in this trend for several consecutive years might be closely associated with a decline in average personal income. The indicator may be used to focus on specific problems associated with growth of low-income families. As with measures of personal income, an increase in the number of public assistance recipients can signal a future increase in the level and unit cost of services because of the relatively higher levels of needs of low-income people, combined with their relative lack of wealth.

Analysis:

During the period shown, the number of people requesting public assistance has fluctuated greatly. During FY 1997 a slight decrease was recognized perhaps due to a greater focus on reducing the need for assistance. The percentage of the population receiving public assistance ranged from a low of 6.51% to a high of 11.10% during this period. The public assistance recipients will fluctuate slightly on a yearly basis depending on the number of applications pending.

Food Stamps furnished to households totaled 6,370 in FY 2007 up from 6,454 last year. The food stamp cases in FY 2007 provided food stamps to 15,984 recipients. A portion of the food stamp recipients also receive other public assistance as indicated in the total number of public assistance recipients. Those years that experienced increases in the number of public assistance recipients could have been due to an increase in the number of pregnant women recipients and elderly living longer. Also, Medicaid guidelines were changed whereby more children can be covered.

Sources:

--<http://www.dss.mo.gov/re/pdf/fsd/fsd2006.pdf>

--U.S. Census Bureau - 2000 Census and Missouri Census Data Center

Notes:

The number of recipients receiving public assistance includes the following:

Total persons receiving temporary assistance (children and parents)

All Children receiving medicaid in the category of MC, Poverty, and MAF and adults receiving medicaid

Total persons receiving "other" assistance

Total persons receiving nursing care

Indicator 33

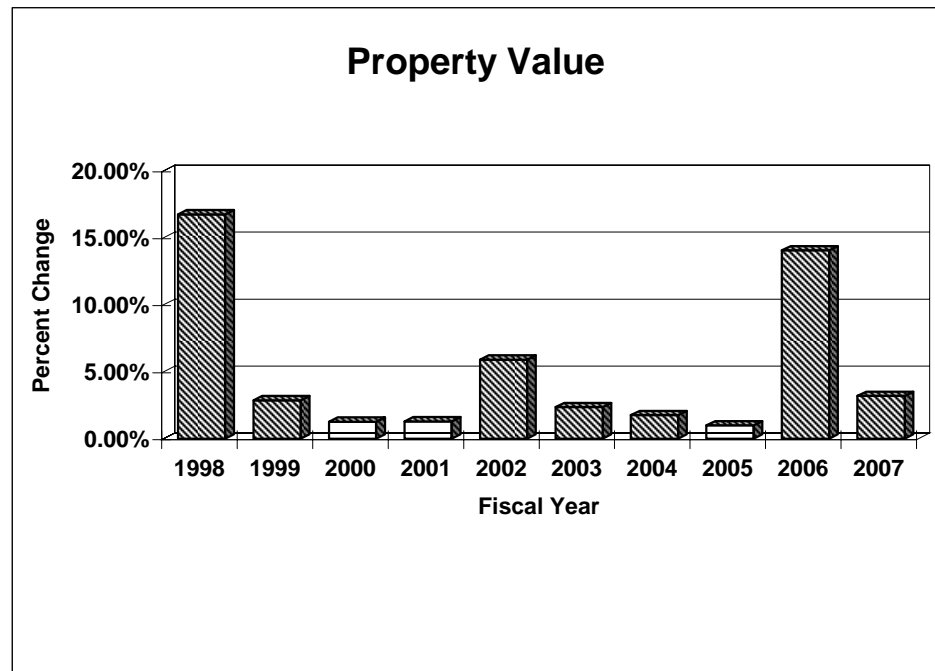
PROPERTY VALUE

Warning Trend:

Declining or Negative Growth
in Market Value of Residential,
Commercial and Industrial
Property

Formulation:

$$\frac{\text{Change in Property Value (Constant Dollars)}}{\text{Property Value Prior Year (Constant Dollars)}}$$



