

City of Columbia Adopted Budget

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Amendments to City Manager's Budget
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**Increase/
(Decrease)
Amount**

General Fund
Proposed FY 2001 Changes

City Manager Recommendations

Revenues:

110-1610-440.90-10	Municipal Court: Decrease Warrant Revenues	(\$6,000)
110-3210-440.40-06	Health Department: Decrease Swimming Pool Inspections Fees - increase included in permits	(\$20,370)
110-3010-462.01-00	Health Department: MOCBHV Grant Revenue	\$24,995
110-3010-462.01-00	Health Department: Other Grants - Additional Amounts Received	\$21,614
Net Increase to FY 2001 General Fund Revenues		\$20,239

Expenditures:

110-3310-531.01-05	Health-Clinic: MOCBHV Grant Expenses - Temporary Salaries	\$18,000
110-3310-531.02-10	Health-Clinic: MOCBHV Grant Expenses - Social Security	\$918
110-3310-531.20-10	Health-Clinic: MOCBHV Grant Expenses - Travel	\$300
110-3310-531.48-40	Health-Clinic: MOCBHV Grant Expenses - Car Allowance	\$200
110-3310-531.13-95	Health-Clinic: MOCBHV Grant Expenses - Lab Supplies	\$144
110-8500-590.49-90	Reduce money set aside for fee increase changes(Mun.Ct. Fees shown above)	(\$6,000)
110-8500-590.49-90	Reduce money set aside for fee increase changes(Health Fees shown above)	(\$20,370)
110-8500-590.02-38	To adjust for implementation of classification plan review - Increase ranges 5.5%	(\$165,954)
110-xxxx-xxx.xx-xx	To adjust for implementation of classification plan review - Increase ranges 5.5%	\$165,954
Net Reduction to FY 2001 General Fund Expenditures		(\$6,808)

Net Increase to FY 2001 General Fund Balance

\$27,047

Proposed Position Changes:

FTE:

110-2341-513.0x-xx	Fire - Fire Marshal: Additional Fire Marshal	1.00
110-3010-531.01-01	Health - Admin: Add (1) Health Educator/Outreach Specialist	1.00
110-3310-531.01-01	Health - Clinic: Increase Social Worker	0.25
110-3310-531.01-01	Health - Clinic: Decrease Public Health Nurse	(0.25)
110-3410-531.01-01	Health - WIC: Decrease Licensed Practical Nurse	(0.50)
110-3410-531.01-01	Health - WIC: Increase Nutritionist	0.50
110-3410-531.01-01	Health - WIC: Decrease WIC Program Manager	(1.00)
110-3410-531.01-01	Health - WIC: Increase Nutritionist	1.00
110-3410-531.01-01	Health - WIC: Decrease Admin. Support Assistant II	(1.00)
110-3410-531.01-01	Health - WIC: Decrease Nutrition Educator	(1.00)
110-3410-531.01-01	Health - WIC: Decrease Nutritionist	(1.00)
110-3410-531.01-01	Health - WIC: Increase Admin. Support Assistant I	3.00
110-4010-532.0x-xx	Planning.: Add (1) Neighborhood Specialist (50%)	0.50
266-4310-532.0x-xx	CDBG: Add (1) Neighborhood Specialist (50%)	0.50
Total Positions Added		3.00

City Council Budget Considerations/Issues

Fee Increase Issues:

110-4010-440.90-40	Planning: Increase Fees to 75% Cost Recovery (8)	\$5,510
110-6030-440.xx-xx	Protective Inspection: All fees at 75% (9)	(\$31,218)
Net Change to General Fund Revenues for Fee Increase Changes		(\$25,708)

110-8500-590.49-90	Reduce money set aside for fee increase changes	(25,708)
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Net Change to General Fund Expenditures for Fee Increase Changes

Additional Council Considerations:

110-0120-501.xx-xx	City Council: Funding for Mayor's Council on Physical Fitness	\$3,000
110-3010-531.01-01	Health: Health Educator/Outreach Specialist (City's net cost)*	\$16,542
110-2341-513.0x-xx	Fire: Additional Fire Marshall (jointly funded by City and University - City's Cost	\$31,874
110-2120-511.0x-xx	Police : Fund Police Officers for 12 months rather than 9 months	\$21,470
110-4010-532.0x-xx	Planning.: Add (1) Neighborhood Specialist (50%)	\$25,000
110-8500-590.49-90	Funding for increased Legislative Initiative for Grants & specified projects	\$40,000
Total Additional Council Considerations		137,886

110-8500-590.56-86	Reallocate Council Reserve for Budget Amendments	(100,000)
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110-8500-590.49-90	Utilize money set aside for fee increase changes	(37,886)
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Net Change to General Fund

\$0

* Utilizes the \$27,047 in General Fund Balance shown above.

Other Funds (Excluding General Fund)

Proposed FY 2001 Changes

City Manager Recommendations

Revenues:

440-0000-490.01-27	CIP: Decrease CIP - (Blueridge Rd: Garth to Rt 763-#16) County Rd Tax Rebate Funding Source *	(80,000)
440-000-490.01-27	CIP: Move (Vandiver Dr: Interchange & Ramps-#67) to FY 2002 County Rd Tax Rebate Funding Source *	(532,000)
440-0000-480.40-00	CIP: Increase by \$18,000 - (Rt AC: Enhancements to new MoDOT Project-#23) Tax Bill Funding Source **	18,000
556-0000-446.xx-xx	Parking Fund: Remove Parking Rate Increases ****	(140,648)

Net Increases to Other Fund Revenues

(734,648)

Expenses:

221-8500-800.81-30	Trans. Sales Tax Fd: Eliminate Transfer for Debt Service +	(555,000)
440-8800-528.49-90	CIP: Decrease CIP - (Blueridge Rd: Garth to Rt 763-#16) County Rd Tax Rebate Funding Source *	(80,000)
440-8800-528.49-90	CIP: Move (Vandiver Dr: Interchange & Ramps-#67) to FY 2002 County Rd Tax Rebate Funding Source *	(532,000)
440-8800-528.49-90	CIP: Increase by \$18,000 - (Rt AC: Enhancements to new MoDOT Project-#23) Tax Bill Funding Source **	18,000
Various Funds	To adjust for implementation of classification plan review - Increase ranges 5.5%	0

Net Increase to Other Fund Expenses

(1,149,000)

Council Budget Considerations/Issues

552-5520-447.20-00	Recreation Services: Development of User Fee for Rental of Facilities	6,050
266-4130-532.0x-xx	CDBG: Add (1) Neighborhood Specialist (50%)	25,000
440-8800-548.49-90	CIP: Add Parks Project #49 Providence Road Underpass in FY 2001	228,300
440-8800-548.49-90	CIP: Reduce Parks Prjct (Greenbelt/Openspace/Trails-#25) FY 2001 1/4 99 Sales Tax funding source	(45,660)
440-8800-548.49-90	CIP: Parks Project #50: Flat Branch Park Phase II(for FY 2002) Unfunded = \$477,500	
440-0000-490.01-27	CIP: Switch years (Blueridge :Garth to Rt 763 - #16) with (Garth Ave: Bear Creek to Blueridge - #52)	(376,500)
556-6410-880.66-41	Parking Fund: Parking Garage Cameras	
Total Council Requests		(162,810)

* Funds were previously appropriated

** Revised Plan

*** Funding source left out of City Manager's Budget Document

**** Will bring back to Council a parking rate adjustment required for Parking Utility in December 2000 - February 2001.

+ Transfer is no longer needed per financing plan

++ Engineering not complete enough for enhancement application nor estimated costs.

+++ CIP Plan shows using CDBG funds for two projects. If commission plan is adopted, we need to locate \$78,175 in funding from alternate sources.

^ This will be included in the Airport Master Plan that will require a finance plan for implementation once adopted by City Council.

BUDGET MESSAGE

July 28,2000

Honorable Mayor and City Council
City of Columbia, Missouri

Pursuant to Columbia's City Charter, I am pleased to submit the 2000-2001 City Manager's Budget. The city budget is one of the most important documents the City Manager and staff prepares and the Council adopts each year. It provides for necessary funding for city services, programs, and Capital Improvement Projects. Our dedicated staff will be working as a team with the many volunteers of our city, the financial resources in this budget, and gifts and donations, to continue our city as a progressive award winning city.

The budget includes a statement of programs and priorities; a description of each department, department objectives, highlights/significant changes; and, comparative data and performance measurements. This balanced budget is a financial plan which implements many of the priorities and objectives of our city.

BUDGET PROCESS:

The City Manager's budget must be submitted at least 60 days prior to the beginning of each budget year which begins October 1. The City Council has planned work sessions to review each department budget and public hearings will be held for public input. Our goal is for the Council to submit any amendments to the budget for adoption of the budget during the second regular Council meeting in September as has been the practice in the past. The charter provides that the Council shall hold public hearings on the budget as submitted, at which time all interested persons shall be given an opportunity to be heard. The charter also provides the Council adopt the budget by majority vote no later than the last Monday of the month preceding the last month of the budget year (September), or the budget submitted by the City Manager will be effective.

OVERVIEW:

The budget includes four basic types of funds: General Fund, Enterprise Funds, Internal Services Funds and other "Special Funds". Because Columbia is a full-service city, this budget may be larger than many cities of comparative size and will indicate a larger number of specific accounts for each operation. Some of the larger enterprise funds include electric, water, wastewater, stormwater, parking, solid waste, recreation services, and the regional airport. City operations include several internal service fund activities that support other departments, such as information services (computers), utility customer services, fleet operations (central garage), and custodial and building maintenance services.

Revenues

Major revenue sources for the **total budget** are generated from fees from Enterprise Operations (electric, water, solid waste, wastewater, etc.) being about 47% followed by sales tax 12.78% and smaller percentages from other sources. Our fees remain competitive as evidenced by surveys and other indicators. For example, a recent DNR survey shows an average monthly refuse rate of \$16/mo. while our city rate is less than \$10/mo. which includes providing bags, full service recycling and landfill operations.

Our **general fund** provides for most basic city services such as public health, police, fire, parks, etc. Major sources of funding include sales tax 31.84%; payment in lieu of tax (PILOT) from electric and water 15.19%; property tax 6.52%; gross receipts 5.41%; grants and others. A major concern is the decreasing rate of growth in sales and gross receipts tax revenues. For FY 2001, actual growth in sales tax is projected at 4% and gross receipts tax at 3.8%. These are lower rates of increase than in previous years. PILOT from the Water & Light Department to the General Fund is projected to increase 3.5% while grant revenue is shown to decrease 14.5%, primarily due to elimination of several grant programs in the Police Department.

Total property tax rates for City purposes would remain at \$.41, which includes \$.31 for the General Fund and \$.10 for Debt Service. This is a shift of \$.08 from the Debt Service levy to the General Fund levy. It should be noted the \$.31 General Fund levy is \$.14 below the maximum the Council is authorized to levy for city operations. Each one cent yields about \$94,000 per year.

Expenditures

The **overall operating budget** is \$137,355,224, up 4.3% from amended FY 2000. Total expenditures excluding the Capital Improvement Plan are \$180,579,989, an increase of 4.2%. The Capital Improvement Plan of \$43,602,635 is an increase of 35.8%. The overall expenditures shown for all funds total \$224,182,624; as compared to the amended FY 2000 amount of \$205,446,018, an increase of 9.1%.

Capital outlays are shown at \$4,967,591 as compared to \$5,321,221 for amended FY 2000. One major reason for the decrease in capital outlays is the reduction of capital requests in the General Fund due to the tight budget constraints. It should be noted a transfer of \$155,000 is shown from the Capital Projects Fund to the General Fund for the purchase of Public Safety capital equipment. The capital outlay total does not include 21 "Business Class" computers that are planned to be tested in several of the larger departments. Since the cost of these machines is substantially less, they are not considered a capital outlay, but are shown as supplies and materials. We have postponed the replacement of a number of PC's while these are being tested.

Capital Improvement projects (CIP) for all funds increased from \$32,100,379 in FY 2000 to \$43,602,635, an increase of \$11,502,256 or 35.8%. The FY 2001 total includes amounts for the projects which were approved by voters on the November 1999 ballot issue. This includes \$10,500,000 for construction of a Recreation Center and over \$2,000,000 for the new Fire Station and related equipment.

Our full service city has 1,067 permanent positions with total personnel services being a major budget General Fund where it is about 68% of the budget. It was recognized that the discussed at retreat assumed an overall personnel cost increase of 5% with capital outlay reduced to This budget includes 3% for current personnel costs, 0.7% for new personnel and 0.6% primarily This is the same percentage increase that was proposed in the FY 2000 budget, but down from the previous rate of about 1.5% per year. This previous **general** employees added were in the area of Public Safety.

budget includes a 2% COLA and a normal 2% merit or \$.27 cents per hour increase whichever higher. The only additional benefit added was to increase the uniform allowance for Local 1274 by \$10 a year to bring them more in line with other City employees. There will be no in health insurance costs to employees as the city will be absorbing the increase of \$455,000,

This personnel the result of in Center project proceeds as planned. Other the Computer Electric Services. number decreased the total personnel count by one.

The most provided revenues from their fee structures.

Revenues

- General balance of FY 2000. This is \$985,622 This receipts tax, grants and our interest increase over estimated FY 2000.

- **Resources**, excluding appropriated fund balance, are projected at \$44,621,115 which is \$3,102,699 or a 7.5% increase from estimated FY 2000. This increase includes:
 - \$750,000 in Property Tax Revenue by using \$.08 from Debt reduction in funds no longer needed to service obligation bonds, to Operations. This was planned at the time of the ballot issue for the new Fire Station.
 - \$620,000 in Sales Tax Revenue from the 1% reallocation to the Capital Improvement Plan from 8.2% to 4.1%. Although the original plan for the 1% sales tax provided for 100% to be used for operations a number of years ago, we continue to retain a small percent for CIP projects.
 - \$155,000 transfer of Capital Project Fund balances for the purchase of Public Safety equipment. These are earnings prorated for public safety.
 - \$151,000 increase in G&A fees for a payment in lieu of property taxes from Sanitary Sewer, Solid Waste and Stormwater utilities.
 - Fee increases:
 - \$188,000 in Health Department fee increases.
 - \$65,000 in Protective Inspection fee increases.
 - \$36,000 in Warrant Fee increases from \$35 to \$50.
 - \$15,000 in increased Planning fees.

Expenditures - General Fund

- **Expenditures** are projected at \$45,673,618 up 3.2% from the amended FY 2000 budget.
- **Capital Additions** are \$1,153,697 down \$265,267 or 18.7% from amended FY 2000. It was necessary to maintain funding levels for Police vehicles; however, department requests were cut primarily in the area of Public Works and Parks & Recreation equipment.
- The Contingency Fund has been set at \$100,000 and \$100,000 is shown for Council Reserve, which the Council may want to specify uses for all or part of these amounts in the Council adopted budget. In addition, \$100,000 has been set aside as an allowance for any delays or problems in implementing the proposed fee increases. The budget message suggests some areas for funding the Council may want to further consider.
- Funds for social assistance programs and art activities show a 2.0% increase as discussed with the City Council prior to beginning the budget process.
- Subsidies to funds such as recreation services and others are shown at \$1,871,000 compared to \$1,859,976 last year. The subsidies are as follows:

<u>Operation</u>	<u>FY 2000</u>	<u>FY 2001</u>	<u>% change</u>
Recreation Services	\$1,500,000	\$1,500,000	0% increase
Cultural Affairs*	232,000	239,000	3% increase
Volunteer Services	127,976	132,000	3.1% increase
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	\$1,859,976	\$1,871,000	

***Art contracts** funding is at 2% growth from FY 2000.

As in previous years, continued emphasis has been placed on public safety with the addition of the following:

- In the Police Department, total budget increased 6.3%, one of the largest departmental increases in the General Fund. Two new officers were added for nine months. Capital additions include replacement of 22 patrol cars pursuant to the replacement schedule discussed last year. In addition, funds were transferred from the Capital Project Fund for the replacement of 5 detective vehicles and one additional police car for new officers. This will even out the fleet replacement schedule and reduce the large increase that was anticipated for FY 2002.
- In the Fire Department, four Firefighters were added for six months to begin meeting the staffing requirements of the new Fire Station approved by the voters. Many of the Fire Departments capital needs were included in the November 1999 ballot issue to be funded with the extension of the 1/4 cent capital improvement sales tax and are shown in the Capital Improvement Plan. A substantial increase in personnel will be required for the new station in FY 2002.
- While JCIC was able to reduce their total budget request due to the reorganization approved by Council earlier this year, we are continuing to upgrade the dispatching system with the addition of an IBM RS/6000 for \$44,000. Other user agencies will be requested to participate in their pro-rated costs.
- Supplementals totaling \$18,400 in Emergency Management for a laptop computer and ten radio controls for the Severe Weather Sirens.

Other General Fund highlights include:

- In Parks and Recreation, no new personnel were added. Total approved supplemental requests for FY 2001 are \$151,540 down from the approved FY 2000 amount of \$226,084 (non personnel).
- In the Public Works General Fund operations, total approved supplemental requests for FY 2001 are \$211,875 down from the FY 2000 approved requests of \$376,980. Major items budgeted include replacing two tandem dump trucks and a ½ ton pickup truck. The scheduled major purchase of a street sweeper (\$162,000) has been delayed due to funding constraints.
- In the Health Department, \$188,000 is shown in fee increases in order to better recoup the cost of providing services. The largest increase is in the area of food service inspections, \$86,897. Other increases include \$22,454 in Animal Control fees, \$16,500 in new swimming pool permit and inspection fees and \$61,000 in fees for services provided by the health clinic. These fee increases are consistent with other city/county health departments and were reviewed by the Board of Health and the Food Safety Advisory Committee with favorable responses.
- Transferred \$.08 from the Debt Service Property Tax levy to the General Fund Property Tax levy. Total property tax rate will remain the same at \$0.41. The debt service levy can be reduced by \$.08 and yet service bond requirements, and the General Fund operations has increased needs for this additional revenue.
- A change in the allocation of the 1% general sales tax funds from 91.8% for operations and 8.2% for the capital plan to 95.9% for operations and 4.1% to the capital plan.

BUDGET HIGHLIGHTS - ENTERPRISE FUNDS:

Combined

revenues for FY 2001 at \$106,047,301 and expenses at \$97,816,018 for a net income of \$8,231,283.

- revenues show \$65,962,000 with expenses of \$59,301,051, for a net income expenditures which include the replacement of equipment and major maintenance and upgrading a variety of facilities including the power plant. Two new positions are included for this fund, a being eliminated. The department will continue capital improvements, including those outlined in the 1997 ballot issue.

Water Utility projected revenues are \$11,547,300 and expenses of \$10,836,869 for a net income \$710,421. The 2% rate increase planned in the Revenue Bond ballot issue will not be implemented by the Council earlier this year. Non-personnel supplemental requests approved for this budget \$432,895. This is primarily for the replacement of existing equipment and major maintenance on a variety of facilities.

The Railroad Operation projected revenues are \$387,000 and expenses of \$477,784 for a net loss (\$90,784). Since the railroad provides direct benefits to the electric utility (primarily coal hauling),

We are recommending that this transfer be continued on a year to year basis to assure a solid backing for the railroad. Staff believes the railroad continues to be an essential part of our

Supplies used city-wide are being shipped by rail, providing competitive transportation

Several major railroad users are major customers of utilities and also continue significant

provide additional alternatives for handling rail shipments into our community.

- Transportation (Transit) has projected revenues of \$2,748,721 and expenses of \$2,817,716 for subsidy of \$1,600,000, a \$100,000 increase from FY 2000. A consultant is preparing a report matching funds to begin implementing those improvements.

- airport has projected revenues of \$1,172,968 and expenses of \$1,195,952 for a net loss (\$22,984).

roof and lawn tractor with blade. The Capital Improvement Plan includes \$815,000 for a cargo

Staff is looking into a passenger charge to help fund future years' CIP. Transportation sales

A Master Plan update is being completed which will show future improvement needs. Funding should be made available for land use protection around the airport.

- The Wastewater Utility (Sanitary Sewer) shows revenues of \$7,485,000 and expenses of \$6,539,657 for net income of \$945,343. One Wastewater Treatment Operator is proposed for FY 2001 related to the expanding wetland area. New personnel supplemental requests of \$260,095 include replacement of various equipment that includes a 1991 backhoe, repair van, two pickup trucks and TV inspection equipment. At the time of the last ballot issue for this utility, we planned a rate increase of 3% in April of 2001. We will be bringing this proposed increase to the Council prior to that time. This will be the final rate increase under previous ballot issue. Also, state legislation now requires the City to pay new state fees for wastewater permits for an average of \$0.04/mo. for residents and \$0.25 to \$2.08 for commercial accounts. These will be shown on future utility bills beginning October 2000.
- The Parking Utility shows projected revenues in the amount of \$1,724,788 and expenses of \$1,773,951 for a net loss of (\$49,163). A rate increase is planned for FY 2001 and a detailed schedule will be brought to the Council during budget discussions. This rate increase is necessary to ensure the City continues to meet its debt service requirements as projected in the financing plan that was developed in 1996. Supplemental requests are proposed in the amount of \$91,234 and include replacing 500 old meters with electronic meters. Three major parking structures have been completed and we are studying the need for additional parking north of Broadway.
- Solid Waste Operations (Refuse) shows projected revenues in the amount of \$9,518,970, and expenses of \$10,012,660 for a net loss of (\$493,690). However, net income before depreciation is \$606,404. Solid Waste supplemental requests included are \$729,200. Equipment included is a landfill trash compactor replacement at a cost of \$360,294, replacing a tandem axle roll off vehicle, a tandem axle front-loader vehicle and other various equipment. While no fee increase is proposed at this time, one will be necessary to implement any change to the City's recycling program. Major improvements are planned at the landfill including the opening of a new "cell", maintenance and storage building and possibly a resource recovery structure to primarily handle our blue bag program.
- Stormwater Utilities have projected revenues of \$1,177,000 and expenses of \$827,637, for net income of \$349,363. No new personnel are included in this year's budget proposal. Supplemental request total \$9,740. Most priority projects shown at the time the stormwater utility was established are being completed and more emphasis is being placed on an overall stormwater management program to meet both EPA and state standards and local requirements.
- The Recreation Services Fund includes only the Recreation Services Division of the Parks & Recreation Department. This fund has projected revenues of \$4,323,554, which includes the General Fund subsidy of \$1,500,000. This is the third year in a row that the subsidy has not increased. Rate increases are proposed in various areas including golf course fees. The increase in the Golf Course Capital Improvement Fee would be used to fund the Capital Improvement Project for irrigation of one golf course. Funds would be borrowed from the designated loan fund and repaid by golfing fees. A Recreation Center Director is proposed for the last quarter if the Recreation Center project is progressing as planned.

HIGHLIGHTS - INTERNAL SERVICE FUNDS:

projects operated as internal service funds show projected revenues

Once again the majority of this loss is due to a planned use of accumulated retained earnings in the

- The Accounts and Billing) shows net income of \$70,364. It is proposed to convert a temporary to a .75 FTE ASA I. Staff will continue the billing improvement process to include expanded proposed beginning October 1, 2000.
- Services (Data Processing) is projecting a net loss of (\$587,488). This is a planned use Class” computers that are budgeted as a PILOT project throughout the various departments. It anticipated that if these machines are successful, it could reduce the overall cost of support and maintenance. Supplemental requests of \$252,794 III of a project that will convert our network to Ethernet technology.
- of \$10,287. This internal service fund provides printing, copying and mail services to all time positions are being deleted in this department due to increased contracting with University
- The rates charged to departments did not change for FY 2001. Supplemental requests of \$54,800
- Employee accumulated fund balance. No increase in the health insurance premium is recommended at this
- Self-Insurance increased for FY 2001 and can be anticipated to increase in future years. Staff has projected
- Custodial Budget.

OTHER FUNDS

- Office and to develop a formal City trust fund. A Volunteer Coordinator and one assistant were added. programs have been initiated utilizing services of many community volunteers. Programs resources for projects and programs that would have not otherwise been initiated. A new City was developed and implemented. Turnover of personnel has slowed the expansion of

programs. Staff is currently working to develop a “City Check Off” program to be collected through the utility billing system and more emphasis is being placed on the City Trust Program. An increase of \$15,500 has been added for marketing and recognition of this program. Major land and other donations have occurred in the past several years.

- The Office of Cultural Affairs budget for FY 2001 has increased a total of 1.8%. Our first two “1% For Arts” programs were completed (swimming pool and parking garage) and two more are being planned for the new Recreation Center and Fire Station.
- The budget for Convention and Tourism increased a total of 9.6% for FY 2001 due to the increase in the Hotel Tax approved by the voters last November. One Tourism Services Specialist was added for FY 2001 to assist in implementing the expanded program. A Space Needs Study is underway at the Walton Building which provides office space for the Convention Visitors Bureau. The study of this building, which is jointly owned by the City and Chamber, should be completed showing recommendations for additions. The Chamber will be paying the city for their remaining share of the costs per agreement.

DEBT SERVICE:

Included in this budget is the City’s debt service schedule for its outstanding bonds. The City continues to maintain an excellent bond rating of AA for its General Obligation and A1 for its Revenue bonds. The City’s outstanding General Obligation Debt of \$3,490,000 is well below the constitutional debt limit of approximately \$188 million. The City has a history of using prudent financing methods to fund its capital needs. It is anticipated the City will issue the second phase of Water & Electric Utility Revenue Bonds as well as Special Obligation Bonds to fund the Recreation Center and Fire Station construction in FY 2001.

HIGHLIGHTS - CAPITAL IMPROVEMENTS:

The capital improvement section of this budget shows summaries of those projects funded this fiscal year, proposed funding for projects FY 2001, as well as those projects projected for future funding and construction (5-year plan).

The General Government CIP Plan calls for \$22,949,818 in improvements. When adding unspent, prior year appropriations (PYA), a total of \$24,626,644 will be available. Our Enterprise Funds show new funding of \$20,652,817 with PYA funding for a total of \$23,643,517. This compares to \$9,367,677 in General Government Funding and \$22,602,702 for Enterprise Funding in FY 2000.

Although our Streets and Sidewalks budget shows a \$629,000 decrease (\$8,662,366) for FY 2001, major projects being planned for funding for FY 2002 total over \$15 million. Parks & Recreation shows a major increase for the new Recreation Center and the Fire Department has a substantial increase for the new Fire Station and equipment. A committee is working with staff to develop a plan for future office space and funding. This is currently shown as unfunded in FY 2002. This project should be a priority project. This year’s budget begins implementing the 1/4 cent capital improvement sales tax passed by voters last November 3rd.

Our continued emphasis should be maintaining the facilities and infrastructure we have and to construct new infrastructure needed for a growing community. Major projects for next year include:

1. Funding for construction of \$10,500,000 Recreation Center.
2. Fire Station and equipment \$2,501,000, includes purchase of new ladder truck and another Fire Station site.
3. Major City Roadway Projects:
 - a. Green Meadows Road/Southampton Connector - \$1,738,500
 - b. Blue Ridge Road; Garth to Route 763 - \$909,000
 - c. Roadway corridor preservation - \$749,866
 - d. Woodard Drive in the Vandiver and Route 63 interchange area
 - e. Roger I. Wilson Drive realignment
 - f. Forum Boulevard extension
 - g. Providence Road pedestrian bridge
 - h. Route A/C enhancements - State/City project
 - i. East Broadway, US 63 to Old 63 - State/City project
 - j. Garth, Bear Creek to Blueridge (engineering)
 - k. Roadway landscaping
4. One Golf Course Fairway Irrigation - \$725,000 (to be paid from special golf fee).
5. Parkland acquisition - \$554,000
6. Park, ballfield and pool improvement
7. Electric substation improvement - \$2,200,000
8. Street light additions - \$265,200
9. Deep water well rehab work - \$197,500
10. Water tower painting
11. Railroad track rehab work
12. Upper Hinkson outfall sewer relief line - \$1,577,900
13. Expand on-site Wastewater Treatment - airport - \$225,000
14. Sewer line rehab work - \$624,800
15. Walnut/Garth stormwater project - \$212,600
16. Landfill Cell No. 13 addition - \$2,000,000
17. Bus benches/shelters - \$378,000
18. Cargo apron at airport - \$815,990
19. Terminal design work - airport - \$73,000
20. Land acquisition - airport

Even with increased resources this year for CIP projects, there is a long list of unfunded capital improvement projects shown in the five year plan. In order to meet our future needs, the city will need to strengthen its partnerships by embracing city, county, state, federal and private funding sources. There are no funds included for the Stephens College property. If this property is planned for purchase, a separate ballot issue should be presented to the voters. Although this budget shows the purchase of some “buffer land” at the airport, consideration must be given for a major land use program to protect the City’s investment at the airport.

ADDITIONAL CONSIDERATIONS:

The General Fund budget is prepared to provide the Council an additional expenditure of **\$100,000** without reducing the fund balance below our guideline of 16% or reducing expenditures as shown in the budget. We have also included funds for additional personnel considerations, primarily, the classification and pay plan review being completed by our consultant. I am recommending we begin implementing this study following staff and Council review. Listed below are items I have not included in the budget that the Council may want to consider during the budgeting process.

- Funding (about \$40,000) for increased legislative initiative for grants and specified projects.
- Funding (\$3,000) as requested by the Mayor's Committee on Physical Fitness and Health.
- Request for Health Educator (local costs \$14,537).
- An additional Fire Marshall to be jointly funded (50/50) by the City and the University of Missouri (city costs of \$31,874).
- During this past year, a staff Neighborhood Team was formed to assist neighborhoods. If this program is expanded, more staff support will be requested from some departments involved.
- Fund the police officers for 12 months rather than 9 months at an additional cost of \$21,470.

NEW INITIATIVES

- Included \$30,000 for continued enhancement of web page development.
- Added \$15,500 in the Contribution Fund for promotion and recognition of the Columbia Trust Program.
- Implementing expanded utility voluntary "check off" program to help provide customers an opportunity to donate funds for projects and programs to enhance our City programs. This was shown in previous budget messages and staff work has begun.
- This budget includes an adjustment to our G&A fees for the Wastewater and Solid Waste funds. The increased amount allocated is equivalent to a City property tax (\$0.41) similar to what a private company would pay.
- Funds are included (\$3,235) in temporary salaries for a Race Relations Study Circle Coordinator in response to recommendations from the Mayor's Race Relations Task Force.

CONCERNS:

Our city faces many challenges each year. In order to balance this budget, an additional portion of the 1% general sales tax was shifted from the CIP plan to operations (\$623,278), which is one half the amount of sales tax that was remaining and can be used for operational revenues. Important for our budget is the lower rate of sales tax and gross receipts tax increases, taxes our city heavily relies on. Internet and out-of-state catalog purchases allow buyers, in many instances, to by-pass local sales tax. Delivery of items purchased through internet have a cost to local government similar to those who pay local sales taxes, yet they do not pay local taxes to support police, fire, street maintenance, etc. Electric deregulations are being proposed which could have an additional adverse effect on both our utility and General Fund through reduced PILOT payments. Deregulation has already allowed natural gas users to buy direct, by-passing our local supplier and thus avoiding gross receipts tax. Also, new state and federal mandates can significantly add to costs, such as new state permit fees and EPA stormwater requirements. In summary, our city relies heavily on sales tax, gross receipts tax and PILOT revenues which must be monitored and protected to avoid relying more heavily on property tax and other sources. Most of the above are similar concerns noted last year.

Our city remains fiscally sound as evidenced by our bond ratings and the interest rate paid for money
balanced with an adequate contingency account, meets our 16% General

Fund

revenues or expenditures. The budget strategy discussed with the Council at the annual retreat was
as a general guide for preparing the budget. It provides necessary financial resources for the next
fiscal
reflected in this budget by reduced pay increases and equipment replacement.

Adoption of this budget provides resources

our highest priorities for a progressive city. Columbia will continue to be an award winning city as
citizens continue to work together with the City Council, Boards and Commissions, and city
staff.

supporting information to assist the Council in finalizing the budget process.

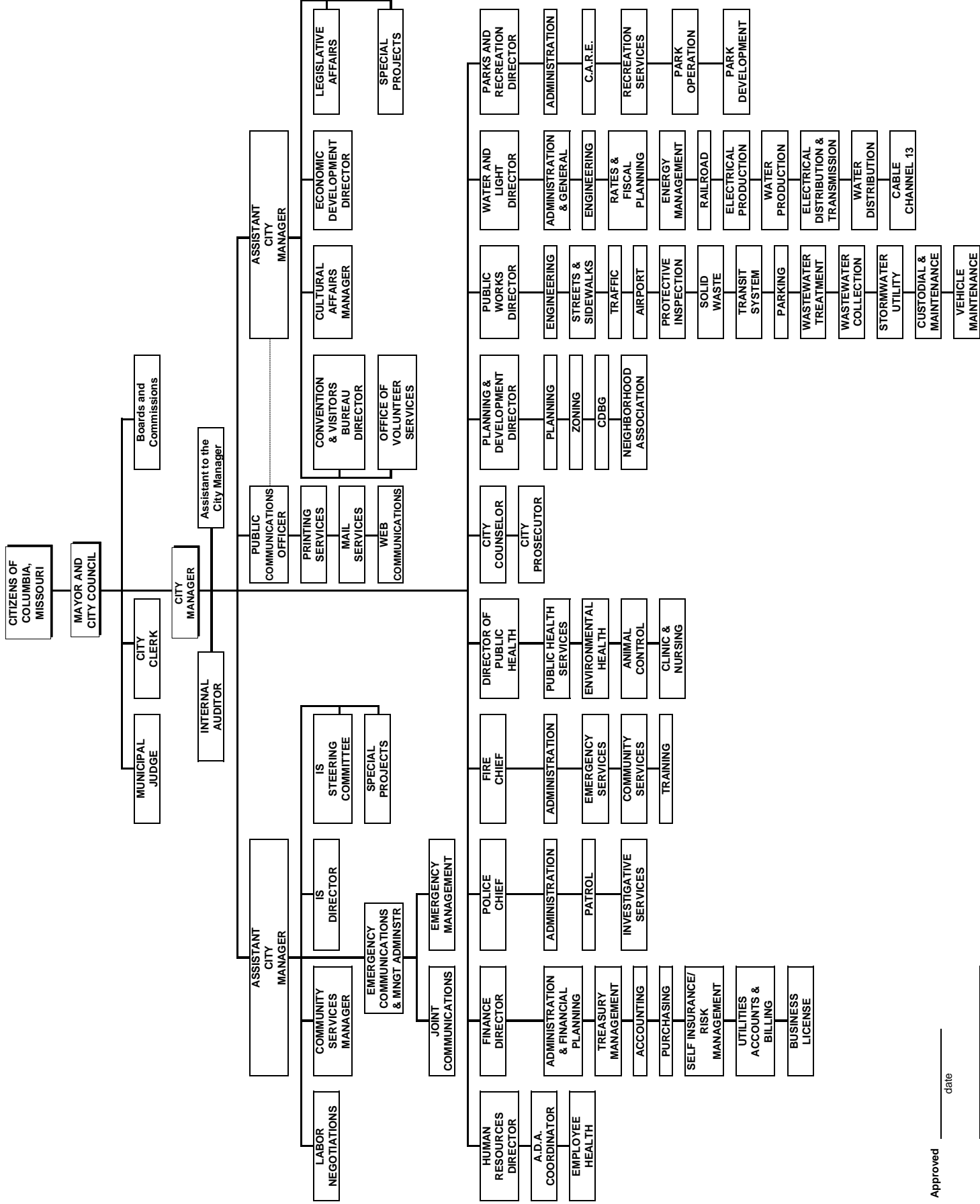
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who assisted with the preparation of this budget.

Respectfully submitted,

City Manager

FUNCTIONAL ORGANIZATIONAL CHART - CITY OF COLUMBIA, MISSOURI



Approved _____ date _____

City Manager

Assessed Values of Taxable Property

Fiscal Year	State Assessed Value	Real Property	Personal Property	Merchants and Manufacturing	Total Assessed Value
1981	\$	\$ 152,602,800	\$ 21,659,906	\$ 10,964,613	\$ 185,227,319
1982		161,976,020	22,777,580	12,125,270	196,878,870
1983		170,276,520	29,725,090	12,727,690	212,729,300
1984		176,734,020	28,509,350	14,253,470	219,496,840
1985		183,290,150	29,237,778	17,440,221	229,968,149
1986		339,840,855	33,851,118	0	373,691,973
1987	1,338,551	342,290,535	43,324,405	0	386,953,491
1988	1,715,408	361,656,050	51,388,759	0	414,760,217
1989	1,990,592	370,597,525	57,361,333	0	429,949,450
1990	1,812,921	383,390,609	61,141,940	0	446,345,470
1991	1,887,977	411,766,611	83,468,559	0	497,123,147
1992	1,938,774	407,491,511	88,356,108	0	497,786,393
1993	1,770,555	434,873,990	93,568,896	0	530,213,441
1994	2,050,474	470,848,862	105,520,334	0	578,419,670
1995	2,310,679	488,789,899	118,940,751	0	610,041,329
1996	3,282,682	511,620,136	128,312,503	0	643,215,321
1997	4,519,144	538,800,795	153,771,094	0	697,091,033
1998	5,101,533	657,617,565	164,951,921	0	827,671,019
1999	4,755,062	689,724,406	167,197,918	0	861,677,386
2000	5,563,914	715,241,726	177,846,482	0	898,652,122
2001	5,072,034	740,525,508	192,868,089	0	938,465,631

Property Tax Rates (Per \$100 Assessed Value)

	General Fund	G.O. Bond Fund	Total Fund
1981	\$ 0.64	\$ 0.00	\$ 0.64
1982	0.64	0.09	0.73
1983	0.31	0.09	0.40
1984	0.31	0.09	0.40
1985	0.31	0.09	0.40
1986	0.22	0.06	0.28
1987	0.22	0.32	0.54
1988	0.22	0.32	0.54
1989	0.22	0.32	0.54
1990	0.22	0.32	0.54
1991	0.22	0.32	0.54
1992	0.22	0.32	0.54
1993	0.22	0.32	0.54
1994	0.22	0.32	0.54
1995	0.22	0.26	0.48
1996	0.22	0.26	0.48
1997	0.22	0.26	0.48
1998	0.20	0.21	0.41
1999	0.20	0.21	0.41
2000	0.23	0.18	0.41
2001	0.31	0.10	0.41

FY 2001 BUDGET CALENDAR

	1st & 2nd Qtr	April	May	June	July	August	Sept.	Oct.
Trend Data Prepared	■							
Forecast Prepared		■						
Initial Budgets Delivered To Departments		■						
Departments Work On Budgets		■	■					
Council Retreat Held			■	■				
City Manager meets With Departments				■	■			
Comparative Data Updated		■						
Performance Measurement Info. Updated				■				
City Manager's Annual Budget Document Prepared & Delivered					■			
Public Hearings and Department Work sessions Held						■	■	
City Council Adopts The Budget							■	
Appropriation Files Set Up for New Fiscal Year							■	
Annual Adopted Budget Document Prepared							■	■

Preparation for the budget process begins as soon as the books are closed for the previous fiscal year. It is at this time that budget staff begins the compilation of ten year trend data. The Ten Year Trend Manual includes financial information on general government funds, enterprise funds, internal service funds, and special revenue funds. This information is generally completed by January of each year.

Budget staff reviews historical information in conjunction with the latest current year financial statement to prepare a set of forecasts. Optimistic and conservative assumptions are developed in a model which forecast general government revenues and expenditures over the next three years. These forecasts are presented to and reviewed with the City Manager so that general budget guidelines for the next year may be developed.

In late April, the guidelines established by the City Manager are provided to the various City departments with appropriate budget instructions. Departments are provided with budget expenditure and revenue worksheets along with a Budget Instruction Manual. Access to the budgeting system is also provided at this time. Budget staff conducts the necessary training sessions.

In late May or early June, before the preliminary budget numbers are completed by the departments, the City Manager conducts a Council Retreat. This retreat is attended by the Council, City Manager and Department Heads. This retreat provides an opportunity for the City Manager to present preliminary budget guidelines to

the Council for their concurrence as well as to set priorities for the coming budget year. It is also a time for departments to present major topics to the Council for their input. This process allows Council to express their views on what the priorities should be in the budget. In June, the City Manager continues meetings with department heads. Final cuts are made to balance the budget in early July. Comparative Data and Performance Measurement information is updated in the Budget Document. The City Manager's Annual Budget Document is prepared and distributed. The City Manager holds a press conference at the end of July when the City Manager's Annual Budget is released.

In August, the City Council holds budget work sessions with the City Manager, Finance Director, Budget Officer, and Department Heads to review the City Manager's Budget, individual department budgets, revenues and expenditures, and issues for the coming fiscal year. Public hearings are televised on the Local Government Cable Channel. Both the public and press are welcome to attend the work sessions and public hearings. Television, radio, and newspaper reporters keep the public informed on the status of the budget during these work sessions.

In September, the City Council continues budget work sessions and public hearings on the budget. The Budget is adopted during the month. The Finance staff makes the necessary changes and appropriation files are set up for the new year. The Annual Budget Document is prepared and distributed

In October, the new fiscal year begins.

**City of Columbia, Missouri
Fiscal Year 2000 - 2001**

This document includes the following Fund Types:

GOVERNMENTAL FUNDS:

GENERAL FUND:

The general fund is used to account for resources traditionally associated with government which are not required legally or by sound financial management to be accounted for in another fund.

SPECIAL REVENUE FUNDS:

Cultural Affairs Fund - used to account for monies reserved for cultural purposes. These monies are used to improve and sustain the cultural environment of the City by providing a system of support for area artists and cultural organizations.

Convention and Tourism Fund - used to account for the four percent tax levied on the gross daily rental receipts due from or paid by transient guests at hotels or motels. The revenues are used by the city for the purpose of promoting convention and tourism in the City of Columbia.

Transportation Sales Tax Fund - used to account for city-enacted sales tax and expenditures for transaction purposes which include financial support of the public mass transportation system, construction and maintenance of streets, roads, bridges and airports to the extent of tax revenues.

Community Development Block Grant Fund - used to account for all federal monies received by the City and disbursed on Community Development Grant projects.

DEBT SERVICE FUNDS:

These funds are used to account for the accumulation of resources and payment of general obligation bond principal and interest from governmental resources and special assessment bond principal and interest from special assessment levies when the government is obligated in some manner for the payment.

CAPITAL PROJECT FUNDS:

Capital project funds are established to account for financial resources to be used for the acquisition or construction of major capital facilities or improvements.

EXPENDABLE TRUST FUND:

Contributions Fund - This fund is used to account for all gifts, bequests, or other funds derived from property which may have been purchased or held in trust by or for the City of Columbia, Missouri. The expenses for the Office of Volunteer Services are also in this fund.

ENTERPRISE FUNDS:

Railroad Fund - used to account for revenues and expenses resulting from the operation of a railroad branch line which runs from a Norfolk and Southern main line in Centralia, Missouri to the City of Columbia.

Water Utility Fund - used to account for the billing and collection of charges for water service for most city residents. Revenues are used to pay for both operating expenses and capital expenditures to maintain these services.

Electric Utility Fund - used to account for the billing and collection of charges for electric service for most city residents. Revenues are used to pay for both operating expenses and capital expenditures to maintain these services.

Recreation Services Fund - used to account for revenues and expenses for various recreational services provided by the Parks and Recreation Department for which participants are charged fees.

Public Transportation Fund - used to account for all the expenses and revenues resulting from the provision of public transportation services by the Columbia Area Transportation System.

Regional Airport Fund - used to account for all the expenses incurred and revenues received by operations at the Columbia Regional Airport.

Sanitary Sewer Utility Fund - used to account for the provision of sanitary sewer services to the residents of the city and a limited number of customers outside the city limits. All activities necessary to provide such services are accounted for in this fund.

Parking Facilities Fund - used to account for revenues and expenses resulting from the operation and maintenance of city parking lots, municipal garages, and parking meters.

Solid Waste Collection Fund - used to account for the provision of solid waste collection and operation of the landfill.

Storm Water Utility Fund - used to account for storm water funding, implementation of storm water management projects, and provide maintenance to existing drainage facilities.

INTERNAL SERVICE FUNDS:

Employee Benefit Fund - used to account for the City of Columbia's self-insurance program for health, disability, life insurance and other employee benefits for covered city employees.

Information Services Fund - used to account for the provision of electronic data processing information services used by other city departments.

Self Insurance Reserve Fund - used to account for the reserves established and held in trust for the Special Obligation Bonds issued for the City's self insurance program, and to account for the payment of property and casualty losses, and uninsured workers' compensation claims.

Custodial & Maintenance Services Fund - used to account for the provision of custodial services and building maintenance used by other city departments.

Fleet Operations Fund - used to account for operating a maintenance facility for automotive equipment, and for fuel used by some city departments.

Public Communications Fund - used to account for the provision of printing press, xerox, interdepartmental mail, and postage services to other city departments, Columbia On-line Information Network, a telephone information system and cable television operations.

Utility Customer Services Fund - used to account for utility accounts receivable billing and customer services provided by the Finance Department to the Water and Electric, Sanitary Sewer, Solid Waste and Storm Water Utilities.

CITY OF COLUMBIA, MO

HOW TO USE THIS BUDGET DOCUMENT

A budget is a financial plan for a city. It includes both estimates of resources available, including revenues and fund balances, and appropriations, which are the authority to spend money for specific purposes. The budget is prepared by the City Manager and adopted by the City Council after extensive public input.

The document begins with a transmittal letter (budget message) from the City Manager. This letter summarizes the contents of the budget and provides an explanation of the rationale used by the City Manager during the budget development process. The City Manager also outlines the administration's work program for the upcoming year.

In separate sections, the following information is provided:

1. **Budget Message** - Includes the Amendments to the City Manager's Budget Message, City Manager's Budget Message and the Ordinance Adopting the Budget.
2. **General Information** - Organizational Chart, Demographic Statistics, Assessed Values of Taxable Property, Budget Calendar Process, Types of Funds Budgeted, How To Use This Budget Document, Notes and Comments, Fiscal and Budget Policies, and City Manager's Priorities.
3. **Expenditure Summaries** - Includes Graphs, Overall Budget Summary, Expenditures by Fund Type, Expenditure Summaries by Funding Source, and Expenditures by Department and Category, and Fund
4. **Revenue Summaries** - Includes Graphs, Overall Revenue Summary, Revenue Summaries By Category and Funding Source, and Revenues by Fund.
5. **Fund Statements** - Summary of Operating Statement for All Funds, Revenue, Expense, and Operating Position Statements for each fund, Summary of Total Revenues and Total Expenses by Fund.
6. **Operating Budgets** - The departmental budgets, which are subdivided into divisions to account for the costs associated with specific activities or to account for the use of funds received from specific revenue sources. Department Description, Objectives, Highlights/Significant Changes, Comparative Data, and Performance Measurements are also included in this section.
7. **Capital Projects** - Five year Capital Improvement Program for the City.
8. **Debt Service** - Information on all outstanding debt and debt service requirements.
9. **Appendix** - Community Development Block Grant, Personnel Position Summary Information, and a Glossary.

The budget document is prepared to provide information about the city, both financial and operational, from a variety of perspectives and degree of detail. The reader should first review the Table of Contents, General Information section, the Appendix, and then read the City Manager's transmittal letter. The Summary sections should then be reviewed. In the Operating Budgets Section, the specific department budgets provide the detailed information as to what purposes the city's resources will be utilized during the fiscal year. Finally, the Capital Project and Debt Service sections provide further information. When reading this document, it is useful to remember that it has been developed based on both organizational structure and financial structure.

The organizational structure is reflected in the departmental budgets which are subdivided into divisional budgets. The financial structure is reflected in the reporting of expenditures and revenues by fund. A fund is a self balancing set of accounts designed to track specific revenues and the uses of those revenues. Each fund is independent of all other funds.

NOTES AND COMMENTS

The City of Columbia is considered to be a full-service city. Thus, the budget may be larger when compared to cities with a similar population. The City of Columbia submits budgets for seven types of funds: General Fund; Enterprise Funds; Internal Service Funds; Special Revenue Funds; Trust Funds; Debt Service Funds; and Capital Projects Fund. A description of the fund types is shown in the glossary as well as in the General Information Section, pages 7-8.

Basis of Accounting\Budgeting - The budgets for the General Fund, Special Revenue Funds, Debt Service Fund, General Capital Projects, and Expendable Trust Funds are prepared under the modified accrual basis of accounting. The budgets for the Enterprise Funds, and Internal Service Funds are prepared under the accrual basis of accounting. A complete description of these two types of accounting is found in the glossary.

The FY 2001 Budget document contains detailed information concerning the dollar commitments and personnel resources required to support the varied activities and services of the City of Columbia. The FY 2000 Budget revenue and expenditure numbers appearing in this document include Appropriations, Transfers, and additional Revenues approved by the City Council from October 1, 1999 thru July 1, 2000.

Following these notes and comments are the Summary sections which provides a combined and broad overview of the City's operating funds. Next, the "Operating Budgets" section provides the reader more detailed information about individual departments. The Department Summary (Colored Pages) present the total operating budget for each department regardless of funding source. For example, if a department has both General Fund operations (Public Works-Streets) and Enterprise operations (Sanitary Sewer Utility), the operating costs of both activities will be presented on the colored summary page in order to present a total operating picture of the department. Department Description, Department Objectives, Highlights/Significant Changes, Comparative Data, and Performance Measurement information is also included on these pages. The white pages contain the budget detail for the divisions within the departments.

The Department Summary, on colored pages, contain the following sections:

Department Description - A brief description of the department and the major divisions contained in the department. This will also include any purposes set forth by the department.

Department Objectives - These include both the short-term and long-term goals/objectives set forth by the departments.

Department Highlights/Significant Changes - This outlines the planning emphasis as well as any significant or operations changes for the coming year.

Authorized Personnel - The Authorized Personnel section presents the type and number of full-time and permanent part-time positions required in each department or division. The job code associated with these positions appears next to the position description.

Comparative Data - Provides employees per 1,000 population and other comparative information between the City of Columbia and up to five other cities of comparable size and activities.

Performance Measurements/Service Indicators - Provides performance information for Actual FY 1999, Budgeted FY 2000, and Estimated FY 2001 for each department.

The final section of the budget document is the Appendix. This section contains those activities which are non-departmental in character such as the Community Development Block Grant. This section also includes the Personnel Position Summary information and a Glossary.

FISCAL AND BUDGET POLICIES

The City of Columbia is a council-manager form of government. All powers of the City are vested in an elective Council which enacts legislation, adopts budgets, determines policies, and appoints the City Manager.

The City Manager is the chief executive and administrative officer of the city and is responsible to the council for the proper administration of all the city's affairs. The City Manager keeps the council advised of the financial condition of the city and makes recommendations concerning its future needs.

The fiscal year of the city begins on the first day of October and ends on the last day of September each year. The fiscal year constitutes the budget and accounting year.

REVENUE POLICY:

- ◆ The City will endeavor to maintain a diversified and stable revenue base to minimize the effects of economic fluctuations as well as eliminate an over dependence on any single revenue source.
- ◆ The City will project and update revenues annually. These revenue forecasts will be presented to the City Council prior to the beginning of the budget process.
- ◆ Departments submit their revenue estimates for the current year and projected revenue for the next year to the Finance Department.
- ◆ Revenue trends are to be examined monthly and incorporated into annual revenue forecasts.
- ◆ Revenue sources are not utilized by the City while legal action is pending.
- ◆ Monthly reports comparing actual to budgeted revenues will be prepared by the Finance Department and presented to the City Manager.
- ◆ Cash investments of the City shall be undertaken in a manner that seeks to ensure the preservation of capital in the portfolio.
- ◆ User fees and rates will be examined annually and adjusted as necessary to cover the costs of providing the services.
- ◆ The City will follow a policy of collecting, on a timely basis, all fees, charges, taxes, and other revenues properly due the City. The City will follow an aggressive policy of collecting all delinquencies due the City.

BUDGET POLICY:

- ◆ Between 120 and 180 days prior to the adoption of the budget, the City Manager shall prepare and submit to the Council a statement of the policy recommendations for programs and priorities which, in the opinion of the City Manager, will be of benefit to the city.
- ◆ The City Manager shall submit a budget to Council at least sixty days prior to the beginning of each budget year.
- ◆ Expenditures proposed in the budget for each department, office, or agency shall be itemized by character, object, function, activity, and fund.
- ◆ In no event shall the total amount of the proposed expenditures exceed the estimated income of the City.
- ◆ The City Council shall hold public hearings on the budget as submitted, at which all interested persons shall be given an opportunity to be heard.
- ◆ The City Council shall adopt the budget, by majority vote, no later than the last Monday of the month preceding the first month of the budget year. If the City Council does not take final action by this date, the budget will be considered effective as it was submitted.

- ◆ The budget shall be on record in the City Clerk's office and open to public inspection. In addition, a copy of the budget is available for view at the Columbia Public Library, University Library, University Journalism School Library, Columbia College Library, and the Stephens College Library. The budget shall also be available for viewing and/or printing on the City's website at www.ci.columbia.mo.us.
- ◆ A detailed listing of the budget calendar is found on page 5.
- ◆ The City will annually submit documentation to obtain the GFOA Distinguished Budget Presentation Award.
- ◆ After adoption of the budget, the budget can be amended via ordinance or resolution. The City Manager can submit ordinances and resolutions to the Council to increase expenditures or revenues. When the Council approves the ordinance or resolution, additional appropriations are made in the appropriate department.
- ◆ At the request of the City Manager and within the last 6 months of the fiscal year, the council may, by resolution, transfer any unencumbered appropriation balance or portion thereof from one office department or agency to another. No transfer shall be made of specified fixed appropriations.
- ◆ All appropriations shall lapse at the end of the budget year to the extent that they shall not have been expended or lawfully encumbered.

CAPITAL IMPROVEMENTS POLICY:

- ◆ The City developed a five-year program for capital improvements and updates it annually.
- ◆ The City will identify the estimated costs and potential funding sources for each capital improvement project proposal before it is submitted to the City Council for approval.
- ◆ The capital improvement program will be included in the Annual Budget. The Annual Budget will implement the first year of the capital improvement program.

FIXED ASSET POLICY:

The following fixed asset policy shall be in force commencing with fiscal year 1999. This policy is consistent with Government Financial Officers Association Recommended Practices and should be reviewed periodically and compared to recommended practices of the GFOA or other nationally recognized government finance organization.

For purposes of establishing an appropriate capitalization threshold for fixed assets the following guidelines shall apply:

- ◆ Fixed assets should be capitalized only if they have an estimated life of more than 1 year following the date of acquisition and have a purchase cost of \$1,000 or more. Items which cost less than \$1,000 and/or have a life of one year or less will be expensed upon acquisition.
- ◆ Purchase cost of a fixed asset includes freight, installation charges, carrying cases, adaptors and other items which are connected to the fixed asset and necessary for its operation or use.
- ◆ Fixed assets' capitalization threshold should be applied to individual fixed assets rather than to groups of fixed assets.
- ◆ A small tag with a fixed asset number will be issued by the Finance Department for all items that can be reasonably tagged (physically). Said tag will be affixed to the fixed asset until such time it is declared surplus property and properly disposed through the Purchasing Agent as required by City ordinance.
- ◆ Departments will notify the Finance Department of any change in location or loss of a fixed asset.
- ◆ Departments should exercise control over their noncapitalized fixed assets by establishing and maintaining adequate control procedures at the departmental level.

ACCOUNTING POLICY:

- ◆ An independent financial audit shall be made of all accounts of the city government at least annually and more frequently if deemed necessary by the City Council.

- ◆ The General Fund, Special Revenue, Debt Service, General Capital Projects, and Expendable Trust Funds will be accounted for under the modified accrual basis of accounting.
- ◆ Enterprise Funds, Internal Service Funds, and Non-Expendable Trust Funds will be accounted for under the accrual basis of accounting.
- ◆ Full disclosure will be provided in the financial statements and bond representations.
- ◆ The City will annually submit documentation to obtain the Certificate of Achievement for Excellence in Financial Reporting from GFOA.

PURCHASING POLICY:

- ◆ The purchasing division shall have responsibility for and authority to contract for, purchase, store and distribute all supplies, materials and equipment required for the operation and maintenance of offices, departments or agencies of the city.
- ◆ It shall be the policy of the City to encourage competitive business practices through public bidding or requests for proposals wherever possible and feasible.
- ◆ In evaluating bids and awarding contracts, the head of the purchasing division is authorized to give preference to recycled and environmentally preferable products according to prescribed guidelines.

DEBT POLICY:

- ◆ The City may issue general obligation bonds, revenue bonds, special obligation bonds, and short-term notes and leases.
- ◆ The City may issue refunding bonds for the purpose of refunding, extending or unifying the whole or any part of its valid outstanding revenue bonds.
- ◆ The City will limit long-term debt to only those capital projects that cannot be financed from current revenue or other available sources.
- ◆ The City will follow a policy of full disclosure on every financial report and bond prospectus.
- ◆ When the City finances capital projects by issuing bonds, it will repay the bonds within a period not to exceed the expected useful life of the projects.
- ◆ The City's policy shall be to manage its budget and financial affairs in such a way so as to ensure continued high bond ratings.
- ◆ No bonds shall be issued without the assent of the requisite number of qualified electors of the city voting thereon.

RESERVE POLICY:

- ◆ The City will calculate an unreserved, undesignated fund balance equal to 16% of expenditures for the adopted budget. These funds will be used to avoid cash flow interruptions, generate interest income, reduce need for short-term borrowing and assist in maintaining what is considered an investment grade bond rating capacity.
- ◆ Self Insurance Reserves shall be maintained at a level to protect the City against incurred and reported losses as well as those incurred but not reported and future losses within the retention.
- ◆ A contingency reserve account will be appropriated annually in the General Fund to provide for unanticipated expenditures of a nonrecurring nature and/or to meet unexpected increases in costs.

ENTERPRISE FUND POLICY:

- ◆ Enterprise funds will be used to account for the acquisition, operation, and maintenance of City facilities and services which are intended to be entirely or predominately self-supporting from user charges or for which periodic net income measurement is desirable.
- ◆ The Water and Electric department will pay into the General Fund of the City annually an amount substantially equivalent to that sum which would be paid in taxes if the water and electric light works were privately owned.

INTERNAL SERVICE FUND POLICY:

- ◆ Internal Service Funds will be used to account for the provision of goods and services by one department of the City to the other departments.
- ◆ Internal Service Funds are to be self-supporting from user charges to the respective user departments.
- ◆ Internal Service Funds are to only recover the complete cost of operations without producing any significant amount of profit in excess of the fund's requirements.

CITY MANAGER'S ANNUAL REPORT ON PROGRAMS AND PRIORITIES

*(Obtained from the City Manager's Annual State of the City Address
May 2000)*

ANNUAL STATE OF THE CITY ADDRESS OPENING REMARKS

Today, I am officially submitting the City Manager's annual report on "Programs & Priorities" as provided for in the Columbia City Charter. I will first briefly discuss the state of our city which will be followed by a more detailed list of programs, priorities and accomplishments.

Information being provided has been forwarded to the Mayor and City Council and is intended to be used as a guideline for future city discussions and for budgeting purposes. This report is being carried live today on City Channel 13 and will rebroadcast several times. It will also be on the City's Web Page and at the Columbia Regional Library.

Columbia continues to be ranked as one of the best places to live, work, raise a family and retire. In addition to continuous top-ranking by "Money Magazine", "Southern Living" and others, Columbia was recently listed as a top place to retire by "Modern Maturity" magazine. Many residents have written or testified at City Council meetings about the excellent quality of life of our city. All of us working together should be proud of our accomplishments and excellent marks we receive.

Our city has a growth rate of about 1-1.5% a year within a geographic boundary of approximately 54 square miles. Our city is one of diversity, rich with great educational institutions, and one with numerous religions, races and cultures. It is important to preserve those heritages as our city continues to grow in a planned manner. During the past several years, a cultural affairs office and Historic Preservation Committee was established to assist this effort. Substantial funding has been made available to preserve our older neighborhoods.

Our current budget as a full-service city; that is, a city that provides most services that residents require, is over \$179 million, with about 1,050 permanent full-time employees. We are served by an excellent staff and many volunteer hours spent by our Mayor and City Council, boards & commissions and other city volunteers. This past year, approximately 43,442 hours (1999) of volunteer service was recorded. Columbia residents continue to be supportive of their progressive city government. During the past calendar year, 1/4% capital sales tax ballot issues were passed by the voters to provide for a community recreation center, fire station and equipment, and future capital funding for our parks, trail and open space programs. We have been fortunate to obtain substantial funding in partnership with other governmental agencies. When combining our local government resources with those of other agencies and individuals, an outstanding quality of life is being provided for all of us to enjoy. Without the rate of growth in our sales tax revenues and other sources of General Fund revenues, it becomes difficult to sustain our quality of life. I will discuss this subject in more detail later.

Our priorities should continue to stress programs and projects that serve all sectors of our community without regard to social, physical or economic status. Affordable housing and transportation for our required workforce and a sound economy to support the many programs and projects that make this city special are important.

I have prepared a listing of issues that our city will be addressing and I will spend more time discussing priority programs and projects along with some major accomplishments. These priorities will serve as a potential blue print for the general direction of our city in the coming years that your city council will consider.

I want to thank the Mayor, City Council and city staff for information provided in preparing this annual report on programs and priorities.

Copies of the Budget Document for those wishing to see it in its entirety are being made available at the Columbia Public Library, on the City's webpage (www.ci.columbia.mo.us) and members of the press.

Six Most Important Issues

- ◆ PROVIDE FOR CITY COMPREHENSIVE PLANNING
- ◆ MAINTAIN AND STRENGTHEN OUR CENTRAL CITY
- ◆ PLAN FOR ORDERLY GROWTH OF OUR CITY
- ◆ CONTINUE TO PROVIDE AND MAINTAIN INFRASTRUCTURE ON A TIMELY BASIS.
- ◆ CONTINUE TO DELIVER SERVICES & PROGRAMS IN A TIMELY & COST EFFECTIVE MANNER
- ◆ PROVIDE FOR COMMUNITY RESOURCES

Most Important Issues

1) PROVIDE FOR CITY COMPREHENSIVE PLANNING

- ◆ Adopt a more generalized land use plan with categories and guidelines for decision making - Metro 2020 Plan.
- ◆ Adopt an updated 20:25 Transportation Plan.
- ◆ Work with Department of Transportation on major investment study for 63/I-70, and all future alternatives for I-70 through Columbia Community.
- ◆ Provide for coordination of the overall planning with the County land use planning, particularly in the metro area (city/county area) and the area around our airport.

Major Elements of Comprehensive Plan

- ◆ Fire Station Master Plan
- ◆ Columbia Regional Airport master Plan '89 - now being updated.
- ◆ Parks, Recreation & Open Space Master Plan
- ◆ City Sidewalk Plan
- ◆ City Bicycle Plan
- ◆ City of Columbia Land use Plan - Metro 2020
- ◆ Major Thoroughfare Plan - to be updated by Dec. 2000
- ◆ Consolidated Housing Plan
- ◆ Long Range Transit Plan
- ◆ Paratransit Plan
- ◆ Long Range Electrical Distribution
- ◆ Planning Report on Wastewater Collection & Treatment
- ◆ Long Range Water System Study

2) MAINTAIN AND STRENGTHEN OUR CENTRAL CITY

- ◆ Promote downtown attractions to bring more tourists and visitors to the Central Business District. Examples include educational museum type activities in the southwest section of our downtown area such as a Health Adventure Center, J.W. "Blind" Boone Home, FlatBranch Park and a future Arts Center. These might be supported through a future Museum District.
- ◆ Support enhancements to entrances to our central city - Providence/Broadway, East Broadway, 10th Street & Rangeline.
- ◆ Continue downtown improvement plan with additions such as intersection and sidewalk reconstruction, planters, trees, signage and other amenities.
- ◆ Continue landscaping/beautification projects working with education institutions and property owners. An example could be the Avenue of the Columns.
- ◆ Continue to support upgrade of structures surrounding the Central Business District area with special emphasis on neighborhood preservation and affordable housing.
- ◆ Complete study for parking needs north of Broadway.

3) PLAN FOR ORDERLY GROWTH OF OUR CITY

- ◆ Plan for and extend city boundaries in a timely manner.
- ◆ Continue voluntary annexation policy.
- ◆ Plan for voter approved annexation.
- ◆ Continue implementation of waste water policy with preannexation agreements and agreements with the regional sewer district.
- ◆ Promote orderly growth from inside outward. This substantially reduces infrastructure costs.

4) CONTINUE TO PROVIDE AND MAINTAIN INFRASTRUCTURE ON A TIMELY BASIS.

- ◆ Provide for additional administrative space for the Water & Light, Police, Health and overcrowded offices in City Hall, and Gentry Building. Planning these offices should be in conjunction with a Master Plan of City Hall (Daniel Boone Building) which could be expanded in the half block just south of the parking plaza.
- ◆ Transportation - streets, highways, traffic control, parking, transit, sidewalks, trails, airport.
- ◆ Review and revise, if appropriate, street & sidewalk standards and policies.
- ◆ Continue partnerships for highway planning/funding between city/county/state and developers. An example is the Highway 63/Vandiver proposed interchange.
- ◆ Utilities - water, wastewater, electric, stormwater, solid waste (landfill and larger resource recovery facility).
- ◆ Contract new Community Recreation Facility and complete
- ◆ Armory Recreation Center renovation.
- ◆ In April 1997, voters approved a water & electric ballot issue and in November 1997 voters approved a wastewater ballot issue - these projects are underway and must be completed on a timely basis.
- ◆ Add immediate water supply capacity and implement water conservation measures if necessary.

5) CONTINUE TO DELIVER SERVICES & PROGRAMS IN A TIMELY & COST EFFECTIVE MANNER

- ◆ Complete comprehensive citizen survey on a regular basis to address citizen concerns and measure citizen satisfaction
- ◆ Utilize new technology where cost effective.
- ◆ Enhance City of Columbia Web Page

6) PROVIDE FOR COMMUNITY RESOURCES

- ◆ Assure funding to maintain, operate and elevate city projects/programs.
- ◆ Expand & promote city partnerships with both private & public agencies to leverage use of city funds (MoDOT, county, developers, institutions, and others).
- ◆ Continue to support diverse economic development & participate with Regional Economic Development, Inc., C&VB and the Chamber of Commerce.
- ◆ Promote the Columbia Trust to assist in financing city projects & programs to elevate the quality of life of our city.
- ◆ Continue promoting our growing volunteer program.
- ◆ Work with state & federal legislative delegation to enhance state/federal grants & programs.

PROGRAMS & PRIORITIES for 2000 - 2001

PLANNING & DEVELOPMENT

Priorities:

- ◆ Adopt an updated Land-Use Plan.
- ◆ Complete update of the 2025 Transportation Plan.
- ◆ Prepare plan and initiate voter approved annexation.
- ◆ Continue voluntary annexation and urban service area efforts.
- ◆ Prepare Pedestrian Master Plan and assist the Bicycle/Pedestrian Commission with development of "pednet."
- ◆ Complete comprehensive traffic count program and map.
- ◆ Develop new mapping applications using GIS consortium database and NASA satellite photos.
- ◆ Work with a consultant to develop an architectural guidelines booklet.

Accomplishments:

- ◆ Adopted Benton Stephens Urban Conservation Overlay District.
- ◆ Adopted revisions to the M-R District, changing it to a "planned" industrial district and revisions to the O-P, C-P and M-R Districts, which allow the Council to vary from parking and screening requirements.
- ◆ Adopted 1999-2004 Consolidated Housing Plan.
- ◆ Supported affordable housing by providing down payment assistance and housing renovation loans to approximately 40 families in eligible area.
- ◆ Expanded GIS mapping data bases by adding USGS raster images and digital aerial photography.

POLICE

Priorities:

- ◆ Develop a five-year Departmental Strategic Plan to include staffing, space needs, equipment, and enhancement of Community Policing.
- ◆ Plan for additional office space.
- ◆ Work towards completion of the Police/JCIC Building Renovation.
- ◆ Full implementation of the Mobile Data Terminals.(Dispatch Capabilities).

Accomplishments:

- ◆ Hired new Police Chief.
- ◆ Significant progress was made on the Police/JCIC Building Renovation.
- ◆ Federal Grant was obtained to add 3 School Resource Officers.
- ◆ The Crime Rate was reduced by 9% in 1999 and the clearance rate was 31%. We feel that this is due in part to Community involvement and Community Policing.
- ◆ Participated in joint Neighborhood Response Team.

