

CITY OF COLUMBIA, MISSOURI
COUNCIL-MANAGER FORM OF GOVERNMENT

Annual Budget
Fiscal Year Ended September 30, 2010

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Columbia
Missouri**

For the Fiscal Year Beginning

October 1, 2008

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Columbia, Missouri for its annual budget for the fiscal year beginning October 1, 2008.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

This is the 13th consecutive year the City of Columbia has received this award.

**City of Columbia
Adopted Budget**

**FY 2010
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APPENDIX

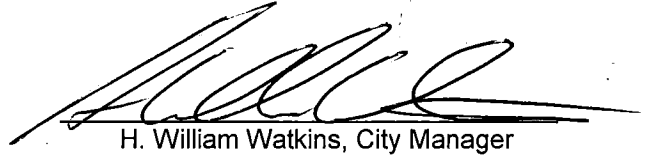
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CERTIFICATION

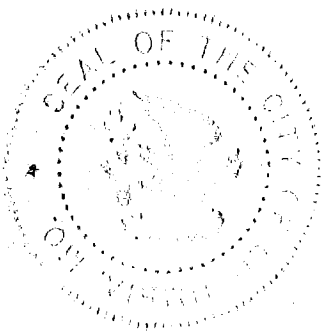
The undersigned hereby certify that the attached document is a true copy of the annual budget of the City of Columbia, Missouri for the Fiscal Year beginning on October 1, 2009 and ending on September 30, 2010, as finally adopted by the City Council on September 21, 2009.

IN WITNESS WHEREOF, I have executed this certification on this 5th day of October, 2009.



H. William Watkins, City Manager

IN WITNESS WHEREOF, I have executed this certification and affixed the corporate seal of the City on this 5th day of October, 2009.



Sheela Amin, City Clerk

FY 2010 Budget Amendments
Monday, September 21, 2009

Council Reserve:	
FY 2010 Council Reserve Amount	\$100,000
FY 2009 Council Reserve Balance <i>(will be encumbered at the end of 2009 and rolled forward)</i>	\$26,000
Total Funding Available	\$126,000
Increase CARE Funding	\$25,000
Increase Social Service Overall funding level	\$25,000
Urban Empowerment Request	\$10,000
Blind Boone High steppers Request	\$10,000
Humane Society Request **	\$20,000
Total Reserve Allocated	\$90,000
Balance Remaining	\$36,000

** Council conditions must be met prior to receiving funding

Staff Administrative Requests:

General Fund:

Police:

Move (2) FTE to Information Technologies Fund	(\$163,696)
IT Support Fees Charged to Police	\$146,409
Missouri Highway Safety HMV Enforcement Grant	
Expenses	\$13,500
Revenues	\$13,500
Missouri Highway Safety DWI Enforcement Grant for Overtime	
Expenses	\$33,500
Revenues	\$33,500
Add (2) 1.00 FTE Officers and establish DWI unit	\$260,000
DWI Grant Revenue	\$260,000
Net Change	(\$17,287)

PSJC:

Add (1) .80 FTE Systems Support Analyst to PSJC	\$52,566
Reallocate personnel between PSJC and EM for SEMA eligible activities:	
Reduce ASA III from .80 FTE to .70 FTE	(\$4,606)
Increase PSJC Manager from .50 FTE to .90 FTE	\$28,501
Increase PSJC Supervisor from .95 FTE to 1.00 FTE	\$2,931
Move temporary help funds to Emergency Management	(\$17,353)
Reduce IT Support Fees - no longer have a position in IT dedicated to PSJC	(\$48,419)
Net Change	\$13,620

Emergency Management:

Add (1) .20 FTE Systems Support Analyst	\$13,140
Reallocate personnel between PSJC and EM for SEMA eligible activities:	
Increase ASA III from .20 to .30 FTE	\$4,606
Reduce PSJC Manager from .50 FTE to .10 FTE	(\$28,501)
Reduce PSJC Supervisor from .05 FTE to 0.00 FTE	(\$2,931)
Move temporary help funds to Emergency Management	\$17,353
Net Change	\$3,667

FY 2010 Budget Amendments
Monday, September 21, 2009

Staff Administrative Requests continued:

Health and Human Services:

H1N1 Grant Funding Revenues	\$187,192
H1N1 Expenses	\$187,192

H1N1 Phase 3 Vaccine Grant	
Revenues	\$292,036
Expenses	\$292,036

Homeless Prevention and Rapid Re-Housing Program Stimulus Grant	
Revenues	\$202,179
Expenses	\$202,179

Environmental Health - FDA Grant for training	\$2,500
Increase Training expenses	\$2,500

Net Change	\$0
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Parks and Recreation:

Boone County Family Resources funding to expand CARE program to include youth with disabilities during the school year. Possibly 10-12 youth and some admin. help.

Revenues	\$40,407
Expenses	\$40,407

Out Of Sch-Care Gallery Grant from Missouri Arts Council	
Revenues	\$7,583
Expenses	\$7,583

Net Change	\$0
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Streets & Sidewalks:

Transfer in from Capital Projects Fund for year 1 of Speed Limit Sign Changes	\$62,000
Expenses	\$62,000

Net Change	\$0
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Note: If Council Reserve adds funds to PW general fund operations, the \$62,000 will be reduced by the amount approved.

Total General Fund Impact	\$0
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Other Funds:

CDBG:

Add (1) 1.00 FTE Housing Planner for 2 years	
Grant Revenues	\$86,614
Expenses	\$86,614

Net Change	\$0
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Capital Projects Fund:

Transfer to General Fund for year 1 of Speed Limit Sign Changes	\$62,000
Reduce Annual Traffic Safety project	(\$62,000)
Reduce Streets #10 Highview Avenue: Jewell-Jefferson - CDBG funding (Revenues)	(\$25,000)
Reduce Streets #10 Highview Avenue: Jewell-Jefferson - CDBG funding (Expenses)	(\$25,000)

Net Change	\$0
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FY 2010 Budget Amendments
Monday, September 21, 2009

Staff Administrative Requests continued:

Recreation Services:

Boone County Family Resources funding to expand community-wide adapted recreation program at Paquin and offer additional programs at Paquin.

Revenues	\$16,000
Expenses	\$16,000
Net Change	\$0

Public Transit:

New contract with the University as of August, 2009

Revenues	\$46,693
Expenses	\$46,693
Net Change	\$0

Information Technologies Fund:

Revenues:

Increase Revenue from Police Dept to provide dedicated service	\$146,409
Reduce revenue from PSJC - no longer providing dedicated service	(\$48,419)
Total Revenues	\$97,990

Expenses:

Move (2) FTE from Police Dept to IT Fund	\$163,696
Total Expenses	\$163,696
Net Change	(\$65,706)

Public Communications Fund:

Open World Leadership Program Delegation Grant to Host Delegation from Republic of Georgia

Revenues	\$4,815
Expenses	\$4,815
Net Change	\$0

CIP Changes:

Streets and Sidewalks:

Projects Added:

Streets - Stephen's College Pedestrian Bridge Repair \$500,000 Unfunded FY 2011	done
Streets - Ashland Road at Stadium Intersection Improvements: \$209,000 Unfunded (6-10 years)	done
Streets - Fairview and Chapel Hill Intersection Improvements: \$480,000 Unfunded (6-10 years)	new sidewalk
Streets - Fairview and Ash - Intersection Improvements \$435,000 Unfunded (6-10 Years)	new sidewalk

Projects Changed:

Creasy Springs Road: Bear Creek to Blueridge Road: \$9.6 million Unfunded (move from 10+ to 6-10 yrs)
Highview Avenue: Jewell-Jefferson C00407 - no CDBG funding for 2010. Move design to 2011 and construction to 2012
Sidewalks - Reduce CDBG-Stimulus funding FY 2010 by \$217,139 as dept is requesting appropriation of funding during 2009.

Parks and Recreation:

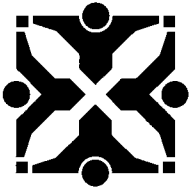
Projects Added:

Rock Hill Park Improvements - Add project for 2010. FY 2011 \$35,000 funded from Annual Park Improvements

Jay Dix Station Neighborhood Park - Add project for 2012; \$130,000 unfunded

CDBG Changes:

see page 537 for Council Adopted CDBG changes



CITY OF COLUMBIA, MISSOURI

OFFICE OF CITY MANAGER

July 30, 2009

Honorable Mayor and City Council
City of Columbia, Missouri

It is an honor to transmit the City Manager's FY 2010 budget proposal for your consideration. As required by our Charter, the budget provides a complete financial plan for the City of Columbia for the period starting October 1, 2009 and ending September 30, 2010. It also officially launches the community decision-making process that allocates public resources for the benefit of citizens.

The City's fiscal position is sound but not comfortable. It's as I reported in my state-of-the-City address in June, and it holds true today. We have been adjusting the City budget in response to economic factors since 2008, as sales tax revenue started to weaken while the costs of doing business, especially fuel costs, were heating up. Early in FY 2009, we revised our three-year budget forecast and took immediate cost-saving actions that got results.

What I am proposing for FY 2010 is only possible because of what we've already done in this fiscal year. Through savings and cutbacks in FY 2009, we slashed a projected \$4 million gap between revenue and spending to \$2 million. In FY 2010, we will take that gap to almost "zero" by reducing personnel and program spending.

This is not a dramatic, showy gesture. That's not my style. The proposed budget is a measured path intended to protect core services over the next three years. We will continue to find savings and efficiencies so that, when economic conditions turn around in earnest, we'll have the ability to respond to pent-up demands.

In June I referred to this approach as "SOS"...seeking opportunities to save...and linked it to the idea of "sustainability." As I see it, for FY 2010 my duty is help sustain this organization and community in three ways:

- Sustain core services by doing business more efficiently, scaling back less critical tasks, reallocating resources to higher-priority work and increasing fees and rates for some services;
- Sustain the City workforce through savings that directly affect employee compensation and by developing internal talent; and
- Sustain the City organization and the community through wise use of our collective resources.

Criticism is bound to follow some of my recommendations, but I believe there is an expectation that City government will exert this kind of fiscal leadership.

FY 2010 Revenues and Spending

Overall, we project total City revenues to be 2.9 percent *lower* in FY 2010 than in FY 2009. We estimate *no growth* in sales tax revenue. Gross receipts taxes should grow by 1.6 percent. We will see significant reductions in grants, particularly the non-motorized pilot program, earned interest and transfers from special revenues to support capital improvement projects

We expect our total overall expenses to be about three percent *lower* than they were in FY 2009. Spending from General Government Funds and Internal Service Funds will drop by 14.6 percent and 1.8 percent, respectively. Enterprise Fund spending, which supports all City utilities and other user-paid services, will increase by three percent, primarily due to purchased power costs.

The General Fund supports public safety, public health, the City Council and Clerk, Municipal Court and other functions traditionally associated with local government. It pays for both operating expenses and the cost of equipment. General Fund operating costs will fall by 3.6 percent. Expenses for major equipment and vehicles will decrease by 13 percent. Changes in sales tax revenue affect these services more than others, and we can't use enterprise or internal service revenues to subsidize these services.

To be clear...reductions in most capital projects like the parking garage, voter-approved parks tax projects or grant-funded projects like "GetAbout," would NOT provide operations funding for police, fire protection or streets.

Expenses in the enterprise funds – the resources that support all of our City utilities – will rise by almost three percent. These increases are largely associated with the higher costs of our electric power purchases, with voter-approved utility construction projects and with major equipment needs in our electric and solid waste utilities.

Internal service expenses – the costs incurred when one City department provides service to another – will fall by 1.8% percent. Most decreases are associated with deferred equipment replacement.

Sustaining Core Services

I believe our current fiscal environment necessitates a revised business plan for City government. As we continually seek opportunities to save resources or use them more effectively, we will plow those savings back into core services. We will sustain them in ways that seek to meet most expectations and, when times improve, allow them to flourish.

The habits we developed in FY 2009 will continue in the coming fiscal year. City department directors are accountable for reducing spending in ways that limit damage to core services and

that, whenever possible, will build up future fund reserves. A fortunate break in fuel prices will help us. Last year, we budgeted \$4.00 per gallon for gasoline; this year, we're budgeting \$3 per gallon. I also will appoint an employee committee to generate and review internal suggestions for cost-savings and to recommend implementing those with the most promise.

We will scale back some services where, in my judgment, there is minimal effect on the public or no possibility of adequately funding them without damaging a more critical core function. Some of these services are provided by "temporary" employees...individuals who work less than full time and who receive no health benefits, sick leave or vacation. They do important work, but I'm recommending reducing this spending line by \$470,000, City-wide.

It will take us longer to fix minor street problems, and we won't sweep streets or mow grassy areas as frequently. The Health Department won't perform sports, work or day care physical exams. The Parks Department will not only scale back mowing, but also plant fewer trees, serve fewer young persons through the CARE program and reduce its financial sponsorship of some local events.

Let me note, here, that I'm recommending the smallest growth in personnel services expenditures and net growth in new employees since at least FY 1999. I propose a one percent increase in personnel costs and only a net 2.5 new employees, City-wide. Traditionally, the City Manager has recommended that the City workforce grow at the same rate as Columbia's population...normally about two percent.

These and other actions will allow us to reallocate resources to some higher-priority challenges. Here are a few examples.

- To set up a geographic policing system and put more officers on the street, the Police Department will hire two new officers, primarily for traffic enforcement, and "re-purpose" other existing positions for new assignments. The department is eliminating the Community Services Unit, reducing capital costs, and eliminating some vehicles. New traffic officers will be funded with revenue from traffic fines.
- To staff new Fire Station No. 9, the Fire Department will temporarily move some employees from existing assignments and reduce spending for materials, supplies, travel and training. When revenues improve, the department can recruit new firefighters.
- To increase our capacity to resolve nuisance and code enforcement complaints, some employees now housed in the Health, Public Works and Public Communications departments will join our Volunteer Services staff in a new Neighborhood Services office. They will be assisted by an assigned Police officer and by a half-time City attorney.
- A half-time City attorney will be assigned to the new Citizens Review Board, created to hear issues associated with Police officer behavior.

As you review the budget, you will find other instances where vacant positions will not be filled in FY 2010 and where positions are reassigned. I want to thank City department directors for putting aside any departmental agendas and collaborating to form a more effective organization.

As in the past, it will not be necessary to raise any City taxes in FY 2010, but I propose more than \$798,000 in fee and user charge increases to better meet cost recovery goals. These are listed individually in the Budget-in-Brief and are spread across fees for health, planning, recreation and construction services. Let me provide a few examples.

- Health Department fee increases should generate about \$45,000 to support community health services, food inspections and swimming pool permits. Starting in FY 2010, food inspection fees will apply to schools and licensed child care centers, and not-for-profit agencies will no longer be exempt from inspection fees for temporary events.
- Planning Department increases should generate close to \$10,000 to support zoning, platting and other applications. New fees are established for handling minor development plan amendments and annexations.
- Increases to support Parks and Recreation services are expected to raise more than \$171,000. This includes fees for golf; swimming; the Activities and Recreation Center; athletic fields; activity fees; camps; facility rentals; and adaptive recreation and “50+” programs.
- We expect to raise more than \$572,000 from fees associated with sewer connections, the third and final voter-approved development charge increase and a new fee for water back-flow prevention.

City utility customers can expect residential rate increases for water, sewer and electric services. The average monthly increase for a residential customer is projected at \$8.70 and is right at the average monthly increase we’ve set over the last three fiscal years. Columbia’s rates remain competitive with those of publicly owned and member- and investor-owned providers in other parts of Missouri.

These rates and fees are dedicated solely to the purposes for which they were established. The revenue that’s generated pays for the cost of providing service and for capital improvements authorized by voters through ballot issues. In FY 2010 we will continue to build utility, road and other infrastructure as scheduled in the City’s capital improvement plan. The City Council will take testimony on capital improvements at a public hearing during its regular meeting on August 3, 2009.

Sustaining the City Workforce

Since becoming City Manager, one of my highest priorities has been to attract, equip and retain a City workforce that is at the top of its class. I am grateful that the City Council has supported the

best pay, benefit and training packages possible, within available resources. We have reached the point, however, where fiscal conditions demand tougher decisions on employee issues.

In FY 2009 we were able to provide a \$0.25/hour, across-the-board pay raise and small pay increases associated with meeting or exceeding job performance expectations. I regret that there are no across-the-board or performance raises budgeted in FY 2010. This applies to all City operations in all fund groups. I recognize that in the short run, this is contrary to my goals for our workforce.

At about two-thirds of budgeted spending, personnel services are disproportionately borne in the General Fund. This compares to about 23 percent of operating costs in Enterprise Funds and 20 percent of operating costs in Internal Service Funds. To reach my \$1 million savings target from personnel services, I propose to spread the pain widely. We simply cannot afford to achieve our desired employee compensation goals without severe, unacceptable reductions in traditional local government services.

I want to thank City employees who took the time to consider the effects of 23 options suggested to them a few weeks ago. All the options were discussed at two open sessions, one for employee labor group representatives and one for all employees who wanted to attend. I posted a video of the meeting, along with some fact sheets on the City intranet site and invited employees to contact me with their thoughts and suggestions.

One thing came through loud and clear: “Don’t reduce our base pay.” In the coming year, my workforce goals are to minimize layoffs, preserve base pay, keep insurance affordable, adjust policies that we can’t afford and reduce benefits that aren’t critical to employee well-being.

The FY 2010 budget *preserves*:

- Current base pay and expected work hours;
- Voluntary employee health screenings every two years;
- Full pay for an active employee’s health insurance premium and a continued subsidy for dependent and retiree premiums, with a seven percent increase in the cost of premiums;
- Full funding for pensions;
- Continued service awards that recognize tenure, innovation and cost-saving ideas; and
- Job classification reviews, salary surveys and approved reorganizations affecting 133 employees. This is the end of a four-year review of all positions and salaries.

New in FY 2010 are offers of vision and long-term care coverage, available to employees on a voluntary basis, at their cost. This benefit was recommended by our internal Employee Benefit Committee. I also propose adding \$50,000 to start a three-year talent strategy that targets up-and-coming supervisors and prepares them for more responsibility. An employee working group will screen internal applicants who volunteer to participate, identify future skills needed in our organization and, when appropriate, teach what they know. This is my workforce capital improvement plan.

The FY 2010 budget *changes* several long-standing policies because we can't afford them and because, at this time, they are lower-priority than preserving base pay and benefits. We expect to save \$973,000 in the General Fund through these actions:

- Consistent with federal law, pay overtime (at time-and-a-half) based on hours worked and not on hours paid;
- For an employee with more than 1,040 of unused sick leave, buy it back at 50 percent, rather than 75 percent, of the employee's hourly pay rate;
- Eliminate the City's contribution to the Post-Employment Health Plan (PEHP) and look into better ways to help employees cover health care costs when they retire; and
- Eliminate employee safety awards, which are token annual payments to those who avoid preventable injuries and vehicle accidents.

I am continuing to meet with the City's labor groups about how to most fairly implement these savings, with specifics not yet finally determined.

A Sustainable City Organization and Community

What I hope to convey through this message is my belief that "sustainability" applies to far-reaching stewardship of all our resources. Beyond prudent use of public revenue is concern about how we use energy...how we build in a way that does not deplete the natural environment...how we dispose of waste or avoid creating it...and how we exert leadership.

The FY 2010 budget includes a new Office of Sustainability and sustainability manager. This operation will be partially funded over three years with Energy Stimulus Block Grant Funds from the U.S. Department of Energy. The sustainability manager will implement business-style plans to reach energy reduction goals and achieve other cost savings for the City organization. The Office will coordinate our sustainability efforts and develop a community-wide action plan.

I usually conclude by noting our long-standing budget principles. We conservatively estimate costs and revenues and budget no projects, including capital projects, without assured funding. We adhere to the City Council's directive to preserve at least a 16 percent fund balance, and this year's 21 percent fund balance lays a firmer foundation for next fiscal year. Our workforce will not grow at a faster rate than the community-at-large.

This year we've added a new principle: the budget should reflect actions that implement the community vision. I am pleased to say that the FY 2010 budget includes existing or new activities to address items mentioned in five of the seven goal groups in the vision implementation plan. Many of these actions relate to building a safe, healthy and livable community. Specifically budgeted items include the new Sustainability and Neighborhood Services offices. This is gratifying progress built on three years of work by Columbia citizens.

Our sound financial planning and monitoring systems give us adequate time, during this continuing economic transition, to avoid extreme adjustments. Again this year, we've changed our spending patterns to match available resources.

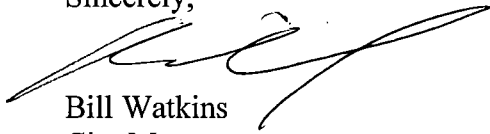
And people have noticed our financial stewardship. Earlier this week, Standard & Poor's, one of the national rating agencies, announced an improvement in our bond rating, saving us thousands of dollars in interest expense.

I thank you for your support and for the opportunity to serve as your City Manager with an outstanding, hard-working cadre of 1,200 public service professionals. Let me recognize, in particular, City Finance Director Lori Fleming, Budget Officer Laura Peveler and the rest of the Finance Department for again guiding this year's budget process. My thanks also go to City department directors and other staff members who contributed ideas and time in preparing this document.

And thanks to our employees. Without their willingness to help, many more layoffs and program reductions would have been necessary.

More details are included in the "Budget in Brief" found in the budget document. You may view the complete budget on our website at www.GoColumbiaMo.com; at City Hall; at the Daniel Boone Regional Library; and at the libraries at the University of Missouri, Stephens College and Columbia College. I look forward to discussing this proposal with the citizens of Columbia in the weeks ahead.

Sincerely,

A handwritten signature in black ink, appearing to read "Bill Watkins", with a long, sweeping horizontal line extending to the right.

Bill Watkins
City Manager

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BUDGET IN BRIEF

Overall Expense Highlights

OPERATING EXPENSES

	Budget FY 2009	Adopted FY 2010	Increase/ (Decrease)	Percent Change
General Government Funds	\$75,967,534	\$74,423,544	(\$1,543,990)	(2.0%)
Enterprise Funds	\$150,265,945	\$153,117,922	\$2,851,977	1.9%
Internal Service Funds	\$33,814,675	\$33,237,469	(\$577,206)	(1.7%)
Total Operating Expenses	\$260,048,154	\$260,778,935	\$730,781	0.3%
General Fund Oper. Expenses	\$73,495,345	\$71,845,266	(\$1,650,079)	(2.2%)

- In an effort to smooth out projected budget deficits over the next two to three years, the City made significant changes in both 2009 and 2010 to reduce costs in the following areas: personnel costs were reduced by eliminating positions and not budgeting for vacancies as well as changes in overtime pay rules, reduced fuel costs in all departments, and contractual services in Health and Human Services and Planning departments.
- Enterprise operations budgeted for the same personnel and fuel savings as General Government operations. Over \$2.8 million of the increase in Enterprise operations is due to increased cost of power supply in the Electric Utility.
- Internal Service operations budgeted for the same personnel and fuel saving as in the General Government and Enterprise operations.

CAPITAL ADDITIONS (Items Over \$5,000 - Rolling Stock Replacement, Major Equip, Etc.)

	Budget FY 2009	Adopted FY 2010	Increase/ (Decrease)	Percent Change
General Government Funds	\$1,597,743	\$1,476,816	(\$120,927)	(7.6%)
Enterprise Funds	\$2,226,370	\$3,032,116	\$805,746	36.2%
Internal Service Funds	\$552,887	\$297,439	(\$255,448)	(46.2%)
Total Capital Additions	\$4,377,000	\$4,806,371	\$684,819	15.6%
General Fund	\$1,597,743	\$1,476,816	(\$120,927)	(7.6%)

- Staff has worked to reduce the number of vehicles in the fleet. Significant savings have been accomplished in the Police Department by instituting a policy of sharing certain vehicles. Due to budget constraints, the City will not be able to adhere to its replacement schedule for vehicles and other equipment in 2010.
- The largest increases in equipment purchases are in the Solid Waste and Electric Utilities. The age and maintenance cost of the Solid Waste fleet made this level of funding necessary. The Electric Utility is proposing to purchase a line truck and several other large pieces of equipment.
- Decreases in equipment purchases are budgeted in Fleet, Public Communication for the City's Cable Channel, and Information Technologies funds.

CAPITAL PROJECTS

	Budget FY 2009	Adopted FY 2010	Increase/ (Decrease)	Percent Change
General Government Funds	\$21,344,475	\$9,631,740	(\$11,712,735)	(54.9%)
Enterprise Funds	\$58,691,216	\$57,634,584	(\$1,056,632)	(1.8%)
Total Capital Projects	\$80,035,691	\$67,266,324	(\$12,769,367)	(16.0%)

- Reflects a large decrease in Street & Sidewalk use of non motorized grant funds and fire equipment projects.
- A significant decrease in Railroad projects due to the one time programming of stimulus funds for the overpass at Highway 63 was offset by increases in Sewer for the Wastewater Treatment Plant expansion.

TOTAL BUDGETED EXPENSES

	Budget FY 2009	Adopted FY 2010	Increase/ (Decrease)	Percent Change
General Government Funds	\$132,703,327	\$114,319,805	(\$18,383,522)	(13.9%)
Enterprise Funds	\$248,267,456	\$255,719,867	\$7,452,411	3.0%
Internal Service Funds	\$34,937,461	\$34,475,398	(\$462,063)	(1.3%)
Total Expenses	\$415,908,244	\$404,515,070	(\$11,393,174)	(2.7%)
General Fund Total Expenses	\$78,003,877	\$76,232,748	(\$1,771,129)	(2.3%)

- Decreases in General Government was necessary to meet the City's goal of leveling off the projected deficits for the next two to three years.
- The same cost saving strategies have been applied to Enterprise activities, however increases in equipment purchases and the Capital Plan have resulted in an overall increase.
- The same cost saving strategies used by the General Government departments have been applied to Internal Service activities.

Personnel Package

The overall increase in personnel services is 1.8%.

- No across-the-board increase or performance pay increases have been budgeted.
- Position reviews of 125 classifications were completed on grades 17 to 28 (289 employees) and adjustments made accordingly to 20 classifications (20 employees). This completes our internal review of all classifications.
- Salary survey was conducted for 142 classifications and resulted in 53 classifications (103 employees) recommended for pay grade upgrades, but not necessarily resulting in pay raises.
- Twelve other department reclassification/reorganization requests were reviewed and 4 were approved (impacting 10 employees).
- Continued funding for employee health screenings on a two year rotation.
- Full funding of pension requirements.
- The City will continue to pay the full cost of employee health insurance premiums and will continue subsidizing dependent coverage premiums.
- Health insurance premiums for active employee dependent coverage and retirees increases are 7%.
- Pay overtime based on hours worked, consistent with federal law.
- Reduce Sick Leave Buyback benefit from 75% to 50% for hours sold above 1,040 hours of accumulated sick leave.
- Eliminate City's contribution to the Post-Employment Health Plan.
- Eliminate Safety Award.
- Vision and Long-term care will be offered to employees as voluntary benefits.
- Health insurance premium rates for pre-65 retirees will increase 7%. Subsidies remain at a fixed rate as set by Council Resolution. The budget includes fully funding the required contribution for the post-employment liability.

6.50 FTE New Positions Added

Public Safety (Net 4 positions)	Public Works (Net 2.50 Positions)
(1) Reduction of Community Service Aide	(1) Engineering Aide II - Survey
(2) Police Lieutenants	(1) Reduction of Equipment Operator III - Streets
(2) Reduction of (2) Police Officers	(3) Reduction of Building Inspectors - Protective Insp.
(2) Police Officers - Traffic Unit	(1) WWTP Operator I - Sewer
(2) Police Officers - DWI Unit	(1) Utility Maint. Mech III - Sewer
(1) Systems Support Analyst - PSJC & Emerg. Mgmt.	(0.50) Engineer II - Sewer
Neighborhood Services (Net 0.50 Positions)	(1) Equipment Operator II (6 months) - Sewer
(.50) Assistant City Counselor III (9 Mths) - Neighborhood Services	(1) Public Works Supv I (6 months) - Sewer
	(1) Bioreactor Specialist - Solid Waste
Recreation Services (Net (2.00) Positions)	Administrative and Other (Net 2.50 positions)
(1) Reduction of Rec. Specialist	(1) Administrative Support Asst II (9 months) - City Clerk
(1) Reduction of Rec. Supervisor	(1) Reduction of Administrative Support Asst I - Finance Admin
	(1) Compliance Officer - Purchasing
Railroad (Net (1.0) positions)	(.50) Asst City Counselor III (9 months) - Law
(1) Reduction of Railroad Administrator	(1) Reduction Ombudsmen - City Manager
	(1) Sustainability Manager - Office of Sustainability
	(1) Housing Planner - CDBG

In the Fire Department, there are 4 positions which are authorized but not funded for FY 2010.

Overall Revenue Highlights

TOTAL BUDGETED REVENUES				
	Estimated FY 2009	Adopted FY 2010	Increase/ (Decrease)	Percent Change
General Government Funds	\$132,897,205	\$117,058,976	(\$15,838,229)	(11.9%)
Enterprise Funds	\$183,190,899	\$188,245,309	\$5,054,410	2.8%
Internal Service Funds	\$30,354,878	\$32,260,693	\$1,905,815	6.3%
Total Revenues	\$346,442,982	\$337,564,978	(\$8,878,004)	(2.6%)
General Fund	\$77,784,171	\$76,232,748	(\$1,551,423)	(2.0%)

- The City is projecting significant decreases in General Government for both operating and capital grant revenues. Transfers are also reduced due to less Special Revenues being utilized in the Capital Improvement Plan.
- General Fund grant revenues are projected to be down substantially due to Non Motorized Grant activity. In addition, no growth is projected for sales tax in 2010.
- The revenues generated by rate increases in Electric, Water and Sewer utilities have been partially offset by reduced federal funding in Transit and reduced development fees in Storm Water.
- Fees to City departments for health and other insurance were increased 7% and 12% respectively to offset increasing costs to provide coverage.

MAJOR REVENUE SOURCES				
	Estimated FY 2009	Adopted FY 2010	Increase/ (Decrease)	Percent Change
Sales Taxes	\$37,316,175	\$37,316,175	\$0	0.0%
Transfers	\$35,390,026	\$24,133,702	(\$11,256,324)	(31.8%)
Grants & Capital Contributions	\$17,289,860	\$11,999,457	(\$5,290,403)	(30.6%)

- The single most significant source of funding for General Government operating and capital activities is sales tax revenue. After a projected decrease of 3.5% in 2009, no growth is anticipated for 2010.
- Transfers are down significantly for 2010. Operating subsidies of sales taxes for parks, transit and airport remained at 2009 levels due to flat sales tax projections. Transfers of Special Revenues for the Capital Improvement Plan such as capital improvement sales tax funds, public improvement funds, and special road district tax funds are down in 2010.
- The City is projecting significant decreases in the General Government for both operating and capital grant revenues. The City is also projecting slightly lower levels of federal funding for transportation in 2010.

Tax Rate Changes

There are no proposed City tax increases for FY 2010.

- Property Tax Rates (No increase over the current \$0.41 per \$100 assessed valuation)
- Sales Tax Rates (No City increase proposed) Current Total Sales Tax Rate = 7.55% in all areas of the City except those located in TDDs where the rate is higher. The City's portion is as follows:
 - * 1.000% - General Sales Taxes - funds basic government services
 - * 0.250% - Capital Sales Tax - restricted for capital related uses only - expires December 31, 2015
 - * 0.500% - Transportation Sales Tax - restricted for transportation use only
 - * 0.125% - Parks Sales Tax - restricted for park purposes (Permanent)
 - * 0.125% - Parks Sales Tax - restricted for park purposes - expires March 31, 2011
- **As of October 1, 2009, the Current Total Sales Tax Rate will change to 7.350% in all areas of the City except those located in TDDs where the rate is higher. This is due to expiration of a temporary County sales tax of 0.20%.**
- Gross Receipts Tax Rates (No increase over the 7% current rate). The state legislature has now ruled that gross receipts must be paid on wireless services.

Utility Rate Changes - Average Monthly Customer Impact

	Average Monthly Customer Impact
• Refuse Rate (No residential rate increase)	
• Sewer (15% Rate Increase) - 13% approved by voters in April 2008 and 2% to cover operating expenses	\$2.11
• Water (8% Rate Increase) - 3.5% approved by voters Nov 2003, 1.5% approved by voters in Nov 2008, and 3% to cover increased operating expenses	\$1.73
• Electric (5% Rate Increase) - 1% approved by voters in August 2006 and 4% to cover the increased cost of purchased power	\$4.86
	\$8.70

Monthly Utility Rate Comparisons with Proposed Rate Increases

Water Residential Rate Comparison <i>Based on average usage of 7 ccf</i>	
Consolidated # 1 (Boone County)	\$36.68
Jefferson City, MO	\$32.23
St. Joseph, MO	\$30.63
Water Dist. # 9 (Boone County)	\$27.02
St. Louis Co., MO	\$22.98
Columbia, MO (FY 10)	\$22.76
Sedalia, MO	\$19.12
Independence, MO	\$17.59
City of Fulton, MO	\$16.74

Electric Residential Rate Comparison Residential Charges for 822 kWh		
Utility name	Summer	Non-Summer
Kansas City Power & Light	\$94.96	\$77.87
Boone Electric	\$88.99	\$88.99
Columbia W&L (FY 10)*	\$85.61	\$84.26
Independence MO	\$85.11	\$78.89
Empire Utilities MO	\$83.34	\$77.04
Ameren UE	\$78.19	\$56.12
Springfield IL	\$73.45	\$61.53
Springfield MO	\$63.87	\$60.58

* Columbia rates do not include a summer discount for load management.

Sewer Residential Rate Comparison <i>Based on average usage of 7 ccf</i>	
Boone County Regional Swr Dist.	\$36.13
Des Moines, IA	\$26.39
Kansas City, MO	\$24.56
St. Louis, MO	\$24.34
Independence, MO	\$22.90
Fulton, MO	\$21.66
Jefferson City, MO	\$18.91
Norman, OK	\$17.28
Columbia, MO (FY 10)	\$16.16
Springfield, MO	\$15.95
Cedar Rapids, IA	\$15.35
Sedalia, MO	\$12.67

Refuse Residential Rate Comparison	
Denton, TX *	\$15.50 - \$18.75
Veolia (Superior/Onyx) Columbia, MO +	\$16.25
Allied Waste (Mid State) Jeff City, MO +	\$14.88
Columbia, MO (FY 10)	\$14.42
College Station, TX ++	\$14.40
Waco, TX **	\$14.20
Lubbock, TX +	\$13.53
Fulton, MO ^	\$12.00

* Price varies depending on type of container and recycle option. Recycling charge of \$4/month per container

+ No recycling or yard waste options available.

** Includes 3 containers for trash, yard waste, and recycling.

++ \$14.40 base fee, \$10.10 for additional cart for recycling and yard waste.

^ \$12 base fee for one can, \$12 for each additional can. Services include weekly pick-up of recycling and yard waste.

Fees and User Charge Changes

For the past few years, per Council directive, staff has started the process of establishing, reviewing, and updating cost recovery goals for various operations. These fee increases proposed have been developed by reviewing the cost of providing service and cost recovery goals. The development fee increase was outlined in the 2005 ballot to fund the City's transportation plan.

For more detailed information about these fee and user charge changes, please refer to the last pages of this Budget in Brief.

- **Health Department**

- * Increase Administrative fees for vaccines and drawing fees for lab work
- * Creation of STD Exam Fee
- * Increase Food Inspection Fees and Temporary Food Inspection Fees
- * Increase Swimming Pool Operating Permit Fees

- **Planning Department**

- * Increase zoning and plat fees
- * Creation of annexation fee

- **Recreation Services:**

- * Increase in Shelter Reservation Fees
- * Increase in Sports Programs/Activities
- * Increase Athletic Field Rental Fees
- * Increase Camp Fees
- * Increase Aquatic Fees
- * Increase Golf Fees
- * Increase 50+ Program Fees
- * Increase Adaptive Recreation Fees
- * Increase ARC Fees

- **Water Fund:**

- * Creation of Backflow Prevention Administration Fee of \$0.77/month

- **Sewer:**

- * Increase Sewer connection fees

- **Streets:**

- * Increase Development Charges from \$0.25/sq ft to \$0.50/sq ft per voter approval in 2005

Department Budget Highlights

PUBLIC SAFETY DEPARTMENTS					
	Budget FY 2009	Adopted FY 2010	Increase/ (Decrease)	Percent Change	5 Year Avg. Inc.
Police	\$19,166,023	\$19,632,643	\$466,620	2.4%	5.0%
Fire	\$14,234,456	\$14,255,658	\$21,202	0.1%	5.5%
Municipal Court	\$722,156	\$733,782	\$11,626	1.6%	3.9%
Emer. Mgmt & Communications	\$2,775,938	\$2,733,167	(\$42,771)	(1.5%)	1.8%
Total Public Safety	\$36,898,573	\$37,355,250	\$456,677	1.2%	4.9%

Police Department

- Includes a reorganization which eliminates (1) Community Service Aide and (2) Police Officers and adds (2) Lieutenants.
- Adds (2) traffic police officers and (2) police officers to staff a DWI unit.
- Due to budget constraints, capital outlay is down \$44,939. In an effort to lower annual capital outlay needs, the department is beginning the process of eliminating take home cars for detectives. There will be no replacement of detective cars for FY 2010.
- The department is also eliminating (2) community service aide vehicles as officers will be reassigned to work as booking officers to provide better supervision of detainees and allow arresting officers to return to the street more quickly.
- The department will be purchasing (2) hybrid vehicles for the remaining (2) community service aide officers.
- Community Service Aides will no longer work accidents where there is no injury and minimal property damage.
- Due to budget constraints, the over hire of six positions to cover vacancies caused by military leave will not be funded.

Fire Department

- Due to budget constraints there are (4) fire fighter positions that are authorized but unfunded.
- Operating expenses have been included for the opening of Fire Station 9 during FY 2010.
- Staffing for Fire Station 9 will be accomplished temporarily by moving Ladder 2 from Worley Street Station to reserve and shifting personnel to new Engine 9.
- Includes paramedic pay benefit for those fire fighters who qualify.
- Includes significant reductions in materials and supplies, travel and training, and miscellaneous contractual due to budget constraints.

Municipal Court

- No significant changes.

Emergency Management and Communications

- (1) Systems Support Analyst position has been added which will be split between PSJC and Emergency Management. This position will be the project manager for new system applications, implementation and installation of emerging equipment and technology. In addition, they will be assisting and providing service to the user agencies with projects and requests in the CAD system.

HEALTH AND ENVIRONMENT					
	Budget FY 2009	Adopted FY 2010	Increase/ (Decrease)	Percent Change	5 Year Avg. Inc.
Public Health & Human Services	\$7,636,144	\$8,024,864	\$388,720	5.1%	5.5%
Planning	\$1,663,699	\$1,549,677	(\$114,022)	(6.9%)	9.2%
Economic Development	\$381,737	\$419,379	\$37,642	9.9%	5.0%
Cultural Affairs	\$424,186	\$372,595	(\$51,591)	(12.2%)	1.1%
Neighborhood Services	\$272,169	\$732,067	\$459,898	169.0%	
Total Health and Environment	\$10,377,935	\$11,098,582	\$720,647	6.9%	7.1%

Public Health and Human Services

- Increases due to two H1N1 flu grants and a Homeless Prevention & Rapid Re-housing Stimulus Grant.
- Movement of (1) Sr. Environmental Health Specialist into the newly created Neighborhood Services Department in an effort to focus on neighborhood issues and the enforcement of rental house codes.
- Reduction in Environmental Health temporary help due to budget cuts which will result in a delay in the hiring of seasonal staff for vector control and weed ordinance violations.
- Food inspection and community health fees have been increased after reviewing cost of providing the services and cost recovery goals.

Planning Department

- Reduction due to funds budgeted in FY 2009 for the Comprehensive Master Plan Update.
- Reflects movement of Planning and Zoning meeting packets from paper to electronic form.
- (1) Housing Planner was added to CDBG to administer the Neighborhood Stabilization Program, set up a housing trust fund, administer the Homeownership Assistance Program, and NRT demolition program. This will be a two year grant funded position.

Economic Development

- Increase due to the hiring of the Director.

Cultural Affairs

- Decrease due to the Columbia Festival of the Arts being discontinued.
- Other decreases reflect efforts to tighten the budget due to budget constraints.

Neighborhood Services

- Newly created office for FY 2010.
- The Office of Volunteer Services became one of the divisions and the other division is Neighborhood Programs.
- The purpose of this new office is to focus on neighborhood issues and the enforcement of rental house codes.
- Staff have been assembled from Volunteer Services, Public Communications, Public Works and Health and Human Services. There will also be a full-time police officer dedicated to assisting this office and one (0.5) Assistant City Counselor III position was added to the budget.

PARKS & RECREATION DEPARTMENT					
	Budget FY 2009	Adopted FY 2010	Increase/ (Decrease)	Percent Change	5 Year Avg. Inc.
Parks & Recreation	\$4,916,978	\$4,966,693	\$49,715	1.0%	4.8%
Recreation Services Fund	\$7,776,401	\$7,410,263	(\$366,138)	(4.7%)	1.8%
Total Excluding CIP Projects	\$12,693,379	\$12,376,956	(\$316,423)	(2.5%)	2.9%

Parks and Recreation General Fund Operations

- Includes a reduction of one unit in CARE (15 youth/1 coach) back to FY 2008 level of 185 youth.
- Includes a reduction in the number of new trees planted from 240 to 165.
- Eliminates one temp help staff in Horticulture's mowing program.
- Reduction in sponsorships by \$1,500 for Senior Show-Me State Games, Boone County Historical Society Buildings, and First Night.

Recreation Services Fund

- Elimination of (1) vacant Recreation Supervisor in the Senior and Life Enrichment program.
- Elimination of (1) Recreation Specialist in the Golf program.
- Includes a reduction of \$100,000 in temporary help in various areas.
- Includes a reduction of 7% in materials and supplies and a 10% reduction in miscellaneous contractual services.
- A significant number of fees have been increased after review of the cost of providing programs and cost recovery goals.

PUBLIC WORKS DEPARTMENT:					
	Budget FY 2009	Adopted FY 2010	Increase/ (Decrease)	Percent Change	5 Year Avg. Inc.
Public Works - Gen. Fund Oper.	\$13,491,407	\$10,736,403	(\$2,755,004)	(20.4%)	6.4%
Public Transportation Fund	\$5,686,317	\$5,493,258	(\$193,059)	(3.4%)	7.3%
Airport Fund	\$2,519,155	\$2,591,391	\$72,236	2.9%	6.0%
Sanitary Sewer Utility Fund	\$12,983,041	\$13,889,952	\$906,911	7.0%	6.2%
Parking Utility Fund	\$1,522,737	\$2,084,373	\$561,636	36.9%	4.3%
Solid Waste Utility Fund	\$16,230,565	\$16,172,220	(\$58,345)	(0.4%)	4.7%
Storm Water Utility Fund	\$1,904,292	\$1,472,806	(\$431,486)	(22.7%)	0.3%
Custodial / Maintenance Fund	\$1,347,202	\$1,439,585	\$92,383	6.9%	6.4%
Fleet Operations Fund	\$8,368,982	\$7,058,179	(\$1,310,803)	(15.7%)	12.0%
Total Public Works Dept. Excluding CIP Projects	\$64,053,698	\$60,938,167	(\$3,115,531)	(4.9%)	5.9%

Public Works - General Fund Operations

- Eliminates (1) vacant Equipment Operator III in Streets.
- Eliminates (3) vacant Building Inspector positions in Protective Inspection.
- (2.50) Building Inspectors and (1) Administrative Support Assistant positions were moved to the newly created Neighborhood Services Department in an effort to focus on neighborhood issues and the enforcement of rental house codes.
- Adds (1) Engineering Aide II to provide permanent staff for a second survey crew which is offset by a reduction in a temporary position.
- Reduction of \$100,000 in temporary help in Streets due to budget constraints.
- Non-motorized grant funding is down \$2.3 million.

Public Transportation

- Decrease reflects lower fuel costs budgeted for FY 2010.

Airport

- No significant changes.

Sanitary Sewer

- Includes 15% rate increase - necessary to support ballot issue passed by voters in April 2008 and increased operating costs.
- Adds (1) WWTP Operator I and (1) Utility Maintenance Mechanic to begin staffing for the Waste Water Treatment Plant expansion.
- Adds (0.50) Engineer II which is converted from temporary to permanent.
- Adds (1) Equipment Operator II and (1) Public Works Supervisor I to assist in television inspection of new underground capital construction infrastructure (sanitary and storm sewers).

Parking Utility

- No significant changes.

Solid Waste Utility

- Adds (1) Bioreactor Specialist position to monitor compliance issues with DNR.
- Operating expenses down due to lower cost of fuel being budgeted for FY 2010.
- Capital Additions have increased \$427,000 as the 4th of a five year aggressive schedule to replace 20 year old vehicles.

Storm Water Utility

- Budget constraints have resulted in the movement of 5.15 FTE positions from Storm Water to Engineering and Sewer departments.

Custodial and Building Maintenance

- Includes lease payment for newly renovated office space.

Fleet Operations

- The lower cost of fuel budgeted for FY 2010 is the primary reason for the decrease in this budget.

WATER AND ELECTRIC DEPARTMENT					
Water & Electric Department	Budget FY 2009	Adopted FY 2010	Increase/ (Decrease)	Percent Change	5 Year Avg. Inc.
Water Utility Fund	\$18,189,080	\$19,676,556	\$1,487,476	8.2%	7.2%
Electric Utility Fund	\$121,634,175	\$128,309,080	\$6,674,905	5.5%	10.0%
TI. Water & Electric Dept. Excluding CIP Projects	\$139,823,255	\$147,985,636	\$8,162,381	5.8%	9.6%
Railroad Fund Excluding CIP Projects	\$1,130,477	\$985,384	(\$145,093)	(12.8%)	3.2%

Water Utility

- Includes an 8% water rate increase. Of that amount, 3.5% is to address debt service requirements of the bond issue passed by voters in November 2003. An additional 1.5% is to address debt service requirements of the water bond issue passed by voters in November 2008. The remaining 3% is to address the increased cost of materials and services used by the utility.

Electric Utility

- A 5% revenue increase is included. Of that amount, 1% is to address debt service requirements of the electric bond issue passed by voters in August 2006. The remaining 4% is to cover part of the increased cost of purchased power.
- Capital Additions have increased \$272,000 to include the replacement of a line truck and several other large dollar items.

Railroad

- (1) vacant Railroad Administrator position has been deleted due to budget constraints.

ADMINISTRATIVE DEPARTMENTS					
	Budget FY 2009	Adopted FY 2010	Increase/ (Decrease)	Percent Change	5 Year Avg. Inc.
City Council	\$260,784	\$287,532	\$26,748	10.3%	7.1%
City Clerk	\$272,208	\$333,846	\$61,638	22.6%	6.9%
City Manager	\$1,137,687	\$1,061,104	(\$76,583)	(6.7%)	6.7%
Finance	\$3,479,337	\$3,522,464	\$43,127	1.2%	4.3%
Human Resources	\$983,957	\$1,030,559	\$46,602	4.7%	7.8%
Law	\$983,466	\$1,034,332	\$50,866	5.2%	4.8%
Total Administrative	\$7,117,439	\$7,269,837	\$152,398	2.1%	5.3%
General City (Nondepartmental)	\$5,732,331	\$5,377,855	(\$354,476)	(6.2%)	0.2%

City Council

- Includes funds to purchase and maintain three computers and a printer for City Council offices in the newly renovated office space.

City Clerk

- Adds (1) Administrative Support Assistant II to handle general citizen inquiries.

City Manager

- (1) vacant Ombudsmen position was deleted due to budget constraints.

Finance

- Adds (1) Compliance Officer to ensure proper compliance with federal grant requirements.

Human Resources

- Includes \$50,000 to develop a City workforce development plan.

Law Department

- Adds (0.50) Assistant City Counselor III position for nine months to staff a Police Review Board.

City General (Non-Departmental)

- Subsidy to Recreation Services has been reduced \$149,000.
- Transfer to Parking Fund of \$75,000 has been eliminated.
- Adds a Transfer to the Sustainability Fund of \$65,000.
- Includes \$10,000 in Council Reserve and \$100,000 in Contingency

OTHER DEPARTMENTS					
	Budget FY 2009	Adopted FY 2010	Increase/ (Decrease)	Percent Change	5 Year Avg. Inc.
Convention & Tourism Fund	\$1,905,408	\$1,758,254	(\$147,154)	(7.7%)	4.2%
Office of Sustainability	\$0	\$128,368	\$128,368		
Employee Benefit Fund	\$12,260,349	\$12,369,733	\$109,384	0.9%	4.0%
Self Insurance Reserve Fund	\$4,191,178	\$4,397,340	\$206,162	4.9%	11.9%
Information Technologies Fund	\$4,699,745	\$5,128,575	\$428,830	9.1%	5.3%
Public Communications Fund	\$1,880,340	\$1,808,270	(\$72,070)	(3.8%)	14.0%
Utility Customer Services Fund	\$2,189,665	\$2,273,716	\$84,051	3.8%	8.7%
Contributions Fund	\$43,060	\$12,138	(\$30,922)	(71.8%)	(39.0%)
Total Other Funds	\$27,169,745	\$27,876,394	\$706,649	2.6%	5.9%

Convention & Tourism

- No significant changes

Office of Sustainability

- New office for FY 2010
- Partially funded by a Department of Energy Stimulus Block Grant
- Focus of the office will be to implement business style plans to establish targeted energy reduction goals and achieve other cost savings.
- This office will coordinate all sustainability efforts and develop and implement a citywide sustainability action plan.

Employee Benefit Fund

- Health insurance premiums for active employee, dependent coverage, and retirees increases are budgeted at 7%.

Self Insurance Reserve Fund

- Reflects increases in claims and administration costs.
- Includes lease payment for newly renovated office space.

Information Technologies Fund

- Reflects a full year of the Business Analyst position added in FY 2009 to coordinate move document imaging.
- Increases in contractual services to provide an additional internet bandwidth.
- Includes lease payment for newly renovated office space.

Public Communications Fund

- Includes lease payment for newly renovated office space.
- Decreases in capital equipment budgeted and purchased in FY 2009.

Utility Customer Services Fund

- Includes increases in mailing costs and bank fees for accepting credit card payments.

Contributions Fund

- No significant changes. Donations are not budgeted. They are appropriated when they are received.

Capital Project Highlights - Major Projects Scheduled/Funded

Streets and Sidewalks

- Clark Lane - PP to St. Charles Road (2 Lanes) - Construction
- Highview Avenue: Jewell-Jefferson - Design
- Mexico Gravel Road - Vandiver-PP (2 lanes) - Construction
- Rolling Hills Road: New Haven to Route WW - City's portion of County project
- Williams Street with Williams-Broadway Intersection Improvements
- Broadway Study - Garth Ave to West Blvd
- Maguire/Warren to New Haven - Design
- East Side Sidewalk replacements

Parks and Recreation

- American Legion Renovation
- Brown Station Park Improvements
- Hickman Pool Renovation & Repairs
- Indian Hills Park Improvements
- Lange Neighborhood Park Development
- Russell Property Development - Phase I
- Hominy Branch Trail: Stephens-Woodridge Ph I
- Scott's Branch Ph I: Russell Prop-Scott Blvd

Public Safety

- Radio system enhancements for Public Safety Joint Communication Center

Other General Government

- Funding for furnishings for remodeled buildings

Electric

- Annual Commercial Expansion
- Annual distribution transformers and capacitors
- Annual new electric connections
- Annual residential expansion
- Annual Substation feeders
- Annual underground conversion
- Annual street light additions
- 161 Transmission-McBaine Sub to New S Sub
- Bus Loop 70 - Phase 4 Undergrounding
- New South Side 161/13.8 Kv Substation
- Power Plant Repairs
- William Street Undergrounding

Water

- Annual new service connections
- Annual water main replacements
- Bus Loop 70 Phase 2: Jackson-Jefferson Main Rpl
- Bus Loop 70 Phase 6B - 3,400' Main Replacement
- Drill Alluvial Wells #17 and #18
- Route PP Main Upgrade
- Paint WTP Basins

Sewer

- Gans Creek Pump Station
- Hominy Branch Outfall Relief Sewer
- N Grindstone Outfall Extension Phase II
- N Grindstone Outfall Extension Phase III
- Upper Hinkson Creek Outfall Ext Phase I
- WWTP Improvement Project Phase I

Storm Water

- No new projects due to fiscal constraints

Solid Waste

- Methane Gas Extraction Wells
- Landfill Cell #5

Parking

- 10th & Cherry Garage Restoration Repairs

Transit

- Replace (8) Paratransit Vehicles
- Rpl (2) 40' Buses
- Shelters and Benches - Stimulus funded

Airport

- Main terminal roof replacement
- Realign Route H for RW Expansion
- Snow Removal Equipment (SRE) High Speed Broom
- Upgrade Crosswind Runway 13-31 (Design only)

Fees and User Charge Changes Detail

Fee	Current Fee	Proposed Fee	Estimated Revenue to be Generated from the Fee Increase
Health - Community Health:			
Vaccine Administration Fee - State Vaccines (Children) - Per Visit	\$10	\$15	\$10,000
Vaccine Administration Fee - Purchased Vaccines - Per Vaccine	\$10	\$15	\$19,000
PPD (TB Test)	Cost + \$5 Admin Charge	Cost + \$10 Admin Charge	\$11,385
Sports / Work Physicals (Service Eliminated)	\$20	N/A	(\$2,300)
Daycare Physicals (Service Eliminated)	\$10	N/A	(\$200)
STD Clinic Visit - Boone County Resident	\$0	\$10	\$30,000
Pregnancy Test	Cost + \$2 Admin Charge	Cost + \$5 Admin Charge	Unknown
Laboratory Testing	Lab Work Cost + \$5 drawing fee	+ \$15 drawing fee	Unknown
Health - Environmental Health			
Food Inspection Fees (Based on Annual Gross Receipts AGR)			\$21,500
AGR < \$250,000	\$155	\$165	
AGR \$250,000 to \$750,000	\$210	\$225	
AGR > \$750,000	\$395	\$420	
Fees will now apply to all schools and licensed child care centers			
Temporary Food Inspection Fees			\$1,860
1-3 Day Event	\$15	\$30	
4-14 Day Event	\$30	\$60	
No exemptions for non-profits			
Swimming Pool Operating Permit			\$21,900
Seasonal Permit	\$125	\$250	
Annual Permit	\$200	\$400	
Total Health Fee Increases			\$113,145
Planning			
Minor subdivision	\$200 + \$1/lot	\$300+\$5/lot	\$1,080
Preliminary plat	\$200+\$1/lot	\$400+\$5/lot	\$950
Final plat	\$200+\$1/lot	\$200+\$5/lot	\$600
Replat	\$180.00	\$200+\$5/lot	\$150
Subdivision variance	\$120.00	\$250.00	\$130
Street/alley vacation	\$150.00	\$250.00	\$100
Zoning map amendment (rezoning)	\$200.00	\$200 to \$1,000	\$200
Planned District zoning (rezoning)	\$200.00	\$200 to \$1,000	\$1,300
Development plan amendment - minor	no charge	\$100.00	\$300
Development plan amendment - major	\$200.00	\$200.00	\$400
PD development plan	\$200.00	\$200 to \$1,000	\$2,200
Annexation	no charge	\$250.00	\$1,250
Easement vacation	\$120.00	\$250.00	\$1,300
			\$9,960
Where applicable, advertising, mailings, and document recording fees shall be charged separately.			
Total General Fund Fee Increases			\$123,105

Fees and User Charge Changes Detail - continued

Fee	Current Fee	Proposed Fee	Estimated Revenue to be Generated from the Fee Increase
Reservation & Special Park Use Fees			\$4,188
Small Shelter Reservation Fee	\$30.00	\$32.00	
Large Shelter reservation Fee	\$40.00	\$42.00	
Island Shelter Special Use fee	\$25.00	\$30.00	
Special Park Use Fee	\$25.00	\$30.00	
Park Wedding Fee	\$25.00	\$30.00	
Sports Program/Activity Increases			\$39,369
Adult Volleyball - per game	\$29.00	\$34.00	
Adult Kickball - per game	\$21.00	\$26.00	
Adult Softball - per game	\$29.00	\$34.00	
Adult Basketball - per game	\$35.00	\$40.00	
Adult Activity Fee	\$1.35	\$1.60	
Youth Activity Fee	\$1.35	\$1.60	
Active Kids Club - School -Per day	\$3.00	\$4.00	
Active Kids Club - Summer - per week	\$25.00	\$30.00	
Armory Rentals			\$1,950
Armory Gym Rental - business hrs. - per hr	\$16.50	\$25.00	
Armory Gym Rental - after business hrs - per hr	\$33.00	\$40.00	
Athletic Field Rental Increases			\$17,763
Unmarked Baseball/Softball Field w/o lights per hr	\$16.50	\$18.00	
Unmarked Baseball/Softball field with lights per hr	\$22.00	\$24.00	
Marked Baseball/Softball Field per game based on 1.5 hrs per game	\$49.00	\$75.00	
Marked Baseball/Softball Field Full Day	\$160.00	\$170.00	
Rainbow Softball Field Sunday per day	\$160.00	\$145.00	
Soccer Fields 1,2,3,6; Football/Lacrosse Fields 5-6; per game based on 1.5 hrs	\$38.00	\$60.00	
Soccer Fields 1,2,3,6; Football/Lacrosse Fields 5-6; per day	\$160.00	\$136.00	
Soccer Fields 7-19; Football Fields 1-4; per game based on 1.5 hrs per game	\$24.50	\$45.00	
Soccer Fields 7-19; Football Fields 1-4 per day	\$138.00	\$102.00	
Lighted Soccer Fields 4 -5; per game based on 1.5 hrs per game	\$73.75	\$78.00	
Lighted Soccer Fields 4 -5 per day	\$182.00	\$187.00	
Tennis Courts - lighted- per game based on 1 hr per game	\$11.00	\$15.00	
Tennis courts - Lighted - Per day	\$33.00	\$51.00	
Community Recreation			\$600
Stars Summer Camp	\$35.00	\$50.00	
Sunset Summer camp	\$15.00	\$25.00	
Aquatics			\$12,082
Child Rec Swim day pass	\$2.25	\$2.50	
Child 20 Swim pass book	\$35.00	\$37.50	
Adult Rec Swim day pass	\$3.50	\$3.75	
Adult 20 Swim Pass book	\$54.00	\$56.25	
Golf			\$40,688
Individual Any Day Annual Pass	\$575.00	\$648.00	
Senior Any Day Annual Pass	\$440.00	\$518.00	
Family Any Day Annual Pass	\$850.00	\$1,101.00	
Family - Additional Family Member	\$150.00	\$200.00	
Senior Family Any Day Annual Pass	\$630.00	\$829.00	
Individual M-F Annual Pass	N/A	\$560.00	
Senior M-F Annual Pass	N/A	\$448.00	
Family M-F Annual Pass	N/A	\$953.00	
Family M-F - Additional Family Member	N/A	\$150.00	
Senior Family M-F Annual Pass	N/A	\$717.00	
Individual Any Day 10 Rd punch pass	\$150.00	\$189.00	
Individual Any Day 20 Rd Punch pass	N/A	\$357.00	
Individual Any Day 10 Rd Punch Pass with cart	\$250.00	\$297.00	

Fees and User Charge Changes Detail - continued

Fee	Current Fee	Proposed Fee	Estimated Revenue to be Generated from the Fee Increase
Recreation Services - Golf Continued			
Individual Any Day 20 Rd punch Pass with Cart	N/A	\$561.00	
Individual M-F 10 Rd Punch Pass	N/A	\$145.00	
Individual M-F 20 Rd Punch Pass	N/A	\$273.00	
Individual M-F 10 Rd Punch Pass with cart	N/A	\$252.00	
Individual M-F 20 Rd Punch Pass with cart	N/A	\$476.00	
Season Individual Cart Pass	\$600.00	\$624.00	
Season Family Cart Pass	\$1,000.00	\$1,092.00	
Daily Trail Fee Private Cart	\$8.00	\$10.00	
Season Trail Fee Private Cart	\$250.00	\$336.00	
Private Cart Storage Fee	\$250.00	\$308.00	
Pull Carts Daily Rental	\$3.00	\$5.00	
Club Rentals	\$8.00	\$10.00	
50 Plus Programs			\$7,675
Oak Tours Singe Annual Membership	\$10.00	\$20.00	
Oak Tours Couple Annual Membership	N/A	\$35.00	
SLAC Annual Activity Fee	N/A	\$20.00	
Adaptive Recreation/Sports			\$8,935
Adaptive Dances Admission	\$3.00	\$4.00	
Adaptive Recreation Night Admission	\$3.00	\$4.00	
Sport Participation Fee	N/A	\$15.00	
Transportation Fee	N/A	\$15.00	
Activity and Recreation Center			\$38,178
Youth Daily admission	\$3.15	\$3.25	
After School Youth admission	\$2.00	\$2.25	
Adult Daily admission	\$5.25	\$5.50	
Senior Daily admission	\$3.15	\$3.25	
Family Daily admission	\$12.60	\$13.00	
30 Day Youth pass	\$21.00	\$23.00	
30 Day Adult pass	\$33.00	\$35.00	
30 Day Family pass	\$49.00	\$51.00	
30 Day Senior pass	\$21.75	\$23.75	
30 Day Senior Couple pass	\$26.00	\$28.00	
Camp Adventure Sessions I-IV	\$205.00	\$215.00	
Camp Adventure Escapade week	\$102.50	\$107.50	
Sunrise/Sunset camp	\$15.00	\$20.00	
Water Zone Rental 1-100 people; per hr rate with 2 hr minimum	\$132.00	\$140.00	
Water Zone Rental 101-150 people; per hr rate with 2 hr minimum	\$176.00	\$185.00	
Water Zone Rental 151-200 people; per hr rate with 2 hr minimum	\$220.00	\$235.00	
Water Zone Rental 201-250 people; per hr rate with 2hr minimum	\$330.00	\$345.00	
Water Zone Rental 251-300 people; per hr rate with 2 hr minimum	\$430.00	\$445.00	
Total Recreation Services Fees			\$171,428
Water Fund			
Backflow Prevention Administration Fee	N/A	\$0.77 per month	\$62,093
Sewer Fund:			
Sanitary Sewer Connection Charges 5/8" & 3/4" water meter size (chart change in ordinance for various meter size)	\$700.00	\$800.00	\$150,000
Streets:			
Development charge (per sq. foot of total floor area of new construction)	\$0.25	\$0.50	\$360,000

City of Columbia, MO How to Use this Budget Document

A budget is a financial plan for a city. It includes both estimates of resources available, including revenues and fund balances, and appropriations, which are the authority to spend money for specific purposes. The budget is prepared by the City Manager and adopted by the City Council after extensive public input.

The document begins with the budget message from the City Manager. The message summarizes the contents of the budget and provides an explanation of the rationale used by the City Manager during the budget development process. The City Manager also outlines the administration's work program for the upcoming year.

The budget document is prepared to provide information about the city, both financial and operational, from a variety of perspectives and degree of detail. The reader should first review the Table of Contents, General Information section, the Appendix, and then read the City Manager's transmittal letter and Budget-In-Brief. The Summary sections should then be reviewed. In the Operating Budgets Section, the specific department budgets provide the detailed information as to what purposes the city's resources will be utilized during the fiscal year. Finally, the Capital Project and Debt Service sections provide further information. When reading this document, it is useful to remember that it has been developed based on both organizational structure and financial structure.

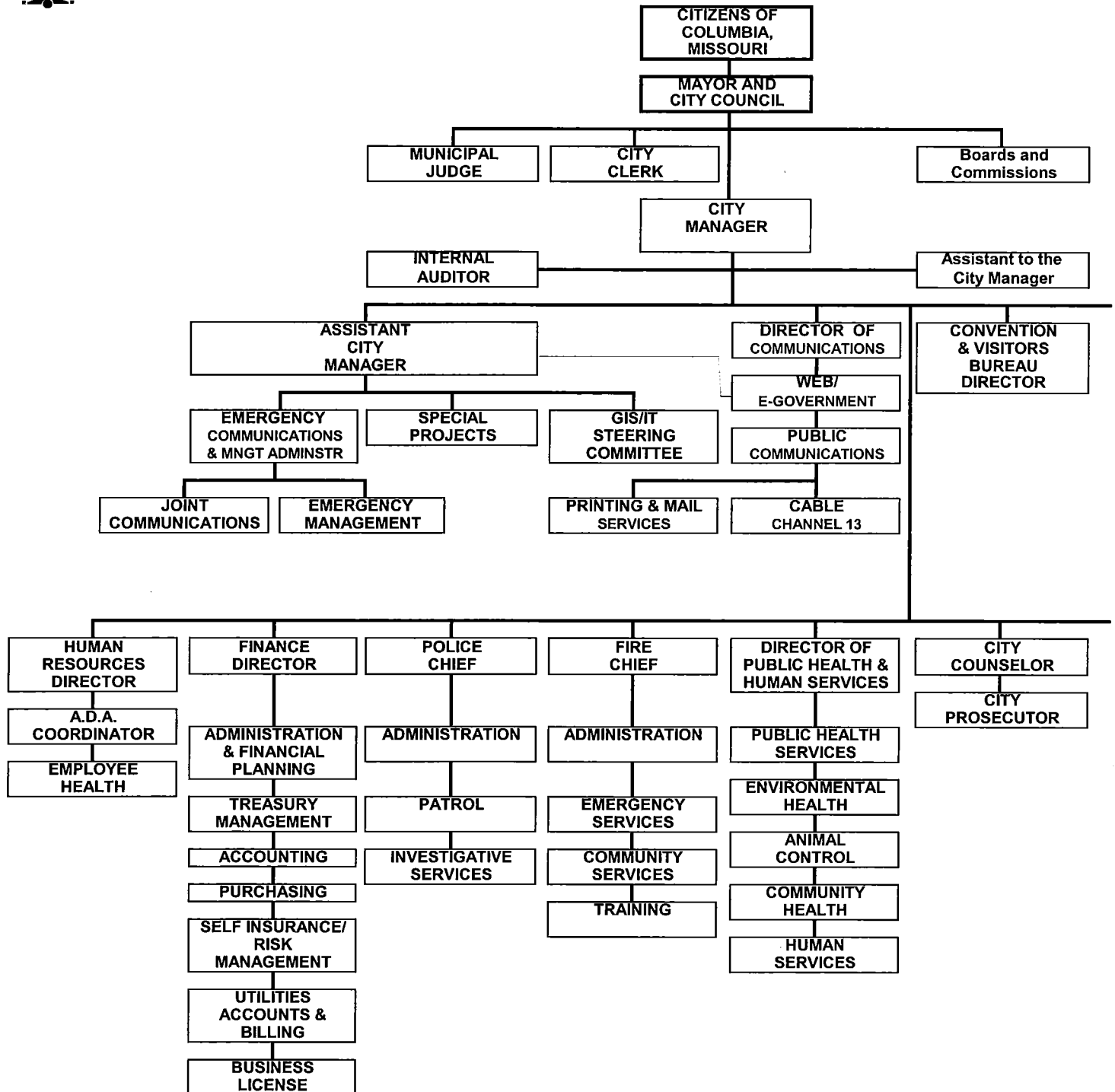
In separate sections, the following information is provided:

- **Budget Message** - Includes the Amendments to the City Manager's Budget Message, City Manager's Budget Message and the Ordinance Adopting the Budget.
- **Budget-In-Brief** – Provides an overview of the Budget at a glance. Highlights all the noteworthy changes that will take place in the upcoming budget year along with any changes in personnel, fees, capital projects and operating budgets.
- **General Information** - How To Use This Budget Document, Organizational Chart, Demographic Statistics, Assessed Values of Taxable Property, Budget Calendar Process, Types of Funds Budgeted, Notes and Comments, Fiscal and Budget Policies, and State-of-the-City address with the City Manager's Priorities.
- **Expenditure Summaries** - Includes Overall Budget Summary, Graphs, and various types of expenditure summaries.
- **Revenue Summaries** - Includes Overall Revenue Summary and other types of revenue summaries.
- **Fund Statements** - Summary of Operating Statement for All Funds, Revenue, Expense, and Operating Position Statements for each fund, Summary of Total Revenues and Total Expenses by Fund.
- **Operating Budgets** - The departmental budgets, which are subdivided into divisions to account for the costs associated with specific activities or to account for the use of funds received from specific revenue sources. Department Description, Objectives, Highlights/Significant Changes, Organizational charts are also located in this section.
- For FY 2010 Comparative Data and Performance Measurements are under construction. City staff is working to prepare information that is more aligned with council and citizen priorities.
- **Capital Projects** – Five-year Capital Improvement Program for the City and Operating impact of capital projects.
- **Debt Service** - Information on all outstanding debt and debt service requirements.
- **Appendix** - Community Development Block Grant, Personnel Position Summary Information, and a Glossary.

The organizational structure is reflected in the departmental budgets, which are subdivided into divisional budgets. The financial structure is reflected in the reporting of expenditures and revenues by fund. A fund is a self-balancing set of accounts designed to track specific revenues and the uses of those revenues. Each fund is independent of all other funds.



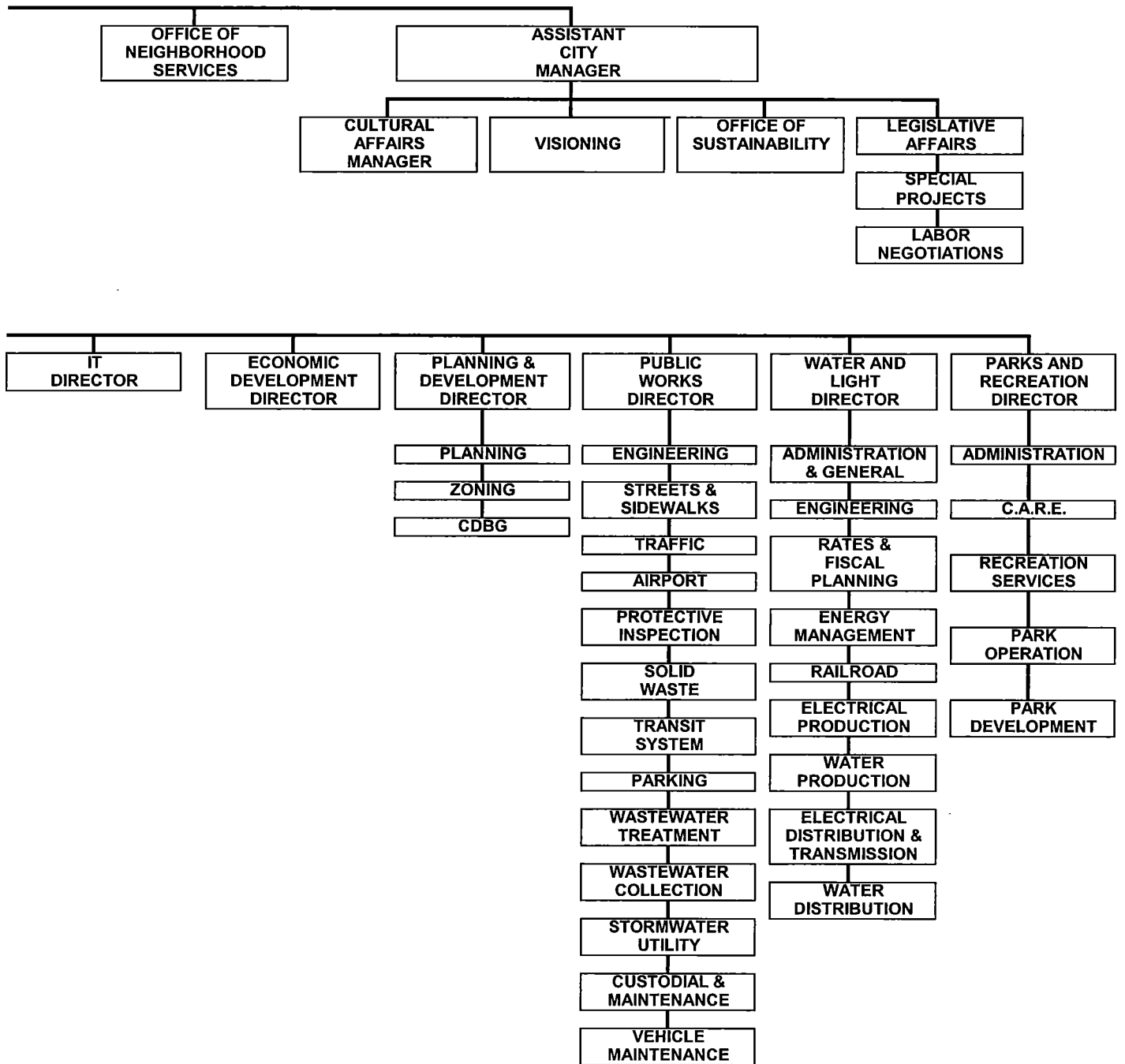
FUNCTIONAL ORGANIZATIONAL CHART



Approved

7/23/09
date

City Manager





Columbia Website Address: www.gocolumbiamo.com

"A Full Service City providing comprehensive services to our residents and customers"

City Clerk 573-874-7208

Records and maintains all City records.

City Clerk: Sheela Amin

City Manager 573-874-7214

Responsible for the general administration of the City of Columbia and all of its functions.

City Manager: Bill Watkins

Convention & Visitor's 573-875-1231

Promotes Columbia as a tour destination.

Director: Lorah Steiner

Cultural Affairs 573-874-6386

Enhances the vitality of the City through creative expression.

Manager: Marie Hunter

Economic Development 573-442-8303

Supports and facilitates the growth of City's economy.

Director: James Michael (Mike) Brooks

Finance 573-874-7111

Administers, directs, and coordinates all financial services for the City of Columbia.

Director: Lori Fleming

Fire 573-874-7393

Serves as the fire protection agency for the City of Columbia.

Fire Chief: Bill Markgraf

Public Health & Human Services 573-874-7347

Assists to prevent disease and injury by promoting better health in the community. Includes community and social services programs.

Director: Stephanie Browning

Human Resources 573-874-7235

Coordinates all personnel issues regarding employment and benefits.

Director: Margrace Buckler

Information Technologies 573-874-7284

Provides administration and support of the City of Columbia's computer network.

Director: Robert Simms

**Public Safety, Joint Comm. 573-874-6328
and Office of Emergency Management**

Emergency contact for all citizens to all public safety entities.

Director: Interim Director Zim Schwartz

Law 573-874-7223

Manages all litigation and advises Council and all City-related personnel on legal matters.

City Counselor: Fred Boeckmann

Municipal Court 573-874-7231

Processes violations of laws and City ordinances.

Judge: Robert Aulgur

Parks and Recreation 573-874-7465

Oversees and maintains park lands and a variety of sports and leisure programs.

Director: Mike Hood

Planning 573-874-7239

Provides planning, economic and community development support to the City of Columbia.

Director: Timothy Teddy

Police 573-874-7404

Serves as the law enforcement agency for the City of Columbia.

Police Chief: Ken Burton

Public Communications 573-874-7660

Promotes the City of Columbia's public affairs.

Director: Toni Messina

Public Works 573-874-7253

Encompasses public utilities including, refuse, transportation, parking, sewer, and other public works activities such as fleet, protective inspection, engineering and custodial and building maintenance.

Director: John Glascock

Neighborhood Services 573-874-7499

Manages donations made to the City in the form of volunteer time, cash, property and land.

Manager: Leigh Britt

Water and Light 573-874-7316

Provides safe and dependable drinking water and electricity and operates COLT railroad

Director: Interim Director Mike Schmitz



CITY OF COLUMBIA, MISSOURI DEMOGRAPHIC STATISTICS

Columbia is in the
center of Boone
County



History of Columbia:

Osage and Missouri Indians roamed parts of Missouri prior to Lewis and Clark's expedition which took place in the early 1800's.

The settlement currently named Columbia was called Smithton. However, due to a lack of water supply, the founders moved the settlement east across the Flat Branch and renamed it Columbia in 1821. The City of Columbia was incorporated in 1892 and became a charter city in 1949. Columbia is a growing city and currently takes up 63.4 square miles of land.

Government:

The City of Columbia has a council/manager form of government. The mayor and 6 council members are elected by the citizens of Columbia and serve as non-paid members for 3 years with staggered terms of service. The City Manager reports to the Mayor and is considered the chief administrator. Department heads for all municipal functions report to the City Manager.

Culture and Recreation:

Columbia has big city entertainment and a great appreciation for all the arts ranging from international opera and ballet companies to contemporary music superstars. For the sports minded person there are many fun activities and ways to keep in shape.

Recreation: (Parks and Recreation 874-7460)

Athletic and Health Clubs	13
Athletic Fields (w/ lights & irrigation)	25
Community Activity and Recreation Center (ARC)	1
Number of Pools	
(Private & Public)	9
Golf Courses (Municipal)	2
Golf Courses (College)	1
Golf Courses (Private)	5
Frisbee Golf Course	3
Parks (Total Acres 2,984)	65
Bowling Alleys	1
State Parks	4
Roller Rinks	1
Roller Hockey Facilities	2
Skate Park	1
Soccer Fields	19
Tennis Courts	25
Trails (miles)	44
Volleyball Courts	18

Cultural Arts: (Cultural Affairs 874-7512)

Movie Theaters	(25 Screens)
Performing Arts Organizations/Companies	20*
Visual Art Venues, Museums & Galleries	15*
Arts Festivals	5*

*Estimated Numbers

Community:

For being a relatively small town, Columbia has "Big Town" amenities. There are a variety of local business, several hospitals, numerous radio stations and numerous hotels/motels and restaurants.

Community Facilities:

Hospitals	8
Hospital beds	1,213
Hotels/Motels	39
Hotel/Motel Rooms	3,718
Restaurants	253
Shopping Centers	15
Shopping Malls	1

Communications:

Print Media	13
Boone County Radio Stations	11
TV Stations	7
Cable TV/Satellite	3

Education:

Columbia Public Schools have national reputations. They have earned the highest possible rating in Missouri and continue to receive national honors both from the students and teachers alike. The school district graduates one of the highest percentages of Merit Scholars in the country.

Columbia also prides itself with having two private colleges and one university from which to receive extended education.

Total Public School (Number) & Enrollment: (30) 17,186

Elementary Schools	(20) 8,092
Middle Schools	(3) 2,385
Junior High Schools	(3) 2,536
Senior High Schools	(4) 4,146
Vocational Schools	1
Non-Public Schools	11
Stephens College Enrollment	1,147
Columbia College Enrollment (day, evening & ext) ..	14,081
Univ. Of Missouri-Columbia Enrollment	30,130



Libraries:

Ellis Library.....2.6 million volumes
Daniel Boone Library.....1.9 million volumes

City Streets: (Public Works 874-6230)

Paved (miles) 489.66
Unimproved (miles)9.7

City Sewers: (Public Works 445-9427 or 874-6287)

Sewers (miles)648

Fire Protection: (874-7391)

Number of Stations8
Total number of employees140
Number FF/Eng./Lieuts./Capts/Bat Chiefs.....131
Number of vehicles40
Number of hydrants..... 5,436

Police Protection: (874-7506)

Number of stations1
Number of sub-stations7
Total number of employees191
Number of Sworn Positions158
Number of vehicles103

Parking: (Public Works 874-7751)

Unmetered Off-Street
On-Street Meters..... 1,692
Off-Street Meters.....404
Permit Spaces (lots/garages)..... 1,275
Hourly Garage Spaces.....278

Airport: (Public Works 442-9770)

Airport Facilities.....1
Airlines: Mesaba (Northwest Airlines)1

Utilities:

The City of Columbia is a full-service city that provides a variety of services to the citizens of Columbia.

Electricity.....Water & Light Department (874-7380)
Recycling..... Public Works Department (874-6280)
Trash Collection Public Works (874-6291)
Water.....Water & Light Department (874-7380)
Sewer Public Works (445-9427 or 874-6287)

City Employees (FTE for FY 2010):..... 1,284.95

Climate:

Annual rainfall is approximately 39.43 inches per year.
Annual snowfall is approximately 20.7 inches per year.
Warmest month and average (August – 79.1 degrees)
Coolest month and average (January – 25.5 degrees)

Top 5 Employers in Columbia

Full-time FTE's (REDI Inc.)

University of Missouri8,491
University Hospital & Clinics4,014
Columbia Public Schools2,006
Boone Hospital Center1,527
MBS Textbook Exchange.....1,314

Unemployment Rate for 2008 for Columbia was 4.4%

Sales Tax:

Sales tax in Columbia is 7.35% except in TDD designated areas which have a tax rate of 7.85%. The tax amount includes the following:

State Sales Tax4.225%
County General Revenue Tax.....0.500%
County Road Tax0.500%
Boone County Law Enforcement Tax0.125%
City General Revenue Tax.....1.000%
City Transportation Tax.....0.500%
City Capital Projects Tax.....0.250%
Parks Sales Tax0.250%

Office of Volunteer Services: (874-7499)

There are many ways and opportunities for citizens to get involved with the community. Columbia has numerous events throughout the year that require hundreds of volunteer hours in order for the events to be successful.

There are several departments within the City of Columbia that rely on the efforts of volunteer staff. In FY 2008, volunteers contributed more than 43,323 hours at a value of more than \$845,000.

Annual Unemployment Rates for Columbia	
Year	Rate
2004	2.5%
2005	3.0%
2006	2.9%
2007	3.6%
2008	4.4%

<http://www.bls.gov/lau/lamtrk08.htm>

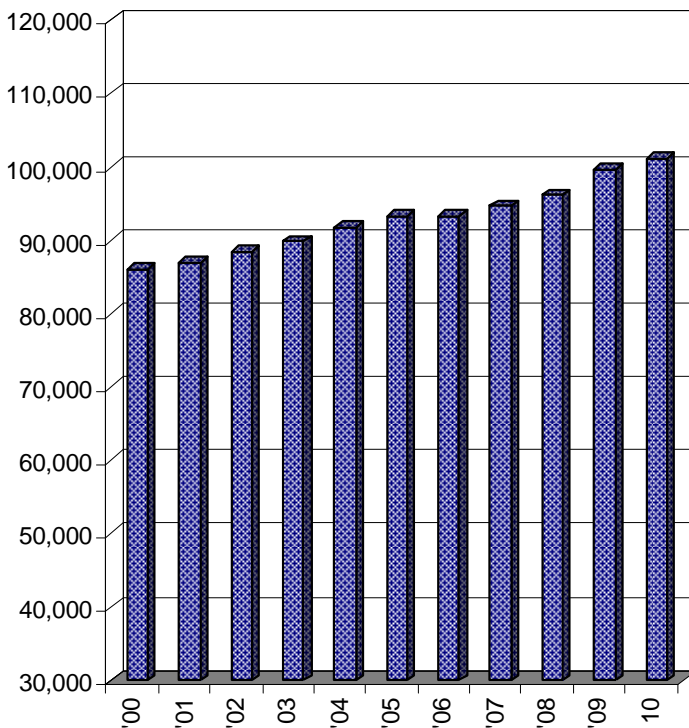
Local Economy: The cost of living for the City of Columbia is generally 8%-9% below the national average. For the first quarter in 2009 Columbia was at 91.0%. Columbia area has a median household income of \$33,928. According to the Bureau of Labor Statistics (BLS) the unemployment rate for the City of Columbia for the month of May 2009 was 5.7%.



CITY OF COLUMBIA, MISSOURI DEMOGRAPHIC STATISTICS



**City of Columbia
Population****



The city of Columbia has historically experienced a population growth rate of about 1.1%-2.0% over the course of the past 10 years. Columbia is a progressive city offering its citizens a wide variety of experiences from fine dining to theater to rides on the trail to exciting sporting events. Columbia offers it all. The City of Columbia works hard to help keep the city as one of the best places to live and raise a family!

Populations

2001	86,081		2006	93,219
2002	87,003		2007	94,645
2003	88,423		2008	96,093
2004	89,803		2009	99,619
2005	91,814		2010	101,143

The principal taxpayer table shows the top 10 tax payers in the Columbia area based on a commercial assessed value of approximately 32% of the estimated actual value of the property. These are only a few of the numerous businesses both large and small, corporate and independently owned that offer an outstanding working environment for anyone interested in moving or re-locating to Columbia.

FY 2010 Taxpayer	Type of Business	Assessed Value	Percent of Total Assessed Valuation
Boone Electric Cooperative	Utility	\$ 10,739,264	0.73%
The Kronke Group	Property/Developer	\$ 9,318,675	0.63%
Columbia Mall Limited Partnership	Property/Developer	\$ 8,520,254	0.58%
State Farm Mutual Automobile Ins	Insurance	\$ 7,913,247	0.54%
Boone Crossing	Property/Developer	\$ 7,864,177	0.53%
Grindstone Plaza Development	Property/Developer	\$ 5,848,007	0.40%
Shelter Insurance	Insurance	\$ 5,461,706	0.37%
Hubbell Power Systems	Manufacturer	\$ 4,520,172	0.31%
Boone County National Bank	Banking/Finance	\$ 4,402,289	0.30%
Rayman Columbia Center Trust	Property/Developer	\$ 4,343,968	0.29%
Total		\$ 68,931,759	4.68%















Assessed Values of Taxable Property

Fiscal Year	State Assessed Value	Real Property	Personal Property	Total Assessed Value
1990	1,812,921	383,390,609	61,141,940	444,532,549
1991	1,887,977	411,766,611	83,468,559	495,235,170
1992	1,938,774	423,932,131	82,670,584	508,541,489
1993	1,770,555	434,873,990	93,568,896	530,213,441
1994	2,050,474	470,848,862	105,520,334	578,419,670
1995	2,310,679	488,789,899	118,940,751	610,041,329
1996	3,282,682	511,620,136	128,312,503	643,215,321
1997	4,519,144	538,800,795	153,771,094	697,091,033
1998	5,101,533	657,617,565	164,951,921	827,671,019
1999	4,755,062	688,923,971	176,474,738	870,153,771
2000	5,518,830	714,842,106	190,394,191	910,755,127
2001	5,072,034	739,345,179	204,214,788	948,632,001
2002	6,486,794	805,530,799	211,324,296	1,020,341,889
2003	6,486,398	854,784,262	206,788,704	1,068,059,364
2004	6,967,420	891,032,480	217,649,475	1,115,649,375
2005	6,625,558	938,654,305	219,486,364	1,164,766,227
2006	6,488,268	1,122,375,072	242,354,182	1,371,217,522
2007	6,122,350	1,207,930,492	260,021,334	1,474,074,176
2008	5,843,391	1,292,414,862	273,363,667	1,571,621,920
2009	5,522,897	1,347,522,235	275,394,049	1,628,439,181
2010 Prelim	5,451,561	1,381,925,237	252,878,909	1,640,255,707

Property Tax Rates (Per \$100 Assessed Value)

	General Fund	G.O. Bond Fund	Total Fund
1990	0.22	0.32	0.54
1991	0.22	0.32	0.54
1992	0.22	0.32	0.54
1993	0.22	0.32	0.54
1994	0.22	0.32	0.54
1995	0.22	0.26	0.48
1996	0.22	0.26	0.48
1997	0.22	0.26	0.48
1998	0.20	0.21	0.41
1999	0.20	0.21	0.41
2000	0.23	0.18	0.41
2001	0.31	0.10	0.41
2002	0.41	0.00	0.41
2003	0.41	0.00	0.41
2004	0.41	0.00	0.41
2005	0.41	0.00	0.41
2006	0.41	0.00	0.41
2007	0.41	0.00	0.41
2008	0.41	0.00	0.41
2009	0.41	0.00	0.41
2010	0.41	0.00	0.41

BUDGET CALENDAR

	1st & 2nd Qtr	April	May	June	July	August	Sept.	Oct.
Ten Year Financial Trend Data & CIP Prepared By Finance Dept.								
Intragovernmental Charges Calculated								
Departments Compile Comparative Data								
Financial Forecasts Prepared								
Budget Information Delivered To Departments								
Departments Prepare & Submit Budget Requests								
Council Retreat & Budget Information meetings held with Council to Set Guidelines								
City Manager Meets With Depts. & Reviews Requests								
Performance Measurements Updated By Departments								
City Manager's Annual Budget Document Prepared & Delivered								
Public Hearings/Department Work sessions Held								
City Council Adopts The Budget								
Appropriation Files Set Up for New Fiscal Year								
Annual Adopted Budget Document Prepared								

Discussion of the various components of the Budget Process

Preparation for the budget process begins as soon as the books are closed for the previous fiscal year. At this time the Finance Department begins looking at past year trends and current projections to begin forecasting for the upcoming budget year.

Vision Process - "Imagine Columbia's Future" is a vision process started in 2008. The process provides an opportunity for citizen input regarding the future of Columbia. This process is the starting point for the budget and is one of the driving forces behind establishing priorities. The Columbia Vision Commission seeks input of other city boards, commissions, and departments, recommends implementation tasks to be undertaken every two years and resources needed to accomplish such tasks.

Ten Year Trend Manual - includes financial information on general government funds, enterprise funds, internal service funds, and special revenue funds. This information is generally completed by January of each year. This information is used during the forecasting process to assess the revenue trends and determine what percentage growth estimates will be prudent for the upcoming fiscal year.

Computer Inventory Process – During the month of January budget staff works in conjunction with the Information Technologies Department to inventory, on a yearly basis, computer related equipment in each department's possession. This inventory provides input to the IT Steering committee to assist with making decisions on minimum standards for computers, printers and monitors for the upcoming budget year, determining a replacement schedule and allocated intragovernmental charges.

Equipment Replacement Process - The budget staff provides reports to the various departments that own rolling stock to determine which pieces need to be replaced. The need is based on year purchased, mileage, usage etc. Then departments prioritize those items needing replacement in the next fiscal year.

Optimistic and Conservative Forecasting - Budget staff reviews historical information in conjunction with the latest current year financial statement to prepare a set of forecasts. Assumptions are developed in a model which forecasts general government revenues and expenditures over the next three years. Both optimistic and conservative forecasts are prepared. These forecasts are presented to and reviewed with the City Manager so that general budget guidelines for the next year may be developed. This generally takes place beginning in March-April and is continually reviewed until the budget is adopted.

Intragovernmental Fee Process – During the months of January – April much time is spent working with internal service departments that charge out their functions to the other City departments. Budget staff prepares the fee assessments based on a model that takes into account the types of services provided. Departments are charged based on their usage of these services.

Capital Improvement Program Process – From January - April capital projects and improvements are identified and discussed between departments and management. Possible funding sources are identified. A preliminary document is prepared listing all project requests and location maps to better identify the project. A detailed discussion occurs at the Council retreat. Priority projects are identified based on

citizen, council and staff input. The City Manager and Finance staff determines appropriate funding sources for the projects to be funded in the next year. A final CIP document is prepared after the budget is adopted.

Budget Instruction Process - In late April, guidelines are established by the City Manager and provided to the various City departments along with budget instructions. Department access to the budgeting system is also provided at this time. Departments are responsible for preparing estimates budgets for the current year and projections for the next year as well as submission of supplemental requests. Actual inputting of data concludes in mid-May for all the departments.

Budget Guidelines – Prior to establishing guidelines for the upcoming budget year, the City Manager reviews forecasts (see Optimistic and Conservative Forecasting) with the Finance Director. Based upon this review, budget guidelines are established but may change as current trends warrant. The City has established expenditures levels for supplemental requests for each department. Supplemental requests (capital items, supplies over \$5,000 and computers) are reviewed and compared to the established department level and adjustments are made where appropriate. Personnel issues are decided upon late in the budget process based on citizen requests/concerns and department need.

Council Retreat - Fiscal and capital improvement issues start to merge with City policy in May and June. The City Manager briefs the Council on the status of the current budget, provides a fiscal outlook for the coming year and discusses short- and long-range capital improvement plans in detail. This background prepares the Council, City Manager and department heads for discussions held during a special retreat where Council members and City staff identify program and policy priorities. To the extent possible, continuing development of the Budget reflects those discussions.

In June, the City Manager continues meetings with Department heads. Final adjustments are made to balance the budget in early July. Comparative data and performance measurement information is updated in the Budget Document. The City Manager's budget document is prepared and distributed, and a press conference is held at the end of July.

Budget Amendment Process - In August and Sept. the City Council holds budget work sessions with the City Manager, Finance Director, Budget Officer, and Department Heads to review the City Manager's Budget, individual department budgets, revenues and expenditures, and issues for the upcoming fiscal year. Public hearings are televised on the Columbia Cable Channel. Both the public and press are welcome to attend the work sessions and public hearings. Television, radio, and newspaper reporters keep the public informed on the status of the budget during these work sessions.

Adopted Budget Process - In September, the City Council continues budget work sessions and public hearings on the budget. The budget is adopted during the month. The finance staff makes the necessary changes and appropriation files are set up for the New Year. The Annual Budget document is prepared and distributed

In October, the new fiscal year begins.

This budget includes the three fund types

Governmental Funds

GENERAL FUND:

The General Fund is used to account for resources traditionally associated with government which are not required legally or by sound financial management to be accounted for in another fund.

SPECIAL REVENUE FUNDS:

Cultural Affairs Fund – This department was placed in the general fund starting in FY 2007.

Convention and Tourism Fund - used to account for the four percent tax levied on the gross daily rental receipts due from or paid by transient guests at hotels or motels. The revenues are used by the City for the purpose of promoting convention and tourism in the City of Columbia.

Capital Quarter Cent Sales Tax Fund - used to account for the specific projects approved by the voters for a ten year extension of the one quarter cent capital improvement sales tax. This tax will be effective January 1, 2005 to December 31, 2015.

Parks Sales Tax Fund - used to account for the Local Parks Sales Tax approved by the voters in November 2000. These funds must be used for parks purposes.

Transportation Sales Tax Fund - used to account for City-enacted sales tax and expenditures for transportation purposes which include financial support of the public mass transportation system, construction and maintenance of streets, roads, bridges and airports to the extent of tax revenues.

Public Improvement Fund - used to account for and disburse monies the City receives from the City sales tax. A portion of the tax is allocated for a wide range of public improvements to the City which includes streets, sidewalks and parks.

Special Road District Tax Fund - used to account for the road and bridge tax revenues. These revenues are used to improve, maintain, construct and repair certain streets and roads within the city limits.

Community Development Block Grant Fund (CDBG) - used to account for all federal monies received by the City and disbursed on Community Development Grant projects.

Office of Sustainability (OS) - used to account for and monitor all sustainability programs implemented by the City.

DEBT SERVICE FUNDS:

These funds are used to account for the accumulation of resources and payment of general obligation and special obligation bond principals and interest from governmental resources and special assessment bond principal and interest from special assessment levies when the government is obligated in some manner for the payment.

CAPITAL PROJECT FUNDS:

Capital project funds are established to account for financial resources to be used for the acquisition or construction of major capital facilities or improvements.

EXPENDABLE TRUST FUND:

Contributions Fund - This fund is used to account for all gifts, bequests, or other funds derived from property which may have been purchased or held in trust by or for the City of Columbia Missouri.

Enterprise Funds

Railroad Fund - used to account for revenues and expenses resulting from the operation of a railroad branch line which runs from a Norfolk and Southern main line in Centralia, Missouri to the City of Columbia.

Water Utility Fund - used to account for the billing and collection of charges for water service for most City residents. Revenues are used to pay for both operating expenses and capital expenditures to maintain these services.

Electric Utility Fund - used to account for the billing and collection of charges for electric service for most City residents. Revenues are used to pay for both operating expenses and capital expenditures to maintain these services.

Recreation Services Fund - used to account for revenues and expenses for various recreational services provided by the Parks and Recreation Department for which participants are charged fees.

Public Transportation Fund - used to account for all expenses and revenues resulting from the provision of public transportation services by Columbia Transit.

Regional Airport Fund - used to account for all expenses incurred and revenues received by operations at the Columbia Regional Airport.

Sanitary Sewer Utility Fund - used to account for the provision of sanitary sewer services to the residents of the city and a limited number of customers outside the city limits. All activities necessary to provide such services are accounted for in this fund.

Parking Facilities Fund - used to account for revenues and expenses resulting from the operation and maintenance of city parking lots, municipal garages, and parking meters.

Solid Waste Collection Fund - used to account for the provision of solid waste collection and operation of the landfill and materials recovery facility.

Storm Water Utility Fund - used to account for storm water funding, implementation of storm water management projects and maintenance to existing drainage facilities.

Internal Service Funds

Employee Benefit Fund - used to account for the City of Columbia's self-insurance program for health, disability, life insurance and other employee benefits for covered city employees.

Information Technologies Fund - used to account for the provision of electronic data processing information services used by other city departments.

Self-Insurance Reserve Fund - used to account for the reserves established and held in trust for the Special Obligation Bonds (which were paid off in 2002) issued for the City's self insurance program and to account for the payment of property and casualty losses and uninsured workers' compensation claims.

Custodial and Maintenance Services Fund - used to account for the provision of custodial services and building maintenance used by other City departments.

Fleet Operations Fund - used to account for operating a maintenance facility for automotive equipment, and for fuel used by some City departments.

Public Communications Fund - used to account for the provision of printing press, copying, interdepartmental mail and postage services to other City departments; a telephone information system; cable television operations and web communications.

Utility Customer Services Fund - used to account for utility accounts receivable billing and customer services provided by the Finance Department to the Water and Electric, Sanitary Sewer, Solid Waste and Storm Water utilities.

Notes and Comments

The City of Columbia is considered to be a full-service city. Thus, the budget may be larger when compared to cities with a similar population. The City of Columbia submits budgets for seven types of funds: General Fund; Enterprise Funds; Internal Service Funds; Special Revenue Funds; Trust Funds; Debt Service Funds; and Capital Projects Fund. A description of the fund types is shown in the glossary as well as in the General Information Section, pages 11-12.

Basis of Accounting – Governmental Funds use the modified accrual basis of accounting. Internal Service Fund and Enterprise Fund revenues and expenses are recognized on the accrual basis. Under this method of accounting, revenues are recognized in the accounting period in which they are earned, and expenses are recognized in the period incurred.

Basis of Budgeting - General Fund, Special Revenue, Debt Service, Capital Projects, and Expendable Trust Funds are recognized on the modified accrual basis of accounting. Under this method, revenues are recognized in the accounting period in which they become both available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred. This basis measures resources available to the City. Proprietary Funds are budgeted on a full accrual basis except for capital expenditures, which must be included in total appropriations.

Budget Amendments – There are two means of amending the adopted budget, a transfer of funds and an increase in appropriations. A transfer of funds occurs when the City Manager, upon the recommendation of a department head, transfers any unencumbered appropriation from one classification of expenditure to another in the department. These transfers must be reported to the council at the next scheduled meeting. An increase in appropriation occurs when the City Manager, upon the recommendation of a department head, prepares an ordinance to be adopted by the City Council. Ordinances are required to be read at two council meetings and provide for an opportunity for public comment. Increases to appropriations must identify the

necessary funding source from which the appropriation will come.

The Comprehensive Annual Financial Report (CAFR) states the status of the City's finances in accordance with revised GASB standards. In most instances the Budget and the CAFR are prepared under similar guidelines with the exception of the accounting for capital expenditures.

In all funds, (Enterprise, Internal and General Governmental Funds) when goods and services are not received by year end, the amount already set aside to purchase those items are encumbered and rolled over to the next year.

The current budget document contains detailed information concerning the dollar commitments and personnel resources required to support the varied activities and services of the City of Columbia. The budgeted revenue and expenditure numbers appearing in this document include Appropriations, Transfers, and additional Revenues approved by the City Council from the start of the previous fiscal year until the first of June in the present year.

Following these notes and comments are the Summary sections, which provide a combined and broad overview of the City's operating funds. Next, the "Operating Budgets" section provides the reader more detailed information about individual departments. The Department Summary (colored pages) present the total operating budget for each department regardless of funding source. For example, if a department has both General Fund operations (Public Works-Streets) and Enterprise operations (Sanitary Sewer Utility), the operating costs of both activities will be presented on the colored summary page in order to present a total operating picture of the department. Department Description, Department Objectives, Highlights/Significant Changes, Comparative Data, and Performance Measurement information is also included on these pages. The white pages contain the budget detail for the divisions within the departments.

The Department Summary, on colored pages, contains the following sections:

- **Department Description** - A brief description of the department and the major divisions contained in the department. This will also include any purposes set forth by the department.
- **Department Objectives** - These include both the short-term and long-term goals/objectives set forth by the departments.
- **Department Highlights/Significant Changes** - This outlines the planning emphasis as well as any significant or operations changes for the coming year.
- **Organizational Charts** - These charts represent the authorized personnel in each department/division and exhibit the reporting hierarchy of each of those positions.
- **Authorized Personnel** – The Authorized Personnel presents the type and number of full-time and permanent part-time positions required in each department or division. The job code associated with these positions appears next to the position description.
- **Comparative Data** - Provides employees per 1,000 population and other comparative information between the City of Columbia and up to five other cities of comparable size and activities.
- **Performance Measurements/Service Indicators** - Provides performance information for the actual previous fiscal year, budgeted/estimated current fiscal year, and projected future fiscal year for each department.

The final section of the budget document is the Appendix. This section contains those activities, which are non-departmental in character such as the Community Development Block Grant. This section also includes the Personnel Position Summary information and a Glossary.

Fiscal and Budget Policies

The City of Columbia has a council-manager form of government. All powers of the City are vested in an elective Council, which enacts legislation, adopts budgets, determines policies, and appoints the City Manager.

The City Manager is the chief executive and administrative officer of the City and is responsible to the Council for the proper administration of all the City's affairs. The City Manager keeps the Council advised of the financial condition of the City and makes recommendations concerning its future needs.

The fiscal year of the City begins on the first day of October and ends on the last day of September each year. The fiscal year constitutes the budget and accounting year.

REVENUE POLICY

- The City will endeavor to maintain a diversified and stable revenue base to minimize the effects of economic fluctuations as well as eliminate an over dependence on any single revenue source.
- The City will project and update revenues annually. These revenue forecasts will be presented to the City Council prior to the beginning of the budget process.
- Departments submit their revenue estimates for the current year and projected revenue for the next year to the Finance Department.
- Revenue trends are to be examined monthly and incorporated into annual revenue forecasts.
- Revenue sources are not utilized by the City while legal action is pending.
- Monthly reports comparing actual to budgeted revenues will be prepared by the Finance Department and presented to the City Manager.
- Cash investments of the City shall be undertaken in a manner that seeks to ensure the preservation of capital in the portfolio.
- User fees and rates will be examined annually and adjusted as necessary to cover the costs of providing the services.
- The City will follow a policy of collecting, on a timely basis, all fees, charges, taxes, and other revenues properly due the City. The City will follow an aggressive policy of collecting all delinquencies due the City.

BUDGET POLICY

- Between 120 and 180 days prior to the adoption of the budget, the City Manager shall prepare and submit to the Council a statement of the policy recommendations for programs and priorities which, in the opinion of the City Manager, will be of benefit to the city.
- The City Manager shall submit a budget to Council at least 60 days prior to the beginning of each budget year.
- Expenditures proposed in the budget for each department, office, or agency shall be itemized by character, object, function, activity, and fund.
- In no event shall the total amount of the proposed expenditures exceed the estimated income of the City.
- The City Council shall hold public hearings on the budget as submitted, at which all interested persons shall be given an opportunity to be heard.
- The City Council shall adopt the budget, by majority vote, no later than the last Monday of the month proceeding the first month of the budget year. If the City Council does not take final action by this date, the budget will be considered effective as it was submitted.
- The budget shall be on record in the City Clerk's office and open to public inspection. In addition, a copy of the budget is available for the citizens of Columbia to view at the Columbia Public Library. The budget is also available for viewing and/or printing on the City's website at www.gocolumbiamo.com
- A detailed listing of the budget calendar is found on page 9.
- The City will annually submit documentation to obtain the Government Finance Officials Association (GFOA) Distinguished Budget Presentation Award.
- After adoption of the budget, the budget can be amended via ordinance or resolution. The City Manager can submit ordinances and resolutions to the Council to increase expenditures or revenues. When the Council approves the ordinance or resolution, additional appropriations are made in the appropriate department.

- At the request of the City Manager and within the last six months of the fiscal year, the Council may, by resolution, transfer any unencumbered appropriation balance or portion thereof from one office department or agency to another. No transfer shall be made of specified fixed appropriations.
- All appropriations shall lapse at the end of the budget year to the extent that they shall not have been expended or lawfully encumbered.

CAPITAL IMPROVEMENTS POLICY

- The City develops a five-year program for capital improvements and updates it annually for budgeting purposes. A Capital Improvement Plan (CIP) document is prepared which lists all project requests that go beyond the five year budget guideline.
- Estimated costs and potential funding sources for each capital improvement project proposal are identified before the document is submitted to the City Council for approval.
- The capital improvement program will be included in the Annual Budget. The Annual Budget will implement the first year of the capital improvement program.

FIXED ASSET POLICY

- The following fixed asset policy shall be in force commencing with fiscal year 2000. This policy is consistent with Government Financial Officers Association Recommended Practices and should be reviewed periodically and compared to recommended practices of the GFOA or other nationally recognized government finance organization.
- Fixed assets should be capitalized only if they have an estimated life of more than one year following the date of acquisition and have a purchase cost of \$5,000 or more. Items which cost less than \$5,000 and/or have a life of one year or less will be expensed upon acquisition
- Purchase cost of a fixed asset includes freight, installation charges, carrying cases, adaptors and other items which are connected to the fixed asset and necessary for its operation or use.
- Fixed assets' capitalization threshold should be applied to individual fixed assets rather than to groups of fixed assets.

- A small tag with a fixed asset number will be issued by the Finance Department for all items that can be reasonably tagged (physically). Said tag will be affixed to the fixed asset until such time it is declared surplus property and properly disposed through the Purchasing Agent as required by City ordinance.
- Departments will notify the Finance Department of any change in location or loss of a fixed asset.
- Departments should exercise control over their non-capitalized fixed assets by establishing and maintaining adequate control procedures at the departmental level.

ACCOUNTING POLICY

- An independent financial audit shall be made of all accounts of the City government at least annually and more frequently if deemed necessary by the City Council.
- The General Fund, Special Revenue, Debt Service, General Capital Projects, and Expendable Trust Funds will be accounted for under the modified accrual basis of accounting.
- Enterprise Funds, Internal Service Funds, and Non-Expendable Trust Funds will be accounted for under the accrual basis of accounting.
- Full disclosure will be provided in the financial statements and bond representations.
- The City will annually submit documentation to obtain the Certificate of Achievement for Excellence in Financial Reporting from GFOA.
- The Annual Financial Report will be prepared in accordance with revised GASB standards.

PURCHASING POLICY

- The Purchasing Division shall have responsibility for and authority to contract for, purchase, store and distribute all supplies, materials and equipment required for the operation and maintenance of offices, departments or agencies of the City.
- It shall be the policy of the City to encourage competitive business practices through public bidding or requests for proposals wherever possible and feasible.
- In evaluating bids and awarding contracts, the head of the Purchasing Division is authorized to give preference to recycled and environmentally preferable products according to prescribed guidelines.

DEBT POLICY

- The City may issue general obligation bonds, revenue bonds, special obligation bonds, and short-term notes and leases.
- The City may issue refunding bonds for the purpose of refunding, extending or unifying the whole or any part of its valid outstanding revenue bonds.
- The City will limit long-term debt to only those capital projects that cannot be financed from current revenue or other available sources.
- The City will follow a policy of full disclosure on every financial report and bond prospectus.
- When the City finances capital projects by issuing bonds, it will repay the bonds within a period not to exceed the expected useful life of the projects.
- The City's policy shall be to manage its budget and financial affairs in such a way so as to ensure continued high bond ratings.
- No bonds shall be issued without the assent of the requisite number of qualified electors of the City voting thereon.

RESERVE POLICY

- The City calculates an unreserved, undesignated fund balance equal to 16% of expenditures for the adopted budget. These funds will be used to avoid cash flow interruptions, generate interest income, reduce need for short-term borrowing and assist in maintaining what is considered an investment grade bond rating capacity.
- Self-Insurance Reserves shall be maintained at a level to protect the City against incurred and reported losses as well as those incurred but not reported and future losses within the retention.
- A contingency reserve account will be appropriated annually in the General Fund to provide for unanticipated expenditures of a nonrecurring nature and/or to meet unexpected increases in costs.
- At the direction of the Council and the oversight of the City Manager, the General Fund portion of the budget is to be balanced. Expenditures must equal revenues with the use of appropriated fund balance. The use of fund balance cannot reduce the ending projected balance below the Council's established guidelines of 16% of expenditures.

ENTERPRISE FUND POLICY

- Enterprise funds will be used to account for the acquisition, operation, and maintenance of City facilities and services which are intended to be entirely or predominately self-supporting from user charges or for which periodic net income measurement is desirable.
- The Water and Electric department will pay into the General Fund of the City annually an amount substantially equivalent to that sum which would be paid in taxes if the water and electric utilities were privately owned.
- Enterprise funds are required to establish rates that generate revenues sufficient to cover the cost of operations including debt expense and capital needs. In accordance with the City Charter, operating costs must include any intragovernmental charges. Rate calculations also take into consideration any approved subsidies from General Government Funds.

INTERNAL SERVICE FUND POLICY

- Internal service funds will be used to account for the provision of goods and services by one department of the City to the other departments.
- Internal service funds are to be self-supporting from user charges to the respective user departments.
- Internal service funds are to only recover the complete cost of operations without producing any significant amount of profit in excess of the fund's requirement. In computing revenue requirements for rate setting purposes, the rate base should include such items as debt expense, interest expense, operating expense, prorated reserves (for lease/purchase arrangements) and depreciation expense or estimated capital outlay, either of which are usually financed 100% internally through rates.
- If a large fund balance has occurred in excess of reasonable revenue requirements, rates should be adjusted in the next fiscal year based on a four-year average of net income/loss. This allows the City to maintain appropriate levels of retained earnings without large swings in the rates charged out to departments in any given year.



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State of the City of Columbia, Missouri:
Manager's Programs and Priorities for FY 2010
Presented by City Manager Bill Watkins
June 3, 2009

Hello. I'm Bill Watkins and, since my appointment in 2006, it's been an honor to serve as Columbia's City Manager. This is my fourth "State of the City" address to Columbia citizens.

As required by our City Charter, the City Manager has a yearly duty to submit to the Council a statement of recommendations which he or she believes will be of benefit to the City and to let you, the citizens, know his or her opinion of the state of affairs in the community. This traditionally occurs immediately before the City Council's annual retreat.

Retreat is a time to discuss ideas for new approaches to community issues. This year, as last, retreat will be held at the Lodge of the Four Seasons and will start at 6:30 p.m. on Thursday, June 4 and end around noon on Saturday, June 6. The retreat is an open, public meeting. The news media and other observers are welcome to, and usually do, attend.

The session also helps form the FY 2010 budget that I will be proposing to Council members in late July. This year I think all of us have put more – and more intense – focus on the budget. The 1980's was the last time there was a year of no revenue growth.

What I will be sharing with Council members at retreat are some of my recommendations for using City resources and tax dollars in a way that sustains what citizens have come to expect from their government.

"Sustainability" is about more than climate control and energy...it's about using all of our resources more wisely...about, perhaps, making choices that support our future while scaling back on those that reflect our past. It's a rebalancing time.

We have scheduled about 25 percent of our time at the retreat to discuss sustainable resource use. My recommendations to Council will include the following...

- Crafting an “SOS” strategy...one that “Seeks Opportunities to Save” City resources and use them more efficiently. Our challenge is to find a way to afford a new position, set efficiency benchmarks, be accountable for savings and get a return on our investment. We will actively seek community participation in City efforts.
- Creating an advisory task force to revise our stormwater utility funding structure. Our duties are to protect the public from flood damage and to keep our streams as clean as possible. We need adequate funds to inspect and maintain our stormwater drainage system, build projects and meet state and federal environmental protection standards.

Pressure on our stormwater system keeps building as the community grows and as environmental standards get tougher. The current stormwater revenue system, set by voters almost 20 years ago, just is not adequate for what we must do today and tomorrow.

- Modifying our land disturbance ordinances, based on Council’s specific guidance. Council has been discussing policy options for about four months.

For better or worse, I think that the unintended consequences associated with Cross Creek will dictate our planning and development future for many years.

We’ve talked with Council over the last two months about ways to avoid another scenario like Cross Creek and have prepared several options for them to consider. Each option has its own set of “pros” and “cons” and addresses things like permitting, zoning, steep slopes, tree preservation, stream buffers and other issues.

- Continuing to update Columbia’s comprehensive development plans, which we started earlier this year. This initiative will update our process, from our comprehensive plan through zoning and subdivision codes.

Council already has directed staff and the Planning and Zoning Commission to make this very thorough and inclusive, and has decided by resolution to appoint an advisory task force. We’ll discuss how to appoint this group and start the process.

- Implementing the demand-side management measures described in the City’s energy integrated resources plan, or “IRP.” On its face, this is a reasonable step. If customers use less energy, there is less demand that our utility has to supply through our own generation or through purchases from other energy suppliers.

This requires up-front spending, however, and the key is making sure that citizens and ratepayers get a return on their investment. In my book, we should not be spending electric utility funds without expecting a return on investment for the utility.

We are fortunate to have secured a little more than \$1 million start-up funds available through the federal Energy Efficiency and Conservation Block Grant. We’ll target four areas, including:

- An Energy Star assessment of all City buildings and Energy-efficiency retrofits for City buildings, places where I think we should lead by example;
 - A pilot project to create codes and incentives for energy-efficient building design; and
 - Partial funding for an “SOS” coordinator...the position that will seek opportunities for savings in City government
- As mentioned a little earlier, revising our building codes, which we typically do on a three-year cycle. Here and across the country, we will see more codes requiring structures built to reduce and conserve our use of resources.

Pushing this focus on “resources” a little further, we’ll spend time at retreat talking about the City government workforce. Since becoming City Manager, one of my most important goals has been to recruit, hire and retain the best possible employees with the funds available.

We will complete our internal review of all job descriptions this summer, an important first step to assure that the descriptions represent our actual work. FY 2010 is the fourth year in a four-year process.

This review also tells us how City pay scales compare to what others are earning in the open market.

Because Council values the men and women who provide City services, I’m proud to say that our pay scales are much closer to market levels than they were three years ago, primarily because we adjusted our lower and starting salaries. This year we’ll look at our professional and supervisory staff.

We’re also in the second year of an evaluation system that bases pay increases on employee performance. The former “merit” system did not adequately recognize our top performers, and employees believed it was not fair. Across-the-board raises probably are not in the cards this year.

Our total compensation package is reasonable, prudent, and the best we can do, considering our financial constraints. With each new retirement, however, we lose experience and knowledge. This affects our ability to “sustain” services at levels that citizens have come to expect.

I will propose to Council that we fund a three-year talent strategy to identify up-and-coming supervisors and assure that, when they get promoted, they have the skills and attitudes needed to make the transition.

I will ask an employee committee to identify core skills needed in our organization. I will ask them to design an application process for eligible employees and, when appropriate, to help teach the next generation.

We must invest, to the best of our ability, in a wide range of training using methods that fit employees' learning styles. We must pull as much knowledge as possible from our current workforce and preserve it as a reference for those coming up.

This is my workforce capital improvement plan, or "talent strategy"...the guide for building a human infrastructure for years to come. Every year we spend considerable resources looking at long-term capital needs. We should do likewise for our employees.

Consistent with Columbia's community vision, we'll also spend some time talking about ways that we're all connected, informed and engaged. As I see it, neighborhoods are the places where we choose to settle because of their look, feel, accessibility and other factors. This is where many people feel most engaged.

All taxpayers fund the networks that keep neighborhoods connected. Our streets, sidewalks, utilities, trails and public transit system bring services direct to your home and make it possible for you to travel from your neighborhood to work, shop, go to school, find leisure and meet other folks.

Taxpayers also support agencies that keep an eye on the networks...agencies like the Police and other departments that respond to citizen complaints and enforce the rules, set by Council, that we all must live by. This is another form of engagement that is unwelcome to a few but beneficial to the vast majority.

Council and staff will talk about making stronger and more effective connections and new opportunities for citizen engagement.

- I propose, as part of next year's budget, to merge functions associated with neighborhood relations and property code compliance into a single, more efficient unit.

These neighborhood-focused employees now are housed in six departments. They do their work well but need a stronger, continuous unity of purpose. I'd like to provide some new organizational tools for them to work more effectively with citizens and property owners and to enforce the rules.

- Police Chief Ken Burton intends to improve community connections and livable neighborhoods. He is reorganizing his command staff for greater accountability...improving the department's communication with citizens...and forming partnerships for better problem-solving.
- As outlined in the community vision plan and discussed by Council, I will suggest that Council move to appoint a Transit Advisory Committee, modeled after our Airport Advisory Committee, to focus on bus transportation. Public transportation is a critical link in Columbia.

In most American cities, transit is not self-supporting and must be subsidized by something besides passenger fares. We use over

\$1 million annually in transportation sales tax funding, in addition to federal subsidies. Rarely can buses run everywhere and at every time that people desire, due primarily to financial constraints.

Our bus ridership is climbing, even with recent fare increases, and I know that Council is committed to making this basic service accessible to more people. We need the good ideas of a citizen advisory committee and particularly their help in advocating for and helping the community understand the complex transit issues we are facing.

- By September 30, the end of our current fiscal year, we will have over \$100 million in local infrastructure projects under internal management. This represents a commitment to voters who approved ballot issue financing for roads, sewers, local streets and sidewalks, fire and police stations, water system and fire flow upgrades, electric system improvements and wastewater projects.

It is one of our biggest challenges to keep these assets current and in working order. They must be maintained if we're going to provide safe, reliable and reasonably priced services to citizens, in the long run. Just bringing all our sidewalks up-to-date has a price tag in the tens of millions of dollars.

Deferring maintenance to postpone spending is only a short-term strategy. We have much to do at our airport. Private common collector sewers in older neighborhoods must be replaced. We must do a better job maintaining some of our athletic facilities, like the American Legion Complex.

We can't forget maintenance as we scramble to add new assets.

Council members have consistently supported and exerted their leadership to maintain public infrastructure, and I can't remember a time in my 22 years of service when this was not on the retreat agenda.

Earlier this week I announced the appointment of Mike Brooks as our new Economic Development Director and President of REDI, Inc., our regional economic development partnership.

I want to thank Bernie Andrews and his staff for all they've done to attract and keep business here in both better times and worse times. They laid the groundwork for future partnerships that will harness the power of research at the University of Missouri and convert it into new products that bring great jobs.

I am very pleased that Bernie has agreed to stay on with Mike as part of our Economic Development staff. We are now at the same staffing level as when I had that position in 1988.

Like other communities, Columbia is well into the shift toward a technology- and knowledge-based economy. With our local and regional partners, we will continue to make long-term investments that sustain this area for years to come.

By the same token, we can't afford to leave behind those who are not yet technologically prepared. Our children and grandchildren should have the same career opportunities here as they might find in other places.

I know that Council members support this kind of job creation and appreciate the investments needed to get results. We'll discuss proposed economic development planning and strategies for the coming year, including progress with Downtown redevelopment.

The City's fiscal condition is sound, but not comfortable. It's fair to ask why we still prefer progress to re-trenching. On this point, I refer to former President Harry S Truman who said:

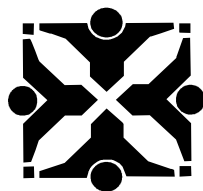
“I don't believe in little plans. I believe in plans big enough to meet a situation which we can't possibly foresee now.”

We are very fortunate to have the community vision guiding our future, and that is a very big plan. We're already implementing many of the strategies in that plan, and the actions I am proposing to Council take us even further.

Why think “small” if it puts Columbia at risk of missing opportunities? As City Manager, it is my duty to look at the horizon, and beyond, to advise Council members and then implement their decisions.

This year, for the first time, we have posted all Council retreat materials online, and I encourage you to review them at www.GoColumbiaMo.com . Thanks for your attention today. I look forward to working with all of you in the coming months.

Expenditure Summaries



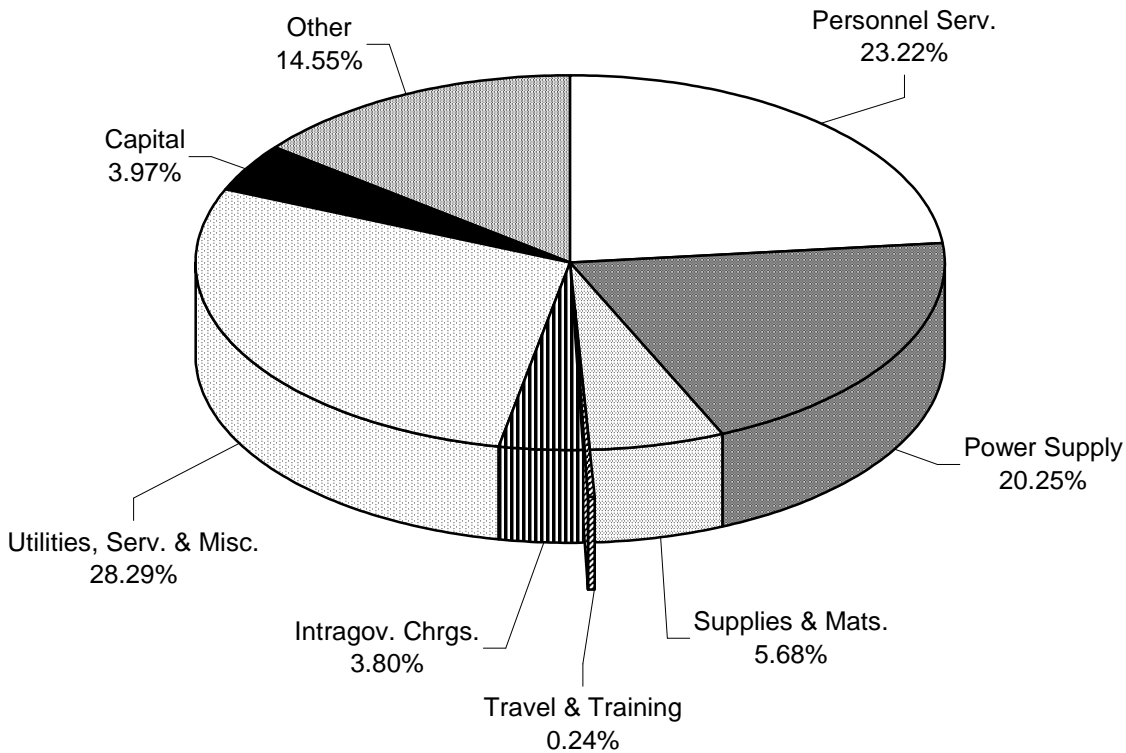
City of Columbia
Columbia, Missouri

OVERALL EXPENDITURES

- ✦ **Personnel Services:** Increase of 1.8% includes a net addition of 6.50 permanent positions. Four firefighter positions are still included in the position count but have not been funded. Vacancy savings due to military leave in the Police Department is also included in this budget. Pension costs increases of over 7.5% and health insurance premiums increase of 7% were offset by changes to overtime benefits, sick leave buy back, the city's contribution to post employment health plan and safety awards. The city will continue to fund its GASB 45 post employment benefit contributions.
- ✦ **Power Supply:** Includes increase in cost the City must pay for purchased power for various contracts.
- ✦ **Supplies and Materials:** Decrease of 10.2% (\$2.6 million) primarily due to projected fuel cost reduction over 2009 budgeted costs.
- ✦ **Travel and Training:** Decrease of 1.7% in travel and training for city professionals in response to economic conditions. Most of the decrease is in General Fund departments.
- ✦ **Intragovernmental Charges:** These are charges for services between City departments. FY 2010 shows an increase of 7.8%. Many of these funds have utilized fund balance in previous years. Staff re-worked methodology on many of the internal charges. The intent was to allocate charges more accurately based on utilization of the service. Increases are required in the current year to ensure fees recover cost of services provided.
- ✦ **Utilities, Services & Miscellaneous:** FY 2010 shows a decrease of 6.4%. Decreases in contracts for the General Government Capital Improvement Plan have been partially offset by increases in Enterprise Capital Projects.
- ✦ **Capital:** This category accounts for all items over \$5,000 and includes vehicles, equipment, buildings, etc. FY 2010 shows a decrease of 27.4%. Capital tends to fluctuate from year to year. There are significant decreases in capital purchases for Railroad, Water and Electric utilities' Capital Improvement Plan. In addition, the City will not be able to adhere to its replacement policy for vehicles and other equipment in 2010 due to budget constraints.
- ✦ **Other:** This category accounts for non-operating types of expenses including subsidies, transfers, interest payments, and depreciation. FY 2010 shows a modest decrease of 0.9%.
- ✦ **Operating Expenses:** This category includes those expenses which are directly related to the fund's primary service activity. FY 2010 shows a 0.3% increase. The City instituted service reductions and pay plan changes in order to stay within projected resources.
- ✦ **Non-Operating Expenses:** This category includes those expenses incurred that are not directly related to the fund's primary service activities and include items such as interest expense, depreciation, subsidies, and transfers. FY 2010 shows a 2.9% decrease. A majority of the decrease is due to reduction in transfers of special revenues to support the Capital Improvement Plan.
- ✦ **Debt Service:** This category includes those expenses incurred for the payment of long-term debt. FY 2010 shows an 14.2% increase. Debt payments increased for the Special Obligation Bonds issued for the new parking garage and additional sewer bonds to continue funding the 2008 ballot projects.
- ✦ **Capital Additions:** This category includes those expenses for items that cost over \$5,000 each (our fixed asset limit) and include the replacement of fleet vehicles and other equipment. FY 2010 shows an increase of 9.8%. This increase was necessary due to the deferral of equipment purchases in 2008 and 2009, which could no longer be sustained. The Solid Waste and Electric Funds are the funds with significant increases.
- ✦ **Capital Improvement Plan:** FY 2010 shows a 16.0% decrease. A large portion of the decrease is due to General Government projects. Street and Sidewalk projects are down over \$10 million. This is due to an acceleration of the project schedule stated at the time of the ballot and due to the economic downturn, the original revenue forecast has been adjusted and has required staff to adjust timing of the remaining projects.

Overall Budget Summary

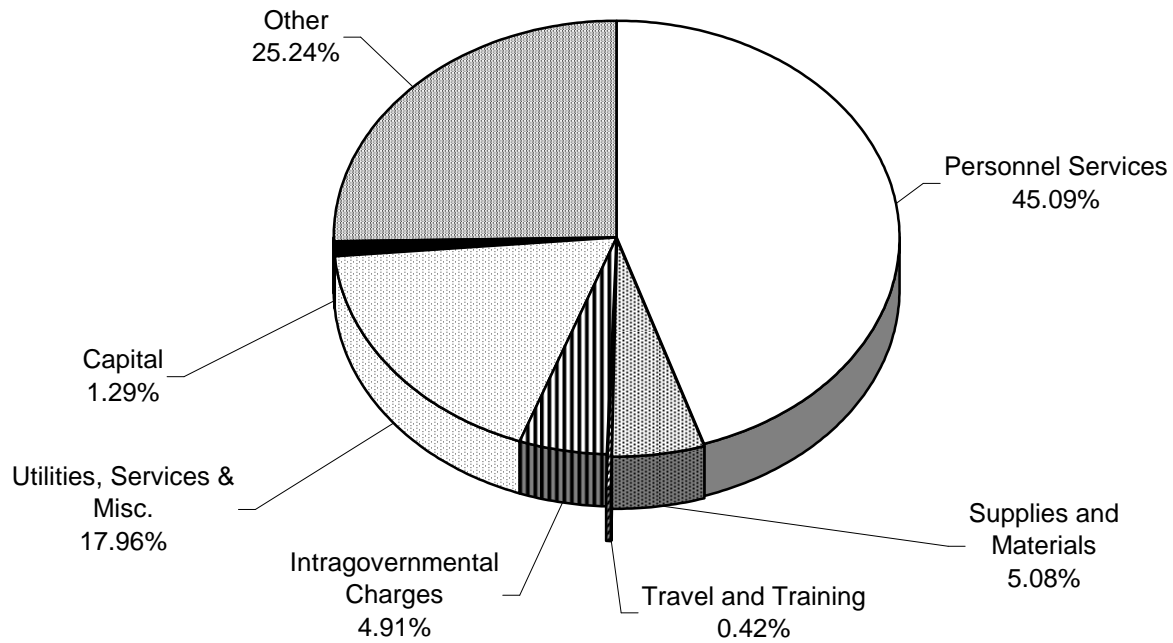
FY 2010



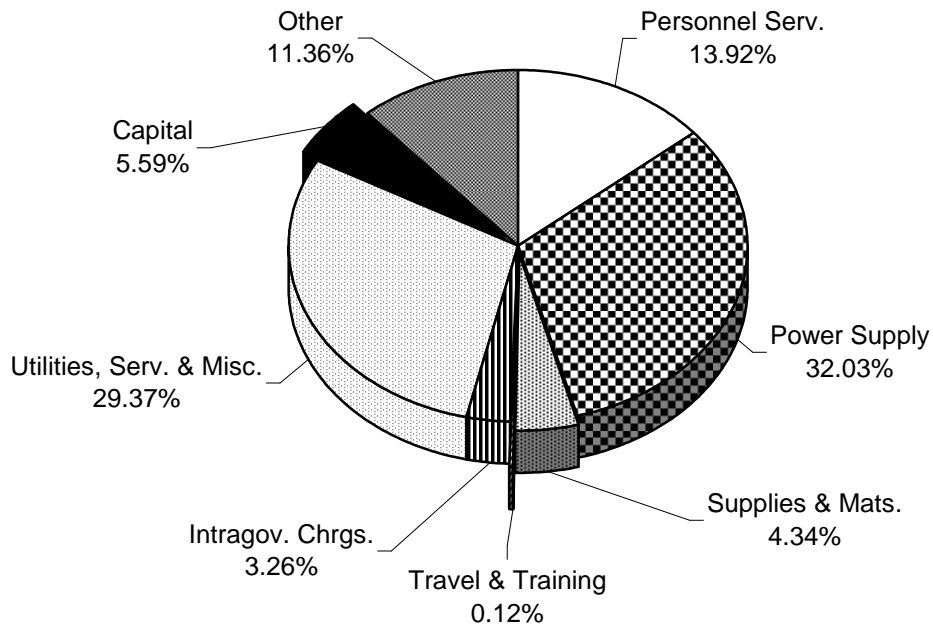
Overall Budget Summary

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
Personnel Services	\$ 85,537,714	\$ 92,259,617	\$ 89,369,470	\$ 93,926,959	1.8%
Power Supply	62,680,572	79,047,200	75,846,000	81,917,000	3.6%
Supplies and Materials	23,701,117	25,600,935	22,086,561	22,985,945	(10.2%)
Travel and Training	567,391	984,822	911,947	968,103	(1.7%)
Intragovernmental Charges	12,926,433	14,243,709	14,237,030	15,358,639	7.8%
Utilities, Services & Misc.	82,857,136	122,237,880	119,081,885	114,442,036	(6.4%)
Capital	17,284,544	22,156,681	21,337,125	16,079,148	(27.4%)
Other	80,711,556	59,377,400	62,312,652	58,837,240	(0.9%)
Total Appropriations	<u>366,266,463</u>	<u>415,908,244</u>	<u>405,182,670</u>	<u>404,515,070</u>	<u>(2.7%)</u>
Summary :					
Operating Expenses	224,199,146	260,048,154	246,874,525	260,778,935	0.3%
Non-Operating Expenses	55,166,324	58,080,514	61,151,822	56,393,359	(2.9%)
Debt Service	36,669,512	13,366,885	13,283,188	15,270,081	14.2%
Capital Additions	4,678,438	4,377,000	3,557,444	4,806,371	9.8%
TI Excluding Cap Impr. Plan	<u>320,713,420</u>	<u>335,872,553</u>	<u>324,866,979</u>	<u>337,248,746</u>	<u>0.4%</u>
Capital Improvement Plan	45,553,043	80,035,691	80,315,691	67,266,324	(16.0%)
Total Appropriations	<u>\$ 366,266,463</u>	<u>\$ 415,908,244</u>	<u>\$ 405,182,670</u>	<u>\$ 404,515,070</u>	<u>(2.7%)</u>

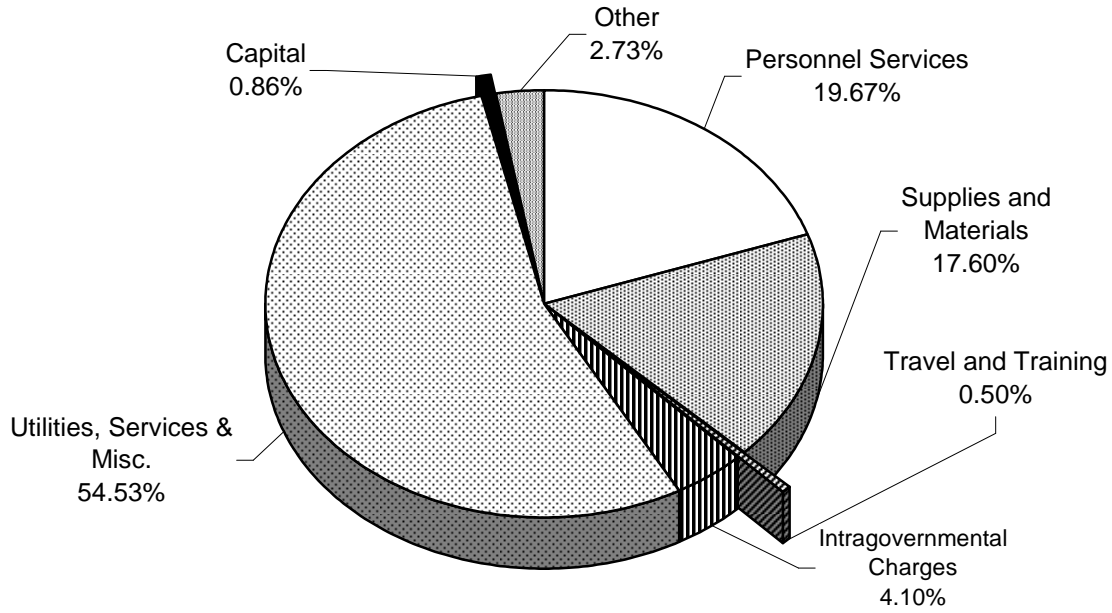
Expenditures - Gov. Fund Type FY 2010



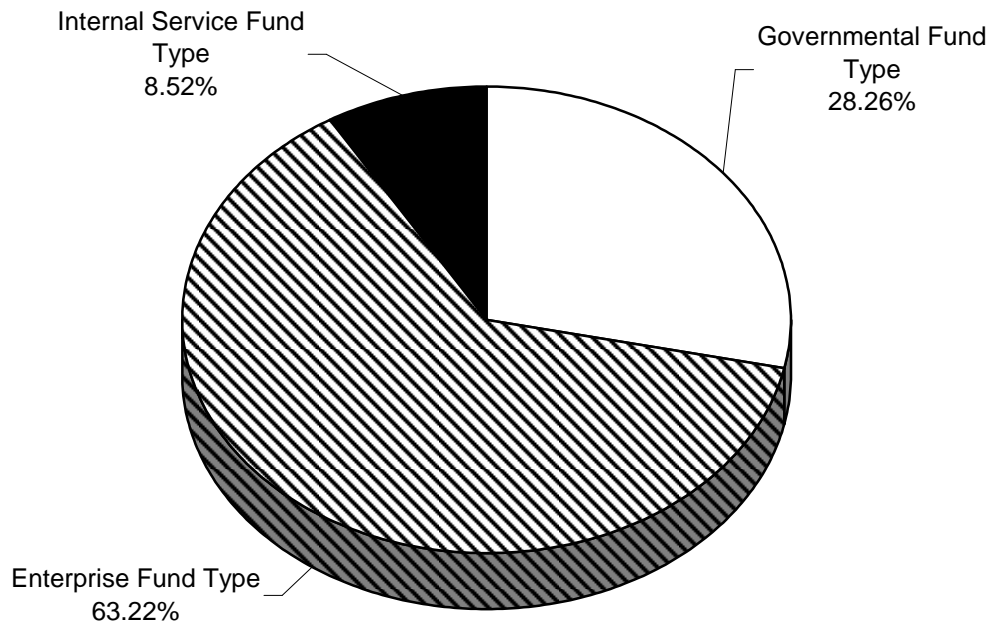
Expenditures - Enterprise Fund Type FY 2010



Expenditures - Internal Service Funds FY 2010



Overall Expenditures by Fund Type FY 2010



Governmental Fund Type

Personnel Services 2.2% Increase: Includes a net increase of 4.00 permanent positions, 7% to 8% required increases to the police, fire and LAGERS pension fund and a projected 7% increase in health insurance premiums. Several positions have been eliminated or unfunded in the General Fund; changes were made to overtime practices; reductions made in sick leave buy back and elimination of post employment health plan contribution and safety awards for one year were implemented to offset the increase in pension costs and the addition of needed positions.

Supplies and Material 8.2% Decrease: Primarily due to the projected decrease in fuel costs.

Travel and Training 0.9% Decrease: Primarily due to budget constraints.

Intragovernmental Charges 12.3% Increase: Includes increases in Self Insurance, Building Maintenance and Information Technology Support fees.

Utilities, Services & Misc. 41.4% Decrease: Decreases in funding in the Capital Improvement Plan, primarily in streets.

Capital and Capital Additions Decreased 7.6%: Due to budget constraints, there is a reduction in the number of autos and trucks being purchased. The City will not be able to adhere to its replacement schedule for vehicles and other equipment in 2010

Other/Non Operating Decreased 14.68% and 18.4%: A majority of the increase is due to a decrease in transfers of special revenues to support the Capital Improvement Plan and debt service payments.

Capital Improvement Plan 54.9% Decrease: Capital projects and funding for those projects fluctuate from year to year. The decrease is due to a reduction in street projects.

Enterprise Fund Type

Personnel Services 1.0% Increase: Includes a net increase of 2.5 permanent positions. Changes to overtime practices, sick leave buy back, post employment health plan contribution, and safety awards offset the increased pension costs.

Power Supply 3.6% Increase: increased costs in purchased power and coal due to contracts.

Supplies & Materials 7.3% Decrease: Due to lower projected fuel costs.

Intragovernmental Charges 4.9% Increase: Includes increases in Self Insurance Charges, Information Services Support Fees, Building Maintenance and Utility Accounts and Billing Charges.

Utilities, Services & Misc. 9.3% Increase: Reflects increases in the Capital Improvement Plan in Sewer based on April 2008 ballot issue. Significant appropriation for improvements to the Waste Water Treatment Plant are the primary reason for the change.

Capital 28.5% Decrease: Reflects decreases in the amount of funding for capital type items in the Capital Improvement Plan.

Debt Service 21.4% Increase: Reflects new debt payments for parking garage, sewer ballot projects and water ballot projects.

Internal Service Fund Type

Personnel Services 2.9% Increase: Includes no additional personnel. However, two IT-related positions were transferred from the Police Department to the IT Department to centralize IT functions. Changes to overtime practices, sick leave buy back, post employment health plan contribution and safety awards offset the increase pension costs.

Supplies and Materials 16.7% Decrease: Due to lower projected fuel costs.

Travel and Training 9.0% Decrease: Primarily due to budget constraints that has required cuts in this category.

Intragovernmental Charges 8.1% Increase: Includes increase in Self Insurance Charges, Information Technology support and Building Maintenance.

Capital/Capital Additions 46.2% Decrease: decrease in City Channel equipment and fleet equipment.

Other 65% Increase and Non-Operating 65.5% Increase: Addition of lease payments for newly renovated office space.