Fiscal Year	Market Value Of Property	Consumer Price Index	Property Value In 1984 Constant Dollars	Percentage Change In Property Value (Constant Dollars)
1998	\$3,448,629,246	163.0	\$2,115,723,464	16.73%
1999	\$3,625,640,713	166.6	\$2,176,254,930	2.86%
2000	\$3,794,813,029	172.2	\$2,203,724,175	1.26%
2001	\$3,952,633,338	177.1	\$2,231,865,239	1.28%
2002	\$4,251,424,537	179.9	\$2,363,215,418	5.89%
2003	\$4,450,247,350	184.0	\$2,418,612,690	2.34%
2004	\$4,648,539,062	188.9	\$2,460,846,512	1.75%
2005	\$4,853,192,612	195.3	\$2,484,993,657	0.98%
2006	\$5,713,406,342	201.6	\$2,834,030,924	14.05%
2007	\$6,141,975,733	210.0	\$2,924,249,049	3.18%

Since 1998 the Bureau of Labor Statistics (BLS) has used 1984=100 when computing the Consumer Price Index. Prior to that BLS used 1967=100. The city decided to convert to the 1984 stats in 2007 since there was 10 years worth of data to use for comparison.

Description:

Property value is important to cities who rely heavily on the property tax as a substantial portion of their revenue. If a city does not lower or increase its tax rate, then the higher the aggregate property value, the greater the revenues produced. Cities experiencing population and economic growth will likely see a growth in property values -- at least in the short run. This is because in the short run the supply of housing is fixed, and the increase in demand due to growth will force prices up. The reverse tends to be true for declining areas.

The extent to which declining property value (constant dollars) affects city revenues depends on the City's reliance on the property tax.

Analysis:

In FY 1998 and FY 2005 there was a general reassessment of all properties. When major reassessments occur, the growth in subsequent years will generally be much smaller. The City continues to experience growth in both commercial and residential areas.

Although the growth fluctuates significantly over time, it is of little consequence to the City as it does not rely on property tax revenues as a major source for financing its general government operations.

Sources:

- City of Columbia Comprehensive Annual Financial Reports, Table 5
 - <http://www.stats.bls.gov>
 - Consumer Price Index are annual archived numbers from the Bureau of Labor.
-

Notes:

Indicator 34

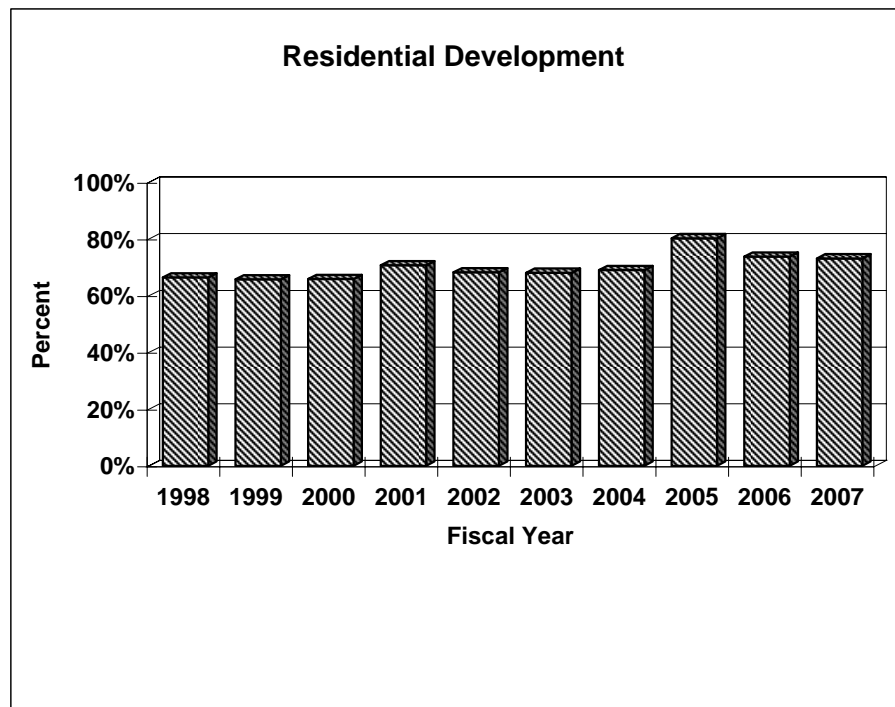
RESIDENTIAL DEVELOPMENT

Warning Trend:

Increasing Market Value of
Residential Property as a Percent
Of Total Property Value

Formulation:

$$\frac{\text{Market Value of Residential Property}}{\text{Market Value of Total Property}}$$



Fiscal Year	Market Value Residential Property	Market Value Total Property	Residential Property As a Percent Of Total Property
1998	\$2,291,862,463	\$3,448,629,246	66.46%
1999	\$2,382,605,395	\$3,625,640,713	65.72%
2000	\$2,498,095,647	\$3,794,813,029	65.83%
2001	\$2,795,469,711	\$3,952,633,338	70.72%
2002	\$2,900,971,689	\$4,251,424,537	68.24%
2003	\$3,028,953,300	\$4,450,247,350	68.06%
2004	\$3,209,104,884	\$4,648,539,062	69.03%
2005	\$3,895,357,916	\$4,853,192,612	80.26%
2006	\$4,212,721,532	\$5,713,406,342	73.73%
2007	\$4,492,291,279	\$6,141,975,733	73.14%

Description:

Generally speaking, the net cost of servicing residential development is greater than the cost of servicing commercial or industrial development. This is because residential development usually creates more expenditure demands than revenue receipts. The old planning adage is that residential development creates expenditure drains, commercial development pays for itself, and industrial development creates revenue surpluses. Under such a set of circumstances, the ideal condition would be to have sufficient industrial development to offset the costs of residential development.

There are, however, many exceptions. For example, a high-density residential area occupied by middle-aged, wealthy residents, who are heavy consumers, and who look to government for fewer General Fund services can generate more revenue than service costs. In addition, if in new subdivisions, the developer is required to construct the basic infrastructure, the expenditure drain may not occur -- at least in the short run.

Analysis:

Although industrial development may not cause a drain on service-oriented expenditures, it may tie the community more to national economic trends than is desirable. The City of Columbia, to a certain extent, is insulated from national economic pressures. Although unemployment is generally less than the national average, a significant portion of it is keyed to manufacturing firms who are responding to national economic pressures.

Residential property as a percentage of total property has increased from 66.46% to 73.14% for the period shown as a result of increased commercial development and assessed values. A large portion of the increase in commercial property is from the northwest section of the City including Columbia Mall, Bernadette Square and complex development, State Farm and Shelter Insurance expansion of facilities, and Holiday Inn expansion of facilities.

In October 2003 Famous Barr opened in the Northwest part of Columbia along with Best Buy and Hobby Lobby. Columbia continues to experience considerable residential development in several sections of the City. The net cost of servicing residences is higher than that of commercial property.

In FY 2005 Columbia experienced the opening of Bass Pro (March), Old Nay, Linens-n-Things and Shoe Carnival (August) along with additional well-known restaurant establishments.

In FY 2007 Kohl's opened in Columbia, along with 2 relocations of new Walgreens located at Fairview and Broadway and Nifong - east of Providence.

Sources:

- Prior to FY 2002 City of Columbia Comprehensive Annual Financial Reports, Table 5
- FY 2002 to present City of Columbia Financial Management Information Supplement, Table 5
- Boone County Assessor's Office

Notes:

Indicator 35

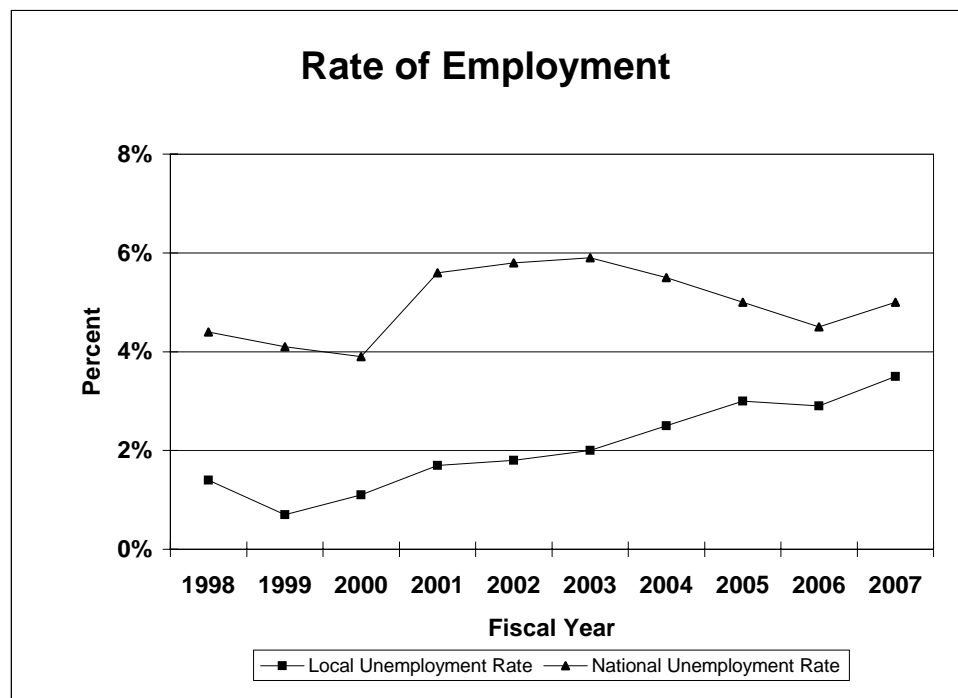
EMPLOYMENT BASE

Warning Trend:

Increasing Rate of Unemployment
or a Decline in Number of Jobs
Provided Within the Community

Formulation:

Unemployment Rate
and Number of Jobs
in the Community



Fiscal Year	Unemployment Rate	Unemployment Rate	Jobs In Community Civilian Labor Force
	Local	National	
1998	1.4%	4.4%	78,108
1999	0.7%	4.1%	83,257
2000	1.1%	3.9%	81,453
2001	1.7%	5.6%	83,744
2002	1.8%	5.8%	85,452
2003	2.0%	5.9%	89,315
2004	2.5%	5.5%	88,800
2005	3.0%	5.0%	90,700
2006	2.9%	4.5%	93,900
2007	3.5%	5.0%	95,100

* The national and the local unemployment rates reflect rates obtained in the month of December.

Description:

Unemployment and jobs in the community are considered together because they are closely related; and for purposes of this discussion are referred to as "employment base." In addition, for comparative purposes, the national unemployment rate is included. Employment base is important because it is directly related to the levels of the business activity and personal income. Changes in the number of jobs provided by the community are a measure of and an influence on business activity. Changes in rate of employment of the community's citizens are related to changes in personal income and thus, are a measure of and an influence on the community's ability to support its local business sector.

If the employment base is growing, if it is sufficiently diverse to provide against short-run economic fluctuation, or downturn in one sector, and if it provides sufficient income to support the local business community, then it will have a positive influence on the city's financial condition. A decline in employment base as measured by the number of jobs, or the lack of employment, can be an early warning sign that overall economic activity will decline and thus, that governmental revenues may decline (or at least not increase at the expected rate), particularly sales tax revenues.

Analysis:

The unemployment rate for Columbia has varied from a high of 3.5% to a low of 0.7% with the reported 2007 rate at 3.50% while the number of jobs have increased 21.75% for the period shown. This compares to a national unemployment rate in the same period ranging from a high of 5.9% to a low of 3.9%. During the past couple of years listed, the gap between the National unemployment rate and Columbia's unemployment rate is narrowing. The current economic factors have had an impact on the economy in Columbia.

Although the unemployment base has been sufficiently diverse to cushion against temporary economic downfalls in any particular sector, most employment fluctuations have been associated with national manufacturing firms located in Columbia. Such jobs comprise slightly less than 10% of the City's total work force and have been effected by the current economic factors on a national level.

Staff is monitoring this trend. The REDI Corporation has been working to increase employment opportunities in the area with the creation of an Industrial Land Committee. Other employment opportunities are in the works such as the Discovery Ridge Incubator project.