FIRE

Priorities:

- ◆ Complete design and begin construction of new S.E. Fire Station.
- ◆ Hire & train required personnel and order equipment for new S.E. station.
- ◆ Finalize specifications and order replacement for 1975 ladder truck.

Accomplishments:

- ◆ Assisted with successful ballot issue for Fire capital improvements.
- ◆ Identified & secured site for Southeast Fire Station; initiated planning for it's construction, equipping and staffing.
- ◆ Secured & placed in service a specialized fire investigations trailer donated by Factory Mutual Insurance Company.
- ◆ Partnered with Columbia Safe Kids Coalition & Health Department to establish & promote child car seat safety program.
- ◆ Continued partnering with local schools to present grades K-8 safety program.
- ◆ Performed emergency repairs on fire Training Tower.
- ◆ Initiated analysis for ISO (Insured Service office) rating.

JOINT COMMUNICATION (JCIC)/EMERGENCY MANAGEMENT

Priorities:

- ◆ Implement new radio dispatching system as part of building renovation.
- ◆ Install & implement new interface with 911 system to improve system management.
- ◆ Continue expanded training of operators.
- ◆ Reexamine severe weather monitoring system..

Accomplishments:

- ◆ Hired new JCIC Administrator.
- ◆ Ordered new radios & consoles for renovated Police building.
- ◆ Reorganized operations to improve efficiency.
- ◆ Increased training for personnel; began updating protocols.

HEALTH

Priorities:

- ◆ Complete plans for Health Department facility.
- ◆ Revise/update food service ordinance and food handler training requirements.
- ◆ Develop a community based health education and health promotion outreach program targeted to at risk, under-served populations.
- ◆ Continue active process of community health assessment through collaboration with the Health Report Card, Community Partnership, Board of Health, and United Way.
- ◆ Review current fees for all services and propose new fee schedule.
- ◆ Expand availability of family planning services and implement new eligibility guidelines for clinical services.

Accomplishments:

- ◆ Entered into agreement with County Commission to plan new Health Dept. facility.
- ◆ Revised swimming pool ordinance.
- ◆ Utilized Board of Health expertise in strategic planning process for public health services.
- ◆ Expanded Animal Control operations to include evenings and weekends.
- ◆ Met the growing need for refugee health services to meet needs of the newly immigrated population.
- ◆ Instituted an adolescent sexually transmitted disease clinic.
- ◆ Actively participated in the Neighborhood Response Team effort.
- ◆ Administered 7,315 doses of Hepatitis B vaccines to city & county 7th graders to meet state law requirements. Continued kindergarten immunization services.

WATER & LIGHT

- ◆ Installation of water mains and electric lines, and connection of new customers, has continued on at the same high rate as the last several years.

Electric (W&L)**Priorities:**

- ◆ Continue to participate in electric deregulation activity at the State Legislature.
- ◆ Continue business planning work in anticipation of electric de-regulation.
- ◆ Complete the 5th Street underground project downtown.
- ◆ Remove most of the old 69 KV "wishbone" line along the business loop and I-70.
- ◆ Construct addition to the Rebel Hill Substation on St. Charles Rd.
- ◆ Relocate 69 KV transmission line on Route AC.
- ◆ Install back up generators at Shelter Insurance.

Accomplishments:

- ◆ Y2K contingency planning and a successful rollover to a new millennium.
- ◆ Lowered electric rates.
- ◆ Extensive work on line relocation in conjunction with the Route B reconstruction.
- ◆ Designed transmission line relocation for Route AC project.
- ◆ Continued business planning activity - no restructuring legislation will be passed this legislative year.

Water (W&L)**Priorities:**

- ◆ Construct two new wells in McBaine.
- ◆ Select engineer and develop preliminary plans and cost estimates for:
 - expansion of the Water Treatment Plant
 - expansion of the south pump station reservoir
 - improvements to the N.E. Booster station.
- ◆ Promote education and water conservation measures.
- ◆ Complete installation of new high service pump and aerator at the Water Treatment Plant.
- ◆ Rehab one deep well in town.
- ◆ Continue with water main bond issue work including 24" waterline relocation on Route AC.

Accomplishments:

- ◆ Finalized territory agreement with Water District #4, completing agreements with all water districts contiguous to city.
- ◆ Y2K contingency planning and a successful rollover to a new millennium.
- ◆ Extensive work on line relocation in conjunction with the Route B reconstruction.
- ◆ Major water main installation on Clark Lane and St. Charles Road.

Railroad (W&L)**Priorities:**

- ◆ Continue to work on development of a rail terminal.

Accomplishments:

- ◆ Increased rail traffic.
- ◆ Major work in association with the Route B reconstruction.

PUBLIC WORKS

Administration and Engineering

Priorities:

- ◆ Develop space need alternatives at Grissum Operation Center to include satellite locations.
- ◆ Continue implementation of aggressive street & sidewalk improvement plans.
- ◆ Review streets and sidewalk policies and standards.
- ◆ Provide administrative support for public buildings including Police Building expansions and new fire station.

Accomplishments:

- ◆ Completed or put under contract all streets in 1995 ballot issue except Sunflower (under contract later this year) and South Forum (2001).
- ◆ Administered over \$14,000,000 in public improvement contracts.
- ◆ Completed renovation of Daniel Boone Building, renovation of second floor of Howard Building.
- ◆ Developed policy manuals for traffic calming and pedestrian crossings.
- ◆ Completed downtown intersection improvements.
- ◆ Oversaw construction of 7.1 miles of privately built streets, 2.4 miles of public streets and 11.5 miles of new sidewalks.
- ◆ Secured grants for pedestrian bridges over I-70 at Providence Road & Bus Loop at Route B.
- ◆ Completed six year annual street improvement funding plan.

Protective Inspection (Public Works)

Priorities:

- ◆ Review new building codes with public hearings.

Accomplishments:

- ◆ Hired new Building Regulations Supervisor and Chief Building Inspector.
- ◆ Participated in Neighborhood Response Team.

Public Transportation (Public Works)

Priorities:

- ◆ Implement Wabash Station renovations.
- ◆ Continue installation of bus shelters and benches.
- ◆ Complete marketing Plan.

Accomplishments:

- ◆ Secured grant funding for and ordered 15 new busses to replace existing fleet.
- ◆ Bus revenue continues to increase.
- ◆ Installed nine bus shelters and 25 benches at key bus stops.
- ◆ Implemented new management systems to assure proper counting of passengers.

Airport (Public Works)

Priorities:

- ◆ Complete updated Airport Master Plan.
- ◆ Complete three FAA funded safety projects.
- ◆ Secure FAA funding for additional land purchases in runway safety zones.
- ◆ Using updated Airport Master Plan, continue efforts to protect airport from incompatible land uses.

Accomplishments:

- ◆ Extended main runway apron and constructed off-site improvements (grant funded) to facilitate Ozark Air Lines, Inc. start up.
- ◆ Worked closely with Ozark Air Lines, Inc. during its' start up.

Sewer (Public Works)

Priorities:

- ◆ Update facility plan for long range development of trunk and interceptor lines.
- ◆ Continue sewer line rehabilitation.
- ◆ Continue efforts to address unserved areas of the city and private common collectors.
- ◆ Continue efforts to address extra territorial service issues where appropriate.

Accomplishments:

- ◆ Completed construction of wetlands unit #4.
- ◆ Completed over 10,000 feet of sewer line rehabilitation.
- ◆ Continued construction of ballot issue projects.

Parking (Public Works)**Priorities:**

- ◆ Conduct comprehensive parking study with specific focus on area north of Broadway.
- ◆ Continue installation of electronic parking meters.

Accomplishments:

- ◆ Completed reconstruction of 8th & Cherry garage which is the last phase of a \$9,000,000 building program begun in 1995.
- ◆ Began Phase I installation of electronic parking meters.

Solid Waste (Public Works)**Priorities:**

- ◆ Complete plans for material recovery facility.
- ◆ Open new "fill area" at landfill expected cost of \$2,000,000.

Accomplishments:

- ◆ Began site development plans for relocation of existing landfill offices, additional storage buildings and material recovery facility.

Storm Water (Public Works)**Priorities:**

- ◆ Implement EPA Phase II stormwater regulations.
- ◆ Working with DNR and the University develop criteria and guidelines for best management practices.

Accomplishments:

- ◆ Completed several construction projects including Mill Creek basin Phase One.
- ◆ Completed joint venture to correct drainage problems in The Hamlet subdivision.

PARKS & RECREATION**Priorities:**

- ◆ Recreation Center - Complete design and bid project by end of year 2000. Pursue private donations towards the development of a second gym.
- ◆ Complete construction of the Flat Branch Park (Trailhead Park).
- ◆ Complete Bear Creek Trail, Phase I, II, & III. Continue work on Phase 4.
- ◆ Complete Hinkson Creek Trail, Phases I & II.
- ◆ Improve MKT Trail access at Providence / Stewart Road intersection. Seek enhancement grant to develop alternative trail crossing under both Stewart and Providence Roads.
- ◆ Complete construction and expand recreation programming at the Armory Sports Center.
- ◆ Irrigation for both city-owned golf courses.
- ◆ Develop plan for maintenance of the Dr. Martin Luther King Memorial.
- ◆ Complete development of Rothwell Heights and Field Neighborhood Parks.
- ◆ Acquire neighborhood park sites in the Smithton School, Smith Road / Scott Blvd., Smiley Lane / Providence Road (extended) neighborhoods.
- ◆ Develop a priority repair/replacement schedule for MKT Trail bridges.
- ◆ Complete construction of gravel walking trail in Valley View Neighborhood Park.
- ◆ Complete design and construction of a new parking lot and soccer practice area along Scott Boulevard.
- ◆ Renovations to the Rainbow Softball Center including the playground, ball field lighting, restroom expansion, landscaping, etc.
- ◆ Renovation of Lake of the Woods swimming pool.
- ◆ Develop master plan for Dublin Ave. Neighborhood Park.
- ◆ Work with Columbia Public School District to initiate joint project to develop a tennis court complex at Cosmo-Bethel / Rock Bridge High School.
- ◆ Continue to work with the Douglass Sports Association to establish themselves as an independent organization committed to developing sports activities in the Douglass area.

- ◆ Expand Camp Adventure to accommodate more youth.
- ◆ Offer a pilot program for the C.A.R.E. (Columbia's Art Related Experience) Gallery at the Armory Sports Center for disadvantaged youth, led by volunteer instructors.
- ◆ Participate in ActiveParks, a national database for parks and facilities.

Accomplishments:

- ◆ Passage of ballot issue for construction of a Community Recreation Center, parks, trails and greenbelts
- ◆ Completion of Bear Creek Trail Phase I and Hinkson Creek Trail Phase I.
- ◆ Completion and dedication of Rhett's Run Mountain Bike Trail.
- ◆ Tree City USA award for the third consecutive year.
- ◆ Construction of three lighted tennis courts, two lighted sand volleyball courts, a new playground adjacent to shelters 2 and 3, as well as the expansion of the disc golf course in Oakland Park.
- ◆ Completed renovation of the existing 50 meter Oakland Park Swimming Pool and a new zero depth entry, family play pool. Increased attendance at the facility from 35,600 for the summer of 1998 to 66,200 for the summer of 1999.
- ◆ Tee Time Reservation System - Purchased and install a computerized tee time reservation system with an inventory control and point of sale system.
- ◆ Formation of the YES (Youth Enjoying Sports) Alliance. The Alliance is comprised of representatives of the various youth sports groups in Columbia and surrounding areas.
- ◆ Increased C.A.R.E. Trainee retention rate to 95% (1999) from 75% (1996). This reflects the percentage of Trainees successfully completing the summer program. Completion of the hard surface trail in Cosmopolitan Recreation Area. (May of 2000)
- ◆ Construction of two permanent T-ball fields at the Antimi Youth Baseball Complex in Cosmo Park.
- ◆ The Rainbow Softball Complex was named Facility of the Year by the Missouri Amateur Softball Association (ASA).
- ◆ Completion of renovation of Worley Street Park.
- ◆ Rebid and expanded Leisure Times, the activity guide for the department.
- ◆ Continued to coordinate and assist with events such as Earth Day, Heritage Festival, Arbor Day Celebration, National Trails Day, Mudstock, Easter Festival, Tiger Night of Terror and First Night.
- ◆ Completed construction of the Westwinds Neighborhood Park..
- ◆ Renovated MKT Trail underpass at Stadium Blvd.
- ◆ Renovated the tot-lot playground and sand volleyball court in Cosmo Park near Nickell Shelter.
- ◆ Initiated sports cancellation list serve to allow participants to receive e-mail on all softball, baseball, and soccer cancellations.
- ◆ The senior softball (50+) participation has increased to seven teams from last year's three. This summer we will be offering senior volley ball leagues.
- ◆ A revised United States Tennis Association (USTA) lesson and team tennis format has been developed and offered.
- ◆ Developed the Douglass Sports Association, a group committed to the development of youth sports programs in the Douglass area.
- ◆ Expanded the number of sports offered within the Special Olympics Program from 5 to 7. Continue to promote the Adapted Youth Program. We currently offer four sports: basketball, coach pitch softball, volleyball, and soccer.

ECONOMIC DEVELOPMENT

Priorities:

- ◆ Continue to recruit quality businesses providing skilled, good paying employment opportunities, compatible with community values.
- ◆ Continue support of work force development.
- ◆ Continue emphasis with University on technology transfer.
- ◆ Expand business retention efforts.

Accomplishments:

- ◆ Recruited Miller's Professional Imaging which expects to initially employ 60, and is building a new 37,000 sq. ft. building.
- ◆ Hired a new Director of Economic Development.
- ◆ Obtained and administered state grants for Ozark Air Lines, Inc.
- ◆ Helped sponsor a joint study on technology spinoffs/startups at the University.

- ◆ Sponsored several work force development initiatives including Career Connections/Job Fair with Columbia Public Schools.

CONVENTION & VISITOR'S BUREAU

Priorities:

- ◆ Increase number of room nights in Columbia lodging establishments.
- ◆ Implement Council approved Master Plan.
- ◆ Sustain and increase Visitor patronage of Columbia's cultural offerings.
- ◆ Plan and initiate a process to develop a historic/cultural district in downtown.

Accomplishments:

- ◆ Passage of 2% increase in hotel/motel tax.
- ◆ Completed guidelines for the Tourism Development Program's festival and event segment; developed and implemented supporting advertising program.
- ◆ Completed third year of the Katy Central Marketing Program and our third conversion study to determine program effectiveness.
- ◆ Completed cooperative research program with Office of Cultural Affairs to determine visitor profiles, origins, attitudes toward local event offerings.

CULTURAL AFFAIRS

Priorities:

- ◆ Implement percent for Art projects for Rec Center and Fire Station.
- ◆ Continue expanding Cultural Affairs' Web site offerings.
- ◆ Continue emphasis on building management capacity of local arts organization
- ◆ Complete economic impact study of local arts organization.

Accomplishments:

- ◆ Secured grant funding for and completed adding an artist's registry component to the Office of Cultural Affairs' Web site.
- ◆ Completed Percent for Art projects at Oakland Pool and 8th & Cherry Garage.
- ◆ Received national recognition from Heritage Preservation Foundation for Public Art Guide materials.
- ◆ Planned a pilot joint venture program with Parks & Rec CARE Program and volunteers for an arts employment experience for at-risk youth.
- ◆ Expanded Arts Express, a calendar of cultural events to public service announcements on public radio.

FINANCE

Priorities:

- ◆ Implement budget billing and late penalties.
- ◆ Issue second phase of Revenue Bonds for Water & Light ballot issue projects as well as Special Obligation Bonds to finance Capital Sales Tax projects.
- ◆ Prepare for the implementation of Governmental Accounting & Standards Board (GASB) 34, which will include a review of accounting policies and procedures
- ◆ Continue to work with the Water and Light Department to prepare for deregulation.
- ◆ Review police and fire pension ordinance to simplify administration and ensure compliance with current practice.

Accomplishments:

- ◆ Provided financing for Sanitary Sewer Projects through the State Revolving Loan Fund.
- ◆ Assisted in the development of a comprehensive financing plan for 5 year capital projects that included the extension of the 1/4 cent capital sales tax.
- ◆ Utility customer services participated with Water and Light to review utility billing processes and procedures to streamline procedures and provide better service to our customers.

VOLUNTEER SERVICES/COLUMBIA TRUST

Priorities:

- ◆ Expand volunteer programs & projects.
- ◆ Promote the city trust (Columbia Trust.)
- ◆ Continue to expand beautification Adopt-A-Spots.

Accomplishments:

- ◆ Hired new Volunteer Coordinator.
- ◆ Completed Columbia Trust brochure.
- ◆ Expanded Adopt-A-Spot beautification program.

COMMUNITY SERVICES**Priorities:**

- ◆ Continue to monitor and respond to local impact of welfare reform by continued funding through Office of Community services.
- ◆ Work with local planning/providing consortiums to implement a coordinated process for delivery of health and human services.
- ◆ Insure citizen complaints filed with Human Rights Commission are handled in a timely, responsive and efficient manner.

Accomplishments:

- ◆ Allocated and administered \$745,400 in city social services funding and \$75,000 in emergency shelter grant funding.
- ◆ Coordinated city participation in community social services efforts including Caring Communities, Community Child Care Consortium, BooneWorks and Community Needs Assessment.
- ◆ Cleared backlog of discrimination complaints filed with City Human Rights Commission.
- ◆ Served as city liaison on Walnut Woods Response.

PUBLIC COMMUNICATIONS**Priorities:**

- ◆ Upgrade Community Line, the City's 24-hour-a-day Automated Citizens Information System.
- ◆ Publish an Annual Report during Fiscal Year 2000.
- ◆ Coordinate efforts to enhance the City's web page.
- ◆ Continue efforts to disseminate information to the public through every available means including the City Source citizens' newsletter, advertisements in local newspapers, press releases and media advisories.
- ◆ Enhance dissemination of information to employees through publication of employee newsletter.

Accomplishments:

- ◆ Publication of 12 monthly City Source newsletters mailed with City utility bills.
- ◆ Prepared and distributed 191 press releases and media advisories.
- ◆ Began regularly publishing monthly employee newsletter.

HUMAN RESOURCES**Priorities:**

- ◆ Continue development of city-wide training program; implement automated training tracking system in departments.
- ◆ Complete review of classification and pay plan.
- ◆ Develop overall compensation and benefit strategy to balance plan enhancements with plan cost management.
- ◆ Review self-insured health/dental plan to develop Request for Proposal to bid the administration of the plan for plan year 2001: conduct employee survey and information/education sessions, and revamp Employee Joint Benefits Committee to assist in the review process.
- ◆ Develop plan for systematic maintenance of the classification and pay plans.
- ◆ Revise the performance appraisal process and evaluation instruments, and provide appropriate training to employees.
- ◆ Review and recommend revisions to Chapter 19 and Administrative Rules.
- ◆ Develop priorities for function of Employee Health and Wellness Unit.

Accomplishments:

- ◆ Supported recruiting and hiring for projected 170+ full-time positions compared to 128 in 1999.
- ◆ Bid long term disability and life insurance plans, which resulted in significant savings to the Employee Benefit Fund.
- ◆ Assumed responsibility for Employee Health and Wellness unit.
- ◆ Developed and conducted salary and benefit survey to development annual wage and benefit package.

- ◆ Implemented applicant tracking component of HTE.
- ◆ Revised the temporary pay plan.
- ◆ Developed and conducted city-wide employee training on violence in the workplace, with the Police Department and Employee Assistance Program.
- ◆ Developed automated training tracking system.
- ◆ Developed HR Web, Internet web site and Intranet form site.

INFORMATION SERVICES

Priorities:

- ◆ Update Information Services strategic plan.
- ◆ Extend, design, and develop dynamic web content and secured web content.
- ◆ Select and Implement computer output to laser disk.
- ◆ Information Services internal policies and procedures manual.

Accomplishments:

- ◆ Finished preparation and transition to Y2K readiness.
- ◆ Started on-line transactions with Helpdesk call tracking, Purchasing Bid listings and Human Resources job announcements.
- ◆ Completed phase II of upgrading the microcomputer network to ethernet.
- ◆ Implemented Helpdesk call tracking to improve customer service.

INTERNAL AUDITOR

Priorities:

- ◆ Complete city-wide risk assessment.
- ◆ Review and monitor performance indicators and comparables, in conjunction with department directors.
- ◆ Perform special projects/reviews as requested (such as cost/benefit analyses).
- ◆ Continue other reviews of management policies and procedures, systems of control and computerized accounting systems.

Accomplishments:

- ◆ Completed reviews/special projects in various areas (including reviews of cash controls at remote collection sites, cost/benefit analyses of internal vs. external service delivery, overtime usage and 401a contributions).
- ◆ Performed preliminary surveys for reviews to be accomplished.

SUMMARY OF HIGHEST PRIORITY ISSUES

- ◆ Adopt updated Land Use Plan - 20:20
- ◆ Transportation Plan Update by Dec. 2000
- ◆ I-70/63 Intersection Planning
- ◆ I-70 Planning
- ◆ Voluntary Annexation and Voter approved Annexation
- ◆ Parking North of Broadway in Central Business District
- ◆ Downtown Improvements - sidewalks & signage
- ◆ Street Width and Sidewalk Policy
- ◆ Add immediate water supply capacity and implement water conservation measures if necessary.

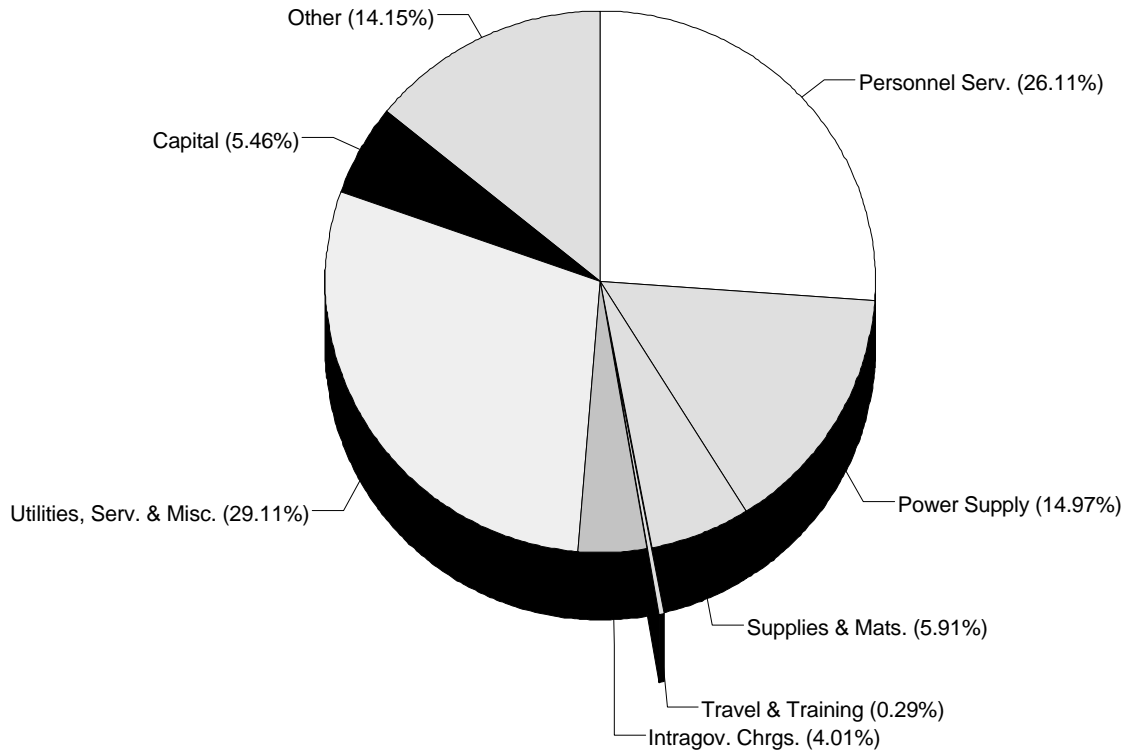
For Public Buildings/Facilities:

- ◆ Addition to City Administrative Space
 - *Health Department
 - *Police/JCIC Building
 - *Water & Light
 - *Overcrowded offices in City Hall and Gentry Bldg.
- ◆ Armory Recreation Center
- ◆ S.E. Fire Station/Equipment/Personnel
- ◆ Community Rec Center
- ◆ Wabash Station Transportation Center
- ◆ Solid Waste Facilities
- ◆ Public Works Operations Center

SUMMARY OF HIGHEST PRIORITY ISSUES - continued

- ◆ Provide for adequate revenues to the General Fund Account of the City
- ◆ Citizen Survey
- ◆ Promote City Trust
- ◆ Welfare to Work Program
- ◆ Neighborhood Response Team
- ◆ Develop enhanced Web Page

Overall Budget Summary FY 2001

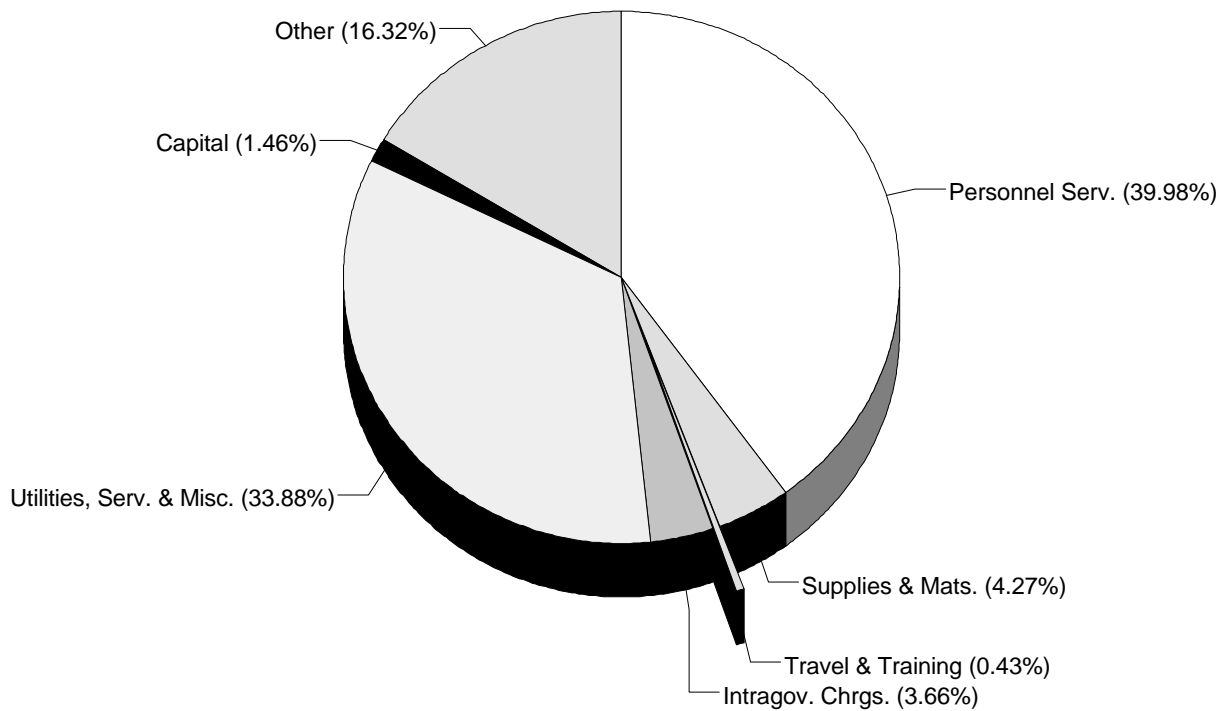


Overall Budget Summary

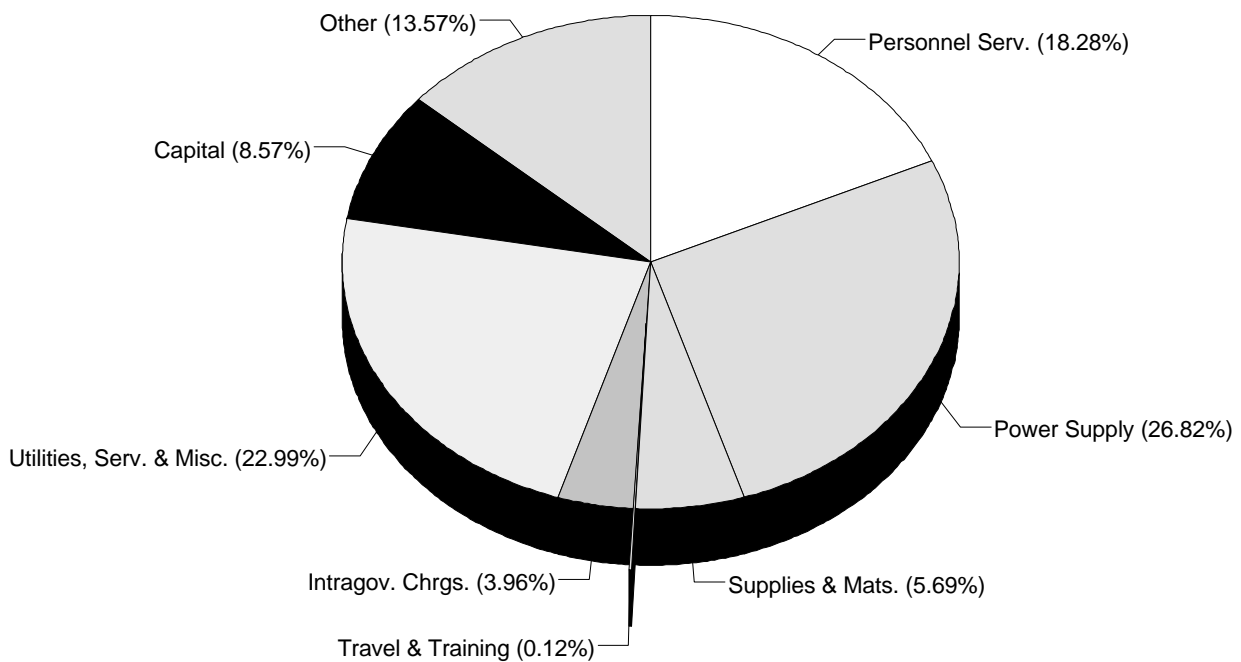
	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001	% Change From Budget FY 2000
Personnel Services	\$ 53,326,767	\$ 55,941,042	\$ 55,270,921	\$ 58,558,094	4.7%
Power Supply	33,170,518	32,477,475	31,386,107	33,572,000	3.4%
Supplies and Materials	11,556,796	12,615,891	12,258,692	13,245,040	5.0%
Travel and Training	353,318	621,959	553,802	644,876	3.7%
Intragovernmental Charges	8,227,459	8,448,094	8,433,940	8,999,016	6.5%
Utilities, Services & Misc.	43,107,498	49,802,419	48,543,080	65,289,427	31.1%
Capital	8,678,708	16,237,806	17,724,599	12,243,791	-24.6%
Other	31,678,350	29,301,332	29,006,250	31,736,807	8.3%
Total Appropriations	<u>190,099,414</u>	<u>205,446,018</u>	<u>203,177,391</u>	<u>224,289,051</u>	<u>9.2%</u>
Summary :					
Operating Expenses	123,576,251	131,711,732	128,687,609	137,403,228	4.3%
Non-Operating Expenses	28,160,792	27,460,528	27,241,726	28,411,306	3.5%
Debt Service	9,958,824	8,852,158	8,787,158	10,353,991	17.0%
Capital Additions	3,763,555	5,321,221	6,044,269	4,970,991	-6.6%
TI Excluding Cap Impr. Plan	<u>165,459,422</u>	<u>173,345,639</u>	<u>170,760,762</u>	<u>181,139,516</u>	<u>4.5%</u>
Capital Improvement Plan	24,639,992	32,100,379	32,416,629	43,149,535	34.4%
Total Appropriations	<u>\$ 190,099,414</u>	<u>\$ 205,446,018</u>	<u>\$ 203,177,391</u>	<u>\$ 224,289,051</u>	<u>9.2%</u>

Expenditures - By Fund Type

Expenditures - Governmental Fund Type FY 2001

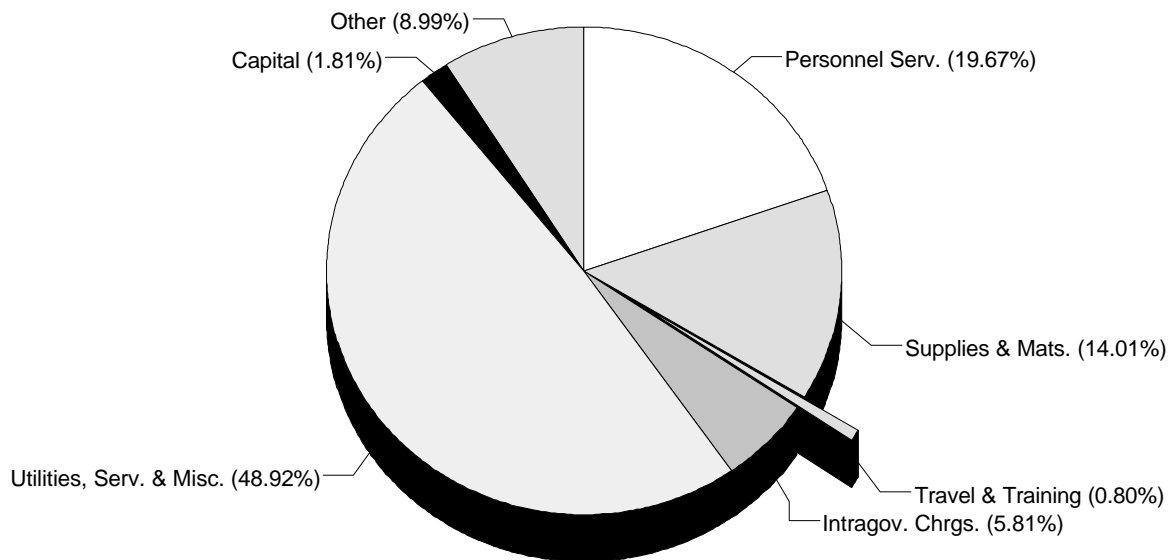


Expenditures - Enterprise Fund Type FY 2001

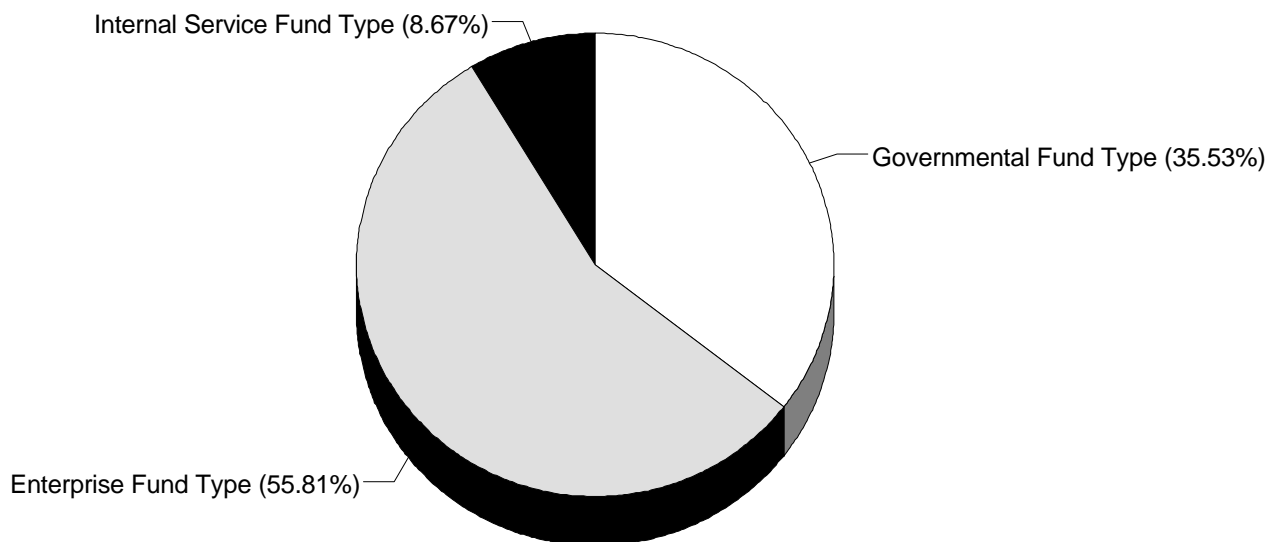


Expenditures - By Fund Type

Expenditures - Internal Service Funds FY 2001



Overall Expenditures by Fund Type FY 2001



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Financial Summary - Expenditures By Fund Type

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001	% Change From Budget FY 2000
Governmental Fund Type					
Personnel Services	\$ 28,774,402	\$ 30,359,918	\$ 29,640,126	\$ 31,858,913	4.9%
Supplies and Materials	2,939,949	3,259,117	3,025,721	3,402,232	4.4%
Travel and Training	219,629	326,435	295,887	343,305	5.2%
Intragovernmental Charges	2,320,754	2,758,456	2,747,241	2,917,433	5.8%
Utilities, Services & Misc.	12,771,357	14,472,147	14,046,349	26,999,486	86.6%
Capital	1,732,472	1,435,156	1,411,953	1,160,497	-19.1%
Other	13,567,974	11,796,048	11,796,048	13,002,957	10.2%
Total Appropriations	62,326,537	64,407,277	62,963,325	79,684,823	23.7%
Summary					
Operating	38,381,099	42,124,396	40,703,647	43,995,651	4.4%
Non Operating	8,932,517	8,742,188	8,742,188	9,677,617	10.7%
Debt Service	4,442,594	3,053,860	3,053,860	3,170,340	3.8%
Capital Additions	1,160,783	1,435,156	1,411,953	1,160,497	-19.1%
Capital Improvement Plan	9,409,544	9,051,677	9,051,677	21,680,718	139.5%
Total Appropriations	62,326,537	64,407,277	62,963,325	79,684,823	23.7%
Enterprise Fund Type					
Personnel Services	21,155,952	21,937,085	21,990,919	22,876,277	4.3%
Power Supply	33,170,518	32,477,475	31,386,107	33,572,000	3.4%
Supplies and Materials	5,751,226	6,736,300	6,643,740	7,119,839	5.7%
Travel and Training	73,010	149,638	145,535	146,862	-1.9%
Intragovernmental Charges	4,547,794	4,682,624	4,687,840	4,953,044	5.8%
Utilities, Services & Misc.	22,948,370	26,358,776	25,603,113	28,782,566	9.2%
Capital	6,482,131	14,452,605	15,959,546	10,731,265	-25.7%
Other	16,575,678	15,700,154	15,642,162	16,987,137	8.2%
Total Appropriations	110,704,679	122,494,657	122,058,962	125,168,990	2.2%
Summary					
Operating	70,171,747	73,328,427	71,879,998	76,071,081	3.7%
Non Operating	18,514,688	18,061,118	18,004,406	18,212,941	0.8%
Debt Service	4,700,561	4,650,390	4,660,390	5,957,686	28.1%
Capital Additions	2,138,667	3,536,020	4,279,216	3,458,465	-2.2%
Capital Improvement Plan	15,179,016	22,918,702	23,234,952	21,468,817	-6.3%
Total Appropriations	110,704,679	122,494,657	122,058,962	125,168,990	2.2%
Internal Service Fund Type					
Personnel Services	3,396,413	3,644,039	3,639,876	3,822,904	4.9%
Supplies and Materials	2,865,621	2,620,474	2,589,231	2,722,969	3.9%
Travel and Training	60,679	145,886	112,380	154,709	6.0%
Intragovernmental Charges	1,358,911	1,007,014	998,859	1,128,539	12.1%
Utilities, Services & Misc.	7,387,771	8,971,496	8,893,618	9,507,375	6.0%
Capital	464,105	350,045	353,100	352,029	0.6%
Other	1,534,698	1,805,130	1,568,040	1,746,713	-3.2%
Total Appropriations	17,068,198	18,544,084	18,155,104	19,435,238	4.8%
Summary					
Operating	15,023,405	16,258,909	16,103,964	17,336,496	6.6%
Non Operating	713,587	657,222	495,132	520,748	-20.8%
Debt Service	815,669	1,147,908	1,072,908	1,225,965	6.8%
Capital Additions	464,105	350,045	353,100	352,029	0.6%
Capital Improvement Plan	51,432	130,000	130,000	0	-100.0%
Total Appropriations	17,068,198	18,544,084	18,155,104	19,435,238	4.8%
Total All Funds	\$ 190,099,414	\$ 205,446,018	\$ 203,177,391	\$ 224,289,051	9.2%

Financial Summary - Expenditures By Department Funding Source

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
CITY GENERAL (GF)	\$ 2,757,851	\$ 2,934,955	\$ 2,841,742	\$ 3,012,905
CITY COUNCIL (GF)	109,835	172,434	151,188	174,030
CITY CLERK (GF)	115,744	153,004	147,974	156,638
CITY MANAGER (GF)	568,850	689,713	634,184	694,795
FINANCE				
General Fund Operations (GF)	2,679,877	2,525,718	2,436,745	2,563,432
Utility Customer Services Fund (ISF)	1,448,091	1,154,600	1,155,346	1,094,796
Self Insurance Reserve Fund (ISF)	2,620,721	3,381,019	3,141,697	3,467,438
HUMAN RESOURCES (GF)	553,465	596,841	592,632	630,027
LAW DEPARTMENT (GF)	595,556	674,186	673,711	683,235
MUNICIPAL COURT (GF)	425,419	452,036	450,213	468,970
POLICE DEPARTMENT (GF)	10,052,244	11,155,277	10,916,664	11,903,140
FIRE DEPARTMENT (GF)	7,557,246	8,172,844	8,086,556	8,605,405
JCIC - EMERGENCY MANAGEMENT (GF)	1,531,881	2,266,378	2,048,825	2,127,810
HEALTH DEPARTMENT (GF)	3,122,260	3,249,788	3,154,341	3,385,393
PLANNING				
General Fund Operations (GF)	430,486	537,244	495,855	577,714
CDBG Fund (SRF)	742,998	112,078	97,735	139,769
ECONOMIC DEVELOPMENT (GF)	272,909	309,358	226,104	319,451
COMMUNITY SERVICES (GF)	1,010,624	1,087,938	1,041,502	1,071,234
PARKS & RECREATION				
General Fund Operations (GF)	2,792,974	3,029,309	3,001,498	3,068,278
Recreation Services Fund (EF)	4,712,550	4,418,893	4,427,818	5,133,550
PUBLIC WORKS				
General Fund Operations (GF)	5,692,857	6,237,512	5,969,920	6,257,565
Public Transportation Fund(EF)	3,018,077	6,721,292	6,675,938	3,601,301
Regional Airport Fund(EF)	2,303,199	4,182,092	4,186,384	2,890,053
Sanitary Sewer Utility Fund (EF)	9,529,232	10,784,784	10,628,990	12,538,564
Parking Facilities Fund (EF)	3,824,926	1,734,051	1,800,670	1,788,960
Solid Waste Utility Fund (EF)	10,778,191	11,031,271	10,408,073	12,853,554
Storm Water Utility Fund (EF)	1,773,697	1,335,184	1,254,445	1,254,105
Custodial & Building Maint. Fund (ISF)	777,084	807,132	805,844	821,823
Fleet Operations Fund (ISF)	3,506,447	3,363,457	3,361,120	3,331,820
WATER & ELECTRIC				
Railroad Utility Fund (EF)	704,750	576,928	995,033	634,318
Water	12,859,709	14,070,313	14,488,254	14,279,539
Electric Utility Fund (EF)	\$ 61,200,348	\$ 67,639,849	\$ 67,193,357	\$ 70,195,046

Financial Summary - Expenditures By Department Funding Source (Continued)

	<u>Actual FY 1999</u>	<u>Budget FY 2000</u>	<u>Estimated FY 2000</u>	<u>Adopted FY 2001</u>
CONTRIBUTIONS FUND (TF)	\$ 188,985	\$ 128,513	\$ 87,328	\$ 143,251
PUBLIC COMMUNICATIONS FUND (ISF)	642,314	754,116	683,552	691,197
INFORMATION SERVICES FUND (ISF)	3,342,639	3,473,769	3,230,118	3,709,426
CULTURAL AFFAIRS FUND (SRF)	319,477	357,135	356,299	363,660
CONVENTION & TOURISM FUND (SRF)	616,780	862,479	849,772	945,730
EMPLOYEE BENEFIT FUND (ISF)	4,730,902	5,609,991	5,777,427	6,318,738
TRANSPORTATION SALES TAX FD (SRF)	6,336,081	6,597,000	6,597,000	7,541,333
CAPITAL PROJECTS FUND (CIP)	9,409,544	9,051,677	9,051,677	21,680,718
DEBT SERVICE FUNDS (DSF)	4,442,594	3,053,860	3,053,860	3,170,340
TOTAL	\$ <u>190,099,414</u>	\$ <u>205,446,018</u>	\$ <u>203,177,391</u>	\$ <u>224,289,051</u>
TOTAL BY FUNDING SOURCE & FUND TYPE:				
General Fund (GF)	\$ 40,270,078	\$ 44,244,535	\$ 42,869,654	\$ 45,700,022
Special Revenue Funds (SRF)	8,015,336	7,928,692	7,900,806	8,990,492
Debt Service Fund (DSF)	4,442,594	3,053,860	3,053,860	3,170,340
Trust Funds (TF)	188,985	128,513	87,328	143,251
Capital Projects Fund(CIP)	9,409,544	9,051,677	9,051,677	21,680,718
TOTAL GOVERNMENTAL FUNDS	<u>62,326,537</u>	<u>64,407,277</u>	<u>62,963,325</u>	<u>79,684,823</u>
TOTAL ENTERPRISE FUNDS (EF)	110,704,679	122,494,657	122,058,962	125,168,990
TOTAL INTERNAL SERVICE FUNDS (ISF)	17,068,198	18,544,084	18,155,104	19,435,238
TOTAL FOR ALL FUNDS	\$ <u>190,099,414</u>	\$ <u>205,446,018</u>	\$ <u>203,177,391</u>	\$ <u>224,289,051</u>

Financial Summary - Expenditures By Department and Category

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
CITY GENERAL (NON-DEPARTMENTAL):				
Operating Expenses	\$ 737,060	\$ 865,479	\$ 772,266	\$ 952,405
Non-Operating Expenses	2,020,791	2,069,476	2,069,476	2,060,500
Debt Service	0	0	0	0
Capital Additions	0	0	0	0
Capital Projects	0	0	0	0
Total Expenses	2,757,851	2,934,955	2,841,742	3,012,905
CITY COUNCIL:				
Operating Expenses	109,835	172,434	151,188	174,030
Non-Operating Expenses	0	0	0	0
Debt Service	0	0	0	0
Capital Additions	0	0	0	0
Capital Projects	0	0	0	0
Total Expenses	109,835	172,434	151,188	174,030
CITY CLERK:				
Operating Expenses	115,744	153,004	147,974	156,638
Non-Operating Expenses	0	0	0	0
Debt Service	0	0	0	0
Capital Additions	0	0	0	0
Capital Projects	0	0	0	0
Total Expenses	115,744	153,004	147,974	156,638
CITY MANAGER:				
Operating Expenses	568,850	689,713	634,184	694,795
Non-Operating Expenses	0	0	0	0
Debt Service	0	0	0	0
Capital Additions	0	0	0	0
Capital Projects	0	0	0	0
Total Expenses	568,850	689,713	634,184	694,795
FINANCE DEPARTMENT:				
General Fund Operations:				
Operating Expenses	2,664,688	2,510,870	2,422,424	2,542,332
Non-Operating Expenses	0	0	0	0
Debt Service	0	0	0	0
Capital Additions	15,189	14,848	14,321	21,100
Capital Projects	0	0	0	0
Total Expenses	2,679,877	2,525,718	2,436,745	2,563,432
Utility Customer Services Fund:				
Operating Expenses	1,442,919	1,139,940	1,141,204	1,054,771
Non-Operating Expenses	3,333	3,518	3,000	3,000
Debt Service	0	0	0	0
Capital Additions	1,839	11,142	11,142	37,025
Capital Projects	0	0	0	0
Total Expenses	1,448,091	1,154,600	1,155,346	1,094,796
Self Insurance Reserve Fund:				
Operating Expenses	1,784,211	2,476,119	2,311,637	2,515,278
Non-Operating Expenses	40,620	0	160	160
Debt Service	795,890	900,000	825,000	950,000
Capital Additions	0	4,900	4,900	2,000
Capital Projects	0	0	0	0
Total Expenses	\$ 2,620,721	\$ 3,381,019	\$ 3,141,697	\$ 3,467,438

Financial Summary - Expenditures By Department and Category (Continued)

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
HUMAN RESOURCES:	\$	\$	\$	\$
Operating Expenses	552,296	596,841	592,632	630,027
Non-Operating Expenses	0	0	0	0
Debt Service	0	0	0	0
Capital Additions	1,169	0	0	0
Capital Projects	0	0	0	0
Total Expenses	553,465	596,841	592,632	630,027
LAW DEPARTMENT:				
Operating Expenses	595,556	674,186	673,711	681,065
Non-Operating Expenses	0	0	0	0
Debt Service	0	0	0	0
Capital Additions	0	0	0	2,170
Capital Projects	0	0	0	0
Total Expenses	595,556	674,186	673,711	683,235
MUNICIPAL COURT:				
Operating Expenses	415,388	452,036	448,452	460,635
Non-Operating Expenses	0	0	0	0
Debt Service	0	0	0	0
Capital Additions	10,031	0	1,761	8,335
Capital Projects	0	0	0	0
Total Expenses	425,419	452,036	450,213	468,970
POLICE DEPARTMENT:				
Operating Expenses	9,909,848	10,550,832	10,331,095	11,261,118
Non-Operating Expenses	0	0	0	0
Debt Service	0	0	0	0
Capital Additions	142,396	604,445	585,569	642,022
Capital Projects	0	0	0	0
Total Expenses	10,052,244	11,155,277	10,916,664	11,903,140
FIRE DEPARTMENT:				
Operating Expenses	7,442,844	8,102,070	8,023,166	8,571,160
Non-Operating Expenses	0	0	0	0
Debt Service	0	0	0	0
Capital Additions	114,402	70,774	63,390	34,245
Capital Projects	0	0	0	0
Total Expenses	7,557,246	8,172,844	8,086,556	8,605,405
JOINT COMMUNICATIONS/EMERG. MGMT:				
Operating Expenses	1,479,652	2,169,145	1,949,483	2,065,215
Non-Operating Expenses	0	0	0	0
Debt Service	0	0	0	0
Capital Additions	52,229	97,233	99,342	62,595
Capital Projects	0	0	0	0
Total Expenses	1,531,881	2,266,378	2,048,825	2,127,810
HEALTH DEPARTMENT:				
Operating Expenses	3,112,350	3,224,608	3,130,018	3,363,993
Non-Operating Expenses	0	0	0	0
Debt Service	0	0	0	0
Capital Additions	9,910	25,180	24,323	21,400
Capital Projects	0	0	0	0
Total Expenses	\$ 3,122,260	\$ 3,249,788	\$ 3,154,341	\$ 3,385,393

Financial Summary - Expenditures By Department and Category (Continued)

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
PLANNING DEPARTMENT:				
General Fund Operations:				
Operating Expenses	\$ 424,726	\$ 536,052	\$ 494,701	\$ 577,714
Non-Operating Expenses	0	0	0	0
Debt Service	0	0	0	0
Capital Additions	5,760	1,192	1,154	0
Capital Projects	0	0	0	0
Total Expenses	430,486	537,244	495,855	577,714
CDBG Fund:				
Operating Expenses	331,084	110,886	94,785	139,769
Non-Operating Expenses	411,914	0	0	0
Debt Service	0	0	0	0
Capital Additions	0	1,192	2,950	0
Capital Projects	0	0	0	0
Total Expenses	742,998	112,078	97,735	139,769
ECONOMIC DEVELOPMENT:				
Operating Expenses	272,909	309,358	226,104	319,451
Non-Operating Expenses	0	0	0	0
Debt Service	0	0	0	0
Capital Additions	0	0	0	0
Capital Projects	0	0	0	0
Total Expenses	272,909	309,358	226,104	319,451
COMMUNITY SERVICES:				
Operating Expenses	1,010,624	1,087,938	1,041,502	1,071,234
Non-Operating Expenses	0	0	0	0
Debt Service	0	0	0	0
Capital Additions	0	0	0	0
Capital Projects	0	0	0	0
Total Expenses	1,010,624	1,087,938	1,041,502	1,071,234
PARKS & RECREATION DEPARTMENT:				
General Fund Operations:				
Operating Expenses	2,477,850	2,802,119	2,775,295	2,919,528
Non-Operating Expenses	0	0	0	0
Debt Service	0	0	0	0
Capital Additions	315,124	227,190	226,203	148,750
Capital Projects	0	0	0	0
Total Expenses	2,792,974	3,029,309	3,001,498	3,068,278
Recreation Services Fund:				
Operating Expenses	3,489,980	3,778,807	3,766,049	3,951,257
Non-Operating Expenses	180,215	175,700	228,796	234,660
Debt Service	1,364	1,905	1,905	1,137
Capital Additions	129,759	146,481	115,068	130,496
Capital Projects	911,232	316,000	316,000	816,000
Total Expenses	4,712,550	4,418,893	4,427,818	5,133,550
PUBLIC WORKS DEPARTMENT:				
General Fund Operations:				
Operating Expenses	5,203,981	5,859,410	5,591,940	6,041,085
Non-Operating Expenses	0	0	0	0
Debt Service	0	0	0	0
Capital Additions	488,876	378,102	377,980	216,480
Capital Projects	0	0	0	0
Total Expenses	\$ 5,692,857	\$ 6,237,512	\$ 5,969,920	\$ 6,257,565

Financial Summary - Expenditures By Department and Category (Continued)

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Public Transportation Fund:				
Operating Expenses	\$ 2,827,807	\$ 2,643,948	\$ 2,583,490	\$ 2,814,901
Non-Operating Expenses	185,711	184,690	199,794	199,900
Debt Service	0	0	0	0
Capital Additions	4,559	3,128	3,128	9,600
Capital Projects	0	3,889,526	3,889,526	576,900
Total Expenses	3,018,077	6,721,292	6,675,938	3,601,301
Regional Airport Fund:				
Operating Expenses	998,414	1,187,224	1,183,074	1,199,836
Non-Operating Expenses	402,247	399,490	410,800	410,800
Debt Service	0	0	0	0
Capital Additions	17,811	17,342	14,474	138,000
Capital Projects	884,727	2,578,036	2,578,036	1,141,417
Total Expenses	2,303,199	4,182,092	4,186,384	2,890,053
Sanitary Sewer Utility Fund:				
Operating Expenses	4,279,077	4,942,273	4,880,721	5,203,026
Non-Operating Expenses	2,156,721	2,130,438	2,200,234	2,190,878
Debt Service	746,511	725,000	725,000	894,310
Capital Additions	274,586	307,323	297,035	256,650
Capital Projects	2,072,337	2,679,750	2,526,000	3,993,700
Total Expenses	9,529,232	10,784,784	10,628,990	12,538,564
Parking Facilities Fund:				
Operating Expenses	480,188	613,016	615,918	650,282
Non-Operating Expenses	562,411	559,166	622,914	628,614
Debt Service	531,350	510,029	510,029	501,064
Capital Additions	0	51,840	51,809	9,000
Capital Projects	2,250,977	0	0	0
Total Expenses	3,824,926	1,734,051	1,800,670	1,788,960
Solid Waste Utility Fund:				
Operating Expenses	7,302,723	8,260,113	7,982,571	8,563,280
Non-Operating Expenses	2,304,756	1,527,226	1,217,571	1,214,800
Debt Service	243,869	233,460	233,460	224,445
Capital Additions	808,301	935,472	899,471	726,029
Capital Projects	118,542	75,000	75,000	2,125,000
Total Expenses	10,778,191	11,031,271	10,408,073	12,853,554
Storm Water Utility Fund:				
Operating Expenses	533,319	725,630	674,145	730,465
Non-Operating Expenses	125,101	121,754	154,500	154,500
Debt Service	0	0	0	0
Capital Additions	14,500	16,200	16,200	9,740
Capital Projects	1,100,777	471,600	409,600	359,400
Total Expenses	1,773,697	1,335,184	1,254,445	1,254,105
Custodial & Bldg. Maintenance Fund:				
Operating Expenses	712,440	775,162	771,996	808,846
Non-Operating Expenses	3,396	2,610	4,488	4,488
Debt Service	0	160	160	289
Capital Additions	61,248	29,200	29,200	8,200
Capital Projects	0	0	0	0
Total Expenses	\$ 777,084	\$ 807,132	\$ 805,844	\$ 821,823

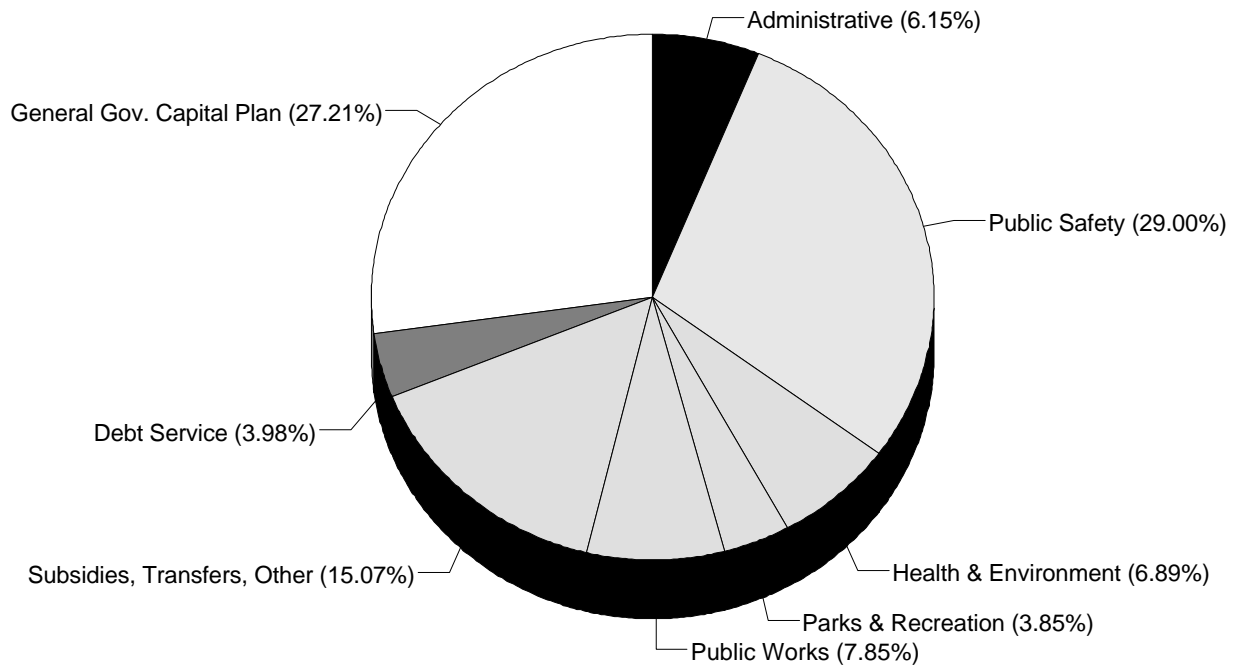
Financial Summary - Expenditures By Department and Category (Continued)

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Fleet Operations Fund:				
Operating Expenses	\$ 3,430,054	\$ 3,146,009	\$ 3,135,013	\$ 3,218,886
Non-Operating Expenses	16,475	11,762	22,600	22,600
Debt Service	0	35,536	35,536	35,534
Capital Additions	8,486	40,150	37,971	54,800
Capital Projects	51,432	130,000	130,000	0
Total Expenses	3,506,447	3,363,457	3,361,120	3,331,820
WATER & ELECTRIC DEPARTMENT:				
Railroad Fund:				
Operating Expenses	270,273	302,893	328,208	319,450
Non-Operating Expenses	151,367	151,140	154,930	153,430
Debt Service	2,430	6,695	6,695	5,438
Capital Additions	0	0	0	27,000
Capital Projects	280,680	116,200	505,200	129,000
Total Expenses	704,750	576,928	995,033	634,318
Water Utility Fund:				
Operating Expenses	5,652,644	5,949,050	6,178,443	6,291,323
Non-Operating Expenses	2,662,907	2,836,425	2,881,973	2,882,150
Debt Service	1,266,587	1,285,080	1,285,080	1,496,566
Capital Additions	144,026	412,568	412,568	431,500
Capital Projects	3,133,545	3,587,190	3,730,190	3,178,000
Total Expenses	12,859,709	14,070,313	14,488,254	14,279,539
Electric Utility Fund:				
Operating Expenses	44,337,322	44,925,473	43,687,379	46,347,261
Non-Operating Expenses	9,783,252	9,975,089	9,932,894	10,143,209
Debt Service	1,908,450	1,888,221	1,898,221	2,834,726
Capital Additions	745,125	1,645,666	2,469,463	1,720,450
Capital Projects	4,426,199	9,205,400	9,205,400	9,149,400
Total Expenses	61,200,348	67,639,849	67,193,357	70,195,046
CULTURAL AFFAIRS FUND:				
Operating Expenses	319,477	357,135	356,299	363,660
Non-Operating Expenses	0	0	0	0
Debt Service	0	0	0	0
Capital Additions	0	0	0	0
Capital Projects	0	0	0	0
Total Expenses	319,477	357,135	356,299	363,660
CONVENTION & TOURISM FUND:				
Operating Expenses	537,492	771,767	759,100	866,546
Non-Operating Expenses	75,449	75,712	75,712	75,784
Debt Service	0	0	0	0
Capital Additions	3,839	15,000	14,960	3,400
Capital Projects	0	0	0	0
Total Expenses	616,780	862,479	849,772	945,730
EMPLOYEE BENEFIT FUND:				
Operating Expenses	4,730,902	5,609,991	5,777,427	6,318,738
Non-Operating Expenses	0	0	0	0
Debt Service	0	0	0	0
Capital Additions	0	0	0	0
Capital Projects	0	0	0	0
Total Expenses	\$ 4,730,902	\$ 5,609,991	\$ 5,777,427	\$ 6,318,738

Financial Summary - Expenditures By Department and Category (Continued)

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
INFORMATION SERVICES FUND:				
Operating Expenses	\$ 2,299,200	\$ 2,398,538	\$ 2,322,925	\$ 2,769,280
Non-Operating Expenses	633,560	622,624	450,000	450,000
Debt Service	19,779	212,212	212,212	240,142
Capital Additions	390,100	240,395	244,981	250,004
Capital Projects	0	0	0	0
Total Expenses	3,342,639	3,473,769	3,230,118	3,709,426
PUBLIC COMMUNICATIONS FUND:				
Operating Expenses	623,679	713,150	643,762	650,697
Non-Operating Expenses	16,203	16,708	14,884	40,500
Debt Service	0	0	0	0
Capital Additions	2,432	24,258	24,906	0
Capital Projects	0	0	0	0
Total Expenses	642,314	754,116	683,552	691,197
CONTRIBUTIONS FUND:				
Operating Expenses	98,845	128,513	87,328	143,251
Non-Operating Expenses	88,282	0	0	0
Debt Service	0	0	0	0
Capital Additions	1,858	0	0	0
Capital Projects	0	0	0	0
Total Expenses	188,985	128,513	87,328	143,251
TRANSPORTATION SALES TAX FUND:				
Operating Expenses	0	0	0	0
Non-Operating Expenses	6,336,081	6,597,000	6,597,000	7,541,333
Debt Service	0	0	0	0
Capital Additions	0	0	0	0
Capital Projects	0	0	0	0
Total Expenses	6,336,081	6,597,000	6,597,000	7,541,333
CAPITAL PROJECTS (CIP):				
Operating Expenses	0	0	0	0
Non-Operating Expenses	0	0	0	0
Debt Service	0	0	0	0
Capital Additions	0	0	0	0
Capital Projects	9,409,544	9,051,677	9,051,677	21,680,718
Total Expenses	9,409,544	9,051,677	9,051,677	21,680,718
DEBT SERVICE FUND:				
Operating Expenses	0	0	0	0
Non-Operating Expenses	0	0	0	0
Debt Service	4,442,594	3,053,860	3,053,860	3,170,340
Capital Additions	0	0	0	0
Capital Projects	0	0	0	0
Total Expenses	4,442,594	3,053,860	3,053,860	3,170,340
TOTAL FOR ALL FUNDS:				
OPERATING EXPENSES	123,576,251	131,711,732	128,687,609	137,403,228
NON-OPERATING EXPENSES	28,160,792	27,460,528	27,241,726	28,411,306
DEBT SERVICE	9,958,824	8,852,158	8,787,158	10,353,991
CAPITAL ADDITIONS	3,763,555	5,321,221	6,044,269	4,970,991
CAPITAL PROJECTS	24,639,992	32,100,379	32,416,629	43,149,535
TOTAL EXPENSES	\$ 190,099,414	\$ 205,446,018	\$ 203,177,391	\$ 224,289,051

General Government Expenditures By Function FY 2001

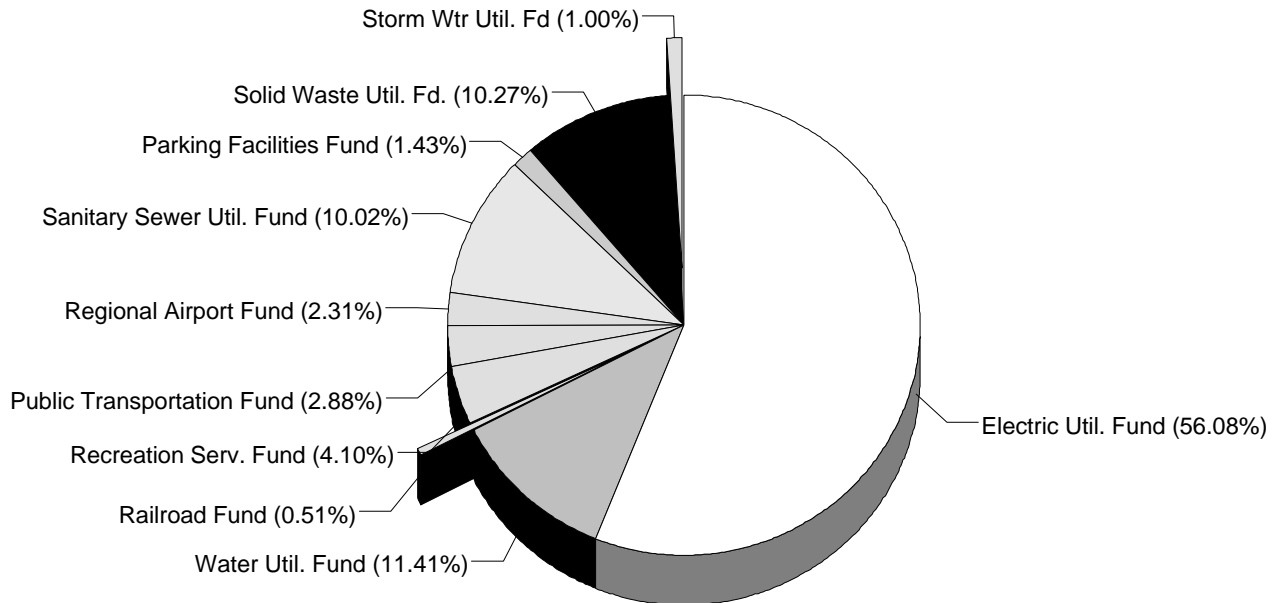


General Government Expenditures By Function

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001	% Change From Budget FY 2000
Administrative	\$ 4,623,327	\$ 4,811,896	\$ 4,636,434	\$ 4,902,157	1.9%
Public Safety	19,566,790	22,046,535	21,502,258	23,105,325	4.8%
Health & Environment	5,579,277	5,296,406	5,015,537	5,493,561	3.7%
Parks & Recreation	2,792,974	3,029,309	3,001,498	3,068,278	1.3%
Public Works	5,692,857	6,237,512	5,969,920	6,257,565	0.3%
Subsidies/Transfers & Other*	10,219,174	10,880,082	10,732,141	12,006,879	10.4%
Debt Service	4,442,594	3,053,860	3,053,860	3,170,340	3.8%
General Gov. Capital Plan	9,409,544	9,051,677	9,051,677	21,680,718	139.5%
Total Appropriations	\$ 62,326,537	\$ 64,407,277	\$ 62,963,325	\$ 79,684,823	23.7%

* Subsidies/Transfers & Other include: City General, Cultural Affairs Fund, Convention & Tourism Fund, Transportation Sales Tax Fund, and Contributions Fund.