Financial Summary - Expenditures By Fund Type

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
Governmental Fund Type					
Personnel Services	\$ 46,631,479	\$ 50,425,609	\$ 49,240,652	\$ 51,547,466	2.2%
Supplies and Materials	6,248,615	6,326,811	5,329,712	5,810,565	(8.2%)
Travel and Training	298,946	485,372	456,566	481,140	(0.9%)
Intragovernmental Charges	4,557,384	5,001,347	5,002,198	5,618,156	12.3%
Utilities, Services & Misc.	24,876,171	35,073,870	34,393,613	20,536,957	(41.4%)
Capital	2,634,545	1,597,743	876,269	1,476,816	(7.6%)
Other	55,719,838	33,792,575	36,078,476	28,848,705	(14.6%)
Total Appropriations	140,966,978	132,703,327	131,377,486	114,319,805	(13.9%)
Summary					
Operating	67,751,444	75,967,534	73,077,266	74,423,544	(2.0%)
Non Operating	26,292,640	28,344,669	30,630,570	23,125,574	(18.4%)
Debt Service	29,115,077	5,448,906	5,448,906	5,662,131	3.9%
Capital Additions	1,401,074	1,597,743	876,269	1,476,816	(7.6%)
Capital Improvement Plan	16,406,743	21,344,475	21,344,475	9,631,740	(54.9%)
Total Appropriations	140,966,978	132,703,327	131,377,486	114,319,805	(13.9%)
Enterprise Fund Type					
Personnel Services	33,160,975	35,243,710	33,753,238	35,596,908	1.0%
Power Supply	62,680,572	79,047,200	75,846,000	81,917,000	3.6%
Supplies and Materials	10,820,747	11,985,760	11,092,651	11,106,279	(7.3%)
Travel and Training	207,140	311,535	288,499	316,037	1.4%
Intragovernmental Charges	7,132,304	7,934,541	7,935,541	8,326,169	4.9%
Utilities, Services & Misc.	39,641,211	68,723,733	66,849,705	75,104,536	9.3%
Capital	14,297,879	20,006,051	19,932,957	14,304,893	(28.5%)
Other	24,565,954	25,014,926	25,715,411	29,048,045	16.1%
Total Appropriations	192,506,782	248,267,456	241,414,002	255,719,867	3.0%
Summary					
Operating	124,473,332	150,265,945	142,467,825	153,117,922	1.9%
Non Operating	28,420,764	29,167,808	29,989,265	32,327,960	10.8%
Debt Service	7,551,417	7,916,117	7,832,420	9,607,285	21.4%
Capital Additions	2,925,244	2,226,370	2,153,276	3,032,116	36.2%
Capital Improvement Plan	29,136,025	58,691,216	58,971,216	57,634,584	(1.8%)
Total Appropriations	192,506,782	248,267,456	241,414,002	255,719,867	3.0%
Internal Service Fund Type					
Personnel Services	5,745,260	6,590,298	6,375,580	6,782,585	2.9%
Supplies and Materials	6,631,755	7,288,364	5,664,198	6,069,101	(16.7%)
Travel and Training	61,305	187,915	166,882	170,926	(9.0%)
Intragovernmental Charges	1,236,745	1,307,821	1,299,291	1,414,314	8.1%
Utilities, Services & Misc.	18,339,754	18,440,277	17,838,567	18,800,543	2.0%
Capital	352,120	552,887	527,899	297,439	(46.2%)
Other	425,764	569,899	518,765	940,490	65.0%
Total Appropriations	32,792,703	34,937,461	32,391,182	34,475,398	(1.3%)
Summary					
Operating	31,974,370	33,814,675	31,329,434	33,237,469	(1.7%)
Non Operating	452,920	568,037	531,987	939,825	65.5%
Debt Service	3,018	1,862	1,862	665	(64.3%)
Capital Additions	352,120	552,887	527,899	297,439	(46.2%)
Capital Improvement Plan	10,275	0	0	0	0.0%
Total Appropriations	32,792,703	34,937,461	32,391,182	34,475,398	(1.3%)
Total All Funds	\$ 366,266,463	\$ 415,908,244	\$ 405,182,670	\$ 404,515,070	(2.7%)

Financial Summary - Expenditures By Department Funding Source

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
CITY GENERAL (GF)	\$ 5,366,807	\$ 5,732,331	\$ 5,489,234	\$ 5,377,855	(6.2%)
CITY COUNCIL (GF)	195,878	260,784	252,676	287,532	10.3%
CITY CLERK (GF)	179,983	272,208	269,599	333,846	22.6%
CITY MANAGER (GF)	926,151	1,137,687	1,027,080	1,061,104	(6.7%)
NEIGHBORHOOD SERVICES (GF)	201,063	272,169	265,171	732,067	169.0%
FINANCE					
General Fund Operations (GF)	3,153,636	3,479,337	3,415,434	3,522,464	1.2%
Utility Customer Services Fund (ISF)	1,912,307	2,189,665	2,157,360	2,273,716	3.8%
Self Insurance Reserve Fund (ISF)	3,552,398	4,191,178	4,107,818	4,397,340	4.9%
HUMAN RESOURCES (GF)	874,576	983,957	945,056	1,030,559	4.7%
LAW DEPARTMENT (GF)	975,087	983,466	981,183	1,034,332	5.2%
MUNICIPAL COURT (GF)	664,327	722,156	691,453	733,782	1.6%
POLICE DEPARTMENT (GF)	17,371,190	19,166,023	18,255,175	19,632,643	2.4%
FIRE DEPARTMENT (GF)	12,913,984	14,234,456	13,945,424	14,255,658	0.1%
JCIC - EMERGENCY MGMT (GF)	2,630,310	2,775,938	2,733,039	2,733,167	(1.5%)
PUBLIC HEALTH & HUMAN SERVICES (GF)	7,074,434	7,636,144	7,321,229	8,024,864	5.1%
PLANNING					
General Fund Operations (GF)	784,649	1,132,913	1,101,930	977,805	(13.7%)
CDBG Fund (SRF)	915,073	530,786	528,936	571,872	7.7%
ECONOMIC DEVELOPMENT (GF)	348,184	381,737	287,456	419,379	9.9%
CULTURAL AFFAIRS (GF)	403,868	424,186	371,045	372,595	(12.2%)
PARKS & RECREATION					
General Fund Operations (GF)	4,797,693	4,916,978	4,695,434	4,966,693	1.0%
Recreation Services Fund (EF)	7,206,195	7,776,401	7,448,869	7,635,263	(1.8%)
PUBLIC WORKS					
General Fund Operations (GF)	10,606,939	13,491,407	12,524,210	10,736,403	(20.4%)
Public Transportation Fund (EF)	5,108,124	7,592,590	7,355,950	6,013,556	(20.8%)
Regional Airport Fund (EF)	4,509,426	4,123,655	4,113,873	4,604,731	11.7%
Sanitary Sewer Utility Fund (EF)	16,914,003	37,842,484	37,590,884	43,658,702	15.4%
Parking Facilities Fund (EF)	1,602,672	1,522,737	1,455,132	2,550,573	67.5%
Solid Waste Utility Fund (EF)	15,291,526	16,635,565	16,382,247	16,522,220	(0.7%)
Storm Water Utility Fund (EF)	2,650,869	1,904,292	1,761,907	1,472,806	(22.7%)
Custodial & Building Maint. Fund (ISF)	1,030,051	1,347,202	1,318,528	1,439,585	6.9%
Fleet Operations Fund (ISF)	7,710,004	8,368,982	6,758,668	7,058,179	(15.7%)
WATER & ELECTRIC					
Railroad Utility Fund (EF)	1,504,493	10,970,477	10,863,651	1,185,384	(89.2%)
Water Utility Fund (EF)	23,767,802	28,179,380	27,588,660	30,978,756	9.9%
Electric Utility Fund (EF)	\$ 113,951,672	\$ 131,719,875	\$ 126,852,829	\$ 141,097,876	7.1%

Financial Summary - Expenditures By Department Funding Source (Continued)

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
CONV. & TOURISM FUND (SRF)	2,051,866	1,905,408	1,731,817	1,758,254	(7.7%)
OFFICE OF SUSTAINABILITY (SRF)	0	0	0	128,368	
EMPLOYEE BENEFIT FD (ISF)	13,442,840	12,260,349	11,650,305	12,369,733	0.9%
INFORMATION TECH. FD (ISF)	3,633,974	4,699,745	4,550,991	5,128,575	9.1%
PUBLIC COMM. FUND (ISF)	1,511,129	1,880,340	1,847,512	1,808,270	(3.8%)
CONTRIBUTIONS FD (TF)	114,150	43,060	38,808	12,138	(71.8%)
CAPITAL 1/4 CNT SALES TX FD (SRF)	5,022,750	4,435,625	7,100,625	3,682,000	(17.0%)
PARKS SALES TAX FD (SRF)	5,044,797	4,590,551	4,510,551	4,915,974	7.1%
TRANSP. SALES TAX FD (SRF)	9,438,600	9,718,467	9,419,368	9,465,971	(2.6%)
PUBLIC IMPROV. FD (SRF)	1,930,738	2,413,247	2,413,247	745,184	(69.1%)
SPECIAL ROAD DIST. TX FD (SRF)	1,458,425	4,268,925	4,268,925	1,513,425	(64.5%)
CAPITAL PROJECTS FUND (CIP)	16,406,743	21,344,475	21,344,475	9,631,740	(54.9%)
DEBT SERVICE FUNDS (DSF)	29,115,077	5,448,906	5,448,906	5,662,131	3.9%
TOTAL	\$ 366,266,463	\$ 415,908,244	\$ 405,182,670	\$ 404,515,070	(2.7%)
TOTAL BY FUNDING SOURCE & FUND TYPE:					
General Fund (GF)	\$ 69,468,759	\$ 78,003,877	\$ 74,571,828	\$ 76,232,748	(2.3%)
Special Revenue Funds (SRF)	25,862,249	27,863,009	29,973,469	22,781,048	(18.2%)
Debt Service Fund (DSF)	29,115,077	5,448,906	5,448,906	5,662,131	3.9%
Trust Funds (TF)	114,150	43,060	38,808	12,138	(71.8%)
Capital Projects Fund (CIP)	16,406,743	21,344,475	21,344,475	9,631,740	(54.9%)
TOTAL GOVERNMENTAL FUNDS	140,966,978	132,703,327	131,377,486	114,319,805	(13.9%)
TL ENTERPRISE FUNDS (EF)	192,506,782	248,267,456	241,414,002	255,719,867	3.0%
TL INTERNAL SERVICE FDS (ISF)	32,792,703	34,937,461	32,391,182	34,475,398	(1.3%)
TOTAL FOR ALL FUNDS	\$ 366,266,463	\$ 415,908,244	\$ 405,182,670	\$ 404,515,070	(2.7%)

(GF) - General Fund
 (ISF) - Internal Service Funds
 (SRF) - Special Revenue Funds
 (EF) - Enterprise Funds
 (TF) - Trust Funds
 (CIP) - Capital Improvement Plan
 (DSF) - Debt Service Funds

Financial Summary - Expenditures By Department and Category

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
CITY GENERAL (NON-DPTMTL):					
Operating Expenses	\$ 2,567,104	\$ 2,821,542	\$ 2,578,445	\$ 2,467,189	(12.6%)
Non-Operating Expenses	2,799,703	2,910,789	2,910,789	2,910,666	(0.0%)
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	5,366,807	5,732,331	5,489,234	5,377,855	(6.2%)
CITY COUNCIL:					
Operating Expenses	195,878	260,784	252,676	287,532	10.3%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	195,878	260,784	252,676	287,532	10.3%
CITY CLERK:					
Operating Expenses	179,983	272,208	269,599	333,846	22.6%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	179,983	272,208	269,599	333,846	22.6%
CITY MANAGER:					
Operating Expenses	926,151	1,137,687	1,027,080	1,061,104	(6.7%)
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	926,151	1,137,687	1,027,080	1,061,104	(6.7%)
NEIGHBORHOOD SERVICES:					
Operating Expenses	201,063	272,169	265,171	732,067	169.0%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	201,063	272,169	265,171	732,067	169.0%
FINANCE DEPARTMENT:					
General Fund Operations:					
Operating Expenses	3,153,636	3,479,337	3,415,434	3,522,464	1.2%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	3,153,636	3,479,337	3,415,434	3,522,464	1.2%
Utility Customer Services Fund:					
Operating Expenses	1,879,283	2,082,631	2,051,326	2,167,428	4.1%
Non-Operating Expenses	33,024	107,034	106,034	106,288	(0.7%)
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	\$ 1,912,307	\$ 2,189,665	\$ 2,157,360	\$ 2,273,716	3.8%

Financial Summary - Expenditures By Department and Category (Continued)

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
Self Insurance Reserve Fund:					
Operating Expenses	\$ 3,551,898	\$ 4,191,178	\$ 4,107,818	\$ 4,361,495	4.1%
Non-Operating Expenses	500	0	0	35,845	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	3,552,398	4,191,178	4,107,818	4,397,340	4.9%
HUMAN RESOURCES:					
Operating Expenses	874,576	983,957	945,056	1,030,559	4.7%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	874,576	983,957	945,056	1,030,559	4.7%
LAW DEPARTMENT:					
Operating Expenses	975,087	983,466	981,183	1,034,332	5.2%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	975,087	983,466	981,183	1,034,332	5.2%
MUNICIPAL COURT:					
Operating Expenses	664,327	722,156	691,453	733,782	1.6%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	664,327	722,156	691,453	733,782	1.6%
POLICE DEPARTMENT:					
Operating Expenses	17,286,302	18,595,049	18,095,809	19,106,608	2.8%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	84,888	570,974	159,366	526,035	(7.9%)
Capital Projects	0	0	0	0	
Total Expenses	17,371,190	19,166,023	18,255,175	19,632,643	2.4%
FIRE DEPARTMENT:					
Operating Expenses	12,913,984	14,167,661	13,910,755	14,255,658	0.6%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	66,795	34,669	0	(100.0%)
Capital Projects	0	0	0	0	
Total Expenses	12,913,984	14,234,456	13,945,424	14,255,658	0.1%
PSJC/EMERG. MGMT:					
Operating Expenses	2,572,938	2,730,834	2,687,665	2,733,167	0.1%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	57,372	45,104	45,374	0	(100.0%)
Capital Projects	0	0	0	0	
Total Expenses	\$ 2,630,310	\$ 2,775,938	\$ 2,733,039	\$ 2,733,167	(1.5%)

Financial Summary - Expenditures By Department and Category (Continued)

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
PUBLIC HEALTH & HUMAN SERVICES DEPARTMENT:					
Operating Expenses	\$ 7,041,784	\$ 7,636,144	\$ 7,321,229	\$ 7,925,098	3.8%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	32,650	0	0	99,766	
Capital Projects	0	0	0	0	
Total Expenses	7,074,434	7,636,144	7,321,229	8,024,864	5.1%
PLANNING DEPARTMENT:					
General Fund Operations:					
Operating Expenses	784,649	1,132,913	1,101,930	977,805	(13.7%)
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	784,649	1,132,913	1,101,930	977,805	(13.7%)
CDBG Fund:					
Operating Expenses	660,281	530,786	528,936	571,872	7.7%
Non-Operating Expenses	254,792	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	915,073	530,786	528,936	571,872	7.7%
ECONOMIC DEVELOPMENT:					
Operating Expenses	348,184	381,737	287,456	419,379	9.9%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	348,184	381,737	287,456	419,379	9.9%
CULTURAL AFFAIRS:					
Operating Expenses	403,868	424,186	371,045	372,595	(12.2%)
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	403,868	424,186	371,045	372,595	(12.2%)
PARKS & RECREATION DEPT:					
General Fund Operations:					
Operating Expenses	4,417,864	4,740,150	4,582,136	4,743,578	0.1%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	379,829	176,828	113,298	223,115	26.2%
Capital Projects	0	0	0	0	
Total Expenses	\$ 4,797,693	\$ 4,916,978	\$ 4,695,434	\$ 4,966,693	1.0%

Financial Summary - Expenditures By Department and Category (Continued)

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
Recreation Services Fund:					
Operating Expenses	\$ 6,146,483	\$ 7,000,953	\$ 6,709,182	\$ 6,717,289	(4.1%)
Non-Operating Expenses	855,015	662,000	642,000	642,000	(3.0%)
Debt Service	23,632	33,000	18,539	13,207	(60.0%)
Capital Additions	77,548	80,448	79,148	37,767	(53.1%)
Capital Projects	103,517	0	0	225,000	
Total Expenses	7,206,195	7,776,401	7,448,869	7,635,263	(1.8%)
PUBLIC WORKS DEPARTMENT:					
General Fund Operations:					
Operating Expenses	9,760,604	12,753,365	12,000,648	10,108,503	(20.7%)
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	846,335	738,042	523,562	627,900	(14.9%)
Capital Projects	0	0	0	0	
Total Expenses	10,606,939	13,491,407	12,524,210	10,736,403	(20.4%)
Public Transportation Fund:					
Operating Expenses	4,502,265	5,136,414	4,844,523	4,896,572	(4.7%)
Non-Operating Expenses	586,891	548,662	603,913	596,243	8.7%
Debt Service	2,012	1,241	1,241	443	(64.3%)
Capital Additions	0	0	0	0	
Capital Projects	16,956	1,906,273	1,906,273	520,298	(72.7%)
Total Expenses	5,108,124	7,592,590	7,355,950	6,013,556	(20.8%)
Regional Airport Fund:					
Operating Expenses	1,589,740	2,015,155	1,955,373	1,923,041	(4.6%)
Non-Operating Expenses	517,432	504,000	554,000	612,850	21.6%
Debt Service	0	0	0	0	
Capital Additions	117,864	0	0	55,500	
Capital Projects	2,284,390	1,604,500	1,604,500	2,013,340	25.5%
Total Expenses	4,509,426	4,123,655	4,113,873	4,604,731	11.7%
Sanitary Sewer Utility Fund:					
Operating Expenses	6,596,832	8,244,601	8,006,552	8,571,299	4.0%
Non-Operating Expenses	3,017,438	3,002,999	3,002,999	3,251,888	8.3%
Debt Service	1,286,978	1,256,850	1,255,310	1,653,265	31.5%
Capital Additions	258,417	478,591	466,580	413,500	(13.6%)
Capital Projects	5,754,338	24,859,443	24,859,443	29,768,750	19.7%
Total Expenses	16,914,003	37,842,484	37,590,884	43,658,702	15.4%
Parking Facilities Fund:					
Operating Expenses	886,913	853,053	839,122	872,712	2.3%
Non-Operating Expenses	281,179	322,824	324,150	323,062	0.1%
Debt Service	264,613	305,000	250,000	766,950	151.5%
Capital Additions	108,648	41,860	41,860	121,649	190.6%
Capital Projects	61,319	0	0	466,200	
Total Expenses	1,602,672	1,522,737	1,455,132	2,550,573	67.5%
Solid Waste Utility Fund:					
Operating Expenses	12,256,137	13,315,290	13,070,392	12,855,356	(3.5%)
Non-Operating Expenses	1,416,793	1,631,824	1,643,404	1,629,164	(0.2%)
Debt Service	320,203	328,451	328,451	305,700	(6.9%)
Capital Additions	1,104,415	955,000	935,000	1,382,000	44.7%
Capital Projects	193,978	405,000	405,000	350,000	(13.6%)
Total Expenses	\$ 15,291,526	\$ 16,635,565	\$ 16,382,247	\$ 16,522,220	(0.7%)

Financial Summary - Expenditures By Department and Category (Continued)

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
Storm Water Utility Fund:					
Operating Expenses	\$ 1,118,851	\$ 1,465,446	\$ 1,323,061	\$ 986,753	(32.7%)
Non-Operating Expenses	420,647	425,000	425,000	486,053	14.4%
Debt Service	0	0	0	0	
Capital Additions	97,758	13,846	13,846	0	(100.0%)
Capital Projects	1,013,613	0	0	0	
Total Expenses	2,650,869	1,904,292	1,761,907	1,472,806	(22.7%)
Custodial & Bldg. Maint. Fund:					
Operating Expenses	947,699	1,336,402	1,305,908	1,357,175	1.6%
Non-Operating Expenses	19,069	10,800	12,620	82,410	663.1%
Debt Service	0	0	0	0	
Capital Additions	63,283	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	1,030,051	1,347,202	1,318,528	1,439,585	6.9%
Fleet Operations Fund:					
Operating Expenses	7,547,901	8,186,648	6,598,147	6,985,208	(14.7%)
Non-Operating Expenses	98,861	57,667	59,438	72,306	25.4%
Debt Service	3,018	1,862	1,862	665	(64.3%)
Capital Additions	49,949	122,805	99,221	0	(100.0%)
Capital Projects	10,275	0	0	0	
Total Expenses	7,710,004	8,368,982	6,758,668	7,058,179	(15.7%)
WATER & ELECTRIC DEPT:					
Railroad Fund:					
Operating Expenses	652,516	799,477	674,651	621,384	(22.3%)
Non-Operating Expenses	307,095	300,000	315,000	330,000	10.0%
Debt Service	32,245	31,000	34,000	34,000	9.7%
Capital Additions	56,772	0	0	0	
Capital Projects	455,865	9,840,000	9,840,000	200,000	(98.0%)
Total Expenses	1,504,493	10,970,477	10,863,651	1,185,384	(89.2%)
Water Utility Fund:					
Operating Expenses	9,967,577	11,043,142	10,526,025	11,040,436	(0.0%)
Non-Operating Expenses	4,857,796	5,082,738	5,018,538	5,513,700	8.5%
Debt Service	2,005,701	1,900,575	1,900,879	2,866,720	50.8%
Capital Additions	436,538	162,625	152,918	255,700	57.2%
Capital Projects	6,500,190	9,990,300	9,990,300	11,302,200	13.1%
Total Expenses	23,767,802	28,179,380	27,588,660	30,978,756	9.9%
Electric Utility Fund:					
Operating Expenses	80,756,018	100,392,414	94,518,944	104,633,080	4.2%
Non-Operating Expenses	16,160,478	16,687,761	17,460,261	18,943,000	13.5%
Debt Service	3,616,033	4,060,000	4,044,000	3,967,000	(2.3%)
Capital Additions	667,284	494,000	463,924	766,000	55.1%
Capital Projects	12,751,859	10,085,700	10,365,700	12,788,796	26.8%
Total Expenses	113,951,672	131,719,875	126,852,829	141,097,876	7.1%
CONVENTION & TOURISM FUND					
Operating Expenses	\$ 1,753,845	\$ 1,822,312	\$ 1,648,721	\$ 1,758,254	(3.5%)
Non-Operating Expenses	298,021	83,096	83,096	0	(100.0%)
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	2,051,866	1,905,408	1,731,817	1,758,254	(7.7%)

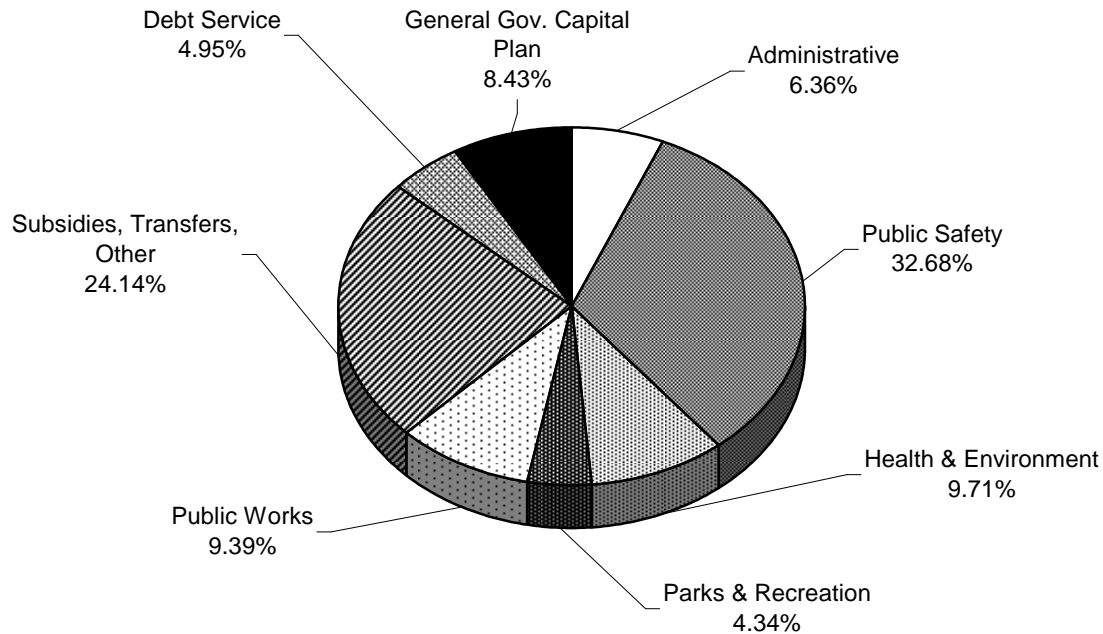
Financial Summary - Expenditures By Department and Category (Continued)

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
OFFICE OF SUSTAINABILITY:					
Operating Expenses	\$ 0	\$ 0	\$ 0	128,368	
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	0	0	0	128,368	
EMPLOYEE BENEFIT FUND:					
Operating Expenses	13,442,840	12,238,433	11,628,389	12,347,865	0.9%
Non-Operating Expenses	0	21,916	21,916	21,868	(0.2%)
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	13,442,840	12,260,349	11,650,305	12,369,733	0.9%
INFORMATION TECHNOLOGIES FUND:					
Operating Expenses	3,299,034	4,056,152	3,972,107	4,398,890	8.4%
Non-Operating Expenses	273,532	343,020	278,311	453,446	32.2%
Debt Service	0	0	0	0	
Capital Additions	61,408	300,573	300,573	276,239	(8.1%)
Capital Projects	0	0	0	0	
Total Expenses	3,633,974	4,699,745	4,550,991	5,128,575	9.1%
PUBLIC COMM. FUND:					
Operating Expenses	1,305,715	1,723,231	1,665,739	1,619,408	(6.0%)
Non-Operating Expenses	27,934	27,600	53,668	167,662	507.5%
Debt Service	0	0	0	0	
Capital Additions	177,480	129,509	128,105	21,200	(83.6%)
Capital Projects	0	0	0	0	
Total Expenses	1,511,129	1,880,340	1,847,512	1,808,270	(3.8%)
CONTRIBUTIONS FUND:					
Operating Expenses	2,025	12,155	7,903	12,138	(0.1%)
Non-Operating Expenses	112,125	30,905	30,905	0	(100.0%)
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	114,150	43,060	38,808	12,138	(71.8%)
99 1/4 CENT SALES TAX FUND:					
Operating Expenses	0	0	0	0	
Non-Operating Expenses	5,022,750	4,435,625	7,100,625	3,682,000	(17.0%)
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	5,022,750	4,435,625	7,100,625	3,682,000	(17.0%)
PARKS SALES TAX FUND:					
Operating Expenses	1,801	989	989	962	(2.7%)
Non-Operating Expenses	5,042,996	4,589,562	4,509,562	4,915,012	7.1%
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	\$ 5,044,797	\$ 4,590,551	\$ 4,510,551	\$ 4,915,974	7.1%

Financial Summary - Expenditures By Department and Category (Continued)

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
TRANSPTN. SALES TAX FUND:					
Operating Expenses	\$ 0	\$ 0	\$ 0	0	
Non-Operating Expenses	9,438,600	9,718,467	9,419,368	9,465,971	(2.6%)
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	9,438,600	9,718,467	9,419,368	9,465,971	(2.6%)
PUBLIC IMPROVEMENT FUND:					
Operating Expenses	65,510	105,947	105,947	106,684	0.7%
Non-Operating Expenses	1,865,228	2,307,300	2,307,300	638,500	(72.3%)
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	1,930,738	2,413,247	2,413,247	745,184	(69.1%)
SPECIAL ROAD DIST. TAX FUND:					
Operating Expenses	0	0	0	0	
Non-Operating Expenses	1,458,425	4,268,925	4,268,925	1,513,425	(64.5%)
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	1,458,425	4,268,925	4,268,925	1,513,425	(64.5%)
CAPITAL PROJECTS (CIP):					
Operating Expenses	0	0	0	0	
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	16,406,743	21,344,475	21,344,475	9,631,740	(54.9%)
Total Expenses	16,406,743	21,344,475	21,344,475	9,631,740	(54.9%)
DEBT SERVICE FUND:					
Operating Expenses	0	0	0	0	
Non-Operating Expenses	0	0	0	0	
Debt Service	29,115,077	5,448,906	5,448,906	5,662,131	3.9%
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	29,115,077	5,448,906	5,448,906	5,662,131	3.9%
TOTAL FOR ALL FUNDS:					
OPERATING EXPENSES	224,199,146	260,048,154	246,874,525	260,778,935	0.3%
NON-OPERATING EXPENSES	55,166,324	58,080,514	61,151,822	56,393,359	(2.9%)
DEBT SERVICE	36,669,512	13,366,885	13,283,188	15,270,081	14.2%
CAPITAL ADDITIONS	4,678,438	4,377,000	3,557,444	4,806,371	9.8%
CAPITAL PROJECTS	45,553,043	80,035,691	80,315,691	67,266,324	(16.0%)
TOTAL EXPENSES	\$ 366,266,463	\$ 415,908,244	\$ 405,182,670	\$ 404,515,070	(2.7%)

General Government Expenditures By Function FY 2010



General Government Expenditures By Function

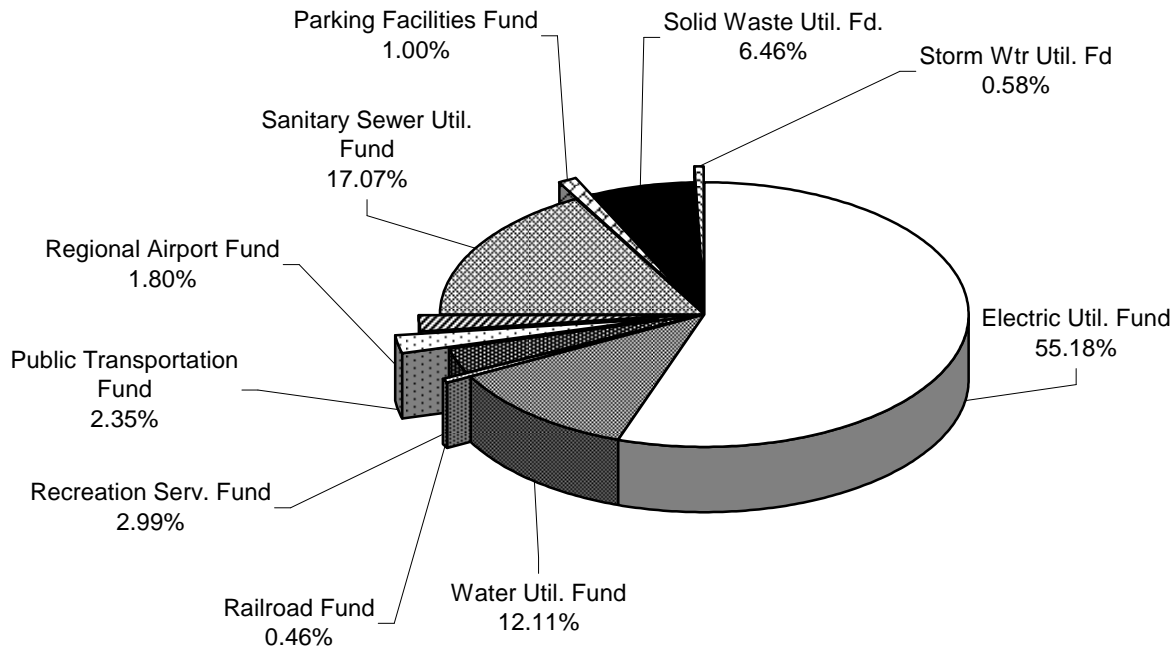
	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
Administrative	\$ 6,305,311	\$ 7,117,439	\$ 6,891,028	\$ 7,269,837	2.1%
Public Safety	33,579,811	36,898,573	35,625,091	37,355,250	1.2%
Health & Environment	9,727,271	10,377,935	9,875,767	11,098,582	6.9%
Parks & Recreation	4,797,693	4,916,978	4,695,434	4,966,693	1.0%
Public Works	10,606,939	13,491,407	12,524,210	10,736,403	(20.4%)
Subsidies/Transfers & Other	30,428,133	33,107,614	34,972,575	27,599,169	(16.6%)
Debt Service	29,115,077	5,448,906	5,448,906	5,662,131	3.9%
General Gov. Capital Plan	16,406,743	21,344,475	21,344,475	9,631,740	(54.9%)
Total Appropriations	\$ 140,966,978	\$ 132,703,327	\$ 131,377,486	\$ 114,319,805	(13.9%)

✦ **Debt Services:** Includes payments on the revenue and special obligation bonds to fund capital improvements for the Downtown Government Center improvements, Parks Acquisition Note and 2005 Ballot projects.

✦ **Subsidies/Transfers & Other:** Reduced transfers of Special Revenues for Capital Improvement Projects.

✦ **General Government Capital Plan:** Decrease due to reduced funding available for Street projects.

Enterprise Fund Expenses By Fund FY 2010



Enterprise Fund Expenses By Fund

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
Electric Utility Fund	\$ 113,951,672	\$ 131,719,875	\$ 126,852,829	\$ 141,097,876	7.1%
Water Utility Fund	23,767,802	28,179,380	27,588,660	30,978,756	9.9%
Railroad Fund	1,504,493	10,970,477	10,863,651	1,185,384	(89.2%)
Recreation Services Fund	7,206,195	7,776,401	7,448,869	7,635,263	(1.8%)
Public Transportation Fund	5,108,124	7,592,590	7,355,950	6,013,556	(20.8%)
Regional Airport Fund	4,509,426	4,123,655	4,113,873	4,604,731	11.7%
Sanitary Sewer Utility Fund	16,914,003	37,842,484	37,590,884	43,658,702	15.4%
Parking Facilities Fund	1,602,672	1,522,737	1,455,132	2,550,573	67.5%
Solid Waste Utility Fund	15,291,526	16,635,565	16,382,247	16,522,220	(0.7%)
Storm Water Utility Fund	2,650,869	1,904,292	1,761,907	1,472,806	(22.7%)
Total	\$ 192,506,782	\$ 248,267,456	\$ 241,414,002	\$ 255,719,867	3.0%

✦ **Railroad, Recreation Services, Public Transportation, Solid Waste and Storm Water Funds:** Decreases are due to a decrease in the amount of new funding for capital projects. Railroad received stimulus money in FY 2009.

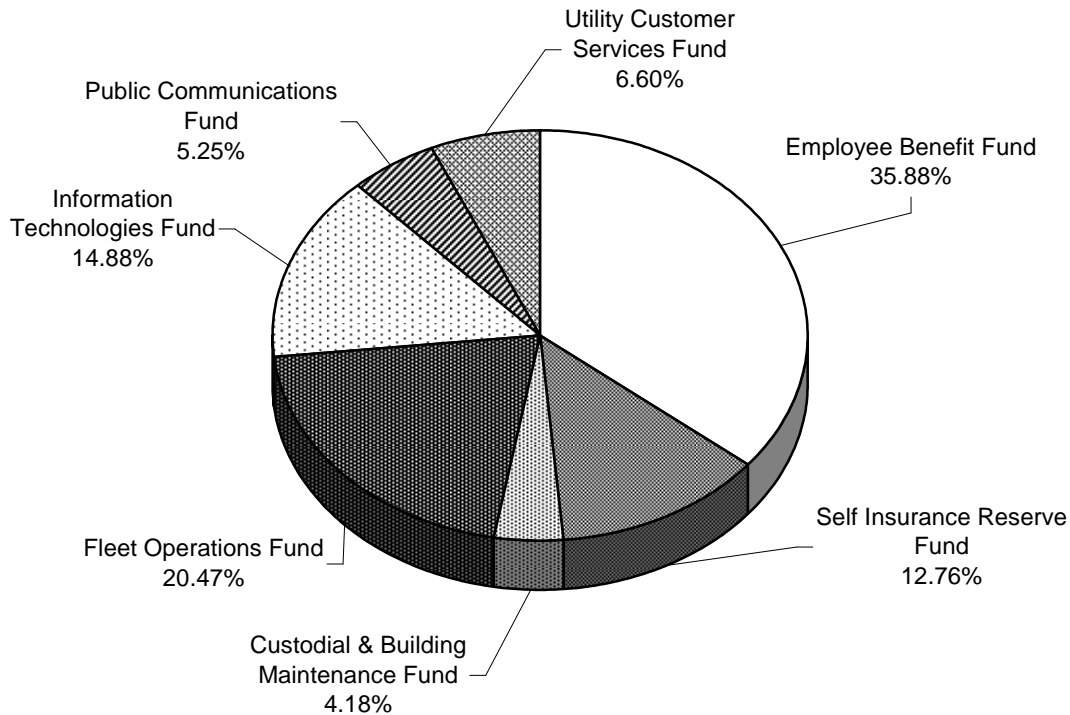
✦ **Electric Utility and Water Utility Funds:** increase due to capital projects supported by bonds and enterprise revenues for improvements to and the expansion of the electrical system and much needed improvements to the water system.

✦ **Airport Fund:** Includes increased funding for capital project improvements to current infrastructure.

✦ **Sanitary Sewer:** Includes increased funding for capital projects such as improvements to the Waste Water Treatment Plant and rehabbing of older sewer systems approved in the April 2008 ballot.

✦ **Parking Fund:** Includes increased funding for capital project improvements to current infrastructure as well as interest payments on bonds for the new parking structure.

Internal Service Fund Expenses By Fund FY 2010



Internal Service Fund Expenses By Fund

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
Employee Benefit Fund	\$ 13,442,840	\$ 12,260,349	\$ 11,650,305	\$ 12,369,733	0.9%
Self Insurance Reserve Fd	3,552,398	4,191,178	4,107,818	4,397,340	4.9%
Custodial & Bldg Maint. Fd	1,030,051	1,347,202	1,318,528	1,439,585	6.9%
Fleet Operations Fund	7,710,004	8,368,982	6,758,668	7,058,179	(15.7%)
Information Technologies Fund	3,633,974	4,699,745	4,550,991	5,128,575	9.1%
Public Communications Fd	1,511,129	1,880,340	1,847,512	1,808,270	(3.8%)
Utility Customer Serv. Fd	1,912,307	2,189,665	2,157,360	2,273,716	3.8%
Total	\$ 32,792,703	\$ 34,937,461	\$ 32,391,182	\$ 34,475,398	(1.3%)

✦ **Employee Benefit Fund:** minimal increase, staff has been working for several years to stabilize these expenses.

✦ **Self Insurance Reserve Fund:** Reflects projected increase in claims costs and cost of stop loss insurance.

✦ **Custodial & Bldg Maint. Fund:** Reflects addition of lease payments for newly renovated office space.

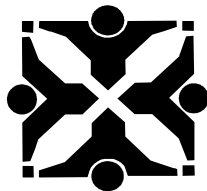
✦ **Fleet Operations Fund:** decrease due to lower projected fuel costs.

✦ **Public Communications Fund:** decrease reflects capital equipment purchases to upgrade City Channel made in FY 2009.

✦ **Utility Customer Services Fund:** Increase reflects the increased cost of accepting credit cards and an increase in postage.

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Overall Revenue Summaries



City of Columbia
Columbia, Missouri

OVERALL REVENUES

✦ **Property Taxes:** The growth in Property Taxes is projected to be 0.6% over Estimated FY 2009. The growth of assessed valuation of real property for new construction is projected to be 2.7%, but personal property is reflecting an 8% decline. The General Fund rate will remain at \$0.41 per \$100 assessed value as it has since 2002. There is no G.O. Bond levy.

✦ **Sales Taxes:** The growth in Sales Taxes is projected at 0% over Estimated FY 2009. This reflects a continued decline in growth that has been experienced since FY 2007. Estimated growth for FY 2009 has been revised to (-3.5%). Staff is closely monitoring sales tax receipts to determine if further adjustments will be necessary. General retail sales remain steady, however home improvement/construction and dining and entertainment sectors continue to decline.

✦ **Gross Receipts Taxes:** Increased 1.6% over Estimated FY 2009.

✦ **PILOT:** (Payment-In-Lieu-Of-Taxes) The Water and Electric Fund pays the General Fund annually an amount substantially equivalent to the 7% gross receipts taxes and property taxes which would be paid if the utilities were owned privately. PILOT payments are projected to grow at 6.7% over Estimated FY 2009 based upon modest growth trends and projected rate increases in the Electric Utility and Water Utility.

✦ **General and Administrative Fees:** (G&A) The City charges proportionately for all services performed by General Fund departments for enterprise, internal services, and other City funds. This also includes a component which estimates how much some of our City-owned utilities (Sewer, Solid Waste, and Storm Water) would pay in a payment-in-lieu-of-taxes equal to the amount they would pay in property taxes. G&A Fees are projecting a 4.4% increase over Estimated FY 2009.

✦ **Grants:** The 40.1% decrease is due primarily to the Non-Motorized Transportation Grant. The City received a multi-year grant for non-motorized transportation projects and the funding ended in the FY 2009 budget.

✦ **Capital Contributions:** The decrease of 0.6% reflects the change in federal capital grants for Railroad and Transit.

✦ **Transfers:** These include both subsidies and transfers between funds. FY 2010 reflects a 31.8% decrease over estimated FY 2009. A majority of the decrease is due to a reduction in transfers of special revenues to support the Capital Improvement Plan.

✦ **Other Local Revenues:** Includes Licenses and Permits, Fines, Governmental Fees and Charges, and Miscellaneous Revenues such as Auction Revenues from the sale of surplus equipment and other miscellaneous revenues. For FY 2010, Other Local Revenues remains constant with a 0.9% increase over Estimated FY 2009. Decreased revenue from permit activity in the construction area have been offset by a number of smaller fee increases in health and recreation services. The fee increases proposed have been developed by reviewing the cost of providing service and cost recovery goals. Development fees are proposed to increase from 25 cents to 50 cents per square foot as outlined in the 2005 ballot to fund the City's transportation plan.

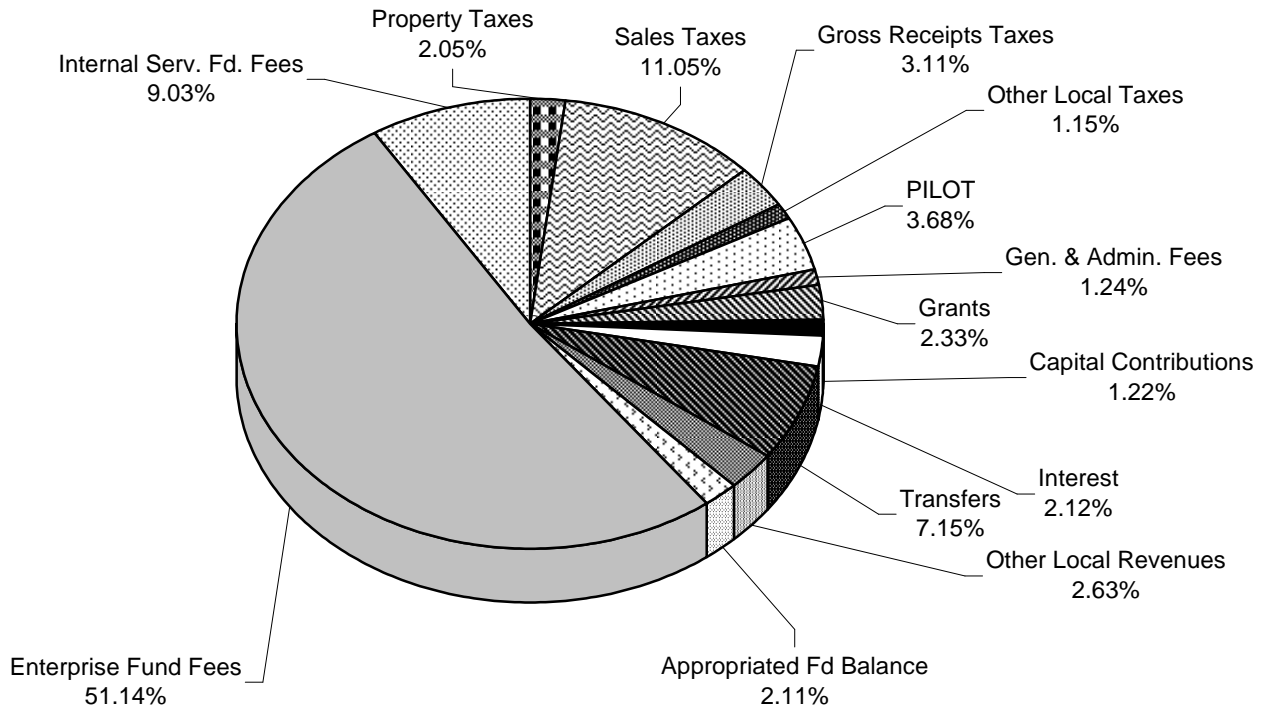
✦ **Lease/Bond Proceeds:** No new bonding authority is requested for FY 2010.

✦ **Appropriated Fund Balance:** Typically the city appropriates funds in excess of reserve requirement to support General Fund operations and capital projects. In an effort to mitigate the long term effect of the current economic downturn, staff has proposed to reduce the amount General Fund Appropriated Fund Balance by over \$1.3 million from FY 2009. This will allow those funds to be available to bridge the projected gap for the General Fund in FY 2011. There is an increase in the Capital Project Fund of Appropriated Fund Balance that is available for transportation projects.

✦ **Enterprise Fund Fees:** These are fees charged to users for utility and other types of services. The 4.0% increase increase for FY 2010 reflects a only a small growth in the number of customers as well as rate increases proposed in Water (8.0%), Electric (5%), Solid Waste (No residential rate increase) and Sewer (15%).

✦ **Internal Service Fund Fees:** These are fees charged for providing services to other City departments. The 6.3% increase reflects increases in Self Insurance Fees and increases in charges for custodial and building maintenance after a number of years of drawing down accumulated fund balance.

Overall Revenue Summary FY 2010



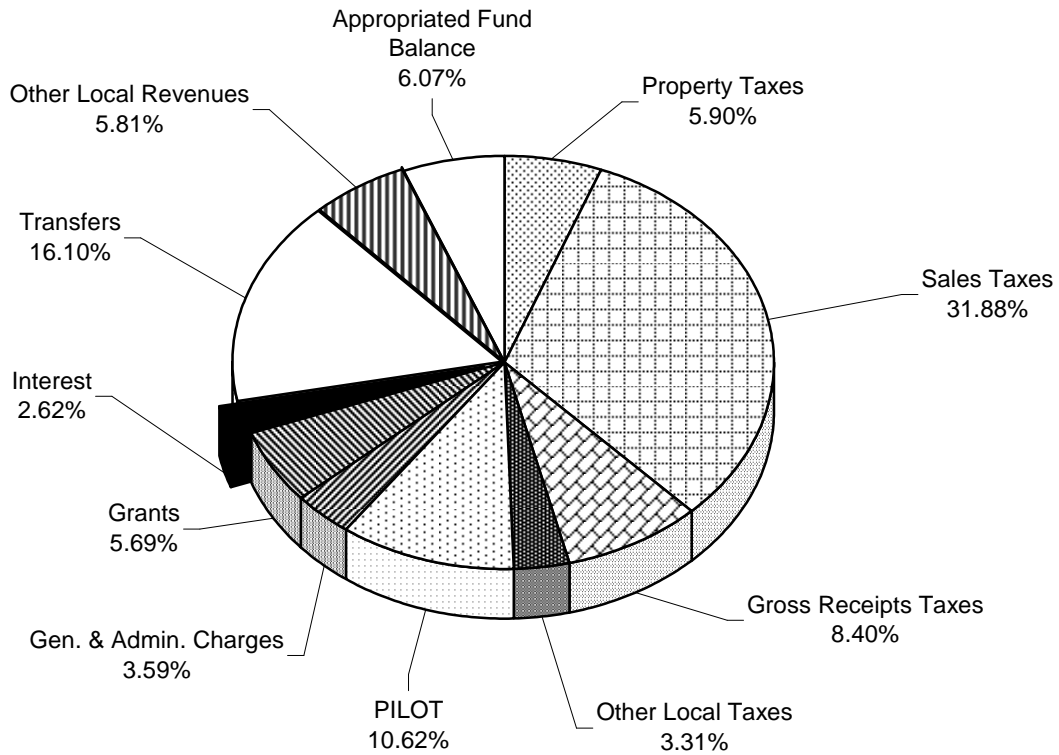
All Funds Revenue By Category

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Estimated FY 2009
Property Taxes	\$ 6,644,677	\$ 6,609,000	\$ 6,870,800	\$ 6,910,950	0.6%
Sales Taxes	38,669,141	39,478,500	37,316,175	37,316,175	0.0%
Gross Receipts Taxes	9,920,502	9,783,500	10,324,727	10,493,500	1.6%
Other Local Taxes	4,027,044	3,923,000	3,835,000	3,875,000	1.0%
PILOT	11,215,634	11,705,000	11,650,000	12,432,600	6.7%
Gen. & Admin. Charges	3,634,049	4,025,046	4,025,046	4,200,366	4.4%
Grants	13,807,155	12,945,531	13,134,145	7,867,244	(40.1%)
Capital Contributions	5,077,511	4,040,091	4,155,715	4,132,213	(0.6%)
Interest	11,596,743	7,234,000	8,688,534	7,149,000	(17.7%)
Transfers	50,746,678	35,378,876	35,390,026	24,133,702	(31.8%)
Other Local Revenues	16,909,393	8,394,528	8,778,854	8,861,699	0.9%
Lease/Bond Proceeds	26,997,067	0	0	0	0.0%
Appropriated Fund Balance	3,373,205	7,619,980	7,619,980	7,106,987	(6.7%)
Enterprise Fund Fees	154,478,594	166,808,984	165,993,247	172,620,276	4.0%
Internal Service Fund Fees	28,367,924	31,136,976	28,660,733	30,465,266	6.3%
Total	\$ 385,465,317	\$ 349,083,012	\$ 346,442,982	\$ 337,564,978	(2.6%)

Financial Summary - FY 2010 Revenue Summary By Category and Funding Source

	General Government	Enterprise	Internal Service	FY 2010 Total
TAXES:				
Property Taxes	\$ 6,910,950	\$ 0	\$ 0	\$ 6,910,950
Sales Tax	37,316,175	0	0	37,316,175
Gross Receipts Taxes	9,837,250	0	656,250	10,493,500
Other Local Taxes	3,875,000	0	0	3,875,000
TOTAL TAXES	57,939,375	0	656,250	58,595,625
INTRAGOVERNMENTAL REVENUES:				
PILOT	12,432,600	0	0	12,432,600
Gen. & Admin. Fees	4,200,366	0	0	4,200,366
TOTAL INTRAGOVERNMENTAL REV.	16,632,966	0	0	16,632,966
INTERGOVERNMENTAL REVENUES (Grant Revenue)	6,657,244	1,210,000	0	7,867,244
CAPITAL CONTRIBUTIONS	0	4,132,213	0	4,132,213
INVESTMENT REVENUE	3,072,500	3,773,500	303,000	7,149,000
OPERATING TRANSFERS	18,851,017	4,977,385	305,300	24,133,702
OTHER LOCAL REVENUE	6,798,887	1,372,795	690,017	8,861,699
LEASE/BOND PROCEEDS	0	0	0	0
APPROPRIATED FUND BALANCE	7,106,987	0	0	7,106,987
ENTERPRISE FUND FEES:				
Railroad Utility Fees	0	935,750	0	935,750
Water Utility Fees	0	18,841,500	0	18,841,500
Electric Utility Fees	0	117,777,000	0	117,777,000
Recreation Fees	0	4,492,381	0	4,492,381
Public Transportation Fees	0	1,474,689	0	1,474,689
Airport Utility Fees	0	431,334	0	431,334
Sanitary Sewer Fees	0	12,112,000	0	12,112,000
Parking Fees	0	1,711,875	0	1,711,875
Solid Waste Utility Fees	0	13,723,747	0	13,723,747
Storm Water Utility Fees	0	1,120,000	0	1,120,000
TOTAL ENTERPRISE FUND FEES	0	172,620,276	0	172,620,276
INTERNAL SERVICE FEES:				
Locator Fees	0	159,140	0	159,140
Health Insurance Fees	0	0	11,491,692	11,491,692
Self Insurance Fees	0	0	3,700,331	3,700,331
Custodial & Bldg Maintenance Fees	0	0	1,220,280	1,220,280
Fleet Maintenance Fees	0	0	7,195,610	7,195,610
Information Technologies Fees	0	0	4,159,767	4,159,767
Print Shop & Mailroom Fees	0	0	913,614	913,614
Utility Customer Services Billing Fees	0	0	1,624,832	1,624,832
TOTAL INTERNAL SERVICE FUND FEES	0	159,140	30,306,126	30,465,266
TOTAL REVENUES AND OTHER SOURCES	\$ 117,058,976	\$ 188,245,309	\$ 32,260,693	\$ 337,564,978

General Government Revenues FY 2010



General Government Revenues

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Estimated FY 2009
Property Taxes	\$ 6,644,677	\$ 6,609,000	\$ 6,870,800	\$ 6,910,950	0.6%
Sales Taxes	38,669,141	39,478,500	37,316,175	37,316,175	0.0%
Gross Receipts Taxes	9,360,394	9,033,500	9,574,727	9,837,250	2.7%
Other Local Taxes	4,027,044	3,923,000	3,835,000	3,875,000	1.0%
PILOT	11,215,634	11,705,000	11,650,000	12,432,600	6.7%
Gen. & Admin. Charges	3,634,049	4,025,046	4,025,046	4,200,366	4.4%
Grants	12,218,648	11,623,596	11,494,687	6,657,244	(42.1%)
Interest	5,013,793	1,480,000	4,133,221	3,072,500	(25.7%)
Transfers	45,640,975	29,780,741	29,776,416	18,851,017	(36.7%)
Other Local Revenues	9,659,412	6,510,756	6,601,153	6,798,887	3.0%
Lease/Bond Proceeds	26,997,067	0	0	0	0.0%
Appropriated Fund Balance	3,373,205	7,619,980	7,619,980	7,106,987	(6.7%)
Total	\$ 176,454,039	\$ 131,789,119	\$ 132,897,205	\$ 117,058,976	(11.9%)

GENERAL FUND REVENUES

The City of Columbia receives revenues from a number of sources, including Property Taxes; Sales Taxes; Other Local Taxes; PILOT; General and Administrative (G&A) Fees; Grants; Interest Revenue; Transfers; Franchises, Licenses and Permits; Fines; Fees; Service Charges; Miscellaneous Revenues; and Appropriated Fund Balance.

Some of the City's major revenue sources include: Sales Taxes, Transfers, PILOT, Other Local Taxes, and G&A Fees. Revenues highlighted below are those which are shown to change significantly from Estimated FY 2009 to Adopted FY 2010.

✦ **Property Taxes:** The growth in Property Taxes is projected to be 0.6% over Estimated FY 2009. The growth of assessed valuation of real property for new construction is projected to be 2.7%, but personal property is reflecting an 8% decline. The General Fund rate will remain at \$0.41 per \$100 assessed value as it has since 2002. There is no G.O. Bond levy.

✦ **Sales Taxes:** The growth in Sales Taxes is projected at 0% over Estimated FY 2009. This reflects a continued decline in growth that has been experienced since FY 2007. Estimated growth for FY 2009 has been revised to (-3.5%). Staff is closely monitoring sales tax receipts to determine if further adjustments will be necessary. General retail sales remain steady, however home improvement/construction and dining and entertainment sectors continue to decline.

✦ **Other Local Taxes:** These include the gasoline tax, cigarette tax, and motor vehicle taxes.

◇ **Gasoline Tax** provides for the construction and maintenance of highways. The rate is 17 cents per gallon.

The FY 2010 amount is projected at a slight increase over Estimated FY 2009 (2.1%) due to decreased gasoline prices should allow for more gallons in sales.

◇ **Cigarette Tax** of 10 cents per package is collected on each package by the wholesaler. The FY 2010 amount is projected at a slight decrease below Estimated FY 2009 (1.5%).

◇ **Motor Vehicle Tax** includes 1 1/2 cents per \$1.00 vehicle cost and \$12.50 of the license plate fee. The FY 2010 amount is projected at the same amount as Estimated FY 2009.

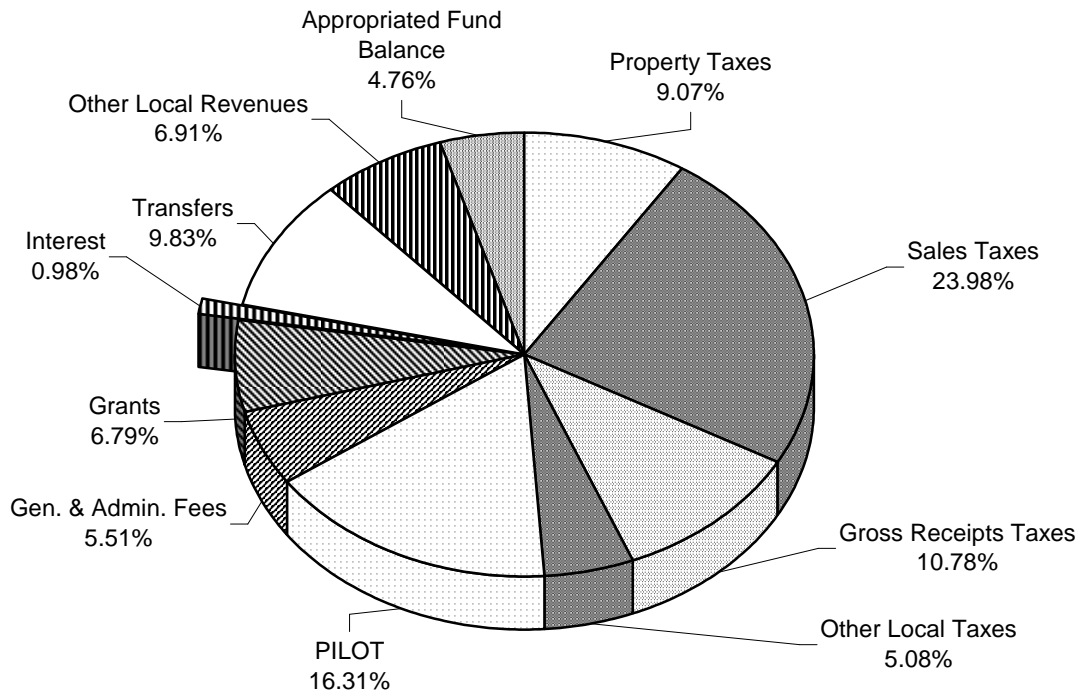
✦ **PILOT:** (Payment-In-Lieu-Of-Taxes) The Water and Electric Fund pays the General Fund annually an amount substantially equivalent to the gross receipts taxes and property taxes which would be paid if the utilities were owned privately. PILOT payments are projected to grow at 6.7% over Estimated FY 2009 based upon modest growth trends and projected rate increases in the Electric Utility and Water Utility.

✦ **General and Administrative Fees:** (G&A) The City charges proportionately for all services performed by General Fund departments for enterprise, internal services, and other City funds. They are based on an account of actions performed for the various enterprise and internal service funds (i.e.. Bids, purchase orders issued, investments, payroll functions etc.). The fee does still include a payment-in-lieu-of-taxes from some of our other City-owned utilities (Sewer, Solid Waste, and Storm Water) equal to the amount they would pay in property taxes. G&A Fees are projecting a 4.4% increase over Estimated FY 2009.

✦ **Grants:** A decrease of 21.4% over Estimated FY 2009 is due to the Non-Motorized Transportation Grant funding that was included in FY 2009 budget. The 2010 allocation of MoDoT transportation planning funds is down from the 2009 allocation. All other grants do not show significant changes.

✦ **Appropriated Fund Balance:** Typically the city appropriates funds in excess of reserve requirement to support General Fund operations. In an effort to mitigate the long term effect of the current economic downturn, staff has proposed to reduce the amount General Fund Appropriated Fund Balance by over \$1.3 million from FY 2009. This will allow those fund to be available to bridge the projected gap for the General Fund in FY 2011.

General Fund Revenues FY 2010



General Fund Revenues

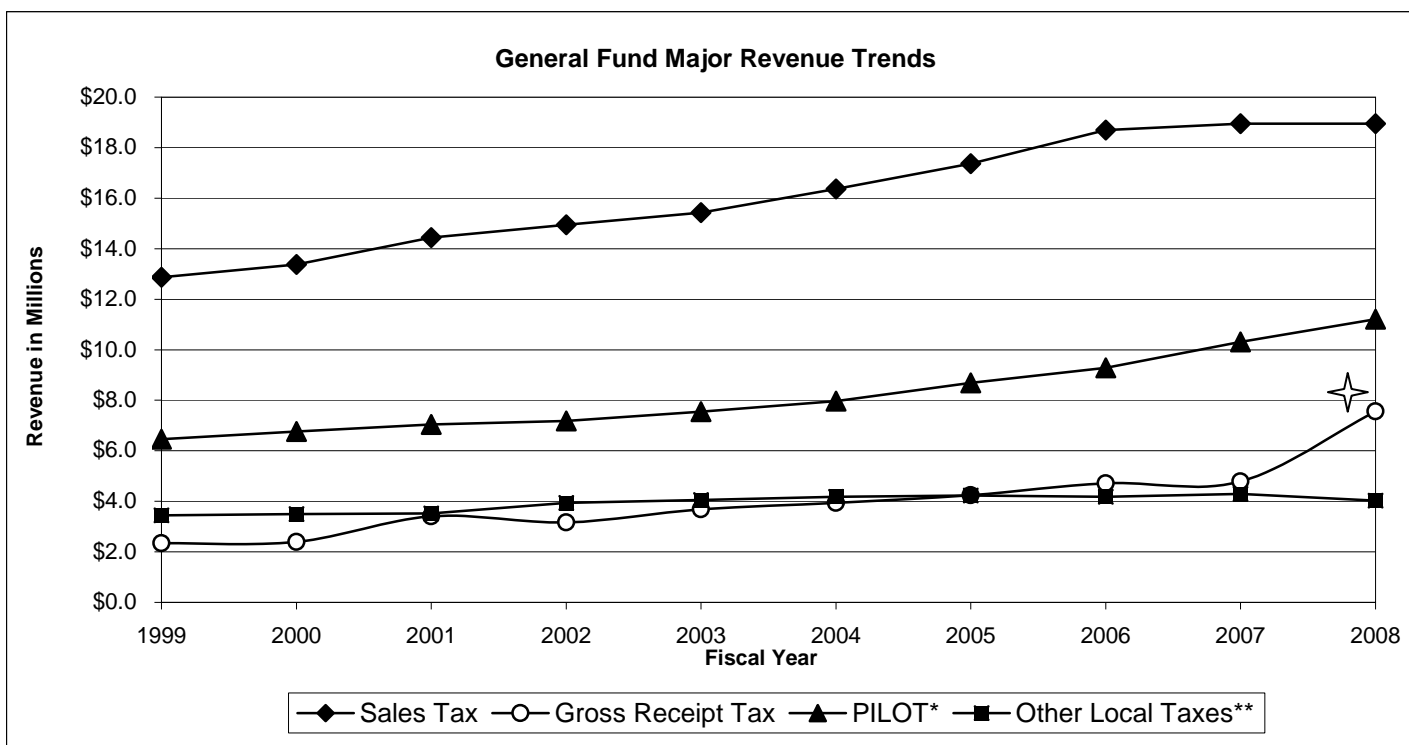
	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Estimated FY 2009
Property Taxes	\$ 6,644,677	\$ 6,609,000	\$ 6,870,800	\$ 6,910,950	0.6%
Sales Taxes	18,947,469	19,281,000	18,284,275	18,284,275	0.0%
Gross Receipts Taxes	7,558,607	7,233,500	7,948,500	8,217,250	3.4%
Other Local Taxes	4,027,044	3,923,000	3,835,000	3,875,000	1.0%
PILOT	11,215,634	11,705,000	11,650,000	12,432,600	6.7%
Gen. & Admin. Fees	3,634,049	4,025,046	4,025,046	4,200,366	4.4%
Grants	6,184,221	6,706,496	6,577,587	5,173,244	(21.4%)
Interest	1,049,409	800,000	761,000	750,000	(1.4%)
Transfers	7,417,392	7,449,798	7,445,473	7,496,702	0.7%
Other Local Revenues	8,846,361	5,241,731	5,417,310	5,264,387	(2.8%)
Appropriated Fund Balance	3,373,205	4,969,180	4,969,180	3,627,974	(27.0%)
Total	\$ 78,898,068	\$ 77,943,751	\$ 77,784,171	\$ 76,232,748	(2.0%)

Financial Summaries - General Fund Revenue Detail

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Estimated FY 2009
TAXES:					
PROPERTY TAXES:					
Real Estate	\$ 5,266,744	\$ 5,372,000	\$ 5,500,400	\$ 5,637,910	2.5%
Personal Property	1,176,677	1,075,000	1,192,000	1,096,640	(8.0%)
Other	201,256	162,000	178,400	176,400	(1.1%)
Total Property Taxes	6,644,677	6,609,000	6,870,800	6,910,950	0.6%
SALES TAX	18,947,469	19,281,000	18,284,275	18,284,275	0.0%
GROSS RECEIPTS TAX:					
Telephone	3,455,201	2,916,000	3,416,000	3,416,000	0.0%
Natural Gas	3,101,588	3,435,000	3,550,000	3,690,000	3.9%
Electric	727,768	695,000	795,000	830,000	4.4%
CATV	274,050	187,500	187,500	281,250	50.0%
Total Gross Receipts Tax	7,558,607	7,233,500	7,948,500	8,217,250	3.4%
OTHER LOCAL TAXES:					
Cigarette Tax	731,629	648,000	660,000	650,000	(1.5%)
Gasoline Tax	2,412,509	2,350,000	2,350,000	2,400,000	2.1%
Motor Vehicle Tax	882,906	925,000	825,000	825,000	0.0%
Total Other Local Taxes	4,027,044	3,923,000	3,835,000	3,875,000	1.0%
TOTAL TAXES	37,177,797	37,046,500	36,938,575	37,287,475	0.9%
INTRAGOVERNMENTAL REVENUES:					
PILOT:					
PILOT - Electric	8,802,977	9,235,000	9,150,000	9,765,000	6.7%
PILOT - Water	2,412,657	2,470,000	2,500,000	2,667,600	6.7%
Total PILOT	11,215,634	11,705,000	11,650,000	12,432,600	6.7%
Gen. & Admin. Revenue	3,634,049	4,025,046	4,025,046	4,200,366	4.4%
TOTAL INTRAGOV. REV.	14,849,683	15,730,046	15,675,046	16,632,966	6.1%
INTERGOVERNMENTAL REVENUES:					
Federal / State Revenues	4,093,818	4,695,652	4,606,527	3,030,566	(34.2%)
County Revenues	2,090,403	2,010,844	1,971,060	2,142,678	8.7%
TOTAL INTERGOV. REV.	6,184,221	6,706,496	6,577,587	5,173,244	(21.4%)
INTEREST & INVESTMENT REVENUE:					
Investment Earnings & Interest	1,049,409	800,000	761,000	750,000	(1.4%)
TOTAL INV. INCOME	1,049,409	800,000	761,000	750,000	(1.4%)
OPERATING TRANSFERS:					
One-Quarter Cent Sales Tax	5,000	0	0	0	
Parks Sales Tax	1,030,000	1,045,000	1,045,000	1,045,000	0.0%
Transportation Sales Tax	6,062,200	6,142,500	6,142,500	6,142,500	0.0%
Public Improvement Fund	105,228	110,000	110,000	113,500	3.2%
Special Road District Tax	113,425	113,425	113,425	113,425	0.0%
Special Business District	7,500	7,500	7,500	7,500	0.0%
Convention & Visitors Fund	15,000	0	0	0	
Capital Projects Fund	12,575	8,875	8,875	62,000	598.6%
Water Fund	0	0	0	0	
Electric Fund	0	0	0	0	
Public Transportation	0	0	0	0	
Contributions Fund	54,594	10,180	5,855	0	(100.0%)
CDBG Fund	0	0	0	0	
Utility Customer Services Fund	11,870	12,318	12,318	12,777	3.7%
92 G.O. Fund	0	0	0	0	
TOTAL OPER. TRANSF.	\$ 7,417,392	\$ 7,449,798	\$ 7,445,473	\$ 7,496,702	0.7%

Financial Summaries - General Fund Revenue Detail (Continued)

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Estimated FY 2009
OTHER LOCAL REVENUE:					
LICENSES & PERMITS:					
Business License	\$ 644,166	\$ 623,700	\$ 629,500	\$ 626,000	(0.6%)
Liquor License	134,978	138,000	135,000	136,500	1.1%
Animal License	36,707	34,600	35,000	35,000	0.0%
TOTAL LIC. & PERMITS	815,851	796,300	799,500	797,500	(0.3%)
FINES:					
Municipal Court Fines	941,824	1,040,000	965,000	1,191,746	23.5%
Uniform Ticket Fines	131,476	148,000	110,000	108,000	(1.8%)
Meter Fines	275,276	235,000	250,000	260,000	4.0%
Alarm Violations	18,800	13,500	18,800	18,000	(4.3%)
TOTAL FINES	1,367,376	1,436,500	1,343,800	1,577,746	17.4%
FEES:					
Construction Fees	694,025	727,300	666,610	648,800	(2.7%)
Street Maintenance Fees	236,325	65,000	165,000	165,000	0.0%
Animal Control Fees	19,650	22,000	21,000	21,000	0.0%
Health Fees	425,561	444,180	444,180	489,655	10.2%
Other Fees	237,024	264,637	248,237	273,737	10.3%
TOTAL FEES	1,612,585	1,523,117	1,545,027	1,598,192	3.4%
MISC. REVENUES	5,050,549	1,485,814	1,728,983	1,290,949	(25.3%)
TOTAL OTR LOCAL REV.	8,846,361	5,241,731	5,417,310	5,264,387	(2.8%)
APPROP. FD BAL.	3,373,205	4,969,180	4,969,180	3,627,974	(27.0%)
TL REV. & OTR SOURCES	\$ 78,898,068	\$ 77,943,751	\$ 77,784,171	\$ 76,232,748	(2.0%)



* PILOT - Payment in Lieu of Taxes

**Other Local Taxes include gasoline, cigarette and motor vehicle taxes

☆ Gross receipt tax included a large settlement which requires wireless companies to pay gross receipt taxes

ENTERPRISE FUND REVENUES

The City of Columbia has ten enterprise funds that are projected to generate a total of \$188,245,309 in revenues for FY 2010. The City provides the following utilities to its citizens: Electric, Water, Storm Water, Sewer, and Solid Waste collection. The City's other enterprise activities include Railroad, Public Transportation, Regional Airport, Parking, and Recreation Services.

Some of the City's major enterprise sources include: Sales of Electric and Water, Solid Waste Collection Charges, and Sewer Charges. Revenues highlighted below are those which are shown to change significantly from Estimated FY 2009 to Adopted FY 2010.

✦ **Electric Fund:** The sale of electricity is a major revenue source for this fund. There are approximately 45,000 customers that receive electricity from the City. The growth rate in new customers has slowed to just under 1% per year. The major sources of electric revenue are as follows: Residential Sales (36%), Commercial and Industrial Sales (54%), and Sales to Public Authorities (10%). A 5% rate increase is included for FY 2010 to continue to provide funds for the increasing cost of purchased power and to provide funding for needed capital projects and debt payments.

✦ **Water Fund:** The sale of water is the major revenue source for this fund. There are approximately 44,500 customers that receive water from the City. The growth rate in new customers has slowed to just over 1% per year. An 8% increase in revenue from the rate change is included to address debt service requirements and to meet the capital requirements of the fund.

✦ **Railroad Fund:** Current economic conditions continue to effect rail traffic, however traffic flow is projected to stabilize in FY 2010. A capital charge continues to be placed on coal deliveries for CIP funding. This charge is targeted to rail bed improvements. These are the CIP projects that replace tie, rails, and improve the rail line surface.

✦ **Recreation Services Fund:** This fund provides various recreational services for which participants are charged fees. These fees are expected to recover only a portion of the cost of providing the activity. The remaining revenue comes in the form of subsidies and transfers from the General Fund and the Parks Sales Tax Fund. The department utilized their recent Cost of Service Study to propose a number of fee increases for FY 2010 that are projected to generate approximately \$167,000.

✦ **Public Transportation Fund:** Revenues have decreased overall due to a decrease in federal grants. Revenues from ridership are projected to remain the same for FY 2010. The City did not experience a decline in ridership from the increase in fees implemented in FY 2009.

✦ **Regional Airport Fund:** Revenues reflect an increase of 8.9%. FAA grants to support the Capital Improvement Plan account for this increase. Operating revenues are down slightly from FY 2009 estimates due to a one time catch up payment on Passenger Facility Charges received in FY 2009.

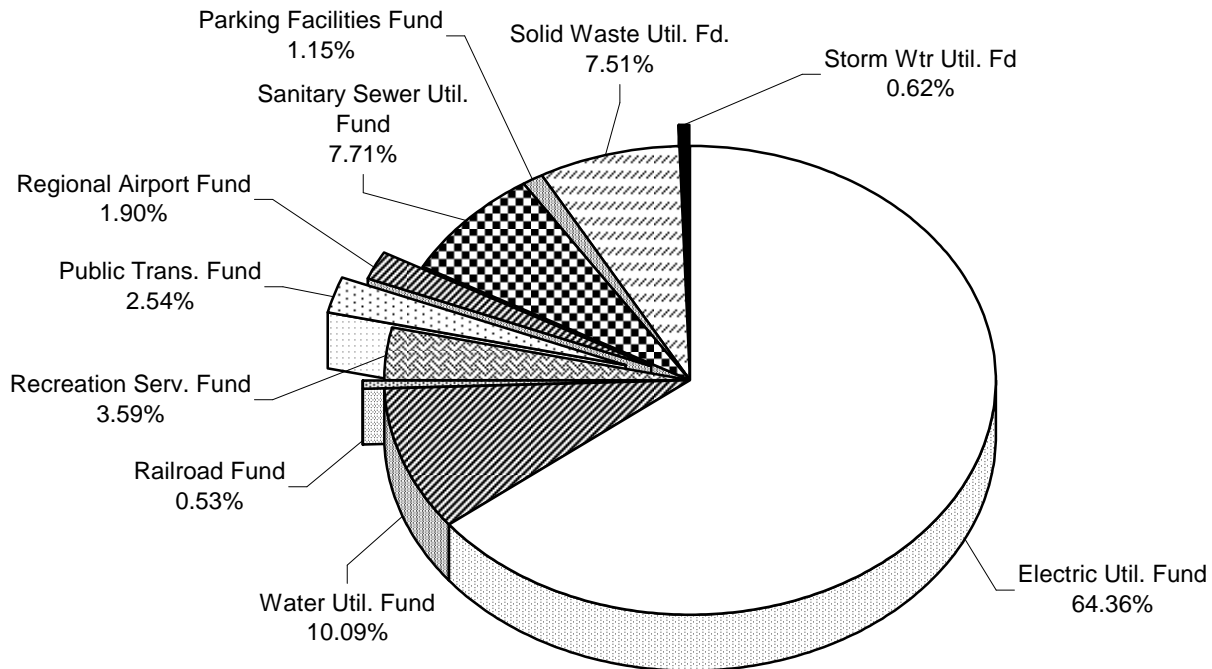
✦ **Sanitary Sewer Fund:** Sewer charges are the major revenue source for this fund. There are approximately 43,000 sewer utility customers. A 15% rate increase is included for FY 2010 to pay for the 2008 voter approved ballot issue revenue bonds used to fund capital improvements and operating increases.

✦ **Parking Fund:** Parking fees are charged to users of the City's garages, surface lots, and metered parking. No fee increases are proposed for FY 2010.

✦ **Solid Waste Utility Fund:** There are about 43,000 Solid Waste utility accounts served by the City. There are no projected increase for residential customers, however, there is a 20% rate increase included for commercial customers.

✦ **Storm Water Fund:** Storm water fees paid by utility customers as well as development charges are the major revenue sources for this fund.

Enterprise Fund Revenues By Fund FY 2010



Enterprise Fund Revenues By Fund

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Estimated FY 2009
Electric Utility Fund	\$ 113,441,243	\$ 117,318,583	\$ 119,281,321	\$ 121,150,140	1.6%
Water Utility Fund	16,168,327	18,694,838	17,143,401	18,988,500	10.8%
Railroad Fund	1,399,746	1,154,750	1,109,840	999,750	(9.9%)
Recreation Services Fund	6,286,425	6,808,398	6,623,817	6,764,016	2.1%
Public Transportation Fund	4,813,677	5,079,475	5,400,975	4,786,007	(11.4%)
Regional Airport Fund	3,748,460	3,261,763	3,290,544	3,584,574	8.9%
Sanitary Sewer Utility Fund	11,878,566	13,335,452	12,942,487	14,505,600	12.1%
Parking Facilities Utility Fund	2,322,451	2,057,869	2,070,807	2,161,875	4.4%
Solid Waste Utility Fund	14,868,918	15,088,700	14,060,138	14,130,847	0.5%
Storm Water Utility Fund	1,564,152	1,469,435	1,267,569	1,174,000	(7.4%)
Total	\$ 176,491,965	\$ 184,269,263	\$ 183,190,899	\$ 188,245,309	2.8%

INTERNAL SERVICE FUND REVENUES

The City of Columbia has seven internal service funds that are projected to generate a total of \$32,260,693 in revenues. In the past the City has adjusted a number of the fees charged by these departments to allow for the use of amounts that have accumulated from net income. Many of these funds are now charging fees for the full amount of the cost of the services they provide. This results in higher rates of increases than may have been charged in the past.

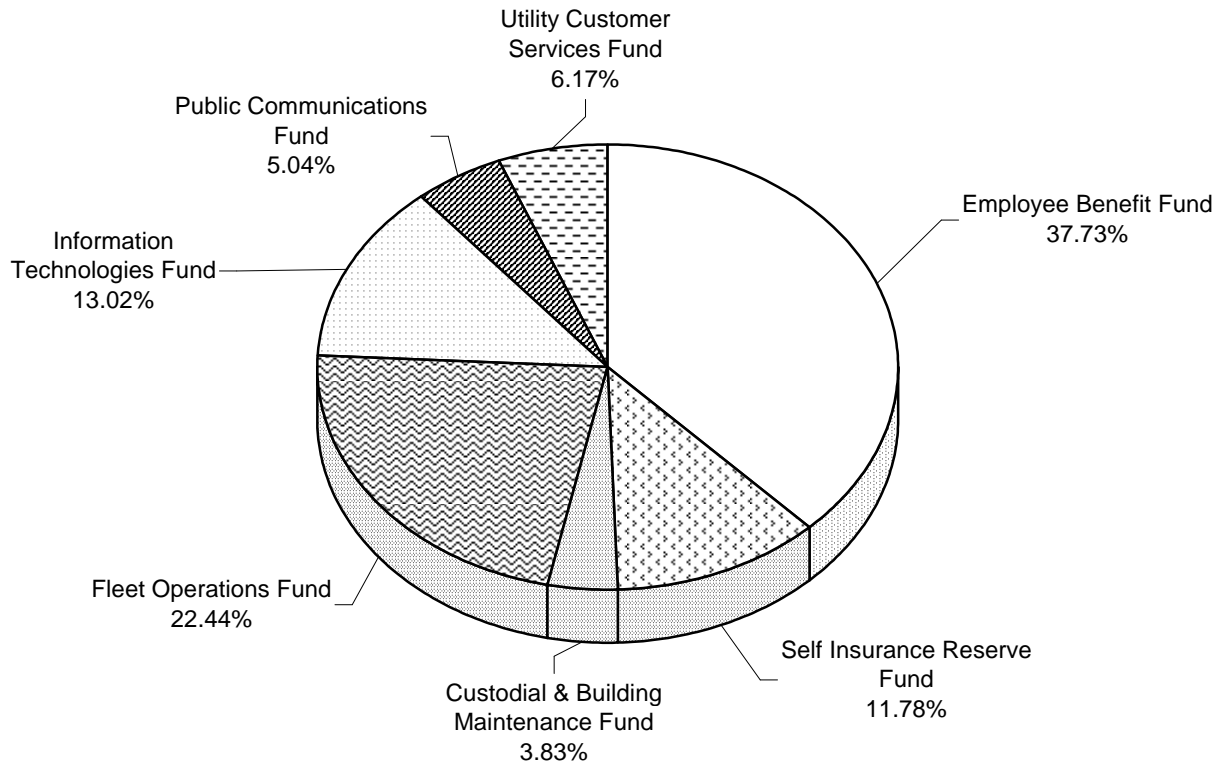
The rates charged to the user departments are adjusted, as needed, to cover the costs of providing the goods and services. An initial rate is set at the beginning of the budget process and then it is reviewed during the budget process to ensure that the Internal Service Funds are able to recover their operating costs.

Several funds will still have a planned use of fund balance in FY 2010

Below are revenue highlights of changes experienced from Estimated FY 2009 to Adopted FY 2010.

- ✦ **Employee Benefit Fund:** This fund is used to account for the City of Columbia's self insurance program for health, disability, and life insurance for covered City employees. In addition, charges for Employee Health/Wellness (which consists of physicals, drug testing, Hepatitis B shots, etc.), employee recognition and post-employment health benefits are included in this fund. In FY 2010 the fund shows a 6.6% increase which includes the proposed health insurance rate increases of 7%.
- ✦ **Self Insurance Reserve Fund:** This fund is used to account for the reserves established and held in trust for the City's self insurance program, and to account for the payment of property and casualty losses, and uninsured workers' compensation claims. The 11.6% increase in FY 2010 revenues over Estimated FY 2009 is due to the increased amount collected from the other departments to pay for the ever increasing claims paid by this fund.
- ✦ **Custodial and Building Maintenance Services Fund:** This fund provides janitorial and building maintenance services to the other City departments. FY 2010 revenues reflect a 13.0% increase. This fund has utilized its fund balance over the past few years. Rates need to increase more than the cost of service for the next year to recover cost and maintain appropriate levels of reserves as indicated in the City's internal service fund policy.
- ✦ **Fleet Maintenance Fund:** This fund provides equipment maintenance and repair operation for Public Works and other user departments. Departments are charged a shop labor rate. An additional shift has been added in FY 2009 to increase operations to 24 hours to help minimize the amount of outside labor work. This fund also provides a fueling station for many of the departments. A 5.2% increase is projected FY 2010 over Estimated FY 2009.
- ✦ **Information Technologies Fund:** This fund provides computer services to the other City departments including the support and administration of the AS/400 midrange computer, a Wide Area Network (WAN), Local Area Networks (LAN), telecommunications (PBX), personal computers, and workstations. Fees are assessed based upon each department's usage of the AS 400 and the number of computer workstations for all departments. The revenues for FY 2010 reflect a 1.6% increase over FY 2009 due primarily to a decrease in computer replacement fees. Rates do not need to increase as much due to a prudent use of fund balance over the past few years and working to keep expenditures to a minimum.
- ✦ **Public Communications Fund:** This fund provides public communications, web communications/electronic government, printing and mail services, cable broadcast and neighborhood relations services. FY 2010 revenues reflect a reduced allocation of Cable Franchise fees that are utilized to support this operation.
- ✦ **Utility Customer Services Fund:** This fund charges various City departments for billing the following types of utilities: water, electric, sanitary sewer, solid waste, and storm water. FY 2010 revenues reflect a 6.2% increase.

Internal Service Fund Revenues By Fund FY 2010

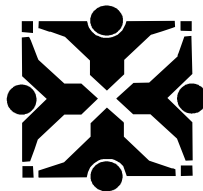


Internal Service Revenues By Fund

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Estimated FY 2009
Employee Benefit	\$ 13,531,817	\$ 12,601,878	\$ 11,413,863	\$ 12,171,494	6.6%
Self Insurance	3,192,403	3,603,865	3,403,865	3,800,331	11.6%
Custodial & Bldg Maint.	968,301	1,115,759	1,093,677	1,235,580	13.0%
Fleet Maintenance	7,640,155	8,185,210	6,879,164	7,238,910	5.2%
Information Technologies	3,959,463	4,034,775	4,037,048	4,199,767	4.0%
Public Communications	1,422,116	1,683,349	1,652,857	1,624,779	(1.7%)
Utility Customer Services	1,805,058	1,799,794	1,874,404	1,989,832	6.2%
Total	\$ 32,519,313	\$ 33,024,630	\$ 30,354,878	\$ 32,260,693	6.3%

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Summary, Trends and Fund Statements



City of Columbia
Columbia, Missouri

General Government Fund Balance

General Fund -The City of Columbia has consistently been able to utilize balances from previous years from unspent appropriation and revenues in excess of budget as a funding source in its budget process as "Appropriated Fund Balance". Tight budgetary controls and prudent revenue estimates have resulted in actual expenditures averaging between 96% and 98% of budget and actual revenues averaging between 102% and 104% of budget. The City will only budget the amount of fund balance that will maintain the 16% of expenditure threshold required by City Council Policy Resolution. The chart below depicts the last 10 years use of fund balance. FY 2010 fund balance is above the required 16% due to preparation for FY 2011 and the potential additional funds the city will need to have to sustain operations.

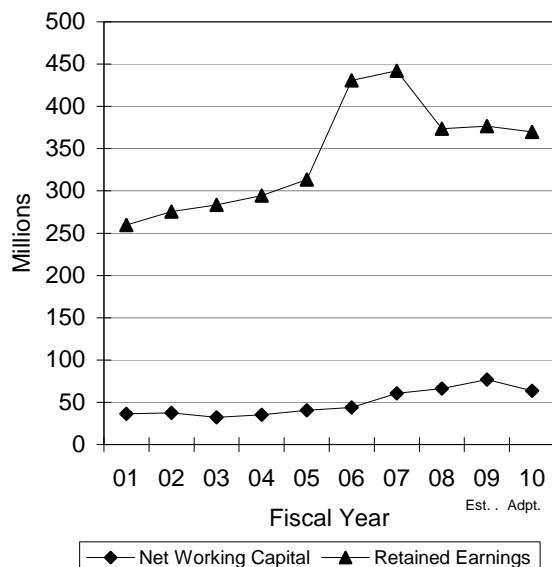
Special Revenue Funds - The budgets for the City's Special Revenue Funds can vary greatly from year to year. By nature these funds are restricted for special use and will often allow a portion of these funds to accumulate until such time as sufficient resources are available for projects, typically capital projects. Then funds will be transferred out and a reduction in fund balance will occur.

Debt Service Funds – Funds may accumulate or be utilized in any given budget year to meet the requirements for debt service reserves as outlined in various bond ordinances.

Capital Projects – The City will periodically budget funds that have accumulated from interest earnings or closed out/completed projects. The City does not allocate interest earnings to each project during their construction.

General Fund				
Fiscal Year	Revenues	Expenditures	Unreserved, Undesignated Fund Balance	Fund Balance as a % of Expenditures
2001	\$48,665,665	\$44,601,765	\$10,274,719	23.04%
2002	\$51,593,618	\$48,626,769	\$10,429,820	21.45%
2003	\$54,210,002	\$49,723,710	\$11,489,854	23.11%
2004	\$58,238,591	\$52,905,356	\$12,149,115	22.96%
2005	\$60,917,104	\$57,935,849	\$11,522,093	19.89%
2006	\$66,716,295	\$61,530,716	\$12,987,278	21.11%
2007	\$70,693,991	\$66,433,679	\$11,408,301	17.17%
2008	\$78,898,068	\$69,468,759	\$15,241,449	21.94%
2009 est	\$77,784,171	\$74,571,828	\$19,438,520	26.07%
2010 proposed	\$76,232,748	\$76,232,748	\$15,810,546	21%

Net Working Capital and Retained Earnings/Net Assets Enterprise Funds



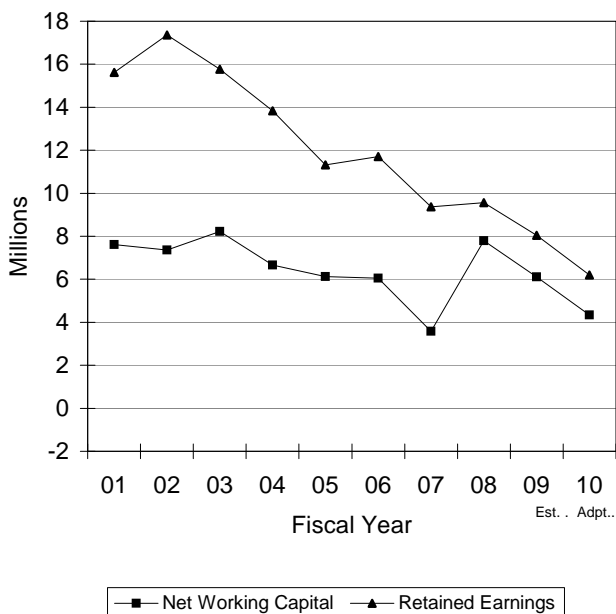
Enterprise Funds

User charges/rates are set in the City's Enterprise Funds to recover the costs of providing service and provide sufficient funds for the capital needs of the enterprise. The City also attempts to avoid significant rate increases in any given year. Periodically major changes in the cost of operations or major capital expansion will require large rate increases to cover these costs. The City has taken the approach where sufficient balances exist, to phase in these increases over a period of several years to minimize the effects on our citizens. In 2001 the city experienced an increase in retained earnings due to changes in accounting standards and financial reporting and the implementation of GASB 34 which required the City to include contributions in Net Assets. The City also adjusted its capitalization threshold during this time frame. In 2007 the city engaged an independent consultant to perform a cost of service study and to review rate structures for Water, Electric, Sewer and Solid Waste.

Internal Service Funds

User charges/rates are set in the City's Internal Service Funds to recuperate the costs of providing service and provide sufficient funds for the capital needs of the operations. It has been typical for these funds to accumulate retained earnings over the years due to the fact that they are able to operate without expending their entire budget. When an internal service fund has accumulated excess retained earnings, the City will adjust the rates. This allows the City to maintain appropriate levels of retained earnings without large swings in the rates charged out to departments in any given year. In 2001 the city experienced an increase in retained earnings due to changes in accounting standards and financial reporting and the implementation of GASB 34 which required the City to include contributions in Net Assets. The City also adjusted its capitalization threshold during this time frame. The City continues to set minimal rate increases in order to spend down balances in the internal service funds.

Net Working Capital and Retained Earnings/Net Assets Internal Service Funds



General Government Funds

Financial Summary of Estimated Sources and Uses

	General Fund			Special Revenue Funds		
	Actual FY 2008	Estimated FY 2009	Adopted FY 2010	Actual FY 2008	Estimated FY 2009	Adopted FY 2010
Financial Sources						
Property Taxes	\$ 6,644,677	\$ 6,870,800	\$ 6,910,950	\$ 0	\$ 0	\$ 0
Sales Taxes	18,947,469	18,284,275	18,284,275	19,721,672	19,031,900	19,031,900
Gross Receipts Taxes	7,558,607	7,948,500	8,217,250	1,801,787	1,626,227	1,620,000
Other Local Taxes	4,027,044	3,835,000	3,875,000	0	0	0
PILOT	11,215,634	11,650,000	12,432,600	0	0	0
Gen. & Admin. Charges	3,634,049	4,025,046	4,200,366	0	0	0
Grants	6,184,221	6,577,587	5,173,244	1,593,079	1,400,000	1,484,000
Interest	1,049,409	761,000	750,000	450,368	225,721	176,000
Other Local Revenues	8,846,361	5,417,310	5,264,387	731,113	440,093	734,500
Internal Service Fund Fees	0	0	0	0	0	0
Enterprise Fund Fees	0	0	0	0	0	0
	<u>\$ 68,107,471</u>	<u>\$ 65,369,518</u>	<u>\$ 65,108,072</u>	<u>\$ 24,298,019</u>	<u>\$ 22,723,941</u>	<u>\$ 23,046,400</u>
Other Funding Sources/Transfers	7,417,392	7,445,473	7,496,702	546,221	0	65,000
Total Financial Sources: Less Appropriated Fund Balance	<u>\$ 75,524,863</u>	<u>\$ 72,814,991</u>	<u>\$ 72,604,774</u>	<u>\$ 24,844,240</u>	<u>\$ 22,723,941</u>	<u>\$ 23,111,400</u>
Expenditures						
Operating Expenses	65,267,982	70,784,770	71,845,266	2,483,462	2,292,496	2,578,278
Non-Operating Expenses	2,799,703	2,910,789	2,910,666	23,492,937	27,719,781	20,214,908
Debt Service	0	0	0	0	0	0
Capital Additions	1,401,074	876,269	1,476,816	0	0	0
Capital Projects	0	0	0	0	0	0
Total Estimated Expenditures Uses	<u>\$ 69,468,759</u>	<u>\$ 74,571,828</u>	<u>\$ 76,232,748</u>	<u>\$ 25,976,399</u>	<u>\$ 30,012,277</u>	<u>\$ 22,793,186</u>
Increase in Capital Assets	N/A	N/A	N/A	N/A	N/A	N/A
Appropriated or Planned Net Increase (Decrease) in Fund Balances	<u>6,056,104</u>	<u>(1,756,837)</u>	<u>(3,627,974)</u>	<u>(1,132,159)</u>	<u>(7,288,336)</u>	<u>318,214</u>

General Government Funds

Financial Summary of Estimated Sources and Uses

Debt Service Funds			Capital Projects			Total Governmental Funds		
Actual FY 2008	Estimated FY 2009	Adopted FY 2010	Actual FY 2008	Estimated FY 2009	Adopted FY 2010	Actual FY 2008	Estimated FY 2009	Adopted FY 2010
\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 6,644,677	\$ 6,870,800	\$ 6,910,950
0	0	0	0	0	0	38,669,141	37,316,175	37,316,175
0	0	0	0	0	0	9,360,394	9,574,727	9,837,250
0	0	0	0	0	0	4,027,044	3,835,000	3,875,000
0	0	0	0	0	0	11,215,634	11,650,000	12,432,600
0	0	0	0	0	0	3,634,049	4,025,046	4,200,366
0	0	0	4,441,348	3,517,100	0	12,218,648	11,494,687	6,657,244
214,411	146,500	146,500	3,299,605	3,000,000	2,000,000	5,013,793	4,133,221	3,072,500
0	0	0	81,938	743,750	800,000	9,659,412	6,601,153	6,798,887
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
\$ 214,411	\$ 146,500	\$ 146,500	\$ 7,822,891	\$ 7,260,850	\$ 2,800,000	\$ 100,442,792	\$ 95,500,809	\$ 91,100,972
4,330,071	5,447,943	5,971,588	33,347,291	16,883,000	5,317,727	45,640,975	29,776,416	18,851,017
<u>4,544,482</u>	<u>5,594,443</u>	<u>6,118,088</u>	<u>41,170,182</u>	<u>24,143,850</u>	<u>8,117,727</u>	<u>146,083,767</u>	<u>125,277,225</u>	<u>109,951,989</u>
0	0	0	0	0	0	67,751,444	73,077,266	74,423,544
0	0	0	0	0	0	26,292,640	30,630,570	23,125,574
29,115,077	5,448,906	5,662,131	0	0	0	29,115,077	5,448,906	5,662,131
0	0	0	0	0	0	1,401,074	876,269	1,476,816
0	0	0	16,406,743	21,344,475	9,631,740	16,406,743	21,344,475	9,631,740
<u>\$ 29,115,077</u>	<u>\$ 5,448,906</u>	<u>\$ 5,662,131</u>	<u>\$ 16,406,743</u>	<u>\$ 21,344,475</u>	<u>\$ 9,631,740</u>	<u>\$ 140,966,978</u>	<u>\$ 131,377,486</u>	<u>\$ 114,319,805</u>
N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
<u>(24,570,595)</u>	<u>145,537</u>	<u>455,957</u>	<u>24,763,439</u>	<u>2,799,375</u>	<u>(1,514,013)</u>	<u>5,116,789</u>	<u>(6,100,261)</u>	<u>(4,367,816)</u>

Enterprise and Internal Service Funds

Financial Summary of Estimated Sources and Uses

	Enterprise Funds			Internal Service Funds		
	Actual FY 2008	Estimated FY 2009	Adopted FY 2010	Actual FY 2008	Estimated FY 2009	Adopted FY 2010
Financial Sources						
Property Taxes	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Sales Taxes	0	0	0	0	0	0
Gross Receipts Taxes	0	0	0	560,108	750,000	656,250
Other Local Taxes	0	0	0	0	0	0
PILOT	0	0	0	0	0	0
Gen. & Admin. Charges	0	0	0	0	0	0
Grants	1,588,507	1,639,458	1,210,000	0	0	0
Interest	6,030,525	4,247,899	3,773,500	552,425	307,414	303,000
Other Local Revenues	4,064,955	1,779,024	1,372,795	3,185,026	398,677	690,017
Internal Service Fund Fees	146,170	156,946	159,140	28,221,754	28,503,787	30,306,126
Enterprise Fund Fees	154,478,594	165,993,247	172,620,276	0	0	0
	\$ 166,308,751	\$ 173,816,574	\$ 179,135,711	\$ 32,519,313	\$ 29,959,878	\$ 31,955,393
Other Financing Sources/Transfers	10,183,214	9,374,325	9,109,598	0	395,000	305,300
Total Financial Sources: Less Appropriated Fund Balance	\$ 176,491,965	\$ 183,190,899	\$ 188,245,309	\$ 32,519,313	\$ 30,354,878	\$ 32,260,693
Expenditures						
Operating Expenses	\$ 124,473,332	\$ 142,467,825	\$ 153,117,922	\$ 31,974,370	\$ 31,329,434	\$ 33,237,469
Non-Operating Expenses	28,420,764	29,989,265	32,327,960	452,920	531,987	939,825
Debt Service	7,551,417	7,832,420	9,607,285	3,018	1,862	665
Capital Additions	2,925,244	2,153,276	3,032,116	352,120	527,899	297,439
Capital Projects	29,136,025	58,971,216	57,634,584	10,275	0	0
Total Estimated Expenditures Uses	\$ 192,506,782	\$ 241,414,002	\$ 255,719,867	\$ 32,792,703	\$ 32,391,182	\$ 34,475,398
Increase in Capital Assets	32,061,269	61,124,492	60,666,700	362,395	527,899	297,439
Planned Net Increase (Decrease) in Retained Earnings	16,046,452	2,901,389	(6,807,858)	89,005	(1,508,405)	(1,917,266)

Overall Summary Total - All Funds Combined

Financial Summary of Estimated Sources and Uses

Overall Summary Total			
	Actual FY 2008	Estimated FY 2009	Adopted FY 2010
Financial Sources			
Property Taxes	\$ 6,644,677	\$ 6,870,800	\$ 6,910,950
Sales Taxes	38,669,141	37,316,175	37,316,175
Gross Receipts Taxes	9,920,502	10,324,727	10,493,500
Other Local Taxes	4,027,044	3,835,000	3,875,000
PILOT	11,215,634	11,650,000	12,432,600
Gen. & Admin. Charges	3,634,049	4,025,046	4,200,366
Grants	13,807,155	13,134,145	7,867,244
Interest	11,596,743	8,688,534	7,149,000
Other Local Revenues	16,909,393	8,778,854	8,861,699
Internal Service Fund Fees	28,367,924	28,660,733	30,465,266
Enterprise Fund Fees	154,478,594	165,993,247	172,620,276
	\$ 299,270,856	\$ 299,277,261	\$ 302,192,076
Other Financing Sources/Transfers	55,824,189	39,545,741	28,265,915
Total Financial Sources: Less Appropriated Fund Balance	\$ 355,095,045	\$ 338,823,002	\$ 330,457,991
Expenditures			
Operating Expenses	224,199,146	246,874,525	260,778,935
Non-Operating Expenses	55,166,324	61,151,822	56,393,359
Debt Service	36,669,512	13,283,188	15,270,081
Capital Additions	4,678,438	3,557,444	4,806,371
Capital Projects	45,553,043	80,315,691	67,266,324
Total Estimated Expenditures Uses	\$ 366,266,463	\$ 405,182,670	\$ 404,515,070
Increase in Capital Assets	32,423,664	83,873,135	60,964,139
Planned Net Increase/(Decrease) in Fund Balances/Retained Earnings	21,252,246	17,513,467	(13,092,940)

Summary - FY 2010 Operating Statements For All Funds

	Estimated Beginning Balance	Revenues	Expenses *	Net Income/ (Loss)	Estimated Ending Balance
Governmental Funds:					
General Fund **	\$19,438,520	\$72,604,774	\$76,232,748	(\$3,627,974) ^	\$15,810,546
Capital Quarter Cent Sales Tax	(\$57,938)	\$4,622,480	\$3,682,000	\$940,480	\$882,542
Parks Sales Tax Fund	\$379,424	\$4,563,480	\$4,915,974	(\$352,494) ^	\$26,930
Transportation Sales Tax Fund	\$1,161,362	\$9,145,240	\$9,465,971	(\$320,731) ^	\$840,631
Public Improvement Fund	\$1,023,360	\$1,526,700	\$745,184	\$781,516	\$1,804,876
Special Road District Tax Fund	\$1,712,953	\$1,420,000	\$1,513,425	(\$93,425) ^	\$1,619,528
Convention & Tourism Fund	\$868,907	\$1,654,500	\$1,758,254	(\$103,754) ^	\$765,153
Office of Sustainability	\$0	\$149,000	\$128,368	\$20,632	\$20,632
Debt Service Funds (Combined)	\$5,648,674	\$6,118,088	\$5,662,131	\$455,957	\$6,104,631
Capital Projects Fund	\$83,097,151	\$8,117,727	\$9,631,740	(\$1,514,013) ^	\$81,583,138
Contributions Fund	\$898,106	\$30,000	\$12,138	\$17,862	\$915,968
Total Govt. Funds****	\$114,170,519	\$109,951,989	\$113,747,933	(\$3,795,944)	\$110,374,575
Enterprise Funds:					
Railroad Fund	\$5,428,680	\$999,750	\$985,384	\$14,366	\$5,443,046
Water & Electric Funds (Combined) ***	\$169,822,611	\$140,138,640	\$146,963,936	(\$6,825,296) ~	\$162,997,315
Recreation Services Fund	\$16,533,007	\$6,764,016	\$7,372,496	(\$608,480) ~	\$15,924,527
Public Transportation Fund	\$8,649,007	\$4,786,007	\$5,493,258	(\$707,251) +	\$7,941,756
Airport Fund	\$17,229,124	\$3,584,574	\$2,535,891	\$1,048,683	\$18,277,807
Sanitary Sewer Utility Fund	\$127,193,162	\$14,505,600	\$13,476,452	\$1,029,148	\$128,222,310
Parking Utility Fund	\$12,139,382	\$2,161,875	\$1,962,724	\$199,151	\$12,338,533
Solid Waste Utility Fund	\$9,614,986	\$14,130,847	\$14,790,220	(\$659,373) ~	\$8,955,613
Storm Water Utility Fund	\$9,859,898	\$1,174,000	\$1,472,806	(\$298,806) ~	\$9,561,092
Total Enterprise Funds	\$376,469,857	\$188,245,309	\$195,053,167	(\$6,807,858)	\$369,661,999
Internal Service Funds:					
Employee Benefit Fund	\$892,011	\$12,171,494	\$12,369,733	(\$198,239) +	\$693,772
Self Insurance Reserve Fund	\$1,631,259	\$3,800,331	\$4,397,340	(\$597,009) +	\$1,034,250
Custodial / Maintenance Fund	\$471,245	\$1,235,580	\$1,439,585	(\$204,005) +	\$267,240
Fleet Operations Fund	\$1,174,116	\$7,238,910	\$7,058,179	\$180,731	\$1,354,847
Information Technologies Fund	\$1,533,326	\$4,199,767	\$4,852,336	(\$652,569) +	\$880,757
Public Communications Fund	\$1,904,140	\$1,624,779	\$1,787,070	(\$162,291) +	\$1,741,849
Utility Customer Services Fund	\$441,710	\$1,989,832	\$2,273,716	(\$283,884) +	\$157,826
Total Internal Service Funds	\$8,047,807	\$32,260,693	\$34,177,959	(\$1,917,266)	\$6,130,541
Total All Funds	\$498,688,183	\$330,457,991	\$342,979,059	(\$12,521,068)	\$486,167,115

^ Planned use of fund balance in accordance with budget strategies and guidelines.

~ Net income is negative; however, Total Resources Provided By Operations, Transfers and Subsidies is positive.

+ Planned use of fund balance. Review revenue/budget strategy in future budget years.

* Expenses do NOT include Capital Additions or Capital Project Expenses for Enterprise and Internal Service Funds.

**General Fund Revenues do not include Appropriated Fund Balance.

*** Water Utility Fund	\$18,988,500	\$19,420,856	(\$432,356)
Electric Utility Fund	\$121,150,140	\$127,543,080	(\$6,392,940)

****Does not include CDBG Revenues or Expenses

Summary - FY 2010 Operating Statements For All Funds

	Operating Income Before Depreciation	Net Transfers & Subsidies	Net Non- Oper. Rev & Expenses	Oper. Income Before Depr. w/Net Trnsfrs & Net Non-Oper	Total Resources Provided By Operations^
Governmental Funds:					
General Fund **	(\$8,214,564)	\$4,586,590	\$0	(\$3,627,974)	(\$3,627,974)
Capital Quarter Cent Sales Tax	\$4,622,480	(\$3,682,000)	\$0	\$940,480	\$940,480
Parks Sales Tax Fund	\$4,562,518	(\$4,915,012)	\$0	(\$352,494)	(\$352,494)
Transportation Sales Tax Fund	\$9,145,240	(\$9,465,971)	\$0	(\$320,731)	(\$320,731)
Public Improvement Fund	\$1,420,016	(\$638,500)	\$0	\$781,516	\$781,516
Special Road District Tax Fund	\$1,420,000	(\$1,513,425)	\$0	(\$93,425)	(\$93,425)
Convention & Tourism Fund	(\$103,754)	\$0	\$0	(\$103,754)	(\$103,754)
Office of Sustainability	(\$44,368)	\$65,000	\$0	\$20,632	\$20,632
Debt Service Funds (Combined)	(\$5,515,631)	\$5,971,588	\$0	\$455,957	\$455,957
Capital Projects Fund	(\$6,769,740)	\$5,255,727	\$0	(\$1,514,013)	(\$1,514,013)
Contributions Fund	\$17,862	\$0	\$0	\$17,862	\$17,862
Total Govt. Funds****	\$540,059	(\$4,336,003)	\$0	(\$3,795,944)	(\$3,795,944)
Enterprise Funds:					
Railroad Fund	\$314,366	\$50,000	(\$20,000)	\$344,366	\$344,366
Water & Electric Funds (Combined) ***	\$21,104,124	(\$50,000)	(\$16,329,420)	\$4,724,704	\$4,724,704
Recreation Services Fund	(\$2,224,908)	\$2,194,635	\$36,793	\$6,520	\$6,520
Public Transportation Fund	(\$3,421,883)	\$1,589,257	\$1,179,502	(\$653,124)	(\$134,251)
Airport Fund	(\$1,491,707)	\$1,120,250	\$19,650	(\$351,807)	\$1,661,533
Sanitary Sewer Utility Fund	\$3,540,701	(\$122,365)	(\$975,665)	\$2,442,671	\$4,042,671
Parking Utility Fund	\$839,163	(\$37,162)	(\$322,850)	\$479,151	\$479,151
Solid Waste Utility Fund	\$868,391	(\$34,343)	\$62,100	\$896,148	\$896,148
Storm Water Utility Fund	\$133,247	(\$61,053)	\$54,000	\$126,194	\$126,194
Total Enterprise Funds	\$19,661,494	\$4,649,219	(\$16,295,890)	\$8,014,823	\$12,147,036
Internal Service Funds:					
Employee Benefit Fund	(\$549,671)	\$283,432	\$68,000	(\$198,239)	(\$198,239)
Self Insurance Reserve Fund	(\$661,164)	(\$35,845)	\$100,000	(\$597,009)	(\$597,009)
Custodial / Maintenance Fund	(\$136,895)	(\$69,646)	\$15,300	(\$191,241)	(\$191,241)
Fleet Operations Fund	\$210,402	(\$38,194)	\$42,635	\$214,843	\$214,843
Information Technologies Fund	(\$239,123)	(\$173,520)	\$40,000	(\$372,643)	(\$372,643)
Public Communications Fund	(\$49,544)	(\$119,562)	\$54,915	(\$114,191)	(\$114,191)
Utility Customer Services Fund	(\$542,596)	(\$106,288)	\$365,000	(\$283,884)	(\$283,884)
Total Internal Service Funds	(\$1,968,591)	(\$259,623)	\$685,850	(\$1,542,364)	(\$1,542,364)
Total All Funds	\$18,232,962	\$53,593	(\$15,610,040)	\$2,676,515	\$6,808,728

* Expenses do NOT include Capital Additions or Capital Project Expenses for Enterprise and Internal Service Funds.

**General Fund Revenues do not include Appropriated Fund Balance.

*** Water Utility Fund	\$7,801,064	\$0	(\$5,433,420)	\$2,367,644	2,367,644
Electric Utility Fund	\$13,303,060	(\$50,000)	(\$10,896,000)	\$2,357,060	2,357,060

****Does not include CDBG Revenues or Expenses

^ Includes Transfers and Subsidies and Capital Contributions

General Fund Summary

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010
REVENUES:				
Taxes	\$ 37,177,797	\$ 37,046,500	\$ 36,938,575	\$ 37,287,475
Other Local Revenue	3,795,812	3,755,917	3,688,327	3,973,438
Intragovernmental Revenue	14,849,683	15,730,046	15,675,046	16,632,966
Grant Revenue	6,184,221	6,706,496	6,577,587	5,173,244
Interest and Investment Revenue	1,049,409	800,000	761,000	750,000
Miscellaneous Revenue	5,050,549	1,485,814	1,728,983	1,290,949
Total Revenues	68,107,471	65,524,773	65,369,518	65,108,072
EXPENDITURES:				
Personnel Services	45,363,898	48,916,126	47,809,776	50,004,420
Supplies & Materials	5,251,211	6,255,294	5,278,236	5,736,880
Travel & Training	290,196	472,000	448,281	466,450
Intragovernmental Charges	4,375,337	4,765,791	4,766,517	5,338,125
Utilities, Services & Other Misc.*	9,987,340	13,086,134	12,481,960	10,299,391
Capital Additions	1,401,074	1,597,743	876,269	1,476,816
Interest & Lease Payment	2,515	1,552	1,552	554
Total Expenditures	66,671,571	75,094,640	71,662,591	73,322,636
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	1,435,900	(9,569,867)	(6,293,073)	(8,214,564)
OTHER FINANCING SOURCES (USES):				
Operating Transfers From Other Funds	7,417,392	7,449,798	7,445,473	7,496,702
Operating Transfers To Other Funds	(2,797,188)	(2,909,237)	(2,909,237)	(2,910,112)
Total Otr. Financing Sources (Uses)	4,620,204	4,540,561	4,536,236	4,586,590
EXCESS (DEFICIENCY) OF REVENUES & OTHER FINANCING SOURCES OVER EXPENDITURES AND OTHER FINANCING USES	6,056,104	(5,029,306)	(1,756,837)	(3,627,974) ^
Fund Balance - Beginning of Year	16,644,435	16,957,043	21,195,357	19,438,520
Adj. for Unrealized Gains & Reserves for Encumbrances	(1,505,182)			
FUND BALANCE, END OF YEAR	\$ 21,195,357	\$ 11,927,737	\$ 19,438,520	\$ 15,810,546

* Includes contingency of \$100,000 and Council Reserve of \$10,000.

^ Planned use of fund balance, budgeted as appropriated fund balance.

Expenditures and Fund Balance

	Expenditures	Adjusted Fund Balance *	Fund Balance As a Percent Of Expenditures
1999	\$ 40,270,078	9,712,113	24%
2000	41,975,779	9,592,424	23%
2001	44,601,765	11,940,602	27%
2002	48,626,769	13,024,849	27%
2003	49,723,710	15,077,548	30%
2004	52,905,363	16,277,385	31%
2005	57,935,849	15,494,288	27%
2006	61,530,716	16,760,474	27%
2007	66,433,679	16,644,435	25%
2008	69,468,759	21,195,357	31%
2009 Est.	74,571,828	19,438,520	26%
FY 2010 Adopted	\$ 76,232,748	\$ 15,810,546	21%

Capital Quarter Cent Sales Tax Fund

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010
REVENUES:				
Sales Taxes	\$ 4,727,958	\$ 4,843,000	\$ 4,562,480	\$ 4,562,480
Investment Revenue	89,766	60,000	70,000	60,000
Total Revenues	4,817,724	4,903,000	4,632,480	4,622,480
EXPENDITURES:				
Personnel Services	0	0	0	0
Supplies & Materials	0	0	0	0
Travel & Training	0	0	0	0
Intragovernmental Charges	0	0	0	0
Utilities, Services & Misc.	0	0	0	0
Capital	0	0	0	0
Total Expenditures	0	0	0	0
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	4,817,724	4,903,000	4,632,480	4,622,480
OTHER FINANCING SOURCES (USES):				
Operating Transfers From Other Funds	0	0	0	0
Operating Transfers To Other Funds	(5,022,750)	(4,435,625)	(7,100,625)	(3,682,000)
Total Otr. Financing Sources (Uses)	(5,022,750)	(4,435,625)	(7,100,625)	(3,682,000)
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	(205,026)	467,375	(2,468,145)	940,480
Fund Balance, Beg. of Year	2,615,233	2,451,486	2,410,207	(57,938)
FUND BALANCE END OF YEAR	\$ 2,410,207	\$ 2,918,861	\$ (57,938)	\$ 882,542
Percent Change in Fund Equity	(7.84%)		(102.40%)	(1623.25%)

Parks Sales Tax Fund

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010
REVENUES:				
Sales Taxes	\$ 4,727,415	\$ 4,843,000	4,562,480	\$ 4,562,480
Investment Revenue	11,050	5,000	5,000	1,000
Total Revenues	4,738,465	4,848,000	4,567,480	4,563,480
EXPENDITURES:				
Personnel Services	0	0	0	0
Supplies & Materials	0	0	0	0
Travel & Training	0	0	0	0
Intragovernmental Charges	1,801	989	989	962
Utilities, Services & Misc.	0	0	0	0
Interest Expense	0	0	0	0
Total Expenditures	1,801	989	989	962
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	4,736,664	4,847,011	4,566,491	4,562,518
OTHER FINANCING SOURCES (USES):				
Operating Transfers From Other Funds	0	0	0	0
Operating Transfers To Other Funds	(5,042,996)	(4,589,562)	(4,509,562)	(4,915,012)
Total Otr. Financing Sources (Uses)	(5,042,996)	(4,589,562)	(4,509,562)	(4,915,012)
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	(306,332)	257,449	56,929	(352,494) ^
Fund Balance, Beg. of Year	628,827	394,030	322,495	379,424
FUND BALANCE END OF YEAR	\$ 322,495	\$ 651,479	\$ 379,424	\$ 26,930
Percent Change in Fund Equity	(48.71%)		17.65%	(92.90%)

^ Planned use of fund balance in accordance with budget strategies and guidelines

Transportation Sales Tax Fund

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010
REVENUES:				
Sales Taxes	\$ 9,456,240	\$ 9,685,000	\$ 9,125,240	\$ 9,125,240
Grant Revenue	0	0	0	0
Investment Revenue	43,291	25,000	25,000	20,000
Total Revenues	9,499,531	9,710,000	9,150,240	9,145,240
EXPENDITURES:				
Personnel Services	0	0	0	0
Supplies & Materials	0	0	0	0
Travel & Training	0	0	0	0
Intragovernmental Charges	0	0	0	0
Utilities, Services & Misc.	0	0	0	0
Capital	0	0	0	0
Total Expenditures	0	0	0	0
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	9,499,531	9,710,000	9,150,240	9,145,240
OTHER FINANCING SOURCES (USES):				
Operating Transfers From Other Funds	0	0	0	0
Operating Transfers To Other Funds	(9,438,600)	(9,718,467)	(9,419,368)	(9,465,971)
Total Otr. Financing Sources (Uses)	(9,438,600)	(9,718,467)	(9,419,368)	(9,465,971)
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	60,931	(8,467)	(269,128)	(320,731) ^
Fund Balance, Beg. of Year	1,369,559	1,567,959	1,430,490	1,161,362
FUND BALANCE END OF YEAR	\$ 1,430,490	\$ 1,559,492	\$ 1,161,362	\$ 840,631
Percent Change in Fund Equity	4.45%		(18.81%)	(27.62%)

^ Planned use of fund balance in accordance with budget strategies and guidelines

Public Improvement Fund

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010
REVENUES:				
Sales Tax	\$ 810,059	\$ 826,500	\$ 781,700	\$ 781,700
Development Fees	524,511	475,000	360,000	720,000
Investment Revenue	93,543	75,000	35,000	25,000
Total Revenues	1,428,113	1,376,500	1,176,700	1,526,700
EXPENDITURES:				
Personnel Services	0	0	0	0
Supplies & Materials	0	0	0	0
Travel & Training	0	0	0	0
Intragovernmental Charges	62,742	105,947	105,947	106,684
Utilities, Services & Misc.	2,768	0	0	0
Capital	0	0	0	0
Total Expenditures	65,510	105,947	105,947	106,684
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	1,362,603	1,270,553	1,070,753	1,420,016
OTHER FINANCING SOURCES (USES):				
Operating Transfers From Other Funds	7,721	0	0	0
Operating Transfers To Other Funds	(1,865,228)	(2,307,300)	(2,307,300)	(638,500)
Total Otr. Financing Sources (Uses)	(1,857,507)	(2,307,300)	(2,307,300)	(638,500)
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	(494,904)	(1,036,747)	(1,236,547)	781,516
Fund Balance, Beg. of Year	2,754,811	2,209,712	2,259,907	1,023,360
FUND BALANCE END OF YEAR	\$ 2,259,907	\$ 1,172,965	\$ 1,023,360	\$ 1,804,876
Percent Change in Fund Equity	(17.97%)		(54.72%)	76.37%

Special Road District Tax Fund

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010
REVENUES:				
County Revenues	\$ 1,593,079	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000
Investment Revenue	118,924	75,000	35,000	20,000
Total Revenues	1,712,003	1,475,000	1,435,000	1,420,000
EXPENDITURES:				
Personnel Services	0	0	0	0
Supplies & Materials	0	0	0	0
Travel & Training	0	0	0	0
Intragovernmental Charges	0	0	0	0
Utilities, Services & Misc.	0	0	0	0
Interest Expense	0	0	0	0
Total Expenditures	0	0	0	0
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	1,712,003	1,475,000	1,435,000	1,420,000
OTHER FINANCING SOURCES (USES):				
Operating Transfers From Other Funds	538,500	0	0	0
Operating Transfers To Other Funds	(1,458,425)	(4,268,925)	(4,268,925)	(1,513,425)
Total Otr. Financing Sources (Uses)	(919,925)	(4,268,925)	(4,268,925)	(1,513,425)
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	792,078	(2,793,925)	(2,833,925)	(93,425) ^
Fund Balance, Beg. of Year	3,754,800	4,132,514	4,546,878	1,712,953
FUND BALANCE END OF YEAR	\$ 4,546,878	\$ 1,338,589	\$ 1,712,953	\$ 1,619,528
Percent Change in Fund Equity	21.10%		(62.33%)	(5.45%)

^ Planned use of fund balance in accordance with budget strategies and guidelines.

Convention and Tourism Fund

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010
REVENUES:				
Hotel/Motel Tax	\$ 1,801,787	\$ 1,800,000	\$ 1,626,227	\$ 1,620,000
Investment Revenue	54,530	45,000	25,334	20,000
Other Miscellaneous Revenues	28,087	14,500	16,860	14,500
Total Revenues	1,884,404	1,859,500	1,668,421	1,654,500
EXPENDITURES:				
Personnel Services	486,331	610,671	538,311	607,179
Supplies & Materials	52,171	54,300	36,446	42,265
Travel & Training	9,689	9,700	4,795	9,200
Intragovernmental Charges	77,145	89,526	89,651	104,081
Utilities, Services & Other Misc.	1,128,509	1,058,115	979,518	995,529
Capital Additions	0	0	0	0
Interest & Lease Payment	0	0	0	0
Total Expenditures	1,753,845	1,822,312	1,648,721	1,758,254
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	130,559	37,188	19,700	(103,754)
OTHER FINANCING SOURCES (USES):				
Operating Transfers To Other Funds	(298,021)	(83,096)	(83,096)	0
Total Otr. Financing Sources (Uses)	(298,021)	(83,096)	(83,096)	0
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	(167,462)	(45,908)	(63,396)	(103,754) ^
Fund Balance, Beg. of Year	1,099,765	859,296	932,303	868,907
FUND BALANCE, END OF YEAR*	\$ 932,303	\$ 813,388	\$ 868,907	\$ 765,153
Percent Change in Fund Equity	(15.23%)		(6.80%)	(11.94%)
* Amount of Restricted Tourism Funds	\$ 357,323	\$ 486,627	\$ 307,861	\$ 307,861

^ Planned use of fund balance in accordance with budget strategies and guidelines.

Sustainability Fund

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010
REVENUES:				
Grant Revenue	\$ 0	\$ 0	\$ 0	\$ 84,000
Total Revenues	<u>0</u>	<u>0</u>	<u>0</u>	<u>84,000</u>
EXPENDITURES:				
Personnel Services	0	0	0	94,278
Supplies & Materials	0	0	0	5,875
Travel & Training	0	0	0	2,000
Intragovernmental Charges	0	0	0	25,300
Utilities Services & Other Misc.	0	0	0	915
Capital Additions	0	0	0	0
Total Expenditures	<u>0</u>	<u>0</u>	<u>0</u>	<u>128,368</u>
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	<u>0</u>	<u>0</u>	<u>0</u>	<u>(44,368)</u>
OTHER FINANCING SOURCES (USES):				
Operating Transfers From Other Fds.	0	0	0	65,000
Operating Transfers To Other Fds.	0	0	0	0
Total Otr. Financing Sources (Uses)	<u>0</u>	<u>0</u>	<u>0</u>	<u>65,000</u>
EXCESS (DEFICIENCY) OF REVENUES & OTHER FINANCING SOURCES OVER EXPENDITURES AND OTHER FINANCING USES	<u>0</u>	<u>0</u>	<u>0</u>	<u>20,632</u>
Fund Balance Beg. of Year	0	0	0	0
FUND BALANCE END OF YEAR	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 20,632</u>

In FY 2010, the City established the Office of Sustainability.

Debt Service Funds (combined)

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010
REVENUES:				
Property Taxes	\$ 0	\$ 0	\$ 0	\$ 0
Lease/Bond Proceeds	0	0	0	0
Investment Revenue	214,411	360,000	146,500	146,500
Total Revenues	214,411	360,000	146,500	146,500
EXPENDITURES:				
Personnel Services	0	0	0	0
Supplies & Materials	0	0	0	0
Travel & Training	0	0	0	0
Intragovernmental Charges	0	0	0	0
Utilities, Services & Misc.	238,954	1,000	1,000	1,000
Capital	0	0	0	0
Other	4,663,623	5,447,906	5,447,906	5,661,131
Total Expenditures	4,902,577	5,448,906	5,448,906	5,662,131
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	(4,688,166)	(5,088,906)	(5,302,406)	(5,515,631)
OTHER FINANCING SOURCES (USES):				
Lease/Bond Proceeds	26,997,067	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0
Operating Transfer From Other Funds	4,330,071	5,447,943	5,447,943	5,971,588
Operating Transfer To Other Funds	(24,212,500)	0	0	0
Total Other Financing Sources (Uses):	7,114,638	5,447,943	5,447,943	5,971,588
EXCESS (DEFICIENCY) OF REVENUES & OTHER FINANCING SOURCES OVER EXPENDITURES AND OTHER FINANCING USES	2,426,472	359,037	145,537	455,957
Fund Balance as Restated	3,076,665	2,892,113	5,503,137	5,648,674
FUND BALANCE END OF PERIOD	\$ 5,503,137	\$ 3,251,150	\$ 5,648,674	\$ 6,104,631
Percent Change in Fund Equity	78.87%		2.64%	8.07%

Capital Projects Fund

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010
REVENUES:				
Sales Taxes	\$ 0	\$ 0	\$ 0	\$ 0
Grant Revenues	4,441,348	3,517,100	3,517,100	0
Investment Revenue	3,299,605	0	3,000,000	2,000,000
Miscellaneous Revenue	81,938	743,750	743,750	800,000
Total Revenues	7,822,891	4,260,850	7,260,850	2,800,000
EXPENDITURES:				
Personnel Services	495,981	601,118	601,118	518,168
Supplies & Materials	938,599	0	0	0
Travel & Training	27	0	0	0
Intragovernmental Charges	2,756	0	0	0
Utilities, Services & Misc.	13,184,834	20,743,357	20,743,357	9,051,572
Capital	1,233,471	0	0	0
Other	0	0	0	0
Total Expenditures	15,855,668	21,344,475	21,344,475	9,569,740
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	(8,032,777)	(17,083,625)	(14,083,625)	(6,769,740)
OTHER FINANCING SOURCES (USES):				
Lease/Bond Proceeds	0	0	0	0
Operating Transfers From Other Fds.	33,347,291	16,883,000	16,883,000	5,317,727
Operating Transfers To Other Funds	(551,075)	0	0	(62,000)
Total Otr. Financing Sources/ (Uses)	32,796,216	16,883,000	16,883,000	5,255,727
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	24,763,439	(200,625)	2,799,375	(1,514,013) ^
Fund Balance, Beg. of Year	55,534,337	51,786,848	80,297,776	83,097,151
FUND BALANCE END OF YEAR	\$ 80,297,776	\$ 51,586,223	\$ 83,097,151	\$ 81,583,138
Percent Change in Fund Equity	44.59%		3.49%	(1.82%)

^ Planned use of fund balance in accordance with budget strategies and guidelines.

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Contributions Fund

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010
REVENUES:				
Grant Revenue	\$ 0	\$ 0	\$ 0	0
Investment Revenue	39,264	35,000	30,387	30,000
Other Miscellaneous Revenues	178,515	35,775	63,233	0
Total Revenues	217,779	70,775	93,620	30,000
EXPENDITURES:				
Personnel Services	0	0	0	0
Supplies & Materials	713	5,100	3,098	6,100
Travel & Training	0	0	0	0
Intragovernmental Charges	895	555	555	538
Utilities, Services & Other Misc.	417	6,500	4,250	5,500
Capital Additions	0	0	0	0
Total Expenditures	2,025	12,155	7,903	12,138
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	215,754	58,620	85,717	17,862
OTHER FINANCING SOURCES (USES):				
Operating Transfers From Other Fds.	0	0	0	0
Operating Transfers To Other Funds	(112,125)	(30,905)	(30,905)	0
Total Otr. Financing Sources (Uses)	(112,125)	(30,905)	(30,905)	0
EXCESS (DEFICIENCY) OF REVENUES & OTHER FINANCING SOURCES OVER EXPENDITURES AND OTHER FINANCING USES	103,629	27,715	54,812	17,862
Fund Balance, Beg. of Year As Restated	739,665	773,587	843,294	898,106
FUND BALANCE, END OF YEAR	\$ 843,294	\$ 801,302	\$ 898,106	\$ 915,968
Percent Change in Fund Equity	14.01%		6.50%	1.99%

Railroad Fund

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010
OPERATING REVENUES:				
Switching Fees	\$ 872,306	\$ 815,000	\$ 810,000	\$ 665,000
User Charges	317,720	275,750	225,500	270,750
Total Operating Revenues	1,190,026	1,090,750	1,035,500	935,750
OPERATING EXPENSES:				
Personnel Services	263,468	379,991	284,135	265,867
Supplies & Materials	122,846	104,892	96,177	97,065
Travel & Training	4,041	6,660	6,496	6,660
Intragovernmental Charges	85,693	72,150	72,150	77,080
Utilities, Services & Other Misc.	176,468	235,784	215,693	174,712
Total Operating Expenses	652,516	799,477	674,651	621,384
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	537,510	291,273	360,849	314,366
Depreciation	(294,827)	(300,000)	(315,000)	(330,000)
OPERATING INCOME	242,683	(8,727)	45,849	(15,634)
NON-OPERATING REVENUES:				
Investment Revenue	25,793	14,000	18,540	14,000
Misc. Non-Operating Revenue	26,528	0	0	0
Total Non-Operating Revenues	52,321	14,000	18,540	14,000
NON-OPERATING EXPENSES:				
Interest Expense	32,245	31,000	34,000	34,000
Loss on Disposal of Fixed Assets	1,172	0	0	0
Total Non-Operating Expenses	33,417	31,000	34,000	34,000
OPERATING TRANSFERS				
Operating Transfers From Other Funds	157,399	50,000	50,000	50,000
Operating Transfers To Other Funds	(11,096)	0	0	0
	146,303	50,000	50,000	50,000
Capital Contribution	0	0	5,800	0
NET INCOME (LOSS)	407,890	24,273	86,189	14,366
NET INCOME/(LOSS) TRANSFERRED TO FUND EQUITY	407,890	24,273	86,189	14,366
Fund Equity, Beg. of Year	4,934,601	5,180,001	5,342,491	5,428,680
FUND EQUITY END OF YEAR	\$ 5,342,491	\$ 5,204,274	\$ 5,428,680	\$ 5,443,046
Percent Change in Fund Equity	8.27%		1.61%	0.26%

Railroad Fund

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010
STATEMENT OF CHANGE IN FINANCIAL POSITION				
FINANCIAL RESOURCES PROVIDED BY:				
OPERATIONS:				
Net Income (Loss)	\$ 407,890	\$ 24,273	\$ 86,189	\$ 14,366
EXPENSES NOT REQUIRING WORKING CAPITAL:				
Depreciation	294,827	300,000	315,000	330,000
TOTAL RESOURCES PROVIDED BY OPERATIONS	702,717	324,273	401,189	344,366
OTHER SOURCES:				
Federal Revenue	0	9,000,000	9,000,000	0
Loan from Electric Utility	0	92,250	92,250	0
Total Other Sources	0	9,092,250	9,092,250	0
FINANCIAL RESOURCES WERE USED FOR:				
Acquisition of Fixed Assets	508,089	9,840,000	9,840,000	200,000
Increase (Dec) in Restricted Assets	189,664	0	(68,849)	0
Reductions in Loans Payable	46,802	51,678	51,678	54,700
Total Uses	744,555	9,891,678	9,822,829	254,700
NET INCREASE (DECREASE) IN WORKING CAPITAL	(41,838)	(475,155)	(329,390)	89,666
Working Capital Beginning of Year	347,143	341,410	305,305	(24,085)
WORKING CAPITAL END OF YEAR	\$ 305,305	\$ (133,745)	\$ (24,085)	\$ 65,581

Water and Electric Fund (Combined)

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010
OPERATING REVENUES:				
Fees and Service Charges	\$ 121,609,839	\$ 131,631,421	\$ 132,137,776	\$ 136,777,640
Total Operating Revenues	121,609,839	131,631,421	132,137,776	136,777,640
OPERATING EXPENSES:				
Personnel Services	14,586,460	16,310,880	14,956,243	16,088,431
Power Supply	62,680,572	79,047,200	75,846,000	81,917,000
Supplies & Materials	3,468,296	3,747,616	3,700,210	3,926,834
Travel & Training	163,010	219,069	198,830	219,069
Intragovernmental Charges	3,202,345	3,441,687	3,442,687	3,673,078
Utilities, Services & Other Misc.	6,622,912	8,669,104	6,900,999	9,849,104
Total Operating Expenses	90,723,595	111,435,556	105,044,969	115,673,516
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	30,886,244	20,195,865	27,092,807	21,104,124
P.I.L.O.T.	(11,215,634)	(11,897,099)	(11,897,099)	(12,710,000)
Depreciation	(9,606,528)	(9,700,000)	(10,380,000)	(11,550,000)
OPERATING INCOME	10,064,082	(1,401,234)	4,815,708	(3,155,876)
NON-OPERATING REVENUES:				
Investment Revenue	3,734,576	3,050,000	2,698,000	2,080,000
Revenue From Other Gov't Units	17,645	0	0	0
Misc. Non-Operating Revenue	3,524,266	1,332,000	1,502,285	1,281,000
Total Non-Operating Revenues	7,276,487	4,382,000	4,200,285	3,361,000
NON-OPERATING EXPENSES:				
Bond Interest	5,621,734	5,960,575	5,944,879	6,833,720
Bank & Paying Agent Fees	2,934	3,400	9,600	9,700
Loss on Disposal Assets	48,339	16,000	47,100	30,000
Amortization	94,839	104,000	95,000	107,000
Total Non-Operating Expenses	5,767,846	6,083,975	6,096,579	6,980,420
OPERATING TRANSFERS:				
Operating Transfers From Other Funds	3,375	0	0	0
Operating Transfers To Other Funds	(50,000)	(50,000)	(50,000)	(50,000)
Total Operating Transfers	(46,625)	(50,000)	(50,000)	(50,000)
Capital Contribution	719,869	0	0	0
NET INCOME (LOSS)	12,245,967	(3,153,209)	2,869,414	(6,825,296)
NET INCOME/(LOSS) TRANSFERRED TO FUND EQUITY	12,245,967	(3,153,209)	2,869,414	(6,825,296) ~
Fund Equity, Beg. of Year	154,707,230	126,618,961	166,953,197	169,822,611
FUND EQUITY END OF YEAR	\$ 166,953,197	\$ 123,465,752	\$ 169,822,611	\$ 162,997,315
Percent Change in Fund Equity	7.92%		1.72%	(4.02%)

~ Net income is negative; however, Total Resources Provided By Operations, Transfers and Subsidies is positive.

Water and Electric Fund (Combined)

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010
STATEMENT OF CHANGE IN FINANCIAL POSITION				
FINANCIAL RESOURCES PROVIDED BY:				
OPERATIONS:				
Net Income (Loss)	\$ 12,245,967	\$ (3,153,209)	\$ 2,869,414	\$ (6,825,296)
EXPENSES NOT REQUIRING WORKING CAPITAL:				
Depreciation	9,606,528	9,700,000	10,380,000	11,550,000
TOTAL RESOURCES PROVIDED BY OPERATIONS	21,852,495	6,546,791	13,249,414	4,724,704
OTHER SOURCES:				
Bond & Note Proceeds	21,376,525	0	0	17,090,000
Repayment of Loan - Railroad	46,802	51,678	51,678	54,700
Long-Term Loan	0	0	0	0
Total Other Sources	21,423,327	51,678	51,678	17,144,700
FINANCIAL RESOURCES WERE USED FOR:				
Bond Retirement/Lease Reductions	3,755,000	3,875,000	3,875,000	4,020,000
Long-Term Loan	589,426	609,113	609,113	470,149
Acquisition of Fixed Assets	21,030,774	20,732,625	20,972,842	24,612,696
Increase (Dec) in Restricted Assets	8,427,703	(22,408,678)	(24,907,118)	(813,732)
Increase (Dec) in Other Assets	200,675	(898,291)	(898,291)	173,148
Loan to Railroad	0	92,250	92,250	0
Total Uses	34,003,578	2,002,019	(256,204)	28,462,261
NET INCREASE (DECREASE) IN WORKING CAPITAL	9,272,244	4,596,450	13,557,296	(6,592,857)
Working Capital Beginning of Year	39,523,814	41,125,905	48,796,058	62,353,354
WORKING CAPITAL END OF YEAR	\$ 48,796,058	\$ 45,722,355	\$ 62,353,354	\$ 55,760,497

Water Fund

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010
OPERATING REVENUES:				
Fees and Service Charges	\$ 15,245,723	\$ 18,172,838	\$ 16,910,230	\$ 18,841,500
Total Operating Revenues	15,245,723	18,172,838	16,910,230	18,841,500
OPERATING EXPENSES:				
Personnel Services	4,496,569	5,108,958	4,737,064	4,726,502
Supplies & Materials	1,560,897	1,534,770	1,649,275	1,684,272
Travel & Training	16,505	27,464	25,223	27,464
Intragovernmental Charges	1,194,790	1,303,648	1,303,648	1,374,884
Utilities, Services & Other Misc.	2,698,816	3,068,302	2,810,815	3,227,314
Total Operating Expenses	9,967,577	11,043,142	10,526,025	11,040,436
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	5,278,146	7,129,696	6,384,205	7,801,064
P.I.L.O.T.	(2,412,657)	(2,433,338)	(2,433,338)	(2,660,000)
Depreciation	(2,402,464)	(2,600,000)	(2,530,000)	(2,800,000)
OPERATING INCOME	463,025	2,096,358	1,420,867	2,341,064
NON-OPERATING REVENUES:				
Investment Revenue	223,623	360,000	0	0
Revenue From Other Gov't Units	0	0	0	0
Misc. Non-Operating Revenue	145,368	162,000	146,510	147,000
Total Non-Operating Revenues	368,991	522,000	146,510	147,000
NON-OPERATING EXPENSES:				
Bond Interest	2,005,701	1,900,575	1,900,879	2,866,720
Bank & Paying Agent Fees	1,692	1,400	1,400	1,700
Other Miscellaneous Expenses	0	0	0	0
Loss on Disposal Assets	4,300	6,000	17,100	10,000
Amortization	36,683	42,000	36,700	42,000
Total Non-Operating Expenses	2,048,376	1,949,975	1,956,079	2,920,420
OPERATING TRANSFERS:				
Operating Transfers From Other Funds	0	0	0	0
Operating Transfers To Other Funds	0	0	0	0
Total Operating Transfers	0	0	0	0
Capital Contribution	553,613	0	86,661	0
NET INCOME (LOSS)	\$ (662,747)	\$ 668,383	\$ (302,041)	\$ (432,356)

Electric Fund

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010
OPERATING REVENUES:				
Fees and Service Charges	\$ 106,217,946	\$ 113,301,637	\$ 115,070,600	\$ 117,777,000
Locator Service Fees	146,170	156,946	156,946	159,140
Total Operating Revenues	106,364,116	113,458,583	115,227,546	117,936,140
OPERATING EXPENSES:				
Personnel Services	10,089,891	11,201,922	10,219,179	11,361,929
Power Supply	62,680,572	79,047,200	75,846,000	81,917,000
Supplies & Materials	1,907,399	2,212,846	2,050,935	2,242,562
Travel & Training	146,505	191,605	173,607	191,605
Intragovernmental Charges	2,007,555	2,138,039	2,139,039	2,298,194
Utilities, Services & Other Misc.	3,924,096	5,600,802	4,090,184	6,621,790
Total Operating Expenses	80,756,018	100,392,414	94,518,944	104,633,080
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	25,608,098	13,066,169	20,708,602	13,303,060
P.I.L.O.T.	(8,802,977)	(9,463,761)	(9,463,761)	(10,050,000)
Depreciation	(7,204,064)	(7,100,000)	(7,850,000)	(8,750,000)
OPERATING INCOME	9,601,057	(3,497,592)	3,394,841	(5,496,940)
NON-OPERATING REVENUES:				
Investment Revenue	3,510,953	2,690,000	2,698,000	2,080,000
Revenue From Other Gov't Units	17,645	0	0	0
Misc. Non-Operating Revenue	3,378,898	1,170,000	1,355,775	1,134,000
Total Non-Operating Revenues	6,907,496	3,860,000	4,053,775	3,214,000
NON-OPERATING EXPENSES:				
Bond Interest	3,616,033	4,060,000	4,044,000	3,967,000
Bank & Paying Agent Fees	1,242	2,000	8,200	8,000
Loss on Disposal Assets	44,039	10,000	30,000	20,000
Amortization	58,156	62,000	58,300	65,000
Total Non-Operating Expenses	3,719,470	4,134,000	4,140,500	4,060,000
OPERATING TRANSFERS:				
Operating Transfers From Other Funds	3,375	0	0	0
Operating Transfers To Other Funds	(50,000)	(50,000)	(50,000)	(50,000)
Total Operating Transfers	(46,625)	(50,000)	(50,000)	(50,000)
Capital Contribution	166,256	0	0	0
NET INCOME (LOSS)	\$ 12,908,714	\$ (3,821,592)	\$ 3,258,116	\$ (6,392,940)

Recreation Services Fund

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010
OPERATING REVENUES:				
Activity Fees	\$ 2,689,577	\$ 3,113,333	\$ 2,968,200	\$ 3,202,195
User Fees	124,603	142,410	132,000	142,000
Golf Improvement User Fee	134,315	149,000	145,000	145,000
Capital User Fee	82,560	57,000	75,000	75,000
Rentals	452,712	477,470	452,000	498,901
Sales	421,965	430,300	420,450	427,750
Other Misc. Operating Revenues	(57,551)	1,500	1,054	1,535
Total Operating Revenues	3,848,181	4,371,013	4,193,704	4,492,381
OPERATING EXPENSES:				
Personnel Services	3,569,204	3,864,738	3,695,856	3,621,196
Supplies & Materials	888,424	1,083,354	1,039,565	1,011,877
Travel & Training	9,020	15,713	14,827	12,669
Intragovernmental Charges	584,611	611,460	611,460	672,126
Utilities, Services & Other Misc.	1,095,224	1,425,688	1,347,474	1,399,421
Total Operating Expenses	6,146,483	7,000,953	6,709,182	6,717,289
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	(2,298,302)	(2,629,940)	(2,515,478)	(2,224,908)
Depreciation	(608,303)	(612,000)	(615,000)	(615,000)
OPERATING INCOME	(2,906,605)	(3,241,940)	(3,130,478)	(2,839,908)
NON-OPERATING REVENUES:				
Investment Revenue	101,535	90,000	60,000	60,000
Rev. From Other Govt. Units	0	0	0	0
Misc. Non-Operating Revenue	14,491	2,000	9,253	17,000
Total Non-Operating Revenues	116,026	92,000	69,253	77,000
NON-OPERATING EXPENSES:				
Interest Expense	23,632	33,000	18,539	13,207
Bank & Paying Agent Fees	26,357	50,000	27,000	27,000
Loss on Disposal of Assets	0	0	0	0
Amortization	0	0	0	0
Total Non-Operating Expenses	49,989	83,000	45,539	40,207
OPERATING TRANSFERS:				
Operating Transfers From Other Funds	2,322,218	2,345,385	2,360,860	2,194,635
Operating Transfers To Other Funds	(220,355)	0	0	0
	2,101,863	2,345,385	2,360,860	2,194,635
Capital Contribution	0	0	0	0
NET INCOME (LOSS)	(738,705)	(887,555)	(745,904)	(608,480)
Amortization of Contributions	0	0	0	0
NET INCOME/(LOSS) TRANSFERRED TO FUND EQUITY	(738,705)	(887,555)	(745,904)	(608,480) ~
Fund Equity, Beg. of Year	18,017,616	17,100,153	17,278,911	16,533,007
Equity Transfer	0	0	0	0
FUND EQUITY END OF YEAR	\$ 17,278,911	\$ 16,212,598	\$ 16,533,007	\$ 15,924,527
Percent Change in Fund Equity	(4.10%)		(4.32%)	(3.68%)

~ Net income is negative; however, Total Resources Provided By Operations, Transfers and Subsidies is positive.

Recreation Services Fund

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010
STATEMENT OF CHANGE IN FINANCIAL POSITION				
FINANCIAL RESOURCES PROVIDED BY:				
OPERATIONS:				
Net Income (Loss)	\$ (738,705)	\$ (887,555)	\$ (745,904)	\$ (608,480)
EXPENSES NOT REQUIRING WORKING CAPITAL:				
Depreciation	608,303	612,000	615,000	615,000
TOTAL RESOURCES PROVIDED BY OPERATIONS	(130,402)	(275,555)	(130,904)	6,520
OTHER SOURCES:				
Municipal Contributions	0	0	0	0
Bond Proceeds/Loan from				
Designated Loan Fund	0	0	0	0
99 Quarter Cent Sales Tax/Park Sales Tax	0	0	0	0
Total Other Sources	0	0	0	0
FINANCIAL RESOURCES WERE USED FOR:				
Acquisition of Fixed Assets	203,045	79,148	79,148	37,767
Reduction of LT Debt	0	113,744	113,744	119,076
Increase (Dec) in Restricted Assets (User/Improvement Fees)	(49,458)	216,128	219,718	4,718
Increase (Dec) in Other Assets	0	0	0	0
Total Uses	153,587	409,020	412,610	161,561
NET INCREASE (DECREASE) IN WORKING CAPITAL	(283,989)	(684,575)	(543,514)	(155,041)
Working Capital Beginning of Year	2,132,935	1,448,654	1,848,946	1,305,432
WORKING CAPITAL END OF YEAR	\$ 1,848,946	\$ 764,079	\$ 1,305,432	\$ 1,150,391

Public Transportation Fund

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010
OPERATING REVENUES:				
Fares	\$ 194,618	\$ 322,130	\$ 325,000	\$ 320,630
School Passes	12,698	14,500	15,800	14,500
Special	16,449	3,500	3,600	4,000
Paratransit	95,760	116,000	110,000	113,000
University Shuttle	920,730	981,882	975,866	1,022,559
Total Operating Revenues	1,240,255	1,438,012	1,430,266	1,474,689
OPERATING EXPENSES:				
Personnel Services	2,342,259	2,567,124	2,554,384	2,563,515
Supplies & Materials	1,289,385	1,502,405	1,223,439	1,256,949
Travel & Training	3,310	6,161	5,854	6,161
Intragovernmental Charges	461,526	590,224	590,224	580,459
Utilities Services & Other Misc.	405,785	470,500	470,622	489,488
Total Operating Expenses	4,502,265	5,136,414	4,844,523	4,896,572
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	(3,262,010)	(3,698,402)	(3,414,257)	(3,421,883)
Depreciation	(560,983)	(526,218)	(573,000)	(573,000)
OPERATING INCOME	(3,822,993)	(4,224,620)	(3,987,257)	(3,994,883)
NON-OPERATING REVENUES:				
Investment Revenue	107,903	80,000	70,839	70,000
Revenue From Other Gov't Units	1,354,013	1,100,000	1,437,698	1,100,000
Misc. Non-Operating Revenue	39,334	13,372	14,081	9,945
Total Non-Operating Revenues	1,501,250	1,193,372	1,522,618	1,179,945
NON-OPERATING EXPENSES:				
Interest Expense	2,012	1,241	1,241	443
Loss on Disposal Assets	4,235	0	8,469	0
Total Non-Operating Expenses	6,247	1,241	9,710	443
OPERATING TRANSFERS:				
Operating Transfers From Other Funds	1,400,000	1,612,500	1,612,500	1,612,500
Operating Transfers To Other Funds	(21,673)	(22,444)	(22,444)	(23,243)
Total Operating Transfers	1,378,327	1,590,056	1,590,056	1,589,257
Capital Contribution	672,172	835,591	835,591	518,873
NET INCOME (LOSS)	(277,491)	(606,842)	(48,702)	(707,251)
Amortization of Contributions	0	0	0	0
NET INCOME/(LOSS) TRANSFERRED TO FUND EQUITY	(277,491)	(606,842)	(48,702)	(707,251) +
Fund Equity Beg. of Year	8,975,200	10,939,290	8,697,709	8,649,007
FUND EQUITY END OF YEAR	\$ 8,697,709	\$ 10,332,448	\$ 8,649,007	\$ 7,941,756
Percent Change in Fund Equity	(3.09%)		(0.56%)	(8.18%)

+ Planned use of fund balance. Review revenue/budget strategy in future budget years.