Sources:

- Missouri Division of Employment Security (November Preliminary Report)
 - <http://stats.bls.gov/news.release/laus.nws.htm> - Obtained in the month of December
 - <http://stats.bls.gov>
 - http://www.bls.gov/eag/eag.mo_columbia_msa.htm
-

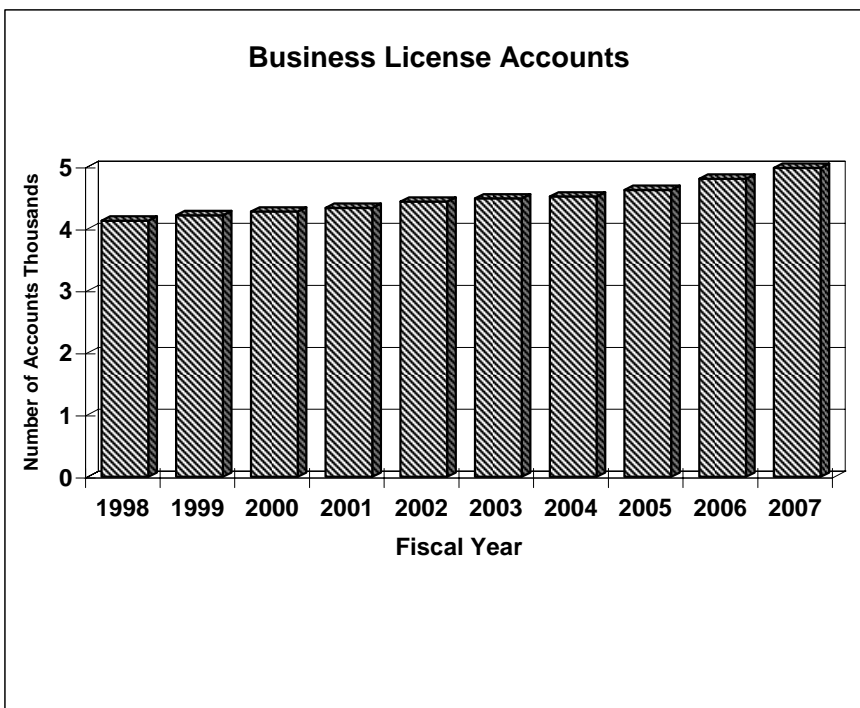
Notes:

Indicator 36-A

BUSINESS ACTIVITY: Business License Accounts on File with the City of Columbia

Warning Trend:

Decline in Business
License Accounts
Over a Two-Year Period



Fiscal Year	Business License Accounts
1998	4,132
1999	4,220
2000	4,277
2001	4,338
2002	4,439
2003	4,489
2004	4,521
2005	4,627
2006	4,807
2007	4,982

Description:

The number of business license accounts can affect the City's financial condition in two ways. First, it can assist prediction of sales tax revenue yields and, second, it is an indication of business activity that could affect other demographic and economic areas, including the employment base, personal income levels and property values. Changes in business license activity tend to be cumulative.

A decline in accounts will tend to have a negative impact on employment base, income and property values. This in turn can create further declines in business activity as allied industries and services are impacted from the loss of business.

Analysis:

The number of business license accounts has increased by 20.57% for the period shown. This increase is the result of additional light manufacturing facilities locating in Columbia as well as a large increase in the facilities for retail shopping centers.

The total number of home occupations licensed now totals 1,037. Business License now has a program in place to maintain a more accurate tracking of the number of business licenses, home occupations, liquor licenses etc.