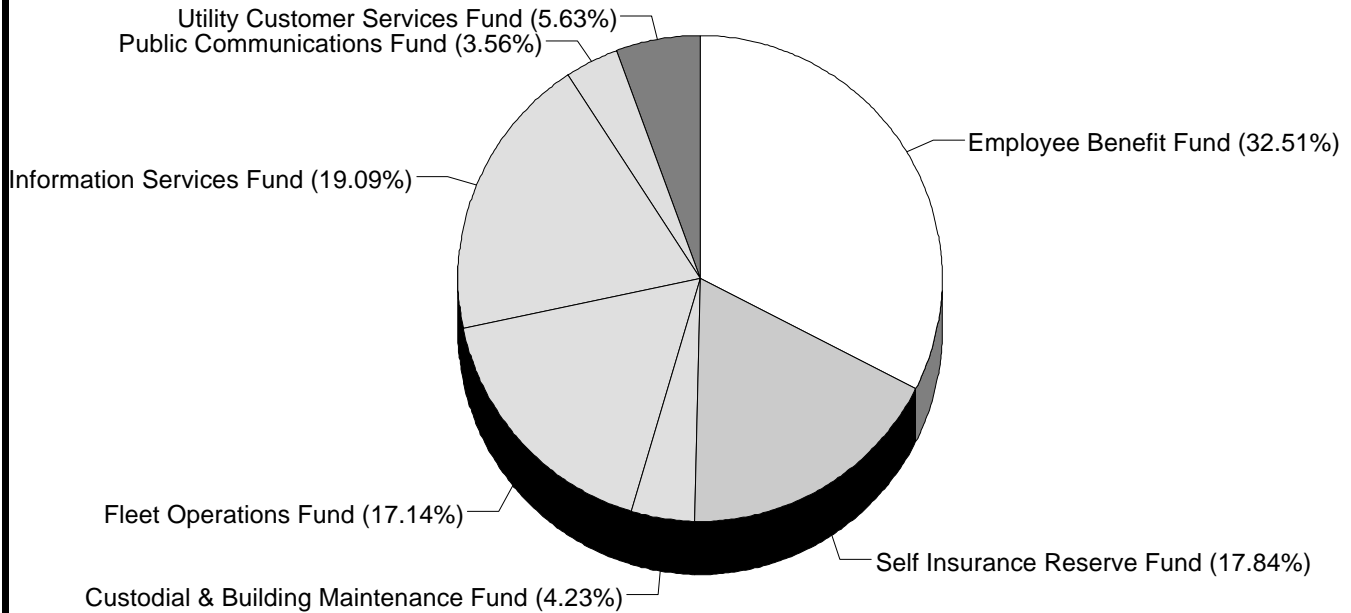
Enterprise Fund Expenses By Fund FY 2001



Enterprise Fund Expenses By Fund

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001	% Change From Budget FY 2000
Electric Utility Fund	\$ 61,200,348	\$ 67,639,849	\$ 67,193,357	\$ 70,195,046	3.8%
Water Utility Fund	12,859,709	14,070,313	14,488,254	14,279,539	1.5%
Railroad Fund	704,750	576,928	995,033	634,318	9.9%
Recreation Services Fund	4,712,550	4,418,893	4,427,818	5,133,550	16.2%
Public Transportation Fund	3,018,077	6,721,292	6,675,938	3,601,301	-46.4%
Regional Airport Fund	2,303,199	4,182,092	4,186,384	2,890,053	-30.9%
Sanitary Sewer Utility Fund	9,529,232	10,784,784	10,628,990	12,538,564	16.3%
Parking Facilities Fund	3,824,926	1,734,051	1,800,670	1,788,960	3.2%
Solid Waste Utility Fund	10,778,191	11,031,271	10,408,073	12,853,554	16.5%
Storm Water Utility Fund	1,773,697	1,335,184	1,254,445	1,254,105	-6.1%
Total	\$ 110,704,679	\$ 122,494,657	\$ 122,058,962	\$ 125,168,990	2.2%

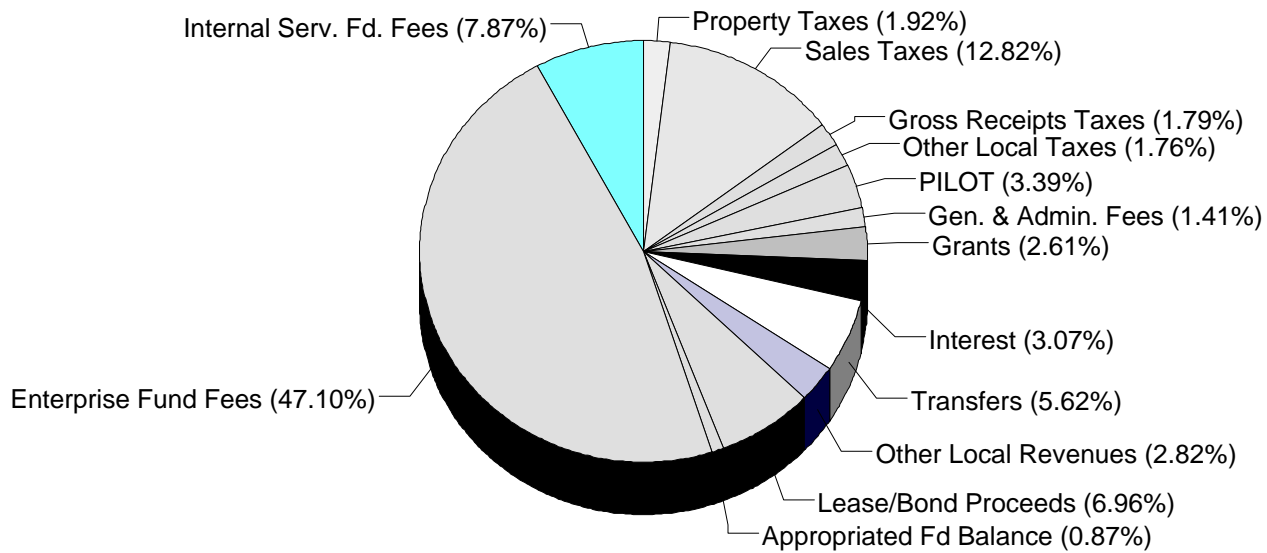
Internal Service Fund Expenses By Fund



Internal Service Fund Expenses By Fund

		Actual FY 1999		Budget FY 2000		Estimated FY 2000		Adopted FY 2001		% Change From Budget FY 2000
Employee Benefit Fund	\$	4,730,902	\$	5,609,991	\$	5,777,427	\$	6,318,738		12.6%
Self Insurance Reserve Fd		2,620,721		3,381,019		3,141,697		3,467,438		2.6%
Custodial & Bldg Maint. Fd		777,084		807,132		805,844		821,823		1.8%
Fleet Operations Fund		3,506,447		3,363,457		3,361,120		3,331,820		-0.9%
Information Services Fund		3,342,639		3,473,769		3,230,118		3,709,426		6.8%
Public Communications Fd		642,314		754,116		683,552		691,197		-8.3%
Utility Customer Serv. Fd		1,448,091		1,154,600		1,155,346		1,094,796		-5.2%
Total	\$	<u>17,068,198</u>	\$	<u>18,544,084</u>	\$	<u>18,155,104</u>	\$	<u>19,435,238</u>		<u>4.8%</u>

Overall Revenue Summary



All Funds Revenue By Category

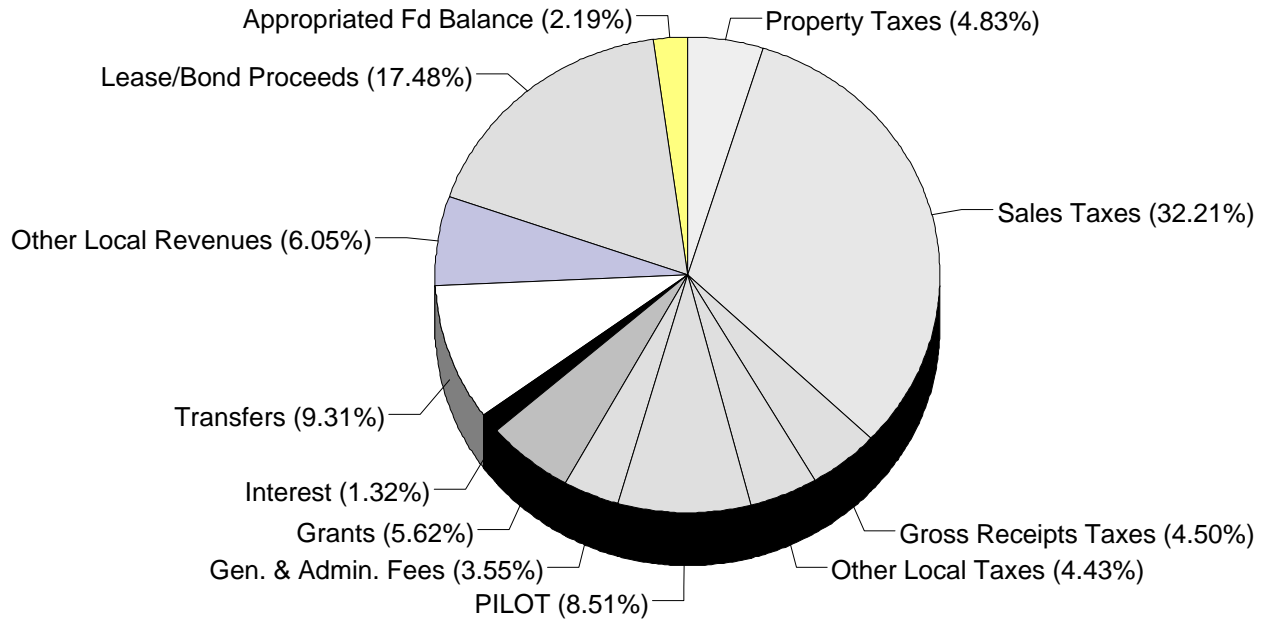
	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001	% Change From Estimated FY 2000
Property Taxes	\$ 3,643,899	\$ 3,760,119	\$ 3,755,625	\$ 3,941,500	4.9%
Sales Taxes	23,089,497	25,310,540	21,719,981	26,278,794	21.0%
Gross Receipts Taxes	2,929,211	3,538,319	3,387,310	3,670,733	8.4%
Other Local Taxes	3,450,352	3,590,000	3,552,000	3,614,000	1.7%
PILOT	6,456,024	6,849,570	6,705,000	6,940,000	3.5%
Gen. & Admin. Charges	2,517,763	2,612,333	2,612,333	2,896,359	10.9%
Grants	3,200,405	6,406,695	6,791,618	5,350,289	-21.2%
Interest *	(380)	7,140,203	6,366,159	6,285,518	-1.3%
Transfers	15,199,316	10,993,872	11,512,571	11,515,371	0.0%
Other Local Revenues	4,788,146	5,429,271	6,016,847	5,774,331	-4.0%
Lease/Bond Proceeds	0	0	0	14,260,660	0.0%
Appropriated Fund Balance	2,378,624	2,629,125	2,629,125	1,786,503	-32.0%
Enterprise Fund Fees	90,809,401	93,728,964	93,669,068	96,552,128	3.1%
Internal Service Fund Fees	15,735,313	15,476,906	15,985,837	16,135,545	0.9%
Total	\$ 174,197,571	\$ 187,465,917	\$ 184,703,474	\$ 205,001,731	11.0%

* Interest earnings are shown on a GAAP basis which requires an adjustment for unrealized gains and losses. Without this adjustment, interest earning for FY 1999 would have been \$6,252,494. There is no way to accurately predict the amount of this adjustment for FY 2000 and FY 2001; therefore, no adjustment is reflected in those years.

Financial Summary - FY 2001 Revenue Summary By Category and Funding Source

	General Government	Enterprise	Internal Service	FY 2001 Total
TAXES:				
Property Taxes	\$ 3,941,500	\$ 0	\$ 0	\$ 3,941,500
Sales Tax	26,278,794	0	0	26,278,794
Gross Receipts Taxes	3,670,733	0	0	3,670,733
Other Local Taxes	3,614,000	0	0	3,614,000
TOTAL TAXES	37,505,027	0	0	37,505,027
INTRAGOVERNMENTAL REVENUES:				
PILOT	6,940,000	0	0	6,940,000
Gen. & Admin. Fees	2,896,359	0	0	2,896,359
TOTAL INTRAGOVERNMENTAL REV.	9,836,359	0	0	9,836,359
INTERGOVERNMENTAL REVENUES (Grant Revenue)	4,582,317	767,972	0	5,350,289
INVESTMENT REVENUE	1,075,500	3,891,018	1,319,000	6,285,518
OPERATING TRANSFERS	7,593,771	3,901,600	20,000	11,515,371
OTHER LOCAL REVENUE:				
Licenses & Permits	611,810	0	0	611,810
Fines	1,090,000	0	0	1,090,000
Governmental Fees	1,370,556	0	0	1,370,556
Miscellaneous Revenue	1,862,155	799,984	39,826	2,701,965
TOTAL OTHER LOCAL REVENUE	4,934,521	799,984	39,826	5,774,331
LEASE/BOND PROCEEDS	14,260,660	0	0	14,260,660
APPROPRIATED FUND BALANCE	1,786,503	0	0	1,786,503
ENTERPRISE FUND FEES:				
Railroad Utility Fees	0	337,000	0	337,000
Water Utility Fees	0	10,825,800	0	10,825,800
Electric Utility Fees	0	63,625,400	0	63,625,400
Recreation Fees	0	2,811,006	0	2,811,006
Public Transportation Fees	0	445,300	0	445,300
Airport Utility Fees	0	556,968	0	556,968
Sanitary Sewer Fees	0	6,595,000	0	6,595,000
Parking Fees	0	1,125,835	0	1,125,835
Solid Waste Utility Fees	0	9,179,819	0	9,179,819
Storm Water Utility Fees	0	1,050,000	0	1,050,000
TOTAL ENTERPRISE FUND FEES	0	96,552,128	0	96,552,128
INTERNAL SERVICE FEES:				
Health Insurance Fees	0	0	5,861,846	5,861,846
Self Insurance Fees	0	0	1,575,000	1,575,000
Custodial & Bldg Maintenance Fees	0	0	836,710	836,710
Fleet Maintenance Fees	0	0	3,281,200	3,281,200
Information Services Fees	0	0	2,817,350	2,817,350
Print Shop & Mailroom Fees	0	0	651,000	651,000
Utility Customer Services Billing Fees	0	0	1,112,439	1,112,439
TOTAL INTERNAL SERVICE FUND FEES	0	0	16,135,545	16,135,545
TOTAL REVENUES AND OTHER SOURCES	\$ ERR	\$ 105,912,702	\$ 17,514,371	\$ 205,001,731

General Government Revenues



General Government Revenues

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001	% Change From Estimated FY 2000
Property Taxes	\$ 3,643,899	\$ 3,760,119	\$ 3,755,625	\$ 3,941,500	4.9%
Sales Taxes	23,089,497	25,310,540	21,719,981	26,278,794	21.0%
Gross Receipts Taxes	2,929,211	3,538,319	3,387,310	3,670,733	8.4%
Other Local Taxes	3,450,352	3,590,000	3,552,000	3,614,000	1.7%
PILOT	6,456,024	6,849,570	6,705,000	6,940,000	3.5%
Gen. & Admin. Charges	2,517,763	2,612,333	2,612,333	2,896,359	10.9%
Grants	2,333,657	5,625,897	5,835,362	4,582,317	-21.5%
Interest	492,784	1,587,000	1,119,600	1,075,500	-3.9%
Transfers	11,280,624	7,197,872	7,716,571	7,593,771	-1.6%
Other Local Revenues	3,823,303	4,618,979	4,730,854	4,934,521	4.3%
Lease/Bond Proceeds	0	0	0	14,260,660	0.0%
Appropriated Fund Balance	2,378,624	2,629,125	2,629,125	1,786,503	-32.0%
Total	\$ 62,395,738	\$ 67,319,754	\$ 63,763,761	\$ 81,574,658	27.9%

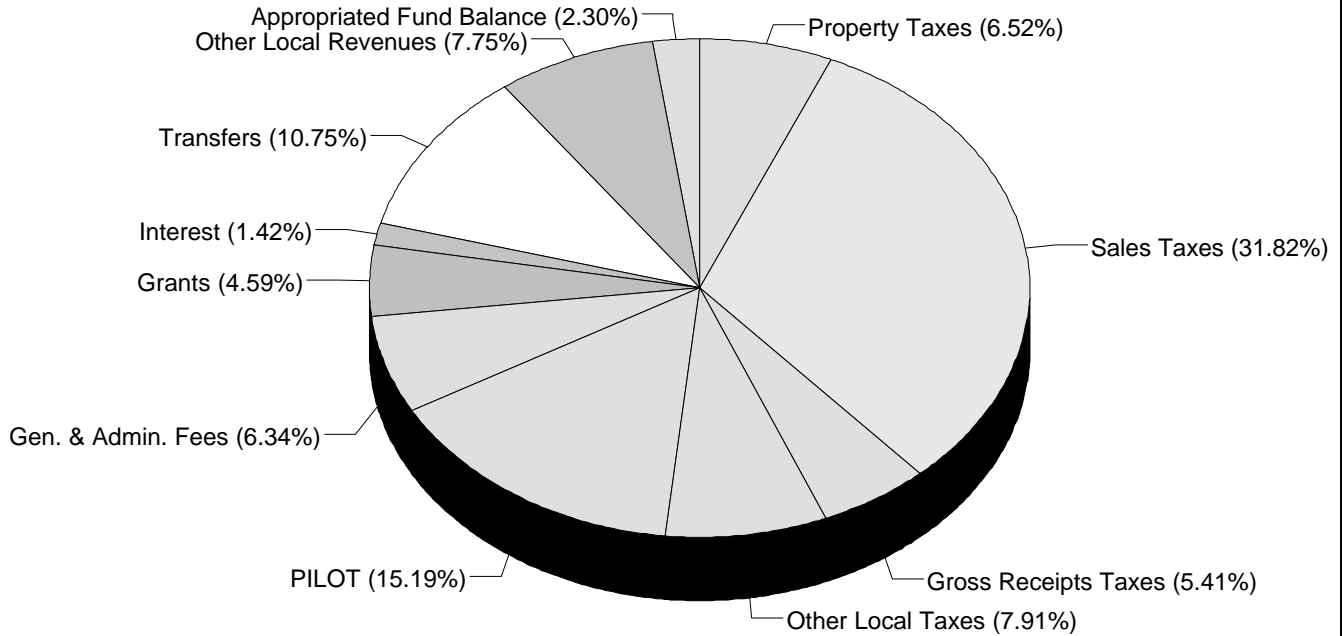
GENERAL FUND REVENUES:

The City of Columbia receives revenues from a number of sources, including Property Taxes; Sales Taxes; Other Local Taxes; PILOT; General and Administrative (G&A) Fees; Grants; Interest Revenue; Transfers; Franchises, Licenses and Permits; Fines, Fees, Service Charges, and Misc; and Appropriated Fund Balance.

Some of the City's major revenue sources include: Sales Taxes, Transfers, PILOT, Other Local Taxes, and G&A Fees. Other revenues highlighted below are those which are shown to change significantly from Estimated FY 2000 to FY 2001.

- ◆ **Property Tax:** While the overall rate has remained constant at \$0.41 per \$100 assessed value, the City has shifted \$0.08 (\$750,000) which was no longer needed for debt service to general operations. Due to this shift, the growth in Property Taxes is shown to be 39.9% over Estimated FY 2000. However, the real growth in assessed value from FY 2000 to FY 2001 is anticipated to be 6%.
- ◆ **Sales Taxes:** A general sales tax is levied on all persons selling tangible personal property or rendering taxable services on a retail basis within the City limits. Beginning in FY 2001, the City's General Fund will receive 95.9% of 1% of gross retail receipts and 4.1% will go to the Public Improvement Fund. In previous years, the General Fund received 91.8% and the Public Improvement Fund received 8.2%. Due to this change in allocation, FY 2001 sales taxes are shown to increase 8.7% over Estimated FY 2000. However, the real growth rate is anticipated to be 4.0% over Estimated FY 2000.
- ◆ **Gross Receipts Tax** is 7% of gross receipts. This tax is collected from General Telephone Company, Union Electric, and Boone Electric. Anticipated growth over Estimated FY 2000 is shown at 4% for Union Electric, 2.9% for Boone Electric, and 4% for General Telephone based on historical trends.
- ◆ **Other Local Taxes:** These include the gasoline tax, cigarette tax, and motor vehicle taxes.
 - ◇ The Gasoline Tax provides for the construction and maintenance of highways. The rate is 17 cents per gallon. A 1% over estimated FY 2000 growth is anticipated based on historical trends.
 - ◇ The Cigarette Tax Rate is 10 cents per package. The tax is collected on each package by the wholesaler. A 1% growth over estimated FY 2000 is projected for this revenue.
 - ◇ The City's portion of the Motor Vehicle Sales Tax is 1½ cents per \$1.00 vehicle cost. The City also receives a part of the license plate fee which is approximately \$12.50. A 4% growth over estimated FY 2000 is anticipated.
- ◆ **PILOT:** (Payment-In-Lieu-Of-Taxes) The Water and Electric Fund pays the General Fund annually an amount substantially equivalent to the 7% gross receipts taxes and property taxes which would be paid if the utilities were owned privately. PILOT payments are projected to grow at 3.5% over estimated FY 2000 based upon recent growth trends.
- ◆ **General and Administrative Fees:** (G&A) The City charges proportionately for all services performed by General Fund departments for enterprise, internal services, and other City funds. The charges are computed on the basis of an estimated allocation of time the various City departments contribute for servicing these funds. Beginning in FY 2001, we have added an additional component to this fee calculation which collects from some of our other city-owned utilities (Sewer, Solid Waste, and Storm Water) a payment-in-lieu-of-taxes equal to the amount they would pay in property taxes.
- ◆ **Grants:** Grants are shown to decrease by 12.6% from Estimated FY 2000. This is primarily due to the completion of several significant three year grants in the Police Department.
- ◆ **Interest:** Interest earnings are shown on a GAAP basis which requires an adjustment for unrealized gains and losses. Without this adjustment, interest earnings for FY 1999 would have been \$706,159. There is no way to accurately predict the amount of this adjustment for FY 2000 and FY 2001; therefore, no adjustment is reflected in those years.
- ◆ **Other Local Revenues:** The City has completed a review of the fees and charges that we charge to users and is recommending fee increases in the following areas: Environmental Health Inspection, Animal Control, Immunizations, Other Health Services, Plan Reviewing and Processing Fees, Protective Inspection Fees, and Warrant Fees. This will help the City recover more of the actual cost of providing these services. Many of these fees have not be adjusted for many years and some are fees which have never been charged by our municipality yet are commonly charged by other municipalities. Due to these fee increases, we are projecting Other Local Revenues to be 12.2% over Estimated FY 2000.
- ◆ **Appropriated Fund Balance:** Due to actual revenues coming in below budgeted revenues for FY 1999 and FY 2000, there is less fund balance available to appropriate in FY 2001.

General Fund Revenues



General Fund Revenues

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001	% Change From Estimated FY 2000
Property Taxes	\$ 1,777,634	\$ 2,125,519	\$ 2,129,525	\$ 2,978,900	39.9%
Sales Taxes	12,869,673	13,362,665	13,384,460	14,543,116 *	8.7%
Gross Receipts Taxes	2,341,264	2,748,002	2,380,310	2,470,733	3.8%
Other Local Taxes	3,450,352	3,590,000	3,552,000	3,614,000	1.7%
PILOT	6,456,024	6,849,570	6,705,000	6,940,000	3.5%
Gen. & Admin. Fees	2,517,763	2,612,333	2,612,333	2,896,359	10.9%
Grants	1,923,160	2,191,066	2,399,531	2,098,337	-12.6%
Interest	244,084	1,035,000	650,000	650,000	0.0%
Transfers	4,045,400	4,583,896	4,547,595	4,912,171	8.0%
Other Local Revenues	3,212,674	3,023,721	3,157,662	3,543,903	12.2%
Appropriated Fund Balance	2,378,624	2,038,125	2,038,125	1,052,503	-48.4%
Total	\$ 41,216,652	\$ 44,159,897	\$ 43,556,541	\$ 45,700,022	4.9%

* Beginning in FY 2001, the General Fund will receive 95.9% of the 1% sales tax and 4.1% will go to the Public Improvement Fund. Previously, the General Fund received 91.8% and the Public Improvement Fund received 8.2%.

Financial Summaries - General Fund Revenue Detail

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
TAXES:				
PROPERTY TAXES:				
Property Taxes - Real Estate	\$ 1,373,934	\$ 1,646,800	\$ 1,646,800	\$ 2,300,000
Property Taxes - Personal Property	343,766	418,714	421,000	615,000
Property Taxes - Other	59,934	60,005	61,725	63,900
Total Property Taxes	1,777,634	2,125,519	2,129,525	2,978,900
SALES TAX	12,869,673	13,362,665	13,384,460	14,543,116
GROSS RECEIPTS TAX:				
Gross Receipts Tax - GTE	517,440	746,317	540,000	561,600
Gross Receipts Tax - Union Electric	1,457,694	1,619,750	1,460,000	1,518,400
Gross Receipts Tax - Boone Electric	323,820	339,625	338,000	348,000
Gross Receipts Tax - CATV	42,310	42,310	42,310	42,733
Total Gross Receipts Tax	2,341,264	2,748,002	2,380,310	2,470,733
OTHER LOCAL TAXES:				
Cigarette Tax	655,192	690,000	677,000	684,000
Gasoline Tax	1,936,653	2,100,000	2,000,000	2,020,000
Motor Vehicle Tax	858,507	800,000	875,000	910,000
Total Other Local Taxes	3,450,352	3,590,000	3,552,000	3,614,000
TOTAL TAXES	20,438,923	21,826,186	21,446,295	23,606,749
INTRAGOVERNMENTAL REVENUES:				
PILOT:				
PILOT - Electric	5,092,359	5,345,570	5,160,000	5,350,000
PILOT - Water	1,363,665	1,504,000	1,545,000	1,590,000
Total PILOT	6,456,024	6,849,570	6,705,000	6,940,000
General & Administrative Revenue	2,517,763	2,612,333	2,612,333	2,896,359
TOTAL INTRAGOV. REVENUES	8,973,787	9,461,903	9,317,333	9,836,359
INTERGOVERNMENTAL REVENUES:				
Federal / State Revenues	1,049,373	1,229,145	1,317,295	1,061,970
County Revenues	873,787	961,921	1,082,236	1,036,367
TOTAL INTERGOV. REVENUES	1,923,160	2,191,066	2,399,531	2,098,337
INTEREST & INVESTMENT REVENUE:				
Investment Earnings & Interest	244,084	1,035,000	650,000	650,000
Other Investment Income	0	0	0	0
TOTAL INVESTMENT INCOME	244,084	1,035,000	650,000	650,000
OPERATING TRANSFERS:				
Transportation Sales Tax	3,581,081	4,138,000	4,138,000	4,324,210
Public Improvement Fund	230,000	230,000	230,000	230,000
Special Road District Tax	103,200	103,200	103,200	103,200
Special Business District	7,500	7,000	7,000	7,000
Capital Projects Fund	0	0	0	155,000
Contributions Fund	31,081	0	0	0
REDI	50,496	55,696	19,398	52,761
CDBG Fund	42,042	50,000	49,997	40,000
TOTAL OPERATING TRANSFERS	\$ 4,045,400	\$ 4,583,896	\$ 4,547,595	\$ 4,912,171

Financial Summaries - General Fund Revenue Detail (Continued)

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
OTHER LOCAL REVENUE:				
LICENSES & PERMITS:				
Business License	\$ 455,129	\$ 446,000	\$ 455,000	\$ 481,050
Liquor License	97,737	102,000	102,000	104,000
Animal License	15,631	14,000	14,500	26,760
TOTAL LICENSES AND PERMITS	568,497	562,000	571,500	611,810
FINES:				
Corporation Court Fines	594,700	580,000	605,100	666,000
Uniform Ticket Fines	165,952	160,000	180,000	180,000
Meter Fines	192,873	200,000	200,000	200,000
Alarm Violations	22,700	40,400	43,400	44,000
TOTAL FINES	976,225	980,400	1,028,500	1,090,000
FEES:				
Construction Fees	574,386	523,400	522,620	569,036
Street Maintenance Fees	485,696	300,000	345,000	275,000
Animal Control Fees	8,415	8,400	8,400	19,740
Health Fees	252,411	167,500	171,000	264,870
Other Fees	174,643	159,680	185,445	241,910
TOTAL FEES	1,495,551	1,158,980	1,232,465	1,370,556
MISCELLANEOUS REVENUES	172,401	322,341	325,197	471,537
TOTAL OTHER LOCAL REVENUE	3,212,674	3,023,721	3,157,662	3,543,903
APPROPRIATED FUND BALANCE	2,378,624	2,038,125	2,038,125	1,052,503
TOTAL REV. AND OTHER SOURCES	\$ 41,216,652	\$ 44,159,897	\$ 43,556,541	\$ 45,700,022

ENTERPRISE FUNDS:

The City of Columbia has ten enterprise funds that generate a total of \$105,912,702 in revenues, and \$97,663,683 in expenses (not including capital additions or capital project amounts). The City provides the following utilities to its citizens: electric, water, storm water, sewer, and solid waste collection. The city's other enterprise activities include Railroad, Public Transportation, Regional Airport, Parking, and Recreation Services.

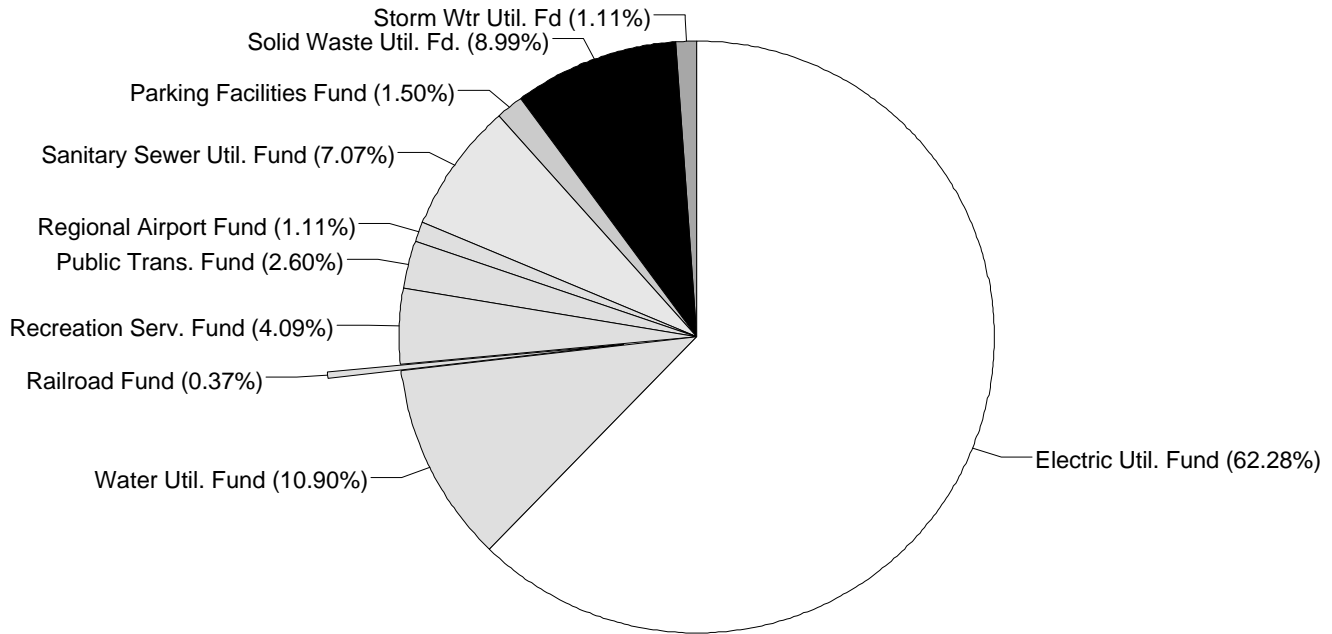
Some of the City's major enterprise revenue sources include: Sales of Electric and Water, Solid Waste Collection Charges, and Sewer Charges. Other revenues highlighted below are those which are shown to change significantly from Estimated FY 2000 to FY 2001.

- ◆ **Sale of Electric:** There are approximately 36,000 customers that receive electricity from the City's Power Plant. The major sources of electric revenue are as follows: Residential Sales (35%), Commercial and Industrial Sales (53%), and Sales to Public Authorities (10%). In FY 2000 electric rates were decreased 2% for residential, 3% for commercial, and 5% for large general service and industrial customers. This rate decrease equals approximately \$2.1 million in revenues to the Electric Utility. No rate change is proposed for FY 2001
- ◆ **Sale of Water:** There are approximately 34,500 customers that receive water from the City. There are no rate increases proposed for FY 2001 since the summer surcharge was increased during FY 2000.
- ◆ **Recreation Services Fund:** Provides various recreational services for which participants are charged fees. A number of fee increases are proposed for FY 2001 including charges for use of athletic facilities, team activities fees, day camp fees and golf course fees. These fee increases are projected to generate an additional \$147,841. A portion of the golf course increases will be set aside to pay for capital improvements to the golf courses.
- ◆ **Sewer Charges:** There are approximately 31,000 sewer utility customers. A 3% rate increase is proposed to go into effect June, 2001. This is the third and final increase which was presented to the voters in 1997.
- ◆ **Parking Fees:** Parking fees are charged to users of the City's garages, surface lots, and metered parking. A fee increase is proposed in both permit and metered parking for FY 2001 pursuant to the financial plan developed in 1996 when the City issued special obligation bonds,.
- ◆ **Solid Waste Collection Charges:** There are over 34,000 Solid Waste utility accounts served by the City. The average residential rate per month is \$9.85. Revenue generated from both residential and commercial collection charges amounts to about 56% of the total refuse revenues. Landfill fees, which are \$32.50/ton amount to 19% of total revenues. There are no rate increases proposed for FY 2001, however a mid year increase may be proposed to cover any additional cost of changes to the City's recycling program.

FY 2001 revenues are forecasted to exceed FY 2000 estimated revenues by \$2,302,696, or 2.2%.

All revenue sources continue to grow at rates similar to the past few years. There are no substantive areas in which revenues are anticipated to decrease.

Enterprise Fund Revenues By Fund



Enterprise Fund Revenues By Fund

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001	% Change From Estimated FY 2000
Electric Utility Fund	\$ 60,784,188	\$ 64,644,858	\$ 65,345,768	\$ 65,962,000	0.9%
Water Utility Fund	10,092,117	11,016,116	10,987,116	11,547,300	5.1%
Railroad Fund	406,698	414,050	402,900	387,000	-3.9%
Recreation Services Fund	3,896,934	4,221,136	4,113,640	4,329,604	5.2%
Public Transportation Fund	2,914,104	2,651,536	2,791,195	2,748,721	-1.5%
Regional Airport Fund	979,883	1,138,930	1,083,461	1,172,968	8.3%
Sanitary Sewer Utility Fund	6,752,822	6,312,840	6,778,427	7,485,000	10.4%
Parking Facilities Utility Fund	1,327,965	1,840,696	1,580,571	1,584,139	0.2%
Solid Waste Utility Fund	8,659,772	9,091,720	9,336,928	9,518,970	1.9%
Storm Water Utility Fund	1,231,184	1,175,000	1,190,000	1,177,000	-1.1%
Total	\$ 97,045,667	\$ 102,506,882	\$ 103,610,006	\$ 105,912,702	2.2%

INTERNAL SERVICE FUNDS:

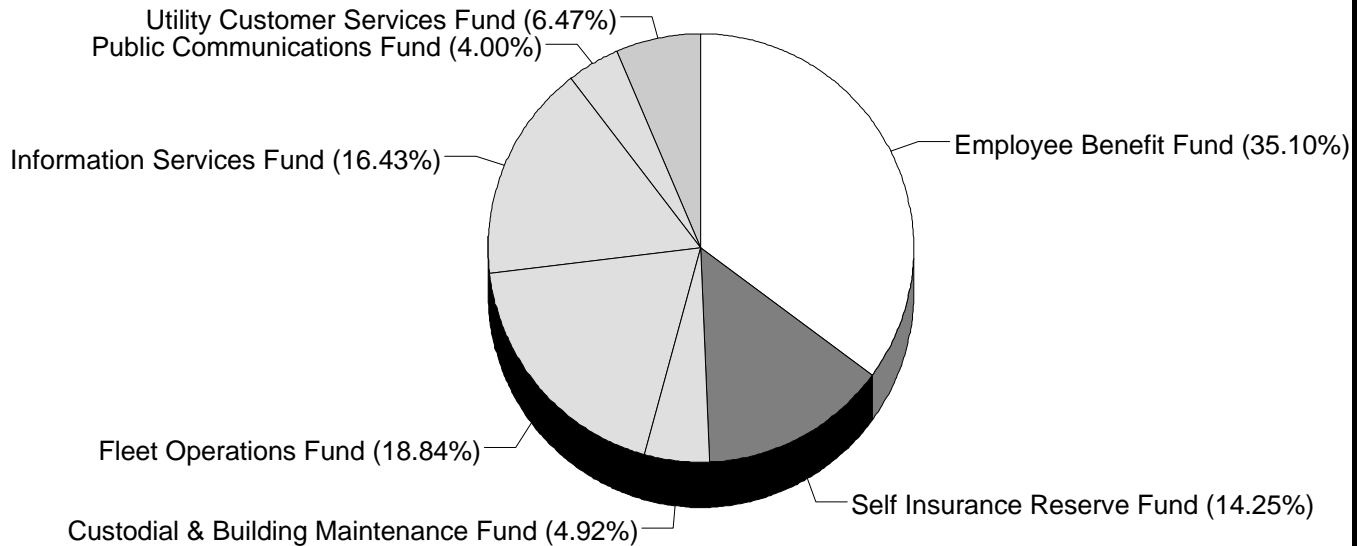
The City of Columbia has seven internal service funds that generate a total of \$17,514,371 in revenues and \$19,083,209 in expenses (not including capital addition and capital project amounts). These seven funds include: Utility Customer Services Fund; Information Services Fund; Public Communications Fund; Custodial and Maintenance Services Fund; Fleet Operations Fund; Self Insurance Reserve Fund; and Employee Benefit Fund. Internal Service Funds, by definition, provide goods and services to other city departments on a cost reimbursement basis.

The City's major internal service fund revenue sources include: Fleet Operations Revenue, Utility Customer Service Charges, Information Services Fees, Employee Benefit Fund revenues, and Self Insurance Reserve Fund revenues.

- ◆ **Employee Benefit Fund:** This fund is used to account for the City of Columbia's self insurance program for health, disability, and life insurance for covered city employees. In addition, charges for Employee Health (which consist of physicals, drug testing, Hep B shots etc.), employee recognition and post employment health benefits are in the Employee Benefit Fund.
- ◆ **Self Insurance Reserve Fund:** This fund is used to account for the reserves established and held in trust for Special Obligation Bonds issued for the city's self insurance program, and to account for the payment of property and casualty losses, and uninsured workers' compensation claims.
- ◆ **Fleet Operations Revenue:** The Fleet Operations Fund provides equipment maintenance and repair operation for Public Works and other user departments. Departments are charged a shop labor rate of \$38.00/hour. No rate increase is proposed for FY 2001.
- ◆ **Information Services Fees:** Fees are assessed based upon each department's usage of the AS/400 and number of computer workstations for all departments. The FY 2001 fees charges reflect a 8.7% increase over estimated FY 2000.
- ◆ **Utility Customer Services Charges:** The Utility Customer Services Fund charges various city departments for billing the following types of utilities: water, electric, sanitary sewer, solid waste, and storm water.

The rates charged to the user departments are adjusted, as needed, to cover the costs of providing the goods and services. An initial rate is set at the beginning of the budget process and then it is reviewed during the budget process to ensure that the Internal Service Funds are able to recover their operating costs.

Internal Service Fund Revenues By Fund



Internal Service Revenues By Fund

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001	% Change From Estimated FY 2000
Employee Benefit	\$ 5,217,333	\$ 5,793,202	\$ 6,289,046	\$ 6,147,632	-2.2%
Self Insurance	422,643	3,250,000	2,420,000	2,495,000	3.1%
Custodial & Bldg Maint.	742,260	841,325	841,325	861,710	2.4%
Fleet Maintenance	3,607,727	3,218,575	3,262,800	3,299,240	1.1%
Information Services	2,578,149	2,653,822	2,646,322	2,877,350	8.7%
Public Communications	641,309	761,143	731,000	701,000	-4.1%
Utility Customer Services	1,546,745	1,121,214	1,139,214	1,132,439	-0.6%
Total	\$ 14,756,166	\$ 17,639,281	\$ 17,329,707	\$ 17,514,371	1.1%

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Summary - FY 2001 Operating Statements For All Funds

	Estimated Beginning Balance	Revenues	Expenses *	Net Income/ (Loss)	Estimated Ending Balance
Governmental Funds:					
General Fund **	\$8,360,875	\$44,647,519	\$45,700,022	(\$1,052,503)	\$7,308,372
Transportation Sales Tax Fund	\$2,458,031	\$7,419,500	\$7,541,333	(\$121,833)	\$2,336,198
Cultural Affairs Fund	\$29,712	\$334,589	\$363,660	(\$29,071)	\$641
Convention & Tourism Fund	\$302,421	\$1,242,829	\$945,730	\$297,099	\$599,520
Debt Service Funds (Combined)	\$6,297,073	\$5,055,000	\$3,170,340	\$1,884,660	\$8,181,733
Capital Projects Fund	\$17,843,232	\$20,946,718	\$21,680,718	(\$734,000)	\$17,109,232
Contributions Fund	\$291,152	\$142,000	\$143,251	(\$1,251)	\$289,901
Total Govt. Funds****	\$35,582,496	\$79,788,155	\$79,545,054	\$243,101	\$35,825,597
Enterprise Funds:					
Railroad Fund	\$406,069	\$387,000	\$478,318	(\$91,318)	\$314,751
Water & Electric Funds (Combined) ***	\$97,812,502	\$77,509,300	\$69,995,235	\$7,514,065	\$105,326,567
Recreation Services Fund	\$3,353,538	\$4,329,604	\$4,031,196	\$298,408	\$3,651,946
Public Transportation Fund	\$451,904	\$2,748,721	\$2,815,001	(\$66,280)	\$385,624
Airport Fund	\$943,846	\$1,172,968	\$1,199,836	(\$26,868)	\$916,978
Sanitary Sewer Utility Fund	\$26,745,545	\$7,485,000	\$6,542,359	\$942,641	\$27,688,186
Parking Utility Fund	\$7,960,047	\$1,584,139	\$1,775,996	(\$191,857)	\$7,768,190
Solid Waste Utility Fund	\$4,795,147	\$9,518,970	\$10,002,525	(\$483,555)	\$4,311,592
Storm Water Utility Fund	\$4,996,786	\$1,177,000	\$823,217	\$353,783	\$5,350,569
Total Enterprise Funds	\$147,465,384	\$105,912,702	\$97,663,683	\$8,249,019	\$155,714,403
Internal Service Funds:					
Employee Benefit Fund	\$3,700,431	\$6,147,632	\$6,318,738	(\$171,106)	\$3,529,325
Self Insurance Reserve Fund	\$3,653,309	\$2,495,000	\$3,465,438	(\$970,438)	\$2,682,871
Custodial / Maintenance Fund	\$51,241	\$861,710	\$813,623	\$48,087	\$99,328
Fleet Operations Fund	\$346,495	\$3,299,240	\$3,277,020	\$22,220	\$368,715
Information Services Fund	\$651,820	\$2,877,350	\$3,459,422	(\$582,072)	\$69,748
Public Communications Fund	\$540,255	\$701,000	\$691,197	\$9,803	\$550,058
Utility Customer Services Fund	\$362,343	\$1,132,439	\$1,057,771	\$74,668	\$437,011
Total Internal Service Funds	\$9,305,894	\$17,514,371	\$19,083,209	(\$1,568,838)	\$7,737,056
Total All Funds	\$192,353,774	\$203,215,228	\$196,291,946	\$6,923,282	\$199,277,056

* Expenses do NOT include Capital Additions or Capital Project Expenses for Enterprise and Internal Service Funds.

**General Fund Revenues do not include Appropriated Fund Balance.

*** Water Utility Fund	\$11,547,300	\$10,670,039	\$877,261
Electric Utility Fund	\$65,962,000	\$59,325,196	\$6,636,804

****Does not include CDBG Revenues or Expenses

General Fund Summary

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
REVENUES:				
Taxes	\$ 20,438,923	\$ 21,826,186	\$ 21,446,295	\$ 23,606,749
Other Local Revenue	3,040,273	2,701,380	2,832,465	3,072,366
Intragovernmental Revenue	8,973,787	9,461,903	9,317,333	9,836,359
Grant Revenue	1,923,160	2,191,066	2,399,531	2,098,337
Interest and Investment Revenue	244,084	1,035,000	650,000	650,000
Miscellaneous Revenue	172,401	322,341	325,197	471,537
Total Revenues	34,792,628	37,537,876	36,970,821	39,735,348
EXPENDITURES:				
Personnel Services	28,096,117	29,760,896	29,077,578	31,152,213
Supplies & Materials	2,658,183	3,183,044	2,947,129	3,296,222
Travel & Training	210,294	309,577	282,859	321,547
Intragovernmental Charges	2,214,788	2,654,275	2,643,340	2,808,048
Utilities, Services & Other Misc.*	3,914,819	4,848,303	4,455,229	4,904,395
Capital Additions	1,155,086	1,418,964	1,394,043	1,157,097
Total Expenditures	38,249,287	42,175,059	40,800,178	43,639,522
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	(3,456,659)	(4,637,183)	(3,829,357)	(3,904,174)
OTHER FINANCING SOURCES (USES):				
Operating Transfers From Other Fds.	4,045,400	4,583,896	4,547,595	4,912,171
Operating Transfers To Other Funds	(2,020,791)	(2,069,476)	(2,069,476)	(2,060,500)
Total Otr. Financing Sources (Uses)	2,024,609	2,514,420	2,478,119	2,851,671
EXCESS (DEFICIENCY) OF REVENUES & OTHER FINANCING SOURCES OVER EXPENDITURES AND OTHER FINANCING USES	(1,432,050)	(2,122,763)	(1,351,238)	(1,052,503)
Fund Balance - Beginning of Year	9,864,802	9,138,296	9,712,113	8,360,875
Adj. for Unrealized Gains & Reserves for Encumbrances	1,279,361	0	0	0
FUND BALANCE, END OF YEAR	\$ 9,712,113	\$ 7,015,533	\$ 8,360,875	\$ 7,308,372

* Includes contingency of \$100,000 and Council Reserve of \$100,000

Expenditures and Fund Balance

	Expenditures	Adjusted Fund Balance *	Fund Balance As a Percent Of Expenditures
1992	\$ 27,741,137	\$ 6,079,282	21.91%
1993	29,754,096	6,646,563	22.34%
1994	32,382,118	6,818,962	21.06%
1995	34,831,771	7,151,470	20.53%
1996	36,233,997	9,985,694	27.56%
1997	38,578,207	10,898,938	28.25%
1998	38,570,715	9,864,802	25.58%
1999	40,270,078	9,712,113	24.12%
2000	42,869,654	8,360,875	19.50%
2001 Est	\$ 45,700,022	\$ 7,308,372	16%

* Fund Balance Does NOT include Unrealized Gains

Transportation Sales Tax Fund

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
REVENUES:				
Sales Taxes	\$ 6,820,868	\$ 7,177,354	\$ 7,125,000	\$ 7,410,000
Investment Revenue	1,358	45,000	9,500	9,500
Total Revenues	6,822,226	7,222,354	7,134,500	7,419,500
EXPENDITURES:				
Personnel Services	0	0	0	0
Supplies & Materials	0	0	0	0
Travel & Training	0	0	0	0
Intragovernmental Charges	0	0	0	0
Utilities, Services & Misc.	0	0	0	0
Capital	0	0	0	0
Total Expenditures	0	0	0	0
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	6,822,226	7,222,354	7,134,500	7,419,500
OTHER FINANCING SOURCES (USES):				
Operating Transfers To Other Funds	(6,336,081)	(6,597,000)	(6,597,000)	(7,541,333)
Total Otr. Financing Sources (Uses)	(6,336,081)	(6,597,000)	(6,597,000)	(7,541,333)
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	486,145	625,354	537,500	(121,833)
Fund Balance, Beg. of Year	1,434,386	1,920,531	1,920,531	2,458,031
FUND BALANCE END OF YEAR	\$ 1,920,531	\$ 2,545,885	\$ 2,458,031	\$ 2,336,198

Cultural Affairs Fund

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
REVENUES:				
Festival and Other Event Revenue	\$ 29,774	\$ 23,350	\$ 23,100	\$ 28,350
Grant Revenue	27,250	39,500	40,500	44,611
Investment Revenue	856	5,000	4,100	4,000
Other Miscellaneous Revenues	18,919	14,542	15,042	18,628
Total Revenues	76,799	82,392	82,742	95,589
EXPENDITURES:				
Personnel Services	142,663	145,919	146,089	152,856
Supplies & Materials	21,365	21,298	20,600	22,875
Travel & Training	2,446	4,958	4,900	4,958
Intragovernmental Charges	17,070	36,160	36,160	37,550
Utilities Services & Other Misc.	135,933	148,800	148,550	145,421
Capital Additions	0	0	0	0
Total Expenditures	319,477	357,135	356,299	363,660
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	(242,678)	(274,743)	(273,557)	(268,071)
OTHER FINANCING SOURCES (USES):				
Operating Transfers From Other Fds.	210,120	232,000	232,000	239,000
Total Otr. Financing Sources (Uses)	210,120	232,000	232,000	239,000
EXCESS (DEFICIENCY) OF REVENUES & OTHER FINANCING SOURCES OVER EXPENDITURES AND OTHER FINANCING USES	(32,558)	(42,743)	(41,557)	(29,071)
Fund Balance Beg. of Year	103,827	58,071	71,269	29,712
FUND BALANCE END OF YEAR	\$ 71,269	\$ 15,328	\$ 29,712	\$ 641

Convention and Tourism Fund

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
REVENUES:				
Hotel/Motel Tax	\$ 587,947	\$ 790,317	\$ 1,007,000	\$ 1,200,000
Grant Revenue	24,921	35,867	35,867	23,729
Investment Revenue	1,047	7,000	10,000	12,000
Other Miscellaneous Revenues	11,278	36,416	14,100	7,100
Total Revenues	625,193	869,600	1,066,967	1,242,829
EXPENDITURES:				
Personnel Services	256,196	274,184	275,827	346,501
Supplies & Materials	23,462	29,850	47,406	54,125
Travel & Training	2,787	4,200	4,785	10,200
Intragovernmental Charges	43,502	50,914	50,634	53,474
Utilities, Services & Other Misc.	211,545	412,619	380,448	402,246
Capital Additions	3,839	15,000	14,960	3,400
Interest & Lease Payment	75,449	75,712	75,712	75,784
Total Expenditures	616,780	862,479	849,772	945,730
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	8,413	7,121	217,195	297,099
Fund Balance, Beg. of Year	76,813	43,377	85,226	302,421
FUND BALANCE, END OF YEAR	\$ 85,226	\$ 50,498	\$ 302,421	\$ 599,520

Debt Service Funds (combined)

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
REVENUES:				
Property Taxes	\$ 1,866,265	\$ 1,634,600	\$ 1,626,100	\$ 962,600
Sales Taxes	0	3,560,000	0	3,702,400
Investment Revenue	242,622	490,000	430,000	390,000
Total Revenues	2,108,887	5,684,600	2,056,100	5,055,000
EXPENDITURES:				
Personnel Services	0	0	0	0
Supplies & Materials	0	0	0	0
Travel & Training	0	0	0	0
Intragovernmental Charges	0	0	0	0
Utilities, Services & Misc.	18,185	0	0	0
Capital	0	0	0	0
Other	4,424,409	3,053,860	3,053,860	3,170,340
Total Expenditures	4,442,594	3,053,860	3,053,860	3,170,340
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	(2,333,707)	2,630,740	(997,760)	1,884,660
OTHER FINANCING SOURCES (USES):				
Operating Transfer From Other Funds	555,000	0	555,000	0
Total Other Financing Sources (Uses):	555,000	0	555,000	0
EXCESS (DEFICIENCY) OF REVENUES & OTHER FINANCING SOURCES OVER EXPENDITURES AND OTHER FINANCING USES	(1,778,707)	2,630,740	(442,760)	1,884,660
Fund Balance as Restated	8,518,540	6,739,833	6,739,833	6,297,073
Equity Transfer to Other Funds	0			
FUND BALANCE END OF PERIOD	\$ 6,739,833	9,370,573	\$ 6,297,073	\$ 8,181,733

Capital Projects Fund

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
REVENUES:				
Sales Taxes	\$ 3,398,956	\$ 1,210,521	\$ 1,210,521	\$ 623,278
Grant Revenues	358,326	3,359,464	3,359,464	2,415,640
Miscellaneous Revenue	321,125	1,520,950	1,520,950	1,336,540
Total Revenues	4,078,407	6,090,935	6,090,935	4,375,458
EXPENDITURES:				
Personnel Services	67,238	0	0	0
Supplies & Materials	212,694	0	0	0
Travel & Training	1,842	0	0	0
Intragovernmental Charges	30,440	0	0	0
Utilities, Services & Misc.	8,314,593	9,051,677	9,051,677	21,525,718
Capital	571,689	0	0	0
Interest	137,500	0	0	0
Total Expenditures	9,335,996	9,051,677	9,051,677	21,525,718
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	(5,257,589)	(2,960,742)	(2,960,742)	(17,150,260)
OTHER FINANCING SOURCES (USES):				
Operating Transfers From Other Fds.	6,366,902	2,254,000	2,254,000	2,310,600
Operating Transfers To Other Funds	(73,548)			(155,000)
Lease/Bond Proceeds				14,260,660
Total Otr. Financing Sources/ (Uses)	6,293,354	2,254,000	2,254,000	16,416,260
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	1,035,765	(706,742)	(706,742)	(734,000)
Fund Balance, Beg. of Year	17,507,946	18,549,974	18,549,974	17,843,232
Equity Transfers From Other Funds	82,390			
Equity Transfers To Other Funds	(76,127)			
FUND BALANCE END OF YEAR	\$ 18,549,974	\$ 17,843,232	\$ 17,843,232	\$ 17,109,232

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Contributions Fund

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
REVENUES:				
Grant Revenue	\$ 0	\$ 0	\$ 0	0
Investment Revenue	2,817	5,000	16,000	10,000
Other Miscellaneous Revenues	229,533	0	0	0
Total Revenues	232,350	5,000	16,000	10,000
EXPENDITURES:				
Personnel Services	68,206	85,792	61,499	87,117
Supplies & Materials	20,886	20,575	6,425	23,750
Travel & Training	1,755	3,700	1,250	2,600
Intragovernmental Charges	3,864	14,441	14,441	14,821
Utilities, Services & Other Misc.	4,134	4,005	3,713	14,963
Capital Additions	1,858	0	0	0
Total Expenditures	100,703	128,513	87,328	143,251
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	131,647	(123,513)	(71,328)	(133,251)
OTHER FINANCING SOURCES (USES):				
Operating Transfers From Other Fds.	103,202	127,976	127,976	132,000
Operating Transfers To Other Funds	(88,282)	0	0	0
Total Otr. Financing Sources (Uses)	14,920	127,976	127,976	132,000
EXCESS (DEFICIENCY) OF REVENUES & OTHER FINANCING SOURCES OVER EXPENDITURES AND OTHER FINANCING USES	146,567	4,463	56,648	(1,251)
Fund Balance, Beg. of Year				
As Restated	108,937	43,377	234,504	291,152
Equity Transfer	(21,000)			
FUND BALANCE, END OF YEAR	\$ 234,504	\$ 47,840	\$ 291,152	\$ 289,901

Railroad Fund

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
OPERATING REVENUES:				
Switching Fees	\$ 334,575	\$ 323,400	\$ 323,400	\$ 325,000
User Charges	7,924	11,150	27,000	12,000
Total Operating Revenues	342,499	334,550	350,400	337,000
OPERATING EXPENSES:				
Personnel Services	134,436	150,670	152,923	158,501
Supplies & Materials	28,344	38,551	40,036	43,325
Travel & Training	806	1,011	1,011	1,030
Intragovernmental Charges	12,054	18,669	18,669	19,912
Utilities, Services & Other Misc.	94,633	93,992	115,569	96,682
Total Operating Expenses	270,273	302,893	328,208	319,450
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	72,226	31,657	22,192	17,550
Depreciation	(149,867)	(149,640)	(153,430)	(153,430)
OPERATING INCOME	(77,641)	(117,983)	(131,238)	(135,880)
NON-OPERATING REVENUES:				
Investment Revenue	9,859	27,000	0	0
Misc. Non-Operating Revenue	4,340	2,500	2,500	0
Total Non-Operating Revenues	14,199	29,500	2,500	0
NON-OPERATING EXPENSES:				
Loss on Disposal of Fixed Assets	1,500	1,500	1,500	0
Interest Expense	2,430	6,695	6,695	5,438
Total Non-Operating Expenses	3,930	8,195	8,195	5,438
OPERATING TRANSFERS FROM OTHER FUNDS	50,000	50,000	50,000	50,000
NET INCOME (LOSS)	(17,372)	(46,678)	(86,933)	(91,318)
NET INCOME/(LOSS) TRANSFERRED TO RETAINED EARNINGS	(17,372)	(46,678)	(86,933)	(91,318)
Retained Earnings, Beg. of Year				
As Restated	510,374	524,484	493,002	406,069
RETAINED EARNINGS END OF YEAR	\$ 493,002	\$ 477,806	\$ 406,069	\$ 314,751

Railroad Fund

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
STATEMENT OF CHANGE IN FINANCIAL POSITION				
FINANCIAL RESOURCES PROVIDED BY:				
OPERATIONS:				
Net Income (Loss)	\$ (17,372)	\$ (46,678)	\$ (86,933)	\$ (91,318)
EXPENSES NOT REQU WORKING CAPITAL:				
Depreciation	149,867	149,640	153,430	153,430
TOTAL RESOURCES PROVIDED BY OPERATIONS	132,495	102,962	66,497	62,112
OTHER SOURCES:				
Municipal Contributions	0	0	150,000	0
Private Contributions	0	0	0	0
Federal/State Contributions	16,285	0	0	0
County Contribution	0	0	0	0
Total Other Sources	16,285	0	150,000	0
FINANCIAL RESOURCES WERE USED FOR:				
Acquisition of Fixed Assets	279,177	96,200	505,200	156,000
Increase (Dec) in Restricted Assets	(57,684)	0	(8,870)	0
Reductions in Loans Payable	26,731	0	0	0
Total Uses	248,224	96,200	496,330	156,000
NET INCREASE (DECREASE) IN WORKING CAPITAL	(99,444)	6,762	(279,833)	(93,888)
Working Capital Beginning of Year	259,455	253,373	160,011	(119,822)
WORKING CAPITAL END OF YEAR	\$ 160,011	\$ 260,135	\$ (119,822)	\$ (213,710)

Water and Electric Fund (Combined)

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
OPERATING REVENUES:				
Fees and Service Charges	\$ 70,166,637	\$ 72,948,341	\$ 72,817,251	\$ 74,451,200
Total Operating Revenues	70,166,637	72,948,341	72,817,251	74,451,200
OPERATING EXPENSES:				
Personnel Services	9,424,049	9,362,325	9,484,510	9,966,470
Power Supply	33,170,518	32,477,475	31,386,107	33,572,000
Supplies & Materials	1,880,223	2,381,238	2,444,798	2,381,482
Travel & Training	50,197	92,562	92,640	94,454
Intragovernmental Charges	2,136,053	2,226,273	2,227,773	2,268,502
Utilities, Services & Other Misc.	3,328,926	4,334,650	4,229,994	4,355,676
Total Operating Expenses	49,989,966	50,874,523	49,865,822	52,638,584
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	20,176,671	22,073,818	22,951,429	21,812,616
P.I.L.O.T.	(6,456,024)	(6,858,234)	(6,858,234)	(7,019,000)
Depreciation	(5,754,043)	(5,751,360)	(5,737,100)	(5,792,819)
OPERATING INCOME	7,966,604	9,464,224	10,356,095	9,000,797
NON-OPERATING REVENUES:				
Revenue From Other Gov't Units	0	0	0	0
Investment Revenue	70,147	2,058,703	2,373,703	2,360,000
Misc. Non-Operating Revenue	639,521	653,930	1,141,930	672,500
Total Non-Operating Revenues	709,668	2,712,633	3,515,633	3,032,500
NON-OPERATING EXPENSES:				
Bond Interest	3,175,037	3,173,301	3,183,301	4,331,292
Bank & Paying Agent Fees	143,518	104,030	104,030	107,050
Loss on Disposal Assets	3,015	13,390	22,950	13,240
Other Miscellaneous Expense	0	0	0	0
Amortization	39,559	34,500	42,553	43,250
Total Non-Operating Expenses	3,361,129	3,325,221	3,352,834	4,494,832
OPERATING TRANSFERS:				
Operating Transfers From Other Funds	0	0	0	25,600
Operating Transfers To Other Funds	(50,000)	(50,000)	(50,000)	(50,000)
Total Operating Transfers	(50,000)	(50,000)	(50,000)	(24,400)
NET INCOME (LOSS)	5,265,143	8,801,636	10,468,894	7,514,065
NET INCOME/(LOSS) TRANSFERRED TO RETAINED EARNINGS	5,265,143	8,801,636	10,468,894	7,514,065
Retained Earnings, Beg. of Year				
As Restated	82,078,465	81,807,139	87,343,608	97,812,502
RETAINED EARNINGS END OF YEAR	\$ 87,343,608	\$ 90,608,775	\$ 97,812,502	\$ 105,326,567

Water and Electric Fund (Combined)

	<u>Actual FY 1999</u>	<u>Budget FY 2000</u>	<u>Estimated FY 2000</u>	<u>Adopted FY 2001</u>
STATEMENT OF CHANGE IN FINANCIAL POSITION				
FINANCIAL RESOURCES PROVIDED BY:				
OPERATIONS:				
Net Income (Loss)	\$ 5,265,143	\$ 8,801,636	\$ 10,468,894	\$ 7,514,065
EXPENSES NOT REQUIRING WORKING CAPITAL:				
Depreciation	5,754,043	5,751,360	5,737,100	5,792,819
TOTAL RESOURCES PROVIDED BY OPERATIONS	<u>11,019,186</u>	<u>14,552,996</u>	<u>16,205,994</u>	<u>13,306,884</u>
OTHER SOURCES:				
Private Contributions	63,107	0	0	0
Municipal Contributions	0	0	0	0
State Contributions	0	1,000,000	1,000,000	350,000
Federal Contributions	42,500	0	0	0
Bond Issue	0	0	0	16,490,000
Bond & Note Proceeds	0	0	0	0
Total Other Sources	<u>105,607</u>	<u>1,000,000</u>	<u>1,000,000</u>	<u>16,840,000</u>
FINANCIAL RESOURCES WERE USED FOR:				
Bond Retirement/Lease Reductions	2,713,183	2,755,000	2,755,000	2,895,000
Acquisition of Fixed Assets	8,445,883	14,627,569	15,817,621	14,479,350
Increase (Dec) in Restricted Assets	(4,138,313)	(6,669,000)	(6,555,228)	(8,001,700)
Increase (Dec) in Other Assets	(914,304)	327,249	(513,961)	178,007
Total Uses	<u>6,106,449</u>	<u>11,040,818</u>	<u>11,503,432</u>	<u>9,550,657</u>
NET INCREASE (DECREASE) IN WORKING CAPITAL	<u>5,018,344</u>	<u>4,512,178</u>	<u>5,702,562</u>	<u>20,596,227</u>
Working Capital Beginning of Year	20,654,048	28,954,698	25,672,392	31,374,954
WORKING CAPITAL END OF YEAR	<u>\$ 25,672,392</u>	<u>\$ 33,466,876</u>	<u>\$ 31,374,954</u>	<u>\$ 51,971,181</u>

Financial Summary - Enterprise Funds

Fund 550

Water Fund

	<u>Actual FY 1999</u>	<u>Budget FY 2000</u>	<u>Estimated FY 2000</u>	<u>Adopted FY 2001</u>
OPERATING REVENUES:				
Fees and Service Charges	\$ 9,716,313	\$ 10,246,763	\$ 10,246,763	\$ 10,825,800
Total Operating Revenues	<u>9,716,313</u>	<u>10,246,763</u>	<u>10,246,763</u>	<u>10,825,800</u>
 OPERATING EXPENSES:				
Personnel Services	2,882,808	2,690,390	2,957,412	2,920,013
Supplies & Materials	850,370	882,780	948,586	981,370
Travel & Training	13,994	16,210	16,242	16,575
Intragovernmental Charges	758,632	838,961	840,461	871,194
Utilities, Services & Other Misc.	<u>1,146,840</u>	<u>1,520,709</u>	<u>1,415,742</u>	<u>1,502,171</u>
Total Operating Expenses	<u>5,652,644</u>	<u>5,949,050</u>	<u>6,178,443</u>	<u>6,291,323</u>
 OPERATING INCOME (LOSS) BEFORE DEPRECIATION	<u>4,063,669</u>	<u>4,297,713</u>	<u>4,068,320</u>	<u>4,534,477</u>
 P.I.L.O.T.	(1,363,665)	(1,534,693)	(1,534,693)	(1,535,000)
Depreciation	<u>(1,280,817)</u>	<u>(1,278,052)</u>	<u>(1,323,600)</u>	<u>(1,323,600)</u>
OPERATING INCOME	<u>1,419,187</u>	<u>1,484,968</u>	<u>1,210,027</u>	<u>1,675,877</u>
 NON-OPERATING REVENUES:				
Investment Revenue	339,055	684,703	655,703	660,000
Misc. Non-Operating Revenue	<u>36,749</u>	<u>84,650</u>	<u>84,650</u>	<u>61,500</u>
Total Non-Operating Revenues	<u>375,804</u>	<u>769,353</u>	<u>740,353</u>	<u>721,500</u>
 NON-OPERATING EXPENSES:				
Bond Interest	1,266,587	1,285,080	1,285,080	1,496,566
Bank & Paying Agent Fees	2,004	1,030	1,030	1,050
Loss on Disposal Assets	1,915	5,150	5,150	5,000
Other Miscellaneous Expenses	0	0	0	0
Amortization	<u>14,506</u>	<u>17,500</u>	<u>17,500</u>	<u>17,500</u>
Total Non-Operating Expenses	<u>1,285,012</u>	<u>1,308,760</u>	<u>1,308,760</u>	<u>1,520,116</u>
 OPERATING TRANSFERS:				
Operating Transfers From Other Funds	0	0	0	0
Operating Transfers To Other Funds	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Operating Transfers	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
 NET INCOME (LOSS)	<u>\$ 509,979</u>	<u>\$ 945,561</u>	<u>\$ 641,620</u>	<u>\$ 877,261</u>