Public Transportation Fund

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010
STATEMENT OF CHANGE IN FINANCIAL POSITION				
FINANCIAL RESOURCES PROVIDED BY:				
OPERATIONS:				
Net Income (Loss)	\$ (277,491)	\$ (606,842)	\$ (48,702)	\$ (707,251)
EXPENSES NOT REQUIRING WORKING CAPITAL:				
Depreciation	560,983	526,218	573,000	573,000
TOTAL RESOURCES PROVIDED BY OPERATIONS	283,492	(80,624)	524,298	(134,251)
OTHER SOURCES:				
Municipal Contributions	0	0	0	0
Total Other Sources	0	0	0	0
FINANCIAL RESOURCES WERE USED FOR:				
Acquisition of Fixed Assets	19,921	835,591	835,591	520,298
Inc (Dec) in Other Assets	0	0	0	0
Increase (Dec) in Restricted Assets	606,388	0	0	0
Total Uses	626,309	835,591	835,591	520,298
NET INCREASE (DECREASE) IN WORKING CAPITAL	(342,817)	(916,215)	(311,293)	(654,549)
Working Capital Beginning of Year	1,928,534	1,502,199	1,585,717	1,274,424
WORKING CAPITAL END OF YEAR	\$ 1,585,717	\$ 585,984	\$ 1,274,424	\$ 619,875

Regional Airport Fund

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010
OPERATING REVENUES:				
Commissions	\$ 106,282	\$ 108,000	\$ 108,000	\$ 108,000
Rentals	166,432	162,701	161,069	168,301
Landing Fees	112,017	107,100	60,434	58,013
Law Enforcement Fees	5,778	10,800	21,229	18,000
Passenger Facility Charge	44,471	47,412	96,950	79,020
Total Operating Revenues	434,980	436,013	447,682	431,334
OPERATING EXPENSES:				
Personnel Services	986,345	1,074,112	1,044,306	1,078,848
Supplies & Materials	133,528	213,760	190,803	177,993
Travel & Training	10,754	18,730	19,500	25,970
Intragovernmental Charges	170,863	216,504	216,504	225,170
Utilities, Services & Other Misc.	288,250	492,049	484,260	415,060
Total Operating Expenses	1,589,740	2,015,155	1,955,373	1,923,041
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	(1,154,760)	(1,579,142)	(1,507,691)	(1,491,707)
Depreciation	(512,932)	(504,000)	(554,000)	(612,850)
OPERATING INCOME	(1,667,692)	(2,083,142)	(2,061,691)	(2,104,557)
NON-OPERATING REVENUES:				
Investment Revenue	39,773	20,000	13,265	13,000
Revenue from Other Gov't Units	0	81,000	97,760	0
Misc. Non-Operating Revenue	17,580	0	7,087	6,650
Total Non-Operating Revenues	57,353	101,000	118,112	19,650
NON-OPERATING EXPENSES:				
Interest Expense	0	0	0	0
Loss on Disposal Assets	4,500	0	0	0
Total Non-Operating Expenses	4,500	0	0	0
OPERATING TRANSFERS:				
Operating Transfers From Other Fds.	1,120,250	1,120,250	1,120,250	1,120,250
Operating Transfers To Other Funds	0	0	0	0
Total Operating Transfers	1,120,250	1,120,250	1,120,250	1,120,250
Capital Contribution	2,135,877	1,604,500	1,604,500	2,013,340
NET INCOME (LOSS)	1,641,288	742,608	781,171	1,048,683
Amortization of Contributions	0	0	0	0
NET INCOME/(LOSS) TRANSFERRED TO FUND EQUITY	1,641,288	742,608	781,171	1,048,683
Fund Equity, Beg. of Year	14,806,665	14,787,113	16,447,953	17,229,124
FUND EQUITY END OF YEAR	\$ 16,447,953	\$ 15,529,721	\$ 17,229,124	\$ 18,277,807
Percent Change in Fund Equity	11.08%		4.75%	6.09%

Regional Airport Fund

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010
STATEMENT OF CHANGE IN FINANCIAL POSITION				
FINANCIAL RESOURCES PROVIDED BY:				
OPERATIONS:				
Net Income (Loss)	\$ 1,641,288	\$ 742,608	\$ 781,171	\$ 1,048,683
EXPENSES NOT REQUIRING WORKING CAPITAL:				
Depreciation	512,932	504,000	554,000	612,850
TOTAL RESOURCES PROVIDED BY OPERATIONS	2,154,220	1,246,608	1,335,171	1,661,533
OTHER SOURCES:				
Municipal Contributions	0	0	0	0
Total Other Sources	0	0	0	0
FINANCIAL RESOURCES WERE USED FOR:				
Acquisition of Fixed Assets	2,397,755	1,604,500	1,604,500	2,068,840
Increase (Dec) in Restricted Assets	(152,016)	0	0	0
Increase (Dec) in Other Assets	0	0	0	0
Total Uses	2,245,739	1,604,500	1,604,500	2,068,840
NET INCREASE (DECREASE) IN WORKING CAPITAL	(91,519)	(357,892)	(269,329)	(407,307)
Working Capital Beginning of Year	187,547	(109,538)	96,028	(173,301)
WORKING CAPITAL END OF YEAR	\$ 96,028	\$ (467,430)	\$ (173,301)	\$ (580,608)

Sanitary Sewer Utility Fund

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010
OPERATING REVENUES:				
Sewer Charges	\$ 7,862,551	\$ 8,806,471	\$ 8,845,000	\$ 10,225,000
M.U. Sewer Charges	638,831	786,038	730,429	843,500
Sharecropping	3,460	5,700	3,500	3,500
BCRSD Wholesale Revenue	252,494	272,435	350,000	402,500
Sewer Connection Fees	336,556	650,000	300,000	475,000
Other Misc. Operating Revenues	157,743	151,308	151,500	162,500
Total Operating Revenues	9,251,635	10,671,952	10,380,429	12,112,000
OPERATING EXPENSES:				
Personnel Services	3,371,752	3,611,334	3,479,268	4,062,723
Supplies & Materials	564,284	817,582	736,505	741,258
Travel & Training	5,588	16,240	14,986	16,265
Intragovernmental Charges	1,002,222	1,126,719	1,126,719	1,207,322
Utilities, Services & Other Misc.	1,652,986	2,672,726	2,649,074	2,543,731
Total Operating Expenses	6,596,832	8,244,601	8,006,552	8,571,299
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	2,654,803	2,427,351	2,373,877	3,540,701
Depreciation	(2,901,725)	(2,892,388)	(2,892,388)	(3,013,523)
OPERATING INCOME	(246,922)	(465,037)	(518,511)	527,178
NON-OPERATING REVENUES:				
Investment Revenue	1,081,944	1,050,000	806,250	788,500
Misc. Non-Operating Revenue	15,914	13,500	155,808	5,100
Total Non-Operating Revenues	1,097,858	1,063,500	962,058	793,600
NON-OPERATING EXPENSES:				
Interest Expense	1,286,978	1,256,850	1,255,310	1,653,265
Bank & Paying Agent Fees	61,314	72,000	72,000	80,000
Loss on Disposal Assets	12,801	0	0	0
Amortization	36,179	33,000	33,000	36,000
Total Non-Operating Expenses	1,397,272	1,361,850	1,360,310	1,769,265
OPERATING TRANSFERS:				
Operating Transfers From Other Funds	0	0	0	0
Operating Transfers To Other Funds	(5,419)	(5,611)	(5,611)	(122,365)
Total Operating Transfers	(5,419)	(5,611)	(5,611)	(122,365)
Capital Contribution	1,529,073	1,600,000	1,600,000	1,600,000
NET INCOME (LOSS)	977,318	831,002	677,626	1,029,148
Amortization of Contributions	0	0	0	0
NET INCOME/(LOSS) TRANSFERRED TO FUND EQUITY	977,318	831,002	677,626	1,029,148
Fund Equity, Beg. of Year	125,538,218	125,532,273	126,515,536	127,193,162
Equity Transfer	0	0	0	0
FUND EQUITY END OF YEAR	\$ 126,515,536	\$ 126,363,275	\$ 127,193,162	\$ 128,222,310
Percent Change in Fund Equity	0.78%		0.54%	0.81%

Sanitary Sewer Utility Fund

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010
STATEMENT OF CHANGE IN FINANCIAL POSITION				
FINANCIAL RESOURCES PROVIDED BY:				
OPERATIONS:				
Net Income (Loss)	\$ 977,318	\$ 831,002	\$ 677,626	\$ 1,029,148
EXPENSES NOT REQUIRING WORKING CAPITAL:				
Depreciation	2,901,725	2,892,388	2,892,388	3,013,523
TOTAL RESOURCES PROVIDED BY OPERATIONS	3,879,043	3,723,390	3,570,014	4,042,671
OTHER SOURCES:				
County (BCRSD) Contributions	0	0	0	600,000
Federal Contributions	0	0	0	0
Bond Proceeds	1,842,058	25,662,493	0	28,168,750
Total Other Sources	1,842,058	25,662,493	0	28,768,750
FINANCIAL RESOURCES WERE USED FOR:				
Bond Retirement/Lease Reductions	1,757,587	1,765,000	1,765,000	1,805,000
Acquisition of Fixed Assets	7,343,473	27,609,371	5,326,023	30,182,250
Increase (Dec) in Restricted Assets	(719,847)	1,465,000	(2,713,507)	1,000,000
Increase (Decrease) in Other Assets	(191)	(30,000)	(30,000)	(30,000)
Equity Transfer	0	0	0	0
Total Uses	8,381,022	30,809,371	4,347,516	32,957,250
NET INCREASE (DECREASE) IN WORKING CAPITAL	(2,659,921)	(1,423,488)	(777,502)	(145,829)
Working Capital Beginning of Year	5,408,895	3,674,020	2,748,974	1,971,472
WORKING CAPITAL END OF YEAR	\$ 2,748,974	\$ 2,250,532	\$ 1,971,472	\$ 1,825,643

Parking Facilities Fund

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010
OPERATING REVENUES:				
Meters	\$ 768,578	\$ 780,820	\$ 842,000	\$ 814,970
Garages	554,811	582,260	596,590	587,283
Reserved Lot Fees	247,688	253,225	255,695	292,193
Loading Zone Fees	4,821	4,000	4,000	4,000
City Ramp	17,965	12,564	18,488	13,429
Other Misc. Operating Revenues	75	0	30	0
Total Operating Revenues	1,593,938	1,632,869	1,716,803	1,711,875
OPERATING EXPENSES:				
Personnel Services	355,588	412,949	406,476	419,995
Supplies & Materials	147,721	80,925	78,036	68,078
Travel & Training	0	300	286	286
Intragovernmental Charges	101,625	116,130	116,130	118,940
Utilities, Services & Other Misc.	281,979	242,749	238,194	265,413
Total Operating Expenses	886,913	853,053	839,122	872,712
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	707,025	779,816	877,681	839,163
Depreciation	(275,805)	(280,000)	(280,000)	(280,000)
OPERATING INCOME	431,220	499,816	597,681	559,163
NON-OPERATING REVENUES:				
Investment Revenue	387,519	350,000	276,347	450,000
Misc. Non-Operating Revenue	265,994	0	2,657	0
Total Non-Operating Revenues	653,513	350,000	279,004	450,000
NON-OPERATING EXPENSES:				
Interest Expense	264,613	305,000	250,000	766,950
Bank & Paying Agent Fees	0	500	500	500
Loss on Disposal Assets	0	0	1,326	0
Amortization	5,374	5,400	5,400	5,400
Total Non-Operating Expenses	269,987	310,900	257,226	772,850
OPERATING TRANSFERS:				
Operating Transfers From Other Funds	75,000	75,000	75,000	0
Operating Transfers To Other Funds	0	(36,924)	(36,924)	(37,162)
Total Operating Transfers	75,000	38,076	38,076	(37,162)
Capital Contribution	0	0	0	0
NET INCOME (LOSS)	889,746	576,992	657,535	199,151
Amortization of Contributions	0	0	0	0
NET INCOME/(LOSS) TRANSFERRED TO FUND EQUITY	889,746	576,992	657,535	199,151
Fund Equity, Beg. of Year	10,592,101	11,429,144	11,481,847	12,139,382
FUND EQUITY END OF YEAR	\$ 11,481,847	\$ 12,006,136	\$ 12,139,382	\$ 12,338,533
Percent Change in Fund Equity	8.40%		5.73%	1.64%

Parking Facilities Fund

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010
STATEMENT OF CHANGE IN FINANCIAL POSITION				
FINANCIAL RESOURCES PROVIDED BY:				
OPERATIONS:				
Net Income (Loss)	\$ 889,746	\$ 576,992	\$ 657,535	\$ 199,151
EXPENSES NOT REQUIRING WORKING CAPITAL:				
Depreciation	275,805	280,000	280,000	280,000
TOTAL RESOURCES PROVIDED BY OPERATIONS	1,165,551	856,992	937,535	479,151
OTHER SOURCES:				
Bond & Note Proceeds	0	0	0	11,600,000
Total Other Sources	0	0	0	11,600,000
FINANCIAL RESOURCES WERE USED FOR:				
Bond Retirement/Lease Reduction	504,082	515,000	515,000	530,000
Acquisition of Fixed Assets	148,965	44,048	41,860	15,587,849
Increase (Dec) in Restricted Assets	(113,406)	0	0	0
Increase (Dec) In Other Assets	(5,373)	(5,374)	(5,374)	(5,374)
Total Uses	534,268	553,674	551,486	16,112,475
NET INCREASE (DECREASE) IN WORKING CAPITAL	631,283	303,318	386,049	(4,033,324)
Working Capital Beginning of Year	4,455,495	4,491,026	5,086,778	5,472,827
WORKING CAPITAL END OF YEAR	\$ 5,086,778	\$ 4,794,344	\$ 5,472,827	\$ 1,439,503

Solid Waste Utility Fund

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010
OPERATING REVENUES:				
Commercial Charges	\$ 1,964,440	\$ 2,406,100	\$ 2,558,382	\$ 2,694,600
Residential Charges	7,231,408	7,336,900	7,390,000	7,380,574
Roll-Off Service Charges	1,341,094	1,379,900	1,300,000	1,300,000
Landfill Fees	2,264,198	2,168,000	1,603,483	1,602,983
University Fees	371,434	425,400	425,400	425,400
Recycling	780,139	651,600	304,220	296,690
Other Misc. Operating Revenues	117,418	23,500	37,548	23,500
Total Operating Revenues	14,070,131	14,391,400	13,619,033	13,723,747
OPERATING EXPENSES:				
Personnel Services	4,898,953	5,225,369	5,335,811	5,335,803
Supplies & Materials	3,853,432	4,253,116	3,876,782	3,653,871
Travel & Training	11,255	25,297	24,523	25,592
Intragovernmental Charges	1,315,003	1,513,753	1,513,753	1,565,557
Utilities, Services & Other Misc.	2,177,494	2,297,755	2,319,523	2,274,533
Total Operating Expenses	12,256,137	13,315,290	13,070,392	12,855,356
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	1,813,994	1,076,110	548,641	868,391
Depreciation	(1,337,885)	(1,570,080)	(1,568,480)	(1,555,521)
OPERATING INCOME	476,109	(493,970)	(1,019,839)	(687,130)
NON-OPERATING REVENUES:				
Investment Revenue	440,787	400,000	255,278	250,000
Revenue From Other Gov't Units	180,990	104,000	104,000	110,000
Misc. Non-Operating Revenue	149,549	193,300	81,827	47,100
Total Non-Operating Revenues	771,326	697,300	441,105	407,100
NON-OPERATING EXPENSES:				
Interest Expense	320,203	328,451	328,451	305,700
Bank & Paying Agent Fees	261	0	261	0
Loss on Disposal Assets	47,690	30,000	42,919	30,000
Amortization	9,284	9,300	9,300	9,300
Total Non-Operating Expenses	377,438	367,751	380,931	345,000
OPERATING TRANSFERS:				
Operating Transfers From Other Funds	27,461	0	0	0
Operating Transfers To Other Funds	(21,673)	(22,444)	(22,444)	(34,343)
Total Operating Transfers	5,788	(22,444)	(22,444)	(34,343)
Capital Contribution	0	0	0	0
NET INCOME (LOSS)	875,785	(186,865)	(982,109)	(659,373)
NET INCOME/(LOSS) TRANSFERRED TO FUND EQUITY	875,785	(186,865)	(982,109)	(659,373)
Fund Equity, Beg. of Year	9,721,310	10,024,486	10,597,095	9,614,986
FUND EQUITY END OF YEAR	\$ 10,597,095	\$ 9,837,621	\$ 9,614,986	\$ 8,955,613
Percent Change in Fund Equity	9.01%		(9.27%)	(6.86%)

~ Net income is negative; however, Total Resources Provided By Operations, Transfers and Subsidies is positive.

Solid Waste Utility Fund

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010
STATEMENT OF CHANGE IN FINANCIAL POSITION				
FINANCIAL RESOURCES PROVIDED BY:				
OPERATIONS:				
Net Income (Loss)	\$ 875,785	\$ (186,865)	\$ (982,109)	\$ (659,373)
EXPENSES NOT REQUIRING WORKING CAPITAL:				
Depreciation	1,337,885	1,570,080	1,568,480	1,555,521
TOTAL RESOURCES PROVIDED BY OPERATIONS	2,213,670	1,383,215	586,371	896,148
OTHER SOURCES:				
Increase in Obligations under GASB 18 Requirement	31,973	0	0	0
Bond & Note Proceeds	0	0	0	0
Municipal Contributions	0	0	0	0
Total Other Sources	31,973	0	0	0
FINANCIAL RESOURCES WERE USED FOR:				
Bond Retirement/Lease Reduction	544,098	540,000	540,000	560,000
Acquisition of Fixed Assets	1,250,704	1,360,000	1,340,000	1,732,000
Reduction in Other Liabilities	0	0	0	0
Increase (Dec) in Restricted Assets	(6,275)	(150,000)	0	0
Increase (Dec) in Other Assets	(9,283)	(9,284)	(9,284)	(9,284)
Total Uses	1,779,244	1,740,716	1,870,716	2,282,716
NET INCREASE (DECREASE) IN WORKING CAPITAL	466,399	(357,501)	(1,284,345)	(1,386,568)
Working Capital Beginning of Year	4,992,860	4,658,263	5,459,259	4,174,914
WORKING CAPITAL END OF YEAR	\$ 5,459,259	\$ 4,300,762	\$ 4,174,914	\$ 2,788,346

Storm Water Utility Fund

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010
OPERATING REVENUES:				
User Charges	\$ 1,385,779	\$ 1,302,500	\$ 1,189,000	\$ 1,120,000
Total Operating Revenues	1,385,779	1,302,500	1,189,000	1,120,000
OPERATING EXPENSES:				
Personnel Services	722,666	827,770	747,316	391,659
Supplies & Materials	90,760	182,110	151,134	172,354
Travel & Training	162	3,365	3,197	3,365
Intragovernmental Charges	208,416	245,914	245,914	206,437
Utilities, Services & Other Misc.	96,847	206,287	175,500	212,938
Total Operating Expenses	1,118,851	1,465,446	1,323,061	986,753
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	266,928	(162,946)	(134,061)	133,247
Depreciation	(417,367)	(425,000)	(425,000)	(425,000)
OPERATING INCOME	(150,439)	(587,946)	(559,061)	(291,753)
NON-OPERATING REVENUES:				
Investment Revenue	110,695	120,000	49,380	48,000
Rev. from other governmental units	35,859	36,935	0	0
Misc. Non-Operating Revenue	11,299	10,000	6,026	6,000
Total Non-Operating Revenues	157,853	166,935	55,406	54,000
NON-OPERATING EXPENSES:				
Loss On Disposal Assets	3,280	0	0	0
Total Non-Operating Expenses	3,280	0	0	0
OPERATING TRANSFERS:				
Operating Transfers From Other Fds.	0	0	0	0
Operating Transfers To Other Funds	0	0	0	(61,053)
Total Operating Transfers	0	0	0	(61,053)
Capital Contribution	20,520	0	23,163	0
NET INCOME (LOSS)	24,654	(421,011)	(480,492)	(298,806)
Amortization of Contributions	0	0	0	0
NET INCOME/(LOSS) TRANSFERRED TO FUND EQUITY	24,654	(421,011)	(480,492)	(298,806) ~
Fund Equity, Beg. of Year	10,315,736	10,055,243	10,340,390	9,859,898
FUND EQUITY END OF YEAR	\$ 10,340,390	\$ 9,634,232	\$ 9,859,898	\$ 9,561,092
Percent Change in Fund Equity	0.24%		(4.65%)	(3.03%)

~ Net income is negative; however, Total Resources Provided By Operations, Transfers and Subsidies is positive.

Storm Water Utility Fund

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010
STATEMENT OF CHANGE IN FINANCIAL POSITION				
FINANCIAL RESOURCES PROVIDED BY:				
OPERATIONS:				
Net Income (Loss)	\$ 24,654	\$ (421,011)	\$ (480,492)	\$ (298,806)
EXPENSES NOT REQUIRING WORKING CAPITAL:				
Depreciation	417,367	425,000	425,000	425,000
TOTAL RESOURCES PROVIDED BY OPERATIONS	442,021	3,989	(55,492)	126,194
OTHER SOURCES:				
Municipal Contributions	0	0	0	0
Total Other Sources	0	0	0	0
FINANCIAL RESOURCES WERE USED FOR:				
Acquisition of Fixed Assets	1,108,091	13,846	13,846	0
Increase/(Decrease) in Restricted Assets	(339,670)	0	0	0
Equity Transfer	0	0	0	0
Total Uses	768,421	13,846	13,846	0
NET INCREASE (DECREASE) IN WORKING CAPITAL	(326,400)	(9,857)	(69,338)	126,194
Working Capital Beginning of Year	708,531	10,074	382,131	312,793
WORKING CAPITAL END OF YEAR	\$ 382,131	\$ 217	\$ 312,793	\$ 438,987

Employee Benefit Fund

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010
OPERATING REVENUES:				
Fees & Services Charges	\$ 10,692,775	\$ 12,106,878	\$ 10,941,263	\$ 11,491,692
Misc. Operating Revenue	2,742,204	10,000	10,000	306,502
Total Operating Revenues	13,434,979	12,116,878	10,951,263	11,798,194
OPERATING EXPENSES:				
Personnel Services	232,381	398,492	276,883	407,462
Supplies & Materials	36,741	64,490	56,293	59,770
Travel & Training	588	8,075	7,672	8,075
Intragovernmental Charges	56,312	66,506	66,506	70,203
Utilities, Services & Other Misc.	13,116,818	11,700,870	11,221,035	11,802,355
Total Operating Expenses	13,442,840	12,238,433	11,628,389	12,347,865
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	(7,861)	(121,555)	(677,126)	(549,671)
Depreciation	0	0	0	0
OPERATING INCOME	(7,861)	(121,555)	(677,126)	(549,671)
NON-OPERATING REVENUES:				
Investment Revenue	90,109	90,000	67,600	68,000
Misc. Non-Operating Revenues	6,729	0	0	0
Total Non-Operating Revenues	96,838	90,000	67,600	68,000
OPERATING TRANSFERS:				
Transfers From Other Funds	0	395,000	395,000	305,300
Transfers To Other Funds	0	(21,916)	(21,916)	(21,868)
NET INCOME (LOSS)	88,977	341,529	(236,442)	(198,239)
NET INCOME/(LOSS) TRANSFERRED TO FUND EQUITY	88,977	341,529	(236,442)	(198,239) +
Fund Equity, Beg. of Year As Restated	1,039,476	1,451,168	1,128,453	892,011
FUND EQUITY END OF YEAR	\$ 1,128,453	\$ 1,792,697	\$ 892,011	\$ 693,772
Percent Change in Fund Equity	8.56%		(20.95%)	(22.22%)

+ Planned use of fund balance. Review revenue/budget strategy in future budget years.

Self Insurance Reserve Fund

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010
OPERATING REVENUES:				
User Charges	\$ 2,944,239	\$ 3,303,865	\$ 3,303,865	\$ 3,700,331
Total Operating Revenues	2,944,239	3,303,865	3,303,865	3,700,331
OPERATING EXPENSES:				
Personnel Services	187,252	196,054	192,399	194,163
Supplies & Materials	2,571	11,715	11,481	9,156
Travel & Training	3,629	7,500	6,690	7,340
Intragovernmental Charges	41,220	42,797	42,797	41,994
Utilities, Services & Other Misc.	3,317,226	3,933,112	3,854,451	4,108,842
Total Operating Expenses	3,551,898	4,191,178	4,107,818	4,361,495
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	(607,659)	(887,313)	(803,953)	(661,164)
Depreciation	(500)	0	0	0
OPERATING INCOME	(608,159)	(887,313)	(803,953)	(661,164)
NON-OPERATING REVENUES:				
Investment Revenue	248,164	300,000	100,000	100,000
Rev. From Other Govt. Units	0	0	0	0
Total Non-Operating Revenues	248,164	300,000	100,000	100,000
NON-OPERATING EXPENSES:				
Interest Expense	0	0	0	0
Amortization	0	0	0	0
Bond Interest	0	0	0	0
Total Non-Operating Expenses	0	0	0	0
OPERATING TRANSFERS TO OTHER FUNDS	0	0	0	(35,845)
NET INCOME (LOSS)	(359,995)	(587,313)	(703,953)	(597,009)
NET INCOME/(LOSS) TRANSFERRED TO FUND EQUITY	(359,995)	(587,313)	(703,953)	(597,009) +
Fund Equity, Beg. of Year	2,695,207	2,152,204	2,335,212	1,631,259
FUND EQUITY END OF YEAR	\$ 2,335,212	\$ 1,564,891	\$ 1,631,259	\$ 1,034,250
Percent Change in Fund Equity	(13.36%)		(30.15%)	(36.60%)

+ Planned use of fund balance. Review revenue/budget strategy in future budget years.

Custodial and Building Maintenance Fund

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010
OPERATING REVENUES:				
Custodial User Charges	\$ 331,130	\$ 470,096	\$ 470,096	\$ 464,815
Bldg. Maint. User Charges	605,979	620,663	604,663	755,465
Total Operating Revenues	937,109	1,090,759	1,074,759	1,220,280
OPERATING EXPENSES:				
Personnel Services	514,538	662,390	647,994	647,624
Supplies & Materials	105,922	184,067	179,411	185,258
Travel & Training	1,477	1,900	1,805	1,900
Intragovernmental Charges	82,511	77,000	77,000	95,478
Utilities, Services & Other Misc.	243,251	411,045	399,698	426,915
Total Operating Expenses	947,699	1,336,402	1,305,908	1,357,175
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	(10,590)	(245,643)	(231,149)	(136,895)
Depreciation	(10,905)	(10,800)	(12,620)	(12,764)
OPERATING INCOME	(21,495)	(256,443)	(243,769)	(149,659)
NON-OPERATING REVENUES:				
Investment Revenue	27,742	25,000	18,173	15,000
Misc. Non-Operating Revenue	3,450	0	745	300
Total Non-Operating Revenues	31,192	25,000	18,918	15,300
NON-OPERATING EXPENSES:				
Loss on Disposal of Fixed Assets	8,164	0	0	0
Interest Expense	0	0	0	0
Total Non-Operating Expenses	8,164	0	0	0
OPERATING TRANSFERS				
Operating Transfers From Other Funds	0	0	0	0
Operating Transfers To Other Funds	0	0	0	(69,646)
NET INCOME (LOSS)	1,533	(231,443)	(224,851)	(204,005)
NET INCOME/(LOSS) TRANSFERRED TO FUND EQUITY	1,533	(231,443)	(224,851)	(204,005) +
Fund Equity, Beg. of Year	694,563	689,609	696,096	471,245
Equity Transfer	0	0	0	0
FUND EQUITY END OF YEAR	\$ 696,096	\$ 458,166	\$ 471,245	\$ 267,240
Percent Change in Fund Equity	0.22%		(32.30%)	(43.29%)

+ Planned use of fund balance. Review revenue/budget strategy in future budget years.

Custodial and Building Maintenance Fund

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010
STATEMENT OF CHANGE IN FINANCIAL POSITION				
FINANCIAL RESOURCES PROVIDED BY:				
OPERATIONS:				
Net Income (Loss)	\$ 1,533	\$ (231,443)	\$ (224,851)	\$ (204,005)
EXPENSES NOT REQUIRING WORKING CAPITAL:				
Depreciation	10,905	10,800	12,620	12,764
TOTAL RESOURCES PROVIDED BY OPERATIONS	12,438	(220,643)	(212,231)	(191,241)
OTHER SOURCES:				
Municipal Contribution	0	0	0	0
	0	0	0	0
FINANCIAL RESOURCES WERE USED FOR:				
Acquisition of Fixed Assets	55,118	0	0	0
Equity Transfer	0	0	0	0
Total Uses	55,118	0	0	0
NET INCREASE (DECREASE) IN WORKING CAPITAL	(42,680)	(220,643)	(212,231)	(191,241)
Working Capital Beginning of Year	521,948	522,270	479,268	267,037
WORKING CAPITAL END OF YEAR	\$ 479,268	\$ 301,627	\$ 267,037	\$ 75,796

Fleet Operations Fund

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010
OPERATING REVENUES:				
User Charges	\$ 7,557,805	\$ 8,135,610	\$ 6,837,000	\$ 7,195,610
Total Operating Revenues	7,557,805	8,135,610	6,837,000	7,195,610
OPERATING EXPENSES:				
Personnel Services	1,480,502	1,726,654	1,706,000	1,684,120
Supplies & Materials	5,630,020	5,962,201	4,395,837	4,762,865
Travel & Training	5,669	5,980	5,682	5,980
Intragovernmental Charges	363,753	413,390	413,390	451,844
Utilities, Services & Other Misc.	67,957	78,423	77,238	80,399
Total Operating Expenses	7,547,901	8,186,648	6,598,147	6,985,208
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	9,904	(51,038)	238,853	210,402
Depreciation	(25,514)	(24,000)	(25,771)	(34,112)
OPERATING INCOME	(15,610)	(75,038)	213,082	176,290
NON-OPERATING REVENUES:				
Investment Revenue	18,414	15,000	11,098	10,000
Revenue From Other Gov. Units	0	0	0	0
Misc. Non-Operating Revenue	63,936	34,600	31,066	33,300
Total Non-Operating Revenues	82,350	49,600	42,164	43,300
NON-OPERATING EXPENSES:				
Interest Expense	3,018	1,862	1,862	665
Loss of Disposal Assets	1,305	0	0	0
Debt Service Principal	0	0	0	0
Total Non-Operating Expenses	4,323	1,862	1,862	665
OPERATING TRANSFERS TO OTHER FUNDS	(72,042)	(33,667)	(33,667)	(38,194)
Capital Contributions	0	0	0	0
NET INCOME (LOSS)	(9,625)	(60,967)	219,717	180,731
NET INCOME/(LOSS) TRANSFERRED TO FUND EQUITY	(9,625)	(60,967)	219,717	180,731
Fund Equity, Beg. of Year	964,024	1,471,783	954,399	1,174,116
FUND EQUITY END OF YEAR	\$ 954,399	\$ 1,410,816	\$ 1,174,116	\$ 1,354,847
Percent Change in Fund Equity	(1.00%)		23.02%	15.39%

Fleet Operations Fund

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010
STATEMENT OF CHANGE IN FINANCIAL POSITION				
FINANCIAL RESOURCES PROVIDED BY:				
OPERATIONS:				
Net Income (Loss)	\$ (9,625)	\$ (60,967)	\$ 219,717	\$ 180,731
EXPENSES NOT REQUIRING WORKING CAPITAL:				
Depreciation	25,514	24,000	25,771	34,112
Loss on Disposal of Fixed Assets	0	0	0	0
TOTAL RESOURCES PROVIDED BY OPERATIONS	15,889	(36,967)	245,488	214,843
OTHER SOURCES:				
Municipal Contributions	0	0	0	0
Increase/Decrease in Other Liabilities	0	0	0	0
Total Other Sources	0	0	0	0
FINANCIAL RESOURCES WERE USED FOR:				
Acquisition of Fixed Assets	58,920	127,790	99,221	0
Repayment of Loan	0	0	0	0
Total Uses	58,920	127,790	99,221	0
NET INCREASE (DECREASE) IN WORKING CAPITAL	(43,031)	(164,757)	146,267	214,843
Working Capital Beginning of Year	597,329	1,098,959	554,298	700,565
WORKING CAPITAL END OF YEAR	\$ 554,298	\$ 934,202	\$ 700,565	\$ 915,408

Information Technologies Fund

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010
OPERATING REVENUES:				
User Charges	\$ 3,904,424	\$ 3,994,775	\$ 3,991,435	\$ 4,159,767
Total Operating Revenues	3,904,424	3,994,775	3,991,435	4,159,767
OPERATING EXPENSES:				
Personnel Services	1,953,762	2,140,514	2,119,732	2,419,883
Supplies & Materials	302,611	391,781	380,322	355,786
Travel & Training	46,562	140,200	132,145	126,781
Intragovernmental Charges	149,538	175,347	166,817	175,351
Utilities, Services & Other Misc.	846,561	1,208,310	1,173,091	1,321,089
Total Operating Expenses	3,299,034	4,056,152	3,972,107	4,398,890
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	605,390	(61,377)	19,328	(239,123)
Depreciation	(273,532)	(343,020)	(278,311)	(279,926)
OPERATING INCOME	331,858	(404,397)	(258,983)	(519,049)
NON-OPERATING REVENUES:				
Investment Revenue	52,361	40,000	40,000	40,000
Misc. Non-Operating Revenue	2,678	0	5,613	0
Total Non-Operating Revenues	55,039	40,000	45,613	40,000
NON-OPERATING EXPENSES:				
Interest Expense	0	0	0	0
Amortization	0	0	0	0
Loss On Disposal Assets	0	0	0	0
Capital Lease Payment	0	0	0	0
Total Non-Operating Expenses	0	0	0	0
OPERATING TRANSFERS TO OTHER FUNDS	0	0	0	(173,520)
Capital Contributions	0	0	0	0
NET INCOME (LOSS)	386,897	(364,397)	(213,370)	(652,569)
NET INCOME/(LOSS) TRANSFERRED TO FUND EQUITY	386,897	(364,397)	(213,370)	(652,569) +
Fund Equity, Beg. of Year	1,359,799	1,107,792	1,746,696	1,533,326
FUND EQUITY END OF YEAR	\$ 1,746,696	\$ 743,395	\$ 1,533,326	\$ 880,757
Percent Change in Fund Equity	28.45%		(12.22%)	(42.56%)

+ Planned use of fund balance. Review revenue/budget strategy in future budget years.

Information Technologies Fund

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010
STATEMENT OF CHANGE IN FINANCIAL POSITION				
FINANCIAL RESOURCES PROVIDED BY:				
OPERATIONS:				
Net Income (Loss)	\$ 386,897	\$ (364,397)	\$ (213,370)	\$ (652,569)
EXPENSES NOT REQUIRING WORKING CAPITAL:				
Depreciation	273,532	343,020	278,311	279,926
TOTAL RESOURCES PROVIDED BY OPERATIONS	660,429	(21,377)	64,941	(372,643)
OTHER SOURCES:				
Municipal Contributions	0	0	0	0
Financing Proceeds	0	0	0	0
Total Other Sources	0	0	0	0
FINANCIAL RESOURCES WERE USED FOR:				
Increase (Dec) in Other Assets	0	0	0	0
Reduction of Long Term Notes Payable/ Lease Reductions	0	0	0	0
Acquisition of Fixed Assets	61,407	246,353	300,573	276,239
Total Uses	61,407	246,353	300,573	276,239
NET INCREASE (DECREASE) IN WORKING CAPITAL	599,022	(267,730)	(235,632)	(648,882)
Working Capital Beginning of Year	649,837	524,381	1,248,859	1,013,227
WORKING CAPITAL END OF YEAR	\$ 1,248,859	\$ 256,651	\$ 1,013,227	\$ 364,345

Public Communications Fund

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010
OPERATING REVENUES:				
User Charges	\$ 779,936	\$ 858,349	\$ 846,061	\$ 913,614
Gross Receipts Tax	560,108	750,000	750,000	656,250
Total Operating Revenues	1,340,044	1,608,349	1,596,061	1,569,864
OPERATING EXPENSES:				
Personnel Services	798,942	839,102	826,667	793,211
Supplies & Materials	240,945	268,050	259,996	270,212
Travel & Training	2,088	6,710	6,388	4,850
Intragovernmental Charges	171,248	175,022	175,022	186,872
Utilities, Services & Other Misc.	92,492	434,347	397,666	364,263
Total Operating Expenses	1,305,715	1,723,231	1,665,739	1,619,408
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	34,329	(114,882)	(69,678)	(49,544)
Depreciation	(27,934)	(27,600)	(38,584)	(48,100)
OPERATING INCOME	6,395	(142,482)	(108,262)	(97,644)
NON-OPERATING REVENUES:				
Investment Revenue	81,981	75,000	50,543	50,000
Misc. Non-Operating Revenue	91	0	6,253	4,915
Total Non-Operating Revenues	82,072	75,000	56,796	54,915
NON-OPERATING EXPENSES:				
Loss On Disposal Assets	0	0	15,084	0
Total Non-Operating Expenses	0	0	15,084	0
OPERATING TRANSFERS FROM OTHER FUNDS	0	0	0	0
OPERATING TRANSFERS TO OTHER FUNDS	0	0	0	(119,562)
NET INCOME (LOSS)	88,467	(67,482)	(66,550)	(162,291)
NET INCOME/(LOSS) TRANSFERRED TO FUND EQUITY	88,467	(67,482)	(66,550)	(162,291) +
Fund Equity, Beg. of Year	1,882,223	1,825,995	1,970,690	1,904,140
FUND EQUITY END OF YEAR	\$ 1,970,690	\$ 1,758,513	\$ 1,904,140	\$ 1,741,849
Percent Change in Fund Equity	4.70%		(3.38%)	(8.52%)

+ Planned use of fund balance. Review revenue/budget strategy in future budget years.

Public Communications Fund

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010
STATEMENT OF CHANGE IN FINANCIAL POSITION				
FINANCIAL RESOURCES PROVIDED BY:				
OPERATIONS:				
Net Income (Loss)	\$ 88,467	\$ (67,482)	\$ (66,550)	\$ (162,291)
EXPENSES NOT REQUIRING WORKING CAPITAL:				
Depreciation	27,934	27,600	38,584	48,100
Loss on Disposal of Fixed Assets	0	0	0	0
TOTAL RESOURCES PROVIDED BY OPERATIONS	116,401	(39,882)	(27,966)	(114,191)
FINANCIAL RESOURCES WERE USED FOR:				
Acquisition of Fixed Assets	177,478	128,105	128,105	21,200
Total Uses	177,478	128,105	128,105	21,200
NET INCREASE (DECREASE) IN WORKING CAPITAL				
	(61,077)	(167,987)	(156,071)	(135,391)
Working Capital Beginning of Year	1,700,783	1,516,948	1,639,706	1,483,635
WORKING CAPITAL END OF YEAR	\$ 1,639,706	\$ 1,348,961	\$ 1,483,635	\$ 1,348,244

Utility Customer Services Fund

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010
OPERATING REVENUES:				
User Charges	\$ 1,405,466	\$ 1,489,794	\$ 1,509,404	\$ 1,624,832
Total Operating Revenues	1,405,466	1,489,794	1,509,404	1,624,832
OPERATING EXPENSES:				
Personnel Services	577,883	627,092	605,905	636,122
Supplies & Materials	312,945	406,060	380,858	426,054
Travel & Training	1,292	17,550	6,500	16,000
Intragovernmental Charges	372,163	357,759	357,759	392,572
Utilities, Services & Other Misc.	615,000	674,170	700,304	696,680
Total Operating Expenses	1,879,283	2,082,631	2,051,326	2,167,428
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	(473,817)	(592,837)	(541,922)	(542,596)
Depreciation	(449)	(1,000)	0	0
OPERATING INCOME	(474,266)	(593,837)	(541,922)	(542,596)
NON-OPERATING REVENUES:				
Investment Revenue	33,654	35,000	20,000	20,000
Misc. Non-Operating Revenues	365,938	275,000	345,000	345,000
Total Non-Operating Revenues	399,592	310,000	365,000	365,000
NON-OPERATING EXPENSES:				
Loss on Disposal of Assets	20,705	0	0	0
Total Non-Operating Expenses	20,705	0	0	0
OPERATING TRANSFERS TO OTHER FUNDS	(11,870)	(106,034)	(106,034)	(106,288)
Capital Contributions	0	0	0	0
NET INCOME (LOSS)	(107,249)	(389,871)	(282,956)	(283,884)
NET INCOME/(LOSS) TRANSFERRED TO FUND EQUITY	(107,249)	(389,871)	(282,956)	(283,884) +
Fund Equity, Beg. of Year	831,915	491,548	724,666	441,710
FUND EQUITY END OF YEAR	\$ 724,666	\$ 101,677	\$ 441,710	\$ 157,826
Percent Change in Fund Equity	(12.89%)		(39.05%)	(64.27%)

+ Planned use of fund balance. Review revenue/budget strategy in future budget years.

Utility Customer Services Fund

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010
STATEMENT OF CHANGE IN FINANCIAL POSITION				
FINANCIAL RESOURCES PROVIDED BY:				
OPERATIONS:				
Net Income (Loss)	\$ (107,249)	\$ (389,871)	\$ (282,956)	\$ (283,884)
EXPENSES NOT REQUIRING WORKING CAPITAL:				
Depreciation	449	1,000	0	0
TOTAL RESOURCES PROVIDED BY OPERATIONS	(106,800)	(388,871)	(282,956)	(283,884)
FINANCIAL RESOURCES WERE USED FOR:				
Acquisition of Fixed Assets	(20,705)	0	0	0
Increase (Dec) in Restricted Assets	0	0	0	0
Increase (Dec) in Other Assets	0	0	0	0
Equity Transfer	0	0	0	0
Total Uses	(20,705)	0	0	0
NET INCREASE (DECREASE) IN WORKING CAPITAL	(86,095)	(388,871)	(282,956)	(283,884)
Working Capital Beginning of Year	810,761	471,094	724,666	441,710
WORKING CAPITAL END OF YEAR	\$ 724,666	\$ 82,223	\$ 441,710	\$ 157,826

Summary of Total Revenues by Fund

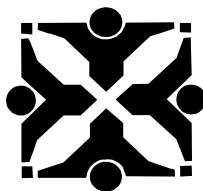
Fund		Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010
General Government Revenues:					
110	General Fund	\$ 75,524,863	\$ 72,974,571	\$ 72,814,991	\$ 72,604,774
219	Capital Quarter Cent Sales Tax Fund	4,817,724	4,903,000	4,632,480	4,622,480
220	Parks Sales Tax Fund	4,738,465	4,848,000	4,567,480	4,563,480
221	Transportation Sales Tax Fund	9,499,531	9,710,000	9,150,240	9,145,240
222	Public Improvement Fund	1,435,834	1,376,500	1,176,700	1,526,700
227	Special Road District Tax Fund	2,250,503	1,475,000	1,435,000	1,420,000
229	Convention & Tourism Fund	1,884,404	1,859,500	1,668,421	1,654,500
260	Office of Sustainability	0	0	0	149,000
3xx	Debt Service Funds (combined)	31,541,549	5,807,943	5,594,443	6,118,088
440	Capital Projects Fund	41,170,182	21,143,850	24,143,850	8,117,727
753	Contributions Fund	217,779	70,775	93,620	30,000
	Total Govt. Funds	173,080,834	124,169,139	125,277,225	109,951,989
Enterprise Fund Revenues:					
503	Railroad Fund	1,399,746	1,154,750	1,109,840	999,750
550	Water Utility Fund	16,168,327	18,694,838	17,143,401	18,988,500
551	Electric Utility Fund	113,441,243	117,318,583	119,281,321	121,150,140
552	Recreation Services Fund	6,286,425	6,808,398	6,623,817	6,764,016
553	Public Transportation Fund	4,813,677	5,079,475	5,400,975	4,786,007
554	Airport Fund	3,748,460	3,261,763	3,290,544	3,584,574
555	Sanitary Sewer Utility Fund	11,878,566	13,335,452	12,942,487	14,505,600
556	Parking Utility Fund	2,322,451	2,057,869	2,070,807	2,161,875
557	Solid Waste Utility Fund	14,868,918	15,088,700	14,060,138	14,130,847
558	Storm Water Utility Fund	1,564,152	1,469,435	1,267,569	1,174,000
	Total Enterprise Funds	176,491,965	184,269,263	183,190,899	188,245,309
Internal Service Fund Revenues:					
659	Employee Benefit Fund	13,531,817	12,601,878	11,413,863	12,171,494
669	Self Insurance Reserve Fund	3,192,403	3,603,865	3,403,865	3,800,331
671	Custodial / Maintenance Fund	968,301	1,115,759	1,093,677	1,235,580
672	Fleet Operations Fund	7,640,155	8,185,210	6,879,164	7,238,910
674	Information Technologies Fund	3,959,463	4,034,775	4,037,048	4,199,767
675	Public Communications Fund	1,422,116	1,683,349	1,652,857	1,624,779
676	Utility Customer Services Fund	1,805,058	1,799,794	1,874,404	1,989,832
	Total Internal Service Funds	32,519,313	33,024,630	30,354,878	32,260,693
TOTAL CITY REVENUES		\$ 382,092,112	\$ 341,463,032	\$ 338,823,002	\$ 330,457,991
* Revenues do not include Appropriated Fund Balance.					

Summary of Total Expenditures by Fund

Fund	General Government Exp.:	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010
110	General Fund	\$ 69,468,759	\$ 78,003,877	\$ 74,571,828	\$ 76,232,748
219	Capital Quarter Cent Sales Tax Fund	5,022,750	4,435,625	7,100,625	3,682,000
220	Parks Sales Tax Fund	5,044,797	4,590,551	4,510,551	4,915,974
221	Transportation Sales Tax Fund	9,438,600	9,718,467	9,419,368	9,465,971
222	Public Improvement Fund	1,930,738	2,413,247	2,413,247	745,184
227	Special Road District Tax Fund	1,458,425	4,268,925	4,268,925	1,513,425
229	Convention & Tourism Fund	2,051,866	1,905,408	1,731,817	1,758,254
260	Office of Sustainability	0	0	0	128,368
266	CDBG	915,073	530,786	528,936	571,872
3xx	Debt Service Funds (combined)	29,115,077	5,448,906	5,448,906	5,662,131
440	Capital Projects Fund	16,406,743	21,344,475	21,344,475	9,631,740
753	Contributions Fund	114,150	43,060	38,808	12,138
	Total Govt. Funds	140,966,978	132,703,327	131,377,486	114,319,805
Fund	Enterprise Fund Expenditures:*				
503	Railroad Fund	1,504,493	10,970,477	10,863,651	1,185,384
550	Water Utility Fund	23,767,802	28,179,380	27,588,660	30,978,756
551	Electric Utility Fund	113,951,672	131,719,875	126,852,829	141,097,876
552	Recreation Services Fund	7,206,195	7,776,401	7,448,869	7,635,263
553	Public Transportation Fund	5,108,124	7,592,590	7,355,950	6,013,556
554	Airport Fund	4,509,426	4,123,655	4,113,873	4,604,731
555	Sanitary Sewer Utility Fund	16,914,003	37,842,484	37,590,884	43,658,702
556	Parking Utility Fund	1,602,672	1,522,737	1,455,132	2,550,573
557	Solid Waste Utility Fund	15,291,526	16,635,565	16,382,247	16,522,220
558	Storm Water Utility Fund	2,650,869	1,904,292	1,761,907	1,472,806
	Total Enterprise Funds	192,506,782	248,267,456	241,414,002	255,719,867
Fund	Internal Service Fund Expenditures:*				
659	Employee Benefit Fund	13,442,840	12,260,349	11,650,305	12,369,733
669	Self Insurance Reserve Fund	3,552,398	4,191,178	4,107,818	4,397,340
671	Custodial / Maintenance Fund	1,030,051	1,347,202	1,318,528	1,439,585
672	Fleet Operations Fund	7,710,004	8,368,982	6,758,668	7,058,179
674	Information Technologies Fund	3,633,974	4,699,745	4,550,991	5,128,575
675	Public Communications Fund	1,511,129	1,880,340	1,847,512	1,808,270
676	Utility Customer Services Fund	1,912,307	2,189,665	2,157,360	2,273,716
	Total Internal Service Funds	32,792,703	34,937,461	32,391,182	34,475,398
	TOTAL CITY EXPENDITURES	\$ 366,266,463	\$ 415,908,244	\$ 405,182,670	\$ 404,515,070
<p>* Includes CIP (Capital Improvement Plan) and Capital Additions for Enterprise and Internal Service Funds. Funding for many CIP Projects is from accumulated balances.</p>					

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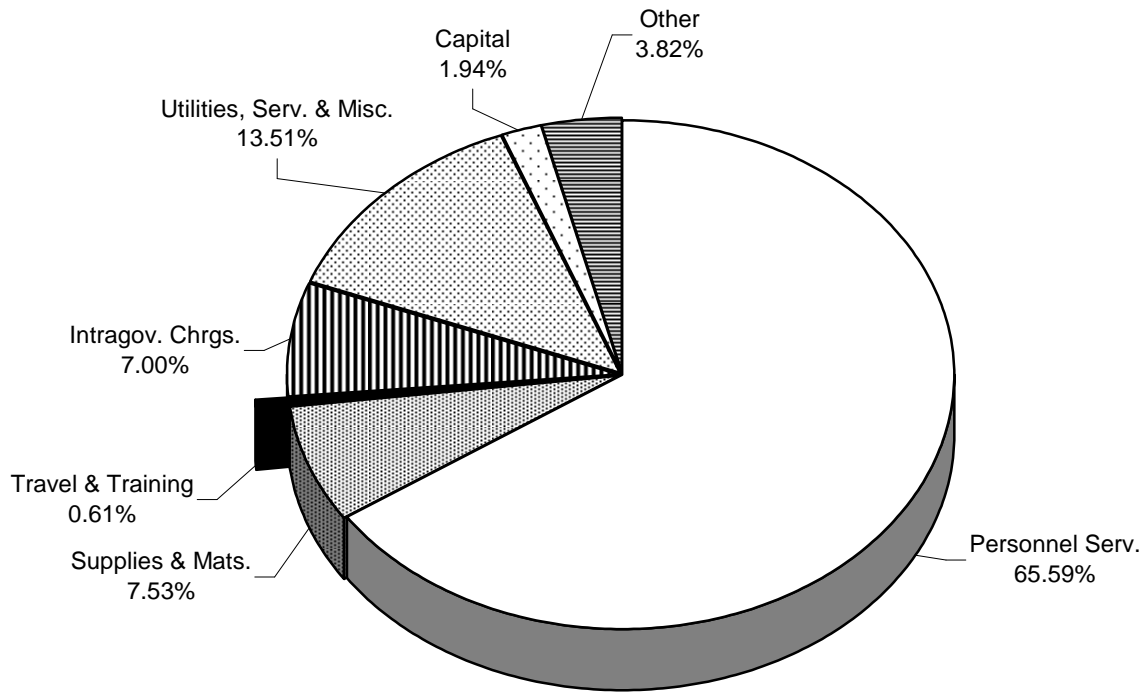
General Fund Summary



City of Columbia
Columbia, Missouri

General Fund Summary

FY 2010



APPROPRIATIONS

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
Personnel Services	\$ 45,363,898	\$ 48,916,126	\$ 47,809,776	\$ 50,004,420	2.2%
Supplies & Materials	5,251,211	6,255,294	5,278,236	5,736,880	(8.3%)
Travel & Training	290,196	472,000	448,281	466,450	(1.2%)
Intragovernmental Charges	4,375,337	4,765,791	4,766,517	5,338,125	12.0%
Utilities, Services & Misc.	9,987,340	13,086,134	12,481,960	10,299,391	(21.3%)
Capital	1,401,074	1,597,743	876,269	1,476,816	(7.6%)
Other	2,799,703	2,910,789	2,910,789	2,910,666	(0.0%)
Total	69,468,759	78,003,877	74,571,828	76,232,748	(2.3%)
Summary					
Operating Expenses	65,267,982	73,495,345	70,784,770	71,845,266	(2.2%)
Non-Operating Expenses	2,799,703	2,910,789	2,910,789	2,910,666	(0.0%)
Debt Service	0	0	0	0	
Capital Additions	1,401,074	1,597,743	876,269	1,476,816	(7.6%)
Capital Projects	0	0	0	0	
Total Expenses	\$ 69,468,759	\$ 78,003,877	\$ 74,571,828	\$ 76,232,748	(2.3%)
Encumbrances	1,512,182				
	\$ 70,980,941				

FUND DESCRIPTION

The General Fund is used to finance and account for a large portion of the current operating expenditures and capital additions (not capital improvements) of City Government. The General Fund is one of the largest and most important of the City's funds because most governmental programs (Police, Fire, Public Works, Parks and Recreation, etc.) are generally financed wholly or partially from it. The General Fund has a greater number and variety of revenue sources than any other fund, and its resources normally finance a wider range of activities.

DEPARTMENT EXPENDITURES

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
General City (Nondepartmental)	\$ 5,366,807	\$ 5,732,331	\$ 5,489,234	\$ 5,377,855	(6.2%)
City Council	195,878	260,784	252,676	287,532	10.3%
City Clerk	179,983	272,208	269,599	333,846	22.6%
City Manager	926,151	1,137,687	1,027,080	1,061,104	(6.7%)
Neighborhood Services	201,063	272,169	265,171	732,067	169.0%
Finance	3,153,636	3,479,337	3,415,434	3,522,464	1.2%
Human Resources	874,576	983,957	945,056	1,030,559	4.7%
Law	975,087	983,466	981,183	1,034,332	5.2%
Municipal Court	664,327	722,156	691,453	733,782	1.6%
Police	17,371,190	19,166,023	18,255,175	19,632,643	2.4%
Fire	12,913,984	14,234,456	13,945,424	14,255,658	0.1%
Emergency Mgmt & Com.	2,630,310	2,775,938	2,733,039	2,733,167	(1.5%)
Public Health & Human Services	7,074,434	7,636,144	7,321,229	8,024,864	5.1%
Planning	784,649	1,132,913	1,101,930	977,805	(13.7%)
Economic Development	348,184	381,737	287,456	419,379	9.9%
Cultural Affairs	403,868	424,186	371,045	372,595	(12.2%)
Parks & Recreation	4,797,693	4,916,978	4,695,434	4,966,693	1.0%
Public Works	10,606,939	13,491,407	12,524,210	10,736,403	(20.4%)
TOTAL DEPTMNTL	\$ 69,468,759	\$ 78,003,877	\$ 74,571,828	\$ 76,232,748	(2.3%)

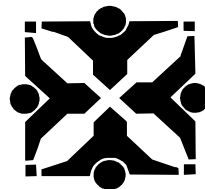
AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
City Clerk	2.00	2.00	2.00	3.00	1.00
City Manager	8.00	9.00	9.00	8.00	(1.00)
Neighborhood Services	2.25	2.25	2.25	8.50	6.25
Finance	37.25	38.25	38.25	38.25	
Human Resources	9.00	9.00	9.00	9.00	
Law	10.00	9.00	9.00	9.50	0.50
Municipal Court	9.00	9.00	9.00	9.00	
Police	186.00	190.00	190.00	191.00	1.00
Fire	138.00	140.00	140.00	140.00 *	
PSJC & Emer. Mgmt	32.75	32.75	32.75	33.75	1.00
Public Health & Human Services	61.10	63.35	63.35	62.35	(1.00)
Planning	7.90	7.90	7.90	8.00	0.10
Economic Development	4.00	3.00	3.00	3.00	
Cultural Affairs	2.75	2.75	2.75	2.75	
Parks & Recreation	43.50	43.50	43.50	43.50	
Public Works	90.99	94.35	94.35	89.70	(4.65)
Total Personnel	644.49	656.10	656.10	659.30	3.20
Permanent Full-Time	636.39	646.75	646.75	649.95	3.20
Permanent Part-Time	8.10	9.35	9.35	9.35	
Total Permanent	644.49	656.10	656.10	659.30	3.20

* Includes 4 authorized, but unfunded positions for FY 2010.

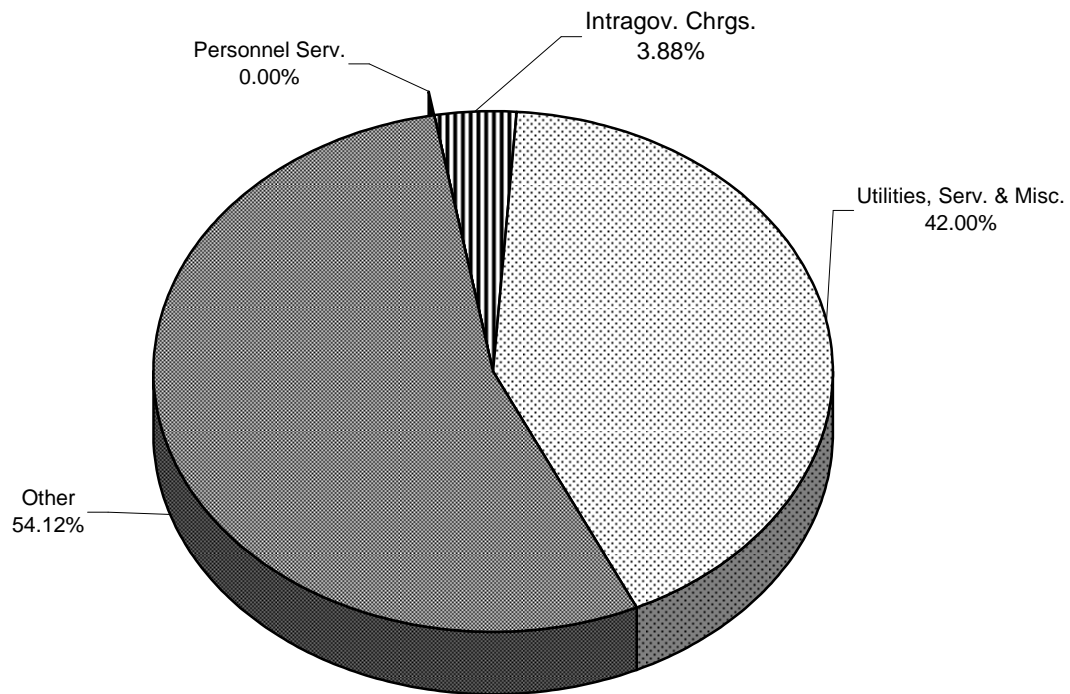
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City General - Non Departmental Expenditures



City of Columbia
Columbia, Missouri

City General FY 2010



APPROPRIATIONS

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
Personnel Services	\$ 11,100	\$ 50,000	\$ 0	\$ 0	(100.0%)
Supplies & Materials	0	0	0	0	
Travel & Training	0	1,640	0	0	(100.0%)
Intragovernmental Charges	143,882	172,792	172,792	208,689	20.8%
Utilities, Services & Misc.	2,412,122	2,597,110	2,405,653	2,258,500	(13.0%)
Capital	0	0	0	0	
Other	2,799,703	2,910,789	2,910,789	2,910,666	(0.0%)
Total	5,366,807	5,732,331	5,489,234	5,377,855	(6.2%)
Summary					
Operating Expenses	2,567,104	2,821,542	2,578,445	2,467,189	(12.6%)
Non-Operating Expenses	2,799,703	2,910,789	2,910,789	2,910,666	(0.0%)
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	\$ 5,366,807	\$ 5,732,331	\$ 5,489,234	\$ 5,377,855	(6.2%)

DEPARTMENT DESCRIPTION

City General is the part of the budget where non-departmental expenditures are located. These include various subsidies and transfers as well as other items which are not related to a specific department.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

The following amounts have been set aside for specific purposes: Council Reserve - \$10,000, Contingency - \$100,000, Grant Reserve and Coordinating \$36,000, and shared costs for the Health Facility - \$30,000.

The council can still allocate the \$10,000 Council Reserve and still adhere to the multi-year financial plan. In addition, \$26,000 of FY 2009 Council Reserve funds will be carried forward into 2010 leaving a balance available of \$36,000.

SUBSIDIES, TRANSFERS, AND OTHER (DETAIL)

	<u>Actual FY 2008</u>	<u>Budget FY 2009</u>	<u>Estimated FY 2009</u>	<u>Adopted FY 2010</u>	<u>Percent Change</u>
SUBSIDIES:					
Recreation Services	\$ 1,652,510	\$ 1,705,910	\$ 1,705,910	\$ 1,556,910	(8.7%)
Cultural Affairs	0	0	0	0	
Contributions Trust Fund	0	0	0	0	
Total Subsidies	1,652,510	1,705,910	1,705,910	1,556,910	(8.7%)
TRANSFERS:					
Parking Facilities Utility	75,000	75,000	75,000	0	(100.0%)
Storm Water Utility	0	0	0	0	
Employee Benefit Fund	0	0	0	0	
Special Business District	44,961	17,500	17,500	17,500	0.0%
2006B S.O. Bond Fund	297,625	297,625	297,625	297,125	(0.2%)
2008B S.O. Bond Fund	0	700,000	700,000	944,524	34.9%
Capital Projects Fund	700,000	83,594	83,594	0	(100.0%)
Designated Loan Fund	27,092	29,608	29,608	29,053	(1.9%)
Sustainability Fund	0	0	0	65,000	
Total Subsidies & Transfers	2,797,188	2,909,237	2,909,237	2,910,112	0.0%
OTHER:					
Health Facility - Condo Assoc.	14,254	30,000	15,000	30,000	0.0%
Consulting Fees	0	25,000	24,500	25,000	0.0%
Street Lighting	1,423,969	1,427,800	1,444,000	1,575,000	10.3%
Miscellaneous Nonprogrammed	973,896	1,102,394	965,097	647,743	(41.2%)
Council Reserve	7,500	42,900	36,400	10,000 *	(76.7%)
Contingency	0	100,000	0	100,000	0.0%
General Government Reserve	150,000	75,000	75,000	80,000	6.7%
TIFF Fees	0	20,000	20,000	0	(100.0%)
Total	\$ 5,366,807	\$ 5,732,331	\$ 5,489,234	\$ 5,377,855	(6.2%)

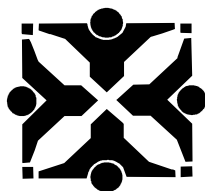
* \$26,000 will be carried forward from FY 2009, so the 2010 balance available will be \$36,000.

AUTHORIZED PERSONNEL

	<u>Actual FY 2008</u>	<u>Budget FY 2009</u>	<u>Estimated FY 2009</u>	<u>Adopted FY 2010</u>	<u>Position Changes</u>
There are no personnel assigned to this budget.					

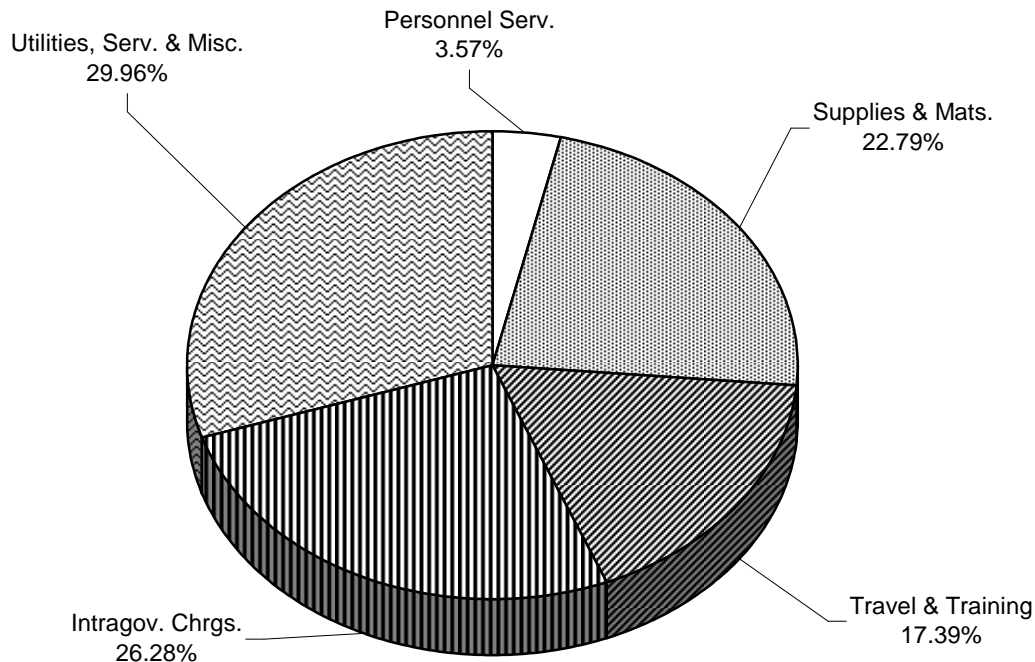
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City Council



City of Columbia
Columbia, Missouri

City Council FY 2010



APPROPRIATIONS

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
Personnel Services	\$ 3,280	\$ 10,183	\$ 7,283	\$ 10,274	0.9%
Supplies & Materials	41,537	62,689	61,439	65,539	4.5%
Travel & Training	34,601	47,763	47,401	50,013	4.7%
Intragovernmental Charges	59,914	53,078	53,078	75,554	42.3%
Utilities, Services & Misc.	56,546	87,071	83,475	86,152	(1.1%)
Capital	0	0	0	0	
Other	0	0	0	0	
Total	195,878	260,784	252,676	287,532	10.3%
Summary					
Operating Expenses	195,878	260,784	252,676	287,532	10.3%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	\$ 195,878	\$ 260,784	\$ 252,676	\$ 287,532	10.3%

DEPARTMENT DESCRIPTION

The Mayor and City Council act as the legislative and policy making body for the City of Columbia. Operating under a home rule charter, the Council uses various voluntary citizen boards, commissions, and task forces as well as public hearings in the development of City policy matters. According to the City Charter, the City Council is responsible for the appointment of the City Manager, City Clerk, and Municipal Judge.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

Shared offices will be equipped for use by the City Council when the new addition is completed.

AUTHORIZED PERSONNEL

**Actual
FY 2008**

**Budget
FY 2009**

**Estimated
FY 2009**

**Adopted
FY 2010**

There are no personnel assigned to this budget, however, there are 7 volunteer staff members - 1 Mayor and 6 Council members.

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DESCRIPTION

To effectively represent the citizens of Columbia, formulate and enact public policy which addresses the needs of the community, and provide community leadership to all citizens.

HIGHLIGHTS/SIGNIFICANT CHANGES

Shared offices will be equipped for use by the City Council when the new addition is completed.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 3,280	\$ 10,183	\$ 7,283	\$ 10,274	0.9%
Supplies and Materials	30,205	41,742	40,909	44,592	6.8%
Travel and Training	33,203	40,500	40,500	40,500	0.0%
Intragovernmental Charges	53,836	45,723	45,723	70,927	55.1%
Utilities, Services, & Misc.	40,302	51,678	50,646	54,904	6.2%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	\$ 160,826	\$ 189,826	\$ 185,061	\$ 221,197	16.5%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
There are no personnel assigned to this budget.					

DESCRIPTION

The advisory boards and commissions are to provide policy recommendations on specific areas of community interest to the council, thus increasing citizen input into the policy making process.

HIGHLIGHTS/SIGNIFICANT CHANGES

The Planning and Zoning Commission has increased \$2,250 and Sister Cities has decreased by \$2,250.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 0	\$ 0	\$ 0	0	
Supplies and Materials	11,332	20,947	20,530	20,947	0.0%
Travel and Training	1,398	7,263	6,901	9,513	31.0%
Intragovernmental Charges	6,078	7,355	7,355	4,627	(37.1%)
Utilities, Services, & Misc.	16,244	35,393	32,829	31,248	(11.7%)
Capital	0	0	0	0	
Other	0	0	0	0	
Total	\$ 35,052	\$ 70,958	\$ 67,615	66,335	(6.5%)

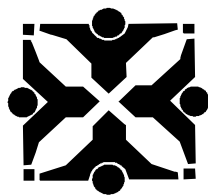
ACTIVITY LEVEL EXPENDITURES

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Board of Adjustment	\$ 1,084	\$ 5,760	\$ 5,645	5,760	0.0%
Airport Advisory Board	1,737	1,600	1,568	1,600	0.0%
Sister Cities		10,100	9,899	7,850	(22.3%)
Planning and Zoning	3,419	2,803	2,738	5,053	80.3%
Parks and Recreation Commission	2,417	4,270	4,094	4,270	0.0%
Bike Commission	82	1,190	1,166	1,190	0.0%
Other Boards		8,020	7,785	8,020	0.0%
Historic Preservation	8,984	13,112	10,951	11,217	(14.5%)
Mayor's Council on Physical Fitness	5,763	6,448	6,320	6,448	0.0%
Bike, Walk, and Wheel Commission	4,750	5,000	4,900	5,000	0.0%
Commissions - General		4,000	3,920	4,000	0.0%
Disabilities	738	1,300	1,274	1,300	0.0%
Web Design	3,423	5,208	5,208	1,495	(71.3%)
Council Delivery/Print Shop Charge	2,655	2,147	2,147	3,132	45.9%
Total	\$ 35,052	\$ 70,958	\$ 67,615	66,335	(6.5%)

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
There are no personnel assigned to this budget.					

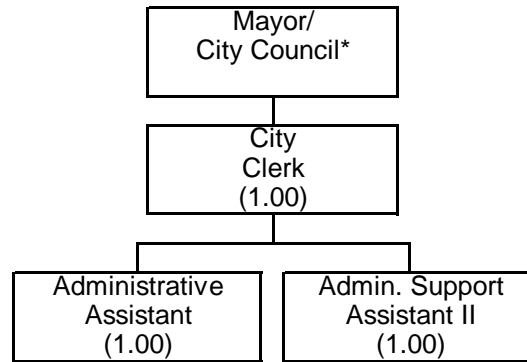
City Clerk and Elections



City of Columbia
Columbia, Missouri



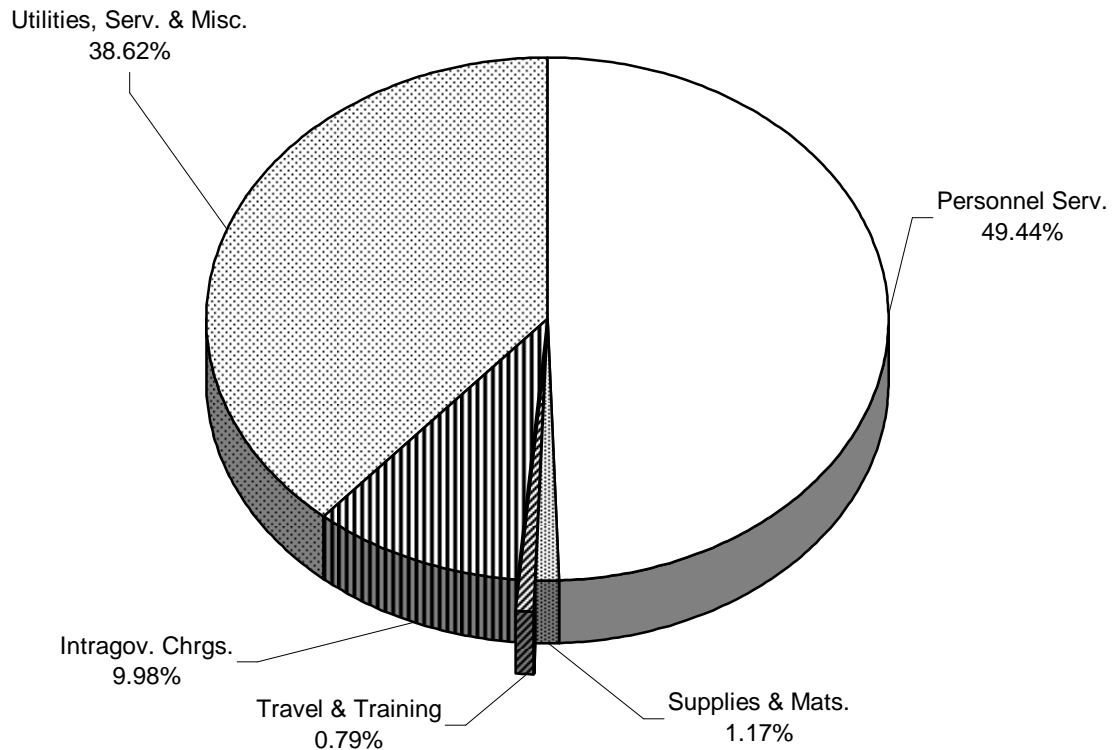
City of Columbia - City Clerk
3.00 FTE Positions



* Positions not included in City Clerk's FTE count.

City Clerk and Elections

FY 2010



APPROPRIATIONS

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
Personnel Services	\$ 114,608	\$ 119,834	\$ 118,366	\$ 165,043	37.7%
Supplies & Materials	1,496	2,602	2,864	3,921	50.7%
Travel & Training	610	1,437	1,366	2,637	83.5%
Intragovernmental Charges	26,095	24,350	24,350	33,309	36.8%
Utilities, Services & Misc.	37,174	123,985	122,653	128,936	4.0%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	179,983	272,208	269,599	333,846	22.6%
Summary					
Operating Expenses	179,983	272,208	269,599	333,846	22.6%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	\$ 179,983	\$ 272,208	\$ 269,599	\$ 333,846	22.6%

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DEPARTMENT DESCRIPTION

The City Clerk's office serves as the depository for all official records of the City, and the Clerk certifies City records for the courts, City departments, and citizens. The Clerk's office serves as a center for citizen inquiry, proclamation preparation and signing, and personal appearance requests. The Clerk maintains membership rosters for all boards and commissions. The City Clerk also acts as secretary to the Board of Adjustment.

DEPARTMENT OBJECTIVES

Maintain and provide access to official city documents in the most expedient and efficient manner; and to expeditiously respond to the citizenry, City Council, Boards and Commissions, and City staff requests for services as provided by this department.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

The building receptionist will be placed in the City Clerk's Office as a result of a reorganization. This person will handle general citizen inquiries.

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
City Clerk - General	2.00	2.00	2.00	3.00	1.00
City Clerk - Elections	0.00	0.00	0.00	0.00	
Total Personnel	2.00	2.00	2.00	3.00	1.00
Permanent Full-Time	2.00	2.00	2.00	3.00	1.00
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	2.00	2.00	2.00	3.00	1.00

PERFORMANCE MEASUREMENT/SERVICE INDICATORS

	Actual FY 2008	Budget FY 2009	Estimated FY 2010
<i>Performance Measurements are under construction for FY 2010</i>			

COMPARATIVE DATA

	Columbia, MO	Indepen- dence, MO	St. Joseph, MO	St. Charles, MO	Hazelwood, MO
Population	101,143	109,983	73,890	64,646	25,282
Number of Employees	2	6.5	3.5	4	3
Employees Per 1,000 Population	0.020	0.059	0.047	0.062	0.119
Number of Ordinances and Resolutions/Year	742	420	404	358	110

Comparative Data has not been updated for FY 2010

DESCRIPTION

The City Clerk is to provide reliable record keeping and reporting services under requirements of State Statutes, City Charter and Ordinances. Items to be maintained include ordinances and resolutions, contracts, deeds, leases, easements, minutes, and miscellaneous official documents of the City.

HIGHLIGHTS/SIGNIFICANT CHANGES

The building receptionist will be placed in the City Clerk's Office as a result of a reorganization. This person will handle general citizen inquiries.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 114,608	\$ 119,834	\$ 118,366	\$ 165,043	37.7%
Supplies and Materials	1,496	2,602	2,864	3,921	50.7%
Travel and Training	610	1,437	1,366	2,637	83.5%
Intragovernmental Charges	26,095	24,350	24,350	33,309	36.8%
Utilities, Services, & Misc.	2,189	7,255	5,923	9,871	36.1%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	\$ 144,998	\$ 155,478	\$ 152,869	\$ 214,781	38.1%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
8803 - City Clerk	1.00	1.00	1.00	1.00	
1101 - Administrative Assistant	1.00	1.00	1.00	1.00	
1002 - Admin. Support Asst. II	0.00	0.00	0.00	1.00	1.00
Total Personnel	2.00	2.00	2.00	3.00	1.00
Permanent Full-Time	2.00	2.00	2.00	3.00	1.00
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	2.00	2.00	2.00	3.00	1.00

DESCRIPTION

This budget provides funds from which the County Clerk is reimbursed for the costs incurred in conducting City elections.

HIGHLIGHTS/SIGNIFICANT CHANGES

There are no significant changes in this budget for the coming year.

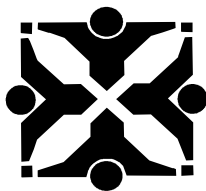
BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 0	\$ 0	\$ 0	0	
Supplies and Materials	0	0	0	0	
Travel and Training	0	0	0	0	
Intragovernmental Charges	0	0	0	0	
Utilities, Services & Misc.	34,985	116,730	116,730	119,065	2.0%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	\$ 34,985	\$ 116,730	\$ 116,730	119,065	2.0%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
There are no personnel assigned to this budget.					

City Manager

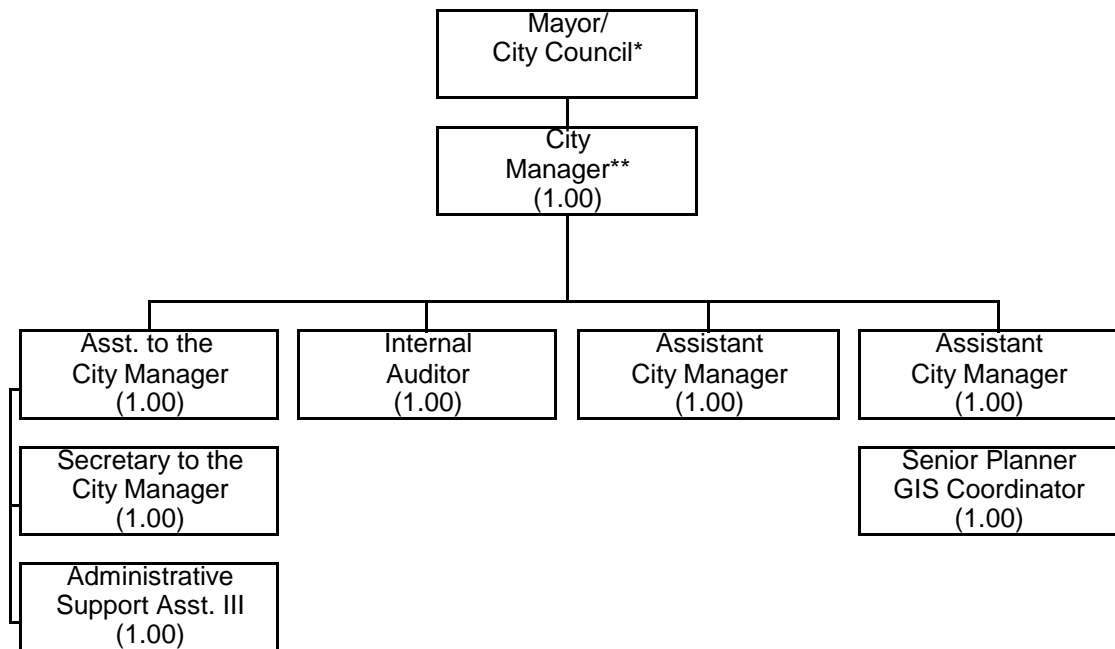


City of Columbia
Columbia, Missouri



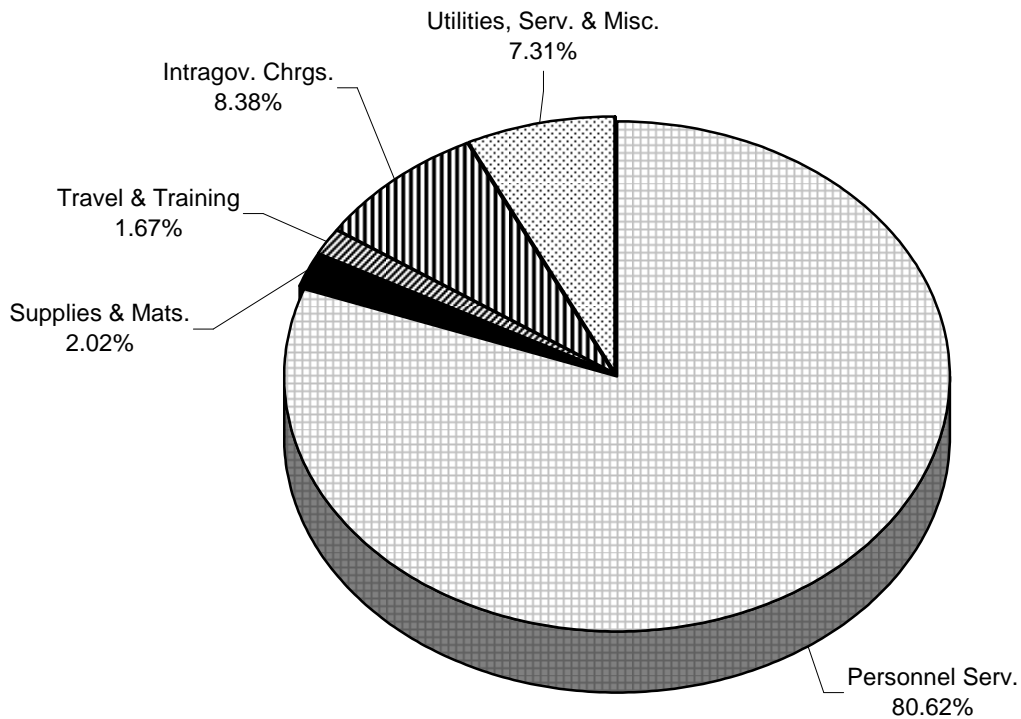
City of Columbia - City Manager

8.00 FTE Positions



- * Positions not included in City Manager's FTE count.
- ** Reporting relationships of all Department Heads are reflected in the overall Organizational Chart located behind the General Information tab.

City Manager FY 2010



APPROPRIATIONS

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
Personnel Services	\$ 765,245	\$ 898,263	\$ 838,110	\$ 855,501	(4.8%)
Supplies & Materials	12,238	18,195	18,317	21,435	17.8%
Travel & Training	17,063	20,000	19,001	17,700	(11.5%)
Intragovernmental Charges	80,728	74,429	74,429	88,888	19.4%
Utilities, Services & Misc.	50,877	126,800	77,223	77,580	(38.8%)
Capital	0	0	0	0	
Other	0	0	0	0	
Total	926,151	1,137,687	1,027,080	1,061,104	(6.7%)
Summary					
Operating Expenses	926,151	1,137,687	1,027,080	1,061,104	(6.7%)
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	\$ 926,151	\$ 1,137,687	\$ 1,027,080	\$ 1,061,104	(6.7%)

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DEPARTMENT DESCRIPTION

The City Manager's Office is responsible for the general administration of the City of Columbia, an annual statement of City programs and priorities, preparation of the annual budget, and 5-year capital improvements plan, preparation of Council agendas and special staff reports, and program coordination and development. The City Manager is directly responsible to the City Council for the proper administration of all the City affairs as well as implementation of policies and programs adopted by the Council. The City Manager attends all Council meetings and Council work sessions. The City Manager appoints all officers and employees of the City except for the City Clerk and Municipal Judge. City Counselor is appointed subject to approval of Council. Appointment of subordinates is generally delegated to the appropriate Department Director.

DEPARTMENT OBJECTIVES

(1) Provide effective and efficient delivery of services to residents; (2) Enhance communication with City Council and citizens; (3) Provide necessary written and verbal information to assist the City Council in setting policy for the needs of the citizens; (4) Provide timely responses to Council and citizen inquiries; (5) Prepare and monitor annual operating and capital budget and keep the Council advised of the financial conditions of the city; (6) Implement policies authorized by the City Council; and (7) Exercise direction over all municipal day-to-day operations of the city.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

The Business Ombudsmen position included in the 2009 budget was not hired; therefore, the position has been eliminated from the 2010 City Manager's budget.

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
9998 - City Manager	1.00	1.00	1.00	1.00	
9911 - Assistant to City Manager	1.00	1.00	1.00	1.00	
9901 - Assistant City Manager	2.00	2.00	2.00	2.00	
4630 - Business Ombudsman*	0.00	1.00	1.00	0.00	(1.00)
4610 - Internal Auditor	1.00	1.00	1.00	1.00	
4103 - Sr. Planner - GIS Coord.	1.00	1.00	1.00	1.00	
1102 - Secretary to City Manager	1.00	1.00	1.00	1.00	
1003 - Admin. Support Assistant III	1.00	1.00	1.00	1.00	
Total Personnel	8.00	9.00	9.00	8.00	(1.00)
Permanent Full-Time	8.00	9.00	9.00	8.00	(1.00)
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	8.00	9.00	9.00	8.00	(1.00)

*FY 2010 - Eliminated (1) vacant Business Ombudsman.

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

Actual FY 2008	Budget FY 2009	Estimated FY 2010
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Performance Measurements are under construction for FY 2010

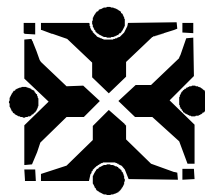
COMPARATIVE DATA

	Columbia, MO	Springfield, MO	Ames, IA	Indepen- dence, MO	Boulder, CO	Lawrence, KS
Population	101,143	155,710	55,983	109,983	93,236	92,978
Number of Employees	7	11	4	9	22	9
Employees Per 1,000 Population	0.069	0.071	0.071	0.082	0.231	0.097
Total Annual Budget (Including Capital Improvements)*	344,009,681	255,122,000	179,861,342	248,144,696	237,781,000	140,842,355

* Columbia is a "full service city." While some cities have separate administrative boards, such as Springfield, which has a Board that administers water, electric, transit, etc., Columbia is under the direction of one body of elected officials.

Comparative Data has not been updated for FY 2010

Finance Department

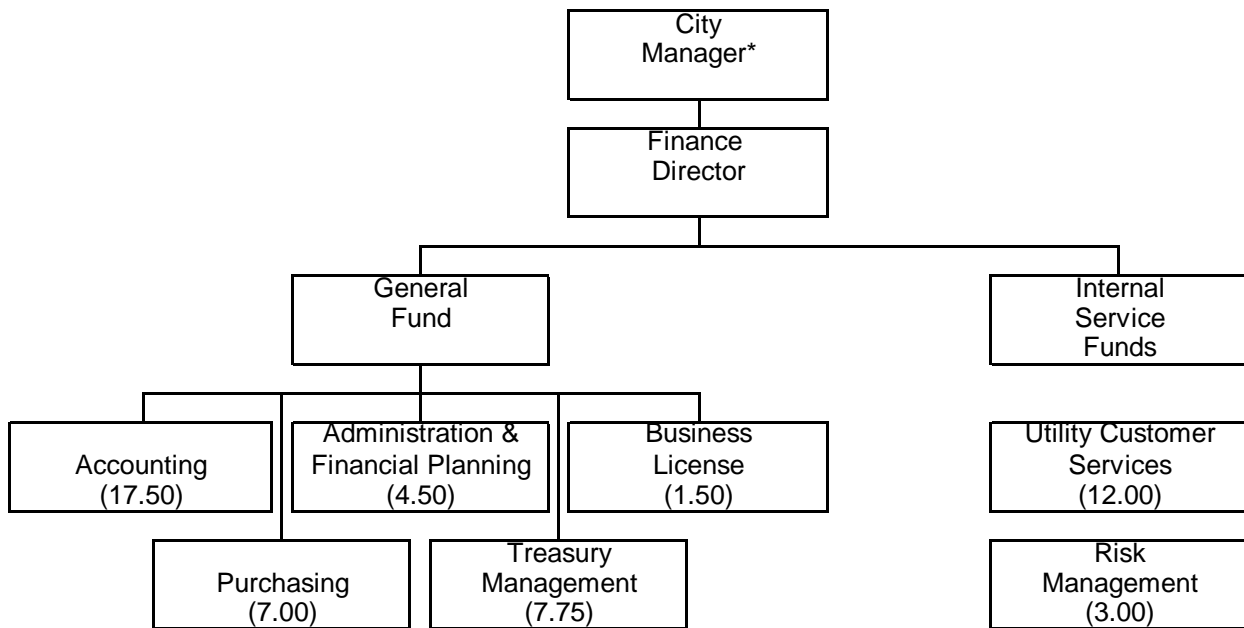


City of Columbia
Columbia, Missouri



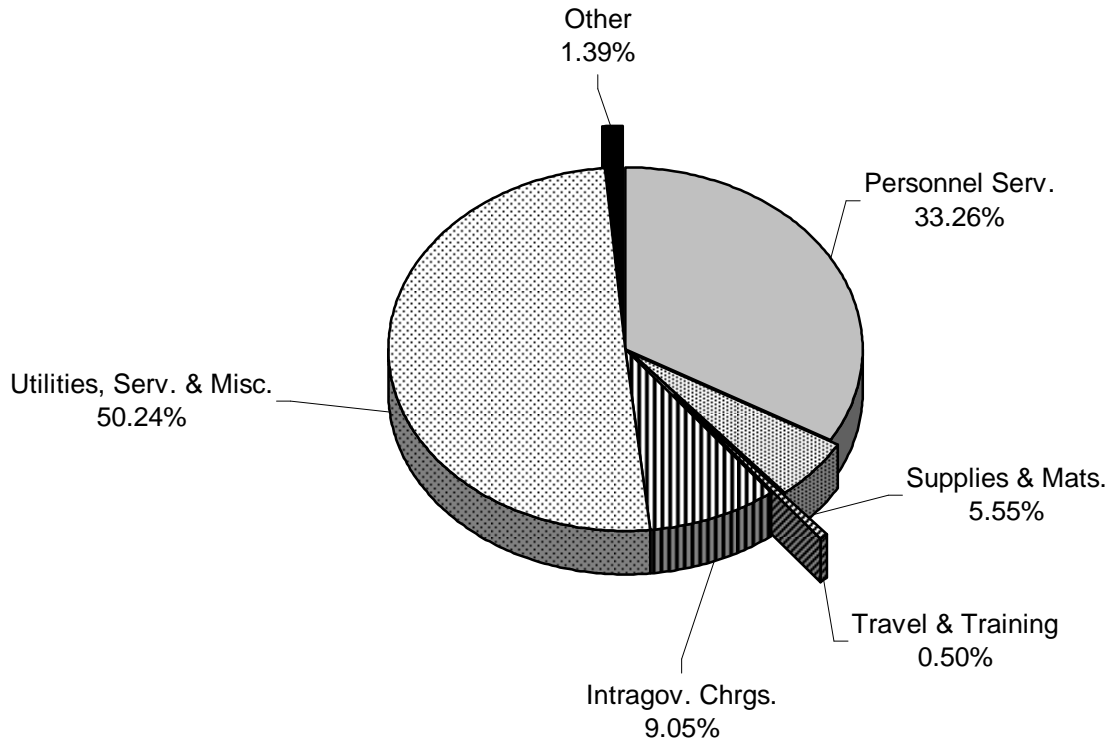
City of Columbia - Finance Department

53.25 FTE Positions



* Position not included in Finance Department's FTE count.

Finance Department - Summary FY 2010



APPROPRIATIONS

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
Personnel Services	\$ 2,988,008	\$ 3,314,595	\$ 3,240,305	\$ 3,390,160	2.3%
Supplies & Materials	425,583	558,491	529,655	565,885	1.3%
Travel & Training	20,403	53,033	38,502	51,370	(3.1%)
Intragovernmental Charges	877,509	836,830	837,030	922,255	10.2%
Utilities, Services & Misc.	4,294,019	4,990,197	4,929,086	5,121,717	2.6%
Capital	0	0	0	0	
Other	12,819	107,034	106,034	142,133	32.8%
Total	8,618,341	9,860,180	9,680,612	10,193,520	3.4%
Summary					
Operating Expenses	8,584,817	9,753,146	9,574,578	10,051,387	3.1%
Non-Operating Expenses	33,524	107,034	106,034	142,133	32.8%
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	\$ 8,618,341	\$ 9,860,180	\$ 9,680,612	\$ 10,193,520	3.4%

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DEPARTMENT DESCRIPTION

The Finance Department is responsible for the administration, direction, and coordination of all financial services of the City involving financial planning, budgeting, treasury management, investments, purchasing, accounting, payroll, business licensing, risk management, and utility customer services.

DEPARTMENT OBJECTIVES

General Finance Activities: The Finance Department will provide the support necessary to allow the City to conduct business in an efficient and effective manner. This includes performing the day to day processing activity, providing accurate and timely management information, external financial reports that adhere to professional standards, and managing the city's capital needs through investing and borrowing activities. In addition, the Finance Department is responsible for ensuring the City adheres to all federal, state and local requirements that relate to purchasing, budgeting, and related activities.

Purchasing: To provide easy accessibility to a variety of centralized purchasing options which consistently result in cost savings and meet the procurement needs of the using departments. To actively monitor and administer the ProCard to ensure all expenditures are within the limits and intent of the policy and a prudent use of taxpayer dollars.

Business License: Extensive monitoring and enforcement of all business licenses and other licenses and permits, as well as cigarette and hotel/motel taxes and regulations, required by City ordinance; and revising the existing ordinances to ensure all applications are processed in the most efficient and effective manner.

Risk Management: Maintain adequate protection for the City through the self-insurance fund for property, casualty and Worker's Compensation; and obtain adequate straight insurance coverage for Boiler and Machinery, Airport, Railroad, and the Health Department.

Utility Customer Services: Provide accurate and timely billing for city utilities, (electric, water, sewer, solid waste and storm water); effective handling of inquiries and complaints handled in person and by phone; set up payment arrangements for customers with delinquent bills; and provide information to customers needing utility assistance.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

During FY 2010 the Finance Department will continue to monitor and evaluate the City's financial condition and internal controls. Purchasing will add a Compliance Officer to ensure proper compliance with federal grant requirements. As requested by the City Manager, staff will continue to work with the Finance Advisory Committee to review the revenue structure of the City and make recommendations for change. Major efforts to implement document imaging will be to find ways to improve work flow and reduce space required for files. Finance staff will move from the leased space to the new municipal building in the spring. Staff will continue to coordinate the Capital Improvement Process.

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
General Fund Operations	37.25	38.25	38.25	38.25	
Utility Customer Services Fund	12.00	12.00	12.00	12.00	
Self-Insurance Reserve Fund	3.00	3.00	3.00	3.00	
Total Personnel	52.25	53.25	53.25	53.25	
Permanent Full-Time	51.00	52.00	52.00	52.00	
Permanent Part-Time	1.25	1.25	1.25	1.25	
Total Permanent	52.25	53.25	53.25	53.25	

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

Actual FY 2008	Budget FY 2009	Estimated FY 2010
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Performance Measurements are under construction for FY 2010

COMPARATIVE DATA

	Columbia, MO	Springfield, MO	Utilities of Springfield, MO	Denton, TX	Ames, IA	Gainesville, FL
Population	101,143	155,710	229,000	129,835	55,983	120,843
Number of Employees	53.25	53	197	89.75	38.75	35
Employees Per 1,000 Population	0.526	0.340	0.860	0.691	0.692	0.290
No. of Acctg. Entities Managed	54	34	2	23	65	51
No. of Purchase Orders Issued/Year	3,240	1,066	984	8,640	1,910	193
Dollar Value of Purchase Orders Issued/Year	69.8M	61.4M	31.2M	25M	33.3M	36.2M
No. of Business Licenses Issued	5,223	11,070	---	456*	---	6,109
No. of Annual/Temporary Liquor Licenses Issued	471	405	---	153**	170	---
Investment Portfolio (Book Value)	\$310 Million	\$329 Million	\$779 Million	\$277 Million	\$108 Million	\$836 Million
Self Insure All Other Ins. Coverage	Yes	Yes	Yes	Yes	Yes	Yes
No. of Utility Accounts	58,553	0	102,000	49,142	24,950	95,000
No. of Utility Staff Employees	11		85	42	4.75	25

*food establishments only

**beer and wine only

Comparative Data has not been updated for FY 2010

DESCRIPTION

The Finance Department is responsible for the administration, direction, and coordination of all financial services of the City involving financial planning, budgeting, treasury management, investments, purchasing, accounting, payroll, business licensing, risk management, and utility customer services. With the exception of Utility Customer Services and Self Insurance, which are budgeted in other funds, all Finance Divisions are budgeted and accounted for in the General Fund.

HIGHLIGHTS / SIGNIFICANT CHANGES

Emphasis for FY 2010 will continue the coordination with the Finance Advisory Committee in reviewing the City's revenue structure. Continued enhancement of the CIP process and document which is a joint effort by Finance and City Manager's offices. The Finance Department will continue to assist with tracking projects, monitoring of cash flows, and determining the necessary short and long term debt programs that will fund the Plan. The department will be working with other City staff to develop a financing strategy, and assist in the preparation of capital ballot issues for utilities, as well as the financing needs to support the Capital Improvement Plan. Staff will continue to implement document imaging to improve work flow and reduce space as we move to our new offices. Staff will also be working with other city departments to continue to look for opportunities to respond to projected future budget shortfalls. Close monitoring of the financial status will be especially important during these tight financial times. The department will also assist as requested with any community visioning efforts.

BUDGET DETAIL

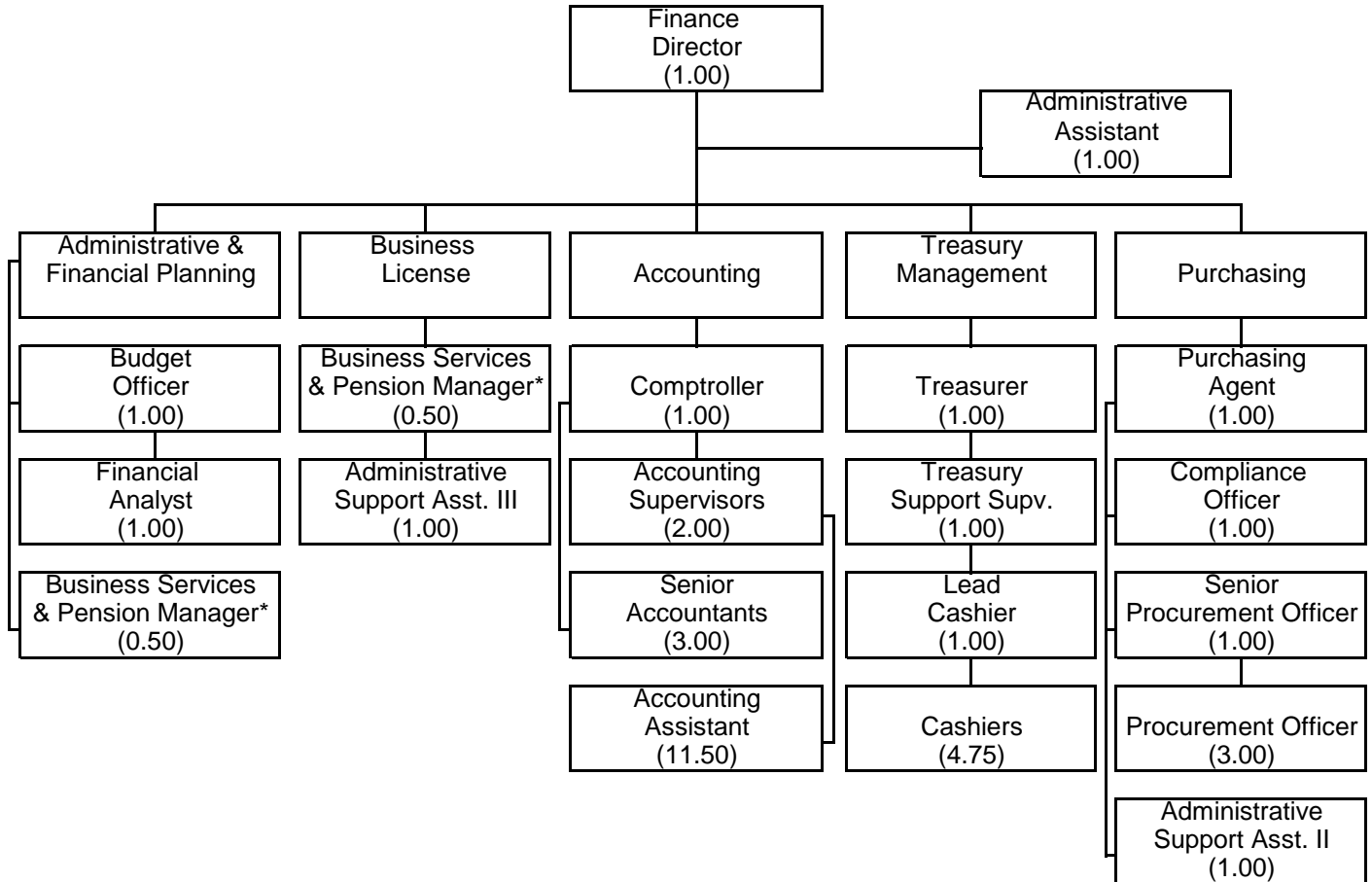
	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 2,222,873	\$ 2,491,449	\$ 2,442,001	\$ 2,559,875	2.7%
Supplies & Materials	110,067	140,716	137,316	130,675	(7.1%)
Travel & Training	15,482	27,983	25,312	28,030	0.2%
Intragovernmental Charges	464,126	436,274	436,474	487,689	11.8%
Utilities, Services & Misc.	341,088	382,915	374,331	316,195	(17.4%)
Capital	0	0	0	0	
Other	0	0	0	0	
Total	3,153,636	3,479,337	3,415,434	3,522,464	1.2%
Summary					
Operating Expenses	3,153,636	3,479,337	3,415,434	3,522,464	1.2%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	\$ 3,153,636	\$ 3,479,337	\$ 3,415,434	\$ 3,522,464	1.2%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
Administration & Financial Planning	5.50	5.50	5.50	4.50	(1.00)
Accounting	17.50	17.50	17.50	17.50	
Treasury Management	7.75	7.75	7.75	7.75	
Purchasing	5.00	6.00	6.00	7.00	1.00
Business License	1.50	1.50	1.50	1.50	
Total Personnel	37.25	38.25	38.25	38.25	
Permanent Full-Time	36.00	37.00	37.00	37.00	
Permanent Part-Time	1.25	1.25	1.25	1.25	
Total Permanent	37.25	38.25	38.25	38.25	



City of Columbia - Finance Department General Fund
38.25 FTE Positions



* Position split between Business License & Administration.

DESCRIPTION

This Division is primarily responsible for the administration, direction, coordination, and supervision of all financial functions and operations for the City, including preparation of the Annual Operating Budget, the five-year Capital Improvement Program and the Ten Year Trend Manual. Duties include providing overall direction to Division heads and personnel involved with Administration and Planning, Accounting, Purchasing, Business License, Risk Management, Treasury Management, and Utility Customer Services. Additional duties include providing expertise and technical coordination of new bond requirements, providing recommendations to the City Manager on short-and long-range fiscal policy, and representing the City at public functions involving financial considerations.

HIGHLIGHTS / SIGNIFICANT CHANGES

The Administration division will continue to work with the City Manager's Office and the Finance Advisory Committee to review the City's revenue structure in order to provide relief during this economic downturn. Extra emphasis will be placed on monitoring revenues and expenditure to ensure departments stay within the resources allocated for FY 2010. Staff will be reviewing, updating and creating financial policies to strengthen management practices reviewed by the rating agencies which should assist the City in maintaining or improving our rating during these tough economic times. Staff will continue to review pertinent sections of the City Code of Ordinances to identify areas of improvement in an effort to provide customer service to the citizens of Columbia in the most effective and efficient manner. Staff will work with the City's financial advisor and rating agencies to structure and issue debt that is necessary to finance the capital plans of the major utilities including special obligation, sewer and water.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 452,075	\$ 490,707	\$ 485,371	\$ 474,659	(3.3%)
Supplies and Materials	24,478	35,220	35,227	35,220	0.0%
Travel and Training	3,301	5,100	4,868	5,100	0.0%
Intragovernmental Charges	57,489	53,895	53,895	65,965	22.4%
Utilities, Services, & Misc.	216,425	245,235	240,332	180,860	(26.3%)
Capital	0	0	0	0	
Other	0	0	0	0	
Total	\$ 753,768	\$ 830,157	\$ 819,693	\$ 761,804	(8.2%)

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
6800 - Director of Finance	1.00	1.00	1.00	1.00	
6605 - Budget Officer	1.00	1.00	1.00	1.00	
6505 - Bus. Svcs & Pension Mngr.	0.50	0.50	0.50	0.50	
6204 - Financial Analyst	1.00	1.00	1.00	1.00	
1101 - Administrative Assistant	1.00	1.00	1.00	1.00	
1001 - Admin. Support Assistant I*	1.00	1.00	1.00	0.00	(1.00)
Total Personnel	5.50	5.50	5.50	4.50	(1.00)
Permanent Full-Time	5.50	5.50	5.50	4.50	(1.00)
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	5.50	5.50	5.50	4.50	(1.00)

*FY 2010 - Position is only funded for the first 6 months and then will be eliminated.

DESCRIPTION

The Accounting Division is responsible for recording and reporting all financial transactions on an accurate and timely basis, preparing financial statements in accordance with Generally Accepted Accounting Principles, and issuing internal and special reports as required.

HIGHLIGHTS / SIGNIFICANT CHANGES

During FY 2010 the Accounting Staff will continue work to expand the implementation of document imaging software for accounting records. We have begun implementing document imaging with automated workflow software, and we expect to expand that in FY 2010. Special emphasis will also be placed on working with the internal auditor and departments to ensure compliance with "stimulus" funding regulations.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 975,001	\$ 1,096,134	\$ 1,074,753	\$ 1,084,452	(1.1%)
Supplies and Materials	40,361	52,633	50,042	49,900	(5.2%)
Travel and Training	500	6,100	5,595	6,100	0.0%
Intragovernmental Charges	211,966	199,401	199,401	212,951	6.8%
Utilities, Services, & Misc.	34,832	36,700	35,966	38,200	4.1%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	\$ 1,262,660	\$ 1,390,968	\$ 1,365,757	\$ 1,391,603	0.0%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
6205 - Comptroller	1.00	1.00	1.00	1.00	
6203 - Senior Accountant	3.00	3.00	3.00	3.00	
6201 - Accounting Supervisor	2.00	2.00	2.00	2.00	
1203 - Accounting Assistant	11.50	11.50	11.50	11.50	
Total Personnel	17.50	17.50	17.50	17.50	
Permanent Full-Time	17.00	17.00	17.00	17.00	
Permanent Part-Time	0.50	0.50	0.50	0.50	
Total Permanent	17.50	17.50	17.50	17.50	

DESCRIPTION

This Division is responsible for the cash management and investment of all City funds, and collection of payments due the City. Specific duties include management of investment portfolios for Pooled Cash, the Self-Insurance Reserve Fund, and Police and Firefighters' Retirement Fund; oversight of cashiering operations; management and oversight of banking and custodial services; coordination of debt service; and assistance with the 401A retirement plan.

HIGHLIGHTS / SIGNIFICANT CHANGES

Activities of Treasury Management over the past year included the following major activities in addition to normal operations.

- 1) Implemented onsite electronic deposit to improve cashflow collections and improve efficiency of deposit process.
- 2) Drafted revised pension policy for Police & Fire Pension Plan in cooperation with plan board members.
- 3) Presented cash handling training sessions for staff of various departments throughout the city.
- 4) Analyzed credit card fees to assess methods of cost control.
- 5) Implemented changes to processes and systems with third party electronic payment vendors.
- 6) Assisted auditors with review of data tracked through cash receipts and general ledger.

Future projects for Treasury Management include selection of and transition to external financial management along with revision of the general investment policy and procedures. A secondary area of emphasis will be continuing revision of internal efficiencies and use of improving technology. Fast paced changes in banking technology require ongoing reviews and updates including a growing need to address rules related to international transactions.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 376,766	\$ 423,629	\$ 411,624	\$ 428,161	1.1%
Supplies and Materials	22,429	21,846	24,964	20,020	(8.4%)
Travel and Training	1,899	5,800	5,510	5,800	0.0%
Intragovernmental Charges	122,362	110,043	110,043	122,676	11.5%
Utilities, Services, & Misc.	52,938	52,865	51,848	52,865	0.0%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	\$ 576,394	\$ 614,183	\$ 603,989	\$ 629,522	2.5%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
6700 - Treasurer	1.00	1.00	1.00	1.00	
1210 - Treasury Support Supervisor	1.00	1.00	1.00	1.00	
1201 - Cashier	4.75	4.75	4.75	4.75	
1200 - Lead Cashier	1.00	1.00	1.00	1.00	
Total Personnel	7.75	7.75	7.75	7.75	
Permanent Full-Time	7.00	7.00	7.00	7.00	
Permanent Part-Time	0.75	0.75	0.75	0.75	
Total Permanent	7.75	7.75	7.75	7.75	

DESCRIPTION

We will continue the training and transition process with our new staff. An additional Procurement Officer was hired in FY09. We have reassigned commodities and are training the new Officer to level out the workload among the procurement staff. We will hire and train a new Contract Compliance Officer to ensure state and federal mandates are enforced which secures State and Federal funding sources. Work in cooperation with affected departments to maximize the benefit of this position. Reduce City spending for uniforms and janitorial supplies by reviewing policies and forming teams to establish uniform standards and establishing a city wide janitorial contract. Revise and update the city's Title VI, Limited English Proficiency, Public Involvement and ADA plans to comply with Federal Audit mandates.

HIGHLIGHTS / SIGNIFICANT CHANGES

Purchasing administered approximately 313 annual contracts, processed an estimated 2,879 purchase orders, 170 formal bids and 390 informal bids at a value of approximately \$79 million. A Travel Card Program Pilot was initiated successfully in FY 2009 which has made travel purchases easier for city staff and provides a rebate on all expenditures through Bank of America. During FY 2009, the Division made construction bids available on-line. The on-line bid system now manages over 88% of all formal bids. Electronic Bonding, added in FY 2008 has been successful and strengthened our on-line bid process. Beginning with FY 2009 purchase orders, all PO's and required documentation are being scanned and stored electronically in the document imaging program. As more departments begin using document imaging, records will be easy to retrieve and view. We have and will continue to cultivate new vendors and strengthen our relationships with local, state and federal agencies through our participation in our local purchasing cooperative MMPPC, our state association MAPP, the Kansas City association MACPP and the national purchasing association NIGP. We have also built strong relationships with MoDOT and Federal Highway Administration as a result of our November, 2008 audit which has been a valuable asset.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 325,688	\$ 368,406	\$ 358,450	\$ 458,552	24.5%
Supplies and Materials	10,422	13,858	9,310	8,689	(37.3%)
Travel and Training	8,485	9,350	7,700	9,400	0.5%
Intragovernmental Charges	46,831	48,319	48,519	55,434	14.7%
Utilities, Services, & Misc.	23,268	27,340	25,824	23,565	(13.8%)
Capital	0	0	0	0	
Other	0	0	0	0	
Total	\$ 414,694	\$ 467,273	\$ 449,803	\$ 555,640	18.9%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
6401 - Purchasing Agent	1.00	1.00	1.00	1.00	
6308 - Compliance Officer	0.00	0.00	0.00	1.00	1.00
6307 - Senior Procurement Offc.	1.00	1.00	1.00	1.00	
6305 - Procurement Officer	2.00	3.00	3.00	3.00	
1002 - Admin. Support Assistant II	1.00	1.00	1.00	1.00	
Total Personnel	5.00	6.00	6.00	7.00	1.00
Permanent Full-Time	5.00	6.00	6.00	7.00	1.00
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	5.00	6.00	6.00	7.00	1.00

DESCRIPTION

The Business License Division is responsible for processing and issuing licenses and permits which include business and alcoholic beverage licenses, armed guard and security guard licenses, private detective licenses, taxi and limousine licenses, chauffeurs/taxi drivers permits, solicitors permits, animal licenses, and various other permits and licenses. Additional duties include the enforcement of the provisions of the Code of Ordinances which pertain to these licenses and permits, as well as administering the collection of cigarette and hotel/motel license taxes. Additional responsibilities include providing consumer protection against non-regulated operations in Columbia, the inspection and enforcement of garage sales and special permits, and the monitoring of payment of sales tax to the City by retail businesses prior to the renewal of a City business license.

HIGHLIGHTS / SIGNIFICANT CHANGES

Planning emphasis for FY 2010 will be to continue extensive monitoring and enforcement of the City Code of Ordinances as they pertain to business and alcoholic beverage licenses, hotel/motel license taxes, cigarette taxes and all other licenses and permits required by City ordinance. Additional planning emphasis will be placed on revising the existing business license regulations to provide a more efficient and effective licensing process, as well as expand efforts to bring all City businesses into compliance with the City Code with the development of a nuisance business ordinance.

BUDGET DETAIL

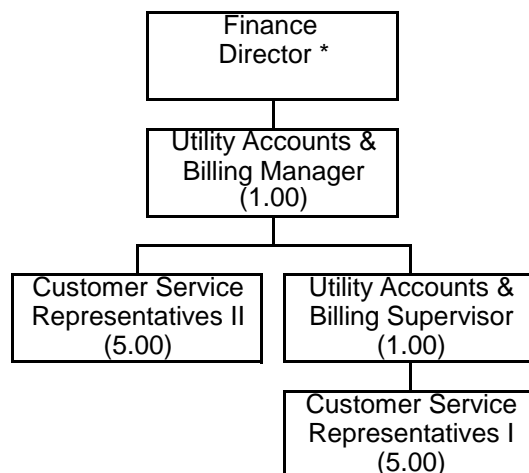
	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 93,343	\$ 112,573	\$ 111,803	\$ 114,051	1.3%
Supplies and Materials	12,377	17,159	17,773	16,846	(1.8%)
Travel and Training	1,297	1,633	1,639	1,630	(0.2%)
Intragovernmental Charges	25,478	24,616	24,616	30,663	24.6%
Utilities, Services, & Misc.	13,625	20,775	20,361	20,705	(0.3%)
Capital	0	0	0	0	
Other	0	0	0	0	
Total	\$ 146,120	\$ 176,756	\$ 176,192	\$ 183,895	4.0%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
6505 - Bus. Svcs & Pension Mngr.	0.50	0.50	0.50	0.50	
1003 - Admin. Support Assistant III	1.00	1.00	1.00	1.00	
Total Personnel	1.50	1.50	1.50	1.50	
Permanent Full-Time	1.50	1.50	1.50	1.50	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	1.50	1.50	1.50	1.50	



City of Columbia - Finance Department Utility Customer Services
12.00 FTE Positions



* Position not included in Utility Customer Service's FTE count.

DESCRIPTION

The Utility Customer Services Division (UCS) is responsible for all billing related activities for the City's electric, water, sewer, solid waste, and storm water enterprise activities. As the City's primary interface to the customers, UCS staff handles all inquiries and service orders from customers and related City departments in an efficient and customer friendly manner. Our goal is to make it easy for our customers to interact with UCS and the City of Columbia.

HIGHLIGHTS / SIGNIFICANT CHANGES

- * Implement "Go Green" paperless utility bill option; the goal is to reduce printing and postage costs.
- * Re-engineer collection process for Cycle 99 Accounts. These are accounts that do not have a metered service (have any combination of sewer, trash and/or storm water without having water or electricity with the City). The goal is to use new legislation to reduce delinquency.
- * Work with Water and Light to create a rate structure to reduce the cost of commercial bank paying fees.
- * Reduce the number of accounts sent to collections by doing in-house follow up on delinquent final bills.
- * Reduce abandon call rates; the goal is 15%.
- * Improve knowledge of CX system, investigate use of Q Rep reporting.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 577,883	\$ 627,092	\$ 605,905	\$ 636,122	1.4%
Supplies & Materials	312,945	406,060	380,858	426,054	4.9%
Travel & Training	1,292	17,550	6,500	16,000	(8.8%)
Intragovernmental Charges	372,163	357,759	357,759	392,572	9.7%
Utilities, Services & Misc.	635,705	674,170	700,304	696,680	3.3%
Capital	0	0	0	0	
Other	12,319	107,034	106,034	106,288	(0.7%)
Total	1,912,307	2,189,665	2,157,360	2,273,716	3.8%
Summary					
Operating Expenses	1,879,283	2,082,631	2,051,326	2,167,428	4.1%
Non-Operating Expenses	33,024	107,034	106,034	106,288	(0.7%)
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	\$ 1,912,307	\$ 2,189,665	\$ 2,157,360	\$ 2,273,716	3.8%

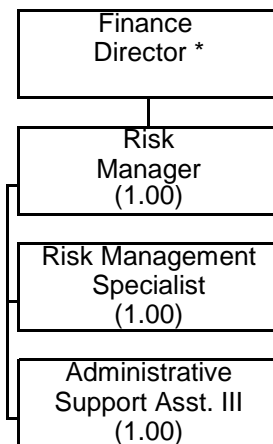
AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
1220 - Utility Accts & Billing Mngr	1.00	1.00	1.00	1.00	
1215 - Utility Accts & Billing Supv	1.00	1.00	1.00	1.00	
1213 - Customer Service Rep II	5.00	5.00	5.00	5.00	
1211 - Customer Service Rep I	5.00	5.00	5.00	5.00	
Total Personnel	12.00	12.00	12.00	12.00	
Permanent Full-Time	12.00	12.00	12.00	12.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	12.00	12.00	12.00	12.00	



City of Columbia - Finance Department Self-Insurance Fund

3.00 FTE Positions



* Position not included in Self-Insurance's FTE count.

DESCRIPTION

The Self-Insurance Reserve Fund accounts for the transactions and reserves associated with the City's Self-Insurance Program. This program provides coverage for the City's workers' compensation, and property and casualty claims. Claims administration is managed by the City Finance Department.

HIGHLIGHTS / SIGNIFICANT CHANGES

The Risk Management division continues to emphasize loss prevention and claims administration in an effort to minimize the frequency and severity of claims. Risk Management staff, with the City's Executive Safety Committee, identify employee safety training needs, work to improve City-wide safety programs and strengthen claim policies and procedures. Employee safety training during FY 2009 included Bicycle, Pedestrian, Elderly Driver, and Motorcycle Safety from an Employee's Perspective, Sheltering-in-Place Evacuation, Outdoor Hazards Safety, Sprain and Strain Prevention, Trenching and Shoring Safety, Chainsaw Safety, and Ergonomics Training.

The division's full time safety specialist has allowed us to implement an accident investigation process on all worker's compensation injuries, provide department/division specific training such as Utility Truck Driver Safety and Flagger Safety for employees working on or near streets.

Risk Management continuously reviews the City's self-insurance and commercial insurance coverage to maintain the best protection at the most economical cost. In FY 2010 Risk Management plans to implement improved employee health and safety programs, review the City's excess insurance programs for areas of improvement, work with appropriate City departments to conform contract language to protect the City's interests, and complete quarterly claim reviews.

BUDGET DETAIL

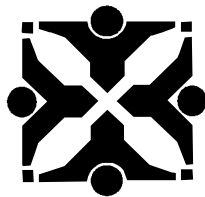
	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 187,252	\$ 196,054	\$ 192,399	\$ 194,163	(1.0%)
Supplies & Materials	2,571	11,715	11,481	9,156	(21.8%)
Travel & Training	3,629	7,500	6,690	7,340	(2.1%)
Intragovernmental Charges	41,220	42,797	42,797	41,994	(1.9%)
Utilities, Services & Misc.	3,317,226	3,933,112	3,854,451	4,108,842	4.5%
Capital	0	0	0	0	
Other	500	0	0	35,845	
Total	3,552,398	4,191,178	4,107,818	4,397,340	4.9%
Summary					
Operating Expenses	3,551,898	4,191,178	4,107,818	4,361,495	4.1%
Non-Operating Expenses	500	0	0	35,845	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	\$ 3,552,398	\$ 4,191,178	\$ 4,107,818	\$ 4,397,340	4.9%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
6600 - Risk Manager	1.00	1.00	1.00	1.00	
6595 - Risk Management Spec.	1.00	1.00	1.00	1.00	
1003 - Admin. Support Assistant III	1.00	1.00	1.00	1.00	
Total Personnel	3.00	3.00	3.00	3.00	
Permanent Full-Time	3.00	3.00	3.00	3.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	3.00	3.00	3.00	3.00	

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Human Resources

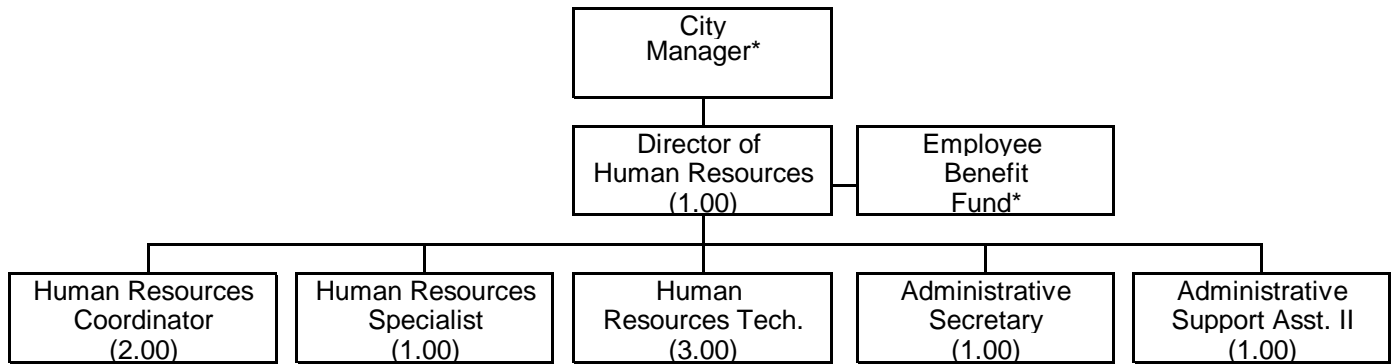


City of Columbia
Columbia, Missouri



City of Columbia - Human Resources

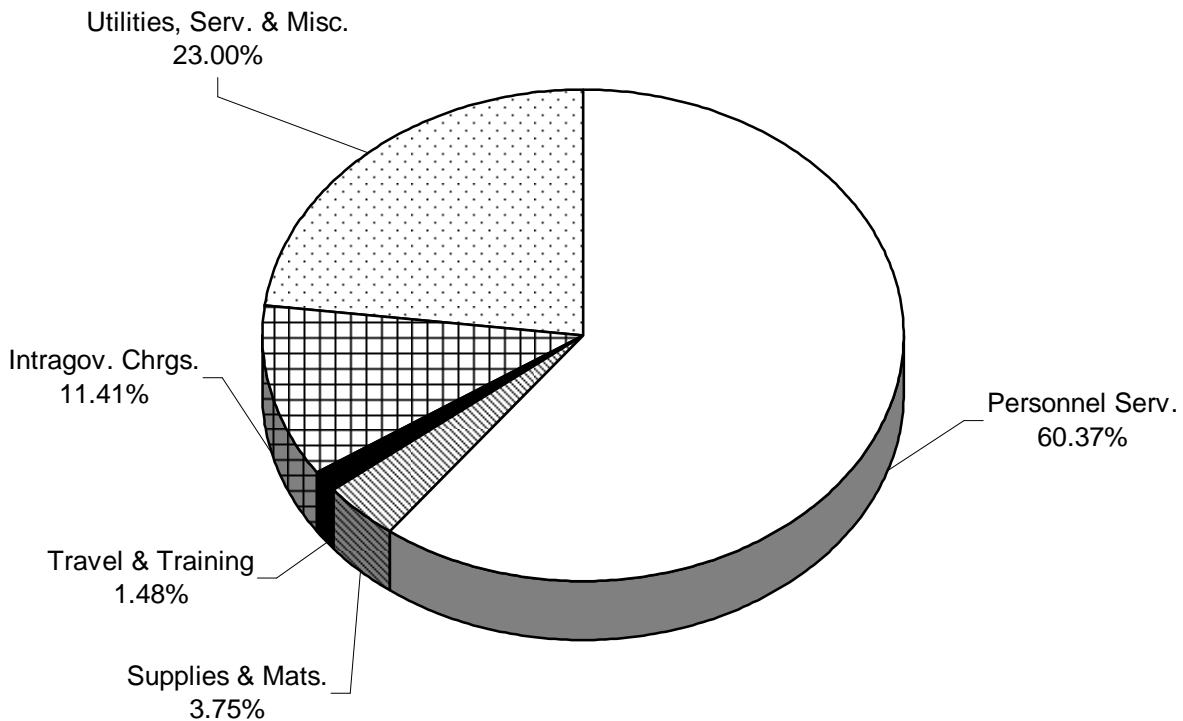
9.00 FTE Positions



* Positions not included in Human Resource's FTE count.

Human Resources Department

FY 2010



APPROPRIATIONS

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
Personnel Services	\$ 572,380	\$ 621,597	\$ 613,886	\$ 622,178	0.1%
Supplies & Materials	24,211	48,917	43,531	38,615	(21.1%)
Travel & Training	9,609	15,210	13,470	15,210	0.0%
Intragovernmental Charges	103,344	111,250	111,250	117,573	5.7%
Utilities, Services & Misc.	165,032	186,983	162,919	236,983	26.7%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	874,576	983,957	945,056	1,030,559	4.7%
Summary					
Operating Expenses	874,576	983,957	945,056	1,030,559	4.7%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	\$ 874,576	\$ 983,957	\$ 945,056	\$ 1,030,559	4.7%

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DEPARTMENT DESCRIPTION

The Human Resources Department is responsible for coordinating the efforts of all City departments in the recruitment, selection, hiring, evaluation, promotion, training and development of a diverse staff of qualified and dedicated employees to serve the citizens of Columbia. General pay and benefits administration, employee health and wellness programs, and drug and alcohol testing are also the responsibility of the Department.

DEPARTMENT OBJECTIVES

Assist all departments in recruitment and selection of qualified individuals to staff City positions. Provide employees evaluation, training and development opportunities that will increase retention, provide upward mobility and create high morale, that are designed to reduce turnover. Provide accurate management information on compensation and benefit issues, and recommend strategies for pay and benefit plans that provide appropriate overall compensation to employees and control costs to the City. Manage the Employee Benefit Fund and the insurance and benefit programs funded in that budget. Those programs include health, dental and prescription drug insurance, life insurance, long term disability insurance and employee recognition. Provide employee health and wellness programs for City employees. Administer drug and alcohol testing for new and federally-mandated employees. Assist all departments in complying with federal, state and local employment laws, policies and procedures.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

The Human Resources Department has implemented the fourth and final year of a complete review of the City job classification and pay plans. A fourth comprehensive salary study was also conducted in 2009. Recruitment, selection and retention efforts will continue to be priorities, and a talent strategy program will be developed. Program emphasis is placed on pay and benefit strategy, training, and performance appraisal. An on-line employment application should be available in 2010. Creation of a professional development and job training program, including a supervisory training curriculum, will be a priority in 2010. Employee education and information sessions on benefit plans will be expanded.

Develop and implement a City workforce development plan, with input from the Talent Strategy Committee. Develop recommendations for the City compensation philosophy, including improving the classification and pay plans. Develop training programs for skills improvement, supervisor development and leadership enhancement.

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
4604 - Dir. of Human Resources	1.00	1.00	1.00	1.00	
4603 - Human Resources Coord.	2.00	2.00	2.00	2.00	
4600 - Human Resources Specialist	1.00	1.00	1.00	1.00	
1402 - Human Resources Technician	3.00	3.00	3.00	3.00	
1101 - Administrative Assistant	1.00	1.00	1.00	1.00	
1002 - Admin. Support Assistant II	1.00	1.00	1.00	1.00	
Total Personnel	9.00	9.00	9.00	9.00	
Permanent Full-Time	9.00	9.00	9.00	9.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	9.00	9.00	9.00	9.00	

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

Actual FY 2008	Budget FY 2009	Estimated FY 2010
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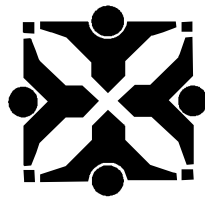
Performance Measurements are under construction for FY 2010

COMPARATIVE DATA

	Columbia, MO	Springfield, MO	Norman, OK	Ames, IA
Population	101,143	155,710	110,216	55,983
Number of Employees	9.00	16.00	7.00	8.00
Employees Per 1,000 Population	0.09	0.11	0.07	0.15
Number of Permanent City Employees	1,242	1,670	746	600
HR Staff Ratios Per City Employee	0.72	0.96	0.94	1.33
HR Staff Ratio Per City Employee:				
Nat'l Data - all employers	1.10			
Nat'l Data - education & government	1.00			
Source: Bureau of National Affairs				

Comparative Data has not been updated for FY 2010

Law Department

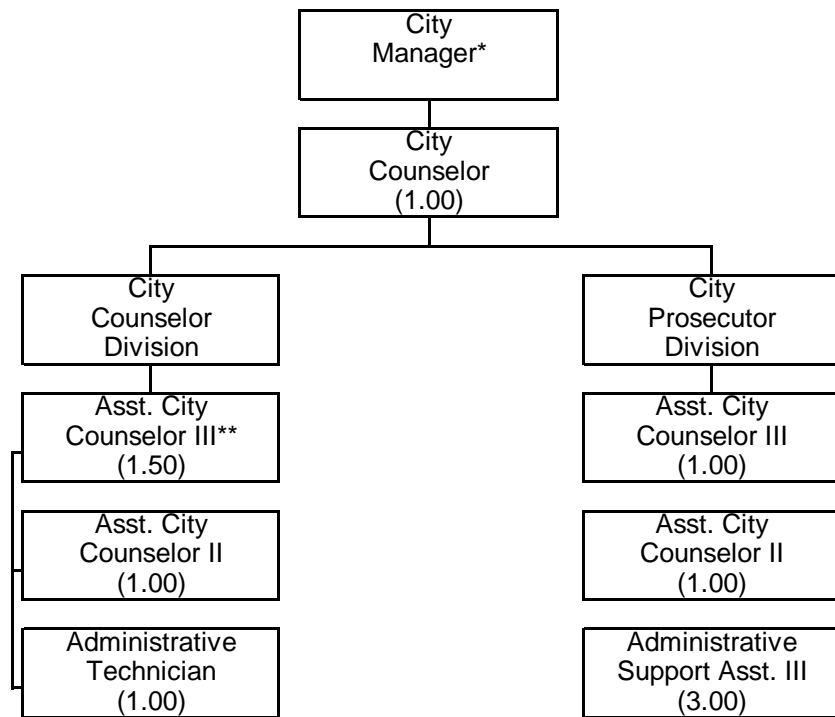


City of Columbia
Columbia, Missouri



City of Columbia - Law Department

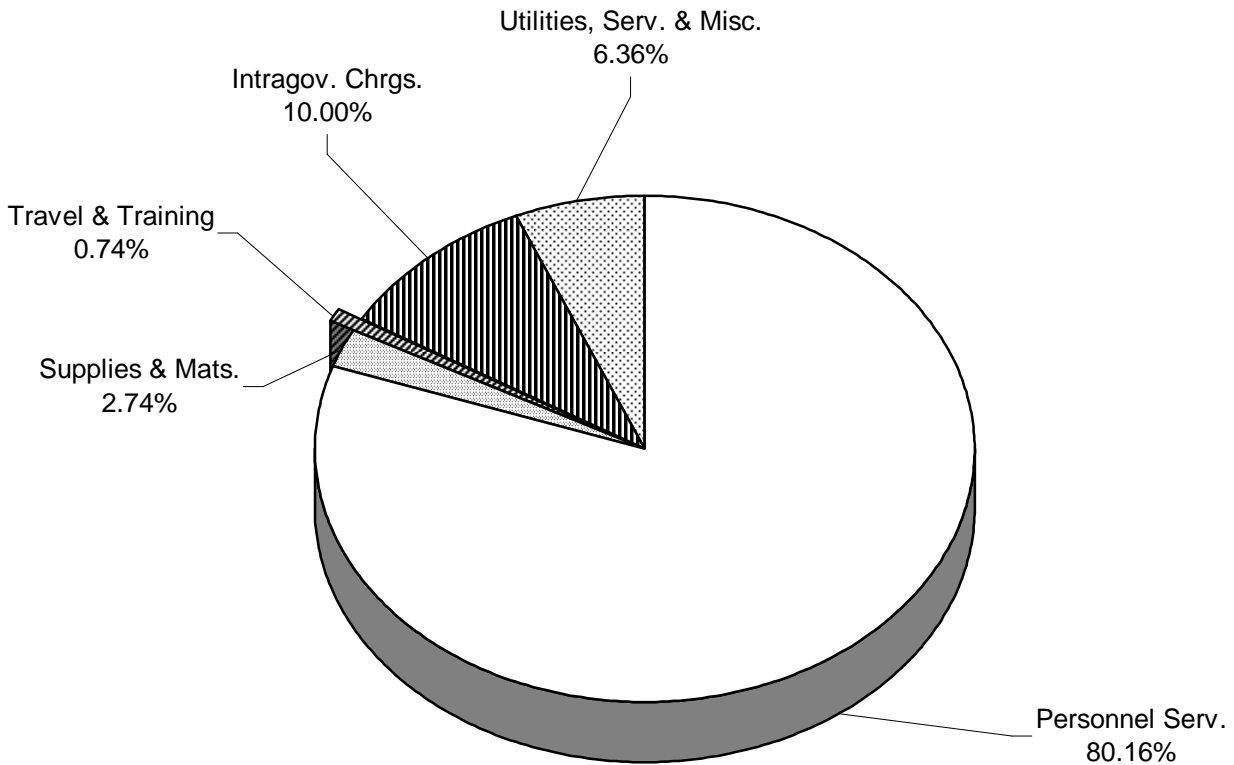
9.50 FTE Positions



* Position not included in Law Department's FTE count.

** Position split 50% in Law and 50% in Neighborhood Services

Law Department FY 2010



APPROPRIATIONS

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
Personnel Services	\$ 800,159	\$ 785,039	\$ 798,138	\$ 829,086	5.6%
Supplies & Materials	20,013	28,446	27,881	28,333	(0.4%)
Travel & Training	3,811	7,549	7,175	7,675	1.7%
Intragovernmental Charges	91,698	95,145	95,145	103,469	8.7%
Utilities, Services & Misc.	59,406	67,287	52,844	65,769	(2.3%)
Capital	0	0	0	0	
Other	0	0	0	0	
Total	975,087	983,466	981,183	1,034,332	5.2%
Summary					
Operating Expenses	975,087	983,466	981,183	1,034,332	5.2%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	\$ 975,087	\$ 983,466	\$ 981,183	\$ 1,034,332	5.2%

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DEPARTMENT DESCRIPTION

The Law Department is charged with managing all litigation in which the City is a party and advising the Council, the City boards and commissions, the City Manager, and department directors on legal matters. The Department is composed of two divisions: the City Counselor and staff manage the civil law of the City, and the City Prosecutor prosecutes ordinance violations.

DEPARTMENT OBJECTIVES

The Law Department's primary objective is to assist the Council, Manager and City departments in setting and meeting their objectives by providing high-quality legal support services.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

A 0.50 FTE Assistant City Counselor III has been added to this budget to staff a Police Review Board. The position is being funded for nine months.

AUTHORIZED PERSONNEL

	<u>Actual FY 2008</u>	<u>Budget FY 2009</u>	<u>Estimated FY 2009</u>	<u>Adopted FY 2010</u>	<u>Position Changes</u>
City Counselor	5.00	4.00	4.00	4.50	0.50
City Prosecutor	5.00	5.00	5.00	5.00	
Total Personnel	10.00	9.00	9.00	9.50	0.50
Permanent Full-Time	10.00	9.00	9.00	9.50	0.50
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	10.00	9.00	9.00	9.50	0.50

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

<u>Actual FY 2008</u>	<u>Budget FY 2009</u>	<u>Estimated FY 2010</u>
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Performance Measurements are under construction for FY 2010

COMPARATIVE DATA					
	Columbia, MO	Springfield, MO	Indepen- dence, MO	St. Charles, MO	Lee's Summit, MO
Population	101,143	155,710	109,983	64,646	86,876
No. of City Attorneys	6.5	11	4	2	6
City Attorneys Per 1,000 Pop.	0.064	0.071	0.036	0.031	0.069
<i>Comparative Data has not been updated for FY 2010</i>					

DESCRIPTION

The City Counselor's Office provides legal advice to the Council, City Manager, City departments, commissions, boards, etc.; prepares ordinances, resolutions, contracts, etc.; and handles civil litigation such as annexations, condemnations, etc.

HIGHLIGHTS / SIGNIFICANT CHANGES

A 0.50 FTE Assistant City Counselor III has been added to this budget to staff a Police Review Board. The position is being funded for nine months. The other 0.50 FTE of this position is budgeted in the Neighborhood Services Office.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 473,368	\$ 426,885	\$ 423,983	\$ 463,339	8.5%
Supplies and Materials	15,214	16,269	15,946	16,711	2.7%
Travel and Training	2,741	4,534	4,309	4,809	6.1%
Intragovernmental Charges	42,929	38,006	38,006	46,786	23.1%
Utilities, Services, & Misc.	45,941	50,633	36,521	49,446	(2.3%)
Capital	0	0	0	0	
Other	0	0	0	0	
Total	\$ 580,193	\$ 536,327	\$ 518,765	\$ 581,091	8.3%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
3410 - City Counselor	1.00	1.00	1.00	1.00	
3303 - Assistant City Counselor III	2.00	1.00	1.00	1.50	0.50
3302 - Assistant City Counselor II	1.00	1.00	1.00	1.00	
1400 - Administrative Technician	1.00	1.00	1.00	1.00	
Total Personnel	5.00	4.00	4.00	4.50	0.50
Permanent Full-Time	5.00	4.00	4.00	4.50	0.50
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	5.00	4.00	4.00	4.50	0.50

DESCRIPTION

The City Prosecutor handles the prosecution of city ordinances. This involves arraignments in Municipal Court, Judge tried cases in Municipal Court, jury trials in Circuit Court, and de novo appeals in Circuit Court.

HIGHLIGHTS / SIGNIFICANT CHANGES

There are no significant changes in the City Prosecutor's budget.

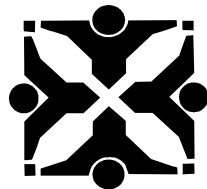
BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 326,791	\$ 358,154	\$ 374,155	\$ 365,747	2.1%
Supplies and Materials	4,799	12,177	11,935	11,622	(4.6%)
Travel and Training	1,070	3,015	2,866	2,866	(4.9%)
Intragovernmental Charges	48,769	57,139	57,139	56,683	(0.8%)
Utilities, Services, & Misc.	13,465	16,654	16,323	16,323	(2.0%)
Capital	0	0	0	0	
Other	0	0	0	0	
Total	\$ 394,894	\$ 447,139	\$ 462,418	\$ 453,241	1.4%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
3303 - Assistant City Counselor III	1.00	1.00	1.00	1.00	
3302 - Assistant City Counselor II	1.00	1.00	1.00	1.00	
1003 - Admin. Support Assistant III	3.00	3.00	3.00	3.00	
Total Personnel	5.00	5.00	5.00	5.00	
Permanent Full-Time	5.00	5.00	5.00	5.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	5.00	5.00	5.00	5.00	

Municipal Court

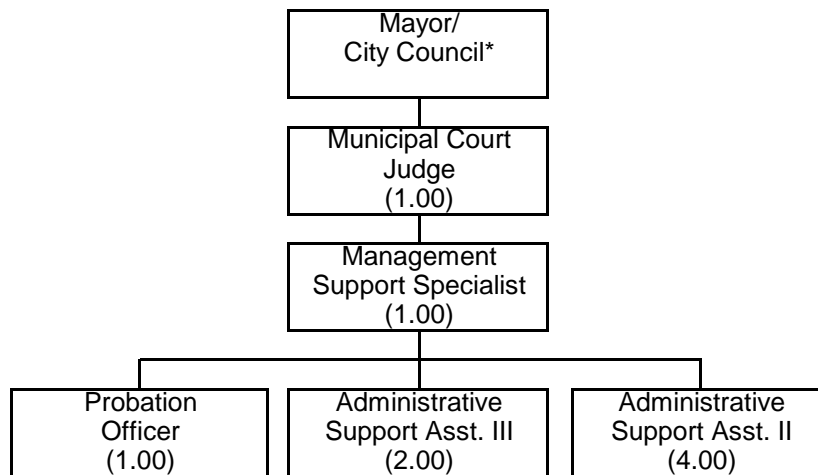


City of Columbia
Columbia, Missouri



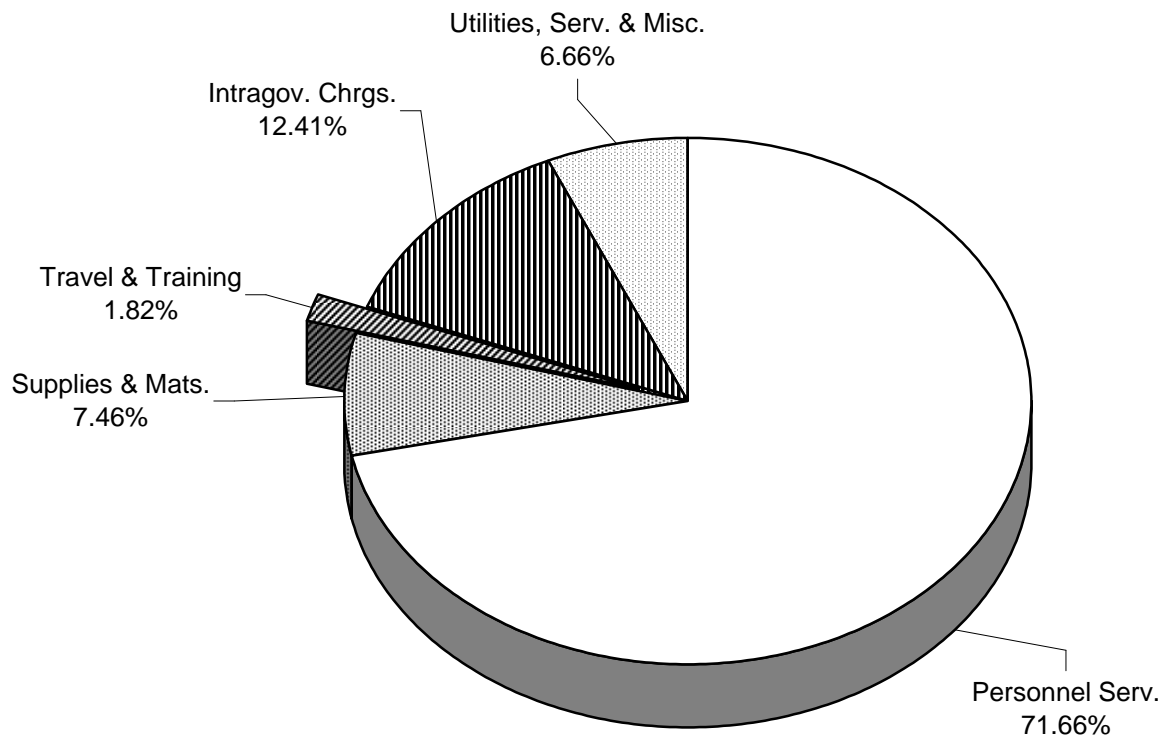
City of Columbia - Municipal Court

9.00 FTE Positions



* Positions not included in Municipal Court's FTE count.

Municipal Court FY 2010



APPROPRIATIONS

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
Personnel Services	\$ 498,622	\$ 519,958	\$ 506,558	\$ 525,840	1.1%
Supplies & Materials	36,744	57,115	44,693	54,727	(4.2%)
Travel & Training	9,082	8,936	6,109	13,329	49.2%
Intragovernmental Charges	80,378	88,112	88,112	91,039	3.3%
Utilities, Services & Misc.	39,501	48,035	45,981	48,847	1.7%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	664,327	722,156	691,453	733,782	1.6%
Summary					
Operating Expenses	664,327	722,156	691,453	733,782	1.6%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	\$ 664,327	\$ 722,156	\$ 691,453	\$ 733,782	1.6%

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DEPARTMENT DESCRIPTION

The Municipal Court, under the City Charter, is organized to process violations of City ordinances resulting from citizen complaints, traffic violation, and misdemeanor arrests. By State statute it is a division of the Circuit Court of Boone County and subject to the administrative authority of the Presiding Judge of that court. Activities include processing traffic violations and recording convictions, collection of fines, scheduling of trials, and preparation of dockets. The court is also charged with serving subpoenas, issuing and service of warrants for traffic violations and other charges.

DEPARTMENT OBJECTIVES

(1) Process docket and record municipal ordinance violations including parking tickets; (2) Collect fines; (3) Schedule and conduct trials; (4) Monitor compliance with orders; (5) Issue and serve subpoenas; (6) Issue and serve summonses and warrants; and (7) Report monthly to the Circuit Court.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

No significant changes in the Municipal Court for FY 2010.