Source:

--City of Columbia Finance Department, Business License Division

Notes:

Indicator 36-B

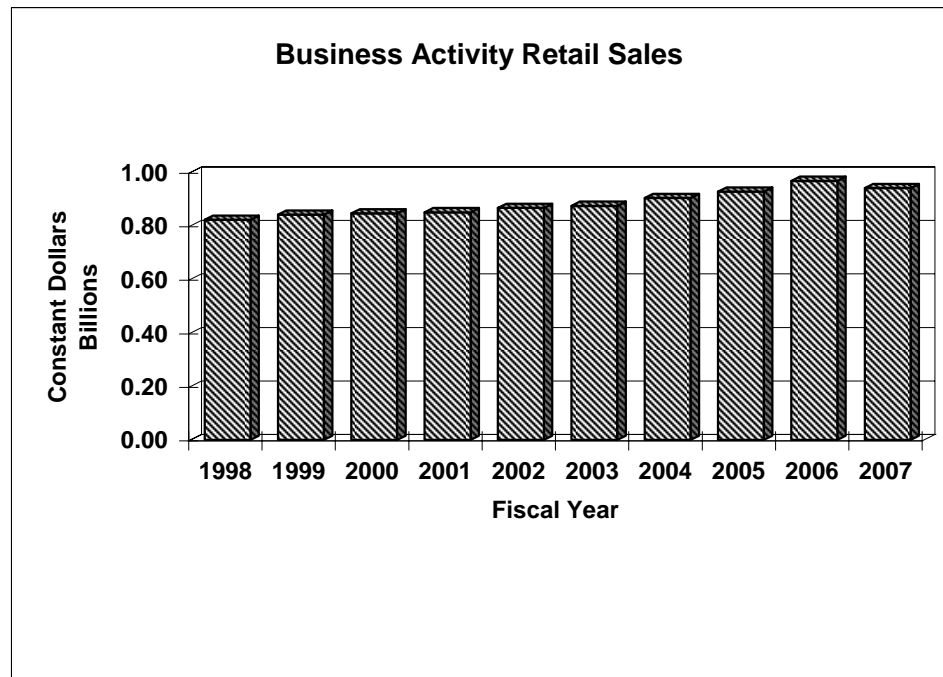
BUSINESS ACTIVITY: Retail Sales

Warning Trend:

Decline in Business Activity as
Measured by Retail Sales
(Constant Dollars)

Formulation:

Retail Sales (Constant Dollars)



Fiscal Year	Estimated Retail Sales	Retail Sales Growth	Consumer Price Index	Retail Sales In Constant Dollars
1998	\$1,339,671,700	5.52%	163.0	\$821,884,479
1999	\$1,402,218,550	4.67%	166.6	\$841,667,797
2000	\$1,457,129,000	3.92%	172.2	\$846,184,088
2001	\$1,505,913,800	3.35%	177.1	\$850,318,351
2002	\$1,558,620,000	3.50%	179.9	\$866,381,323
2003	\$1,608,167,400	3.18%	184.0	\$874,004,022
2004	\$1,706,044,600	6.09%	188.9	\$903,146,956
2005	\$1,811,118,300	6.16%	195.3	\$927,351,920
2006	\$1,950,101,600	7.67%	201.6	\$967,312,302
2007	\$1,975,706,800	1.31%	210.0	\$940,651,507

Description:

The level of retail sales can affect the City's financial condition in two ways. First, it directly affects revenue yields to the extent that they are reliant on sales tax receipts. And second, the effect is indirect to the extent that changes in retail sales affect other demographic and economic areas such as employment base, personal income, etc. This in turn can create further declines in such business activity.

Analysis:

Constant dollar retail sales increased 14.45% for the period shown. This reflects on the ability of the business sector to maintain and increase future retail sales growth. The growth in sales tax has ranged from approximately 1.31% to 7.67% for the period listed. Some speculate that the growing popularity of internet sales may be hurting local retailers, however recent years have experienced some promise in growth. Sales tax figures continue to be closely monitored on a monthly basis.

Sources:

- Prior to FY 2002 City of Columbia Comprehensive Annual Financial Reports
 - Exhibit B-2: General Fund Sales Tax Revenue
 - Exhibit C-3: Public Improvement Sales Tax Revenue
 - FY 2002 to present City of Columbia Financial Management Information Supplement
 - Exhibit B-2: General Fund Sales Tax Revenue
 - Exhibit C-3: Public Improvement Sales Tax Revenue
 - "Monthly Labor Review" (CPI)
-

Notes:

(This Page Intentionally Left Blank)