Financial Summary - Enterprise Funds

Fund 551

Electric Fund

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
OPERATING REVENUES:				
Fees and Service Charges	\$ 60,450,324	\$ 62,701,578	\$ 62,570,488	\$ 63,625,400
Total Operating Revenues	60,450,324	62,701,578	62,570,488	63,625,400
OPERATING EXPENSES:				
Personnel Services	6,541,241	6,671,935	6,527,098	7,046,457
Power Supply	33,170,518	32,477,475	31,386,107	33,572,000
Supplies & Materials	1,029,853	1,498,458	1,496,212	1,400,112
Travel & Training	36,203	76,352	76,398	77,879
Intragovernmental Charges	1,377,421	1,387,312	1,387,312	1,397,308
Utilities, Services & Other Misc.	2,182,086	2,813,941	2,814,252	2,853,505
Total Operating Expenses	44,337,322	44,925,473	43,687,379	46,347,261
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	16,113,002	17,776,105	18,883,109	17,278,139
P.I.L.O.T.	(5,092,359)	(5,323,541)	(5,323,541)	(5,484,000)
Depreciation	(4,473,226)	(4,473,308)	(4,413,500)	(4,469,219)
OPERATING INCOME	6,547,417	7,979,256	9,146,068	7,324,920
NON-OPERATING REVENUES:				
Revenue From Other Govt Units	0	0	0	0
Investment Revenue	(268,908)	1,374,000	1,718,000	1,700,000
Misc. Non-Operating Revenue	602,772	569,280	1,057,280	611,000
Total Non-Operating Revenues	333,864	1,943,280	2,775,280	2,311,000
NON-OPERATING EXPENSES:				
Bond Interest	1,908,450	1,888,221	1,898,221	2,834,726
Bank & Paying Agent Fees	141,514	103,000	103,000	106,000
Loss on Disposal Assets	1,100	8,240	17,800	8,240
Other Miscellaneous Expenses	0	0	0	0
Amortization	25,053	17,000	25,053	25,750
Total Non-Operating Expenses	2,076,117	2,016,461	2,044,074	2,974,716
OPERATING TRANSFERS:				
Operating Transfers From Other Funds	0	0	0	25,600
Operating Transfers To Other Funds	(50,000)	(50,000)	(50,000)	(50,000)
Total Operating Transfers	(50,000)	(50,000)	(50,000)	(24,400)
NET INCOME (LOSS)	\$ 4,755,164	\$ 7,856,075	\$ 9,827,274	\$ 6,636,804

Recreation Services Fund

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
OPERATING REVENUES:				
Activity Fees	\$ 1,477,318	\$ 1,692,644	\$ 1,649,747	\$ 1,772,320
User Fees	124,858	131,400	135,400	134,200
Golf Improvement User Fee	136,753	145,067	145,067	191,786
Rentals	262,137	278,500	281,500	321,500
Sales	383,909	433,300	389,200	391,200
Total Operating Revenues	2,384,975	2,680,911	2,600,914	2,811,006
OPERATING EXPENSES:				
Personnel Services	2,119,428	2,179,120	2,187,190	2,295,632
Supplies & Materials	586,045	728,340	705,923	742,223
Travel & Training	3,240	8,195	7,825	8,315
Intragovernmental Charges	229,375	244,936	244,649	266,718
Utilities, Services & Other Misc.	551,892	618,216	620,462	638,369
Total Operating Expenses	3,489,980	3,778,807	3,766,049	3,951,257
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	(1,105,005)	(1,097,896)	(1,165,135)	(1,140,251)
Depreciation	(171,932)	(165,700)	(214,660)	(214,660)
OPERATING INCOME	(1,276,937)	(1,263,596)	(1,379,795)	(1,354,911)
NON-OPERATING REVENUES:				
Investment Revenue	4,972	5,500	2,748	3,300
Misc. Non-Operating Revenue	6,987	34,725	9,978	15,298
Total Non-Operating Revenues	11,959	40,225	12,726	18,598
NON-OPERATING EXPENSES:				
Bank & Paying Agent Fees	0	7,000	0	17,000
Interest Expense	1,364	1,905	1,905	1,137
Loss on Disposal Assets	8,283	3,000	14,136	3,000
Total Non-Operating Expenses	9,647	11,905	16,041	21,137
OPERATING TRANSFERS FROM OTHER FUNDS	1,500,000	1,500,000	1,500,000	1,500,000
NET INCOME (LOSS)	225,375	264,724	116,890	142,550
Amortization of Contributions	164,272	155,858	155,858	155,858
NET INCOME/(LOSS) TRANSFERRED TO RETAINED EARNINGS	389,647	420,582	272,748	298,408
Retained Earnings, Beg. of Year As Restated	2,697,193	2,882,151	3,080,790	3,353,538
Equity Transfer	(6,050)	0	0	0
RETAINED EARNINGS END OF YEAR	\$ 3,080,790	\$ 3,302,733	\$ 3,353,538	\$ 3,651,946

Recreation Services Fund

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
STATEMENT OF CHANGE IN FINANCIAL POSITION				
FINANCIAL RESOURCES PROVIDED BY:				
OPERATIONS:				
Net Income (Loss)	\$ 225,375	\$ 264,724	\$ 116,890	\$ 142,550
EXPENSES NOT REQUIRING WORKING CAPITAL:				
Depreciation	171,932	165,700	214,660	214,660
TOTAL RESOURCES PROVIDED BY OPERATIONS	397,307	430,424	331,550	357,210
OTHER SOURCES:				
State/Municipal Contributions	336,484	0	0	0
Loan from Designated Loan Fund	0	0	55,000	590,000
Total Other Sources	336,484	0	55,000	590,000
FINANCIAL RESOURCES WERE USED FOR:				
Acquisition of Fixed Assets	1,032,707	462,481	431,068	946,496
Reduction of LT Loan	0	17,576	17,576	18,323
Increase (Dec) in Restricted Assets (User/Improvement Fees)	(305,955)	0	25,000	150,000
Equity Transfer	6,050	0	0	0
Total Uses	732,802	480,057	473,644	1,114,819
NET INCREASE (DECREASE) IN WORKING CAPITAL	989	(49,633)	(87,094)	(167,609)
Working Capital Beginning of Year	(330,069)	(196,393)	(329,080)	(416,174)
WORKING CAPITAL END OF YEAR	\$ (329,080)	\$ (246,026)	\$ (416,174)	\$ (583,783)

Public Transportation Fund

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
OPERATING REVENUES:				
Fares	\$ 156,233	\$ 156,500	\$ 152,200	\$ 152,200
School Passes	15,378	14,000	13,600	13,600
Special	1,822	1,000	1,000	1,500
Paratransit	30,413	27,000	27,000	28,000
University Shuttle	262,320	239,650	282,354	250,000
Other Misc. Operating Revenues	0	0	0	0
Total Operating Revenues	466,166	438,150	476,154	445,300
OPERATING EXPENSES:				
Personnel Services	1,518,126	1,479,261	1,453,294	1,585,964
Supplies & Materials	581,887	455,965	446,380	500,461
Travel & Training	3,403	6,005	2,122	6,005
Intragovernmental Charges	391,512	425,043	427,966	410,555
Utilities Services & Other Misc.	332,879	277,674	253,728	311,916
Total Operating Expenses	2,827,807	2,643,948	2,583,490	2,814,901
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	(2,361,641)	(2,205,798)	(2,107,336)	(2,369,601)
Depreciation	(185,311)	(184,590)	(199,794)	(199,800)
OPERATING INCOME	(2,546,952)	(2,390,388)	(2,307,130)	(2,569,401)
NON-OPERATING REVENUES:				
Revenue From Other Gov't Units	815,540	713,386	787,273	698,321
Investment Revenue	(14,166)	0	24,000	0
Misc. Non-Operating Revenue	564	0	3,768	5,100
Total Non-Operating Revenues	801,938	713,386	815,041	703,421
NON-OPERATING EXPENSES:				
Loss on Disposal Assets	400	100	0	100
Total Non-Operating Expenses	400	100	0	100
OPERATING TRANSFERS FROM OTHER FUNDS	1,646,000	1,500,000	1,500,000	1,600,000
NET INCOME (LOSS)	(99,414)	(177,102)	7,911	(266,080)
Amortization of Contributions	185,311	200,308	199,794	199,800
NET INCOME/(LOSS) TRANSFERRED TO RETAINED EARNINGS	85,897	23,206	207,705	(66,280)
Retained Earnings Beg. of Year As Restated	158,302	194,465	244,199	451,904
RETAINED EARNINGS END OF YEAR	\$ 244,199	\$ 217,671	\$ 451,904	\$ 385,624

Public Transportation Fund

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
STATEMENT OF CHANGE IN FINANCIAL POSITION				
FINANCIAL RESOURCES PROVIDED BY:				
OPERATIONS:				
Net Income (Loss)	\$ (99,414)	\$ (177,102)	\$ 7,911	\$ (266,080)
EXPENSES NOT REQUIRING WORKING CAPITAL:				
Depreciation	185,311	184,590	199,794	199,800
TOTAL RESOURCES PROVIDED BY OPERATIONS	85,897	7,488	207,705	(66,280)
OTHER SOURCES:				
Municipal Contributions	0	0	0	0
Federal Contributions	40,646	3,111,621	3,191,621	461,520
Transportation Sales Tax	1,646,000	1,500,000	1,500,000	1,600,000
Total Other Sources	1,686,646	4,611,621	4,691,621	2,061,520
FINANCIAL RESOURCES WERE USED FOR:				
Acquisition of Fixed Assets	4,160	781,033	3,892,654	586,500
Inc (Dec) in Other Assets	6,615	0	0	0
Increase (Dec) in Restricted Assets	34,642	(36,100)	0	0
Total Uses	45,417	744,933	3,892,654	586,500
NET INCREASE (DECREASE) IN WORKING CAPITAL	1,727,126	3,874,176	1,006,672	1,408,740
Working Capital Beginning of Year As Restated	468,998	777,360	2,196,124	3,202,796
WORKING CAPITAL END OF YEAR	\$ 2,196,124	\$ 4,651,536	\$ 3,202,796	\$ 4,611,536

Regional Airport Fund

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
OPERATING REVENUES:				
Commissions	\$ 138,136	\$ 156,400	\$ 139,799	\$ 133,069
Rentals	142,625	183,964	159,759	185,119
Landing Fees	106,572	147,680	148,903	177,759
Law Enforcement Fees	11,432	43,386	21,000	61,021
Other Misc. Operating Revenues	0	0	0	0
Total Operating Revenues	398,765	531,430	469,461	556,968
OPERATING EXPENSES:				
Personnel Services	699,993	748,822	750,774	768,011
Supplies & Materials	75,890	132,368	121,527	119,628
Travel & Training	4,420	13,914	14,755	7,103
Intragovernmental Charges	92,890	114,129	114,129	114,299
Utilities, Services & Other Misc.	125,221	177,991	181,889	190,795
Total Operating Expenses	998,414	1,187,224	1,183,074	1,199,836
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	(599,649)	(655,794)	(713,613)	(642,868)
Depreciation	(402,148)	(399,490)	(410,800)	(410,800)
OPERATING INCOME	(1,001,797)	(1,055,284)	(1,124,413)	(1,053,668)
NON-OPERATING REVENUES:				
Investment Revenue	20,179	50,000	60,000	60,000
Misc. Non-Operating Revenue	6,939	3,500	0	2,000
Total Non-Operating Revenues	27,118	53,500	60,000	62,000
NON-OPERATING EXPENSES:				
Loss on Disposal of Fixed Asset	100	0	0	0
Total Non-Operating Expenses	100	0	0	0
OPERATING TRANSFERS:				
Operating Transfers From Other Fds.	554,000	554,000	554,000	554,000
Operating Transfers To Other Funds	0	0	0	0
Total Operating Transfers	554,000	554,000	554,000	554,000
NET INCOME (LOSS)	(420,779)	(447,784)	(510,413)	(437,668)
Amortization of Contributions	402,147	446,454	410,800	410,800
NET INCOME/(LOSS) TRANSFERRED TO RETAINED EARNINGS	(18,632)	(1,330)	(99,613)	(26,868)
Retained Earnings, Beg. of Year As Restated	1,062,091	973,778	1,043,459	943,846
RETAINED EARNINGS END OF YEAR	\$ 1,043,459	\$ 972,448	\$ 943,846	\$ 916,978

Regional Airport Fund

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
STATEMENT OF CHANGE IN FINANCIAL POSITION				
FINANCIAL RESOURCES PROVIDED BY:				
OPERATIONS:				
Net Income (Loss)	\$ (420,779)	\$ (447,784)	\$ (510,413)	\$ (437,668)
EXPENSES NOT REQUIRING WORKING CAPITAL:				
Depreciation	402,148	399,490	410,800	410,800
TOTAL RESOURCES PROVIDED BY OPERATIONS	(18,631)	(48,294)	(99,613)	(26,868)
OTHER SOURCES:				
Federal/Municipal/County Contributions	770,144	42,120	2,314,400	1,004,774
Transportation Sales Tax	554,000	554,000	554,000	554,000
Total Other Sources	1,324,144	596,120	2,868,400	1,558,774
FINANCIAL RESOURCES WERE USED FOR:				
Acquisition of Fixed Assets	902,438	2,595,378	2,592,510	1,279,417
Increase (Dec) in Restricted Assets	157,707	0	0	0
Total Uses	1,060,145	2,595,378	2,592,510	1,279,417
NET INCREASE (DECREASE) IN WORKING CAPITAL	245,368	(2,047,552)	176,277	252,489
Working Capital Beginning of Year As Restated	1,027,921	779,914	1,273,289	1,449,566
WORKING CAPITAL END OF YEAR	\$ 1,273,289	\$ (1,267,638)	\$ 1,449,566	\$ 1,702,055

Sanitary Sewer Utility Fund

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
OPERATING REVENUES:				
Sewer Charges	\$ 5,477,416	\$ 4,950,000	\$ 5,000,000	\$ 5,750,000
M.U. Sewer Charges	435,696	435,000	445,000	445,000
Sharecropping	3,941	2,740	1,800	3,000
BCRSD Wholesale Revenue	118,250	120,000	120,000	122,000
Sewer Connection Fees	295,340	250,000	275,000	275,000
Other Misc. Operating Revenues	0	0	0	0
Total Operating Revenues	6,330,643	5,757,740	5,841,800	6,595,000
OPERATING EXPENSES:				
Personnel Services	2,317,208	2,433,120	2,433,452	2,534,157
Supplies & Materials	497,659	634,060	629,837	702,315
Travel & Training	6,782	9,200	8,870	9,020
Intragovernmental Charges	610,363	587,044	587,044	750,064
Utilities, Services & Other Misc.	847,065	1,278,849	1,221,518	1,207,470
Total Operating Expenses	4,279,077	4,942,273	4,880,721	5,203,026
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	2,051,566	815,467	961,079	1,391,974
Depreciation	(2,132,812)	(2,115,738)	(2,182,150)	(2,182,478)
OPERATING INCOME	(81,246)	(1,300,271)	(1,221,071)	(790,504)
NON-OPERATING REVENUES:				
Investment Revenue	164,545	500,000	850,544	850,000
Grant Revenue	0	0	5,983	0
Misc. Non-Operating Revenue	257,634	55,100	80,100	40,000
Total Non-Operating Revenues	422,179	555,100	936,627	890,000
NON-OPERATING EXPENSES:				
Interest Expense	746,511	725,000	725,000	894,310
Bank & Paying Agent Fees	10,866	8,400	8,400	8,400
Loss on Disposal Assets	5,802	0	3,384	0
Amortization	7,241	6,300	6,300	0
Total Non-Operating Expenses	770,420	739,700	743,084	902,710
OPERATING TRANSFERS FROM OTHER FUNDS	0	0	0	0
NET INCOME (LOSS)	(429,487)	(1,484,871)	(1,027,528)	(803,214)
Amortization of Contributions	1,557,844	1,745,855	1,745,855	1,745,855
NET INCOME/(LOSS) TRANSFERRED TO RETAINED EARNINGS	1,128,357	260,984	718,327	942,641
Retained Earnings, Beg. of Year As Restated	24,947,761	24,498,386	26,027,218	26,745,545
Equity Transfer	(48,900)	0	0	0
RETAINED EARNINGS END OF YEAR	\$ 26,027,218	\$ 24,759,370	\$ 26,745,545	\$ 27,688,186

Sanitary Sewer Utility Fund

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
STATEMENT OF CHANGE IN FINANCIAL POSITION				
FINANCIAL RESOURCES PROVIDED BY:				
OPERATIONS:				
Net Income (Loss)	\$ (429,487)	\$ (1,484,871)	\$ (1,027,528)	\$ (803,214)
EXPENSES NOT REQUIRING WORKING CAPITAL:				
Depreciation	2,132,812	2,115,738	2,182,150	2,182,478
TOTAL RESOURCES PROVIDED BY OPERATIONS	1,703,325	630,867	1,154,622	1,379,264
OTHER SOURCES:				
Private Contributions	1,368,119	1,100,000	1,000,000	1,000,000
Municipal Contributions	58,642	0	0	0
State Contributions	77,268	0	235,666	0
Federal Contributions	144,491	0	144,491	0
Bond Proceeds	3,736,298	7,147,500	1,420,000	2,400,000
Total Other Sources	5,384,818	8,247,500	2,800,157	3,400,000
FINANCIAL RESOURCES WERE USED FOR:				
Bond Retirement/Lease Reductions	340,000	300,000	340,000	570,000
Acquisition of Fixed Assets	3,709,242	9,613,300	2,823,035	4,250,350
Increase (Dec) in Restricted Assets	2,229,393	393,770	500,000	750,000
Increase (Decrease) in Other Assets	70,598	0	50,545	50,500
Equity Transfer	48,900	0	0	0
Total Uses	6,398,133	10,307,070	3,713,580	5,620,850
NET INCREASE (DECREASE) IN WORKING CAPITAL	690,010	(1,428,703)	241,199	(841,586)
Working Capital Beginning of Year As Restated	1,538,184	5,360,506	2,228,194	2,469,393
WORKING CAPITAL END OF YEAR	\$ 2,228,194	\$ 3,931,803	\$ 2,469,393	\$ 1,627,807

Parking Facilities Fund

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
OPERATING REVENUES:				
Meters	\$ 534,397	\$ 555,886	\$ 522,141	\$ 522,141
Garages	348,003	342,585	403,440	403,440
Reserved Lot Fees	228,744	205,000	182,534	182,534
Special Business District	0	0	0	0
Loading Zone Fees	2,471	1,600	1,560	1,560
Police & Fire Lot Maintenance	15,800	14,640	16,160	16,160
Employee Parking	0	97,985	0	0
Total Operating Revenues	1,129,415	1,217,696	1,125,835	1,125,835
OPERATING EXPENSES:				
Personnel Services	262,176	259,046	281,720	291,117
Supplies & Materials	53,291	68,531	65,341	129,617
Travel & Training	0	20	0	300
Intragovernmental Charges	69,370	94,183	94,983	83,782
Utilities, Services & Other Misc.	95,351	191,236	173,874	145,466
Total Operating Expenses	480,188	613,016	615,918	650,282
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	649,227	604,680	509,917	475,553
Depreciation	(544,026)	(538,452)	(607,900)	(607,900)
OPERATING INCOME	105,201	66,228	(97,983)	(132,347)
NON-OPERATING REVENUES:				
Investment Revenue	146,095	450,000	276,564	282,718
Misc. Non-Operating Revenue	8,168	1,000	6,172	3,586
Total Non-Operating Revenues	154,263	451,000	282,736	286,304
NON-OPERATING EXPENSES:				
Interest Expense	531,350	502,900	502,900	493,935
Bank & Paying Agent Fees	1,591	10,700	5,000	10,700
Amortization	16,794	10,014	10,014	10,014
Debt Payment	0	7,129	7,129	7,129
Total Non-Operating Expenses	549,735	530,743	525,043	521,778
OPERATING TRANSFERS FROM OTHER FUNDS	44,287	172,000	172,000	172,000
NET INCOME (LOSS)	(245,984)	158,485	(168,290)	(195,821)
Amortization of Contributions	3,964	3,964	3,964	3,964
NET INCOME/(LOSS) TRANSFERRED TO RETAINED EARNINGS	(242,020)	162,449	(164,326)	(191,857)
Retained Earnings, Beg. of Year As Restated	8,366,393	8,184,340	8,124,373	7,960,047
RETAINED EARNINGS END OF YEAR	\$ 8,124,373	\$ 8,346,789	\$ 7,960,047	\$ 7,768,190

Parking Facilities Fund

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
STATEMENT OF CHANGE IN FINANCIAL POSITION				
FINANCIAL RESOURCES PROVIDED BY:				
OPERATIONS:				
Net Income (Loss)	\$ (245,984)	\$ 158,485	\$ (168,290)	\$ (195,821)
EXPENSES NOT REQUIRING WORKING CAPITAL:				
Depreciation	544,026	538,452	607,900	607,900
TOTAL RESOURCES PROVIDED BY OPERATIONS	298,042	696,937	439,610	412,079
OTHER SOURCES:				
Bond & Note Proceeds	0	0	0	0
Total Other Sources	0	0	0	0
FINANCIAL RESOURCES WERE USED FOR:				
Bond Retirement/Lease Reduction	319,959	312,129	327,798	348,529
Acquisition of Fixed Assets	2,250,976	0	51,809	9,000
Increase (Dec) in Restricted Assets	(2,149,091)	(1,523,758)	0	0
Increase (Dec) In Other Assets	(16,794)	0	(16,793)	(16,793)
Total Uses	405,050	(1,211,629)	362,814	340,736
NET INCREASE (DECREASE) IN WORKING CAPITAL	(107,008)	1,908,566	76,796	71,343
Working Capital Beginning of Year As Restated	1,360,090	1,819,725	1,253,082	1,329,878
WORKING CAPITAL END OF YEAR	\$ 1,253,082	\$ 3,728,291	\$ 1,329,878	\$ 1,401,221

Solid Waste Utility Fund

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
OPERATING REVENUES:				
Commercial Charges	\$ 1,535,486	\$ 1,502,760	\$ 1,569,074	\$ 1,570,000
Residential Charges	3,755,930	3,790,756	3,836,571	3,818,436
Roll-Off Service Charges	1,332,870	1,423,350	1,423,350	1,450,000
Landfill Fees	1,441,874	1,527,500	1,569,304	1,788,000
Larvaciding Fees	23,453	23,453	23,453	23,453
University Fees	350,523	359,794	360,000	365,000
Recycling	70,448	108,853	119,821	129,250
Other Misc. Operating Revenues	25,658	33,680	35,680	35,680
Total Operating Revenues	8,536,242	8,770,146	8,937,253	9,179,819
OPERATING EXPENSES:				
Personnel Services	2,900,938	3,248,324	3,164,783	3,312,368
Supplies & Materials	1,887,459	2,177,410	2,119,501	2,378,664
Travel & Training	3,849	16,986	17,112	18,870
Intragovernmental Charges	939,894	901,757	902,037	952,839
Utilities, Services & Other Misc.	1,570,583	1,915,636	1,779,138	1,900,539
Total Operating Expenses	7,302,723	8,260,113	7,982,571	8,563,280
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	1,233,519	510,033	954,682	616,539
Depreciation	(2,278,546)	(1,522,226)	(1,209,794)	(1,209,800)
OPERATING INCOME	(1,045,027)	(1,012,193)	(255,112)	(593,261)
NON-OPERATING REVENUES:				
Revenue From Other Gov't Units	51,208	67,412	163,000	69,651
Investment Revenue	51,214	210,000	200,000	210,000
Misc. Non-Operating Revenue	21,108	44,162	36,675	59,500
Total Non-Operating Revenues	123,530	321,574	399,675	339,151
NON-OPERATING EXPENSES:				
Interest Expense	243,869	233,460	233,460	224,445
Bank & Paying Agent Fees	182	5,000	5,000	5,000
Loss on Disposal Assets	23,250	0	0	0
Amortization	2,777	0	2,777	0
Total Non-Operating Expenses	270,078	238,460	241,237	229,445
OPERATING TRANSFERS TO OTHER FUNDS	0	0	0	0
NET INCOME (LOSS)	(1,191,575)	(929,079)	(96,674)	(483,555)
NET INCOME/(LOSS) TRANSFERRED TO RETAINED EARNINGS	(1,191,575)	(929,079)	(96,674)	(483,555)
Retained Earnings, Beg. of Year As Restated	6,083,396	6,232,397	4,891,821	4,795,147
RETAINED EARNINGS END OF YEAR	\$ 4,891,821	\$ 5,303,318	\$ 4,795,147	\$ 4,311,592

Solid Waste Utility Fund

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
STATEMENT OF CHANGE IN FINANCIAL POSITION				
FINANCIAL RESOURCES PROVIDED BY:				
OPERATIONS:				
Net Income (Loss)	\$ (1,191,575)	\$ (929,079)	\$ (96,674)	\$ (483,555)
EXPENSES NOT REQUIRING WORKING CAPITAL:				
Depreciation	2,278,546	1,522,226	1,209,794	1,209,800
TOTAL RESOURCES PROVIDED BY OPERATIONS	1,086,971	593,147	1,113,120	726,245
OTHER SOURCES:				
Increase in Obligations under GASB 18 Requirement	69,103	0	60,000	60,000
Bond & Note Proceeds	0	0	0	0
Municipal Contributions	2,000	0	0	0
Total Other Sources	71,103	0	60,000	60,000
FINANCIAL RESOURCES WERE USED FOR:				
Bond Retirement/Lease Reduction	166,673	165,000	170,000	180,000
Acquisition of Fixed Assets	881,348	1,257,262	974,471	2,851,029
Increase (Dec) in Restricted Assets	(691,317)	(589,153)	0	0
Increase (Dec) in Other Assets	(2,778)	0	(2,777)	(2,777)
Total Uses	353,926	833,109	1,141,694	3,028,252
NET INCREASE (DECREASE) IN WORKING CAPITAL	804,148	(239,962)	31,426	(2,242,007)
Working Capital Beginning of Year As Restated	1,082,380	823,323	1,886,528	1,917,954
WORKING CAPITAL END OF YEAR	\$ 1,886,528	\$ 583,361	\$ 1,917,954	\$ (324,053)

Storm Water Utility Fund

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
OPERATING REVENUES:				
User Charges	\$ 1,054,059	\$ 1,050,000	\$ 1,050,000	\$ 1,050,000
Total Operating Revenues	1,054,059	1,050,000	1,050,000	1,050,000
OPERATING EXPENSES:				
Personnel Services	358,558	387,158	386,874	400,057
Supplies & Materials	51,625	119,837	70,397	122,124
Travel & Training	313	1,745	1,200	1,765
Intragovernmental Charges	66,283	70,590	70,590	86,373
Utilities, Services & Other Misc.	56,540	146,300	145,084	120,146
Total Operating Expenses	533,319	725,630	674,145	730,465
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	520,740	324,370	375,855	319,535
Depreciation	(125,101)	(121,754)	(154,500)	(154,500)
OPERATING INCOME	395,639	202,616	221,355	165,035
NON-OPERATING REVENUES:				
Investment Revenue	49,730	125,000	140,000	125,000
Misc. Non-Operating Revenue	2,990	0	0	2,000
Total Non-Operating Revenues	52,720	125,000	140,000	127,000
NON-OPERATING EXPENSES:				
Loss On Disposal Assets	0	0	0	0
Total Non-Operating Expenses	0	0	0	0
OPERATING TRANSFERS FROM OTHER FUNDS	124,405	0	0	0
NET INCOME (LOSS)	572,764	327,616	361,355	292,035
Amortization of Contributions	52,928	61,748	61,748	61,748
NET INCOME/(LOSS) TRANSFERRED TO RETAINED EARNINGS	625,692	389,364	423,103	353,783
Retained Earnings, Beg. of Year As Restated	3,975,431	3,748,952	4,573,683	4,996,786
Equity Transfer	(27,440)			
RETAINED EARNINGS END OF YEAR	\$ 4,573,683	\$ 4,138,316	\$ 4,996,786	\$ 5,350,569

Storm Water Utility Fund

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
STATEMENT OF CHANGE IN FINANCIAL POSITION				
FINANCIAL RESOURCES PROVIDED BY:				
OPERATIONS:				
Net Income (Loss)	\$ 572,764	\$ 327,616	\$ 361,355	\$ 292,035
EXPENSES NOT REQUIRING WORKING CAPITAL:				
Depreciation	125,101	121,754	154,500	154,500
TOTAL RESOURCES PROVIDED BY OPERATIONS	697,865	449,370	515,855	446,535
OTHER SOURCES:				
Private Contributions	2,531	0	0	0
Municipal Contributions	0	0	20,000	0
State Contributions	36,333	0	0	0
Federal Contributions	16,750	0	0	0
Total Other Sources	55,614	0	20,000	0
FINANCIAL RESOURCES WERE USED FOR:				
Acquisition of Fixed Assets	1,115,280	301,500	425,800	369,140
Increase (Dec) in Restricted Assets	(1,063,933)	0	0	0
Equity Transfer	27,440			
Total Uses	78,787	301,500	425,800	369,140
NET INCREASE (DECREASE) IN WORKING CAPITAL	674,692	147,870	110,055	77,395
Working Capital Beginning of Year As Restated	392,125	468,635	1,066,817	1,176,872
WORKING CAPITAL END OF YEAR	\$ 1,066,817	\$ 616,505	\$ 1,176,872	\$ 1,254,267

Employee Benefit Fund

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
OPERATING REVENUES:				
Fees & Services Charges	\$ 5,162,828	\$ 5,533,202	\$ 6,038,976	\$ 5,861,846
Misc. Operating Revenue	0	10,000	70	35,786
Total Operating Revenues	5,162,828	5,543,202	6,039,046	5,897,632
OPERATING EXPENSES:				
Personnel Services	84,794	146,037	221,365	265,287
Supplies & Materials	1,308	52,784	46,534	56,205
Travel & Training	0	5,015	5,015	5,114
Intragovernmental Charges	25,256	31,180	31,180	45,282
Utilities, Services & Other Misc.	4,619,544	5,374,975	5,473,333	5,946,850
Total Operating Expenses	4,730,902	5,609,991	5,777,427	6,318,738
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	431,926	(66,789)	261,619	(421,106)
Depreciation	0	0	0	0
OPERATING INCOME	431,926	(66,789)	261,619	(421,106)
NON-OPERATING REVENUES:				
Investment Revenue	54,505	250,000	250,000	250,000
Total Non-Operating Revenues	54,505	250,000	250,000	250,000
OPERATING TRANSFERS TO OTHER FUNDS	0	0	0	0
NET INCOME (LOSS)	486,431	183,211	511,619	(171,106)
NET INCOME/(LOSS) TRANSFERRED TO RETAINED EARNINGS	486,431	183,211	511,619	(171,106)
Retained Earnings, Beg. of Year As Restated	2,702,381	3,119,087	3,188,812	3,700,431
RETAINED EARNINGS END OF YEAR	\$ 3,188,812	\$ 3,302,298	\$ 3,700,431	\$ 3,529,325

Self Insurance Reserve Fund

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
OPERATING REVENUES:				
User Charges	\$ 1,500,491	\$ 1,500,000	\$ 1,500,000	\$ 1,575,000
Total Operating Revenues	1,500,491	1,500,000	1,500,000	1,575,000
OPERATING EXPENSES:				
Personnel Services	90,763	100,125	94,791	107,726
Supplies & Materials	2,335	5,175	5,207	5,275
Travel & Training	3,903	6,350	5,500	6,450
Intragovernmental Charges	33,955	32,464	32,464	39,822
Utilities, Services & Other Misc.	1,653,255	2,332,005	2,173,675	2,356,005
Total Operating Expenses	1,784,211	2,476,119	2,311,637	2,515,278
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	(283,720)	(976,119)	(811,637)	(940,278)
Depreciation	0	0	(160)	(160)
OPERATING INCOME	(283,720)	(976,119)	(811,797)	(940,438)
NON-OPERATING REVENUES:				
Investment Revenue	(1,077,848)	1,750,000	920,000	920,000
Total Non-Operating Revenues	(1,077,848)	1,750,000	920,000	920,000
NON-OPERATING EXPENSES:				
Interest Expense	0	0	0	0
Amortization	40,620	0	0	0
Bond Interest	795,890	900,000	825,000	950,000
Total Non-Operating Expenses	836,510	900,000	825,000	950,000
OPERATING TRANSFERS TO OTHER FUNDS	0	0	0	0
NET INCOME (LOSS)	(2,198,078)	(126,119)	(716,797)	(970,438)
NET INCOME/(LOSS) TRANSFERRED TO RETAINED EARNINGS	(2,198,078)	(126,119)	(716,797)	(970,438)
Retained Earnings, Beg. of Year	6,568,184	6,396,495	4,370,106	3,653,309
RETAINED EARNINGS END OF YEAR	\$ 4,370,106	\$ 6,270,376	\$ 3,653,309	\$ 2,682,871

Custodial and Building Maintenance Fund

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
OPERATING REVENUES:				
Custodial User Charges	\$ 191,222	\$ 242,526	\$ 242,526	\$ 255,285
Bldg. Maint. User Charges	542,547	572,799	572,799	581,425
Total Operating Revenues	733,769	815,325	815,325	836,710
OPERATING EXPENSES:				
Personnel Services	329,287	354,664	354,451	370,941
Supplies & Materials	68,587	92,721	87,806	98,641
Travel & Training	0	900	0	900
Intragovernmental Charges	34,420	40,685	40,685	43,648
Utilities, Services & Other Misc.	280,146	286,192	289,054	294,716
Total Operating Expenses	712,440	775,162	771,996	808,846
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	21,329	40,163	43,329	27,864
Depreciation	(3,396)	(2,610)	(4,488)	(4,488)
OPERATING INCOME	17,933	37,553	38,841	23,376
NON-OPERATING REVENUES:				
Investment Revenue	7,785	25,000	25,000	25,000
Misc. Non-Operating Revenue	706	1,000	1,000	0
Total Non-Operating Revenues	8,491	26,000	26,000	25,000
NON-OPERATING EXPENSES:				
Interest Expense	0	160	160	289
Total Non-Operating Expenses	0	160	160	289
NET INCOME (LOSS)	26,424	63,393	64,681	48,087
NET INCOME/(LOSS) TRANSFERRED TO RETAINED EARNINGS	26,424	63,393	64,681	48,087
Retained Earnings, Beg. of Year	(39,864)	(123,592)	(13,440)	51,241
RETAINED EARNINGS END OF YEAR	\$ (13,440)	\$ (60,199)	\$ 51,241	\$ 99,328

Custodial and Building Maintenance Fund

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
STATEMENT OF CHANGE IN FINANCIAL POSITION				
FINANCIAL RESOURCES PROVIDED BY:				
OPERATIONS:				
Net Income (Loss)	\$ 26,424	\$ 63,393	\$ 64,681	\$ 48,087
EXPENSES NOT REQUIRING WORKING CAPITAL:				
Depreciation	3,396	2,610	4,488	4,488
TOTAL RESOURCES PROVIDED BY OPERATIONS	29,820	66,003	69,169	52,575
OTHER SOURCES:				
Mun Contribution	5,000	0	0	0
	5,000	0	0	0
FINANCIAL RESOURCES WERE USED FOR:				
Acquisition of Fixed Assets	61,247	54,500	29,200	8,200
Total Uses	61,247	54,500	29,200	8,200
NET INCREASE (DECREASE) IN WORKING CAPITAL	(26,427)	11,503	39,969	44,375
Working Capital Beginning of Year	320,470	291,685	294,043	334,012
WORKING CAPITAL END OF YEAR	\$ 294,043	\$ 303,188	\$ 334,012	\$ 378,387

Fleet Operations Fund

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
OPERATING REVENUES:				
User Charges	\$ 3,602,113	\$ 3,204,200	\$ 3,245,000	\$ 3,281,200
Total Operating Revenues	3,602,113	3,204,200	3,245,000	3,281,200
OPERATING EXPENSES:				
Personnel Services	971,700	1,043,578	1,021,149	1,062,205
Supplies & Materials	2,100,014	1,782,245	1,805,677	1,820,248
Travel & Training	4,425	5,325	5,325	5,431
Intragovernmental Charges	300,888	262,110	253,890	278,251
Utilities, Services & Other Misc.	53,027	52,751	48,972	52,751
Total Operating Expenses	3,430,054	3,146,009	3,135,013	3,218,886
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	172,059	58,191	109,987	62,314
Depreciation	(15,975)	(11,762)	(22,600)	(22,600)
OPERATING INCOME	156,084	46,429	87,387	39,714
NON-OPERATING REVENUES:				
Investment Revenue	(4,734)	10,000	14,000	14,000
Misc. Non-Operating Revenue	10,348	4,375	3,800	4,040
Total Non-Operating Revenues	5,614	14,375	17,800	18,040
NON-OPERATING EXPENSES:				
Loss of Disposal Assets	500	0	0	0
Interest Expense	0	4,840	4,840	3,304
Debt Service Principal	0	30,696	30,696	32,230
Total Non-Operating Expenses	500	35,536	35,536	35,534
NET INCOME (LOSS)	161,198	25,268	69,651	22,220
NET INCOME/(LOSS) TRANSFERRED TO RETAINED EARNINGS	161,198	25,268	69,651	22,220
Retained Earnings, Beg. of Year	115,646	110,918	276,844	346,495
RETAINED EARNINGS END OF YEAR	\$ 276,844	\$ 136,186	\$ 346,495	\$ 368,715

Fleet Operations Fund

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
STATEMENT OF CHANGE IN FINANCIAL POSITION				
FINANCIAL RESOURCES PROVIDED BY:				
OPERATIONS:				
Net Income (Loss)	\$ 161,198	\$ 25,268	\$ 69,651	\$ 22,220
EXPENSES NOT REQUIRING WORKING CAPITAL:				
Depreciation	15,975	11,762	22,600	22,600
Loss on Disposal of Fixed Assets	500	0	0	0
TOTAL RESOURCES PROVIDED BY OPERATIONS	177,673	37,030	92,251	44,820
OTHER SOURCES:				
Municipal Contributions	10,853	0	0	0
Loan from DLF	0	126,000	126,000	0
Total Other Sources	10,853	126,000	126,000	0
FINANCIAL RESOURCES WERE USED FOR:				
Acquisition of Fixed Assets	59,918	19,994	167,971	54,800
Repayment of Loan	0	0	30,695	32,230
Total Uses	59,918	19,994	198,666	87,030
NET INCREASE (DECREASE) IN WORKING CAPITAL	128,608	143,036	19,585	(42,210)
Working Capital Beginning of Year	219,043	438,790	347,651	367,236
WORKING CAPITAL END OF YEAR	\$ 347,651	\$ 581,826	\$ 367,236	\$ 325,026

Information Services Fund

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
OPERATING REVENUES:				
User Charges	\$ 2,555,275	\$ 2,593,822	\$ 2,586,322	\$ 2,817,350
Misc. Operating Revenue	0	0	0	0
Total Operating Revenues	2,555,275	2,593,822	2,586,322	2,817,350
OPERATING EXPENSES:				
Personnel Services	1,284,856	1,317,742	1,311,457	1,375,187
Supplies & Materials	228,365	183,148	170,333	231,092
Travel & Training	49,581	122,271	88,215	118,825
Intragovernmental Charges	124,692	144,159	144,224	374,629
Utilities, Services & Other Misc.	611,706	631,218	608,696	669,547
Total Operating Expenses	2,299,200	2,398,538	2,322,925	2,769,280
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	256,075	195,284	263,397	48,070
Depreciation	(633,560)	(622,624)	(450,000)	(450,000)
OPERATING INCOME	(377,485)	(427,340)	(186,603)	(401,930)
NON-OPERATING REVENUES:				
Investment Revenue	17,392	60,000	60,000	60,000
Misc. Non-Operating Revenue	5,482	0	0	0
Total Non-Operating Revenues	22,874	60,000	60,000	60,000
NON-OPERATING EXPENSES:				
Interest Expense	19,779	20,397	20,397	10,726
Amortization	0	0	0	0
Loss On Disposal Assets	0	0	0	0
Capital Lease Payment	0	191,815	191,815	229,416
Total Non-Operating Expenses	19,779	212,212	212,212	240,142
OPERATING TRANSFERS FROM OTHER FUNDS	0	0	0	0
NET INCOME (LOSS)	(374,390)	(579,552)	(338,815)	(582,072)
NET INCOME/(LOSS) TRANSFERRED TO RETAINED EARNINGS	(374,390)	(579,552)	(338,815)	(582,072)
Retained Earnings, Beg. of Year	1,365,025	1,274,475	990,635	651,820
RETAINED EARNINGS END OF YEAR	\$ 990,635	\$ 694,923	\$ 651,820	\$ 69,748

Information Services Fund

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
STATEMENT OF CHANGE IN FINANCIAL POSITION				
FINANCIAL RESOURCES PROVIDED BY:				
OPERATIONS:				
Net Income (Loss)	\$ (374,390)	\$ (579,552)	\$ (338,815)	\$ (582,072)
EXPENSES NOT REQUIRING WORKING CAPITAL:				
Depreciation	633,560	622,624	450,000	450,000
TOTAL RESOURCES PROVIDED BY OPERATIONS	259,170	43,072	111,185	(132,072)
OTHER SOURCES:				
Municipal Contributions	0	0	0	0
Lease Proceeds	0	0	0	0
Total Other Sources	0	0	0	0
FINANCIAL RESOURCES WERE USED FOR:				
Increase (Dec) in Other Assets	0	0	0	0
Reduction of Long Term Notes Payable/ Lease Reductions	120,414	0	229,416	136,601
Acquisition of Fixed Assets	390,101	299,550	244,981	250,004
Total Uses	510,515	299,550	474,397	386,605
NET INCREASE (DECREASE) IN WORKING CAPITAL	(251,345)	(256,478)	(363,212)	(518,677)
Working Capital Beginning of Year	1,032,463	417,816	781,118	417,906
WORKING CAPITAL END OF YEAR	\$ 781,118	\$ 161,338	\$ 417,906	\$ (100,771)

Public Communications Fund

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
OPERATING REVENUES:				
User Charges	\$ 636,843	\$ 726,143	\$ 681,000	\$ 651,000
Total Operating Revenues	636,843	726,143	681,000	651,000
OPERATING EXPENSES:				
Personnel Services	253,717	286,032	242,419	222,447
Supplies & Materials	248,197	269,836	244,106	251,553
Travel & Training	412	1,900	1,750	1,750
Intragovernmental Charges	39,357	50,320	50,320	55,191
Utilities, Services & Other Misc.	81,996	105,062	105,167	119,756
Total Operating Expenses	623,679	713,150	643,762	650,697
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	13,164	12,993	37,238	303
Depreciation	(16,003)	(16,708)	(14,884)	(14,900)
OPERATING INCOME	(2,839)	(3,715)	22,354	(14,597)
NON-OPERATING REVENUES:				
Investment Revenue	4,466	15,000	30,000	30,000
Misc. Non-Operating Revenue	0	0	0	0
Total Non-Operating Revenues	4,466	15,000	30,000	30,000
NON-OPERATING EXPENSES:				
Loss On Disposal Assets	200	0	0	0
Total Non-Operating Expenses	200	0	0	0
OPERATING TRANSFERS FROM OTHER FUNDS	0	20,000	20,000	20,000
OPERATING TRANSFERS TO OTHER FUNDS	0	0	0	(25,600)
NET INCOME (LOSS)	1,427	31,285	72,354	9,803
NET INCOME/(LOSS) TRANSFERRED TO RETAINED EARNINGS	1,427	31,285	72,354	9,803
Retained Earnings, Beg. of Year	466,474	429,420	467,901	540,255
RETAINED EARNINGS END OF YEAR	\$ 467,901	\$ 460,705	\$ 540,255	\$ 550,058

Public Communications Fund

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
STATEMENT OF CHANGE IN FINANCIAL POSITION				
FINANCIAL RESOURCES PROVIDED BY:				
OPERATIONS:				
Net Income (Loss)	\$ 1,427	\$ 31,285	\$ 72,354	\$ 9,803
EXPENSES NOT REQUIRING WORKING CAPITAL:				
Depreciation	16,003	16,708	14,884	14,900
Loss on Disposal of Fixed Assets	200	0	0	0
TOTAL RESOURCES PROVIDED BY OPERATIONS	17,630	47,993	87,238	24,703
FINANCIAL RESOURCES WERE USED FOR:				
Acquisition of Fixed Assets	2,431	3,700	24,906	0
Total Uses	2,431	3,700	24,906	0
NET INCREASE (DECREASE) IN WORKING CAPITAL	15,199	44,293	62,332	24,703
Working Capital Beginning of Year	363,285	378,670	378,484	440,816
WORKING CAPITAL END OF YEAR	\$ 378,484	\$ 422,963	\$ 440,816	\$ 465,519

Utility Customer Services Fund

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
OPERATING REVENUES:				
User Charges	\$ 1,543,994	\$ 1,104,214	\$ 1,119,214	\$ 1,112,439
Total Operating Revenues	1,543,994	1,104,214	1,119,214	1,112,439
OPERATING EXPENSES:				
Personnel Services	381,296	395,861	394,244	419,111
Supplies & Materials	216,815	234,565	229,568	259,955
Travel & Training	2,358	4,125	6,575	16,239
Intragovernmental Charges	800,343	446,096	446,096	291,716
Utilities, Services & Other Misc.	42,107	59,293	64,721	67,750
Total Operating Expenses	1,442,919	1,139,940	1,141,204	1,054,771
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	101,075	(35,726)	(21,990)	57,668
Depreciation	(3,175)	(3,518)	(3,000)	(3,000)
OPERATING INCOME	97,900	(39,244)	(24,990)	54,668
NON-OPERATING REVENUES:				
Investment Revenue	2,695	17,000	20,000	20,000
Misc. Non-Operating Revenues	56	0	0	0
Total Non-Operating Revenues	2,751	17,000	20,000	20,000
NON-OPERATING EXPENSES:				
Loss on Disposal of Assets	158	0	0	0
Total Non-Operating Expenses	158	0	0	0
NET INCOME (LOSS)	100,493	(22,244)	(4,990)	74,668
NET INCOME/(LOSS) TRANSFERRED TO RETAINED EARNINGS	100,493	(22,244)	(4,990)	74,668
Retained Earnings, Beg. of Year As Restated	266,840	166,668	367,333	362,343
RETAINED EARNINGS END OF YEAR	\$ 367,333	\$ 144,424	\$ 362,343	\$ 437,011

Utility Customer Services Fund

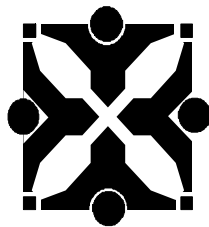
	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
STATEMENT OF CHANGE IN FINANCIAL POSITION				
FINANCIAL RESOURCES PROVIDED BY:				
OPERATIONS:				
Net Income (Loss)	\$ 100,493	\$ (22,244)	\$ (4,990)	\$ 74,668
EXPENSES NOT REQUIRING WORKING CAPITAL:				
Depreciation	3,175	3,518	3,000	3,000
TOTAL RESOURCES PROVIDED BY OPERATIONS	103,668	(18,726)	(1,990)	77,668
FINANCIAL RESOURCES WERE USED FOR:				
Acquisition of Fixed Assets	1,681	1,987	11,142	37,025
Increase (Dec) in Restricted Assets	0	0	0	0
Increase (Dec) in Other Assets	0	0	0	0
Equity Transfer	0	0	0	0
Total Uses	1,681	1,987	11,142	37,025
NET INCREASE (DECREASE) IN WORKING CAPITAL	101,987	(20,713)	(13,132)	40,643
Working Capital Beginning of Year As Restated	225,453	267,381	327,440	314,308
WORKING CAPITAL END OF YEAR	\$ 327,440	\$ 246,668	\$ 314,308	\$ 354,951

Summary of Total Revenues and Total Expenses by Fund

		Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Revenues:					
110	General Fund	\$ 41,216,652	\$ 44,159,897	\$ 43,556,541	\$ 45,700,022
221	Transportation Sales Tax Fund	6,822,226	7,222,354	7,134,500	7,419,500
226	Cultural Affairs Fund	286,919	314,392	314,742	334,589
229	Convention & Tourism Fund	625,193	869,600	1,066,967	1,242,829
3xx	Debt Service Funds (combined)	2,663,887	5,684,600	2,611,100	5,055,000
440	Capital Projects Fund	10,445,309	8,935,935	8,935,935	21,680,718
753	Contributions Fund	335,552	132,976	143,976	142,000
	Total Govt. Funds	62,395,738	67,319,754	63,763,761	81,574,658
503	Railroad Fund	406,698	414,050	402,900	387,000
550	Water Utility Fund	10,092,117	11,016,116	10,987,116	11,547,300
551	Electric Utility Fund	60,784,188	64,644,858	65,345,768	65,962,000
552	Recreation Services Fund	3,896,934	4,221,136	4,113,640	4,329,604
553	Public Transportation Fund	2,914,104	2,651,536	2,791,195	2,748,721
554	Airport Fund	979,883	1,138,930	1,083,461	1,172,968
555	Sanitary Sewer Utility Fund	6,752,822	6,312,840	6,778,427	7,485,000
556	Parking Utility Fund	1,327,965	1,840,696	1,580,571	1,584,139
557	Solid Waste Utility Fund	8,659,772	9,091,720	9,336,928	9,518,970
558	Storm Water Utility Fund	1,231,184	1,175,000	1,190,000	1,177,000
	Total Enterprise Funds	97,045,667	102,506,882	103,610,006	105,912,702
659	Employee Benefit Fund	5,217,333	5,793,202	6,289,046	6,147,632
669	Self Insurance Reserve Fund	422,643	3,250,000	2,420,000	2,495,000
671	Custodial / Maintenance Fund	742,260	841,325	841,325	861,710
672	Fleet Operations Fund	3,607,727	3,218,575	3,262,800	3,299,240
674	Information Services Fund	2,578,149	2,653,822	2,646,322	2,877,350
675	Public Communications Fund	641,309	761,143	731,000	701,000
676	Utility Customer Services Fund	1,546,745	1,121,214	1,139,214	1,132,439
		14,756,166	17,639,281	17,329,707	17,514,371
	TOTAL CITY REVENUES	174,197,571	187,465,917	184,703,474	205,001,731
Expenditures / Expenses: *					
110	General Fund	40,270,078	44,244,535	42,869,654	45,700,022
221	Transportation Sales Tax Fund	6,336,081	6,597,000	6,597,000	7,541,333
226	Cultural Affairs Fund	319,477	357,135	356,299	363,660
229	Convention & Tourism Fund	616,780	862,479	849,772	945,730
266	CDBG	742,998	112,078	97,735	139,769
3xx	Debt Service Funds (combined)	4,442,594	3,053,860	3,053,860	3,170,340
440	Capital Projects Fund	9,409,544	9,051,677	9,051,677	21,680,718
753	Contributions Fund	188,985	128,513	87,328	143,251
	Total Govt. Funds	62,326,537	64,407,277	62,963,325	79,684,823
503	Railroad Fund	704,750	576,928	995,033	634,318
550	Water Utility Fund	12,859,709	14,070,313	14,488,254	14,279,539
551	Electric Utility Fund	61,200,348	67,639,849	67,193,357	70,195,046
552	Recreation Services Fund	4,712,550	4,418,893	4,427,818	5,133,550
553	Public Transportation Fund	3,018,077	6,721,292	6,675,938	3,601,301
554	Airport Fund	2,303,199	4,182,092	4,186,384	2,890,053
555	Sanitary Sewer Utility Fund	9,529,232	10,784,784	10,628,990	12,538,564
556	Parking Utility Fund	3,824,926	1,734,051	1,800,670	1,788,960
557	Solid Waste Utility Fund	10,778,191	11,031,271	10,408,073	12,853,554
558	Storm Water Utility Fund	1,773,697	1,335,184	1,254,445	1,254,105
	Total Enterprise Funds	110,704,679	122,494,657	122,058,962	125,168,990
659	Employee Benefit Fund	4,730,902	5,609,991	5,777,427	6,318,738
669	Self Insurance Reserve Fund	2,620,721	3,381,019	3,141,697	3,467,438
671	Custodial / Maintenance Fund	777,084	807,132	805,844	821,823
672	Fleet Operations Fund	3,506,447	3,363,457	3,361,120	3,331,820
674	Information Services Fund	3,342,639	3,473,769	3,230,118	3,709,426
675	Public Communications Fund	642,314	754,116	683,552	691,197
676	Utility Customer Services Fund	1,448,091	1,154,600	1,155,346	1,094,796
		17,068,198	18,544,084	18,155,104	19,435,238
	TOTAL CITY EXPENSES	\$ 190,099,414	\$ 205,446,018	\$ 203,177,391	\$ 224,289,051

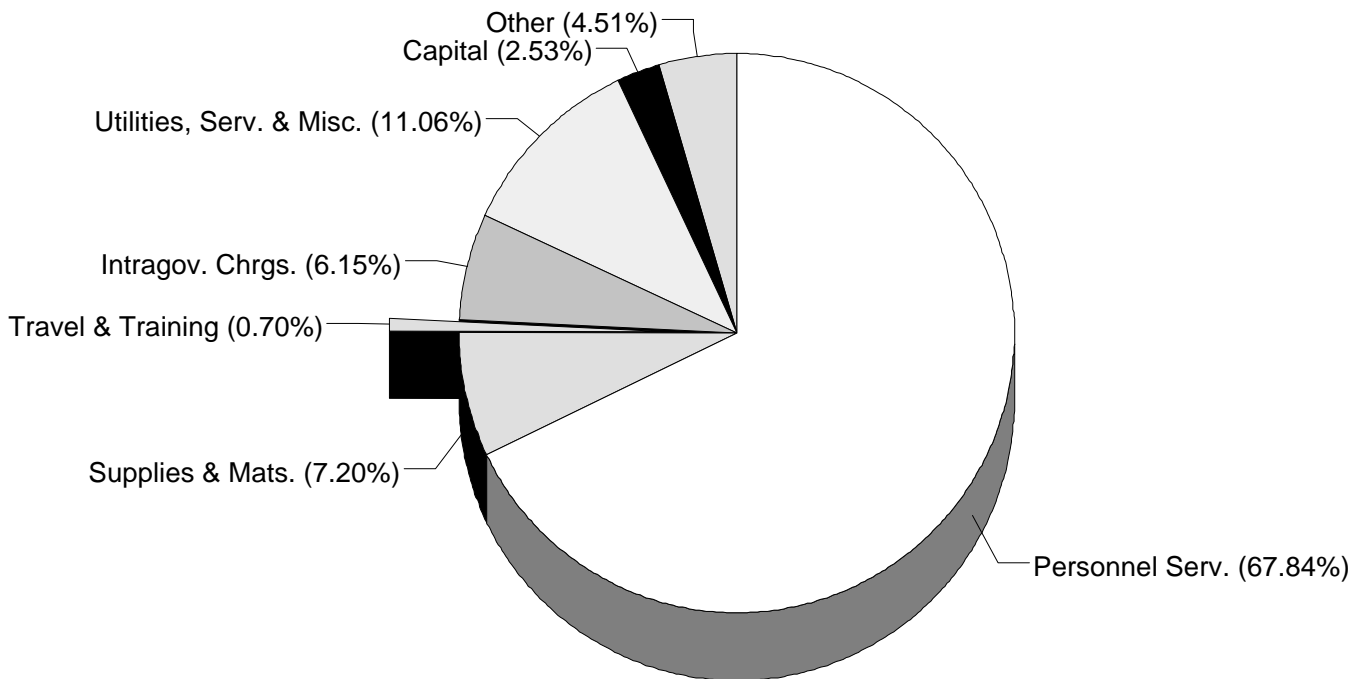
* Includes CIP and Capital Additions for Enterprise and Internal Service Funds. Funding for many CIP Projects is from accumulated balances.

General Fund Summary



City of Columbia
Columbia, Missouri

General Fund Summary



APPROPRIATIONS

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Proposed FY 2001	% Change From Budget FY 2000
Personnel Services	\$ 28,096,117	\$ 29,760,896	\$ 29,077,578	\$ 30,986,799	4.1%
Supplies & Materials	2,658,183	3,183,044	2,947,129	3,290,468	3.4%
Travel & Training	210,294	309,577	282,859	320,747	3.6%
Intragovernmental Charges	2,214,788	2,654,275	2,643,340	2,808,048	5.8%
Utilities, Services & Misc.	3,914,819	4,848,303	4,455,229	5,053,359	4.2%
Capital	1,155,086	1,418,964	1,394,043	1,153,697	-18.7%
Other	2,020,791	2,069,476	2,069,476	2,060,500	-0.4%
Total	40,270,078	44,244,535	42,869,654	45,673,618	3.2%
Summary					
Operating Expenses	37,094,201	40,756,095	39,406,135	42,459,421	4.2%
Non-Operating Expenses	2,020,791	2,069,476	2,069,476	2,060,500	-0.4%
Debt Service					
Capital Additions	1,155,086	1,418,964	1,394,043	1,153,697	-18.7%
Capital Projects	0	0	0	0	
Total Expenses	\$ 40,270,078	\$ 44,244,535	\$ 42,869,654	\$ 45,673,618	3.2%

GENERAL FUND SUMMARY

Fund 110

FUND DESCRIPTION

The General Fund is used to finance and account for a large portion of the current operating expenditures and capital additions (not capital improvements) of City Government. The General Fund is one of the largest and most important of the City's funds because most governmental programs (Police, Fire, Public Works, Parks and Recreation, etc.) are generally financed wholly or partially from it. The General Fund has a greater number and variety of revenue sources than any other fund, and its resources normally finance a wider range of activities.

DEPARTMENT EXPENDITURES

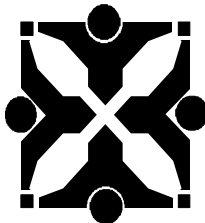
	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Proposed FY 2001
General City (Nondepartmental)	\$ 2,757,851	\$ 2,934,955	\$ 2,841,742	\$ 3,328,825
City Council	109,835	172,434	151,188	171,030
City Clerk	115,744	153,004	147,974	156,335
City Manager	568,850	689,713	634,184	690,200
Finance	2,679,877	2,525,718	2,436,745	2,551,993
Human Resources	553,465	596,841	592,632	626,396
Law	595,556	674,186	673,711	678,194
Municipal Court	425,419	452,036	450,213	467,869
Police	10,052,244	11,155,277	10,916,664	11,859,178
Fire	7,557,246	8,172,844	8,086,556	8,481,237
Joint Communications/Emergency Mgmt	1,531,881	2,266,378	2,048,825	2,121,497
Health	3,122,260	3,249,788	3,154,341	3,313,057
Planning	430,486	537,244	495,855	550,124
Economic Development	272,909	309,358	226,104	317,025
Community Services	1,010,624	1,087,938	1,041,502	1,070,013
Parks & Recreation	2,792,974	3,029,309	3,001,498	3,058,730
Public Works	5,692,857	6,237,512	5,969,920	6,231,915
TOTAL DEPARTMENTAL	\$ 40,270,078	\$ 44,244,535	\$ 42,869,654	\$ 45,673,618

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Proposed FY 2001
City Clerk	2.00	2.00	2.00	2.00
City Manager	6.40	6.60	6.60	6.60
Finance	33.25	33.25	33.25	33.25
Human Resources	8.40	8.00	8.00	8.00
Law	8.00	8.00	8.00	8.00
Municipal Court	6.75	6.75	6.75	6.75
Police	154.00	159.00	160.00	162.00
Fire	115.00	115.00	115.00	119.00
Joint Communications/Emergency Mgmt	30.35	29.75	29.75	29.75
Health	49.05	46.60	47.10	47.10
Planning	6.70	6.70	6.70	6.70
Economic Development	4.00	4.00	4.00	4.00
Community Services	2.20	2.20	2.20	2.20
Parks & Recreation	31.75	34.75	34.75	34.75
Public Works	77.73	77.73	77.73	77.73
Total Personnel	535.58	540.33	541.83	547.83
Permanent Full-Time	526.13	529.23	531.23	536.23
Permanent Part-Time	9.45	11.10	10.60	11.60
Total Permanent	535.58	540.33	541.83	547.83

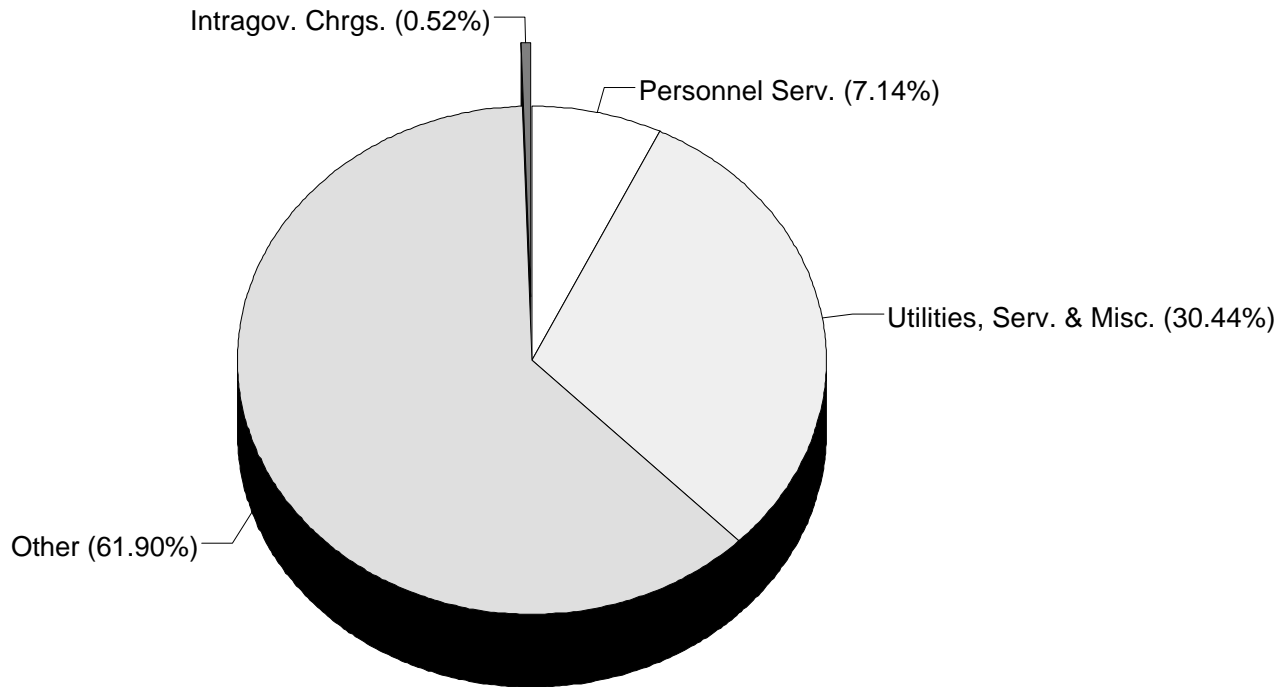
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City General - Non Departmental Expenditures



City of Columbia
Columbia, Missouri

City General



APPROPRIATIONS

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Proposed FY 2001	% Change From Budget FY 2000
Personnel Services	\$ 23,901	\$ 61,093	\$ 50,000	\$ 237,681	289.0%
Supplies & Materials	0	0	0	0	
Travel & Training	0	0	0	0	
Intragovernmental Charges	9,478	24,066	24,066	17,444	-27.5%
Utilities, Services & Misc.	703,681	780,320	698,200	1,013,200	29.8%
Capital	0	0	0	0	
Other	2,020,791	2,069,476	2,069,476	2,060,500	-0.4%
Total	2,757,851	2,934,955	2,841,742	3,328,825	13.4%
Summary					
Operating Expenses	737,060	865,479	772,266	1,268,325	46.5%
Non-Operating Expenses	2,020,791	2,069,476	2,069,476	2,060,500	-0.4%
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	\$ 2,757,851	\$ 2,934,955	\$ 2,841,742	\$ 3,328,825	13.4%

**CITY GENERAL EXP - SUBSIDIES &
OTHER NON-DEPARTMENTAL EXP.**

110-8500

DEPARTMENT DESCRIPTION

City General is the part of the budget where non-departmental expenditures are located. These include various subsidies and transfers as well as other items which are not related to a specific department.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

Subsidies have been increased from the FY 2000 level for the Cultural Affairs Fund and Contributions Fund. Subsidies for Public Transportation and Airport go directly from the Transportation Sales Tax Fund to the respective funds. A Council Reserve amount of \$100,000 has been set aside as Council Reserve to use and still maintain a 16% Fund Balance. In addition, an amount has been set aside in this department to implement the personnel classification study in the General Fund.

SUBSIDIES, TRANSFERS, AND OTHER (DETAIL)

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Proposed FY 2001
SUBSIDIES:				
Recreation Services	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000
Storm Water	124,405	0	0	0
Cultural Affairs	210,120	232,000	232,000	239,000
Contributions Trust Fund	103,202	127,976	127,976	132,000
Total Subsidies	1,937,727	1,859,976	1,859,976	1,871,000
TRANSFERS:				
Parking Facilities Utility	44,287	172,000	172,000	172,000
Special Business District	17,500	17,500	17,500	17,500
Public Communication	0	20,000	20,000	0
Other Transfers	21,277	0	0	0
Total Subsidies & Transfers	2,020,791	2,069,476	2,069,476	2,060,500
OTHER:				
Street Lighting	644,594	587,120	625,000	645,000
Miscellaneous Nonprogrammed	92,466	153,359	142,266	423,325
Council Reserve	0	25,000	0	100,000
Contingency	0	100,000	5,000	100,000
Total	\$ 2,757,851	\$ 2,934,955	\$ 2,841,742	\$ 3,328,825

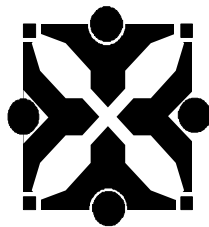
AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Proposed FY 2001
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There are no personnel assigned to this budget.

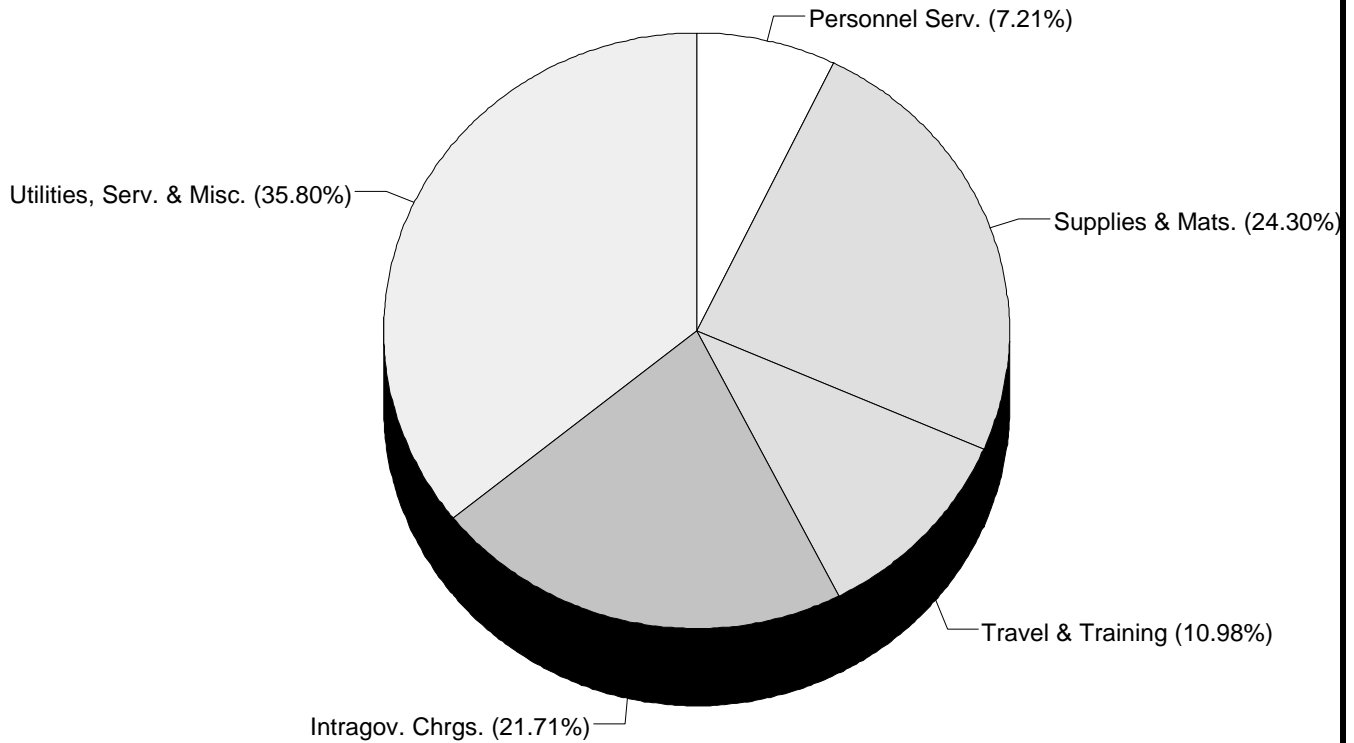
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City Council



City of Columbia
Columbia, Missouri

City Council



APPROPRIATIONS

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001	% Change From Budget FY 2000
Personnel Services	\$ 6,447	\$ 12,285	\$ 7,217	\$ 12,555	2.2%
Supplies & Materials	32,425	40,309	36,209	42,282	4.9%
Travel & Training	5,316	18,254	17,104	19,109	4.7%
Intragovernmental Charges	33,046	40,737	40,737	37,774	-7.3%
Utilities, Services & Misc.	32,601	60,849	49,921	62,310	2.4%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	109,835	172,434	151,188	174,030	0.9%
Summary					
Operating Expenses	109,835	172,434	151,188	174,030	0.9%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	\$ 109,835	\$ 172,434	\$ 151,188	\$ 174,030	0.9%

DEPARTMENT DESCRIPTION

The Mayor and City Council act as the legislative and policy making body for the City of Columbia. Operating under a home rule charter, the Council uses various voluntary citizen boards, commissions, and task forces as well as public hearings in the development of City policy matters. According to the City Charter, the City Council is responsible for the appointment of the City Manager, City Clerk, and Municipal Judge.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

Funds are included in the budget to cover the cost of services of an interpreter for the hearing impaired at City Council meetings. This is in compliance with the Americans with Disabilities Act. Additional funds were also included in the budget for Boards and Commissions, including the Mayor's Committee on Physical Fitness and Health which was established by the City Council on March 1st, 1999.