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
General Court Operations	5.00	5.00	5.00	5.00	
Traffic Violations Bureau	4.00	4.00	4.00	4.00	
Total Personnel	9.00	9.00	9.00	9.00	
Permanent Full-Time	9.00	9.00	9.00	9.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	9.00	9.00	9.00	9.00	

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

Actual FY 2008	Budget FY 2009	Estimated FY 2010
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Performance Measurements are under construction for FY 2010

COMPARATIVE DATA

	Columbia, MO	St. Joseph MO	Lee's Summit MO
Population	101,143	73,890	86,876
Number of Employees	8.90	7.00	10.50
Employees Per 1,000 Population	0.088	0.095	0.117
Cases Filed-2006 (Includes Traffic & Ordinances)	16,250	22,888	16,136
Parking Tickets	42,834	9,986	705
Cash Bonds Posted	\$210,202	\$554,955	\$831,243
Surety Bonds Posted	\$304,305	\$212,450	\$820,280

Comparative Data has not been updated for FY 2010

DESCRIPTION

The Court is responsible for the administration and docketing of all court cases, accounting for all court fines collected, and services of court processes (i.e., warrants, summonses and subpoenas).

HIGHLIGHTS / SIGNIFICANT CHANGES

No significant changes in the Municipal Court in FY 2010.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 335,063	\$ 353,696	\$ 342,570	\$ 355,165	0.4%
Supplies and Materials	36,708	56,275	44,319	53,902	(4.2%)
Travel and Training	9,082	8,936	6,109	13,329	49.2%
Intragovernmental Charges	64,004	71,030	71,030	74,122	4.4%
Utilities, Services, & Misc.	39,501	48,035	45,981	48,847	1.7%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	\$ 484,358	\$ 537,972	\$ 510,009	\$ 545,365	1.4%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
4203 - Mngt Support Specialist	1.00	1.00	1.00	1.00	
3412 - Probation Officer	1.00	1.00	1.00	1.00	
3401 - Municipal Judge	1.00	1.00	1.00	1.00	
1003 - Admin. Support Assistant III	2.00	2.00	2.00	2.00	
Total Personnel	5.00	5.00	5.00	5.00	
Permanent Full-Time	5.00	5.00	5.00	5.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	5.00	5.00	5.00	5.00	

DESCRIPTION

The Traffic Violations Bureau is responsible for processing and receiving payments for all parking and traffic violations payable without a court appearance.

HIGHLIGHTS / SIGNIFICANT CHANGES

No significant changes in the Municipal Court in FY 2010.

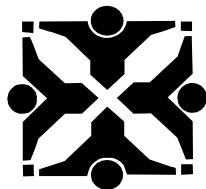
BUDGET DETAIL

	<u>Actual FY 2008</u>	<u>Budget FY 2009</u>	<u>Estimated FY 2009</u>	<u>Adopted FY 2010</u>	<u>Percent Change</u>
Personnel Services	\$ 163,559	\$ 166,262	\$ 163,988	\$ 170,675	2.7%
Supplies and Materials	36	840	374	825	(1.8%)
Travel and Training	0	0	0	0	
Intragovernmental Charges	16,374	17,082	17,082	16,917	(1.0%)
Utilities, Services, & Misc.	0	0	0	0	
Capital	0	0	0	0	
Other	0	0	0	0	
Total	\$ 179,969	\$ 184,184	\$ 181,444	\$ 188,417	2.3%

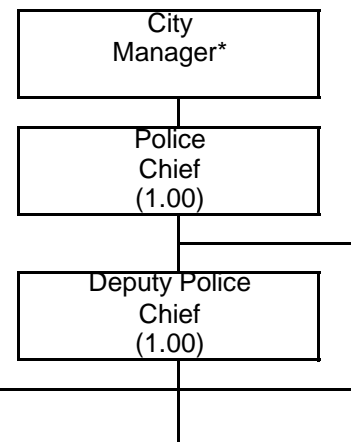
AUTHORIZED PERSONNEL

	<u>Actual FY 2008</u>	<u>Budget FY 2009</u>	<u>Estimated FY 2009</u>	<u>Adopted FY 2010</u>	<u>Position Changes</u>
1002 - Admin. Support Assistant II	4.00	4.00	4.00	4.00	
Total Personnel	4.00	4.00	4.00	4.00	
Permanent Full-Time	4.00	4.00	4.00	4.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	4.00	4.00	4.00	4.00	

Police Department



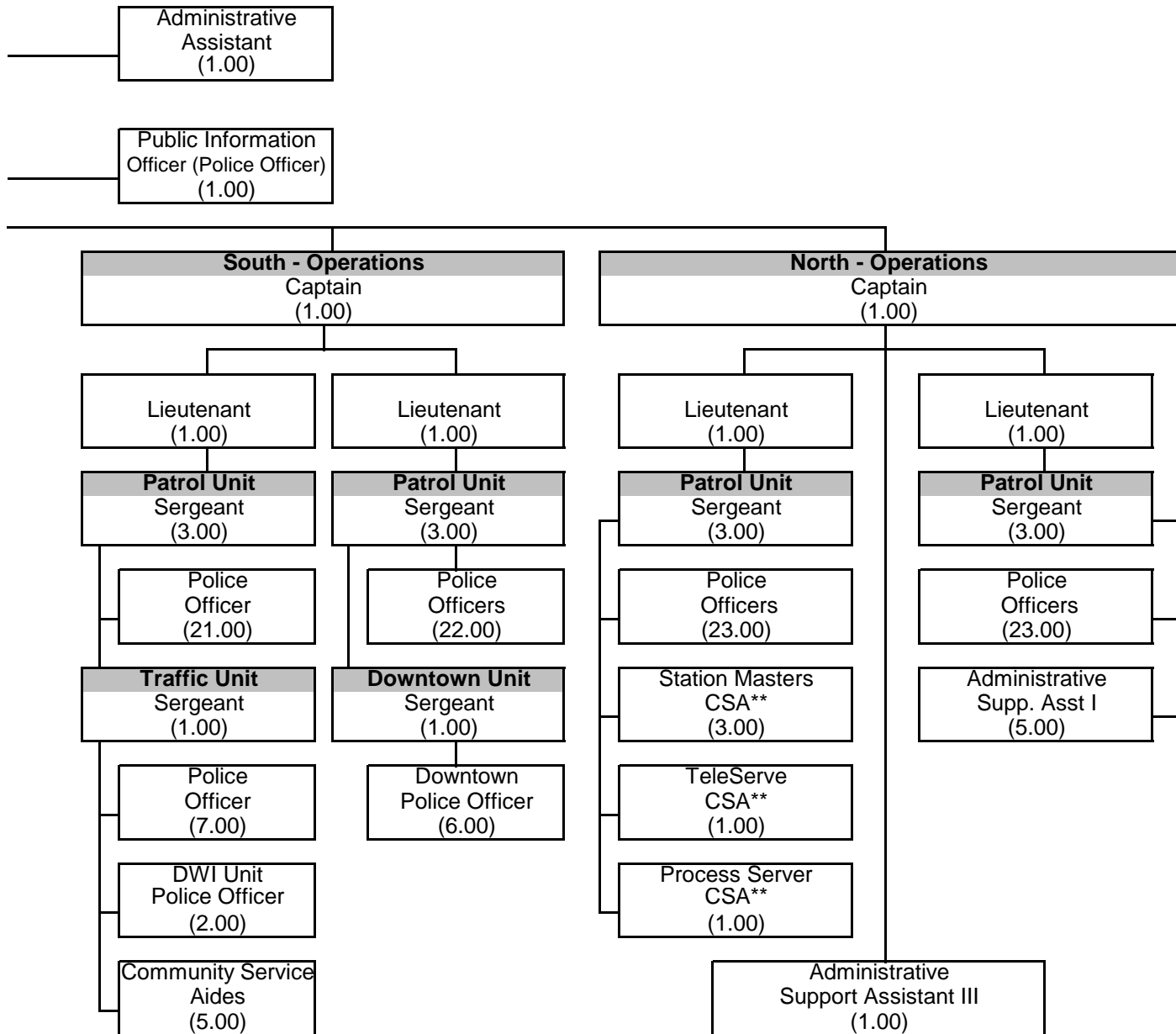
City of Columbia
Columbia, Missouri





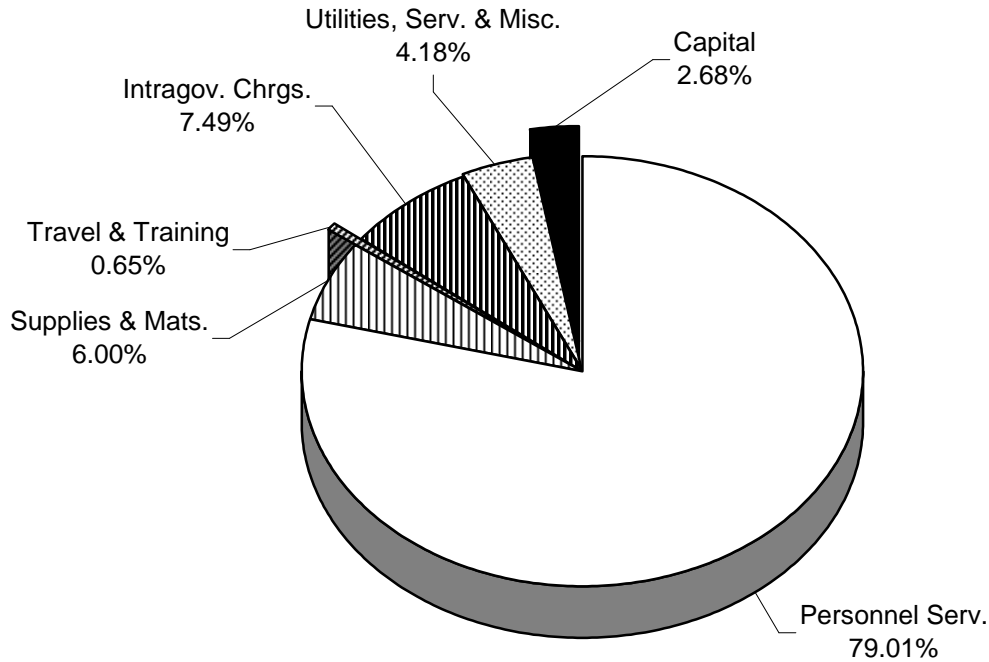
City of Columbia - Police Department

191.00 FTE Positions



* City Manager not included in FTE count.
** CSA - Community Service Aide

Police Department FY 2010



APPROPRIATIONS

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
Personnel Services	\$ 14,397,291	\$ 15,241,898	\$ 15,011,542	\$ 15,510,774	1.8%
Supplies & Materials	1,097,967	1,326,202	1,004,009	1,177,792	(11.2%)
Travel & Training	73,084	122,543	120,412	127,643	4.2%
Intragovernmental Charges	988,068	1,123,566	1,123,566	1,470,210	30.9%
Utilities, Services & Misc.	729,892	780,840	836,280	820,189	5.0%
Capital	84,888	570,974	159,366	526,035	(7.9%)
Other	0	0	0	0	
Total	17,371,190	19,166,023	18,255,175	19,632,643	2.4%
Summary					
Operating Expenses	17,286,302	18,595,049	18,095,809	19,106,608	2.8%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	84,888	570,974	159,366	526,035	(7.9%)
Capital Projects	0	0	0	0	
Total Expenses	\$ 17,371,190	\$ 19,166,023	\$ 18,255,175	\$ 19,632,643	2.4%

DEPARTMENT DESCRIPTION

The Police Department serves as the primary law enforcement agency for the City. Its mission is to reduce crime and improve public safety by enforcing the law, solving problems, and encouraging citizen responsibility for community safety and quality of life.

DEPARTMENT OBJECTIVES

To continually enhance Community Policing within the community by demonstrating integrity in all our actions, treating all people with respect and creating partnerships with the community.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

To begin the process of rebuilding community partnerships through a department wide system of geographic based policing.

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
Administration	8.00	8.00	8.00	4.00	(4.00)
Operations	155.00	159.00	159.00	166.00	7.00
Services	23.00	23.00	23.00	21.00	(2.00)
Total Personnel	186.00	190.00	190.00	191.00	1.00
Permanent Full-Time	186.00	190.00	190.00	191.00	1.00
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	186.00	190.00	190.00	191.00	1.00
Sworn Officer Positions	152.00	156.00	156.00	160.00	4.00
Civilian Positions	34.00	34.00	34.00	31.00	(3.00)
Total Positions	186.00	190.00	190.00	191.00	1.00

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

Actual FY 2008	Budget FY 2009	Estimated FY 2010
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Performance Measurements are under construction for FY 2010

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

Actual FY 2008	Budget FY 2009	Estimated FY 2010
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Performance Measurements are under construction for FY 2010

COMPARATIVE DATA
SWORN OFFICERS PER THOUSAND POPULATION

	Columbia, MO	Boulder, CO	Indepen- dence, MO	Norman OK	Springfield, MO	National Figures (2)
Population	101,143	93,236	109,983	110,216	155,710	---
Number of Officers	152	163	194	129	321	---
Officers Per 1,000 Population	1.50	1.75	1.76	1.17	2.06	2.40
Operating Budget Per Capita	\$168.09	\$228.40	\$156.31	\$139.87	\$169.48	---
Crime Index (1)	3,542	3,245	8,421	3,793	14,162	3,808

	Columbia, MO	National Figures (2)
Percentage Clearance Rates: National 2005		
Murder	100%	61%
Rape	74%	41%
Robbery	42%	25%
Assault	73%	54%
Burglary	23%	13%
Larceny	25%	17%
Auto Theft	38%	13%
* National/Local		

- (1) Crime Index - The Crime Index is composed of selected offenses used to gauge fluctuations in the overall volume and rate of crime reported to law enforcement. The national statistics for offenses are derived from the 2006 Uniform Crime Report. Figures for Columbia are actual 2007.
- (2) From the 2006 Uniform Crime Report, published by the U.S. Department of Justice.

Comparative Data has not been updated for FY 2010

COMPARATIVE DATA
FULL TIME EMPLOYEES PER THOUSAND POPULATION

	Columbia, MO	Boulder, CO	Indepen- dence, MO	Norman OK	Springfield, MO	National Figures (2)
Population	101,143	93,236	109,983	110,216	155,710	---
Number of Employees	186	258	284	181	413	---
Employees Per 1,000 Population	1.94	2.77	2.58	1.64	2.65	3.40
Operating Budget Per Capita	\$159.70	\$228.40	\$156.31	\$139.87	\$169.48	---
Crime Index (1)	3,542	3,245	8,421	3,793	14,162	3,808

Comparative Data has not been updated for FY 2010

DESCRIPTION

The administration of the Police Department is under the Chief of Police and the Deputy Chief of Police. It is responsible for the overall management of the entire police operation for the City of Columbia. The Public Information Officer and Accreditation Manager answer to the Chief of Police. More detail on these new positions below.

HIGHLIGHTS / SIGNIFICANT CHANGES

- Much has changed since the retirement of the former Police Chief. After an active interim period of nine months, a new Police Chief arrived in Columbia and began work on March 30, 2009. A comprehensive move toward geographic policing has begun, and organizational analysis and planning has begun on a department wide level.
- Organizational structure is in the process of being changed, and two main new divisions have been created with an emphasis on coordination of core law enforcement services on patrol and investigative functions working together.
- Budgetary issues are of primary concern, and have caused prudent police management to examine all areas of the department for the most efficient use of resources and maximizes customer service for all citizens, despite financial limitations.
- During this short span of the new Chief's tenure, a streamlining of the way reports are written, processed, and handled is underway with short deadlines for efficient customer service for needed police information. An experimental report approval Sergeant for review and approval of all police officer reports is being considered, to free up field supervisors for on scene supervision of a much wider scale.
- A new position of Deputy Chief of Police was created. This was done to have a second in command over the entire operations of the police department, and to assist in freeing the Chief of Police for external community functions and issues.
- For further outreach and coordination of departmental interaction with the media, the position of Public Information Officer (PIO) was created. This officer is responsible for internal and external information flow and coordination with all media representatives and other interested parties.
- The Professional Standards Unit has, as of June 3, installed the software package that is an early warning/early intervention system for potential problem officers. It will maintain statistical data and enable transparency on a scale not before possible.
- The training facility is set for opening in just a few weeks. Originally, it had been designed to house 72 students. As it nears completion, we are pleased to report that the new state of the art facility will seat 96 students in the main classroom, and another 25 in the small classroom. We anticipate that the facility will provide training to regional law enforcement agencies, fire departments, and other city departments as needed.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 408,875	\$ 435,527	\$ 378,861	\$ 504,047	15.7%
Supplies and Materials	16,708	31,197	36,679	30,690	(1.6%)
Travel and Training	3,207	4,131	3,926	4,131	0.0%
Intragovernmental Charges	28,409	28,533	28,533	38,369	34.5%
Utilities, Services, & Misc.	10,783	18,506	17,630	14,660	(20.8%)
Capital	0	0	0	0	
Other	0	0	0	0	
Total	\$ 467,982	\$ 517,894	\$ 465,629	\$ 591,897	14.3%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
3007 - Police Chief	1.00	1.00	1.00	1.00	
3006 - Deputy Police Chief	0.00	0.00	1.00	1.00	
3004 - Police Captain	1.00	1.00	0.00	0.00	
3003 - Police Lieutenant	1.00	1.00	1.00	0.00	(1.00)
3002 - Police Sergeant	2.00	2.00	2.00	0.00	(2.00)
3001 - Police Officer	0.00	0.00	0.00	1.00	1.00
1400 - Administrative Technician	1.00	1.00	1.00	0.00	(1.00)
1101 - Administrative Assistant	1.00	1.00	1.00	1.00	
1003 - Admin. Support Assistant III	1.00	1.00	1.00	0.00	(1.00)
Total Personnel	8.00	8.00	8.00	4.00	(4.00)
Permanent Full-Time	8.00	8.00	8.00	4.00	(4.00)
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	8.00	8.00	8.00	4.00	(4.00)

DESCRIPTION

The move to geographic policing is going to place responsibility on all levels of supervision and management for specific geographic areas of the entire city.

This will be facilitated by the increase in command and doubling of command presence over small geographic areas of the city. Where there was once one patrol captain over the entire city, now there will be two. Where once two Lieutenants were in charge of time of day responsibilities, now four Lieutenants will be over four smaller geographic sectors. Each is the de facto police chief for the geographic area. And those commanders will be accountable to the Chief and Deputy Chief for the activity that occurs in those geographic areas. This "ownership" of the assigned areas will create investment and community partnerships and carries from the Sergeant to the individual officer level as well.

HIGHLIGHTS / SIGNIFICANT CHANGES / GOALS

Budgetary issues have caused police management to critically examine all areas of the department for the most efficient use of valuable resources, and how to best provide core services while maximizing customer service opportunities.

Changes to the basic structure provided two main divisions whose emphasis will be on the coordination and provision of core law enforcement services, while allowing patrol and investigative functions to work more closely together. This re-organization and restructuring of the Police Department will facilitate the implementation of geographic policing, improve first-line supervision, and provide opportunities to improve efficiency and effectiveness.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 12,498,296	\$ 13,155,268	\$ 13,129,634	\$ 13,627,738	3.6%
Supplies and Materials	1,020,173	1,222,745	902,127	1,080,478	(11.6%)
Travel and Training	56,985	77,936	77,993	83,036	6.5%
Intragovernmental Charges	830,000	923,278	923,278	1,116,660	20.9%
Utilities, Services, & Misc.	444,820	409,237	452,111	446,246	9.0%
Capital	61,001	546,974	135,366	526,035	(3.8%)
Other	0	0	0	0	
Total	\$ 14,911,275	\$ 16,335,438	\$ 15,620,509	\$ 16,880,193	3.3%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
3011 - Community Service Aide	6.00	6.00	6.00	10.00	4.00
3004 - Police Captain	3.00	3.00	3.00	3.00	
3003 - Police Lieutenant	2.00	2.00	2.00	4.00	2.00
3002 - Police Sergeant	18.00	18.00	18.00	17.00	(1.00)
3001 - Police Officer	123.00	127.00	127.00	124.00	(3.00)
1400 - Administrative Technician	1.00	1.00	1.00	1.00	
1003 - Admin. Support Assistant III	2.00	2.00	2.00	2.00	
1001 - Admin. Support Assistant I	0.00	0.00	0.00	5.00	5.00
Total Personnel	155.00	159.00	159.00	166.00	7.00
Permanent Full-Time	155.00	159.00	159.00	166.00	7.00
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	155.00	159.00	159.00	166.00	7.00

DESCRIPTION

The Administrative Support Division provides the following: Records management, secure storage and control, computer operations, equipment supply and maintenance, vehicles and building.

HIGHLIGHTS / SIGNIFICANT CHANGES

Budgetary issues have caused police management to critically examine all areas of the department for the most efficient use of valuable resources, and how to best provide core services while maximizing customer service opportunities.

Changes to the basic structure provided two main divisions whose emphasis will be on the coordination and provision of core law enforcement services, while allowing patrol and investigative functions to work more closely together. This re-organization and restructuring of the Police Department will facilitate the implementation of geographic policing, improve first-line supervision, and provide opportunities to improve efficiency and effectiveness.

Both computer support positions were transferred to the Information Technologies department to streamline computer related duties.

BUDGET DETAIL

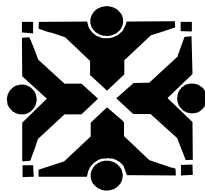
	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 1,490,120	\$ 1,651,103	\$ 1,503,047	\$ 1,378,989	(16.5%)
Supplies and Materials	61,086	72,260	65,203	66,624	(7.8%)
Travel and Training	12,892	40,476	38,493	40,476	0.0%
Intragovernmental Charges	129,659	171,755	171,755	315,181	83.5%
Utilities, Services, & Misc.	274,289	353,097	366,539	359,283	1.8%
Capital	23,887	24,000	24,000	0	(100.0%)
Other	0	0	0	0	
Total	\$ 1,991,933	\$ 2,312,691	\$ 2,169,037	\$ 2,160,553	(6.6%)

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
7922 - Systems Analyst	1.00	1.00	1.00	0.00	(1.00)
7911 - System Support Analyst	1.00	1.00	1.00	0.00	(1.00)
4201 - Financial Mngt Specialist	0.00	1.00	1.00	1.00	
3014 - Evidence Custodian	1.00	1.00	1.00	1.00	
3011 - Community Service Aide	5.00	5.00	5.00	0.00	(5.00)
3004 - Police Captain	1.00	1.00	1.00	1.00	
3003 - Police Lieutenant	0.00	0.00	0.00	1.00	1.00
3002 - Police Sergeant	0.00	0.00	0.00	3.00	3.00
3001 - Police Officer	0.00	0.00	0.00	4.00	4.00
2112 - Vehicle Service Coordinator	1.00	1.00	1.00	1.00	
2001 - Custodian	1.00	1.00	1.00	1.00	
1400 - Administrative Technician	0.00	0.00	0.00	1.00	1.00
1004 - Admin. Support Supervisor	1.00	0.00	0.00	0.00	
1003 - Admin. Support Assistant III	2.00	2.00	2.00	3.00	1.00
1001 - Admin. Support Assistant I	9.00	9.00	9.00	4.00	(5.00)
Total Personnel	23.00	23.00	23.00	21.00	(2.00)
Permanent Full-Time	23.00	23.00	23.00	21.00	(2.00)
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	23.00	23.00	23.00	21.00	(2.00)

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Fire Department

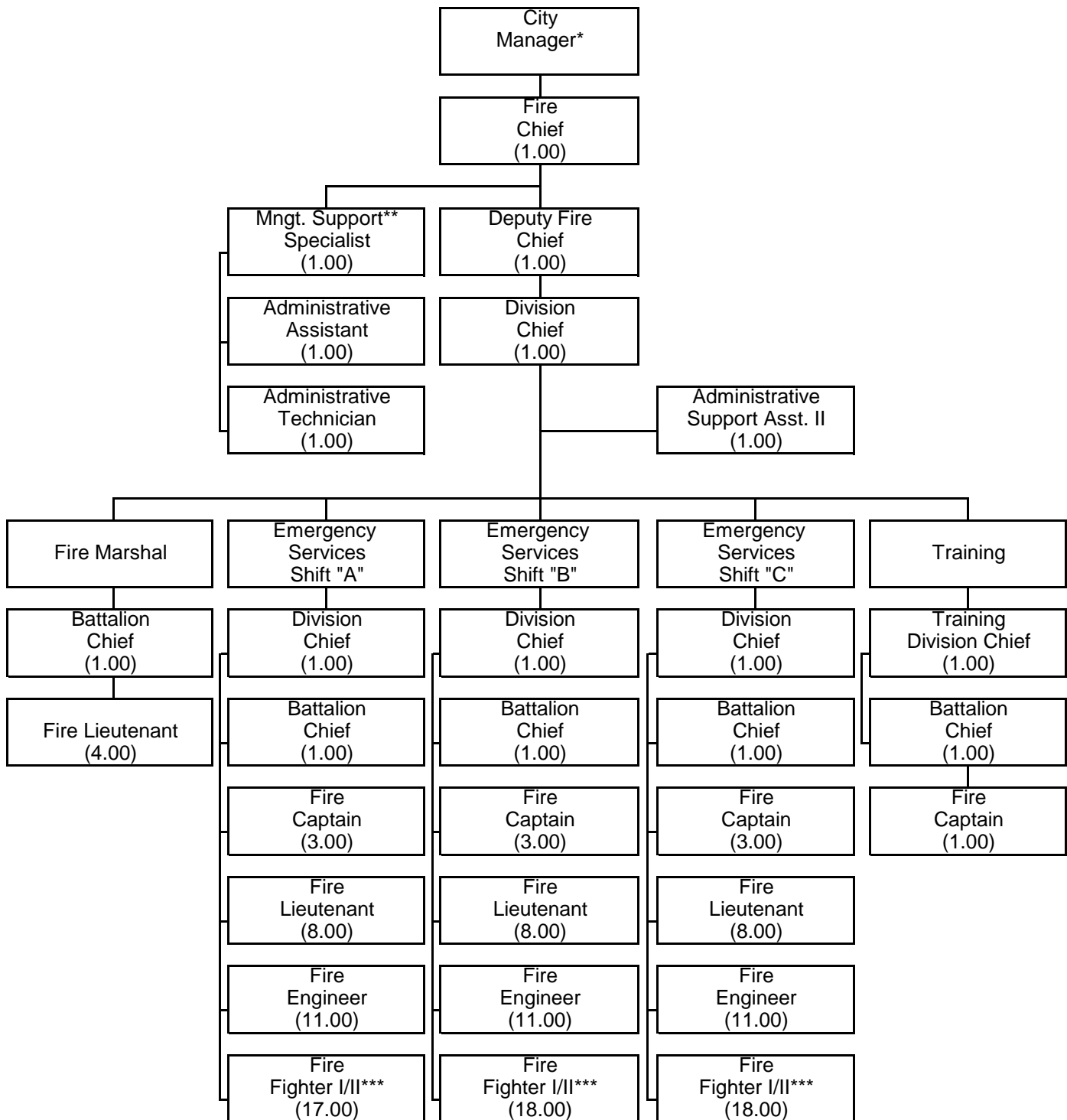


City of Columbia
Columbia, Missouri



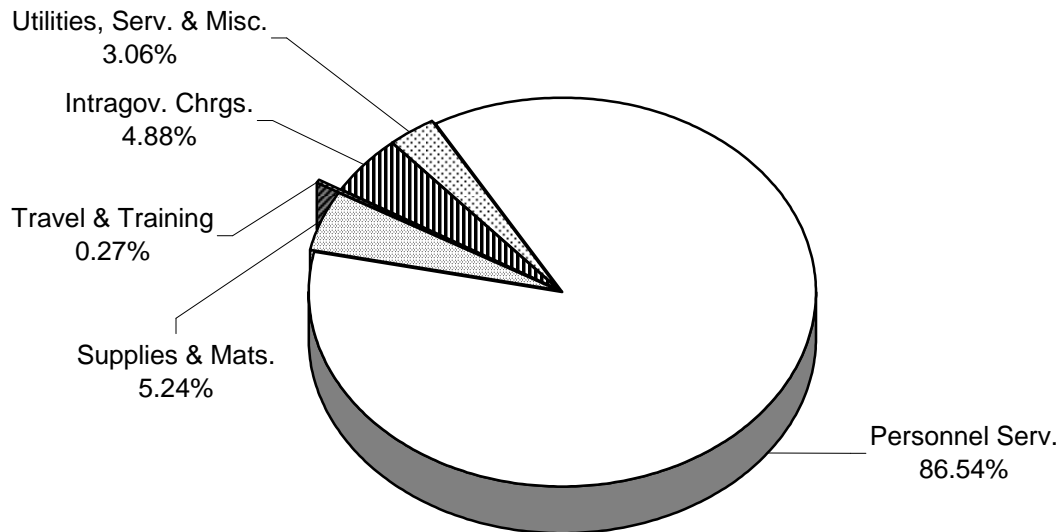
City of Columbia - Fire Department

140.00 FTE Positions



* Position not included in Fire Department's FTE count.
** Mngt - Management
*** (4) Fire Fighter positions are authorized but not funded for FY 2010

Fire Department FY 2010



APPROPRIATIONS

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
Personnel Services	\$ 11,216,164	\$ 12,174,723	\$ 12,092,991	\$ 12,336,826	1.3%
Supplies & Materials	678,431	817,175	670,200	747,584	(8.5%)
Travel & Training	34,963	53,642	52,737	38,642	(28.0%)
Intragovernmental Charges	576,466	688,480	688,856	696,194	1.1%
Utilities, Services & Misc.	407,960	433,641	405,971	436,412	0.6%
Capital	0	66,795	34,669	0	(100.0%)
Other	0	0	0	0	
Total	12,913,984	14,234,456	13,945,424	14,255,658	0.1%
Summary					
Operating Expenses	12,913,984	14,167,661	13,910,755	14,255,658	0.6%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	66,795	34,669	0	(100.0%)
Capital Projects	0	0	0	0	
Total Expenses	\$ 12,913,984	\$ 14,234,456	\$ 13,945,424	\$ 14,255,658	0.1%

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DEPARTMENT DESCRIPTION

The Fire Department is charged with protecting lives and property from fire, explosion, hazardous materials and other natural or man-made disasters, or any situation that threatens the well-being of our customers. By also providing emergency medical, public fire education, fire investigation and code enforcement services to the public, the Department takes an active role in improving the overall safety of our customers.

DEPARTMENT OBJECTIVES

(1) Deliver effective emergency and non-emergency services to minimize death, injury, property, and environmental loss to our community within acceptable time/distance criteria. (2) Provide a safe work environment for our personnel by continuing to train fire/rescue personnel to the required standards. (3) Provide excellent customer service to the citizens and visitors of Columbia by providing fire and life safety programs. (4) Provide a code enforcement program that includes fire inspections and review of construction plans. (5) Support operating divisions with sufficient staff and supplies. (6) Maintain fiscal responsibility and continue capital improvement programs.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

Despite significant personnel and operational budget cuts, our goal is to continue providing high quality service to our customers. The new fire service agreement, upgraded ISO rating, and new Station 9 all pose challenges as well as opportunities to meet this overall goal.

AUTHORIZED PERSONNEL

	<u>Actual FY 2008</u>	<u>Budget FY 2009</u>	<u>Estimated FY 2009</u>	<u>Adopted FY 2010</u>	<u>Position Changes</u>
Administration	5.00	6.00	6.00	6.00	
Emergency Services	124.00	125.00	125.00	125.00	
Departmental Services	3.00	3.00	3.00	3.00	
Fire Marshal's Division	6.00	6.00	6.00	6.00	
Total Personnel	138.00	140.00	140.00	140.00	
Permanent Full-Time	138.00	140.00	140.00	140.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	138.00	140.00	140.00	140.00	

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

<u>Actual FY 2008</u>	<u>Budget FY 2009</u>	<u>Estimated FY 2010</u>
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Performance Measurements are under construction for FY 2010

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS - Continued

Actual FY 2008	Budget FY 2009	Estimated FY 2010
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Performance Measurements are under construction for FY 2010

COMPARATIVE DATA

	Columbia, MO	St. Joseph, MO	Decatur, IL	Sioux City, IA	Lawton, OK
Population	101,143	73,890	75,286	82,037	91,233
Number of Employees	138	134	116	113	125
Employees Per 1,000 Population	1.36	1.81	1.54	1.38	1.37
Area in Square Miles	62.24	65.00	55.00	57.00	61.00
Operating Budget Per Capita	\$134.81	\$136.61	\$182.63	\$133.35	\$108.00
Total Incidents Per 1,000 Pop.	89.76	106.88	105.21	67.98	73.00

Comparative Data has not been updated for FY 2010

DESCRIPTION

This division of the Fire Department is responsible for the efficient organization and performance of the entire department. Along with preparing the budget, procurements, payroll, records, reports, and grant applications, this division plans and implements the departmental goals, objectives, policies, and procedures.

HIGHLIGHTS / SIGNIFICANT CHANGES

Work continues on an extensive self-assessment process, with the goal of achieving and maintaining national accreditation status. Maintaining the City's ISO rating also is a continuous and long term task.

Implementation of the ten-year capital improvement plan approved by the voters in November 2005 is well underway, always with the emphasis on customer service. In the same spirit, Fire Administration looks for ways to form local and supplier partnerships to stretch the taxpayer dollar. During the budget process several line items have been reduced to mission-critical levels, and Administration will focus on overseeing and managing these activities.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 497,156	\$ 619,496	\$ 616,072	\$ 638,569	3.1%
Supplies and Materials	12,605	12,315	11,280	12,795	3.9%
Travel and Training	6,582	8,071	7,937	6,071	(24.8%)
Intragovernmental Charges	73,816	80,104	80,480	50,710	(36.7%)
Utilities, Services, & Misc.	34,319	35,335	31,000	32,080	(9.2%)
Capital	0	0	0	0	
Other	0	0	0	0	
Total	\$ 624,478	\$ 755,321	\$ 746,769	\$ 740,225	(2.0%)

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
4203 - Mgmt Support Specialist	1.00	1.00	1.00	1.00	
3110 - Deputy Fire Chief	1.00	1.00	1.00	1.00	
3108 - Fire Chief	1.00	1.00	1.00	1.00	
3106 - Fire Division Chief	0.00	1.00	1.00	1.00	
1400 - Administrative Technician	1.00	1.00	1.00	1.00	
1101 - Administrative Assistant	1.00	1.00	1.00	1.00	
Total Personnel	5.00	6.00	6.00	6.00	
Permanent Full-Time	5.00	6.00	6.00	6.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	5.00	6.00	6.00	6.00	

DESCRIPTION

This Division, which comprises the largest number of personnel and equipment, provides for all the emergency services of the Department, including fire suppression, rescue, emergency medical, and responses to natural and/or man-made disasters and hazardous materials incidents.

HIGHLIGHTS / SIGNIFICANT CHANGES

The public expects quick resolution of their fire, accident, and medical emergencies. Rapid response expectations dictate station location, apparatus condition and flexibility, and sufficient personnel trained to safely manage these situations.

With the goal of focusing on mission-critical activities, the Fire Department's budget has been changed significantly:

- Four vacant fire fighter authorized positions have been left unfunded for FY 2010.
- New Station 9 will be staffed by reassigning personnel from Engine 2 to Engine 9. On certain days when insufficient personnel are on duty to backfill Engine 2, it will be shut down.
- Recent memo of understanding with the hospitals provided for their ambulance staff to request help from fire personnel who hold paramedic licenses. Those fire fighter/paramedics will receive a small premium pay for using their advanced skills.
- Fire fighting equipment replacements will be focused on defects or failures rather than enhancements and upgrades.
- Travel for training opportunities will be significantly reduced.
- Safety and upkeep issues at fire facilities will be addressed with in-house labor whenever possible. Previously identified projects have been deferred, and any unexpected major repair will pose difficult challenges.

A recently awarded federal grant has funded a project to retrofit three stations with fire sprinklers. A pending Stimulus grant, if awarded, will fund a project to extensively modify Station 5.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 9,830,756	\$ 10,552,496	\$ 10,539,349	\$ 10,635,116	0.8%
Supplies and Materials	573,948	687,966	563,013	630,618	(8.3%)
Travel and Training	16,168	15,919	18,036	10,919	(31.4%)
Intragovernmental Charges	411,071	503,261	503,261	534,533	6.2%
Utilities, Services, & Misc.	305,409	324,659	304,937	328,347	1.1%
Capital	0	31,795	1,795	0	(100.0%)
Other	0	0	0	0	
Total	\$ 11,137,352	\$ 12,116,096	\$ 11,930,391	\$ 12,139,533	0.2%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
3107 - Battalion Chief	3.00	3.00	3.00	3.00	
3106 - Fire Division Chief	3.00	3.00	3.00	3.00	
3105 - Fire Captain	9.00	9.00	9.00	9.00	
3104 - Fire Lieutenant	24.00	24.00	24.00	24.00	
3103 - Fire Engineer	33.00	33.00	33.00	33.00	
3101/3102 Fire Fighter I/II*	52.00	53.00	53.00	53.00	
Total Personnel	124.00	125.00	125.00	125.00	
Permanent Full-Time	124.00	125.00	125.00	125.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	124.00	125.00	125.00	125.00	

*FY 2010 - (4) Fire fighter positions are authorized but unfunded.

DESCRIPTION

The responsibilities of this division focus on training for fire, emergency medical, hazardous materials, and rescue operations. In its supportive role for Emergency Services, this division also provides a central supply and storage facility, operates live fire drills in the burn building, and conducts research and development of new techniques and equipment.

HIGHLIGHTS / SIGNIFICANT CHANGES

Program goals for this fiscal year include the continuation of specialized training and support of on-going training for the organization. Other current programs include promotional processes, training for future officers, Basic Recruit School and state-mandated EMT continuing education.

The new fire service agreement mandates joint City/County training; these sessions have successfully begun.

A future goal, perhaps grant-funded, involves distance-learning technology that will enable shifting the delivery of certain classroom sessions from the central Academy out to the individual fire stations. This shift will eventually result in fuel savings as well as increased availability of fire companies for incident response.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 341,919	\$ 376,350	\$ 367,571	\$ 404,081	7.4%
Supplies and Materials	22,964	35,834	28,409	36,099	0.7%
Travel and Training	6,204	15,690	13,500	8,690	(44.6%)
Intragovernmental Charges	27,925	34,692	34,692	42,188	21.6%
Utilities, Services, & Misc.	26,489	36,732	35,336	39,100	6.4%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	\$ 425,501	\$ 499,298	\$ 479,508	\$ 530,158	6.2%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
3107 - Battalion Chief	1.00	1.00	1.00	1.00	
3106 - Fire Division Chief	1.00	1.00	1.00	1.00	
3105 - Fire Captain	1.00	1.00	1.00	1.00	
Total Personnel	3.00	3.00	3.00	3.00	0.00
Permanent Full-Time	3.00	3.00	3.00	3.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	3.00	3.00	3.00	3.00	

DESCRIPTION

This Division is responsible for coordinating the Department's efforts to improve the safety and well being of our customers and community with an emphasis on "fire prevention through education". The major duties include public fire safety education, fire code enforcement and fire inspections, fire investigation, research and development, and related records and reports.

HIGHLIGHTS / SIGNIFICANT CHANGES

Division goals are to continue providing public safety education programs and department presence to reduce accidents and injuries. The Knox Box, child safety seat and smoke alarm programs have been appreciated by the public. The division continues to help customers understand and comply with the International Fire Code. Currently a temporary assignment, an additional FTE marshal to permanently handle plan and development reviews will be a high future budget priority.

Fire Marshals take a municipal team approach, joining with Police Officers to check on local establishments. Inspectors partner with Public Works in proactive code education for businesses and builders. With the Health Department, we train and use citizen volunteers for Community Emergency Response Teams (CERT) for supporting first responders during disasters. With the University we share jointly in the time, cost, and assignments of an assistant fire marshal. Each year citizens show their support for fire prevention through Share the Light donations. For FY 2010 there will be reduced support for Honor Guard appearances and for Explorer Scout Post activities.

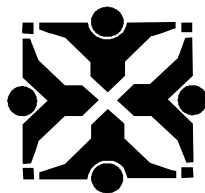
BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 546,333	\$ 626,381	\$ 569,999	\$ 659,060	5.2%
Supplies and Materials	68,914	81,060	67,498	68,072	(16.0%)
Travel and Training	6,009	13,962	13,264	12,962	(7.2%)
Intragovernmental Charges	63,654	70,423	70,423	68,763	(2.4%)
Utilities, Services, & Misc.	41,743	36,915	34,698	36,885	(0.1%)
Capital	0	35,000	32,874	0	(100.0%)
Other	0	0	0	0	
Total	\$ 726,653	\$ 863,741	\$ 788,756	\$ 845,742	(2.1%)

D PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
3107 - Battalion Chief	1.00	1.00	1.00	1.00	
3104 - Fire Lieutenant	4.00	4.00	4.00	4.00	
1002 - Admin. Support Asst. II	1.00	1.00	1.00	1.00	
Total Personnel	6.00	6.00	6.00	6.00	
Permanent Full-Time	6.00	6.00	6.00	6.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	6.00	6.00	6.00	6.00	

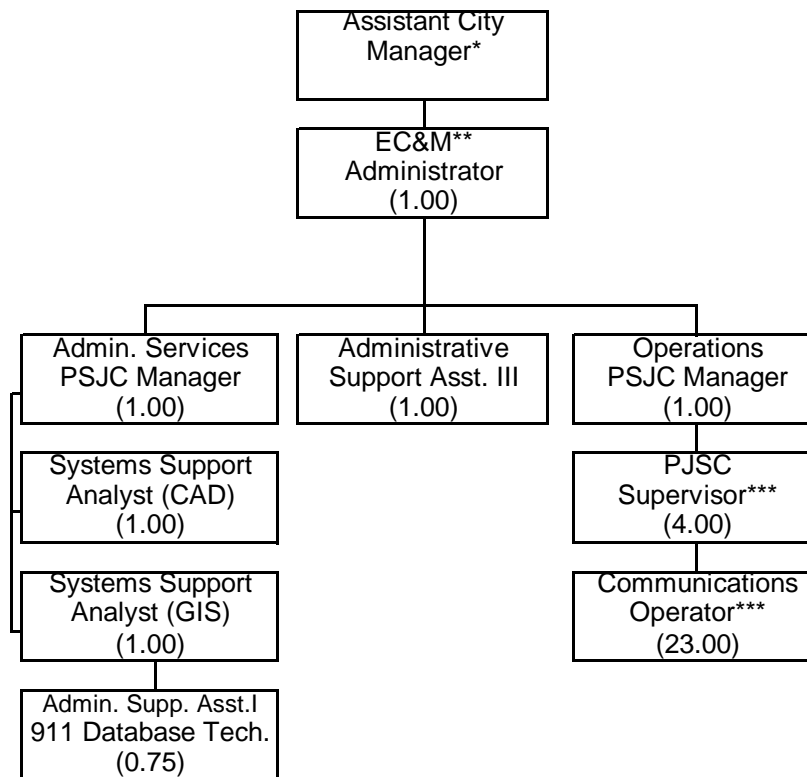
Public Safety Joint Communications (PSJC) and Emergency Management



City of Columbia
Columbia, Missouri



City of Columbia - PSJC & Emergency Management
33.75 FTE Positions



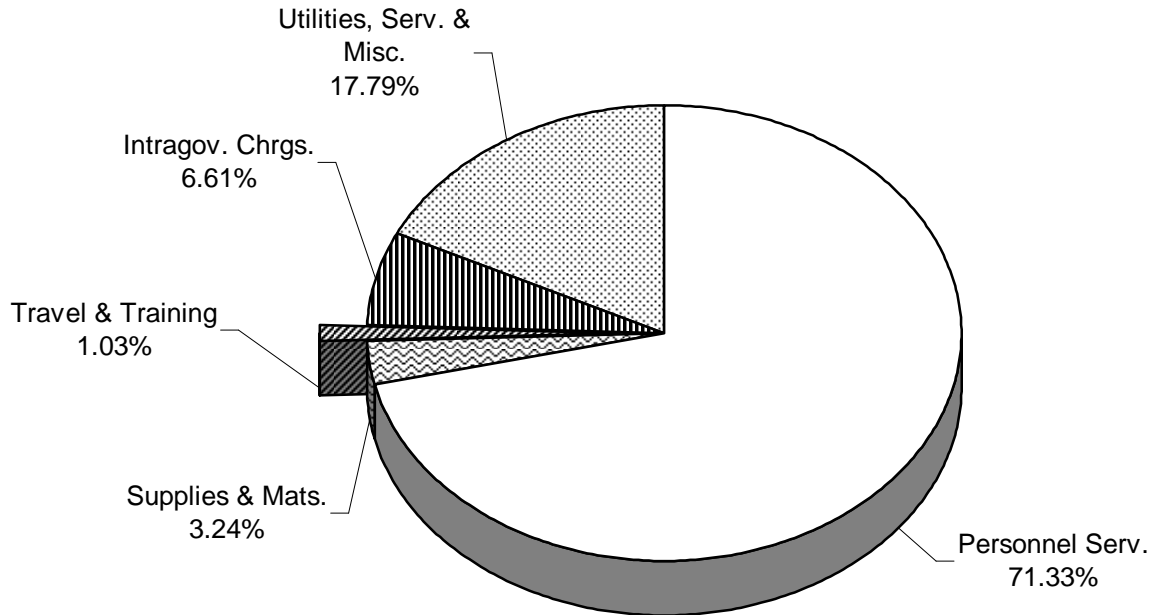
* Position not included in PSJC's FTE count.

** EC&M - Emergency Communications and Management

*** Shifts: Day 7:00 am - 3:00 pm
Evening 3:00 pm - 11:00 pm
Midnight 11:00 pm - 7:00 am
Relief Days/Evenings varied

PSJC & Emergency Management

FY 2010



APPROPRIATIONS

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
Personnel Services	\$ 1,824,076	\$ 1,890,710	\$ 1,862,798	\$ 1,949,534	3.1%
Supplies & Materials	134,736	128,455	108,726	88,575	(31.0%)
Travel & Training	20,019	30,150	28,231	28,100	(6.8%)
Intragovernmental Charges	206,552	230,155	230,305	180,645	(21.5%)
Utilities, Services & Misc.	387,555	451,364	457,605	486,313	7.7%
Capital	57,372	45,104	45,374	0	(100.0%)
Other	0	0	0	0	
Total	2,630,310	2,775,938	2,733,039	2,733,167	(1.5%)
Summary					
Operating Expenses	2,572,938	2,730,834	2,687,665	2,733,167	0.1%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	57,372	45,104	45,374	0	(100.0%)
Capital Projects	0	0	0	0	
Total Expenses	\$ 2,630,310	\$ 2,775,938	\$ 2,733,039	\$ 2,733,167	(1.5%)

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DEPARTMENT DESCRIPTION

Emergency communication begins with a telephone call to a 9-1-1 center, Joint Communications. Emergency Management occurs after a disaster or devastation. The function of the Department of Emergency Communication and Management is to allow for a smooth and organized transition from event to conclusion, coordinating all public safety, public services, public utility and Government needs for the citizens and community safety and well being.

DEPARTMENT OBJECTIVES

Our Mission is to provide accurate, courteous and professional communications to all the citizens and organizations that we work for. We will fulfill this objective by maintaining a highly trained staff, interacting in a calm and respectful manner, and providing timely, effective and efficient communications. By working with pride, respect and integrity we will create and provide the highest level of trust and confidence to all those we serve and ourselves. We will provide an effective, orderly and professional response and structure for all the Public Safety and Service providers for all the members of our community. We will continue to look into alternate funding sources.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

Public Safety Joint Communications (PSJC) continues to grow, expand and modernize its center, remain on the cutting edge of technology and provide a positive example to the communications community. Your Office of Emergency Management is growing and developing to be prepared for modern day disasters by being a responsive City/County organization. We completed and have online web site pages for each office.

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
PSJC	31.25	31.25	31.25	32.00	0.75
Emergency Management	1.50	1.50	1.50	1.75	0.25
Total Personnel	32.75	32.75	32.75	33.75	1.00
Permanent Full-Time	32.00	32.00	32.00	33.00	1.00
Permanent Part-Time	0.75	0.75	0.75	0.75	
Total Permanent	32.75	32.75	32.75	33.75	1.00

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

Actual FY 2008	Budget FY 2009	Estimated FY 2010
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Performance Measurements are under construction for FY 2010

COMPARATIVE DATA

	Columbia, MO*	Douglas Co CO	Bloomington IN	Topeka, KS	Ft. Wayne, IN	Peoria, IL
Population of Service Area	151,818	250,000	150,500	175,328	250,000	185,000
Number of Full Time Employees	32.75	35	25	51	55	39
Optimum Staffing	5/7	5	5	9/10	10/12	6
Annual 9-1-1 Calls	66,500	69,887	51,726	110,000	115,870	108,010
Incoming 9-1-1 Phone Lines	42	10	10	14	14	12
Law Enforcement Service Calls	212,115	110,197	78,950	250,000	149,248	196,231
Fire Service Calls	13,858	21,310	7,050	21,000	15,556	15,702
Emergency Medical Service Calls	15,575	12,786	8,600	12,850	7,606	12,106
Total Calls	241,548	144,293	94,600	283,850	172,410	224,039

*Service area population is Boone County which includes Columbia and student population

Comparative Data has not been updated for FY 2010

DESCRIPTION

Emergency response begins with a telephone call to the 9-1-1 center. Joint Communications answers all the emergency calls in Boone County. The Center responds to these calls by dispatching appropriate police, fire, ambulance or other emergency responders from three different fire response areas, three ambulance services and five law enforcement agencies and other emergency services as needed. These would include public works, road and bridge, water and light, Ameren U. E., Century Tel, Boone Electric, and Consolidated Water Districts, etc.

DEPARTMENT OBJECTIVES

Continue to strive for Medical Priority Dispatching accreditation. Pursuing implementation of Police and Fire Priority Dispatching protocols. Continue progress on our radio communication project with or without grant support. Continue to implement employee recognition programs. Continue to strive for long term employee retention and satisfaction. Provide higher visibility and greater community presence for PSJC. Implementation of a new (donated) communications vehicle.

HIGHLIGHTS / SIGNIFICANT CHANGES

We have made great strides toward National EMD accreditation. We implemented a new graphic user interface (GUI) based CAD system which will interface with recently purchased Police and Fire Priority Dispatch protocols. Address data from the City of Columbia is being added to GIS consortium files by our staff. GIS for 911 was upgraded to the most current system in the industry allowing for future enhancements. The county wide radio system project is moving forward by standardizing sites and equipment while reducing telephone circuits cost and providing better service/coverage for all agencies. Installed new voice logging equipment purchased by Boone County.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 1,720,231	\$ 1,784,666	\$ 1,756,826	\$ 1,835,364	2.8%
Supplies and Materials	92,614	101,463	83,546	76,750	(24.4%)
Travel and Training	16,620	22,150	21,043	21,600	(2.5%)
Intragovernmental Charges	188,307	189,027	189,177	139,301	(26.3%)
Utilities, Services, and Misc.	336,103	391,363	398,531	413,690	5.7%
Capital	13,568	0	0	0	
Other	0	0	0	0	
Total	\$ 2,367,443	\$ 2,488,669	\$ 2,449,123	\$ 2,486,705	(0.1%)

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
7911 - Systems Support Analyst	0.75	0.80	0.80	1.60	0.80
7019 - Emergency Comm & Mngt. Admin.	0.50	0.50	0.50	0.50	
7015 - PSJC Manager	1.50	1.45	1.45	1.50	0.05
7007 - PSJC Supervisor	4.00	4.00	4.00	3.95	(0.05)
7001/7003/7005 Comm. Operators	22.95	22.95	22.95	22.90	(0.05)
1003 - Admin. Support Assistant III	0.80	0.80	0.80	0.80	
1001 - Admin. Support Assistant I	0.75	0.75	0.75	0.75	
Total Personnel	31.25	31.25	31.25	32.00	0.75
Permanent Full-Time	30.50	30.50	30.50	31.25	0.75
Permanent Part-Time	0.75	0.75	0.75	0.75	
Total Permanent	31.25	31.25	31.25	32.00	0.75

DESCRIPTION

Emergency Management is a separate function from the 911 operations. The Office of Emergency Management is responsible for the mitigation, preparedness, response and recovery of any disaster natural or man made. Our organization is responsible for County wide events. The key element of Emergency Management is to coordinate, organize and manage all the different groups, agencies and jurisdictions involved when a true disaster occurs. A disaster is defined by the Federal Emergency Management Administration as an "event which goes beyond the needs and capabilities of local resources".

DEPARTMENT OBJECTIVES

Continued promotion and awareness of Emergency Management through PSA's and public programs. Enhancement of EOP (emergency operation plan) and awareness. Scheduling exercises in Public Communications, Finance, Orientation for Chief Executives, Programs on COOP/COG and Business Community role during a disaster, and the financial process during a disaster. Continued work on VOAD/COAD Programs. Sponsorship of a Risk Management/COOP-COG seminar.

HIGHLIGHTS / SIGNIFICANT CHANGES

Completed implementation of outdoor warning siren replacement approved in the Public Safety Bond. Hosted a Public Information Officer (PIO) school and a Threat and Reassessment course for Public Safety Agencies. Applied for numerous grant opportunities. Increased public information with press releases and interviews. Provided safety information and brochures to a number of local entities including schools and churches. Updated the Emergency Operations Plan (EOP). Working toward sponsoring a "Safety Fair" with all public safety entities in the county in September 2010. Staff is scheduled to attend a weapons of mass destruction and a crisis communications training session in October 2009.

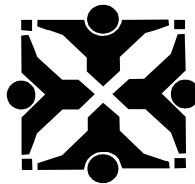
BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 103,845	\$ 106,044	\$ 105,972	\$ 114,170	7.7%
Supplies and Materials	42,122	26,992	25,180	11,825	(56.2%)
Travel and Training	3,399	8,000	7,188	6,500	(18.8%)
Intragovernmental Charges	18,245	41,128	41,128	41,344	0.5%
Utilities, Services, & Misc.	51,452	60,001	59,074	72,623	21.0%
Capital	43,804	45,104	45,374	0	(100.0%)
Other	0	0	0	0	
Total	\$ 262,867	\$ 287,269	\$ 283,916	\$ 246,462	(14.2%)

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
7911 - Systems Support Analyst	0.25	0.20	0.20	0.40	0.20
7019 - Emergency Comm & Mngt. Admin.	0.50	0.50	0.50	0.50	
7015 - PSJC Manager	0.50	0.55	0.55	0.50	(0.05)
7007 - PSJC Supervisor	0.00	0.00	0.00	0.05	0.05
7001/7003/7005 Comm. Operators	0.05	0.05	0.05	0.10	0.05
1003 - Admin. Support Asst III	0.20	0.20	0.20	0.20	
Total Personnel	1.50	1.50	1.50	1.75	0.25
Permanent Full-Time	1.50	1.50	1.50	1.75	0.25
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	1.50	1.50	1.50	1.75	0.25

Public Health & Human Services Department

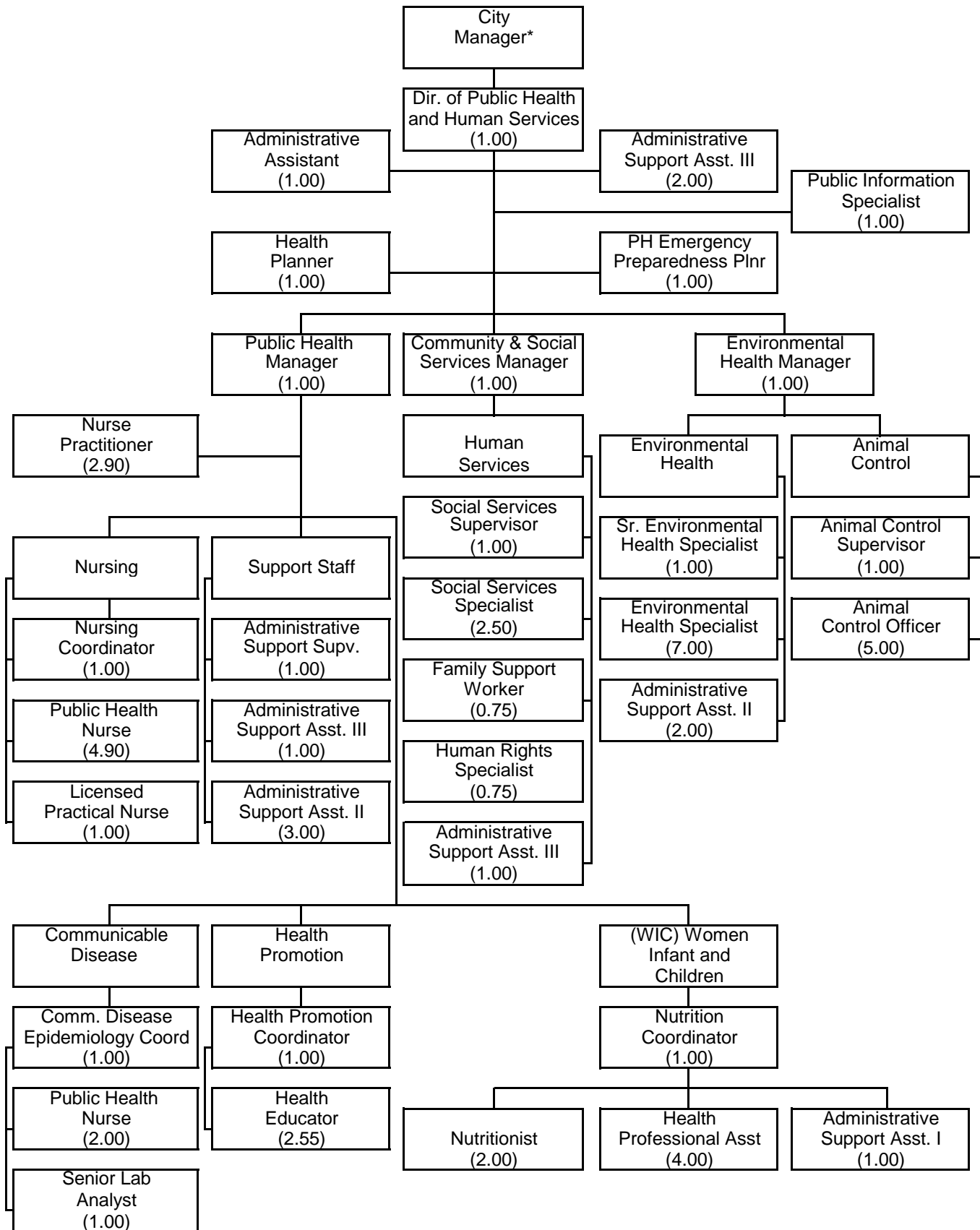


City of Columbia
Columbia, Missouri



City of Columbia - Public Health & Human Services Department

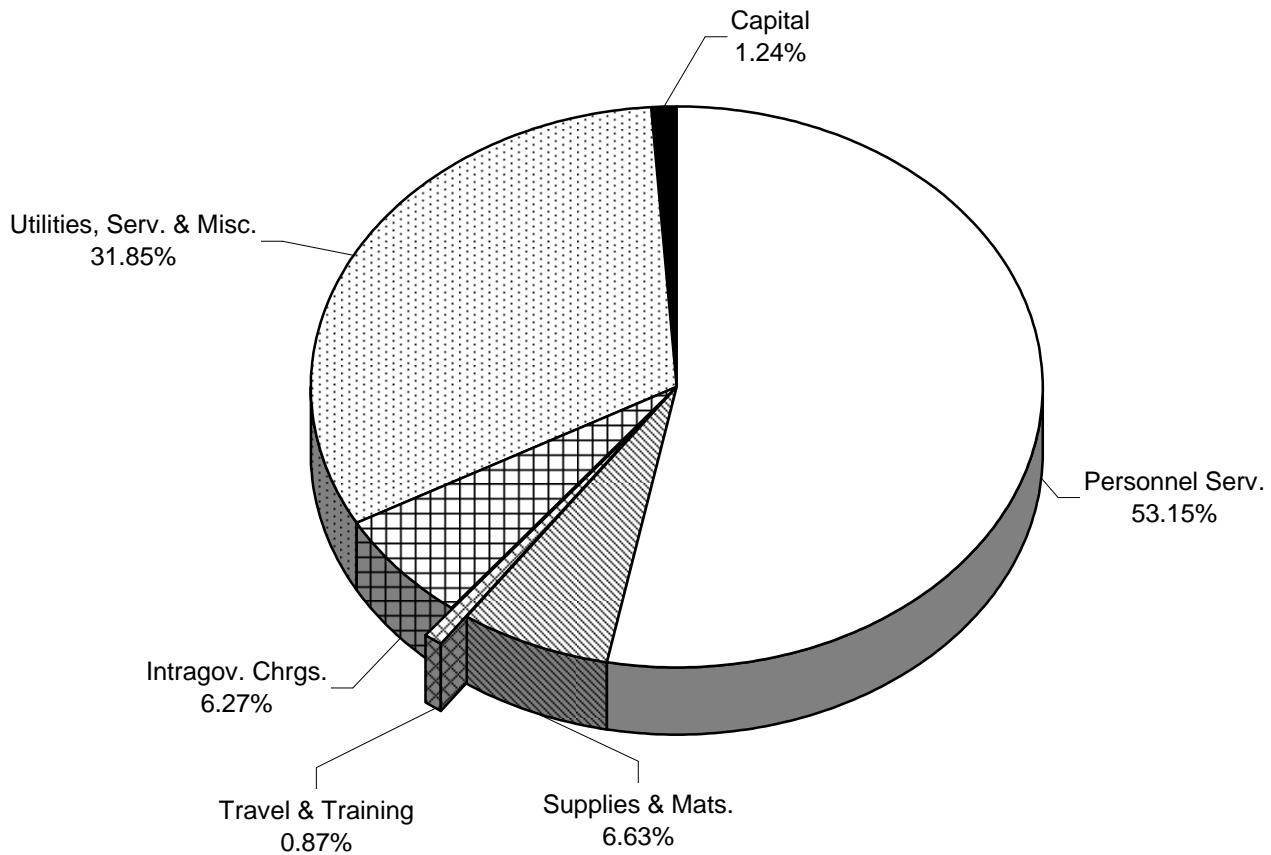
62.35 FTE Positions



* Position is not included in the Health Department's FTE count.

Public Health & Human Services Department

FY 2010



APPROPRIATIONS

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
Personnel Services	\$ 3,789,154	\$ 4,082,164	\$ 3,958,524	\$ 4,264,998	4.5%
Supplies & Materials	548,549	551,828	510,727	532,067	(3.6%)
Travel & Training	39,234	65,890	60,821	69,546	5.5%
Intragovernmental Charges	431,418	477,658	477,658	502,780	5.3%
Utilities, Services & Misc.	2,233,429	2,458,604	2,313,499	2,555,707	3.9%
Capital	32,650	0	0	99,766	
Other	0	0	0	0	
Total	7,074,434	7,636,144	7,321,229	8,024,864	5.1%
Summary					
Operating Expenses	7,041,784	7,636,144	7,321,229	7,925,098	3.8%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	32,650	0	0	99,766	
Capital Projects	0	0	0	0	
Total Expenses	\$ 7,074,434	\$ 7,636,144	\$ 7,321,229	\$ 8,024,864	5.1%

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DEPARTMENT DESCRIPTION

The mission of the Columbia/Boone County Department of Public Health & Human Services is to promote and protect the health, safety, and well-being of the community through leadership and service. Programs and services provided throughout the department are based on identified local health and human services needs or by local, state and federal authority.

DEPARTMENT OBJECTIVES

Administration: Responsible for the management of the department including community health assessment, planning, organizing and evaluating the operations of the Community Health, WIC, Environmental Health, Animal Control and Human/Social Services Divisions.

Community Health: Responsible for providing population based health services for citizens of Columbia and Boone County which includes: communicable disease control (investigation, screening, treatment and surveillance), family planning, well-woman and sexually transmitted disease clinics, coordination of regional HIV counseling, testing, outreach and education for 33 counties, childhood / adult immunizations, lead testing, childcare center nurse consulting and education, chronic disease screening and health education, and rural health clinics

WIC Program: Responsible for providing nutrition education and supplemental food packages to women, infants, and children under age five who meet medical and income requirements. This program serves clients who are pregnant or breast-feeding, low birth weight or premature or demonstrate a medical or nutritional risk factor.

Environmental Health: Responsible for county-wide Environmental Health programs including food safety inspections in restaurants, grocery stores, food warehouses, and food delivery vehicles, laboratory analysis of drinking water, food products, milk products, and water used for recreational purposes, food handler education, public health nuisance control including sewage disposal, administration of the Boone County Waste Water Permit Program, weeds, mosquito breeding areas, rubble accumulations, rodent infestations, and coordination of mosquito control activities. Additionally, this division enforces the City's anti-smoking ordinance. Environmental Health performs inspections of licensed day care homes and centers and performs lodging inspections under the authority of the Missouri Department of Health and Senior Services.

Animal Control: Responsible for enforcing Columbia and Boone County animal control ordinances. Services include investigating animal bite cases, rabies prevention, impoundment of dogs running at large, assistance in locating lost animals, animal cruelty and neglect investigations, and responding to injured animal and wildlife calls 24 hours per day.

Human Services: Responsible for providing staff support to the Boone County Community Services Advisory Commission, the Human Rights Commission, and the Substance Abuse Advisory Commission; administers city and county funding to local social services agencies; promotes human rights and diversity by investigating human rights violation complaints, conducting human rights and diversity education, and coordinates the annual Columbia Values Diversity Celebration.

Social Services: Responsible for information and referral, prenatal case management, eligibility determination, medication assistance, pregnancy testing, assisting children, families, and adults apply for Medicaid/MC+ programs, coordination of the utility assistance program, emergency dental pain relief services, and coordination of the in-home health services program.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

To respond to current economic challenges impacting the budget, the department is reducing operational costs, eliminating certain clinical services, increasing revenues while focusing on maintaining the core public health infrastructure needed to respond to emerging public health threats such as H1N1 influenza and disease outbreaks and maintaining regulatory mandates.

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
Administration	9.00	9.00	9.00	7.00	(2.00)
Animal Control	6.07	6.07	6.07	6.07	
Environmental Health	10.98	11.98	11.98	10.98	(1.00)
Community Health	21.80	22.30	22.30	23.30	1.00
Social Services	4.35	4.35	4.35	4.35	
Women, Infants, and Children (WIC)	7.00	7.00	7.00	8.00	1.00
Human Services	1.90	2.65	2.65	2.65	
Total Personnel	61.10	63.35	63.35	62.35	(1.00)
Permanent Full-Time	55.00	56.00	56.00	55.00	(1.00)
Permanent Part-Time	6.10	7.35	7.35	7.35	
Total Permanent	61.10	63.35	63.35	62.35	(1.00)

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 2008	Budget FY 2009	Estimated FY 2010
Administration:			
<i>Performance Measurements are under construction for FY 2010</i>			
Community Health:			
<i>Performance Measurements are under construction for FY 2010</i>			
Social Services			
<i>Performance Measurements are under construction for FY 2010</i>			
Environmental Health Services:			
<i>Performance Measurements are under construction for FY 2010</i>			
Animal Control:			
<i>Performance Measurements are under construction for FY 2010</i>			

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS - HUMAN SERVICES

Actual
FY 2008Budget
FY 2009Estimated
FY 2010**Boone County Community Services Advisory Commission :***Performance Measurements are under construction for FY 2010***Human Rights Commission:***Performance Measurements are under construction for FY 2010***Substance Abuse Advisory Commission:***Performance Measurements are under construction for FY 2010***Columbia Values Diversity Celebration :***Performance Measurements are under construction for FY 2010***Grant Submission and Administration:***Performance Measurements are under construction for FY 2010***Community Collaboration Meetings:***Performance Measurements are under construction for FY 2010*

COMPARATIVE DATA - COMMUNITY HEALTH

	Boone County (Columbia, MO)	Randolph County (Moberly) MO	Greene County (Spring- field,) MO	Buchanan County, (St. Joseph) MO	St. Charles County, MO	Jefferson County, MO
Population (County)	157,782	14,817	271,294	86,607	364,746	221,678
Population (City)	101,143	25,865	155,710	73,890	64,646	--
No. FTE Registered Nurse (RN) Staff	9	12	13	7	9.2	11
No. RN Staff / 1,000 Population	0.06	0.50	0.05	0.08	0.03	0.051
No. Annual Immunizations / 1,000 Pop.	72	52	87	59.8	26	60.5
No. Immunizations Given	10,602	1,270	22,086	5,145	8,900	13,073
No. FTE Nurse Practitioner (NP) Staff	2.8	1	0	0	1	1
No. NP staff / 1,000 Population	0.02	0.04	--	0	0	0.005
No. STD visits / 1,000 Population	17	18	9	19	6.25	7.5
Total No. Visits	2,456	448	2,458	1,667	2,117	1,619
No. WIC FTE Nutritionist Staff	2.5	1	6	3	3	*N/A
No. WIC Support Staff	5.5	2	6	4	4.2	--
No. WIC Staff/1,000 Population	0.05	0.13	0.05	0.08	0.01	--
WIC Annual Caseload	26,004	12,516	76,800	24,516	27,000	--
No. WIC Visits / 1,000 Population	175.4	524	301.4	285.07	80	--

Comparative Data has not been updated for FY 2010

COMPARATIVE DATA - ENVIRONMENTAL HEALTH

	Boone County (Columbia, MO)	Lancaster County (Lincoln, NE)	Lawrence, KS	St. Charles County, MO	Indepen- dence, MO	Greene County (Springfield), MO
Environmental Health: Population	157,782	283,650	92,978	364,746	109,983	271,294
City Only:						
Number of Employees	10.95	15.80	4	8	16.75	24
Employees Per 1,000 Pop.	0.072	0.057	0.035	0.023	0.146	0.085
No. of Dollars Spent Per Capita	6.02	4.45	2.61	1.255	9.87	4.97
No. of Food Service Facilities	810	1,300	430	1,253	609	1,564

Comparative Data has not been updated for FY 2010

COMPARATIVE DATA - ANIMAL CONTROL

	Boone County (Columbia, MO)	*Lancaster County (Lincoln, NE)	*Lawrence, KS	St. Charles County, MO	*Indepen- dence, MO	*Greene County (Springfield) MO
Animal Control: Population	157,782	283,650	92,978	364,746	109,983	155,710
Number of AC Officers	6.12	15	3.5	21	11.5	9+
Employees Per 1,000 Pop.	0.039	0.061	0.039	0.132	0.100	0.058
No. of Dollars Spent Per Capita	3.12	6.20	2.27	7.40	6.35	3.54
No. of Bite Cases/1,000 Pop.	1.03	2.14	0.023	1.58	1.77	1.18

*City Only

Comparative Data has not been updated for FY 2010

COMPARATIVE DATA - SOCIAL ASSISTANCE

	Columbia, MO	Ames, IA	Boulder, CO	Lawrence KS	St. Joseph, MO
Population (Pop.)	101,143	55,983	93,236	92,978	73,890
Number of Employees	1.2	0.5	1.25	0.0	1.0
Employees Per 1,000 Population	0.012	0.009	0.013	0.000	0.014
City Social Service Funding:					
Total Agency/Program Funding	\$886,023	\$935,934	\$2,634,000	\$1,788,193	\$437,000
Per Capita (City Level)	\$9.38	\$18.15	\$28.25	\$20.18	\$6.01
United Way Funding:					
Total Agency Allocations	\$2,325,856	\$734,918	\$900,000	\$1,265,000	\$2,674,137
Per Capita (County Level)	\$19.14	\$9.17	\$3.19	\$11.25	\$31.48
City Population Below Poverty: (2)					
Families: Number [Percent]	2,206 [10.7%]	683 [7.6%]	1,243 [7.3%]	2,127 [12.5%]	2,173 [12.3%]
Individuals: Number [Percent]	17,301 [20.7%]	8,507 [20.4%]	18,243 [21.5%]	19,987 [24.1%]	9,921 [14.3%]
Co. Population Below Poverty: (2)					
	Boone Co.	Story Co.	Boulder Co.	Douglas Co.	Buchanan Co.
Families: Number [Percent]	2,589 [7.1%]	1242 [7.2%]	3,677 [5.5%]	2,137 [9.6%]	2,335 [11.1%]
Individuals: Number [Percent]	20,291 [14.9%]	13,337 [18.6%]	31,308 [11.5%]	20,929 [19.8%]	10,551 [13.1%]

Source: U.S. Bureau of Census, 2006 population and poverty estimates

NOTES:

Columbia, MO The City of Columbia's social service funding comes from the general fund. Up to 15-20% of Community Development Block Grant funds are also available to social service agencies for capital improvement projects. These funds are allocated for capital projects as "no interest loans" payable upon the sale of the property or other asset.

Ames, IA: Ames' social service funding comes from a one cent "local options sales tax" of which 40% goes to the Community Betterment Fund to fund social services. These funds are administered by the Assistant City Manager (.2 FTE) with the support of two administrative assistants (.1 FTE each) and one accounting technician (.1 FTE). No social service funding from city CDBG funds. The Ames City Council, United Way of Story County, Story County Department of Human Services, Story County Board of Supervisors, and the student government at Iowa State University coordinate their funding through the "ASSET" or Analysis of Social Services and Evaluation Team.

Boulder, CO: Boulder's social service funding comes from a 0.15% sales tax and the general fund. In addition, 15% of CDBG funds also contribute to the city's funding of social services. City funds are allocated through the Department of Housing and Human Services which has four divisions: Housing; Children, Youth and Families; Community Services; and Senior Services. The social services allocations process is staffed by one full-time administrator and a .25 FTE clerical position. The Department also provides direct services through the Senior Services and Children, Youth and Families divisions.

Lawrence, KS: Lawrence's social service funding come from the city's general fund and the "Special Alcohol Fund". Citizen commissions oversee the allocation of both budgets and no direct staff support is provided to support the process. The "Special Alcohol Fund" receives funding through a state-wide tax on alcohol sales. This fund provides support for a variety of alcohol and other drug abuse prevention, treatment, intervention and service coordination programs.

St. Joseph, MO St. Joseph's social service funding comes from CDBG funds in the form of direct grants. These funds are administered through the Department of Planning and Community Development which includes the following divisions and staff: division head-1, social services-1, neighborhood services-1, and housing rehabilitation-3.

Comparative Data has not been updated for FY 2010

COMPARATIVE DATA - HUMAN RIGHTS COMMISSION

	Columbia, MO	Ames, IA	Boulder, CO	Lawrence KS	St. Joseph, MO
Population	101,143	55,983	93,236	92,978	73,890
Human Rights Commission	Yes	Yes	Yes	Yes	No
Number of Direct Employees	0.950	.2 FTE	1.5 FTE	4 FTE	N/A
Employees-Staff/1,000 Population	0.010	0.004	0.016	0.045	N/A
Human Rights Funding	\$48,005	\$5,100	\$198,392	\$290,468	N/A
Human Rights Funding Per Capita	\$0.51	\$0.09	\$1.95	\$3.28	N/A

Source: U.S. Bureau of Census, 2006 population estimates

NOTES:

Columbia, MO: The Human Rights Commission is staffed by the Manager of the Office of Community Services (.1 FTE), the City Attorney (.03 FTE) to provide administrative and legal support, and an Administrative Assistant (.1 FTE). The budget also includes funding for a permanent (.75 FTE) Human Rights Investigator/Community Educator. This position is responsible for the investigation of complaints of discrimination as well as conducting the annual "Let's Talk, Columbia!" Community Study Circles Program and monthly "Community Circle" meetings. The Human Rights Commission also administers funding for community organizations conducting human rights and cultural diversity educational programs through the Human Rights Enhancement Program.

Ames, IA The Human Rights Commission is staffed by the Assistant City Manager (.2 FTE). The City Attorney also provides legal consultation. A seven (7) member commission investigates complaints of discrimination paired with a community volunteer. The Commission conducts administrative hearings on complaints. The Commission helps to sponsor FACES (Families of Ames Celebrate Ethnicities), an annual community cultural celebration. The Commission has a small budget but is able to request additional funds from the City Council when the need arises, up to \$4,500.

Boulder, CO The Office of Human Rights has 1.5 FTE. The Human Relations Commission, which is separate from the Office of Human Rights, has a budget which includes funding for grants to the community for cultural celebrations and educational programs.

Lawrence, KS: The Human Relations Department has 4 FTE full-time staff persons and is charged with investigating complaints of discrimination and conducting community education and outreach. The department is "substantially equivalent" with the Kansas Commission on Human Rights, the Federal Department of Housing and Urban Development and the Equal Employment Opportunity Commission. Being "substantially equivalent" allows the department to receive payment from HUD and EEOC to investigate local complaints of discrimination. This designation also qualifies them for the HUD Fair Housing Assistance Program which provides grant funding for fair housing education, outreach and enforcement. In addition, the City of Lawrence budgets general funds for the department in order to conduct legal education and training programs for city employees and other local governmental and community agencies. The City of Lawrence also budgets for a variety of community education programs provided by the department.

St. Joseph, MO: The Human Rights Commission was disbanded in 1990 following the "Yellow Freight" decision by the Missouri Supreme Court. All complaints of discrimination are now referred to the Missouri Commission on Human Rights.

DESCRIPTION

This division is responsible for providing direction and oversight to all departmental operations including the planning, organizing, budgeting, and evaluating of all services provided by various divisions. The Administration Division coordinates all public health emergency planning for the city and county and issues certified copies of birth and death records.

HIGHLIGHTS / SIGNIFICANT CHANGES

Reorganization within the Health Department will result in moving two positions (Epidemiologist and Health Educator) from Administration to the Community Health Division.

Administration will continue to focus on managing costs and services across the department and preparing for further potential budget reductions anticipated in FY 2011. This will include coordinating with Missouri Department of Health and Senior Services to evaluate state mandates in light of decreased state and local revenues.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 653,543	\$ 692,942	\$ 674,665	\$ 794,794	14.7%
Supplies and Materials	193,789	117,914	113,497	118,984	0.9%
Travel and Training	7,414	13,863	12,213	15,718	13.4%
Intragovernmental Charges	71,179	75,044	75,044	82,744	10.3%
Utilities, Services, & Misc.	203,432	334,535	249,792	283,554	(15.2%)
Capital	32,650	0	0	99,766	
Other	0	0	0	0	
Total	\$ 1,162,007	\$ 1,234,298	\$ 1,125,211	\$ 1,395,560	13.1%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
7700 - Dir. Public of Health & Human Srv	1.00	1.00	1.00	1.00	
7306 - Health Planner	1.00	1.00	1.00	1.00	
7305 - Epidemiology Specialist*	1.00	1.00	1.00	0.00	(1.00)
7304 - PH Emergency Preparedness Plnr	1.00	1.00	1.00	1.00	
7303 - Health Educator*	1.00	1.00	1.00	0.00	(1.00)
4802 - Public Information Specialist	1.00	1.00	1.00	1.00	
1101 - Administrative Assistant	1.00	1.00	1.00	1.00	
1003 - Admin. Support Assistant III	2.00	2.00	2.00	2.00	
Total Personnel	9.00	9.00	9.00	7.00	(2.00)
Permanent Full-Time	9.00	9.00	9.00	7.00	(2.00)
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	9.00	9.00	9.00	7.00	(2.00)

*FY 2010 - Health Department reorganized to increase efficiency in operations.

DESCRIPTION

Responsible for enforcing Columbia and Boone County animal control ordinances. Services include investigating animal bite cases, rabies prevention, impoundment of dogs running at large, assistance in locating lost animals, animal cruelty and neglect investigations, and responding to injured animal and wildlife calls 24 hours per day.

Animal Control is staffed seven days per week from 7:00 to 7:00 p.m. from November through April 7:00 a.m. to 9:00 p.m. May through October.

HIGHLIGHTS / SIGNIFICANT CHANGES

The FY 2010 budget includes a supplemental request for an additional \$4,900 in overtime compensation for emergency calls for injured animals. The Central Missouri Humane Society stopped taking these animal welfare calls in September 2008 which has left no other resource for response but Animal Control thus increasing overtime costs.

The Central Missouri Humane Society has requested a 6.32% increase for the 2010 contract which includes leasing kennel space and veterinary care for animals impounded by Animal Control during the 5 day impoundment period.

The total division budget is increased by 1.8%. The base budget increase without the CMHS contract increase is .74%.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 301,391	\$ 316,552	\$ 310,245	\$ 318,203	0.5%
Supplies and Materials	23,154	32,845	31,839	31,426	(4.3%)
Travel and Training	2,531	3,906	3,787	3,906	0.0%
Intragovernmental Charges	14,256	21,725	21,725	20,791	(4.3%)
Utilities, Services, & Misc.	97,848	112,542	110,210	122,128	8.5%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	\$ 439,180	\$ 487,570	\$ 477,806	\$ 496,454	1.8%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
7205 - Environmental Health Mngr	0.07	0.07	0.07	0.07	
7105 -Animal Control Supervisor	1.00	1.00	1.00	1.00	
7101 - Animal Control Officer	5.00	5.00	5.00	5.00	
Total Personnel	6.07	6.07	6.07	6.07	
Permanent Full-Time	6.07	6.07	6.07	6.07	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	6.07	6.07	6.07	6.07	
City Animal Control Officers	4.00	4.00	4.00	4.00	
County Animal Control Officers	2.00	2.00	2.00	2.00	
	6.00	6.00	6.00	6.00	

Note: County animal control officers are funded by the Boone County Commission through the annual contract.

DESCRIPTION

This division provides county-wide Environmental Health programs including food safety inspections in restaurants, grocery stores, food warehouses, and food delivery vehicles, laboratory analysis of drinking water, food products, milk products, and water used for recreational purposes, food handler education, public health nuisance control including sewage disposal, administration of the Boone County Waste Water Permit Program, weeds, mosquito breeding areas, rubble accumulations, rodent infestations, and coordination of mosquito control activities. Additionally, this division enforces the City's anti-smoking ordinance. Environmental Health performs inspections of licensed day care homes and centers and performs lodging inspections under the authority of the Missouri Department of Health and Senior Services.

HIGHLIGHTS / SIGNIFICANT CHANGES

Food safety, mosquito control and enforcement of the public health nuisance ordinance, including abatement, will continue to be priorities in FY 2010. Using newer technology, the division will continue to identify ways to streamline work processes and maintain an efficient response to citizen complaints. The division will coordinate with the IT Department to develop and implement a new electronic inspection reporting system.

The department will move one full-time Sr. Environmental Health Specialist into the new Neighborhood Services Office. The budget is reduced accordingly.

In an effort to improve cost recovery for services a number of fee increases are proposed across the division. Staff recommends council consideration of policy changes regarding charges to non-profit organizations, schools, and child care centers for food related inspections.

Temporary personnel will be reduced by \$3,000 as a result of budget cuts. This will mean a delay in hiring temporary seasonal staff for vector control and weed ordinance violations.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 648,509	\$ 745,838	\$ 706,811	\$ 678,554	(9.0%)
Supplies and Materials	21,253	28,108	27,239	22,952	(18.3%)
Travel and Training	7,944	8,021	7,622	10,118	26.1%
Intragovernmental Charges	91,122	89,751	89,751	100,438	11.9%
Utilities, Services, & Misc.	99,957	117,967	114,518	118,034	0.1%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	\$ 868,785	\$ 989,685	\$ 945,941	\$ 930,096	(6.0%)

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
7205 - Environmental Health Mgr.	0.93	0.93	0.93	0.93	
7203 - Sr. Environ. Health Spec.	2.00	2.00	2.00	1.00	(1.00)
7201 - Environmental Health Spec.*	6.00	7.00	7.00	7.00	
5133 - Senior Laboratory Analyst	0.05	0.05	0.05	0.05	
1002 - Admin. Support Assistant II	1.00	2.00	2.00	2.00	
1001 - Admin. Support Assistant I	1.00	0.00	0.00	0.00	
Total Personnel	10.98	11.98	11.98	10.98	(1.00)
Permanent Full-Time	10.98	11.98	11.98	10.98	(1.00)
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	10.98	11.98	11.98	10.98	(1.00)
City Funded Positions	8.38	9.38	9.38	8.38	(1.00)
**County Funded Env. Health Spec.	2.60	2.60	2.60	2.60	
	10.98	11.98	11.98	10.98	(1.00)

* FY 2010 - moved (1) Senior Environmental Health Specialist to Neighborhood Programs

** Note: Costs of these positions are reimbursed by Boone County.

DESCRIPTION

Responsible for providing population based health services for citizens of Columbia and Boone County which includes: communicable disease control (investigation, screening, treatment and surveillance), family planning, well-woman and sexually transmitted disease clinics, coordination of regional HIV counseling, testing, outreach and education for 33 counties, childhood / adult immunizations, lead testing, childcare center nurse consulting and education, chronic disease screening and health education, and rural health clinics.

HIGHLIGHTS / SIGNIFICANT CHANGES / GOALS

The department proposes to change the name of the Clinic & Nursing Division to Community Health. This better reflects the population based health role of the division which is much broader than the current name implies.

The division will coordinate with IT in 2010 in an effort to implement an electronic medical record system using Missouri Foundation for Health grant funding.

The division will be reorganized into more functional work units (Nursing, Communicable Disease Prevention, Health Promotion, Administrative Support) to increase coordination and efficiency. The cost of the reorganization results in a slight savings to the department.

Sports, work and child care physicals are being eliminated. Fees are increased for TB testing, vaccine services, laboratory drawing fees, and STD exams with the goal of improving cost recovery.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 1,480,539	\$ 1,538,970	\$ 1,504,968	\$ 1,606,164	4.4%
Supplies and Materials	251,621	288,065	259,900	278,854	(3.2%)
Travel and Training	17,211	21,512	19,681	21,512	0.0%
Intragovernmental Charges	147,653	157,862	157,862	162,369	2.9%
Utilities, Services, & Misc.	657,721	708,698	693,357	707,119	(0.2%)
Capital	0	0	0	0	
Other	0	0	0	0	
Total	\$ 2,554,745	\$ 2,715,107	\$ 2,635,768	\$ 2,776,018	2.2%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
7600 - Public Health Manager	1.00	1.00	1.00	1.00	
7515 - Nursing Coordinator*	0.00	0.00	0.00	1.00	1.00
7510 - Licensed Practical Nurse LPN*	0.00	0.00	0.00	1.00	1.00
7507 - Public Health Nursing Supv.*	1.00	1.00	1.00	0.00	(1.00)
7506 - Nurse Practitioner	2.90	2.90	2.90	2.90	
7503 - Public Health Nurse*	7.90	7.90	7.90	6.90	(1.00)
7403 - Nutritionist*	1.00	1.00	1.00	0.00	(1.00)
7375 - Health Promotion Coordinator*	0.00	0.00	0.00	1.00	1.00
7350 - HIV Planner/Programmer*	1.75	0.80	0.80	0.00	(0.80)
7308 - Comm Disease Epid Coord.*	0.00	0.00	0.00	1.00	1.00
7303 - Health Educator*	0.80	1.75	1.75	2.55	0.80
5133 - Senior Laboratory Analyst	0.95	0.95	0.95	0.95	
1004 - Admin. Support Supervisor	1.00	1.00	1.00	1.00	
1003 - Admin. Support Assistant III	1.00	1.00	1.00	1.00	
1002 - Admin. Support Assistant II	2.50	3.00	3.00	3.00	
Total Personnel	21.80	22.30	22.30	23.30	1.00
Permanent Full-Time	16.95	16.95	16.95	17.95	1.00
Permanent Part-Time	4.85	5.35	5.35	5.35	
Total Permanent	21.80	22.30	22.30	23.30	1.00

*FY 2010 - Health Department reorganized to increase efficiency in operations.

DESCRIPTION

Direct social services are provided in order to better achieve the department mission of optimal health, safety, and wellbeing for all. Services include but are not limited to: information and referral, prenatal case management, eligibility determination, medication assistance, pregnancy testing, assisting children, families, and adults apply for Medicaid/MC+ programs, coordination of the utility assistance program, emergency dental pain relief services, and coordination of the in-home health services program.

HIGHLIGHTS / SIGNIFICANT CHANGES

There are no significant changes to the budget for this division. The division continues to analyze ways to increase efficiency and remain responsive to increasing citizen needs resulting from the challenging economic environment.

During FY 2010, existing personnel will be focused on enhancing services provided to WIC families. A Social Services Specialist will be housed in the WIC clinic to meet with clients to improve health and social services outcomes via referrals and case management.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 217,710	\$ 246,420	\$ 241,407	\$ 247,617	0.5%
Supplies and Materials	38,694	48,025	47,731	48,025	0.0%
Travel and Training	721	5,934	5,752	5,638	(5.0%)
Intragovernmental Charges	15,906	23,070	23,070	23,764	3.0%
Utilities, Services, & Misc.	27,839	36,425	35,532	36,125	(0.8%)
Capital	0	0	0	0	
Other	0	0	0	0	
Total	\$ 300,870	\$ 359,874	\$ 353,492	\$ 361,169	0.4%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
7302 - Social Services Supervisor	1.00	1.00	1.00	1.00	
7301 - Social Services Specialist	2.50	2.50	2.50	2.50	
7300 - Family Support Worker	0.75	0.75	0.75	0.75	
4616 -Community & Social Svcs Mngr	0.10	0.10	0.10	0.10	
Total Personnel	4.35	4.35	4.35	4.35	
Permanent Full-Time	3.10	3.10	3.10	3.10	
Permanent Part-Time	1.25	1.25	1.25	1.25	
Total Permanent	4.35	4.35	4.35	4.35	

DESCRIPTION

The WIC program provides nutrition education and vouchers for supplemental food to prenatal, breast-feeding, and postpartum women, infants and children under five years of age who meet income guidelines and have a medical and/or nutritional risk. WIC services are available to both Columbia and Boone County populations. In addition to their nutrition mission, WIC is actively involved with other community efforts including evaluation of immunization records, referral to the Medicaid for Children program, referrals to community based health care providers, and voter registration.

HIGHLIGHTS / SIGNIFICANT CHANGES

The WIC program continues to grow with increased demand for services. Program staff works to identify ways to increase efficiency, improve customer service and increase approved caseload. The division completed a conversion to an electronic records program in early 2009. This will enable the division to better monitor outcomes, assess client demographics, and reduce the demand for thousands of paper charts each year.

The Community Nutritionist in the Community Health Division has been permanently reassigned to the WIC program to meet the ever-increasing caseload. Temporary personnel and educational supplies and materials are reduced in FY 2010 to reduce the amount of local dollars supporting the program beyond the federal funding.

Low English proficiency of clients is an on-going issue in the WIC division. Interpreter services for the hearing impaired or non-English proficient are utilized as well as the provision of a monthly Spanish language WIC clinic for the growing number of Spanish speaking participants. Services are provided at the Worley street location as well as at a satellite clinic in Hallsville. Increased demand for the breastfeeding peer counselor program and its provision of additional community based services regarding parenting and breastfeeding is an on-going need for coordination by nutrition staff.

As part of the department reorganization, one nutritionist will assume additional coordinator responsibilities.

Provide quality services while expanding caseload to meet community need. Identify ways to meet other health and social services related needs for program participants by coordinating department staff/services and possible provision of services by outside organizations within the WIC setting incorporating a one-stop shop concept.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 344,617	\$ 372,418	\$ 359,342	\$ 443,194	19.0%
Supplies and Materials	10,101	23,741	17,647	18,696	(21.3%)
Travel and Training	2,067	5,709	5,167	5,709	0.0%
Intragovernmental Charges	72,828	85,474	85,474	89,073	4.2%
Utilities, Services, & Misc.	18,736	17,170	23,340	22,435	30.7%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	\$ 448,349	\$ 504,512	\$ 490,970	\$ 579,107	14.8%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
7451 - Health Professional Asst	4.00	4.00	4.00	4.00	
7405 - Nutrition Coordinator*	0.00	0.00	0.00	1.00	1.00
7403 - Nutritionist	2.00	2.00	2.00	2.00	
1001 - Admin. Support Assistant I	1.00	1.00	1.00	1.00	
Total Personnel	7.00	7.00	7.00	8.00	1.00
Permanent Full-Time	7.00	7.00	7.00	8.00	1.00
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	7.00	7.00	7.00	8.00	1.00

*FY 2010 - Health Department reorganized to increase efficiency in operations.

DESCRIPTION

Human Services division includes the management and oversight of all social services and human rights programs. The division provides staff support to three commissions: Boone County Community Services Advisory Commission, Human Rights Commission and the Substance Abuse Advisory Commission.

The division administers the RFP, allocations, contracting, and oversight for social services funding for local agencies, the Emergency Shelter Grant, Human Rights Enhancement program funding, and other state and federal grants.

The Human Rights Specialist investigates all complaints of discrimination, conducts educational programs, and coordinates with the Human Rights Commission. This division is also responsible for coordinating the Columbia Values Diversity Celebration.

HIGHLIGHTS / SIGNIFICANT CHANGES

The division continues to improve the social services funding process and work toward multi-year funding to increase efficiency and to better affect positive outcomes in the community. There are no significant staffing or operational changes within the division.

Due to budget limitations, the Human Rights Enhancement program is being reduced from \$5,441 to \$2,500 for FY 2010.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 142,845	\$ 169,024	\$ 161,086	\$ 176,472	4.4%
Supplies and Materials	9,937	13,130	12,874	13,130	0.0%
Travel and Training	1,346	6,945	6,599	6,945	0.0%
Intragovernmental Charges	18,474	24,732	24,732	23,601	(4.6%)
Utilities, Services, & Misc.	141,662	152,524	108,007	297,756	95.2%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	\$ 314,264	\$ 366,355	\$ 313,298	\$ 517,904	41.4%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
7250 - Human Rights Specialist	0.00	0.75	0.75	0.75	
4616 -Comm. & Social Svcs Mngr	0.90	0.90	0.90	0.90	
1003 - Admin. Support Assistant III	1.00	1.00	1.00	1.00	
Total Personnel	1.90	2.65	2.65	2.65	
Permanent Full-Time	1.90	1.90	1.90	1.90	
Permanent Part-Time	0.00	0.75	0.75	0.75	
Total Permanent	1.90	2.65	2.65	2.65	

DESCRIPTION

Each year the City of Columbia, through the Community Services division, submits an Emergency Shelter Grant application to the State of Missouri, Department of Social Services for funding to provide emergency shelter services to the homeless as well as services designed to prevent homelessness. The City of Columbia uses these funds to subcontract with local agencies to provide additional services to homeless families and individuals as well as those persons most at-risk of becoming homeless in our community. Populations being served with Emergency Shelter Grant funds include homeless families and individuals, battered and abused women, and U.S. military veterans.

HIGHLIGHTS / SIGNIFICANT CHANGES / GOALS

There are no significant changes to this budget. Funding for the Emergency Shelter Grant is anticipated to remain at \$75,000 per year.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 0	\$ 0	\$ 0	0	
Supplies and Materials	0	0	0	0	
Travel and Training	0	0	0	0	
Intragovernmental Charges	0	0	0	0	
Utilities, Services, & Misc.	77,607	75,000	75,000	75,000	0.0%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	\$ 77,607	\$ 75,000	\$ 75,000	75,000	0.0%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
There are no personnel assigned to this budget.					

DESCRIPTION

The City of Columbia and Boone County provide funding to local social services agencies that provide services in five priority areas:

- Basic Needs and Emergency Services
- Children and Youth
- Economic Opportunity
- Independent Living
- Mental Health

The Boone County Community Services Advisory Commission, with members appointed by the City Council and Boone County Commission, makes annual recommendations regarding the social services funding plan. The Commission process includes review of agency applications, agency presentations and public hearings, reviews of pertinent community needs assessment data, review of agency evaluations, and the development of the annual social services funding plan. The Commission monitors community needs and resources throughout the year in order to assure that social service funding targets the most critical needs in an efficient and effective manner.

HIGHLIGHTS / SIGNIFICANT CHANGES

Due to city budget limitations a 2.2% decrease was budgeted for Social Assistance. In addition, the City Council added \$10,000 for the Urban Empowerment request through the budget amendment process.

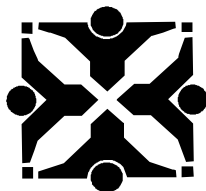
BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0	
Supplies and Materials	0	0	0	0	
Travel and Training	0	0	0	0	
Intragovernmental Charges	0	0	0	0	
Utilities, Services, & Misc.	908,627	903,743	903,743	893,556	(1.1%)
Capital	0	0	0	0	
Other	0	0	0	0	
Total	\$ 908,627	\$ 903,743	\$ 903,743	\$ 893,556	(1.1%)

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
There are no personnel assigned to this budget.					

Planning and Development

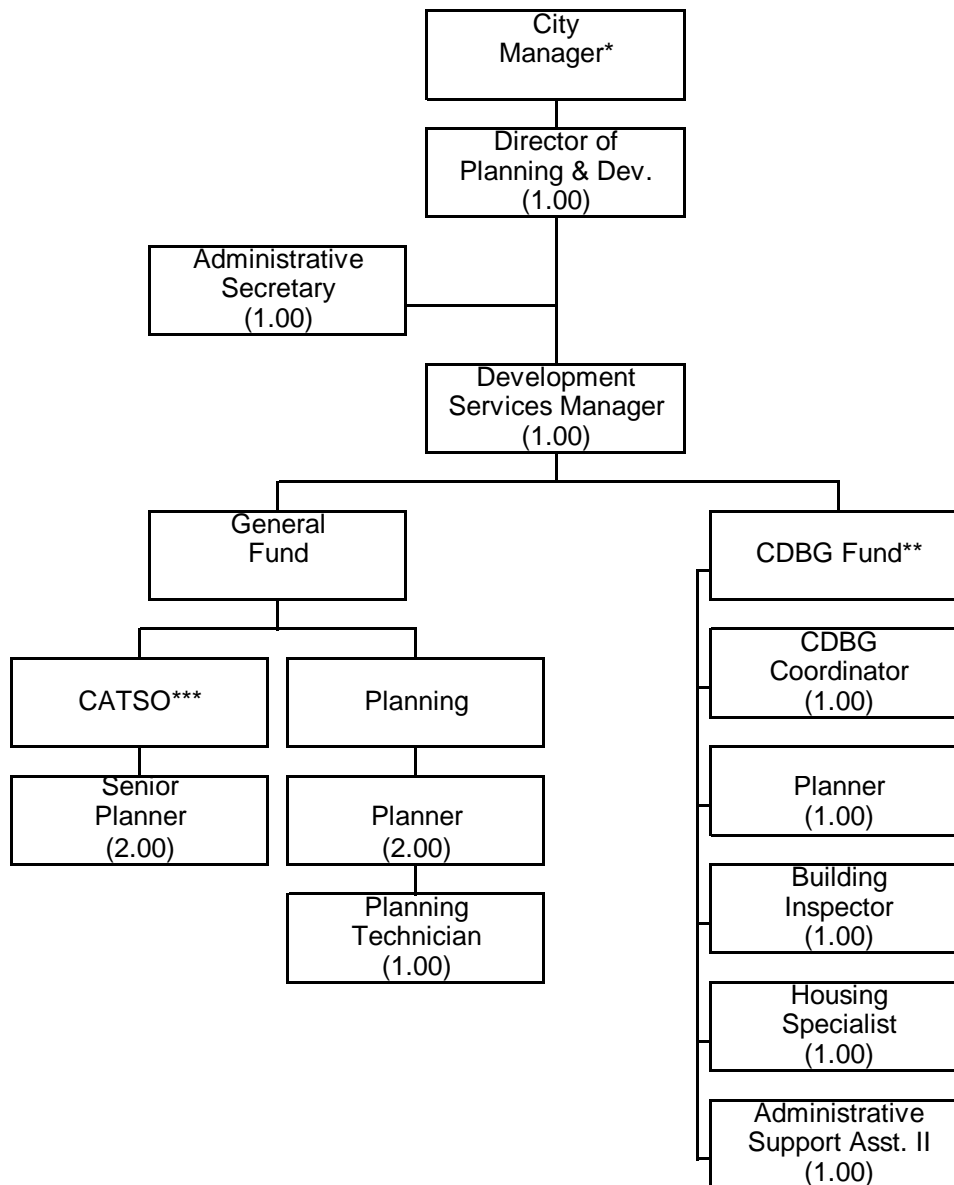


City of Columbia
Columbia, Missouri



City of Columbia - Planning Department

13.00 FTE Positions



* Position not included in Planning Department's FTE count.

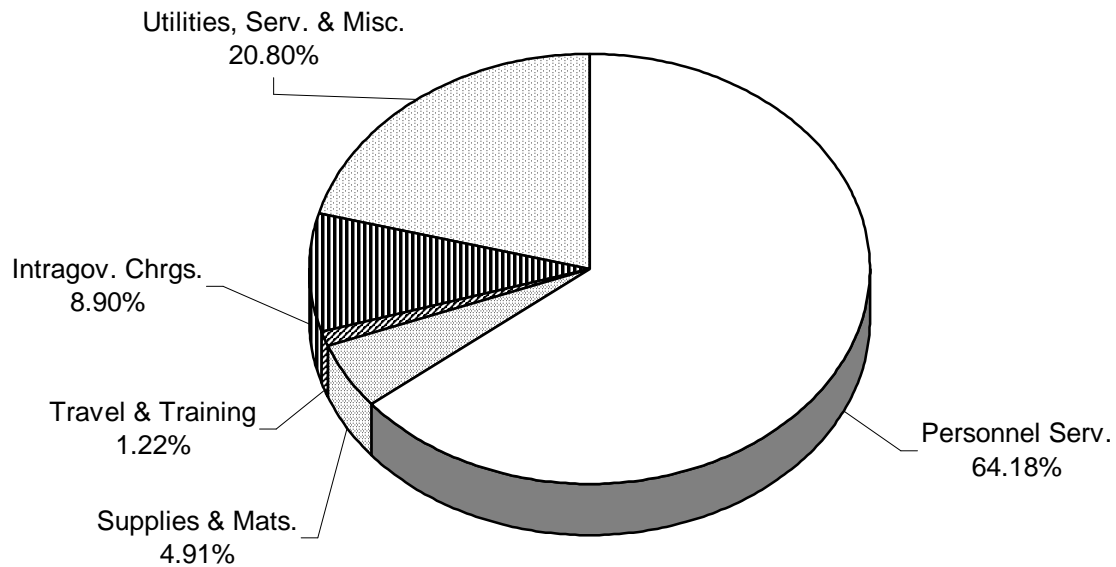
** CDBG - Community Development Block Grant
CD - Community Development

100% of these positions are budgeted in the CDBG Fund

*** CATSO - Columbia Area Transportation Study Organization

Planning & Development - Summary

FY 2010



APPROPRIATIONS

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
Personnel Services	\$ 838,680	\$ 964,547	\$ 932,757	\$ 994,570	3.1%
Supplies & Materials	30,728	75,036	73,738	76,110	1.4%
Travel & Training	2,126	16,708	15,875	18,854	12.8%
Intragovernmental Charges	142,406	131,767	131,767	137,886	4.6%
Utilities, Services & Misc.	430,990	475,641	476,729	322,257	(32.2%)
Capital	0	0	0	0	
Other	254,792	0	0	0	
Total	1,699,722	1,663,699	1,630,866	1,549,677	(6.9%)
Summary					
Operating Expenses	1,444,930	1,663,699	1,630,866	1,549,677	(6.9%)
Non-Operating Expenses	254,792	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	\$ 1,699,722	\$ 1,663,699	\$ 1,630,866	\$ 1,549,677	(6.9%)

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DEPARTMENT DESCRIPTION

The Planning and Development Department provides long-range land use planning, transportation, housing, community and economic development planning services to the community. The Department also provides staff services to the Planning and Zoning Commission, Bicycle and Pedestrian Commission, Historic Preservation Commission, Community Development Commission, Loan and Grant Committee, the Columbia Area Transportation Study Organization (CATSO) and occasional ad-hoc committees and task forces.

DEPARTMENT OBJECTIVES

Perform the above responsibilities, duties and assignments in an effective and efficient manner.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

During FY 2010 the Department will complete the data gathering and early public involvement phases of a new comprehensive plan, develop a "congress" of neighborhood associations for citizen involvement in planning; prepare two special area plans to guide anticipated development; and initiate an annual reporting system on development. In the housing and community development area, it will complete the 2010-2014 Consolidated Plan and implement the Neighborhood Stabilization Program federal grant.

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
General Fund Operations	7.90	7.90	7.90	8.00	0.10
Community Development	4.60	4.60	4.60	5.00	0.40
Total Personnel	12.50	12.50	12.50	13.00	0.50
Permanent Full-Time	12.50	12.50	12.50	13.00	0.50
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	12.50	12.50	12.50	13.00	0.50

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

Actual FY 2008	Budget FY 2009	Expected FY 2009 *	Estimated FY 2010
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Performance Measurements are under construction for FY 2010

COMPARATIVE DATA

	Columbia, MO	Springfield, MO	St. Joseph, MO	Ames, IA	Lawrence, KS	Iowa City, IA
Population	101,143	155,710	73,890	55,983	92,978	68,553
Number of Employees	12.0	27.0	9.0	14.0	17.5	18.5
Employees Per 1,000 Population	0.119	0.173	0.122	0.250	0.188	0.270

Comparative Data has not been updated for FY 2010

DESCRIPTION

The Planning Division reviews requests for annexation, zoning map amendments, subdivisions, variances, street and easement vacations; prepares future land use, transportation and other comprehensive planning elements, collects and analyzes demographic and economic data; develops Geographic Information System (GIS) applications; prepares grant applications; and supports reviews of the Capital Improvement Program (CIP). The Division also provides staff services to the Planning and Zoning Commission, Bicycle and Pedestrian Commission, Historic Preservation Commission, the Columbia Area Transportation Study Organization (CATSO) and occasional ad-hoc committees and task forces.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 553,411	\$ 666,853	\$ 641,310	\$ 671,149	0.6%
Supplies & Materials	24,807	62,919	61,806	56,665	(9.9%)
Travel & Training	3,092	13,036	12,385	15,364	17.9%
Intragovernmental Charges	105,698	93,228	93,228	95,420	2.4%
Utilities, Services & Misc.	97,641	296,877	293,201	139,207	(53.1%)
Capital	0	0	0	0	
Other	0	0	0	0	
Total	784,649	1,132,913	1,101,930	977,805	(13.7%)
Summary					
Operating Expenses	784,649	1,132,913	1,101,930	977,805	(13.7%)
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	\$ 784,649	\$ 1,132,913	\$ 1,101,930	\$ 977,805	(13.7%)

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
Planning	7.60	7.60	7.60	7.70	0.10
Economic Planning	0.30	0.30	0.30	0.30	
Total Personnel	7.90	7.90	7.90	8.00	0.10
Permanent Full-Time	7.90	7.90	7.90	8.00	0.10
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	7.90	7.90	7.90	8.00	0.10

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DESCRIPTION

The Planning Division reviews requests for annexation, zoning map amendments, subdivisions, variances, and street and easement vacations; prepares future land use, transportation, and other comprehensive planning elements; collects and analyzes demographic and economic data; develops Geographic Information System (GIS) applications; prepares grant applications; and supports the review of the Capital Improvement Program (CIP). The Division also provides staff services to the Planning and Zoning Commission, Bicycle and Pedestrian Commission, Historic Preservation Commission, the Columbia Area Transportation Study Organization (CATSO) and occasional ad-hoc committees and task forces.

HIGHLIGHTS / SIGNIFICANT CHANGES

The Division will complete the data gathering and early public involvement phases of a new comprehensive plan; it will develop a "congress" of neighborhood associations for citizen involvement in planning; prepare two special area plans and initiate an annual reporting system on development.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 520,501	\$ 627,365	\$ 602,580	\$ 629,543	0.3%
Supplies and Materials	24,807	62,216	61,117	55,976	(10.0%)
Travel and Training	3,077	12,436	11,815	14,794	19.0%
Intragovernmental Charges	105,654	93,175	93,175	95,366	2.4%
Utilities, Services, & Misc.	72,449	266,852	263,776	109,782	(58.9%)
Capital	0	0	0	0	
Other	0	0	0	0	
Total	\$ 726,488	\$ 1,062,044	\$ 1,032,463	\$ 905,461	(14.7%)

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
4107 - Development Services Mngr	1.00	1.00	1.00	1.00	
4105 - Dir. of Planning & Dev.	0.60	0.60	0.60	0.70	0.10
4103 - Senior Planner	2.00	2.00	2.00	2.00	
4101 - Planner	2.00	2.00	2.00	2.00	
4100 - Planning Technician	1.00	1.00	1.00	1.00	
1101 - Administrative Assistant	1.00	1.00	1.00	1.00	
Total Personnel	7.60	7.60	7.60	7.70	0.10
Permanent Full-Time	7.60	7.60	7.60	7.70	0.10
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	7.60	7.60	7.60	7.70	0.10

DESCRIPTION

A percentage of Departmental time is allocated for activities that encourage and facilitate the growth of the City's economic base. This entails work with Regional Economic Development, Inc. (REDI) to provide support services including mapping, demographic information and statistics.

HIGHLIGHTS / SIGNIFICANT CHANGES

Efforts will focus on improvement of development data and tracking of indicators. FY 2010 projects include development of improvements to development services and coordination of economic development with land use plan and transportation plan projects.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 32,910	\$ 39,488	\$ 38,730	\$ 41,606	5.4%
Supplies and Materials	0	703	689	689	(2.0%)
Travel and Training	15	600	570	570	(5.0%)
Intragovernmental Charges	44	53	53	54	1.9%
Utilities, Services, & Misc.	25,192	30,025	29,425	29,425	(2.0%)
Capital	0	0	0	0	
Other	0	0	0	0	
Total	\$ 58,161	\$ 70,869	\$ 69,467	\$ 72,344	2.1%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
4105 - Dir. of Planning & Dev.	0.30	0.30	0.30	0.30	
Total Personnel	0.30	0.30	0.30	0.30	
Permanent Full-Time	0.30	0.30	0.30	0.30	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	0.30	0.30	0.30	0.30	

DESCRIPTION

The Community Development Division administers the Community Development Block Grant (CDBG) and HOME Investment Partnership programs by coordinating applications for the use of these funds with the Department of Housing and Urban Development (HUD), other city departments, and outside organizations. The Division provides assistance to: the Community Development Commission in review of CDBG funding requests; the Loan and Grant Committee in the evaluation of housing rehabilitation applications from low to moderate income home owners; and other community agencies and private developers in rehabilitating and building new affordable housing and community facilities.

HIGHLIGHTS / SIGNIFICANT CHANGES

Considerable effort will be directed toward completion of the Community Development Consolidated 5 year Plan; and implementation of the Neighborhood Stabilization Program. Continued emphasis will be placed on improvement of low to moderate income neighborhoods through improvement of public infrastructure and community facilities, demolition of dilapidated buildings, and construction of replacement housing, assistance to home owners and prospective home buyers, and rehabilitation of existing housing. Update the Analysis to impediments to Fair Housing Choice; and implementation of the recommendations for the Affordable Housing Policy Committee Report.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 285,269	\$ 297,694	\$ 291,447	\$ 323,421	8.6%
Supplies & Materials	5,921	12,117	11,932	19,445	60.5%
Travel & Training	-966	3,672	3,490	3,490	(5.0%)
Intragovernmental Charges	36,708	38,539	38,539	42,466	10.2%
Utilities, Services & Misc.	333,349	178,764	183,528	183,050	2.4%
Capital	0	0	0	0	
Other	254,792	0	0	0	
Total	915,073	530,786	528,936	571,872	7.7%
Summary					
Operating Expenses	660,281	530,786	528,936	571,872	7.7%
Non-Operating Expenses	254,792	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	\$ 915,073	\$ 530,786	\$ 528,936	\$ 571,872	7.7%

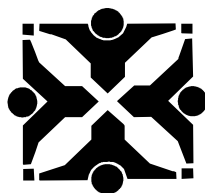
AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
4105 - Dir. of Planning & Dev.	0.10	0.10	0.10	0.00	(0.10)
4101 - Planner	0.00	0.00	0.00	1.00	1.00
3975 - Community Development Coord.	1.00	1.00	1.00	1.00	
3960 - Housing Specialist	0.00	1.00	1.00	1.00	
3950 - Rehabilitation Coordinator	1.00	0.00	0.00	0.00	
3203 - Senior Building Inspector*	0.50	0.50	0.50	0.00	(0.50)
3202 - Building Inspector	1.00	1.00	1.00	1.00	
1002 - Admin Support Assistant II	1.00	1.00	1.00	1.00	
Total Personnel	4.60	4.60	4.60	5.00	0.40
Permanent Full-Time	4.60	4.60	4.60	5.00	0.40
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	4.60	4.60	4.60	5.00	0.40

*FY 2010 - moved Senior Building Inspector to Neighborhood Programs.

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Department of Economic Development

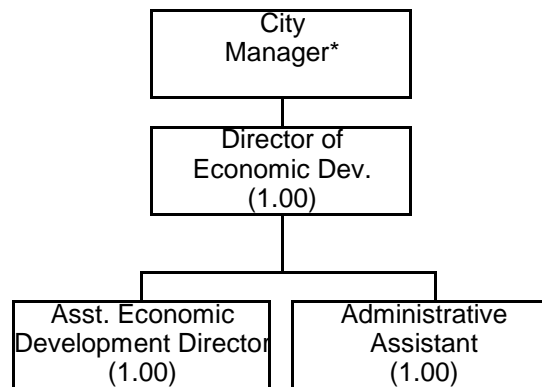


City of Columbia
Columbia, Missouri

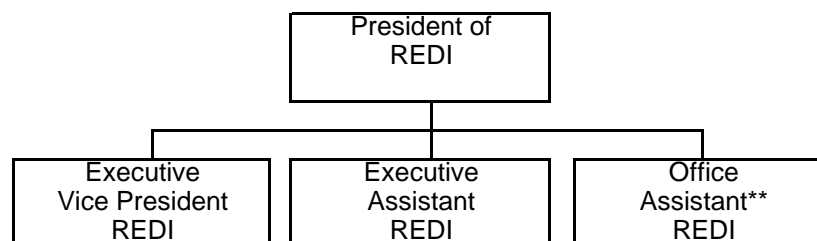


City of Columbia - Economic Development

3.00 FTE Positions



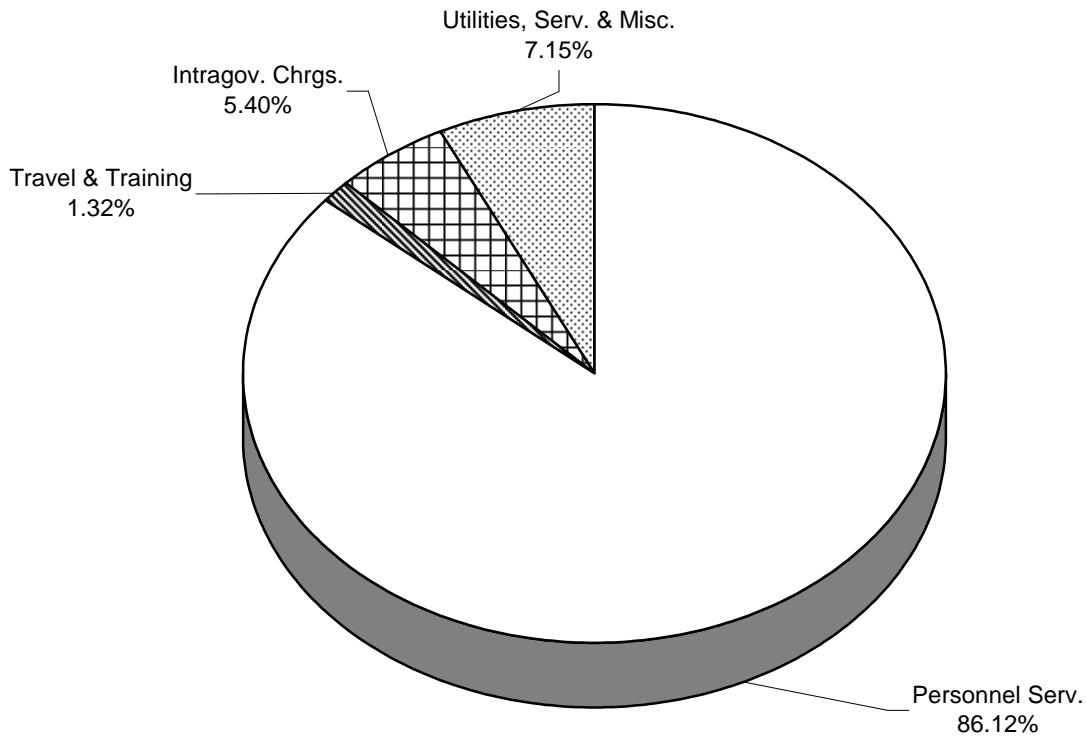
These positions serve additionally for REDI
(*Regional Economic Development Incorporated*)



* Position not included in Economic Development's FTE count.

** 100% of this position funded by REDI.

Department of Economic Development FY 2010



APPROPRIATIONS

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
Personnel Services	\$ 304,402	\$ 323,341	\$ 229,336	\$ 361,188	11.7%
Supplies & Materials	0	0	0	0	
Travel & Training	0	5,543	5,267	5,543	0.0%
Intragovernmental Charges	23,782	22,853	22,853	22,648	(0.9%)
Utilities, Services & Misc.	20,000	30,000	30,000	30,000	0.0%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	348,184	381,737	287,456	419,379	9.9%
Summary					
Operating Expenses	348,184	381,737	287,456	419,379	9.9%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	\$ 348,184	\$ 381,737	\$ 287,456	\$ 419,379	9.9%

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DEPARTMENT DESCRIPTION

This Department provides the necessary support to encourage and facilitate the growth of the economic base in Columbia. This task includes working with the various local and state development agencies, as well as the local educational institutions in an effort to recruit new investments, assist new business start-ups, and retain existing business. This Department staffs Regional Economic Development, Inc. (REDI), which provides other operating funds.

DEPARTMENT OBJECTIVES

The staff's goal is to promote positive economic growth while maintaining Columbia's exceptional quality of life. The department and REDI promote specific activities designed to improve the area's business climate and promote Columbia as a business destination. Promotional and marketing activities include personal contacts, direct mail campaigns, web marketing campaigns, and trade shows, in addition to producing current, relevant reports on the economic indicators of the community. An additional emphasis has also been placed on life sciences and technology development through collaborative efforts between the business community and University of Missouri.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

The department has been reorganized in an effort to re-direct its efforts from emphasizing traditional business recruitment to greater support for its partnership with the University.

Staff continues to put an emphasis in the area of life sciences and technology development by supporting and promoting the Life Science Business Incubator and Discovery Ridge Research Park on the University of Missouri campus. Staff has also assisted in business retention and expansion efforts with local industries. Current marketing efforts include partnering with various Colleges at the University of Missouri on trade shows and events that highlight the specific strengths of MU.

In an effort to develop more shovel-ready industrial sites, the non-profit Columbia Area Jobs Foundation was established to receive gifts of property, and to lease and/or option property for industrial uses. REDI is also providing a portion of funding to support the CORE Partnership, a 12-county regional collaboration, and is now participating in the Kansas City Knowledge Partnership which encourages the attraction of start-ups and companies based around the strengths of the University.

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
8901 - Asst. Dir. of Economic Devlp.	0.00	1.00	1.00	1.00	
8900 - Director of Economic Dev	1.00	1.00	1.00	1.00	
4402 - Economic Dev. Marketing Spec	1.00	0.00	0.00	0.00	
4401 - Sr. Economic Dev. Specialist	1.00	0.00	0.00	0.00	
1101 - Administrative Assistant	1.00	1.00	1.00	1.00	
Total Personnel	4.00	3.00	3.00	3.00	
Permanent Full-Time	4.00	3.00	3.00	3.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	4.00	3.00	3.00	3.00	

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

Actual FY 2008	Budget FY 2009	Estimated FY 2010
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Performance Measurements are under construction for FY 2010

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS - Continued

Actual FY 2008	Budget FY 2009	Estimated FY 2010
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Performance Measurements are under construction for FY 2010

COMPARATIVE DATA

	Columbia, MO	Lincoln, NE	Lawrence, KS	St. Joseph, MO	Springfield, MO	Joplin, MO
MSA:						
MSA population	151,818	280,704	112,559	105,194	328,000	47,147
Number of Employees	4.5	8.0	1.5	5.0	17.0	2.0
Employees Per 1,000 Population	0.030	0.028	0.013	0.048	0.052	0.042
City Only:						
City Population (1)	99,619	245,926	89,110	71,878	149,535	48,227
Number of Employees (2)	3.0	2.0	0.0	1.0	9.0	1.0
Annual Expenditures (3) (4)	\$307,970	\$1,166,266	\$175,000	\$120,000	\$405,650	\$165,000
City's Per Capita Investment	\$2.029	\$4.155	\$1.55	\$1.141	\$1.237	\$3.500
Total Community:						
Total Investment (5) (6) (7)	\$510,000	\$2,750,000	\$549,200	\$780,000	\$547,150	\$425,000
Total Per Capita Investment	\$3.359	\$9.797	\$4.879	\$7.415	\$1.668	\$9.014

1) Columbia's number represents a 2009 projection

2) St. Joseph contracts with the Chamber for economic development functions

3) City of Columbia's investment is expressed as a net investment. Lawrence, KS includes \$20,000 for the Small Business Development Center from the City

4) Lawrence, KS includes \$20,000 for the Small Business Development Center from the City

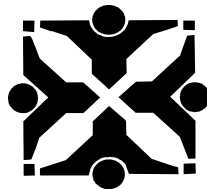
5) Investment for Columbia Community includes net City of Columbia Dept. of Economic Development and REDI

6) Total investment for Lawrence, KS includes \$40,000 for the Small Business Development Center

7) Total investment for St. Joseph includes \$204,000 for Community Development and \$120,000 from Buchanan County

Comparative Data has not been updated for FY 2010

Cultural Affairs

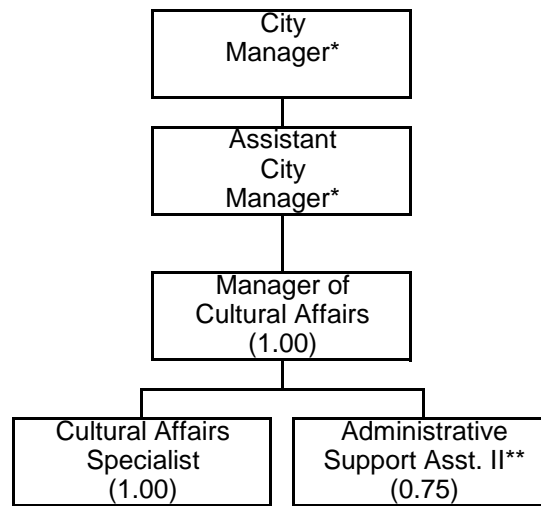


City of Columbia
Columbia, Missouri



City of Columbia - Cultural Affairs

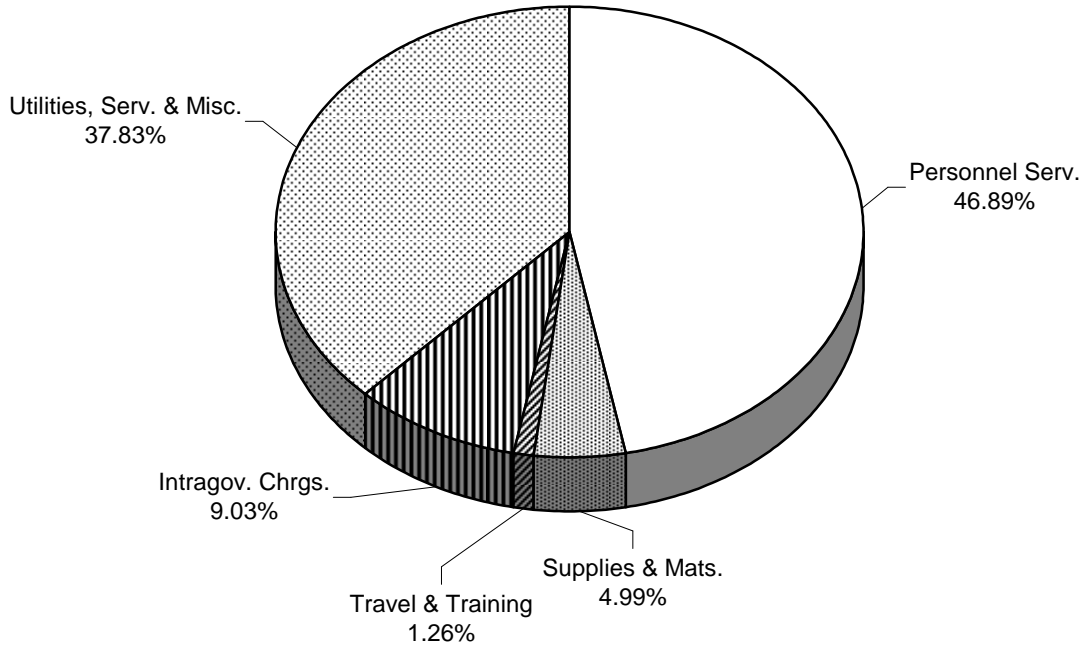
2.75 FTE Positions



* Positions not included in Cultural Affairs FTE count.

** 25% of this position is budgeted in Office of Sustainability

Cultural Affairs FY 2010



APPROPRIATIONS

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
Personnel Services	\$ 179,421	\$ 185,003	180,741	174,711	(5.6%)
Supplies & Materials	17,038	23,377	18,761	18,605	(20.4%)
Travel & Training	1,927	4,700	4,300	4,700	0.0%
Intragovernmental Charges	34,047	33,148	33,148	33,629	1.5%
Utilities, Services & Misc.	171,435	177,958	134,095	140,950	(20.8%)
Capital	0	0	0	0	
Other	0	0	0	0	
Total	403,868	424,186	371,045	372,595	(12.2%)
Summary					
Operating Expenses	403,868	424,186	371,045	372,595	(12.2%)
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	\$ 403,868	\$ 424,186	371,045	372,595	(12.2%)

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DEPARTMENT DESCRIPTION

The Office of Cultural Affairs' (OCA) mission is to enhance the vitality of the city and the quality of life for all citizens by creating an environment wherein artists and cultural organizations can thrive by fostering opportunities for creative expression and the preservation and celebration of the City's multi-cultural heritage. The OCA strives to enhance the artistic, management and marketing capabilities of local artists and arts organizations; increase public and private resources for the arts; develop a broader audience for the arts; and encourage cooperation, partnerships and collaborations within the city's diverse cultural heritage.

DEPARTMENT OBJECTIVE

- To continue to implement the following general goals: promote the arts and life-long learning; market the arts; integrate business and the arts; advocate public art policies; and ensure managerial, fiscal and human resources to achieve all programs and services.
- To raise awareness of accessibility to, participation in and support for Columbia's rich array of artists and cultural offerings.
- To place new works of public art in Columbia with the goal of enhancing the public environment and civic pride while maintaining works currently owned by the City.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

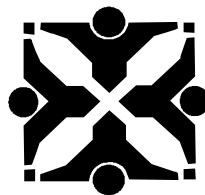
- Columbia was named a "Creative Community" by the Missouri Arts Council and the Governor at the annual state "Arts Awards" in 2007. Columbia is the first city in the state and one of just three to receive the distinction.
- The OCA's Community Arts Program grant ranked number one statewide in the Missouri Arts Council's FY10 grant evaluation. Funds received support programs and services such as the Arts Express newsletter, Artists' Registry and technical assistance to local arts organizations.
- The OCA's Arts Education grant ranked number one statewide in its category in the Missouri Arts Council's FY10 grant evaluation. Funds received will augment Percent for Art project budgets so that related arts education efforts can be offered in local schools.
- The OCA's updated Cultural Plan, called "Creative Columbia," was approved by City Council in 2006. The next update began in 2009 with a goal of it being completed and presented to City Council in 2010. Included in the new revision will be a program assessment of Percent for Art.
- Requests from local arts organizations for arts funding totaled \$154,900. A formula for determining funding levels continues to be employed in an effort to allocate funds in the most equitable way. The Commission on Cultural
- Affairs will continue to assess all funding policies. For the third year, a restricted account was used to augment the amount made available in the city's budgeting process. The FY 10 budget allows the dollars allocated to local arts groups to reach near the \$100,000 mark. (The restricted account was created from the OCA's fund balance at the time the department moved to the general fund.)
- The annual Columbia Festival of the Arts was discontinued after the 2008 event due to declining participation of artists and declining revenue. In its place, the OCA is co-sponsoring with the Parks and Recreation Department a children's art themed event, emphasizing its partnership with school arts programming and redirecting some available funds to local arts agencies.
- Public art programming continues to be a major emphasis. In 2007, the Wabash Station Percent for Art project was dedicated; sculptures donated for Flat Branch Park were installed; and the City Hall Percent for Art project, the biggest project to date, got underway. In 2008, projects at Fire Stations 7 and 9 were begun. In 2009, a project for the Fifth and Walnut Parking Garage will be initiated. Staff continues to coordinate maintenance efforts for several already situated works.
- A collections management database was developed in cooperation with the IT Department. It is providing efficiencies in managing new and ongoing public art projects as well as ongoing maintenance.
- Community arts resources were expanded with the continued offering of the Public Art Guide, a Gallery Guide (with funding from the CVB) and continued growth of the Arts Express newsletter mailing (hard copy and online). Plans are to develop a Performing Arts Guide companion piece to the Gallery Guide. A small arts education grant from the
- Missouri Arts Council allowed for development of an audio tour of public art.
- Collaborations with downtown arts efforts include support the quarterly Artrageous Fridays events and participation in a Cultural Tourism Collaborative.
- Ongoing opportunities local arts organizations and their volunteers to interact include ArtSuccess workshops and participation as a regional location for the Missouri Arts Council's statewide arts summits.
- The OCA's role in the summer CARE Gallery has minimized given P&R's increased staff time with and funding to it.

AUTHORIZED PERSONNEL					
	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
4625 - Manager of Cultural Affairs	1.00	1.00	1.00	1.00	
4624 - Cultural Affairs Specialist	1.00	1.00	1.00	1.00	
1002 - Admin Support Assistant II	0.75	0.75	0.75	0.75	
Total Personnel	2.75	2.75	2.75	2.75	
Permanent Full-Time	2.75	2.75	2.75	2.75	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	2.75	2.75	2.75	2.75	

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS			
	Actual FY 2008	Budget FY 2009	Estimated FY 2010
<i>Performance Measurements are under construction for FY 2010</i>			

COMPARATIVE DATA					
	Columbia MO	Boulder CO	Providence RI*	Savannah GA	Tempe AZ*
Population	101,143	93,236	172,130	129,997	178,941
Number of Full-Time (FT) Employees	2	1	4	10	31.5
Number of Part-Time (PT) Employees	1	2	0	0	21
FT Employees Per 1,000 Population	0.020	0.011	0.023	0.077	0.176
Art Center(s)/number	no	yes/2	no	yes/1	yes/5+
Festival(s)/budget(s)	1/\$42,000	n/a	3/\$165,000	5/\$550,000	n/a
Funding to Local Arts Agencies & amount awarded in last FY	yes \$95,000	yes \$171,064	yes \$220,000	yes \$979,000	yes \$137,693
low/high range of requests	\$500/\$10,000	\$1,000/\$10,000	\$500/\$30,000	\$5,000/\$150,000	\$500/\$53,000
Funding from Tourism and/or CVB	yes	yes	yes	no	yes
Online Artists' Registry	yes	yes	yes	yes	yes
Percent for Art/Public Art Program	yes	yes	yes	yes	yes
designated maintenance fund(s)?	yes	no	no	n/a	no
Total Budget	\$372,595	\$486,334	\$506,268	\$1,804,000	\$4,363,854
includes state funding?	yes	no	no	yes	yes
includes federal funding?	no	no	no	no	no
<i>Comparative Data has not been updated for FY 2010</i>					

Neighborhood Services

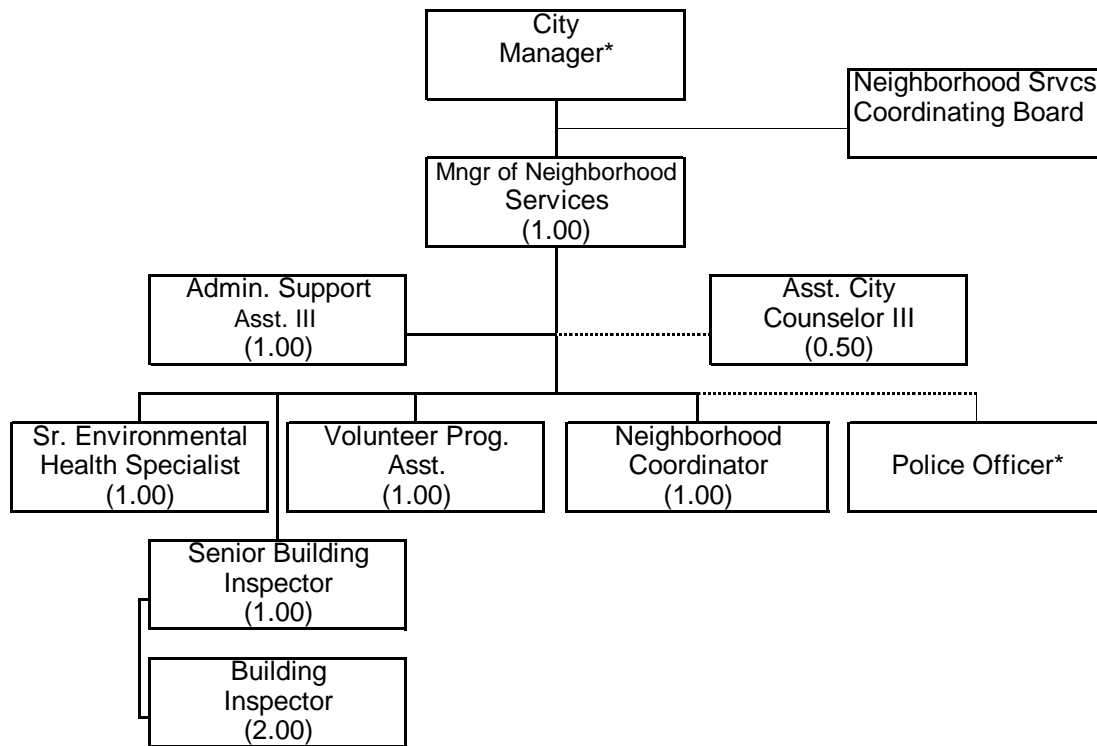


City of Columbia
Columbia, Missouri



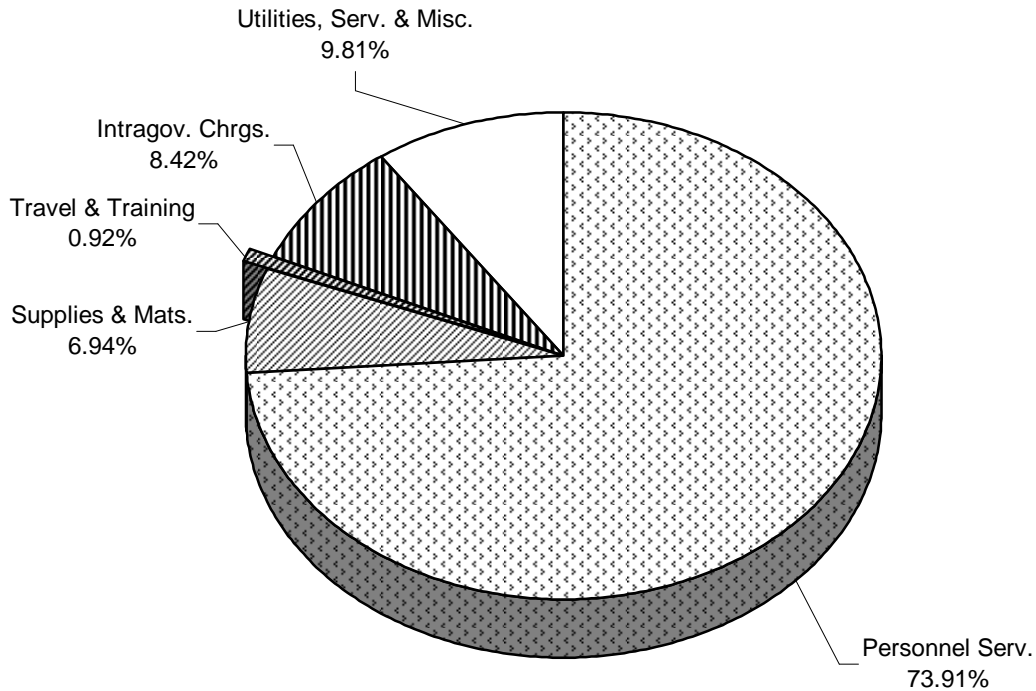
City of Columbia - Neighborhood Services

8.50 FTE Positions



* Positions not included in Neighborhood Programs FTE count.

Neighborhood Services FY 2010



APPROPRIATIONS

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
Personnel Services	\$ 138,675	\$ 144,608	\$ 144,592	\$ 541,083	274.2%
Supplies & Materials	23,281	37,423	32,804	50,811	35.8%
Travel & Training	1,598	3,700	3,390	6,703	81.2%
Intragovernmental Charges	27,356	25,900	25,900	61,674	138.1%
Utilities, Services & Misc.	10,153	60,538	58,485	71,796	18.6%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	201,063	272,169	265,171	732,067	169.0%
Summary					
Operating Expenses	201,063	272,169	265,171	732,067	169.0%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	\$ 201,063	\$ 272,169	\$ 265,171	\$ 732,067	169.0%

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS
**Actual
FY 2008**
**Budget
FY 2009**
**Estimated
FY 2010**

Performance Measurements are under construction for FY 2010

COMPARATIVE DATA
**Columbia,
MO**
**Carlsbad,
CA**
**Coral Springs,
FL**
**Salem,
OR**
Population:

Number of Full-Time (FT) Employees
Number of Part-Time (PT) Employees
FT Employees Per 1,000 Population
Hours of Volunteer Service
Hours Per 1,000 population
Approx. number of volunteers
Total Budget

101,143
2
2
0.0198
40,067
378
>2,000**
\$209,747

101,430
1
1
0.0099
53,626
536
1,155
\$273,997

129,751
1
0
0.0077
43,000
331
*
\$139,793

152,836
4
6+
0.0262
144,318
1,009
5,000
\$420,000

Carlsbad, CA - includes volunteer efforts at the library and senior center

Salem, OR - includes volunteer efforts at the library and senior center as well as staff and expenses across several departments.

* Coral Springs, FL has a monthly count; an annual total was not available.

** Accurate numbers on individual volunteers is unavailable because of groups who do not report individual participation and departments who do not provide this information.

Comparative Data has not been updated for FY 2010

AUTHORIZED PERSONNEL
**Actual
FY 2008**
**Budget
FY 2009**
**Estimated
FY 2009**
**Adopted
FY 2010**
**Position
Changes**

Volunteer Programs
Neighborhood Programs
Total Personnel

2.25
0.00
2.25

2.25
0.00
2.25

2.25
0.00
2.25

1.75
6.75
8.50

(0.50)
6.75
6.25

Permanent Full-Time
Permanent Part-Time
Total Permanent

2.25
0.00
2.25

2.25
0.00
2.25

2.25
0.00
2.25

8.50
0.00
8.50

6.25
6.25
6.25

DESCRIPTION

This division coordinates the promotion of volunteer opportunities within City Government. Advised by a Volunteer Working Group made up of city staff from a variety of departments, the office recruits volunteers, matches them with projects that compliment their interest and experience, and tracks their volunteer hours. The office also works on volunteer recognition activities and public relations events to promote volunteerism for City government.

In addition to general volunteer coordination, Volunteer Programs (VP) coordinates a number of specific programs including the Park Patrol, the Adopt a Spot Beautification program, Cleanup Columbia, Youth in Action, and TreeKeepers and CARP, the Columbia Aquatic Restoration Project. The office also has responsibility for the Columbia Trust and the Share the Light program and administers the New Century Fund, Inc.

HIGHLIGHTS / SIGNIFICANT CHANGES

During fiscal year 2008, 43,323 volunteer hours were reported at a value of more than \$845,231 not including hours contributed by boards and commissions. Highlights during 2008 include the graduation of a 12th TreeKeepers program, the continuation of the Park Patrol (a community policing program for Columbia's trails), a volunteer recognition in the spring, and the 13th city-wide "Cleanup Columbia" including sponsorship by local media and businesses.

The Adopt a Spot beautification continued with 92 projects throughout the community. The division sponsored it's seventh year of Youth In Action, a summer volunteer program for youth ages 12-15. VP also works with the Office of Emergency Management to plan to handle volunteers who respond in the event of a disaster.

The office serves as a central point for those who wish to volunteer with the city and staff who can benefit from the help of volunteers. The office will work with approximately 750 new volunteer contacts in FY 2009.

In FY 2009 VP took the lead role in holding two "Keys to the City" public information events and conducted the first Neighborhood Leadership Program with 23 participants. The office also has responsibility for the Columbia Trust, Share the Light, and administering the New Century Fund. The New Century Fund explored the Community Foundation idea in FY 2009 as suggested by the Visioning plan.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 138,675	\$ 144,608	\$ 144,592	\$ 110,976	(23.3%)
Supplies and Materials	23,281	37,423	32,804	37,440	0.0%
Travel and Training	1,598	3,700	3,390	2,950	(20.3%)
Intragovernmental Charges	27,356	25,900	25,900	27,151	4.8%
Utilities, Services, & Misc.	10,153	60,538	58,485	15,254	(74.8%)
Capital	0	0	0	0	
Other	0	0	0	0	
Total	\$ 201,063	\$ 272,169	\$ 265,171	\$ 193,771	(28.8%)

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
4622 - Mngr of Neighborhood Srvc	0.00	0.00	0.00	0.50	0.50
4620 - Volunteer Coordinator	1.00	1.00	1.00	0.00	(1.00)
1003 - Admin Support Assistant III	0.00	0.00	0.00	0.25	0.25
4615 - Program Assistant	1.00	1.00	1.00	1.00	
1002 - Admin Support Assistant II	0.25	0.25	0.25	0.00	(0.25)
Total Personnel	2.25	2.25	2.25	1.75	(0.50)
Permanent Full-Time	2.25	2.25	2.25	1.75	(0.50)
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	2.25	2.25	2.25	1.75	(0.50)

DESCRIPTION

Neighborhood Programs is a new city division that will include services to neighborhood groups, the Neighborhood Response Team (NRT) and rental inspections. Volunteer Programs will supplement these activities by connecting the help of citizens to support these efforts and strengthen our neighborhoods.

HIGHLIGHTS / SIGNIFICANT CHANGES

In FY 2010, a new team has been assembled with staff from various departments (Volunteer Programs, Public Communications, Public Works and Health & Human Services) to focus on neighborhood issues and the enforcement of rental house codes with a new alignment with volunteer resources.

The draft mission of the Office of Neighborhood Services is to improve the quality of life for Columbia's residents through fairly and swiftly enforcing city codes related to residential life, offering valuable volunteer opportunities, providing resources for neighborhood leaders to solve issues independently and managing donations to support our community.

Initial programs this office will carry out include: Neighborhood Response Teams (NRT), graffiti abatement, the neighborhood recognition program and rental housing inspections. In addition, some programs that the Office of Volunteer Services led in FY 2009 will become the responsibility of this division. Those include the Neighborhood Leadership Program, Keys to the City events and board & commission training sessions.

In addition to existing programs, this division will explore efforts to strengthen neighborhoods through assistance from city staff and programs and cooperation with community groups as well as additional capacity building efforts so residents are better able to address issues independently.