AUTHORIZED PERSONNEL

Actual
FY 1999

Budget
FY 2000

Estimated
FY 2000

Adopted
FY 2001

There are no personnel assigned to this budget.

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DESCRIPTION

To effectively represent the citizens of Columbia, formulate and enact public policy which addresses the needs of the community, and provide community leadership to all citizens.

HIGHLIGHTS/SIGNIFICANT CHANGES

Funds are included in the budget to cover the cost of services of an interpreter for the hearing impaired at City Council meetings. This is in compliance with the Americans with Disabilities Act.

BUDGET DETAIL

	<u>Actual FY 1999</u>	<u>Budget FY 2000</u>	<u>Estimated FY 2000</u>	<u>Adopted FY 2001</u>
Personnel Services	\$ 6,447	\$ 12,285	\$ 7,217	\$ 12,555
Supplies and Materials	28,488	27,659	27,559	28,357
Travel and Training	4,334	12,350	12,350	12,597
Intragovernmental Charges	33,023	40,707	40,707	37,744
Utilities, Services, & Misc.	32,115	41,472	40,472	42,238
Capital	0	0	0	0
Other	0	0	0	0
Total	\$ 104,407	\$ 134,473	\$ 128,305	\$ 133,491

AUTHORIZED PERSONNEL

	<u>Actual FY 1999</u>	<u>Budget FY 2000</u>	<u>Estimated FY 2000</u>	<u>Adopted FY 2001</u>
There are no personnel assigned to this budget.				

DESCRIPTION

The advisory boards and commissions are to provide policy recommendations on specific areas of community interest to the council, thus increasing citizen input into the policy making process.

HIGHLIGHTS/SIGNIFICANT CHANGES

The Mayor's Committee on Physical Fitness and Health was established by the City Council on March 1st, 1999.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies and Materials	3,937	12,650	8,650	13,925
Travel and Training	982	5,904	4,754	6,512
Intragovernmental Charges	23	30	30	30
Utilities, Services, & Misc.	486	19,377	9,449	20,072
Capital	0	0	0	0
Other	0	0	0	0
Total	\$ 5,428	\$ 37,961	\$ 22,883	\$ 40,539

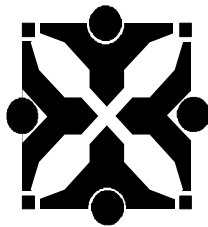
ACTIVITY LEVEL EXPENDITURES

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Board of Adjustment	\$ 1,203	\$ 5,483	\$ 2,643	\$ 5,493
Airport Advisory Board	494	515	515	525
Sister Cities	0	10,000	5,000	10,000
Planning and Zoning	1,428	1,845	1,830	1,866
Parks and Recreation Commission	1,080	4,181	4,030	4,112
Bike Commission	938	1,280	1,030	1,038
Other Boards	97	6,819	1,880	7,135
Historic Preservation	0	5,000	4,955	4,475
Mayor's Council on Physical Fitness	0	0	0	3,000
Commissions - General	188	2,838	1,000	2,895
Total	\$ 5,428	\$ 37,961	\$ 22,883	\$ 40,539

AUTHORIZED PERSONNEL

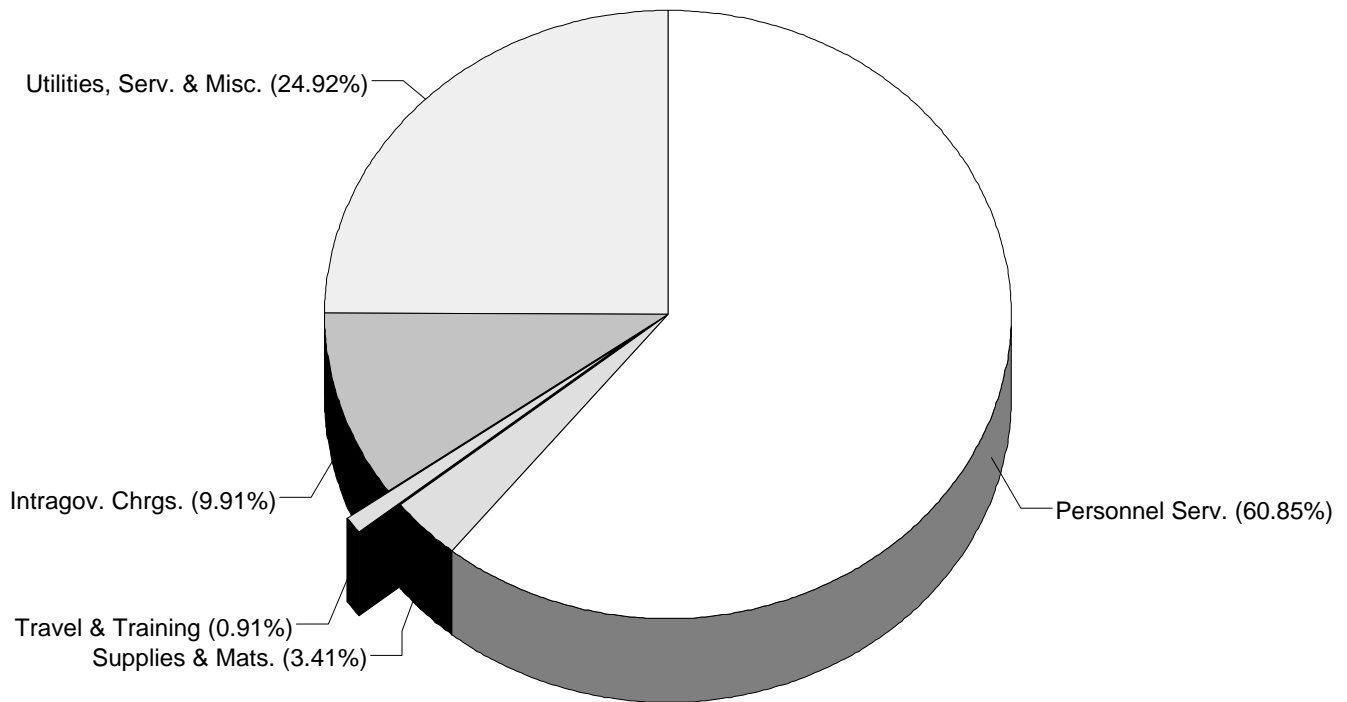
	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
There are no personnel assigned to this budget.				

City Clerk and Elections



City of Columbia
Columbia, Missouri

City Clerk and Elections



APPROPRIATIONS

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001	% Change From Budget FY 2000
Personnel Services	\$ 83,501	\$ 92,192	\$ 90,728	\$ 95,308	3.4%
Supplies & Materials	1,246	5,325	4,365	5,335	0.2%
Travel & Training	129	1,425	1,425	1,425	0.0%
Intragovernmental Charges	14,810	16,276	16,276	15,528	-4.6%
Utilities, Services & Misc.	16,058	37,786	35,180	39,042	3.3%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	115,744	153,004	147,974	156,638	2.4%
Summary					
Operating Expenses	115,744	153,004	147,974	156,638	2.4%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	\$ 115,744	\$ 153,004	\$ 147,974	\$ 156,638	2.4%

DEPARTMENT DESCRIPTION

The City Clerk's office serves as the depository for all official records of the City, and the Clerk certifies City records for the courts, City departments, and citizens. The Clerk's office serves as a center for citizen inquiry, proclamation preparation and signing, and personal appearance requests. The Clerk maintains membership rosters for all boards and commissions. The City Clerk also acts as secretary to the Board of Adjustment.

DEPARTMENT OBJECTIVES

Maintain and provide access to official city documents in the most expedient and efficient manner; and to expeditiously respond to the citizenry, City Council, Boards and Commissions, and city staff requests for services as provided by this department.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

There are no significant changes in this budget for the coming year.

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
City Clerk - General	2.00	2.00	2.00	2.00
City Clerk - Elections	0.00	0.00	0.00	0.00
Total Personnel	2.00	2.00	2.00	2.00
Permanent Full-Time	2.00	2.00	2.00	2.00
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	2.00	2.00	2.00	2.00

PERFORMANCE MEASUREMENT/SERVICE INDICATORS

	Actual FY 1999	Budget FY 2000	Estimated FY 2001
Council Meetings	27	30	28
Proclamations	64	70	70
Board of Adjustment Applications Processed	33	30	30

COMPARATIVE DATA

	Columbia, MO	Indepen- dence, MO	St. Joseph, MO	St. Charles, MO	Hazelwood, MO
Population	79,873	118,000	70,318	58,748	14,535
Number of Employees	2	7	2.5	3	4
Employees Per 1,000 Population	0.025	0.059	0.036	0.051	0.275
Number of Ordinances and Resolutions/Year	709	400	487	460	114

DESCRIPTION

The City Clerk is to provide reliable record keeping and reporting services under requirements of State Statutes, City Charter and Ordinances. Items to be maintained include ordinances and resolutions, contracts, deeds, leases, easements, minutes, and miscellaneous official documents of the City.

HIGHLIGHTS/SIGNIFICANT CHANGES

There are no significant changes in this budget in the coming year.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 83,501	\$ 92,192	\$ 90,728	\$ 95,308
Supplies and Materials	1,246	5,325	4,365	5,335
Travel and Training	129	1,425	1,425	1,425
Intragovernmental Charges	14,810	16,276	16,276	15,528
Utilities, Services, & Misc.	1,887	5,986	3,380	6,606
Capital	0	0	0	0
Other	0	0	0	0
Total	\$ 101,573	\$ 121,204	\$ 116,174	\$ 124,202

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
8803 - City Clerk	1.00	1.00	1.00	1.00
1003 - Admin. Support Assistant III	1.00	1.00	1.00	1.00
Total Personnel	2.00	2.00	2.00	2.00
Permanent Full-Time	2.00	2.00	2.00	2.00
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	2.00	2.00	2.00	2.00

DESCRIPTION

This budget provides funds from which the County Clerk is reimbursed for the costs incurred in conducting City elections.

HIGHLIGHTS/SIGNIFICANT CHANGES

There are no significant changes in this budget for the coming year.

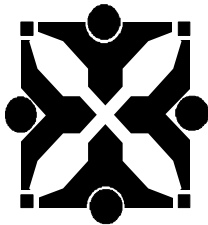
BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies and Materials	0	0	0	0
Travel and Training	0	0	0	0
Intragovernmental Charges	0	0	0	0
Utilities, Services & Misc.	14,171	31,800	31,800	32,436
Capital	0	0	0	0
Other	0	0	0	0
Total	\$ 14,171	\$ 31,800	\$ 31,800	\$ 32,436

AUTHORIZED PERSONNEL

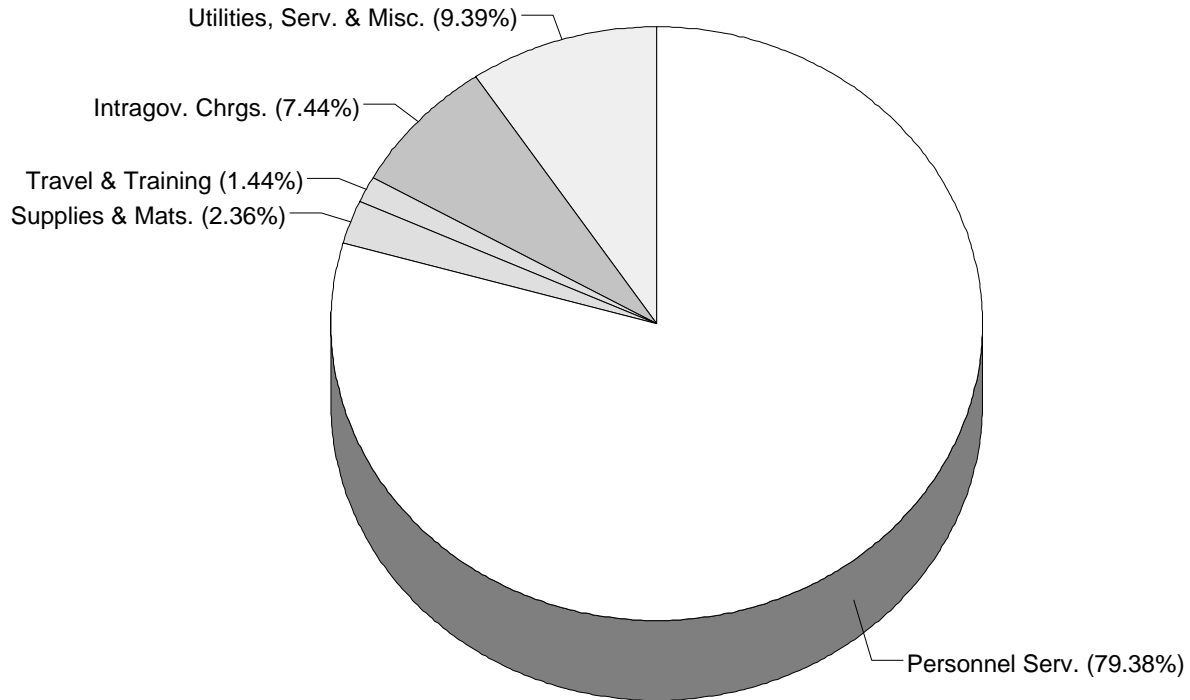
	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
There are no personnel assigned to this budget.				

City Manager



City of Columbia
Columbia, Missouri

City Manager



APPROPRIATIONS

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001	% Change From Budget FY 2000
Personnel Services	\$ 503,288	\$ 544,446	\$ 521,437	\$ 551,511	1.3%
Supplies & Materials	7,879	18,495	10,550	16,400	-11.3%
Travel & Training	5,935	9,975	6,200	9,975	0.0%
Intragovernmental Charges	28,354	53,297	52,297	51,670	-3.1%
Utilities, Services & Misc.	23,394	63,500	43,700	65,239	2.7%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	568,850	689,713	634,184	694,795	0.7%
Summary					
Operating Expenses	568,850	689,713	634,184	694,795	0.7%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	\$ 568,850	\$ 689,713	\$ 634,184	\$ 694,795	0.7%

DEPARTMENT DESCRIPTION

The City Manager's Office is responsible for the general administration of the City of Columbia, program coordination and development, preparation of Council agendas and special staff reports, an annual statement of city programs and priorities, and preparation of the annual budget. As chief administrative officer, the City Manager is directly responsible to the City Council for all operations of the City as well as implementation of policies and programs adopted by the Council. The City Manager appoints all officers and employees of the City except for the City Clerk and Municipal Judge. Appointment of subordinates is generally delegated to the appropriate Department Director.

DEPARTMENT OBJECTIVES

(1) Provide effective and efficient delivery of services to residents; (2) Enhance communication with City Council and citizens; (3) Provide necessary written and verbal information for City Council to assist them in setting policy for the needs of the citizens; (4) Respond to inquiries made by the City Council and citizens; (5) Prepare and monitor annual budget for city services; and (6) Implement policies set by action of the City Council.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

There are no significant changes in this budget for the coming year.

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
9998 - City Manager	1.00	1.00	1.00	1.00
9911 - Assistant to City Manager	1.00	1.00	1.00	1.00
9901 - Assistant City Manager	1.40	1.60	1.60	1.60
4610 - Internal Auditor	1.00	1.00	1.00	1.00
1102 - Secretary to City Manager	1.00	1.00	1.00	1.00
1003 - Admin. Support Assistant III	1.00	1.00	1.00	1.00
Total Personnel	6.40	6.60	6.60	6.60
Permanent Full-Time	6.40	6.60	6.60	6.60
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	6.40	6.60	6.60	6.60

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

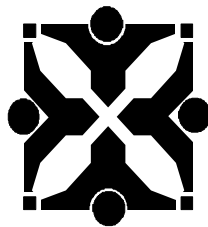
	Actual FY 1999	Budget FY 2000	Estimated FY 2001
Council Issues Processed: Resolutions/Staff Report	249	300	325
Ordinances/Staff Report	460	475	500
Agenda Reports	101	110	125
City Manager Press Conferences	26	28	28

COMPARATIVE DATA

	Columbia, MO	Springfield, MO	Ames, IA	Indepen- dence, MO	Boulder, CO	Lawrence, KS
Population	79,873	144,327	48,899	118,000	91,448	74,986
Number of Employees	7	5	10	13	6	5
Employees Per 1,000 Population	0.088	0.035	0.194	0.110	0.066	0.067
Total Annual Budget (Including Capital Improvements)*	174,900,322	151,971,857	107,000,000	156,449,000	171,178,000	85,117,723

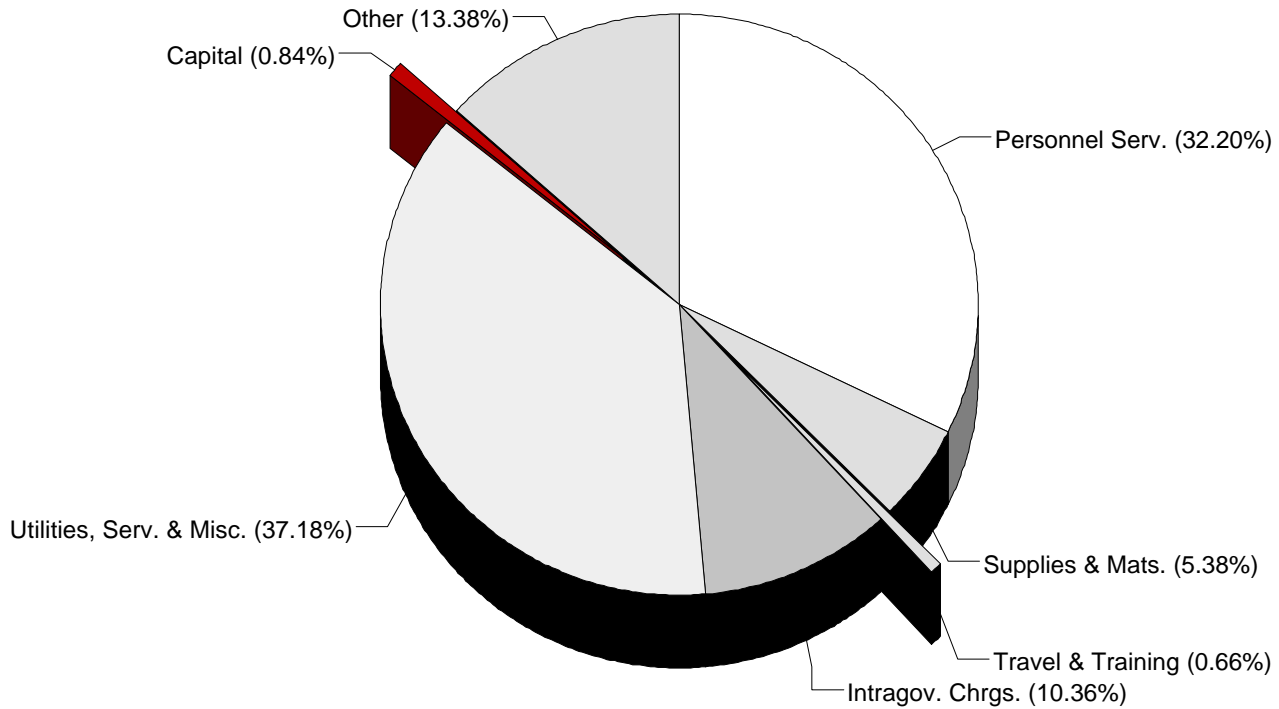
* Columbia is a "full service city." While some cities have separate administrative boards, such as Springfield, which has a Board that administers water, electric, transit, etc., Columbia is under the direction of one body of elected officials.

Finance Department



City of Columbia
Columbia, Missouri

Finance Department - Summary



APPROPRIATIONS

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001	% Change From Budget FY 2000
Personnel Services	\$ 2,097,515	\$ 2,199,803	\$ 2,127,233	\$ 2,294,196	4.3%
Supplies & Materials	316,371	357,262	346,513	383,614	7.4%
Travel & Training	20,421	34,613	37,373	47,006	35.8%
Intragovernmental Charges	1,615,092	930,011	930,011	738,160	-20.6%
Utilities, Services & Misc.	1,842,577	2,605,240	2,434,135	2,649,405	1.7%
Capital	17,028	30,890	30,363	60,125	94.6%
Other	839,685	903,518	828,160	953,160	5.5%
Total	6,748,689	7,061,337	6,733,788	7,125,666	0.9%
Summary					
Operating Expenses	5,891,818	6,126,929	5,875,265	6,112,381	-0.2%
Non-Operating Expenses	43,953	3,518	3,160	3,160	-10.2%
Debt Service	795,890	900,000	825,000	950,000	5.6%
Capital Additions	17,028	30,890	30,363	60,125	94.6%
Capital Projects	0	0	0	0	
Total Expenses	\$ 6,748,689	\$ 7,061,337	\$ 6,733,788	\$ 7,125,666	0.9%

FINANCE DEPARTMENT - SUMMARY

DEPARTMENT DESCRIPTION

The Finance Department is responsible for the administration, direction, and coordination of all financial services of the City involving financial planning, budgeting, treasury management, investments, purchasing, accounting, payroll, business licensing, risk management, and utility customer services.

DEPARTMENT OBJECTIVES

General Finance Activities: The Finance Department will provide the support necessary to allow the City to conduct business in an efficient and effective manner. This includes performing the day to day processing activity, providing accurate and timely management information, external financial reports that adhere to professional standards, and managing the city capital needs through investing and borrowing activities. In addition, the Finance Department is responsible for ensuring the City adheres to all federal, state and local requirements that relate to purchasing, budgeting and related activities.

Business License: Extensive monitoring and enforcement of all business licenses and other licenses and permits, as well as cigarette and hotel/motel taxes and regulations, required by City ordinance; and revising the existing ordinances to ensure all applications are processed in the most efficient and effective manner.

Risk Management: Maintain adequate protection for City through self-insurance fund for property, casualty and Worker's Compensation; and obtain adequate straight insurance coverage for Boiler and Machinery, Airport, Railroad, and City Hall Building.

Utility Customer Services: Provide accurate and timely billing for city utilities, electric, water, sewer, solid waste , and storm water; effective handling of inquiries and complaints handled in person and by phone; set up payment arrangements for customers with delinquent bills; and provide information to customers needing utility assistance.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

During FY 2001 the Finance Department will continue to monitor and evaluate the City's financial condition and internal controls. A major review of policies and procedures will be conducted with the implementation of an accounting model required by the Governmental Accounting Standards Board (GASB) Statement #34.

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
General Fund Operations	33.25	33.25	33.25	33.25
Utility Customer Services Fund	10.00	10.00	10.00	10.75
Self-Insurance Reserve Fund	2.00	2.00	2.00	2.00
Total Personnel	45.25	45.25	45.25	46.00
Permanent Full-Time	43.00	43.00	43.00	43.00
Permanent Part-Time	2.25	2.25	2.25	3.00
Total Permanent	45.25	45.25	45.25	46.00

FINANCE DEPARTMENT - SUMMARY

110-10, 669-10, 676-10

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 1999	Budget FY 2000	Estimated FY 2001
No. of Accts. Payable Checks Written	25,973	26,559	27,158
No. of Formal and Informal Bids	443	443	450
No. of Annual Supply and Service Contracts	208	205	208
New Business License Applications Processed	991	1,000	1,112
No. of Other Licenses and Permits Processed	2,975	3,000	3,050
Portfolio Size	\$182 Million	\$192 Million	\$200 Million
Total Portfolio Return	0.07	0.07	0.07
Amount Utility Accounts Written Off	\$280,000	\$300,000	\$305,000
Percent Uncollected	0.36	0.38	0.38
New Utility Account Services	18,000	20,000	20,000
Number of Claims Processed:			
Property & Liability	69	70	70
Worker's Compensation	213	210	200

COMPARATIVE DATA

	Columbia, MO	Springfield, MO	Utilities of Springfield, MO	Denton, TX	Ames, IA	Gainesville, FL
Population	79,873	144,327	152,301	77,702	48,899	93,574
Number of Employees	41.50	53.00	197.00	89.75	38.75	35.00
Employees Per 1,000 Population	0.520	0.367	1.293	1.155	0.792	0.374
No. of Acctg. Entities Managed	54	34	2	23	65	51
No. of Purchase Orders Issued/Year	3,705	2,323	10,000	10,312	3,351	1,239
Dollar Value of Purchase Orders Issued/Year	35.0 Million	17.5 Million	70 Million	33 Million	20.2 Million	32 Million
No. of Business Licenses Issued	4,170	14,540	---	489	---	5,475
No. of Liquor Licenses Issued	396	350	---	142	107	---
Investment Portfolio (Book Value)	\$182 Million	\$113 Million	\$178 Million	\$166 Million	\$59 Million	\$280 Million
Self Insure All Other Ins. Coverages	Yes	Yes	Yes	Yes	Partially*	Yes
No. of Utility Accounts	42,000	0	102,000	35,000	20,000	73,000
No. of Utility Staff Employees	9		37	31	no reply	no reply

* Self Insured for Workers' Compensation only

DESCRIPTION

The Finance Department is responsible for the administration, direction, and coordination of all financial services of the City involving financial planning, budgeting, treasury management, investments, purchasing, accounting, payroll, business licensing, risk management, and utility customer services. With the exception of Utility Customer Services and Self Insurance, which are budgeted in other funds, all Finance Divisions are budgeted and accounted for in the General Fund.

HIGHLIGHTS / SIGNIFICANT CHANGES

Emphasis for FY 2001 will be on the enhanced use of the additional features available on the financial system software and how it can be utilized to implement GASB Statement #34. Staff will be developing improved reporting for investment and other activities. The Finance Department will assist in the implementation of the Capital Improvement Plan through the tracking of projects, monitoring of cash flows, and the execution of the short- and long-term debt programs necessary to fund the plan.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 1,625,456	\$ 1,703,817	\$ 1,638,198	\$ 1,767,359
Supplies & Materials	97,221	117,522	111,738	118,384
Travel & Training	14,160	24,138	25,298	24,317
Intragovernmental Charges	780,794	451,451	451,451	406,622
Utilities, Services & Misc.	147,057	213,942	195,739	225,650
Capital	15,189	14,848	14,321	21,100
Other	0	0	0	0
Total	2,679,877	2,525,718	2,436,745	2,563,432
Summary				
Operating Expenses	2,664,688	2,510,870	2,422,424	2,542,332
Non-Operating Expenses	0	0	0	0
Debt Service	0	0	0	0
Capital Additions	15,189	14,848	14,321	21,100
Capital Projects	0	0	0	0
Total Expenses	\$ 2,679,877	\$ 2,525,718	\$ 2,436,745	\$ 2,563,432

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Administration & Financial Planning	4.50	4.50	4.50	4.50
Accounting	15.50	15.50	15.50	15.50
Treasury Management	6.75	6.75	6.75	6.75
Purchasing	5.00	5.00	5.00	5.00
Business License	1.50	1.50	1.50	1.50
Total Personnel	33.25	33.25	33.25	33.25
Permanent Full-Time	32.00	32.00	32.00	32.00
Permanent Part-Time	1.25	1.25	1.25	1.25
Total Permanent	33.25	33.25	33.25	33.25

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DESCRIPTION

This Division is primarily responsible for the administration, direction, coordination, and supervision of all financial functions and operations for the City, including preparation of the Annual Operating Budget, as well as the five-year Capital Improvement Program. Duties include providing overall direction to Division heads and personnel involved with Administration and Planning, Accounting, Purchasing, Business License, Risk Management, Treasury Management, and Utility Customer Services. Additional duties include providing expertise and technical coordination of new bond requirements, providing recommendations to the City Manager on short- and long-range fiscal policy, and representing the City at public functions involving financial considerations.

HIGHLIGHTS / SIGNIFICANT CHANGES

Planning emphasis will be to improve all financial activities of the City by overseeing the utilization of enhanced functions offered by the new financial application software; perform the tasks of researching the City's financial status for the sale of debt; and continue updating the City's manuals and monitoring reports to enable better evaluation of its financial condition. Development of special reports will be emphasized in FY 2001. Funds have been budgeted to review departmental procedures and assist in planning for any changes made necessary by the implementation of the new accounting model as proposed by GASB. The FY 2001 Adopted Budget was placed on the City's internet page for public viewing and/or printing.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 297,631	\$ 322,631	\$ 303,749	\$ 330,870
Supplies and Materials	22,042	34,453	32,579	35,022
Travel and Training	1,908	4,979	4,979	5,077
Intragovernmental Charges	38,361	78,716	78,716	78,377
Utilities, Services, & Misc.	52,264	86,975	82,292	98,485
Capital	3,189	2,300	2,042	0
Other	0	0	0	0
Total	\$ 415,395	\$ 530,054	\$ 504,357	\$ 547,831

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
6800 - Director of Finance	1.00	1.00	1.00	1.00
6605 - Budget Officer	1.00	1.00	1.00	1.00
6505 - Business Services Admin.	0.50	0.50	0.50	0.50
6204 - Financial Analyst	1.00	1.00	1.00	1.00
1001 - Admin. Support Assistant I	1.00	1.00	1.00	1.00
Total Personnel	4.50	4.50	4.50	4.50
Permanent Full-Time	4.50	4.50	4.50	4.50
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	4.50	4.50	4.50	4.50

DESCRIPTION

The Accounting Division is responsible for recording and reporting all financial transactions on an accurate and timely basis, preparing financial statements in accordance with Generally Accepted Accounting Principles, and issuing internal and special reports as required.

HIGHLIGHTS / SIGNIFICANT CHANGES

During FY 2001 we expect to continue the refinement of procedures in the Accounting Division. We will be reviewing our procedures in order to implement the new accounting model proposed by the GASB Statement #34. This accounting statement dramatically changes the annual financial report required for municipalities. We are presently evaluating the impact this Statement will have on the City's financial reporting process.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 742,616	\$ 770,366	\$ 749,641	\$ 798,139
Supplies and Materials	36,134	35,445	34,500	36,820
Travel and Training	2,783	6,745	6,200	6,800
Intragovernmental Charges	669,491	188,269	188,269	160,926
Utilities, Services, & Misc.	26,740	42,654	38,400	43,500
Capital	0	1,498	1,487	0
Other	0	0	0	0
Total	\$ 1,477,764	\$ 1,044,977	\$ 1,018,497	\$ 1,046,185

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
6205 - Comptroller	1.00	1.00	1.00	1.00
6203 - Senior Accountant	4.50	4.50	4.50	4.50
1204 - Accounts Payable Supervisor	1.00	1.00	1.00	1.00
1203 - Senior Accounting Assistant	7.00	7.00	7.00	7.00
1202 - Accounting Assistant	2.00	2.00	2.00	2.00
Total Personnel	15.50	15.50	15.50	15.50
Permanent Full-Time	15.00	15.00	15.00	15.00
Permanent Part-Time	0.50	0.50	0.50	0.50
Total Permanent	15.50	15.50	15.50	15.50

DESCRIPTION

This Division is responsible for the cash management and investment of all City funds. Specific duties include management of investment portfolios for Pooled Cash, the Self-Insurance Reserve Fund, and Police and Firefighters' Retirement Fund; oversight of cashiering operations; management and oversight of banking and custodial services; coordination of debt issuance and debt service; and coordination of the 401A retirement plan.

HIGHLIGHTS / SIGNIFICANT CHANGES

Investments and cash management functions receive almost continual enhancements driven primarily by technology upgrades. Additional improvements are planned in these areas to capitalize on various system capabilities. Customer service operations are receiving closer scrutiny to provide better response to customer demands and our changing work environment. The 401A Retirement Plan has been enhanced to provide Internet access by employees into their accounts, along with improved informational documents.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 274,720	\$ 285,796	\$ 269,850	\$ 301,708
Supplies and Materials	14,165	14,917	14,830	14,100
Travel and Training	2,801	5,415	5,415	5,415
Intragovernmental Charges	32,078	102,498	102,498	87,453
Utilities, Services, & Misc.	56,381	56,385	52,460	56,485
Capital	2,340	8,750	8,750	21,100
Other	0	0	0	0
Total	\$ 382,485	\$ 473,761	\$ 453,803	\$ 486,261

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
6700 - Treasurer	1.00	1.00	1.00	1.00
1210 - Treasury Support Supervisor	1.00	1.00	1.00	1.00
1201 - Cashier	4.75	4.75	4.75	4.75
Total Personnel	6.75	6.75	6.75	6.75
Permanent Full-Time	6.00	6.00	6.00	6.00
Permanent Part-Time	0.75	0.75	0.75	0.75
Total Permanent	6.75	6.75	6.75	6.75

DESCRIPTION

The Purchasing Division provides centralized control over the procurement of materials, equipment, and services for all departments, offices, and agencies of the City. Purchasing is responsible for setting standards and specifications for items to be purchased; for advertising and tabulation of bids; assisting departments in obtaining contracts for services; preparation and issuance of purchase orders, materials management, and fixed asset inventory; and supervising the transfer or disposal of all surplus materials, supplies, and equipment.

HIGHLIGHTS / SIGNIFICANT CHANGES

Planning emphasis for FY 2001 will be on the continued consolidation of materials and services with standardization of specifications through the Mid-Missouri Public Purchasing Cooperative to create Term Supply Contracts with greater efficiency of service at reduced cost. Purchasing will administer over 208 annual contracts, process an estimated 3,800 purchase orders, 1,500 change orders, 230 formal bids and 220 informal bids at a value of approximately \$36 million for a cost savings of approximately \$3,600,000.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 243,749	\$ 255,033	\$ 246,236	\$ 264,486
Supplies and Materials	13,346	19,865	17,000	18,395
Travel and Training	6,547	5,573	7,236	5,571
Intragovernmental Charges	31,190	62,596	62,596	59,353
Utilities, Services, & Misc.	10,334	22,551	17,210	21,380
Capital	9,660	0	0	0
Other	0	0	0	0
Total	\$ 314,826	\$ 365,618	\$ 350,278	\$ 369,185

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
6401 - Purchasing Agent	1.00	1.00	1.00	1.00
6307 - Senior Buyer	1.00	1.00	1.00	1.00
6305 - Buyer	2.00	2.00	2.00	2.00
1001 - Admin. Support Assistant I	1.00	1.00	1.00	1.00
Total Personnel	5.00	5.00	5.00	5.00
Permanent Full-Time	5.00	5.00	5.00	5.00
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	5.00	5.00	5.00	5.00

DESCRIPTION

The Business License Division is responsible for processing and issuing various licenses and permits upon proper investigation, and enforcing all alcoholic beverage and animal licensing laws as well as regulating and overseeing the collection of cigarette taxes and hotel/motel license taxes. Additional responsibilities include providing consumer protection against non-regulated operations in Columbia, the inspection and enforcement of garage sales and special permits, and the monitoring of payment of sales tax to the City by retail businesses prior to the renewal of a City business license.

HIGHLIGHTS / SIGNIFICANT CHANGES

Planning emphasis for FY 2001 will be to continue extensive monitoring and enforcement of all business and alcoholic beverage licenses, hotel/motel license taxes, cigarette taxes and various permits required by City ordinances. Additional planning emphasis will be placed on revising the existing ordinances to ensure that all applications will be processed in a more efficient and effective manner.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 66,740	\$ 69,991	\$ 68,722	\$ 72,156
Supplies and Materials	11,534	12,842	12,829	14,047
Travel and Training	121	1,426	1,468	1,454
Intragovernmental Charges	9,674	19,372	19,372	20,513
Utilities, Services, & Misc.	1,338	5,377	5,377	5,800
Capital	0	2,300	2,042	0
Other	0	0	0	0
Total	\$ 89,407	\$ 111,308	\$ 109,810	\$ 113,970

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
6505 - Business Services Admin.	0.50	0.50	0.50	0.50
1003 - Admin. Support Assistant III	1.00	1.00	1.00	1.00
Total Personnel	1.50	1.50	1.50	1.50
Permanent Full-Time	1.50	1.50	1.50	1.50
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	1.50	1.50	1.50	1.50

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DESCRIPTION

The Utility Customer Services Division (UCS) is responsible for all billing related activities for the City's electric, water, sewer, solid waste, and storm water enterprise activities. As the City's primary interface to the customers, UCS staff handles all inquiries and service orders from customers and related City departments in an efficient and customer friendly manner.

HIGHLIGHTS / SIGNIFICANT CHANGES

The most significant highlight is the initiation and development of the Utility Process Improvement Group. This group, initially meeting to address process issues in Utility Billing, has expanded to include all of the departments that impact the production of the utility bill. A new metering program is one of the products of this group. The system will improve the accuracy of meter reads the need for human intervention and resulting in net significant savings in staff time both in UCS and meter reading departments. This will also be a needed tool in our goal to always produce a correct bill. This group will be meeting on a bi-weekly basis. Recommendations have been submitted by UCS and have been approved by the the department heads for changes in City Ordinances regarding the delinquent process and a new definition of Account Status. A new link on the city's web site is being used to help manage the annual "student rush" by allowing customers the ability to request turn on, turn off, and transfer of utility service on-line.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 381,296	\$ 395,861	\$ 394,244	\$ 419,111
Supplies & Materials	216,815	234,565	229,568	259,955
Travel & Training	2,358	4,125	6,575	16,239
Intragovernmental Charges	800,343	446,096	446,096	291,716
Utilities, Services & Misc.	42,265	59,293	64,721	67,750
Capital	1,839	11,142	11,142	37,025
Other	3,175	3,518	3,000	3,000
Total	1,448,091	1,154,600	1,155,346	1,094,796
Summary				
Operating Expenses	1,442,919	1,139,940	1,141,204	1,054,771
Non-Operating Expenses	3,333	3,518	3,000	3,000
Debt Service	0	0	0	0
Capital Additions	1,839	11,142	11,142	37,025
Capital Projects	0	0	0	0
Total Expenses	\$ 1,448,091	\$ 1,154,600	\$ 1,155,346	\$ 1,094,796

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
1214 - Utility Accts & Billing Supv	1.00	1.00	1.00	1.00
1212 - Customer Representative	7.00	7.00	7.00	7.00
1203 - Senior Accounting Assistant	1.00	1.00	1.00	1.00
1202 - Accounting Assistant	1.00	1.00	1.00	1.00
1001 - ASA I	0.00	0.00	0.00	0.75
Total Personnel	10.00	10.00	10.00	10.75
Permanent Full-Time	10.00	10.00	10.00	10.00
Permanent Part-Time	0.00	0.00	0.00	0.75
Total Permanent	10.00	10.00	10.00	10.75

DESCRIPTION

The Self-Insurance Reserve Fund accounts for the transactions and reserves associated with the City's Self-Insurance Program. This program provides coverage for the City's workers' compensation, and property and casualty claims. Claims administration is managed by the City Finance Department.

HIGHLIGHTS / SIGNIFICANT CHANGES

The Risk Management division has continued to emphasize loss prevention and claims administration to decrease the frequency and severity of claims. The Risk Manager, with the City's Executive Safety Committee, has identified training needs, worked to improve City wide safety programs and strengthen claim policies and procedures. City insurance coverages are continuously reviewed to provide the best protection at the most economical cost.

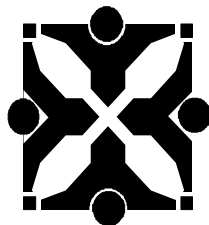
BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 90,763	\$ 100,125	\$ 94,791	\$ 107,726
Supplies & Materials	2,335	5,175	5,207	5,275
Travel & Training	3,903	6,350	5,500	6,450
Intragovernmental Charges	33,955	32,464	32,464	39,822
Utilities, Services & Misc.	1,653,255	2,332,005	2,173,675	2,356,005
Capital	0	4,900	4,900	2,000
Other	836,510	900,000	825,160	950,160
Total	2,620,721	3,381,019	3,141,697	3,467,438
Summary				
Operating Expenses	1,784,211	2,476,119	2,311,637	2,515,278
Non-Operating Expenses	40,620	0	160	160
Debt Service	795,890	900,000	825,000	950,000
Capital Additions	0	4,900	4,900	2,000
Capital Projects	0	0	0	0
Total Expenses	\$ 2,620,721	\$ 3,381,019	\$ 3,141,697	\$ 3,467,438

AUTHORIZED PERSONNEL

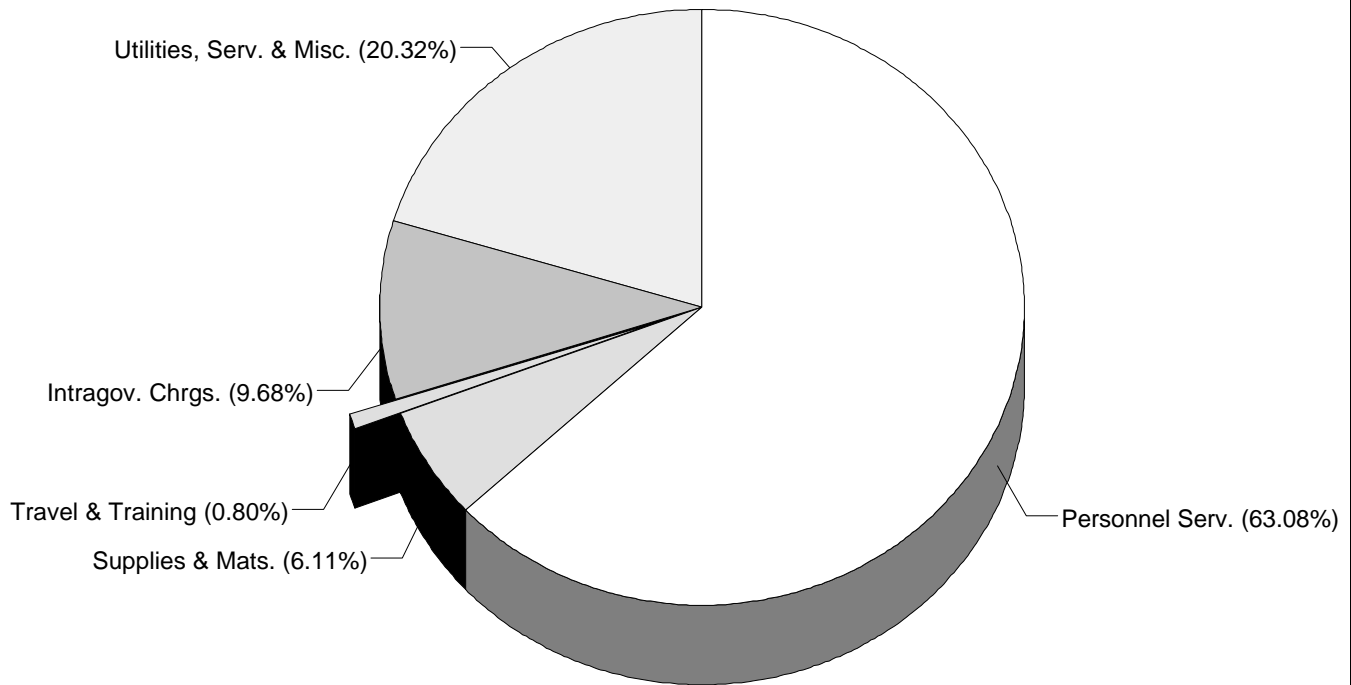
	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
6600 - Risk Manager	1.00	1.00	1.00	1.00
1002 - Admin. Support Assistant II	1.00	1.00	1.00	1.00
Total Personnel	2.00	2.00	2.00	2.00
Permanent Full-Time	1.00	1.00	1.00	1.00
Permanent Part-Time	1.00	1.00	1.00	1.00
Total Permanent	2.00	2.00	2.00	2.00

Human Resources



City of Columbia
Columbia, Missouri

Human Resources Department



APPROPRIATIONS

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001	% Change From Budget FY 2000
Personnel Services	\$ 423,840	\$ 379,438	\$ 382,639	\$ 397,438	4.7%
Supplies & Materials	25,067	34,525	29,425	38,520	11.6%
Travel & Training	3,883	4,964	4,964	5,064	2.0%
Intragovernmental Charges	31,609	56,704	56,704	61,012	7.6%
Utilities, Services & Misc.	67,897	121,210	118,900	127,993	5.6%
Capital	1,169	0	0	0	
Other	0	0	0	0	
Total	553,465	596,841	592,632	630,027	5.6%
Summary					
Operating Expenses	552,296	596,841	592,632	630,027	5.6%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	1,169	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	\$ 553,465	\$ 596,841	\$ 592,632	\$ 630,027	5.6%

DEPARTMENT DESCRIPTION

The Human Resources Department is responsible for coordinating the efforts of all City departments in the recruitment, selection, hiring, evaluation, promotion, training and development of a staff of qualified and dedicated personnel to serve the citizens of Columbia. General benefits administration, employee health and wellness programs, and drug and alcohol testing are also the responsibility of the Department.

DEPARTMENT OBJECTIVES

Assist all departments in recruitment and selection of qualified individuals to staff City positions. Provide employees evaluation, training and development opportunities that will increase retention, provide upward mobility and create high morale, and that are designed to reduce turnover in a labor market with a less than 1% unemployment rate. Provide accurate management information on compensation and benefit issues, and recommend strategies for pay and benefit plans that provide appropriate overall compensation to employees and control costs to the City. Manage the Employee Benefit Fund and the insurance and benefit programs funded in that budget. Those programs include health, dental and prescription drug insurance, life insurance, long term disability insurance and employee recognition. Provide employee health and wellness programs for City employees. Administer drug and alcohol testing for new and federally-mandated employees. Assist all departments in complying with federal, state and local employment laws, policies and procedures.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

The Department became responsible for management of the Employee Benefit Fund, and health/dental, life and long-term disability insurance programs in mid-FY 1999. The administration of the prescription drug program will be bid out to determine if alternative plans are available to reduce or contain costs in the plan year beginning January 1, 2001. A comprehensive review of the entire health care plan and administration is scheduled for FY 2001, and will address issues of plan cost, plan design, administrative services and network design. Emphasis in FY 2000 focused on development of a comprehensive pay and benefit strategy. Evaluation of the job classification plan and development, administration and analysis of a salary survey have been conducted. The Employee Health and Wellness Unit was incorporated into the Department in FY 2000, and program emphasis is on safety, illness prevention and disease management programs for City employees. Recruitment and retention strategies will be reviewed and modified where needed to reduce turnover, and to attract and retain qualified minorities and females. Drug and alcohol testing for new and federally-mandated employees will continue, and appropriate training will be provided to supervisors on federal, state and local laws and policies.

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
9901 - Assistant City Manager	0.40	0.00	0.00	0.00
4604 - Director of Human Resources	1.00	1.00	1.00	1.00
4603 - Senior Personnel Analyst	2.00	2.00	2.00	2.00
1402 - Personnel Technician	3.00	3.00	3.00	3.00
1003 - Admin. Support Assistant III	1.00	1.00	1.00	1.00
1002 - Admin. Support Assistant II	1.00	1.00	1.00	1.00
Total Personnel	8.40	8.00	8.00	8.00
Permanent Full-Time	8.40	8.00	8.00	8.00
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	8.40	8.00	8.00	8.00

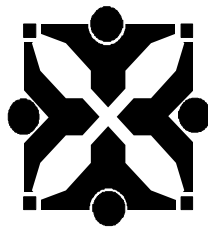
PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 1999	Budget FY 2000	Estimated FY 2001
Applications Processed	2,874	3,500	3,500
Permanent Position Selection Processes	128	150	150
Permanent Position Selection Process Activity (Interviews and Tests)	1,310	1,350	1,400
Affirmative Action Job Announcements Mailed	5,557	7,500	7,500
Job Vacancy Ads Placed	337	275	350
Employee Mailings	1,724	4,500	3,000
Benefit Changes Processed	589	500	600
Personnel Requisitions Processed	3,040	2,100	3,000
Performance Evaluations Processed	1,048	1,250	1,250
Employee Meetings/Training	141	50	125
Bargaining Unit Activity	16	20	25
Employee Health Contacts	4,700	5,000	5,000

COMPARATIVE DATA

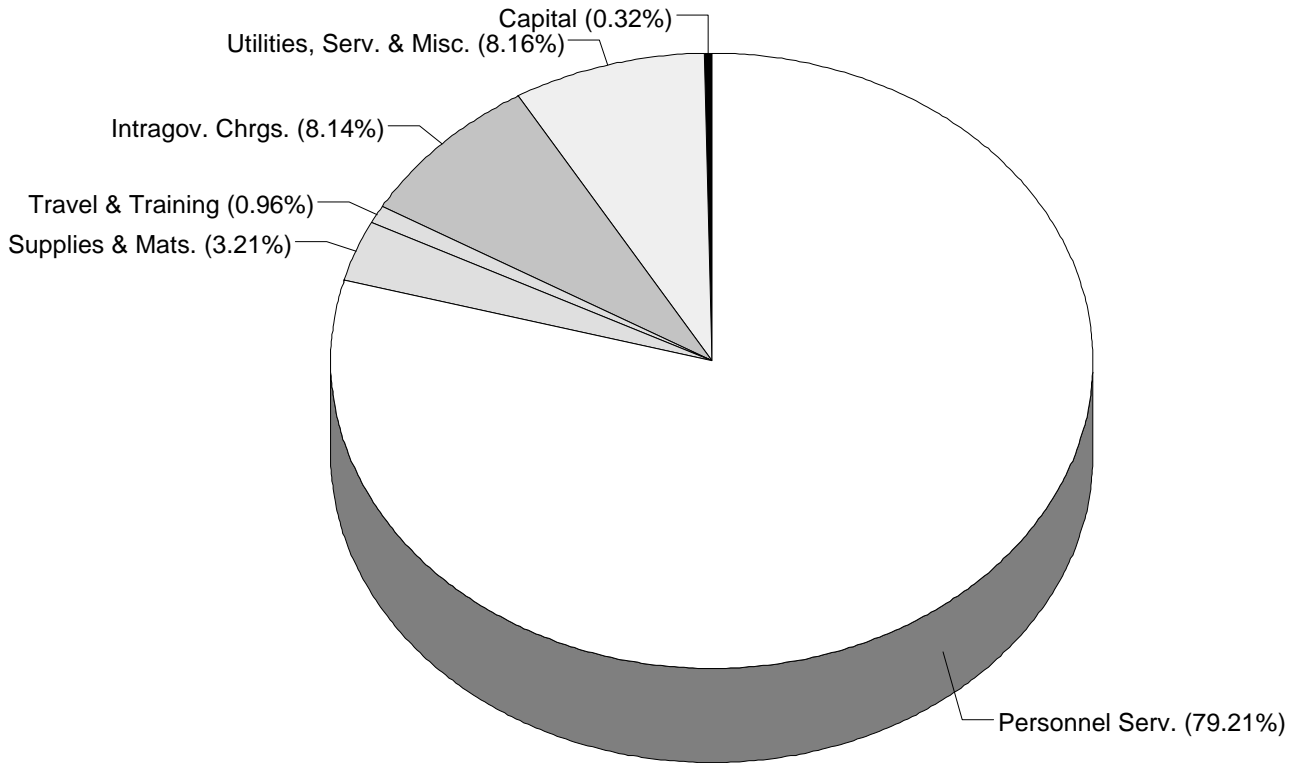
	Columbia, MO	Springfield, MO	Norman, OK	Ames, IA
Population	79,872	154,000	93,019	48,415
Number of Employees	8	16	10	5
Employees Per 1,000 Population	0.100	0.104	0.108	0.103
Number of Permanent City Employees	1,054	1,409	730	459
HR Staff Ratios Per City Employee	0.759	1.136	1.370	1.089
HR Staff Ratio Per City Employee:				
Federal Sector (Hackett Group)	1.80			
Private Sector Sector (Hackett Group)	1.10			
Nat'l Data (Bureau of Nat'l Affairs)	0.90			

Law Department



City of Columbia
Columbia, Missouri

Law Department



APPROPRIATIONS

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001	% Change From Budget FY 2000
Personnel Services	\$ 510,273	\$ 531,691	\$ 531,254	\$ 541,188	1.8%
Supplies & Materials	27,903	25,554	25,516	21,920	-14.2%
Travel & Training	4,571	6,432	6,432	6,558	2.0%
Intragovernmental Charges	27,048	55,038	55,038	55,624	1.1%
Utilities, Services & Misc.	25,761	55,471	55,471	55,775	0.5%
Capital	0	0	0	2,170	
Other	0	0	0	0	
Total	595,556	674,186	673,711	683,235	1.3%
Summary					
Operating Expenses	595,556	674,186	673,711	681,065	1.0%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	2,170	
Capital Projects	0	0	0	0	
Total Expenses	\$ 595,556	\$ 674,186	\$ 673,711	\$ 683,235	1.3%

LAW DEPARTMENT - SUMMARY

110-15

DEPARTMENT DESCRIPTION

The Law Department is charged with managing all litigation in which the City is a party and advising the Council, the City boards and commissions, the City Manager, and department directors on legal matters. The Department is composed of two divisions: the City Counselor and staff manage the civil law of the City, and the City Prosecutor prosecutes ordinance violations.

DEPARTMENT OBJECTIVES

The Law Department's primary objective is to assist the Council, Manager and City departments in setting and meeting their objectives by providing high-quality legal support services.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

There are no significant changes in the Law Department's budget.

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
City Counselor	4.00	4.00	4.00	4.00
City Prosecutor	4.00	4.00	4.00	4.00
Total Personnel	8.00	8.00	8.00	8.00
Permanent Full-Time	8.00	8.00	8.00	8.00
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	8.00	8.00	8.00	8.00

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 1999	Budget FY 2000	Estimated FY 2001
City Counselor:			
Ordinances Drafted	429	420	425
Resolutions Drafted	261	240	245
In-House Circuit Court Cases Pending	11	10	10
City Prosecutor:			
Municipal Court Files Received	12,323	14,500	14,500
Municipal Court First Trial Settings	1,601	1,950	1,950
Phone Calls	9,474	10,500	10,500

LAW DEPARTMENT - SUMMARY

110-15

COMPARATIVE DATA

	Columbia, MO	Springfield, MO	Indepen- dence, MO	St. Charles, MO	Lee's Summit, MO
Population	79,873	144,327	118,000	58,748	67,289
No. of City Attorneys	5	13	4.5	2.5	4
City Attorneys Per 1,000 Pop.	0.063	0.090	0.038	0.043	0.059

DESCRIPTION

The City Counselor's Office provides legal advice to the Council, City Manager, City departments, commissions, boards, etc.; prepares ordinances, resolutions, contracts, etc.; and handles civil litigation such as annexations, condemnations, etc.

HIGHLIGHTS / SIGNIFICANT CHANGES

There are no significant changes in the City Counselor's budget.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 311,165	\$ 323,565	\$ 323,565	\$ 330,270
Supplies and Materials	17,423	17,054	17,054	16,466
Travel and Training	2,440	3,694	3,694	3,767
Intragovernmental Charges	15,953	29,371	29,371	29,504
Utilities, Services, & Misc.	22,295	42,328	42,328	41,597
Capital	0	0	0	2,170
Other	0	0	0	0
Total	\$ 369,276	\$ 416,012	\$ 416,012	\$ 423,774

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
3410 - City Counselor	1.00	1.00	1.00	1.00
3303 - Assistant City Counselor III	1.00	1.00	1.00	1.00
3302 - Assistant City Counselor II	1.00	1.00	1.00	1.00
1101 - Administrative Secretary	1.00	1.00	1.00	1.00
Total Personnel	4.00	4.00	4.00	4.00
Permanent Full-Time	4.00	4.00	4.00	4.00
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	4.00	4.00	4.00	4.00

DESCRIPTION

The City Prosecutor handles the prosecution of city ordinances. This involves arraignments in Municipal Court, Judge tried cases in Municipal Court, jury trials in Circuit Court, and de novo appeals in Circuit Court.

HIGHLIGHTS / SIGNIFICANT CHANGES

There are no significant changes in the City Prosecutor's budget.

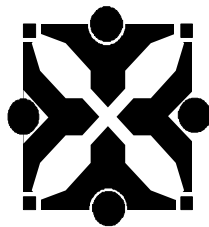
BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 199,108	\$ 208,126	\$ 207,689	\$ 210,918
Supplies and Materials	10,480	8,500	8,462	5,454
Travel and Training	2,131	2,738	2,738	2,791
Intragovernmental Charges	11,095	25,667	25,667	26,120
Utilities, Services, & Misc.	3,466	13,143	13,143	14,178
Capital	0	0	0	0
Other	0	0	0	0
Total	\$ 226,280	\$ 258,174	\$ 257,699	\$ 259,461

AUTHORIZED PERSONNEL

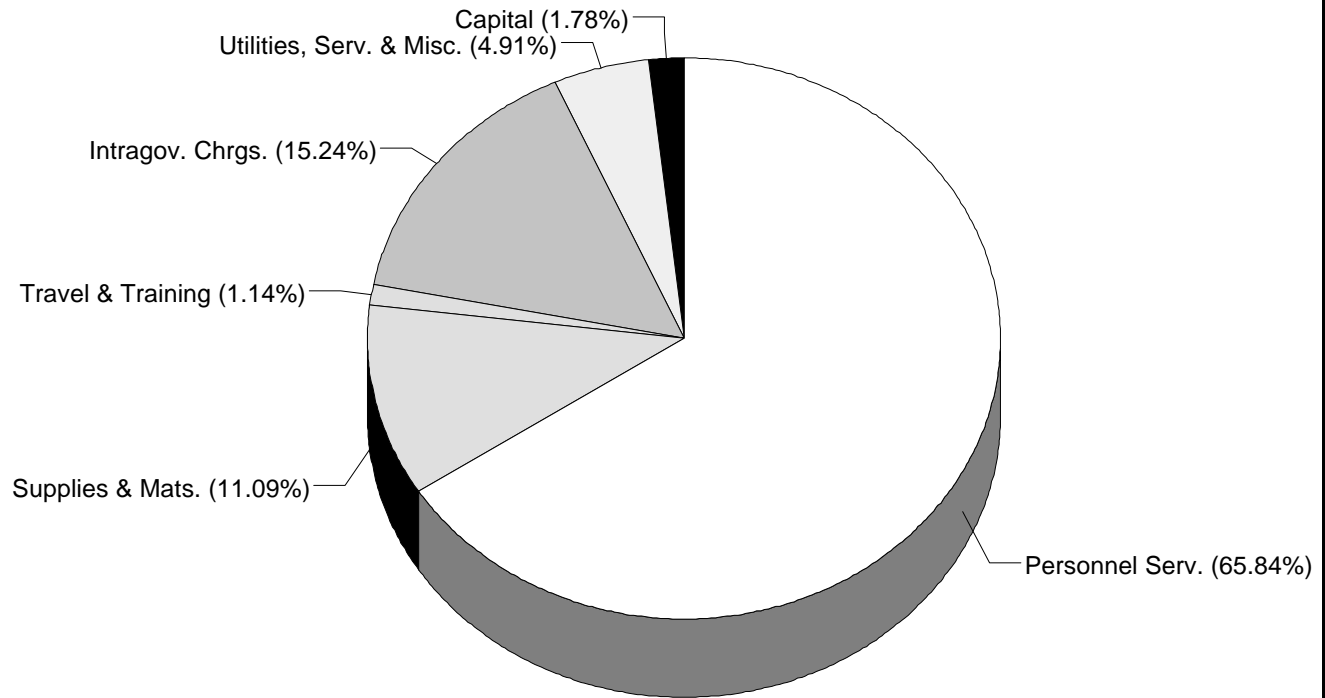
	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
3302 - Assistant City Counselor II	2.00	2.00	2.00	2.00
1003 - Admin. Support Assistant III	1.00	1.00	1.00	1.00
1002 - Admin. Support Assistant II	1.00	1.00	1.00	1.00
Total Personnel	4.00	4.00	4.00	4.00
 Permanent Full-Time	 4.00	 4.00	 4.00	 4.00
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	4.00	4.00	4.00	4.00

Municipal Court



City of Columbia
Columbia, Missouri

Municipal Court



APPROPRIATIONS

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001	% Change From Budget FY 2000
Personnel Services	\$ 275,946	\$ 295,637	\$ 295,855	\$ 308,748	4.4%
Supplies & Materials	42,107	56,251	52,986	52,013	-7.5%
Travel & Training	2,863	4,964	4,964	5,363	8.0%
Intragovernmental Charges	78,126	72,352	72,352	71,487	-1.2%
Utilities, Services & Misc.	16,346	22,832	22,295	23,024	0.8%
Capital	10,031	0	1,761	8,335	
Other	0	0	0	0	
Total	425,419	452,036	450,213	468,970	3.7%
Summary					
Operating Expenses	415,388	452,036	448,452	460,635	1.9%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	10,031	0	1,761	8,335	
Capital Projects	0	0	0	0	
Total Expenses	\$ 425,419	\$ 452,036	\$ 450,213	\$ 468,970	3.7%

DEPARTMENT DESCRIPTION

The Municipal Court, under the City Charter, is organized to process violations of City ordinances resulting from citizen complaints, traffic violation, and misdemeanor arrests. By State statute it is a division of the Circuit Court of Boone County and subject to the administrative authority of the Presiding Judge of that court. Activities include processing traffic violations and recording convictions, collection of fines, scheduling of trials, and preparation of dockets. The court is also charged with serving subpoenas, issuing and service of warrants for traffic violations and other charges.

DEPARTMENT OBJECTIVES

(1) Process docket and record municipal ordinance violations including parking tickets; (2) Collect fines; (3) Schedule and conduct trials; (4) Monitor compliance with orders; (5) Issue and serve subpoenas; (6) Issue and serve summonses and warrants; and (7) Report monthly to the Circuit Court.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

There are no significant changes in this budget for the upcoming year.

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
General Court Operations	3.75	3.75	3.75	3.75
Traffic Violations Bureau	3.00	3.00	3.00	3.00
Total Personnel	6.75	6.75	6.75	6.75
Permanent Full-Time	6.00	6.00	6.00	6.00
Permanent Part-Time	0.75	0.75	0.75	0.75
Total Permanent	6.75	6.75	6.75	6.75

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 1999	Budget FY 2000	Estimated FY 2001
Traffic:			
Cases Filed	8,035	8,900	10,000
Cases Disposed	8,067	8,800	9,500
Ordinance:			
Cases Filed	2,501	2,600	2,500
Cases Disposed	2,482	2,500	2,400
Parking Tickets	50,000	56,000	50,000

NOTE: Performance Measurements/Service Indicators are tabulated on a calendar year basis as required by the Circuit Court of Boone County.

COMPARATIVE DATA

	Columbia, MO	Joplin, MO	Lee's Summit MO
Population	79,873	45,058	67,289
Number of Employees	6.75	8.00	9.50
Employees Per 1,000 Population	0.085	0.178	0.141
Cases Filed-1999 (Includes Traffic & Ordinances)	11,165	23,637	17,593
Parking Tickets	54,918	N/A	*
Cash Bonds Posted	720	1,088	N/A
Surety Bonds Posted	452	2,449	N/A
* incorporated in court files			

DESCRIPTION

The Court is responsible for the administration and docketing of all court cases, accounting for all court fines collected, and services of court processes (ie., warrants, summonses and subpoenas).

HIGHLIGHTS / SIGNIFICANT CHANGES

There are no significant changes in this budget for the coming year.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 180,359	\$ 193,932	\$ 193,931	\$ 203,229
Supplies and Materials	34,882	41,608	38,343	42,760
Travel and Training	2,863	4,964	4,964	5,363
Intragovernmental Charges	78,126	55,034	55,034	56,378
Utilities, Services, & Misc.	16,346	22,832	22,295	23,024
Capital	10,031	0	1,761	8,335
Other	0	0	0	0
Total	\$ 322,607	\$ 318,370	\$ 316,328	\$ 339,089

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
3412 - Probation Officer	1.00	1.00	1.00	1.00
3401 - Municipal Judge	0.75	0.75	0.75	0.75
1004 - Admin. Support Supervisor	1.00	1.00	1.00	1.00
1003 - Admin. Support Assistant III	1.00	1.00	1.00	1.00
Total Personnel	3.75	3.75	3.75	3.75
Permanent Full-Time	3.00	3.00	3.00	3.00
Permanent Part-Time	0.75	0.75	0.75	0.75
Total Permanent	3.75	3.75	3.75	3.75

DESCRIPTION

The Traffic Violations Bureau is responsible for processing and receiving payments for all parking and traffic violations payable without a court appearance.

HIGHLIGHTS / SIGNIFICANT CHANGES

There are no significant changes in this budget for the upcoming year.

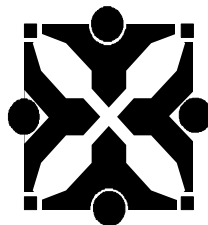
BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 95,587	\$ 101,705	\$ 101,924	\$ 105,519
Supplies and Materials	7,225	14,643	14,643	9,253
Travel and Training	0	0	0	0
Intragovernmental Charges	0	17,318	17,318	15,109
Utilities, Services, & Misc.	0	0	0	0
Capital	0	0	0	0
Other	0	0	0	0
Total	\$ 102,812	\$ 133,666	\$ 133,885	\$ 129,881

AUTHORIZED PERSONNEL

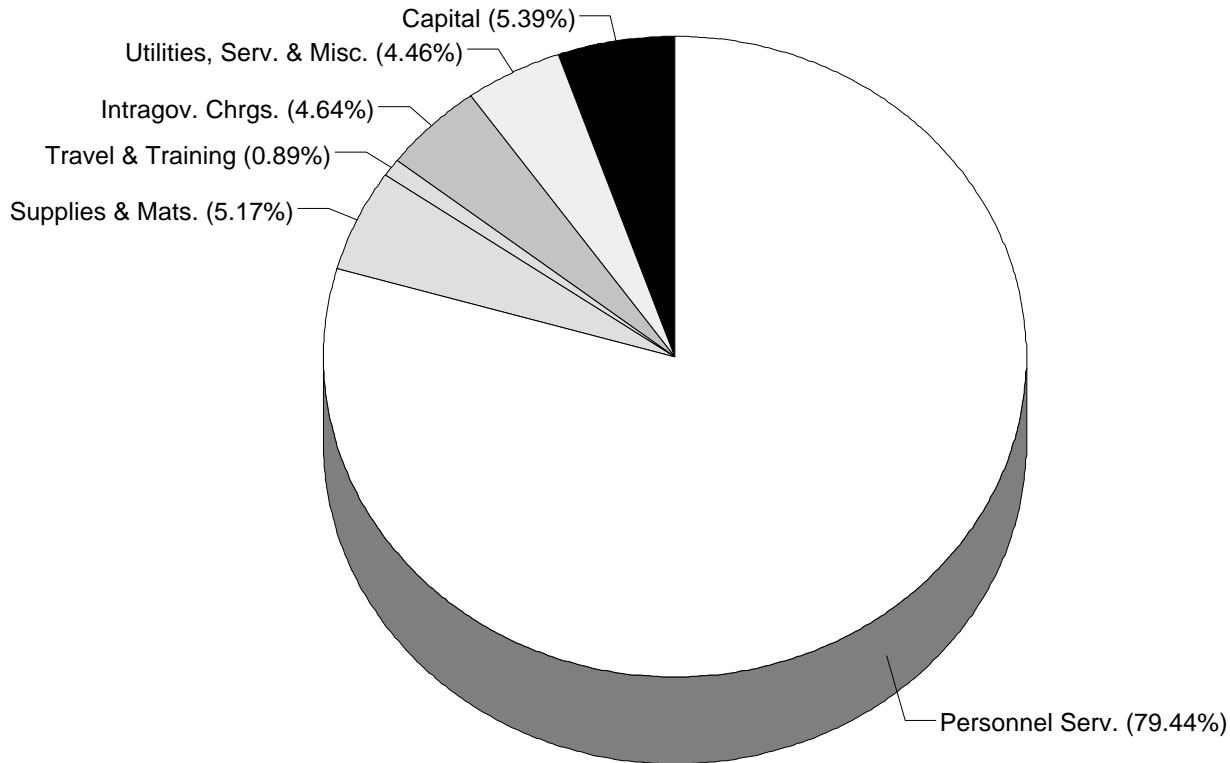
	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
1002 - Admin. Support Assistant II	3.00	3.00	3.00	3.00
Total Personnel	3.00	3.00	3.00	3.00
Permanent Full-Time	3.00	3.00	3.00	3.00
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	3.00	3.00	3.00	3.00

Police Department



City of Columbia
Columbia, Missouri

Police Department



APPROPRIATIONS

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001	% Change From Budget FY 2000
Personnel Services	\$ 8,459,094	\$ 8,922,451	\$ 8,789,309	\$ 9,456,184	6.0%
Supplies & Materials	553,955	576,478	575,914	615,325	6.7%
Travel & Training	92,601	103,938	94,599	105,715	1.7%
Intragovernmental Charges	312,909	414,594	414,298	552,898	33.4%
Utilities, Services & Misc.	491,289	533,371	456,975	530,996	-0.4%
Capital	142,396	604,445	585,569	642,022	6.2%
Other	0	0	0	0	
Total	10,052,244	11,155,277	10,916,664	11,903,140	6.7%
Summary					
Operating Expenses	9,909,848	10,550,832	10,331,095	11,261,118	6.7%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	142,396	604,445	585,569	642,022	6.2%
Capital Projects	0	0	0	0	
Total Expenses	\$ 10,052,244	\$ 11,155,277	\$ 10,916,664	\$ 11,903,140	6.7%

DEPARTMENT DESCRIPTION

The Police Department serves as the primary law enforcement agency for the City. Its mission is to protect the lives and property of its citizens by following the philosophies of Community Policing, community involvement and interaction as well as crime prevention initiatives. All of these endeavors are supported by basic police approaches such as criminal investigations, traffic enforcement, response to emergencies and other calls for service. We believe all of these functions, together with community input, enhance the quality of life for the people of Columbia.

DEPARTMENT OBJECTIVES

To continually progress towards a more interactive Community Policing program within the greater community.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

The Community Action Team is the most significant new unit in the department, which focuses on problem areas in the city with specific targeted enforcement initiatives.

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Administration	3.00	3.00	3.00	3.00
Operations	135.00	140.00	141.00	143.00
Services	16.00	16.00	16.00	16.00
Total Personnel	154.00	159.00	160.00	162.00
Permanent Full-Time	154.00	159.00	160.00	162.00
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	154.00	159.00	160.00	162.00
Sworn Officer Positions	121.00	126.00	127.00	129.00
Civilian Positions	33.00	33.00	33.00	33.00
Total Positions	154.00	159.00	160.00	162.00

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 1999	Budget FY 2000	Estimated FY 2001
Operations/Crime Prevention:			
Adult Program Hours/Contacts	1371/28,779	1500/75,000	1600/75,000
Youth-Program Hours/Contacts	3485/137,479	3485/160,000	0
Media Contact Hours	90	100	120
Volunteer Hours	2,500	4,000	4,000
Operations - Patrol:			
Calls for Service	61,775	63,000	64,500
Traffic Accidents Investigated	2,643	2,800	2,600
Moving Violations Issued	9,560	9,500	10,500
Warning Tickets Issued	4,795	5,000	6,000
D.W.I Arrests	309	500	500
Total Arrest Charges	11,585	12,500	13,000
Incident Cases Issued	15,841	19,000	16,000
Part I Crimes Reported	5,210	5,000	5,000

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 1999	Budget FY 2000	Estimated FY 2001
Records Bureau:			
Arrest Reports Processed	8,700	8,500	9,000
Incident Reports Processed	24,300	24,500	25,000
Traffic Summons Processed	9,000	9,500	9,500
Accident Reports Processed	3,500	3,000	3,000

COMPARATIVE DATA
SWORN OFFICERS PER THOUSAND POPULATION

	Columbia, MO	Boulder, CO	Indepen- dence, MO	Norman OK	Springfield, MO	National Figures (2)
Population	79,873	91,448	118,000	93,949	144,327	---
Number of Officers	124	173	197	127	306	---
Officers Per 1,000 Population	1.55	1.89	1.67	1.35	2.12	2.40
Operating Budget Per Capita	\$138.24	\$203.95	\$133.25	\$103.25	\$115.41	
Crime Index (1)	4,020	4,899	8,813	3,806	11,313	4,615

	Columbia, MO	National Figures (2)
Clearance Rates: National 1998 %/CPD%		
Murder	100	66
Rape	69	50
Robbery	51	26
Assault	72	58
Burglary	35	14
Larceny	27	20
Auto Theft	33	14
* National/Local		

(1) Crime Index - The Crime Index is composed of selected offenses used to gauge fluctuations in the overall volume and rate of crime reported to law enforcement. The national statistics for offenses are derived from the 1998 Uniform Crime Report. Figures for Columbia are actual 1999.

(2) From the 1998 Uniform Crime Report, published by the U.S. Department of Justice.

COMPARATIVE DATA
FULL TIME EMPLOYEES PER THOUSAND POPULATION

	Columbia, MO	Boulder, CO	Indepen- dence, MO	Norman OK	Springfield, MO	National Figures (2)
Population	79,873	91,448	118,000	93,949	144,327	---
Number of Employees	151	280	285	178	388	---
Employees Per 1,000 Population	1.89	3.06	2.42	1.89	2.69	3.40
Operating Budget Per Capita	\$138.24	\$203.95	\$133.25	\$103.25	\$115.41	
Crime Index (1)	4,403	4,899	8,813	3,806	11,313	4,615

DESCRIPTION

The Administration Division is responsible for the general administration of the Department. The areas of responsibility for the office of the Chief of Police include setting policy, establishing goals, and providing direction for and overall management of the department. The Executive Assistant to the Chief is responsible for planning, projects, grant acquisition, maintenance and staff inspections.

HIGHLIGHTS / SIGNIFICANT CHANGES

FY 2001 Administration's goals are to provide the best possible delivery of police services within our budgeted resources by continuing the implementation of community policing.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 223,637	\$ 226,444	\$ 206,433	\$ 245,718
Supplies and Materials	15,972	14,216	17,520	18,060
Travel and Training	2,428	2,175	3,439	2,217
Intragovernmental Charges	7,697	20,279	20,279	23,202
Utilities, Services, & Misc.	4,296	3,994	1,319	2,095
Capital	33,313	11,840	11,840	0
Other	0	0	0	0
Total	\$ 287,343	\$ 278,948	\$ 260,830	\$ 291,292

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
3007 - Police Chief	1.00	1.00	1.00	1.00
3004 - Police Captain	1.00	1.00	1.00	1.00
1101 - Administrative Secretary	1.00	1.00	1.00	1.00
Total Personnel	3.00	3.00	3.00	3.00
Permanent Full-Time	3.00	3.00	3.00	3.00
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	3.00	3.00	3.00	3.00

DESCRIPTION

The patrol division is divided into two districts that generally divide the city in half and give responsibility for each half to a district captain. Each side has patrol officers and traffic officers as well as community service aides. Each officer has a specifically assigned beat that is patrolled each working shift. This is one of the basic foundations of our expanded Community Policing Initiative. These officers are the first responders to all calls for service every day of the year. Most officers develop additional skills in numerous areas of special needs such as Special Tactics and Response (STAR), Crisis Negotiation Team, Traffic Accident Reconstruction, Evidence Collection, Interview Techniques, Community Policing Interaction, Photography and many other important areas.

HIGHLIGHTS / SIGNIFICANT CHANGES

Calls for service were relatively unchanged in 1999 at 61,775 calls, up from 61,700 in 1998. Also during 1998 there were 4,020 Uniform Crime Report Part 1 crimes reported which is down from 4,403 in 1997. (The latest year that data is available.) Columbia PD clearance rate for 1999 was 31 percent compared with a national clearance rate of 22%. This is up one percent from 1998 locally.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 7,542,317	\$ 7,946,674	\$ 7,826,408	\$ 8,438,040
Supplies and Materials	502,668	517,183	521,192	553,065
Travel and Training	55,515	68,726	59,568	69,804
Intragovernmental Charges	203,601	319,882	319,882	453,372
Utilities, Services, & Misc.	282,506	287,318	232,345	283,221
Capital	91,903	572,605	554,490	610,922
Other	0	0	0	0
Total	\$ 8,678,510	\$ 9,712,388	\$ 9,513,885	\$ 10,408,424

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
3011 - Community Service Aide	11.00	11.00	11.00	11.00
3004 - Police Captain	3.00	3.00	3.00	3.00
3002 - Police Sergeant	16.00	16.00	16.00	16.00
3001 - Police Officer *	97.00	102.00	103.00	105.00
1003 - Admin. Support Assistant III	3.00	3.00	3.00	3.00
1001 - Admin. Support Assistant I	5.00	5.00	5.00	5.00
Total Personnel	135.00	140.00	141.00	143.00
Permanent Full-Time	135.00	140.00	141.00	143.00
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	135.00	140.00	141.00	143.00
* DOVE Grant Officers	1.00	1.00	2.00	2.00
School Resource Grant Positions	0.00	3.00	3.00	3.00
Res. Officers Pd By School Board	0.00	2.00	2.00	2.00
Total Positions Funded by Outside Sources	1.00	6.00	7.00	7.00

DESCRIPTION

The Administrative Support Division provides the following: Records Management; secure evidence storage and control; computer operations; maintenance of equipment, vehicles, and building;

HIGHLIGHTS / SIGNIFICANT CHANGES

As of June, 1999 all patrol vehicles were equipped with mobile computer terminals. They are providing significant time savings and information resources to officers on the beat. The building renovation has commenced and is nearing completion of the first of three phases as of June, 2000.

BUDGET DETAIL

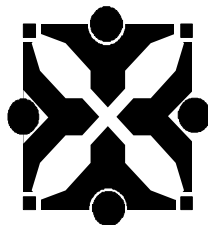
	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 693,140	\$ 749,333	\$ 756,468	\$ 772,426
Supplies and Materials	35,315	45,079	37,202	44,200
Travel and Training	34,658	33,037	31,592	33,694
Intragovernmental Charges	101,611	74,433	74,137	76,324
Utilities, Services, & Misc.	204,487	242,059	223,311	245,680
Capital	17,180	20,000	19,239	31,100
Other	0	0	0	0
Total	\$ 1,086,391	\$ 1,163,941	\$ 1,141,949	\$ 1,203,424

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
7911 - Programmer/Analyst	1.00	1.00	1.00	1.00
3411 - Bailiff/Process Server	1.00	1.00	1.00	1.00
3014 - Evidence Custodian	1.00	1.00	1.00	1.00
3004 - Police Captain	1.00	1.00	1.00	1.00
3002 - Police Sergeant	2.00	2.00	2.00	2.00
2112 - Vehicle Service Coordinator	1.00	1.00	1.00	1.00
2001 - Custodian	1.00	1.00	1.00	1.00
1004 - Admin. Support Supervisor	1.00	1.00	1.00	1.00
1003 - Admin. Support Assistant III	3.00	3.00	3.00	3.00
1001 - Admin. Support Assistant I	4.00	4.00	4.00	4.00
Total Personnel	16.00	16.00	16.00	16.00
Permanent Full-Time	16.00	16.00	16.00	16.00
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	16.00	16.00	16.00	16.00

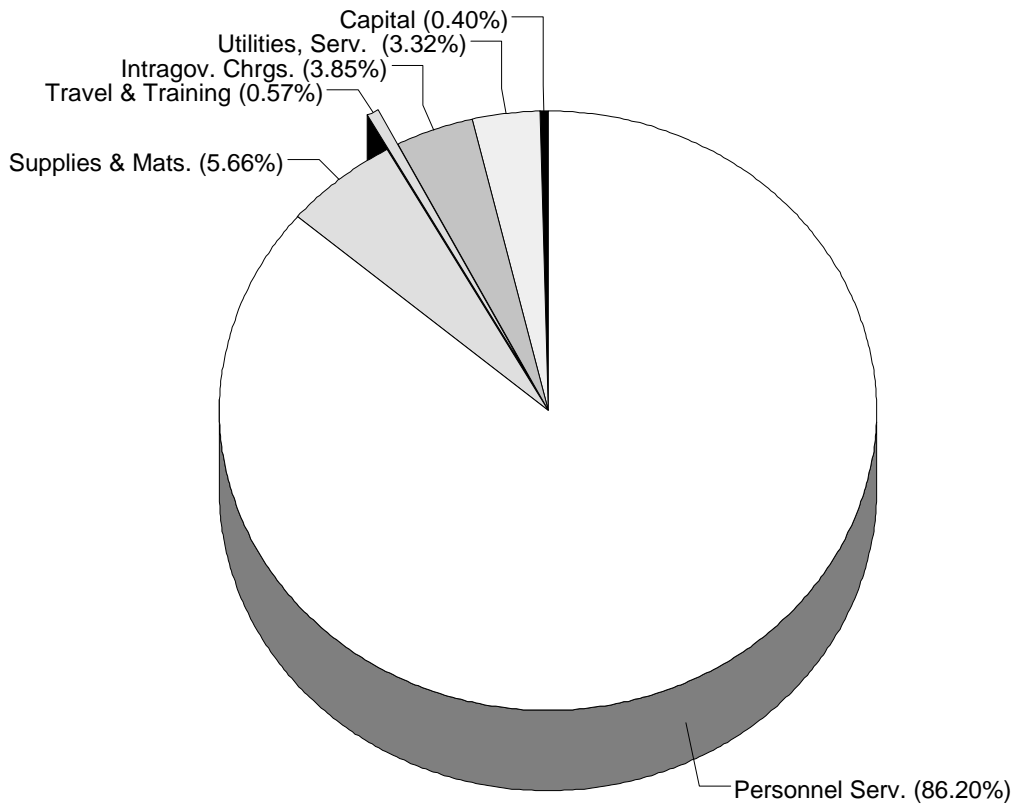
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Fire Department



City of Columbia
Columbia, Missouri

Fire Department



APPROPRIATIONS

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001	% Change From Budget FY 2000
Personnel Services	\$ 6,646,678	\$ 7,027,775	\$ 7,007,000	\$ 7,418,275	5.6%
Supplies & Materials	380,006	461,989	424,772	487,449	5.5%
Travel & Training	41,019	48,695	45,565	49,072	0.8%
Intragovernmental Charges	167,179	288,300	279,002	330,884	14.8%
Utilities, Services & Misc.	207,962	275,311	266,827	285,480	3.7%
Capital	114,402	70,774	63,390	34,245	-51.6%
Other	0	0	0	0	
Total	7,557,246	8,172,844	8,086,556	8,605,405	5.3%
Summary					
Operating Expenses	7,442,844	8,102,070	8,023,166	8,571,160	5.8%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	114,402	70,774	63,390	34,245	-51.6%
Capital Projects	0	0	0	0	
Total Expenses	\$ 7,557,246	\$ 8,172,844	\$ 8,086,556	\$ 8,605,405	5.3%

DEPARTMENT DESCRIPTION

The Fire Department is charged with the protection of lives and property from fire, explosion, hazardous materials and other natural or man-made disasters, or any situation that threatens the well-being of Columbia's citizens and visitors. By also providing emergency medical, public fire education, fire investigation and code enforcement services to the public, the Department takes an active role in improving the overall safety of our customers, the Citizens of Columbia.

DEPARTMENT OBJECTIVES

(1) Deliver emergency services within acceptable time/distance criteria, (2) Reach our citizens with fire and emergency medical safety and education programs, (3) Maintain budget integrity through prudent fiscal management, (4) Support operating divisions with sufficient staff, (5) Train fire/rescue personnel to required performance standards, (6) Continue capital improvement programs, (7) Review new construction plans for fire & life safety, (8) Conduct fire inspections on a regular basis, and (9) Provide central supply and support facility.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

The goal of continuing high quality service to the citizens of Columbia will be aided by the budget. Growth of the City and population dictates an increase in the number of fire companies and personnel. This calls for increased levels in the often neglected support areas such as clerical, training, inspections, code enforcement activities, fire investigations, and public fire safety. Significant renovation and remodeling of existing facilities are needed as buildings continue to require maintenance. Construction of a new fire station in the southeast will begin, with projected opening of the fully staffed and equipped facility by 2002.

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Administration	4.00	4.00	4.00	5.00
Emergency Services	103.00	103.00	103.00	107.00
Departmental Services	2.00	2.00	2.00	2.00
Fire Marshal's Division	6.00	6.00	6.00	6.00
Total Personnel	115.00	115.00	115.00	120.00
Permanent Full-Time	115.00	115.00	115.00	120.00
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	115.00	115.00	115.00	120.00

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 1999	Budget FY 2000	Estimated FY 2001
Emergency Services:			
Summary of Incidents:			
Fire Calls (All Types)	609	550	575
Rescue Calls	3,434	3,200	3,500
Hazardous Calls	925	600	800
Service Calls	108	115	115
Good Intent Calls	500	510	520
False Alarms	618	650	650
Other (returned en route, etc.)	338	300	340
Total All Incidents	6,532	5,925	6,500
Estimated Response Time (Per Emerg. Incident) in Minutes	4.75	4.75	4.75
Estimated Dollar Loss	\$2,200,000	\$1,800,000	\$2,000,000

FIRE DEPARTMENT - SUMMARY

110-23

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS - Continued

	Actual FY 1999	Budget FY 2000	Estimated FY 2001
Fire Marshals Division:			
Investigations	210	250	200
Inspections & Permits	2,426	2,500	2,500
Code Review/Research/Consultation	1,040	1,000	1,000
Public Education Presentations	773	800	881
Service Division:			
Total Contact Hours:			
SORT Team Training	896	1,600	3,087
Emergency Medical Services (12/100)*	2,400	2,400	2,400
Code Enforcement (3/100)*	600	800	800
Other Operations Training (5/100)*	1,000	200	1,000
Firefighter Competency Tr./Drill (12/100)*	2,400	2,400	2,400
Other Local Training	642	1,800	1,000
* Total contact hours = (No. of training sessions* No. of personnel trained* 2 hours average class duration)			

COMPARATIVE DATA

	Columbia, MO	St. Joseph, MO	Decatur, IL	Sioux City, IA	Lawton, OK
Population	79,873	70,318	80,772	83,524	81,918
Number of Employees	115	133	115	119	124
Employees Per 1,000 Population	1.44	1.89	1.42	1.42	1.51
Area in Square Miles	54.00	65	46	57	55
Operating Budget Per Capita	\$101.44	\$89.46	\$102.57	\$87.27	\$73.66
Total Incidents Per 1,000 Pop.	81.78	79.09	79.80	61.70	54.42

DESCRIPTION

This Division of the Fire Department is responsible for the efficient operation of the entire Department. Activities include preparation of the budget, payroll, records and reports, as well as planning and implementation of departmental goals, objectives, policies, and procedures.

HIGHLIGHTS / SIGNIFICANT CHANGES

Fire Administration's goals continue to be organizational monitoring and evaluation of performance. The Administration budget reflects decisions to improve the organization in such areas as fiscal control, supply and communications, among others.

This budget document reflects the movement of the Assistant Fire Chief from Fire Marshal's Division to Administration. Further reorganization needs remain to be addressed in future years.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 259,491	\$ 253,307	\$ 243,495	\$ 339,206
Supplies and Materials	9,676	11,438	8,405	12,352
Travel and Training	9,077	8,705	8,436	8,705
Intragovernmental Charges	26,733	23,426	23,314	27,831
Utilities, Services, & Misc.	17,443	22,677	24,750	24,500
Capital	0	1,192	1,142	0
Other	0	0	0	0
Total	\$ 322,420	\$ 320,745	\$ 309,542	\$ 412,594

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
4203 - Management Support Specialist	1.00	1.00	1.00	1.00
3110 - Assistant Fire Chief	0.00	0.00	0.00	1.00
3108 - Fire Chief	1.00	1.00	1.00	1.00
1101 - Administrative Secretary	1.00	1.00	1.00	1.00
1003 - Admin. Support Assistant III	1.00	1.00	1.00	1.00
Total Personnel	4.00	4.00	4.00	5.00
Permanent Full-Time	4.00	4.00	4.00	5.00
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	4.00	4.00	4.00	5.00

DESCRIPTION

This Division comprises the largest number of personnel and equipment and provides for all the emergency services of the Department, including fire suppression, rescue, emergency medical, natural and/or man-made disasters, and hazardous materials responses.

HIGHLIGHTS / SIGNIFICANT CHANGES

In fiscal year 2000, we replaced some aging extrication equipment and augmented our hazardous materials decontamination capabilities. Safety and upkeep issues continue to be addressed at the physical facilities wherever feasible.

Emergency Services' goals are basically demand driven. The public expects a quick resolution to their fire and/or EMS emergency. Hence, a quicker response time dictates station location, apparatus condition and flexibility, and sufficient personnel to safely manage and control these emergency situations. Because of the growth of the City in land mass as well as population, long-range recommendations for adding a total of three new fire stations must remain in the forefront. This budget document reflects the addition of the first four of twelve fire fighters needed to staff the new fire station now under construction.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 5,867,268	\$ 6,219,373	\$ 6,201,802	\$ 6,497,119
Supplies and Materials	320,632	380,669	359,684	401,610
Travel and Training	6,788	11,916	9,900	11,916
Intragovernmental Charges	132,551	230,376	221,190	262,790
Utilities, Services, & Misc.	152,624	204,318	194,405	205,512
Capital	83,633	44,582	37,248	34,245
Other	0	0	0	0
Total	\$ 6,563,496	\$ 7,091,234	\$ 7,024,229	\$ 7,413,192

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
3106 - Fire Division Chief	3.00	3.00	3.00	3.00
3105 - Fire Captain	9.00	9.00	9.00	9.00
3104 - Fire Lieutenant	21.00	21.00	21.00	21.00
3103 - Fire Engineer	30.00	30.00	30.00	30.00
3102/3101 Fire Fighter II/I	40.00	40.00	40.00	44.00
Total Personnel	103.00	103.00	103.00	107.00
Permanent Full-Time	103.00	103.00	103.00	107.00
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	103.00	103.00	103.00	107.00

DESCRIPTION

The budget reflects Division responsibilities, focusing on fire, emergency medical, hazardous materials, and rescue training. The Training Division is in a supportive role for Emergency Services.

HIGHLIGHTS / SIGNIFICANT CHANGES

Program goals for this fiscal year include the continuation of specialized hazardous materials and rescue training to meet federal mandates and supporting on-going skills training for the organization. Other current programs for the fiscal year include promotional processes, Basic Recruit School and state mandated EMT continuing education.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 146,903	\$ 175,791	\$ 171,289	\$ 186,565
Supplies and Materials	11,250	25,472	17,843	28,537
Travel and Training	15,549	15,689	18,432	15,690
Intragovernmental Charges	550	9,232	9,232	13,656
Utilities, Services, & Misc.	15,123	25,513	23,478	26,448
Capital	9,901	0	0	0
Other	0	0	0	0
Total	\$ 199,276	\$ 251,697	\$ 240,274	\$ 270,896

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
3106 - Fire Division Chief	1.00	1.00	1.00	1.00
3104 - Fire Lieutenant	1.00	1.00	1.00	1.00
Total Personnel	2.00	2.00	2.00	2.00
Permanent Full-Time	2.00	2.00	2.00	2.00
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	2.00	2.00	2.00	2.00

DESCRIPTION

This Division is responsible for coordinating the Department's efforts to improve the safety and well being of our citizens and community with an emphasis on "fire prevention through education". The major duties include Public Fire Safety Education, Fire Code Enforcement and Fire Inspections, Fire Investigation, Research and Development, and related records and reports.

HIGHLIGHTS / SIGNIFICANT CHANGES

Division goals are to continue providing a highly visible and effective public safety education program and department presence to reduce accidents and injuries. Toward the ideal of a zero tolerance accident rate for our children, the Columbia Safe Kids Coalition" enjoys great success, and the "RiskWatch" school curriculum is well received. Over the broad spectrum of safety and fire prevention, the division attempts to influence and redirect public opinion and practices, using new and existing local resources. This budget document reflects the addition of an assistant fire marshal, whose time and assignments are to be shared between the City and the University.

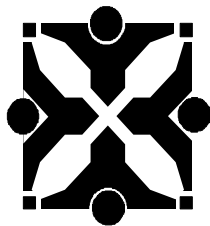
BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 373,016	\$ 379,304	\$ 390,414	\$ 395,385
Supplies and Materials	38,448	44,410	38,840	44,950
Travel and Training	9,605	12,385	8,797	12,761
Intragovernmental Charges	7,345	25,266	25,266	26,607
Utilities, Services, & Misc.	22,772	22,803	24,194	29,020
Capital	20,868	25,000	25,000	0
Other	0	0	0	0
Total	\$ 472,054	\$ 509,168	\$ 512,511	\$ 508,723

AUTHORIZED PERSONNEL

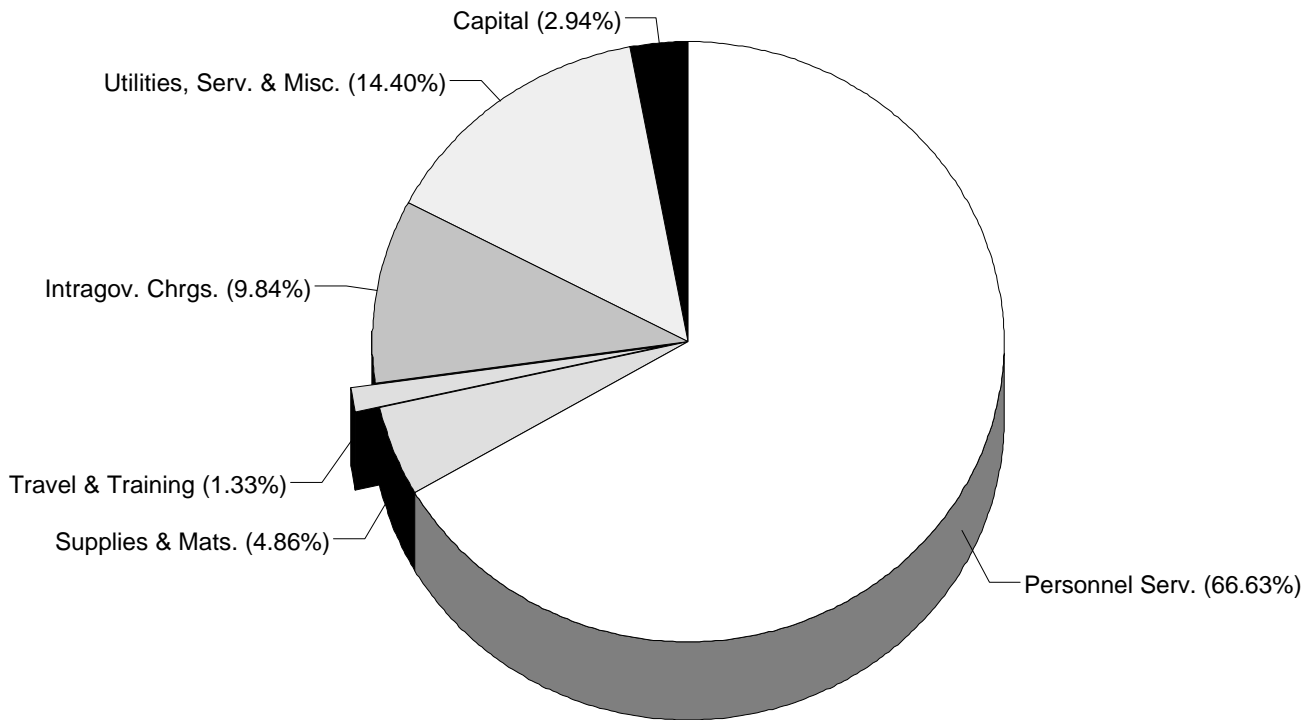
	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
3110 - Assistant Fire Chief	1.00	1.00	1.00	0.00
3104 - Fire Lieutenant	4.00	4.00	4.00	5.00
1002 - Administrative Support Asst. II	1.00	1.00	1.00	1.00
Total Personnel	6.00	6.00	6.00	6.00
Permanent Full-Time	6.00	6.00	6.00	6.00
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	6.00	6.00	6.00	6.00

JCIC/ Emergency Management



City of Columbia
Columbia, Missouri

JCIC / Emergency Management



APPROPRIATIONS

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001	% Change From Budget FY 2000
Personnel Services	\$ 1,123,745	\$ 1,414,520	\$ 1,316,949	\$ 1,417,759	0.2%
Supplies & Materials	43,922	113,460	92,410	103,350	-8.9%
Travel & Training	9,115	28,994	23,080	28,250	-2.6%
Intragovernmental Charges	96,624	219,721	219,721	209,418	-4.7%
Utilities, Services & Misc.	206,246	392,450	297,323	306,438	-21.9%
Capital	52,229	97,233	99,342	62,595	-35.6%
Other	0	0	0	0	
Total	1,531,881	2,266,378	2,048,825	2,127,810	-6.1%
Summary					
Operating Expenses	1,479,652	2,169,145	1,949,483	2,065,215	-4.8%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	52,229	97,233	99,342	62,595	-35.6%
Capital Projects	0	0	0	0	
Total Expenses	\$ 1,531,881	\$ 2,266,378	\$ 2,048,825	\$ 2,127,810	-6.1%

DEPARTMENT DESCRIPTION

Emergency response begins with a telephone call to the 9-1-1 center. Joint Communications answers all the emergency calls in Boone County. The Center responds to these calls by dispatching appropriate police, fire, ambulance or other emergency responders from three different fire response areas, two ambulance services and five law enforcement agencies and other emergency services as needed. These would include public works, road and bridge, water and light, Ameren U. E., GTE, etc.

DEPARTMENT OBJECTIVES

Public Safety Joint Communications shall provide accurate, courteous and professional communications to all the citizens and organizations that we work for. We will fulfill this objective by maintaining a highly trained staff, interacting in a calm and respectful manner, and providing timely, effective and efficient communications. By working with pride, respect and integrity we will create and provide the highest level of trust and confidence to all those we serve and ourselves.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

The Operation Center will be moving into it's new location which will nearly double the existing space. We will also be able to bring most of our off site locations back to the JCIC/Police building. We will be able meet and maintain a full level of staffing striving to reduce a high turnover rate. We have completed a Department wide reorganization plan and intend to create depth and knowledge at all levels. We will be utilizing new radio equipment to better enhance our performance in the new center.

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Joint Communications	29.75	29.00	29.00	28.05
Emergency Management	0.60	0.75	0.75	1.70
Total Personnel	30.35	29.75	29.75	29.75
Permanent Full-Time	29.60	29.00	29.00	29.00
Permanent Part-Time	0.75	0.75	0.75	0.75
Total Permanent	30.35	29.75	29.75	29.75

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 1999	Budget FY 2000	Estimated FY 2001
Total 911 Calls	66,361	68,874	70,000
Total MULES Inquiries	1,831,997	1,649,613	1,750,000
Total Radio Transmissions "Mainlaw"	not calculated	1,135,574	1,180,000
Total Radio Transmissions "Channel 2"	not calculated	344,546	358,000
Total Radio Transmissions "BCSD 2"	not calculated	153,602	159,000
Total Radio Transmissions "CFD"	not calculated	137,608	143,000
Total Radio Transmissions "BCFPD"	not calculated	96,024	99,000
Total Radio Transmissions "Ambulance"	not calculated	94,501	98,000
Turnover Percentage	52%	39.13%	
Percent at Maximum Staffing	0%	0%	90%
Community Outreach/Public Contact	80	Unk	100
Hours of CEU's			1,200

NOTE: Performance measurements/Service indicators are tabulated on a calendar year basis.

COMPARATIVE DATA

	Columbia, MO*	Dubuque IA	Janesville WI	Topeka, KS	Ft. Wayne, IN
Population	126,411	100,000	154,000	169,000	180,000
Number of Full Time Employees	30	9	41	50	30
Optimum Staffing	05/07	3	05/07	01/08	05/07
Annual 9-1-1 Calls	68,874	16,139	42,000	83,000	100,000
Incoming 9-1-1 Phone Lines	22	4	11	14	unknown

DESCRIPTION

Emergency response begins with a telephone call to the 9-1-1 center. Joint Communications answers all the emergency calls in Boone County. The Center responds to these calls by dispatching appropriate police, fire, ambulance or other emergency responders from three different fire response areas, two ambulance services and five law enforcement agencies and other emergency services as needed. These would include public works, road and bridge, water and light, Ameren U. E., GTE, etc.

DEPARTMENT OBJECTIVES

We plan to establish a definitive set of operating policies, enhance our statistical and reporting methods and improve our severe weather monitoring and notification system. We will be implementing our Medical Priority Dispatching system and creating a more efficient and effective alarm billing method.

HIGHLIGHTS / SIGNIFICANT CHANGES

The Operation Center will be moving into it's new location which will nearly double the existing space. We will also be able to bring most of our off site locations back to the JCIC/Police building. We will be able meet and maintain a full level of staffing striving to reduce a high turnover rate. We have completed a Department wide reorganization plan and intend to create depth and knowledge at all levels. We will be utilizing new radio equipment to better enhance our performance in the new center. We will also be creating a long term capital replacement schedule and effectively manage surplus property. We will be pursuing grants and creating depth within the department in the spirit of the Manager's direction.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 1,087,934	\$ 1,372,661	\$ 1,279,721	\$ 1,320,003
Supplies and Materials	41,049	84,086	63,036	73,300
Travel and Training	9,115	24,814	18,900	24,500
Intragovernmental Charges	96,124	219,625	219,625	209,279
Utilities, Services, and Misc.	182,189	327,969	237,978	247,578
Capital	35,604	66,115	66,115	44,195
Other	0	0	0	0
Total	\$ 1,452,015	\$ 2,095,270	\$ 1,885,375	\$ 1,918,855

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
7019 - Emergency Comm & Mngt. Admin.	1.00	0.50	0.50	0.50
7017 - JCIC Asst. Admin./Train Spec	1.00	1.00	0.00	0.00
7015 - JCIC Coordinator	0.00	0.00	2.00	1.00
7007 - Communications Supervisor	4.00	3.75	3.75	4.00
7001/7003/7005 Comm. Operators	21.00	21.00	21.00	21.00
4450 - Communications Technician	1.00	1.00	0.00	0.00
1003 - Admin. Support Assistant III	1.00	1.00	1.00	0.80
1001 - Admin. Support Assistant I	0.75	0.75	0.75	0.75
Total Personnel	29.75	29.00	29.00	28.05
Permanent Full-Time	29.00	28.25	28.25	27.30
Permanent Part-Time	0.75	0.75	0.75	0.75
Total Permanent	29.75	29.00	29.00	28.05

DESCRIPTION

Emergency Management is a separate function from Joint Communication though an intricate part. Emergency Management is responsible for the mitigation, preparedness, response and recovery of any disaster. Our organization is responsible for Columbia and all of Boone County. The key element of Emergency Management is to coordinate and organize all the different groups and agencies involved when a true disaster occurs.

DEPARTMENT OBJECTIVES

To develop a Disaster resistant and storm ready community by involving businesses and individuals in mitigation and preparedness. Concentrate on involving the community and general public in awareness programs. Make Emergency Management a part of the local vocabulary. Develop a disaster plan for vulnerable areas such as trailer parks and outdoor areas. Complete and occupy an effective Emergency Operation Center with updated and current data and equipment. We will improve our monitoring devices as well as existing warning system to provide citizens with the best possible warning network available. We will also develop an active Amateur Radio group to assist in emergency situations before, during and after the event, including storm spotting. Continue to complete the updating of the County wide Emergency Operation Plan.

HIGHLIGHTS / SIGNIFICANT CHANGES

The initial organization of HAM operators and storm spotters has been accomplished. EMWIN (Emergency Managers Warning Information Network) equipment has been obtained to provide National Weather Service notifications. We have sponsored weather spotter training classes. We continue to provide disaster information to groups and organizations. We have attended classes on Terrorism, Mass Fatality, Organization of Emergency Management and Several State conferences. We are looking into a Federal Grant involving shared equipment for EMS, Police and Fire administered by the State for Weapons of Mass Destruction.

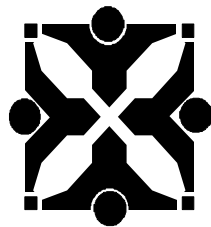
BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 35,811	\$ 41,859	\$ 37,228	\$ 97,756
Supplies and Materials	2,873	29,374	29,374	30,050
Travel and Training	0	4,180	4,180	3,750
Intragovernmental Charges	500	96	96	139
Utilities, Services, & Misc.	24,057	64,481	59,345	58,860
Capital	16,625	31,118	33,227	18,400
Other	0	0	0	0
Total	\$ 79,866	\$ 171,108	\$ 163,450	\$ 208,955

AUTHORIZED PERSONNEL

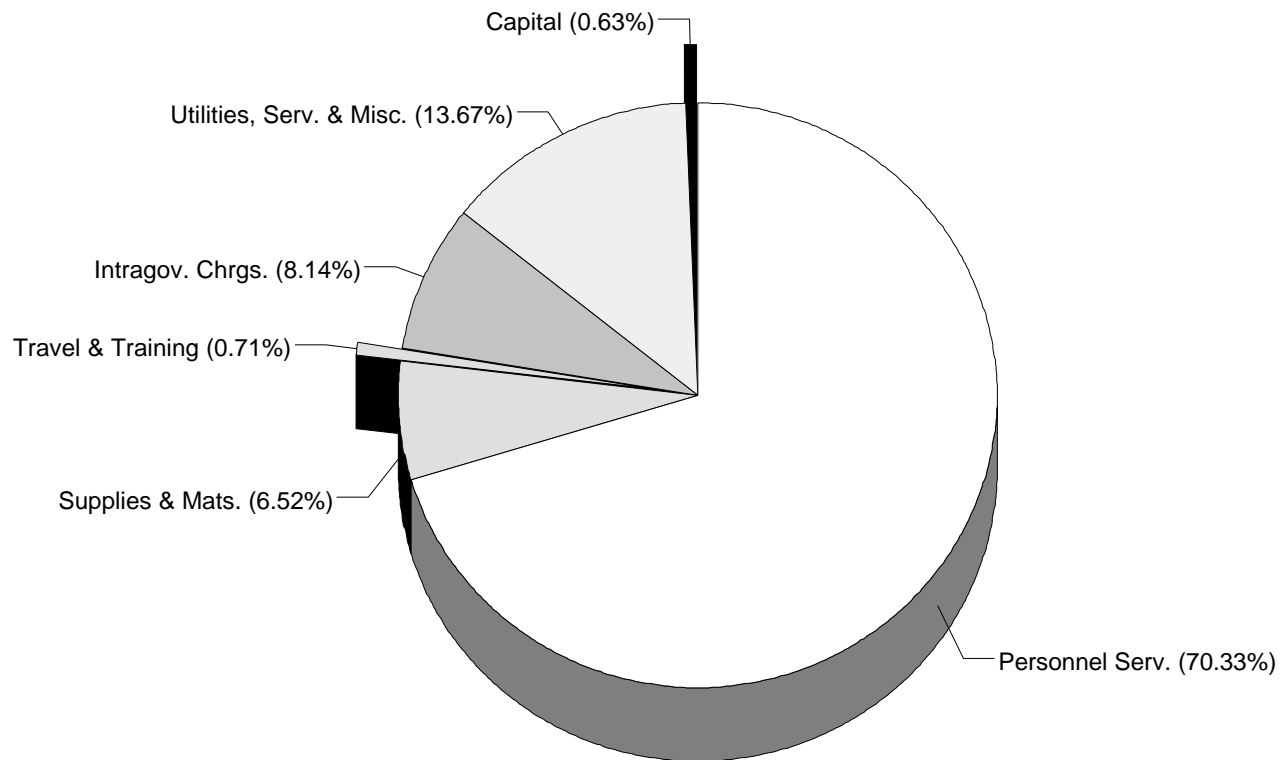
	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
7700 - Dir of Pub Hlth/Admin Serv	0.50	0.00	0.00	0.00
7019 - Emergency Comm & Mngt. Admin.	0.00	0.50	0.50	0.50
7015 - JCIC Coordinator	0.00	0.00	0.00	1.00
7007 - Communications Supervisor	0.00	0.25	0.25	0.00
1101 - Administrative Secretary	0.10	0.00	0.00	0.00
1003 - Admin. Support Asst III	0.00	0.00	0.00	0.20
Total Personnel	0.60	0.75	0.75	1.70
Permanent Full-Time	0.60	0.75	0.75	1.70
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	0.60	0.75	0.75	1.70

Health Department



City of Columbia
Columbia, Missouri

Health Department



APPROPRIATIONS

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001	% Change From Budget FY 2000
Personnel Services	\$ 2,349,433	\$ 2,250,134	\$ 2,212,097	\$ 2,380,791	5.8%
Supplies & Materials	158,029	220,285	196,419	220,872	0.3%
Travel & Training	9,195	16,635	15,721	23,868	43.5%
Intragovernmental Charges	162,326	261,620	261,620	275,669	5.4%
Utilities, Services & Misc.	433,367	475,934	444,161	462,793	-2.8%
Capital	9,910	25,180	24,323	21,400	-15.0%
Other	0	0	0	0	
Total	3,122,260	3,249,788	3,154,341	3,385,393	4.2%
Summary					
Operating Expenses	3,112,350	3,224,608	3,130,018	3,363,993	4.3%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	9,910	25,180	24,323	21,400	-15.0%
Capital Projects	0	0	0	0	
Total Expenses	\$ 3,122,260	\$ 3,249,788	\$ 3,154,341	\$ 3,385,393	4.2%

DEPARTMENT DESCRIPTION

The mission of the Columbia/Boone County Health Department is to assess, monitor, and improve the health of the community by means of policy development and by emphasizing health promotion and the prevention of disease and/or injury through the provision of high quality services responsive to identified needs.

DEPARTMENT OBJECTIVES

Administration: Responsible for the management of the department including assessment, assurance, planning, organizing, and evaluating the operations of the Personal Health, WIC, Environmental Health and Animal Control Divisions.

Personal Health: Responsible for provision of personal public health services for citizens of Columbia and Boone County. Provides childhood and high risk adult immunization services, as well as investigation and follow up to reportable communicable diseases (including but not limited to Tuberculosis, food borne illnesses, sexually transmitted diseases and communicable diseases in day cares and schools). Serves as lead agency regional HIV testing, counseling and outreach education to 24 counties in central Missouri; conducts family planning services, sexually transmitted disease screening, surveillance and treatment clinics, pregnancy testing and referrals, utility and medication assistance, counseling and clinic services for eligible individuals. Assesses of families with potential or identified incidents of child abuse or neglect and conducts home visits for frail elderly and high risk maternal/child clients.

WIC Program: The WIC Program provides supplemental food packages and nutrition education to women, infants, and children under five years of age who meet the medical and income requirements. This program serves clients who are pregnant or breast-feeding, low birth weight or premature or demonstrate a medical or nutritional risk factor.

Environmental Health: This division provides county-wide environmental health programs such as: food sanitation inspections in restaurants, grocery stores, food warehouses, and food delivery; laboratory analysis of drinking water, food products, milk products, and water used for recreational purposes; foodhandlers education; public health nuisance control including sewage disposal, weeds, mosquito breeding areas, rubble accumulations, rodent infestation etc.; coordination of mosquito control activities; and enforcement of City's container deposit law and anti-smoking ordinance. The division also inspects day care homes and centers under contract with the State Health Department.

Animal Control: Enforces the Columbia animal control ordinance and the Boone County animal control ordinance. Animal control services include the impoundment of dogs running at large, assisting in locating lost animals, and investigating animal bite cases.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

The Health Department will continue to provide and improve public health services to all residents of Boone County based on identified community health needs and priorities. Communicable disease related activities (Immunizations, HIV, TB, STD and other reportable diseases) will continue to be a priority service area. Implementation of a revised Food Service Ordinance and enhanced training of food service personnel will be a major focus of Environmental Health. WIC will expand education and outreach activities with the goal of increasing caseload. A full-time Health Educator will be hired to expand public health education and outreach services to the community.

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Administration	1.45	2.05	2.05	3.05
Animal Control	4.62	5.62	6.12	6.12
Environmental Health	10.13	10.13	10.13	10.13
Clinic and Nursing	26.05	21.80	21.80	21.80
Women, Infants, and Children (WIC)	6.80	7.00	7.00	7.00
Total Personnel	49.05	46.60	47.10	48.10
Permanent Full-Time	43.10	39.00	40.00	41.00
Permanent Part-Time	5.95	7.60	7.10	7.10
Total Permanent	49.05	46.60	47.10	48.10

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 1999	Budget FY 2000	Estimated FY 2001
Administration:			
Certificates of Live Birth	3,278	3,283	3,300
Death Certificates	1,725	1,687	1,700
Fetal Deaths	22	16	20
Certificates of Birth (Computer Generated)	4,832	4,505	4,600
Certificates of Death (Computer Generated)	741	790	790
Personal Health Services:			
Pregnancy Tests	1,670	1,300	1,300
Immunizations	12,000	16,345	16,600
Primary Care Visits	3,000	2,868	3,400
WIC Visits	21,048	19,714	21,092
Family Planning Clinic Visits	990	782	700
Tuberculosis Tests	4,500	5,400	5,400
STD Visits	1,500	932	1,348
Utility Assistance Interviews	944	716	750
Home Nursing Visits	900	662	700
Blood Pressure Screenings	4,418	4,116	4,700
HIV Visits	3,000	3,176	3,400
Environmental Health Services:			
Restaurant Inspections	2,834	2,850	2,875
New Construction Inspections/Plan Reviews	1,536	1,550	1,575
Itinerant Food Inspections	334	350	350
Weed Inspections	3,416	3,450	3,475
Other Nuisance Inspections	5,552	5,600	5,600
Hotel/Motel Inspections	55	55	55
Swimming Pool Inspections	657	651	670
Smoking Complaint Investigations	62	62	62
Continuing Education (Hours)	500	550	550
Food Handlers Training (Hours)	270	270	350
Liquid Waste	154	150	150
Solid Waste	263	260	260
County Sewage	1,589	1,500	1,500
Animal Control:			
Bite Investigations	351	350	350
Dogs/Cats Impounded	801	800	800
No. of Complaints (Barking, Yard Damage, Into Trash, Running Loose, Vicious Animals)	3,157	3,150	3,200
Dead Animal Pick-Up	343	350	350
No. of Summons Issued	389	389	389

COMPARATIVE DATA - PERSONAL HEALTH SERVICES

	Boone County (Columbia, MO	Cole County (Jeff City, MO	Greene County (Spring- field, MO	Buchanan County, (St. Joseph) MO	Cape Girardeau County, MO	Jefferson County, MO
Population (County)	129,987	67,641	225,600	81,800	66,000	198,000
Population (City)	79,873	35,260	144,327	70,318	35,952	
No. of RNs	7	14	14	8	10	14
RNs Per 1,000 County Pop.	0.05	0.21	0.06	0.10	0.15	0.07
No. of Annual Immunizations Per 1,000 Pop.	106	136	109	162	135	142
No. of STD visits/1,000 Pop.	8.73	4.50	10.86	13	25	4
No. of WIC Visits / 1,000 Pop.	171.00	220.00	319	320	212	NA

COMPARATIVE DATA - ENVIRONMENTAL HEALTH

	Boone County (Columbia, MO	Lancaster County (Lincoln, NE	Lawrence*, KS	Boulder County, CO	Indepen- dence, MO	Springfield, MO
Environmental Health: Population	129,987	230,000	98,342	285,100	116,155	250,250
City Only:						
Number of Employees	10.13	15.75	4	23.5	5.0 **	22
Employees Per 1,000 Pop.	0.078	0.068	0.041	0.082	0.043	0.088
No. of Dollars Spent Per Capita	\$4.75	\$4.18	\$1.89	\$5.17	\$2.57	\$4.84
No. of Food Service Facilities	788	1,320	468	1,415	520	1,503

*Lawrence, Kansas \$1.55 cost per capita only includes day care inspection. This does not include food inspections or nuisance enforcement.

** Independence, Missouri does not include nuisance investigations.

COMPARATIVE DATA - ANIMAL CONTROL

	**Boone County (Columbia, MO	Lancaster County (Lincoln, NE	Lawrence*, KS	Boulder* County, CO	**Indepen- dence, MO	Springfield, **Green Co. MO (City only)
Animal Control: Population	129,987	230,000	82,344	48,500	116,000	150,600
Number of AC Officers	6.12	16.05	3	4	8	6
Employees Per 1,000 Pop.	0.047	0.070	0.036	0.082	0.069	0.040
No. of Dollars Spent Per Capita	\$2.83	\$4.55	\$2.96	\$2.33	\$3.17	\$1.82
No. of Bite Cases/1,000 Pop.	3.19	2.42	1.15	1.88	0.46	1.52

* Does not include incorporated areas

** Population served

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DESCRIPTION

This division is responsible for all operations of the Department and performs the classic functions of planning, organizing, directing, controlling, and evaluating the various operating sections of the Health Department.

HIGHLIGHTS / SIGNIFICANT CHANGES

The Administration Division will continue to work closely with the Board of Health to review Health Department operations to assure cost effective services that meet identified community needs.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 76,390	\$ 134,008	\$ 134,008	\$ 176,358
Supplies and Materials	14,288	22,654	20,425	22,888
Travel and Training	732	1,152	863	1,566
Intragovernmental Charges	94,357	81,618	81,618	85,044
Utilities, Services, & Misc.	14,116	12,816	12,517	12,889
Capital	0	0	0	3,400
Other	0	0	0	0
Total	\$ 199,883	\$ 252,248	\$ 249,431	\$ 302,145

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
7700 - Dir. of Pub Health/Adm Serv	0.50	1.00	1.00	1.00
7303 - Health Educator	0.00	0.00	0.00	1.00
1101 - Administrative Secretary	0.45	0.55	0.55	0.55
1003 - Admin. Support Assistant III	0.50	0.50	0.50	0.50
Total Personnel	1.45	2.05	2.05	3.05
Permanent Full-Time	1.45	2.05	2.05	3.05
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	1.45	2.05	2.05	3.05

DESCRIPTION

The Animal Control Division enforces the animal control ordinances for the City of Columbia and Boone County. Animal Control services include the impoundment of dogs running at large, assisting in locating lost animals, and investigating animal bite cases.

HIGHLIGHTS / SIGNIFICANT CHANGES

The FY 2001 budget reflects 4.0 FTE officers in City Animal Control and 2 County Animal Control officers. The 2 FTE officers are paid for by the County Commission through a contract. Four (4.0) FTE's are dedicated to City activities. Animal Control responds to emergency situations 24 hours a day, seven days per week effective January 1, 2000. Animal Control currently is staffed from 7:00 a.m. to 9:00 p.m., seven days per week.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 167,642	\$ 241,586	\$ 214,854	\$ 235,940
Supplies and Materials	11,350	14,691	14,562	16,169
Travel and Training	700	1,246	1,247	1,588
Intragovernmental Charges	5,710	9,459	9,459	10,027
Utilities, Services, & Misc.	89,392	96,958	79,814	78,289
Capital	0	16,500	16,500	18,000
Other	0	0	0	0
Total	\$ 274,794	\$ 380,440	\$ 336,436	\$ 360,013

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
7205 - Environmental Health Manager	0.07	0.07	0.07	0.07
7105 - Sr. Animal Control Officer	1.00	1.00	1.00	1.00
7101 - Animal Control Officer	3.50	4.50	5.00	5.00
1101 - Administrative Secretary	0.05	0.05	0.05	0.05
Total Personnel	4.62	5.62	6.12	6.12
Permanent Full-Time	4.12	5.12	6.12	6.12
Permanent Part-Time	0.50	0.50	0.00	0.00
Total Permanent	4.62	5.62	6.12	6.12

DESCRIPTION

This division provides County-wide Environmental Health programs such as food sanitation inspections in restaurants, grocery stores, food warehouses, and food delivery vehicles, laboratory analysis of drinking water, food products, milk products, and water used for recreational purposes, food handler education, public health nuisance control including sewage disposal, administration of the Boone County Waste Water Permit Program, weeds, mosquito breeding areas, rubble accumulations, rodent infestations, etc., and coordination of mosquito control activities. Additionally, this division enforces the City's container deposit law and anti-smoking ordinance. The Health Department does inspections of licensed day care homes and centers under contract with State Department of Health.

HIGHLIGHTS / SIGNIFICANT CHANGES

This budget includes 2.5 FTE's to deliver County services. Costs are reimbursed by County government. 7.63 FTE's are used to provide City services. An additional .5 seasonal worker is used for weed abatement.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 477,201	\$ 480,597	\$ 481,054	\$ 507,550
Supplies and Materials	12,043	15,793	15,116	15,384
Travel and Training	1,260	3,023	3,035	7,750
Intragovernmental Charges	2,838	45,028	45,028	53,729
Utilities, Services, & Misc.	54,827	73,180	73,180	77,397
Capital	7,396	1,100	1,076	0
Other	0	0	0	0
Total	\$ 555,565	\$ 618,721	\$ 618,489	\$ 661,810

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
7205 - Environmental Health Mgr.	0.93	0.93	0.93	0.93
7203 - Sr. Environ. Health Spec.	2.00	2.00	2.00	2.00
7201 - Environmental Health Spec.	5.50	5.50	5.50	5.50
5133 - Senior Laboratory Analyst	0.05	0.05	0.05	0.05
1101 - Administrative Secretary	0.40	0.40	0.40	0.40
1003 - Admin. Support Assistant III	0.50	0.50	0.50	0.50
1001 - Admin. Support Assistant I	0.75	0.75	0.75	0.75
Total Personnel	10.13	10.13	10.13	10.13
Permanent Full-Time	8.88	8.88	8.88	8.88
Permanent Part-Time	1.25	1.25	1.25	1.25
Total Permanent	10.13	10.13	10.13	10.13

DESCRIPTION

Responsible for providing personal and public health services for citizens of Columbia and Boone County. This division provides the following services: health care to the medically indigent; family planning and well woman's clinics; sexually transmitted disease clinics; coordination and provision of regional HIV testing and counseling services, HIV outreach and educational programming, and assistance to 24 central Missouri county health agencies; childhood and adult immunizations including on-site immunization clinics for school age children in elementary and secondary schools throughout Columbia and Boone County; chronic disease screening for hypertension and diabetes both in Columbia and in monthly rural health screening clinics throughout Boone County; screening and investigation of reportable communicable diseases and lead poisoning; educational services to child care facilities throughout the county; tuberculosis screening, treatment and surveillance; home visitation for frail elderly individuals; services to families with potential or identified incidents of child abuse and neglect; pregnancy testing; prenatal case management and referral of pregnant women to prenatal services; medical social services which include psychological counseling, assisting eligible individuals in applying for medicaid programs for prenatal women and children; coordination of utility and dental assistance programs, and referral to other medical/social service providers; community focused health education and outreach services.

HIGHLIGHTS / SIGNIFICANT CHANGES

Demand for clinical services continues with childhood immunization services being focused on mandatory vaccinations for school and day care attendance. Service areas seeing continued growth are immunizations, HIV testing and counseling, TB control and sexually transmitted disease clinics. Direct health service continues with new emphasis in minority health and need for bilingual staff to care for increasing numbers of Latino patients. There is an increased need for medical treatment of individuals in need of dental health services. Cooperation with the Columbia School District and Boone County Schools with provision of school based immunization clinics to provide mandatory Hepatitis B vaccinations in addition to traditional required vaccinations continues. A weekly adolescent Health Clinic was initiated at the Blind Boone Center.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 1,360,973	\$ 1,108,018	\$ 1,108,245	\$ 1,180,679
Supplies and Materials	116,550	157,048	137,902	156,756
Travel and Training	5,342	7,600	7,576	8,800
Intragovernmental Charges	57,993	105,151	105,151	108,196
Utilities, Services, & Misc.	266,157	282,817	269,567	282,701
Capital	2,514	6,480	5,640	0
Other	0	0	0	0
Total	\$ 1,809,529	\$ 1,667,114	\$ 1,634,081	\$ 1,737,132

Health - Clinic & Nursing Personnel

110-3310 to 110-3399

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
7600 - Public Health Manager	1.00	1.00	1.00	1.00
7507 - Public Health Nursing Supv.	1.00	1.00	1.00	1.00
7506 - Nurse Practitioner	3.85	2.85	2.85	2.85
7503 - Public Health Nurse	7.15	7.15	7.15	6.90
7502 - Employee Hlth/Wellness Nurse	1.00	0.00	0.00	0.00
7402 - Occupational Hlth Specialist	1.00	0.00	0.00	0.00
7350 - HIV Planner/Programmer	0.80	0.80	0.80	0.80
7302 - Sr. Social Worker	1.00	1.00	1.00	1.00
7301 - Social Worker	3.30	3.05	3.05	3.30
5133 - Senior Laboratory Analyst	0.95	0.95	0.95	0.95
1004 - Admin. Support Supervisor	1.00	1.00	1.00	1.00
1002 - Admin. Support Assistant II	2.00	1.00	1.00	1.00
1001 - Admin. Support Assistant I	2.00	2.00	2.00	2.00
Total Personnel	26.05	21.80	21.80	21.80
 Permanent Full-Time	22.65	15.95	15.95	15.95
Permanent Part-Time	3.40	5.85	5.85	5.85
Total Permanent	26.05	21.80	21.80	21.80

DESCRIPTION

The WIC program provides nutrition education and vouchers for supplemental food to prenatal, breastfeeding, and postpartum women, infants and children under five years of age who meet income guidelines and have a medical and/or nutritional risk. WIC services are available to both Columbia and Boone County populations. In addition to their nutrition mission, WIC is actively involved with other community efforts including evaluation of immunization records, referral to the Medicaid for Children program, referrals to community based health care providers, and voter registration. The Columbia/Boone County WIC program has successfully provided services for the past 25 years. In FY99, 3,784 persons received WIC benefits.

HIGHLIGHTS / SIGNIFICANT CHANGES

A reorganization of personnel resulted in a \$14,116 savings and improved scheduling and clinic flow. These changes have increased staff efficiency and improved customer service, positioning us to serve additional participants and potentially increase state funding to the program. Off-site clinics have been added at the local federally qualified health center (Family Health Center), and at the Boone County Division of Family Services, with services continuing at the Blind Boone Center. FY00 is the sixth year of the Columbia Farmer's Market/WIC collaboration to provide fresh fruits and vegetables to WIC participants.

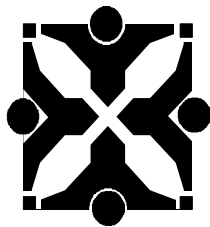
BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 267,227	\$ 285,925	\$ 273,936	\$ 280,264
Supplies and Materials	3,798	10,099	8,414	9,675
Travel and Training	1,161	3,614	3,000	4,164
Intragovernmental Charges	1,428	20,364	20,364	18,673
Utilities, Services, & Misc.	8,875	10,163	9,083	11,517
Capital	0	1,100	1,107	0
Other	0	0	0	0
Total	\$ 282,489	\$ 331,265	\$ 315,904	\$ 324,293

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
7450 - W.I.C. Program Manager	1.00	1.00	1.00	0.00
7403 - Nutritionist	2.00	2.00	2.00	2.00
7401 - Nutrition Educator	0.80	1.00	1.00	0.00
1002 - Admin. Support Assistant II	1.00	1.00	1.00	0.00
1001 - Admin. Support Assistant I	2.00	2.00	2.00	5.00
Total Personnel	6.80	7.00	7.00	7.00
Permanent Full-Time	6.00	7.00	7.00	7.00
Permanent Part-Time	0.80	0.00	0.00	0.00
Total Permanent	6.80	7.00	7.00	7.00

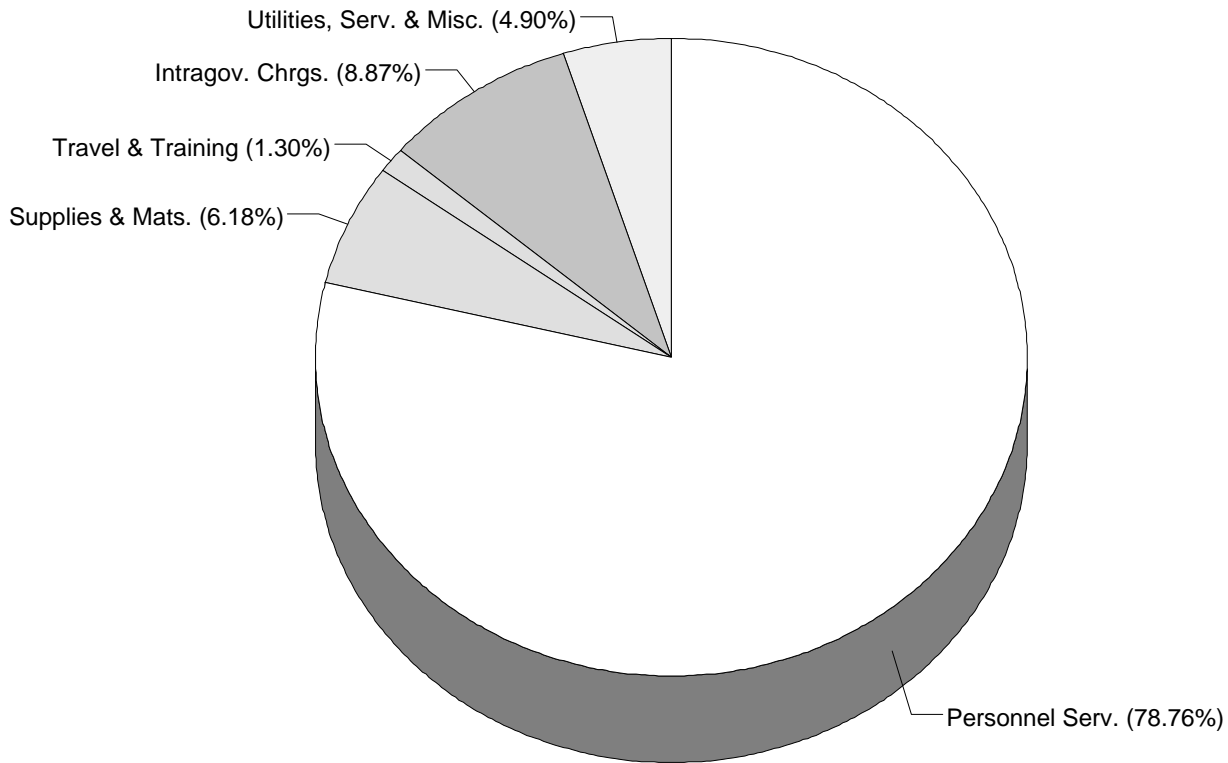
Planning and Development



City of Columbia
Columbia, Missouri

Planning & Development - Summary

FY 2001



APPROPRIATIONS

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001	% Change From Budget FY 2000
Personnel Services	\$ 483,231	\$ 497,884	\$ 446,553	\$ 565,087	13.5%
Supplies & Materials	27,864	37,360	36,272	44,343	18.7%
Travel & Training	2,463	9,225	6,669	9,305	0.9%
Intragovernmental Charges	50,276	66,536	66,446	63,622	-4.4%
Utilities, Services & Misc.	191,976	35,933	33,546	35,126	-2.2%
Capital	5,760	2,384	4,104	0	-100.0%
Other	411,914	0	0	0	
Total	1,173,484	649,322	593,590	717,483	10.5%
Summary					
Operating Expenses	755,810	646,938	589,486	717,483	10.9%
Non-Operating Expenses	411,914	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	5,760	2,384	4,104	0	-100.0%
Capital Projects	0	0	0	0	
Total Expenses	\$ 1,173,484	\$ 649,322	\$ 593,590	\$ 717,483	10.5%

DEPARTMENT DESCRIPTION

The Planning and Development Department provides planning, community development and economic development support services to the community. The Department also provides staff services to the Planning and Zoning Commission, the Community Development Commission, the Bicycle and Pedestrian Commission, the Historic Preservation Commission, the Loan and Grant Committee, the Columbia Area Transportation Study Organization, and various ad-hoc committees and task forces.

DEPARTMENT OBJECTIVES

Perform the above.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

Emphasis in the coming year will be on the update of the 2015 Transportation Plan, continuing development of a Geographic Information System, revising the Major Thoroughfare Plan, amending development regulations. New avenues will be explored to continue our progress in streamlining the Department and implementing new technology, such as satellite imagery and web-based map applications related to our mission. A Neighborhood Specialist position (0.5 FTE Planning and 0.5 FTE CDBG) is being added this year to better coordinate neighborhood improvement efforts among various departments

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
General Fund Operations	6.70	6.70	6.70	7.20
Community Development	1.30	2.30	2.30	2.80
Total Personnel	8.00	9.00	9.00	10.00
Permanent Full-Time	8.00	9.00	9.00	10.00
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	8.00	9.00	9.00	10.00

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 1999	Budget FY 2000	Estimated FY 2001
No. of Rezoning Cases	50	50	50
No. of Subdivision Plats	70	70	70
No. of Housing Rehabs	20	20	20
No. of Voluntary Annexations	15	15	15
CDBG Grant Amount	\$1,038,000	\$1,000,000	\$1,000,000
No. Agency Applications Monitored & Processed	5	5	7
No. of DP Assistance Grants	65	65	65
No. of Neighborhood Meetings	5	5	5
No. of HUD Reports	10	10	10

PLANNING AND DEVELOPMENT - SUMMARY

110-40, 266-40

COMPARATIVE DATA						
	Columbia, MO	Springfield, MO	St. Charles, MO	Ames, IA	Lawrence, KS	Iowa City, IA
Population	79,873	144,327	58,748	48,899	74,986	61,506
Number of Employees	9.0	27.0	5.0	9.0	17.5	18.5
Employees Per 1,000 Population	0.113	0.187	0.085	0.184	0.233	0.301

DESCRIPTION

The Planning Division is responsible for current and long-range planning, providing technological support for special projects such as census and similar data gathering and analysis, mapping and graphics, and planning grant administration. Planning also provides services to the Planning and Zoning Commission.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 339,249	\$ 404,757	\$ 367,420	\$ 444,861
Supplies & Materials	24,505	33,010	32,111	39,083
Travel & Training	1,958	5,225	4,576	5,305
Intragovernmental Charges	39,186	63,870	63,780	60,082
Utilities, Services & Misc.	19,828	29,190	26,814	28,383
Capital	5,760	1,192	1,154	0
Other	0	0	0	0
Total	430,486	537,244	495,855	577,714
Summary				
Operating Expenses	424,726	536,052	494,701	577,714
Non-Operating Expenses	0	0	0	0
Debt Service	0	0	0	0
Capital Additions	5,760	1,192	1,154	0
Capital Projects	0	0	0	0
Total Expenses	\$ 430,486	\$ 537,244	\$ 495,855	\$ 577,714

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Planning	6.40	6.40	6.40	6.90
Economic Planning	0.30	0.30	0.30	0.30
Total Personnel	6.70	6.70	6.70	7.20
Permanent Full-Time	6.70	6.70	6.70	7.20
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	6.70	6.70	6.70	7.20

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DESCRIPTION

The Planning Division is responsible for current and long-range planning, providing technological support for special projects such as census and similar data gathering and analysis, mapping and graphics, and planning grant administration. Planning also provides services to the Planning and Zoning Commission.