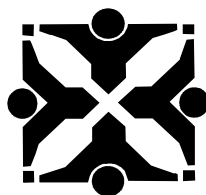
BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 430,107	
Supplies and Materials	0	0	0	13,371	
Travel and Training	0	0	0	3,753	
Intragovernmental Charges	0	0	0	34,523	
Utilities, Services, & Misc.	0	0	0	56,542	
Capital	0	0	0	0	
Other	0	0	0	0	
Total	\$ 0	\$ 0	\$ 0	538,296	

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
7202 - Senior Envirntal. Health Spec.	0.00	0.00	0.00	1.00	1.00
4622 - Mngr of Neighborhood Srvc	0.00	0.00	0.00	0.50	0.50
4104 - Neighborhood Coordinator	0.00	0.00	0.00	1.00	1.00
3303 - Asst. City Counselor III	0.00	0.00	0.00	0.50	0.50
3203 - Senior Inspector	0.00	0.00	0.00	1.00	1.00
3202 - Building Inspector	0.00	0.00	0.00	2.00	2.00
1003 - Admin Support Assistant III	0.00	0.00	0.00	0.75	0.75
Total Personnel	0.00	0.00	0.00	6.75	6.75
Permanent Full-Time	0.00	0.00	0.00	6.75	6.75
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	0.00	0.00	0.00	6.75	6.75

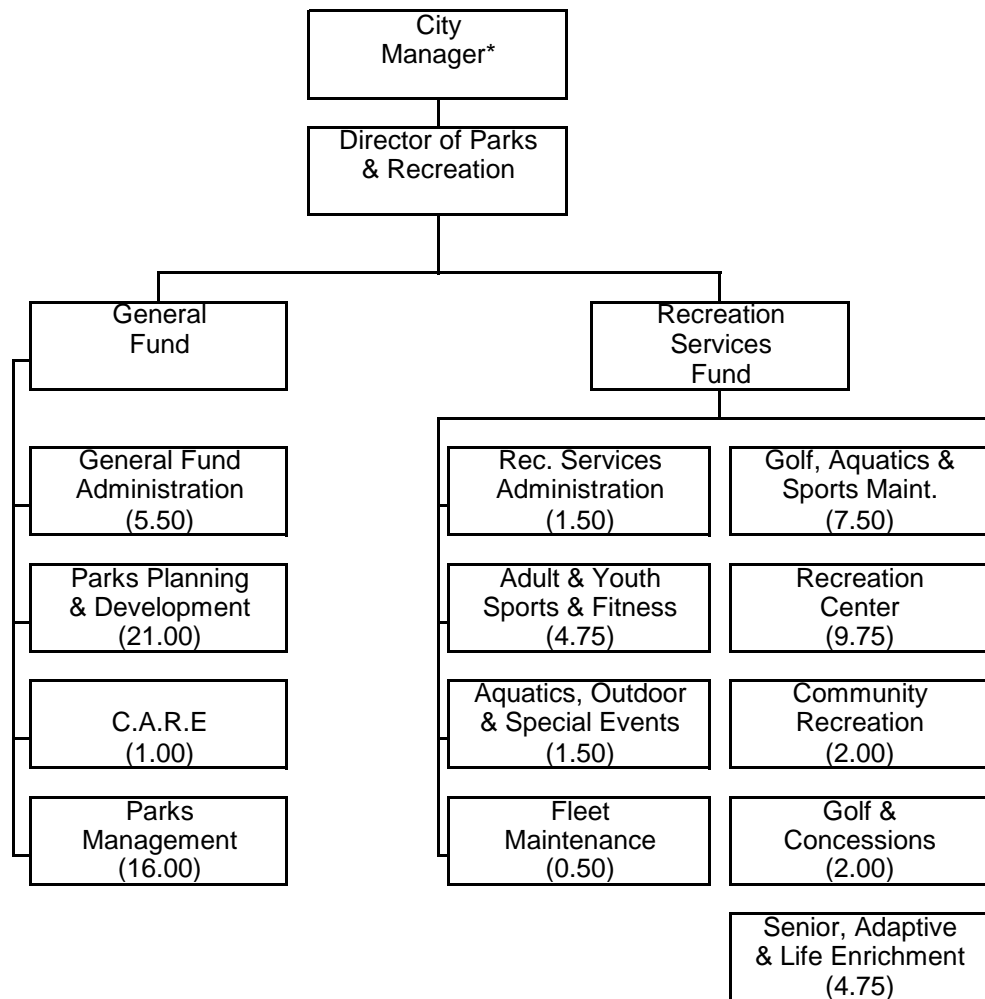
Parks and Recreation



City of Columbia
Columbia, Missouri

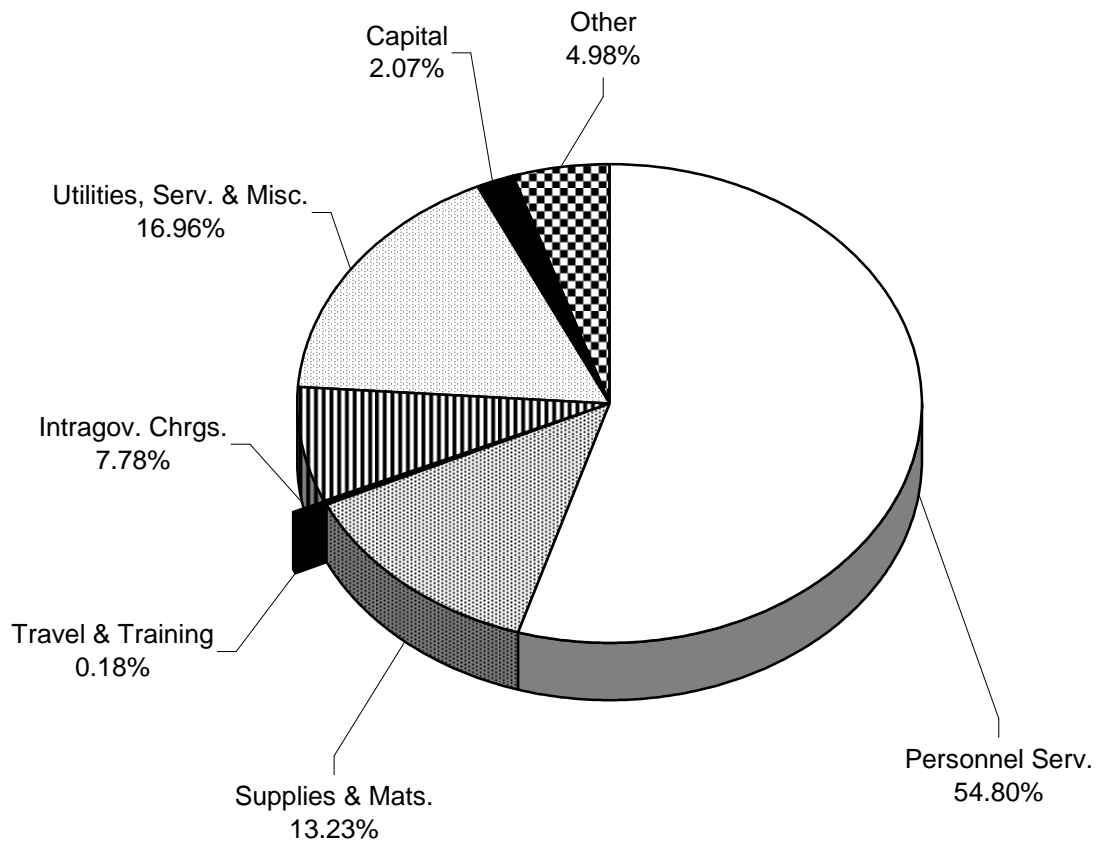


City of Columbia - Parks and Recreation Department
77.75 FTE Positions



* Position not included in Parks & Recreation Department's FTE count.

Parks & Recreation Dept - Summary FY 2010



APPROPRIATIONS

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
Personnel Services	\$ 6,573,408	\$ 7,075,796	\$ 6,859,891	\$ 6,905,267	(2.4%)
Supplies & Materials	1,679,738	1,825,625	1,700,854	1,666,801	(8.7%)
Travel & Training	17,911	29,923	28,045	22,116	(26.1%)
Intragovernmental Charges	847,798	909,390	909,390	981,034	7.9%
Utilities, Services & Misc.	1,575,366	1,950,369	1,820,138	2,137,649	9.6%
Capital	457,377	257,276	192,446	260,882	1.4%
Other	852,290	645,000	633,539	628,207	(2.6%)
Total	12,003,888	12,693,379	12,144,303	12,601,956	(0.7%)
Summary					
Operating Expenses	10,564,347	11,741,103	11,291,318	11,460,867	(2.4%)
Non-Operating Expenses	855,015	662,000	642,000	642,000	(3.0%)
Debt Service	23,632	33,000	18,539	13,207	(60.0%)
Capital Additions	457,377	257,276	192,446	260,882	1.4%
Capital Projects	103,517	0	0	225,000	
Total Expenses	\$ 12,003,888	\$ 12,693,379	\$ 12,144,303	\$ 12,601,956	(0.7%)

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DEPARTMENT DESCRIPTION

The Columbia Parks and Recreation Department oversees over 2,900 acres of park land and maintains 74 parks and recreation facilities. A wide array of sports, recreation activities, lessons, and special events are available for citizens of all ages. Open space, parks, and trails provide opportunities to enjoy the natural beauty of Columbia. The Department is organized into two divisions: Park Services and Recreation Services. The summer youth employment program, Career Awareness and Related Experience (CARE), is also administered by the Parks and Recreation Department.

DEPARTMENT OBJECTIVES

The Columbia Parks and Recreation Department is committed to delivering effective, courteous, and responsible leisure services, and to maintaining, preserving, and developing the natural resources entrusted to us. We strive to provide all citizens with a variety of high quality leisure opportunities. In delivery of these services, all participants are to be treated with fairness, dignity, and respect. To achieve these objectives, Park and Recreation staff constantly pursue excellence while attempting to provide the best possible services within resource limits placed upon the Department.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

The General Fund component of this budget contains Department Administration, a portion of the Park Services Division's two principle programs, Park Management and Operations and Park Planning and Development, and the C.A.R.E. Program. The Recreation Services Fund includes funding for all recreation activities and the operation of support facilities for those activities. Revenues generated from recreation activities and facilities are deposited in the Recreation Service Fund. Recreation activity fees are used for operations while revenues from the facility user fee, golf improvement fee and recreation center improvement fee are appropriated by the City Council for capital projects. Funding is budgeted in the Recreation Services portion of the budget for the operation of the Activity and Recreation Center (ARC).

The FY 2010 budget includes the following significant changes: (1) A reduction of two positions, a vacant Recreation Supervisor in the Sr. and Life Enrichment program and a Recreation Specialist in the Golf program. (2) A reduction in Recreation Services temporary salaries of over \$100,000. (3) A \$40,407 increase in the CARE Program funded by Boone County Resources to include youth with disabilities and a \$7,583 increase with a grant from the Missouri Arts Council for the Out of School-CARE Gallery. (4) Reduce number of new trees planted from 240 to 165. (5) Eliminate one temp help staff in Horticulture's mowing program and related fuel consumption. (6) Reduce contractual repairs in Fleet vehicles and equipment. (7) Reduce general fund sponsorship by \$1,500 each to the Senior Show-Me State Games, Boone County Historical Society Buildings, and First Night. (8) Reduce recreation services materials and supplies by 7% and miscellaneous contractual by 10%. (9) Increase \$16,000 to expand adapted recreation program and offer additional programs at Paquin funded by the Boone County Family Resources.

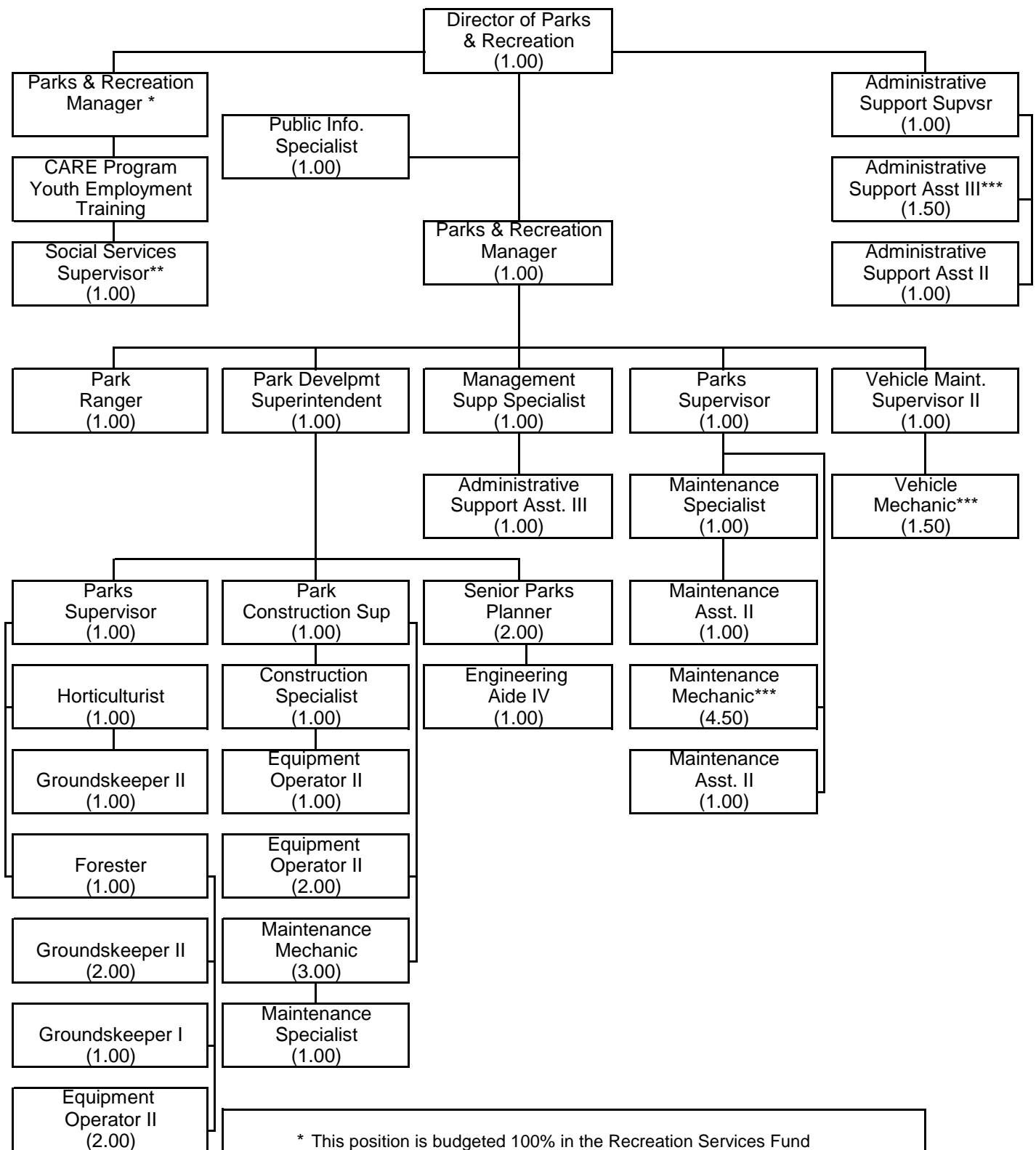
AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
General Fund Operations	43.50	43.50	43.50	43.50	
Recreation Services Fund	36.25	36.25	36.25	34.25	(2.00)
Total Personnel	79.75	79.75	79.75	77.75	(2.00)
Permanent Full-Time	79.00	79.00	79.00	77.00	(2.00)
Permanent Part-Time	0.75	0.75	0.75	0.75	
Total Permanent	79.75	79.75	79.75	77.75	(2.00)



City of Columbia - Parks and Recreation Dept. (General Fund)

43.50 FTE Positions



* This position is budgeted 100% in the Recreation Services Fund

** This position is budgeted in the General Fund

*** A portion of this position is in the Recreation Services Fund and in the General Fund

DESCRIPTION

The General Fund portion of the Parks and Recreation Department Budget includes Administration, a portion of Park Planning and Development, a portion of Park Management and Operations, and the C.A.R.E. Program. Additional Park Planning and Development expenses are budgeted in the Capital Projects sections of the budget. Park Management and Operations maintains recreation service facilities, and those expenses are budgeted in the Recreation Services Fund. Program areas not having revenue producing capabilities are budgeted in General Fund.

HIGHLIGHTS / SIGNIFICANT CHANGES

Significant increases are related to anticipated higher utility and intergovernmental charges. The Park Ranger program and mowing responsibilities were moved from Park Management & Operations--Ranger to own account and mowing moved to Horticulture. Budget/service reductions include \$7,680 for the elimination of one temp help staff from mowing; \$1,200 from fleet fuel due to mowing reduction; \$12,500 by reducing the number of new trees planted from 240 to 165; \$4,000 from Fleet Contractual repairs; The CARE Program was increased \$40,407 to include youth with disabilities and \$7,853 with a grant for the Out of School-CARE Gallery; and \$1,500 each reduced from the Bo Co Historical Society, First Night & Sr. Show-Me State sponsorship.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 3,004,204	\$ 3,211,058	\$ 3,164,035	\$ 3,284,071	2.3%
Supplies & Materials	710,235	742,271	661,289	654,924	(11.8%)
Travel & Training	8,891	14,210	13,218	9,447	(33.5%)
Intragovernmental Charges	263,187	297,930	297,930	308,908	3.7%
Utilities, Services & Misc.	431,347	474,681	445,664	486,228	2.4%
Capital	379,829	176,828	113,298	223,115	26.2%
Other	0	0	0	0	
Total	4,797,693	4,916,978	4,695,434	4,966,693	1.0%
Summary					
Operating Expenses	4,417,864	4,740,150	4,582,136	4,743,578	0.1%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	379,829	176,828	113,298	223,115	26.2%
Capital Projects	0	0	0	0	
Total Expenses	\$ 4,797,693	\$ 4,916,978	\$ 4,695,434	\$ 4,966,693	1.0%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
Administration	5.50	5.50	5.50	5.50	
Parks Planning & Development	21.00	21.00	21.00	22.00	1.00
C.A.R.E.	1.00	1.00	1.00	1.00	
Parks Management	16.00	16.00	16.00	15.00	(1.00)
Total Personnel	43.50	43.50	43.50	43.50	
Permanent Full-Time	43.50	43.50	43.50	43.50	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	43.50	43.50	43.50	43.50	

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

Actual FY 2008	Budget FY 2009	Estimated FY 2010
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Performance Measurements are under construction for FY 2010

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS - Continued

Actual FY 2008	Budget FY 2009	Estimated FY 2010
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Performance Measurements are under construction for FY 2010

COMPARATIVE DATA

	Columbia, MO	Springfield IL	Ft. Collins CO	Lawrence KS	Waterloo IA	Schaumburg IL
Population	101,143	118,782	138,815	92,978	65,736	71,261
Number of Employees	45	61	69	51	37	47
Employees Per 1,000 Population	0.44	0.51	0.50	0.55	0.56	0.66
Park Planning & Development:						
Capital Improvement Budget (3 Year Average)	\$2,757,068	\$3,000,000	\$3,275,000	\$750,000	\$475,000	\$4,000,000
% Capital Improvement Projects Completed w/Force Acct Labor	75%	8%	10%	25%	50%	25%
No. of Permanent Staff Assigned to Capital Projects	13.0	0	6	0	0	1
Construction Staff	9.0		3			
Planners/Project Mgmt	4.0		3			
No. of Landscape and Forestry Employees	8	13	1	2	7	10
	Columbia, MO	Waco TX	Ft. Collins CO	Dubuque IA	St. Joseph, MO	**Lawrence KS
Population	101,143	124,831	138,815	57,207	73,890	92,978
Number of Employees	45	84	69	27	46	51
Employees Per 1,000 Population	0.44	0.67	0.50	0.47	0.62	0.55
Parks Management & Operations:						
Total Park Acres	2,848	1,304	630	1,400	1,500	(1) 3,206
Number of Maintenance Employees	24.0	66	41	17	15	31
Park Acres Per Staff	118.67	19.76	15.37	82.35	100.00	103.42
Premiere Facilities:						
Pools	5	2	3	2	3	1
Golf Courses (18 Hole)	2	1.5	2	1	1	1
(2) Athletic Fields	25	48	10	13	15	19
Rec/Nature Centers	1	3	1	0	2	6
Ice Rinks-indoor	0	0	2	1	1	0
Total Facilities	33	54.5	16	17	21	27

(1)30-40% of acreage is natural, open space and unmaintained.

(2) Athletic Fields include all athletic fields that have lights and/or irrigation systems.
Number of Employees does not include ranger or related law enforcement staff.

Columbia CIP does not include non-motorized grant or Crane property purchase.

Comparative Data has not been updated for FY 2010

DESCRIPTION

The Administration Division consists of the Director, Public Information Specialist, Administrative Support Supervisor, 1.50 Administrative Support Assistant III, and 1.00 FTE Administrative Support Assistant II. This division assists the public with reservations, registrations, and information. Support and assistance is provided to all other divisions within the Department to ensure the successful operation of all areas of the Parks and Recreation Program. Areas of support include budget and accounting, promotion, and the establishment of Department policies and procedures.

HIGHLIGHTS / SIGNIFICANT CHANGES

The operating budget for the Administrative Division includes reduction of sponsorship of Senior Show-Me State Games from \$5,000 to \$3,500 and a 9.5% decrease in materials and supplies.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 354,192	\$ 371,990	\$ 365,060	\$ 378,044	1.6%
Supplies and Materials	14,220	18,450	18,701	16,700	(9.5%)
Travel and Training	3,399	3,250	3,600	3,400	4.6%
Intragovernmental Charges	68,763	65,717	65,717	66,993	1.9%
Utilities, Services, & Misc.	53,464	61,360	60,451	58,700	(4.3%)
Capital	0	0	0	0	
Other	0	0	0	0	
Total	\$ 494,038	\$ 520,767	\$ 513,529	\$ 523,837	0.6%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
8970 - Dir. of Parks and Recreation	1.00	1.00	1.00	1.00	
4802 - Public Information Spec.	1.00	1.00	1.00	1.00	
1004 - Admin. Support Supervisor	1.00	1.00	1.00	1.00	
1003 - Admin. Support Assistant III	1.50	1.50	1.50	1.50	
1002 - Admin. Support Assistant II	1.00	1.00	1.00	1.00	
Total Personnel	5.50	5.50	5.50	5.50	
Permanent Full-Time	5.50	5.50	5.50	5.50	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	5.50	5.50	5.50	5.50	

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DESCRIPTION

This program targets economically, socially and academically disadvantaged youth ages 14 through 18 for career training. This is accomplished by providing educational resources to the trainee in the form of vocational training, placement with a local employer for 160 hours of work experience, and coaching trainees on the job. Wages are provided by the City of Columbia. Supervision of trainees is provided by those agencies or businesses where they are employed.

HIGHLIGHTS / SIGNIFICANT CHANGES / GOALS

This budget contains funds to maintain the program at the same level as the FY 2009 revised budget plus an increase of \$40,407 funded by Boone County Resources to expand the CARE program to included youth with disabilities during the school year (possibly 10-12 youth and some administrative help) and an increase of \$7,583 with a grant from the Missouri Arts Council for the Out of School - CARE Gallery. This is the ninth year of operation of the CARE Gallery program. Approximately, 235- 245 disadvantaged youth participate annually (35-45 options program participants & 175-200 summer employment program participants). The C.A.R.E. program will continue to offer tutoring and GED assistance to a number of youth through the school year (the Options program).

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 351,792	\$ 385,265	\$ 379,025	\$ 437,936	13.7%
Supplies and Materials	11,522	9,800	9,607	9,607	(2.0%)
Travel and Training	0	0	0	0	
Intragovernmental Charges	4,882	12,479	12,479	10,640	(14.7%)
Utilities, Services, & Misc.	51,743	53,056	45,461	53,534	0.9%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	\$ 419,939	\$ 460,600	\$ 446,572	\$ 511,717	11.1%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
7302 - Social Services Supervisor	0.00	1.00	1.00	1.00	
7301 - Social Services Specialist	1.00	0.00	0.00	0.00	
Total Personnel	1.00	1.00	1.00	1.00	
Permanent Full-Time	1.00	1.00	1.00	1.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	1.00	1.00	1.00	1.00	

DESCRIPTION

In the General Fund, Park Services Division, the Planning and Development Program is responsible for all parks capital improvements. Program staff identify, plan and develop recreation areas and facilities to meet the varied recreation and leisure needs of the citizens of Columbia. Also included in this division is the City's Horticulture and Forestry programs that are responsible for landscaping/forestry activities for parks, trails, public buildings, median strips, and the downtown.

HIGHLIGHTS / SIGNIFICANT CHANGES / GOALS

Budget increases in personnel are related to the transfer of mowing responsibilities from Park Management & Operations to Horticulture. Acres mown has been reduced to accommodate the addition of new parks. Additionally, hours spent mowing will be reduced by approx 960 resulting in a budget reduction of \$7,680 in temp help. Forestry budget includes reduction of \$9,000 in materials & \$3,500 in temp help due to reduction of number of trees planted from 240 to 165.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 1,266,248	\$ 1,362,632	\$ 1,345,163	\$ 1,470,634	7.9%
Supplies and Materials	196,772	164,112	161,298	151,650	(7.6%)
Travel and Training	2,888	8,075	6,854	3,172	(60.7%)
Intragovernmental Charges	60,879	63,933	63,933	59,726	(6.6%)
Utilities, Services, & Misc.	75,764	66,932	61,680	68,125	1.8%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	\$ 1,602,551	\$ 1,665,684	\$ 1,638,928	\$ 1,753,307	5.3%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
8710 - Parks Dev. Superintendent	1.00	1.00	1.00	1.00	
8700 - Senior Parks Planner	2.00	2.00	2.00	2.00	
5205 - Forester	1.00	1.00	1.00	1.00	
5203 - Horticulturist	1.00	1.00	1.00	1.00	
5004 - Engineering Aide IV	1.00	1.00	1.00	1.00	
2415 - Park Supervisor	1.00	1.00	1.00	1.00	
2414 - Groundskeeper II	3.00	3.00	3.00	3.00	
2413 - Groundskeeper I	1.00	1.00	1.00	1.00	
2406 - Construction Supervisor	1.00	1.00	1.00	1.00	
2405 - Construction Specialist	1.00	1.00	1.00	1.00	
2404 - Maintenance Mechanic*	4.00	4.00	4.00	3.00	(1.00)
2403 - Maintenance Specialist*	0.00	0.00	0.00	1.00	1.00
2300 - Equipment Operator II	4.00	4.00	4.00	5.00	1.00
Total Personnel	21.00	21.00	21.00	22.00	1.00
Permanent Full-Time	21.00	21.00	21.00	22.00	1.00
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	21.00	21.00	21.00	22.00	1.00

*FY 2010 - (1.00) Maintenance Mechanic was reclassified to a Maintenance Specialist.

DESCRIPTION

In the General Fund, Parks Services Division, the Parks Management and Operations Program is responsible for the management, maintenance, and operation of parks, playgrounds, indoor and outdoor recreation facilities, grounds, and support areas. The management, maintenance and capital replacement of the Parks and Recreation Department's fleet is administered by program staff.

HIGHLIGHTS / SIGNIFICANT CHANGES

Budget increases are related to higher intergovernmental charges and utility costs. Some supplemental funding has been budgeted to replace rolling stock equipment as per the City's replacement schedule. Budget reductions in personnel represent the transfer of mowing operations to Horticulture. Reduction in Supplies & Materials is based on lower fuel costs and delay of computer replacements. Other service reductions include \$4,000 for reduction in Fleet Contractual Services; \$1,200 in Fleet Fuel based on mowing hours reduction; and \$1,500 reduction in sponsorship of Boone County Historical Society maintenance & operation of historic buildings and \$1,500 reduction in sponsorship of First Night.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 1,031,972	\$ 1,091,171	\$ 1,074,787	\$ 997,457	(8.6%)
Supplies and Materials	487,721	549,909	471,683	476,967	(13.3%)
Travel and Training	2,604	2,885	2,764	2,875	(0.3%)
Intragovernmental Charges	128,663	155,801	155,801	171,549	10.1%
Utilities, Services, & Misc.	250,376	293,333	278,072	305,869	4.3%
Capital	379,829	176,828	113,298	223,115	26.2%
Other	0	0	0	0	
Total	\$ 2,281,165	\$ 2,269,927	\$ 2,096,405	\$ 2,177,832	(4.1%)

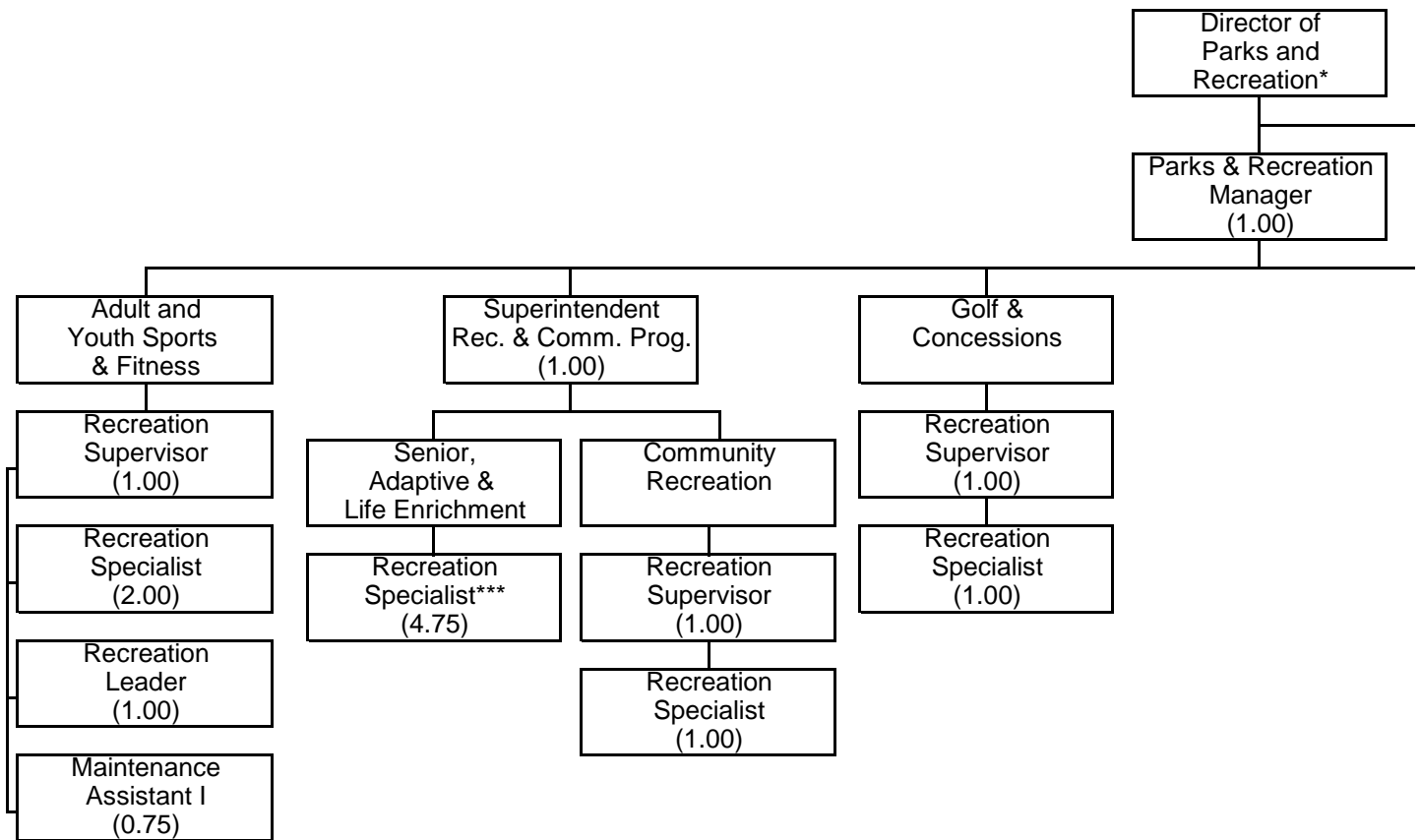
AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
8750 - Park & Recreation Manager	1.00	1.00	1.00	1.00	
8690 - Park Ranger	1.00	1.00	1.00	1.00	
4203 - Management Support Specialist	1.00	1.00	1.00	1.00	
2415 - Parks Supervisor	1.00	1.00	1.00	1.00	
2404 - Maintenance Mechanic	4.50	4.50	4.50	4.50	
2403 - Maintenance Specialist	1.00	1.00	1.00	1.00	
2402 - Maintenance Assistant II	2.00	2.00	2.00	2.00	
2300 - Equipment Operator II	1.00	1.00	1.00	0.00	(1.00)
2107 - Vehicle Mechanic	1.50	1.50	1.50	1.50	
2105 - Vehicle Maintenance Supv. II	1.00	1.00	1.00	1.00	
1003 - Admin. Support Assistant III	1.00	1.00	1.00	1.00	
Total Personnel	16.00	16.00	16.00	15.00	(1.00)
Permanent Full-Time	16.00	16.00	16.00	15.00	(1.00)
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	16.00	16.00	16.00	15.00	(1.00)



City of Columbia - Recreation Services Fund

34.25 FTE Positions



* Positions not included in Recreation Services' FTE count.

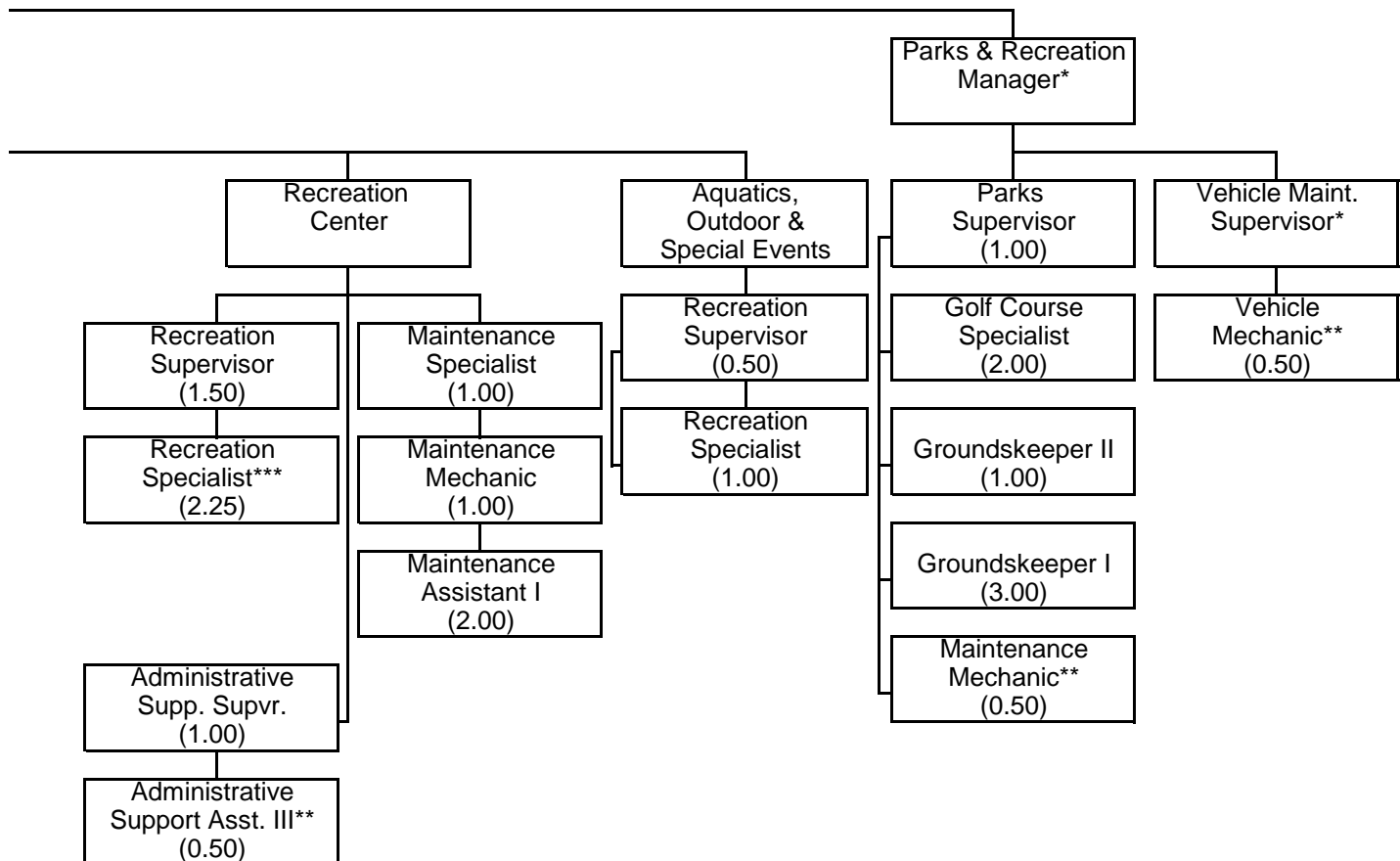
** A portion of these positions are also budgeted in the General Fund.

*** (1) Recreation Specialist is split .25 ARC/.75 Adaptive and reports to the ARC Director



City of Columbia - Recreation Services Fund

34.25 FTE Positions



* Positions not included in Recreation Service's FTE count.

** A portion of these positions are also budgeted in the General Fund.

*** (1) Recreation Specialist is split .25 ARC/.75 Adaptive and reports to the ARC Director

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DESCRIPTION

The Recreation Services Fund includes the Recreation Services Division and those costs in the Parks Services Division which are necessary for operation of facilities within Recreation Services. Recreation Services provides a broad spectrum of leisure services to meet the needs of all segments of the community. This includes group and individual programming to promote a high quality of life through positive social, cultural, psychological, emotional, and physiological development. The sections administered in the Recreation Services Division are: Sports Programming; Aquatics; Community Recreation; Golf /Concessions; Senior/Life Enrichment/Special Events Programs; Special Olympics Adaptive; and the Activity and Recreation Center (ARC)

HIGHLIGHTS / SIGNIFICANT CHANGES

The FY 2010 budget includes the following significant changes: (1) A reduction of two permanent positions, a vacant Recreation Supervisor in the OAK Tours, Senior, Classes /Events, and Adapted Community Recreation program and a Recreation Specialist in the Golf/Concessions program; (2) A \$100,000 reduction in temporary salaries. (3) A 7% decrease in materials and supplies; and (4) A 10% (\$39,400) decrease in miscellaneous contractual services in the recreation services operating budget (utilities and services category shows an overall increase because of the increased funding for recreation services capital projects). Some funds are also budgeted to replace capital equipment as per the City's replacement schedule. (5) A \$16,000 increase funded by Boone County Family Resources to expand the community-wide adapted recreation program and offer additional programs at Paquin.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 3,569,204	\$ 3,864,738	\$ 3,695,856	\$ 3,621,196	(6.3%)
Supplies & Materials	969,503	1,083,354	1,039,565	1,011,877	(6.6%)
Travel & Training	9,020	15,713	14,827	12,669	(19.4%)
Intragovernmental Charges	584,611	611,460	611,460	672,126	9.9%
Utilities, Services & Misc.	1,144,019	1,475,688	1,374,474	1,651,421	11.9%
Capital	77,548	80,448	79,148	37,767	(53.1%)
Other	852,290	645,000	633,539	628,207	(2.6%)
Total	7,206,195	7,776,401	7,448,869	7,635,263	(1.8%)
Summary					
Operating Expenses	6,146,483	7,000,953	6,709,182	6,717,289	(4.1%)
Non-Operating Expenses	855,015	662,000	642,000	642,000	(3.0%)
Debt Service	23,632	33,000	18,539	13,207	(60.0%)
Capital Additions	77,548	80,448	79,148	37,767	(53.1%)
Capital Projects	103,517	0	0	225,000	
Total Expenses	\$ 7,206,195	\$ 7,776,401	\$ 7,448,869	\$ 7,635,263	(1.8%)

D PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
Parks and Maintenance	8.00	8.00	8.00	8.00	
Recreation	18.00	18.00	18.00	16.50	(1.50)
Recreation Center	10.25	10.25	10.25	9.75	(0.50)
Total Personnel	36.25	36.25	36.25	34.25	(2.00)
Permanent Full-Time	35.50	35.50	35.50	33.50	(2.00)
Permanent Part-Time	0.75	0.75	0.75	0.75	
Total Permanent	36.25	36.25	36.25	34.25	(2.00)

PERFORMANCE MEASUREMENT / SERVICE INDICATORS

Actual FY 2008	Budget FY 2009	Estimated FY 2010
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Sports (Youth & Adult):

Performance Measurements are under construction for FY 2010

Aquatics/Outdoor/Travel:

Performance Measurements are under construction for FY 2010

Golf:

Performance Measurements are under construction for FY 2010

Senior Adults/Adaptive/Life Enrichment:

Performance Measurements are under construction for FY 2010

Community Recreation:

Performance Measurements are under construction for FY 2010

Activity & Recreation Center:

Performance Measurements are under construction for FY 2010

COMPARATIVE DATA

	Columbia, MO	Boulder, CO	Champaign, IL	Iowa City, IA	Springfield, MO	Topeka KS
Population	101,143	93,236	78,070	68,553	155,710	122,729
Number of Employees	29.75	61.00	41.00	23.00	54.00	53.00
Employees Per 1,000 Population	0.294	0.654	0.525	0.336	0.347	0.432

Comparative Data has not been updated for FY 2010

DESCRIPTION

The Recreation Services Fund includes a portion of the Park Services Division expenses for the management, operation, and maintenance of the facilities that are operated and/or programmed by the Recreation Services Division. These areas include all aquatic facilities, athletic fields, golf courses, indoor recreation facilities, and special event support. A selected portion of the fleet replacement and maintenance operations are also included in the Recreation Services Fund.

HIGHLIGHTS / SIGNIFICANT CHANGES / GOALS

Significant increases are related to anticipated higher intergovernmental charges and utility costs. Proposed FY 2010 budget represents a minimal amount for supplemental equipment replacement and a reduction in materials and supplies. Funds are included for the third and final payment of the HHS Pool Natatorium Renovation program.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 567,854	\$ 592,503	\$ 582,081	\$ 597,291	0.8%
Supplies & Materials	336,711	363,482	341,774	328,433	(9.6%)
Travel & Training	747	1,189	1,131	1,180	(0.8%)
Intragovernmental Charges	51,166	54,288	54,288	66,407	22.3%
Utilities, Services & Misc.	409,148	515,416	515,002	556,740	8.0%
Capital	38,918	75,448	74,148	37,767	(49.9%)
Other	0	0	0	0	
Total	\$ 1,404,544	\$ 1,602,326	\$ 1,568,424	\$ 1,587,818	(0.9%)

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
2416 - Golf Course Specialist	2.00	2.00	2.00	2.00	
2415 - Parks Supervisor	1.00	1.00	1.00	1.00	
2414 - Groundskeeper II	1.00	1.00	1.00	1.00	
2413 - Groundskeeper I	3.00	3.00	3.00	3.00	
2404 - Maintenance Mechanic	0.50	0.50	0.50	0.50	
2107 - Vehicle Mechanic	0.50	0.50	0.50	0.50	
Total Personnel	8.00	8.00	8.00	8.00	
Permanent Full-Time	8.00	8.00	8.00	8.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	8.00	8.00	8.00	8.00	

DESCRIPTION

The Recreation Services Fund, Recreation Services portion, includes expenses and revenues associated with the operation of Divisional programs and activities. The programming sections in this area include: Adult/Youth Sports; Aquatics; Community Recreation; Golf/Concessions; Special Olympics; Seniors; OAK Tours; Classes and Special Events; and Adapted Community Recreation (Paquin Towers).

HIGHLIGHTS / SIGNIFICANT CHANGES

Personnel services have been reduced (1.5 full-time positions and \$100,000 in temporary salaries). Other reductions include significant decreases in materials and supplies (7%) as well as contractual services (10%). Budget does reflect operating all aquatic facilities at the same hours of operation in 2010 as in 2009. Adapted Community Recreation program received an increase of \$16,000 provided by the Boone County Family Resources.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 1,900,944	\$ 2,156,862	\$ 2,022,102	\$ 1,926,269	(10.7%)
Supplies & Materials	368,674	460,877	430,116	431,044	(6.5%)
Travel & Training	5,051	7,724	7,646	5,489	(28.9%)
Intragovernmental Charges	417,622	417,067	417,067	467,650	12.1%
Utilities, Services & Misc.	412,712	600,999	522,032	512,681	(14.7%)
Capital	5,650	5,000	5,000	0	(100.0%)
Other	564,335	357,000	345,539	340,207	(4.7%)
Total	\$ 3,674,988	\$ 4,005,529	\$ 3,749,502	\$ 3,683,340	(8.0%)

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
8750 - Park & Recreation Manager*	0.00	0.00	0.00	0.50	0.50
8610 - Supt of Rec. and Comm Prog	0.00	0.00	0.00	1.00	1.00
8600 - Recreation Services Manager*	1.00	1.00	1.00	0.00	(1.00)
8530 - Recreation Supervisor	5.50	5.50	5.50	3.50	(2.00)
8520 - Recreation Specialist	9.75	9.75	9.75	9.75	
8510 - Recreation Leader	1.00	1.00	1.00	1.00	
2401 - Maintenance Asst. I	0.75	0.75	0.75	0.75	
Total Personnel	18.00	18.00	18.00	16.50	(1.50)
Permanent Full-Time	17.25	17.25	17.25	15.75	(1.50)
Permanent Part-Time	0.75	0.75	0.75	0.75	
Total Permanent	18.00	18.00	18.00	16.50	(1.50)

*FY 2010 - Recreation Services Manager was reclassified to a Parks & Recreation Manager. (1) vacant Recreation Supervisor was eliminated and (1) Recreation Supervisor was moved to the recreation center. (1) Recreation Specialist was eliminated and (1) Recreation Specialist was moved from the Recreation Center to Recreation.

DESCRIPTION

The Recreation Services Fund, Activity & Recreation Center (ARC) portion, includes expenses and revenues associated with the maintenance and operation of the Center's programs and activities. The programming sections in this area include: Center Administration; Sports; Fitness; Aquatics (ARC only); Recreation; and Maintenance.

HIGHLIGHTS / SIGNIFICANT CHANGES

This budget represents another full year (7th) of operation for the ARC and maintains services at the current level of operation. This is the fifth year that a portion of the capital improvement fees collected at the ARC will be used to replace fitness (cardio/strength) equipment. Proposed budget reflects an additional \$.25 on each daily fee and the utilization of capital improvement monies to purchase the Time Management Software from Vermont Systems (current point of sale, membership, class registration, web management software) that will facilitate the automation of the payroll.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 1,100,406	\$ 1,115,373	\$ 1,091,673	\$ 1,097,636	(1.6%)
Supplies & Materials	183,039	258,995	267,675	252,400	(2.5%)
Travel & Training	3,222	6,800	6,050	6,000	(11.8%)
Intragovernmental Charges	115,823	140,105	140,105	138,069	(1.5%)
Utilities, Services & Misc.	299,721	359,273	337,440	357,000	(0.6%)
Capital	32,980	0	0	0	
Other	287,955	288,000	288,000	288,000	0.0%
Total	\$ 2,023,146	\$ 2,168,546	\$ 2,130,943	\$ 2,139,105	(1.4%)

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
8750 - Park & Recreation Manager*	0.00	0.00	0.00	0.50	0.50
8610 - Recreation Center Director	1.00	1.00	1.00	0.00	(1.00)
8530 - Recreation Supervisor	0.50	0.50	0.50	1.50	1.00
8520 - Recreation Specialist*	3.25	3.25	3.25	2.25	(1.00)
2404 - Maintenance Mechanic	1.00	1.00	1.00	1.00	
2403 - Maintenance Specialist	1.00	1.00	1.00	1.00	
2401 - Maintenance Assistant I	2.00	2.00	2.00	2.00	
1004 - Admin Support Supervisor	1.00	1.00	1.00	1.00	
1003 - Admin Support Assistant III	0.50	0.50	0.50	0.50	
Total Personnel	10.25	10.25	10.25	9.75	(0.50)
Permanent Full-Time	10.25	10.25	10.25	9.75	(0.50)
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	10.25	10.25	10.25	9.75	(0.50)

*FY 2010 - Recreation Services Manager was reclassified to a Parks & Recreation Manager. (1) Recreation Specialist was moved to Recreation.

MAJOR PROJECTS

The Department is proposing funding in the amount of \$200,000 in Recreation Services User Fee funds for renovation of the American Legion Park, specifically, improvements to the baseball fields and parking lots, and \$25,000 as partial funding for the joint City/School Hickman Pool Roof Replacement project.

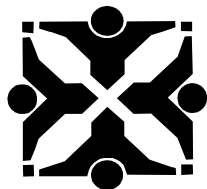
FISCAL IMPACT

It is anticipated that after the transfer of the \$225,000 for these proposed projects, the RSR fund balance will remain at just over \$100,000 and funds will continue to be collected in user fees throughout the 2010 fiscal year.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 0	\$ 0	\$ 0	0	
Supplies and Materials	81,079	0	0	0	
Travel and Training	0	0	0	0	
Intragovernmental Charges	0	0	0	0	
Utilities, Services, & Misc.	22,438	0	0	225,000	
Capital	0	0	0	0	
Other	0	0	0	0	
Total	\$ 103,517	\$ 0	\$ 0	225,000	

Public Works Department

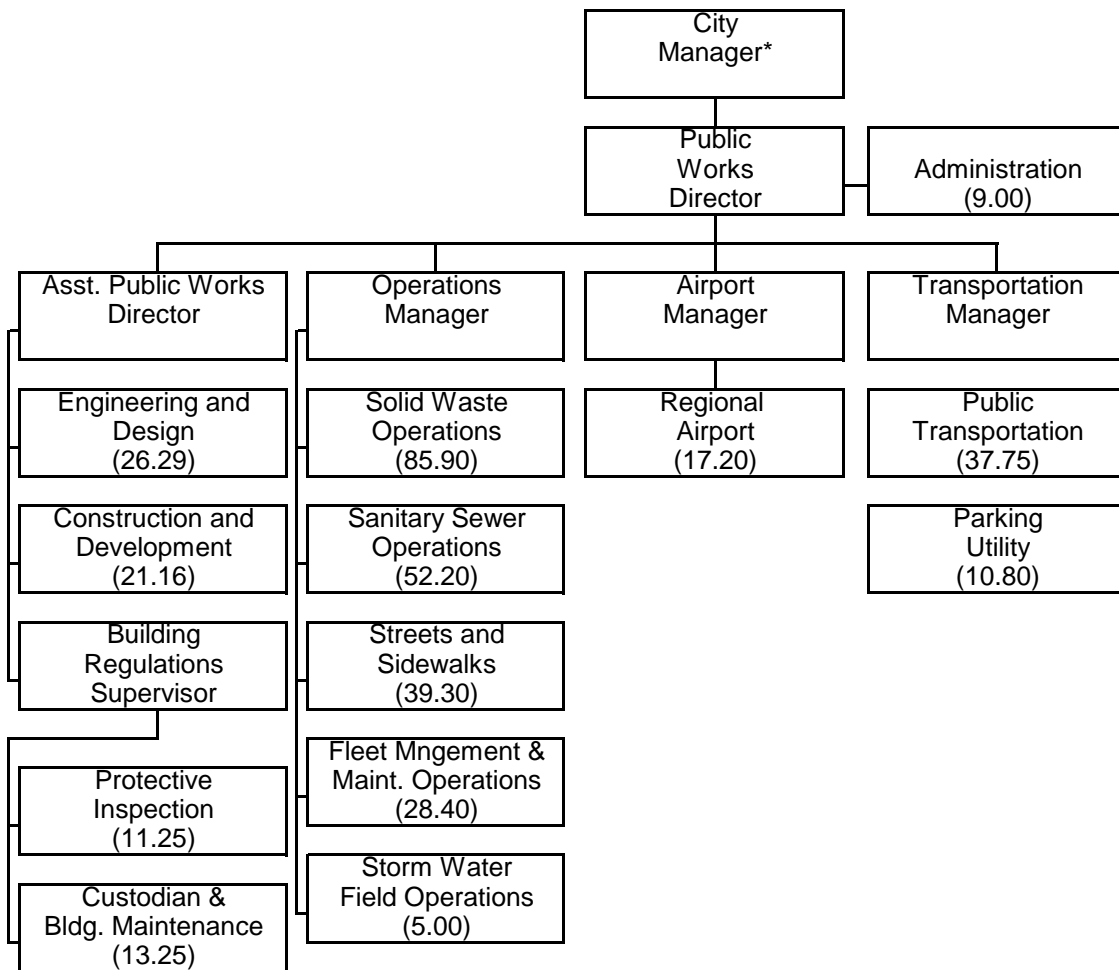


City of Columbia
Columbia, Missouri



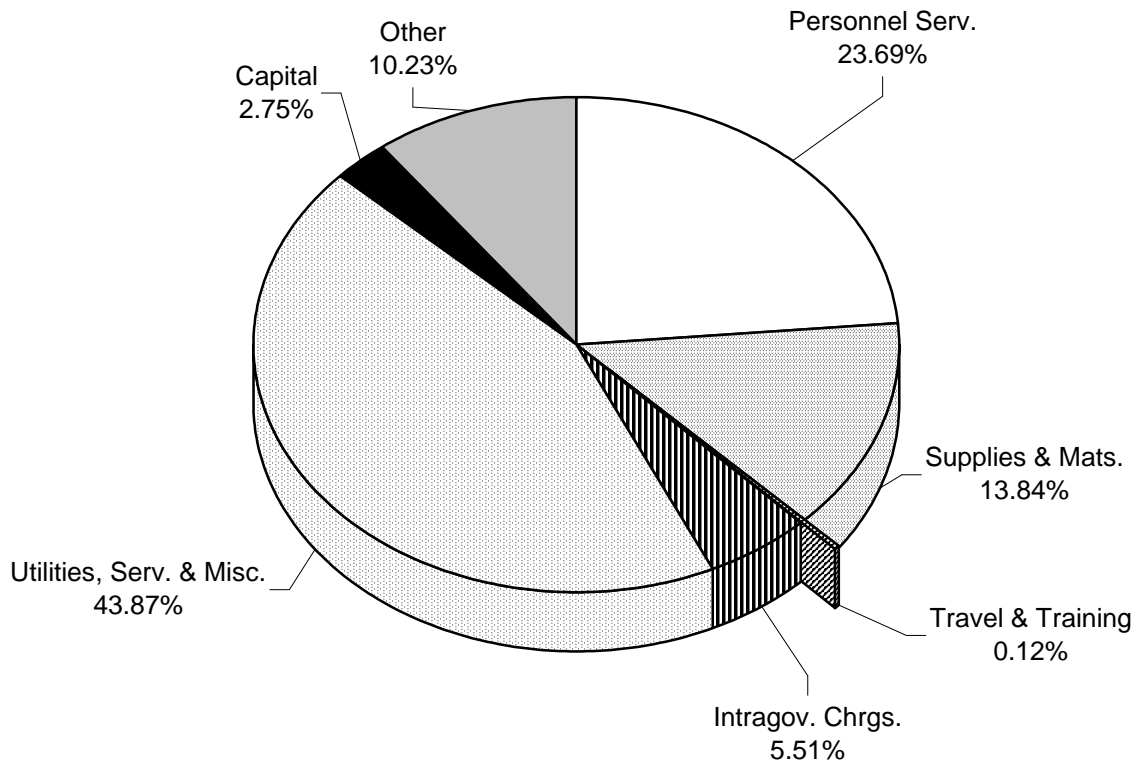
City of Columbia - Public Works Department

357.50 FTE Positions



* Position not included in Public Work's FTE count.

Public Works Department - Summary FY 2010



APPROPRIATIONS

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
Personnel Services *	\$ 20,331,145	\$ 22,567,708	\$ 22,081,681	\$ 22,407,615	(0.7%)
Supplies & Materials	13,765,256	15,403,130	12,705,820	13,085,238	(15.0%)
Travel & Training	55,345	106,041	103,519	111,687	5.3%
Intragovernmental Charges	4,374,517	5,017,077	5,017,077	5,211,014	3.9%
Utilities, Services & Misc.	16,497,311	39,691,252	39,537,438	41,488,321	4.5%
Capital	2,782,147	2,350,144	2,080,069	2,600,549	10.7%
Other	8,113,874	8,294,680	8,336,913	9,670,499	16.6%
Total	65,919,595	93,430,032	89,862,517	94,574,923	1.2%
Summary					
Operating Expenses *	45,702,923	53,907,492	50,544,844	49,074,787	(9.0%)
Non-Operating Expenses	6,358,310	6,503,776	6,625,524	7,053,976	8.5%
Debt Service	1,876,824	1,893,404	1,836,864	2,727,023	44.0%
Capital Additions	2,646,669	2,350,144	2,080,069	2,600,549	10.7%
Capital Projects	9,334,869	28,775,216	28,775,216	33,118,588	15.1%
Total Expenses	\$ 65,919,595	\$ 93,430,032	\$ 89,862,517	\$ 94,574,923	1.2%

* Includes personnel costs for Public Works employees charged directly to capital projects.

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DEPARTMENT DESCRIPTION

The Public Works Department operates and manages the Engineering, Street, Traffic, and Protective Inspection Divisions; Public Transportation; Columbia Regional Airport; Sanitary Sewer Utility; Parking Utility; Solid Waste; Storm Water Utility; Custodial and Building Maintenance Services; and Fleet Operations Funds. Also, the Department is responsible for plans and specifications, contract management, and inspection of all public improvements made by the City of Columbia to ensure that the improvements are completed according to the specifications on a timely basis and in the most cost effective manner possible.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

- Quality of life issues will continue to be a high priority for the Public Works Department. There will be continued emphasis placed on protection of water quality from storm water run off with the EPA Phase II Storm Water Regulations. Construction has begun on several major roadway projects; Providence Road from Vandiver to Blue Ridge, Vandiver Drive from US 63 to Mexico Gravel Road, Scott Boulevard from Smith/Rollins southward to Brookview Terrace and Maguire Boulevard to Stadium Boulevard. These projects, except for Scott Boulevard will be completed by winter 2009/ 2010. Scott Boulevard will be complete in spring 2011.
- Major roadway projects that will start construction in 2010 are Clark Lane from Ballenger to St. Charles Road and Mexico Gravel Road from Vandiver to Route PP. These roads are currently in right-of-way negotiations.
- Highlights of the coming year are to be the continued implementation of the five year street Capital Improvement Plan, continued work on various sewer districts throughout the city to eliminate private sewers, on-site septic tanks and lagoons, continued implementation of the April 2008 sewer bond with construction of the Wastewater Treatment Plant rehabilitation to begin in fall/winter 2009, continue to work closely with MoDOT and the FAA on all aspects of state and federal funding and maximizing use of existing commercial air service and obtaining additional air transportation and work towards improving the one stop system in Protective Inspection. Construction of a fifth garage in the downtown area at 5th & Walnut to be completed in late 2009. Evaluate the savings of the bag voucher system in Solid Waste. Staff will aggressively seek to supplement limited local resources with grants that are appropriate to the department's mission and will continue efforts to interactively communicate with the public in order to better understand and respond to the public's needs.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
General Fund Operations	\$ 10,606,939	\$ 13,491,407	\$ 12,524,210	\$ 10,736,403	(20.4%)
Capital Projects Fund *	495,981	601,118	601,118	518,168	(13.8%)
Public Transportation Fund	5,108,124	7,592,590	7,355,950	6,013,556	(20.8%)
Regional Airport Fund	4,509,426	4,123,655	4,113,873	4,604,731	11.7%
Sanitary Sewer Utility Fund	16,914,003	37,842,484	37,590,884	43,658,702	15.4%
Parking Facilities Fund	1,602,672	1,522,737	1,455,132	2,550,573	67.5%
Solid Waste Utility Fund	15,291,526	16,635,565	16,382,247	16,522,220	(0.7%)
Storm Water Utility Fund	2,650,869	1,904,292	1,761,907	1,472,806	(22.7%)
Custodial & Maint. Serv. Fund	1,030,051	1,347,202	1,318,528	1,439,585	6.9%
Fleet Operations Fund	7,710,004	8,368,982	6,758,668	7,058,179	(15.7%)
Total Expense	\$ 65,919,595	\$ 93,430,032	\$ 89,862,517	\$ 94,574,923	1.2%

* Includes costs for Engineering Personnel assigned to work on General Government capital projects.

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
General Fund Operations	90.99	94.35	94.35	89.70	(4.65)
Public Transportation Fund	38.80	37.75	37.75	37.75	
Regional Airport Fund	16.20	17.20	17.20	17.20	
Sanitary Sewer Utility Fund	61.87	64.47	64.47	72.10	7.63
Parking Facilities Fund	5.70	6.80	6.80	6.80	
Solid Waste Utility Fund	84.68	84.73	84.73	85.90	1.17
Storm Water Utility Fund	12.46	11.55	11.55	6.40	(5.15)
Custodial & Maintenance Serv. Fund	10.50	13.25	13.25	13.25	
Fleet Operations Fund	25.55	28.40	28.40	28.40	
Total Personnel	346.75	358.50	358.50	357.50	(1.00)
Permanent Full-Time	336.50	347.50	347.50	346.00	(1.50)
Permanent Part-Time	10.25	11.00	11.00	11.50	0.50
Total Permanent	346.75	358.50	358.50	357.50	(1.00)

DEPARTMENT DESCRIPTION

The General Fund Public Works Operations are charged with the traditional municipal public works functions of street, sidewalk, traffic system maintenance and operations, as well as building and construction inspections. In addition, engineering, survey, and right-of-way responsibilities are located in this office. Coordination, inspection and management of all public improvements are done through this office.

DEPARTMENT OBJECTIVES

Administration & Engineering: Design, construction and management of the public infrastructure in a professional and cost effective manner.

Streets: To ensure all city streets are safe and passable to the traveling public.

Traffic: Provide, improve and maintain traffic control devices to allow the safe and efficient movement on city streets.

Parking Enforcement: Create and assure parking turnover in the City's enforcement areas. Enforce the no parking regulations in hazardous locations. Generally, enforce all parking ordinances in the central business district.

Protective Inspection: Protection of the public by assuring compliance of all building, rental housing, zoning, sign, and subdivision codes through the city.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 4,968,833	\$ 5,499,445	\$ 5,199,565	\$ 5,342,289	(2.9%)
Supplies & Materials	1,769,861	2,206,964	1,873,873	2,066,612	(6.4%)
Travel & Training	17,130	28,068	27,686	26,168	(6.8%)
Intragovernmental Charges	668,598	717,443	717,443	759,807	5.9%
Utilities, Services & Misc.	2,336,182	4,301,445	4,182,081	1,913,627	(55.5%)
Capital	846,335	738,042	523,562	627,900	(14.9%)
Other	0	0	0	0	
Total	10,606,939	13,491,407	12,524,210	10,736,403	(20.4%)
Summary					
Operating Expenses	9,760,604	12,753,365	12,000,648	10,108,503	(20.7%)
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	846,335	738,042	523,562	627,900	(14.9%)
Capital Projects	0	0	0	0	
Total Expenses	\$ 10,606,939	\$ 13,491,407	\$ 12,524,210	\$ 10,736,403	(20.4%)

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
Administration & Engineering	28.74	30.30	30.30	33.15	2.85
Non-Motorized Grant	2.00	2.00	2.00	2.00	
Streets & Sidewalks	39.50	40.30	40.30	39.30	(1.00)
Protective Inspection	16.75	17.75	17.75	11.25	(6.50)
Parking Enforcement	4.00	4.00	4.00	4.00	
Total Personnel	90.99	94.35	94.35	89.70	(4.65)
Permanent Full-Time	90.99	94.35	94.35	89.70	(4.65)
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	90.99	94.35	94.35	89.70	(4.65)

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS			
	Actual FY 2008	Budget FY 2009	Estimated FY 2010
Engineering: (1)			
<i>Performance Measurements are under construction for FY 2010</i>			
Streets:			
<i>Performance Measurements are under construction for FY 2010</i>			
Traffic (Control Operations):			
<i>Performance Measurements are under construction for FY 2010</i>			
Parking Enforcement:			
<i>Performance Measurements are under construction for FY 2010</i>			
Protective Inspection:			
<i>Performance Measurements are under construction for FY 2010</i>			

COMPARATIVE DATA - ADMIN/ENGINEERING

	Columbia, MO	Springfield, MO	Lawrence, KS	Norman, OK	Little Rock, AR	Boulder, CO
Admin/Engineering:						
Population	101,143	155,710	92,978	110,216	188,715	93,236
Number of Employees	37	DID	DID	DID	DID	DID
Employees Per 1,000 Population	0.37					
Operating Budget	\$2,746,144	NOT	NOT	NOT	NOT	NOT
Capital Improvement Budget:						
Streets/Sidewalks	\$22,342,750					
Sanitary Sewers	\$7,387,000	RESPOND	RESPOND	RESPOND	RESPOND	RESPOND
Storm Water	\$673,000					

Springfield, MO:

- 1) Street and Sanitary Sewer inspections are done by separate divisions.
- 2) Land disturbance and landscaping are reviewed and inspected by a separate division.
- 3) Seven administrative personnel in an administrative division (budget figures included) with Director of Public Works.
- 4) Updated 2007.

Comparative Data has not been updated for FY 2010

COMPARATIVE DATA - STREET DIVISION

	Columbia, MO	Springfield, Mo (1)	Independence, MO (2)	St. Charles, MO (2)	Joplin, MO (2)	Ames, IA
Street Division:						
Population	101,143	155,710	109,983	64,646	50,208	55,983
Number of Employees	31.80	30.00	44.50	35.00	22.00	
Employees Per 1,000 Population	0.31	0.19	0.40	0.54	0.44	NOT
No. of Seasonal Employees	8	4	0	0	10	
Miles of Street (Centerline)	425	2,000	540	500	1,600	RESPOND
Employees per Centerline Mile	0.07	0.02	0.08	0.07	0.01	
Traffic Division:						
No. of Signalized Intersections	37	138	60.00	59.00	54.00	DID
Number of Employees	7	30	2.00	4.00	3.00	
No. of Seasonal Employees	3	3	0	0	2	NOT
Feet of Striping Maintenance	1,200,000	3,960,000	0	1,207,452	0	
Employees/100,000 ft of striping	0.58	0.76	0.00	0.33		RESPOND
Sign Inventory	20,000	35,000	DID NOT	DID NOT	9,000	
Employees/1,000 signs	0.35	0.86	RESPOND	RESPOND	0.33	

Comparative Data has not been updated for FY 2010

COMPARATIVE DATA - PARKING ENFORCEMENT

	Columbia, MO	Jefferson City, MO	Boulder, CO	Iowa City, IA	Lincoln, NE	Rochester MN
Parking Enforcement:						
Population	101,143	40,835	93,236	68,553	256,042	103,516
Number of Employees	4	3	10	7	60	4
Employees Per 1,000 Population	0.040	0.073	0.107	0.102	0.234	0.039
No. of Parking Spaces	3,881	1,639	3,790	4,259	7,000	4,932
No. of Parking Spaces per Employee	970	546	379	655	117	1,233

Comparative Data has not been updated for FY 2010

COMPARATIVE DATA - PROTECTIVE INSPECTION

	Columbia, MO	Springfield, MO	Ames, IA	St. Joseph, MO	Champaign, IL
Protective Inspection:					
Population	101,143	155,710	55,983	73,890	78,070
Number of Employees	17	22	DID	16	12
Employees Per 1,000 Population	0.166	0.141	NOT	0.217	0.154
No. of Building Inspections	29,408	9,417	RESPOND	4,782	11,494

NOTES:

Number of inspections for Columbia includes zoning, signs, complaints, housing, business license, Neighborhood Response Team, housing and rental inspections.

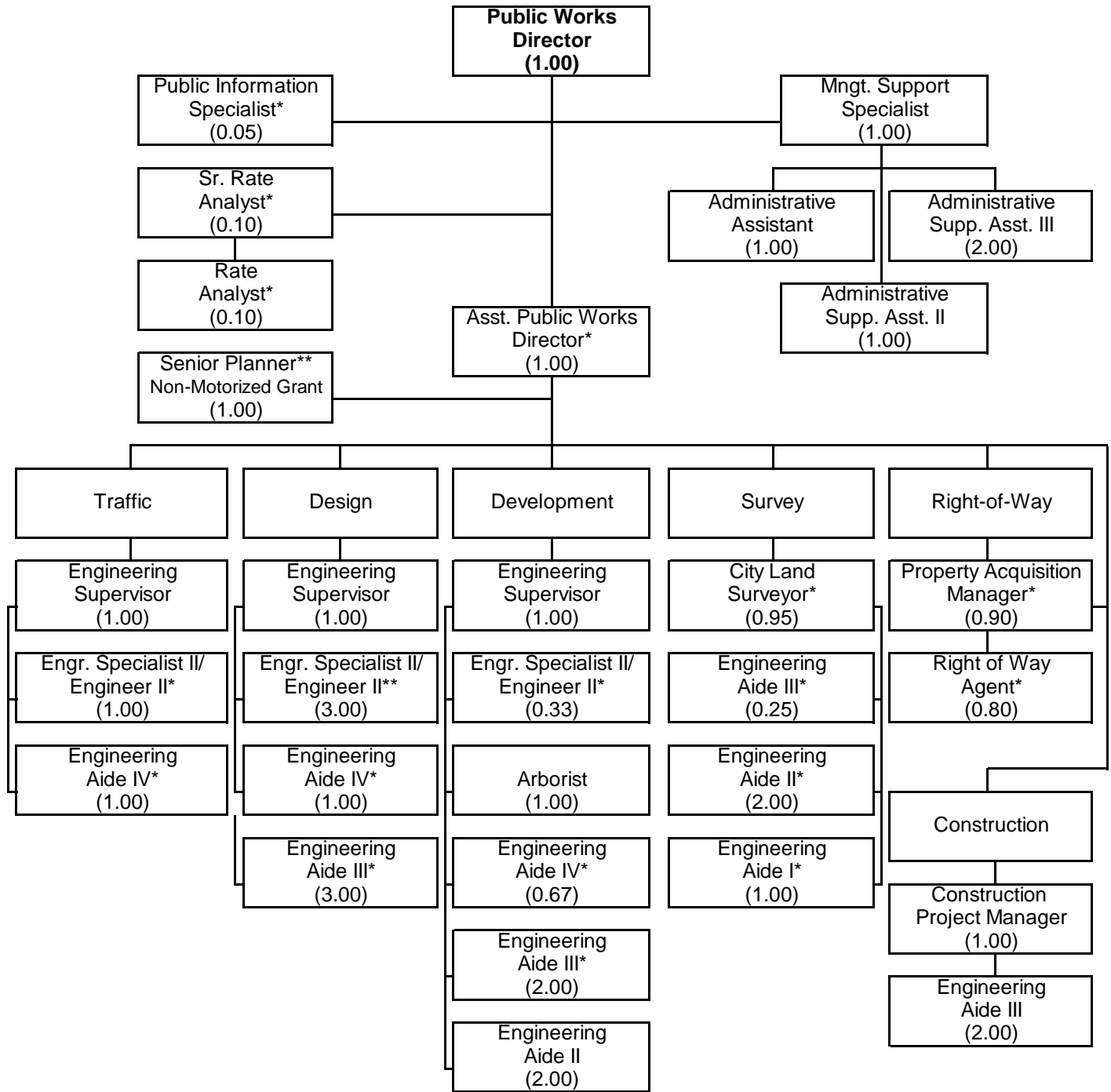
- For all cities **Number of Employees** includes administrative, clerical and field inspectors.
- The City of Champaign and the City of St. Joseph do not have a Rental Inspection Program.
- Zoning enforcement at St. Joseph and Champaign is done by the Planning Department.
- Champaign's Planning Department inspects signs.
- Springfield's rental inspections are done by Health Department and the inspection numbers are approximated, current exact numbers were not available.

Comparative Data has not been updated for FY 2010



City of Columbia - Public Works Administration & Engineering

35.15 FTE Positions



* Positions are budgeted in various Public Works divisions/funds or CIP.
** (1) Engineer II and Senior Planner - Listed on the Non-Motorized Grant page

DESCRIPTION

The Administration section provides management of all divisions and functions of the Department including Engineering, Protective Inspection, Streets, Traffic, Transit, Regional Airport, Sanitary Sewer, Parking, Solid Waste, Custodial and Maintenance Services, Fleet Operations, Public Improvements, and Right-of-Way acquisition. The Engineering Division provides survey, design, contract administration and inspection of various public improvement projects, reviews of subdivision improvements, issuance of permits and inspection of all construction on public right-of-way.

HIGHLIGHTS / SIGNIFICANT CHANGES

Recently opened major roadway improvements include the Gans Interchange at US Highway 63 including Gans Road with Lenoir and Ponderosa along the west side.

Hwy 763 (Rangeline Road) from Big Bear Boulevard to Prathersville Road is under construction as a MoDOT administered project, completion is scheduled for fall 2009.

In November 2005, the citizens of Columbia approved the extension of the 1/4 cent capital improvement sales tax. Of the prioritized projects Louisville was opened in 2008, Brown School from Hwy 763 to Providence was completed July 2009.

The following projects are in construction; Providence Road from Vandiver to Blue Ridge, Vandiver Drive from US 63 to Mexico Gravel Road, Scott Boulevard from Smith/Rollins southward to Brookview Terrace and Maguire Boulevard to Stadium Boulevard. Providence Road is being constructed in conjunction with a development agreement for the Blue Ridge Center commercial development. All projects except for Scott Boulevard should be completed by winter 2009/2010 and Scott has a completion date of spring 2011.

The following projects are in right-of-way negotiations for bidding in fall/winter 2009, Clark Lane from Ballenger to St. Charles Road and Mexico Gravel Road from Vandiver to Route PP. These projects have had public hearing, both are identified for construction in 2010.

The remaining sales tax projects are in various stages of design. Both Scott Boulevard from MKT to Vawter and Scott Boulevard from Vawter to Route KK have been surveyed and preliminary design has begun. A preliminary design for Rollings Hills Road from Old Hawthorne to Richland Road has started and an alignment and bridge location has been identified.

The Burnam-Rollins-Providence intersection project is in the concept design and public involvement stage, a public hearing is expected in fall 2009 or spring 2010.

An additional Engineering Aide III position was added in the second half of FY09 as an additional construction inspector. An additional Engineering Aide II position is proposed for FY 2010 for the surveying crew. This position will offset the costs for the temporary positions which have traditionally been used to supplement the survey permanent staff.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 1,346,748	\$ 1,649,636	\$ 1,582,244	\$ 1,920,012	16.4%
Supplies and Materials	106,424	125,827	100,531	120,595	(4.2%)
Travel and Training	6,221	12,210	12,629	12,210	0.0%
Intragovernmental Charges	242,573	246,604	246,604	315,000	27.7%
Utilities, Services, & Misc.	77,469	163,449	110,982	116,662	(28.6%)
Capital	0	54,000	0	0	(100.0%)
Other	0	0	0	0	
Total	\$ 1,779,435	\$ 2,251,726	\$ 2,052,990	\$ 2,484,479	10.3%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
5901 - Director of Public Works	1.00	1.00	1.00	1.00	
5111/5099 - Eng. Specialist I/Engr. I	0.00	0.33	0.33	0.00	(0.33)
5110/5100 - Eng. Specialist II/Engr. II^	2.66	3.00	3.00	3.33	0.33
5109 - Engineering Supervisor	3.00	3.00	3.00	3.00	
5106 - Asst. Public Works Director*	0.75	1.00	1.00	1.00	
5023 - City Land Surveyor^	1.00	0.95	0.95	0.95	
5015 - Property Acquisition Manager^	1.00	0.90	0.90	0.90	
5012 - Right-of-Way Agent^	1.00	0.80	0.80	0.80	
5007 - Arborist	1.00	1.00	1.00	1.00	
5004 - Engineering Aide IV^	1.34	1.44	1.44	2.67	1.23
5003 - Engineering Aide III^	2.84	6.63	6.63	7.25	0.62
5002 - Engineering Aide II^	6.00	3.00	3.00	4.00	1.00
5001 - Engineering Aide I^	1.00	1.00	1.00	1.00	
4802 - Public Information Specialist	0.05	0.05	0.05	0.05	
4502 - Sr. Rate Analyst	0.10	0.10	0.10	0.10	
4501 - Rate Analyst	0.00	0.10	0.10	0.10	
4203 - Management Support Spec.	1.00	1.00	1.00	1.00	
2408 - Construction Project Manager	1.00	1.00	1.00	1.00	
1101 - Administrative Assistant	1.00	1.00	1.00	1.00	
1003 - Admin. Support Assistant III	2.00	2.00	2.00	2.00	
1002 - Admin. Support Assistant II	1.00	1.00	1.00	1.00	
Total Personnel	28.74	30.30	30.30	33.15	2.85
Permanent Full-Time	28.74	30.30	30.30	33.15	2.85
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	28.74	30.30	30.30	33.15	2.85

*In FY 2010 the Manager of Engineering and Inspection was reclassified to the Assistant Public Works Director.

^ A portion of these positions are budgeted in the Capital Improvements Fund.

DESCRIPTION

The Non-Motorized Grant Section is a pilot project mandated by federal legislation to develop a network of transportation facilities, including sidewalks, bicycle lanes, and pedestrian and bicycle trails with the purpose of demonstrating how much walking and bicycling can replace car trips.

HIGHLIGHTS / SIGNIFICANT CHANGES

Major projects funded by this grant will be sidewalks and pedways, trails, intersections, promotion & education striping of bike lanes and routes, and installation of bike racks at various locations around the city.

The City has been receiving funds from the Federal Non-Motorized four year grant program which started in FY2006 and ends in FY2010. The program, GetAbout Columbia, has just completed three intersection projects; Stadium and Forum, Stadium and Providence, and Providence and Stewart Road. Currently out to bid are three sidewalk projects; Leeway Drive (north side) from the elementary school to Brown Station Rd, Smiley Lane east of Derby Ridge to Bold Venture, and West Ash Street from West of Stadium to east of Heather Lane.

Projects in design and ready to bid include; the Providence Bikeway South, from Rock Bridge Elementary School to Green Meadows Road.

Projects in design and scheduled for construction in 2010 include; reconstruction of the Providence Road and Green Meadows intersection, Providence Road and Business Loop Intersection, Walnut Street sidewalk from Williams to Old Hwy 63, 3 MKT connector trails, County House Branch Trail, 2 connectors to Bear Creek trail, Greenbriar connector to the MU recreation trail near Hinkson Creek, and 4 sidewalk projects.

The Grant also funded a supplemental contract for promotion and educational programs.

BUDGET DETAIL

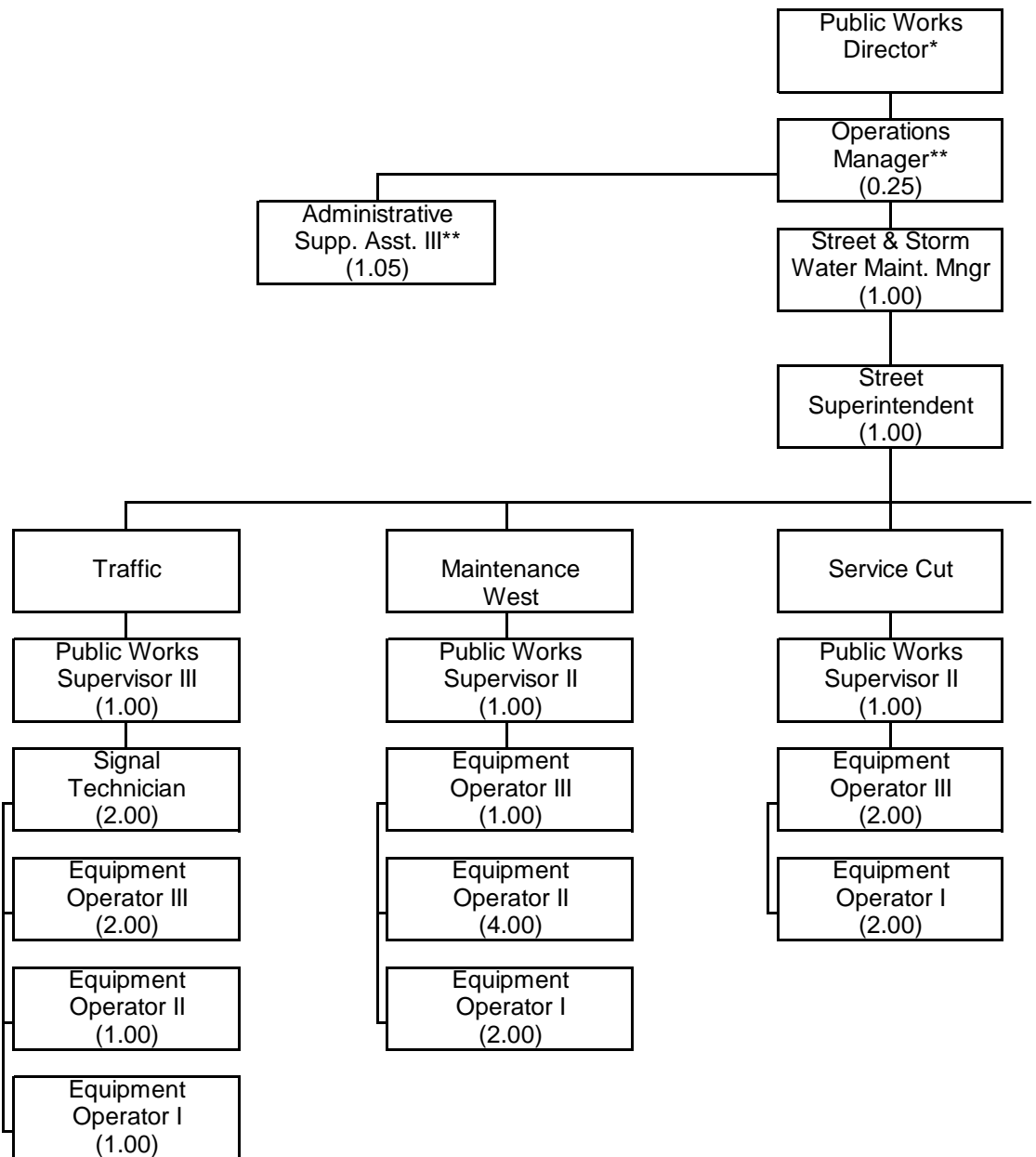
	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 262,271	\$ 270,886	\$ 308,895	\$ 317,024	17.0%
Supplies and Materials	20,413	4,980	6,943	11,100	122.9%
Travel and Training	121	200	200	200	0.0%
Intragovernmental Charges	5,295	22,978	22,978	0	(100.0%)
Utilities, Services, & Misc.	1,534,537	2,394,670	2,354,698	9,816	(99.6%)
Capital	5,589	5,441	5,441	0	(100.0%)
Other	0	0	0	0	
Total	\$ 1,828,226	\$ 2,699,155	\$ 2,699,155	\$ 338,140	(87.5%)

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
5110/5100 - Eng. Spec. II/Engr. II	1.00	1.00	1.00	1.00	
4103 - Senior Planner	1.00	1.00	1.00	1.00	
Total Personnel	2.00	2.00	2.00	2.00	
Permanent Full-Time	2.00	2.00	2.00	2.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	2.00	2.00	2.00	2.00	



City of Columbia - Public Works Streets Department
39.30 FTE Positions

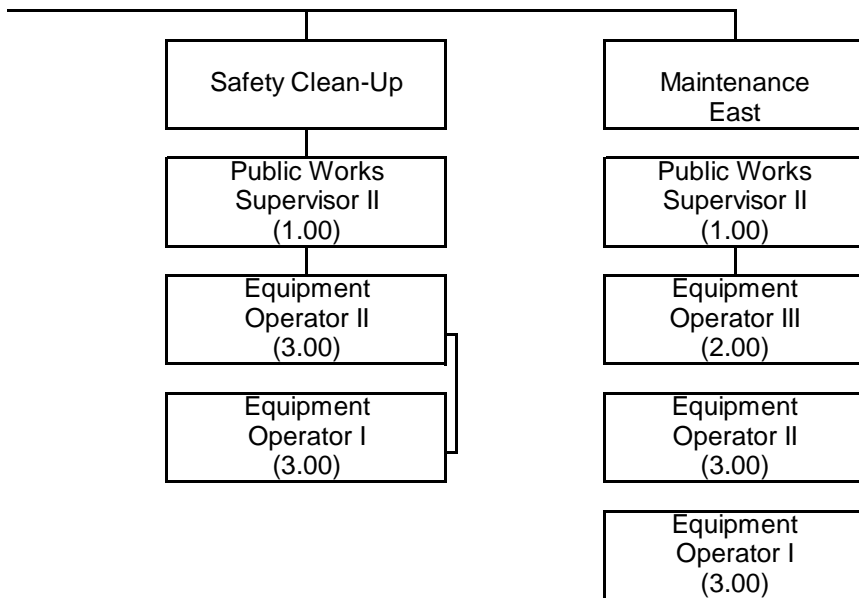


* Position not included in Street Department's FTE count.

** Positions are budgeted in various Public Works divisions and/or funds



City of Columbia - Public Works Streets Department
39.30 FTE Positions



* Position not included in Street Department's FTE count.
** Positions are budgeted in various Public Works divisions and/or funds

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DESCRIPTION

The Street Division provides maintenance of 23.05 miles of unimproved streets and 465.34 miles of improved streets, snow removal on all City streets, mechanical and manual street cleaning, mowing of public right-of-ways, and utility service cut repairs. The Traffic Maintenance Division fabricates, installs and maintains approximately 20,000 traffic control and street names signs, paints 1,040,000 feet of pavement striping, paints curbs/crosswalks/symbols, and provides traffic signal maintenance.

HIGHLIGHTS / SIGNIFICANT CHANGES / GOALS

Continued emphasis will be given to our normal street maintenance program, including asphalt overlay and seal coating of improved streets. A total \$1,000,000 will be available for contractual street maintenance work to maintain the overall streets during FY 2010. The Street Division owns, operates and maintains an asset management system that permits timely analysis of maintenance costs and infrastructure condition.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 2,224,747	\$ 2,357,039	\$ 2,212,040	\$ 2,217,494	(5.9%)
Supplies and Materials	1,608,454	2,004,173	1,699,812	1,877,899	(6.3%)
Travel and Training	5,123	6,958	6,877	6,958	0.0%
Intragovernmental Charges	208,209	229,404	229,404	237,853	3.7%
Utilities, Services, & Misc.	670,887	1,653,865	1,636,652	1,705,568	3.1%
Capital	840,746	674,419	518,121	627,900	(6.9%)
Other	0	0	0	0	
Total	\$ 5,558,166	\$ 6,925,858	\$ 6,302,906	\$ 6,673,672	(3.6%)

AUTHORIZED PERSONNEL

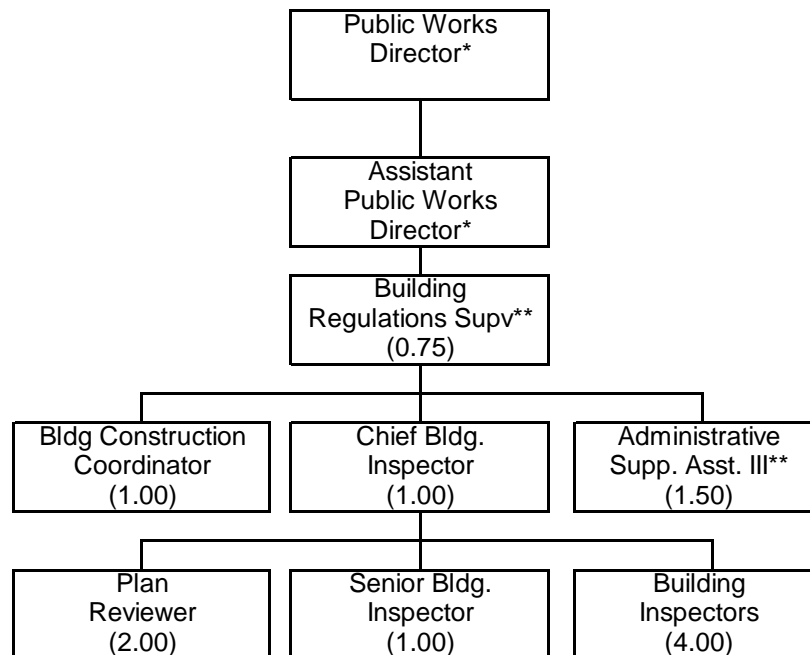
	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
5107 - Operations Manager	0.25	0.25	0.25	0.25	
3033 - Traffic Signal Technician	2.00	2.00	2.00	2.00	
2401 - Maintenance Assistant I	1.00	0.00	0.00	0.00	
2311 -Street & Storm Water Maint Mngr	0.00	1.00	1.00	1.00	
2310 - Public Works Supervisor II-773	4.00	4.00	4.00	4.00	
2308 - Streets Superintendent	1.00	1.00	1.00	1.00	
2307 - Public Works Supervisor III	2.00	1.00	1.00	1.00	
2305 - Public Works Supervisor I	1.00	0.00	0.00	0.00	
2303 - Equipment Operator III-773*	7.00	8.00	8.00	7.00	(1.00)
2300 - Equipment Operator II-773	10.00	11.00	11.00	11.00	
2299 - Equipment Operator I-733	10.00	11.00	11.00	11.00	
2003 - Custodian	0.20	0.00	0.00	0.00	
1003 - Admin. Support Assistant III	1.05	1.05	1.05	1.05	
Total Personnel	39.50	40.30	40.30	39.30	(1.00)
Permanent Full-Time	39.50	40.30	40.30	39.30	(1.00)
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	39.50	40.30	40.30	39.30	(1.00)

*FY 2010 - Eliminated (1) vacant Equipment Operator III.



City of Columbia - Public Works Protective Inspection

11.25 FTE Positions



* Position not included in division's FTE count

**Positions are budgeted in various Public Works divisions and/or funds

DESCRIPTION

Protective Inspection (PI) Division is responsible for identifying, and responding to our community's building safety needs in order to deliver an effective and efficient system of services, which minimizes risk to life, health and property. Additionally PI is responsible for administration of the building, electrical, plumbing, mechanical, zoning, sign & property maintenance ordinances. This division also reviews all commercial plans, issues permits, as well as certificates of occupancy following all required inspections. Staff assistance is provided to the Building Construction Codes Commission, trade boards, and appeal boards. This division also provides construction management services on selected City owned buildings and capital improvement projects.

HIGHLIGHTS / SIGNIFICANT CHANGES / GOALS

Inspection services are anticipated to increase slightly above current levels for new construction, building additions, and alterations as permitting increases; however, due to the significant decrease in building permits for the past few fiscal years this division has reduced their number of building inspectors by three.

There will be continued focus on eliminating open and dangerous buildings.

Staff training and development will continue to be a priority. Building inspectors have achieved certification from the International Code Council, and some are licensed in various trades.

Protective inspection continues to develop the one stop process for commercial plan review through weekly Development Review Committee (DRC) meetings. These meetings coordinate the efforts of other city departments, as well as design professionals. This provides a more accurate and efficient plan review process.

Protective inspection is responsible for overseeing city construction projects such as the government center, renovations to the Daniel Boone Building, in addition to the new fire stations, police training facility, the Blind Boone Home, and the nine story parking structure to ensure building code standards are followed, and contractual obligations are met.

The rental inspection section (3.5 FTE employees) of this division has been moved to the Office of Neighborhood Services.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 964,994	\$ 1,050,068	\$ 926,508	\$ 711,812	(32.2%)
Supplies and Materials	32,151	67,889	63,217	53,867	(20.7%)
Travel and Training	5,665	8,400	7,980	6,500	(22.6%)
Intragovernmental Charges	191,394	192,304	192,304	179,692	(6.6%)
Utilities, Services, & Misc.	49,067	84,418	74,448	76,638	(9.2%)
Capital	0	4,182	0	0	(100.0%)
Other	0	0	0	0	
Total	\$ 1,243,271	\$ 1,407,261	\$ 1,264,457	\$ 1,028,509	(26.9%)

AUTHORIZED PERSONNEL

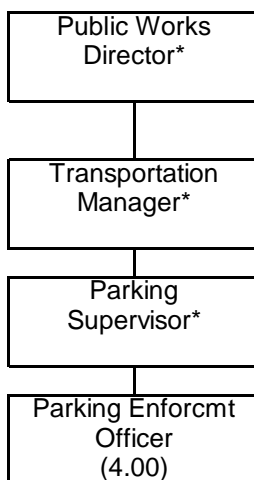
	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
4102 - Plan Reviewer	1.00	2.00	2.00	2.00	
3205 - Building Regulations Supv.	0.75	0.75	0.75	0.75	
3204 - Chief Building Inspector	1.00	1.00	1.00	1.00	
3203 - Senior Inspector*	1.50	1.50	1.50	1.00	(0.50)
3202 - Building Inspector*	9.00	9.00	9.00	4.00	(5.00)
2409 - Building Construction Coord.	1.00	1.00	1.00	1.00	
1003 - Admin. Support Assistant III*	2.50	2.50	2.50	1.50	(1.00)
Total Personnel	16.75	17.75	17.75	11.25	(6.50)
Permanent Full-Time	16.75	17.75	17.75	11.25	(6.50)
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	16.75	17.75	17.75	11.25	(6.50)

*FY 2010 - Moved (0.50) Senior Building Inspector, (2) Building Inspector and (1) Admin. Support Asst. III to Neighborhood Programs. Eliminated (3) vacant Building Inspectors.



City of Columbia - Public Works Parking Enforcement

4.00 FTE Positions



* Positions not included in Parking Enforcement's FTE count.

DESCRIPTION

The Parking Enforcement Division is responsible for administering the parking ordinances of the City via parking control enforcement in the central business district and the metered University streets. The Parking Enforcement Section is responsible for enforcing the parking and loading zone ordinances adopted by the City Council, which seek to ensure adequate parking for downtown employees, customers, and businesses. This division works with the City Prosecutor's office, affected businesses, and consumers in the identification and mitigation of problematic enforcement zones.

HIGHLIGHTS / SIGNIFICANT CHANGES

Emphasis will continue on enforcing parking ordinances to optimize parking in the downtown and university areas, thereby improving traffic flow and enhancing the economic viability of the central business district. Special emphasis will continue toward ensuring that the public is aware that the hours of operation for all parking meters, garages and lots is 8:00 am to 6:00 pm and that parking is enforced during those hours Monday through Saturday.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 170,073	\$ 171,816	\$ 169,878	\$ 175,947	2.4%
Supplies and Materials	2,419	4,095	3,370	3,151	(23.1%)
Travel and Training	0	300	0	300	0.0%
Intragovernmental Charges	21,127	26,153	26,153	27,262	4.2%
Utilities, Services, & Misc.	4,222	5,043	5,301	4,943	(2.0%)
Capital	0	0	0	0	
Other	0	0	0	0	
Total	\$ 197,841	\$ 207,407	\$ 204,702	\$ 211,603	2.0%

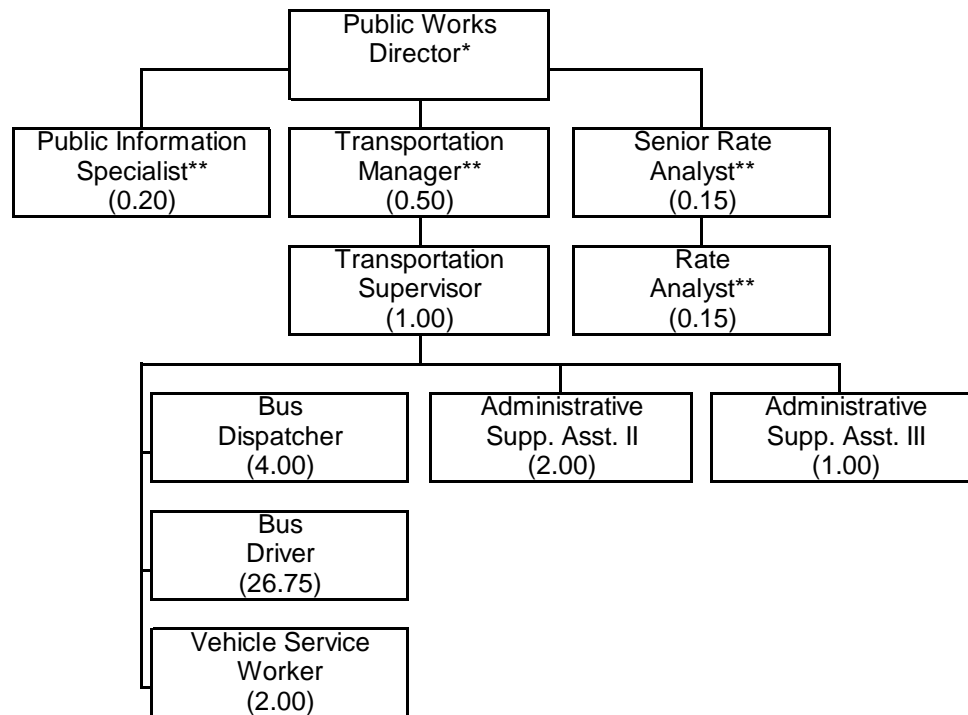
AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
3021 - Parking Enforcement Officer	4.00	4.00	4.00	4.00	
Total Personnel	4.00	4.00	4.00	4.00	
Permanent Full-Time	4.00	4.00	4.00	4.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	4.00	4.00	4.00	4.00	



City of Columbia - Public Works Transportation

37.75 FTE Positions



* Positions not included in Transportation's FTE count.
** Positions are budgeted in various Public Works divisions and/or funds

DEPARTMENT DESCRIPTION

Columbia Transit (CT) operates to provide public transportation to as many citizens as possible at the lowest possible cost, while maintaining timely and dependable service.

DEPARTMENT OBJECTIVES

To provide mass transportation to as many citizens as possible, at the lowest possible cost, while maintaining timely and dependable service.

APPROPRIATIONS

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 2,342,259	\$ 2,567,124	\$ 2,554,384	\$ 2,563,515	(0.1%)
Supplies & Materials	1,290,400	1,502,405	1,223,439	1,256,949	(16.3%)
Travel & Training	3,310	6,161	5,854	6,161	0.0%
Intragovernmental Charges	461,526	590,224	590,224	580,459	(1.7%)
Utilities, Services & Misc.	425,961	2,376,773	2,385,364	1,009,786	(57.5%)
Capital	0	0	0	0	
Other	584,668	549,903	596,685	596,686	8.5%
Total	5,108,124	7,592,590	7,355,950	6,013,556	(20.8%)
Summary					
Operating Expenses	4,502,265	5,136,414	4,844,523	4,896,572	(4.7%)
Non-Operating Expenses	586,891	548,662	603,913	596,243	8.7%
Debt Service	2,012	1,241	1,241	443	(64.3%)
Capital Additions	0	0	0	0	
Capital Projects	16,956	1,906,273	1,906,273	520,298	(72.7%)
Total Expenses	\$ 5,108,124	\$ 7,592,590	\$ 7,355,950	\$ 6,013,556	(20.8%)

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
Columbia Transit	23.41	22.74	22.74	23.49	0.75
Paratransit System	11.88	11.75	11.75	9.50	(2.25)
University Shuttle	3.51	3.26	3.26	4.76	1.50
Total Personnel	38.80	37.75	37.75	37.75	
Permanent Full-Time	31.05	30.00	30.00	30.00	
Permanent Part-Time	7.75	7.75	7.75	7.75	
Total Permanent	38.80	37.75	37.75	37.75	

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS					
	Actual FY 2008	Budget FY 2009	Estimated University FY 2009	Estimated Fixed Route FY 2009	Estimated FY 2010
Fixed Routes:					
<p><i>Performance Measurements are under construction for FY 2010</i></p>					
ParaTransit:					
<p><i>Performance Measurements are under construction for FY 2010</i></p>					

COMPARATIVE DATA						
	Columbia, MO	St. Joseph, MO	Iowa City, IA	Springfield, MO	Fayetteville, AR	Ames, IA
Population	101,143	73,890	68,553	155,710	77,241	55,983
Number of Employees*	39	52	51	53	37	
Employees Per 1,000 Population	0.384	0.704	0.744	0.340	0.473	No
Regular Route Fare	\$0.50	\$1.00	\$0.75	\$0.75	FREE	Data
Trips Per Employee	41,530	8,019	34,302	38,632	35,086	Received
Annual Ridership:						
Regular Route**	1,588,931	417,000	1,676,353	2,030,629	1,272,041	
Demand Responsive	22,444	0	73,063	16,867	8,607	
Operating Cost Per Passenger:						
Regular Route	\$2.07	\$9.14	\$2.42	\$3.08	\$1.40	
Demand Responsive	\$33.73	\$0.00	\$13.97	\$44.27	\$41.80	
* Full Time Equivalents						
** Regular route only includes fixed route.						
Comparative Data has not been updated for FY 2010						

DESCRIPTION

This Division is responsible for all transit services except contracted University Shuttle and Para-transit services. Scheduled transit service is provided on four cross town routes and on a.m./p.m. commuter routes. Special services are offered during MU home football games.

HIGHLIGHTS / SIGNIFICANT CHANGES

Ridership continues to show a steady increase. CT will receive funding from the ARRA Stimulus Grant for 5 new buses (3 expansion, 2 replacement). CT will work to receive additional funding, should additional Stimulus grants become available, to replace all buses scheduled for replacement. As funding becomes available, CT will continue to implement the Transit Master Plan which will offer better transportation opportunities that reach beyond the inner-city while maintaining a high level of service in this heavily populated area. CT will continue to provide service to off-Campus apartments via the Gold and Cottages Fixed Routes through Private Public Partnership with said facilities. A total estimated ridership of 950,000 is anticipated in FY 2010.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 1,134,156	\$ 1,222,781	\$ 1,198,727	\$ 1,242,408	1.6%
Supplies and Materials	814,835	882,773	713,898	720,868	(18.3%)
Travel and Training	3,310	4,411	4,191	4,411	0.0%
Intragovernmental Charges	422,373	536,511	536,511	526,389	(1.9%)
Utilities, Services, & Misc.	231,543	317,625	323,057	324,000	2.0%
Capital	0	0	0	0	
Other	584,668	549,903	596,685	596,686	8.5%
Total	\$ 3,190,885	\$ 3,514,004	\$ 3,373,069	\$ 3,414,762	(2.8%)

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
4802 - Public Information Specialist	0.20	0.20	0.20	0.20	
4702 - Transportation Manager	0.50	0.50	0.50	0.50	
4502 - Senior Rates Analyst	0.15	0.15	0.15	0.15	
4501 - Rate Analyst	0.00	0.15	0.15	0.15	
2505 - Transportation Supervisor	0.62	0.62	0.62	0.62	
2504 - Bus Dispatcher	2.00	2.00	2.00	2.00	
2502 - Bus Driver	17.50	17.50	17.50	17.75	0.25
2306 - Public Works Supervisor II	0.62	0.00	0.00	0.00	
2102 - Vehicle Service Worker	1.00	1.00	1.00	1.00	
2003 - Custodian	0.20	0.00	0.00	0.00	
1003 - Admin. Support Asst. III	0.62	0.62	0.62	0.62	
1002 - Admin. Support Assistant II	0.00	0.00	0.00	0.50	0.50
Total Personnel	23.41	22.74	22.74	23.49	0.75
Permanent Full-Time	18.91	18.24	18.24	18.24	
Permanent Part-Time	4.50	4.50	4.50	5.25	0.75
Total Permanent	23.41	22.74	22.74	23.49	0.75

DESCRIPTION

The Para-transit system provides service to persons with a disability that prevents them from riding the regular fixed route buses. This service is supplemental to the fixed route service and is required by the Americans with Disabilities Act (ADA).

HIGHLIGHTS / SIGNIFICANT CHANGES

This system provides "curb to curb" service and is demand responsive. Users of the system must be certified as ADA eligible. The system provides service to certified riders anywhere within the City; however, users inside the ADA para-transit service area have priority over users outside the ADA para-transit service area. Para-Transit service is provided by eight mini-buses that are lift equipped. Columbia Transit replaced two Paratransit Vans in 2009. CT will work to receive additional funding, should subsequent Stimulus grants become available, to replace all para-transit vans overdue for replacement. For FY 2010, Columbia Transit estimates ridership to increase to approximately 32,500.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 590,007	\$ 601,366	\$ 627,652	\$ 493,824	(17.9%)
Supplies and Materials	164,898	158,458	129,216	143,051	(9.7%)
Travel and Training	0	1,500	1,425	1,500	0.0%
Intragovernmental Charges	21,822	32,650	32,650	28,149	(13.8%)
Utilities, Services, & Misc.	66,172	48,080	53,325	50,493	5.0%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	\$ 842,899	\$ 842,054	\$ 844,268	\$ 717,017	(14.8%)

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
2505 - Transportation Supervisor	0.25	0.25	0.25	0.25	
2504 - Bus Dispatcher	1.00	1.00	1.00	1.00	
2502 - Bus Driver	8.25	8.25	8.25	6.50	(1.75)
2306 - Public Works Supervisor II	0.13	0.00	0.00	0.00	
1003 - Admin. Support Assistant III	0.25	0.25	0.25	0.25	
1002 - Admin. Support Assistant II	2.00	2.00	2.00	1.50	(0.50)
Total Personnel	11.88	11.75	11.75	9.50	(2.25)
Permanent Full-Time	8.63	8.50	8.50	8.50	
Permanent Part-Time	3.25	3.25	3.25	1.00	(2.25)
Total Permanent	11.88	11.75	11.75	9.50	(2.25)

DESCRIPTION

This service provides transportation service from outlying University parking facilities to designated University campus areas, and is reimbursed via contractual agreement with the University.

HIGHLIGHTS / SIGNIFICANT CHANGES

A new contract for shuttle service with the University of Missouri should begin in August of 2009. This contract will reflect increased hours of operation and provides bus services to and from the central campus area to the Hearnes, Trowbridge, and Reactor Field parking lots for both University students and employees. The daytime shuttle service utilizes eight vehicles. Evening Shuttle service to off-Campus Student housing and handicapped accessible service (similar to that for Paratransit services) are also provided under this contract. University Shuttle ridership is expected to be over 925,000 in 2010.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 618,096	\$ 742,977	\$ 728,005	\$ 827,283	11.3%
Supplies and Materials	309,652	461,174	380,325	393,030	(14.8%)
Travel and Training	0	250	238	250	0.0%
Intragovernmental Charges	17,331	21,063	21,063	25,921	23.1%
Utilities, Services, & Misc.	112,305	104,795	102,709	114,995	9.7%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	\$ 1,057,384	\$ 1,330,259	\$ 1,232,340	\$ 1,361,479	2.3%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
2505 - Transportation Supervisor	0.13	0.13	0.13	0.13	
2504 - Bus Dispatcher	1.00	1.00	1.00	1.00	
2502 - Bus Driver	1.00	1.00	1.00	2.50	1.50
2306 - Public Works Supervisor II	0.25	0.00	0.00	0.00	
1003 - Admin. Support Assistant III	0.13	0.13	0.13	0.13	
2102 - Vehicle Service Worker	1.00	1.00	1.00	1.00	
	3.51	3.26	3.26	4.76	1.50
Permanent Full-Time	3.51	3.26	3.26	3.26	
Permanent Part-Time	0.00	0.00	0.00	1.50	1.50
Total Permanent	3.51	3.26	3.26	4.76	1.50

MAJOR PROJECTS

Columbia Transit continues to update its fleet and facilities by appropriating local funds with available FTA grants. CT will continue to explore options for Commuter Route transfer station locations, as well as, commission a feasibility study for a new operations center.

HIGHLIGHTS / SIGNIFICANT CHANGES / GOALS

Purchase five 40 ft buses in the Spring of 2010 using funds from the ARRA stimulus grant
 Seek funding to purchase and install 36 Automated Vehicle Locator (AVL) systems across the fleet.
 Seek funding for scheduled replacement of Paratransit vans.
 Seek funding for purchase and installation of additional shelters and benches.

FISCAL IMPACT

Columbia Transit attempts to maintain a prudent replacement schedule to ensure a fleet that does not require extensive resources to maintain. The replacement of vehicles is greatly influenced by the availability of federal funds as well as local funding.

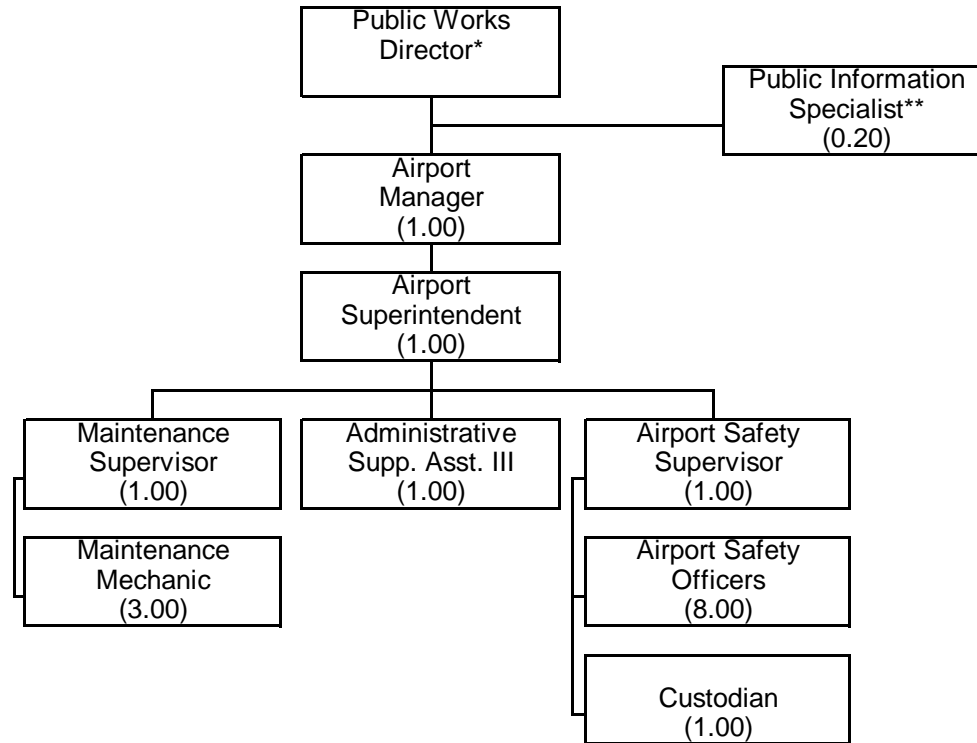
BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0	
Supplies and Materials	1,015	0	0	0	
Travel and Training	0	0	0	0	
Intragovernmental Charges	0	0	0	0	
Utilities, Services, & Misc.	15,941	1,906,273	1,906,273	520,298	(72.7%)
Capital	0	0	0	0	
Other	0	0	0	0	
Total	\$ 16,956	\$ 1,906,273	\$ 1,906,273	\$ 520,298	(72.7%)



City of Columbia - Public Works Regional Airport

17.20 FTE Positions



* Position not included in Airport's FTE count.

** Positions are budgeted in various Public Works divisions and/or funds

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DEPARTMENT DESCRIPTION

The purpose of the Columbia Regional Airport is to provide safe and usable Airport facilities for the operation of commercial, general aviation and military aircraft, and to foster and create a healthy environment so that the community may access the national air transportation system and promote the economic growth of the region.

DEPARTMENT OBJECTIVES

To prudently protect the taxpayers' investment by managing the Airport in strict accordance with Federal Aviation Administration and Transportation Security Administration regulations by providing a certified airport which consists of a fully staffed fire and law enforcement office, maintenance, and administration. To offer a safe, serviceable, and attractive place for air travelers, commercial airlines, general aviation, charter services, air cargo, and supporting tenants; and to implement innovative ways to increase revenues, procure new commercial, cargo and general aviation services, and increase the traffic flow through the facility.

APPROPRIATIONS

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 986,345	\$ 1,074,112	\$ 1,044,306	\$ 1,078,848	0.4%
Supplies & Materials	173,767	213,760	190,803	177,993	(16.7%)
Travel & Training	10,754	18,730	19,500	25,970	38.7%
Intragovernmental Charges	170,863	216,504	216,504	225,170	4.0%
Utilities, Services & Misc.	2,536,901	2,096,549	2,088,760	2,428,400	15.8%
Capital	117,864	0	0	55,500	
Other	512,932	504,000	554,000	612,850	21.6%
Total	4,509,426	4,123,655	4,113,873	4,604,731	11.7%
Summary					
Operating Expenses	1,589,740	2,015,155	1,955,373	1,923,041	(4.6%)
Non-Operating Expenses	517,432	504,000	554,000	612,850	21.6%
Debt Service	0	0	0	0	
Capital Additions	117,864	0	0	55,500	
Capital Projects	2,284,390	1,604,500	1,604,500	2,013,340	25.5%
Total Expenses	\$ 4,509,426	\$ 4,123,655	\$ 4,113,873	\$ 4,604,731	11.7%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
Administration	2.20	3.20	3.20	3.20	
Airfield Areas	4.00	4.00	4.00	4.00	
Terminal Areas	1.00	1.00	1.00	1.00	
Public Safety	9.00	9.00	9.00	9.00	
Snow Removal	0.00	0.00	0.00	0.00	
Total Personnel	16.20	17.20	17.20	17.20	
Permanent Full-Time	16.20	17.20	17.20	17.20	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	16.20	17.20	17.20	17.20	

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

Actual FY 2008	Budget FY 2009	Estimated FY 2010
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Airport Public Safety:

Performance Measurements are under construction for FY 2010

Airport Maintenance:

Performance Measurements are under construction for FY 2010

COMPARATIVE DATA

	Columbia, MO	Burlington, IA	Dubuque, IA	Mason City, IA	Tupelo, MS	Joplin, MO
Population *	357,935	130,000	406,000	320,000	160,000	450,000
Number of Employees	16	7	24	7	35	6
Employees Per 1,000 Population	0.045	0.054	0.059	0.022	0.219	0.013
No. of Annual Enplanements	9,090	1,705	46,369	11,602	28,449	15,731
No. of Carriers	1	1	1	1	2	1
Annual Ground Rent Rate	0.08/sq ft	0.10/sq ft	0.19/sq ft	0.10/sq ft	0.40/sq ft	0.067/sq ft
Landing Fee Per 1,000 #GLW	0.78	0.75	1.00	0.56	1.50	0.42

* Populations shown are service area populations, not city populations.

Comparative Data has not been updated for FY 2010

DESCRIPTION

Airport Administration is responsible for the overall operation and management of the Columbia Regional Airport. As part of the Public Works Department, Airport Administration works closely with other City departments, the Missouri Department of Transportation (MoDOT), the Transportation Security Administration, and the Federal Aviation Administration. Airport Administration is responsible for negotiating and managing Airport real estate leases, concessionaire contracts, and collecting Airport revenues. Airport Administration handles public relations activities, Airport improvement and development projects, and oversees the operation of the Public Safety and Airport Maintenance Programs.

HIGHLIGHTS / SIGNIFICANT CHANGES

The top priorities will continue to be maximizing use of existing commercial service, obtaining additional commercial service to Columbia Regional, increasing cargo and general aviation operations, and looking for alternative revenue streams to support general operations. Mesaba Airlines, now doing business as Delta Connection (due to the merger between Northwest and Delta) through a DOT Essential Air Service contract, started operations in August 2008 with nonstop service to Memphis International Airport. Memphis gives travelers the opportunity to connect through a hub with increased availability to national and international flights. The airport was also able to secure a MoDOT Aviation Trust Fund grant for commercial air service marketing that has enabled the airport to market to a greater section of mid-Missouri and utilize television ads as well as print media and radio. Administrative staff has also been working closely with Reynolds, Smith & Hills consulting firm on the Airport Master Plan Update, which is expected to be completed in 2009 and forwarded to the City Council and FAA for approval.

Airport Administration will continue to work closely with the FAA and MoDOT Aviation on all aspects of state and federal funding and continuous updating of Airport Improvements Program (AIP) projects. Staff will also be working on the retention and expansion of current tenants and marketing to acquire new tenants, either aviation or non-aviation related.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 154,620	\$ 234,915	\$ 219,675	\$ 240,752	2.5%
Supplies and Materials	4,306	11,422	10,075	8,322	(27.1%)
Travel and Training	1,752	4,223	4,013	10,248	142.7%
Intragovernmental Charges	145,198	182,485	182,485	190,259	4.3%
Utilities, Services, & Misc.	116,132	203,805	201,706	112,073	(45.0%)
Capital	0	0	0	0	
Other	512,932	504,000	554,000	612,850	21.6%
Total	\$ 934,940	\$ 1,140,850	\$ 1,171,954	\$ 1,174,504	2.9%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
4802 - Public Information Specialist	0.20	0.20	0.20	0.20	
2557 - Airport Manager	1.00	1.00	1.00	1.00	
2556 - Airport Superintendent	0.00	1.00	1.00	1.00	
1003 - Admin. Support Assistant III	1.00	1.00	1.00	1.00	
Total Personnel	2.20	3.20	3.20	3.20	
Permanent Full-Time	2.20	3.20	3.20	3.20	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	2.20	3.20	3.20	3.20	

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DESCRIPTION

The duties of this Program are to assure that the runways, taxiways and other airfield operating areas are maintained in accordance with FAA standards with regard to safety and airfield maintenance. This includes airfield lighting, pavement maintenance and marking, snow removal, and safety area maintenance. In addition, this Program is responsible for the overall maintenance and upkeep of the City-owned Airport buildings, including two terminal buildings, the Automated Flight Service Station and backup generator building, maintenance buildings, roads, fences and adjacent land areas. The Program also maintains Airport vehicles and equipment, and is responsible for training operating personnel. During aircraft emergencies and fire fighting, the maintenance personnel assist Airport Public Safety personnel.

HIGHLIGHTS / SIGNIFICANT CHANGES

Airfield Maintenance has been able to maintain the operating areas of the airfield (runways, taxiways and aprons) in accordance with FAA standards. The rehabilitation of a portion of the General Aviation apron and a portion of the Commercial apron was completed last year and an update to the existing Airport Master Plan is nearing completion. The focus of the Master Plan has been to determine the existing condition of the airfield pavements and to make recommendations as to what reconstruction is needed and what type of runway extension projects should be considered for the facility.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 216,623	\$ 218,788	\$ 215,233	\$ 217,767	(0.5%)
Supplies and Materials	54,414	89,392	80,084	68,142	(23.8%)
Travel and Training	0	510	485	1,725	238.2%
Intragovernmental Charges	9,708	11,909	11,909	12,477	4.8%
Utilities, Services, & Misc.	43,543	94,061	92,183	101,885	8.3%
Capital	16,659	0	0	15,500	
Other	0	0	0	0	
Total	\$ 340,947	\$ 414,660	\$ 399,894	\$ 417,496	0.7%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
2404 - Maintenance Mechanic	3.00	3.00	3.00	3.00	
2400 - Maintenance Supervisor	1.00	1.00	1.00	1.00	
Total Personnel	4.00	4.00	4.00	4.00	
Permanent Full-Time	4.00	4.00	4.00	4.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	4.00	4.00	4.00	4.00	

DESCRIPTION

The duties of the Terminal Area personnel are to maintain all facilities and provide custodial services to ensure the terminal buildings and areas are clean, well maintained, neat and safe for the general public's use.

HIGHLIGHTS / SIGNIFICANT CHANGES

The terminal buildings are 40 years old and require constant attention to maintain both the buildings and adjacent areas in a manner which reflects well on the City and the Airport. Continued efforts will be directed toward maintaining the high standards met in the past. Brick repair and restoration work for the terminal buildings is underway and minor updates to the main terminal will continue as long as funding is available.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 54,619	\$ 57,724	\$ 56,500	\$ 57,102	(1.1%)
Supplies and Materials	48,985	67,536	66,273	48,536	(28.1%)
Travel and Training	0	0	0	0	
Intragovernmental Charges	880	1,204	1,204	1,261	4.7%
Utilities, Services, & Misc.	109,552	167,858	164,503	174,717	4.1%
Capital	95,332	0	0	40,000	
Other	0	0	0	0	
Total	\$ 309,368	\$ 294,322	\$ 288,480	\$ 321,616	9.3%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
2003 - Custodian	1.00	1.00	1.00	1.00	
Total Personnel	1.00	1.00	1.00	1.00	
Permanent Full-Time	1.00	1.00	1.00	1.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	1.00	1.00	1.00	1.00	

DESCRIPTION

Airport Safety has three primary duties: to provide crash, fire and rescue services in the event of an aircraft fire; to provide traditional fire and law enforcement protection at the Airport facility in accordance with FAA and Transportation Security Administration (TSA) regulations, City ordinances, and State statutes; and to control Airport compliance with FAA's airport certification requirements.

HIGHLIGHTS / SIGNIFICANT CHANGES

Continued emphasis will be placed on training in fire, crash rescue and law enforcement techniques to ensure compliance with FAA and TSA requirements. Airport Safety Officers are triple qualified; they are commissioned City of Columbia Police Officers, Certified Aircraft Rescue Fire Fighters, and Certified First Responders. FAA and TSA security regulations require great emphasis on Airport access security and continued attention to operational and safety matters. Current TSA requirements mandate increased presence of law enforcement personnel whenever airline passenger and baggage screening operations are being conducted in preparation for commercial flights, greatly increasing the demands on the Public Safety Office. In addition, national homeland security and counter-terrorism requirements have significantly increased Safety Office responsibilities in all areas of general airport and property security.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 547,328	\$ 552,169	\$ 546,351	\$ 552,639	0.1%
Supplies and Materials	9,367	19,348	18,965	24,931	28.9%
Travel and Training	9,002	13,997	15,002	13,997	0.0%
Intragovernmental Charges	11,717	15,913	15,913	14,470	(9.1%)
Utilities, Services, & Misc.	7,600	10,808	10,660	10,868	0.6%
Capital	5,873	0	0	0	
Other	0	0	0	0	
Total	\$ 590,887	\$ 612,235	\$ 606,891	\$ 616,905	0.8%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
2555 - Airport Safety Supervisor	1.00	1.00	1.00	1.00	
2550 - Airport Safety Officer	8.00	8.00	8.00	8.00	
Total Personnel	9.00	9.00	9.00	9.00	
Permanent Full-Time	9.00	9.00	9.00	9.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	9.00	9.00	9.00	9.00	

DESCRIPTION

With no personnel assigned primarily to this duty, all hands participate in snow removal efforts - Airport Maintenance, Airport Safety and the Airport terminal personnel. Airport Safety personnel on watch assist the custodians in snow removal efforts around the terminal and aircraft rescue, and fire fighting equipment building. Airport maintenance personnel operate the snow plows, runway sweeper, and snow blower.

HIGHLIGHTS / SIGNIFICANT CHANGES

The effect snow and freezing rain have on airfield operations are a continual challenge for the maintenance staff. The use of urea for ice melting purposes has significantly improved snow removal operations so that the airfield can be utilized more quickly after a winter weather event. Snow removal operations will continue to be monitored closely and modified as necessary to ensure continued safety with little to no impact on operations.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 13,155	\$ 10,516	\$ 6,547	10,588	0.7%
Supplies and Materials	16,456	26,062	15,406	28,062	7.7%
Travel and Training	0	0	0	0	
Intragovernmental Charges	3,360	4,993	4,993	6,703	34.2%
Utilities, Services, & Misc.	15,923	15,517	15,208	15,517	0.0%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	\$ 48,894	\$ 57,088	\$ 42,154	60,870	6.6%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
There are no personnel assigned to this division.					

MAJOR PROJECTS

Completion of the Airport Master Plan update will be a top priority in FY 2009. Funding and construction phasing of runway rehabilitation and extension projects will be the emphasis of the master plan. Major projects for 2010 will be the main terminal roof replacement, Airport landside pavement improvements, start the design to realign Route H for future runway expansion and upgrade Crosswind runway 13-31.

FISCAL IMPACT

Funding for the FY 2010 projects will come from FAA grants and Transportation Sales Tax.

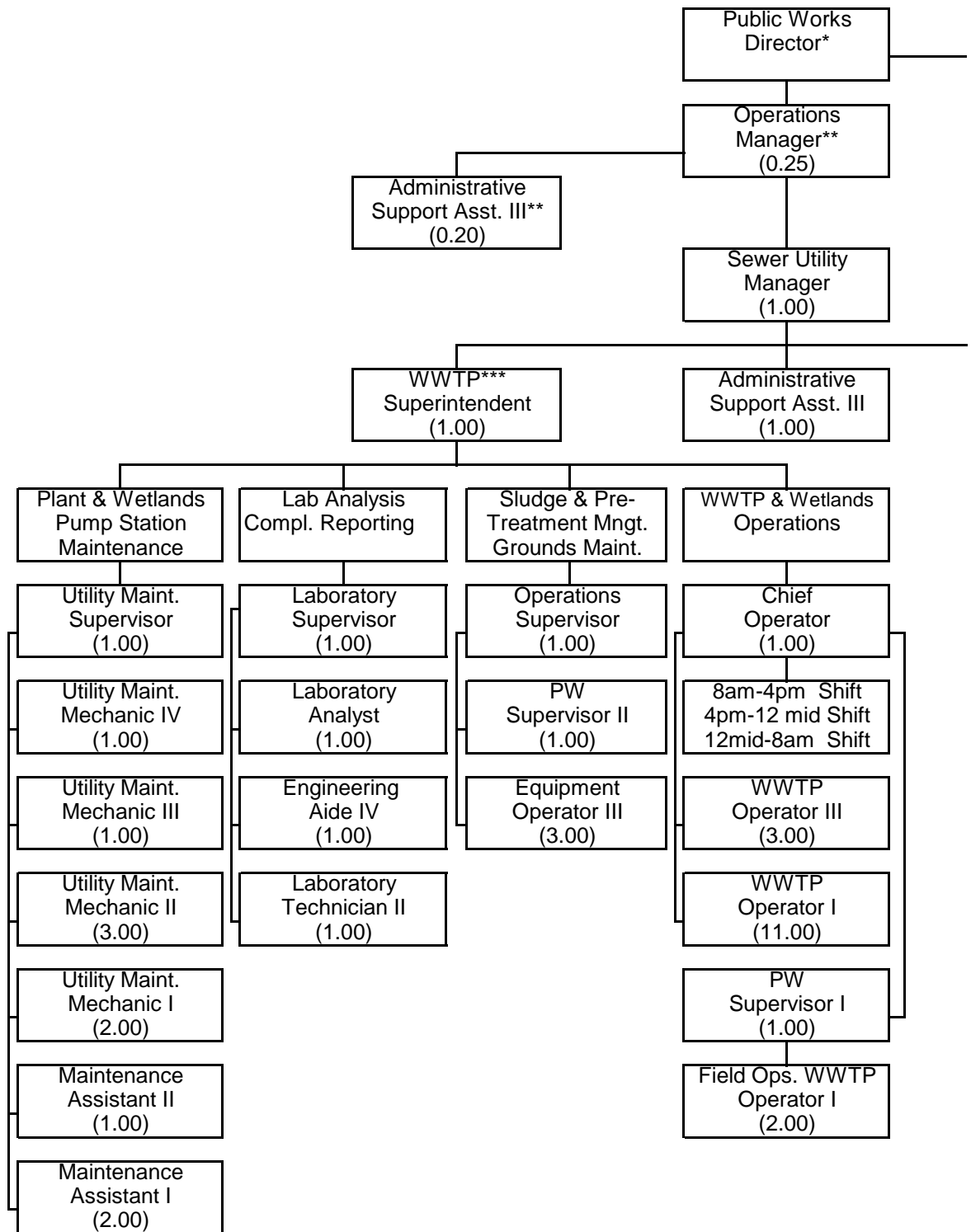
BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 0	\$ 0	\$ 0	0	
Supplies and Materials	40,239	0	0	0	
Travel and Training	0	0	0	0	
Intragovernmental Charges	0	0	0	0	
Utilities, Services, and Misc.	2,244,151	1,604,500	1,604,500	2,013,340	25.5%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	\$ 2,284,390	\$ 1,604,500	\$ 1,604,500	2,013,340	25.5%



City of Columbia - Public Works Sewer Utility

72.10 FTE Positions



* Positions not included in Sanitary Sewer's FTE count.

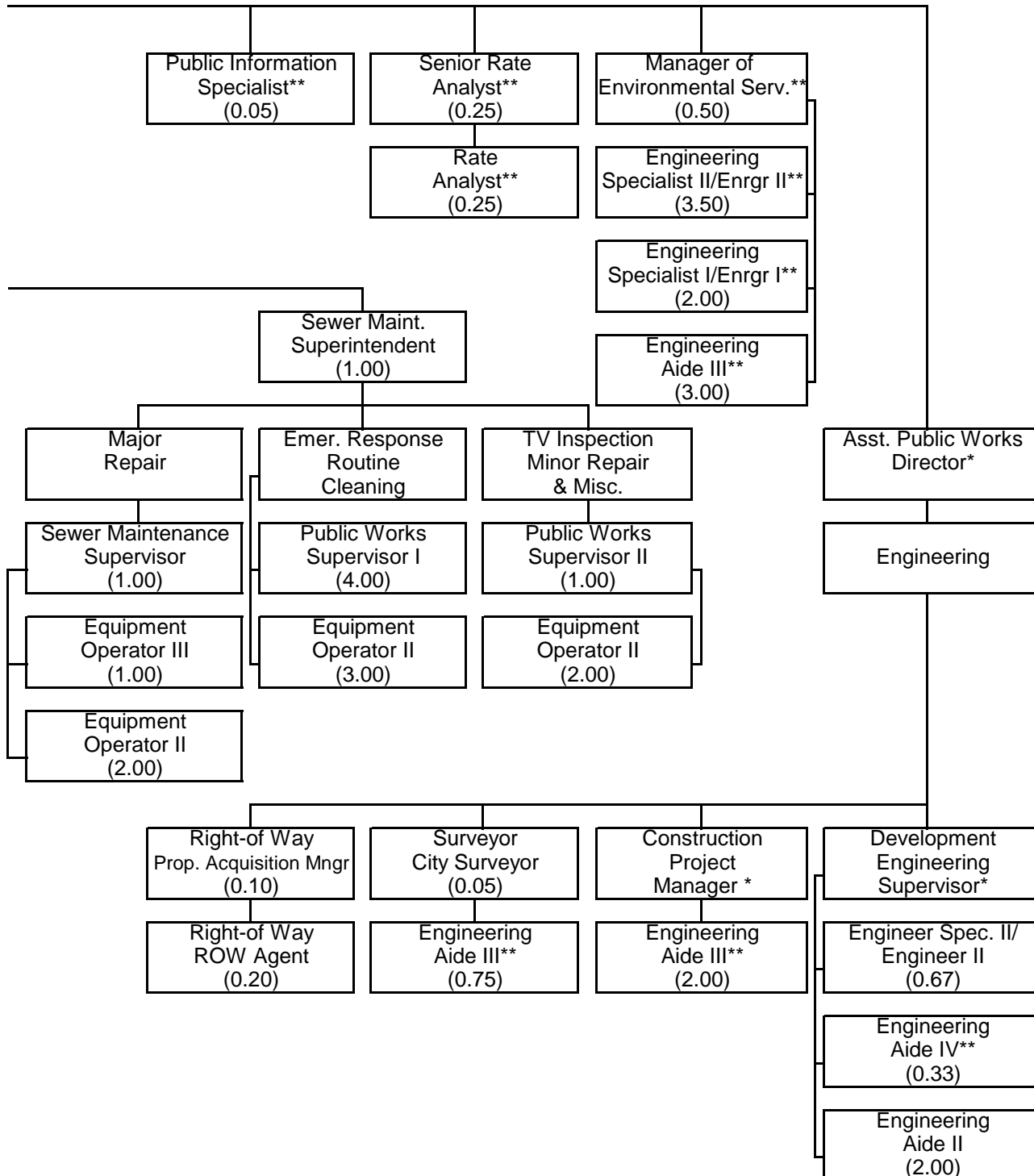
** Positions are budgeted in various Public Works divisions/
funds or CIP

*** WWTP - Waste Water Treatment Plant



City of Columbia - Public Works Sewer Utility

72.10 FTE Positions



* Positions not included in Sanitary Sewer's FTE count.

** Positions are budgeted in various Public Works divisions/funds or CIP.

*** WWTP - Waste Water Treatment Plant

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DEPARTMENT DESCRIPTION

The Sewer Utility is charged with the responsibility to protect the public health and to ensure minimal impact upon the aquatic environment by adequate collection and treatment of wastewater within a regional area including Columbia. This is achieved by engineering review of proposed and existing facilities and through effective and economical operation and maintenance of collection and treatment systems.

DEPARTMENT OBJECTIVES

To ensure new construction meets current Federal, State and City requirements. To provide the lowest practical cost for maintaining sanitary sewer facilities and resources. To provide proper treatment of wastewater by complying with the standards imposed for effluent discharge to the environment. To provide a prudent, reasonable, and responsible approach to meeting the objectives through careful management of the material and human resources provided for that purpose.

APPROPRIATIONS

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 3,491,004	\$ 3,970,777	\$ 3,838,711	\$ 4,425,594	11.5%
Supplies & Materials	567,556	817,582	736,505	741,258	(9.3%)
Travel & Training	5,588	16,240	14,986	16,265	0.2%
Intragovernmental Charges	1,002,222	1,126,719	1,126,719	1,207,322	7.2%
Utilities, Services & Misc.	7,318,035	27,244,726	27,221,074	32,029,610	17.6%
Capital	299,297	478,591	466,580	413,500	(13.6%)
Other	4,230,301	4,187,849	4,186,309	4,825,153	15.2%
Total	16,914,003	37,842,484	37,590,884	43,658,702	15.4%
Summary					
Operating Expenses	6,596,832	8,244,601	8,006,552	8,571,299	4.0%
Non-Operating Expenses	3,017,438	3,002,999	3,002,999	3,251,888	8.3%
Debt Service	1,286,978	1,256,850	1,255,310	1,653,265	31.5%
Capital Additions	258,417	478,591	466,580	413,500	(13.6%)
Capital Projects	5,754,338	24,859,443	24,859,443	29,768,750	19.7%
Total Expenses	\$ 16,914,003	\$ 37,842,484	\$ 37,590,884	\$ 43,658,702	15.4%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
Administration	4.55	4.80	4.80	4.80	
Engineering	10.92	11.47	11.47	15.10	3.63
Treatment Plant/Field O & M	34.00	35.00	35.00	37.00	2.00
Line Maintenance	12.40	13.20	13.20	15.20	2.00
Total Personnel	61.87	64.47	64.47	72.10	7.63
Permanent Full-Time	61.87	64.47	64.47	71.60	7.13
Permanent Part-Time	0.00	0.00	0.00	0.50	0.50
Total Permanent	61.87	64.47	64.47	72.10	7.63

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

Actual FY 2008	Budget FY 2009	Estimated FY 2010
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Performance Measurements are under construction for FY 2010

COMPARATIVE DATA

	Columbia, MO	Norman, OK	Olathe, KS	Lawrence, KS	Boulder, CO
Population *	101,143	110,216	127,129	92,978	93,236
Number of Employees	58.87	47.50	40.50	31.00	59.06
Employees Per 1,000 Population	0.582	0.431	0.319	0.333	0.633
No. of Utility Accounts	42,292	31,673	27,775	32,000	27,033
Employees Per 1,000 Utility Accts	1.39	1.50	1.49	0.97	2.18
Total Utility Budget (Less Depreciation & Capital Items)	\$8,468,120	\$8,308,306	\$6,651,503	\$3,749,861	\$9,795,280

* Populations for Columbia, MO; Norman, OK; Lawrence, KS; and Boulder, CO do not include university housing.

Comparative Data has not been updated for FY 2010

DESCRIPTION

Guidance for the overall Utility operation and maintenance functions is provided by the Administration Section.

HIGHLIGHTS / SIGNIFICANT CHANGES

The average daily flow received at the wastewater treatment plant for FY 2010 is expected to be about 16.4 million gallons per day. In FY 2009, Black & Veatch Consulting Engineers completed the final design for the Columbia Regional Wastewater Treatment Plant Improvement project. Construction will begin in early FY 2010. Continued development in the Clear Creek Watershed, coupled with aging pumping equipment, requires that the Clear Creek Pump Station be replaced. Design was completed in FY 2009 and construction should be accomplished in FY 2010. The existing upper Hinkson Creek pumping station will be eliminated with the Upper Hinkson Creek Outfall Sewer Extension project that will be constructed along with the Vandiver Drive Extension Project. This project is anticipated to be completed in FY 2010. Interconnections with the Boone County Regional Sewer District (BCRSD) to eliminate their wastewater treatment facilities that discharge to waterways that flow through the City of Columbia are projected to continue. In addition to working with the BCRSD for sewer interconnections, O&M management assistance to the Boone County Regional Sewer District under an agreement executed in August 1990 is expected to continue through FY 2010. At the beginning of FY 2009, over 2,200 BCRSD customers were wholesale treatment customers of the Sewer Utility. Several large BCRSD areas are expected to be intercepted and interconnected to the City sewer system in FY 2010. There will be a 13% rate increase in FY10 based on the April 2008 ballot issue projects plus a 2% raise for operating expenses bringing the total rate increase to 15%.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 344,205	\$ 375,073	\$ 357,019	\$ 360,666	(3.8%)
Supplies and Materials	14,097	20,937	20,303	17,286	(17.4%)
Travel and Training	565	1,520	999	1,520	0.0%
Intragovernmental Charges	734,384	814,588	814,588	874,912	7.4%
Utilities, Services, & Misc.	151,125	143,235	139,023	152,531	6.5%
Capital	17,560	0	0	0	
Other	2,746,410	2,713,304	2,711,764	3,228,232	19.0%
Total	\$ 4,008,346	\$ 4,068,657	\$ 4,043,696	\$ 4,635,147	13.9%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
5107 - Operations Manager	0.25	0.25	0.25	0.25	
4802 - Public Information Specialist	0.05	0.05	0.05	0.05	
4502 - Senior Rates Analyst	0.25	0.25	0.25	0.25	
4501 - Rates Analyst	0.00	0.25	0.25	0.25	
2606 - WWTP Superintendent	1.00	1.00	1.00	1.00	
2427 - Sewer Utility Manager	1.00	1.00	1.00	1.00	
2401 - Maintenance Assistant I	1.00	1.00	1.00	1.00	
1003 - Admin. Support Assistant III	1.00	1.00	1.00	1.00	
Total Personnel	4.55	4.80	4.80	4.80	
Permanent Full-Time	4.55	4.80	4.80	4.80	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	4.55	4.80	4.80	4.80	

DESCRIPTION

The Engineering Section of the Sewer Utility is responsible for the planning and design of various sewerage improvements such as sewer districts, trunk sewer extensions, pump stations and wastewater treatment facilities. This work includes preparation of construction contract documents; i.e. plans and specifications, construction inspection, supervision and providing assistance in easement acquisition. Sanitary sewer plans for private development are reviewed to ensure conformance with City and State rules, regulations and standards. All sanitary sewer plans, maps and other reference documents are maintained and updated for use by contractors, developers, realtors and the general public.

HIGHLIGHTS / SIGNIFICANT CHANGES

Design work continues on various sewer districts throughout the City to eliminate private sewers, on-site septic tanks and lagoons. The Upper Hinkson Relief Sewer, Wetland Treatment Unit #1 Berm Repair, and Sewer District 148 - Garth Avenue, Sewer District 159 - South Route K and SD 142 - Anthony Street projects were started in FY 2009. Work continues on 100-acre point sewers as necessary. Approximately 17,000 linear feet of existing sanitary sewer lines were rehabilitated by no-dig methods during FY 2009. City wide manhole inspection program moves into year three and approximately 2,500 manholes were inspected in FY 2009. Manhole rehabilitation construction was started FY 2009. The Conceptual Design Study for the Columbia Regional Wastewater Treatment Facility was completed in FY 2008, Preliminary and Final Design for the improvement project finished in 2009 and construction scheduled to begin in FY 2010. Clear Creek Pump Station upgrade, Hinkson Creek Siphon Elimination, Upper Bear Creek Stream Bank Stabilization-Creasy Springs Road Area, Upper Hinkson Outfall Sewer Extension Phase 1, Hominy Branch Outfall Relief Sewer, and North Grindstone Outfall Sewer Extensions Phase II & III design projects will continue in FY 2010. Several Engineering positions were moved from Storm Water (Engineering) due to the decrease in funding that was available.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 509,171	\$ 496,087	\$ 440,575	\$ 751,670	51.5%
Supplies and Materials	19,190	18,085	16,553	17,875	(1.2%)
Travel and Training	1,259	7,325	6,960	7,350	0.3%
Intragovernmental Charges	46,516	51,844	51,844	68,293	31.7%
Utilities, Services, & Misc.	14,802	29,872	39,574	32,531	8.9%
Capital	39,350	23,000	23,000	0	(100.0%)
Other	8,703	10,044	10,044	7,000	(30.3%)
Total	\$ 638,991	\$ 636,257	\$ 588,550	\$ 884,719	39.1%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
5122 - Mgr of Environmental Svc	0.33	0.33	0.33	0.50	0.17
5111/5099 - Eng. Spec. I/Engr. I	1.50	1.84	1.84	2.00	0.16
5110/5100 - Eng. Spec. II/Engr. II*	2.68	2.00	2.00	4.17	2.17
5023 - City Land Surveyor	0.00	0.05	0.05	0.05	
5015 - Property Acquisition Manager	0.00	0.10	0.10	0.10	
5012 - Right-of-Way Agent	0.00	0.20	0.20	0.20	
5106 - Mngr of Engr & Inspections	0.25	0.00	0.00	0.00	
5004 - Engineering Aide IV*	0.33	0.33	0.33	0.33	
5003 - Engineering Aide III*	3.83	3.62	3.62	5.75	2.13
5002 - Engineering Aide II	2.00	3.00	3.00	2.00	(1.00)
Total Personnel	10.92	11.47	11.47	15.10	3.63
Permanent Full-Time	10.92	11.47	11.47	14.60	3.13
Permanent Part-Time	0.00	0.00	0.00	0.50	0.50
Total Permanent	10.92	11.47	11.47	15.10	3.63

* A portion of these positions are budgeted in the Capital Improvements Fund.

DESCRIPTION

Operation of the Columbia Regional Wastewater Treatment Plant (WWTP) is provided 24 hours per day, 7 days a week by three shifts. Responsibility for adequate treatment of wastewater and wastewater biosolids (sludge) rests with the Plant Operations section. Operations also conducts tours of the WWTP and constructed wetlands. The Field Operations section is responsible for the operation of the Wetlands and the effluent pumping station located adjacent to the MDC Eagle Bluffs Wildlife Area, plus the wastewater treatment and spray irrigation system at the Columbia Regional Airport. The Plant Maintenance section performs breakdown and preventative maintenance on Plant equipment and all field facilities, makes modifications and new installations as needed, is responsible for care of buildings, and provides routine operation of twenty-two wastewater pumping stations located in the Columbia area. The Sludge Management Program is responsible for the ultimate disposal of the anaerobically digested biosolids by land application and for annual reporting to MDNR, as well as grounds maintenance at the WWTP, wetlands and field facilities. The Laboratory Section performs process control testing, MDNR monitoring and compliance reporting for the WWTP, and field sampling for the Biosolids and Pretreatment Programs. Industrial pretreatment management is also provided by the Laboratory section.

HIGHLIGHTS / SIGNIFICANT CHANGES

In FY 2009, Black & Veatch Consulting Engineers completed the design for the upgrade of the Wastewater Treatment Plant to serve the growing population of Columbia and address the requirements for more stringent wastewater treatment requirements to comply with Missouri operating permit standards. The design also includes methods to improve odor control at the wastewater plant. Construction will begin in FY 2010.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 1,830,430	\$ 1,961,529	\$ 1,918,863	\$ 2,096,705	6.9%
Supplies and Materials	398,106	591,201	529,245	536,430	(9.3%)
Travel and Training	2,672	5,515	5,240	5,515	0.0%
Intragovernmental Charges	100,682	113,281	113,281	112,358	(0.8%)
Utilities, Services, & Misc.	1,507,248	1,750,413	1,724,016	1,624,084	(7.2%)
Capital	108,750	155,591	145,651	163,500	5.1%
Other	231,583	229,780	229,780	234,000	1.8%
Total	\$ 4,179,471	\$ 4,807,310	\$ 4,666,076	\$ 4,772,592	(0.7%)

AUTHORIZED PERSONNEL					
	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
SLUDGE MANAGEMENT:					
5004 - Engineering Aide IV	1.00	0.00	0.00	0.00	
2614 - Wastewater Operations Supv.	1.00	1.00	1.00	1.00	
2306 - Public Works Supervisor II	1.00	1.00	1.00	1.00	
2303 - Equipment Operator III	3.00	3.00	3.00	3.00	
FIELD OPERATIONS:					
2601 - WWTP Operator I	2.00	2.00	2.00	2.00	
2309 - Public Works Supervisor I	1.00	1.00	1.00	1.00	
WWT OPERATIONS:					
2604 - WWTP Chief Operator	1.00	1.00	1.00	1.00	
2602/2603 - WWTP Operator II/III	3.00	3.00	3.00	3.00	
2601 - WWTP Operator I	9.00	10.00	10.00	11.00	1.00
WWT MAINTENANCE:					
2426 - Utility Maintenance Supv.	1.00	1.00	1.00	1.00	
2425 - Utility Maint. Mechanic III	1.00	0.00	0.00	1.00	1.00
2422 - Utility Maint. Mechanic I	2.00	2.00	2.00	2.00	
2421 - Utility Maint. Mechanic II	3.00	3.00	3.00	3.00	
2420 - Utility Maint. Mechanic IV	0.00	1.00	1.00	1.00	
2402 - Maintenance Assistant II	1.00	1.00	1.00	1.00	
2401 - Maintenance Assistant I	1.00	1.00	1.00	1.00	
LABORATORY:					
5134 - Laboratory Supervisor	1.00	1.00	1.00	1.00	
5132 - Laboratory Analyst	1.00	1.00	1.00	1.00	
5033 - Laboratory Technician II	1.00	1.00	1.00	1.00	
5004 - Engineering Aide IV	0.00	1.00	1.00	1.00	
Total Personnel	34.00	35.00	35.00	37.00	2.00
Permanent Full-Time	34.00	35.00	35.00	37.00	2.00
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	34.00	35.00	35.00	37.00	2.00

DESCRIPTION

The Sewer Maintenance Section is responsible for the maintenance of approximately 670 miles of sanitary sewer pipe. This involves routine cleaning of sanitary sewer pipe; routine internal television inspection of pipe; repair and/or replacement of pipe and manholes; and investigation of complaints and correction of problems identified.