HIGHLIGHTS / SIGNIFICANT CHANGES

Considerable effort will be directed toward preparing the CATSO 2015 plan update. A continued effort will be made to furnish accurate data to the general public via publications. Other plans and studies will be prepared as needed. Council requested reports and ordinance amendments are expected to continue.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 337,378	\$ 373,596	\$ 345,091	\$ 414,957
Supplies and Materials	24,131	30,250	29,395	38,323
Travel and Training	1,958	4,560	4,086	4,640
Intragovernmental Charges	39,186	63,870	63,780	60,074
Utilities, Services, & Misc.	19,828	29,190	26,814	28,383
Capital	5,760	1,192	1,154	0
Other	0	0	0	0
Total	\$ 428,241	\$ 502,658	\$ 470,320	\$ 546,377

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
4105 - Dir. of Planning & Dev.	0.60	0.60	0.60	0.60
4103 - Senior Planner	2.00	2.00	2.00	2.00
4101 - Planner	1.80	1.80	1.80	1.80
4100 - Planning Technician	1.00	1.00	1.00	1.00
3201 - Neighborhood Specialist	0.00	0.00	0.00	0.50
1003 - Admin. Support Assistant III	1.00	1.00	1.00	1.00
Total Personnel	6.40	6.40	6.40	6.90
Permanent Full-Time	6.40	6.40	6.40	6.90
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	6.40	6.40	6.40	6.90

DESCRIPTION

This Division provides the necessary support to encourage and facilitate the growth of the economic base in Columbia. This task includes working with Regional Economic Development, Inc. to provide support services such as site maps, statistical reports, and demographic information. This Division also serves the Boone County Industrial Development Authority.

HIGHLIGHTS / SIGNIFICANT CHANGES

Efforts will focus on graphics and statistical information needed to assist in the development of marketing and proposal packages. Additional assistance will be provided as necessary.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 1,871	\$ 31,161	\$ 22,329	\$ 29,904
Supplies and Materials	374	2,760	2,716	760
Travel and Training	0	665	490	665
Intragovernmental Charges	0	0	0	8
Utilities, Services, & Misc.	0	0	0	0
Capital	0	0	0	0
Other	0	0	0	0
Total	\$ 2,245	\$ 34,586	\$ 25,535	\$ 31,337

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
4105 - Dir. of Planning & Dev.	0.30	0.30	0.30	0.30
Total Personnel	0.30	0.30	0.30	0.30
Permanent Full-Time	0.30	0.30	0.30	0.30
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	0.30	0.30	0.30	0.30

DESCRIPTION

Community Development administers the Community Development Block Grant Program and the HOME coordinating the use of these funds in other departments such as Public Works and Parks and Recreation, and directing the Loan and Grant Program which assists low- and moderate-income owner-occupants in housing rehabilitation. This Division serves the Community Development Commission. The division also administers loans to developers for affordable housing and assists the Community Development Corporation.

HIGHLIGHTS / SIGNIFICANT CHANGES

Previously established goals of preserving neighborhoods and assisting low- and moderate-income persons will be retained, and will be attempted to be met through projects established by the City Council following public hearings.

BUDGET DETAIL

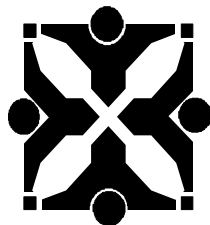
	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 143,982	\$ 93,127	\$ 79,133	\$ 120,226
Supplies & Materials	3,359	4,350	4,161	5,260
Travel & Training	505	4,000	2,093	4,000
Intragovernmental Charges	11,090	2,666	2,666	3,540
Utilities, Services & Misc.	172,148	6,743	6,732	6,743
Capital	0	1,192	2,950	0
Other	411,914	0	0	0
Total	742,998	112,078	97,735	139,769
Summary				
Operating Expenses	331,084	110,886	94,785	139,769
Non-Operating Expenses	411,914	0	0	0
Debt Service	0	0	0	0
Capital Additions	0	1,192	2,950	0
Capital Projects	0	0	0	0
Total Expenses	\$ 742,998	\$ 112,078	\$ 97,735	\$ 139,769

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
4105 - Dir. of Planning & Dev.	0.10	0.10	0.10	0.10
4101 - Planner	0.20	0.20	0.20	0.20
3950 - Rehabilitation Coordinator	1.00	1.00	1.00	1.00
3201 - Neighborhood Specialist	0.00	0.00	0.00	0.50
1002 - Admin Support Assistant II	0.00	1.00	1.00	1.00
Total Personnel	1.30	2.30	2.30	2.80
Permanent Full-Time	1.30	2.30	2.30	2.80
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	1.30	2.30	2.30	2.80

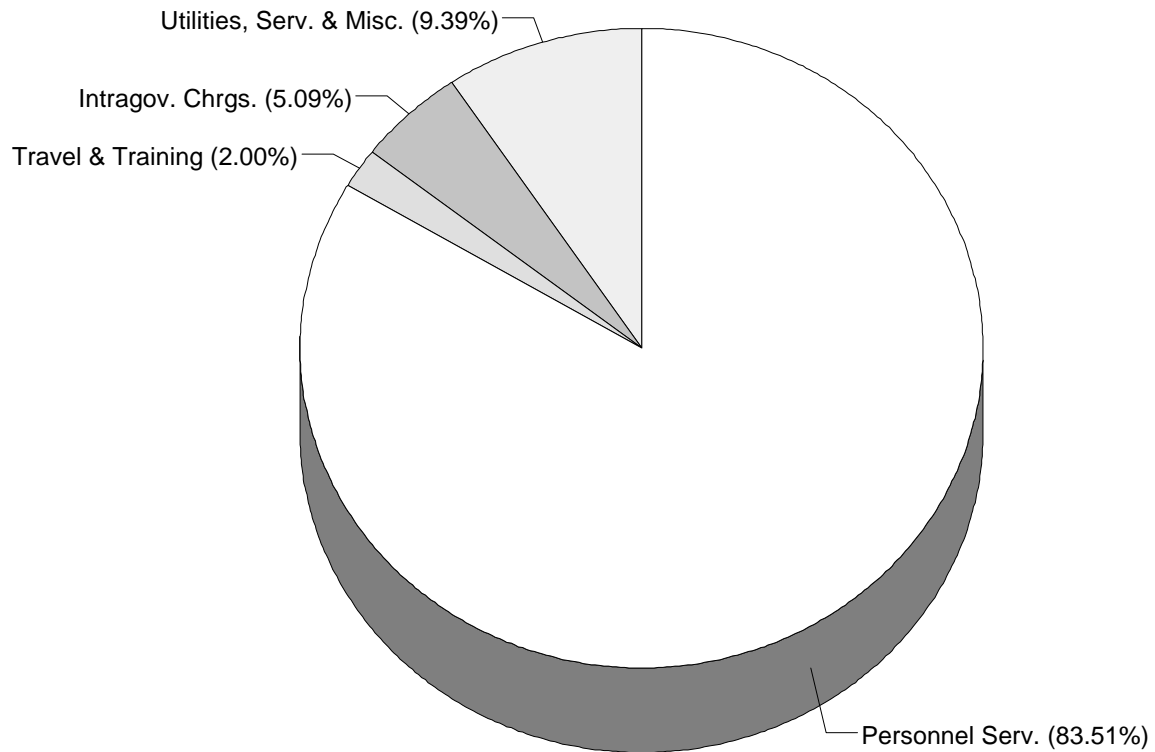
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Department of Economic Development



City of Columbia
Columbia, Missouri

Department of Economic Development



APPROPRIATIONS

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001	% Change From Budget FY 2000
Personnel Services	\$ 238,969	\$ 256,876	\$ 173,506	\$ 266,775	3.9%
Supplies & Materials	0	0	0	0	
Travel & Training	1,949	5,225	5,341	6,400	22.5%
Intragovernmental Charges	1,991	17,257	17,257	16,276	-5.7%
Utilities, Services & Misc.	30,000	30,000	30,000	30,000	0.0%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	272,909	309,358	226,104	319,451	3.3%
Summary					
Operating Expenses	272,909	309,358	226,104	319,451	3.3%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	\$ 272,909	\$ 309,358	\$ 226,104	\$ 319,451	3.3%

DEPARTMENT DESCRIPTION

This Department provides the necessary support to encourage and facilitate the growth of the economic base in Columbia. This task includes working with the various local and state development agencies, as well as the local educational institutions in an effort to recruit new investments, assist new business start-ups, and retain existing business. This Department staffs Regional Economic Development, Inc., which provides other operating funds.

DEPARTMENT OBJECTIVES

The staff's goal is to promote continued positive economic growth while maintaining Columbia's exceptional quality of life. Staff is implementing the revised 5-year Economic Development Master Plan. The plan discusses specific types of businesses REDI targets for attraction. Furthermore, the plan promotes specific activities which will improve the business climate of Columbia such as attracting administrative offices, planning for future industrial needs, and assisting with workforce development issues. Promotional and marketing activities include personal contacts, direct mail, trade shows and marketing events. The Department continues to implement a Public Relations Program which seeks to place positive articles in regional and national media, and promotes the community's strong business climate and exceptional quality of life.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

Staff continues implementing the Economic Development Master Plan. Promotional and marketing levels continue to expand through REDI Corporation funding. Workforce Development issues continue to be a focus of this Department. REDI continues to reimburse the City's General Fund for the cost of public relations personnel.

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
8900 - Director of Economic Dev.	1.00	1.00	1.00	1.00
4402 - Economic Dev. Marketing Spec	1.00	1.00	1.00	1.00
4401 - Sr. Economic Dev. Specialist	1.00	1.00	1.00	1.00
1101 - Administrative Secretary	1.00	1.00	1.00	1.00
Total Personnel	4.00	4.00	4.00	4.00
Permanent Full-Time	4.00	4.00	4.00	4.00
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	4.00	4.00	4.00	4.00

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 1999	Budget FY 2000	Estimated FY 2001
Lead Generation:			
Reverse Contacts	50	50	55
General Inquiries	900	900	1,000
Direct Mail (Pieces Mailed)	8,000	8,000	7,500
Direct Mail Leads	35	35	50
Outside Marketing Efforts:			
Trade Show Leads/Number	80	80	85
Impact Trip Leads/Number	130	100	100
Marketing Trips/Number of Days	15/50	12/35	12/40
Agency Referral Contacts	45	45	45

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS - Continued

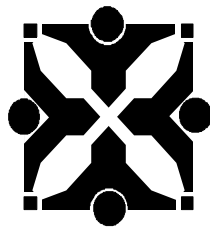
	Actual FY 1999	Budget FY 2000	Estimated FY 2001
Prospects:			
Community Presentations Sent	350	350	310
Prospect Visits/Presentations	21	23	26
Local Business Calls	75	75	80
Creative Marketing Events	3	3	3
Expenditure Summary:			
Personnel Expenditures	\$242,697	\$256,876	\$266,775
Other Expenditures	\$36,291	\$52,482	\$52,676
Total Expenditures	\$278,988	\$309,358	\$319,451

COMPARATIVE DATA

	Columbia, MO	Lincoln, NE	Lawrence, KS	St. Joseph, MO	Springfield, MO	Joplin, MO
Population(1)	131,600	235,589	96,000	105,194	308,352	45,500
Number of Employees	4	8	3	6	8	3
Employees Per 1,000 Population	0.027	0.034	0.031	0.057	0.026	0.055
City Only:						
Annual Expenditures(2)	\$232,998	\$1,099,200	\$88,375	\$120,000	\$90,416	\$145,000
City's Per Capita Investment	\$1.771	\$4.522	\$1.08	\$1.093	\$0.332	\$3.111
Total Community:						
Total Investment(3)	\$375,998	\$1,931,641	\$339,125	\$633,500	\$555,000	\$310,000
Total Per Capita Investment	\$3.160	\$8.396	\$4.467	\$6.493	\$1.590	\$6.477

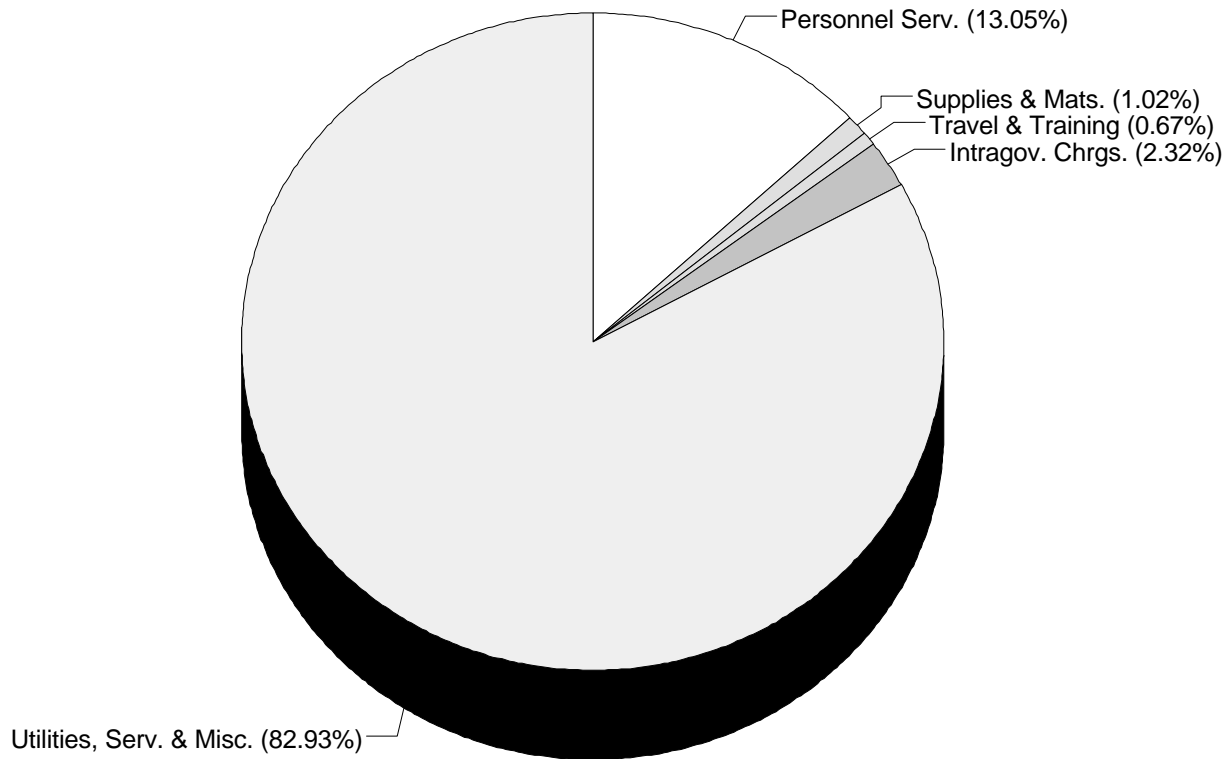
- 1) Populations are regional; Columbia's regional population comes from the Office of OSEDA in Columbia, MO. St. Joseph's population includes expanded territory; Springfield, MO includes tri-county territory.
- 2) Columbia, MO - Annual Expenditures is net exclusive of \$10K to Chamber for Retirement Program. Lincoln, NE - Includes CDBG \$849,200. Springfield, MO - Includes 2 employee's salaries.
- 3) Total Investment for Springfield, MO includes \$320,000 revolving loan program and \$235,000 utility contract. Does not include the Springfield Finance & Development Corporation's Seed Capital Fund of \$300,000. + \$750,000 DED Tax Credit program

Community Services



City of Columbia
Columbia, Missouri

Community Services



APPROPRIATIONS

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001	% Change From Budget FY 2000
Personnel Services	\$ 160,724	\$ 155,045	\$ 125,607	\$ 139,815	-9.8%
Supplies & Materials	9,834	13,398	12,163	10,980	-18.0%
Travel & Training	3,226	7,305	6,381	7,141	-2.2%
Intragovernmental Charges	9,861	25,755	25,755	24,896	-3.3%
Utilities, Services & Misc.	826,979	886,435	871,596	888,402	0.2%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	1,010,624	1,087,938	1,041,502	1,071,234	-1.5%
Summary					
Operating Expenses	1,010,624	1,087,938	1,041,502	1,071,234	-1.5%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	\$ 1,010,624	\$ 1,087,938	\$ 1,041,502	\$ 1,071,234	-1.5%

DEPARTMENT DESCRIPTION

This office assists the Boone County Community Services Advisory Commission in determining the community's social service needs, reviewing agency proposals, and recommending the appropriation of City funds to contract for social services; monitoring and evaluating contract performance of social service organizations; providing information and technical assistance to advisory commissions. This office provides staff assistance to the Commission on Human Rights for community education and outreach activities, and the investigation of complaints of discrimination under the City's Human Rights Ordinance. The City's Substance Abuse Advisory Commission is also staffed through the Office of Community Services.

DEPARTMENT OBJECTIVES

To help coordinate and integrate the delivery of social services in the community through long-range planning in cooperation with other local funders and service providers; to obtain federal grants for services to the homeless and other at-risk populations; to target social service funding for programs providing emergency assistance and services to the most vulnerable segments of the population, particularly children, youth, and the elderly; to promote and encourage communication and cooperation between local social service providers; and to assist groups and organizations in coordinating, expanding, or developing social service programs that meet identifiable community needs. To provide staff support to the Commission on Human Rights in its community education and outreach activities and the investigation of human rights complaints under the city's human rights ordinance. To provide staff support to the Substance Abused Advisory Commission in the coordination of community efforts to reduce substance abuse.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

- ▶ The Office of Community Services will provide staff assistance to the Boone County Community Service Advisory Commission in its annual social service allocation process. The Commission uses a well developed process that includes monthly roundtable discussions on current social services issues; public hearings on social service needs; reviewing community needs assessments as well as other relevant studies and data; annual evaluations of City funded services; reviewing annual social service funding proposals; conducting agency hearings to review funding proposals; and preparing an annual social service funding plan for adoption and funding by the City Council and the Boone County Commission.
- ▶ The Office of Community Services will continue to work with local and state funding entities, social service agencies, the Columbia/Boone County Community Partnership and the Chamber of Commerce Boone County Health Report Card Project to develop a coordinated community planning process for health and human services.
- ▶ During FY2000, a \$75,000 Emergency Shelter Grant was received to provide additional services to homeless families and individuals at three local shelters in Columbia. Similar funding is anticipated in FY2001.
- ▶ The Commission on Human Rights will continue to expand its community outreach and education efforts through the implementation of a Race Relations Study Circles Program. The Commission also sponsors the human rights enhancement program which provides matching funds for local human rights educational activities. In addition, the commission also helps to sponsor the Columbia Values Diversity Celebration which is administered through the Office of Community Services.
- ▶ The Substance Abuse Advisory Commission will continue its information gathering and community coordination efforts by working with other organizations to coordinate substance abuse prevention activities in our community.

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
OCS Support	2.20	2.20	2.20	2.20
Emergency Shelter Grant	0.00	0.00	0.00	0.00
Social Assistance	0.00	0.00	0.00	0.00
Total Personnel	2.20	2.20	2.20	2.20
Permanent Full-Time	2.20	2.20	2.20	2.20
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	2.20	2.20	2.20	2.20

COMMUNITY SERVICES - SUMMARY

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 1999	Budget FY 2000	Estimated FY 2001
Boone County Community Services Advisory Commission			
Commission Meetings	14	15	15
Social Service Proposals Reviewed and Summarized	53	54	55
Social Service Contracts Prepared and Administered	42	45	45
Homemaker/Personal Care Vendor Contrs. Prepared & Admin.	6	6	6
Child Care Vendor Contracts Prepared and Administered	2	7	10
Agencies Formally Evaluated	9	9	9
Commission on Human Rights			
Commission Meetings	12	12	12
Human Rights Commissioner Training Sessions	0	2	2
Human Rights Enhancement Contracts Prepared & Admin.	3	9	8
Fair Housing Education and Outreach Grant Prepared	0	1	0
Human Rights Public Education Seminars	0	3	4
Human Rights Complaints Investigated	4	12	24
Substance Abuse Advisory Commission			
Commission Meetings	4	4	4
Columbia Values Diversity Celebration			
Planning Meetings	10	10	10
Annual Celebration	1	1	1
Celebration Attendance-# of people registered	850	845	900
Emergency Shelter Grant Program			
Grant Proposal Written, Submitted and Approved	1	1	1
Agency Sub-Contracts Prepared and Administered	3	3	3
Office of Community Services Publications			
Child Care Brochure Compiled & Distributed	1	1	1
Columbia/Boone County Community Partnership			
Community Partnership Meetings	12	12	12
Board of Directors Meetings	14	14	12
Boone County Health Report Card Steering Cmttee Meetings	6	6	6
Community Child Care Consortium Meetings	18	4	4
Other Associated Committee Meetings	12	12	12
Comprehensive Health and Human Service Needs Assessment			
Steering Committee Meetings	6	3	0
Health and Human Service Needs Assessment Completed	1	0	0
Community Needs Prioritization Meetings	0	6	0
University Of Missouri Service Learning Advisory Board			
Board Meetings	6	6	6

COMPARATIVE DATA

	Columbia, MO	Ames, IA	Boulder, CO	Independence, MO	St. Joseph, MO
Population	79,873	48,899	91,448	118,000	70,318
Number of Employees	2.0	3.0	1.5	2.0	1.0
Employees Per 1,000 Population	0.025	0.061	0.016	0.017	0.014
City Social Service Funding: (1)					
Total Amount	\$745,400	\$719,200	\$2,831,550	\$1,046,000	\$505,000
Per Capita	\$9.33	\$14.71	\$30.96	\$8.86	\$7.18
United Way Funding: (2)					
Total Amount	\$1,684,732	\$785,000	\$1,500,000	\$1,460,564	\$2,877,000
Per Capita	\$21.09	\$16.05	\$16.40	\$12.38	\$40.91
City Population Below Poverty: (3)					
Total Number	13,195	8,893	14,393	10,557	11,596
Percent of Population	16.5%	18.2%	15.7%	8.9%	16.7 %
County Population Below Poverty: (4)	Boone Co.	Story Co.	Boulder Co.	Jackson Co.	Buchanan Co.
Total Number	14,425	6,427	20,333	96,389	12,760
Percent of Population	12.3%	9.6%	8.0%	14.9%	15.7%

- 1) For Fiscal Year 2000
- 2) For Calendar Year 2000
- 3) Source: Missouri State Census Data Center 1990 STF3 Extract Report: U.S. Places
- 4) Source: U.S. Census Bureau 1995 County Estimates for People of All Ages in Poverty

NOTES:

- ▶ **Columbia, MO** City social service funding comes from the General Fund. Up to 15% of CDBG funds are also available to social service agencies for capital improvement projects. These funds are available in the form of a "no interest loan" which must be paid back upon the sale of the property/asset.
- ▶ **Ames, IA** City funding comes from a one cent "Local Options Sales Tax" of which 40% goes to the Community Betterment Fund to fund social services. These funds are administered by the Assistant City Manager with two (2) FTE Administrative Assistants. No social service funding from city CDBG funds.
The Ames City Council, United Way of Story County, Story County Department of Human Services, Story County Board of Supervisors, and the Student Government at Iowa State University coordinate their funding through the "ASSET" or Analysis of Social Services and Evaluation Team.
- ▶ **Boulder, CO** City funding comes from a 0.15% sales tax and the General Fund (\$2,296,550 in FY00). Fifteen percent of CDBG funds also contribute to the city's funding of social services. (\$535,000 in FY00) City funds are allocated through the Department of Housing and Human Services which has four divisions: Housing; Senior Service; Children, Youth, and Families; and Community Services. The allocations process is staffed by one full time administrator and a half time clerical position. The Department also provides direct services through the Senior Services and Children, Youth and Families Division. Funding for these division is \$988,427 and \$1,839,583 respectively.
- ▶ **Independence, MO** City funding comes from CDBG funds (15% of total) in the form of direct grants. These funds are administered through the Community Development Department which is a combined department that includes the functions of planning, zoning, code enforcement, building inspection, tourism, historic presentation and community services. United Way funding is complex due to overlapping services in the Kansas City Metro area. The United Way of East Jackson County allocated \$1,460,564 to local agencies in 2000, of which \$972,150 goes to agencies located in East Jackson County and \$488,414 goes to Kansas City Metro Fund which allocates funds to agencies providing services to the whole Metro Area including Independence.
- ▶ **St. Joseph, MO** City funding comes from CDBG funds (20% of the total) in the form of direct grants. These funds are administered through the Department of Community Services which includes the following divisions and staff: Division head-1, social services-1, neighborhood services-1, neighborhood revitalization-1, housing rehabilitation-3, and historic preservation-1.
Many social services in St. Joseph are coordinated and funded through a quasi-governmental organization called the Social Welfare Board. This board is responsible for coordinating a wide variety of social services for the indigent. A public health clinic is supported by a public health tax. The Social Welfare Board and the Public Health Clinic are located in the same building and work cooperatively together to address health and human service needs.

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DESCRIPTION

This office assists the Boone County Community Services Advisory Commission in determining the community's social service needs, reviewing agency proposals, and recommending the appropriation of City funds to contract for social services; monitoring and evaluating contract performance of social service organizations; providing information and technical assistance to advisory commissions. This office provides staff assistance to the Commission on Human Rights for community education and outreach activities, and the investigation of complaints of discrimination under the City's Human Rights Ordinance. The City's Substance Abuse Advisory Commission is also staffed through the Office of Community Services.

HIGHLIGHTS / SIGNIFICANT CHANGES

- ▶ The Office of Community Services will provide staff assistance to the Boone County Community Services Advisory Commission in its annual social service allocation process. The Commission uses a well developed process that includes monthly roundtable discussions on current social services issues; public hearings on social service needs; reviewing community needs assessments as well as other relevant studies and data; annual evaluations of City funded services; reviewing annual social service funding proposals; conducting agency hearings to review funding proposals; and preparing an annual social service funding plan for adoption and funding by the City Council and the Boone County Commission.
- ▶ The Office of Community Services will continue to work with local and state funding entities, social service agencies, the Columbia/Boone County Community Partnership and the Chamber of Commerce Boone County Health Report Card Project to develop a coordinated community planning process for health and human services. During FY2000, a \$75,000 Emergency Shelter Grant was received to provide additional services to homeless families and individuals at three local shelters in Columbia. Similar funding is anticipated in FY2001.
- ▶ The Commission on Human Rights will continue to expand its community outreach and education efforts through the implementation of a Race Relations Study Circles Program. The Commission also sponsors the human rights enhancement program which provides matching funds for local human rights educational activities. In addition, the commission also helps to sponsor the Columbia Values Diversity Celebration which is administered through the Office of Community Services.
- ▶ The Substance Abuse Advisory Commission will continue its information gathering and community coordination efforts by working with other organizations to coordinate substance abuse prevention activities in our community.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 130,681	\$ 137,066	\$ 125,290	\$ 139,815
Supplies and Materials	8,475	10,910	9,859	10,980
Travel and Training	3,140	7,145	6,374	7,141
Intragovernmental Charges	9,861	25,755	25,755	24,896
Utilities, Services, & Misc.	64,589	65,940	50,972	53,102
Capital	0	0	0	0
Other	0	0	0	0
Total	\$ 216,746	\$ 246,816	\$ 218,250	\$ 235,934

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
9901 - Assistant City Manager	0.20	0.20	0.20	0.20
4616 - Mgr of Community Services	1.00	1.00	1.00	1.00
1003 - Admin. Support Assistant III	1.00	1.00	1.00	1.00
Total Personnel	2.20	2.20	2.20	2.20
Permanent Full-Time	2.20	2.20	2.20	2.20
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	2.20	2.20	2.20	2.20

DESCRIPTION

Each year the City of Columbia, through the Office of Community Services, submits an Emergency Shelter Grant Application to the State of Missouri, Department of Social Services for funding to provide emergency shelter services to the homeless as well as services designed to prevent homelessness. The City of Columbia uses these funds to to subcontract with three local agencies to provide additional services to homeless families and individuals as well as those persons most at-risk of becoming homeless in our community.

HIGHLIGHTS / SIGNIFICANT CHANGES

Populations being served with Emergency Shelter Grant funds include homeless families and individuals, battered and abused women, and U.S. military veterans. In 2000, the City of Columbia received a grant of \$75,000 to serve the homeless. It is anticipated that a grant of a similar amount will also be secured in 2001. The most significant trend in the homeless and near-homeless population is the increasing number of women, children and families seeking assistance from our local shelter and emergency food providers.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies and Materials	0	0	0	0
Travel and Training	0	0	0	0
Intragovernmental Charges	0	0	0	0
Utilities, Services, & Misc.	87,700	75,000	75,000	75,000
Capital	0	0	0	0
Other	0	0	0	0
Total	\$ 87,700	\$ 75,000	\$ 75,000	\$ 75,000

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
There are no personnel assigned to this budget.				

DESCRIPTION

The Boone County Community Services Advisory Commission is charged with the responsibility of making recommendations to the City Council and the Boone County Commission for the appropriation of social service funding to local agencies providing services to the most needy citizens in our community. The Commission uses a well developed process that includes monthly roundtable discussions on current social services issues; public hearings on social service needs; reviewing community needs assessments as well as other relevant studies and data; annual evaluations of City funded services; reviewing annual social service funding proposals; conducting agency hearings to review funding proposals; and preparing an annual social service funding plan for adoption and funding by the City Council and the Boone County Commission.

HIGHLIGHTS / SIGNIFICANT CHANGES

The City Council has budgeted \$760,300 in social assistance funding for FY2001. This funding represents a 2.0% increase in social assistance funding over FY2000. This increase reflects a commitment on behalf of the City Council to be responsive to the needs of the most at-risk populations in our community. For FY2001, the Boone County Community Services Advisory Commission has recommended funding assistance for 29 organizations providing a total of 43 different program services. In addition, vendor contract funding for child care services to low-income families and homemaker/personal care and respite care services to the elderly and the disabled are administered through the Office of Community Services. In general, the Commission's funding priorities are to first meet the most basic needs of our community with high consideration also given to programs that address the needs of at-risk populations, particularly children, youth, families and the elderly. The local impact of welfare reform will continue to be monitored by the commission in an effort to meet the most critical needs in our community while allocating city resources in the most effective and efficient manner.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 30,043	\$ 17,979	\$ 317	\$ 0
Supplies and Materials	1,359	2,488	2,304	0
Travel and Training	86	160	7	0
Intragovernmental Charges	0	0	0	0
Utilities, Services, & Misc.	674,690	745,495	745,624	760,300
Capital	0	0	0	0
Other	0	0	0	0
Total	\$ 706,178	\$ 766,122	\$ 748,252	\$ 760,300

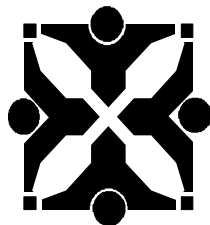
AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
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There are no personnel assigned to this budget.

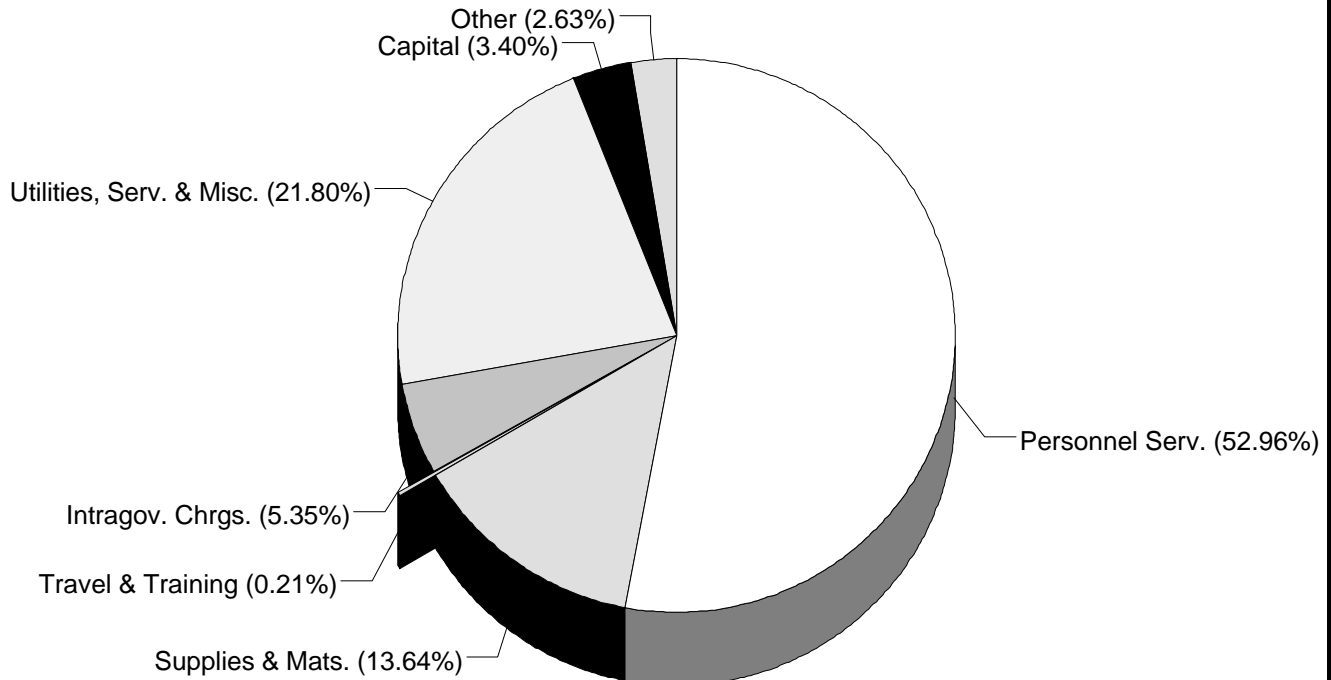
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Parks and Recreation



City of Columbia
Columbia, Missouri

Parks & Recreation Dept - Summary



APPROPRIATIONS

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001	% Change From Budget FY 2000
Personnel Services	\$ 3,871,596	\$ 4,148,702	\$ 4,139,708	\$ 4,343,864	4.7%
Supplies & Materials	1,015,394	1,090,261	1,065,290	1,118,529	2.6%
Travel & Training	7,723	17,360	16,320	17,583	1.3%
Intragovernmental Charges	378,393	399,726	399,388	438,892	9.8%
Utilities, Services & Misc.	1,599,279	1,250,877	1,250,774	1,787,917	42.9%
Capital	444,883	373,671	341,271	279,246	-25.3%
Other	188,256	167,605	216,565	215,797	28.8%
Total	7,505,524	7,448,202	7,429,316	8,201,828	10.1%
Summary					
Operating Expenses	5,967,830	6,580,926	6,541,344	6,870,785	4.4%
Non-Operating Expenses	180,215	175,700	228,796	234,660	33.6%
Debt Service	1,364	1,905	1,905	1,137	-40.3%
Capital Additions	444,883	373,671	341,271	279,246	-25.3%
Capital Projects	911,232	316,000	316,000	816,000	158.2%
Total Expenses	\$ 7,505,524	\$ 7,448,202	\$ 7,429,316	\$ 8,201,828	10.1%

PARKS AND RECREATION DEPARTMENT - SUMMARY

110-50 to 110-59, Fund 552

DEPARTMENT DESCRIPTION

The Columbia Parks and Recreation Department oversees approximately 2000 acres of park land and maintains 45 parks and recreation facilities. A wide array of sports, recreation activities, lessons, and special events are available for citizens of all ages. Open space, parks, and trails provide opportunities to enjoy the natural beauty of Columbia. The Department is organized into two divisions: Park Services and Recreation Services. The summer youth employment program, Career Awareness and Related Experience (CARE), is also administered by the Parks and Recreation Department.

DEPARTMENT OBJECTIVES

The Columbia Parks and Recreation Department is committed to delivering effective, courteous, and responsible leisure services, and to maintaining, preserving, and developing the natural resources entrusted to us. We strive to provide all citizens with a variety of high quality leisure opportunities. In delivery of these services, all participants are to be treated with fairness, dignity, and respect. To achieve these objectives, Park and Recreation staff constantly pursue excellence while attempting to provide the best possible services within resource limits placed upon the Department.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

The General Fund component of this budget contains Department Administration, a portion of the Park Services Division's two principle programs, Park Management and Operations and Park Planning and Development, and the C.A.R.E. Program. The Recreation Services Fund includes funding for all recreation activities and the operation of support facilities for those activities. Revenues generated from recreation activities and facilities are deposited in the Recreation Service Fund. Recreation activity fees are used for operations while the facility user fee and Golf improvement fee are appropriated by the City Council for capital improvement projects. Funding has been budgeted in the Recreation Services Fund for the hiring of a Recreation Center Director during the last quarter of fiscal year 2001.

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
General Fund Operations	31.75	34.75	34.75	34.75
Recreation Services Fund	26.50	27.50	27.50	28.50
Total Personnel	58.25	62.25	62.25	63.25
Permanent Full-Time	56.00	60.00	60.00	61.00
Permanent Part-Time	2.25	2.25	2.25	2.25
Total Permanent	58.25	62.25	62.25	63.25

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Parks and Recreation - General Fund Operations

110-50 to 110-59

DESCRIPTION

The General Fund portion of the Parks and Recreation Department Budget includes Administration, a portion of Park Planning and Development, a portion of Park Management and Operations, and the C.A.R.E. Program. Additional Park Planning and Development expenses are budgeted in the Capital Projects sections of the budget. Park Management and Operations maintains recreation service facilities, and those expenses are budgeted in the Recreation Services Fund. Program areas not having revenue producing capabilities are budgeted in General Fund.

HIGHLIGHTS / SIGNIFICANT CHANGES

Amounts in this budget are based on continuing the level of services provided in the previous year.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 1,749,679	\$ 1,969,582	\$ 1,952,518	\$ 2,048,232
Supplies & Materials	353,426	361,921	359,367	376,306
Travel & Training	4,483	9,165	8,495	9,268
Intragovernmental Charges	149,018	154,790	154,739	172,174
Utilities, Services & Misc.	221,244	306,661	300,176	313,548
Capital	315,124	227,190	226,203	148,750
Other	0	0	0	0
Total	2,792,974	3,029,309	3,001,498	3,068,278
Summary				
Operating Expenses	2,477,850	2,802,119	2,775,295	2,919,528
Non-Operating Expenses	0	0	0	0
Debt Service	0	0	0	0
Capital Additions	315,124	227,190	226,203	148,750
Capital Projects	0	0	0	0
Total Expenses	\$ 2,792,974	\$ 3,029,309	\$ 3,001,498	\$ 3,068,278

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Administration	4.75	4.75	4.75	4.75
Parks Planning & Development	14.00	15.00	15.00	15.00
C.A.R.E.	1.00	1.00	1.00	1.00
Parks Management	12.00	14.00	14.00	14.00
Total Personnel	31.75	34.75	34.75	34.75
Permanent Full-Time	31.00	34.00	34.00	34.00
Permanent Part-Time	0.75	0.75	0.75	0.75
Total Permanent	31.75	34.75	34.75	34.75

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 1999	Budget FY 2000	Estimated FY 2001
Park Management & Operations:			
*No. of Hours Spent Mowing Parks	5,718	7,000	7,250
*No. of Hours Spent Mowing Athletic/Golf:	7,016	8,850	8,900
No. of Athletic Fields Maintained	45	45	45
Pounds of Trash Collected	474,480	350,000	375,000
Pounds of Construction Debris	345,480	250,000	350,000
No. of Shelter Reservations During Year	1,302	1,400	1,425
No. of Hours Shelters Reserved	9,772	9,900	10,000
*FY99 hours are low due to summer/fall drought.			

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS - Continued

	Actual FY 1999	Budget FY 2000	Estimated FY 2001
Park Planning & Development:			
No. of Projects Budgeted	10	13	14
No. of Projects Completed	8	10	13
No. of Trees Planted	393	350	350
*No. of Trees Maintained	950	1,025	1,100
Downtown Trees Maintained	405	415	425
Forestry Volunteer Hrs (TreeKeepers, Scouts, Schools....)	569	625	700
No. of Hazardous and Dead Tree Removals	308	330	360
No. of Landscape Areas Maintained	56	60	65
Total Sq. Feet of Landscape Beds Maintained	284,766	302,000	307,000

*Trees that are up to 3 yrs old & require regular maintenance such as weekly watering, fertilization, spraying, etc...
Does not include trees that are maintained and planted in the tree nursery

COMPARATIVE DATA

	Columbia, MO	Edmund OK	St. Joseph, MO	Lawrence KS	Fayetteville AR	Champaign, IL
Population	79,873	65,612	70,318	74,986	65,612	64,923
Number of Employees	37	59.0	46	44	20	23
Employees Per 1,000 Population	0.46	0.90	0.65	0.59	0.30	0.35
Park Planning & Development:						
Capital Improvement Budget (3 Year Average)	\$1,300,000	\$120,000	\$400,000	\$3,500,000	\$990,000	\$750,000
% Capital Improvement Projects Completed w/Force Acct Labor	85%	>10%	40%	8%	20%	20%
No. of Permanent Staff Assigned to Capital Projects	10	0	3	0	3	2
No. of Landscape and Forestry Employees	5	4	1	13	2	10
	Columbia, MO	Broken Arrow, OK	St. Joseph, MO	Woodlands TX**	Edmond, OK	Champaign, IL
Population	79,873	77,000	70,318	59,000	65,612	64,923
Number of Employees	37	16.0	46	29	59	23
Employees Per 1,000 Population	0.46	0.21	0.65	0.49	0.90	0.35
Parks Management & Operations:						
Total Park Acres	1,980	810	1,500	678	1,120	510
Number of Maintenance Employees	20	10.5	15	15	22	9
Park Acres Per Staff	99.00	77.14	100.00	45.20	50.91	56.67
Premiere Facilities:						
Pools	5	3	3	4	1	2
Golf Courses (18 Hole)	2	0	1	0	1	0
Athletic Fields*	24	2	15	30	23	6
Rec/Nature Centers	0	1	2	0	0	7
Total Facilities	31	6	21	34	25	15

* Athletic Fields include all athletic fields that have lights and/or irrigation systems.

**Most Maintenance is contracted out.

DESCRIPTION

The Administration Division consists of the Director, Public Information Specialist, Administrative Support Assistant III, and Administrative Support Assistant IIs. This Division assists the public with reservations, registrations and information. Support and assistance is provided to all other divisions within the Department to ensure the successful operation of all areas of the Parks and Recreation Program. Areas of support generally include budget and accounting, promotion and the establishment of Department policies and procedures.

HIGHLIGHTS / SIGNIFICANT CHANGES

This area will continue to provide the same level of services to all other Divisions within the Department.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 223,779	\$ 239,261	\$ 238,635	\$ 250,828
Supplies and Materials	14,718	15,366	15,357	16,662
Travel and Training	1,857	3,705	3,150	3,705
Intragovernmental Charges	101,096	77,648	77,648	59,160
Utilities, Services, & Misc.	27,695	41,030	38,696	41,818
Capital	3,978	6,484	6,000	0
Other	0	0	0	0
Total	\$ 373,123	\$ 383,494	\$ 379,486	\$ 372,173

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
8970 - Dir. of Parks and Recreation	1.00	1.00	1.00	1.00
4802 - Public Information Spec.	1.00	1.00	1.00	1.00
1003 - Admin. Support Assistant III	1.00	1.00	1.00	1.00
1002 - Admin. Support Assistant II	1.75	1.75	1.75	1.75
Total Personnel	4.75	4.75	4.75	4.75
Permanent Full-Time	4.00	4.00	4.00	4.00
Permanent Part-Time	0.75	0.75	0.75	0.75
Total Permanent	4.75	4.75	4.75	4.75

DESCRIPTION

The Planning and Development Program is responsible for all parks capital improvements. Program staff identify, plan and develop recreation areas and facilities to meet the varied recreation and leisure needs of the citizens of Columbia. Also included in this division is the City's Horticulture and Forestry areas that are responsible for all parks, public buildings, median strips and the downtown area.

HIGHLIGHTS / SIGNIFICANT CHANGES

The proposed budget maintains the current level of services in this program area.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 693,684	\$ 764,201	\$ 748,635	\$ 779,554
Supplies and Materials	70,281	66,907	66,260	68,662
Travel and Training	1,555	2,566	2,450	2,613
Intragovernmental Charges	19,998	32,612	32,611	38,424
Utilities, Services, & Misc.	25,817	33,595	32,754	29,259
Capital	39,238	4,500	4,500	0
Other	0	0	0	0
Total	\$ 850,573	\$ 904,381	\$ 887,210	\$ 918,512

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
8710 - Parks Development Superintendent	1.00	1.00	1.00	1.00
8700 - Senior Parks Planner	1.00	1.00	1.00	1.00
5205 - Forester	1.00	1.00	1.00	1.00
5203 - Horticulturist	1.00	1.00	1.00	1.00
2414 - Groundskeeper II	2.00	2.00	2.00	2.00
2413 - Groundskeeper I	1.00	1.00	1.00	1.00
2406 - Construction Supervisor	1.00	1.00	1.00	1.00
2405 - Construction Specialist	1.00	1.00	1.00	1.00
2404 - Maintenance Mechanic	3.00	3.00	3.00	3.00
2402 - Maintenance Assistant II	2.00	3.00	3.00	3.00
Total Personnel	14.00	15.00	15.00	15.00
Permanent Full-Time	14.00	15.00	15.00	15.00
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	14.00	15.00	15.00	15.00

**Parks & Rec - Career Awareness &
Related Experience Program (C.A.R.E.)**

110-5310

DESCRIPTION

This program targets economically, socially and academically disadvantaged youth ages 14 through 18 for career training. This is accomplished by providing educational resources to the trainee in the form of an intensive seven-day vocational training seminar, placement with a local employer for 205 hours of work experience, and coaching trainees on the job. Wages are provided by the City of Columbia. Supervision of trainees is provided by those agencies or businesses where they are employed.

HIGHLIGHTS / SIGNIFICANT CHANGES

This budget contains funds to maintain the program at its current level. Personnel costs for enrollees have been increased in anticipation of an increase in the minimum wage.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 234,443	\$ 291,768	\$ 289,790	\$ 295,810
Supplies and Materials	7,037	7,139	6,600	7,295
Travel and Training	0	0	0	0
Intragovernmental Charges	974	3,440	3,437	2,954
Utilities, Services, & Misc.	17,060	23,417	23,950	24,515
Capital	0	0	0	0
Other	0	0	0	0
Total	\$ 259,514	\$ 325,764	\$ 323,777	\$ 330,574

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
7301 - Social Worker	1.00	1.00	1.00	1.00
Total Personnel	1.00	1.00	1.00	1.00
Permanent Full-Time	1.00	1.00	1.00	1.00
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	1.00	1.00	1.00	1.00

DESCRIPTION

The Parks Management and Operations Program is responsible for the management, maintenance and operation of parks, playgrounds, indoor and outdoor recreation facilities, grounds, trails and support areas. The management, maintenance and capital replacement of the P & R department's fleet is administered by program staff. Support is also provided to other City departments for grounds maintenance, surplus property, and general labor.

HIGHLIGHTS / SIGNIFICANT CHANGES

The budget for this program represents a commitment the same as in the past few years. Some supplemental budget is included to replace rolling stock equipment as per the City's replacement schedule.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 597,773	\$ 674,352	\$ 675,458	\$ 722,040
Supplies and Materials	261,390	272,509	271,150	283,687
Travel and Training	1,071	2,894	2,895	2,950
Intragovernmental Charges	26,950	41,090	41,043	71,636
Utilities, Services, & Misc.	150,672	208,619	204,776	217,956
Capital	271,908	216,206	215,703	148,750
Other	0	0	0	0
Total	\$ 1,309,764	\$ 1,415,670	\$ 1,411,025	\$ 1,447,019

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
8750 - Park Services Manager	1.00	1.00	1.00	1.00
2415 - Parks Supervisor	1.00	1.00	1.00	1.00
2404 - Maintenance Mechanic	2.50	2.50	2.50	2.50
2403 - Maintenance Specialist	0.00	1.00	1.00	1.00
2402 - Maintenance Assistant II	1.00	2.00	2.00	2.00
2300 - Equipment Operator II	3.00	3.00	3.00	3.00
2108 - Vehicle Maintenance Supv. I	1.00	1.00	1.00	1.00
2107 - Vehicle Mechanic	1.50	1.50	1.50	1.50
1002 - Admin. Support Assistant II	1.00	1.00	1.00	1.00
Total Personnel	12.00	14.00	14.00	14.00
Permanent Full-Time	12.00	14.00	14.00	14.00
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	12.00	14.00	14.00	14.00

Recreation Services Fund

Fund 552

DESCRIPTION

The Recreation Services Fund includes the Recreation Services Division and those costs in the Parks Services Division which are necessary for operation of facilities within Recreation Services. Recreation Services provides a broad spectrum of leisure services to meet the needs of all segments of the community. This includes group and individual programming to promote a high quality of life through positive social, cultural, psychological, emotional, and physiological development. The sections administered in the Recreation Services Division are: Sports Programming; Aquatics, Adaptive, and Outdoor Recreation; Community Recreation; Golf/Concessions; Senior Programming, Cultural Arts, and Life Enrichment; and Oak Tours.

HIGHLIGHTS / SIGNIFICANT CHANGES

The operating budget has been based on maintaining existing services. Some monies are budgeted to replace capital equipment as per the City's replacement schedule. Funds have been budgeted for the hiring of a Recreation Center Director during the last quarter of the Fiscal Year in anticipation of opening the new center in the spring/summer of 2002.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 2,121,917	\$ 2,179,120	\$ 2,187,190	\$ 2,295,632
Supplies & Materials	661,968	728,340	705,923	742,223
Travel & Training	3,240	8,195	7,825	8,315
Intragovernmental Charges	229,375	244,936	244,649	266,718
Utilities, Services & Misc.	1,378,035	944,216	950,598	1,474,369
Capital	129,759	146,481	115,068	130,496
Other	188,256	167,605	216,565	215,797
Total	4,712,550	4,418,893	4,427,818	5,133,550
Summary				
Operating Expenses	3,489,980	3,778,807	3,766,049	3,951,257
Non-Operating Expenses	180,215	175,700	228,796	234,660
Debt Service	1,364	1,905	1,905	1,137
Capital Additions	129,759	146,481	115,068	130,496
Capital Projects	911,232	316,000	316,000	816,000
Total Expenses	\$ 4,712,550	\$ 4,418,893	\$ 4,427,818	\$ 5,133,550

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
8600 - Recreation Services Manager	1.00	1.00	1.00	1.00
8610 - Recreation Center Director	0.00	0.00	0.00	1.00
8530 - Recreation Supervisor	6.00	6.00	6.00	6.00
8520 - Recreation Specialist	9.00	10.00	10.00	10.00
8510 - Recreation Leader	2.50	2.50	2.50	2.50
2415 - Parks Supervisor	1.00	1.00	1.00	1.00
2414 - Groundskeeper II	3.00	3.00	3.00	3.00
2413 - Groundskeeper I	3.00	3.00	3.00	3.00
2404 - Maintenance Mechanic	0.50	0.50	0.50	0.50
2107 - Vehicle Mechanic	0.50	0.50	0.50	0.50
Total Personnel	26.50	27.50	27.50	28.50
Permanent Full-Time	25.00	26.00	26.00	27.00
Permanent Part-Time	1.50	1.50	1.50	1.50
Total Permanent	26.50	27.50	27.50	28.50

PERFORMANCE MEASUREMENT / SERVICE INDICATORS

	Actual FY 1999	Budget FY 2000	Estimated FY 2001
Sports (Youth & Adult):			
Annual Estimated Participants	133,130	132,000	132,000
Cost Per Participant	\$3.70	\$4.30	\$4.30
Revenue Per Participant	\$2.04	\$2.20	\$2.20
Percent of Program Subsidy	58.90%	50.00%	50.00%
Aquatics/Outdoor/Travel:			
Annual Estimated Participants	155,212	132,000	152,000
Cost Per Participant	\$4.51	\$4.30	\$4.75
Revenue Per Participant	\$2.96	\$2.50	\$3.00
Percent of Program Subsidy	34.30%	45.00%	45.00%
Golf:			
No. of Participants	71,628	80,000	81,000
Cost Per Participant	\$13.51	\$14.00	\$14.00
Revenue Per Participant	\$15.00	\$14.00	\$14.00
Senior Adults/Adaptive/Life Enrichment:			
No. of Participants	147,896	132,000	135,000
Cost Per Participants	\$2.78	\$2.50	\$2.50
Revenue Per Participant	\$0.29	\$0.40	\$0.40
Percent of Program Subsidy	89.60%	87.00%	90.00%
Oak Tours:			
No. of Participants	14,664	15,000	15,000
Cost Per Participant	\$14.45	\$18.00	\$15.00
Revenue Per Participant	\$15.82	\$18.00	\$15.00
Percent of Program Subsidy	0.00%	0.00%	0.00%
Community Recreation:			
Annual Estimated Participants	69,447	72,000	72,000
Cost Per Participant	\$3.16	\$3.25	\$3.25
Revenue Per Participant	\$0.09	\$0.25	\$0.20
Percent of Program Subsidy	97.00%	90.00%	91.00%

COMPARATIVE DATA

	Columbia, MO	Boulder, CO	Champaign, IL	Iowa City, IA	Springfield, MO	Topeka KS
Population	79,873	91,448	64,923	61,506	144,327	120,167
Number of Employees	18.50	45.00	31.00	15.00	18.00	39.00
Employees Per 1,000 Population	0.232	0.492	0.477	0.244	0.125	0.325

RECREATION SERVICES - CAPITAL PROJECTS

Fund 552

MAJOR PROJECTS

Improvements to the Rainbow Softball Center and the installation of fairway irrigation at the Lake of the Woods Golf Course are the two Park and Recreation capital projects recommended for funding from the Recreation Services Fund this year.

FISCAL IMPACT

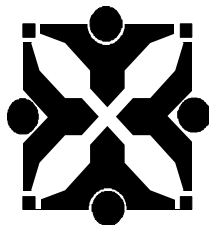
Investing in major improvement and renovation of these facilities should help control operating expense, maintain revenue and provide additional recreational opportunities. A golf fee increase is proposed for FY 2001 to pay for capital improvements at the golf courses.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 2,489	\$ 0	\$ 0	\$ 0
Supplies and Materials	75,923	0	0	0
Travel and Training	0	0	0	0
Intragovernmental Charges	0	0	0	0
Utilities, Services, & Misc.	817,860	316,000	316,000	816,000
Capital	0	0	0	0
Other	14,960	0	0	0
Total	\$ 911,232	\$ 316,000	\$ 316,000	\$ 816,000

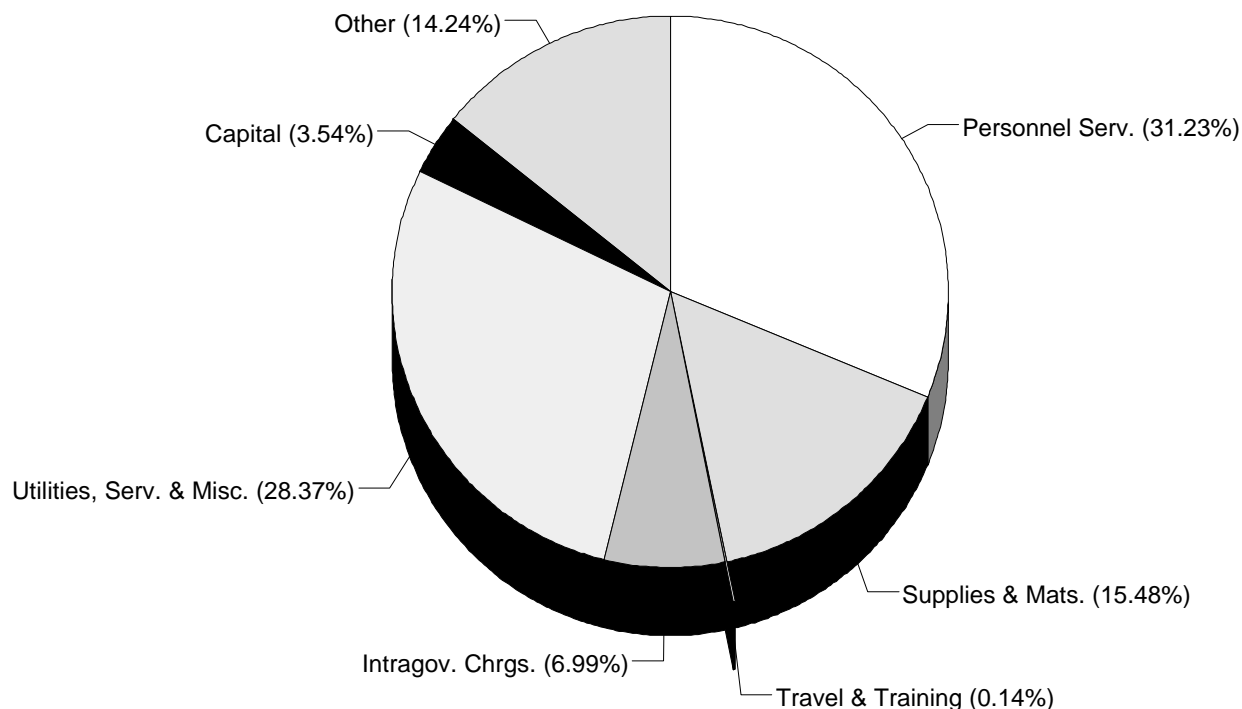
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Public Works Department



City of Columbia
Columbia, Missouri

Public Works Department - Summary



APPROPRIATIONS

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001	% Change From Budget FY 2000
Personnel Services	\$ 12,934,970	\$ 13,693,130	\$ 13,462,341	\$ 14,158,509	3.4%
Supplies & Materials	6,249,022	6,567,659	6,329,650	7,019,701	6.9%
Travel & Training	33,083	68,338	62,098	64,111	-6.2%
Intragovernmental Charges	2,778,049	2,933,988	2,929,571	3,168,401	8.0%
Utilities, Services & Misc.	10,201,782	11,551,161	10,300,628	12,862,102	11.3%
Capital	1,764,647	4,965,378	5,691,794	1,606,899	-67.6%
Other	7,242,157	6,417,121	6,315,302	6,458,022	0.6%
Total	41,203,710	46,196,775	45,091,384	45,337,745	-1.9%
Summary					
Operating Expenses	25,768,003	28,152,785	27,418,868	29,230,607	3.8%
Non-Operating Expenses	5,756,818	4,937,136	4,832,901	4,826,580	-2.2%
Debt Service	1,521,730	1,504,185	1,504,185	1,655,642	10.1%
Capital Additions	1,678,367	1,778,757	1,727,268	1,428,499	-19.7%
Capital Projects	6,478,792	9,823,912	9,608,162	8,196,417	-16.6%
Total Expenses	\$ 41,203,710	\$ 46,196,775	\$ 45,091,384	\$ 45,337,745	-1.9%

PUBLIC WORKS DEPARTMENT - SUMMARY

110-60 to 110-69,

553 to 558, 671, 672

DEPARTMENT DESCRIPTION

The Public Works Department operates and manages the Engineering, Street, Traffic, and Protective Inspection Divisions; Public Transportation; Columbia Regional Airport; Sanitary Sewer Utility; Parking Utility; Solid Waste; Storm Water Utility; Custodial and Building Maintenance Services; and Fleet Operations. Also, the Department is responsible for plans and specifications, contract management, and inspection of all public improvements made by the City of Columbia to ensure that the improvements are completed according to the specifications on a timely basis and in the most cost effective manner possible.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

Quality of life issues will continue to be a high priority for the Public Works Department. There will be considerable emphasis placed on protection of water quality from storm water run off with implementation of the EPA Phase II Storm Water Regulations. Significant pedestrian orientated projects, such as pedestrian bridges over I-70 and Business Loop 70 are programmed for construction using federal funds. Other highlights of the coming year are to be the administration of the construction of a new fire station, completion of the renovation of the Police Building, continued implementation of the fully funded 5 year street CIP, the sewer ballot issue projects and the storm water utility CIP, construction of a new operations fueling station, and initial development of the landfill site for a future materials recovery facility. Staff will aggressively seek to supplement limited local resources with grants that are appropriate to the department's mission and will continue efforts to interactively communicate with the public in order to better understand and respond to the public's needs.

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
General Fund Operations	77.73	77.73	77.73	77.73
Public Transportation Fund	29.60	30.60	30.60	30.60
Regional Airport Fund	14.00	16.00	16.00	16.00
Sanitary Sewer Utility Fund	51.74	52.24	52.24	53.24
Parking Facilities Fund	5.60	5.60	5.60	5.60
Solid Waste Utility Fund	73.25	73.25	73.25	73.25
Storm Water Utility Fund	8.43	8.93	8.93	8.93
Custodial & Maintenance Serv. Fund	8.00	8.00	8.00	8.00
Fleet Operations Fund	22.90	22.90	22.90	22.90
Total Personnel	291.25	295.25	295.25	296.25
Permanent Full-Time	287.00	290.00	290.00	291.00
Permanent Part-Time	4.25	5.25	5.25	5.25
Total Permanent	291.25	295.25	295.25	296.25

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DEPARTMENT DESCRIPTION

The General Fund Public Works Operations are charged with the traditional municipal public works functions of street, sidewalk, traffic system maintenance and operations, as well as building and construction inspections. In addition, engineering, survey, and right-of-way responsibilities are located in this office. Coordination, inspection and management of all public improvements are done through this office.

DEPARTMENT OBJECTIVES

Administration & Engineering: Design, construction and management of the public infrastructure in a professional and cost effective manner.

Streets: To ensure all city streets are safe and passable to the traveling public.

Traffic: Provide, improve and maintain traffic control devices to allow the safe and efficient movement on city streets.

Parking Enforcement: Create and assure parking turnover occurs in the enforcement area; and enforcement of no parking regulations in hazardous locations.

Protective Inspection: Protection of the public by assuring compliance of all building, rental housing, zoning, sign, and subdivision codes through the city.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 3,575,894	\$ 3,739,157	\$ 3,615,844	\$ 3,833,689
Supplies & Materials	900,658	1,104,522	983,184	1,148,003
Travel & Training	9,891	14,243	12,714	14,717
Intragovernmental Charges	272,429	438,447	438,247	448,590
Utilities, Services & Misc.	445,109	563,041	541,951	596,086
Capital	488,876	378,102	377,980	216,480
Other	0	0	0	0
Total	5,692,857	6,237,512	5,969,920	6,257,565
Summary				
Operating Expenses	5,203,981	5,859,410	5,591,940	6,041,085
Non-Operating Expenses	0	0	0	0
Debt Service	0	0	0	0
Capital Additions	488,876	378,102	377,980	216,480
Capital Projects	0	0	0	0
Total Expenses	\$ 5,692,857	\$ 6,237,512	\$ 5,969,920	\$ 6,257,565

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Administration & Engineering	24.18	24.18	24.18	24.18
Streets & Sidewalks	34.80	34.80	34.80	34.80
Protective Inspection	14.75	14.75	14.75	14.75
Parking Enforcement	4.00	4.00	4.00	4.00
Total Personnel	77.73	77.73	77.73	77.73
Permanent Full-Time	77.73	77.73	77.73	77.73
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	77.73	77.73	77.73	77.73

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 1999	Budget FY 2000	Estimated FY 2001
Engineering: (1)			
Miles of Streets Constructed/Inspected in New Developments	7.08	7.00	7.00
Miles of Sanitary Sewers Constructed/Inspected in New Developments	10.57	10.00	10.00
Miles of Sanitary Sewers Constructed/Inspection for BCRSD	7.34	5.00	6.00
Miles of Streets Constructed/Rebuilt by City Contract (survey, design, contract admin., inspected)	2.40	2.00	1.80
Miles of Sanitary Sewers Constructed/Rebuilt by City Contract (survey, design, contract admin., inspected)	6.28	6.00	6.00
No. of Site Plans, Construction Plans, & Plats Reviewed	586	700	700
No. of Excavation Permits Issued	943	1,000	1,000
No. of Flood Plain Development Permits Reviewed	53	40	50
Streets:			
Street Segments Resurfaced/Repaired	273	245	280
Service/Maintenance Cuts Repaired	294	300	300
Tons of Asphalt Used (2)	4,959	10,500	10,500
Snow Removal Hours	5,036	2,100	5,040
Tons of Salt & Cinders Used	3,810	3,900	3,900
Street Sweeping Miles/Tons	10,310/850	8,500/	10,310/850
Special Projects for Other Depts/Division Hours	13,658	12,000	12,000
Traffic (Control Operations)			
Signs Installed	479	450	480
Signs Replaced	2,023	1,100	2,030
Signing Hours	4,656	2,900	4,670
Striping (Miles of painting)			
Contracted striping	0	65	0
In-house striping	235	170	400
Other Painting (gallons of paint)	600	600	800
Signal Maintenance/Installation Hours	2,038	2,200	2,200
Traffic Studies Hours	2,457	300	2,460
Parking Enforcement:			
Parking Tickets:			
Expired Meter Tickets	27,066	38,000	37,500
Uniform Tickets	9,122	11,000	11,100
Warnings Issued	189	130	150
Overtime Enforcement:			
Ticket Issued	5,016	6,500	6,500
Vehicles Chalked	84,220	82,000	82,000
SCOFFLAW Enforcement: Tows or Boots	112	122	150
Protective Inspection			
No. of Permits Issued (Bldg., Elect., Plumb., Sign, ROW)	6,427	6,200	6,200
No. of Rental Inspections	5,825	7,500	7,500
No. of Housing inspections	249	300	300
No. of Building Inspections	21,538	21,500	21,500
No. of Violations Referred for Prosecution	113	150	65

(1) Engineering Division measurements and indicators are based on a calendar year.

(2) Tons of asphalt does not include overlay.

COMPARATIVE DATA - ADMIN/ENGINEERING

	Columbia, MO	Springfield, MO	Lawrence, KS	Norman, OK	Little Rock, AR	Boulder, CO
Admin/Engineering: Population	79,873	Did	Did	93,949	Did	91,448
Number of Employees	34	Not	Not	15	Not	15
Employees Per 1,000 Population	0.43	Respond	Respond	0.16	Respond	0.17
Operating Budget	\$2,366,364			\$900,761		\$3,437,783
Capital Improvement Budget:						
Streets/Sidewalks	\$9,292,366			\$4,902,492		\$9,030,000
Sanitary Sewers	\$8,226,000			\$2,860,703		\$650,000
Storm Water	\$1,547,000			\$200,000		\$2,900,000

* Five year estimate for streets/sidewalks, sanitary sewer and storm water projects.

NOTES:

Norman, OK:

- 1) Primary function of engineers and surveyors is to manage projects with consultants.
- 2) Engineering division does water utility work.
- 3) Sidewalks are the responsibility of the property owner.
- 4) Hires out all of their ROW acquisition, surveying and project design.
- 5) Updated 2000.

Boulder, CO:

Four main divisions: Administration, Utility, Transportation, Development, and Inspection Services.

- 1) Engineering division does water utility design as well.
- 2) Separate divisions do development design and inspection work.
- 3) Updated 2000.

COMPARATIVE DATA - STREET DIVISION

	Columbia, MO	Springfield, MO	Indepen- dence, MO	St. Charles, MO	Joplin, MO	Ames, IA
Street Division:						
Population	79,873	144,327	118,000	58,748	45,058	48,899
Number of Employees	34.80	66.00	45.00	36.00	23.00	18.00
Employees Per 1,000 Population	0.44	0.46	0.38	0.61	0.51	0.37
No. of Seasonal Employees	12	6	0	5	9	4
Miles of Street (Centerline)	334	772	593	242	500	184
Employees per Centerline Mile	0.10	0.09	0.08	0.15	0.05	0.10
Traffic Division:						
No. of Signalized Intersections	35	228	42	38	42	56
No. of Seasonal Employees	1	4	0	0	1	5

COMPARATIVE DATA - PARKING ENFORCEMENT

	Columbia, MO	Jefferson City, MO	Boulder, CO	Iowa City, IA	Lincoln, NE	Norman, OK
Parking Enforcement:						
Population	79,873	35,260	91,448	61,506	215,219	93,949
Number of Employees	4	3	11	6	7	0
Employees Per 1,000 Population	0.050	0.085	0.120	0.098	0.033	0.000
No. of Parking Spaces	3,574	2,893	3,402	3,100	7,305	815

COMPARATIVE DATA - PROTECTIVE INSPECTION

	Columbia, MO	Springfield, MO	Ames, IA	St. Joseph, MO	Champaign, IL
Protective Inspection:					
Population	79,873	144,327	48,899	70,318	64,923
Number of Employees	15	25	12	9	10
Employees Per 1,000 Population	0.188	0.170	0.245	0.110	0.154
No. of Building Inspections	27,162	31,063	13,278	8,206	7,818

NOTES:

Number of inspections for Columbia includes zoning, signs, complaints, housing, business license, CDBG, Neighborhood Response Team, housing and rental inspections.