HIGHLIGHTS / SIGNIFICANT CHANGES

The emphasis this year will be to work with Sewer Engineering to develop and implement an Inflow and Infiltration (I & I) Assessment and Reduction Plan. The objective of the plan will be to eliminate, to the extent feasible, wet weather sewer overflows (SSO's) and water in basement (WIB) back-ups. The I & I Assessment and Reduction Plan will include: developing guidelines and procedures; conducting investigations; monitoring and documenting inflow data; and, determining and implementing cost effective solutions.

An additional TV inspection crew will be added to provide television inspection of new underground capital construction infrastructure which was not previously provided.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 687,946	\$ 778,645	\$ 762,811	\$ 853,682	9.6%
Supplies and Materials	132,891	187,359	170,404	169,667	(9.4%)
Travel and Training	1,092	1,880	1,787	1,880	0.0%
Intragovernmental Charges	120,640	147,006	147,006	151,759	3.2%
Utilities, Services, & Misc.	53,926	821,206	818,461	814,585	(0.8%)
Capital	92,757	300,000	297,929	250,000	(16.7%)
Other	1,243,605	1,234,721	1,234,721	1,355,921	9.8%
Total	\$ 2,332,857	\$ 3,470,817	\$ 3,433,119	\$ 3,597,494	3.6%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
2430 - Sewer Maintenance Supt.	1.00	1.00	1.00	1.00	
2428 - Sewer Maintenance Supv	1.00	1.00	1.00	1.00	
2310 - Public Works Supervisor II	1.00	1.00	1.00	1.00	
2309 - Public Works Supervisor I-773	2.00	3.00	3.00	4.00	1.00
2303 - Equipment Operator III-773	1.00	1.00	1.00	1.00	
2300 - Equipment Operator II-773	6.00	6.00	6.00	7.00	1.00
2003 - Custodian	0.20	0.00	0.00	0.00	
1003 - Admin. Support Assistant III	0.20	0.20	0.20	0.20	
Total Personnel	12.40	13.20	13.20	15.20	2.00
Permanent Full-Time	12.40	13.20	13.20	15.20	2.00
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	12.40	13.20	13.20	15.20	2.00

MAJOR PROJECTS

Voters approved a 77 million dollar revenue bond issue in April 2008. Several improvement projects will be funded by the bond issue over the next five years. Projects include improvements to the Columbia Regional Wastewater Treatment Facility, repair and rehabilitation of older sewers, economic development extension and extending main sewer trunk lines to the 100 acre point in developing drainage basins to eliminate or prevent sewer discharges into creeks flowing through the City.

HIGHLIGHTS/GOALS

The CIP projects that are anticipated to be completed in FY 2010 include the North Grindstone Outfall Sewer Extension Phase I project, Upper Hinkson Creek Outfall relief sewer project, Hinkson Creek Siphon Elimination project, Cascades Pump Station project, Bear Creek Stream Bank stabilization project and 100 acre point trunk sewer extensions. It is anticipated that construction will begin for the Clear Creek Pump Station Upgrade project during FY 2010. Construction work for the Columbia Regional Wastewater Treatment Facility Improvement will begin in FY 2010. Design work will be done on the North Grindstone Outfall Sewers Phases II & III, the Hominy Branch Outfall Relief Sewer and the Upper Hinkson Outfall Sewer Extension Phase 1. Construction will be started and completed on several sewer district projects such as SD 148 - Garth Ave, SD 159 - South Route K and SD 142 - Anthony Street. Design work will also continue on several other Sewer District projects that will eliminate private common collector sewers and on-site systems. It is also anticipated that the Sewer Utility will complete another sewer main rehabilitation by "no-dig" methods project in FY 2010.

FISCAL IMPACT

In order to pay back the 2008 revenue bonds, a rate increase of 15% will be implemented in FY 2010.

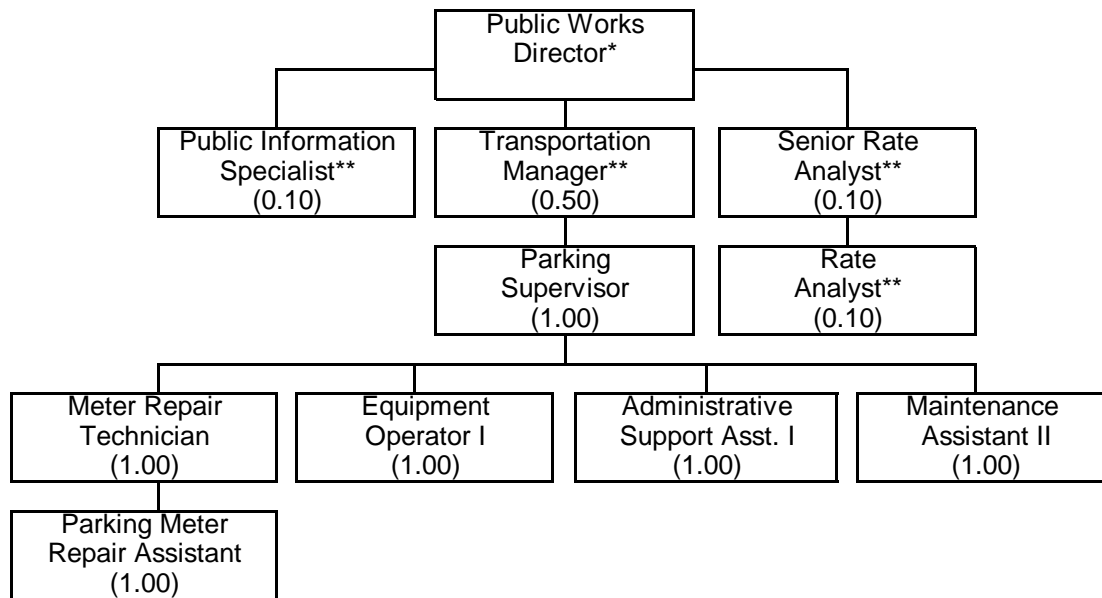
BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 119,252	\$ 359,443	\$ 359,443	\$ 362,871	1.0%
Supplies and Materials	3,272	0	0	0	
Travel and Training	0	0	0	0	
Intragovernmental Charges	0	0	0	0	
Utilities, Services, & Misc.	5,590,934	24,500,000	24,500,000	29,405,879	20.0%
Capital	40,880	0	0	0	
Other	0	0	0	0	
Total	\$ 5,754,338	\$ 24,859,443	\$ 24,859,443	\$ 29,768,750	19.7%



City of Columbia - Public Works Parking Facilities

6.80 FTE Positions



* Positions not included in Parking's FTE count.

** Positions are budgeted in various Public Works divisions and/or funds

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DEPARTMENT DESCRIPTION

The Parking Utility operates, maintains and administers four parking facilities, 12 surface lots as well as on-street parking meters. It is responsible for the collection of income from the facilities, the collection and data preparation of parking and parking facility studies, plus the installation and maintenance of the parking meters, gates, attendant buildings and other facilities.

DEPARTMENT OBJECTIVES

To provide and maintain convenient and adequate parking, both on-street and off-street, in the downtown business district. To collect income from parking facilities for the maintenance and operation of these facilities and provide financing to additional facilities, as needed.

APPROPRIATIONS

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 355,588	\$ 412,949	\$ 406,476	\$ 419,995	1.7%
Supplies & Materials	147,721	80,925	78,036	68,078	(15.9%)
Travel & Training	0	300	286	286	(4.7%)
Intragovernmental Charges	101,625	116,130	116,130	118,940	2.4%
Utilities, Services & Misc.	343,298	243,249	240,020	732,113	201.0%
Capital	108,648	41,860	41,860	121,649	190.6%
Other	545,792	627,324	572,324	1,089,512	73.7%
Total	1,602,672	1,522,737	1,455,132	2,550,573	67.5%
Summary					
Operating Expenses	886,913	853,053	839,122	872,712	2.3%
Non-Operating Expenses	281,179	322,824	324,150	323,062	0.1%
Debt Service	264,613	305,000	250,000	766,950	151.5%
Capital Additions	108,648	41,860	41,860	121,649	190.6%
Capital Projects	61,319	0	0	466,200	
Total Expenses	\$ 1,602,672	\$ 1,522,737	\$ 1,455,132	\$ 2,550,573	67.5%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
Parking Facilities	5.70	6.80	6.80	6.80	
Total Personnel	5.70	6.80	6.80	6.80	
Permanent Full-Time	4.70	5.80	5.80	5.80	
Permanent Part-Time	1.00	1.00	1.00	1.00	
Total Permanent	5.70	6.80	6.80	6.80	

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

Actual FY 2008	Budget FY 2009	Estimated FY 2010
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Parking Inventory:

Performance Measurements are under construction for FY 2010

Parking Permits Issued:

Performance Measurements are under construction for FY 2010

Revenue Collected:

Performance Measurements are under construction for FY 2010

Parking Structures Metered Revenues:

Performance Measurements are under construction for FY 2010

Parking Structures Permit Revenues:

Performance Measurements are under construction for FY 2010

Meter Maintenance & Repair:

Performance Measurements are under construction for FY 2010

COMPARATIVE DATA

	Columbia, MO	Jefferson City, MO	Boulder, CO	Iowa City, IA	Lincoln, NE	Rochester MN**
Population	101,143	40,835	93,236	68,553	256,042	103,516
Number of Employees	5.6	4.5	28.0	8.0	9.0	6.0
Employees Per 1,000 Population	0.055	0.110	0.300	0.117	0.035	0.058
No. of Parking Spaces:	3,735	1,639	3,652	4,259	7,000	4,932
On-Street	1,737	120	998	1,174	3,000	1,298
Off-Street	1,998	1,519	2,654	3,085	4,000	3,635
No. of Parking Structures	4	1	5	5	7	5

Comparative Data has not been updated for FY 2010

DESCRIPTION

The Parking Utility operates, maintains and administers four parking facilities, 12 surface lots as well as on-street parking meters. It is responsible for the collection of income from the facilities, the collection and data preparation of parking and parking facility studies, plus the installation and maintenance of the parking meters, gates, attendant buildings and other facilities.

HIGHLIGHTS / SIGNIFICANT CHANGES

Working with the downtown business district, the Parking Utility works to ensure that the present and future parking needs in downtown Columbia are met. All meters in the business district and University campus have been converted for the EZ Park Card. The Parking Utility sells the reloadable EZ Park cards on the third floor of the City Daniel Boone Building and Utility Accounts office, the Turner Garage on the University campus and the Boone County Government Center.

Design and development is complete and construction begins on a new mixed use parking garage located at 5th & Walnut. It is scheduled for completion in the fall 2010. The Plaza Garage will continue to see preventive care maintenance and upgrades. The cove seals will be replaced this year. The entrance/exit gates, the ticket dispenser, and the permit card readers will all be replaced this year. The City Ramp will see the replacement of the expansion joints. FY 2010 will also see significant structural repairs made to the 10th & Cherry garage.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 355,588	\$ 412,949	\$ 406,476	\$ 419,995	1.7%
Supplies and Materials	147,721	80,925	78,036	68,078	(15.9%)
Travel and Training	0	300	286	286	(4.7%)
Intragovernmental Charges	101,625	116,130	116,130	118,940	2.4%
Utilities, Services, & Misc.	281,979	243,249	240,020	265,913	9.3%
Capital	108,648	41,860	41,860	121,649	190.6%
Other	545,792	627,324	572,324	1,089,512	73.7%
Total	\$ 1,541,353	\$ 1,522,737	\$ 1,455,132	\$ 2,084,373	36.9%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
4802 - Public Information Specialist	0.10	0.10	0.10	0.10	
4702 - Transportation Manager	0.50	0.50	0.50	0.50	
4502 - Senior Rate Analyst	0.10	0.10	0.10	0.10	
4501 - Rate Analyst	0.00	0.10	0.10	0.10	
3032 - Meter Repair Technician	1.00	1.00	1.00	1.00	
3024 - Parking Supervisor	1.00	1.00	1.00	1.00	
3018 - Parking Meter Repair. Asst.	0.00	1.00	1.00	1.00	
2402 - Maintenance Assistant II	1.00	1.00	1.00	1.00	
2299 - Equipment Operator I	1.00	1.00	1.00	1.00	
1001 - Admin. Support Assistant I	1.00	1.00	1.00	1.00	
Total Personnel	5.70	6.80	6.80	6.80	
Permanent Full-Time	4.70	5.80	5.80	5.80	
Permanent Part-Time	1.00	1.00	1.00	1.00	
Total Permanent	5.70	6.80	6.80	6.80	

MAJOR PROJECTS

Major projects planned for FY 2010 includes completion of a new parking garage at 5th & Walnut and structural repairs at 10th & Cherry garage and equipment upgrades at all garages.

FISCAL IMPACT

No fiscal impact for FY 2009. The garage will be open in 2010 and structural repairs at the 10th & Cherry garage will made costing approximately \$466,000.

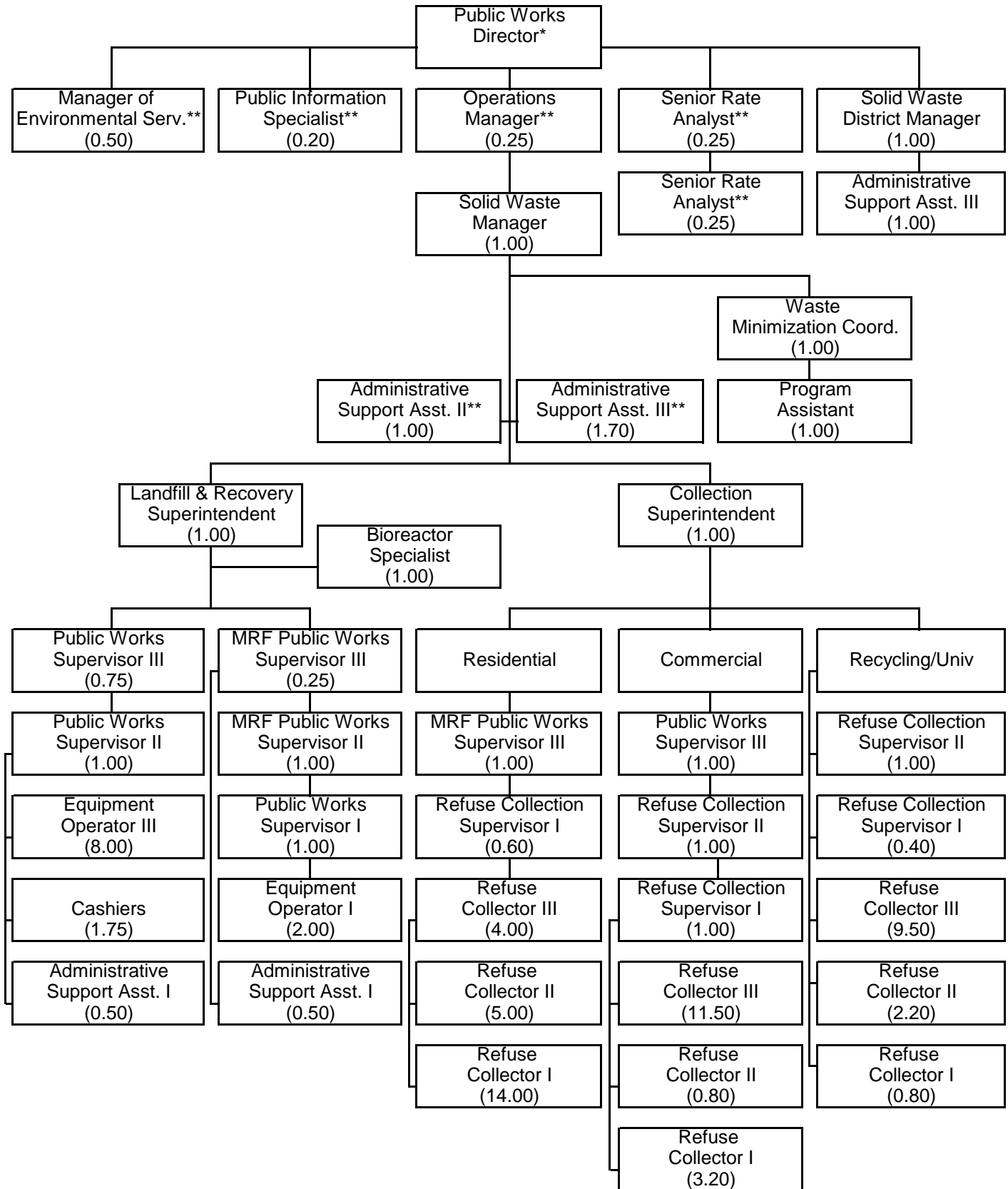
BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0	
Supplies and Materials	0	0	0	0	
Travel and Training	0	0	0	0	
Intragovernmental Charges	0	0	0	0	
Utilities, Services, & Misc.	61,319	0	0	466,200	
Capital	0	0	0	0	
Other	0	0	0	0	
Total	\$ 61,319	\$ 0	\$ 0	466,200	



City of Columbia - Public Works Solid Waste

85.90 FTE Positions



* Positions not included in Solid Waste's FTE count.

** Positions are budgeted in various Public Works divisions/funds or CIP

*** RCS - Refuse Collection Supervisor

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DEPARTMENT DESCRIPTION

This utility is dedicated to the management of resources for the protection of public health. Human resources are managed to provide efficient refuse and recycling collection, material recovery, and disposal services utilizing sound engineering practices. Natural resources are managed through education, reuse and recycling for the protection of the environment.

DEPARTMENT OBJECTIVES

To provide an efficient collection, material recovery, and disposal service while protecting the environment.

APPROPRIATIONS

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 4,898,953	\$ 5,225,369	\$ 5,335,811	\$ 5,335,803	2.1%
Supplies & Materials	3,985,845	4,253,116	3,876,782	3,653,871	(14.1%)
Travel & Training	11,255	25,297	24,523	25,592	1.2%
Intragovernmental Charges	1,315,003	1,513,753	1,513,753	1,565,557	3.4%
Utilities, Services & Misc.	2,264,720	2,732,755	2,767,703	2,654,533	(2.9%)
Capital	1,104,415	955,000	935,000	1,382,000	44.7%
Other	1,711,335	1,930,275	1,928,675	1,904,864	(1.3%)
Total	15,291,526	16,635,565	16,382,247	16,522,220	(0.7%)
Summary					
Operating Expenses	12,256,137	13,315,290	13,070,392	12,855,356	(3.5%)
Non-Operating Expenses	1,416,793	1,631,824	1,643,404	1,629,164	(0.2%)
Debt Service	320,203	328,451	328,451	305,700	(6.9%)
Capital Additions	1,104,415	955,000	935,000	1,382,000	44.7%
Capital Projects	193,978	405,000	405,000	350,000	(13.6%)
Total Expenses	\$ 15,291,526	\$ 16,635,565	\$ 16,382,247	\$ 16,522,220	(0.7%)

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
Administration	7.60	7.65	7.65	7.65	
Commercial	19.30	19.30	19.30	18.50	(0.80)
Residential	19.60	19.60	19.60	19.60	
Landfill	13.08	13.08	13.08	14.25	1.17
University	3.20	3.20	3.20	4.00	0.80
Recycling	21.90	21.90	21.90	21.90	
Total Personnel	84.68	84.73	84.73	85.90	1.17
Permanent Full-Time	83.93	83.98	83.98	85.15	1.17
Permanent Part-Time	0.75	0.75	0.75	0.75	
Total Permanent	84.68	84.73	84.73	85.90	1.17

COMPARATIVE DATA

	Columbia, MO	Norman, OK	Olathe, KS	Lawrence, KS	Fort Smith, AR
Population	101,143	110,216	127,129	92,978	85,608
Number of Employees	84.68	52.00	50.00	104.00	78.00
Employees Per 1,000 Population	0.850	0.520	0.393	1.119	0.911
Number of Part Time Employees	40	0	6	1	0
No. of Utility Accounts	40,405	35,775	35,000	33,000	25,198
Avg. Residential Rate/Month	\$14.42	\$11.50	\$15.00	\$12.68	\$14.38
Disposal Tipping Fee/Ton	\$32.50	\$15.36	\$39.00	\$19.15	\$27.17
Out of County Disposal Fee	*		*		

*-These cities do not have an out of county disposal fee/ton.

Comparative Data has not been updated for FY 2010

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

Actual FY 2008	Budget FY 2009	Estimated FY 2010
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Performance Measurements are under construction for FY 2010

DESCRIPTION

The Solid Waste Utility is responsible for the management of waste using sound engineering practices to protect human health and the environment. Administrative duties include keeping abreast of new regulations, designing waste and recyclables collection systems, collecting waste and recyclables, processing and marketing recyclables, landfilling and managing human resources.

HIGHLIGHTS / SIGNIFICANT CHANGES

Implementing and managing the newly permitted bioreactor landfill with emphasis on sustainability.

Grant funding for new sustainability programs is a focus for 2009 and continue for 2010.

The second of three 20% commercial rate increases is planned for this year.

A pilot program to explore replacing bags with bins for recycling, will be implemented this year.

The 10 year solid waste vision plan is being implemented and the following has been completed: bioreactor permit, voucher system to replace route distribution of plastic bags, yard waste collected with trash, new fueling station for landfill, expansion of the landfill operation center, and an aggressive equipment replacement schedule.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 497,610	\$ 539,634	\$ 519,085	\$ 531,634	(1.5%)
Supplies and Materials	17,091	29,291	28,499	34,818	18.9%
Travel and Training	5,739	8,914	8,953	8,209	(7.9%)
Intragovernmental Charges	858,542	971,830	971,830	1,014,056	4.3%
Utilities, Services, & Misc.	272,784	151,633	161,376	151,489	(0.1%)
Capital	0	0	0	0	
Other	354,878	363,895	362,095	350,643	(3.6%)
Total	\$ 2,006,644	\$ 2,065,197	\$ 2,051,838	\$ 2,090,849	1.2%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
5107 - Operations Manager	0.25	0.25	0.25	0.25	
4802 - Public Information Specialist	0.20	0.20	0.20	0.20	
4502 - Senior Rate Analyst	0.25	0.25	0.25	0.25	
4501 - Rate Analyst	0.00	0.25	0.25	0.25	
2208 - Solid Waste District Mngr.*	1.00	1.00	1.00	1.00	
2206 - Collection Superintendent	1.00	1.00	1.00	1.00	
2205 - Solid Waste Manager	1.00	1.00	1.00	1.00	
2003 - Custodian	0.20	0.00	0.00	0.00	
1003 - Admin. Support Assistant III	2.70	2.70	2.70	2.70	
1002 - Admin. Support Assistant II	1.00	1.00	1.00	1.00	
Total Personnel	7.60	7.65	7.65	7.65	
Permanent Full-Time	7.60	7.65	7.65	7.65	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	7.60	7.65	7.65	7.65	

*FY 2010 - Solid Waste District Coordinator was reclassified to a Solid Waste District Manager.

DESCRIPTION

Commercial collection provides waste removal services and recycling services from small single offices to large manufacturers. Services and equipment are available that range from a single bag for small generators to large 40 cubic yard compactors for manufacturers.

HIGHLIGHTS / SIGNIFICANT CHANGES

Roll-off service is seeing increased competition from private companies. Front and rear loading containers for commercial accounts and route efficiencies will be the focus for our permanent commercial container recycling and trash services.

Equipment replacement is in the 4th of a 5 year aggressive schedule to replace 20 year old vehicles.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 1,155,343	\$ 1,170,617	\$ 1,153,647	\$ 1,137,297	(2.8%)
Supplies and Materials	974,937	1,192,607	1,020,552	986,884	(17.2%)
Travel and Training	124	2,060	1,959	2,060	0.0%
Intragovernmental Charges	116,407	161,264	161,264	190,323	18.0%
Utilities, Services, & Misc.	559,160	532,628	523,375	518,969	(2.6%)
Capital	187,328	230,000	230,000	310,000	34.8%
Other	200,314	208,700	208,700	208,700	0.0%
Total	\$ 3,193,613	\$ 3,497,876	\$ 3,299,497	\$ 3,354,233	(4.1%)

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
2307 - Public Works Supervisor III	0.00	1.00	1.00	1.00	
2214 - Refuse Collector III	11.50	11.50	11.50	11.50	
2213 - Refuse Collector II	1.60	1.60	1.60	0.80	(0.80)
2212 - Refuse Collector I	3.20	3.20	3.20	3.20	
2204 - Refuse Collection Supv. II	1.00	0.00	0.00	1.00	1.00
2203 - Refuse Collection Supv. I	2.00	2.00	2.00	1.00	(1.00)
Total Personnel	19.30	19.30	19.30	18.50	(0.80)
Permanent Full-Time	19.30	19.30	19.30	18.50	(0.80)
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	19.30	19.30	19.30	18.50	(0.80)

DESCRIPTION

Residential solid waste services include collection of refuse, recycling, yard waste and white goods from single family and multiple residential units.

HIGHLIGHTS / SIGNIFICANT CHANGES

Residential route efficiencies will be the focus this year. Maintaining a balance on the routes is a challenge with our current rate of growth. Collection day changes may need to be made for some of the residents to balance routes.

Legislation allowing yard waste to be deposited in a bioreactor landfill has passed. This allows the co-collection of residential trash and yard waste and has improved efficiency.

The City discontinued route bag delivery method in December 2008 and implemented voucher system for distribution.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 862,767	\$ 960,809	\$ 950,216	\$ 956,245	(0.5%)
Supplies and Materials	761,109	920,157	852,348	780,748	(15.2%)
Travel and Training	320	1,467	1,395	1,467	0.0%
Intragovernmental Charges	132,952	144,089	144,089	136,527	(5.2%)
Utilities, Services, & Misc.	215,794	233,994	238,619	238,303	1.8%
Capital	223,484	460,000	440,000	0	(100.0%)
Other	199,305	200,000	185,000	170,000	(15.0%)
Total	\$ 2,395,731	\$ 2,920,516	\$ 2,811,667	\$ 2,283,290	(21.8%)

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
2307 - Public Works Supervisor III	0.00	0.00	0.00	1.00	1.00
2214 - Refuse Collector III*	2.00	2.00	2.00	4.00	2.00
2213 - Refuse Collector II*	8.00	8.00	8.00	6.00	(2.00)
2212 - Refuse Collector I	8.00	8.00	8.00	8.00	
2204 - Refuse Collection Supv. II	1.00	1.00	1.00	0.00	(1.00)
2203 - Refuse Collection Supv. I	0.60	0.60	0.60	0.60	
Total Personnel	19.60	19.60	19.60	19.60	
Permanent Full-Time	19.60	19.60	19.60	19.60	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	19.60	19.60	19.60	19.60	

*FY 2010 - (2.0) Refuse Collector II's were reclassified to Refuse Collector III's.

DESCRIPTION

Columbia Sanitary Landfill operates using environmentally sound engineering practices for disposal of municipal solid waste while complying with state and federal regulations. A 15- acre Compost Facility is operated on the landfill property and two half-acre mulch drop-off sites are maintained in town.

HIGHLIGHTS / SIGNIFICANT CHANGES

Total tons received at the landfill for fiscal year 2008 was 166,227. Tonnage is down approximately 30,000 tons, due to the economy. This decrease represents about \$1 million dollars in revenue.

Disposal Cell #4 began operation Jan. '08 as a Subtitle D cell and was permitted to begin operation as a bioreactor in April 2009. Preparations for the design of future Cell #5 will begin in the fall of 2009.

Water & Light Dept. completed it's first year of operation of a power plant using landfill gas for electrical generation. Water and Light pays Public Works for electricity generated from landfill gas.

An equipment and vehicle fueling station is scheduled to be completed in the summer of 2009.

Two equipment bays will be added to the landfill operation center this fall.

The Compost Facility continues to operate at or near capacity. Annual tonnage for FY08 was 9,120. Finished compost is sold to customers @ \$12/c.y. + tax, or \$8/c.y. + tax for quantities greater than 100 c.y. purchased within each calendar month. 1,602 cubic yards of bulk compost was sold or donated to projects in FY08. Bagged compost sales began in FY09 at Menard's, Hy-Vee and Superior Garden Center.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 784,317	\$ 894,318	\$ 884,261	\$ 993,987	11.1%
Supplies and Materials	996,549	1,006,060	878,661	930,826	(7.5%)
Travel and Training	3,267	5,890	5,596	5,890	0.0%
Intragovernmental Charges	49,341	51,838	51,838	56,402	8.8%
Utilities, Services, & Misc.	781,636	991,183	1,012,509	965,297	(2.6%)
Capital	10,318	225,000	225,000	1,072,000	376.4%
Other	652,543	865,000	865,000	865,000	0.0%
Total	\$ 3,277,971	\$ 4,039,289	\$ 3,922,865	\$ 4,889,402	21.0%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
5122 - Mgr of Environmental Srvc	0.33	0.33	0.33	0.50	0.17
5114 - Bioreactor Specialist	0.00	0.00	0.00	1.00	1.00
2307 - Public Works Supervisor III	0.75	0.75	0.75	0.75	
2306 - Public Works Supervisor II	0.00	1.00	1.00	1.00	
2305 - Public Works Supervisor I	1.00	0.00	0.00	0.00	
2303 - Equipment Operator III	8.00	8.00	8.00	8.00	
2207 - Landfill Superintendent	0.75	0.75	0.75	0.75	
1201 - Cashier	1.75	1.75	1.75	1.75	
1001 - Admin. Support Assistant I	0.50	0.50	0.50	0.50	
Total Personnel	13.08	13.08	13.08	14.25	1.17
Permanent Full-Time	12.33	12.33	12.33	13.50	1.17
Permanent Part-Time	0.75	0.75	0.75	0.75	
Total Permanent	13.08	13.08	13.08	14.25	1.17

DESCRIPTION

Contract collection of waste from all the facilities on the MU campus.

HIGHLIGHTS / SIGNIFICANT CHANGES

The City and University has been working closely on an amendment to the contract that is up for renewal this calendar year. Recycling will be added to the contract effective January 1, 2010.

City staff continues to work with university personnel to increase efficiencies in solid waste services on campus by placement of compactors in lieu of dumpsters.

The City has also been working closely with the University, MU Athletics and Sustain Mizzou on special event recycling. The city is currently working with the University to renegotiate the solid waste contract to be inclusive for trash and recycling.

The City is also working with the University to provide collection containers for Tiger Treasures. Tiger Treasures is a partnership with the University and United Way agencies. This program sells the reusable materials residential students leave behind to the United Way.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 119,148	\$ 162,584	\$ 160,712	\$ 193,779	19.2%
Supplies and Materials	60,956	81,928	92,418	83,200	1.6%
Travel and Training	0	0	0	0	
Intragovernmental Charges	14,427	14,902	14,902	18,569	24.6%
Utilities, Services, & Misc.	27,020	36,440	53,379	44,753	22.8%
Capital	0	0	0	0	
Other	10,184	10,560	10,560	9,500	(10.0%)
Total	\$ 231,735	\$ 306,414	\$ 331,971	\$ 349,801	14.2%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
2214 - Refuse Collector III	1.00	1.00	1.00	1.00	
2213 - Refuse Collector II	1.40	1.40	1.40	2.20	0.80
2212 - Refuse Collector I	0.80	0.80	0.80	0.80	
Total Personnel	3.20	3.20	3.20	4.00	0.80
Permanent Full-Time	3.20	3.20	3.20	4.00	0.80
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	3.20	3.20	3.20	4.00	0.80

DESCRIPTION

This program includes weekly collection of commingled recyclables from residential units, daily collection of commingled recyclables from 10 drop-off locations (including the University of Missouri and Columbia College sites), 10 apartment drop-off containers rotated among 30 apartment complexes, bi-monthly (April through November) collection of household hazardous waste, and weekly collection of major appliances, and yard waste. The Public Works Volunteer Program utilizes over 3,900 volunteer hours per year in waste reduction activities such as Adopt - A -Spot litter control, household hazardous waste greeters, mulch site aides, worm loan aides, composting workshop leaders, special cleanups, and various other waste reduction projects. The Material Recovery Facility (MRF) sorts and processes for marketing the incoming recyclables the city collects as well as recycling brought in by private haulers.

HIGHLIGHTS / SIGNIFICANT CHANGES

The Material Recovery Facility received 9,046 tons of recyclables during FY 2008. The facility processes material 78.5 hours per week, primarily with temporary labor. Sorted cardboard, newspaper, office paper, chipboard, aluminum, steel cans, and plastic bottles are baled and marketed. Glass is crushed and used as sand and 1/4" cullet in various projects.

Recycling markets follow the economy and have been very poor this year.

Six new recycling trucks were purchased this year. Residential recycling picks up only dual stream from the curb, since obtaining our bioreactor permit.

Convenience store beverage container recycling includes 43 locations with a total of 158 bins located throughout the City.

Non-residential recycling program implemented in FY05 continues to expand, providing services to approximately 150 businesses. Commercial Recycling now provides recycling collection service to Stephens College.

Mid MO SWMD grant and the corresponding City match provided 2 balers and 2 compactors to 4 large quantity generators.

A pilot program to explore replacing bags with bins for recycling, will be implemented this year.

A self-cleaning magnet was purchased using \$14,775 in grant funds from the MMSWMD and \$4,295 in city funding. The magnet was installed on the container sort line in the Material Recovery Facility in the Spring of 2009.

The Household Hazardous Waste collection serviced 3,020 cars in 2008 and collected 226,130 pounds of material.

The Volunteer Program continues to support the Adopt-A-Spot Litter Control program, with 94 active groups and 66 ongoing volunteers who donate at least 4 hours per month doing waste reduction activities. Volunteers donated over 3,900 hours in FY 2008.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 1,479,768	\$ 1,497,407	\$ 1,667,890	\$ 1,522,861	1.7%
Supplies and Materials	1,042,790	1,023,073	1,004,304	837,395	(18.1%)
Travel and Training	1,805	6,966	6,620	7,966	14.4%
Intragovernmental Charges	143,334	169,830	169,830	149,680	(11.9%)
Utilities, Services, & Misc.	369,051	381,877	373,445	385,722	1.0%
Capital	683,285	40,000	40,000	0	(100.0%)
Other	271,821	282,120	297,320	301,021	6.7%
Total	\$ 3,991,854	\$ 3,401,273	\$ 3,559,409	\$ 3,204,645	(5.8%)

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
4615 - Program Assistant	1.00	1.00	1.00	1.00	
4533 - Waste Minimization Coord.	1.00	1.00	1.00	1.00	
2307 - Public Works Supervisor III	0.25	1.25	1.25	0.25	(1.00)
2306 - Public Works Supervisor II	0.00	1.00	1.00	1.00	
2305 - Public Works Supervisor I	2.00	1.00	1.00	1.00	
2299 - Equipment Operator I	1.00	2.00	2.00	2.00	
2214 - Refuse Collector III*	1.50	1.50	1.50	6.50	5.00
2213 - Refuse Collector II*	6.00	6.00	6.00	1.00	(5.00)
2212 - Refuse Collector I	7.00	6.00	6.00	6.00	
2207 - Landfill Superintendent	0.25	0.25	0.25	0.25	
2204 - Refuse Collection Supv. II	1.00	0.00	0.00	1.00	1.00
2203 - Refuse Collection Supv. I	0.40	0.40	0.40	0.40	
1001 - Admin Support Asst. I	0.50	0.50	0.50	0.50	
Total Personnel	21.90	21.90	21.90	21.90	
Permanent Full-Time	21.90	21.90	21.90	21.90	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	21.90	21.90	21.90	21.90	

*FY 2010 - (5.0) Refuse Collector II's were reclassified to Refuse Collector III's.

*FY 2010 (1) Refuse Collection Supervisor I was reclassified to a Refuse Collection Supervisor II.

MAJOR PROJECTS

The Landfill Gas To Energy project completed it's first year of operation. Cell 4 began accepting waste as a Subtitle D disposal cell in Jan. '08 and became permitted for operation as a bioreactor cell April of 2009.

CIP projects scheduled for fiscal year 2010

\$100,000 for Parkside Mulch Site Drop-off

\$200,000 for refuse bag storage building

\$2,500,000 for Landfill Cell #5

\$144,318 for Methane Gas extraction wells

FISCAL IMPACT

Minimal impact on operations.

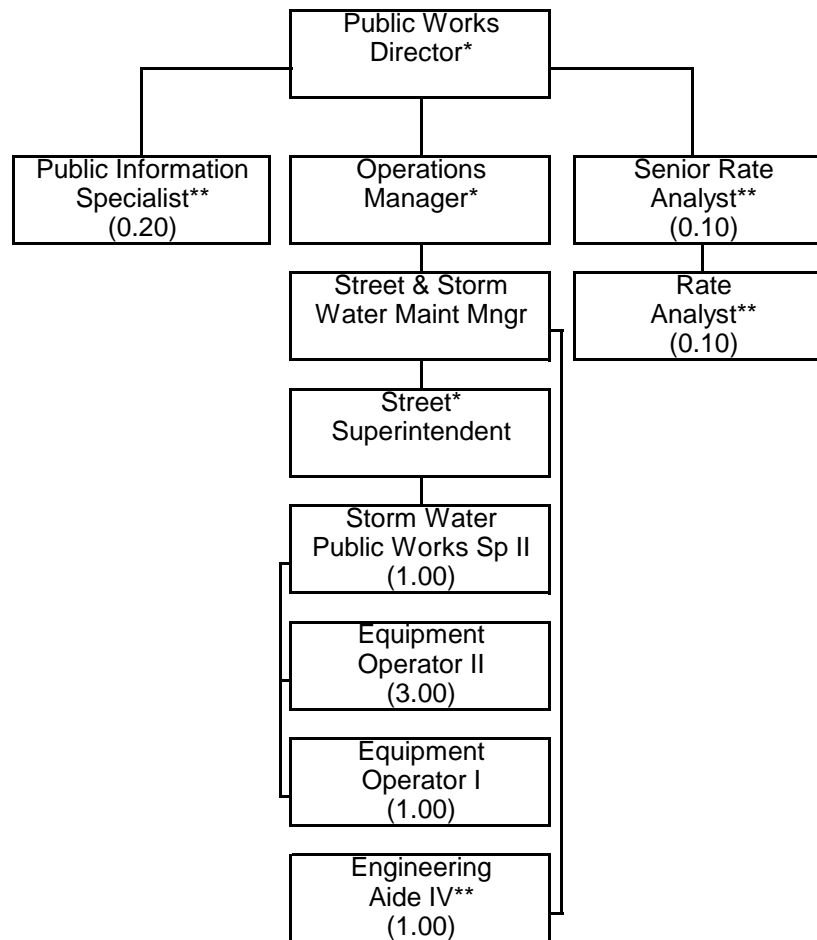
BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 0	\$ 0	\$ 0	0	
Supplies and Materials	132,413	0	0	0	
Travel and Training	0	0	0	0	
Intragovernmental Charges	0	0	0	0	
Utilities, Services, & Misc.	39,275	405,000	405,000	350,000	(13.6%)
Capital	0	0	0	0	
Other	22,290	0	0	0	
Total	\$ 193,978	\$ 405,000	\$ 405,000	\$ 350,000	(13.6%)



City of Columbia - Public Works Storm Water Utility

6.40 FTE Positions



* Positions not included in Storm Water's FTE count.

** Positions are budgeted in various Public Works divisions/funds or CIP.

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DEPARTMENT DESCRIPTION

The Storm Water Utility operates through funding approved by voters in April of 1993. Funding sources include development charges on new construction and Storm Water Utility charges on existing improved properties. The Storm Water Utility was established to provide funding for the implementation of storm water management projects, maintenance of existing storm water drainage facilities, and modeling of developing drainage basins with an eye toward implementation of regional detention facilities to control run off from developing areas.

DEPARTMENT OBJECTIVES

To assure the movement of emergency vehicles during storm periods, to protect the public from rapidly flowing water or flash floods, to minimize losses and property damage resulting from uncontrolled storm water runoff, and establish requirements for construction of storm water management facilities in newly developed areas.

APPROPRIATIONS

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 797,142	\$ 827,770	\$ 747,316	\$ 391,659	(52.7%)
Supplies & Materials	94,164	182,110	151,134	172,354	(5.4%)
Travel & Training	162	3,365	3,197	3,365	0.0%
Intragovernmental Charges	208,416	245,914	245,914	206,437	(16.1%)
Utilities, Services & Misc.	941,262	206,287	175,500	212,938	3.2%
Capital	192,356	13,846	13,846	0	(100.0%)
Other	417,367	425,000	425,000	486,053	14.4%
Total	2,650,869	1,904,292	1,761,907	1,472,806	(22.7%)
Summary					
Operating Expenses	1,118,851	1,465,446	1,323,061	986,753	(32.7%)
Non-Operating Expenses	420,647	425,000	425,000	486,053	14.4%
Debt Service	0	0	0	0	
Capital Additions	97,758	13,846	13,846	0	(100.0%)
Capital Projects	1,013,613	0	0	0	
Total Expenses	\$ 2,650,869	\$ 1,904,292	\$ 1,761,907	\$ 1,472,806	(22.7%)

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
Administration/Engineering	7.46	6.55	6.55	1.40	(5.15)
Field Operations	5.00	5.00	5.00	5.00	
Total Personnel	12.46	11.55	11.55	6.40	(5.15)
Permanent Full-Time	12.46	11.55	11.55	6.40	(5.15)
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	12.46	11.55	11.55	6.40	(5.15)

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

Actual FY 2008	Budget FY 2009	Estimated FY 2010
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Performance Measurements are under construction for FY 2010

COMPARATIVE DATA

	Columbia, MO	Springfield, MO (2)	Indepen- dence, MO (1)	Joplin, MO	Ames, IA
Population	101,143	155,710	109,983	50,208	55,983
Number of Employees	5	7	13	4	2.5
Employees Per 1,000 Population	0.049	0.045	0.118	0.080	0.045
Drainage Area Served (sq. mi.)	59	80	78	50	25
Budget (thousands)	1,100	600	1,471	350	351

(1) Independence # of employees - 13 FTE - 1 Contract Storm Water Manager

(2) Springfield # of employees - 6 FTE - 1 Contract Storm Water Manager

* Includes both maintenance and storm water permit activities

Comparative Data has not been updated for FY 2010

DESCRIPTION

The purpose of the Storm Water Utility is to assure the movement of emergency vehicles during storm periods, to protect the public from rapidly flowing water or flash floods, to minimize losses and property damage resulting from uncontrolled storm water run off, and establish requirements for construction of storm water management facilities in newly developed areas.

HIGHLIGHTS / SIGNIFICANT CHANGES

Projects currently in final design include Mill Creek Drainage Basin Phase II and Middlebush Culvert Replacement and expected construction for these projects will be in 2010. Brandon Road Culvert will be bid and construction started in 2009. Royal Lytham-Fallwood is under design; however construction is unknown due to lack of funding.

The City continues to provide assistance to citizens with storm water concerns such as: structure flooding, street flooding, and erosion problems. In fiscal year 2008, the City responded to 159 calls for help, advice on yard grading, maintenance and alternative storm water management practices.

Some concerns indicate the need for maintenance by the City or the scheduling of a Capital Improvement Project. During FY 2010 the priority will be to develop a funding plan along with a maintenance plan.

The City also continues to provide education and outreach on storm water quality Phase II Storm water permit.

Several Engineering positions were moved to Sewer (Engineering) and General Fund (Engineering) due to the decrease in available funding.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 442,516	\$ 543,331	\$ 484,302	\$ 106,019	(80.5%)
Supplies and Materials	10,878	14,208	10,770	14,988	5.5%
Travel and Training	162	2,300	2,185	2,300	0.0%
Intragovernmental Charges	196,677	234,055	234,055	194,197	(17.0%)
Utilities, Services, & Misc.	88,353	51,271	49,985	58,262	13.6%
Capital	0	0	0	0	
Other	0	0	0	61,053	
Total	\$ 738,586	\$ 845,165	\$ 781,297	\$ 436,819	(48.3%)

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
5122 - Mgr of Environmental Svc	0.34	0.34	0.34	0.00	(0.34)
5111/5099 - Eng. Specialist I/Engr. I	0.50	1.83	1.83	0.00	(1.83)
5110/5100 - Eng. Specialist II/Engr. II'	1.66	0.00	0.00	0.00	
5004 - Engineering Aide IV	2.33	2.23	2.23	1.00	(1.23)
5003 - Engineering Aide III	2.33	1.75	1.75	0.00	(1.75)
4802 - Public Information Specialist	0.20	0.20	0.20	0.20	
4502 - Senior Rate Analyst	0.10	0.10	0.10	0.10	
4501 - Rate Analyst	0.00	0.10	0.10	0.10	
Total Personnel	7.46	6.55	6.55	1.40	(5.15)
Permanent Full-Time	7.46	6.55	6.55	1.40	(5.15)
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	7.46	6.55	6.55	1.40	(5.15)

DESCRIPTION

The Storm Water Utility - Field Operations is responsible for maintaining and repairing existing facilities and constructing small storm water projects (less than \$200,000).

HIGHLIGHTS / SIGNIFICANT CHANGES

Field Operations continues to work on identified problem areas in public right-of-way with the highest priority given to flooding of homes and major streets in accordance with the approved Storm Water Utility Plan.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 280,150	\$ 284,439	\$ 263,014	\$ 285,640	0.4%
Supplies and Materials	79,882	167,902	140,364	157,366	(6.3%)
Travel and Training	0	1,065	1,012	1,065	0.0%
Intragovernmental Charges	11,739	11,859	11,859	12,240	3.2%
Utilities, Services, & Misc.	11,774	155,016	125,515	154,676	(0.2%)
Capital	97,758	13,846	13,846	0	(100.0%)
Other	417,367	425,000	425,000	425,000	0.0%
Total	\$ 898,670	\$ 1,059,127	\$ 980,610	\$ 1,035,987	(2.2%)

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
2310 - Public Works Supervisor II	1.00	1.00	1.00	1.00	
2300 - Equipment Operator II	3.00	3.00	3.00	3.00	
2299 - Equipment Operator I	1.00	1.00	1.00	1.00	
Total Personnel	5.00	5.00	5.00	5.00	
Permanent Full-Time	5.00	5.00	5.00	5.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	5.00	5.00	5.00	5.00	

MAJOR PROJECTS

Work will be underway on storm drainage improvements in the Mill Creek Drainage Basin, Middlebush Culvert Replacement and Brandon Road Culvert. No new projects are funded in FY 2010 due to budget constraints. During 2010 the priority will be to develop a funding plan.

FISCAL IMPACT

None

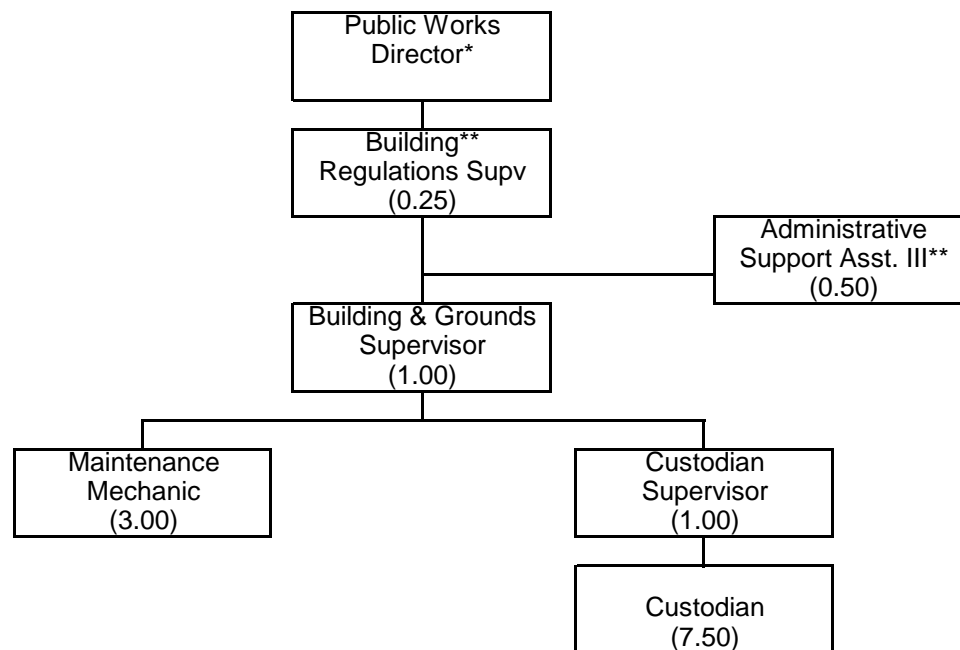
BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 74,476	\$ 0	\$ 0	\$ 0	
Supplies and Materials	3,404	0	0	0	
Travel and Training	0	0	0	0	
Intragovernmental Charges	0	0	0	0	
Utilities, Services, & Misc.	841,135	0	0	0	
Capital	94,598	0	0	0	
Other	0	0	0	0	
Total	\$ 1,013,613	\$ 0	\$ 0	\$ 0	

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City of Columbia - Public Works Custodial & Building Maint.
13.25 FTE Positions



* Position not included in Custodial and Building Maintenance's FTE count.
** Positions are budgeted in various Public Works divisions and/or funds

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DEPARTMENT DESCRIPTION

Custodial and Maintenance Services Fund provides custodial services to the City Hall Building, Howard Building, Gentry Building, Sanford Kimpton (Health) Building, Wabash and Grissum Building. Building maintenance for these facilities as well as all fire stations, Walton Building, police buildings and other City facilities is provided.

HIGHLIGHTS / SIGNIFICANT CHANGES

To provide for functional, safe, healthful and clean facilities at the best cost and to preserve the facilities. Preventive maintenance and good housekeeping affects not only the life and maintenance costs of a facility, but also the morale and productivity of the occupants and users and the perceptions of the public.

APPROPRIATIONS

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 514,538	\$ 662,390	\$ 647,994	\$ 647,624	(2.2%)
Supplies & Materials	105,922	184,067	179,411	185,258	0.6%
Travel & Training	1,477	1,900	1,805	1,900	0.0%
Intragovernmental Charges	82,511	77,000	77,000	95,478	24.0%
Utilities, Services & Misc.	251,415	411,045	399,698	426,915	3.9%
Capital	63,283	0	0	0	
Other	10,905	10,800	12,620	82,410	663.1%
Total	1,030,051	1,347,202	1,318,528	1,439,585	6.9%
Summary					
Operating Expenses	947,699	1,336,402	1,305,908	1,357,175	1.6%
Non-Operating Expenses	19,069	10,800	12,620	82,410	663.1%
Debt Service	0	0	0	0	
Capital Additions	63,283	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	\$ 1,030,051	\$ 1,347,202	\$ 1,318,528	\$ 1,439,585	6.9%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
Building Maintenance	4.70	4.70	4.70	4.70	
Custodial Services	5.80	8.55	8.55	8.55	
Total Personnel	10.50	13.25	13.25	13.25	
Permanent Full-Time	9.75	11.75	11.75	11.75	
Permanent Part-Time	0.75	1.50	1.50	1.50	
Total Permanent	10.50	13.25	13.25	13.25	

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

Actual FY 2008	Budget FY 2009	Estimated FY 2010
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Custodial:

Performance Measurements are under construction for FY 2010

Maintenance:

Performance Measurements are under construction for FY 2010

COMPARATIVE DATA

NOTE: Comparative Data was not available for the Custodial & Maintenance Services Fund.

DESCRIPTION

This section provides general maintenance on the buildings previously mentioned including all electrical, plumbing, heating, air conditioning and structural maintenance as required.

HIGHLIGHTS / SIGNIFICANT CHANGES

Managing work orders and maintenance activities continues to be improved by not only advancements in the HTE system but also with improvements in the processing of requests. Maintenance crews provide remodeling services, general repairs, and renovations to city buildings.

Staff training and development will continue to be a priority. A number of staff hold licenses for various trades, and specialties. In addition, staff members review methods for more cost effective, and eco-friendly maintenance as advancements in methods, and technology become available.

Sustainability for city buildings is always reviewed to find more efficient methods of building operations.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 270,596	\$ 281,153	\$ 274,129	\$ 278,107	(1.1%)
Supplies and Materials	75,203	110,985	107,906	110,980	(0.0%)
Travel and Training	1,477	1,900	1,805	1,900	0.0%
Intragovernmental Charges	44,328	43,917	43,917	57,544	31.0%
Utilities, Services, & Misc.	246,419	399,800	388,327	415,320	3.9%
Capital	63,283	0	0	0	
Other	10,905	10,800	12,620	56,641	424.5%
Total	\$ 712,211	\$ 848,555	\$ 828,704	\$ 920,492	8.5%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
3205 - Bldg. Regulations Supervisor	0.25	0.25	0.25	0.25	
2407 - Building & Grounds Supervisor	0.95	0.95	0.95	0.95	
2404 - Maintenance Mechanic	3.00	3.00	3.00	3.00	
1003 - Admin. Suppt. Asst. III	0.50	0.50	0.50	0.50	
Total Personnel	4.70	4.70	4.70	4.70	
Permanent Full-Time	4.70	4.70	4.70	4.70	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	4.70	4.70	4.70	4.70	

DESCRIPTION

This section provides custodial services in the buildings previously noted as well as snow removal services at the City Hall, Gentry and Howard Buildings. In addition, the custodians will provide security for the Daniel Boone Building during evening meetings.

HIGHLIGHTS / SIGNIFICANT CHANGES

Staff training and development will include reviewing procedures, and methods for eco-friendly cleaning supplies as they become more readily available cost effective option.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 243,942	\$ 381,237	\$ 373,865	\$ 369,517	(3.1%)
Supplies and Materials	30,719	73,082	71,505	74,278	1.6%
Travel and Training	0	0	0	0	
Intragovernmental Charges	38,183	33,083	33,083	37,934	14.7%
Utilities, Services, & Misc.	4,996	11,245	11,371	11,595	3.1%
Capital	0	0	0	0	
Other	0	0	0	25,769	
Total	\$ 317,840	\$ 498,647	\$ 489,824	\$ 519,093	4.1%

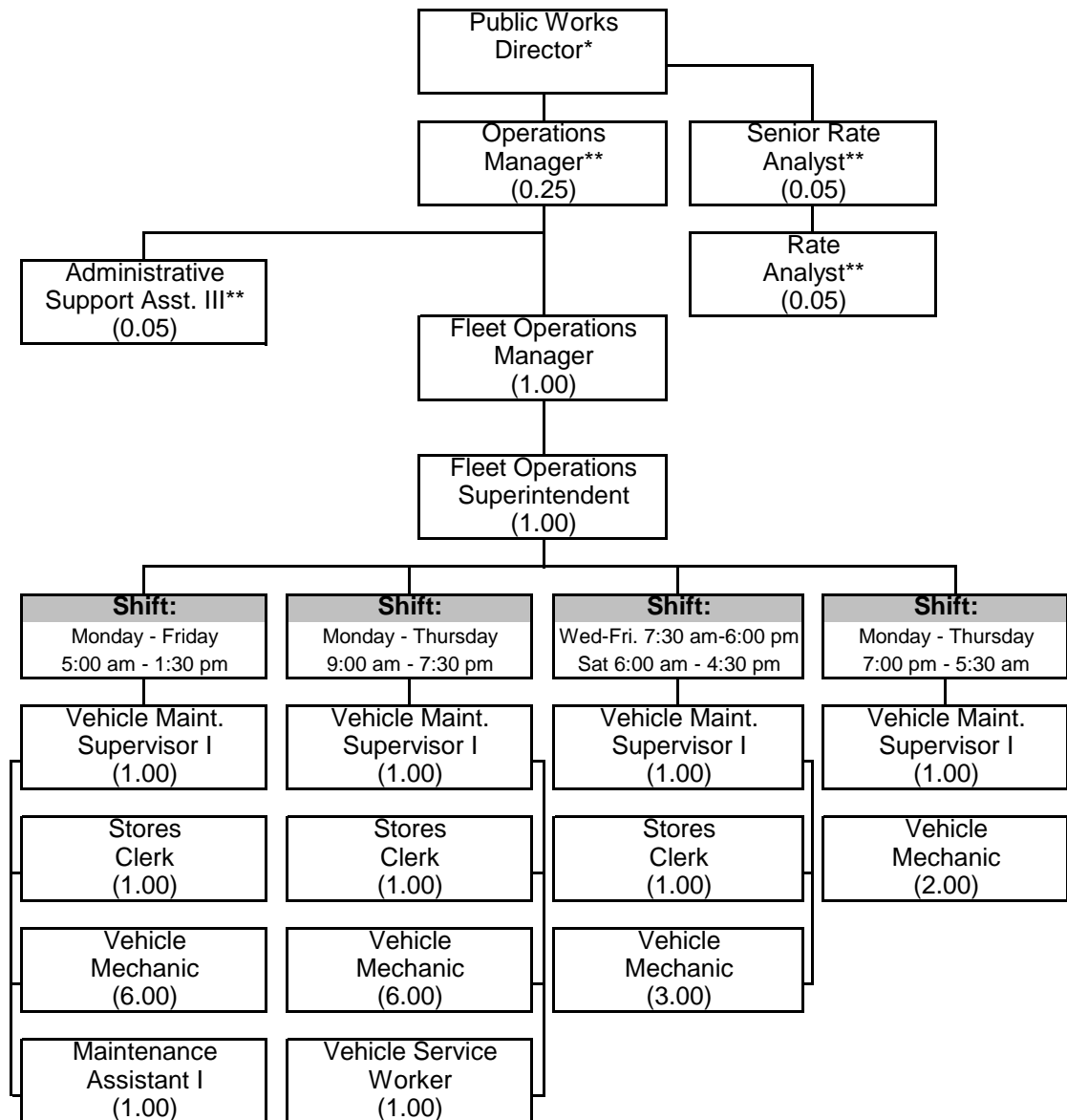
AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
2407 - Building & Grounds Supervisor	0.05	0.05	0.05	0.05	
2003 - Custodian	4.75	7.50	7.50	7.50	
2002 - Custodian Supervisor	1.00	1.00	1.00	1.00	
Total Personnel	5.80	8.55	8.55	8.55	
Permanent Full-Time	5.05	7.05	7.05	7.05	
Permanent Part-Time	0.75	1.50	1.50	1.50	
Total Permanent	5.80	8.55	8.55	8.55	



City of Columbia - Public Works Fleet Operations

28.40 FTE Positions



* Positions not included in Fleet Operation's FTE count.

** Positions are budgeted in various Public Works divisions and/or funds.

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DEPARTMENT DESCRIPTION

The Fleet Operations Division provides preventive maintenance, mechanical repair, repair parts, acquisition support, and fuel for the vehicles and equipment belonging to the Public Works Department, the Police Department, the Fire Department and other City departments.

HIGHLIGHTS / SIGNIFICANT CHANGES

The Fleet Operations Division will continue 24 hour operations. The expanded operating hours have shown significant reduction in sending repairs to commercial vendors and more timely completion of preventive maintenance services. The upgraded unleaded fuel site installed at the Grissum Building will be completed and will result in reducing unleaded fuel costs by approximately \$.04 per gallon and an annual savings of approximately \$9,500.

APPROPRIATIONS

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 1,480,502	\$ 1,726,654	\$ 1,706,000	\$ 1,684,120	(2.5%)
Supplies & Materials	5,630,020	5,962,201	4,395,837	4,762,865	(20.1%)
Travel & Training	5,669	5,980	5,682	5,980	0.0%
Intragovernmental Charges	363,753	413,390	413,390	451,844	9.3%
Utilities, Services & Misc.	79,537	78,423	77,238	80,399	2.5%
Capital	49,949	122,805	99,221	0	(100.0%)
Other	100,574	59,529	61,300	72,971	22.6%
Total	7,710,004	8,368,982	6,758,668	7,058,179	(15.7%)
Summary					
Operating Expenses	7,547,901	8,186,648	6,598,147	6,985,208	(14.7%)
Non-Operating Expenses	98,861	57,667	59,438	72,306	25.4%
Debt Service	3,018	1,862	1,862	665	(64.3%)
Capital Additions	49,949	122,805	99,221	0	(100.0%)
Capital Projects	10,275	0	0	0	
Total Expenses	\$ 7,710,004	\$ 8,368,982	\$ 6,758,668	\$ 7,058,179	(15.7%)

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
6100 - Stores Clerk	3.00	3.00	3.00	3.00	
5107 - Operations Manager	0.25	0.25	0.25	0.25	
4502 - Senior Rate Analyst	0.05	0.05	0.05	0.05	
4501 - Rate Analyst	0.00	0.05	0.05	0.05	
2401 - Maintenance Assistant I	1.00	1.00	1.00	1.00	
2307 - Public Works Supervisor III*	1.00	1.00	1.00	0.00	(1.00)
2107 - Vehicle Mechanic	15.00	17.00	17.00	17.00	
2106 - Fleet Operations Manager	1.00	1.00	1.00	1.00	
2105 - Vehicle Maint. Supervisor II	1.00	0.00	0.00	0.00	
2104 - Vehicle Maint. Supervisor I	2.00	4.00	4.00	4.00	
2102 - Vehicle Service Worker	1.00	1.00	1.00	1.00	
2100 - Fleet Operations Superintendent*	0.00	0.00	0.00	1.00	1.00
2003 - Custodian	0.20	0.00	0.00	0.00	
1003 - Admin. Suppt. Asst. III	0.05	0.05	0.05	0.05	
Total Personnel	25.55	28.40	28.40	28.40	
Permanent Full-Time	25.55	28.40	28.40	28.40	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	25.55	28.40	28.40	28.40	

*FY 2010 - Public Works Supervisor III was reclassified to a Fleet Operations Superintendent.

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

Actual FY 2008	Budget FY 2009	Estimated FY 2010
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Performance Measurements are under construction for FY 2010

COMPARATIVE DATA

	Columbia, MO(1)	Cape Girardeau, MO	St. Joseph, MO	University City, MO	Ames, IA	Lawrence, KS
Population	101,143	37,699	73,890	36,299	55,983	92,978
Number of Employees	14.00	9.00	8.00	6.00	10.00	16.00
Employees Per 1,000 Population	0.14	0.24	0.11	0.17	0.18	0.17
No. of Vehicles/Equip. Maintained	631(1)	400	232 (3,8)	171 (9)	271(5,8)	632
Shop Labor Rate	\$46.00	\$63.00	N/A (4)	\$24.72 (2)	\$51.50+(6)	\$50.00 (7)
Parts Inventory Value	300,000 (1)	\$130,000	\$210,000	\$40,000	\$40,000	\$175,000

- 1) Numbers have been altered to reflect less the Transit Bus System statistics relative to Columbia only. None of the other cities in the above comparison have a city owned/operated bus system.
- 2) Labor rate is supplemented by appropriated tax dollars. All overhead expenses (insurance, utilities, etc.) are not paid via the labor rate.
- 3) This Public Works vehicle maintenance organization does not support Fire Department nor Police.
- 4) No labor rate used. Maintenance totally supported by appropriated tax dollars.
- 5) This Public Works vehicle maintenance organization does not support Solid Waste nor Police.
- 6) Overhead expenses are averaged out and assessed monthly per vehicle in addition to labor rate. (assessment equals \$250 to \$1,800 per vehicle)
- 7) Labor rate increases if mechanics work overtime (\$65 an hour) or if a service call is required (\$70 an hour).
- 8) City does not have a City owned/operated Solid Waste/Mixed Refuse Department.
- 9) This Public Works vehicle maintenance organization does not support a Public Transit (bus) operation.

Comparative Data has not been updated for FY 2010

MAJOR PROJECTS

Upgrade and move the unleaded fuel site inside the perimeter fence at the Grissum Building. Continue with facility and storm water improvements in and around the Grissum Building.

FISCAL IMPACT

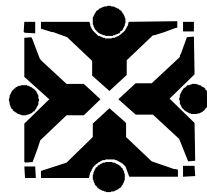
New 10,000 gallon unleaded tank will allow \$.04 per gallon savings on fuel costs for a projected annual savings of approximately \$9,500.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 0	\$ 0	\$ 0	0	
Supplies and Materials	0	0	0	0	
Travel and Training	0	0	0	0	
Intragovernmental Charges	0	0	0	0	
Utilities, Services, & Misc.	10,275	0	0	0	
Capital	0	0	0	0	
Other	0	0	0	0	
Total	\$ 10,275	\$ 0	\$ 0	0	

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Railroad Fund

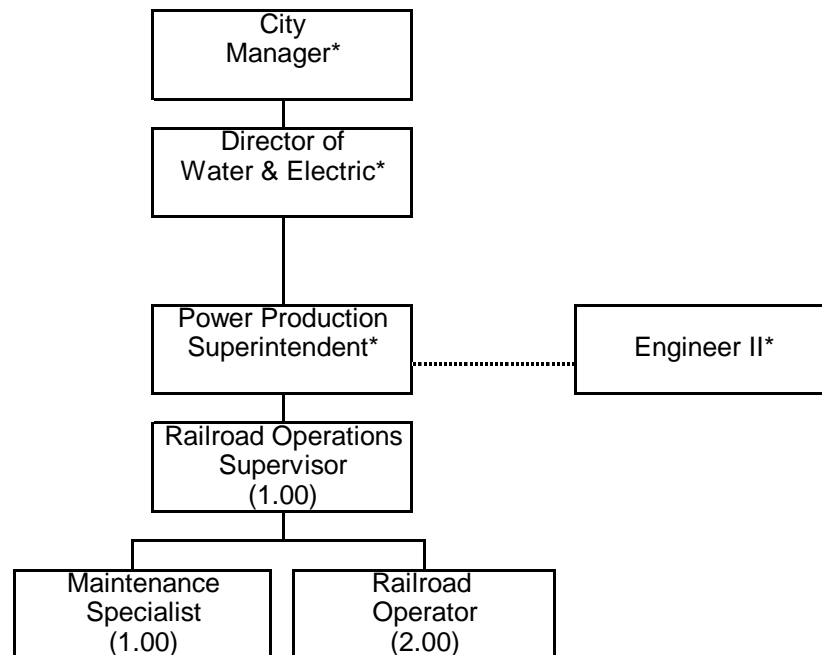


City of Columbia
Columbia, Missouri



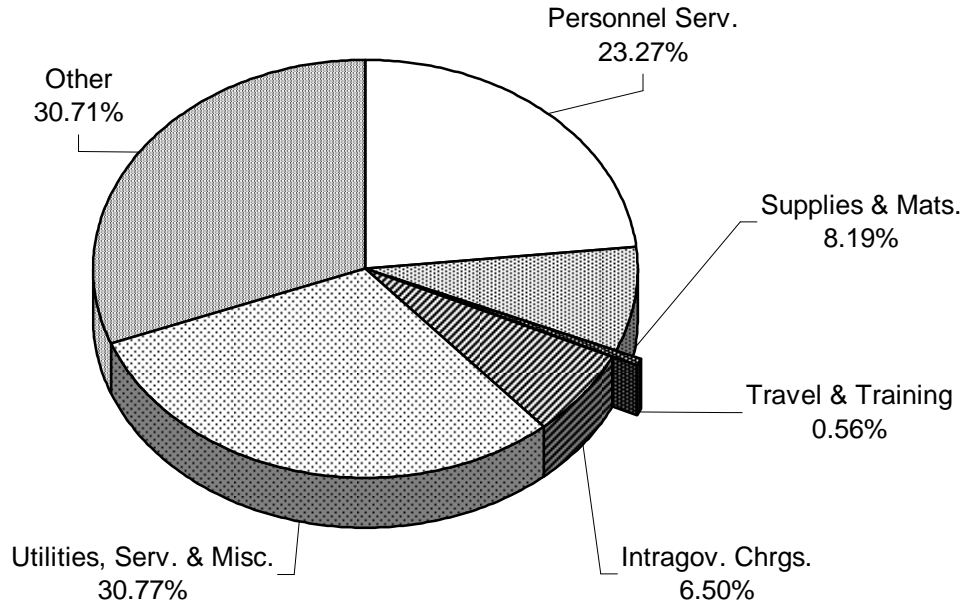
City of Columbia - Railroad

4.00 FTE Positions



* Positions not included in Railroad's FTE count

Railroad Fund FY 2010



APPROPRIATIONS

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
Personnel Services	\$ 264,126	\$ 389,991	\$ 294,135	\$ 275,867	(29.3%)
Supplies & Materials	122,846	104,892	96,177	97,065	(7.5%)
Travel & Training	4,041	6,660	6,496	6,660	0.0%
Intragovernmental Charges	85,693	72,150	72,150	77,080	6.8%
Utilities, Services & Misc.	192,654	255,784	235,693	364,712	42.6%
Capital	496,965	9,810,000	9,810,000	0	(100.0%)
Other	338,168	331,000	349,000	364,000	10.0%
Total	1,504,493	10,970,477	10,863,651	1,185,384	(89.2%)
Summary					
Operating Expenses	652,516	799,477	674,651	621,384	(22.3%)
Non-Operating Expenses	307,095	300,000	315,000	330,000	10.0%
Debt Service	32,245	31,000	34,000	34,000	9.7%
Capital Additions	56,772	0	0	0	
Capital Projects	455,865	9,840,000	9,840,000	200,000	(98.0%)
Total Expenses	\$ 1,504,493	\$ 10,970,477	\$ 10,863,651	\$ 1,185,384	(89.2%)

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DEPARTMENT DESCRIPTION

This fund is responsible for the operation and maintenance of the short line Columbia Terminal Railroad (COLT).

DEPARTMENT OBJECTIVES

To provide the customers of the Columbia Terminal Railroad with safe, reliable, and efficient rail service.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

Rail traffic has fluctuated due to changes in commodity prices. Traffic is projected to stabilize in FY 2010.

AUTHORIZED PERSONNEL

	<u>Actual FY 2008</u>	<u>Budget FY 2009</u>	<u>Estimated FY 2009</u>	<u>Adopted FY 2010</u>	<u>Position Changes</u>
Railroad Fund Operations	5.00	5.00	5.00	4.00	(1.00)
Total Personnel	5.00	5.00	5.00	4.00	(1.00)
Permanent Full-Time	5.00	5.00	5.00	4.00	(1.00)
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	5.00	5.00	5.00	4.00	(1.00)

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

<u>Actual FY 2008</u>	<u>Budget FY 2009</u>	<u>Estimated FY 2010</u>
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Performance Measurements are under construction for FY 2010

COMPARATIVE DATA

NOTE: Comparative Data not available.

DESCRIPTION

This fund is responsible for the operation and maintenance of the short line Columbia Terminal Railroad (COLT).

HIGHLIGHTS / SIGNIFICANT CHANGES

The budget includes funds to meet the operation and maintenance requirements of the existing rail traffic.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 263,468	\$ 379,991	\$ 284,135	\$ 265,867	(30.0%)
Supplies and Materials	122,846	104,892	96,177	97,065	(7.5%)
Travel and Training	4,041	6,660	6,496	6,660	0.0%
Intragovernmental Charges	85,693	72,150	72,150	77,080	6.8%
Utilities, Services, & Misc.	177,640	235,784	215,693	174,712	(25.9%)
Capital	56,772	0	0	0	
Other	338,168	331,000	349,000	364,000	10.0%
Total	\$ 1,048,628	\$ 1,130,477	\$ 1,023,651	\$ 985,384	(12.8%)

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
2629 - Railroad Maintenance Supv.	0.00	0.00	0.00	0.00	
2628 - Railroad Operations Supv.	1.00	1.00	1.00	1.00	
2626 - Railroad Operator	2.00	2.00	2.00	2.00	
2620 - Railroad Administrator	1.00	1.00	1.00	0.00	(1.00)
2410 - Maintenance Specialist	0.00	1.00	1.00	1.00	
2403 - Maintenance Specialist - 773	1.00	0.00	0.00	0.00	
Total Personnel	5.00	5.00	5.00	4.00	(1.00)
Permanent Full-Time	5.00	5.00	5.00	4.00	(1.00)
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	5.00	5.00	5.00	4.00	(1.00)

MAJOR PROJECTS

All projects are outlined in the CIP document.

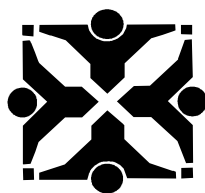
FISCAL IMPACT

CIP funding comes from a capital charge on coal deliveries and targets rail bed improvements. These are the CIP projects that replace ties, rails, and improve the rail line surface.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 658	\$ 10,000	\$ 10,000	\$ 10,000	0.0%
Supplies and Materials	0	0	0	0	
Travel and Training	0	0	0	0	
Intragovernmental Charges	0	0	0	0	
Utilities, Services, & Misc.	15,014	20,000	20,000	190,000	850.0%
Capital	440,193	9,810,000	9,810,000	0	(100.0%)
Other	0	0	0	0	
Total	\$ 455,865	\$ 9,840,000	\$ 9,840,000	\$ 200,000	(98.0%)

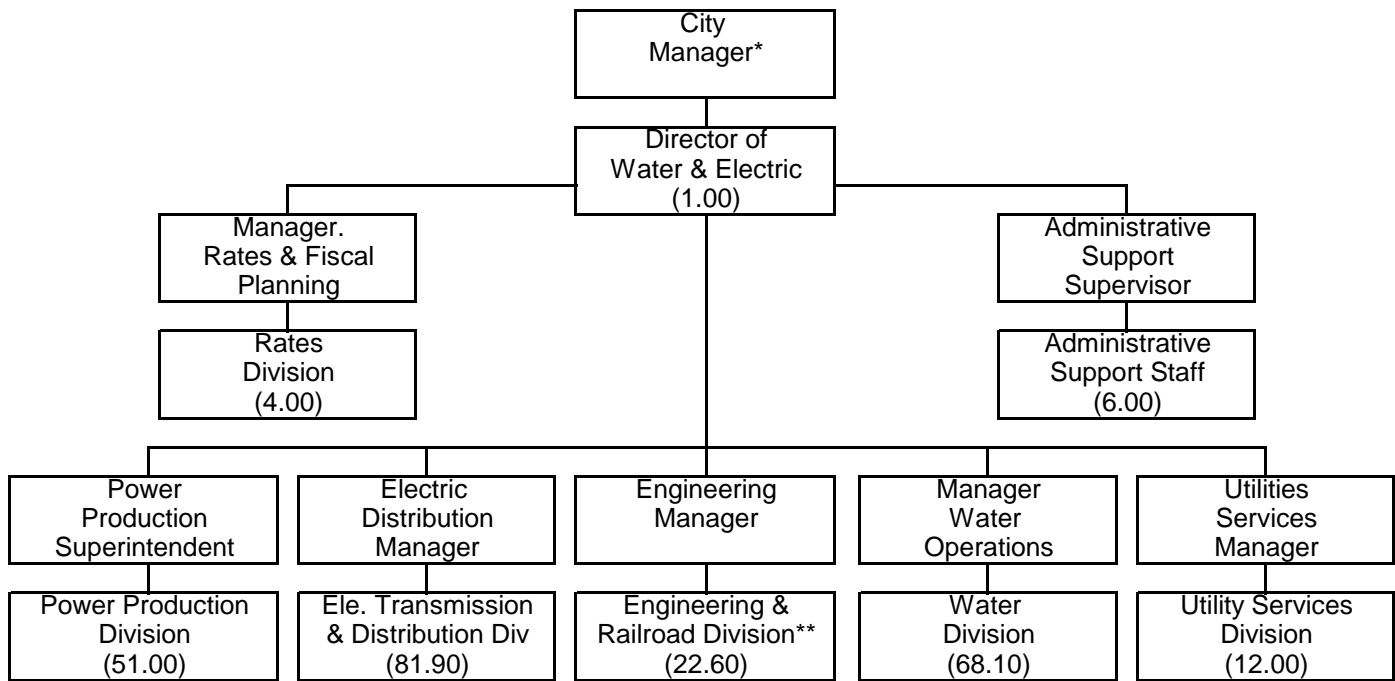
Water & Electric Utility Fund



City of Columbia
Columbia, Missouri



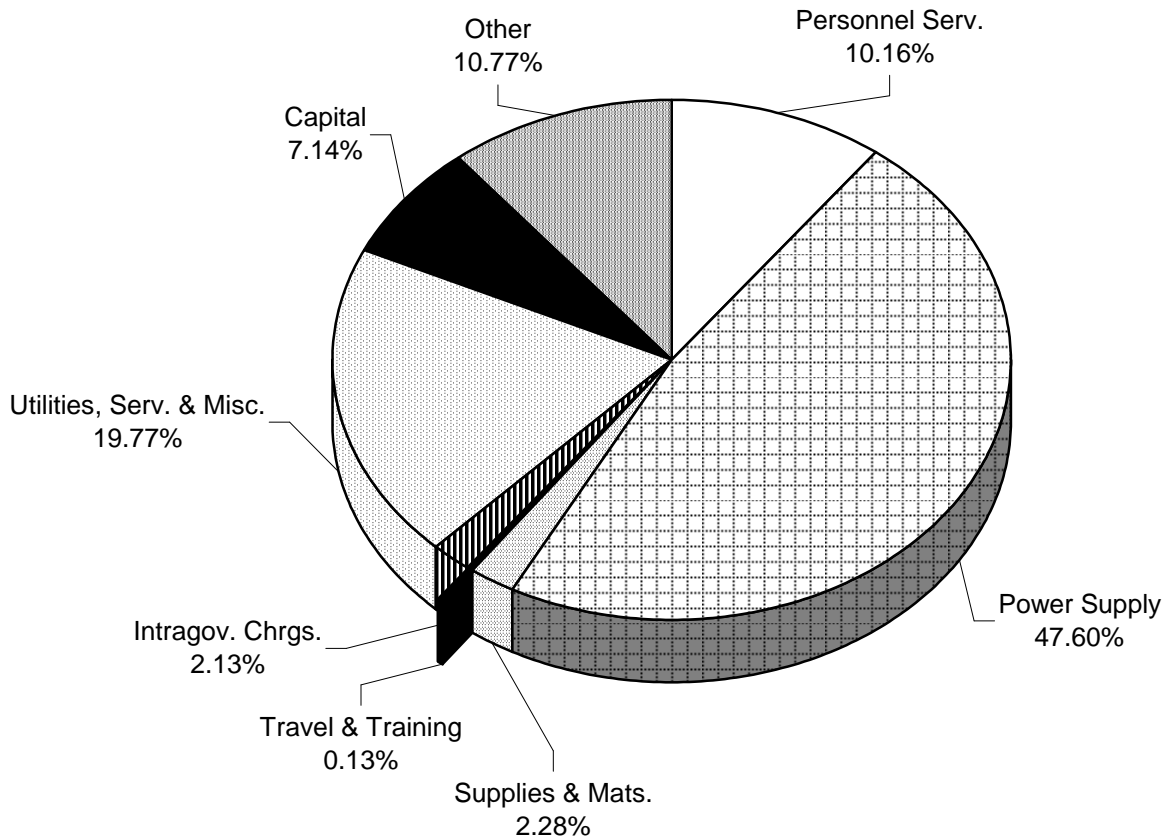
City of Columbia - Water and Electric Department
246.60 FTE Positions



* Position not included in Water & Electric's FTE count.

** Railroad FTE counts are recorded in the Railroad section.

Water & Electric Utility Fund - Summary FY 2010



APPROPRIATIONS

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
Personnel Services	\$ 16,456,354	\$ 16,910,880	\$ 15,836,243	\$ 17,484,431	3.4%
Power Supply	62,680,572	79,047,200	75,846,000	81,917,000	3.6%
Supplies & Materials	3,468,945	3,747,616	3,700,210	3,926,834	4.8%
Travel & Training	163,010	219,069	198,830	219,069	0.0%
Intragovernmental Charges	3,202,345	3,441,687	3,442,687	3,673,078	6.7%
Utilities, Services & Misc.	24,474,361	32,091,922	30,361,117	34,021,023	6.0%
Capital	11,900,786	8,626,306	8,586,523	12,294,477	42.5%
Other	15,373,101	15,814,575	16,469,879	18,540,720	17.2%
Total	\$ 137,719,474	\$ 159,899,255	\$ 154,441,489	\$ 172,076,632	7.6%
Summary					
Operating Expenses	90,723,595	111,435,556	105,044,969	115,673,516	3.8%
Non-Operating Expenses	21,018,274	21,770,499	22,478,799	24,456,700	12.3%
Debt Service	5,621,734	5,960,575	5,944,879	6,833,720	14.6%
Capital Additions	1,103,822	656,625	616,842	1,021,700	55.6%
Capital Projects	19,252,049	20,076,000	20,356,000	24,090,996	20.0%
Total Expenses	\$ 137,719,474	\$ 159,899,255	\$ 154,441,489	\$ 172,076,632	7.6%

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DEPARTMENT DESCRIPTION

The Water and Electric Utility provides the citizens of Columbia with a safe and dependable supply of drinking water and electricity.

DEPARTMENT OBJECTIVES

To provide the citizens of Columbia with service in the most effective and efficient manner possible to assure a dependable supply at the best possible cost.

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
Water Utility	79.00	80.20	80.00	79.90	(0.10)
Electric Utility	160.60	163.40	166.60	166.70	0.10
Total Personnel	239.60	243.60	246.60	246.60	0.00
Permanent Full-Time	239.00	243.00	246.00	246.00	0.00
Permanent Part-Time	0.60	0.60	0.60	0.60	
Total Permanent	239.60	243.60	246.60	246.60	0.00

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 2008	Budget FY 2009	Estimated FY 2010
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Water:

Performance Measurements are under construction for FY 2010

Electric:

Performance Measurements are under construction for FY 2010

COMPARATIVE DATA						
	Columbia, MO	Springfield, MO*	Indepen- dence, MO**	Denton, TX	Springfield, IL	Marshall, MO
Population of Service Area	99,619	178,482	115,000	108,168	156,826	12,400
Water:						
Number of Employees	79.00	130.25	95.00	75.00	91.00	20.00
Employees Per 1,000 Population	0.793	0.730	0.826	0.693	0.580	1.613
Number of Customers	43,673	79,257	48,200	28,802	51,284	4,938
Population Per Customer	2.28	2.25	2.39	3.76	3.06	2.51
Customers Per Employee	553	608	507	384	564	247
Miles of Water Mains	648.70	1,169.00	728.00	522.00	636.00	103
Customers/Mile of Water Main	67.32	67.80	66.21	55.18	80.64	47.94
Miles of Water Main/Employee	8	9	8	7	7	5
Population of Service Area	99,619	229,000	115,000	108,168	136,164	12,400
Electric:						
Number of Employees	159.60	398.70	213.00	112.00	373.00	45.00
Employees per 1,000 Population	1.602	1.741	1.852	1.035	2.739	3.629
Number of Customers	44,417	105,802	56,443	43,044	69,927	5,907
Population per Customer	2.24	2.16	2.04	2.51	1.95	2.10
Customers per Employee	278	265	265	384	187	131
Circuit Miles of Distribution Lines	751.64	1,971.00	757.70	641.13	1,126.27	124.00
Customers/Mile of Line	59.09	53.68	74.49	67.14	62.09	47.64
Miles of Line Per Employee	5	5	4	6	3	3
*City adjusted method of calculating Population of Service areas, and figures are lower than last year.						
**Community did not participate in our survey; figures are from prior year						
Comparative Data has not been updated for FY 2010						

DESCRIPTION

The Water Utility is responsible for the supply of safe drinking water and fire protection service to the City, by providing production, treatment, and distribution systems. The utility operates a well field in the Missouri River bottoms, the McBaine Water Treatment Plant, the Hillsdale, West Ash and South Pump Stations, elevated water towers, and a distribution system. The personnel test and set meters, install and maintain fire hydrants, operate a laboratory and water testing facility, perform all maintenance on towers, lines, leak repair, customer service calls, flush mains and service valves, and maintain a backflow prevention system. Crews do some extension of water mains; however, most are contracted due to the large amounts of machinery and personnel required. The Water Utility serves over 44,500 customers.

HIGHLIGHTS / SIGNIFICANT CHANGES

An 8% revenue increase is included. Of that amount, 3.5% is to address debt service requirements of the water bond issue passed by voters in November 2003. An additional 1.5% is to address debt service requirements of the water bond issue passed by voters in November 2008. The remaining 3% is to address the increased cost of materials and services used by the utility.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 5,112,907	\$ 5,108,958	\$ 4,737,064	\$ 5,122,502	0.3%
Supplies & Materials	1,560,897	1,534,770	1,649,275	1,684,272	9.7%
Travel & Training	16,505	27,464	25,223	27,464	0.0%
Intragovernmental Charges	1,194,790	1,303,648	1,303,648	1,374,884	5.5%
Utilities, Services & Misc.	10,000,965	14,615,359	14,368,972	15,921,233	8.9%
Capital	1,436,890	1,046,606	1,036,899	1,139,681	8.9%
Other	4,444,848	4,542,575	4,467,579	5,708,720	25.7%
Total	23,767,802	28,179,380	27,588,660	30,978,756	9.9%
Summary					
Operating Expenses	9,967,577	11,043,142	10,526,025	11,040,436	(0.0%)
Non-Operating Expenses	4,857,796	5,082,738	5,018,538	5,513,700	8.5%
Debt Service	2,005,701	1,900,575	1,900,879	2,866,720	50.8%
Capital Additions	436,538	162,625	152,918	255,700	57.2%
Capital Projects	6,500,190	9,990,300	9,990,300	11,302,200	13.1%
Total Expenses	\$ 23,767,802	\$ 28,179,380	\$ 27,588,660	\$ 30,978,756	9.9%

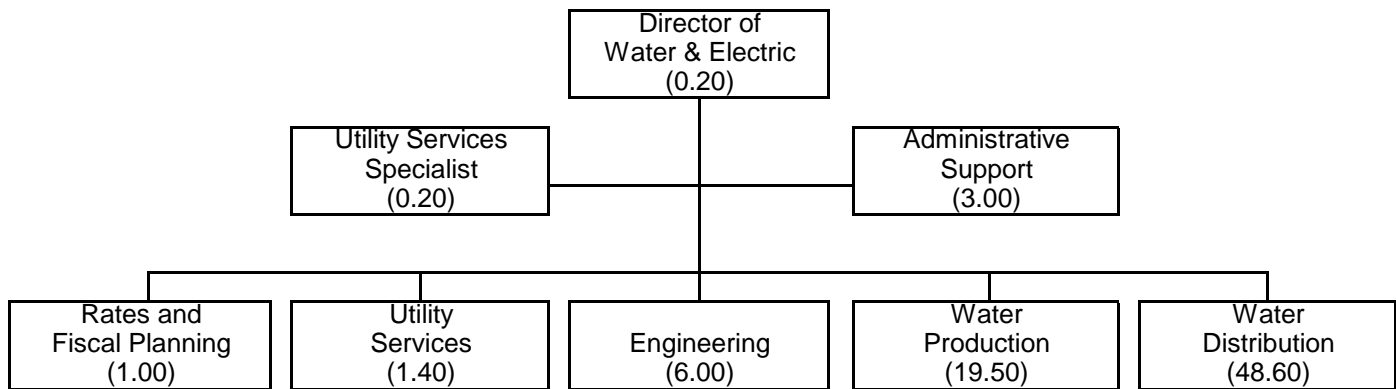
AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
Administration and General	11.80	12.00	11.80	11.80	
Production	19.50	19.50	19.50	19.50	
Distribution	47.70	48.70	48.70	48.60	-0.10
Total Personnel	79.00	80.20	80.00	79.90	(0.10)
Permanent Full-Time	79.00	80.20	80.00	79.90	-0.10
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	79.00	80.20	80.00	79.90	(0.10)



City of Columbia - Water and Electric (Water Summary)

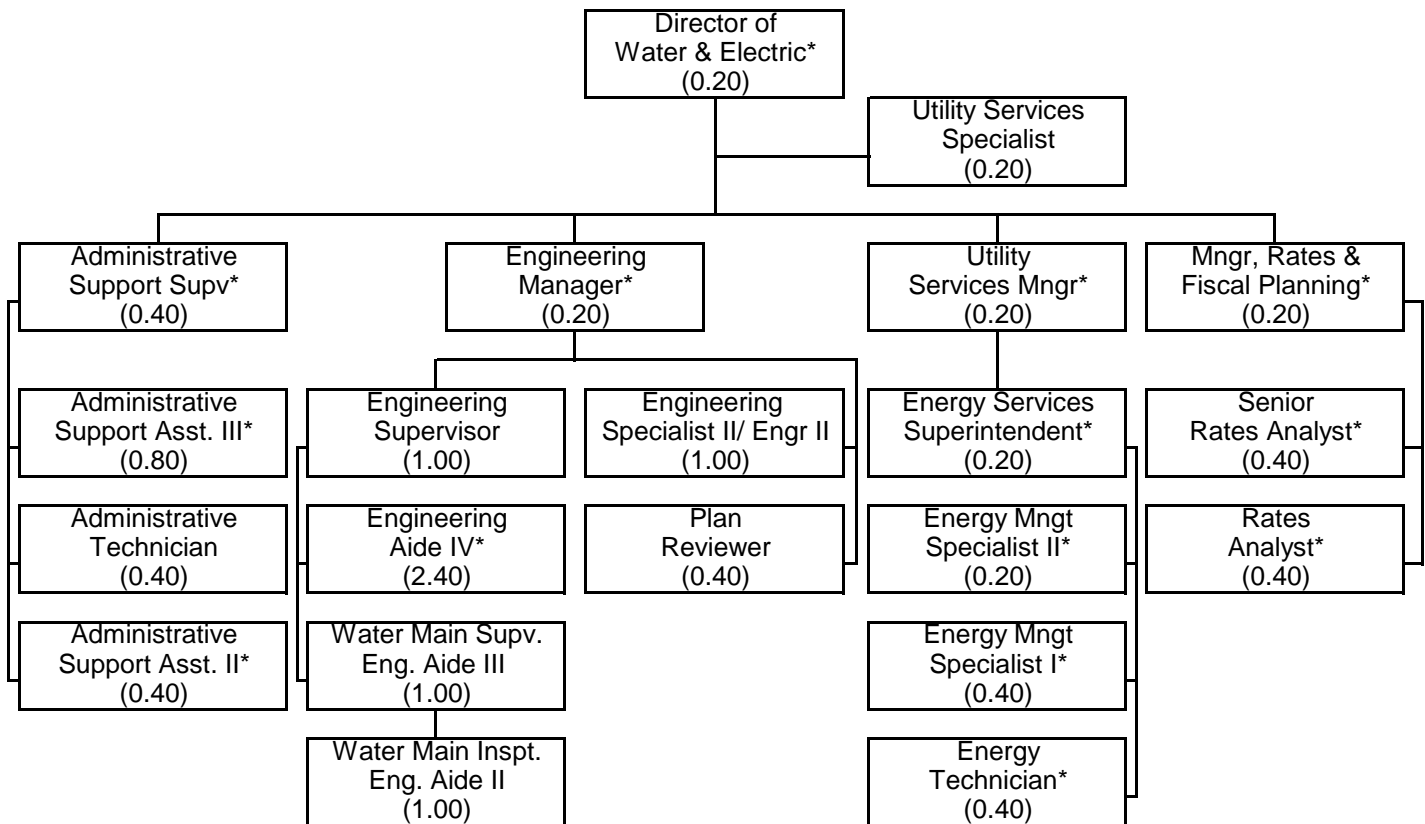
79.90 FTE Positions





City of Columbia - Water Administration & General

11.80 FTE Positions



* Positions are budgeted in various Water and Electric divisions.

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DESCRIPTION

The Administrative Office is responsible for all operations of the utility. This office also includes the Engineering Division which is responsible for all extensions, planning, and layouts for construction crews, review of subdivision plans, and field review of all contract work. The Rates and Fiscal Planning Division works on the development of computer models which will provide budget projections, revenue and production requirements, rate design and cost of service studies. Also included in Administration is the Utility Services Division that is responsible for conservation and demand management programs, and marketing in general.

HIGHLIGHTS / SIGNIFICANT CHANGES

The budget includes funds for rental space to house the Administrative offices. In addition, the budget includes funds for normal operation and maintenance.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 792,887	\$ 942,848	\$ 834,612	\$ 929,759	(1.4%)
Supplies and Materials	16,630	27,244	19,291	21,260	(22.0%)
Travel and Training	194	6,864	5,653	6,864	0.0%
Intragovernmental Charges	984,597	1,123,370	1,123,370	1,153,500	2.7%
Utilities, Services, & Misc.	2,561,222	2,902,789	2,680,867	3,177,697	9.5%
Capital	53,400	31,000	23,799	0	(100.0%)
Other	4,444,848	4,542,575	4,467,579	5,708,720	25.7%
Total	\$ 8,853,778	\$ 9,576,690	\$ 9,155,171	\$ 10,997,800	14.8%

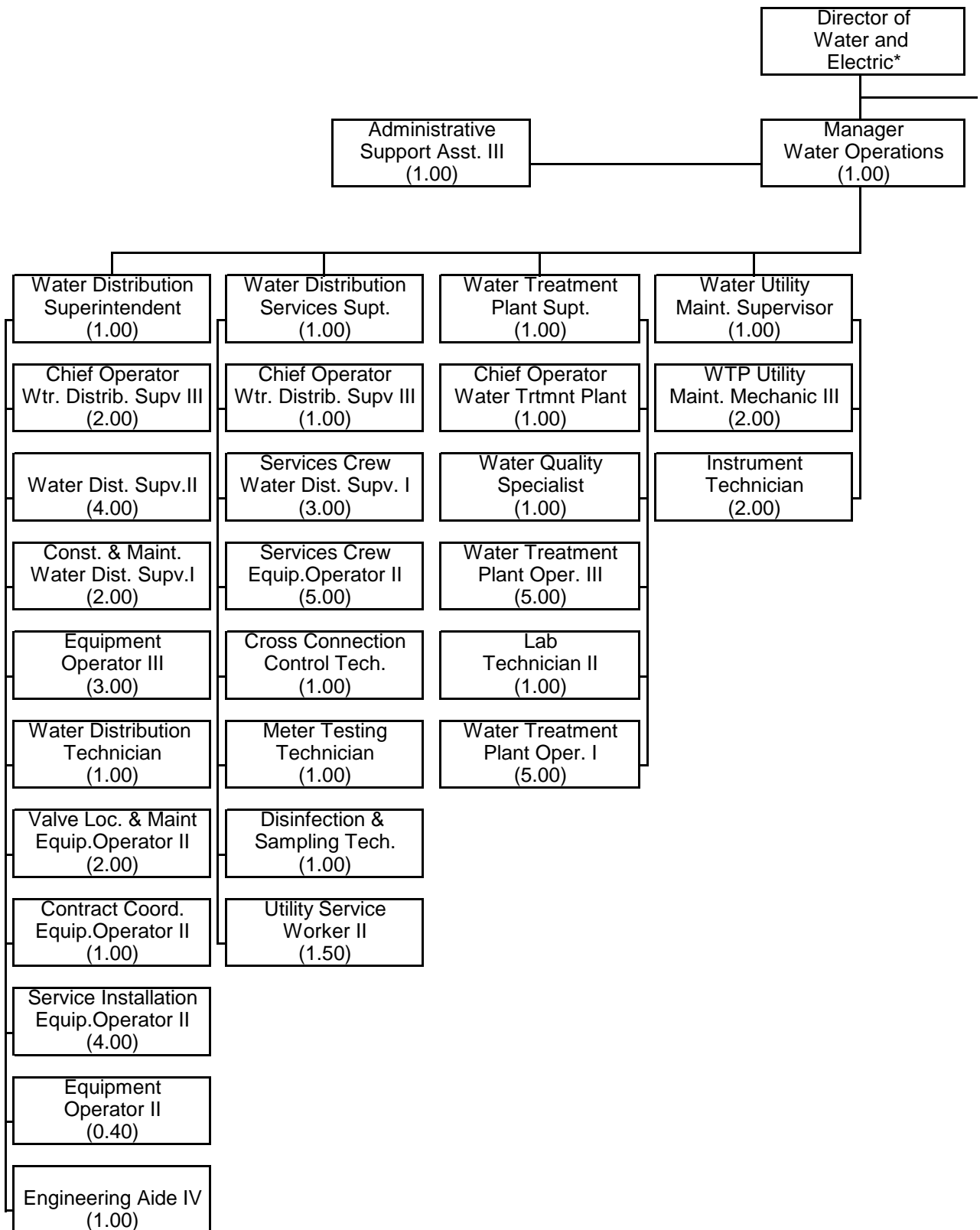
AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
5110/5100 - Eng. Spec II/Engr. II	1.00	1.00	1.00	1.00	
5109 - Engineering Supervisor	1.00	1.00	1.00	1.00	
5108 - Engineering Manager	0.20	0.20	0.20	0.20	
5004 - Engineering Aide IV	2.40	2.40	2.40	2.40	
5003 - Engineering Aide III	1.00	1.00	1.00	1.00	
5002 - Engineering Aide II	1.00	1.00	1.00	1.00	
4802 - Public Information Specialist	0.00	0.00	0.00	0.00	
4800 - Utility Services Specialist	0.20	0.20	0.20	0.20	
4521 - Energy Technician	0.40	0.40	0.40	0.40	
4518 - Energy Services Superintendent	0.00	0.00	0.20	0.20	
4514 - Utilities Services Manager	0.20	0.20	0.20	0.20	
4513 - Energy Services Supervisor	0.40	0.40	0.00	0.00	
4512 - Energy Management Spec. II	0.20	0.20	0.20	0.20	
4511 - Energy Management Spec. I	0.40	0.40	0.40	0.40	
4503 - Mgr. Rates/Fiscal Planning	0.20	0.20	0.20	0.20	
4502 - Senior Rate Analyst	0.40	0.40	0.40	0.40	
4501 - Rate Analyst	0.20	0.40	0.40	0.40	
4102 - Plan Reviewer	0.40	0.40	0.40	0.40	
2990 - Director of Water and Light	0.20	0.20	0.20	0.20	
1400 - Administrative Technician	0.40	0.40	0.40	0.40	
1004 - Administrative Support Supv.	0.40	0.40	0.40	0.40	
1003 - Admin. Support Assistant III	0.80	0.80	0.80	0.80	
1002 - Admin. Support Assistant II	0.40	0.40	0.40	0.40	
Total Personnel	11.80	12.00	11.80	11.80	
Permanent Full-Time	11.80	12.00	11.80	11.80	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	11.80	12.00	11.80	11.80	



City of Columbia - Water Production & Distribution

68.10 FTE Positions



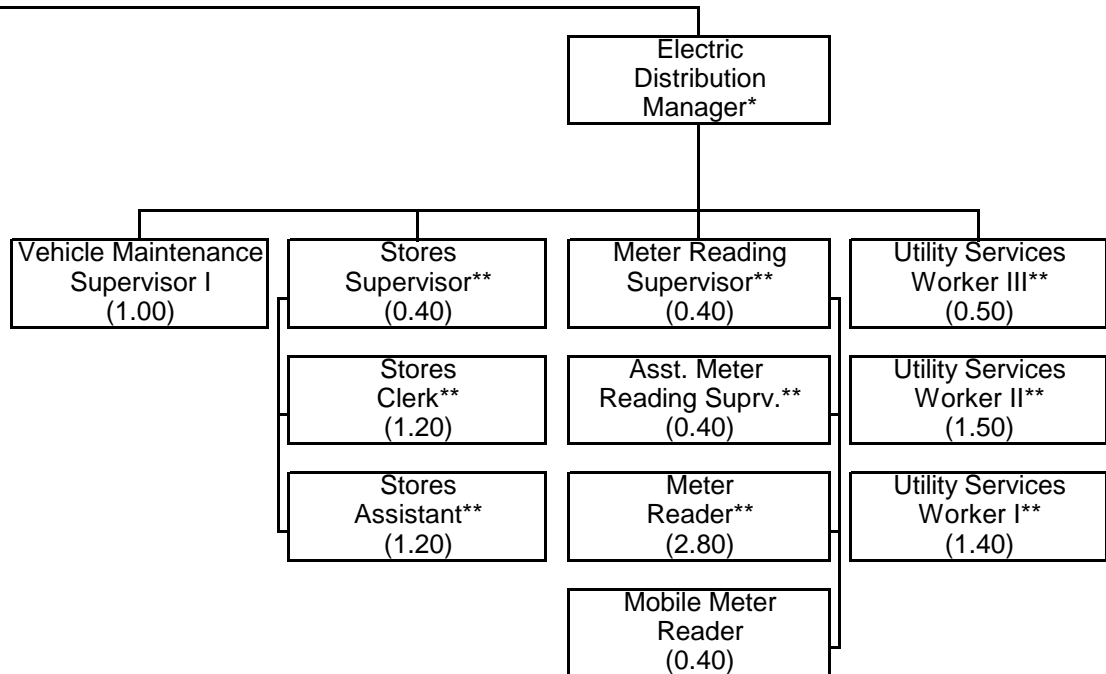
* Position not included in Production or Distribution's FTE counts.

** Positions are budgeted in various Water and Electric divisions and supervised by the Electric Distribution Manager.



City of Columbia - Water Production & Distribution

68.10 FTE Positions



* Position not included in Production or Distribution's FTE counts.
** Positions are budgeted in various Water and Electric divisions and supervised by the Electric Distribution Manager.

DESCRIPTION

This division is responsible for the production and treatment of water entering the distribution system. Duties include operation of the well fields, the water treatment plant and responsibility for operating a testing laboratory thereby assuring the highest quality water possible. Water treatment plant personnel are also responsible for monitoring and operating the distribution system pump stations and storage facilities.

HIGHLIGHTS / SIGNIFICANT CHANGES

The budget includes funds for normal operation and maintenance plus an increase to cover the cost of changes in the purification process.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 1,297,597	\$ 1,310,976	\$ 1,305,780	\$ 1,303,654	(0.6%)
Supplies and Materials	817,364	884,464	913,010	988,900	11.8%
Travel and Training	5,974	9,700	9,215	9,700	0.0%
Intragovernmental Charges	28,918	34,253	34,253	39,930	16.6%
Utilities, Services, & Misc.	1,700,086	1,874,442	1,965,507	1,964,341	4.8%
Capital	210,691	25,000	23,850	116,000	364.0%
Other	0	0	0	0	
Total	\$ 4,060,630	\$ 4,138,835	\$ 4,251,615	\$ 4,422,525	6.9%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
5132 - Laboratory Analyst*	0.00	1.00	1.00	1.00	
5032 - Lab Technician II	1.00	1.00	1.00	1.00	
2690 - Manager of Water Operations	0.50	0.50	0.50	0.50	
2660 - Water Plant Supt.	1.00	1.00	1.00	1.00	
2650 - Water Quality Specialist*	1.00	0.00	0.00	0.00	
2645 - Wtr Trtmnt Plant Chief Oper.	1.00	1.00	1.00	1.00	
2642/2643 - Wtr Trtmnt Plt Op. II/ III	5.00	5.00	5.00	5.00	
2641 - Wtr Treatment Plant Oper I	5.00	5.00	5.00	5.00	
2426 - Utility Maint. Supervisor	1.00	1.00	1.00	1.00	
2425 - Utility Maint. Mechanic III	2.00	2.00	2.00	2.00	
2324 - Instrument Technician	2.00	2.00	2.00	2.00	
Total Personnel	19.50	19.50	19.50	19.50	
Permanent Full-Time	19.50	19.50	19.50	19.50	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	19.50	19.50	19.50	19.50	

*In FY 2009 a Water Quality Specialist was reclassified to a Laboratory Analyst.

DESCRIPTION

Responsible for providing safe, reliable distribution of the supply of water for individual consumption as well as fire protection to the citizens of Columbia. This task is accomplished through the operation of the Hillsdale, West Ash and South Pump Stations, elevated water towers, and the distribution systems. This division tests, sets meters, installs and maintains fire hydrants, maintains all towers, lines and service valves and responds to customer service calls. Water main extensions are performed by this division, as well as contracted out due to the specialized machinery and personnel required.

HIGHLIGHTS / SIGNIFICANT CHANGES

The budget includes funds for the normal operation and maintenance of the division.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 2,406,085	\$ 2,855,134	\$ 2,596,672	\$ 2,493,089	(12.7%)
Supplies and Materials	726,903	623,062	716,974	674,112	8.2%
Travel and Training	10,337	10,900	10,355	10,900	0.0%
Intragovernmental Charges	181,275	146,025	146,025	181,454	24.3%
Utilities, Services, & Misc.	856,157	731,809	616,279	756,976	3.4%
Capital	172,447	106,625	105,269	139,700	31.0%
Other	0	0	0	0	
Total	\$ 4,353,204	\$ 4,473,555	\$ 4,191,574	\$ 4,256,231	(4.9%)

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
6103 - Stores Supervisor	0.40	0.40	0.40	0.40	
6102 - Stores Clerk	1.20	1.20	1.20	1.20	
6101 - Storeroom Assistant	1.20	1.20	1.20	1.20	
5004 - Engineering Aide IV	1.00	1.00	1.00	1.00	
5001 - Engineering Aide I	0.00	0.00	0.00	0.00	
2883 - Utility Service Worker III	0.50	0.50	0.50	0.50	
2882 - Utility Service Worker II	3.00	3.00	3.00	3.00	
2881 - Utility Service Worker I	1.50	1.50	1.50	1.40	(0.10)
2877 - Meter Reading Supervisor	0.40	0.40	0.40	0.40	
2875 - Asst. Meter Reading Supv.	0.40	0.40	0.40	0.40	
2871 - Mobile Meter Reader	0.40	0.40	0.40	0.40	
2870 - Meter Reader	2.80	2.80	2.80	2.80	
2771 - Wtr. Distrib. Services Supt.	1.00	1.00	1.00	1.00	
2690 - Manager of Water Operations	0.50	0.50	0.50	0.50	
2655 - Water Distribution Supt.	1.00	1.00	1.00	1.00	
2317 - Water Dist. Supervisor III	3.00	3.00	3.00	3.00	
2316 - Wtr Distribution Supervisor II*	1.00	4.00	4.00	4.00	
2315 - Wtr Distribution Supervisor I*	7.00	5.00	5.00	5.00	
2312 - Wtr Distribution Technician	4.00	4.00	4.00	4.00	
2304 - Lead Pipe Fitter	0.00	0.00	0.00	0.00	
2302 - Equipment Operator II	12.00	12.00	12.00	12.00	
2301 - Equipment Operator I	0.40	0.40	0.40	0.40	
2298 - Equipment Operator III	3.00	3.00	3.00	3.00	
2104 - Vehicle Maintenance Supr. I	0.00	1.00	1.00	1.00	
2103 - Vehicle Mechanic	1.00	0.00	0.00	0.00	
1003 - Admin. Support Assistant III	1.00	1.00	1.00	1.00	
Total Personnel	47.70	48.70	48.70	48.60	(0.10)
Permanent Full-Time	47.70	48.70	48.70	48.60	-0.10
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	47.70	48.70	48.70	48.60	(0.10)

*In FY 2009 (2) Water Distribution Supervisor I's were reclassified to Water Distribution Supervisor II's. (1) Vehicle Mechanic was reclassified to a Vehicle Maintenance Supervisor I.

MAJOR PROJECTS

This budget provides funds for the capital improvements in the Water Utility.

HIGHLIGHTS / GOALS

The 2008 ballot issue provided funding for much needed maintenance of the water system. Projects planned for FY 2010 will follow the outline provided by the ballot issue. Additional projects have been identified and will be funded from enterprise revenues. These capital investments in the water system will help insure continued reliable service.

FISCAL IMPACT

FY 2010 will include the last 3.5% rate increase for the 2003 bonds and a 1.5% rate increase for the 2008 bonds. The budget includes the major capital improvements that are outlined in our Capital Improvement Program.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 616,338	\$ 0	\$ 0	\$ 396,000	
Supplies and Materials	0	0	0	0	
Travel and Training	0	0	0	0	
Intragovernmental Charges	0	0	0	0	
Utilities, Services, & Misc.	4,883,500	9,106,319	9,106,319	10,022,219	10.1%
Capital	1,000,352	883,981	883,981	883,981	0.0%
Other	0	0	0	0	
Total	\$ 6,500,190	\$ 9,990,300	\$ 9,990,300	\$ 11,302,200	13.1%

DESCRIPTION

The Electric Utility provides the citizens of Columbia with a safe, reliable and cost effective electric supply. This requires the Department to operate and maintain the electric generating and distribution system to serve over 45,000 customers.

HIGHLIGHTS / SIGNIFICANT CHANGES

A 5% revenue increase is included. Of that amount, 1% is to address debt service requirements of the electric bond issue passed by voters in August 2006. The remaining 4% is to cover part of the increased cost of purchased power.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 11,343,447	\$ 11,801,922	\$ 11,099,179	\$ 12,361,929	4.7%
Power Supply	62,680,572	79,047,200	75,846,000	81,917,000	3.6%
Supplies & Materials	1,908,048	2,212,846	2,050,935	2,242,562	1.3%
Travel & Training	146,505	191,605	173,607	191,605	0.0%
Intragovernmental Charges	2,007,555	2,138,039	2,139,039	2,298,194	7.5%
Utilities, Services & Misc.	14,473,396	17,476,563	15,992,145	18,099,790	3.6%
Capital	10,463,896	7,579,700	7,549,624	11,154,796	47.2%
Other	10,928,253	11,272,000	12,002,300	12,832,000	13.8%
Total	113,951,672	131,719,875	126,852,829	141,097,876	7.1%
Summary					
Operating Expenses	80,756,018	100,392,414	94,518,944	104,633,080	4.2%
Non-Operating Expenses	16,160,478	16,687,761	17,460,261	18,943,000	13.5%
Debt Service	3,616,033	4,060,000	4,044,000	3,967,000	(2.3%)
Capital Additions	667,284	494,000	463,924	766,000	55.1%
Capital Projects	12,751,859	10,085,700	10,365,700	12,788,796	26.8%
Total Expenses	\$ 113,951,672	\$ 131,719,875	\$ 126,852,829	\$ 141,097,876	7.1%

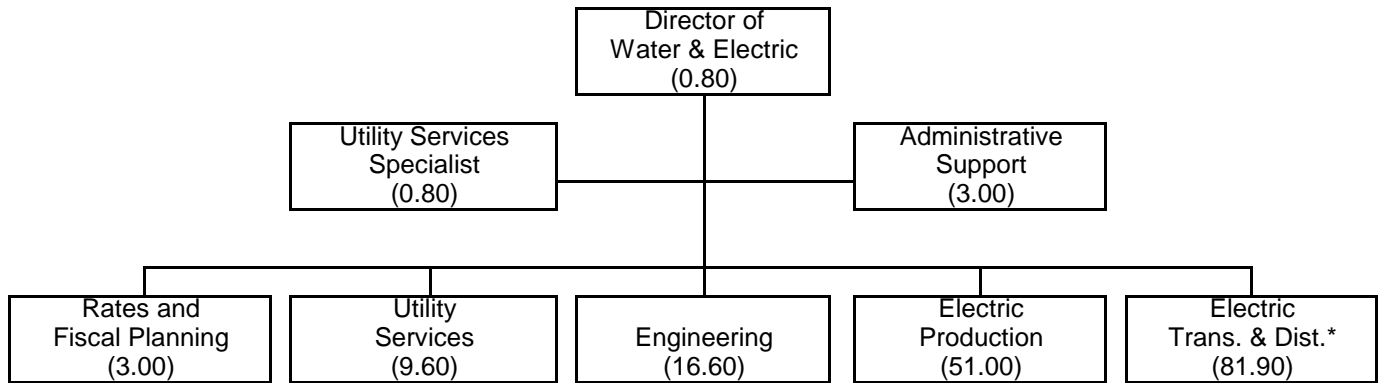
AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
Administration and General	29.80	30.60	33.80	33.80	
Production	50.00	51.00	51.00	51.00	
Transmission and Distribution	80.80	81.80	81.80	81.90	0.10
Total Personnel	160.60	163.40	166.60	166.70	0.10
Permanent Full-Time	160.00	162.80	166.00	166.10	0.10
Permanent Part-Time	0.60	0.60	0.60	0.60	
Total Permanent	160.60	163.40	166.60	166.70	0.10



City of Columbia - Water and Electric (Electric Summary)

166.70 FTE Positions

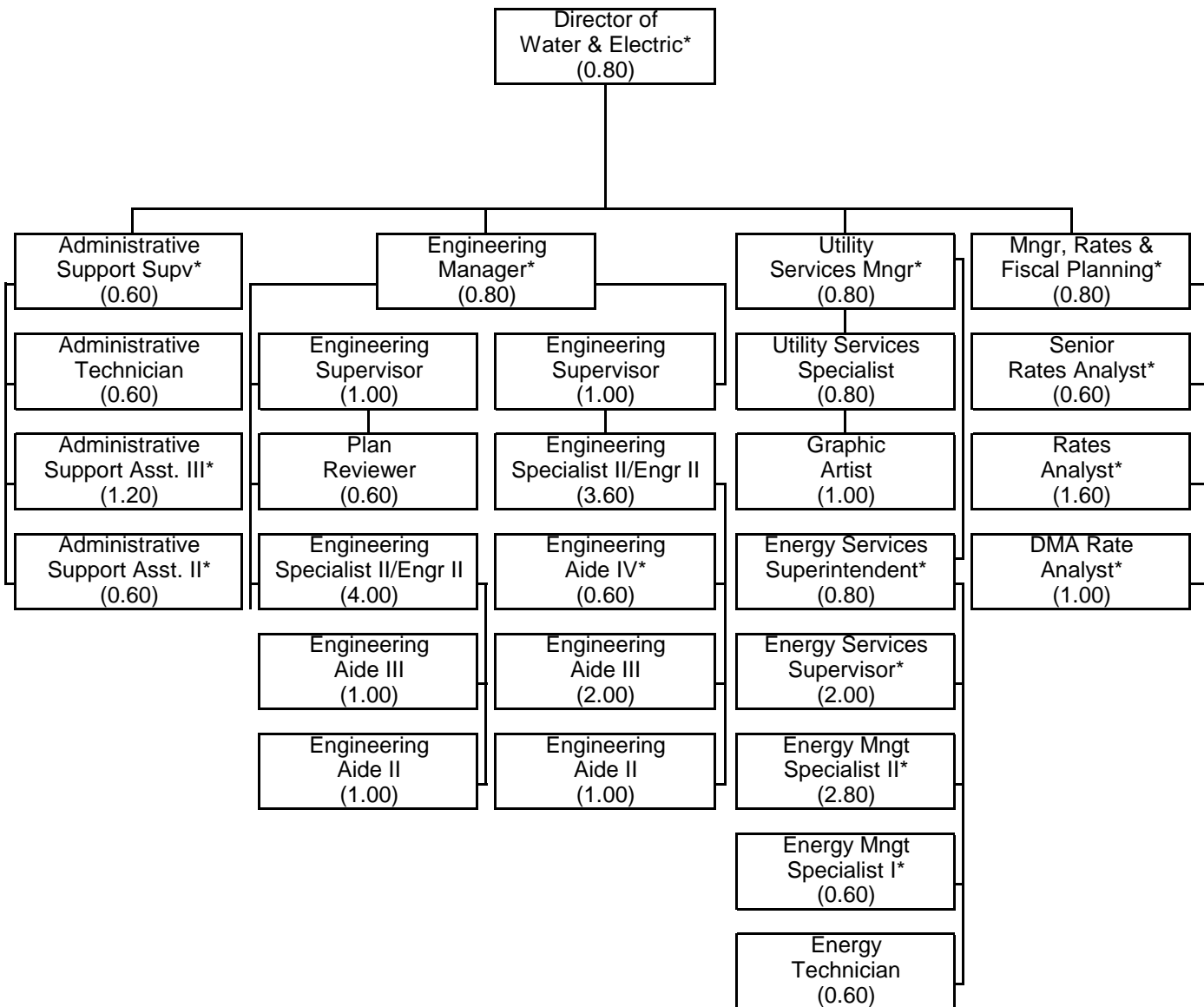


* Trans. & Dist. - Transmission and Distribution



City of Columbia - Electric Administration & General

33.80 FTE Positions



* Positions are budgeted in various Water and Electric divisions.

DESCRIPTION

The Administrative office is responsible for all operations of the utility. This office also includes the Engineering Division which is responsible for extensions, planning and layouts for construction crews, review of subdivision plans, and field review of all contract work. This group also does long-range planning and coordinates the work of consultants. The Rates and Fiscal Planning Division functions somewhat as a corporate planning division. This group works on the development of computer models which will provide load forecasting, budget projections, revenue and production requirements, rate design and cost of service studies. Also included in Administration is the Utility Services Division that is responsible for conservation and demand management programs, and marketing in general.

HIGHLIGHTS / SIGNIFICANT CHANGES

The budget includes funds for rental space to house the Administrative offices. In addition, the budget includes funds for normal operation and maintenance.

BUDGET DETAIL

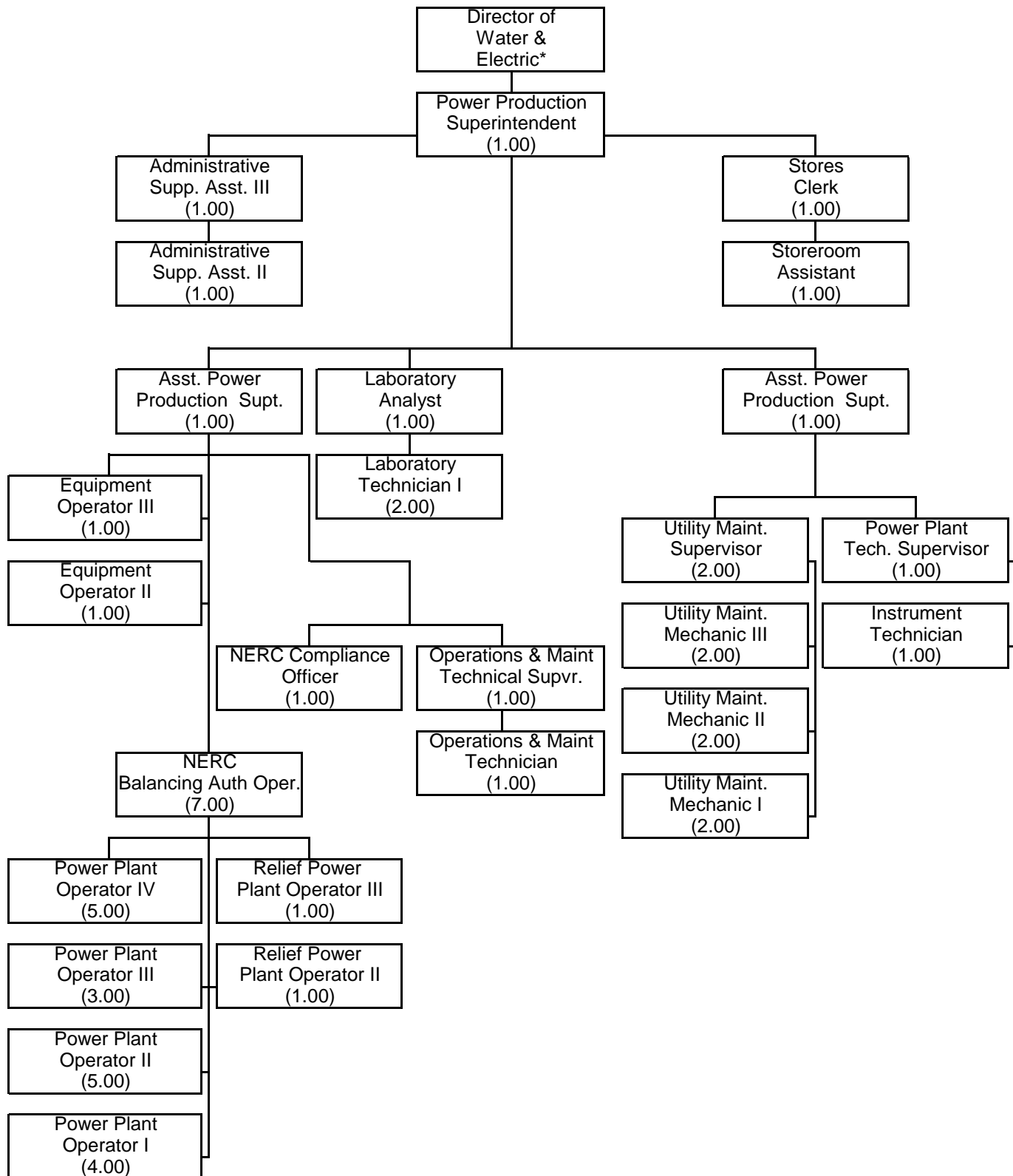
	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 2,148,193	\$ 2,636,886	\$ 2,179,113	\$ 2,854,975	8.3%
Power Supply	0	0	0	0	
Supplies and Materials	190,401	218,285	210,889	216,803	(0.7%)
Travel and Training	52,286	67,389	55,204	67,389	0.0%
Intragovernmental Charges	1,847,614	1,933,361	1,934,361	2,057,327	6.4%
Utilities, Services, & Misc.	10,030,968	11,610,114	10,870,719	13,243,933	14.1%
Capital	99,821	0	0	0	
Other	10,928,253	11,272,000	12,002,300	12,832,000	13.8%
Total	\$ 25,297,536	\$ 27,738,035	\$ 27,252,586	\$ 31,272,427	12.7%

AUTHORIZED PERSONNEL					
	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
5110/5100 - Eng. Spec II/Engr. II	6.60	7.60	7.60	7.60	
5109 - Engineering Supervisor	2.00	2.00	2.00	2.00	
5108 - Engineering Manager	0.80	0.80	0.80	0.80	
5004 - Engineering Aide IV	0.60	0.60	0.60	0.60	
5003 - Engineering Aide III	3.00	3.00	3.00	3.00	
5002 - Engineering Aide II	2.00	2.00	2.00	2.00	
4803 - Graphic Artist	1.00	1.00	1.00	1.00	
4800 - Utility Services Specialist	0.80	0.80	0.80	0.80	
4521 - Energy Technician	0.60	0.60	0.60	0.60	
4518 - Energy Services Superintendent	0.00	0.00	0.80	0.80	
4514 - Utilities Services Manager	0.80	0.80	0.80	0.80	
4513 - Energy Services Supervisor	0.60	0.60	2.00	2.00	
4512 - Energy Management Spec. II	2.80	2.80	2.80	2.80	
4511 - Energy Management Spec. I	0.60	0.60	0.60	0.60	
4503 - Mgr. Rates/Fiscal Planning	0.80	0.80	0.80	0.80	
4502 - Senior Rate Analyst	0.60	0.60	0.60	0.60	
4501 - Rate Analyst	1.80	1.60	2.60	2.60	
4102 - Plan Reviewer	0.60	0.60	0.60	0.60	
2990 - Director of Water and Light	0.80	0.80	0.80	0.80	
1400 - Administrative Technician	0.60	0.60	0.60	0.60	
1004 - Administrative Support Supv.	0.60	0.60	0.60	0.60	
1003 - Admin. Support Assistant III	1.20	1.20	1.20	1.20	
1002 - Admin. Support Assistant II	0.60	0.60	0.60	0.60	
Total Personnel	29.80	30.60	33.80	33.80	
Permanent Full-Time	29.20	30.00	33.20	33.20	
Permanent Part-Time	0.60	0.60	0.60	0.60	
Total Permanent	29.80	30.60	33.80	33.80	



City of Columbia - Electric Production Power Plant

51.00 FTE Positions



* Position not included in Power Plant's FTE count.

** Shifts consist of 8:00am-4:00pm, 4:00pm-12:00 midnight, 12:00-8:00am and a relief shift

DESCRIPTION

This division is responsible for the production of electricity for the citizens and the operation of the Municipal Power Plant. Personnel staff the City's generating station on a 24-hour per day basis. The maintenance crew performs all routine maintenance and repair work except for major overhauls and reconstruction. Personnel schedule delivery of coal, operate an industrial water treatment system, operate the boilers and turbine, cooling tower, and other equipment. A central dispatch office is operated on a 24-hour basis. Dispatching personnel arrange for and schedule all power purchases via various interconnections operated with other utilities and maintain an integrated operation with them.

HIGHLIGHTS / SIGNIFICANT CHANGES

The budget includes funds for the normal operation and maintenance of the division.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 3,024,685	\$ 3,411,142	\$ 3,162,257	\$ 3,453,414	1.2%
Power Supply	62,680,572	79,047,200	75,846,000	81,917,000	3.6%
Supplies and Materials	568,669	613,586	594,627	650,292	6.0%
Travel and Training	53,723	58,530	56,000	58,530	0.0%
Intragovernmental Charges	41,102	52,259	52,259	62,655	19.9%
Utilities, Services, & Misc.	957,205	1,315,695	896,188	1,241,299	(5.7%)
Capital	82,795	85,500	85,331	55,000	(35.7%)
Other	0	0	0	0	
Total	\$ 67,408,751	\$ 84,583,912	\$ 80,692,662	\$ 87,438,190	3.4%

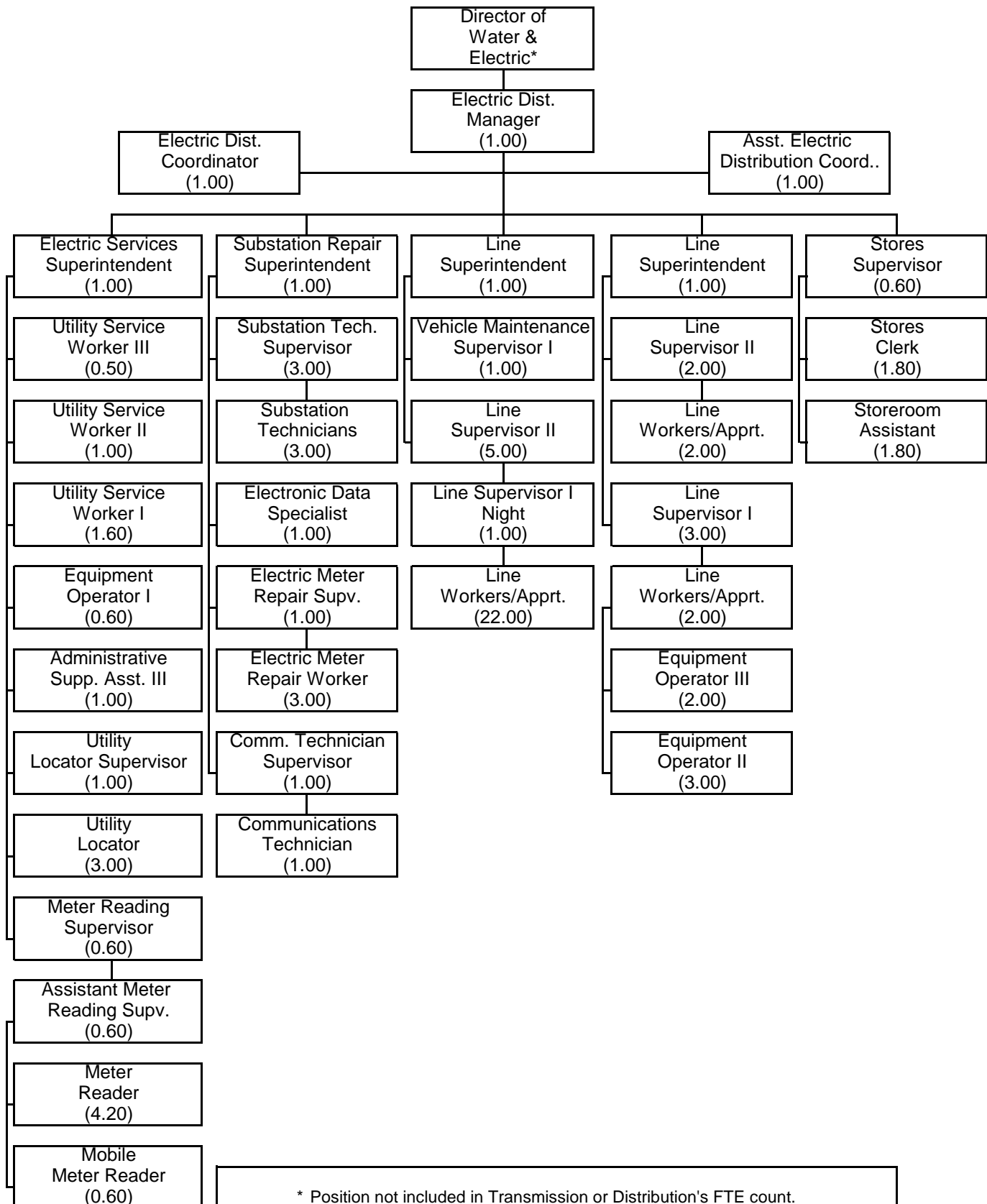
AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
7694 - Ops & Maint. Tech. Supervisor	1.00	1.00	1.00	1.00	
7693 - Ops & Maint. Technician	0.00	1.00	1.00	1.00	
6104 - Storeroom Assistant	1.00	1.00	1.00	1.00	
6100 - Stores Clerk	1.00	1.00	1.00	1.00	
5132 - Laboratory Analyst	1.00	1.00	1.00	1.00	
5031 - Lab Technician I	2.00	2.00	2.00	2.00	
2888 - NERC Compliance Officer	1.00	1.00	1.00	1.00	
2695 - Power Plant Operator IV	5.00	5.00	5.00	5.00	
2640 - NERC Balancing Auth. Oprtr	7.00	7.00	7.00	7.00	
2637 - Power Plant Tech Supv.	1.00	1.00	1.00	1.00	
2636 - Power Production Supt.	1.00	1.00	1.00	1.00	
2635 - Asst. Power Production Supt.	2.00	2.00	2.00	2.00	
2633 - Power Plant Oper. III	4.00	4.00	4.00	4.00	
2632 - Power Plant Operator II	6.00	6.00	6.00	6.00	
2631 - Power Plant Operator I	4.00	4.00	4.00	4.00	
2429 - Utility Maint. Mechanic III	2.00	2.00	2.00	2.00	
2426 - Utility Maintenance Supv.	2.00	2.00	2.00	2.00	
2422 - Utility Maint. Mechanic I	2.00	2.00	2.00	2.00	
2421 - Utility Maint. Mechanic II	2.00	2.00	2.00	2.00	
2324 - Instrument Technician	1.00	1.00	1.00	1.00	
2303 - Equipment Operator III	1.00	1.00	1.00	1.00	
2302 - Equipment Operator II	1.00	1.00	1.00	1.00	
1003 - Admin. Support Assistant III	1.00	1.00	1.00	1.00	
1002 - Admin. Support Assistant II	1.00	1.00	1.00	1.00	
Total Personnel	50.00	51.00	51.00	51.00	
Permanent Full-Time	50.00	51.00	51.00	51.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	50.00	51.00	51.00	51.00	



City of Columbia - Electric Transmission & Distribution

81.90 FTE Positions



* Position not included in Transmission or Distribution's FTE count.
** Positions are budgeted in various Water and Electric divisions

DESCRIPTION

This division handles all of the electrical system beyond the production facilities, as well as the general warehousing and building facilities for the distribution operation. This division is responsible for all line crews and electric construction and maintenance of transmission lines, substations, distribution lines and fiber optic communication system. This division installs all underground lines, services, transformers and electric meters. The personnel install and maintain the City street lights. Meter testing is handled by this division as well as all customer turn-ons and turn-offs. A distribution dispatching center for water and electric crews is operated during normal working hours. Tree trimming and line clearance work is done by contractors, and inspection personnel are in this division. This division also operates the Water and Light garage and vehicle maintenance facilities, and warehouse.

HIGHLIGHTS / SIGNIFICANT CHANGES

The budget includes funds for the normal operation and maintenance of the division.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 4,917,013	\$ 5,153,894	\$ 4,877,809	\$ 5,053,540	(1.9%)
Power Supply	0	0	0	0	
Supplies and Materials	1,148,329	1,380,975	1,245,419	1,375,467	(0.4%)
Travel and Training	40,496	65,686	62,403	65,686	0.0%
Intragovernmental Charges	118,839	152,419	152,419	178,212	16.9%
Utilities, Services, & Misc.	1,784,181	2,150,754	1,825,238	2,214,558	3.0%
Capital	484,668	408,500	378,593	711,000	74.1%
Other	0	0	0	0	
Total	\$ 8,493,526	\$ 9,312,228	\$ 8,541,881	\$ 9,598,463	3.1%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
6103 - Stores Supervisor	0.60	0.60	0.60	0.60	
6102 - Stores Clerk	1.80	1.80	1.80	1.80	
6101 - Storeroom Assistant	1.80	1.80	1.80	1.80	
5110/5100 - Eng. Spec II/Engr. II	1.00	0.00	0.00	0.00	
2883 - Utility Service Worker III	0.50	0.50	0.50	0.50	
2882 - Utility Service Worker II*	1.00	1.00	1.00	1.00	
2881 - Utility Service Worker I	1.50	1.50	1.50	1.60	0.10
2877 - Meter Reading Supervisor	0.60	0.60	0.60	0.60	
2875 - Asst. Meter Reading Supv.	0.60	0.60	0.60	0.60	
2871 - Mobile Meter Reader*	0.60	0.60	0.60	0.60	
2870 - Meter Reader	4.20	4.20	4.20	4.20	
2860 - Electronic Data Specialist	1.00	1.00	1.00	1.00	
2855 - Electric Distr. Manager	1.00	1.00	1.00	1.00	
2851 - Electric Distr. Coordinator	1.00	1.00	1.00	1.00	
2850 - Asst. Elec. Distr. Coord.	1.00	1.00	1.00	1.00	
2803 - Electric Meter Repair Supv.	1.00	1.00	1.00	1.00	
2801 - Electric Meter Repair Worker	3.00	3.00	3.00	3.00	
2770 - Elec. Services Superintndnt.	1.00	1.00	1.00	1.00	
2730 - Line Superintendent	2.00	2.00	2.00	2.00	
2710 - Line Supervisor II	7.00	7.00	7.00	7.00	
2705 - Line Supervisor I	4.00	4.00	4.00	4.00	
2703/2701 Lineworker/App Linewkr	26.00	26.00	26.00	26.00	
2432 - Utility Locator Supervisor	1.00	1.00	1.00	1.00	
2431 - Utility Locator	3.00	3.00	3.00	3.00	
2337 - Substation Repair Supt.	1.00	1.00	1.00	1.00	
2335 - Substation Technician Supv.	3.00	3.00	3.00	3.00	
2333/2334 Substn. Tech./App S.T.	3.00	3.00	3.00	3.00	
2302 - Equipment Operator II	3.00	3.00	3.00	3.00	
2301 - Equipment Operator I	0.60	0.60	0.60	0.60	
2298 - Equipment Operator III	2.00	2.00	2.00	2.00	
2332 - Comm. Tech Supervisor	0.00	1.00	1.00	1.00	
2331 - Comm. Technician	0.00	1.00	1.00	1.00	
2104 - Vehicle Maintenance Supr. I	0.00	1.00	1.00	1.00	
2103 - Vehicle Mechanic	1.00	0.00	0.00	0.00	
1003 - Admin. Support Assistant III	1.00	1.00	1.00	1.00	
Total Personnel	80.80	81.80	81.80	81.90	0.10
Permanent Full-Time	80.80	81.80	81.80	81.90	0.10
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	80.80	81.80	81.80	81.90	0.10

*In FY 2009 (1) Vehicle Mechanic was reclassified to a Vehicle Maintenance Supervisor I.

MAJOR PROJECTS

This budget provides funds for the capital improvements in the Electric Utility.

HIGHLIGHTS / GOALS

The 2006 ballot issue provided funding for much needed expansion and maintenance of the electric system. Projects planned for FY2010 will follow the outline provided by the ballot issue. Additional projects have been identified and will be funded from enterprise revenues. These capital investments in the electric system will help insure continued reliable service.

FISCAL IMPACT

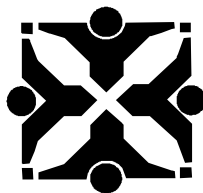
This includes the major capital improvements that are outlined in our Capital Improvement Program.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 1,253,556	\$ 600,000	\$ 880,000	\$ 1,000,000	66.7%
Power Supply	0	0	0	0	
Supplies and Materials	649	0	0	0	
Travel and Training	0	0	0	0	
Intragovernmental Charges	0	0	0	0	
Utilities, Services, & Misc.	1,701,042	2,400,000	2,400,000	1,400,000	(41.7%)
Capital	9,796,612	7,085,700	7,085,700	10,388,796	46.6%
Other	0	0	0	0	
Total	\$ 12,751,859	\$ 10,085,700	\$ 10,365,700	\$ 12,788,796	26.8%

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Convention and Tourism Fund

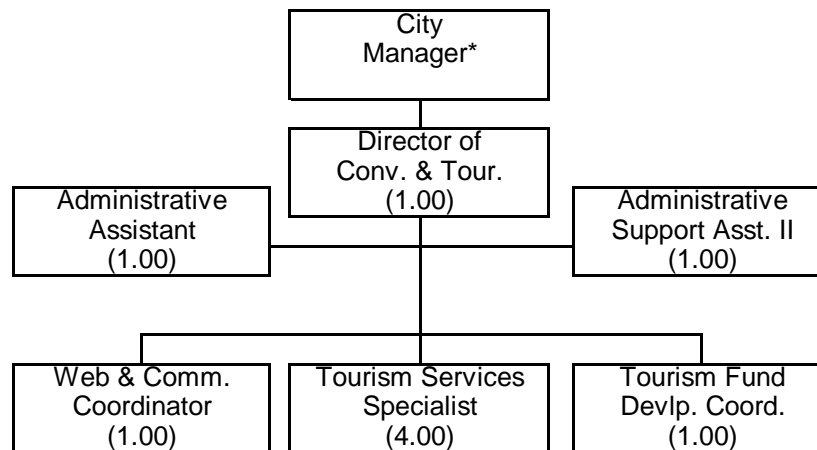


City of Columbia
Columbia, Missouri



City of Columbia - Convention and Tourism

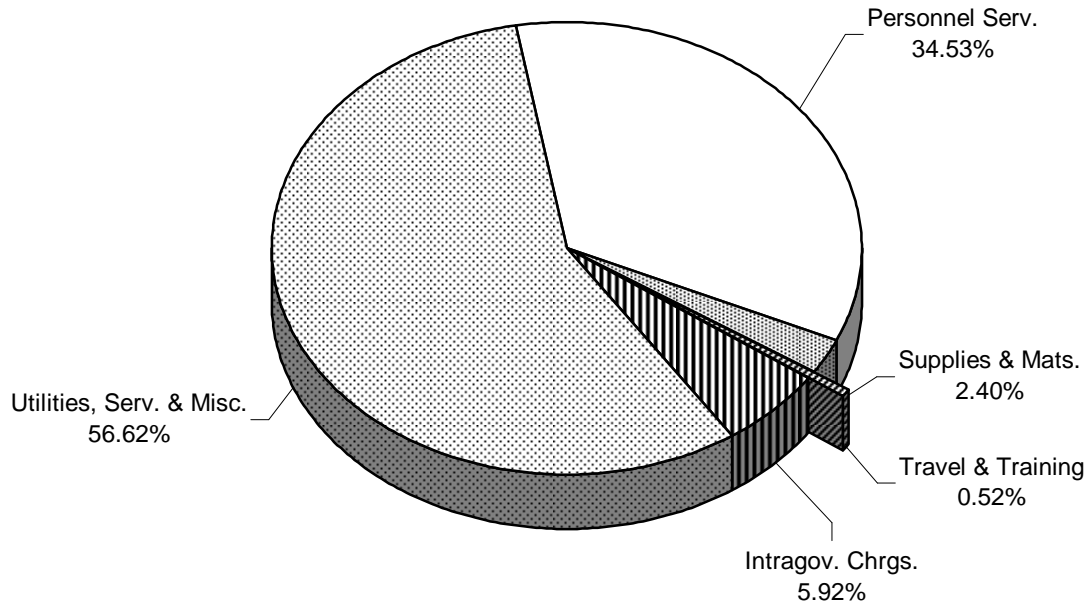
9.00 FTE Positions



* Positions not included in Convention & Tourism's FTE count.

Convention & Tourism Fund

FY 2010



APPROPRIATIONS

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
Personnel Services	\$ 486,331	\$ 610,671	\$ 538,311	\$ 607,179	(0.6%)
Supplies & Materials	52,171	54,300	36,446	42,265	(22.2%)
Travel & Training	9,689	9,700	4,795	9,200	(5.2%)
Intragovernmental Charges	77,145	89,526	89,651	104,081	16.3%
Utilities, Services & Misc.	1,128,509	1,058,115	979,518	995,529	(5.9%)
Capital	0	0	0	0	
Other	298,021	83,096	83,096	0	(100.0%)
Total	2,051,866	1,905,408	1,731,817	1,758,254	(7.7%)
Summary					
Operating Expenses	1,753,845	1,822,312	1,648,721	1,758,254	(3.5%)
Non-Operating Expenses	298,021	83,096	83,096	0	(100.0%)
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	\$ 2,051,866	\$ 1,905,408	\$ 1,731,817	\$ 1,758,254	(7.7%)

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DEPARTMENT DESCRIPTION

The Convention and Visitors Bureau (CVB) promotes Columbia as a meeting, leisure and group tour destination through direct solicitations, tradeshow attendance, advertising and marketing.

DEPARTMENT OBJECTIVES

To increase the number of regional and national conventions held in Columbia; to increase the number of Sunday through Thursday visitors and lodgers while retaining existing weekend business; to increase leisure travel visitation through the enhancement and development of festivals, events and attractions; to provide exceptional service to our convention and meeting customers; to increase awareness of tourism as a viable form of economic development.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

There has been a steady decline in gross receipts tax revenue since the first quarter of FY 09. Losses in the first quarter ranged from 4% to 6%. Second quarter losses rose 15% to 17% as the recession deepened. CVB positioned itself to remain competitive. We have, however, left one position vacant in order to relieve some pressure on the budget.

As noted in our FY 2009 duties and highlights, we moved more marketing dollars to web-based promotion. The addition of a Web and Communications Manager has enabled us to devote more time to e-marketing and communications. The CVB launched "WOWGET" online media players to the community in the fall of 2008 and the network of inter-related online media continues to grow. The CVB has also launched a facebook page, Twitter account and an e-newsletter that goes out to our hotel community. E-coupon use is increasing and is offered as a free service to the local restaurant, attraction and retail community.

For the past ten years, we have worked to brand Columbia as an arts, music and film destination. We believe that brand is beginning to take hold. Our film community is developing at a rapid pace and we have received a number of kudos and recognition for our support and development of the arts.

Reliable air service is of critical importance to the growth of Columbia's economy and to our tourism industry. We are proud of our role in the marketing and promotion of the new Columbia-Memphis service. The CVB, Chamber, Office of Public Works and the Airport worked together to develop a coordinated marketing effort. Occupancies on planes have held steady at 70% to 80%. This puts Columbia in a much better position to solicit additional air service or petition for additional flights.

Walton Building

The Walton Building was built in 1986. Other than painting the walls, the building had not been updated in 23 years. A complete remodel including furnishings, fixtures and flooring was completed in April 2009. Audio/visual capabilities were also upgraded in all meeting rooms.

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
Operations	9.00	9.00	9.00	9.00	
Tourism	0.00	0.00	0.00	0.00	
Total Personnel	9.00	9.00	9.00	9.00	
Permanent Full-Time	9.00	9.00	9.00	9.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	9.00	9.00	9.00	9.00	

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

Actual
FY 2008Budget
FY 2009Estimated
FY 2010**Convention Services:***Performance Measurements are under construction for FY 2010***Visitor Services:***Performance Measurements are under construction for FY 2010***Records Section:***Performance Measurements are under construction for FY 2010***Group Tours:***Performance Measurements are under construction for FY 2010*

COMPARATIVE DATA

	Columbia, MO	Springfield, MO	St. Joseph, MO	Joplin, MO	Lake Ozarks, MO
Population	101,143	155,710	73,890	50,208	80,000
Number of Employees	7	19.0	9.0	6.0	13
Employees Per 1,000 Population	0.0692	0.1220	0.1218	0.1195	0.1625
Advertising Budget	\$365,000	\$1,167,272	\$350,000	\$200,000	\$1,500,000
Number of Rooms	3,574	6,000	1,200	2,080	6,800

Comparative Data has not been updated for FY 2010

DESCRIPTION

The Convention and Visitors Bureau has four primary responsibilities: 1) to promote Columbia as a destination for meetings and conventions; 2) to promote Columbia as an overnight and day-trip destination for leisure travelers and group tours; 3) to facilitate partnerships and cooperation among Columbia's tourism related businesses and associations and 4) to assure that Columbia is a "user friendly" destination for visitors through the provision of visitor brochures in tourism information centers and in businesses throughout Columbia.

HIGHLIGHTS / SIGNIFICANT CHANGES

In 2009, we filled two new positions responsible for the CVB web site and communications and the Tourism Development Program. This has enabled the CVB to greatly expand our e-marketing efforts. We have also been able to better assist applicants to the Tourism Development Program and better monitor program results.

Primary areas of focus for FY 2010: Continue expansion of electronic media initiatives; support and contribute to efforts to grow Columbia's film industry; meet or exceed goal of booking 20,000 room nights in 2010; maintain 95% or better "excellent rating" on post-convention evaluations; complete the restoration of the Blind Boone Home; maintain focus on Columbia as an arts/music destination; support marketing of our attractions base.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 486,331	\$ 610,671	\$ 538,311	\$ 607,179	(0.6%)
Supplies and Materials	52,171	54,300	36,446	42,265	(22.2%)
Travel and Training	9,689	9,700	4,795	9,200	(5.2%)
Intragovernmental Charges	77,145	89,526	89,651	104,081	16.3%
Utilities, Services, & Misc.	695,277	638,115	567,918	590,529	(7.5%)
Capital	0	0	0	0	
Other	268,021	53,096	53,096	0	(100.0%)
Total	\$ 1,588,634	\$ 1,455,408	\$ 1,290,217	\$ 1,353,254	(7.0%)

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
8950 - Director Convention & Tourism	1.00	1.00	1.00	1.00	
4350 - Web & Communication Coord.	1.00	1.00	1.00	1.00	
4300 - Tourism Services Specialist	5.00	5.00	5.00	5.00	
1101 - Administrative Assistant	1.00	1.00	1.00	1.00	
1002 - Admin. Support Assistant II	1.00	1.00	1.00	1.00	
Total Personnel	9.00	9.00	9.00	9.00	
Permanent Full-Time	9.00	9.00	9.00	9.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	9.00	9.00	9.00	9.00	

DESCRIPTION

In November, 1999, Columbia citizens passed a 2% increase in the hotel/motel tax. Of the 2%, one-half was designated for the enhancement or development of festivals, events and attractions. The Convention and Visitors Advisory Board was expanded to 12 members and charged with the development of guidelines for the Tourism Development program. The Board is also responsible for the review of applications and submission of funding recommendations to the City Council for final review and approval or amendment. In 2007, the program was divided into three separate funds: Festival and Events, Attraction Development and Sports Development.

HIGHLIGHTS / SIGNIFICANT CHANGES
Tourism Development Program

- The **Festival and Event Fund** is entering the tenth year of applications. Much of the funding has gone to the city's largest and oldest festivals. Funding through TDFE has greatly enhanced the quality of those events by enabling organizers to bring in nationally recognized entertainers or exhibits. This has, in turn, drawn more visitors and more attention to the events and to Columbia.
- The **Attraction Development Fund** has contributed significantly to the development of the city's attraction base. The CVB's short term goal has been to assist in the development of attractions, e.g.: YouZeum, Missouri Theatre Center for the Arts, the Blind Boone Home, with emphasis on those attractions in the city's center. The long term goal is to foster the development of an attraction that on its merit alone would draw a significant number of visitors to our city.
- The **Sports Development Fund** offers financial support to new sporting events and the expansion of existing events in Columbia. The primary focus is to fund those events that generate overnight stays, have potential for growth and have a positive economic impact on the community. Funding is available for three years.

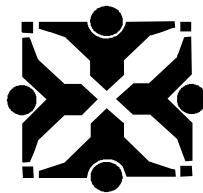
BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 0	\$ 0	\$ 0	0	
Supplies and Materials	0	0	0	0	
Travel and Training	0	0	0	0	
Intragovernmental Charges	0	0	0	0	
Utilities, Services, & Misc.	433,232	420,000	411,600	405,000	(3.6%)
Capital	0	0	0	0	
Other	30,000	30,000	30,000	0	(100.0%)
Total	\$ 463,232	\$ 450,000	\$ 441,600	405,000	(10.0%)

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Proposed FY 2010	Position Changes
There are no personnel assigned to this budget.					

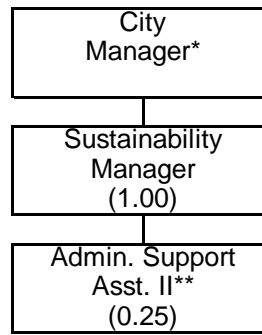
Office of Sustainability Fund



City of Columbia
Columbia, Missouri



City of Columbia - Office of Sustainability
1.25 FTE Positions

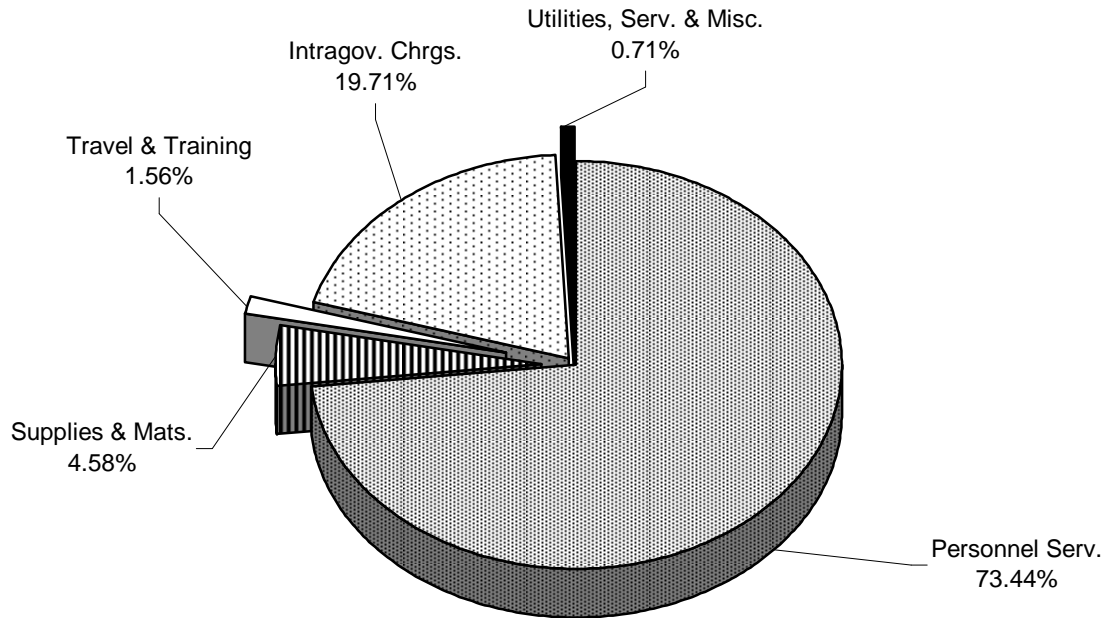


* Positions not included in the Office of Sustainability's FTE count.

** Position split 25% in Office of Sustainability and 75% in Cultural Affairs.

Office of Sustainability

FY 2010



APPROPRIATIONS

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
Personnel Services	\$ 0	\$ 0	\$ 0	94,278	
Supplies & Materials	0	0	0	5,875	
Travel & Training	0	0	0	2,000	
Intragovernmental Charges	0	0	0	25,300	
Utilities, Services & Misc.	0	0	0	915	
Capital	0	0	0	0	
Other	0	0	0	0	
Total	0	0	0	128,368	
Summary					
Operating Expenses	0	0	0	128,368	
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	\$ 0	\$ 0	\$ 0	128,368	

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DEPARTMENT DESCRIPTION

The Office of Sustainability was implemented in FY 2010 to further implement Resolution 160-06 A endorsing the U.S. Mayors Climate Protection Agreement and to set forth a road map for sustainability and energy efficiency in the community. As part of that overall plan, it was felt important to have a department and staff dedicated to spearheading all of the sustainability efforts for the community. This will ensure that all areas of the local government and community are working together to reach the same goals guided by this department and staff.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

The City received a Department of Energy Stimulus Block Grant in the later part of FY 2009 with partial funding for a Sustainability Manager. This department will be responsible for planning, directing, coordinating and integrating short and long term sustainable comprehensive action plans, resource conservation, and related sustainability programs, personnel and operations to advance a more sustainable, vital and well planned future for Columbia.

Department will direct, plan, organize, integrate, and evaluate the activities related to sustainability and develop appropriate processes and monitoring and tracking systems that include life cycle and cost/benefit analyses as well as coordinate the Building a Sustainable Columbia Steering Committee and Community Wide Planning Process. The Manager of Sustainability will be responsible for coordinating and directing development and writing of Building a Sustainable Columbia Action Plan for the Community and City Owned Facilities.

Department will write and administer sustainable related grant applications/awards; coordinate development and establishment of green house gas (GHG), Energy and other Sustainable Targeted Reduction Goals; coordinate and integrate city facility and community wide public outreach and education programs/public forums; develop, track, monitor and measure verifiable and replicable data to achieve reduction goals in all city owned facilities and communitywide.

Coordinate retrofitting of city facilities to achieve GHG, Energy and other Sustainable Targeted Reduction Goals. Department will direct and oversee preparation of analyses and recommendations regarding policy issues with regards to sustainability and long range plans. Department will assume a high degree of cross-functional interactions with departments, particularly Public Works and Water & Light as well as the City Manager's Office, alignment of efforts with the state, federal government, University of Missouri, other institutions of higher education and residents.

Anticipated Outcomes/Benefits:

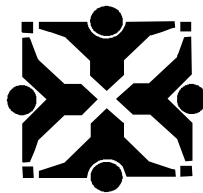
- Demonstrate that the City of Columbia is taking a proactive approach to managing their environmental impacts across a range of disciplines, such as energy, waste management, and transportation for the entire community.
- GHG and energy reduction goals will be achieved and cost savings realized as a result of the efforts of this department.
- Columbia will have a verifiable and replicable Sustainable Action Plan for other communities to model.
- Columbia will be able to share guidance and best practices with the state and other municipalities.
- Through education, public communication and outreach the community will be aware of sustainable best practices.
- Implement related Imagine Columbia's Future goals and strategies.
- Funding of position for 3 years with City, block grant funding and savings to be reviewed upon completion of that time period.

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
9915 - Sustainability Manager	0.00	0.00	0.00	1.00	1.00
1002 - Admin. Support Assistant II	0.00	0.00	0.00	0.25	0.25
Total Personnel	0.00	0.00	0.00	1.25	1.25
Permanent Full-Time	0.00	0.00	0.00	1.25	1.25
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	0.00	0.00	0.00	1.25	1.25

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Employee Benefit Fund

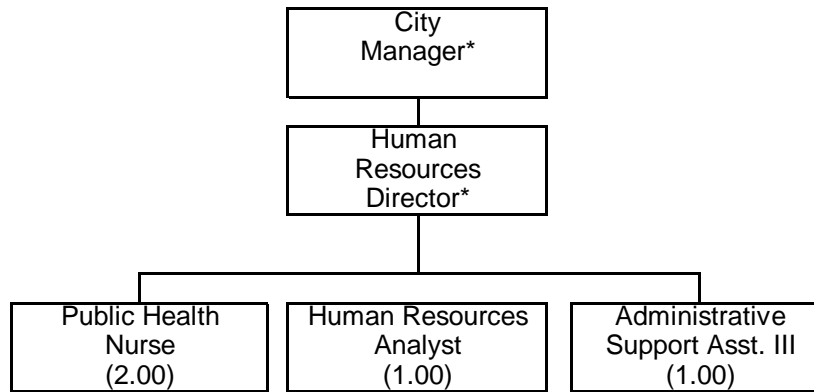


City of Columbia
Columbia, Missouri



City of Columbia - Employee Benefit Fund

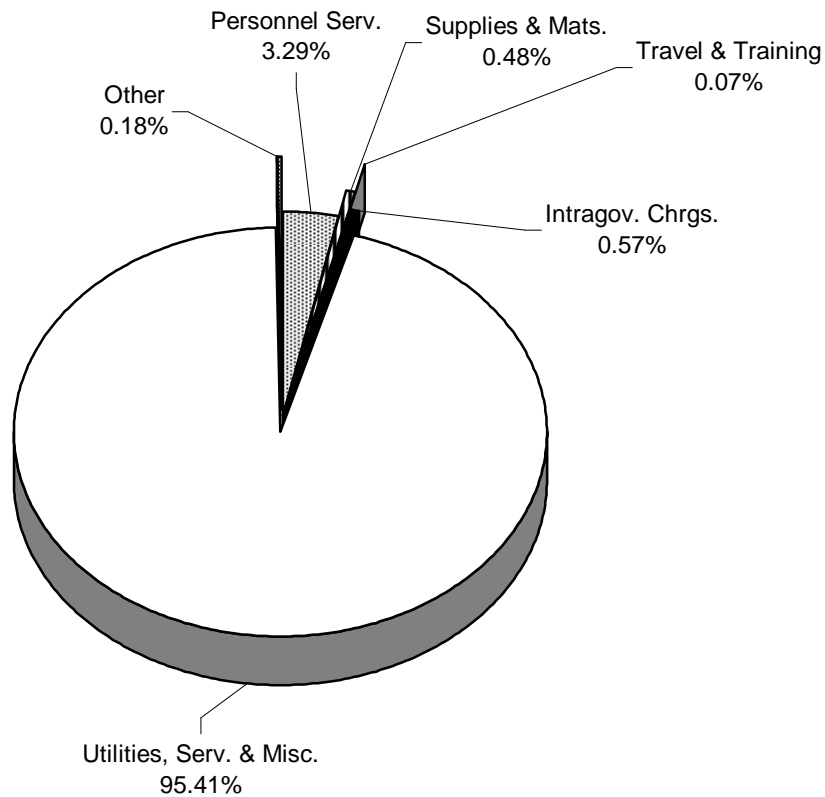
4.00 FTE Positions



* Positions not included in the Employee Benefit Fund's FTE count.

Employee Benefit Fund

FY 2010



APPROPRIATIONS

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
Personnel Services	\$ 232,381	\$ 398,492	\$ 276,883	\$ 407,462	2.3%
Supplies & Materials	36,741	64,490	56,293	59,770	(7.3%)
Travel & Training	588	8,075	7,672	8,075	0.0%
Intragovernmental Charges	56,312	66,506	66,506	70,203	5.6%
Utilities, Services & Misc.	13,116,818	11,700,870	11,221,035	11,802,355	0.9%
Capital	0	0	0	0	
Other	0	21,916	21,916	21,868	(0.2%)
Total	13,442,840	12,260,349	11,650,305	12,369,733	0.9%
Summary					
Operating Expenses	13,442,840	12,238,433	11,628,389	12,347,865	0.9%
Non-Operating Expenses	0	21,916	21,916	21,868	(0.2%)
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	\$ 13,442,840	\$ 12,260,349	\$ 11,650,305	\$ 12,369,733	0.9%

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DEPARTMENT DESCRIPTION

The Employee Benefit Fund accounts for the transactions and reserves associated with the City's medical, dental, prescription drug, life and long-term disability programs for City employees, plus other benefits such as safety and service awards and sick leave buyback. Employee health and wellness programs are also managed through this fund. Coverage for health, dental, and prescription drug plans are self-insured. Other coverages are placed with commercial insurance carriers.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

The City's self-funded health insurance plan continues to experience increases in claim costs. The highest rate of increase continues to be in the prescription drug portion of the plan. Claims experience will continue to be closely monitored, and enrollment audits will be completed. The impact of OPEB/GASB 45 on retiree health plan participation is evaluated annually. The City implemented changes in 2008 that significantly reduce this liability.

Employee health and wellness programs that target prevention/reduction of chronic health conditions are a primary focus of the Employee Health unit. Activities include an annual health fair, Weight Watchers At Work, physical activity challenges, employee exercise classes at the ARC and access to health screening services every two years.

Employee education and information sessions on benefit plans will be expanded. Additional benefit fact sheets will be placed on the intranet, with links to appropriate providers. Retirement planning workshops, developed in 2006, will continue in 2010.

Drug and alcohol testing for new and federally-mandated employees is a function of this program. Automated External Defibrillators (AED) devices have been installed in all City work locations, including Water and Light Department line trucks. Employee Health staff provides CPR/AED training to all interested staff members. Over 200 employees were recertified in 2008. An Employee Health/Wellness fee is charged to all departments to cover the cost of the Employee Health operations.

This budget includes full funding for the required contribution for post-employment benefits liability as defined in OPEB-GASB statement 45.

A position was added in FY 2009 to analyze and manage health and wellness plans data, work with the City's benefits consultant and prepare management reports. A comprehensive audit of eligibility and enrollment will be completed. Research and recommendations for providing Health Savings Accounts (HSAs) and Health Retirement Accounts (HRAs), or similar options, will be completed.

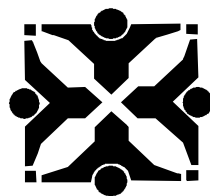
Additional wellness programs will developed to provide employees opportunities to improve their health.

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
7503 - Public Health Nurse	2.00	2.00	2.00	2.00	
4603 - Human Resources Coord.	0.00	1.00	1.00	0.00	(1.00)
4601 - Human Resources Analyst	0.00	0.00	0.00	1.00	1.00
1003 - Admin. Support Assistant III	1.00	1.00	1.00	1.00	
Total Personnel	3.00	4.00	4.00	4.00	
Permanent Full-Time	3.00	4.00	4.00	4.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	3.00	4.00	4.00	4.00	

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Information Technologies Fund

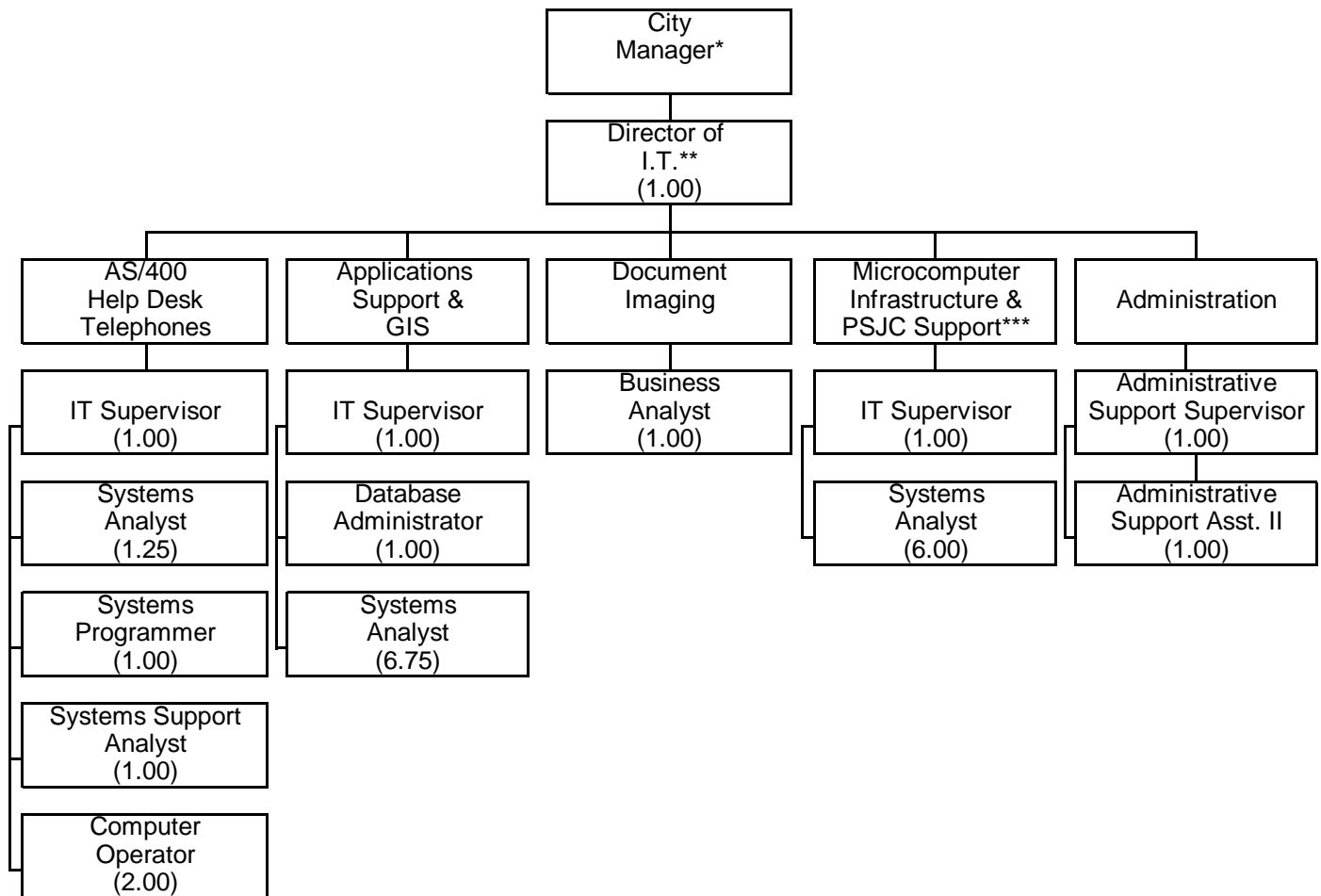


City of Columbia
Columbia, Missouri



City of Columbia - Information Technologies

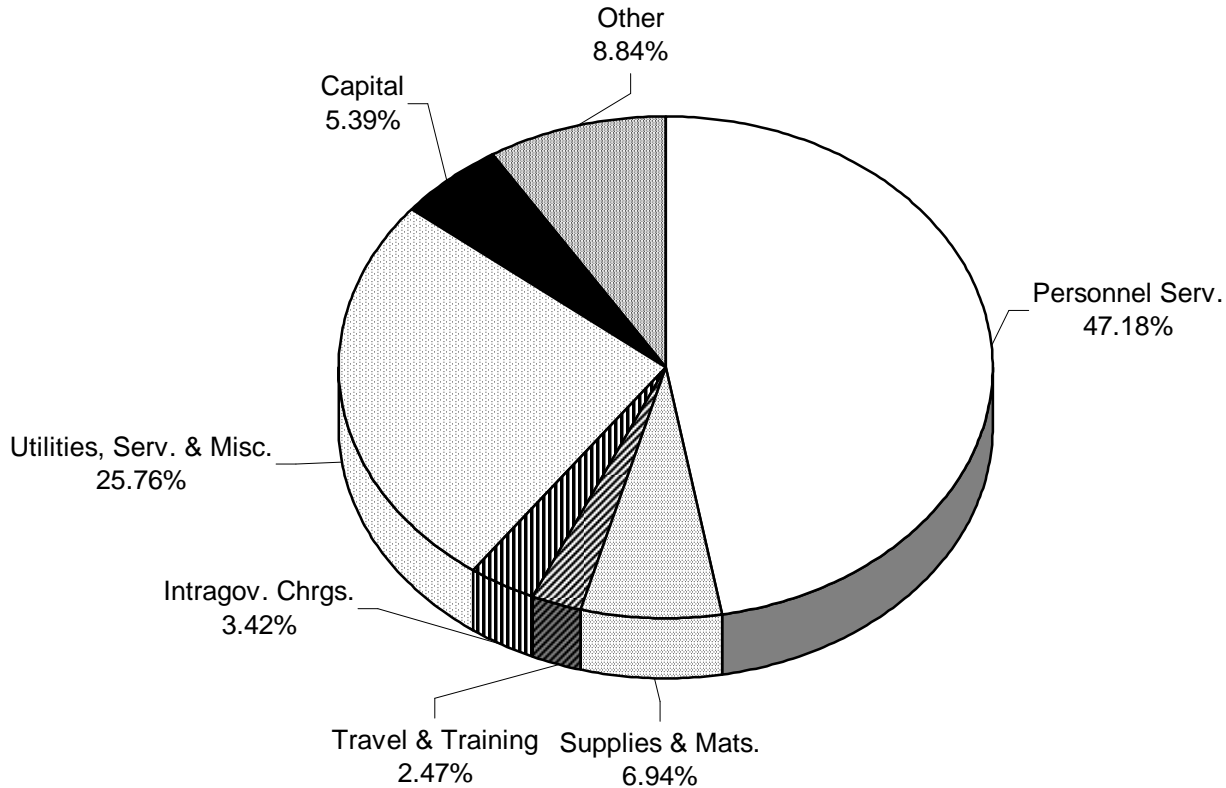
26.00 FTE Positions



* Position not included in Information Technologies's FTE count.
** IT - Information Technologies
*** PSJC - Public Safety Joint Communications

Information Technologies Fund

FY 2010



APPROPRIATIONS

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
Personnel Services	\$ 1,953,762	\$ 2,140,514	\$ 2,119,732	\$ 2,419,883	13.1%
Supplies & Materials	302,611	391,781	380,322	355,786	(9.2%)
Travel & Training	46,562	140,200	132,145	126,781	(9.6%)
Intragovernmental Charges	149,538	175,347	166,817	175,351	0.0%
Utilities, Services & Misc.	846,561	1,208,310	1,173,091	1,321,089	9.3%
Capital	61,408	300,573	300,573	276,239	(8.1%)
Other	273,532	343,020	278,311	453,446	32.2%
Total	3,633,974	4,699,745	4,550,991	5,128,575	9.1%
Summary					
Operating Expenses	3,299,034	4,056,152	3,972,107	4,398,890	8.4%
Non-Operating Expenses	273,532	343,020	278,311	453,446	32.2%
Debt Service	0	0	0	0	
Capital Additions	61,408	300,573	300,573	276,239	(8.1%)
Capital Projects	0	0	0	0	
Total Expenses	\$ 3,633,974	\$ 4,699,745	\$ 4,550,991	\$ 5,128,575	9.1%

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DEPARTMENT DESCRIPTION

Information Technologies (I.T.) is responsible for support and administration of AS/400 midrange computers, a Wide Area Network (WAN), Local Area Networks (LANs), telecommunications (PBX), personal computers (PCs), and workstations throughout all City departments. I.T. provides systems development, system enhancements, upgrades, repairs and consulting in regards to individual department needs. I.T. also works to improve the operational efficiencies of the City as a whole.

DEPARTMENT OBJECTIVES

Information Technologies will, within the framework of its existing resources, continue to provide the highest level of support possible to all user agencies. We will continue to identify and suggest new and better methods of providing services to our users at the lowest possible cost.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

During FY 2009, I.T. Replaced 10 servers and deployed 155 PCs. A GIS analyst and a Record Management analyst were hired. Document Imaging and scanning were expanded through Finance and the City Clerk's office.

Priorities for the new year include completion of new data center and the migration of phone and data services to the new building. Also the interim move of City personnel to the new building during remodel of the Daniel Boone building.

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
7950 - Director of Information Technologies	1.00	1.00	1.00	1.00	
7930 - Business Analyst	0.00	1.00	1.00	1.00	
7926 - Information Technologies Supervisor	3.00	3.00	3.00	3.00	
7924 - Database Administrator	1.00	1.00	1.00	1.00	
7923 - Senior Programmer Analyst	6.00	0.00	0.00	0.00	
7922 - Systems Analyst	7.00	14.00	14.00	15.00	1.00
7921 - Systems Programmer	1.00	1.00	1.00	1.00	
7911 - Systems Support Analyst	2.00	1.00	1.00	2.00	1.00
7910 - Computer Operator	2.00	2.00	2.00	2.00	
4203 - Management Support Specialist	0.00	1.00	1.00	1.00	
1004 - Administrative Support Supervisor	1.00	0.00	0.00	0.00	
1002 - Administrative Support Asst. II	1.00	1.00	1.00	1.00	
Total Personnel	25.00	26.00	26.00	28.00	2.00
Permanent Full-Time	25.00	26.00	26.00	28.00	2.00
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	25.00	26.00	26.00	28.00	2.00

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

Actual FY 2008	Budget FY 2009	Estimated FY 2010
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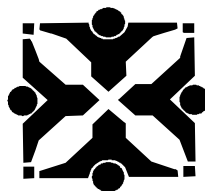
Performance Measurements are under construction for FY 2010

COMPARATIVE DATA

	Columbia, MO	Ames, IA	Waco, TX	Stockton, CA	Berkeley, CA
Population	101,143	55,983	124,831	301,881	100,992
Number of Employees	24	10	15	44	24
Employees Per 1,000 Population	0.237	0.179	0.120	0.146	0.238
Capital Budget	\$276,239	\$208,115	\$370,643	\$1,066,888	\$365,000
Budget - Operating	\$4,398,890	\$1,465,102	\$2,018,756	\$9,442,814	\$3,325,362
Budget Dollar Per I.T Employee	\$183,287	\$146,510	\$134,584	\$214,609	\$138,557
Mainframe/AS/400 Applications	89	38	40	27	20
Micro Computer Networks/Servers	59	28	61	N/A	82
Micro Computers	1,085	329	1,081	1,485	1,185
Utility Accounts	55,351	24,000	30,000	55,000	N/A

Comparative Data has not been updated for FY 2010

Public Communications Fund

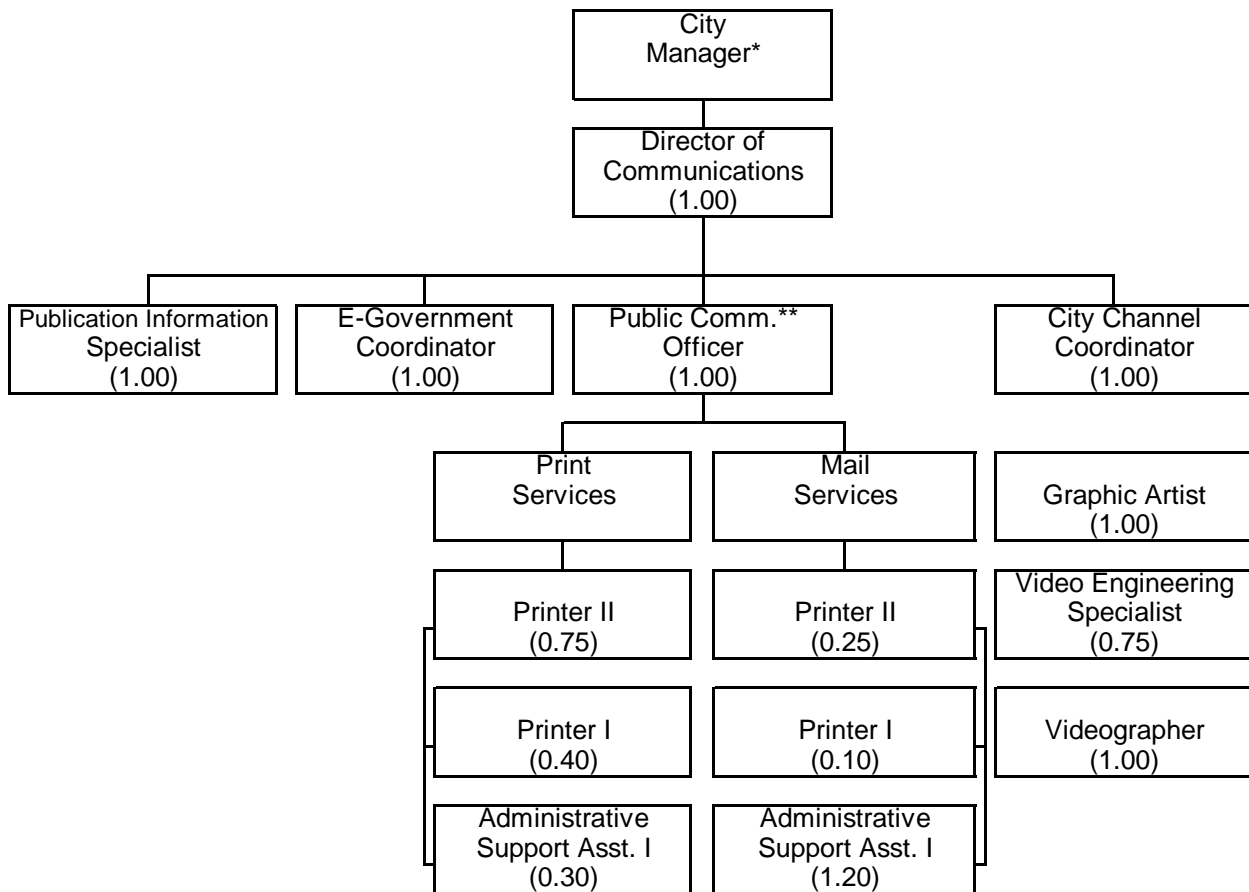


City of Columbia
Columbia, Missouri



City of Columbia - Public Communications

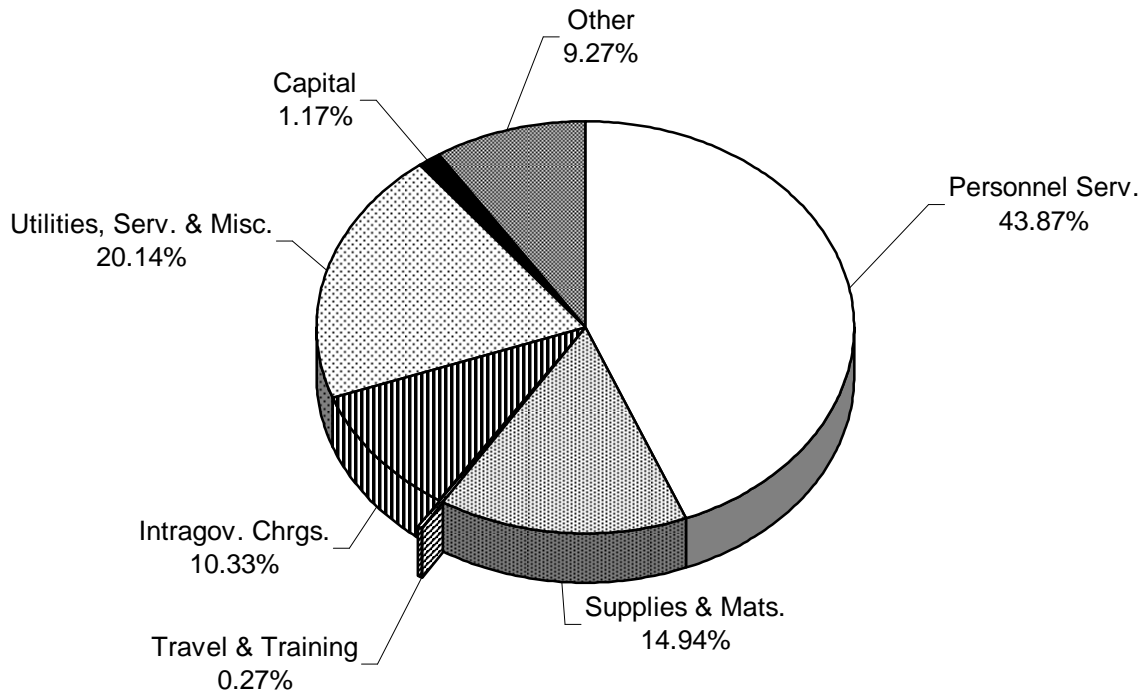
10.75 FTE Positions



* Position not included in Public Communication's FTE count.
** Comm - Communications

Public Communications Fund

FY 2010



APPROPRIATIONS

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
Personnel Services	\$ 798,942	\$ 839,102	\$ 826,667	\$ 793,211	(5.5%)
Supplies & Materials	240,945	268,050	259,996	270,212	0.8%
Travel & Training	2,088	6,710	6,388	4,850	(27.7%)
Intragovernmental Charges	171,248	175,022	175,022	186,872	6.8%
Utilities, Services & Misc.	92,492	434,347	412,750	364,263	(16.1%)
Capital	177,480	129,509	128,105	21,200	(83.6%)
Other	27,934	27,600	38,584	167,662	507.5%
Total	1,511,129	1,880,340	1,847,512	1,808,270	(3.8%)
Summary					
Operating Expenses	1,305,715	1,723,231	1,665,739	1,619,408	(6.0%)
Non-Operating Expenses	27,934	27,600	53,668	167,662	507.5%
Debt Service	0	0	0	0	
Capital Additions	177,480	129,509	128,105	21,200	(83.6%)
Capital Projects	0	0	0	0	
Total Expenses	\$ 1,511,129	\$ 1,880,340	\$ 1,847,512	\$ 1,808,270	(3.8%)

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DEPARTMENT DESCRIPTION

The Public Communications Department provides direct technical and consultation services for City agencies, City Council and the public. Its umbrella covers coordination of communications strategies; web-based, print and broadcast outlets; and central print and mail services. It has become increasingly responsible for operation and facilitation of the City's communications network (excluding telecommunications).

DEPARTMENT OBJECTIVES

To increase opportunities for citizens to communicate with City government; improve the clarity, consistency and timeliness of City communications, both internally and with external constituencies; to provide high-quality service that helps all aspects of communications.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

Highlights: In FY 2009, the department completed its third year as a functional unit within City government. Significant, continuing achievements include support for short- and long-term public information campaigns and events; an annually updated Citizens Handbook; new online services for the public and City employees; and increased overall output through all the outlets the Department administers. **Changes:** Tasks and challenges in FY 2010 include continued, planned technological updates for the City Channel; adjustment to an increasingly "paperless" environment; greater reliance on electronic communications; relocation associated with the City Hall construction project; transfer of neighborhood improvement programs from Public Communications to a new Office of Neighborhood Services; and continually looking for cost and work efficiencies.

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
Public Communications Office	4.00	4.00	4.00	3.00	(1.00)
E-Government	1.00	1.00	1.00	1.00	
Print Services	1.50	1.45	1.45	1.45	
Mail Room	1.50	1.55	1.55	1.55	
City Channel	3.75	3.75	3.75	3.75	
Total Personnel	11.75	11.75	11.75	10.75	(1.00)
Permanent Full-Time	10.00	10.00	10.00	9.00	(1.00)
Permanent Part-Time	1.75	1.75	1.75	1.75	
Total Permanent	11.75	11.75	11.75	10.75	(1.00)

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 2008	Budget FY 2009	Estimated FY 2010
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Public Communications Office:

Performance Measurements are under construction for FY 2010

Print Services:

Performance Measurements are under construction for FY 2010

Mail Room:

Performance Measurements are under construction for FY 2010

Electronic Gov't/Web

Performance Measurements are under construction for FY 2010

Neighborhood Relations

Performance Measurements are under construction for FY 2010

City Channel

Performance Measurements are under construction for FY 2010

COMPARATIVE DATA

	Columbia, MO	Springfield, MO	Indepen- dence, MO	Ames, IA
Population	101,143	155,710	109,983	55,983
Public Communications Office:				
No. of Employees	4FT	4FT	1FT	1FT/2PT
No. of Press Releases	406	346	114	150
No. of Publications	25	N/A	N/A	22
Print Services:				
No. of Employees	1.5	N/A	1	1
No. of Photocopy Impressions, B/W	1,678,273	N/A	2,326,327	1,187,606
Color copies	121,467	N/A	N/A	58,549
Mail Services:				
Number of Employees	1.5	N/A	1	1
Outbound Mail	203,410	N/A	1,042,634	154,974
No. of Packages Handled	683	N/A	N/A	356
E-Gov Services				
Sessions	1,348,024	1,005,331	1,736,302	N/A
Page views	6,019,699	3,621,666	6,291,823	N/A
Online payment services	3	2	6	10
No. employees	1	1FT/.2PT	2	1
City Channel				
New programs per year	224	N/A	148	100
Live meeting broadcast hours	235	NA	152	165
No. of employees	3FT/.75PT	4FT	1FT/1PT	NA

Comparative Data has not been updated for FY 2010

DESCRIPTION

Staff is available to support any City agency with services that enhance communications with internal and external audiences. Services include web-posting, publications, graphic design, news writing and editing, event planning, ad copywriting, photography, mapping, consultation on communications strategies and coordination of responses to requests for public records. Administrative support is provided for special programs, standing and ad hoc committees, for City Council members and for City Manager initiatives.

HIGHLIGHTS / SIGNIFICANT CHANGES

Highlights: In FY 2009, Staff produced a City-wide policy to guide responses to public records; developed a public awareness campaign for "red light cameras;" facilitated creation of several new neighborhood associations; provided briefings on graffiti prevention ordinances and neighborhood organization policies; received grant funds to launch CityStream, a live and archived internet broadcast of City Council meetings. Changes: Tasks and challenges for FY 2010 include successfully transferring neighborhood improvement programs to a new entity that unifies neighborhood services; becoming a smart user of electronic "social media" to communicate with our audiences; improving the consistency of the City's responses to requests for public records; staffing a Complete Count Committee to encourage responses to the 2010 US Census; supporting short- and longer-term assignments from the City Manager, City departments and the City Council. Council approved Open World Leadership Program Delegation Grant to Host Delegation from Republic of Georgia.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 292,000	\$ 300,111	\$ 301,089	\$ 250,687	(16.5%)
Supplies and Materials	58,512	56,444	55,344	63,416	12.4%
Travel and Training	1,908	1,560	2,013	1,700	9.0%
Intragovernmental Charges	68,345	77,274	77,274	93,720	21.3%
Utilities, Services, & Misc.	17,907	294,679	257,267	273,405	(7.2%)
Capital	0	0	0	0	
Other	0	0	0	9,565	
Total	\$ 438,672	\$ 730,068	\$ 692,987	\$ 692,493	(5.1%)

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
9921 - Public Communications Officer	1.00	1.00	1.00	1.00	
9920 - Director of Communications	1.00	1.00	1.00	1.00	
7811 - Publications Specialist	1.00	0.00	0.00	0.00	
4802 - Publications Information Specialist	0.00	1.00	1.00	1.00	
4104 - Neighborhood Coordinator*	1.00	1.00	1.00	0.00	(1.00)
Total Personnel	4.00	4.00	4.00	3.00	(1.00)
Permanent Full-Time	4.00	4.00	4.00	3.00	(1.00)
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	4.00	4.00	4.00	3.00	(1.00)

*In FY 2010 - moved Neighborhood Coordinator to Neighborhood Programs

DESCRIPTION

The E-Government Coordinator supports all City agencies and is responsible for all facets of web communications, online services and other E-Government products. This work includes strategic planning, training, monitoring, maintenance, budgeting and implementing new online applications. The Coordinator serves as liaison for the Internet Citizens Advisory Group (ICAG). City agencies pay reasonable costs for these services.

HIGHLIGHTS / SIGNIFICANT CHANGES / GOALS

Highlights: In FY 2009, the E-Government coordinator helped the City launch an online calendar for public meetings and community events; online court payments; ability to view real-time emergency dispatching; web-based surveys; special-purpose information centers; a "report problems" page; a site to document the City's pursuit of federal stimulus funds; a central site for City board and commission contacts; and other services. **Changes:** Tasks and challenges for FY 2010 include accommodating increasing internal and external demands for services and resources; supporting and promoting use of live-streamed and archived Council meetings; participating in emergency services alerts through cell phones and email; and placing more information online as the use of paper copies diminishes. . This should result in significant cost savings.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 65,337	\$ 65,467	\$ 65,129	\$ 67,620	3.3%
Supplies and Materials	273	2,800	2,744	1,570	(43.9%)
Travel and Training	70	3,500	3,325	1,700	(51.4%)
Intragovernmental Charges	5,358	4,483	4,483	4,212	(6.0%)
Utilities, Services, & Misc.	470	8,068	7,907	4,067	(49.6%)
Capital	0	0	0	0	
Other	0	0	0	0	
Total	\$ 71,508	\$ 84,318	\$ 83,588	\$ 79,169	(6.1%)

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
9941 - E-Government Coordinator	1.00	1.00	1.00	1.00	
Total Personnel	1.00	1.00	1.00	1.00	
Permanent Full-Time	1.00	1.00	1.00	1.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	1.00	1.00	1.00	1.00	

DESCRIPTION

Print Services supports all City agencies by providing high-speed, black-and-white and color copies and binding, perforating, drilling, folding and inserter services. City agencies pay reasonable costs for these services.

HIGHLIGHTS / SIGNIFICANT CHANGES

Highlights: In FY 2009, Print Services continued its record of on-time delivery of print projects; surveyed internal customers on their use of these services; aggressively marketed services with customer incentives and cost savings; and conducted a critical analysis of its business plan and pricing structure. **Changes:** Two of Print Services' major internal customers, the City Council and the Finance Department, have significantly reduced their need for "hard-copy" products. As an organization, City government has purchased more sophisticated copier/scanners that further affect Print Services' output and intragovernmental revenues. During FY 2010, Print Services will adjust to this changing environment by starting an internal document scanning service; looking at the potential to offer CD-burning and shredding service; and continuing to adopt cost-savings and efficiencies, such as seeking more reasonably priced paper stock and other supplies.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 69,129	\$ 73,865	\$ 72,537	\$ 73,685	(0.2%)
Supplies and Materials	14,625	22,568	17,323	17,250	(23.6%)
Travel and Training	55	450	350	350	(22.2%)
Intragovernmental Charges	45,560	37,720	37,720	42,710	13.2%
Utilities, Services, & Misc.	20,863	39,396	49,561	32,160	(18.4%)
Capital	0	11,404	11,404	0	(100.0%)
Other	9,762	9,000	22,584	87,147	868.3%
Total	\$ 159,994	\$ 194,403	\$ 211,479	\$ 253,302	30.3%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
7810 - Printer I	0.25	0.40	0.40	0.40	
7809 - Printer II	0.75	0.75	0.75	0.75	
1001 - Admin. Support Assistant I	0.50	0.30	0.30	0.30	
Total Personnel	1.50	1.45	1.45	1.45	
Permanent Full-Time	0.75	0.75	0.75	0.75	
Permanent Part-Time	0.75	0.70	0.70	0.70	
Total Permanent	1.50	1.45	1.45	1.45	

DESCRIPTION

Mail Services supports all City agencies by providing central and off-site pick-up and delivery of internal mail, US mail and UPS packages, at least twice daily. Mail Services also arranges special deliveries, when needed. Staff monitors security of mail and packages to minimize the threat of potential hazards. City agencies pay reasonable costs for these services.

HIGHLIGHTS / SIGNIFICANT CHANGES

Highlights: The goal of Mail Services is to maintain this internal service and assure that it is customer-friendly, timely, efficient and responsive. Staff will continue to implement US Postal Service regulations and price structures. Changes: Tasks and challenges for FY 2010 include: assuring that internal mail is secure and accessible as Mail Services moves to interim space in the new City Hall addition while the Daniel Boone Building is being renovated; and adjusting to changing practices as customers rely more on electronic transmissions.

BUDGET DETAIL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 61,537	\$ 63,389	\$ 62,148	\$ 63,278	(0.2%)
Supplies and Materials	139,581	136,032	136,873	143,520	5.5%
Travel and Training	55	200	100	100	(50.0%)
Intragovernmental Charges	2,766	3,026	3,026	3,038	0.4%
Utilities, Services, & Misc.	3,614	8,399	10,604	4,182	(50.2%)
Capital	0	0	0	0	
Other	0	0	0	0	
Total	\$ 207,553	\$ 211,046	\$ 212,751	\$ 214,118	1.5%

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
7810 - Printer I	0.25	0.10	0.10	0.10	
7809 - Printer II	0.25	0.25	0.25	0.25	
1001 - Admin. Support Assistant I	1.00	1.20	1.20	1.20	
Total Personnel	1.50	1.55	1.55	1.55	
Permanent Full-Time	1.25	1.25	1.25	1.25	
Permanent Part-Time	0.25	0.30	0.30	0.30	
Total Permanent	1.50	1.55	1.55	1.55	

DESCRIPTION

The City Channel supports all City agencies by broadcasting public service-oriented programming to persons who subscribe to cable television service in Columbia; live and rebroadcast sessions that include meetings of the City Council and other boards; the City Manager's regular and special news conferences; and special meetings and news conferences on Council issues. The Channel produces continually changing public service announcements and original local programming aired on a two-week broadcast "loop" that informs citizens of City programs and services. It also airs general interest programming available from Missouri state agencies. City agencies pay reasonable costs for program production.

HIGHLIGHTS / SIGNIFICANT CHANGES

Highlights: In FY 2009, the City Channel officially dropped the name "Columbia Channel," coinciding with new channel placement caused by the nationwide transition from analog to digital television broadcasting. The Channel is now seen on Mediacom Ch. 80, with a set-top converter; on Mediacom 23.1, with a built-in digital tuner; on Charter Ch. 2; and on CenturyTel 601. It now provides not only network broadcasting, but also live-streamed City Council meetings over the internet. The station won prestigious "Telly" awards for use of graphics, program information and promotion of an event in three different video segments. Changes: Tasks and challenges for FY 2010 include: completing three years upgrades to digital technology; assuring that the new City Hall addition is properly engineered and equipped for broadcast and other technical services; and investigating the potential to expand and fund new media resource services for City government.

BUDGET DETAIL

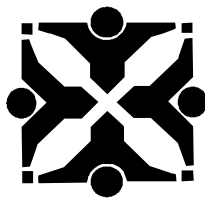
	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 310,939	336,270	325,764	337,941	0.5%
Supplies and Materials	27,954	50,206	47,712	44,456	(11.5%)
Travel and Training	0	1,000	600	1,000	0.0%
Intragovernmental Charges	49,219	52,519	52,519	43,192	(17.8%)
Utilities, Services, & Misc.	49,638	83,805	87,411	50,449	(39.8%)
Capital	177,480	118,105	116,701	21,200	(82.0%)
Other	18,172	18,600	16,000	70,950	281.5%
Total	\$ 633,402	\$ 660,505	\$ 646,707	\$ 569,188	(13.8%)

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
9934 - Video Engineering Specialist	0.00	0.75	0.75	0.75	
9932 - Videographer	1.75	1.00	1.00	1.00	
9931 - City Channel Coordinator	1.00	1.00	1.00	1.00	
4803 - Graphic Artist	1.00	1.00	1.00	1.00	
Total Personnel	3.75	3.75	3.75	3.75	
Permanent Full-Time	3.00	3.00	3.00	3.00	
Permanent Part-Time	0.75	0.75	0.75	0.75	
Total Permanent	3.75	3.75	3.75	3.75	

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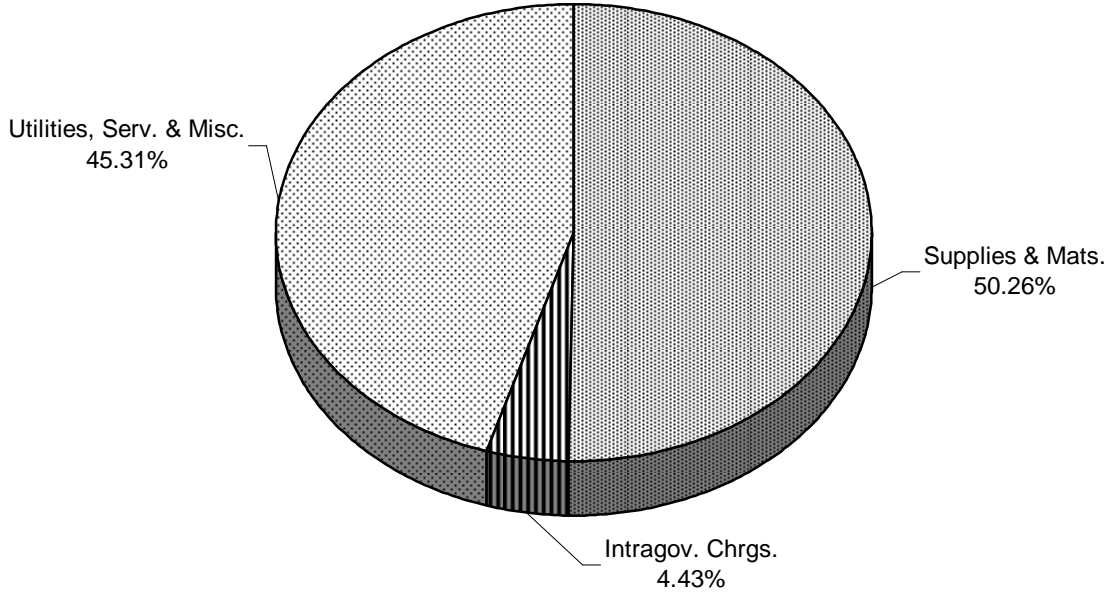
Contributions Fund



City of Columbia
Columbia, Missouri

Contributions Fund

FY 2010



APPROPRIATIONS

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
Personnel Services	\$ 0	\$ 0	\$ 0	0	
Supplies & Materials	713	5,100	3,098	6,100	19.6%
Travel & Training	0	0	0	0	
Intragovernmental Charges	895	555	555	538	(3.1%)
Utilities, Services & Misc.	417	6,500	4,250	5,500	(15.4%)
Capital	0	0	0	0	
Other	112,125	30,905	30,905	0	(100.0%)
Total	114,150	43,060	38,808	12,138	(71.8%)
Summary					
Operating Expenses	2,025	12,155	7,903	12,138	(0.1%)
Non-Operating Expenses	112,125	30,905	30,905	0	(100.0%)
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	\$ 114,150	\$ 43,060	\$ 38,808	12,138	(71.8%)

DEPARTMENT DESCRIPTION

The Columbia Trust was founded in May 1999 as a formal structure for the City to receive gifts of cash, land, and other items. Other programs under the umbrella of the Trust include the New Century Fund, Inc. and Share the Light. Donations include volunteer time, and gifts of cash, property and land. Proper procedures have been established to ensure funds and donations are expended for the purpose designated by the donor.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

The Contributions Fund has three aspects: The Columbia Trust which includes gifts directly to the city, Share the Light which allows donations to a variety of programs through the utility bill, and the New Century Fund, a separate 501c3 organization with a board appointed by city council.

The New Century Fund functions as a fundraising tool for the City of Columbia and is used to receive gifts and grants on behalf of the City. The New Century Fund board has been approached to assist with fundraising for the City Hall Plaza project, including the art, streetscape and landscaping. Although the Martin Luther King, Jr. Memorial Restoration was complete in FY 2006, the New Century Fund holds the endowment fund for future repairs and maintenance.

Share the Light has received approximately \$112,000 in donations since beginning in the summer of 2001. More than \$87,000 has been appropriated for use in a variety of city projects including public art, community beautification, youth recreation scholarships, youth dental care, public health issues, fire prevention & education and crime prevention. Donations will again be solicited for this program in September 2009.

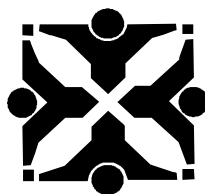
The Columbia Trust continued with the Share the Light program, publishing a newsletter promoting giving to the City and by publishing an annual report of gifts to the City of Columbia. Acknowledgment are also sent to many donors, including some who give to the CASH and HELP utility assistance programs.

AUTHORIZED PERSONNEL

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
There are no personnel assigned to this budget.					

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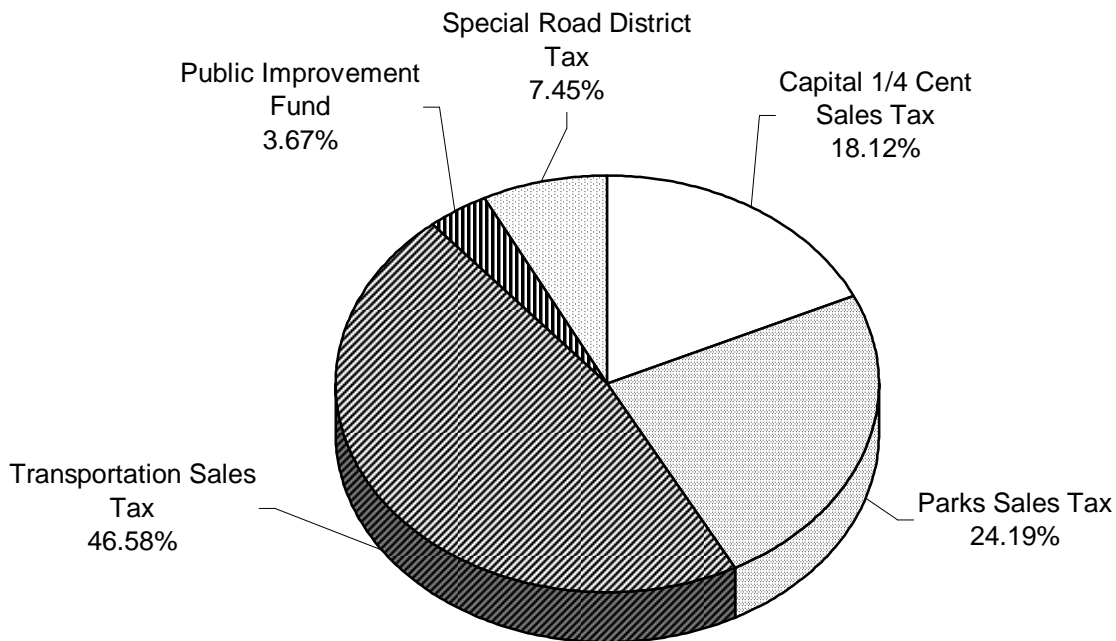
Other Special Revenue Funds



City of Columbia
Columbia, Missouri

Other Special Revenue Funds

FY 2010



APPROPRIATIONS

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
Capital 1/4 Cent Sales Tax	\$ 5,022,750	\$ 4,435,625	\$ 7,100,625	\$ 3,682,000	(17.0%)
Parks Sales Tax	5,044,797	4,590,551	4,510,551	4,915,974	7.1%
Transportation Sales Tax	9,438,600	9,718,467	9,419,368	9,465,971	(2.6%)
Public Improvement Fund	1,930,738	2,413,247	2,413,247	745,184	(69.1%)
Special Road District Tax	1,458,425	4,268,925	4,268,925	1,513,425	(64.5%)
Total	22,895,310	25,426,815	27,712,716	20,322,554	(20.1%)

DEPARTMENT DESCRIPTION

Special Revenue Funds are established to track the receipts and disbursement of taxes collected for use for a specific purpose. In most cases, the legislation that enacts these taxes limit the use of these funds. In the case of the Public Improvement Fund it is the policy of the City Council to restrict the use of these funds for public improvement purposes. Transportation Sales Tax and Special Road District Tax proceeds are restricted for use for general transportation and road and bridge maintenance expenditures. The Capital 1/4 Cent Sales Tax is restricted by legislation for capital improvement purposes and by Council policy for use on specific projects outlined during the ballot issue. Parks Sales Tax is limited for use for park and recreation purposes.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

Much of the revenues collected on an annual basis in the special revenue funds are accumulated for use to fund projects in the Capital Improvement Plan (CIP). The FY 2010 CIP requires the use of balances in the Transportation Sales Tax, Parks Sales Tax and Special Road District Tax Funds. Staff is reviewing changes that may be necessary to the capital plans funded with the various sales taxes due to the decline in revenues. Changes, if necessary will be made in future years.

APPROPRIATIONS

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0	
Supplies & Materials	0	0	0	0	
Travel & Training	0	0	0	0	
Intragovernmental Charges	64,543	106,936	106,936	107,646	0.7%
Utilities, Services & Misc.	2,768	0	0	0	
Capital	0	0	0	0	
Other	22,827,999	25,319,879	27,605,780	20,214,908	(20.2%)
Total	22,895,310	25,426,815	27,712,716	20,322,554	(20.1%)
Summary					
Operating Expenses	67,311	106,936	106,936	107,646	0.7%
Non-Operating Expenses	22,827,999	25,319,879	27,605,780	20,214,908	(20.2%)
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	\$ 22,895,310	\$ 25,426,815	\$ 27,712,716	\$ 20,322,554	(20.1%)

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DEPARTMENT DESCRIPTION

On November 8, 2005, Columbia voters passed a ten year extension of the one quarter cent capital improvement sales tax. This vote extended the tax from January 1, 2006 to December 31, 2015. The city bonded for the approved projects that include replacement fire trucks, two new fire stations, construction of a police training facility and emergency storm warning sirens. Transportation projects to improve major streets to relieve traffic congestion and sidewalk improvements were also approved. These revenues are used to service the debt and pay for other approved capital projects. A decline in revenue may require a change in the capital plan in future years.

RESOURCES

		Adopted FY 2010
Capital 1/4 Cent Sales Tax Receipts	\$	4,562,480
Investment Revenue		60,000
Total Resources		<u>4,622,480</u>

EXPENDITURES

Capital Projects - General Government		712,500
Debt Services		<u>2,969,500</u>
Total Expenditures		<u>3,682,000</u>
Revenues Over Expenditures	\$	<u><u>940,480</u></u>

APPROPRIATIONS

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
Personnel Services	\$ 0	\$ 0	\$ 0	0	
Supplies & Materials	0	0	0	0	
Travel & Training	0	0	0	0	
Intragovernmental Charges	0	0	0	0	
Utilities, Services & Misc.	0	0	0	0	
Capital	0	0	0	0	
Other	5,022,750	4,435,625	7,100,625	3,682,000	(17.0%)
Total	<u>5,022,750</u>	<u>4,435,625</u>	<u>7,100,625</u>	<u>3,682,000</u>	<u>(17.0%)</u>
Summary					
Operating Expenses	0	0	0	0	
Non-Operating Expenses	5,022,750	4,435,625	7,100,625	3,682,000	(17.0%)
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	<u>\$ 5,022,750</u>	<u>\$ 4,435,625</u>	<u>\$ 7,100,625</u>	<u>\$ 3,682,000</u>	<u>(17.0%)</u>

DESCRIPTION

In November of 2000, the voters of the City of Columbia passed a Local Parks Sales Tax in the amount of one-quarter of one percent (for five years), and one-eighth of one percent thereafter, on retail sales made in the City. The collection of this tax commenced on April 1, 2001. These funds must be used for parks purposes. In November 2005 voters approved a five year extension of the one-eighth of one percent sales tax that was to expire March 31, 2006. The extension is for an additional five years and is to fund renovation/improvements to existing parks, acquisition/development of parks and additional trails and greenbelts. A decline in tax revenue may require the capital plan to be adjusted in future years.

RESOURCES

	Adopted FY 2010
FY 2010 Parks Sales Taxes Receipts	\$ 4,562,480
Investment Revenue	1,000
Total Resources	<u>4,563,480</u>

EXPENDITURES

Debt Service - 2007A S.O. Notes	1,017,287
Capital Projects - General Government	2,215,000
General & Administrative Fee	962
General Fund	1,045,000
Recreation Services Fund	637,725
Total Expenditures	<u>4,915,974</u>
Revenues Under Expenditures	<u>\$ (352,494)</u>

APPROPRIATIONS

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
Personnel Services	\$ 0	\$ 0	\$ 0	0	
Supplies & Materials	0	0	0	0	
Travel & Training	0	0	0	0	
Intragovernmental Charges	1,801	989	989	962	(2.7%)
Utilities, Services & Misc.	0	0	0	0	
Capital	0	0	0	0	
Other	5,042,996	4,589,562	4,509,562	4,915,012	7.1%
Total	<u>5,044,797</u>	<u>4,590,551</u>	<u>4,510,551</u>	<u>4,915,974</u>	<u>7.1%</u>
Summary					
Operating Expenses	1,801	989	989	962	(2.7%)
Non-Operating Expenses	5,042,996	4,589,562	4,509,562	4,915,012	7.1%
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	<u>\$ 5,044,797</u>	<u>\$ 4,590,551</u>	<u>\$ 4,510,551</u>	<u>\$ 4,915,974</u>	<u>7.1%</u>

DESCRIPTION

Section 94.600 of the Revised Missouri State Statutes allows cities to authorize a 1/2 cent sales tax for transportation purposes if a simple majority of the voters approve such action. The voters of the City of Columbia authorized the addition of this tax on April 6, 1982. State Statutes require proceeds from the tax to be accounted for in a trust fund separate from other sales tax resources. When the City receives proceeds from the transportation sales tax, the money is placed in a Transportation Sales Tax Fund. These funds are then transferred to subsidize Airport and Transit activities, fund various road projects, and pay for street and sidewalk related activities in the General Fund.

RESOURCES

		Adopted FY 2010
FY 2010 Transportation Sales Taxes Receipts	\$	9,125,240
Investment Revenue		20,000
Total Resources		9,145,240

EXPENDITURES

Airport Subsidy	1,120,250
Bus Subsidy	1,612,500
CIP	590,721
Street and Sidewalk Related	6,142,500
Total Expenditures	9,465,971
Revenues Under Expenditures	\$ (320,731)

APPROPRIATIONS

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
Personnel Services	\$ 0	\$ 0	\$ 0	0	
Supplies & Materials	0	0	0	0	
Travel & Training	0	0	0	0	
Intragovernmental Charges	0	0	0	0	
Utilities, Services & Misc.	0	0	0	0	
Capital	0	0	0	0	
Other	9,438,600	9,718,467	9,419,368	9,465,971	(2.6%)
Total	9,438,600	9,718,467	9,419,368	9,465,971	(2.6%)
Summary					
Operating Expenses	0	0	0	0	
Non-Operating Expenses	9,438,600	9,718,467	9,419,368	9,465,971	(2.6%)
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	\$ 9,438,600	\$ 9,718,467	\$ 9,419,368	\$ 9,465,971	(2.6%)

DESCRIPTION

The Public Improvement Fund was established to account for and disburse monies the City receives from the city sales tax that it allocates for the Capital Improvement Plan. This fund receives a portion of the city sales tax and is allocated for a wide range of public improvements to the City which includes general government projects in the Capital Improvement Plan. The amount of the General Fund Sales Tax allocated for FY 2010 is 4.1%.

RESOURCES

	Adopted FY 2010
FY 2010 Sales Taxes Receipts	\$ 781,700
Development Fees	720,000
Investment Revenue	25,000
Total Resources	<u>1,526,700</u>

EXPENDITURES

Capital Projects - General Government	525,000
Engineering Transfer & Personnel to support capital program	113,500
General and Administrative Fees	106,684
2008 B.S.O. Bonds	0
Total Expenditures	<u>745,184</u>
Revenues Over Expenditures	\$ <u>781,516</u>

APPROPRIATIONS

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
Personnel Services	\$ 0	\$ 0	\$ 0	0	
Supplies & Materials	0	0	0	0	
Travel & Training	0	0	0	0	
Intragovernmental Charges	62,742	105,947	105,947	106,684	0.7%
Utilities, Services & Misc.	2,768	0	0	0	
Capital	0	0	0	0	
Other	1,865,228	2,307,300	2,307,300	638,500	(72.3%)
Total	<u>1,930,738</u>	<u>2,413,247</u>	<u>2,413,247</u>	<u>745,184</u>	<u>(69.1%)</u>
Summary					
Operating Expenses	65,510	105,947	105,947	106,684	0.7%
Non-Operating Expenses	1,865,228	2,307,300	2,307,300	638,500	(72.3%)
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	<u>\$ 1,930,738</u>	<u>\$ 2,413,247</u>	<u>\$ 2,413,247</u>	<u>745,184</u>	<u>(69.1%)</u>

DESCRIPTION

The Special Road District Tax Fund was created to account for the road and bridge tax revenues that are collected by Boone County and shared with the City per agreement. These revenues are used to improve, maintain, construct and repair streets and roads within the City limits that qualify per this agreement. The majority of these funds are transferred for street projects in the Capital Improvement Plan.

RESOURCES

	Adopted FY 2010
County Revenues	\$ 1,400,000
Investment Revenue	20,000
Total Resources	<u>1,420,000</u>

EXPENDITURES

Capital Projects Transfer	1,400,000
General Fund Transfer	113,425
Total Expenditures	<u>1,513,425</u>
Revenues Under Expenditures	\$ <u><u>(93,425)</u></u>

APPROPRIATIONS

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
Personnel Services	\$ 0	\$ 0	\$ 0	0	
Supplies & Materials	0	0	0	0	
Travel & Training	0	0	0	0	
Intragovernmental Charges	0	0	0	0	
Utilities, Services & Misc.	0	0	0	0	
Capital	0	0	0	0	
Other	1,458,425	4,268,925	4,268,925	1,513,425	(64.5%)
Total	<u>1,458,425</u>	<u>4,268,925</u>	<u>4,268,925</u>	<u>1,513,425</u>	<u>(64.5%)</u>
Summary					
Operating Expenses	0	0	0	0	
Non-Operating Expenses	1,458,425	4,268,925	4,268,925	1,513,425	(64.5%)
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	<u>\$ 1,458,425</u>	<u>\$ 4,268,925</u>	<u>\$ 4,268,925</u>	<u>\$ 1,513,425</u>	<u>(64.5%)</u>

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CAPITAL PROJECTS SUMMARY

DESCRIPTION

The City prepares a five year capital plan to address the capital needs of current and future years. The Capital Improvement Plan (CIP) is coordinated by the Finance Department with assistance from the Planning Department. This plan contains two distinct sections: General Government and Enterprise. General government capital needs are funded primarily with Sales Taxes that are set aside, either by Council policy for general capital needs or voter referendum for specific projects. Enterprise capital projects are funded primarily through revenues generated by the enterprise.

MAJOR CAPITAL PROJECTS

Our continued emphasis will be maintaining the facilities and infrastructure we have and to construct new infrastructure needed for a growing community. In November of 2005, Columbia voters passed several ballot initiatives that approved funding for public safety and transportation needs for ten years and parks funding for five years. The FY 2010 CIP continues to implement projects identified and funded in that ballot. In addition, this plan continues to fund projects that were funded with a Sewer ballot that was approved by voters in April 2008. It was necessary this year to move out all Storm Water projects while the City develops a plan to finance the needs identified. In November 2008 a ballot initiative to fund capital projects for the Water utility was approved by voters for system improvement, many in the older areas of the city.

MAJOR PROJECTS SCHEDULED/FUNDED FOR FY 2010:

- Continued implementation of the transportation plan approved in the 2005 ballot with major projects on Clark Lane, additional funding for Mexico Gravel Rd and a study for Broadway from Garth to West Blvd.
- Public Safety: Includes funding for radio system enhancements for the Public Safety Joint Communication Center.
- Continued implementation of Parks Master Plan funded through the extension of the Parks Sales Tax.
- City continues to work with Special Business District to fund a portion of the downtown beautification projects.
- Water: Includes \$9.7 million of 2008 ballot projects such as main upgrade on Route PP and 24" east transmission main.
- Electric: Continued Distribution System Expansion approved by voters in August of 2006.
- Railroad: Includes funding for improvements to crossings and enhanced tie replacement program that is funded through a \$5 per ton capital project charge paid by the electric utility on coal.
- Sewer: Includes construction for the Waste Water Treatment Plan expansion/upgrade and other ballot projects approved by the voters.
- Airport: Includes funding for the design of the realignment of Route H and an SRE high speed broom.

BUDGET CONSIDERATIONS

Major funding sources for the City's Capital Plan continues to be Capital Sales Tax, Parks Sales Tax and Grant funds. As sales tax revenue continue to decline, the City is reviewing planned projects to determine any necessary modifications. The electric utility has an opportunity to purchase 36 MW from the Columbia Energy Center, however a funding source has not been identified at this time. Staff is working with financial advisors to determine appropriate financing options.

OPERATING IMPACT

With the anticipated completion of the new municipal building in the spring, finance staff will be able to move out of leased space. Only minimal impact on operating expenses will occur with occupation of the new building since the Daniel Boone Building will be vacated for remodeling. Staffing of fire station nine had to be modified from the original plan due to budget constraints. An existing company from fire station two will be moved to fire station nine to reduce the budgetary impact of opening the new station.

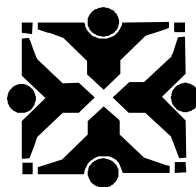
CAPITAL PROJECTS FUNDING SOURCES FOR FY 2010 ADOPTED BUDGET

Abbreviations	Funding Source Descriptions
Ballot - All Dates	<u>Ballot</u> - Funds authorized by public vote via a ballot issue.
Capital Improvements Sales Tax	<u>Capital Improvements Sales Tax</u> - Funds generated from the 1/4 Cent Capital Improvement Sales tax issue voted on in 2005.
CAP-FB	<u>Capital Projects Fund Balance</u> - Monies made available through the closeout of old projects.
CDBG	<u>Community Development Block Grant</u> - Federal Entitlement Grant Program (annual) administered by U.S. Department of Housing and Urban Development, 100% grant requires no matching local funds.
Contrib. From Utilities	<u>Contributions from Utilities</u> - Funds transferred from City utility funds for projects from which they will benefit.
Co rd tax reb	<u>County Rebate Funds</u> - Funds received by Columbia from Boone County for maintenance/improvement to roads under City jurisdiction after annexations.
County Reimbursement	Reimbursement from the county for work performed by the city on joint projects.
Convention & Visitors Bureau (CVB) Tourism Development Fund	One-half of the hotel tax collected designated for the enhancement or development of festivals, events and attractions.
Dev. Contributions	<u>Developer Contributions</u> - Funds received from various entities or organizations benefit from a particular project. We have various current types of contributors: Developer, County and Utilities.
Development fee	<u>Development fee</u> - A fee assessed at the time a building permit is issued for new construction, at a rate of \$0.15 per square foot. Revenue gained from this is used for construction of collector and arterial streets.
Donations	Monies or gifts donated from non-governmental entities.
EU loans	<u>Electric Utility Loans</u> - Funds provided for a project from the electric utility.
Ent Rev	<u>Enterprise Revenue</u> - Actual income to one of the City's utilities, such as sanitary sewers, water, etc.
FAA Gr	<u>Federal Aviation Administration (U.S.) Grant</u> - Competitive federal grant funds for local matching funds.
FAL	<u>Force Account Labor</u> - Labor for capital projects that is performed by City personnel and charged to the capital project.
FTA	<u>Federal Transit Administration Capital Grant</u> - Grant for transit related capital projects. 80% Federal; 20% Local funding.
Future Bonds	Funds to be generated by bonds presented to the voters in the future or by other identified sources. (Future Bonds or Future Financing)
GCIF	<u>Golf Course Improvement Fund</u> - A \$1-per-round fee collected from golfers which is set aside for improvements at the City's golf courses.
Gen Fd/PI	<u>General Fund/Public Improvement</u> - Local funds generated through the sales tax.

Abbreviations	Funding Source Descriptions
Park Sales Tax	Funds generated from the 2005 Local Parks Tax issue for the amount of one-quarter for five years and one-eighth thereafter.
Prior Yr App (PYA)	<u>Prior Year Appropriation</u> - Funds approved in previous years.
RSR Fd	<u>Recreation Services Fund</u> - Funds generated from user fees paid by participants in programs involving capital facilities. User fee structure established by citizen election.
State Reimbursement	Reimbursement from the state for work performed by the city on joint projects.
STP	<u>Federal Highway Administration Surface Transportation Program</u> - Replaces the old Federal Aid Urban Program - 20% local match.
STP Enh	<u>Federal Highway Administration Surface Transportation Enhancement Program</u> Enhancement program portion of STP program set aside for transportation enhancement projects. 80% federal; 20% local funding.
Tax Bill	<u>Tax Bills</u> - Charges, on a per lineal foot basis, assessed to property owners abutting new roads, or roads undergoing major improvements, for the improvements to their property. Charges based on benefit to property as determined by City Council.
TDD Transportation Development District	<u>TDD</u> - Additional sales tax charged on retail sales inside the TDD boundaries that is specifically used to fund transportation infrastructure for the development.
Transp S Tax	<u>Transportation Sales Tax</u> - 1/2 cent sales tax authorized by the voters for transportation purposes.
Unfunded	Unfunded - Projects beyond current FY which have no definite funding commitment.

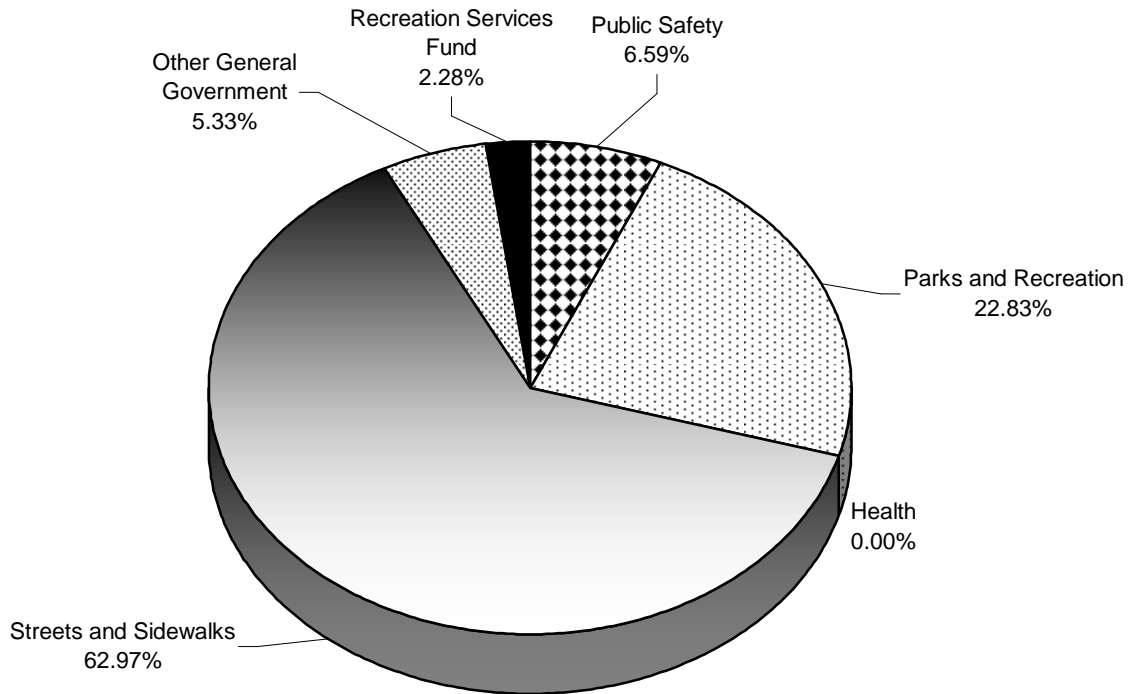
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Capital Projects - General Government



City of Columbia
Columbia, Missouri

General Government Capital Projects FY 2010



GENERAL GOVERNMENT CAPITAL PROJECT EXPENDITURES

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
Capital Project Expenditures					
Public Safety	\$ 1,799,631	\$ 1,402,000	\$ 1,402,000	\$ 650,000	(53.6%)
Parks and Recreation	2,681,451	1,908,503	1,908,503	2,250,000	17.9%
Health					
Streets and Sidewalks	8,724,029	17,205,876	17,205,876	6,206,740	(63.9%)
Other General Government	3,201,632	828,096	828,096	525,000	(36.6%)
Total	16,406,743	21,344,475	21,344,475	9,631,740	(54.9%)
Gen. Gov. CIP Budgeted in Otr. Fds:					
Recreation Services Fund	103,517			225,000	
Total Current Year Appr.	\$ 16,510,260	\$ 21,344,475	\$ 21,344,475	\$ 9,856,740	(53.8%)

CAPITAL PROJECTS - GENERAL GOVERNMENT - SUMMARY

PURPOSE

This budget adopts the FY 2010 portion of the Capital Improvements Plan as the general government capital budget for the fiscal year. This budget accounts for funds from the Public Improvement Fund, Community Development Block Grant, Special Road District Fund, Special Assessments (tax bills), and related state and federal grants. After the projects are completed, improvements are capitalized per GASB 34 requirements.

RESOURCES

	Adopted FY 2010
General Government Capital:	
Capital Fund Balance	\$ 3,479,013
Capital Improvement Sales Tax - Bond Proceeds	712,500
Community Development Block Grant (CDBG)	315,227
County Road Tax Rebate	1,400,000
Development Contributions	750,000
Force Account Labor (FAL)	35,000
General Fund Transfer PI	525,000
Parks Sales Tax (1/4%)	2,215,000
Tax Bills - Miscellaneous Revenue	50,000
Transportation Sales Tax (1/2%)	150,000
	9,631,740
Resources in Other Funds:	
Donations	
Recreational Services Fund (RSR)	225,000
TOTAL AVAILABLE RESOURCES	\$ 9,856,740

EXPENDITURES

	Adopted FY 2010
Parks and Recreation	\$ 2,475,000
Public Safety	650,000
Streets and Sidewalks	6,206,740
Other General Government:	525,000
TOTAL BUDGETED EXPENDITURES	\$ 9,856,740

APPROPRIATIONS

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Percent Change
Personnel Services	\$ 495,981	\$ 601,118	\$ 601,118	\$ 518,168	-13.8%
Supplies & Materials	938,599				
Travel & Training	27				
Intragovernmental Charges	2,756				
Utilities, Services & Misc.	13,184,834	20,743,357	20,743,357	9,051,572	(56.4%)
Capital	1,233,471				
Other	551,075			62,000	
Total	16,406,743	21,344,475	21,344,475	9,631,740	(54.9%)
Summary					
Operating Expenses					
Non-Operating Expenses					
Debt Service					
Capital Additions					
Capital Projects	16,406,743	21,344,475	21,344,475	9,631,740	(54.9%)
Total Expenses	\$ 16,406,743	\$ 21,344,475	\$ 21,344,475	\$ 9,631,740	(54.9%)

GENERAL GOVERNMENT CIP FUNDING SOURCES

	Adopted FY 2010	Prior Year Appr	Total New Funding	CAP FB	Cap Imp Sales Tax	CDBG	CDBG Stimulus
Streets and Sidewalks							
Annual City/County Projects C40161 [ID: 9]	\$375,000		\$375,000		\$375,000		
Annual Downtown Sidewalk Improvements C00171 [ID: 10]	\$100,000		\$100,000		\$50,000		
Annual Landscaping C40163 [ID: 13]	\$75,000		\$75,000				
Annual Pedestrian Bike and Traffic Safety C40159 [ID: 15]	\$13,000		\$13,000				
Annual Sidewalk Major Maintenance C00148 [ID: 16]	\$167,500		\$167,500		\$167,500		
Annual Sidwks/Pedways (New const/re-const C40162 [ID: 17]	\$120,000		\$120,000		\$120,000		
Broadway Study- Garth Ave to West Blvd - C00396 [ID: 1015]	\$500,000		\$500,000	\$500,000			
Clark Ln - PP to St. Charles Road (2 Lanes) C00236 [ID: 45]	\$2,736,224		\$2,736,224	\$1,986,224			
East Side Sidewalks Replacements [ID: 1210]	\$315,227		\$315,227			\$315,227	
Maguire/Warren to New Haven - C00436 [ID: 1127]	\$200,000	\$200,000					
Mexico Grvl Rd - Vandiver-PP (2 Lanes) C00241 [ID: 93]	\$1,742,789		\$1,742,789	\$342,789			
Rolling Hills Rd: New Haven to Route WW [ID: 1187]	\$556,500	\$556,500					
Texas Av Sdwk - N Side Garth-Providence [ID: 142]	\$130,000	\$130,000					
Transfer to GF for Speed Limit Signs [ID: 1215]	\$62,000		\$62,000				
Williams Str w/Williams-Broadway Intersctn Imprv [ID: 1125]	\$205,000	\$205,000					
Total	\$7,298,240	\$1,091,500	\$6,206,740	\$2,829,013	\$712,500	\$315,227	\$0
Parks and Recreation							
American Legion Renovation [ID: 429]	\$200,000		\$200,000				
Annual City/School Park Improvement C00249 [ID: 257]	\$20,000		\$20,000				
Annual Neighborhood Park Acquisitions C40145 [ID: 258]	\$100,000		\$100,000				
Annual Park Improv - Major Maint. Programs C00056 [ID: 259]	\$1,400		\$1,400				
Annual Park Roads & Parking Improvements C00242 [ID: 260]	\$160,000		\$160,000				
Bench Replacement C00413 [ID: 1010]	\$5,000		\$5,000				
Brown Station Park Improvements C00414 [ID: 1087]	\$13,000		\$13,000				
Fitness/Exercise Station Replacements [ID: 1113]	\$5,000		\$5,000				
Greenbelt/Open Space/Trail Acq & Devlpmt C40113 [ID: 370]	\$145,000		\$145,000				
Hickman Pool renovation C00364 [ID: 1043]	\$39,000		\$39,000				
Hickman Pool Roof [ID: 1209]	\$67,000	\$30,000	\$37,000				
Hominy Brnch Trail:Stphens-Woodridge Ph I C00282 [ID: 372]	\$445,000		\$445,000				
Indian Hills Park Improvements [ID: 286]	\$130,000		\$130,000				
Lange Neighborhood Park Development [ID: 289]	\$145,000		\$145,000				
Paquin Park Improv-Phase III-Raised Beds [ID: 290]	\$30,000		\$30,000				
Replace HHS Pool Heater [ID: 1198]	\$13,600		\$13,600				
Russell Property Development - Phase I C00114 [ID: 293]	\$300,000		\$300,000				
Scott's Brnch Ph I:Russell Prop-Scott Blvd C00422 [ID: 376]	\$680,000		\$680,000				
Walkway Repair C00421 [ID: 1011]	\$6,000		\$6,000				
Total	\$2,505,000	\$30,000	\$2,475,000	\$0	\$0	\$0	\$0
Public Safety							
Radio System Enhancement [ID: 507]	\$650,000		\$650,000	\$650,000			
Total	\$650,000		\$650,000	\$650,000	\$0	\$0	\$0
Other General Government							
Annual - Contingency C40138 [ID: 518]	\$100,000		\$100,000				
Annual - Downtown Special Projects C00140 [ID: 519]	\$100,000		\$100,000				
Furnishings Remodeled Buildings C00258 [ID: 528]	\$500,000	\$250,000	\$250,000				
Pub Bldgs Major Maintenance/Renovation C00021 [ID: 514]	\$75,000		\$75,000				
Total	\$775,000	\$250,000	\$525,000	\$0	\$0	\$0	\$0
Total General Government CIP	\$11,228,240	\$1,371,500	\$9,856,740	\$3,479,013	\$712,500	\$315,227	\$0

GENERAL GOVERNMENT CIP FUNDING SOURCES

County Rd Tx Rebate	County Reimb	Dev Contrib	FAL	Gen FD/PI	Parks Sales Tax	RSR	Stimulus	STP Enh/ STP	Tax Bill	Transp Sales Tax
									\$50,000	
										\$75,000
										\$13,000
		\$750,000								
\$1,400,000										
										\$62,000
\$1,400,000	\$0	\$750,000	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000	\$150,000
					\$20,000					
					\$100,000					
					\$1,400					
					\$160,000					
					\$5,000					
					\$13,000					
					\$5,000					
					\$145,000					
					\$39,000					
					\$12,000					
					\$445,000					
					\$130,000					
			\$35,000		\$110,000					
					\$30,000					
					\$13,600					
					\$300,000					
					\$680,000					
					\$6,000					
\$0	\$0	\$0	\$35,000	\$0	\$2,215,000	\$0	\$0	\$0	\$0	\$0
\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				\$100,000						
				\$100,000						
				\$250,000						
				\$75,000						
\$0	\$0	\$0	\$0	\$525,000	\$0	\$0	\$0	\$0	\$0	\$0
\$1,400,000	\$0	\$750,000	\$35,000	\$525,000	\$2,215,000	\$0	\$0	\$0	\$50,000	\$150,000

General Government

Capital Projects Summary

Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost
Streets and Sidewalks Funding Source Summary					
CAP FB	\$1,823,800	\$2,829,013	\$750,000	\$1,000,000	\$4,579,013
Cap Imp S Tax	\$8,100,500	\$712,500	\$2,060,000	\$3,487,500	\$6,260,000
CDBG	\$215,000	\$315,227	\$40,000	\$340,000	\$695,227
CDBG-Stimulus	\$217,139				\$0
Co Rd Tax Reb	\$4,155,500	\$1,400,000	\$390,000	\$4,100,000	\$5,890,000
County Reimbursement	\$642,600				\$0
Developer Contrib	\$700,000	\$750,000			\$750,000
Development Fees	\$1,142,000		\$700,000	\$2,040,000	\$2,740,000
State Reimbursement	\$2,000,000				\$0
STP	\$874,500				\$0
Tax Bill	\$43,750	\$50,000			\$50,000
Transp S Tax	\$150,000	\$150,000	\$150,000	\$300,000	\$600,000
New Funding	\$20,064,789	\$6,206,740	\$4,090,000	\$11,267,500	\$21,564,240
PYA - various	\$62,659				\$0
PYA Cap FB	\$341,983				\$0
PYA Cap Imp S Tax	\$219,000	\$1,091,500			\$1,091,500
PYA Transp S Tax	\$450,000				\$0
Prior Year Funding	\$1,073,642	\$1,091,500			\$1,091,500
Unfunded			\$13,595,000	\$44,787,209	\$58,382,209
Unfunded			\$13,595,000	\$44,787,209	\$58,382,209
Total Streets and Sidewalks	\$21,138,431	\$7,298,240	\$17,685,000	\$56,054,709	\$81,037,949
Parks and Recreation Funding Source Summary					
CDBG	\$125,000				\$0
Donation			\$118,000		\$118,000
FAL	\$85,000	\$35,000	\$6,000	\$5,000	\$46,000
GCIF				\$100,000	\$100,000
Park Sales Tax	\$1,890,000	\$2,215,000	\$1,920,000		\$4,135,000
RSR		\$225,000	\$200,000	\$50,000	\$475,000
New Funding	\$2,100,000	\$2,475,000	\$2,244,000	\$155,000	\$4,874,000
PYA Non-Motor Grant	\$756,515				\$0
PYA Park Sales Tax		\$30,000			\$30,000
Prior Year Funding	\$756,515	\$30,000			\$30,000
Unfunded			\$3,514,444	\$45,656,161	\$49,170,605
Unfunded			\$3,514,444	\$45,656,161	\$49,170,605
Total Parks and Recreation	\$2,856,515	\$2,505,000	\$5,758,444	\$45,811,161	\$54,074,605
Public Safety Funding Source Summary					
CAP FB	\$827,000	\$650,000	\$650,000		\$1,300,000
Cap Imp S Tax	\$575,000		\$966,000	\$3,520,000	\$4,486,000
New Funding	\$1,402,000	\$650,000	\$1,616,000	\$3,520,000	\$5,786,000
Unfunded			\$100,000	\$2,200,000	\$2,300,000
Unfunded			\$100,000	\$2,200,000	\$2,300,000
Total Public Safety	\$1,402,000	\$650,000	\$1,716,000	\$5,720,000	\$8,086,000

General Government

Capital Projects Summary

Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost
Other General Government Funding Source Summary					
Contrib from Utilities			\$275,450		\$275,450
Gen Fd/PI	\$775,000	\$525,000	\$275,000	\$550,000	\$1,350,000
New Funding	\$775,000	\$525,000	\$550,450	\$550,000	\$1,625,450
PYA - various	\$600,000				\$0
PYA Gen Fd/PI	\$50,000	\$250,000	\$155,000		\$405,000
Prior Year Funding	\$650,000	\$250,000	\$155,000		\$405,000
Unfunded			\$500,000		\$500,000
Unfunded			\$500,000		\$500,000
Total Other General Government	\$1,425,000	\$775,000	\$1,205,450	\$550,000	\$2,530,450

Overall Funding Source Summary					
CAP FB	\$2,650,800	\$3,479,013	\$1,400,000	\$1,000,000	\$5,879,013
Cap Imp S Tax	\$8,675,500	\$712,500	\$3,026,000	\$7,007,500	\$10,746,000
CDBG	\$340,000	\$315,227	\$40,000	\$340,000	\$695,227
CDBG-Stimulus	\$217,139				\$0
Co Rd Tax Reb	\$4,155,500	\$1,400,000	\$390,000	\$4,100,000	\$5,890,000
Contrib from Utilities			\$275,450		\$275,450
County Reimbursement	\$642,600				\$0
Developer Contrib	\$700,000	\$750,000			\$750,000
Development Fees	\$1,142,000		\$700,000	\$2,040,000	\$2,740,000
Donation			\$118,000		\$118,000
FAL	\$85,000	\$35,000	\$6,000	\$5,000	\$46,000
GCIF				\$100,000	\$100,000
Gen Fd/PI	\$775,000	\$525,000	\$275,000	\$550,000	\$1,350,000
Park Sales Tax	\$1,890,000	\$2,215,000	\$1,920,000		\$4,135,000
RSR		\$225,000	\$200,000	\$50,000	\$475,000
State Reimbursement	\$2,000,000				\$0
STP	\$874,500				\$0
Tax Bill	\$43,750	\$50,000			\$50,000
Transp S Tax	\$150,000	\$150,000	\$150,000	\$300,000	\$600,000
New Funding	\$24,341,789	\$9,856,740	\$8,500,450	\$15,492,500	\$33,849,690
PYA - various	\$662,659				\$0
PYA Cap FB	\$341,983				\$0
PYA Cap Imp S Tax	\$219,000	\$1,091,500			\$1,091,500
PYA Gen Fd/PI	\$50,000	\$250,000	\$155,000		\$405,000
PYA Non-Motor Grant	\$756,515				\$0
PYA Park Sales Tax		\$30,000			\$30,000
PYA Transp S Tax	\$450,000				\$0
Prior Year Funding	\$2,480,157	\$1,371,500	\$155,000		\$1,526,500
Unfunded			\$17,709,444	\$92,643,370	\$110,352,814
Unfunded			\$17,709,444	\$92,643,370	\$110,352,814
Total	\$26,821,946	\$11,228,240	\$26,364,894	\$108,135,870	\$145,729,004

Streets and Sidewalks

Annual and 5 Year Capital Projects

Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost	D	C
PW - Streets							
1 Annual City State Projects C40160 [ID: 8]							
Cap Imp S Tax	\$375,000		\$375,000	\$375,000	\$750,000		
Total	\$375,000		\$375,000	\$375,000	\$750,000		
2 Annual City/County Projects C40161 [ID: 9]							
Cap Imp S Tax		\$375,000		\$750,000	\$1,125,000		
Total		\$375,000		\$750,000	\$1,125,000		
3 Annual Historic Brick Street Renovation C00234 [ID: 12]							
PYA Transp S Tax	\$50,000				\$0		
Unfunded			\$100,000		\$100,000		
Total	\$50,000		\$100,000		\$100,000		
4 Annual Landscaping C40163 [ID: 13]							
Transp S Tax	\$75,000	\$75,000	\$75,000	\$150,000	\$300,000		
Total	\$75,000	\$75,000	\$75,000	\$150,000	\$300,000		
5 Annual Neighbrhd Curb & Gutter Restoration C00235 [ID: 14]							
Total							
6 Annual Pedestrian Bike and Traffic Safety C40159 [ID: 15]							
Transp S Tax	\$75,000	\$13,000	\$9,131	\$150,000	\$172,131		
Total	\$75,000	\$13,000	\$9,131	\$150,000	\$172,131		
7 Annual Streets/Corridor Preservation C40158 [ID: 18]							
Cap Imp S Tax	\$100,000		\$500,000	\$1,500,000	\$2,000,000		
Total	\$100,000		\$500,000	\$1,500,000	\$2,000,000		
8 740 Corridor-E Columbia (Stadium Rd. Ext) C00408 [ID: 207]							
						2009	2011
State Reimbursement	\$2,000,000				\$0		
Unfunded			\$10,173,000		\$10,173,000		
Total	\$2,000,000		\$10,173,000		\$10,173,000		
9 Clark Ln - PP to St. Charles Road (2 Lanes) C00236 [ID: 45]							
						2008	2010
CAP FB		\$1,986,224			\$1,986,224		
Developer Contrib		\$750,000			\$750,000		
Total		\$2,736,224			\$2,736,224		
10 Mexico Grvl Rd - Vandiver-PP (2 Lanes) C00241 [ID: 93]							
						2008	2009
CAP FB		\$342,789			\$342,789		
Cap Imp S Tax	\$925,000				\$0		
Co Rd Tax Reb	\$1,460,000	\$1,400,000			\$1,400,000		
Development Fees	\$45,000				\$0		
Total	\$2,430,000	\$1,742,789			\$1,742,789		
11 Providence Study- Burnham Intersction C00290 [ID: 39]							
						2008	2011
Cap Imp S Tax			\$897,500		\$897,500		
Total			\$897,500		\$897,500		
12 Rolling Hills Rd: New Haven to Route WW C00433 [ID: 1187]							
						2010	
Cap Imp S Tax	\$285,000				\$0		
PYA Cap Imp S Tax		\$556,500			\$556,500		
Total	\$285,000	\$556,500			\$556,500		

D = Year being designed; C = Year construction will begin.

For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Streets and Sidewalks

Annual and 5 Year Capital Projects

Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost	D	C
PW - Streets							
13 Rolling Hills Road (Grace Lane) C00320 [ID: 73]							
					2009	2011	
CAP FB			\$750,000		\$750,000		
Cap Imp S Tax	\$200,000				\$0		
Co Rd Tax Reb			\$390,000		\$390,000		
Development Fees			\$700,000		\$700,000		
Unfunded			\$1,700,000		\$1,700,000		
Total	\$200,000		\$3,540,000		\$3,540,000		
14 Scott @ I-70 Interchange AJR & NEPA C00312 [ID: 84]							
					2009	2011	
Unfunded			\$210,000		\$210,000		
Total			\$210,000		\$210,000		
15 Stephen's College Pedestrian Bridge Repair [ID: 1213]							
					2011	2011	
Unfunded			\$500,000		\$500,000		
Total			\$500,000		\$500,000		
16 Transfer to GF for Speed Limit Signs [ID: 1215]							
					2010	2011	
Transp S Tax		\$62,000	\$65,869		\$127,869		
Total		\$62,000	\$65,869		\$127,869		
17 Williams Str w/Williams-Brdwy Intrsct Imprv C00428 [ID: 1125]							
					2010	2010	
PYA Cap Imp S Tax		\$205,000			\$205,000		
Total		\$205,000			\$205,000		
18 Ballenger Ln Overpass: Clark Ln-St. Charles [ID: 23]							
					2011	2013	
Unfunded			\$650,000	\$5,760,000	\$6,410,000		
Total			\$650,000	\$5,760,000	\$6,410,000		
19 Broadway Study- Garth Ave to West Blvd - C00396 [ID: 1015]							
					2010	2013	
CAP FB		\$500,000			\$500,000		
Unfunded				\$5,000,000	\$5,000,000		
Total		\$500,000		\$5,000,000	\$5,500,000		
20 Brown Station Rd-Starke Av to Rte. B C00409 [ID: 38]							
					2009	2013	
Cap Imp S Tax	\$200,000				\$0		
Unfunded				\$1,700,000	\$1,700,000		
Total	\$200,000			\$1,700,000	\$1,700,000		
21 Discovery Parkway: Gans US 63 to Rolling Hills [ID: 1155]							
					2009	2012	
Unfunded				\$6,200,000	\$6,200,000		
Total				\$6,200,000	\$6,200,000		
22 Elm Street Extension [ID: 247]							
					2011	2014	
Unfunded				\$4,000,000	\$4,000,000		
Total				\$4,000,000	\$4,000,000		
23 Highview Avenue: Jewell-Jefferson C00407 [ID: 1123]							
					2011	2012	
CDBG			\$40,000	\$340,000	\$380,000		
Total			\$40,000	\$340,000	\$380,000		
24 Maguire/Warren to New Haven - C00436 [ID: 1127]							
					2010	2012	
PYA Cap FB	\$341,983				\$0		
PYA Cap Imp S Tax		\$200,000			\$200,000		
Unfunded				\$2,000,000	\$2,000,000		
Total	\$341,983	\$200,000		\$2,000,000	\$2,200,000		

D = Year being designed; C = Year construction will begin.

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Streets and Sidewalks

Annual and 5 Year Capital Projects

Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost	D	C
PW - Streets							
25 New Haven: Lemone to Warren [ID: 1205]						2013	2014
Unfunded				\$2,900,000	\$2,900,000		
Total				\$2,900,000	\$2,900,000		
26 Rangeline - Rogers to Bus Loop 70 [ID: 1126]						2011	2014
Unfunded			\$100,000	\$900,000	\$1,000,000		
Total			\$100,000	\$900,000	\$1,000,000		
27 Rock Quarry Rd-Grindstone Prkwy to Stadium 9400 ft [ID: 115]						2010	2014
Unfunded				\$9,500,000	\$9,500,000		
Total				\$9,500,000	\$9,500,000		
28 Scott Blvd Phase 2: Vawter Sch Rd-MKT - C00319 [ID: 128]						2008	2012
Development Fees				\$2,040,000	\$2,040,000		
Unfunded				\$1,810,149	\$1,810,149		
Total				\$3,850,149	\$3,850,149		
29 Scott Blvd Phase 3: Vawter-KK - C00274 [ID: 125]						2009	2012
CAP FB				\$1,000,000	\$1,000,000		
Co Rd Tax Reb				\$4,100,000	\$4,100,000		
Unfunded				\$2,247,967	\$2,247,967		
Total				\$7,347,967	\$7,347,967		
30 Sinclair - Nifong Intrsectn Imprvmnts [ID: 190]						2010	2014
Unfunded				\$750,000	\$750,000		
Total				\$750,000	\$750,000		
PW - Sidewalks							
31 Annual Downtown Sidewalk Improvements C00171 [ID: 10]							
Cap Imp S Tax	\$43,750	\$50,000			\$50,000		
Tax Bill	\$43,750	\$50,000			\$50,000		
Total	\$87,500	\$100,000			\$100,000		
32 Annual Sidewalk Major Maintenance C00148 [ID: 16]							
CAP FB	\$25,000				\$0		
Cap Imp S Tax		\$167,500			\$167,500		
Total	\$25,000	\$167,500			\$167,500		
33 Annual Sidwks/Pedways (New const/re-const C40162 [ID: 17])							
Cap Imp S Tax	\$43,750	\$120,000	\$287,500	\$862,500	\$1,270,000		
Total	\$43,750	\$120,000	\$287,500	\$862,500	\$1,270,000		
34 East Side Sidewalks Replacements C00443 [ID: 1210]						2010	2010
CDBG		\$315,227			\$315,227		
CDBG-Stimulus	\$217,139				\$0		
Total	\$217,139	\$315,227			\$315,227		
35 Texas Av Sdwk - N Side Garth-Providence C00440 [ID: 142]						2010	2011
PYA Cap Imp S Tax		\$130,000			\$130,000		
Total		\$130,000			\$130,000		

D = Year being designed; C = Year construction will begin.

For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Streets and Sidewalks

Annual and 5 Year Capital Projects

Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost	D	C
PW - Sidewalks							
36 Broadway & 5th Sdwk-Intrscn Imprvmts [ID: 33]						2011	2013
Unfunded				\$375,000	\$375,000		
Total				\$375,000	\$375,000		
37 Fairview Rd Sdwk - School to N of Rollins C00411 [ID: 57]						2009	2012
PYA Cap Imp S Tax	\$219,000				\$0		
Unfunded				\$400,000	\$400,000		
Total	\$219,000			\$400,000	\$400,000		
38 GNM:Fairview Rd- W Broadway-Highlnd C00326 [ID: 168]						2009	2014
Unfunded				\$140,000	\$140,000		
Total				\$140,000	\$140,000		
39 GNM:Manor Dr Sdwk- Broadway-Rollins C00329 [ID: 182]						2009	2014
Unfunded				\$350,000	\$350,000		
Total				\$350,000	\$350,000		
40 Longview Sidewalk [ID: 1124]						2010	2012
Unfunded			\$162,000		\$162,000		
Total			\$162,000		\$162,000		
41 Oakland Grvl - Smiley-Blue Rdg C00330 [ID: 170]						2009	2012
Unfunded				\$488,500	\$488,500		
Total				\$488,500	\$488,500		
42 Oaklnd Grvl Rd - Blue Rdg-Vndvr C00157 [ID: 101]						2008	2012
Unfunded				\$265,593	\$265,593		
Total				\$265,593	\$265,593		

Streets and Sidewalks Funding Source Summary

CAP FB	\$25,000	\$2,829,013	\$750,000	\$1,000,000	\$4,579,013
Cap Imp S Tax	\$2,172,500	\$712,500	\$2,060,000	\$3,487,500	\$6,260,000
CDBG		\$315,227	\$40,000	\$340,000	\$695,227
CDBG-Stimulus	\$217,139				\$0
Co Rd Tax Reb	\$1,460,000	\$1,400,000	\$390,000	\$4,100,000	\$5,890,000
Developer Contrib		\$750,000			\$750,000
Development Fees	\$45,000		\$700,000	\$2,040,000	\$2,740,000
State Reimbursement	\$2,000,000				\$0
Tax Bill	\$43,750	\$50,000			\$50,000
Transp S Tax	\$150,000	\$150,000	\$150,000	\$300,000	\$600,000
New Funding	\$6,113,389	\$6,206,740	\$4,090,000	\$11,267,500	\$21,564,240
PYA Cap FB	\$341,983				\$0
PYA Cap Imp S Tax	\$219,000	\$1,091,500			\$1,091,500
PYA Transp S Tax	\$50,000				\$0
Prior Year Funding	\$610,983	\$1,091,500			\$1,091,500
Unfunded			\$13,595,000	\$44,787,209	\$58,382,209
Unfunded			\$13,595,000	\$44,787,209	\$58,382,209
Total	\$6,724,372	\$7,298,240	\$17,685,000	\$56,054,709	\$81,037,949

D = Year being designed; C = Year construction will begin.

For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Streets and Sidewalks

Annual and 5 Year Capital Projects

Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost	D	C
Streets and Sidewalks Current Capital Projects							
PW - Streets							
1	740 Corridor (Mall)-Broadway to I-70 C00317 [ID: 208]					2008	2012
2	Brown Sch Rd-Hwy 763 to Providence C00210 [ID: 35]					2006	2008
3	Chapel Hill Ext:Old Gillespie Brdg-Scott C00202 [ID: 44]					2005	2006
4	Chateau Road C00316 [ID: 256]					2007	2008
5	Fairview-Worley Roundabout- TDD Project [ID: 1200]						2016
6	Gans Rd:Interchange at 63 C00237 [ID: 61]					2006	2008
7	Highway 763 Widened - City's Contribution C00305 [ID: 81]					2007	2008
8	Hunt Avenue Phase I C00275 [ID: 83]					2008	2009
9	Landscaping Route AC C00183 [ID: 89]					2005	2006
10	Maguire - N to Stadium Blvd & Exit C00128 [ID: 90]					2006	2009
11	Old Route K Bridge over Hinkson Creek C00303 [ID: 160]					2008	2009
12	Providence Rd-Vandiver-Blue Ridge (2 Lanes) C00239 [ID: 110]					2008	2009
13	Scott Blvd (TT)- Brookview Ter-Rollins C00149 [ID: 129]					2006	2009
14	Traffic Islands - Old 63 and Broadway C00212 [ID: 144]					2008	2009
15	Traffic Islands - Stadium and Old 63 C00213 [ID: 146]					2009	2010
16	Vandiver Dr: Intrscn Ramps East to Mexico C00211 [ID: 150]					2006	2008
17	Waco Rd at Brown Station intersection C00435 [ID: 1189]						2011
PW - Sidewalks							
18	Bus Loop 70 Sdwk - Jackson-Jefferson C00321 [ID: 246]					2009	2010
19	GNM:5 Intrscns (Design Only) C00291 [ID: 251]					2008	2008
20	GNM:763 Bus. Loop/Big Bear C00322 [ID: 163]					2009	2010
21	GNM:Broadway - Fairview-Stadium C00324 [ID: 162]					2009	2010
22	GNM:Downtown Hub:Prov/Douglass-Flat Brnch C00431 [ID: 1131]					2008	2010
23	GNM:Forum/Stadium Intersection C00402 [ID: 1143]					2008	2009
24	GNM:Leeway Dr (N side)- Sch-Brwn Stn C00328 [ID: 179]					2008	2009
25	GNM:Old 63: Grindstone C00331 [ID: 174]					2008	2010
26	GNM:Providence - Wilkes to Texas C00332 [ID: 176]					2009	2010
27	GNM:Providence/Business Loop Intersection C00429 [ID: 1144]					2009	2010
28	GNM:Providence/Green Meadows Intersection C00430 [ID: 1145]					2009	2010
29	GNM:Providence/Stadium Intersection C00400 [ID: 1142]					2008	2009
30	GNM:Providence/Stewart Intersection C00401 [ID: 1141]					2008	2009
31	GNM:Providence: Smiley to Blue Ridge C00399 [ID: 1130]					2009	2009
32	GNM:Sdwk Intrscn Imprvmts C00333 [ID: 245]					2007	2008
33	GNM:Smiley- E of Derby Rdg-Bold Vntr C000334 [ID: 178]					2008	2009
34	GNM:Stadium (S side)-Prov to College C00335 [ID: 173]					2009	2009
35	GNM:W Ash - W of Stadium, E of Heather C00340 [ID: 169]					2008	2009
36	GNM:Walnut - William to Old 63 C00339 [ID: 175]					2009	2010
37	Non-motorized Funding Grant C00271 [ID: 99]					2007	2007
38	Waco Rd/Arbor Pointe Sidewalk Improvement C00412 [ID: 1085]					2008	2009
39	Worley Sdwk: West Blvd-Clinkscals C00309 [ID: 255]					2008	2010

Streets and Sidewalks Impact of Capital Projects

Annual Streets/Corridor Preservation C40158 [ID: 18]

Approximately 20 miles of streets are added each year in which maintenance, signage and snow removal will occur.

D = Year being designed; C = Year construction will begin.

For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Streets and Sidewalks

Annual and 5 Year Capital Projects

Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost	D	C
Streets and Sidewalks Impact of Capital Projects							
PW - Streets							
Brown Station Rd-Starke Av to Rte. B C00409 [ID: 38]							
Unknown							
Chapel Hill Ext:Old Gillespie Brdg-Scott C00202 [ID: 44]							
Approximately \$12,500/mile for maintenance (cleaning, traffic (signs), snow removal). 7 yr. rotation for seal coat of approximately \$2,800 for extension and if mill/overlay is needed on a 14 yr. rotation costing approximately \$14,402 for extension.							
Clark Ln - PP to St. Charles Road (2 Lanes) C00236 [ID: 45]							
Approximately \$12,500/mile for maintenance (cleaning, traffic (signs), snow removal). 7 yr. rotation for seal coat of approximately \$1.05/sq. yd. and if mill/overlay is needed on a 14 yr. rotation costing approximately \$5.40/sq. yd.							
Hunt Avenue Phase I C00275 [ID: 83]							
Approximately \$12,500/mile for maintenance (cleaning, traffic (signs), snow removal). 7 yr. rotation for seal coat of approximately \$1.05/sq. yd. and if mill/overlay is needed on a 14 yr. rotation costing approximately \$5.40/sq. yd.							
Maguire - N to Stadium Blvd & Exit C00128 [ID: 90]							
Unknown							
Providence Rd-Vandiver-Blue Ridge (2 Lanes) C00239 [ID: 110]							
Approximately \$12,500/mile for maintenance (cleaning, traffic (signs), snow removal). 7 yr. rotation for seal coat of approximately \$1,400 for additional road and if mill/overlay is needed on a 14 yr. rotation costing approximately \$7,200 for additional road.							
Rock Quarry Rd-Nifong to Grindstone Prkwy C00069 [ID: 116]							
Unknown							
Vandiver Dr: Intrsctn Ramps East to Mexico C00211 [ID: 150]							
Approximately \$12,500/mile for maintenance (cleaning, traffic (signs), snow removal). 7 yr. rotation for seal coat of approximately \$1,200 for additional road. And if mill/overlay is needed on a 14 yr. rotation costing approximately \$6,000 for additional road.							

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Parks and Recreation

Annual and 5 Year Capital Projects

Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost	D	C
Parks Projects							
1 Annual City/School Park Improvement C00249 [ID: 257]							
Park Sales Tax	\$20,000	\$20,000	\$25,000		\$45,000		
Unfunded				\$75,000	\$75,000		
Total	\$20,000	\$20,000	\$25,000	\$75,000	\$120,000		
2 Annual Neighborhood Park Acquisitions C40145 [ID: 258]							
Park Sales Tax	\$300,000	\$100,000	\$700,000		\$800,000		
Unfunded				\$1,350,000	\$1,350,000		
Total	\$300,000	\$100,000	\$700,000	\$1,350,000	\$2,150,000		
3 Annual Park Improv - Major Maint. Programs C00056 [ID: 259]							
Park Sales Tax	\$9,000	\$1,400	\$21,000		\$22,400		
Unfunded				\$300,000	\$300,000		
Total	\$9,000	\$1,400	\$21,000	\$300,000	\$322,400		
4 Annual Park Roads & Parking Improvements C00242 [ID: 260]							
Park Sales Tax	\$160,000	\$160,000	\$160,000		\$320,000		
Unfunded				\$525,000	\$525,000		
Total	\$160,000	\$160,000	\$160,000	\$525,000	\$845,000		
5 Bench Replacement C00413 [ID: 1010]							
Park Sales Tax	\$5,000	\$5,000	\$5,000		\$10,000	2009	2009
Unfunded				\$25,000	\$25,000		
Total	\$5,000	\$5,000	\$5,000	\$25,000	\$35,000		
6 Again Park Improvements [ID: 296]							
FAL			\$6,000		\$6,000	2011	2011
Unfunded			\$48,000		\$48,000		
Total			\$54,000		\$54,000		
7 Albert-Oakland Park Improv-Athletic Fields Reno [ID: 274]							
Unfunded			\$100,000		\$100,000	2011	2011
Total			\$100,000		\$100,000		
8 American Legion Renovation C46072 [ID: 429]							
RSR		\$200,000			\$200,000	2010	2011
Unfunded			\$125,000		\$125,000		
Total		\$200,000	\$125,000		\$325,000		
9 Antimi Tee-ball Fields--Lighting [ID: 1088]							
Unfunded			\$65,000		\$65,000	2011	2011
Total			\$65,000		\$65,000		
10 Brown Station Park Improvements C00414 [ID: 1087]							
Park Sales Tax	\$20,000	\$13,000			\$13,000	2009	2009
Total	\$20,000	\$13,000			\$13,000		
11 Capen/Grindstone Trailhead Improvements [ID: 280]							
Donation			\$118,000		\$118,000	2011	2011
Total			\$118,000		\$118,000		
12 Cosmo Playground Replacement [ID: 319]							
Unfunded			\$250,000		\$250,000	2011	2011
Total			\$250,000		\$250,000		

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For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Parks and Recreation

Annual and 5 Year Capital Projects

Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost	D	C
Parks Projects							
13 Cosmo Rainbow Sftball Ctr Imprvmt PhII [ID: 282]							
RSR			\$200,000	\$50,000	\$250,000		2011 2011
Total			\$200,000	\$50,000	\$250,000		
14 Fitness/Exercise Station Replacements C00444 [ID: 1113]							
Park Sales Tax		\$5,000	\$25,000		\$30,000		2010 2010
Total		\$5,000	\$25,000		\$30,000		
15 Hickman Pool renovation C00364 [ID: 1043]							
Park Sales Tax	\$39,000	\$39,000			\$39,000		2007 2008
Total	\$39,000	\$39,000			\$39,000		
16 Hickman Pool Roof C00438 [ID: 1209]							
Park Sales Tax		\$12,000			\$12,000		2010 2010
PYA Park Sales Tax		\$30,000			\$30,000		
RSR		\$25,000			\$25,000		
Total		\$67,000			\$67,000		
17 Indian Hills Park Improvements C00445 [ID: 286]							
Park Sales Tax		\$130,000			\$130,000		2009 2010
Total		\$130,000			\$130,000		
18 Lange Neighborhood Park Development C00446 [ID: 289]							
FAL		\$35,000			\$35,000		2010 2010
Park Sales Tax		\$110,000			\$110,000		
Total		\$145,000			\$145,000		
19 Paquin Park Improv-Phase III-Raised Beds C00447 [ID: 290]							
Park Sales Tax		\$30,000			\$30,000		2010 2010
Total		\$30,000			\$30,000		
20 Replace HHS Pool Heater C00448 [ID: 1198]							
Park Sales Tax		\$13,600			\$13,600		2009 2010
Total		\$13,600			\$13,600		
21 Rock Hill Park Improvement [ID: 1214]							
Park Sales Tax			\$35,000		\$35,000		2010 2011
Total			\$35,000		\$35,000		
22 Russell Property Development - Phase I C00114 [ID: 293]							
Park Sales Tax		\$300,000			\$300,000		2010 2010
Total		\$300,000			\$300,000		
23 Walkway Repair C00421 [ID: 1011]							
Park Sales Tax	\$10,000	\$6,000	\$14,000		\$20,000		2009 2009
Total	\$10,000	\$6,000	\$14,000		\$20,000		
24 Youth Ath Fld/Atkins Phase II [ID: 449]							
Unfunded			\$926,444		\$926,444		2010 2011
Total			\$926,444		\$926,444		
25 Youth Ath Fld/Atkins Phase III [ID: 450]							
Unfunded			\$1,850,000		\$1,850,000		2010 2011
Total			\$1,850,000		\$1,850,000		

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Parks and Recreation Annual and 5 Year Capital Projects

Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost	D	C
Parks Projects							
26 Albert-Oakland Park Improv-Athletic Fields Restroom [ID: 307]						2012	2012
Unfunded				\$105,000	\$105,000		
Total				\$105,000	\$105,000		
27 Aquatic Facility (location TBD) [ID: 428]						2013	2013
Unfunded				\$4,000,000	\$4,000,000		
Total				\$4,000,000	\$4,000,000		
28 ARC Gym/Fitness Expansion [ID: 297]						2013	2014
Unfunded				\$2,100,000	\$2,100,000		
Total				\$2,100,000	\$2,100,000		
29 Armory Sports Center Improvements - Gym [ID: 298]						2013	2014
Unfunded				\$1,084,161	\$1,084,161		
Total				\$1,084,161	\$1,084,161		
30 Comprehensive Master Plan [ID: 300]						2012	2012
Unfunded			\$150,000		\$150,000		
Total			\$150,000		\$150,000		
31 Cosmo Rec Area Soccer Improvements [ID: 283]						2013	2013
Unfunded				\$80,000	\$80,000		
Total				\$80,000	\$80,000		
32 East High School Park Development [ID: 1172]						2012	2012
Unfunded				\$350,000	\$350,000		
Total				\$350,000	\$350,000		
33 Fairview Park Improv - Shelter & Playgrnd [ID: 321]						2012	2012
Unfunded				\$150,000	\$150,000		
Total				\$150,000	\$150,000		
34 Indoor Pavilion/Shelter, Location TBD [ID: 458]						2012	2012
Unfunded				\$750,000	\$750,000		
Total				\$750,000	\$750,000		
35 LOW Golf Course New Shelter [ID: 305]						2011	2012
FAL				\$5,000	\$5,000		
GCIF				\$100,000	\$100,000		
Total				\$105,000	\$105,000		
36 MKT-Jay Dix Park Improvements [ID: 1182]						2012	2012
Unfunded				\$130,000	\$130,000		
Total				\$130,000	\$130,000		
37 Park Management Center Phase II [ID: 457]						2011	2012
Unfunded				\$950,000	\$950,000		
Total				\$950,000	\$950,000		
38 Playground Equip Replacement [ID: 426]						2012	2012
Unfunded				\$500,000	\$500,000		
Total				\$500,000	\$500,000		

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Parks and Recreation

Annual and 5 Year Capital Projects

Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost	D	C
Parks Projects							
39 Rock Quarry Park Improvements [ID: 308]						2011	2012
Unfunded				\$500,000	\$500,000		
Total				\$500,000	\$500,000		
40 Skate/Bike Park Improvements [ID: 310]						2014	2014
Unfunded				\$425,000	\$425,000		
Total				\$425,000	\$425,000		
41 Smith-Brown Station/Waco Rd. Dev. [ID: 311]						2011	2012
Unfunded				\$450,000	\$450,000		
Total				\$450,000	\$450,000		
42 South Regional Park - Gans Creek Phase I [ID: 1176]						2013	2013
Unfunded				\$6,000,000	\$6,000,000		
Total				\$6,000,000	\$6,000,000		
43 South Regional Park - Philips Phase II [ID: 1175]						2013	2013
Unfunded				\$6,000,000	\$6,000,000		
Total				\$6,000,000	\$6,000,000		
44 Stephens Lake Park Development - Phase II [ID: 313]						2011	2012
Unfunded				\$767,000	\$767,000		
Total				\$767,000	\$767,000		
45 Strawn Rd Neighborhood Park Development [ID: 1154]						2013	2014
Unfunded				\$350,000	\$350,000		
Total				\$350,000	\$350,000		
46 Twin Lakes Rec Area-Aq Facilities Renovtn [ID: 314]						2012	2013
Unfunded				\$600,000	\$600,000		
Total				\$600,000	\$600,000		
47 Waters-Moss Park Development [ID: 1174]						2013	2013
Unfunded				\$250,000	\$250,000		
Total				\$250,000	\$250,000		

Trails

48 Greenbelt/Open Space/Trail Acq & Devlpmt C40113 [ID: 370]						2008	
Park Sales Tax	\$140,000	\$145,000	\$145,000		\$290,000		
Unfunded				\$465,000	\$465,000		
Total	\$140,000	\$145,000	\$145,000	\$465,000	\$755,000		
49 Hominy Brnch Trail:Stphens-Woodridge Ph I C00282 [ID: 372]						2009	2010
Park Sales Tax	\$550,000	\$445,000			\$445,000		
Total	\$550,000	\$445,000			\$445,000		
50 Scott's Brnch Ph I:Russell Prop-Scott Blvd C00422 [ID: 376]						2009	2010
Park Sales Tax	\$100,000	\$680,000			\$680,000		
Total	\$100,000	\$680,000			\$680,000		

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Parks and Recreation

Annual and 5 Year Capital Projects

Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost	D	C
Trails							
51 Scott's Brnch Ph II: Gillespie Brdg Rd Extension [ID: 377]						2010	2011
Park Sales Tax			\$790,000		\$790,000		
Total			\$790,000		\$790,000		
52 Bear Creek Trail Restrooms [ID: 1181]						2013	2013
Unfunded				\$100,000	\$100,000		
Total				\$100,000	\$100,000		
53 Perche Cr Trail Phase I: MKT to I-70 [ID: 427]						2012	2013
Unfunded				\$4,825,000	\$4,825,000		
Total				\$4,825,000	\$4,825,000		
54 Perche Cr Trail Phase II: I70-Bear Creek [ID: 451]						2012	2013
Unfunded				\$4,700,000	\$4,700,000		
Total				\$4,700,000	\$4,700,000		

Parks and Recreation Funding Source Summary

Donation			\$118,000		\$118,000
FAL		\$35,000	\$6,000	\$5,000	\$46,000
GCIF				\$100,000	\$100,000
Park Sales Tax	\$1,353,000	\$2,215,000	\$1,920,000		\$4,135,000
RSR		\$225,000	\$200,000	\$50,000	\$475,000
New Funding	\$1,353,000	\$2,475,000	\$2,244,000	\$155,000	\$4,874,000
PYA Park Sales Tax		\$30,000			\$30,000
Prior Year Funding		\$30,000			\$30,000
Unfunded			\$3,514,444	\$45,406,161	\$48,920,605
Unfunded			\$3,514,444	\$45,406,161	\$48,920,605
Total	\$1,353,000	\$2,505,000	\$5,758,444	\$45,561,161	\$53,824,605

Parks and Recreation Current Capital Projects

Parks Projects

1	Albert-Oakland Park Bathhouse Imprvmnt	C00278 [ID: 273]	2007	2007
2	ARC Parking Lot Lighting - C46071	[ID: 1152]	2008	2008
3	Armory Sports Center Improvements	C00231 [ID: 330]	2006	2008
4	Auburn Hills Neighborhood Park Development	C00276 [ID: 262]	2007	2008
5	Cascades Neighborhood Park Development	C00415 [ID: 281]	2009	2009
6	Cosmo Rec Area Antimi Ballfields Imprvmts	C46065 [ID: 265]	2004	2008
7	Cosmo Rec Area Harris Shelter and Parking	C00277 [ID: 266]	2007	2008
8	Cosmo-Bethel Four Court Tennis Complex	C00345 [ID: 268]	2008	2008
9	Cosmo-Bethel Shelter & Restroom Replacmnt	C00346 [ID: 269]	2008	2008
10	Cosmo-Bethel Tennis Improvements	C00307 [ID: 461]	2007	2007

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Parks and Recreation

Annual and 5 Year Capital Projects

Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost	D	C
Parks and Recreation Current Capital Projects							
Parks Projects							
11 Douglass Park Baseball Improvements C00416 [ID: 284]						2009	2009
12 Douglass Park Spray Grounds C00417 [ID: 285]						2008	2009
13 Douglass Pool/Park Improvements: C00244 [ID: 339]						2006	2009
14 Downtown Improvements C40074 [ID: 340]							2007
15 Eastport Neighborhd Park Develop C00348 [ID: 288]						2008	2008
16 Fairview Park Improvements - New Restroom C00215 [ID: 341]						2007	2009
17 Flat Branch Park - Phase II C00133 [ID: 342]						2005	2006
18 Garth Nature Area Improvements C00243 [ID: 344]						2006	2008
19 Grasslands Neighborhood Park Development C00347 [ID: 271]						2008	2009
20 Kiwanis Park Restroom C00294 [ID: 287]						2007	2007
21 LOW Course New Restroom C46069 [ID: 272]						2007	2008
22 Mill Creek School Park Development C00216 [ID: 351]						2006	2008
23 MLK Memorial Restoration C00067 [ID: 353]						2004	2005
24 Nifong Park Improvements C00295 [ID: 452]						2007	2009
25 Oakland Pool Water Slide C00349 [ID: 275]						2008	2008
26 Parkade Park Shelter Replacement C00418 [ID: 1009]						2009	2009
27 Parks Management Center Improvements C00199 [ID: 291]						2008	2009
28 Rainbow Softball Center Improvements C46057 [ID: 421]						2007	2007
29 Rock Quarry Park Tennis/Basketball C00419 [ID: 292]						2009	2009
30 Smiley Lane Neighborhood Park Dev. C00420 [ID: 295]						2009	2009
31 South Regional Park - Philips Phase I C00279 [ID: 277]						2008	2009
32 South Regional Park Planning C00350 [ID: 294]						2008	2008
33 Stephens Lake Park Developmnt - Phase I C00095 [ID: 367]						2001	2002
34 Youth Athletic Field/Atkins Dev Phase I: C00280 [ID: 279]						2007	2007
Trails							
35 Garth Extension C00376 [ID: 1093]						2008	2009
36 GNM: Bear Cr Tr-Conn/Imprv Pythons Ct Con C00352 [ID: 441]						2008	2009
37 GNM: Cnty House Tr PhI: TwN Lakes-Stadium C00355 [ID: 374]						2007	2008
38 GNM: Green Mead to Rock Brdg C00358 [ID: 438]						2007	2008
39 GNM: Greenbriar to Hinkson Cr Tr and MU C00318 [ID: 1132]						2009	2009
40 GNM: Hominy Trail: Woodridge Park-Clark Ln C00362 [ID: 445]						2008	2010
41 GNM: MKT Connectors/Improvements C00360 [ID: 440]						2007	2008
42 GNM: Wabash Walkway (Eng/Survey only) - C00397 [ID: 617]						2009	2009
43 Hinkson Cr Trail: Grindstone-Stephens Ph I C00245 [ID: 388]						2006	2009
44 Hinkson Cr Trail: Grindstone-Stephens Ph II C00281 [ID: 375]						2007	2008
45 MKT Parkway Improvements and Bridge C00034 [ID: 352]						2007	2008
46 MKT Trail Restrooms C00283 [ID: 373]						2006	2008

Parks and Recreation Impact of Capital Projects

Adventure/Extreme Park Development [ID: 315]

Moderate to significant. Depends on maintenance responsibilities and levels of care.

Again Park Improvements [ID: 296]

Minimal impact as these are improvements to existing structures.

Albert-Oakland Park Bathhouse Imprvmnt C00278 [ID: 273]

No impact.

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Parks and Recreation

Annual and 5 Year Capital Projects

Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost	D	C
Parks and Recreation Impact of Capital Projects							
Parks Projects							
Albert-Oakland Park Improv-Athletic Fields Restroom [ID: 307]							
Additional restroom may cause an increase of less than \$5,000 for maintenance and utilities.							
Albert-Oakland Park Improv-Athletic Fields Reno [ID: 274]							
No impact.							
Albert-Oakland Pickleball Courts [ID: 1204]							
Minimal. Staff is maintaining existing sand volleyball courts so periodic maint of asphalt courts will be similar.							
American Legion Renovation C46072 [ID: 429]							
Minimal. Improvements to existing facilities							
Annual City/School Park Improvement C00249 [ID: 257]							
No impact as maintenance is conducted by School District.							
Annual Neighborhood Park Acquisitions C40145 [ID: 258]							
Impact will be minimal after acquisition amounting to no more than minimal clean-up and weed control mowing. Estimate: \$1,500 per year on a 10 acre, all turf park.							
Annual Park Improv - Major Maint. Programs C00056 [ID: 259]							
Will generally offset if funds are used for repairs and/or renovations on existing facilities.							
Annual Park Roads & Parking Improvements C00242 [ID: 260]							
Minimal impact on operation. May save funds currently used for lot repairs.							
Aquatic Facility (location TBD) [ID: 428]							
Goal is to develop a facility that will recover 80-90% of operational costs.							
ARC Gym/Fitness Expansion [ID: 297]							
Estimate \$20,000 in maintenance/utilities that may be offset with increase in membership revenues.							
ARC Parking Lot Lighting - C46071 [ID: 1152]							
Minimal. Repairs and preventive maintenance is all that's needed. Approx \$200 per year in materials and \$300 for labor.							
Armory Sports Center Improvements C00231 [ID: 330]							
No or minimal impact.							
Armory Sports Center Improvements - Gym [ID: 298]							
Estimate \$20,000 for maint, utilities, and programming needs.							
Atkins Park Development [ID: 317]							
Minimal to significant. \$5,000 to \$50,000 per year.							
Auburn Hills Neighborhood Park Development C00276 [ID: 262]							
This new neighborhood park will require annual maintenance of all grounds and facilities. The current annual budget impact to operations would be approximately \$8,000.00 - \$10,000.00.							
Bear Cr Tr-Blue Ridge Rd-Lange C00351 [ID: 380]							
Estimate \$1,500-\$2,000 for materials pending location of trail.							
Bear Cr Tr-Hrd Surface Wash/Prblm C00353 [ID: 447]							
None. Will reduce maintenance problems.							
Bear Creek Boardwalk Renovation [ID: 378]							
No impact. Wooden board requires on-going maintenance. New product may reduce that somewhat depending on material used.							
Bear Creek Trail Blackfoot Rd Extension [ID: 379]							
Estimate \$1,500-\$2,000 for materials pending location of trail.							
Bear Creek Trail Restrooms [ID: 1181]							
Eliminate portable toilets at Garth but perm will require maintenance.							
Bear Creek Trail: Lange to Fairgrounds [ID: 437]							
Estimate \$1500-\$3,000 annual const							
Bench Replacement C00413 [ID: 1010]							
None							
Brown Station Park Improvements C00414 [ID: 1087]							
Development will increase maint task needed especially after playground installed. Mowing, inspections, mulch, trash, etc., will need to be conducted. Anticipate approx \$2,500/yr.							

D = Year being designed; C = Year construction will begin.

For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Parks and Recreation

Annual and 5 Year Capital Projects

Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost	D	C
Parks and Recreation Impact of Capital Projects							
Parks Projects							
Capen/Grindstone Trailhead Improvements [ID: 280]							
Depends on final plan and what amenities are included.							
Cascades Neighborhood Park Development C00415 [ID: 281]							
This new neighborhood park will require annual maintenance of all grounds and facilities. The current annual budget impact to operations would be approximately \$8,000.00 - \$10,000.00.							
Cnty House Tr Phil:Stadium-Cowan C00356 [ID: 431]							
\$1500-\$3000 for materials and supplies							
Comprehensive Master Plan [ID: 300]							
None.							
Connect Cosmo Prk/Bear Cr & I70 Bridge C00354 [ID: 442]							
Minimal							
Cosmo Football/Lacrosse Field Lights [ID: 318]							
Significant. Depending on utility rate increases and estimated hours of use, the utility bill and the operational/maintenance time needed could add approx \$10,000 to the budget. Detailed operation analysis will be conducted as the project nears implementation							
Cosmo Playground Replacement [ID: 319]							
Minimal to none. Playground inspections are required and fall surface material must be maintained. May increase depending on type of play equipment purchased.							
Cosmo Rainbow Sftball Ctr Imprvmt Phil [ID: 282]							
Minimal to none. Minor repairs conducted now..less than \$750 per year.							
Cosmo Rec Area Antimi Ballfields Imprvmnts C46065 [ID: 265]							
This is a renovation project so impact is minimal and may be offset due to increase in revenues.							
Cosmo Rec Area Harris Shelter and Parking C00277 [ID: 266]							
Estimate approximate \$2,500-\$4,000 for operational impact. May be offset depending on number of shelter rentals.							
Cosmo Rec Area Soccer Improvements [ID: 283]							
Since the project will be addressing field improvements to existing fields the overall impact to operations should be minimal.							
Cosmo Shelters Replacement [ID: 320]							
Might reduce annual dollars spent on tuck point repairs, shingle replacement, roof leak patching and bird nest removal in rafters.							
Cosmo Tennis Shelter Improvements [ID: 1180]							
None							
Cosmo-Bethel Four Court Tennis Complex C00345 [ID: 268]							
Depends on location of tennis courts and maintenance responsibility. If located on park property, will require an additional \$2,500-\$5,000 for additional materials and supplies.							
Cosmo-Bethel Park - Trail Improvements [ID: 383]							
Minimal. May increase operations by \$500-\$1000 per year for extension of trail.							
Cosmo-Bethel Shelter & Restroom Replacmnt C00346 [ID: 269]							
Minimal. Facilities currently exist and receive on-going maintenance due to age.							
Cosmo-Bethel Tennis Improvements C00307 [ID: 461]							
None							
Cow Branch/Bear Cr:Blackfoot-Auburn Hills [ID: 434]							
Estimate \$1,500-\$2,000 for materials pending location of trail.							
Cow Branch:Auburn Hills Prk-N.Vnderveen C00357 [ID: 448]							
None, pending construction of trail.							
Douglass Park Baseball Improvements C00416 [ID: 284]							
No impact. Improve existing fence.							
Douglass Park Spray Grounds C00417 [ID: 285]							
\$5,000 in utilities and maintenance labor. May have some additional revenues if constructed as part of pool facility.							
Douglass Pool/Park Improvements: C00244 [ID: 339]							
No impact, May save minimally due to renovation and replacement of existing problems.							
Downtown Improvements C40074 [ID: 340]							
No impact.							

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Parks and Recreation

Annual and 5 Year Capital Projects

Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost	D	C
Parks and Recreation Impact of Capital Projects							
Parks Projects							
East High School Park Development [ID: 1172]							
Concept only. Depends on facilities included and revenue.							
Eastport Neighborhd Park Develop C00348 [ID: 288]							
This new neighborhood park will require annual maintenance of all grounds and facilities. The current annual budget impact to operations would be approximately \$8,000.00 - \$10,000.00.							
Fairview Park Improv - Shelter & Playgrnd [ID: 321]							
Minimal to none. Current features exist. May increase depending on type of play equipment purchased.							
Fairview Park Improvements - New Restroom C00215 [ID: 341]							
Estimate \$2500 for utilities and minor repairs/cleaning. Shelter rental revenues may increase due to restroom.							
Field/Douglass In-holding Park Acquisition [ID: 302]							
No or minimal impact.							
Flat Branch Park - Phase II C00133 [ID: 342]							
\$3,000.00 - \$5,000.00 impact on horticulture for all landscaping activities. \$2,000.00 - \$4,000.00 impact on forestry for all tree related activities.							
\$4,000.00 - \$6,000.00 for general park maintenance activities.							
Garth Nature Area Improvements C00243 [ID: 344]							
Minimal work for initial phases. Grading work will assist with storm water/flooding control and help with mowing.							
GNM: Bear Cr Tr-Conn/Imprv Pythons Ct Con C00352 [ID: 441]							
\$1,500 - \$2,000 annual maintenance.							
GNM: Cnty House Tr PhI: Twn Lakes-Stadium C00355 [ID: 374]							
Estimate \$1,500-\$2,000 for materials pending location of trail.							
GNM: Green Mead to Rock Brdg C00358 [ID: 438]							
\$1,500 - \$2,000 annual maintenance.							
GNM: Hominy Trail: Woodridge Park-Clark Ln C00362 [ID: 445]							
\$2,000 - \$3,000 annual maintenance							
GNM: MKT Connectors/Improvements C00360 [ID: 440]							
\$1,500 - \$2,000 annual maintenance.							
Grasslands Neighborhood Park Development C00347 [ID: 271]							
This new neighborhood park will require annual maintenance of all grounds and facilities. The current annual budget impact to operations would be approximately \$8,000.00 - \$10,000.00.							
Greenbelt/Open Space/Trail Acq & Devlpmt C40113 [ID: 370]							
Estimate \$1000-\$2500 for trail maintenance pending location of trails and materials used.							
Harmony Cr Trail: Smithton-CCRA Connector [ID: 436]							
Estimate \$1,500-\$2,000 for materials pending location of trail.							
Hickman Pool renovation C00364 [ID: 1043]							
New HVAC system will likely increase utility costs. These are shared with the school district.							
Hickman Pool Roof C00438 [ID: 1209]							
None.							
Hinkson Cr Trail: Grindstone-Stephens Ph I C00245 [ID: 388]							
Estimate \$1500-\$2000 pending location of trail.							
Hinkson Cr Trail: Grindstone-Stephens Ph II C00281 [ID: 375]							
Estimate \$1500-\$2000 pending location of trail.							
Hinkson Cr Trail: Stephens-Atkins [ID: 432]							
Estimate \$1,500-\$2,000 for materials pending location of trail.							
Hinkson Cr Trailhead Restroom [ID: 384]							
Moderate as restroom will have to be serviced daily. Should be calculated as project becomes a higher priority.							
Hominy Brnch Trail: Clark Ln-Thessalia Ph III [ID: 386]							
Moderate: \$1,500-\$2,500 for materials and supplies, pending length and location of trail.							
Hominy Brnch Trail: Stphens-Woodridge Ph I C00282 [ID: 372]							
Estimate \$1,500-\$2,000 for materials pending location of trail.							

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Parks and Recreation

Annual and 5 Year Capital Projects

Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost	D	C
Parks and Recreation Impact of Capital Projects							
Parks Projects							
Ice Skating Facility - Indoor [ID: 303]							
Significant. Operational study to be completed pending Council approval. Target operational goal would be to generate 70-80% of total expenses.							
Ice Skating Facility - Outdoor [ID: 304]							
Significant. May require an additional \$20,000 in utilities, materials and labor							
Indian Hills Park Improvements C00445 [ID: 286]							
Estimate \$2500-\$3500 in annual maintenance costs which may be partially offset with shelter rentals.							
Indoor Pavilion/Shelter, Location TBD [ID: 458]							
Minimal. Revenues may recover most expenses							
Kiwanis Park Improvmnts [ID: 322]							
Minimal to none. Current features exist. May increase depending on type of play equipment purchased.							
Kiwanis Park Restroom C00294 [ID: 287]							
Minimal impact as restroom currently exists in same location.							
LAN Golf Course Clubhouse Renovation [ID: 460]							
Minimal							
LAN Golf Course Driving Range Improvements [ID: 306]							
No impact.							
LAN Golf Course Tee Improvements [ID: 324]							
No impact. Existing tees are heavily used and enlarging them would minimize wear.							
Lange Neighborhood Park Development C00446 [ID: 289]							
This new neighborhood park will require annual maintenance of all grounds and facilities. The current annual budget impact to operations would be approximately \$8,000.00 - \$10,000.00.							
Lions-Stephens Park Improvement [ID: 325]							
Minimal.							
LOW Course New Restroom C46069 [ID: 272]							
Estimate approx \$1,500-\$2,500 for maintenance and utilities.							
LOW Golf Course Clubhouse Renovation [ID: 459]							
Minimal							
LOW Golf Course New Shelter [ID: 305]							
Minimal. Increase revenues from rentals should offset maintenance expenses.							
LOW Golf Course Tee Improvements [ID: 323]							
Minimal. Existing tees are heavily used and enlarging them would minimize wear, but staff will have additional areas to mow and maintain.							
Mill Creek School Park Development C00216 [ID: 351]							
No impact. Maintenance is performed by CPSD.							
MKT Parkway Improvements and Bridge C00034 [ID: 352]							
No impact.							
MKT Trail Restrooms C00283 [ID: 373]							
Potential break even cost. Save money on portable toilet rentals versus cleaning of restrooms.							
MKT-Jay Dix Park Improvements [ID: 1182]							
Depends on final agreement, but it could mean additional mowing and maintenance of the Jay Dix Station area, but not the trail.							
MLK Memorial Restoration C00067 [ID: 353]							
Estimate \$1500 - \$2500/year for addition of shelter (trash pickup/maintenance)							
N Fork Grindstone Cr: Grindstone-LOW Rec Area [ID: 433]							
Estimate \$1,500-\$2,000 for materials pending location of trail.							
Nifong Park Improvements [ID: 326]							
Minimal to moderate. Depends on future number of historical buildings added to park.							
Nifong Park Improvements C00295 [ID: 452]							
Minimal.							
Oakland Pool Water Slide C00349 [ID: 275]							
Estimate approximate \$5,000-\$7,500 due to utilities and maintenance. Possible partial offset with increase in revenues.							

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Parks and Recreation

Annual and 5 Year Capital Projects

Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost	D	C
Parks and Recreation Impact of Capital Projects							
Parks Projects							
Paquin Park Improv-Phase III-Raised Beds C00447 [ID: 290]							
No impact.							
Park Management Center Phase II [ID: 457]							
Minimal depending on improvements.							
Parkade Park Shelter Replacement C00418 [ID: 1009]							
Minimal.							
Parks Management Center Improvements C00199 [ID: 291]							
No impact.							
Perche Cr Trail Phase I: MKT to I-70 [ID: 427]							
\$3,000-\$5,000 per year for maintenance.							
Perche Cr Trail Phase II: I70-Bear Creek [ID: 451]							
\$3,000-\$5,000 per year for maintenance.							
Playground Equip Replacement [ID: 426]							
Minimal. Playground equipment currently exists.							
Proctor Park Improvements [ID: 327]							
No impact to minimal.							
Rainbow Softball Center Improvements C46057 [ID: 421]							
None to minimal.							
Rock Quarry Park Improvements [ID: 308]							
No impact. May reduce operational costs.							
Rock Quarry Park Tennis/Basketball C00419 [ID: 292]							
Estimate approximate \$2,500-\$3,500 in materials and utilities.							
Russell Property Development - Phase II [ID: 309]							
This new community park will require annual maintenance of all grounds and facilities. The current annual budget impact to operations would be approximately \$20,000 - \$25,000 when Phase I and II are completed.							
Russell Property Development - Phase I C00114 [ID: 293]							
This new community park will require annual maintenance of all grounds and facilities. Depending on scope of Phase I, the current annual budget impact to operations would be approximately \$20,000 to \$25,000 when development is completed.							
S. Fork Grindstone Cr: Confluence-Olivet Rd [ID: 435]							
Estimate \$1,500-\$2,000 for materials pending location of trail.							
Scott's Brnch Ph I:Russell Prop-Scott Blvd C00422 [ID: 376]							
Estimate \$1,500-\$3,000 for materials pending location of trail.							
Scott's Brnch Ph II:Gillespie Brdg Rd Extension [ID: 377]							
Estimate \$1,500-\$2,000 for materials pending location of trail.							
Skate/Bike Park Improvements [ID: 310]							
Depends on type of course. Concrete parks have lower operation costs (\$10,000) versus wood, metal or other parks (\$15,000+). Litter clean up is included.							
Smiley Lane Neighborhood Park Dev. C00420 [ID: 295]							
This new neighborhood park will require annual maintenance of all grounds and facilities. The current annual budget impact to operations would be approximately \$8,000.00 - \$10,000.00.							
Smith-Brown Station/Waco Rd. Dev. [ID: 311]							
This new community park will require annual maintenance of all grounds and facilities. The current annual budget impact to operations would be approximately \$20,000 - \$25,000.							
Synthetic Turf-Athletic Fields-Special Event [ID: 1186]							
Synthetic turf proponents indicate that a payoff is expected in 10 years due to lower maintenance costs compared to turf fields.							
South Regional Park - Gans Creek Phase I [ID: 1176]							
This new community park will require annual maintenance of all grounds and facilities. The current annual budget impact to operations would be approximately \$20,000 - \$25,000 when developed.							
South Regional Park - Philips Phase I C00279 [ID: 277]							
This new community park will require annual maintenance of all grounds and facilities. The current annual budget impact to operations would be approximately \$20,000 - \$25,000 when developed.							

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Parks and Recreation

Annual and 5 Year Capital Projects

Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost	D	C
Parks and Recreation Impact of Capital Projects							
Parks Projects							
South Regional Park - Philips Phase II [ID: 1175]							
This new community park will require annual maintenance of all grounds and facilities. The current annual budget impact to operations would be approximately \$20,000 - \$25,000 when developed.							
South Regional Park Planning C00350 [ID: 294]							
No impact - planning only. Future impact substantial after development.							
Stephens Lake Park Development - Phase II [ID: 313]							
Significant estimate \$15,000-\$40,000 depending on facilities built. Revenue funds may be available due to rental possibilities.							
Stephens Lake Park Developmnt - Phase I C00095 [ID: 367]							
Funds planned for as part of Park Sales Tax.							
Strawn Rd Neighborhood Park Development [ID: 1154]							
Depending on nature of development, it could range from \$4,000 to \$15,000 per year.							
Twin Lakes Rec Area-Aq Facilities Renovtn [ID: 314]							
Goal is to be self-sufficient with this project but using current aquatic recovery plan, anticipate revenues will provide at least 50-65% of maintenance costs.							
Twin Lakes-Lot Improvements [ID: 328]							
Minimal. Parking lot lights will add utility costs.							
Walkway Repair C00421 [ID: 1011]							
None							
Waters-Moss Park Development [ID: 1174]							
Anticipate that approximately \$40,000 will be needed but there will be some savings in terms of this site saving travel time and having some revenue generating amenities.							
Youth Ath Fld/Atkins Phase II [ID: 449]							
Moderate: Estimate \$5,000 for cleanup, plus utilities for security lights, concession/restroom							
Youth Ath Fld/Atkins Phase III [ID: 450]							
Significant.							
Youth Athletic Field/Atkins Dev Phase I: C00280 [ID: 279]							
Substantial, depending on scope of facilities							

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For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Public Safety Annual and 5 Year Capital Projects

Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost	D	C
Fire							
1 Fire Station Sites C40173 [ID: 482]							
Unfunded			\$100,000	\$200,000	\$300,000		
Total			\$100,000	\$200,000	\$300,000		
2 Rpl. #33: 1997 Pumper Apparatus (13 Years Old) [ID: 472] 2008 2011							
Cap Imp S Tax			\$590,000		\$590,000		
Total			\$590,000		\$590,000		
3 Rpl. 1996 Rescue Squad (15 Years Old) [ID: 474] 2009 2011							
Cap Imp S Tax			\$376,000		\$376,000		
Total			\$376,000		\$376,000		
4 Additional Fire Station 3-5 Years [ID: 475] 2012 2014							
Unfunded				\$2,000,000	\$2,000,000		
Total				\$2,000,000	\$2,000,000		
5 Additional Pumper for New Station [ID: 476] 2012 2014							
Cap Imp S Tax				\$665,000	\$665,000		
Total				\$665,000	\$665,000		
6 Rpl. #1678: 1994 Pumper Apparatus (16 Years Old) [ID: 477] 2010 2012							
Cap Imp S Tax				\$590,000	\$590,000		
Total				\$590,000	\$590,000		
7 Rpl. 2001 Ladder Truck (11 Years Old) [ID: 479] 2010 2012							
Cap Imp S Tax				\$805,000	\$805,000		
Total				\$805,000	\$805,000		
8 Rpl. 2001 Pumper (12 Years Old) [ID: 478] 2011 2013							
Cap Imp S Tax				\$610,000	\$610,000		
Total				\$610,000	\$610,000		
9 Rpl. 2001 Pumper (13 Years Old) [ID: 480] 2012 2014							
Cap Imp S Tax				\$625,000	\$625,000		
Total				\$625,000	\$625,000		
10 Rpl. Foam Truck [ID: 481] 2013 2014							
Cap Imp S Tax				\$225,000	\$225,000		
Total				\$225,000	\$225,000		
Police							
11 Columbia Police Training Facility C00262 [ID: 464] 2008 2009							
Total							
PSJC							
12 Radio System Enhancement C00449 [ID: 507] 2010 2010							
CAP FB		\$650,000	\$650,000		\$1,300,000		
Total		\$650,000	\$650,000		\$1,300,000		

Public Safety

Annual and 5 Year Capital Projects

Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost	D	C
Public Safety Funding Source Summary							
CAP FB		\$650,000	\$650,000		\$1,300,000		
Cap Imp S Tax			\$966,000	\$3,520,000	\$4,486,000		
New Funding		\$650,000	\$1,616,000	\$3,520,000	\$5,786,000		
Unfunded			\$100,000	\$2,200,000	\$2,300,000		
Unfunded			\$100,000	\$2,200,000	\$2,300,000		
Total		\$650,000	\$1,716,000	\$5,720,000	\$8,086,000		

Public Safety Current Capital Projects

Fire

1	Additional Fire Station #9 C00306 [ID: 465]	2008	2009
2	Fire Apparatus Equipment C00195 [ID: 490]		2007
3	Hazardous Device Unit [ID: 1086]	2008	2008
4	Replace Existing Fire Station 7 C00261 [ID: 469]	2007	2008
5	Rpl. (2) Fire Trucks and (1) Add'l Stn #9 C00405 [ID: 471]	2007	2009
6	Thermal Imaging Cameras - C00406 [ID: 1151]	2008	2008

Police

7	CPD Channel 2 Radio Frequency Enhncmnt C00423 [ID: 510]	2010	2010
8	Driving Simulator [ID: 1190]	2011	2011
9	Satellite Facility [ID: 1192]		

PSJC

10	Ash St.: Pershing to West Boulevard [ID: 1207]	2019	
11	CAD Interface Upgrade C00424 [ID: 508]	2008	2009
12	Police/Fire ProQA Priority Dispatch System C00425 [ID: 509]	2008	2009

Public Safety Impact of Capital Projects

Additional Fire Station #9 C00306 [ID: 465]
\$800,000 annual cost of personnel and other operations in 2006 dollars.
Additional Fire Station 3-5 Years [ID: 475]
\$800,000 annual cost of personnel and other operations in 2006 dollars.
Additional Pumper for New Station [ID: 476]
Additional fleet maintenance cost.
CAD Interface Upgrade C00424 [ID: 508]
The current text-based system will be obsolete and while support will continue for a time, eventually all software support will be for a GUI supported system. The GUI system will provide greater options and greater efficiency for operators.
Columbia Police Training Facility C00262 [ID: 464]
Facility to be fully operational in FY 2009. Operational costs such as utilities will not exceed \$15,000 for the year. These costs may be offset by use of other public safety agencies.
Fire Apparatus Equipment C00195 [ID: 490]
Provides source for equipment that would otherwise require Supplemental funds.
Hazardous Device Unit [ID: 1086]
Faster response time for rolling stock compared to hooking/hauling a trailer.

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Public Safety			Annual and 5 Year Capital Projects				
Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost	D	C
Public Safety Impact of Capital Projects							
PSJC							
Police/Fire ProQA Priority Dispatch System C00425 [ID: 509]							
This project will create consistency and reliability within the Communication Center.							

Other General Government

Annual and 5 Year Capital Projects

Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost	D	C
Other General Govt							
1 Annual - Contingency C40138 [ID: 518]							
Gen Fd/PI	\$100,000	\$100,000	\$100,000	\$200,000	\$400,000		
Total	\$100,000	\$100,000	\$100,000	\$200,000	\$400,000		
2 Annual - Downtown Special Projects C00140 [ID: 519]							
Gen Fd/PI	\$100,000	\$100,000	\$100,000	\$200,000	\$400,000		
Total	\$100,000	\$100,000	\$100,000	\$200,000	\$400,000		
3 Pub Bldgs Major Maintenance/Renovation C00021 [ID: 514]							
Gen Fd/PI	\$75,000	\$75,000	\$75,000	\$150,000	\$300,000		
Total	\$75,000	\$75,000	\$75,000	\$150,000	\$300,000		
4 Furnishings Remodeled Buildings C00258 [ID: 528]							
Gen Fd/PI	\$500,000	\$250,000			\$250,000		
PYA Gen Fd/PI		\$250,000			\$250,000		
Unfunded			\$500,000		\$500,000		
Total	\$500,000	\$500,000	\$500,000		\$1,000,000		
5 Satellite Ops - Location in SW Columbia C00077 [ID: 517]							
Contrib from Utilities			\$275,450		\$275,450		
PYA Gen Fd/PI			\$155,000		\$155,000		
Total			\$430,450		\$430,450		

Other General Government Funding Source Summary

Contrib from Utilities			\$275,450		\$275,450
Gen Fd/PI	\$775,000	\$525,000	\$275,000	\$550,000	\$1,350,000
New Funding	\$775,000	\$525,000	\$550,450	\$550,000	\$1,625,450
PYA Gen Fd/PI		\$250,000	\$155,000		\$405,000
Prior Year Funding		\$250,000	\$155,000		\$405,000
Unfunded			\$500,000		\$500,000
Unfunded			\$500,000		\$500,000
Total	\$775,000	\$775,000	\$1,205,450	\$550,000	\$2,530,450

Other General Government Current Capital Projects

1 Adopt A Spot C00100 [ID: 7]					
2 Blind Boone Home C00123 [ID: 522]					2009 2010
3 Broadway Streetscape C00308 [ID: 516]					2008 2009
4 Downtown Cameras C00426 [ID: 1121]					2009 2009
5 Eighth St. Plan Avenue of the Columns C00126 [ID: 526]					2009 2010
6 Fleet Fuel Tank Upgrade C72001 [ID: 527]					1999 2008
7 Land Grissum Expansion - C00369 [ID: 1148]					2008 2008
8 Municipal Office Space Expansion C00099 [ID: 512]					2002 2008
9 Police Building Renovation - 3rd Floor C00288 [ID: 513]					2007 2008

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Other General Government

Annual and 5 Year Capital Projects

Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost	D	C
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Other General Government Current Capital Projects

Other General Govt

10 Preliminary Project Studies C40140 [ID: 535]							
11 Upg/Redundant Phone/IT Eqmnt Data Ctr C00287 [ID: 515]						2008	2009
12 Walton Building Renovation - C00403 [ID: 1149]						2008	2008

Other General Government Impact of Capital Projects

Broadway Streetscape C00308 [ID: 516]

Minimal

Municipal Office Space Expansion C00099 [ID: 512]

Will increase operating space and maintenance and utilities associated. Will reduce lease expense in Police, Water & Light and other budgets. The operating impact will not occur until 2010. The City will seek Leadership in Environmental Engineering and Design (LEED) certification.

Police Building Renovation - 3rd Floor C00288 [ID: 513]

Will eliminate annual lease expense of \$23,000 and allow entire department to be in one building.

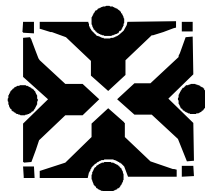
Upg/Redundant Phone/IT Eqmnt Data Ctr C00287 [ID: 515]

During the construction and move to the new data center, downtime will need to be kept to a minimum as services are moved to the new facility to avoid any significant service interruption. Operating costs will increase and be absorbed in the Information Technologies budget in 2009.

D = Year being designed; C = Year construction will begin.

For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

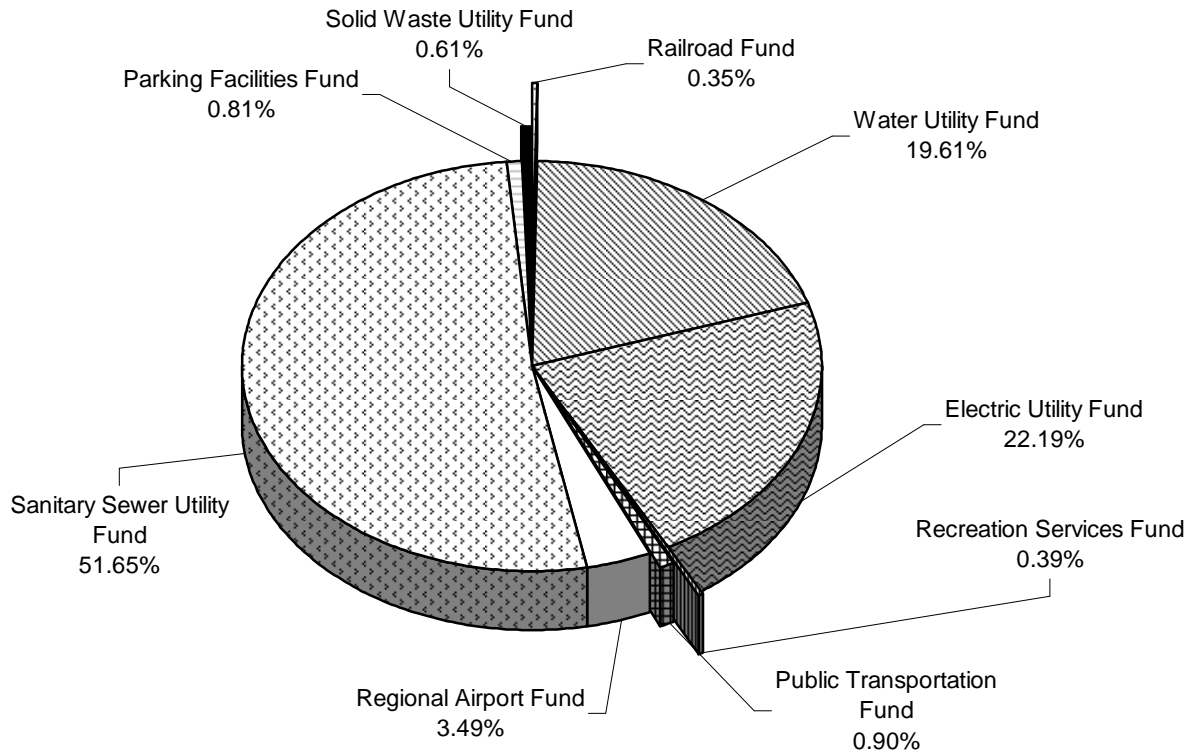
Capital Projects - Enterprise Funds



City of Columbia
Columbia, Missouri

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Enterprise Fund Capital Projects FY 2010



ENTERPRISE CAPITAL PROJECT EXPENDITURES

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
Capital Project Expenditures					
Railroad Fund	\$ 455,865	\$ 9,840,000	\$ 9,840,000	\$ 200,000	(98.0%)
Water Utility Fund	6,500,190	9,990,300	9,990,300	11,302,200	13.1%
Electric Utility Fund	12,751,859	10,085,700	10,365,700	12,788,796	26.8%
Recreation Services Fund	103,517			225,000	
Public Transportation Fund	16,956	1,906,273	1,906,273	520,298	(72.7%)
Regional Airport Fund	2,284,390	1,604,500	1,604,500	2,013,340	25.5%
Sanitary Sewer Utility Fund	5,754,338	24,859,443	24,859,443	29,768,750	19.7%
Parking Facilities Fund	61,319			466,200	
Solid Waste Utility Fund	193,978	405,000	405,000	350,000	(13.6%)
Storm Water Utility Fund	1,013,613				
Fleet Operations Fund	10,275				
Total	29,146,300	58,691,216	58,971,216	57,634,584	(1.8%)
LESS:					
Projects Reflected in Gen. Gov. CIP					
Recreation Services Fund	103,517			225,000	
Total Enterprise Fund CIP	29,042,783	58,691,216	58,971,216	57,409,584	(2.2%)

Enterprise Funds

Capital Projects Summary

Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost
Electric Funding Source Summary					
2006 Ballot	\$8,547,200	\$9,133,796			\$9,133,796
Ent Rev	\$1,643,500	\$3,655,000	\$8,330,000	\$25,000,000	\$36,985,000
New Funding	\$10,190,700	\$12,788,796	\$8,330,000	\$25,000,000	\$46,118,796
Unfunded		\$17,990,000	\$23,035,000	\$65,250,000	\$106,275,000
Unfunded		\$17,990,000	\$23,035,000	\$65,250,000	\$106,275,000
Total Electric	\$10,190,700	\$30,778,796	\$31,365,000	\$90,250,000	\$152,393,796
Water Funding Source Summary					
2008 Ballot	\$8,795,300	\$9,724,000	\$7,310,200	\$12,738,500	\$29,772,700
Ent Rev	\$1,385,000	\$1,578,200	\$1,734,151	\$4,975,827	\$8,288,178
New Funding	\$10,180,300	\$11,302,200	\$9,044,351	\$17,714,327	\$38,060,878
PYA - various	\$441,000				\$0
Prior Year Funding	\$441,000				\$0
Future Bond	\$120,000				\$0
Future Bond	\$120,000				\$0
Total Water	\$10,741,300	\$11,302,200	\$9,044,351	\$17,714,327	\$38,060,878
Railroad Funding Source Summary					
Ent Rev	\$250,000	\$200,000	\$561,600	\$1,228,600	\$1,990,200
EU Loan				\$750,000	\$750,000
Stimulus	\$9,000,000				\$0
New Funding	\$9,250,000	\$200,000	\$561,600	\$1,978,600	\$2,740,200
Unfunded				\$240,000	\$240,000
Unfunded				\$240,000	\$240,000
Total Railroad	\$9,250,000	\$200,000	\$561,600	\$2,218,600	\$2,980,200
Sewer Funding Source Summary					
2003 Ballot	\$3,254,993	\$4,000,000			\$4,000,000
2008 Ballot	\$22,567,500	\$24,168,750	\$19,611,250	\$9,000,000	\$52,780,000
BCRSD		\$600,000			\$600,000
Ent Rev	\$1,290,000	\$1,000,000	\$500,000	\$2,090,000	\$3,590,000
Tax Bill	\$175,000				\$0
New Funding	\$27,287,493	\$29,768,750	\$20,111,250	\$11,090,000	\$60,970,000
Future Bond				\$200,000	\$200,000
Future Bond				\$200,000	\$200,000
Unfunded			\$370,000	\$3,700,000	\$4,070,000
Unfunded			\$370,000	\$3,700,000	\$4,070,000
Total Sewer	\$27,287,493	\$29,768,750	\$20,481,250	\$14,990,000	\$65,240,000
Storm Water Funding Source Summary					
Ent Rev			\$190,000	\$598,163	\$788,163
New Funding			\$190,000	\$598,163	\$788,163
Unfunded			\$380,000	\$2,894,082	\$3,274,082
Unfunded			\$380,000	\$2,894,082	\$3,274,082
Total Storm Water			\$570,000	\$3,492,245	\$4,062,245

Enterprise Funds

Capital Projects Summary

Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost
Solid Waste Funding Source Summary					
Ent Rev	\$405,000	\$350,000	\$700,000	\$4,636,200	\$5,686,200
New Funding	\$405,000	\$350,000	\$700,000	\$4,636,200	\$5,686,200
Unfunded			\$3,050,000		\$3,050,000
Unfunded			\$3,050,000		\$3,050,000
Total Solid Waste	\$405,000	\$350,000	\$3,750,000	\$4,636,200	\$8,736,200
Parking Funding Source Summary					
Ent Rev	\$4,000,000	\$466,200			\$466,200
New Funding	\$4,000,000	\$466,200			\$466,200
Future Bond	\$11,000,000			\$11,787,500	\$11,787,500
Future Bond	\$11,000,000			\$11,787,500	\$11,787,500
Total Parking	\$15,000,000	\$466,200		\$11,787,500	\$12,253,700
Transit Funding Source Summary					
Ent Rev		\$1,425			\$1,425
FTA Grant	\$668,473	\$449,569	\$2,628,800	\$3,678,400	\$6,756,769
Transp S Tax	\$167,118	\$69,304	\$657,200	\$919,600	\$1,646,104
New Funding	\$835,591	\$520,298	\$3,286,000	\$4,598,000	\$8,404,298
Unfunded				\$1,060,000	\$1,060,000
Unfunded				\$1,060,000	\$1,060,000
Total Transit	\$835,591	\$520,298	\$3,286,000	\$5,658,000	\$9,464,298
Airport Funding Source Summary					
FAA Grant	\$1,377,500	\$1,641,923	\$2,581,099	\$49,659,250	\$53,882,272
Transp S Tax	\$227,000	\$371,417	\$1,015,847	\$2,689,250	\$4,076,514
New Funding	\$1,604,500	\$2,013,340	\$3,596,946	\$52,348,500	\$57,958,786
PYA Transp S Tax				\$5,000	\$5,000
Prior Year Funding				\$5,000	\$5,000
Unfunded				\$17,500	\$17,500
Unfunded				\$17,500	\$17,500
Total Airport	\$1,604,500	\$2,013,340	\$3,596,946	\$52,371,000	\$57,981,286
Overall Funding Source Summary					
2003 Ballot	\$3,254,993	\$4,000,000			\$4,000,000
2006 Ballot	\$8,547,200	\$9,133,796			\$9,133,796
2008 Ballot	\$31,362,800	\$33,892,750	\$26,921,450	\$21,738,500	\$82,552,700
BCRSD		\$600,000			\$600,000
Ent Rev	\$8,973,500	\$7,250,825	\$12,015,751	\$38,528,790	\$57,795,366
EU Loan				\$750,000	\$750,000
FAA Grant	\$1,377,500	\$1,641,923	\$2,581,099	\$49,659,250	\$53,882,272
FTA Grant	\$668,473	\$449,569	\$2,628,800	\$3,678,400	\$6,756,769
Stimulus	\$9,000,000				\$0
Tax Bill	\$175,000				\$0
Transp S Tax	\$394,118	\$440,721	\$1,673,047	\$3,608,850	\$5,722,619
New Funding	\$63,753,584	\$57,409,584	\$45,820,147	\$117,963,790	\$221,193,521
PYA - various	\$441,000				\$0
PYA Transp S Tax				\$5,000	\$5,000
Prior Year Funding	\$441,000			\$5,000	\$5,000

Enterprise Funds	Capital Projects Summary				
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Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost
Overall Funding Source Summary					
Future Bond	\$11,120,000			\$11,987,500	\$11,987,500
Future Bond	\$11,120,000			\$11,987,500	\$11,987,500
Unfunded		\$17,990,000	\$26,835,000	\$73,161,582	\$117,986,582
Unfunded		\$17,990,000	\$26,835,000	\$73,161,582	\$117,986,582
Total	\$75,314,584	\$75,399,584	\$72,655,147	\$203,117,872	\$351,172,603

Electric

Annual and 5 Year Capital Projects

Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost	D	C
Electric							
1 Annual Commercial Expansion - EL0117 [ID: 556]							
2006 Ballot	\$1,200,000	\$500,000			\$500,000		
Ent Rev			\$1,200,000	\$3,600,000	\$4,800,000		
Total	\$1,200,000	\$500,000	\$1,200,000	\$3,600,000	\$5,300,000		
2 Annual Contingency - EL0009 [ID: 557]							
2006 Ballot	\$822,400	\$82,996			\$82,996		
Unfunded			\$500,000	\$1,500,000	\$2,000,000		
Total	\$822,400	\$82,996	\$500,000	\$1,500,000	\$2,082,996		
3 Annual Distrib. Transformers & Capacitors-EL0021 [ID: 559]							
2006 Ballot	\$1,604,800	\$1,500,800			\$1,500,800		
Ent Rev			\$1,100,000	\$3,600,000	\$4,700,000		
Unfunded			\$500,000	\$1,500,000	\$2,000,000		
Total	\$1,604,800	\$1,500,800	\$1,600,000	\$5,100,000	\$8,200,800		
4 Annual Fiber Optic Cable - EL0082 [ID: 560]							
Ent Rev	\$250,000	\$250,000	\$80,000	\$240,000	\$570,000		
Total	\$250,000	\$250,000	\$80,000	\$240,000	\$570,000		
5 Annual Load Management - EL0049 [ID: 561]							
Ent Rev	\$90,000	\$170,000	\$170,000	\$510,000	\$850,000		
Total	\$90,000	\$170,000	\$170,000	\$510,000	\$850,000		
6 Annual Maint of Existing Overhead - EL0118 [ID: 651]							
Ent Rev	\$400,000	\$300,000	\$400,000	\$1,200,000	\$1,900,000		
Total	\$400,000	\$300,000	\$400,000	\$1,200,000	\$1,900,000		
7 Annual Maint of Existing Underground System EL0107 [ID: 562]							
2006 Ballot	\$200,000	\$200,000			\$200,000		
Ent Rev			\$200,000	\$600,000	\$800,000		
Total	\$200,000	\$200,000	\$200,000	\$600,000	\$1,000,000		
8 Annual New Electric Connections - EL0053 [ID: 563]							
2006 Ballot	\$600,000	\$600,000			\$600,000		
Ent Rev	\$200,000	\$550,000	\$1,200,000	\$3,900,000	\$5,650,000		
Total	\$800,000	\$1,150,000	\$1,200,000	\$3,900,000	\$6,250,000		
9 Annual Replace Circuit Breakers - EL0153 [ID: 1109]							
Ent Rev	\$250,000	\$250,000	\$250,000	\$750,000	\$1,250,000		
Total	\$250,000	\$250,000	\$250,000	\$750,000	\$1,250,000		
10 Annual Residential Expansion - EL0116 [ID: 564]							
2006 Ballot	\$1,400,000	\$750,000			\$750,000		
Ent Rev			\$1,500,000	\$4,500,000	\$6,000,000		
Total	\$1,400,000	\$750,000	\$1,500,000	\$4,500,000	\$6,750,000		
11 Annual Street Light Additions - EL0052 [ID: 565]							
2006 Ballot	\$200,000	\$200,000			\$200,000		
Ent Rev	\$50,000		\$300,000	\$900,000	\$1,200,000		
Total	\$250,000	\$200,000	\$300,000	\$900,000	\$1,400,000		

D = Year being designed; C = Year construction will begin.

For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Electric Annual and 5 Year Capital Projects

Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost	D	C
Electric							
12 Annual Substation Feeder Additions - EL0115 [ID: 566]							
2006 Ballot	\$1,050,000	\$1,500,000			\$1,500,000		
Ent Rev			\$600,000	\$1,800,000	\$2,400,000		
Unfunded			\$1,000,000	\$3,000,000	\$4,000,000		
Total	\$1,050,000	\$1,500,000	\$1,600,000	\$4,800,000	\$7,900,000		
13 Annual Transmission Maintenance - EL0101 [ID: 567]							
2006 Ballot	\$250,000	\$250,000			\$250,000		
Ent Rev			\$250,000	\$750,000	\$1,000,000		
Total	\$250,000	\$250,000	\$250,000	\$750,000	\$1,250,000		
14 Annual Underground Conversion - EL0027 [ID: 555]							
2006 Ballot	\$101,500				\$0		
Ent Rev	\$148,500	\$400,000	\$800,000	\$2,400,000	\$3,600,000		
Total	\$250,000	\$400,000	\$800,000	\$2,400,000	\$3,600,000		
15 161 Transmission-McBaine Sub to New S Sub - EL0148 [ID: 1050] 2010 2011							
2006 Ballot		\$750,000			\$750,000		
Unfunded			\$2,575,000		\$2,575,000		
Total		\$750,000	\$2,575,000		\$3,325,000		
16 69 Kv Relay Upgrade - Phase 1 - EL0144 [ID: 983] 2010 2011							
Ent Rev		\$250,000			\$250,000		
Total		\$250,000			\$250,000		
17 Business Loop 70 - Phase 4 Undergrounding - EL0127 [ID: 675] 2010 2011							
2006 Ballot		\$800,000			\$800,000		
Ent Rev		\$70,000			\$70,000		
Total		\$870,000			\$870,000		
18 Combined Heat & Power - EL0155 [ID: 1166] 2011 2011							
Unfunded			\$9,750,000		\$9,750,000		
Total			\$9,750,000		\$9,750,000		
19 New South Side 161/13.8 Kv Substation - EL0121 [ID: 551] 2010 2010							
2006 Ballot		\$2,000,000			\$2,000,000		
Total		\$2,000,000			\$2,000,000		
20 Power Plant Rail Spur - EL0125 [ID: 655] 2011 2011							
Unfunded			\$110,000		\$110,000		
Total			\$110,000		\$110,000		
21 Purchase 25% (36 MW) of Columbia Energy Ctr EL0156 [ID: 1167] 2010 2010							
Unfunded		\$17,990,000			\$17,990,000		
Total		\$17,990,000			\$17,990,000		
22 Replace Baghouse Expansion Joints - EL0158 [ID: 1202] 2010 2010							
Ent Rev		\$350,000			\$350,000		
Total		\$350,000			\$350,000		
23 Replace Measurement & Data Acquisition Sys - EL0159 [ID: 1203] 2010 2010							
Ent Rev		\$100,000			\$100,000		
Total		\$100,000			\$100,000		

D = Year being designed; C = Year construction will begin.

For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Electric	Annual and 5 Year Capital Projects						
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Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost	D	C
Electric							
24 Unit 8 Generator Retaining Ring Replacement-EL0157 [ID: 1201]							
Ent Rev		\$600,000			\$600,000		
Total		\$600,000			\$600,000		
25 William Street Undergrounding - EL0154 [ID: 1134]							
Ent Rev		\$365,000			\$365,000		
Total		\$365,000			\$365,000		
26 161 kV Power Plant Substation - EL0151 [ID: 1056]							
Unfunded				\$4,650,000	\$4,650,000		
Total				\$4,650,000	\$4,650,000		
27 161 Trans - New South Sub to Grindstone Sub-EL0149 [ID: 1052]							
Unfunded				\$12,400,000	\$12,400,000		
Total				\$12,400,000	\$12,400,000		
28 161 Trans-Perche Sub to New South Sub - EL0150 [ID: 1054]							
Unfunded			\$8,600,000		\$8,600,000		
Total			\$8,600,000		\$8,600,000		
29 161 Transmission - Power Plant Line - EL0152 [ID: 1058]							
Unfunded				\$2,450,000	\$2,450,000		
Total				\$2,450,000	\$2,450,000		
30 69 Kv Relay Upgrade - Phase 2 - EL0145 [ID: 984]							
Ent Rev			\$280,000		\$280,000		
Total			\$280,000		\$280,000		
31 69 Kv Relay Upgrade - Phase 3 - EL0146 [ID: 985]							
Ent Rev				\$250,000	\$250,000		
Total				\$250,000	\$250,000		
32 Business Loop 70 - Phase 5 Undergrounding - EL0140 [ID: 689]							
Unfunded				\$2,450,000	\$2,450,000		
Total				\$2,450,000	\$2,450,000		
33 Business Loop 70 - Phase 6 Undergrounding - EL0141 [ID: 690]							
Unfunded				\$4,200,000	\$4,200,000		
Total				\$4,200,000	\$4,200,000		
34 New Water Reservoir @ Power Plant - EL0124 [ID: 654]							
Unfunded				\$1,700,000	\$1,700,000		
Total				\$1,700,000	\$1,700,000		
35 Opt1 Purch. 36 MW - Columbia Energy Center EL0113 [ID: 552]							
Unfunded				\$14,900,000	\$14,900,000		
Total				\$14,900,000	\$14,900,000		
36 Opt2 Purch. 36 MW - Columbia Energy Center EL0114 [ID: 553]							
Unfunded				\$15,500,000	\$15,500,000		
Total				\$15,500,000	\$15,500,000		

Electric

Annual and 5 Year Capital Projects

Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost	D	C
Electric Funding Source Summary							
2006 Ballot	\$7,428,700	\$9,133,796			\$9,133,796		
Ent Rev	\$1,388,500	\$3,655,000	\$8,330,000	\$25,000,000	\$36,985,000		
New Funding	\$8,817,200	\$12,788,796	\$8,330,000	\$25,000,000	\$46,118,796		
Unfunded		\$17,990,000	\$23,035,000	\$65,250,000	\$106,275,000		
Unfunded		\$17,990,000	\$23,035,000	\$65,250,000	\$106,275,000		
Total	\$8,817,200	\$30,778,796	\$31,365,000	\$90,250,000	\$152,393,796		

Electric Current Capital Projects

1	161 Kv Substation Relay Replacement - EL0143 [ID: 982]	2009	2009
2	Blueridge 221 - Substation Feeder - EL0129 [ID: 677]	2007	2008
3	Blueridge 222 - Substation Feeder - EL0130 [ID: 678]	2007	2007
4	Broadway Undergrounding - EL0120 [ID: 549]	2009	2010
5	Business Loop 70 - Phase 2 Undergrounding - EL0119 [ID: 550]	2008	2009
6	Business Loop 70 - Phase 3 Undergrounding - EL0126 [ID: 674]	2009	2009
7	Clark Ln-Rte PP to St.Charles Rd-SLA EL0135 [ID: 684]	2008	2009
8	Coal Bunkers & Machine Storage Shed - EL0100 [ID: 569]	2007	2008
9	Distr. Center/Yard - Consoldtn & Expnsn EL0106 [ID: 545]	2007	2008
10	E.Broadway-Hinkson Creek-Brickton Dr.SLA EL0134 [ID: 683]	2008	2008
11	Green Meadows-Providence to Gray Oak-SLA EL0136 [ID: 685]	2008	2008
12	Harmony Branch 211 - Substation Feeder - EL0128 [ID: 676]	2008	2009
13	Maguire - Street Light Addition EL0137 [ID: 686]	2010	2010
14	Mexico Gravel Rd SLA - EL0138 [ID: 687]	2008	2009
15	Providence Rd-Vandiver to Blue Ridge- SLA EL0139 [ID: 688]	2008	2009
16	Scott Blvd Undergrounding - EL0147 [ID: 1048]	2008	2008
17	Transmission Improvements - EL0112 [ID: 548]	2008	2011

Electric Impact of Capital Projects

Annual Commercial Expansion - EL0117 [ID: 556]
Incremental impact on operational costs. General growth in system will require additional maintenance with periodic increase in staff.
Annual Distrib. Transformers & Capacitors-EL0021 [ID: 559]
Incremental impact on operational costs. General growth in system will require additional maintenance with periodic increase in staff.
Annual Fiber Optic Cable - EL0082 [ID: 560]
Incremental impact on operational costs. General growth in system will require additional maintenance with periodic increase in staff.
Annual Load Management - EL0049 [ID: 561]
Growth in number of switches requires additional people to check and maintain. Installation reduces growth in system load, thereby reducing purchased power costs.
Annual Maint of Existing Underground System EL0107 [ID: 562]
Work is performed because of numerous faults on a line. Replacing problem cable will reduce outages.
Annual New Electric Connections - EL0053 [ID: 563]
Incremental impact on operational costs. General growth in system will require additional maintenance with periodic increase in staff.
Annual Residential Expansion - EL0116 [ID: 564]
Incremental impact on operational costs. General growth in system will require additional maintenance with periodic increase in staff.
Annual Street Light Additions - EL0052 [ID: 565]
Incremental impact on operational costs. General growth in system will require additional maintenance with periodic increase in staff.
Annual Substation Feeder Additions - EL0115 [ID: 566]
Incremental impact on operational costs. General growth in system will require additional maintenance with periodic increase in staff.

D = Year being designed; C = Year construction will begin.

For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Electric**Annual and 5 Year Capital Projects**

Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost	D	C
Electric Impact of Capital Projects							
Electric							
Annual Underground Conversion - EL0027 [ID: 555]							
Long-term could reduce maintenance							
Maguire - Street Light Addition EL0137 [ID: 686]							
Additional lights to maintain							
Mexico Gravel Rd SLA - EL0138 [ID: 687]							
More lights to maintain							
New South Side 161/13.8 Kv Substation - EL0121 [ID: 551]							
Additional substation to maintain may require additional staff.							
Purchase 25% (36 MW) of Columbia Energy Ctr EL0156 [ID: 1167]							
Would require contract for operation and maintenance of unit.							
Transmission Improvements - EL0112 [ID: 548]							
Incremental impact on operational costs. General growth in system will require additional maintenance with periodic increase in staff.							

D = Year being designed; C = Year construction will begin.

For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Water

Annual and 5 Year Capital Projects

Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost	D	C
Water							
1 Annual Close Loops - WT0123 [ID: 586]							
						2012	2012
2008 Ballot				\$500,000	\$500,000		
Ent Rev		\$100,000	\$150,000	\$150,000	\$400,000		
Total		\$100,000	\$150,000	\$650,000	\$900,000		
2 Annual Contingency - WT0009 [ID: 718]							
						2008	
2008 Ballot	\$100,000	\$100,000	\$100,000	\$300,000	\$500,000		
Total	\$100,000	\$100,000	\$100,000	\$300,000	\$500,000		
3 Annual Differential Payments - WT0143 [ID: 642]							
2008 Ballot	\$200,000	\$100,000	\$100,000	\$400,000	\$600,000		
Ent Rev			\$100,000	\$200,000	\$300,000		
Total	\$200,000	\$100,000	\$200,000	\$600,000	\$900,000		
4 Annual Fire Hydrants & Valve Replacements - WT0127 [ID: 587]							
2008 Ballot	\$200,000	\$200,000	\$250,000	\$500,000	\$950,000		
Ent Rev				\$250,000	\$250,000		
Total	\$200,000	\$200,000	\$250,000	\$750,000	\$1,200,000		
5 Annual Main Relctn for Streets & Highways - WT0125 [ID: 589]							
2008 Ballot	\$500,000	\$360,000	\$500,000	\$1,600,000	\$2,460,000		
Total	\$500,000	\$360,000	\$500,000	\$1,600,000	\$2,460,000		
6 Annual New Srvc Connections:Install/Rpl WT0128 [ID: 592]							
Ent Rev	\$800,000	\$500,000	\$1,389,151	\$4,375,827	\$6,264,978		
Total	\$800,000	\$500,000	\$1,389,151	\$4,375,827	\$6,264,978		
7 Annual Water Main Replacements - WT0130 [ID: 590]							
						2010	2011
2008 Ballot		\$500,000	\$750,000	\$2,250,000	\$3,500,000		
Total		\$500,000	\$750,000	\$2,250,000	\$3,500,000		
8 Bernadette Sidewalk - WT0219 [ID: 1161]							
						2010	2010
Ent Rev		\$70,000			\$70,000		
Total		\$70,000			\$70,000		
9 BL 70 Phase 2:Jackson-Jefferson Main Rpl WT0131 [ID: 576]							
						2008	2009
2008 Ballot	\$260,000	\$160,000			\$160,000		
Ent Rev		\$100,000			\$100,000		
Total	\$260,000	\$260,000			\$260,000		
10 BL 70 Phase 6B - 3,400' Main Replace - WT0197 [ID: 719]							
						2010	2010
2008 Ballot		\$935,000			\$935,000		
Total		\$935,000			\$935,000		
11 Cartman Rd - Bollard to Heller Close Loop - WT0223 [ID: 1165]							
						2010	2010
Ent Rev		\$70,000			\$70,000		
Total		\$70,000			\$70,000		
12 Drill Alluvial Wells #17 and #18 - WT0138 [ID: 582]							
						2010	2011
2008 Ballot		\$700,000			\$700,000		
Total		\$700,000			\$700,000		

D = Year being designed; C = Year construction will begin.

For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Water

Annual and 5 Year Capital Projects

Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost	D	C
Water							
13 DT: Rpl Valves on Broadway - WT0149 [ID: 648]							
2008 Ballot			\$150,000		\$150,000		
Total			\$150,000		\$150,000		
14 EC: Univ Av: Ann St-Rock Hill Close Lp WT0193 [ID: 714]							
2008 Ballot			\$97,650		\$97,650		
Total			\$97,650		\$97,650		
15 Fairmnt Dr: Fieldcrest-Parkridge Close Loop WT0195 [ID: 716]							
2008 Ballot			\$26,250		\$26,250		
Total			\$26,250		\$26,250		
16 Garth - Forest to Bus Loop Main Replacement WT0222 [ID: 1164]							
Ent Rev			\$95,000		\$95,000		
Total			\$95,000		\$95,000		
17 Gillespie Bridge Rd: Limestone-Longvw CI Lp WT0194 [ID: 715]							
2008 Ballot			\$66,300		\$66,300		
Total			\$66,300		\$66,300		
18 GL: Bingham Rd: Providence-Wayne Main Rpl WT0162 [ID: 665]							
2008 Ballot		\$90,000			\$90,000		
Total		\$90,000			\$90,000		
19 GL: Burnham/Rollins/Providence Intrscn MR WT0184 [ID: 705]							
Ent Rev		\$43,200			\$43,200		
Total		\$43,200			\$43,200		
20 Hinkson Bank Stabilization - 36" Main - WT0224 [ID: 1195]							
Ent Rev		\$300,000			\$300,000		
Total		\$300,000			\$300,000		
21 Hominy Branch: Main Relocation WT0191 [ID: 712]							
2008 Ballot		\$20,000			\$20,000		
Total		\$20,000			\$20,000		
22 Maguire - 12" Main - WT0214 [ID: 1136]							
Ent Rev	\$200,000				\$0		
Total	\$200,000						
23 Mexico Gravel - Main Relocation - WT0215 [ID: 1137]							
Ent Rev		\$395,000			\$395,000		
Total		\$395,000			\$395,000		
24 N Section of 24" East Transmsn Main WT0136 [ID: 578]							
2008 Ballot	\$630,000	\$3,865,000			\$3,865,000		
Total	\$630,000	\$3,865,000			\$3,865,000		
25 Paint WTP Basins - WT0144 [ID: 643]							
2008 Ballot	\$600,000	\$300,000			\$300,000		
Total	\$600,000	\$300,000			\$300,000		

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Water

Annual and 5 Year Capital Projects

Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost	D	C
Water							
26 Providence Rd @ Stewart Rd - Close Loop - WT0155 [ID: 658]						2010	2010
2008 Ballot		\$100,000			\$100,000		
Total		\$100,000			\$100,000		
27 Route PP Main Upgrade - 25,000' of 12" Main-WT0171 [ID: 691]						2010	2011
2008 Ballot		\$1,170,000	\$1,170,000		\$2,340,000		
Total		\$1,170,000	\$1,170,000		\$2,340,000		
28 Stadium Blvd @ Bernadette Dr - Close Loops WT0156 [ID: 659]						2010	2010
2008 Ballot		\$114,000			\$114,000		
Total		\$114,000			\$114,000		
29 Sunflower Main Relocation - WT0221 [ID: 1163]						2010	2010
2008 Ballot		\$120,000			\$120,000		
Total		\$120,000			\$120,000		
30 Upgrade Transformers & Switchgear @ WTP - WT0147 [ID: 646]						2010	2010
2008 Ballot		\$160,000			\$160,000		
Total		\$160,000			\$160,000		
31 Broadway Main Replacement Garth to W Blvd - WT0141 [ID: 575]						2010	2013
2008 Ballot		\$730,000			\$730,000		
Total		\$730,000			\$730,000		
32 Bus Loop - Phase 3&4 - 2,600' Main Replace -WT0198 [ID: 720]						2012	2013
2008 Ballot				\$660,000	\$660,000		
Total				\$660,000	\$660,000		
33 Hackberry - 6,000' of 12" Main - WT0208 [ID: 1003]						2013	2014
2008 Ballot				\$600,000	\$600,000		
Total				\$600,000	\$600,000		
34 Lower Bear Creek Main Relocation WT0192 [ID: 713]						2014	2014
2008 Ballot				\$25,000	\$25,000		
Total				\$25,000	\$25,000		
35 Oakland Church Road - 12,000' of 16" Main - WT0209 [ID: 1004]						2011	2012
2008 Ballot			\$200,000	\$3,065,000	\$3,265,000		
Total			\$200,000	\$3,065,000	\$3,265,000		
36 Quail Drive - Main Relocation - WT0188 [ID: 709]						2012	2012
2008 Ballot				\$170,000	\$170,000		
Total				\$170,000	\$170,000		
37 S Section of 24" East Transmsn Main WT0137 [ID: 584]						2009	2012
2008 Ballot	\$970,000		\$3,900,000	\$1,830,000	\$5,730,000		
Total	\$970,000		\$3,900,000	\$1,830,000	\$5,730,000		
38 Smith Dr: Silver Thorne-Scott Blvd CI Lps WT0196 [ID: 717]						2011	2012
2008 Ballot				\$285,000	\$285,000		
Total				\$285,000	\$285,000		

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Water Annual and 5 Year Capital Projects

Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost	D	C
Water							
39 Vandiver/Sylvan Storm Drainage -Main Relctn WT0190 [ID: 711]						2014	2014
2008 Ballot				\$53,500	\$53,500		
Total				\$53,500	\$53,500		

Water Funding Source Summary					
2008 Ballot	\$3,460,000	\$9,724,000	\$7,310,200	\$12,238,500	\$29,272,700
Ent Rev	\$1,000,000	\$1,578,200	\$1,734,151	\$4,975,827	\$8,288,178
New Funding	\$4,460,000	\$11,302,200	\$9,044,351	\$17,214,327	\$37,560,878
Total	\$4,460,000	\$11,302,200	\$9,044,351	\$17,214,327	\$37,560,878

Water Current Capital Projects			
1	12" Main Providence: Vandiver - Bluebridge - WT0135 [ID: 574]	2008	2008
2	8" Main - Lake-of-the-Woods WT0218 [ID: 1160]	2010	2010
3	Bntn-Stphns:Walnut-Wm to Old 63 Main Rpl WT0159 [ID: 662]	2010	2010
4	Country Club Dr S:Old 63 E - Main Rpl WT0158 [ID: 661]	2010	2010
5	Drill Alluvial Well #16 - WT0134 [ID: 577]	2009	2009
6	DT: Providence:Broadway to Locust Main Upg WT0172 [ID: 692]	2008	2008
7	DT: Providence:Locust to Elm Main Rpl WT0163 [ID: 666]	2010	2010
8	EC: Anthony St: College to William Main Rpl WT0160 [ID: 663]	2010	2010
9	EC: Cliff Dr: Hawthorne Dr-Univ Cloose Lp WT0154 [ID: 657]	2010	2010
10	EC: Cliff,Univ,Hilltop,Hawthorn, Rock HI MR WT0164 [ID: 667]	2010	2010
11	EC: Rosemary Ln: College-William Main Rpl WT0157 [ID: 660]	2010	2010
12	EC: Wilson Av: E of College-Wm Main Rpl WT0161 [ID: 664]	2010	2010
13	Highway 763 @ I-70 - Close Loops - WT0153 [ID: 656]	2010	2010
14	Hillsdale PS - 1.5 MG Ground Storage Tank - WT0207 [ID: 1002]	2008	2009
15	Jeff Jr High Main Upgrade for Fire Flow - WT0201 [ID: 976]	2009	2009
16	Kircher Road - 3,000' of 12" Main Upgrade - WT0174 [ID: 694]	2009	2009
17	Loop Closure of 16" Mains S of Nifong Blvd WT0139 [ID: 583]	2010	2010
18	NC: Providence Rd N @ Douglas HS - Main Rpl WT0165 [ID: 668]	2010	2010
19	NC: Rangeline St & Smith St Main Relctn WT0189 [ID: 710]	2010	2010
20	NC: Washington Av: Hickman-Wilkes MR WT0167 [ID: 670]	2010	2010
21	NE Pressure Zone Improvements - WT0110 [ID: 591]		
22	New Haven Elem Main Upgrade for Fire Flow - WT0205 [ID: 980]	2009	2009
23	New Well Metering WT0151 [ID: 650]	2009	2009
24	Replumb Influent Connections at Water Treatment Plt [ID: 1110]	2009	2009
25	Ridgeway Elem Main Upgrade for Fire Flow - WT0206 [ID: 981]	2009	2009
26	Route 763 Relocation - WT0132 [ID: 610]	2008	2008
27	Scott Blvd - Main Relocation [ID: 1138]	2009	2009
28	Water Treatment Plt-Treatment Modification-WT0217 [ID: 1139]	2009	
29	West Blvd Elem Main Upgrade for Fire Flow - WT0203 [ID: 978]	2009	2009
30	West Jr High Main Upgrade for Fire Flow - WT0202 [ID: 977]	2009	2009
31	Wtr Treatment Plt-Conversion to Chlormines WT0220 [ID: 1162]	2009	2009

Water Impact of Capital Projects

D = Year being designed; C = Year construction will begin.
For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost	D	C
Water Impact of Capital Projects							
Water							
Annual Close Loops - WT0123 [ID: 586]							
Incremental impact on operational costs. General growth in system will require additional maintenance with periodic increase in staff.							
Annual Differential Payments - WT0143 [ID: 642]							
Expansion of system requires additional maintenance							
Annual Fire Hydrants & Valve Replacements - WT0127 [ID: 587]							
Incremental impact on operational costs. General growth in system will require additional maintenance with periodic increase in staff.							
Annual Main Relctn for Streets & Highways - WT0125 [ID: 589]							
Incremental impact on operational costs. General growth in system will require additional maintenance with periodic increase in staff.							
Annual New Srvc Connections:Install/Rpl WT0128 [ID: 592]							
Incremental impact on operational costs. General growth in system will require additional maintenance with periodic increase in staff.							
Annual Water Main Replacements - WT0130 [ID: 590]							
Incremental impact on operational costs. General growth in system will require additional maintenance with periodic increase in staff.							
ASR #3 - Conversion of Existing Deep Well - WT0140 [ID: 581]							
Incremental impact on operational costs. An additional ASR well to maintain.							
Backup Generators for ASR's & Pump Stations WT0150 [ID: 649]							
Increased maintenance requirement							
Convert Constant Speed Pumps to Variable WT0145 [ID: 644]							
Will provide greater flexibility in operation							
Drill Alluvial Well #16 - WT0134 [ID: 577]							
Incremental impact on operational costs. Additional well to maintain							
Drill Alluvial Wells #17 and #18 - WT0138 [ID: 582]							
Incremental impact on operational costs. Two additional wells to maintain.							
DT: Rpl Valves on Broadway - WT0149 [ID: 648]							
Better control of system							
Gas Chlorination System Conversion - WT0146 [ID: 645]							
Safer process for handling chlorine							
NE Pressure Zone Improvements - WT0110 [ID: 591]							
Incremental impact on operational costs. General growth in system will require additional maintenance with periodic increase in staff.							
New Well Metering WT0151 [ID: 650]							
Improved information							
Route 763 Relocation - WT0132 [ID: 610]							
None							
S Section of 24" East Transmsn Main WT0137 [ID: 584]							
Provides more reliable system.							
Sludge Removal Site - WT0148 [ID: 647]							
Insures site for sludge, reduces transportation costs							
Upgrade Transformers & Switchgear @ WTP - WT0147 [ID: 646]							
Improve reliability of system							

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For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Railroad				Annual and 5 Year Capital Projects		
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Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost	D	C
Railroad							
1 Annual Capital Maintenance - ER0045 [ID: 626]							
Ent Rev			\$63,300	\$195,600	\$258,900		
Total			\$63,300	\$195,600	\$258,900		
2 Annual Rail Replacement Program - ER0014 [ID: 627]							
Ent Rev	\$50,000	\$25,000	\$63,300	\$195,000	\$283,300		
Total	\$50,000	\$25,000	\$63,300	\$195,000	\$283,300		
3 Annual Roadway Program - ER0007 [ID: 628]							
Ent Rev			\$12,500	\$39,000	\$51,500		
Total			\$12,500	\$39,000	\$51,500		
4 Annual Surfacing Program - ER0013 [ID: 629]							
Ent Rev	\$60,000	\$50,000	\$82,500	\$255,000	\$387,500		
Total	\$60,000	\$50,000	\$82,500	\$255,000	\$387,500		
5 Annual Tie Program - ER0012 [ID: 630]							
Ent Rev	\$140,000	\$125,000	\$163,000	\$504,000	\$792,000		
Total	\$140,000	\$125,000	\$163,000	\$504,000	\$792,000		
6 Brown Station Drive South Crossing - ER0035 [ID: 618]							
Ent Rev			\$30,000		\$30,000	2010	2011
Total			\$30,000		\$30,000		
7 Elm Street Crossing - ER0032 [ID: 620]							
Ent Rev			\$30,000		\$30,000	2011	2011
Total			\$30,000		\$30,000		
8 N Browns Station Drive Crossing - ER0024 [ID: 621]							
Ent Rev			\$25,000		\$25,000	2011	2011
Total			\$25,000		\$25,000		
9 Waco Road Crossing Surface - ER0051 [ID: 622]							
Ent Rev			\$62,000		\$62,000	2011	2011
Total			\$62,000		\$62,000		
10 Wright Drive Crossing - ER0034 [ID: 623]							
Ent Rev			\$30,000		\$30,000	2011	2011
Total			\$30,000		\$30,000		
11 Brown Station Retaining Wall - ER0015 [ID: 619]							
Ent Rev				\$40,000	\$40,000	2012	2012
Total				\$40,000	\$40,000		
12 Engine House Tracks - ER0059 [ID: 652]							
EU Loan				\$100,000	\$100,000	2013	2013
Total				\$100,000	\$100,000		
13 Heuchan Siding - ER0026 [ID: 625]							
Unfunded				\$200,000	\$200,000	2012	2012
Total				\$200,000	\$200,000		

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For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Railroad	Annual and 5 Year Capital Projects				
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Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost	D	C
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Railroad

14 Railroad Operations Center - ER0055 [ID: 613]	2012	2013
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EU Loan		\$650,000	\$650,000
Total		\$650,000	\$650,000

15 Wilkes Blvd. Crossing - ER0033 [ID: 616]	2012	2012
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Unfunded		\$40,000	\$40,000
Total		\$40,000	\$40,000

Railroad Funding Source Summary

Ent Rev	\$250,000	\$200,000	\$561,600	\$1,228,600	\$1,990,200
EU Loan				\$750,000	\$750,000
New Funding	\$250,000	\$200,000	\$561,600	\$1,978,600	\$2,740,200
Unfunded				\$240,000	\$240,000
Unfunded				\$240,000	\$240,000
Total	\$250,000	\$200,000	\$561,600	\$2,218,600	\$2,980,200

Railroad Current Capital Projects

1 Bridge Over Highway 63 - ER0058 [ID: 624]	2008	2010
2 Centralia - Warning Devices at Lakeview St-ER0060 [ID: 1064]	2008	2009
3 Crossbuck Upgrade - ER0061 [ID: 1153]	2008	2009
4 O'Rear Road Crossing - ER0023 [ID: 612]	2008	2008
5 Replace ETI Turnout - ER0041 [ID: 614]	2008	2008
6 US 63 Crossings - ER0056 [ID: 615]	2010	2010

Railroad Impact of Capital Projects

Railroad Operations Center - ER0055 [ID: 613]
Significant reductions in train miles operated will greatly improve railroad efficiency, customer service, and public safety.

Sewer Annual and 5 Year Capital Projects

Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost	D	C
Sewer							
1 Annual 100-Acre Point Trunks Revolving Fd - C43111 [ID: 749]							
2003 Ballot	\$200,000				\$0		
2008 Ballot	\$600,000	\$400,000	\$260,000		\$660,000		
Total	\$800,000	\$400,000	\$260,000		\$660,000		
2 Annual Private Common Collectors - C43112 [ID: 752]							
2003 Ballot	\$150,000				\$0		
2008 Ballot	\$407,500	\$300,000			\$300,000		
Total	\$557,500	\$300,000			\$300,000		
3 Annual Sewer Main and Manhole Rehab - C43100 [ID: 753]							
2003 Ballot	\$500,000				\$0		
2008 Ballot	\$500,000	\$807,500	\$500,000		\$1,307,500		
Ent Rev				\$1,000,000	\$1,000,000		
Total	\$1,000,000	\$807,500	\$500,000	\$1,000,000	\$2,307,500		
4 Annual Sewer System Improvements - C43183 [ID: 750]							
Ent Rev	\$500,000	\$500,000	\$500,000	\$1,000,000	\$2,000,000		
Total	\$500,000	\$500,000	\$500,000	\$1,000,000	\$2,000,000		
5 Gans Creek Pump Station C43216 [ID: 803] 2009 2010							
Ent Rev		\$500,000			\$500,000		
Total		\$500,000			\$500,000		
6 Hominy Branch Outfall relief Sewer C43210 [ID: 797] 2009 2010							
2003 Ballot		\$2,700,000			\$2,700,000		
Ent Rev	\$200,000				\$0		
Total	\$200,000	\$2,700,000			\$2,700,000		
7 North Grindstone Outfall Ext. Phase III C43214 [ID: 732] 2009 2010							
2003 Ballot	\$160,000				\$0		
2008 Ballot		\$1,140,000			\$1,140,000		
Total	\$160,000	\$1,140,000			\$1,140,000		
8 North Grindstone Outfall Extension Phase II C43205 [ID: 731] 2009 2010							
2003 Ballot		\$1,300,000			\$1,300,000		
BCRSD		\$600,000			\$600,000		
Ent Rev	\$90,000				\$0		
Total	\$90,000	\$1,900,000			\$1,900,000		
9 Sewer District #145 - Westwood Addition C43217 [ID: 1194] 2010 2011							
2008 Ballot		\$110,000			\$110,000		
Total		\$110,000			\$110,000		
10 Sewer District #170 - South Bethel Church Road [ID: 1158] 2010 2011							
2008 Ballot			\$30,000		\$30,000		
Unfunded			\$120,000		\$120,000		
Total			\$150,000		\$150,000		
11 Sewer District #173 - Anderson Ave. [ID: 1193] 2010 2011							
2008 Ballot			\$110,000		\$110,000		
Total			\$110,000		\$110,000		

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Sewer

Annual and 5 Year Capital Projects

Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost	D	C
Sewer							
12 Upper Hinkson Creek Outfall Ext. Phase 1 C43213 [ID: 806]						2010	2011
2008 Ballot		\$2,700,000			\$2,700,000		
Total		\$2,700,000			\$2,700,000		
13 WWTP Improvement Project Phase I - C43194 [ID: 791]						2008	2010
2008 Ballot	\$20,000,000	\$18,711,250	\$18,711,250	\$9,000,000	\$46,422,500		
Total	\$20,000,000	\$18,711,250	\$18,711,250	\$9,000,000	\$46,422,500		
14 Gans Creek Pump Station Upgrade [ID: 1196]						2013	2014
Unfunded				\$2,200,000	\$2,200,000		
Total				\$2,200,000	\$2,200,000		

Sewer Funding Source Summary

2003 Ballot	\$1,010,000	\$4,000,000			\$4,000,000
2008 Ballot	\$21,507,500	\$24,168,750	\$19,611,250	\$9,000,000	\$52,780,000
BCRSD		\$600,000			\$600,000
Ent Rev	\$790,000	\$1,000,000	\$500,000	\$2,000,000	\$3,500,000
New Funding	\$23,307,500	\$29,768,750	\$20,111,250	\$11,000,000	\$60,880,000
Unfunded			\$120,000	\$2,200,000	\$2,320,000
Unfunded			\$120,000	\$2,200,000	\$2,320,000
Total	\$23,307,500	\$29,768,750	\$20,231,250	\$13,200,000	\$63,200,000

Sewer Current Capital Projects

1	5th & Walnut Parking Garage Sewer Rplcmnt C43215 [ID: 1199]	2009	2009
2	Bear Creek Bank Stabilization C43185 [ID: 789]	2007	2008
3	Bear Creek Outfall Extension - C43176 [ID: 736]	2007	2008
4	Cascades Pump Station Upgrade C43193 [ID: 804]	2008	2009
5	Centrifuge Replacement at WWTP - C43144 [ID: 758]	2003	2004
6	Clear Creek Pump Station Upgrade Phase I - C43191 [ID: 744]	2007	2009
7	Cnty House Brnch (SW Outfall) Enlargement C43177 [ID: 737]	2007	2008
8	EP-3 Trunk Sewer - C43166 [ID: 762]	2005	2006
9	Fire Station #7 C43201 [ID: 1146]		2008
10	Gravity Thickner Covers C43197 [ID: 805]	2009	2009
11	H-13A Trunk Sewer-MU Hospital C43196 [ID: 745]	2008	2008
12	H-21 B Interceptor - C43188 [ID: 738]	2007	2008
13	Hinkson Creek Siphon Elimination - C43189 [ID: 739]	2007	2009
14	Hinkson Creek Streambank - C43156 [ID: 767]	2009	2009
15	North Grindstone Outfall Extension Phase I C43211 [ID: 1111]	2008	2009
16	S Grindstne Outfall:El Chaparral Lagoon Int C43168 [ID: 782]	2005	2006
17	S Grindstone Outfall Ext Phase II & III - C43180 [ID: 783]	2007	2006
18	Sewer District #142 - Anthony Street - C43118 [ID: 772]	2008	2010
19	Sewer District #148 - South Garth Ave- C43171 [ID: 773]	2004	2009
20	Sewer District #154 - C43170 [ID: 776]	2007	2008
21	Sewer District #159 - S. Rt. K - C43164 [ID: 779]	2008	2009

D = Year being designed; C = Year construction will begin.

For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Sewer

Annual and 5 Year Capital Projects

Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost	D	C
Sewer Current Capital Projects							
Sewer							
22 Sewer District #161 - Stewart & Medavista - C43198 [ID: 780]						2008	2010
23 Sewer District #162 - Valley View & Old 63 -C43200 [ID: 781]						2009	2010
24 Sewer District #163-Ballenger & Aztec Area C43206 [ID: 1013]						2009	2010
25 Sewer District #164 - Manor Drive C43202 [ID: 1014]						2009	2008
26 Sewer District #165 - Maple Bluff Dr. Area C43207 [ID: 1027]						2009	2010
27 Sewer District #166 - Wyatt Lane Area C43208 [ID: 1029]						2009	2010
28 Sewer District #167 - Timberhill Road C43209 [ID: 1031]						2009	2010
29 Sewer District #168 - S Cntry Club Dr Area C43203 [ID: 1028]						2009	2010
30 Sewer District #169 - Edgewood Ave Area C43204 [ID: 1030]						2009	2010
31 State Route 763 Sewer Relocation - C43190 [ID: 740]						2008	2009
32 Sugar Tree Hills Subdvsn Lagoon Intrcpt C43195 [ID: 1078]						2008	2009
33 University Park Sewer Relocation C43192 [ID: 1076]						2008	2009
34 Upper Hinkson Creek - C43186 [ID: 741]						2006	2008

Sewer Impact of Capital Projects

Annual Private Common Collectors - C43112 [ID: 752]
Will reduce inflow and infiltration which will reduce treatment costs and improve the efficiency of the collection system
B-8 Relief Sewer - Rangeline & Vandiver [ID: 794]
Add \$10,200/yr to operate & maintain sewer
B-9 Relief Sewer - Garth & Vandiver [ID: 795]
Add \$4,000/yr to operate & maintain sewer
Bear Creek Outfall Extension - C43176 [ID: 736]
No impact- increase in maintenance costs for new sewer will be offset by decrease in maintenance costs by eliminating the pump station.
C-5 Trunk Relief Swr-Rock Quarry:Nifong-Zoe [ID: 802]
Add \$2,000/yr to operate & maintain sewer
Cascades Pump Station Upgrade C43193 [ID: 804]
Add \$15,000/yr to operate & maintain pump station
Centrifuge Replacement at WWTP - C43144 [ID: 758]
\$13,000/yr
Clear Creek Pump Station Upgrade Phase I - C43191 [ID: 744]
Add \$10,000/yr for operating larger station
Cnty House Brnch (SW Outfall) Enlargement C43177 [ID: 737]
Add \$6,000/yr to operate & maintain sewer
Cow Branch Outfall [ID: 725]
Reduce operation cost by \$15,000. Increase in line maintenance cost would be offset by decrease in pump station maintenance cost
EP-3 Trunk Sewer - C43166 [ID: 762]
Add \$5,500/yr to operate and maintain sewer
Flat Branch Watershed Relief Sewers [ID: 801]
Add \$41,000/yr to operate & maintain sewer
Gans Creek Pump Station C43216 [ID: 803]
Add \$6,500/yr to operate & maintain pump station
Gans Creek Pump Station Upgrade [ID: 1196]
\$35,000 to operate and maintain larger pump station
H-13A Trunk Sewer-MU Hospital C43196 [ID: 745]
Add \$2,200/yr for tv inspection and cleaning
H-21 B Interceptor - C43188 [ID: 738]
\$1,000/yr for tv inspections and cleaning.

D = Year being designed; C = Year construction will begin.

For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Sewer

Annual and 5 Year Capital Projects

Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost	D	C
Sewer Impact of Capital Projects							
Sewer							
Hinkson Creek Siphon Elimination - C43189 [ID: 739]							
Project will not increase O/M costs.							
Hominy Branch Outfall Ext:LOW Rd-Mxco Grvl [ID: 727]							
Add \$12,000/yr to maintain and operate sewer							
Hominy Branch Outfall relief Sewer C43210 [ID: 797]							
Add \$11,000/yr to operate & maintain sewer							
Little Bonne Femme Regional Pump Station [ID: 729]							
Add \$100,000/yr to operate and maintain new sewer lines & pump stations							
Lower Bear Crk Outfall Relief:Creasy-Rangeline [ID: 792]							
Add \$7,500/yr to operate & maintain sewer							
Lower Southwest Outfall Relief Sewer [ID: 798]							
Add \$4,000/yr to operate & maintain sewer							
M-2 Interceptor Relief -Merideth Branch Crk [ID: 796]							
Add \$3,000/yr to operate & maintain sewer							
North Grindstone Outfall Ext. Phase III C43214 [ID: 732]							
Add \$10,000 to maintain and operate sewer							
North Grindstone Outfall Extension Phase II C43205 [ID: 731]							
Add \$12,000/yr to maintain and operate sewer							
Rocky Fort Outfall Sewer [ID: 733]							
Add \$34,000/yr to maintain and operate sewer							
S Grindstne Outfall:El Chaparral Lagoon Int C43168 [ID: 782]							
Add \$6,000/yr to maintain and operate sewer.							
S Grindstone Outfall Ext Phase II & III - C43180 [ID: 783]							
Add \$15,000/yr to maintain and operate sewer							
Sewer District #142 - Anthony Street - C43118 [ID: 772]							
\$1,000 per year to operate.							
Sewer District #148 - South Garth Ave- C43171 [ID: 773]							
Add \$1,200/yr for tv inspection and cleaning sewer							
Sewer District #154 - C43170 [ID: 776]							
Add \$7,000/yr for tv inspections and cleaning sewer							
Sewer District #159 - S. Rt. K - C43164 [ID: 779]							
Add \$2,000/yr for tv inspection and cleaning sewer							
Sewer District #161 - Stewart & Medavista - C43198 [ID: 780]							
Add \$7,000/yr for tv inspections and cleaning sewer							
Sewer District #162 - Valley View & Old 63 -C43200 [ID: 781]							
Add \$2,500/yr to tv inspections and sewer cleaning.							
Southwest Trunk #2 Relief Sewer [ID: 799]							
Add \$6,000/yr to operate and maintain sewer							
State Route 763 Sewer Relocation - C43190 [ID: 740]							
No impact							
Upper Bear Crk Outfall Relief:Rangeline-63 [ID: 793]							
Add \$12,200/yr to operate and maintain sewer							
Upper Hinkson Creek - C43186 [ID: 741]							
Add \$8,000/yr to operate and maintain sewer.							
Upper Southwest Outfall Relief [ID: 800]							
Add \$2,000/yr to operate & maintain sewer							
WWTP Improvement Project Phase I - C43194 [ID: 791]							
Add \$500,000/yr to operate and maintain expanded facility. Will need to add at least (2) employees when the plant opens.							

D = Year being designed; C = Year construction will begin.

For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Storm Water Annual and 5 Year Capital Projects

Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost	D	C
Storm Water							
1 Annual Projects - C49017 [ID: 839]							
Ent Rev			\$190,000		\$190,000		
Unfunded				\$570,000	\$570,000		
Total			\$190,000	\$570,000	\$760,000		
2 Brown School Road Culverts - C49070 [ID: 827] 2012 2012							
Ent Rev				\$98,163	\$98,163		
Total				\$98,163	\$98,163		
3 Capri Estates Drainage [ID: 828] 2011 2012							
Unfunded				\$145,000	\$145,000		
Total				\$145,000	\$145,000		
4 English/Subella/Jake Drainage [ID: 829] 2013 2014							
Unfunded				\$110,000	\$110,000		
Total				\$110,000	\$110,000		
5 Garth @ Oak Tower [ID: 819] 2012 2012							
Unfunded			\$50,000	\$306,856	\$356,856		
Total			\$50,000	\$306,856	\$356,856		
6 Lawrence Place C49089 [ID: 811] 2008 2012							
Ent Rev				\$30,000	\$30,000		
Total				\$30,000	\$30,000		
7 Martinshire Drive [ID: 820] 2012 2013							
Unfunded				\$100,000	\$100,000		
Total				\$100,000	\$100,000		
8 Quail Drive - C49067 [ID: 821] 2010 2012							
Unfunded			\$265,000	\$135,000	\$400,000		
Total			\$265,000	\$135,000	\$400,000		
9 Rangeline Street Smith Street - C49081 [ID: 814] 2008 2012							
Unfunded				\$202,226	\$202,226		
Total				\$202,226	\$202,226		
10 Royal Lytham - Fallwood C49090 [ID: 815] 2012 2012							
Ent Rev				\$70,000	\$70,000		
Total				\$70,000	\$70,000		
11 Stormwater Master Plan [ID: 1039] 2012 2012							
Ent Rev				\$400,000	\$400,000		
Total				\$400,000	\$400,000		
12 Vandiver/Sylvan Storm Drainage [ID: 826] 2010 2014							
Unfunded			\$40,000	\$1,040,000	\$1,080,000		
Total			\$40,000	\$1,040,000	\$1,080,000		
13 Woodland-Northridge Drainage [ID: 838] 2010 2014							
Unfunded			\$25,000	\$190,000	\$215,000		
Total			\$25,000	\$190,000	\$215,000		

Storm Water

Annual and 5 Year Capital Projects

Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost	D	C
Storm Water Funding Source Summary							
Ent Rev			\$190,000	\$598,163	\$788,163		
New Funding			\$190,000	\$598,163	\$788,163		
Unfunded			\$380,000	\$2,799,082	\$3,179,082		
Unfunded			\$380,000	\$2,799,082	\$3,179,082		
Total			\$570,000	\$3,397,245	\$3,967,245		

Storm Water Current Capital Projects

1	Brandon Road Culvert - C49068 [ID: 808]	2006	2007
2	Clear Creek - Gans Creek Stream Assessment [ID: 1042]	2008	
3	Digital Mapping Project - C49043 [ID: 809]	2007	2008
4	Harvard Drainage C49088 [ID: 831]	2008	2009
5	Maupin-Edgewood - C49056 [ID: 854]	2005	2006
6	Middlebush - C49039 [ID: 812]	2006	2008
7	Mill Creek Drainage Basin Phase II - C49080 [ID: 813]	2006	2007
8	Philips Property Plan Evaluation - C49061 [ID: 859]		2007
9	Rustic Road RCB C49091 [ID: 822]	2008	2009
10	Rutledge - Weymeyer - C49040 [ID: 816]	2006	2007
11	University Park Stream Bank Stabilization [ID: 1041]	2008	2009

Storm Water Impact of Capital Projects

Brandon Road Culvert - C49068 [ID: 808]
Reduction in maintenance. Less labor, materials and equipment costs to repair previously inadequate facilities.
Greenwood-Stewart Phase II [ID: 810]
Reduction in maintenance. Less labor, materials and equipment costs to repair previously inadequate facilities.
Lawrence Place C49089 [ID: 811]
Reduction in maintenance. Less labor, materials and equipment costs to repair previously inadequate facilities.
Maupin-Edgewood - C49056 [ID: 854]
Reduction in maintenance. Less labor, materials and equipment costs to repair previously inadequate facilities.
Middlebush - C49039 [ID: 812]
Reduction in maintenance. Less labor, materials and equipment costs to repair previously inadequate facilities.
Mill Creek Drainage Basin Phase II - C49080 [ID: 813]
Reduction in maintenance. Less labor, materials and equipment costs to repair previously inadequate facilities.
Rangeline Street Smith Street - C49081 [ID: 814]
Reduction in maintenance. Less labor, materials and equipment costs to repair previously inadequate facilities.
Royal Lytham - Fallwood C49090 [ID: 815]
Reduction in maintenance. Less labor, materials and equipment costs to repair previously inadequate facilities.
Rutledge - Weymeyer - C49040 [ID: 816]
Reduction in maintenance. Less labor, materials and equipment costs to repair previously inadequate facilities.

D = Year being designed; C = Year construction will begin.

For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Solid Waste

Annual and 5 Year Capital Projects

Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost	D	C
Solid Waste							
1 Methane Gas Extraction Wells - C48031 [ID: 883]							
Ent Rev		\$200,000	\$250,000		\$450,000		
Total		\$200,000	\$250,000		\$450,000		
2 Container Maintenance Building at the Landfill [ID: 880]							
Ent Rev			\$350,000		\$350,000		
Total			\$350,000		\$350,000		
3 Landfill Cell #5 C48042 [ID: 973]							
Ent Rev		\$150,000			\$150,000		
Unfunded			\$3,050,000		\$3,050,000		
Total		\$150,000	\$3,050,000		\$3,200,000		
4 Parkside Mulch Site Drop-Off [ID: 967]							
Ent Rev			\$100,000		\$100,000		
Total			\$100,000		\$100,000		
5 Household Hazardous Waste Building [ID: 882]							
Ent Rev				\$350,000	\$350,000		
Total				\$350,000	\$350,000		
6 Material Recovery Facility [ID: 884]							
Ent Rev				\$3,886,200	\$3,886,200		
Total				\$3,886,200	\$3,886,200		
7 Material Recovery Facility Administrative Area [ID: 1173]							
Ent Rev				\$200,000	\$200,000		
Total				\$200,000	\$200,000		
8 Refuse Bag Storage Building [ID: 885]							
Ent Rev				\$200,000	\$200,000		
Total				\$200,000	\$200,000		

Solid Waste Funding Source Summary				
Ent Rev	\$350,000	\$700,000	\$4,636,200	\$5,686,200
New Funding	\$350,000	\$700,000	\$4,636,200	\$5,686,200
Unfunded		\$3,050,000		\$3,050,000
Unfunded		\$3,050,000		\$3,050,000
Total	\$350,000	\$3,750,000	\$4,636,200	\$8,736,200

Solid Waste Current Capital Projects			
1	Add Maint Bays-Landfill Oper Center Bldg C48040 [ID: 879]	2009	2009
2	Fueling Station for the Landfill - C48039 [ID: 881]	2009	2009
3	Landfill Cell #4 - C48038 [ID: 888]	2005	2007
4	Refuse Collection Vehicle Storage Building C48041 [ID: 886]	2009	2009

Solid Waste Impact of Capital Projects

D = Year being designed; C = Year construction will begin.
For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Solid Waste	Annual and 5 Year Capital Projects
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Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost	D	C
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Solid Waste Impact of Capital Projects

Solid Waste
Landfill Cell #4 - C48038 [ID: 888]
An additional 0.5 FTE will be needed when the cell reaches 30' of waste for monitoring moisture, gas, pH and stability since it will be operating as a bioreactor. (FY09)
Methane Gas Extraction Wells - C48031 [ID: 883]
An additional 0.5 FTE employee to be added to handle increased monitoring of additional wells and bioreactor when that comes along.

D = Year being designed; C = Year construction will begin.
 For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Parking	Annual and 5 Year Capital Projects				
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Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost	D	C
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Parking

1	10 & Cherry Garage Restoration Repairs C45052 [ID: 1179]					2010	2010
	Ent Rev	\$466,200			\$466,200		
	Total	\$466,200			\$466,200		
2	Short St. Parking Garage - C45051 [ID: 971]					2008	2012
	Future Bond			\$11,787,500	\$11,787,500		
	Total			\$11,787,500	\$11,787,500		

Parking Funding Source Summary

Ent Rev	\$466,200	\$466,200
New Funding	\$466,200	\$466,200
Future Bond	\$11,787,500	\$11,787,500
Future Bond	\$11,787,500	\$11,787,500
Total	\$466,200	\$12,253,700

Parking Current Capital Projects

1	5th & Walnut Parking Garage - C45050 [ID: 891]	2008	2009
2	Oil Water Sep 7th & Walnut - C45043 [ID: 897]	2008	2009

Parking Impact of Capital Projects

5th & Walnut Parking Garage - C45050 [ID: 891]
Unknown until designed.
Oil Water Sep 7th & Walnut - C45043 [ID: 897]
NA

D = Year being designed; C = Year construction will begin.
For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Transit

Annual and 5 Year Capital Projects

Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost	D	C
Transit							
1 (7)Solar Hldrs w/Sec Lght for bnch shlttrs C47028 [ID: 904]						2007	2009
Ent Rev		\$1,425			\$1,425		
FTA Grant		\$5,700			\$5,700		
Total		\$7,125			\$7,125		
2 Automated Veh Locator (AVL) system-GPS C47036 [ID: 953]						2009	2010
FTA Grant	\$240,183	\$24,019			\$24,019		
Transp S Tax	\$60,046	\$6,004			\$6,004		
Total	\$300,229	\$30,023			\$30,023		
3 Replace (4) Paratransit Vehicles - C47030 [ID: 908]						2009	2010
FTA Grant		\$24,000			\$24,000		
Transp S Tax		\$6,000			\$6,000		
Total		\$30,000			\$30,000		
4 Rpl. #374 & #375 40' Transit Buses C47034 [ID: 909]						2010	2010
FTA Grant		\$32,000			\$32,000		
Transp S Tax		\$8,000			\$8,000		
Total		\$40,000			\$40,000		
5 Rpl. (2) 40' Buses # 1965 & 1966 [ID: 968]						2011	2011
FTA Grant			\$611,600		\$611,600		
Transp S Tax			\$152,900		\$152,900		
Total			\$764,500		\$764,500		
6 Rpl. (2) Paratransit Vans #1937 & 1938 C47038 [ID: 911]						2009	2010
FTA Grant	\$124,000	\$38,800			\$38,800		
Transp S Tax	\$31,000	\$9,700			\$9,700		
Total	\$155,000	\$48,500			\$48,500		
7 Rpl. (2) Paratransit Vehicles C47039 [ID: 912]						2010	2010
FTA Grant		\$158,400			\$158,400		
Transp S Tax		\$39,600			\$39,600		
Total		\$198,000			\$198,000		
8 Rpl. (6) 35' New Flyer Buses #1892-1897 [ID: 913]						2011	2011
FTA Grant			\$2,017,200		\$2,017,200		
Transp S Tax			\$504,300		\$504,300		
Total			\$2,521,500		\$2,521,500		
9 Stimulus - 15 Software Licenses C4702J [ID: 1171]							
FTA Grant		\$15,600			\$15,600		
Total		\$15,600			\$15,600		
10 Stimulus Shelters and Benches C4703J [ID: 1168]						2009	2009
FTA Grant		\$151,050			\$151,050		
Total		\$151,050			\$151,050		
11 Feasibility/Env Study: South Park & Ride [ID: 1036]						2014	2014
Unfunded				\$60,000	\$60,000		
Total				\$60,000	\$60,000		

D = Year being designed; C = Year construction will begin.

For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Transit Annual and 5 Year Capital Projects

Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost	D	C
Transit							
12 Lot purchase [ID: 965]						2011	2012
Unfunded				\$1,000,000	\$1,000,000		
Total				\$1,000,000	\$1,000,000		
13 Rpl. #1967 - 15 Passenger Van [ID: 914]						2012	2012
FTA Grant				\$28,000	\$28,000		
Transp S Tax				\$7,000	\$7,000		
Total				\$35,000	\$35,000		
14 Rpl. (2) 40' New Flyer Buses #1851-1852 [ID: 915]						2012	2012
FTA Grant				\$662,400	\$662,400		
Transp S Tax				\$165,600	\$165,600		
Total				\$828,000	\$828,000		
15 Rpl. (7) New Flyer Buses #1885-1891 [ID: 916]						2013	2013
FTA Grant				\$2,396,000	\$2,396,000		
Transp S Tax				\$599,000	\$599,000		
Total				\$2,995,000	\$2,995,000		
16 Rpl. Two (2) 40' New Flyer Buses # 1851, 1852 [ID: 1169]						2012	2012
FTA Grant				\$592,000	\$592,000		
Transp S Tax				\$148,000	\$148,000		
Total				\$740,000	\$740,000		

Transit Funding Source Summary

Ent Rev		\$1,425			\$1,425
FTA Grant	\$364,183	\$449,569	\$2,628,800	\$3,678,400	\$6,756,769
Transp S Tax	\$91,046	\$69,304	\$657,200	\$919,600	\$1,646,104
New Funding	\$455,229	\$520,298	\$3,286,000	\$4,598,000	\$8,404,298
Unfunded				\$1,060,000	\$1,060,000
Unfunded				\$1,060,000	\$1,060,000
Total	\$455,229	\$520,298	\$3,286,000	\$5,658,000	\$9,464,298

Transit Current Capital Projects

1	(18) Solar Lighting Systems for Shelters - C47026 [ID: 902]	2006	2009
2	Bench & Shelter-Derby Ridge/Smiley C47032 [ID: 905]	2006	2010
3	Benches and Shelters - C47029 [ID: 906]	2009	2009
4	GFI Farebox Upg. Repl. Electrnc Motherboards C47018 [ID: 907]		2010
5	One (1) Additional 40' Transit Bus C47033 [ID: 954]	2010	2010
6	Replace 2 40 foot LF Buses; 1851, 1852 [ID: 1197]	2012	2012
7	Rpl #1968 Bluebird Bus (Stimulus) C47037 [ID: 969]	2009	2009
8	Rpl. (5) 35' El Dorado Buses (Stimulus) C47035 [ID: 910]	2009	2009
9	Transit Vehicle Storage Facility Study C47031 [ID: 966]	2009	
10	Upgrade 22 GFI Motherboards [ID: 1170]	2009	

Transit Impact of Capital Projects

D = Year being designed; C = Year construction will begin.

For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Transit	Annual and 5 Year Capital Projects				
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Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost	D	C
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Transit Impact of Capital Projects

Transit
(18) Solar Lighting Systems for Shelters - C47026 [ID: 902]
None
(7) Solar Hldrs w/Sec Lght for bnch shlttrs C47028 [ID: 904]
None
Automated Veh Locator (AVL) system-GPS C47036 [ID: 953]
\$4,200/yr.
Bench & Shelter-Derby Ridge/Smiley C47032 [ID: 905]
\$2,500 Annually for maintenance and upkeep.
Benches and Shelters - C47029 [ID: 906]
\$2,500 Annually for maintenance and upkeep.
GFI Farebox Upg. Repl. Elctrnc Motherboards C47018 [ID: 907]
\$10,000 Annually for maintenance and cleaning
Replace (4) Paratransit Vehicles - C47030 [ID: 908]
\$14,750 - Annual per vehicle fuel and maintenance
Rpl. #1967 - 15 Passenger Van [ID: 914]
\$8,000 Annually for fuel and maintenance per vehicle.
Rpl. #374 & #375 40' Transit Buses C47034 [ID: 909]
\$31,350 Annually for fuel and maintenance per vehicle.
Rpl. (2) 40' New Flyer Buses #1851-1852 [ID: 915]
\$31,350 Annually for fuel and maintenance per vehicle.
Rpl. (2) Paratransit Vans #1937 & 1938 C47038 [ID: 911]
\$31,350 Annually for fuel and maintenance per vehicle. Compressed Natural Gas (CNG): (approx) \$82,500/van. Additional costs to install a special fueling station for CNG based on industry standards are in excess of 1 million dollars, other expenses are incurred to modify vehicle storage facilities to meet facility venting and heating changes, compressor stations etc. Also based on industry standards
Rpl. (2) Paratransit Vehicles C47039 [ID: 912]
\$14,750 - Annual per vehicle fuel and maintenance
Rpl. (5) 35' El Dorado Buses (Stimulus) C47035 [ID: 910]
\$31,350 Annually for fuel and maintenance per vehicle.
Rpl. (6) 35' New Flyer Buses #1892-1897 [ID: 913]
\$31,350 Annually for fuel and maintenance per vehicle.
Rpl. (7) New Flyer Buses #1885-1891 [ID: 916]
\$31,350 Annually for fuel and maintenance per vehicle.
Stimulus Shelters and Benches C4703J [ID: 1168]
\$2,500 annually for maintenance and upkeep.

D = Year being designed; C = Year construction will begin.
For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Airport Annual and 5 Year Capital Projects

Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost	D	C
Airport							
1 Annual General Improvements - C44008 [ID: 944]							
Transp S Tax	\$50,000	\$50,000	\$50,000	\$100,000	\$200,000		
Total	\$50,000	\$50,000	\$50,000	\$100,000	\$200,000		
2 Air Traffic Control Tower Road Imprvmnts [ID: 959] 2011 2011							
Transp S Tax			\$40,000		\$40,000		
Total			\$40,000		\$40,000		
3 Airport Landside Pavemnt Imprvmnts [ID: 963] 2010 2010							
Transp S Tax		\$50,000			\$50,000		
Total		\$50,000			\$50,000		
4 Airport Maintenance Shop Expansion [ID: 964] 2011 2011							
Transp S Tax			\$750,000		\$750,000		
Total			\$750,000		\$750,000		
5 General Aviation Apron & Taxi parking C44081 [ID: 970] 2007 2011							
Transp S Tax			\$40,000		\$40,000		
Total			\$40,000		\$40,000		
6 Main terminal roof replacement - Phase II C44088 [ID: 962] 2010 2011							
Transp S Tax		\$185,000			\$185,000		
Total		\$185,000			\$185,000		
7 Realign Route H for RW Expansion-95% FAA C44090 [ID: 1184] 2010 2011							
FAA Grant		\$254,923	\$2,581,099		\$2,836,022		
Transp S Tax		\$13,417	\$135,847		\$149,264		
Total		\$268,340	\$2,716,946		\$2,985,286		
8 SRE High Speed Broom - 95% FAA C44091 [ID: 1183] 2010							
FAA Grant		\$460,750			\$460,750		
Transp S Tax		\$24,250			\$24,250		
Total		\$485,000			\$485,000		
9 ARFF Relocation - 95% eligible (FAA) [ID: 933] 2012 2013							
FAA Grant				\$332,500	\$332,500		
Transp S Tax				\$17,500	\$17,500		
Total				\$350,000	\$350,000		
10 Extension of Runway 13-31 - C44076 [ID: 949] 2014 2014							
FAA Grant				\$12,882,000	\$12,882,000		
Transp S Tax				\$678,000	\$678,000		
Total				\$13,560,000	\$13,560,000		
11 Land Purch -Rwy Sfty Areas- 95% elig(FAA) [ID: 935] 2011 2012							
FAA Grant				\$285,000	\$285,000		
Transp S Tax				\$15,000	\$15,000		
Total				\$300,000	\$300,000		
12 Passenger Terminal Upgrade [ID: 942] 2013 2013							
FAA Grant				\$4,750,000	\$4,750,000		
Transp S Tax				\$250,000	\$250,000		
Total				\$5,000,000	\$5,000,000		

D = Year being designed; C = Year construction will begin.

For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Airport Annual and 5 Year Capital Projects

Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost	D	C
Airport							
13 Runway 2-20 & Taxiway A Reconstruct 95%FAA [ID: 960]						2012	2012
FAA Grant				\$16,625,000	\$16,625,000		
Transp S Tax				\$875,000	\$875,000		
Total				\$17,500,000	\$17,500,000		
14 T-Hangar Apron, Taxiway, Access Rd [ID: 943]						2013	2013
FAA Grant				\$962,250	\$962,250		
Transp S Tax				\$48,750	\$48,750		
Total				\$1,011,000	\$1,011,000		
15 Terminal Building Renovation Study (Prelim)-C44066 [ID: 938]						2014	2014
FAA Grant				\$95,000	\$95,000		
PYA Transp S Tax				\$5,000	\$5,000		
Total				\$100,000	\$100,000		
16 Terminal Renovation Prelim Design 95%FAA C44066 [ID: 939]						2014	2014
FAA Grant				\$332,500	\$332,500		
Unfunded				\$17,500	\$17,500		
Total				\$350,000	\$350,000		
17 Upgrade Crosswind Runway 13-31: 95% FAA C44092 [ID: 940]						2010	2012
FAA Grant		\$926,250		\$13,395,000	\$14,321,250		
Transp S Tax		\$48,750		\$705,000	\$753,750		
Total		\$975,000		\$14,100,000	\$15,075,000		

Airport Funding Source Summary					
FAA Grant		\$1,641,923	\$2,581,099	\$49,659,250	\$53,882,272
Transp S Tax	\$50,000	\$371,417	\$1,015,847	\$2,689,250	\$4,076,514
New Funding	\$50,000	\$2,013,340	\$3,596,946	\$52,348,500	\$57,958,786
PYA Transp S Tax				\$5,000	\$5,000
Prior Year Funding				\$5,000	\$5,000
Unfunded				\$17,500	\$17,500
Unfunded				\$17,500	\$17,500
Total	\$50,000	\$2,013,340	\$3,596,946	\$52,371,000	\$57,981,286

Airport Current Capital Projects			
1	Cargo Apron w/Taxiway 95% FAA - C44067 [ID: 934]	2012	2013
2	CMA FBO Hangar Roof Replacement - C44079 [ID: 930]	2006	2007
3	Env Assessment - 95% FAA - C44070 [ID: 945]	2010	
4	Front Sidewalk Replacement C44084 [ID: 1118]	2009	2009
5	Land Purch W Side of Rwy 2-20 - 95% FAA C44075 [ID: 947]	2008	2008
6	Masonry Restoration for Main Terminal & CMA C44085 [ID: 1119]	2009	2009
7	Master Plan Update - 95% eligible (FAA) C44082 [ID: 961]	2008	2010

D = Year being designed; C = Year construction will begin.
 For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Airport	Annual and 5 Year Capital Projects						
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Funding Source	Current Budget FY 2009	Adopted Budget FY 2010	Requested Budget FY 2011	Priority Needs FY 2012 - FY 2014	Total 5 Yr. Cost	D	C
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Airport Current Capital Projects

Airport							
8	Rehab Comm Aircraft Parking Apron 95% FAA C44080 [ID: 932]					2008	2008
9	Replace Primary Airline Counter C44087 [ID: 1120]					2009	2009
10	Roof Replacement - Main Terminal C44088 [ID: 1117]					2009	2009
11	Underground Storage Tank - C44083 [ID: 1150]						

Airport Impact of Capital Projects

CMA FBO Hangar Roof Replacement - C44079 [ID: 930]							
N/A							

D = Year being designed; C = Year construction will begin.
 For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

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GENERAL INFORMATION

The City is authorized to issue General Obligation Bonds payable from ad valorem taxes to finance capital improvements. General Obligation Bonds are supported by a pledge of the City's full faith and credit. The applicable Missouri statutes are listed below. The computation of legal debt margin is on the following page. The City currently has no General Obligation debt outstanding.

The City is authorized to issue Revenue Bonds to finance capital improvements to its various utility operations such as the electric system, water system, sewer system and parking. These types of Revenue Bonds require a majority vote of the qualified electorate voting on the specific proposition. All Revenue Bonds issued by the City are payable out of the revenues derived from the operation of the facility that is financed from the proceeds of such bonds.

The City is authorized to issue Special Obligation Bonds. These bonds are special obligations of the City. The payment of the principal of and interest on the Bonds is subject to an annual appropriation by the City. The City is not legally required or obligated to make any such annual appropriation, and the decision whether or not to appropriate such funds will be solely within the discretion of the then current City Council. The City Council has never failed to appropriate Special Obligation Debt payments.

The City's stable financial condition as well as sound debt administration practices allow it to continue to enjoy favorable bond ratings of its General Obligation Bonds, Special Obligation Bonds, and Revenue Bonds. The City has consistently held a General Obligation Rating of AA and Revenue Bond rating of A1 for most utilities. Water & Electric Revenue Bonds currently have a AA-rating.

MISSOURI STATUTES

Section 95.115 & 95.120 of the 1978 Missouri Revised Statutes permits any county or city, by vote of two-thirds of qualified electors voting thereon, to incur additional indebtedness for city purposes not to exceed 5 percent of the taxable tangible property therein, as shown by the last assessment. Section 95.125 and 95.130 of the 1978 Missouri Revised Statutes provides that any city may become indebted not exceeding in the aggregate an additional 10 percent for the purpose of acquiring right-of-ways, constructing, extending and improving streets and avenues and/or sanitary or storm sewer system and an additional 10 percent for purchasing or construction of waterworks, electric or other light plants provided the total general obligation indebtedness of the city does not exceed 20 percent of the assessed valuation.

APPROPRIATIONS

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	% Change From Budget FY 2009
Personnel Services	\$ 0	\$ 0	\$ 0	0	
Supplies & Materials	0	0	0	0	
Travel & Training	0	0	0	0	
Intragovernmental Charges	0	0	0	0	
Utilities, Services & Misc.	238,954	1,000	1,000	1,000	0.0%
Capital	0	0	0	0	
Other	28,876,123	5,447,906	5,447,906	5,661,131	3.9%
Total	29,115,077	5,448,906	5,448,906	5,662,131	3.9%
Summary					
Operating Expenses	0	0	0	0	
Non-Operating Expenses	0	0	0	0	
Debt Service	29,115,077	5,448,906	5,448,906	5,662,131	3.9%
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	\$ 29,115,077	\$ 5,448,906	\$ 5,448,906	\$ 5,662,131	3.9%

COMPUTATION OF LEGAL DEBT MARGIN

Assessed Value 2009 - Preliminary*		\$ 1,640,255,707
Constitutional Debt Limit**	(20% Assessed Value)	328,051,141
Total Bonded Debt		216,450,000
Less:		
Revenue Bonds	86,745,000	
Special Obligation Bonds	127,755,000	
Special Obligation Notes	1,950,000	
		216,450,000
Total Amount of Debt Applicable to Debt Limit		0
Legal Debt Margin		\$ 328,051,141

* All tangible property

** Section 95.115 of the 1978 Missouri Revised Statutes

SUMMARY OF OUTSTANDING DEBT

As of 09/30/2009

	Original Issue	Interest Rate	Maturity Date	Amount Outstanding
General Obligation Bonds: Paid off in FY 2003				
REVENUE BONDS:				
'98 Water & Electric (3/1/98)	28,295,000	3.75% - 6.00%	10/01/12	3,290,000
'02 Water & Elec Imprvmnt Bond (02/01/02)	16,490,000	3.00% - 6.00%	10/01/26	13,865,000
'03 Water & Elec Refunding Bond (02/15/03)	8,950,000	2.00% - 5.00%	12/01/15	6,435,000
'04 Water & Elec Imprvmnt Bond (03/30/04)	17,095,000	2.00% - 4.25%	10/01/28	15,600,000
'05 Wtr & Elc Ref. & Imprv Bond (05/17/05)	30,630,000	3.00% - 5.25%	10/01/29	29,610,000
'92 San. Sewer SeriesB (6/1/92)	870,000	4.25% - 6.55%	01/01/13	270,000
'99 San. Sewer Bonds Series A (6/1/99)	3,730,000	3.625% - 5.25%	01/01/20	2,215,000
'99 San. Sewer Bonds Series B (12/1/99)	1,420,000	4.125% - 6.00%	07/01/20	845,000
'00 San. Sewer Bonds Series B (11/11/00)	2,445,000	4.35% - 5.625%	07/01/21	1,575,000
'02 San. Sewer Bonds Series A (05/01/02)	2,230,000	3.00% - 5.375%	01/01/23	1,630,000
'02 San. Sewer Refunding (09/15/02)	7,940,000	2.00% - 4.00%	01/01/17	5,515,000
'03 San. Sewer Bonds Series B (04/01/03)	3,620,000	2.00% - 5.25%	01/01/24	2,815,000
'04 San. Sewer Bonds Series B (05/28/04)	650,000	2.00% - 5.25%	01/01/25	545,000
'06 San. Sewer Bonds Series B (11/01/06)	915,000	4.00% - 5.00%	07/01/26	810,000
'07 San. Sewer Bonds Series B (11/01/07)	1,800,000	4.00% - 5.00%	01/01/28	1,725,000
Total Revenue Bonds				86,745,000
SPECIAL OBLIGATION BONDS:				
'01 Solid Waste Special Oblig. Bonds (11/13/0	4,640,000	3.65% - 4.80%	02/01/21	3,305,000
'01 Sewer Special Oblig. Bonds (11/13/01)	2,685,000	3.65% - 4.80%	02/01/21	1,915,000
'06 Sewer Special Oblig. Bonds	8,380,000	4.00% - 5.00%	02/01/26	7,535,000
'06 Solid Waste Special Oblig. Bonds	2,000,000	4.00% - 5.00%	02/01/26	1,785,000
'06 Solid Waste S.O. Bonds (Ref. - 96 S.O.)	2,915,000	4.00% - 5.00%	02/01/16	2,155,000
'06 Parking S.O. Bonds (Ref. - 95 Rev.)	2,575,000	4.00% - 5.00%	02/01/21	2,175,000
'06 Parking S.O. Bonds (Ref. - 96 S.O.)	4,135,000	4.00% - 5.00%	02/01/16	3,070,000
'06 Public Bldg Exp/Renv. (06/29/06) - GF port	2,335,000	5.00% - 5.00%	02/01/16	1,750,000
'06 Capital Improvements (06/29/06)	23,280,000	5.00% - 5.00%	02/01/16	17,270,000
'06 Water & Electric	38,535,000	4.25% - 5.00%	10/01/32	38,535,000
'08 Water & Electric	21,465,000	4.00% - 5.50%	10/01/33	21,465,000
'08 Improv. Downtown Govt. Center	26,795,000	3.50% - 5.00%	03/01/28	26,795,000
Total Special Obligation Bonds				127,755,000
SPECIAL OBLIGATION NOTES:				
'06 Regional Park Acquisition	3,740,000	4.236%	03/01/11	1,950,000
Total Special Obligation Notes				1,950,000
TOTAL:				\$ 216,450,000

GENERAL INFORMATION**03/01/98 Water and Electric Refunding and Improvement Bonds (Interest rates: 3.75% - 6.00%)**

Original Issue - \$28,295,000

Balance As of 09/30/2009 - \$3,290,000

Maturity Date - 10/1/2012

In March of 1998 the City issued \$28,295,000 in Water and Electric Refunding and Improvement revenue bonds. The bonds are to be paid by the net revenues of the system and are secured by a first lien on the revenues. A portion of these bonds were used to defease \$5,215,000 of the 1992 bond issue. The remaining bond proceeds were issued to provide funding for improvements to the water and electric distribution system.

02/01/02 Water and Electric Improvement Bonds (Interest rates: 3.00% - 6.00%)

Original Issue - \$16,490,000

Balance As of 09/30/2009 - \$13,865,000

Maturity Date - 10/1/2026

In February of 2002 the City issued \$16,490,000 in Water and Electric Improvement revenue bonds. The bonds are to be paid by the net revenues of the system and are secured by a first lien on the revenues. The bonds were issued to provide funding for improvements to the Water and Electric Utility system.

02/15/03 Water and Electric Series A Refunding Bonds (Interest rates: 2.00% - 5.00%)

Original Issue - \$8,950,000

Balance As of 09/30/2009 - \$6,435,000

Maturity Date - 12/1/2015

In February of 2003 the City issued \$8,950,000 in Water and Electric Refunding bonds. The bonds are payable solely from, and secured by a pledge of the revenues of the Water and Electric system. The bonds were issued to refund the 1985 Series B Water and Electric Bonds.

03/30/04 Water and Electric Series A Improvement Bonds (Interest rates: 2.00% - 4.25%)

Original Issue - \$17,095,000

Balance As of 09/30/2009 - \$15,600,000

Maturity Date - 10/1/2028

In March of 2004 the City issued \$17,095,000 in Water and Electric Improvement Bonds. The bonds are payable solely from, and secured by a pledge of the revenues of the Water and Electric system. The bonds were issued to provide funding for improvements to the Water Utility system.

05/17/05 Water and Electric Refunding and Improvement Bonds (Interest rates: 3.00% - 5.25%)

Original Issue - \$30,630,000

Balance As of 09/30/2009 - \$29,610,000

Maturity Date - 10/1/2029

In May of 2005, the City issued \$30,630,000 of Water and Electric System Revenue Bonds. The bonds are to be paid by the net revenues of the system and are secured by a first lien on the revenues. \$19,425,000 of the bonds were issued to refund \$19,685,000 of the outstanding 1998 Water and Electric Refunding Bonds, and \$11,205,000 were issued to provide funding for improvements and additions to the City's water works facility.

09/28/06 Electric Special Obligation Bonds (Interest rates: 4.25% - 5.00%)

Original Issue - \$38,535,000

Balance As of 09/30/2009 - \$38,535,000

Maturity Date - 10/1/2032

In September of 2006 the City issued \$38,535,000 of Electric Improvement Bonds. Bonds are planned to be payable solely from, and secured by, a pledge of revenues from the Electric System. The bonds were issued to provide funding for improvements to the Electric Utility System.

03/13/08 Electric Special Obligation Bonds (Interest rates: 4.00% - 5.50%)

Original Issue - \$21,465,000

Balance As of 09/30/2009 - \$21,465,000

Maturity Date - 10/1/2033

In March of 2008 the City issued \$21,465,000 of Electric Improvement Bonds. Bonds are planned to be payable solely from, and secured by, a pledge of revenues from the Electric System. The bonds were issued to provide funding for improvements to the Electric Utility System.

WATER AND ELECTRIC BONDS**DEBT SERVICE REQUIREMENTS**

<u>Fiscal Year</u>	<u>Principal Requirements</u>	<u>Interest Requirements</u>	<u>Total Requirements</u>
2010	\$ 4,020,000	\$ 5,899,108	\$ 9,919,108
2011	4,175,000	5,745,976	9,920,976
2012	4,330,000	5,578,906	9,908,906
2013	4,500,000	5,403,599	9,903,599
2014	3,710,000	5,244,767	8,954,767
2015	3,860,000	5,097,266	8,957,266
2016	4,010,000	4,937,858	8,947,858
2017	3,665,000	4,769,253	8,434,253
2018	3,840,000	4,587,515	8,427,515
2019	4,020,000	4,392,225	8,412,225
2020	4,215,000	4,189,656	8,404,656
2021	4,405,000	3,990,066	8,395,066
2022	4,610,000	3,781,941	8,391,941
2023	4,840,000	3,553,731	8,393,731
2024	5,065,000	3,323,548	8,388,548
2025	5,290,000	3,091,673	8,381,673
2026	5,525,000	2,848,477	8,373,477
2027	5,770,000	2,594,171	8,364,171
2028	6,040,000	2,319,732	8,359,732
2029	6,325,000	2,023,516	8,348,516
2030	6,635,000	1,707,684	8,342,684
2031	6,965,000	1,368,747	8,333,747
2032	7,315,000	1,006,937	8,321,937
2033	7,665,000	640,094	8,305,094
2034	8,005,000	230,144	8,235,144
Total	\$ <u>128,800,000</u>	\$ <u>88,326,590</u>	\$ <u>217,126,590</u>

GENERAL INFORMATION**06/01/92 Sanitary Sewerage System Series B (Interest rates: 4.25% - 6.55%)**

Original Issue - \$870,000
Balance As of 09/30/2009 - \$270,000
Maturity Date - 01/01/13

In June 1992, the City participated in the State Revolving Loan program to issue \$870,000 in Bonds.

06/01/99 Sanitary Sewerage System Series A (Interest rate: 3.625% - 5.25%)

Original Issue - \$3,730,000
Balance As of 09/30/2009 - \$2,215,000
Maturity Date - 01/01/20

In 1999 the City participated in the State Revolving Loan Program to issue \$3,730,000 in Bonds. Voters approved the issuance of these Bonds in November of 1997.

12/01/99 Sanitary Sewerage System Series B (Interest rate: 4.125%-6.00%)

Original Issue - \$1,420,000
Balance As of 09/30/2009 - \$845,000
Maturity Date - 07/01/20

In 1999 the City participated in the State Revolving Loan Program to issue \$1,420,000 in Bonds. Voters approved the issuance of these Bonds in November of 1997.

11/01/00 Sanitary Sewerage System Series B (Interest rate: 4.35% - 5.625%)

Original Issue - \$2,445,000
Balance As of 09/30/2009 - \$1,575,000
Maturity Date - 07/01/21

In 2000, the City participated in the State Revolving Loan Program to issue \$2,445,000 in bonds. Voters approved the issuance of the Bonds in November of 1997.

05/01/02 Sanitary Sewerage System Series A (Interest rates: 3.00% - 5.375%)

Original Issue - \$2,230,000
Balance As of 09/30/2009 - \$1,630,000
Maturity Date - 1/1/2023

In 2002, the City participated in the State Revolving Loan Program to issue \$2,230,000 in bonds. Voters approved the issuance of these bonds in November of 1997.

11/13/01 Sanitary Sewerage System Special Obligation Bonds (Interest rates: 3.65% - 4.80%)

Original Issue - \$2,685,000
Balance As of 09/30/2009 - \$1,915,000
Maturity Date - 2/1/2021

In November 2001, the City issued \$2,685,000 of Special Obligation Bonds in finance improvements to the sanitary sewer system of the City.

09/15/02 Sanitary Sewerage System Revenue Refunding Bonds (Interest rates: 2.00% - 4.00%)

Original Issue - \$7,940,000
Balance As of 09/30/2009 - \$5,515,000
Maturity Date - 1/1/2017

In September of 2002 the City issued \$7,940,000 of Sewerage System Revenue Refunding Bonds. These bonds are to be paid by the net revenues of the system and are secured by a first lien on the revenues of the system. These bonds were issued to refund the 1992 Sewerage System Revenue Bonds.

04/01/03 Sanitary Sewerage System Revenue Bonds (Interest rates: 2.00% - 5.25%)

Original Issue - \$3,620,000
Balance As of 09/30/2009 - \$2,815,000
Maturity Date - 1/1/2024

In 2003, the City participated in the State Revolving Loan Program to issue \$3,620,000 in bonds. Voters approved the issuance of these bonds in November of 1997.

SANITARY SEWER BONDS**GENERAL INFORMATION****05/28/04 Sanitary Sewerage System Revenue Bonds (Interest rates: 2.00% - 5.25%)**

Original Issue - \$650,000

Balance As of 09/30/2009 - \$545,000

Maturity Date - 1/1/2025

In 2004, the City participated in the State Revolving Loan Program to issue \$650,000 in bonds. Voters approved the issuance of these bonds in November of 1997.

02/01/06 Sanitary Sewerage System S.O. Revenue Bonds (Interest rates: 4.00% - 5.00%)

Original Issue - \$8,380,000

Balance As of 09/30/2009 - \$7,535,000

Maturity Date - 2/1/2026

In February, 2006, the City issued \$20,005,000 of S.O. Revenue Refunding and Improvement Bonds. A portion of the issue, \$8,380,000 was for constructing, improving, and extending the City-owned sanitary sewer utility. Voters of the City authorized the issuance of \$18,901,000 of sanitary sewer system revenue bonds in 1997, of which \$2,121,000 remained and was allocated to this issue. The remaining \$6,259,000 was from 2003 voter approval of \$18,500,000.

11/01/06 Sanitary Sewerage System Revenue Bonds (Interest rates: 4.00% - 5.00%)

Original Issue - \$915,000

Balance As of 09/30/2009 - \$810,000

Maturity Date - 7/1/2026

In November 2006, the City participated in the State Revolving Loan Program to issue \$915,000 in bonds. Voters approved the issuance of these bonds in November 2003.

11/01/07 Sanitary Sewerage System Revenue Bonds (Interest rates: 4.00% - 5.00%)

Original Issue - \$1,800,000

Balance As of 09/30/2009 - \$1,725,000

Maturity Date - 1/1/2028

In November 2007, the City participated in the State Revolving Loan Program to issue \$1,800,000 in bonds. Voters approved the issuance of these bonds in November 2003.

DEBT SERVICE REQUIREMENTS**Sewer Revenue and Special Obligation Bonds**

Year	Principal Requirements	Interest Requirements	Total Requirements
2010	\$ 1,805,000	\$ 1,186,909	\$ 2,991,909
2011	1,875,000	1,113,208	2,988,208
2012	1,915,000	1,034,884	2,949,884
2013	1,975,000	953,627	2,928,627
2014	1,950,000	869,247	2,819,247
2015	2,015,000	779,535	2,794,535
2016	2,080,000	685,254	2,765,254
2017	2,140,000	589,625	2,729,625
2018	2,220,000	491,915	2,711,915
2019	1,580,000	405,104	1,985,104
2020	1,620,000	329,386	1,949,386
2021	1,365,000	256,946	1,621,946
2022	1,035,000	197,215	1,232,215
2023	1,075,000	149,099	1,224,099
2024	985,000	102,814	1,087,814
2025	780,000	63,203	843,203
2026	765,000	28,553	793,553
2027	105,000	7,994	112,994
2028	110,000	2,750	112,750
Total	\$ 27,395,000	\$ 9,247,268	\$ 36,642,268

SOLID WASTE SYSTEM BONDS

GENERAL INFORMATION

11/13/01 Solid Waste Special Obligation Bond - Refuse (Interest rates: 3.65% - 4.80%)

Original Issue - \$4,640,000

Balance As of 09/30/2009 - \$3,305,000

Maturity Date - 2/1/2021

In November 2001, the City issued \$4,640,000 of Special Obligation Bonds to finance improvements to the Solid Waste Facilities of the City.

02/01/06 Special Obligation Revenue Refunding and Improvement Bonds - Solid Waste (Interest rates: 4.00% - 5.00%)

Original Issue - \$2,000,000

Balance As of 09/30/2009 - \$1,785,000

Maturity Date - 2/1/2026

In February 2006, the city issued \$20,005,000 of Special Obligation Revenue Refunding and Improvement Bonds. A portion of this issue, \$2,000,000, was for constructing and improving the city-owned solid waste utility.

02/01/06 Special Obligation Revenue Refunding and Improvement Bonds - Solid Waste (Interest rates: 4.00% - 5.00%)

Original Issue - \$2,915,000

Balance As of 09/30/2009 - \$2,155,000

Maturity Date - 2/1/2016

In February 2006, the City issued \$20,005,000 of special Obligation Revenue Refunding and Improvement Bonds. A portion of this issue, \$2,915,000 was to currently refund the outstanding portion, \$3,080,000 of the City's Special Obligation Refunding and Capital Improvement Bonds, Series 1996 - solid waste portion.

DEBT SERVICE REQUIREMENTS

Special Obligation and Refunding Solid Waste Bonds

Year	Principal Requirements	Interest Requirements	Total Requirements
2010	\$ 560,000	\$ 305,255	\$ 865,255
2011	580,000	282,408	862,408
2012	615,000	258,676	873,676
2013	625,000	233,696	858,696
2014	655,000	207,035	862,035
2015	685,000	176,724	861,724
2016	720,000	143,081	863,081
2017	395,000	116,999	511,999
2018	410,000	99,038	509,038
2019	425,000	80,226	505,226
2020	450,000	60,278	510,278
2021	465,000	39,178	504,178
2022	120,000	25,856	145,856
2023	125,000	20,650	145,650
2024	130,000	15,231	145,231
2025	135,000	9,516	144,516
2026	150,000	3,281	153,281
Total	\$ 7,245,000	\$ 2,077,128	\$ 9,322,128

PARKING SYSTEM BONDS

GENERAL INFORMATION

02/01/06 Parking System Revenue Refunding and Improvement Bonds (Interest rates: 4.00% - 5.00%)

Original Issue - \$2,575,000

Balance As of 09/30/2009 - \$2,175,000

Maturity Date - 2/1/2021

In February 2006, the city issued \$20,005,000 of Special Obligation Revenue Refunding and Improvement Bonds. A portion of this issue, \$2,575,000, was to currently refund the outstanding portion, \$2,575,000 of the City's Special Obligation Refunding and Capital Improvement Bonds, Series 1996 - parking portion.

02/01/06 Parking System Special Oblig. Rev. Refunding and Improvement Bonds (Interest rates: 4.00% - 5.00%)

Original Issue - \$4,135,000

Balance As of 09/30/2009 - \$3,070,000

Maturity Date - 2/1/2016

In February 2006, the city issued \$20,005,000 of Special Obligation Revenue Refunding and Improvement Bonds. A portion of this issue, \$4,135,000, was to currently refund the outstanding portion, \$4,365,000 of the City's Special Obligation Refunding and Capital Improvement Bonds, Series 1996 - parking portion.

DEBT SERVICE REQUIREMENTS

Parking Special Obligation Bonds

Year	Principal Requirements	Interest Requirements	Total Requirements
2010	\$ 530,000	\$ 215,300	\$ 745,300
2011	555,000	192,937	747,937
2012	570,000	170,438	740,438
2013	595,000	147,137	742,137
2014	615,000	122,169	737,169
2015	650,000	92,850	742,850
2016	685,000	59,475	744,475
2017	195,000	38,450	233,450
2018	200,000	30,550	230,550
2019	210,000	22,350	232,350
2020	215,000	13,716	228,716
2021	225,000	4,641	229,641
Total	\$ 5,245,000	\$ 1,110,013	\$ 6,355,013

SPECIAL OBLIGATION BOND - Public Building Expansion**GENERAL INFORMATION****Special Obligation Bond****06/29/2006 (Public Building Expansion/Renovation) (Interest Rates: 5.00% - 5.00%)**

Original Issue - \$2,335,000

Balance As of 09/30/2009 - \$1,750,000

Maturity Date - 2/1/2016

In 2001 the City issued Certificates of Participation to provide funds for the purchase and renovation of the Nowell's property as well as other public building expansion needs. The COPs were advance refunded in 2006. General Funds will be used to pay this portion of the issue.

DEBT SERVICE REQUIREMENTS**Public Building Expansion**

Year	Principal Requirements	Interest Requirements	Total Requirements
2010	\$ 215,000	\$ 82,125	\$ 297,125
2011	225,000	71,125	296,125
2012	235,000	59,625	294,625
2013	250,000	47,500	297,500
2014	260,000	34,750	294,750
2015	275,000	21,375	296,375
2016	290,000	7,250	297,250
Total	\$ 1,750,000	\$ 323,750	\$ 2,073,750

SPECIAL OBLIGATION BONDS - Capital Improvement Sales Tax**GENERAL INFORMATION****Special Obligation Bonds****06/29/2006 (Capital Improvements) (Interest Rates: 5.00% - 5.00%)**

Original Issue - \$23,280,000

Balance As of 09/30/2009 - \$17,270,000

Maturity Date - 2/1/2016

The City issued Special Obligation Bonds to finance a portion of the projects authorized by voters with the extension of the one-quarter cent Capital Improvement Sales Tax in November 2005. This tax was effective January 1, 2006 and will run through December 31, 2015. The projects funded with this bond include a number of road projects, fire station and equipment needs, emergency warning sirens and a police training facility.

DEBT SERVICE REQUIREMENTS

Year	Principal Requirements	Interest Requirements	Total Requirements
2010	\$ 2,160,000	\$ 809,500	\$ 2,969,500
2011	2,250,000	699,250	2,949,250
2012	2,345,000	584,375	2,929,375
2013	2,455,000	464,375	2,919,375
2014	2,570,000	338,750	2,908,750
2015	2,685,000	207,375	2,892,375
2016	2,805,000	70,125	2,875,125
Total	\$ 17,270,000	\$ 3,173,750	\$ 20,443,750

SPECIAL OBLIGATION NOTES - Regional Park Acquisition

GENERAL INFORMATION

Special Obligation Notes

06/04/2007 (Park Acquisition) (Interest Rates: 4.236%)

Original Issue - \$3,740,000

Balance As of 09/30/2009 - \$1,950,000

Maturity Date - 3/1/2011

The City issued Special Obligation Notes to finance a portion of the acquisition cost of purchasing 320 acres in southeast Columbia to be developed into a regional park. The debt is to be repaid by annual appropriation of a portion of the Parks Sales Tax.

DEBT SERVICE REQUIREMENTS

Year	Principal Requirements	Interest Requirements	Total Requirements
2010	\$ 955,000	\$ 62,287	\$ 1,017,287
2011	995,000	21,044	1,016,044
Total	\$ 1,950,000	\$ 83,331	\$ 2,033,331

SPECIAL OBLIGATION IMPROVEMENT BONDS - Downtown Government Center**GENERAL INFORMATION****Special Obligation Bonds****05/15/2008 (Downtown Government Center) (Interest Rates: 3.50% - 5.00%)**

Original Issue - \$26,795,000

Balance As of 09/30/2009 - \$26,795,000

Maturity Date - 3/1/2028

The City issued Special Obligation Bonds to finance the construction, expansion, renovation and equipping of the City's downtown government center. The City intends to fund the annual debt service payments on the bonds through lease payments to be charged to the City enterprise and governmental departments that will occupy space in the government center.

DEBT SERVICE REQUIREMENTS

Year	Principal Requirements	Interest Requirements	Total Requirements
2010	\$ 250,000	\$ 1,127,819	\$ 1,377,819
2011	1,015,000	1,102,519	2,117,519
2012	1,060,000	1,063,669	2,123,669
2013	1,100,000	1,025,869	2,125,869
2014	1,145,000	986,581	2,131,581
2015	1,195,000	945,631	2,140,631
2016	1,245,000	893,594	2,138,594
2017	1,295,000	836,569	2,131,569
2018	1,345,000	783,769	2,128,769
2019	1,400,000	728,869	2,128,869
2020	1,460,000	671,669	2,131,669
2021	1,520,000	612,069	2,132,069
2022	1,585,000	542,043	2,127,043
2023	1,655,000	461,043	2,116,043
2024	1,730,000	382,906	2,112,906
2025	1,810,000	306,550	2,116,550
2026	1,895,000	225,503	2,120,503
2027	1,990,000	139,275	2,129,275
2028	2,100,000	47,250	2,147,250
Total	\$ 26,795,000	\$ 12,883,197	\$ 39,678,197

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG)

PURPOSE

This fund accounts for and disburses funds received by the City from the Dept. of Housing and Urban Development's Community Development Block Grant Program. These funds are to be used to provide facilities and assistance to low and moderate income citizens of the City such as housing programs, neighborhood improvements and community facilities. After receiving recommendations from the Community Development Commission, the staff, and public hearings, the Council adopts this budget and submits it to HUD for final approval. Following that approval, the funds become available in the spring of 2010.

In 2008 the City Council adopted the following guidelines for the expenditure of the annual allocation of Community Development Block Grant funds: 30-40% for Housing Programs, 40-55% for Public Improvements, 0-35% for Community Facilities, Community Services and Economic Development and 10-16% for Planning and Administration.

RESOURCES

	Adopted FY 2010
Reprogrammed Funds	
Entitlement Amount Estimate	\$ 860,000
Total Resources	\$ 860,000

EXPENDITURES

	Staff and Agency Requests	Community Development Commission Proposal	City Manager Recommended	Council Adopted
Housing Programs:				
Housing Rehabilitation	220,000	151,729	176,729	156,729
Emergency Repair	20,000	20,000	20,000	20,000
NRT Code Enforcement	30,000	15,000	15,000	15,000
NRT Demolition	25,000	25,000	25,000	25,000
Homebuyers Classes	8,000	8,000	8,000	8,000
Boone County Council on Aging	55,000	30,000	5,000	25,000
Central Missouri Community Action	137,664	0	0	0
Community Housing Options	8,712	8,500	8,500	8,500
Subtotal (Council Policy 30-40%)	504,376	258,229	258,229	258,229
	31.7%	30.0%	30.0%	30.0%
Public Improvements:				
East Side Sidewalks	315,227	261,027	315,227	290,227
Highview Avenue Engineering	25,000	25,000	25,000	0
Subtotal (Council Policy 40-55%)	340,227	286,027	340,227	290,227
	21.4%	33.3%	39.6%	33.7%
Community Facilities, Services and Economic Development:				
Columbia Housing Authority	115,000	90,000	90,000	90,000
CHA Low Income Services	12,000	4,044	4,044	4,044
Comprehensive Human Services	22,172	20,000	20,000	20,000
First Chance for Children	148,433	50,000	0	50,000
Nora Stewart memorial Nursery	102,389	0	0	0
Enterprise Development Corporation	22,500	0	10,000	10,000
Urban Empowerment	16,248	14,200	0	0
Gren	23,200	0	0	0
Central Missouri Community Action	135,510	0	0	0
Subtotal (Council Policy 0-35%)	597,452	178,244	124,044	174,044
	37.5%	20.7%	14.4%	20.2%
Administration and Planning				
Planning	94,000	86,000	86,000	86,000
Administration	56,000	51,500	51,500	51,500
Subtotal (Council Policy 10-16%)	150,000	137,500	137,500	137,500
	9.4%	16.0%	16.0%	16.0%
	\$1,592,055	\$860,000	\$860,000	\$860,000

HOME REQUESTS

PURPOSE

This fund accounts for and disburses funds received by the City from the HOME Investment Partnership Act Program from the Department of Housing and Urban Development. HUD allows funding to be provided in four six basic categories: Owner Occupied Housing Rehabilitation, Homebuyer Assistance, Community Housing Development Organizations (15% required setaside), Rental Housing, Tenant-Based Rental Assistance, and Administration (10% Maximum). All funds must be spent on projects that are defined by HUD as meeting their definition of "affordable." After receiving recommendations from the Community Development Commission, the staff, and public hearings, the Council adopts this budget and submits it to HUD for final approval. Following that approval, the funds usually are available by the middle of the fiscal year.

RESOURCES

		Adopted FY 2010
Reprogrammed Funds		
Entitlement Amount Estimate	\$	660,000
Total Resources	\$	660,000

EXPENDITURES

	Staff and Agency Requests	City Manager Recommend	Alloc.	Community Development Commission Recommend	Alloc.
Projects:					
Owner Occupied Housing Rehab	\$250,000	\$210,000	31.8%	\$200,000	30.2%
Homeownership Assistance **	\$170,501	\$185,000	28.0%	\$170,000	25.8%
Rental Production *	\$412,612	\$0	0.0%	\$25,000	3.8%
Tenant Based Rental Assistance	\$150,000	\$100,000	15.2%	\$100,000	15.2%
Subtotal Projects	\$983,113	\$495,000	75.0%	\$495,000	75.0%
CHDO Set aside	\$99,000	\$99,000	15.0%	\$99,000	15.0%
Administration Set aside***	\$66,000	\$66,000	10.0%	\$66,000	10.0%
Grand Total	\$1,148,113	\$660,000	100.00%	\$660,000	100.00%

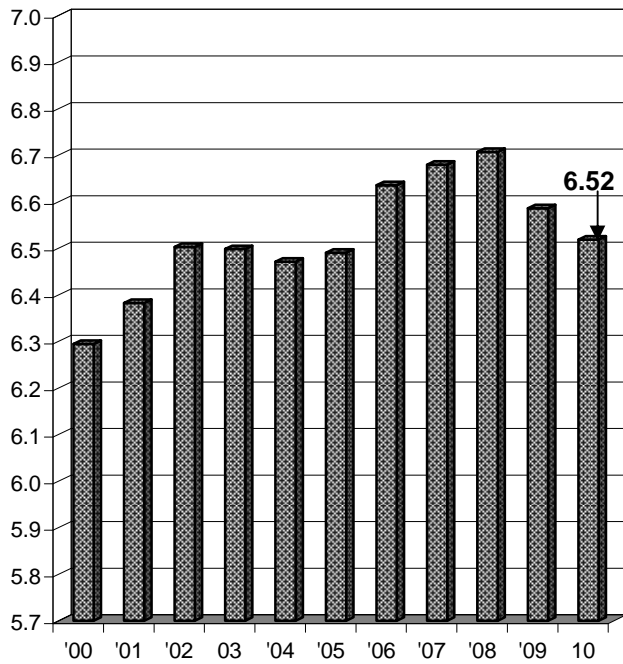
* Total Funding Requests in the Pipeline

** Includes: Neighborhood Development Homeownership Assistance Activities

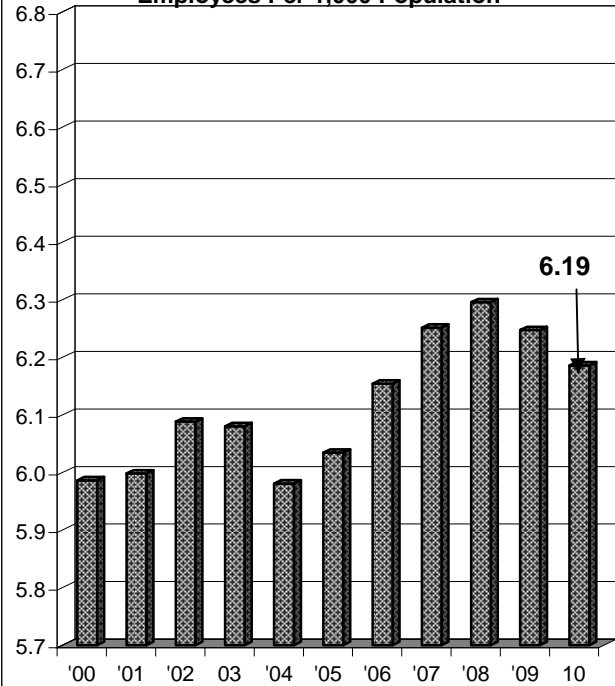
*** Includes: Administration funding for (TBRA) - Tenant-Based Rental Assistance

PERSONNEL SUMMARY INFORMATION

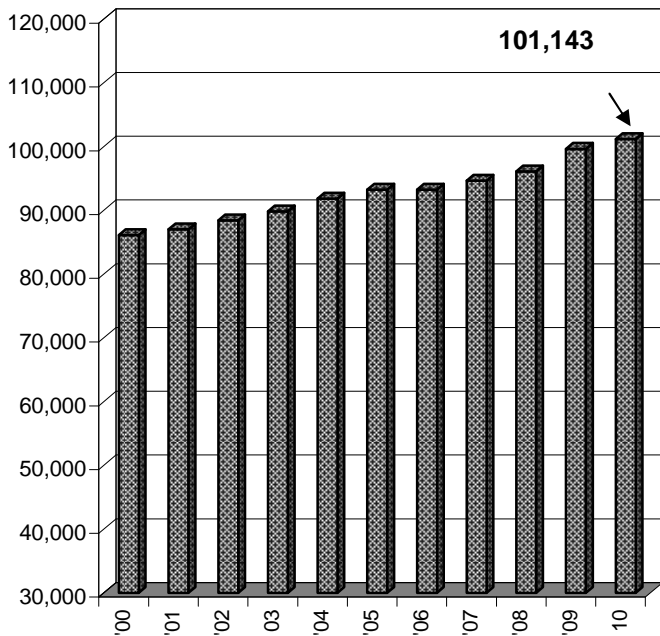
**General Fund Growth Rate*
Employees Per 1,000 Population**



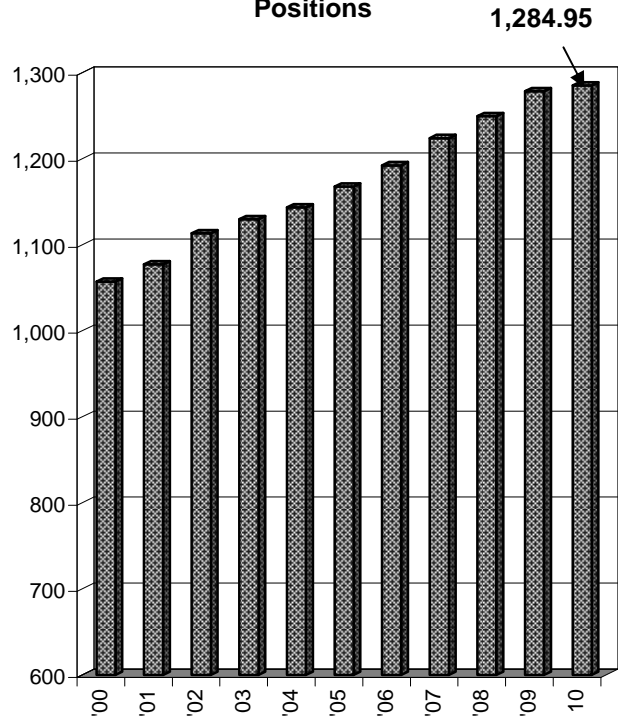
**Enterprise & Internal Serv. Fund
Growth Rate *
Employees Per 1,000 Population**



**City of Columbia
Population****



**Total Authorized
Positions**



* During the past 10 years it has been the City's practice to maintain a growth rate in total authorized similar to the growth rate in the City's population.

** Revised population numbers based on estimates from the Missouri Census Data Center 1994-2005
2007 - 2009 estimates based on average five year growth of 1.80%

Additional Positions Adopted FY 2010

Department - Division	Number of Positions	Position Added
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General Fund

City Clerk	1.00	(1) 1.00 FTE Admin. Support Asst II (9 months) code 1002
Finance - Administration	(1.00)	(1) 1.00 FTE ASA I - will be eliminated March 31, 2010
Finance - Purchasing	1.00	(1) 1.00 FTE Compliance Officer code 6308
Neighborhood Services-Neigh. Prog.	0.50	(1) .50 FTE Assistant City Counselor III (9 months) code 3303
Law - City Counselor	0.50	(1) .50 FTE Assistant City Counselor III (9 months) code 3303
Police - Patrol	(1.00)	(1) 1.00 FTE Community Service Aide code 3011
Police - Patrol	2.00	(2) 1.00 FTE Lieutenants code 3003
Police - Patrol	(2.00)	(2) 1.00 FTE Police Officers code 3001
Police - Patrol	2.00	(1) 1.00 FTE Police Officers - DWI Unit code 3001
Police - Traffic	2.00	(2) 1.00 FTE Traffic Officers code 3001
PSJC/Emergency Mgmt	1.00	(1) 1.00 FTE Systems Support Analyst - code 7911
PW - Engineering *	1.00	(1) 1.00 FTE Engineering Aide II - Survey code 5002

Vacant Positions Deleted:

City Manager	(1.00)	(1) 1.00 FTE Ombudsmen - vacant code 4630
PW - Streets and Sidewalks	(1.00)	(1) 1.00 Equipment Operator III - vacant code 2303
PW - Protective Inspection	(3.00)	(3) 1.00 FTE Building Inspectors - vacant code 3202

2.00

NET GENERAL FUND POSITIONS ADDED

0.30%

Positions Authorized but Unfunded for FY 2010

Fire	4.00	(4) 1.00 FTE Firefighters
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Other Funds

Office of Sustainability	1.00	(1) 1.00 FTE Sustainability Manager code 9915
CDBG	1.00	(1) 1.00 FTE Housing Planner code 4101
Recreation Services	(1.00)	(1) 1.00 FTE Recreation Specialist code 8520
PW - Sewer	1.00	(1) 1.00 FTE WWTP Operator I code 2601
PW - Sewer	1.00	(1) 1.00 FTE Utility Maintenance Mechanic III code 2425
PW - Sewer	0.50	(1) 0.50 FTE Engineer II* code 5100
PW - Sewer	1.00	(1) 1.00 FTE Equipment Operator II (6 months) code 2300
PW - Sewer	1.00	(1) 1.00 FTE Public Works Supervisor I (6 months) code 2309
PW - Solid Waste	1.00	(1) 1.00 FTE Bioreactor Specialist code 5114

Vacant Positions Deleted:

Railroad	(1.00)	(1) 1.00 FTE Railroad Administrator code 2620
Recreation Services	(1.00)	(1) 1.00 FTE Recreation Supervisor code 8530

4.50

NET OTHER FUND POSITIONS ADDED

0.88%

6.50

TOTAL NUMBER OF POSITIONS ADDED

0.51%

FOR FY 2010

* Position will be converted from temporary (unbenefitted) position to permanent position.

PERSONNEL POSITION SUMMARY

	Actual FY 2008	Budget FY 2009	Estimated FY 2009	Adopted FY 2010	Position Changes
TOTAL PERSONNEL					
PERMANENT					
FULL-TIME POSITIONS:					
City Clerk and Elections	2.00	2.00	2.00	3.00	1.00
City Manager	8.00	9.00	9.00	8.00	(1.00)
Neighborhood Programs	2.25	2.25	2.25	8.50	6.25
Finance Department	51.00	52.00	52.00	52.00	
Human Resources	9.00	9.00	9.00	9.00	
Law Department	10.00	9.00	9.00	9.50	0.50
Municipal Court	9.00	9.00	9.00	9.00	
Police Department	186.00	190.00	190.00	191.00	1.00
Fire Department	138.00	140.00	140.00	140.00	
Health Department	55.00	56.00	56.00	55.00	(1.00)
Joint Communications/Emerg Mgt.	32.00	32.00	32.00	33.00	1.00
Planning and Development	12.50	12.50	12.50	13.00	0.50
Economic Development	4.00	3.00	3.00	3.00	
Cultural Affairs	2.75	2.75	2.75	2.75	
Parks & Recreation	79.00	79.00	79.00	77.00	(2.00)
Public Works Department	336.50	347.50	347.50	346.00	(1.50)
Railroad Fund	5.00	5.00	5.00	4.00	(1.00)
Water & Electric Utility Fund	239.00	243.00	246.00	246.00	
Convention & Tourism Fund	9.00	9.00	9.00	9.00	
Office of Sustainability	0.00	0.00	0.00	1.25	1.25
Employee Benefit Fund	3.00	4.00	4.00	4.00	
Information Services Fund	25.00	26.00	26.00	28.00	2.00
Public Communications Fund	10.00	10.00	10.00	9.00	(1.00)
Contributions Fund	0.00	0.00	0.00	0.00	
Total Full-Time Perm.	1,228.00	1,252.00	1,255.00	1,261.00	6.00
PERMANENT PART-TIME POSITIONS					
Finance Department	1.25	1.25	1.25	1.25	
Municipal Court	0.00	0.00	0.00	0.00	
Health Department	6.10	7.35	7.35	7.35	
Joint Communications	0.75	0.75	0.75	0.75	
Parks & Recreation	0.75	0.75	0.75	0.75	
Public Works	10.25	11.00	11.00	11.50	0.50
Water and Electric Utility Fund	0.60	0.60	0.60	0.60	
Information Services Fund	0.00	0.00	0.00	0.00	
Public Communications Fund	1.75	1.75	1.75	1.75	
Total Perm. Part-Time Pos.	21.45	23.45	23.45	23.95	0.50
TOTAL PERSONNEL	1,249.45	1,275.45	1,278.45	1,284.95	6.50
Summary By Fund Type:					
General Fund Positions	644.49	656.10	656.10	659.30	3.20
Enterprise Fund Positions	500.56	507.35	510.35	511.00	0.65
Internal Service Fund Positions	90.80	98.40	98.40	99.40	1.00
Special Revenue Fund Positions	13.60	13.60	13.60	15.25	1.65
Trust Fund Positions	0.00	0.00	0.00	0.00	
TOTAL PERSONNEL	1,249.45	1,275.45	1,278.45	1,284.95	6.50

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GLOSSARY

Accrual Basis of Accounting - Internal Service Fund and Enterprise Fund revenues and expenses are recognized on the accrual basis. Under this method of accounting, revenues are recognized in the accounting period in which they are earned, and expenses are recognized in the period occurred.

Account Number - A system of numbering or otherwise designating accounts, entries, invoices, vouchers, in such a manner that the number sequence used quickly reveals certain required information.

Adopted Budget - Refers to the budget amount as originally approved by the City Council at the beginning of the fiscal year.

Anticipated Expenditures and Revenues - The expenditures or revenues that are expected by the close of the budget year/fiscal year.

Appropriation - The legal authorizations made by the City Council (who approve department budgets) to the departments, offices and agencies of the City, allowing the departments to make expenditures and incur obligations for specific purposes within the amounts approved.

Assessed Valuation - This is the value of property set for tax purposes. The assessed value is set by the County Assessor, who is charged with determining the taxable value of property according to a formula set by the State of Missouri.

Budget - The financial plan for the operation of the City for the fiscal year.

Budgetary Control - The control or management of a government or enterprise fund/entity in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

Capital - An asset item with a value of \$5,000 or more and is expected to have an estimated life of greater than one year.

Capital Projects Fund - Capital Projects Funds are established to account for financial resources to be used for the acquisition or construction of major capital facilities or improvements.

Debt Service Fund - The debt service funds are used to account for the accumulation of resources and payment of general long-term debt principal and interest.

Deficit - An excess of the liabilities of a fund over its assets. Also, the excess of expenditures over revenues during the budget year.

Department - The Department is the primary unit in City operations. Each is managed by a department director. Departments are generally composed of divisions which share a common purpose or which perform similar duties.

Depreciation - The decrease in value of physical assets due to use and the passage of time. In accounting for depreciation, the cost of a fixed asset is prorated over the estimated service life of such an asset, and each year is charged with a portion of such cost. Through this process, the entire cost of the asset is ultimately charged off as an expense.

Encumbrance - Commitment for unperformed contracts for goods or services. An amount of money committed and set aside, but not yet expended, for the purpose of a specific good or service.

Enterprise Funds - These funds are used to account for resources committed to self-supporting activities of governmental units that render services to the general public on a user-charged basis. Budgeted enterprise funds include: Water Utility, Electric Utility, Sanitary Sewer Utility, Regional Airport, Public Transportation, Solid Waste Collection, Parking Facilities, Recreation Services, Railroad, and Storm Water Utility.

GLOSSARY

Expendable Trust Fund - A trust fund whose principal and earnings may be expended. The only expendable trust fund that is budgeted is the Contributions Fund.

Expenditure - An actual obligation incurred for goods or services received whether or not yet paid by a City check or by an interfund transfer for internal City bills.

Fiscal Year - The period used for the accounting year. The City of Columbia has a fiscal year of October 1st through the following September 30th.

Fund - A fund is a self balancing set of accounts designed to track specific revenues and the uses of those revenues.

Fund Balance - An accumulated excess of revenues over expenditures. Any amount left over after expenditures are subtracted from resources is then added to the beginning fund balance each year. Each fund begins and ends each year with a positive or negative fund balance. The exception to this is Enterprise Funds and Internal Service Funds which are accounted for in the same manner as private businesses and record retained earnings as opposed to a fund balance.

Fund Equity - Additional funds generated by the cost of operating as internal service funds which is used to offset charges assessed to other internal departments.

Fund Type - In governmental accounting, all funds are classified into seven generic fund types: General, Special Revenues, Debt Service, Capital Projects, Enterprise, Internal Service, and Trust and Agency.

GAAP - Generally Accepted Accounting Principals

General Fund - The fund used to account for all City activities not required to be accounted for elsewhere. The General Fund of a governmental unit is made up of the resources available for the purpose of carrying on the unit's operating activities. The General Fund includes the following departments: City Council, City Clerk and Elections, City Manager, Municipal Court, Human Resources, Law, Planning, Economic Development, Finance, Fire, Police, Health, Joint Communications, Emergency Management, Community Services, Divisions of Public Works (Administration and Engineering, Streets, Traffic, and Protective Inspection), and Divisions of Parks and Recreation (Administration, C.A.R.E. Program, and Parks).

General Obligation Bonds - Bonds backed by the full faith and credit of the City.

Governmental/Trust Funds - Includes the General Fund, Expendable Trust Funds, Non-Expendable Trust Funds, Special Revenue Funds, and Capital Project Fund.

Legal Debt Margin - The amount of additional debt the City may legally issue. It is currently 20% of the assessed value less general obligation debt currently outstanding.

Intergovernmental Revenues - Revenues from other governments in the form of grants, entitlement, shared revenues or payments in lieu of taxes.

Internal Service Funds - These funds are used to finance, administer, and account for the financing of goods and services provided by one department to other departments of the City on a cost reimbursement basis. Budgeted internal service funds are Fleet Operations, Custodial and Maintenance Services, Finance Utility Customer Service, Information Technologies, Public Communications, Employee Benefit Fund, and Self-Insurance Reserve Fund.

Intragovernmental Charges - Charges assessed to all other departments i.e. Enterprise, Special Revenue, Governmental and other Internal Service funds for services provided to those various departments. Some of the services include, delivery of mail, vehicle repair, custodial and building maintenance & computer support.

GLOSSARY

Modified Accrual Basis - General Fund, Special Revenue, Debt Service, Capital Projects, and Expendable Trust Funds are recognized on the modified accrual basis of accounting. Under this method, revenues are recognized in the accounting period in which they become both available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred. This basis measures resources available to the City.

Net Assets - A funds total assets less all liabilities.

Net Income - The excess of revenues over expenses. Net income is calculated for Internal Service Funds and Enterprise Funds. Net income is not calculated for a governmental fund.

Net-Working Capital - The total of all current assets less the total of all current liabilities.

Non-Expendable Trust Funds - A trust fund whose principal must be preserved intact. Revenues earned on the principal may be expended.

Non-Operating Expenses - Expenses incurred by Enterprise and Internal Service Funds that are not directly related to the fund's primary service activities. Examples of non-operating expenses include Interest Expense, Loss on Disposal of Fixed Assets, and Miscellaneous Expenses.

Non-Operating Revenues - Enterprise and Internal Service Fund revenues that are not directly related to the fund's primary service activities. Examples of non-operating revenues include Interest revenue, gain on disposal of fixed assets, and miscellaneous revenue.

Operating Budget - The annual budget and process which provide a financial plan for the operation of government and the provision of services for the year. Excluded from the operating budget are capital projects which are determined by a separate, but interrelated process.

Property Tax - This refers to the property tax placed on property. The tax income is determined by multiplying the tax rate by each \$100 of assessed valuation.

Proposed Budget - The recommended City budget submitted by the City Manager to the City Council in late July each year.

Retained Earnings - Profits generated by enterprise funds that are either reinvested into the fund or are kept as a reserve for specific objectives - such as to pay off a debt or purchase capital assets.

Revenue Bonds - Bonds whose principal and interest are payable exclusively from earnings of an enterprise fund. In addition, these bonds may contain a mortgage on the enterprise fund's property.

Revenues - Money generated through taxes, charges, licenses and other sources to fund City operations.

Special Obligation Bonds - Special obligations of the City. The payment of the principal of and the interest on the Bonds is subject to an annual appropriation by the City. The City is not required or obligated to make any such annual appropriation.

Special Revenue Funds - These funds are used to account for specific revenues that are legally restricted to expenditure for particular purposes. Budgeted special revenue funds include: Convention and Tourism Fund, Transportation Sales Tax Fund, Community Development Block Grant Fund, Cultural Affairs Fund, Parks Sales Tax, Capital Impr. 1/4 Cent Tax, Special Road District Tax Fund, and Public Improvement Fund.

Subsidy - Legally authorized subsidy from a fund receiving revenue to the fund through which the resources are to be expended.

GLOSSARY

Supplementals - A list of requests by each department which include computers, all other equipment, vehicles, trucks (capital items) and personnel. Requests are listed in priority order and then reviewed and amended by the City Manager and the Department Director based on the budget year's spending limitations.

Transfer - Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended.

Trust Funds - These funds are used to account for assets held by the government in a trustee capacity. Trust Funds are composed of two main types, Non-Expendable and Expendable. The only Budgeted Trust Fund is the Contributions Fund.

User Charges or Fees - The payment of a charge or fee for direct receipt of a service by the party benefiting from the service.