- For all cities Number of Employees includes administrative, clerical and field inspectors.
- The City of Champaign and the City of St. Joseph do not have a rental inspection program.
- None of the comparable cities inspection department does CDBG inspections or technical support.
- Zoning enforcement at St. Joseph and Champaign is done by the planning department.
- Champaign's Planning Department inspects signs.
- Springfield's rental inspections are done by Health Department.

DESCRIPTION

The Administration section provides for the management of all divisions and functions of the Department including Engineering, Protective Inspection, Streets, Parking, Custodial and Maintenance Services, Fleet Operations, Regional Airport, Traffic, Transit, Sanitary Sewer, Solid Waste, Public Improvements, and Right-of-Way acquisition. The Engineering Division provides survey, design, contract administration and inspection of various public improvement projects, review of subdivision improvements, issuance of permits and inspection of all construction on public right-of-way.

HIGHLIGHTS / SIGNIFICANT CHANGES

It is expected that voter approved street and bridge projects financed by 1/4% sales tax funds will be completed or under construction during FY 2001. Emphasis will continue to be placed on sidewalk construction, including filling the gaps in sidewalks along collector and arterial streets, a pedestrian bridge over I-70 at Providence Road and one over Business Loop 70 along Paris Road, storm water construction projects, improvement projects at Columbia Regional Airport, and implementation of the Bear Creek & Hinkson Creek Trail Enhancement projects. Major repair work on Sanitary Sewer Wetland Treatment Units #1,2, & 3 will be undertaken this fiscal year.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 1,289,813	\$ 1,351,025	\$ 1,355,158	\$ 1,414,906
Supplies and Materials	56,436	61,938	62,206	63,113
Travel and Training	6,637	6,152	6,152	6,221
Intragovernmental Charges	98,986	162,302	162,302	162,299
Utilities, Services, & Misc.	44,513	86,270	79,748	74,750
Capital	20,014	41,350	41,350	0
Other	0	0	0	0
Total	\$ 1,516,399	\$ 1,709,037	\$ 1,706,916	\$ 1,721,289

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
5901 - Director of Public Works	1.00	1.00	1.00	1.00
5104 - Chief Engineer	0.75	0.75	0.75	0.75
5103 - Traffic Engineer	1.00	1.00	1.00	1.00
5102 - Civil Engineer II	3.00	3.00	3.00	3.00
5101 - Civil Engineer I	0.33	0.33	0.33	0.33
5023 - City Land Surveyor	1.00	1.00	1.00	1.00
5012 - Right-of-Way Agent	1.00	1.00	1.00	1.00
5007 - Arborist	1.00	1.00	1.00	1.00
5005 - Engineering Aide V	1.00	1.00	1.00	1.00
5003 - Engineering Aide III	2.00	2.00	2.00	2.00
5002 - Engineering Aide II	6.00	6.00	6.00	6.00
5001 - Engineering Aide I	1.00	1.00	1.00	1.00
4203 - Management Support Spec.	1.00	1.00	1.00	1.00
4201 - Financial Mgmt. Spec.	0.10	0.10	0.10	0.10
1101 - Administrative Secretary	1.00	1.00	1.00	1.00
1003 - Admin. Support Assistant III	2.00	2.00	2.00	2.00
1002 - Admin. Support Assistant II	1.00	1.00	1.00	1.00
Total Personnel	24.18	24.18	24.18	24.18
Permanent Full-Time	24.18	24.18	24.18	24.18
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	24.18	24.18	24.18	24.18

DESCRIPTION

The Street Division provides maintenance of 49.3 miles of unimproved streets and 284.3 miles of improved streets, snow removal on all City streets, mechanical and manual street cleaning, mowing of public right-of-ways, and utility service cut repairs. The Traffic Maintenance Division fabricates, installs and maintains traffic control and street name signs, pavement marking and curb painting, and traffic signal maintenance.

HIGHLIGHTS / SIGNIFICANT CHANGES

Continued emphasis will be given to our normal street maintenance program, including asphalt overlay and sealcoating of improved streets. \$200,000 is again being budgeted for contractual street maintenance work in order to improve the overall condition of Columbia's streets. The pilot project for contractual street line striping in FY 1997 allowed cost and performance data from in-house and contracted striping activities to be compared. This information is providing a sound basis for decisions concerning future pavement marking.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 1,494,194	\$ 1,527,744	\$ 1,498,783	\$ 1,564,979
Supplies and Materials	810,496	984,355	869,747	1,025,553
Travel and Training	1,556	4,227	3,200	4,294
Intragovernmental Charges	144,132	148,864	148,664	155,216
Utilities, Services, & Misc.	374,200	437,304	420,118	459,994
Capital	466,723	318,752	318,630	200,480
Other	0	0	0	0
Total	\$ 3,291,301	\$ 3,421,246	\$ 3,259,142	\$ 3,410,516

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
5104 - Chief Engineer	0.25	0.25	0.25	0.25
3033 - Traffic Signal Technician	1.00	1.00	1.00	1.00
2401 - Maintenance Assistant I	1.00	1.00	1.00	1.00
2310 - Public Works Supervisor II	2.00	2.00	2.00	2.00
2309 - Public Works Supervisor I45	1.00	1.00	1.00	1.00
2308 - Streets Superintendent	1.00	1.00	1.00	1.00
2307 - Public Works Supervisor III	2.00	2.00	2.00	2.00
2305 - Public Works Supervisor I	1.00	1.00	1.00	1.00
2303 - Equipment Operator III	3.00	3.00	3.00	3.00
2300 - Equipment Operator II	11.00	11.00	11.00	11.00
2299 - Equipment Operator I	10.00	10.00	10.00	10.00
2003 - Custodian	0.20	0.20	0.20	0.20
1004 - Administrative Support Supv.	0.15	0.15	0.15	0.15
1003 - Admin. Support Assistant III	0.80	0.80	0.80	0.80
1002 - Admin. Support Assistant II	0.40	0.40	0.40	0.40
1001 - Admin. Support Assistant I	0.00	0.00	0.00	0.00
Total Personnel	34.80	34.80	34.80	34.80
Permanent Full-Time	34.80	34.80	34.80	34.80
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	34.80	34.80	34.80	34.80

DESCRIPTION

Protective Inspection is responsible for administering the building, electrical, plumbing and mechanical, zoning, sign, subdivision, housing and rental unit conservation ordinances. This Division also reviews plans and issues permits, including occupancy permits following appropriate inspections. Staff assistance is provided to Code Revision Committees and appeal boards such as the Zoning Board of Adjustment and licensing boards. Inspectors recommend improvements and monitor contracts in Community Development Block Grant areas for upgrading single-family dwelling units. Staff also is a member and participates in Community Action Team planning and activities

HIGHLIGHTS / SIGNIFICANT CHANGES

Inspection services will continue at current levels. Emphasis will continue to be placed on in-house training of inspectors. The new HTE computer system will was fully implemented during this fiscal year. Many positive results, not only for operations but also the public have been realized. For example, the commercial permitting process has incorporated five separate applications into a single form, reducing staff time and making the process more convenient for contractors, designers and developers. The rental application/renewal process has been restructured, making the process easier to understand and has resulted in reduced paper work. We believe the changes will result in fewer expired certificates and fewer prosecutions. The Division will be establishing routine work sessions and meetings with the local AIA and CSI chapters. These two organizations represent the majority of architects, engineer and major contractors in the community. In doing so it is our goal to increase the level of service provided by the Division.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 654,783	\$ 722,100	\$ 623,021	\$ 712,105
Supplies and Materials	31,401	53,933	47,565	55,797
Travel and Training	1,698	3,854	3,352	3,902
Intragovernmental Charges	28,432	125,902	125,902	128,423
Utilities, Services, & Misc.	25,814	37,829	40,777	60,034
Capital	2,139	18,000	18,000	16,000
Other	0	0	0	0
Total	\$ 744,267	\$ 961,618	\$ 858,617	\$ 976,261

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
4102 - Plan Reviewer	1.00	1.00	1.00	1.00
3205 - Building Regulations Supv.	0.75	0.75	0.75	0.75
3204 - Chief Building Inspector	1.00	1.00	1.00	1.00
3203 - Senior Inspector	2.00	2.00	2.00	2.00
3202 - Building Inspector	8.00	8.00	8.00	8.00
1003 - Admin. Support Assistant III	2.00	2.00	2.00	2.00
Total Personnel	14.75	14.75	14.75	14.75
Permanent Full-Time	14.75	14.75	14.75	14.75
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	14.75	14.75	14.75	14.75

DESCRIPTION

The Parking Enforcement Division is responsible for administering the parking ordinances of the City parking control enforcement in the central business district and metered University campus streets. The Parking Enforcement Section is responsible for enforcing the parking and loading zone ordinances adopted by the City Council which seek to ensure adequate parking for downtown employees, customers, and businesses; and works with the City Prosecutor, affected businesses, and consumers in the identification and mitigation of problematic enforcement zones.

HIGHLIGHTS / SIGNIFICANT CHANGES

Emphasis will continue on enforcing parking ordinances to optimize parking in the downtown and university areas, thereby improving traffic flow and enhancing the economic viability of the central business district.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 137,104	\$ 138,288	\$ 138,882	\$ 141,699
Supplies and Materials	2,325	4,296	3,666	3,540
Travel and Training	0	10	10	300
Intragovernmental Charges	879	1,379	1,379	2,652
Utilities, Services, & Misc.	582	1,638	1,308	1,308
Capital	0	0	0	0
Other	0	0	0	0
Total	\$ 140,890	\$ 145,611	\$ 145,245	\$ 149,499

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
3021 - Parking Enforcement Officer	4.00	4.00	4.00	4.00
Total Personnel	4.00	4.00	4.00	4.00
Permanent Full-Time	4.00	4.00	4.00	4.00
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	4.00	4.00	4.00	4.00

Public Transportation - Summary

Fund 553

DEPARTMENT DESCRIPTION

Columbia Transit (CT) operates to provide public transportation to as many citizens as possible at the lowest possible cost while maintaining timely and dependable service.

DEPARTMENT OBJECTIVES

To provide mass transportation to as many citizens as possible at the lowest possible cost while maintaining timely and dependable service.

APPROPRIATIONS

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 1,518,126	\$ 1,479,261	\$ 1,453,294	\$ 1,585,964
Supplies & Materials	581,887	455,965	446,380	500,461
Travel & Training	3,403	6,005	2,122	6,005
Intragovernmental Charges	391,512	425,043	427,966	410,555
Utilities, Services & Misc.	333,279	1,055,679	253,728	785,516
Capital	4,559	3,114,749	3,892,654	113,000
Other	185,311	184,590	199,794	199,800
Total	3,018,077	6,721,292	6,675,938	3,601,301
Summary				
Operating Expenses	2,827,807	2,643,948	2,583,490	2,814,901
Non-Operating Expenses	185,711	184,690	199,794	199,900
Debt Service	0	0	0	0
Capital Additions	4,559	3,128	3,128	9,600
Capital Projects	0	3,889,526	3,889,526	576,900
Total Expenses	\$ 3,018,077	\$ 6,721,292	\$ 6,675,938	\$ 3,601,301

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Columbia Transit	19.46	19.21	19.21	18.26
Paratransit System	6.63	8.63	8.63	9.73
University Shuttle	3.51	2.76	2.76	2.61
Total Personnel	29.60	30.60	30.60	30.60
Permanent Full-Time	26.85	27.85	27.85	27.85
Permanent Part-Time	2.75	2.75	2.75	2.75
Total Permanent	29.60	30.60	30.60	30.60

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 1999	Budget FY 2000	Estimated University FY 2001	Estimated Fixed Route FY 2001	Estimated FY 2001
Fixed Routes:					
Unlinked Passenger Trips	561,080	700,000	508,000	380,000	888,000
Total Actual Vehicle Miles	407,082	440,000	112,320	410,000	522,320
Total Actual Vehicle Hours	34,424	29,500	7,790	36,000	43,790
Total Actual Revenue Miles	390,156	405,000	109,440	405,000	514,440
Total Actual Vehicle Revenue Hours	32,448	27,956	8,930	30,000	38,930
Total Actual Scheduled Revenue Miles	391,092	410,995	N/A	400,000	400,000
Number of Road calls	142	120	20	105	125
Fuel Consumptions (in Gallons)	78,016	85,000	N/A	86,000	86,000
Wheelchair Loadings	5,572	5,900	N/A	5,900	5,900
Lift Failures	28	20	N/A	25	25
Missed Routes	32	25	N/A	25	25
Average Cost/Revenue Mile	\$5.15	N/A	N/A	N/A	N/A
Average Cost Per Passenger	\$3.58	N/A	N/A	N/A	N/A
ParaTransit:					
Unlinked Passenger Trips	26,445	27,000	N/A	N/A	27,500
Total Actual Vehicle Miles	177,000	180,000	N/A	N/A	180,000
Total Vehicle Hours	16,868	14,000	N/A	N/A	15,500
Number of Road Calls	19	30	N/A	N/A	25
Fuel Consumption	25,145	25,000	N/A	N/A	27,000
Average Cost/Revenue Mile	\$3.15	N/A	N/A	N/A	N/A
Average Cost Per Passenger	\$18.06	N/A	N/A	N/A	N/A

COMPARATIVE DATA

	Columbia, MO	St. Joseph, MO	Iowa City, IA	Springfield, MO	Fayetteville, AR	Ames, IA
Population	79,873	70,318	61,506	144,327	53,833	48,899
Number of Employees*	40	53	50	93	38	110
Employees Per 1,000 Population	0.501	0.754	0.813	0.644	0.706	2.250
Regular Route Fare	\$0.50	\$0.60	\$0.75	\$0.75	FREE	\$0.75**
Trips Per Employee	14,688	9,170	26,924	14,175	34,449	25,608
Annual Ridership:						
Regular Route	561,080	277,000	1,300,000	1,300,000	1,300,000	2,800,000
Demand Responsive	26,445	209,000	46,200	18,295	9,058	16,948
Operating Cost Per Passenger:						
Regular Route	\$3.57	\$5.86	N/A	\$2.69	\$0.63	\$0.86
Demand Responsive	\$18.07	N/A	N/A	\$32.71	\$20.02	\$13.43

* Full Time Equivalents

** \$0.35 for I.S.U. Students

DESCRIPTION

This Division is responsible for all transit services except contracted University Shuttle services and Para-transit. Scheduled transit service is provided on four cross town routes and on a.m./p.m. commuter route. Special services are offered during MU home football games.

HIGHLIGHTS / SIGNIFICANT CHANGES

Ridership increases, that have occurred the previous two fiscal years, continued in FY 2000 at a somewhat slower rate. System efficiency continues to improve, further enhancing the Columbia Transit's pulse/timed transfer system that optimizes travel throughout the city. An estimated ridership of 380,000 will be provided in FY 2001. 13 new buses will enter service in the first and second quarter of FY 2001. During FY 2001 we will begin to blend the University Shuttle system into the Fixed Route system.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 964,877	\$ 905,996	\$ 871,337	\$ 972,982
Supplies and Materials	434,522	342,484	329,903	377,803
Travel and Training	3,403	4,255	2,122	4,255
Intragovernmental Charges	381,821	408,163	411,084	388,975
Utilities, Services, & Misc.	222,166	226,396	195,340	254,538
Capital	4,559	3,128	3,128	9,600
Other	185,311	184,590	199,794	199,800
Total	\$ 2,196,659	\$ 2,075,012	\$ 2,012,708	\$ 2,207,953

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
4702 - Transportation Manager	0.50	0.50	0.50	0.50
4201 - Financial Mgmt Spec.	0.15	0.15	0.15	0.15
2505 - Transportation Supervisor	0.62	0.62	0.62	0.62
2504 - Bus Dispatcher	1.25	2.25	2.25	2.30
2502 - Bus Driver	15.50	14.25	14.25	13.25
2306 - Public Works Supervisor II	0.62	0.62	0.62	0.62
2102 - Vehicle Service Worker	0.62	0.62	0.62	0.62
2003 - Custodian	0.20	0.20	0.20	0.20
Total Personnel	19.46	19.21	19.21	18.26
Permanent Full-Time	17.21	16.96	16.96	16.01
Permanent Part-Time	2.25	2.25	2.25	2.25
Total Permanent	19.46	19.21	19.21	18.26

DESCRIPTION

The Para-transit system provides service to persons with a disability that prevents them from riding the regular fixed route buses. It is supplemental to the fixed route services and is required by the Americans with Disabilities Act (ADA).

HIGHLIGHTS / SIGNIFICANT CHANGES

This system provides "curb to curb" service and is demand responsive. Users of the system must be certified as ADA eligible. The system provides service to certified riders anywhere within the City; however, users inside the ADA 3/4-mile para-transit service area have priority over users outside the ADA para-transit service area. Para-Transit service is provided by eight mini buses that are lift equipped. Ridership with the system has been increasing continuously since its inception in January 1993, to the point now that the four vehicles in current peak operation will need to be increased to five. An estimated 25,000 trips will be provided in FY 2001.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 356,531	\$ 378,022	\$ 410,439	\$ 427,093
Supplies and Materials	73,756	54,229	40,773	46,956
Travel and Training	0	1,500	0	1,500
Intragovernmental Charges	6,491	11,837	11,838	13,669
Utilities, Services, & Misc.	41,014	24,855	23,388	30,955
Capital	0	0	0	0
Other	0	0	0	0
Total	\$ 477,792	\$ 470,443	\$ 486,438	\$ 520,173

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
2505 - Transportation Supervisor	0.25	0.25	0.25	0.25
2504 - Bus Dispatcher	0.50	0.50	0.50	0.60
2502 - Bus Driver	4.00	6.00	6.00	7.00
2306 - Public Works Supervisor II	0.13	0.13	0.13	0.13
2102 - Vehicle Service Worker	0.25	0.25	0.25	0.25
1002 - Admin. Support Assistant II	1.50	1.50	1.50	1.50
Total Personnel	6.63	8.63	8.63	9.73
Permanent Full-Time	6.13	8.13	8.13	9.23
Permanent Part-Time	0.50	0.50	0.50	0.50
Total Permanent	6.63	8.63	8.63	9.73

DESCRIPTION

This service provides transportation service from outlying University parking facilities to designated University campus areas, and is reimbursed via contractual agreement with the University.

HIGHLIGHTS / SIGNIFICANT CHANGES

Contracted shuttle bus services are provided to Hearnese parking lot and to Trowbridge parking lot, for students and employees. The current contract with the University will expire in the summer of 2000. A formal request for proposal for a new contract has not yet been received from the University, although informal talks are underway. During the FY2001 school year, an estimated 7,500 hours of services will be provided, with an estimated ridership of 508,000 students. This may change significantly when the University releases its scope of services for a new contract. Columbia Transit is working with the University to meet its changing transit needs. New buses will enter service in the first and second quarter of FY 2001.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 196,718	\$ 195,243	\$ 171,518	\$ 185,889
Supplies and Materials	73,609	59,252	75,704	75,702
Travel and Training	0	250	0	250
Intragovernmental Charges	3,200	5,043	5,044	7,911
Utilities, Services, & Misc.	70,099	26,523	35,000	26,523
Capital	0	0	0	0
Other	0	0	0	0
Total	\$ 343,626	\$ 286,311	\$ 287,266	\$ 296,275

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
2505 - Transportation Supervisor	0.13	0.13	0.13	0.13
2504 - Bus Dispatcher	0.25	0.25	0.25	0.10
2502 - Bus Driver	2.75	2.00	2.00	2.00
2306 - Public Works Supervisor II	0.25	0.25	0.25	0.25
2102 - Vehicle Service Worker	0.13	0.13	0.13	0.13
	3.51	2.76	2.76	2.61
Permanent Full-Time	3.51	2.76	2.76	2.61
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	3.51	2.76	2.76	2.61

MAJOR PROJECTS

Columbia Transit continues to update its fleet and facilities by leveraging local funds with available FTA grants. Some of the upcoming projects include replacing two Paratransit vehicles, constructing additional bus shelters/benches and slabs, refurbishment of the Wabash Station, update the exhaust system at the Grissum Bldg., and construct a restroom at the Grissum Bldg.

FISCAL IMPACT

Columbia Transit attempts to maintain a prudent replacement schedule to ensure a fleet that does not require extensive resources to maintain. The replacement of vehicles is greatly influenced by the availability of federal funds as well as local dollars. The significant replacement of the bus fleet in FY2000 and 2001 is possible because of the availability of grant funds.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies and Materials	0	0	0	0
Travel and Training	0	0	0	0
Intragovernmental Charges	0	0	0	0
Utilities, Services, & Misc.	0	777,905	0	473,500
Capital	0	3,111,621	3,889,526	103,400
Other	0	0	0	0
Total	\$ 0	\$ 3,889,526	\$ 3,889,526	\$ 576,900

Regional Airport Fund - Summary

Fund 554

DEPARTMENT DESCRIPTION

The purpose of the Columbia Regional Airport is to provide safe and usable Airport facilities for the operation of commercial, general aviation and military aircraft, and to foster and create a healthy environment so that the community may access the national air transportation system and promote the economic growth of the region.

DEPARTMENT OBJECTIVES

To prudently protect the taxpayers' investment by managing the Airport in strict accordance with FAA regulations by providing a certified airport which consists of a fully staffed fire and law enforcement office, maintenance, and administration. To offer a safe, serviceable, and attractive place for air travelers, commercial airlines, general aviation, charter services, air cargo, and supporting tenants; and to implement innovative ways to increase revenues, procure new airline services, and increase the traffic flow through the facility.

APPROPRIATIONS

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 699,993	\$ 748,822	\$ 750,774	\$ 768,011
Supplies & Materials	76,159	132,368	121,527	119,628
Travel & Training	4,420	13,914	14,755	7,103
Intragovernmental Charges	92,890	114,129	114,129	114,299
Utilities, Services & Misc.	1,009,778	2,756,027	2,759,925	1,332,212
Capital	17,811	17,342	14,474	138,000
Other	402,148	399,490	410,800	410,800
Total	2,303,199	4,182,092	4,186,384	2,890,053
Summary				
Operating Expenses	998,414	1,187,224	1,183,074	1,199,836
Non-Operating Expenses	402,247	399,490	410,800	410,800
Debt Service	0	0	0	0
Capital Additions	17,811	17,342	14,474	138,000
Capital Projects	884,727	2,578,036	2,578,036	1,141,417
Total Expenses	\$ 2,303,199	\$ 4,182,092	\$ 4,186,384	\$ 2,890,053

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Administration	2.00	2.00	2.00	2.00
Airfield Areas	4.00	4.00	4.00	4.00
Terminal Areas	1.00	1.00	1.00	1.00
Public Safety	7.00	9.00	9.00	9.00
Snow Removal	0.00	0.00	0.00	0.00
Total Personnel	14.00	16.00	16.00	16.00
Permanent Full-Time	14.00	16.00	16.00	16.00
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	14.00	16.00	16.00	16.00

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 1999	Budget FY 2000	Estimated FY 2001
Airport Public Safety:			
No. of Annual Airfield Operations	41,460	45,000	45,000
No. of Based Aircraft	63	78	65
Annual No. of Enplaned Passengers	24,537	56,000	56,000
Annual No. of Deplaned Passengers	24,618	56,000	56,000
Airport Maintenance:			
Sq. Yards of Runway Surface	454,500	454,500	454,500
Hours of Snow Removal Activities	174	800	800
Tons of Sand/Chemical Deicing Utilized	48	450	450

COMPARATIVE DATA

	Columbia, MO	Burlington, IA	Dubuque, IA	Mason City, IA	Tupelo, MS	Joplin, MO
Population *	338,000	130,000	200,000	320,000	160,000	270,000
Number of Employees	16	5	22	5	9	6
Employees Per 1,000 Population	0.047	0.038	0.110	0.016	0.056	0.022
No. of Annual Enplanements	24,537	18,762	56,000	13,174	15,246	32,563
No. of Carriers	2	2	3	1	1	2
Annual Ground Rent Rate	0.08/sq ft	0.10/sq ft	0.15/sq ft	0.10/sq ft	0.35/sq ft	0.067/sq ft
Landing Fee Per 1,000 #GLW	0.78	0.70	0.84	0.56	0.75	0.42

* Populations shown are service area populations, not city populations.

DESCRIPTION

Airport Administration is responsible for the overall operation and management of the Columbia Regional Airport. As part of the Public Works Department, Airport Administration works closely with other City departments, the Missouri Highway and Transportation Department, and the Federal Aviation Administration. Airport Administration is responsible for negotiating and managing Airport real estate leases, concessionaire contracts, and collecting Airport revenues. Airport Administration handles public relations activities, Airport improvement and development projects, and oversees the operation of the Public Safety and Airport Maintenance Programs.

HIGHLIGHTS / SIGNIFICANT CHANGES

The airport master plan is being updated during FY 2000. This plan was last updated in September, 1989. A consultant was selected, FAA funding received, and work commenced in October, 1999. The updated master plan is due to the City in September, 2000. During FY 2000, Ozark Air Lines completed construction of its corporate headquarters and maintenance hangar/shops on Columbia Regional Airport; this required construction of a commercial aircraft parking apron which had been planned for a future date to be accelerated into FY 2000. The City also extended utilities and roadway to the Ozark site, and constructed a public parking lot adjacent to Ozark's facilities. Ozark began air carrier operations in February, 2000. Federal, State and private funds were used for this and related projects. Airport Administration will continue to work closely with the FAA on all aspects of federal funding and continuous updating and reprioritizing of Airport Improvement Program (AIP) projects. Staff will be working on the retention and expansion of current tenants and marketing to acquire new tenants, either aviation or non-aviation related. The number one priority will continue to be additional air transportation to and from Columbia Regional Airport.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 99,999	\$ 107,761	\$ 107,766	\$ 107,607
Supplies and Materials	2,282	7,087	4,780	7,277
Travel and Training	2,216	3,981	4,822	4,020
Intragovernmental Charges	92,890	101,528	101,528	99,511
Utilities, Services, & Misc.	33,411	33,036	35,902	37,409
Capital	2,228	0	410,800	410,800
Other	402,148	399,490	0	0
Total	\$ 635,174	\$ 652,883	\$ 665,598	\$ 666,624

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
2557 - Airport Manager	1.00	1.00	1.00	1.00
1003 - Admin. Support Assistant III	1.00	1.00	1.00	1.00
Total Personnel	2.00	2.00	2.00	2.00
Permanent Full-Time	2.00	2.00	2.00	2.00
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	2.00	2.00	2.00	2.00

DESCRIPTION

The duties of this Program are to assure that the runways, taxiways and other airfield operating areas are maintained in accordance with FAA standards with regard to safety and airfield maintenance. This includes airfield lighting, pavement maintenance and marking, snow removal, and safety area maintenance. In addition, this Program is responsible for the overall maintenance and upkeep of the City-owned Airport buildings, including two terminal buildings, the Automated Flight Service Station, maintenance building, roads, fences and adjacent land areas. The Program also maintains Airport vehicles and equipment, and is responsible for training operating personnel. During aircraft emergencies and fire fighting, the maintenance personnel assist Airport Public Safety personnel.

HIGHLIGHTS / SIGNIFICANT CHANGES

Airfield Maintenance has been able to maintain the operating areas of the airfield in accordance with FAA standards, and has continued to maintain the 30-year old terminal buildings in good condition. Continuing emphasis has been placed on vehicle and equipment maintenance.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 166,910	\$ 169,728	\$ 170,581	\$ 174,790
Supplies and Materials	32,689	46,741	46,961	52,686
Travel and Training	0	500	500	500
Intragovernmental Charges	0	3,474	3,474	8,144
Utilities, Services, & Misc.	31,259	54,508	54,108	55,582
Capital	13,663	16,150	14,474	13,000
Other	0	0	0	0
Total	\$ 244,521	\$ 291,101	\$ 290,098	\$ 304,702

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
2404 - Maintenance Mechanic	1.00	1.00	1.00	1.00
2400 - Maintenance Supervisor	1.00	1.00	1.00	1.00
2299 - Equipment Operator I	2.00	2.00	2.00	2.00
Total Personnel	4.00	4.00	4.00	4.00
Permanent Full-Time	4.00	4.00	4.00	4.00
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	4.00	4.00	4.00	4.00

DESCRIPTION

The duties of the Terminal Area personnel are to maintain all facilities and provide custodial services to ensure the terminal buildings and areas are clean, well maintained, neat and safe for the general public's use.

HIGHLIGHTS / SIGNIFICANT CHANGES

The terminal buildings are now over 30 years old and require constant attention to maintain both the buildings and the adjacent areas in a manner which reflects credit on the City and the Airport. Continued effort will be directed toward maintaining the high standards met in the past. FY 2000 budget included money for some roof repairs. In FY 2001 funding is being sought to replace the roof of the City-owned hangar leased to Central Missouri Aviation.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 31,424	\$ 44,886	\$ 45,002	\$ 45,199
Supplies and Materials	20,724	42,597	42,597	29,819
Travel and Training	0	0	0	0
Intragovernmental Charges	0	5,603	5,603	578
Utilities, Services, & Misc.	50,198	82,484	82,484	89,685
Capital	0	0	0	125,000
Other	0	0	0	0
Total	\$ 102,346	\$ 175,570	\$ 175,686	\$ 290,281

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
2003 - Custodian	1.00	1.00	1.00	1.00
Total Personnel	1.00	1.00	1.00	1.00
Permanent Full-Time	1.00	1.00	1.00	1.00
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	1.00	1.00	1.00	1.00

DESCRIPTION

Airport Safety has three primary duties: to provide crash, fire and rescue services in the event of an aircraft fire; to provide traditional fire and law enforcement protection at the Airport facility in accordance with FAA regulations, City ordinances, and State Statutes; and to control Airport compliance with FAA's airport certification requirements.

HIGHLIGHTS / SIGNIFICANT CHANGES

Continued emphasis will be placed on training in fire, crash rescue and law enforcement techniques to ensure compliance with FAA requirements. Airport Safety Officers are triple qualified; they are certified City of Columbia Police Officers, Certified Aircraft Rescue Fire Fighters, and Certified Emergency Medical Technicians. FAA security regulations require great emphasis on Airport access security and continued attention to operational and safety matters. Two additional Airport Safety Officers were added in FY 2000, enabling the Safety Office to operate 24 hours per day and significantly reducing overtime costs.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 396,879	\$ 421,662	\$ 421,754	\$ 435,639
Supplies and Materials	12,763	25,047	19,820	18,130
Travel and Training	2,204	9,433	9,433	2,583
Intragovernmental Charges	0	3,524	3,524	6,066
Utilities, Services, & Misc.	8,843	4,736	4,736	4,830
Capital	0	1,192	0	0
Other	0	0	0	0
Total	\$ 420,689	\$ 465,594	\$ 459,267	\$ 467,248

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
2555 - Airport Safety Supervisor	1.00	1.00	1.00	1.00
2550 - Airport Safety Officer	6.00	8.00	8.00	8.00
Total Personnel	7.00	9.00	9.00	9.00
Permanent Full-Time	7.00	9.00	9.00	9.00
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	7.00	9.00	9.00	9.00

DESCRIPTION

With no personnel assigned primarily to this duty, all hands participate in snow removal efforts--Airport Maintenance, Airport Safety and the Airport terminal personnel. Airport Safety personnel on watch assist the custodians in snow removal efforts around the terminal and aircraft rescue, and fire fighting equipment building. Airport maintenance personnel operate the snow plows, runway sweeper, and snow blower.

HIGHLIGHTS / SIGNIFICANT CHANGES

Snow and freezing rain are a continual challenge for the maintenance staff to effectively deal with. Staff will continue to maintain its reputation as having the cleanest runways in the State.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 4,781	\$ 4,785	\$ 5,671	\$ 4,776
Supplies and Materials	7,432	10,896	7,369	11,716
Travel and Training	0	0	0	0
Intragovernmental Charges	0	0	0	0
Utilities, Services, & Misc.	1,609	3,227	4,659	3,289
Capital	1,920	0	0	0
Other	0	0	0	0
Total	\$ 15,742	\$ 18,908	\$ 17,699	\$ 19,781

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
There are no personnel assigned to this division.				

MAJOR PROJECTS

The 2001 capital plan includes a project to purchase land that has been identified in prior airport master plans for the purpose of protecting approaches to the runways. A second project is included to fund passenger terminal upgrade architectural and engineering design work, which is being recommended by the master plan update currently underway. A third project is to construct a new cargo apron and taxiway connector for a future cargo complex.

FISCAL IMPACT

All three projects will qualify for Federal funding under the Airport Improvement Program at levels up to 90%. In addition to being reimbursable by the FAA, some of the land acquired will generate agricultural revenue. It is hoped that the terminal upgrade will be linked with increased passenger enplanements and new terminal tenant businesses. The cargo apron addition will support new construction of air cargo sorting facilities, providing increased rental, landing and fuel flowage fees.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies and Materials	269	0	0	0
Travel and Training	0	0	0	0
Intragovernmental Charges	0	0	0	0
Utilities, Services, and Misc.	884,458	2,578,036	2,578,036	1,141,417
Capital	0	0	0	0
Other	0	0	0	0
Total	\$ 884,727	\$ 2,578,036	\$ 2,578,036	\$ 1,141,417

Sanitary Sewer Utility Fund - Summary

Fund 555

DEPARTMENT DESCRIPTION

The Sewer Utility is charged with the responsibility to protect the public health and to ensure minimal impact upon the aquatic environment by adequate collection and treatment of wastewater within a regional area including Columbia. This is achieved by engineering review of proposed and existing facilities and through effective and economical operation and maintenance of collection and treatment systems.

DEPARTMENT OBJECTIVES

To ensure new construction meets current Federal, State and City requirements. To provide the lowest practical cost for maintaining sanitary sewer facilities and resources. To provide proper treatment of wastewater by complying with the standards imposed for effluent discharge to the environment. To provide a prudent, reasonable, and responsible approach to meeting the objectives through careful management of the material and human resources provided for that purpose.

APPROPRIATIONS

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 2,317,208	\$ 2,433,120	\$ 2,433,452	\$ 2,534,157
Supplies & Materials	497,973	634,060	629,837	702,315
Travel & Training	6,782	9,200	8,870	9,020
Intragovernmental Charges	610,363	587,044	587,044	750,064
Utilities, Services & Misc.	2,917,176	3,966,999	3,759,302	5,209,570
Capital	293,166	307,323	297,035	256,650
Other	2,886,564	2,847,038	2,913,450	3,076,788
Total	9,529,232	10,784,784	10,628,990	12,538,564
Summary				
Operating Expenses	4,279,077	4,942,273	4,880,721	5,203,026
Non-Operating Expenses	2,156,721	2,130,438	2,200,234	2,190,878
Debt Service	746,511	725,000	725,000	894,310
Capital Additions	274,586	307,323	297,035	256,650
Capital Projects	2,072,337	2,679,750	2,526,000	3,993,700
Total Expenses	\$ 9,529,232	\$ 10,784,784	\$ 10,628,990	\$ 12,538,564

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Administration	4.65	4.65	4.65	4.65
Engineering	5.59	6.09	6.09	6.09
Treatment Plant/Field O & M	29.00	29.00	29.00	30.00
Line Maintenance	12.50	12.50	12.50	12.50
Total Personnel	51.74	52.24	52.24	53.24
Permanent Full-Time	51.74	52.24	52.24	53.24
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	51.74	52.24	52.24	53.24

Sanitary Sewer Utility Fund - Summary

Fund 555

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 1999	Budget FY 2000	Estimated FY 2001
Collection System - Total Length	434	442	450
Sewer Line Cleaned	817,000	700,000	800,000
Cleaning Cost	\$0.16/ft	\$0.18/ft	\$0.18/ft
Sewer Line Televised	60,000	90,000 ft	80,000
Televising Cost	\$0.75/ft	\$0.76/ft	\$0.76/ft
Sewer Line Replaced	3,500	4,000 ft	4,000 ft
Replacement Cost In Street	\$70/ft	\$70/ft	\$70/ft
Replacement Cost Off Street	\$50/ft	\$50/ft	\$50/ft
Public Sewer Stoppages	15	25	25
Cost Per Response (All Calls)	\$44.00	\$45.00	\$45.00
Wastewater Treatment Plant Average Daily Flow (Million Gallons Per Day)			
Calendar Year	14.5	16.5	16.5
O&M Plant & Wetlands Cost Per 1,000 Gallons	\$0.378	\$0.321	\$0.337
Sludge Injected for a Calendar Year			
Million Gallons	9.0	14.0*	9.0
Dry Tons	1,800	2,800	1,800
Cost Per Dry Ton	\$100	\$150	\$150

* Contractual Assistance

COMPARATIVE DATA

	Columbia, MO	Norman, OK	Olathe, KS	Lawrence, KS	Fort Smith, AR	Boulder, CO
Population *	79,873	93,949	85,885	74,986	76,393	91,448
Number of Employees	51.74	45.00	33.50	34.25	93.00	58.90
Employees Per 1,000 Population	0.648	0.479	0.390	0.457	1.217	0.644
No. of Utility Accounts	31,000	26,680	22,750	27,200	27,429	26,408
Employees Per 1,000 Utility Accts	1.67	1.69	1.49	1.26	3.39	2.23
Total Utility Budget (Less Depreciation & Capital Items)	\$4,702,195	\$2,363,454	\$4,411,172	\$4,262,002	\$6,147,885	\$6,225,700

* Populations for Columbia, MO; Norman, OK; Lawrence, KS; and Boulder, CO do not include university housing.

DESCRIPTION

Guidance for the overall Utility operation and maintenance functions is provided by the Administration Section.

HIGHLIGHTS / SIGNIFICANT CHANGES

Wetland Unit #4 will be completed and operational this fiscal year. Unit #4 will add 40 acres of treatment area comprising five individual shallow constructed wetland cells. The total wetland treatment area will now be about 130 acres. The capacity of the Columbia Regional Wastewater Treatment Plant and wetland system will increase to 19.5 million gallons per day with these improvements. During FY2000, a consultant evaluated the causes of several berm failures experienced at Units #1 and #2. The repair work is expected to be under way in FY2001. Another consultant evaluated the present biosolids (sludge) management program and recommended alternatives for ultimate disposal methods. The intent is to continue to recycle biosolids for beneficial agricultural use. During the previous two fiscal years, approximately 20,000 linear feet of sanitary sewer pipe has been rehabilitated utilizing "no dig" techniques. The next phase is expected to continue in FY2001. O&M management assistance to the Boone County Regional Sewer District provided under an agreement executed in August 1990 is expected to continue through FY2001.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 253,397	\$ 258,088	\$ 258,203	\$ 266,232
Supplies and Materials	19,228	25,635	27,604	21,960
Travel and Training	1,252	1,490	1,490	1,490
Intragovernmental Charges	528,865	500,639	500,639	665,038
Utilities, Services, & Misc.	58,337	51,900	57,385	57,135
Capital	3,914	15,600	14,077	17,500
Other	2,141,512	2,118,622	2,124,000	2,287,010
Total	\$ 3,006,505	\$ 2,971,974	\$ 2,983,398	\$ 3,316,365

PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
5104 - Chief Engineer	0.25	0.25	0.25	0.25
4201 - Financial Mgmt Spec.	0.25	0.25	0.25	0.25
2606 - WWTP Superintendent	1.00	1.00	1.00	1.00
2427 - Sewer Utility Manager	1.00	1.00	1.00	1.00
2401 - Maintenance Assistant I	1.00	1.00	1.00	1.00
1004 - Admin. Support Supervisor	0.15	0.15	0.15	0.15
1003 - Admin. Support Assistant III	1.00	1.00	1.00	1.00
Total Personnel	4.65	4.65	4.65	4.65
Permanent Full-Time	4.65	4.65	4.65	4.65
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	4.65	4.65	4.65	4.65

DESCRIPTION

The Engineering Section of the Sewer Utility is responsible for the planning and design of various sewerage improvements such as sewer districts, trunk sewer extensions, pump stations and wastewater treatment facilities. This work includes preparation of construction contract documents; i.e. plans and specifications, construction inspection, supervision and providing assistance in easement acquisition. Sanitary sewer plans for private development are reviewed to ensure conformance with City and State rules, regulations and standards. All sanitary sewer plans, maps and other reference documents are maintained and updated for use by contractors, developers, realtors and the general public.

HIGHLIGHTS / SIGNIFICANT CHANGES

With the passage of the revenue bond issue in November 1997, funds will be available in FY2001 to continue construction of Wetlands Treatment Unit #4, the Bear Creek Outfall sewer, B-16 and B-17 trunk sewers. The sewer projects are located near the Boone County Fairgrounds. Improvement projects expected to be under construction in FY2001 include Wetland Treatment Unit Berm Repair, Bearfield lagoon interceptor sewer C-6 (joint project with the Boone County Regional Sewer District), Upper Hinkson Creek Outfall Relief Sewer, and the Cow Branch sewers and pump station to serve the recently annexed area towards Prathersville. Sanitary sewer rehabilitation of existing sewers by "no dig" methods will continue with Phase III during FY2001. Trunk sewer extensions in accordance with the City's current 80 acre point sewer policy are expected to continue to be funded with funds from the 1997 ballot issue.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 294,268	\$ 329,176	\$ 328,848	\$ 348,938
Supplies and Materials	6,876	13,270	13,202	13,815
Travel and Training	2,020	2,200	2,200	2,245
Intragovernmental Charges	25,603	18,942	18,942	11,683
Utilities, Services, & Misc.	8,580	20,144	20,010	20,310
Capital	11,000	36,950	36,710	16,700
Other	14,513	13,584	16,800	16,800
Total	\$ 362,860	\$ 434,266	\$ 436,712	\$ 430,491

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
5104 - Chief Engineer	0.25	0.25	0.25	0.25
5102 - Civil Engineer II	1.00	1.00	1.00	1.00
5101 - Civil Engineer I	1.34	1.34	1.34	1.34
5003 - Engineering Aide III	1.00	1.50	1.50	1.50
5002 - Engineering Aide II	2.00	2.00	2.00	2.00
Total Personnel	5.59	6.09	6.09	6.09
Permanent Full-Time	5.59	6.09	6.09	6.09
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	5.59	6.09	6.09	6.09

DESCRIPTION

Operation of the Regional Wastewater Treatment Plant (WWTP) is provided on a three shift, 24-hour per day basis each day of the year. Responsibility for adequate treatment of wastewater and wastewater biosolids (sludge) rests with the Plant Operations section. The Field Operations section is responsible for the operation of the Wetlands and the effluent pumping station located adjacent to the MDC Eagle Bluffs Wildlife Area and the wastewater treatment and spray irrigation system at the Columbia Regional Airport. The Plant Maintenance Section performs breakdown and preventative maintenance on Plant equipment and all field facilities, makes modifications and new installations as needed, and is responsible for care of buildings and provides routine operation of eleven wastewater pumping stations located in the Columbia area. The Sludge Management Program is responsible for the ultimate disposal of the anaerobically digested biosolids by land application, and for annual reporting to MDNR, as well as grounds maintenance at the Regional WWTP, wetlands and field facilities. Industrial pretreatment management is also provided by this section. The Laboratory Section performs process control testing, MDNR monitoring and compliance reporting for the Regional WWTP and field sampling for the Sludge and Pretreatment Management Programs. Liaison with research organizations and tours of the wetlands are provided by the Lab Section.

HIGHLIGHTS / SIGNIFICANT CHANGES

A dry year in 1999 allowed the construction of Wetland Treatment Unit #4 to proceed on schedule. Completion is expected in the early part of FY2001. As the City continues to expand outward in areas without existing gravity sewers, wastewater pumping stations become necessary. During the past fiscal year, six new satellite subdivision pump stations were acquired for operation and maintenance. A major pump station is proposed for completion in FY2001 in the Cow Branch drainage area. When completed, there will be seventeen satellite pump stations around the edges of the City. Major mechanical components of the original Plant are approaching their 20 year life. A significant equipment replacement schedule has been prepared in order to allow budgeting the costs and scheduling the work over a period of years.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 1,261,784	\$ 1,311,684	\$ 1,313,232	\$ 1,360,475
Supplies and Materials	379,927	486,775	485,051	559,725
Travel and Training	2,246	3,660	3,330	3,435
Intragovernmental Charges	29,918	43,100	43,100	46,225
Utilities, Services, & Misc.	742,621	1,167,465	1,104,969	1,091,810
Capital	121,489	124,074	120,483	65,950
Other	171,329	168,104	180,250	180,250
Total	\$ 2,709,314	\$ 3,304,862	\$ 3,250,415	\$ 3,307,870

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
SLUDGE MANAGEMENT:				
2614 - Wastewater Operations Supv.	1.00	1.00	1.00	1.00
2306 - Public Works Supervisor II	1.00	1.00	1.00	1.00
2303 - Equipment Operator III	1.00	1.00	1.00	1.00
2300 - Equipment Operator II	2.00	2.00	2.00	2.00
FIELD OPERATIONS:				
2602 - WWTP Operator II	1.00	1.00	1.00	1.00
WWT OPERATIONS:				
2604 - Chief Operator	1.00	1.00	1.00	1.00
2603 - WWTP Operator III	3.00	3.00	3.00	3.00
2601 - WWTP Operator I	9.00	9.00	9.00	10.00
WWT MAINTENANCE:				
2426 - Utility Maintenance Supv.	1.00	1.00	1.00	1.00
2425 - Utility Maint. Mechanic III	1.00	1.00	1.00	1.00
2422 - Utility Maint. Mechanic I	1.00	1.00	1.00	1.00
2421 - Utility Maint. Mechanic II	3.00	3.00	3.00	3.00
2402 - Maintenance Assistant II	1.00	1.00	1.00	1.00
LABORATORY:				
5132 - Laboratory Analyst	1.00	1.00	1.00	1.00
5031 - Laboratory Technician	2.00	2.00	2.00	2.00
Total Personnel	29.00	29.00	29.00	30.00
Permanent Full-Time	29.00	29.00	29.00	30.00
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	29.00	29.00	29.00	30.00

Sanitary Sewer - Line Maintenance

555-6330

DESCRIPTION

The Sewer Maintenance Section is responsible for the maintenance of approximately 434 miles of sanitary sewer pipe. This involves routine cleaning of sanitary sewer pipe; routine internal television inspection of pipe; repair and/or replacement of pipe and manholes; and investigation of complaints and correction of problems identified.

HIGHLIGHTS / SIGNIFICANT CHANGES

The emphasis again this year will be placed upon repair of previously identified damaged portions of sanitary sewer mains at various locations throughout the system. A second repair crew will again be utilized to assist in reducing the backlog of identified repairs. Routine cleaning will also be emphasized for preventive maintenance. The Sewer Maintenance section will continue inspecting, identifying and prioritizing existing sewers that will be rehabilitated utilizing trenchless technology methods for the ongoing major contract rehabilitation and replacement work. Two phases of rehabilitation work has been completed totaling approximately 20,000 feet of pipe. The third phase of the rehab work is intended to continue in FY2001.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 507,759	\$ 534,172	\$ 533,169	\$ 558,512
Supplies and Materials	91,628	108,380	103,980	106,815
Travel and Training	1,264	1,850	1,850	1,850
Intragovernmental Charges	25,977	24,363	24,363	27,118
Utilities, Services, & Misc.	54,195	47,740	50,938	46,615
Capital	138,183	130,699	125,765	156,500
Other	559,210	546,728	592,400	592,728
Total	\$ 1,378,216	\$ 1,393,932	\$ 1,432,465	\$ 1,490,138

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
2430 - Sewer Maintenance Supt.	1.00	1.00	1.00	1.00
2310 - Public Works Supervisor II	1.00	1.00	1.00	1.00
2309 - Public Works Supervisor I	1.00	1.00	1.00	1.00
2300 - Equipment Operator II	6.00	6.00	6.00	6.00
2299 - Equipment Operator I	3.00	3.00	3.00	3.00
2003 - Custodian	0.20	0.20	0.20	0.20
1003 - Admin. Support Assistant III	0.20	0.20	0.20	0.20
1002 - Admin. Support Assistant II	0.10	0.10	0.10	0.10
Total Personnel	12.50	12.50	12.50	12.50
Permanent Full-Time	12.50	12.50	12.50	12.50
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	12.50	12.50	12.50	12.50

MAJOR PROJECTS

The voters approved an 18.9 million dollar revenue bond issue in November 1997. Several projects on the list of improvements have been contracted. Several more are in the final design stages and will begin construction in FY 2000.

FISCAL IMPACT

To pay back the revenue bonds, the second of three scheduled rate increases became effective for the June 1999 billings. The second rate increase was 3% which amounts to an increase of approximately \$0.30 per month for a typical residential user. The third 3% rate increase is scheduled to become effective in FY2001.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies and Materials	314	0	0	0
Travel and Training	0	0	0	0
Intragovernmental Charges	0	0	0	0
Utilities, Services, & Misc.	2,053,443	2,679,750	2,526,000	3,993,700
Capital	18,580	0	0	0
Other	0	0	0	0
Total	\$ 2,072,337	\$ 2,679,750	\$ 2,526,000	\$ 3,993,700

Parking Facilities Fund - Summary

Fund 556

DEPARTMENT DESCRIPTION

The Parking Utility operates, maintains and administers four parking facilities, 16 surface lots as well as on-street parking meters. It is responsible for the collection of income from the facilities, the collection of data and preparation of parking and parking facility studies, and the installation and maintenance of parking meters, gates, attendant buildings and other facilities.

DEPARTMENT OBJECTIVES

To provide and maintain convenient and adequate parking, both on-street and off-street in the downtown business district. To collect income from parking facilities for the maintenance and operation of these facilities and provide financing to additional facilities as needed.

APPROPRIATIONS

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 262,176	\$ 259,046	\$ 281,720	\$ 291,117
Supplies & Materials	56,383	68,531	65,341	129,617
Travel & Training	0	20	0	300
Intragovernmental Charges	69,370	94,183	94,983	83,782
Utilities, Services & Misc.	2,344,827	201,936	178,874	156,166
Capital	0	51,840	51,809	9,000
Other	1,092,170	1,058,495	1,127,943	1,118,978
Total	3,824,926	1,734,051	1,800,670	1,788,960
Summary				
Operating Expenses	480,188	613,016	615,918	650,282
Non-Operating Expenses	562,411	559,166	622,914	628,614
Debt Service	531,350	510,029	510,029	501,064
Capital Additions	0	51,840	51,809	9,000
Capital Projects	2,250,977	0	0	0
Total Expenses	\$ 3,824,926	\$ 1,734,051	\$ 1,800,670	\$ 1,788,960

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Parking Facilities	5.60	5.60	5.60	5.60
Total Personnel	5.60	5.60	5.60	5.60
Permanent Full-Time	5.60	4.60	4.60	4.60
Permanent Part-Time	0.00	1.00	1.00	1.00
Total Permanent	5.60	5.60	5.60	5.60

Parking Facilities Fund - Summary

Fund 556

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 1999	Budget FY 2000	Estimated FY 2001
Parking Inventory:			
On-Street Meters	1,451	1,430	1,500
Surface Lots:			
Off-Street Meters	315	303	315
Permit Spaces	462	478	468
Parking Structures:			
Public Parking Spaces	393	324	376
Permit Spaces	867	846	892
Parking Permits Issued:			
Surface Lots	708	795	654
Parking Structures	684	970	970
Revenue Collected:			
On-Street Meters	\$411,654	\$425,500	\$400,000
Off-Street Meters	\$62,146	\$120,000	\$100,000
Meter Covers	\$26,711	N/A (2)	\$30,000
Parking Structures Metered Revenues:			
Plaza	\$66,652	\$60,505	\$66,000
6th/Cherry	\$13,982	N/A (3)	\$15,000
8th/Cherry (1)	\$1,032	N/A (3)	\$14,000
10th/Cherry	\$18,853	N/A (3)	\$16,000
Parking Structures Permit Revenues:			
Plaza	\$116,678	N/A (4)	\$116,000
6th/Cherry	\$112,535	N/A (4)	\$70,000
8th/Cherry (1)	\$0	N/A (4)	\$54,000
10th/Cherry	\$51,398	N/A (4)	\$40,000
Meter Maintenance & Repair:			
Complaints Checked	5,361	5,398	5,600
Meters Requiring Work	2,215	2,090	2,102
Meters Replaced	323	546	550
Hours Worked	446	454	460

(1) Reopened 8th/Cherry parking garage in September 1999.

(2) Meter Covers were not budgeted separately in FY00, included in On-Street Meters.

(3) Parking structures metered revenues were not budgeted separately in FY00, included in Meters.

(4) Parking structures permit revenues were not budgeted separately in FY00, included in Monthly Permit Total.

COMPARATIVE DATA

	Columbia, MO	Jefferson City, MO	Boulder, CO	Iowa City, IA	Lincoln, NE	Norman, OK
Population	79,873	35,260	91,448	61,506	215,219	93,949
Number of Employees	5.6	4.0	7.0	9.0	50.0	1.0
Employees Per 1,000 Population	0.070	0.113	0.077	0.146	0.232	0.011
No. of Parking Spaces:	3,574	2,893	3,402	3,100	7,305	815
On-Street	1,451	1,340	1,376	790	3,600	750
Off-Street	2,068	1,553	2,026	2,400	3,704	65
No. of Parking Structures	4	2	4	3	6	0

Parking Facilities

556-6410

DESCRIPTION

The Parking Utility operates, maintains and administers four parking facilities, 16 surface lots as well as on-street parking meters. It is responsible for the collection of income from the facilities, the collection and data preparation of parking and parking facility studies, and the installation and maintenance of parking meters, gates, attendant buildings and other facilities.

HIGHLIGHTS / SIGNIFICANT CHANGES

Working with the downtown business community, the Parking Utility works to ensure that the present and future parking needs in downtown Columbia are met. In FY 1998, construction was completed on a new parking structure at Sixth and Cherry. A major renovation of the City's oldest parking structure located at Eighth and Cherry was completed in FY 1999. A new temporary lot at 5th and Cherry was put into operation during FY 1999. This surface lot is permit only. During FY 2000 100 electronic parking meters were installed on Broadway. It is anticipated that 500 additional electronic meters will be installed during FY 2001. A security camera system was approved and is anticipated for installation in one garage location during FY 2000.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 262,176	\$ 259,046	\$ 281,720	\$ 291,117
Supplies and Materials	53,291	68,531	65,341	129,617
Travel and Training	0	20	0	300
Intragovernmental Charges	69,370	94,183	94,983	83,782
Utilities, Services, & Misc.	96,942	201,936	178,874	156,166
Capital	0	51,840	51,809	9,000
Other	1,092,170	1,058,495	1,127,943	1,118,978
Total	\$ 1,573,949	\$ 1,734,051	\$ 1,800,670	\$ 1,788,960

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
4702 - Transportation Manager	0.50	0.50	0.50	0.50
4201 - Financial Mgmt Spec.	0.10	0.10	0.10	0.10
3032 - Meter Repair Technician	1.00	1.00	1.00	1.00
3024 - Parking Supervisor	1.00	1.00	1.00	1.00
2299 - Equipment Operator I	2.00	2.00	2.00	2.00
1001 - Admin. Support Assistant I	1.00	1.00	1.00	1.00
Total Personnel	5.60	5.60	5.60	5.60
Permanent Full-Time	5.60	4.60	4.60	4.60
Permanent Part-Time	0.00	1.00	1.00	1.00
Total Permanent	5.60	5.60	5.60	5.60

MAJOR PROJECTS

The 1998 Capital Plan calls for the completion of the planned improvements along Cherry Street. Renovation was completed on the 8th and Cherry facility during FY 1999.

FISCAL IMPACT

Expansion of facilities is necessary to meet the needs of the community. Renovation of the 8th street facility did reduce losses that were occurring due to patrons moving out of the facility.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies and Materials	3,092	0	0	0
Travel and Training	0	0	0	0
Intragovernmental Charges	0	0	0	0
Utilities, Services, & Misc.	2,247,885	0	0	0
Capital	0	0	0	0
Other	0	0	0	0
Total	\$ 2,250,977	\$ 0	\$ 0	\$ 0

Solid Waste Fund - Summary

Fund 557

DEPARTMENT DESCRIPTION

This utility is dedicated to the management of resources for the protection of public health. Human resources are managed to provide efficient trash, recycling, and disposal services utilizing sound engineering practices. Natural resources are managed through education, reuse and recycling for the protection of the environment.

DEPARTMENT OBJECTIVES

To provide an efficient collection and disposal service while protecting the environment and public health.

APPROPRIATIONS

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 2,900,938	\$ 3,248,324	\$ 3,164,783	\$ 3,312,368
Supplies & Materials	1,913,617	2,177,410	2,119,501	2,378,664
Travel & Training	3,849	16,986	17,112	18,870
Intragovernmental Charges	939,894	901,757	902,037	952,839
Utilities, Services & Misc.	1,686,400	1,920,636	1,784,138	3,955,539
Capital	808,301	1,010,472	974,471	801,029
Other	2,525,192	1,755,686	1,446,031	1,434,245
Total	10,778,191	11,031,271	10,408,073	12,853,554
Summary				
Operating Expenses	7,302,723	8,260,113	7,982,571	8,563,280
Non-Operating Expenses	2,304,756	1,527,226	1,217,571	1,214,800
Debt Service	243,869	233,460	233,460	224,445
Capital Additions	808,301	935,472	899,471	726,029
Capital Projects	118,542	75,000	75,000	2,125,000
Total Expenses	\$ 10,778,191	\$ 11,031,271	\$ 10,408,073	\$ 12,853,554

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Administration	5.50	5.50	5.50	5.50
Commercial	17.90	18.90	18.90	18.90
Residential	25.00	27.00	27.00	27.00
Landfill	12.75	12.75	12.75	12.75
Larvaciding	0.50	0.50	0.50	0.50
University	2.60	2.60	2.60	2.60
Recycling	9.00	6.00	6.00	6.00
Total Personnel	73.25	73.25	73.25	73.25
Permanent Full-Time	72.50	72.50	72.50	72.50
Permanent Part-Time	0.75	0.75	0.75	0.75
Total Permanent	73.25	73.25	73.25	73.25

COMPARATIVE DATA

	Columbia, MO	Norman, OK	Olathe, KS	Lawrence, KS	Fort Smith, AR	Pine Bluff, AR
Population	79,873	93,949	85,885	74,986	76,393	53,498
Number of Employees	73.25	65.00	41.00	80.00	81.00	50.00
Employees Per 1,000 Population	0.917	0.692	0.477	1.067	1.060	0.935
Number of Part Time Employees	4	5	6	1	5	0
No. of Utility Accounts	31,868	23,600	24,700	23,000	22,295	17,950
Avg. Residential Rate/Month	\$9.85	\$8.00	\$10.55	\$10.39	\$8.60	\$10.50
Disposal Tipping Fee/Ton	\$32.50	\$13.84	\$26.00	\$19.15	\$21.00	\$28.71

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 1999	Budget FY 2000	Estimated FY 2001
Tons of Waste Collected:			
Residential	23,624	23,000	23,500
Commercial/Roll-Off	51,212	52,000	53,500
University	6,387	6,400	6,400
From Outside Hauler	52,617	62,000	73,000
Total Tons of Material Deposited at Landfill	133,843	143,400	156,400
Tons of Recyclables Collected Curbside	2,200	2,835	2,975
Tons of Recyclables Collected at Drop Offs	1,877	1,850	2,050
Tons of Yard Waste taken to Compost Facility	2,024	3,000	3,500
Number of Residential Units	31,868	32,600	33,400
Quantity of Black Trash Bags Delivered/Sold	2,140,875	2,325,000	2,200,875
Quantity of Blue Recycling Bags Delivered/Sold	1,243,098	1,300,000	1,350,000
Quantity of Clear Compost Bags Delivered/Sold	309,045	310,000	312,000
Total Vehicle Hours	49,045	51,150	52,000
No. White Goods Collected Through Special Collection	1,398	1,420	1,460
State Landfill Fees Collected and Forwarded to State	\$237,411	\$259,984	\$288,151
Educational and Informational Presentations	130	140	150
Residential Hazardous Waste Collected/Disposed (lbs per calendar year)	162,619	165,000	175,000
No. of Vehicles Serviced at Hazardous Waste Facility(per calendar year)	2,575	2,550	2,700
Trash Out Early Violations	49	50	50

DESCRIPTION

The Solid Waste Utility is responsible for the management of waste using sound engineering practices to protect human health and the environment. Administrative duties include keeping abreast of new regulations, designing waste and recyclables collection systems, collecting waste and recyclables, landfilling and managing human resources.

HIGHLIGHTS / SIGNIFICANT CHANGES

Landfill administration and maintenance operations will move in Spring 2001 to accommodate disposal Cell #3. The Landfill Master Plan includes site layout for administration and maintenance operations, as well as enlarging the compost area, and a material recovery facility. The purchase of Civic Recycling and/or construction of a material recovery facility is under evaluation. The landfill continues to explore potential end users for methane gas. Recently approved sliding scale tipping fee for the landfill has increased tonnage by approximately 7%. This is the second year of a 3-year joint research project with the University of Missouri to determine trash settlement and calculate airspace as the result of settlement of waste. Commingled recycling participation and tonnage continues to increase, weekly curbside set-out rates have increased from 8% to 24% over the source separated program. There are no significant changes planned for residential or commercial collection of waste.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 319,159	\$ 315,408	\$ 309,017	\$ 334,432
Supplies and Materials	18,313	27,334	25,496	28,206
Travel and Training	671	5,740	5,746	6,450
Intragovernmental Charges	714,692	698,752	698,752	753,712
Utilities, Services, & Misc.	101,843	104,326	102,841	96,960
Capital	2,409	2,200	2,456	3,300
Other	249,477	236,064	239,237	227,445
Total	\$ 1,406,564	\$ 1,389,824	\$ 1,383,545	\$ 1,450,505

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
5104 - Chief Engineer	0.25	0.25	0.25	0.25
4201 - Financial Mgmt Spec	0.25	0.25	0.25	0.25
2208 - Solid Waste District Coord.	1.00	1.00	1.00	1.00
2206 - Collection Superintendent	1.00	1.00	1.00	1.00
2205 - Solid Waste Manager	1.00	1.00	1.00	1.00
2003 - Custodian	0.20	0.20	0.20	0.20
1004 - Admin. Support Supervisor	0.60	0.60	0.60	0.60
1003 - Admin. Support Assistant III	0.90	0.90	0.90	0.90
1002 - Admin. Support Assistant II	0.30	0.30	0.30	0.30
Total Personnel	5.50	5.50	5.50	5.50
Permanent Full-Time	5.50	5.50	5.50	5.50
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	5.50	5.50	5.50	5.50

DESCRIPTION

Commercial collection provides waste removal services from small single offices to large manufacturers. Services and equipment are available that range from a single bag for small generators to large 40 cubic yard compactors for manufacturers.

HIGHLIGHTS / SIGNIFICANT CHANGES

Compactor roll-off service continues to grow and the mini roll-offs are providing service opportunities to medium and large volume generators that were too large for dumpsters and too small for the larger roll-off containers. Retaining commercial customers and route efficiencies will be the focus. There are no significant changes planned for commercial collections.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 837,123	\$ 886,777	\$ 887,561	\$ 932,596
Supplies and Materials	506,682	573,872	515,597	551,564
Travel and Training	379	1,546	1,546	2,021
Intragovernmental Charges	63,304	71,530	71,530	68,858
Utilities, Services, & Misc.	252,382	295,142	298,603	309,241
Capital	61,782	337,520	317,520	341,150
Other	148,625	149,344	177,900	177,900
Total	\$ 1,870,277	\$ 2,315,731	\$ 2,270,257	\$ 2,383,330

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
2214 - Refuse Collector III	13.90	13.90	13.90	13.90
2213 - Refuse Collector II	1.00	2.00	2.00	2.00
2212 - Refuse Collector I	1.00	1.00	1.00	1.00
2204 - Refuse Collection Supv. II	1.00	1.00	1.00	1.00
2203 - Refuse Collection Supv. I	1.00	1.00	1.00	1.00
Total Personnel	17.90	18.90	18.90	18.90
Permanent Full-Time	17.90	18.90	18.90	18.90
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	17.90	18.90	18.90	18.90

DESCRIPTION

Residential solid waste services include collection of refuse, recycling, yard waste and white goods from single family and multiple residential units.

HIGHLIGHTS / SIGNIFICANT CHANGES

Trash and commingled recyclables are collected weekly in the same truck. Yard waste is collected with a separate vehicle. White goods are collected by appointment and freon recovery by city staff is completed before the unit is sent for metal recycling. Collection truck styles, e.g. one man collection, will be the focus to increase efficiencies. There are no significant changes planned for residential collections.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 713,958	\$ 862,690	\$ 786,159	\$ 795,408
Supplies and Materials	580,498	682,415	691,808	728,094
Travel and Training	435	1,150	1,250	1,450
Intragovernmental Charges	103,065	83,503	83,503	78,805
Utilities, Services, & Misc.	182,235	173,726	180,328	184,441
Capital	347,104	270,000	270,000	0
Other	127,604	116,600	130,494	130,500
Total	\$ 2,054,899	\$ 2,190,084	\$ 2,143,542	\$ 1,918,698

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
2214 - Refuse Collector III	1.00	1.00	1.00	1.00
2213 - Refuse Collector II	10.00	13.00	13.00	13.00
2212 - Refuse Collector I	12.00	11.00	11.00	11.00
2204 - Refuse Collection Supv. II	2.00	2.00	2.00	2.00
Total Personnel	25.00	27.00	27.00	27.00
Permanent Full-Time	25.00	27.00	27.00	27.00
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	25.00	27.00	27.00	27.00

DESCRIPTION

To comply with state and federal regulations, Columbia Sanitary Landfill is operated using environmentally sound engineering practices for disposal of municipal solid waste.

HIGHLIGHTS / SIGNIFICANT CHANGES

FY 1999 Landfill annual waste disposal totaled 133,843 tons of solid waste. FY00 totals are anticipated to equal or exceed the previous year. At mid-FY00 leachate handling totals stand at more than 1.3 million gallons being collected, aerated, tested, and trucked for disposal from the treatment basins. Preliminary design of features such as a landfill operations center and force main sewer are in process. Phase 2 methane gas recovery is complete. The amount of landfill gas being flared has increased to approximately 350,000 cubic feet per day. Disposal Cell #2 will have an estimated 250,000 tons of waste in place at the end of FY00. Planning for the design and construction of Cell #3 is ongoing.

The yard waste grinding operation continues to be very popular. The addition of a new horizontal grinder and wheel loader has increased operational efficiency significantly. The grinder was partially funded by grants from Mid-Missouri Waste Management District H and the Missouri Department of Natural Resources (MDNR). A redesign of Capen Park Mulch Site is ongoing. The composting operation is involved in a pilot project with Columbia Foods and MDNR which allows incorporation of cellulose base wiener casings into the yard waste stream. The inflow of wiener casings has increased the amount of material being composted by 40%. Additional opportunities for waste stream diversions through composting are being explored.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 571,059	\$ 652,643	\$ 641,391	\$ 660,571
Supplies and Materials	401,063	417,595	412,119	528,305
Travel and Training	570	2,300	2,400	2,400
Intragovernmental Charges	16,702	22,951	22,951	24,186
Utilities, Services, & Misc.	740,839	891,985	799,820	882,870
Capital	341,210	257,612	243,258	369,294
Other	1,945,535	1,200,000	850,000	850,000
Total	\$ 4,016,978	\$ 3,445,086	\$ 2,971,939	\$ 3,317,626

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
2307 - Public Works Supervisor III	1.00	1.00	1.00	1.00
2303 - Equipment Operator III	9.00	9.00	9.00	9.00
2207 - Landfill Superintendent	1.00	1.00	1.00	1.00
1000 - Admin. Support Assistant I	1.75	1.75	1.75	1.75
Total Personnel	12.75	12.75	12.75	12.75
Permanent Full-Time	12.00	12.00	12.00	12.00
Permanent Part-Time	0.75	0.75	0.75	0.75
Total Permanent	12.75	12.75	12.75	12.75

Solid Waste - Larvaciding

557-6550 to 557-6559

DESCRIPTION

This program destroys mosquito larva in standing water and lagoons from early spring to late fall.

HIGHLIGHTS / SIGNIFICANT CHANGES

No significant changes are expected.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 3,858	\$ 25,571	\$ 23,741	\$ 24,063
Supplies and Materials	507	4,390	4,390	4,390
Travel and Training	0	50	50	50
Intragovernmental Charges	0	0	0	0
Utilities, Services, & Misc.	199	1,040	1,040	1,040
Capital	0	0	0	0
Other	0	0	0	0
Total	\$ 4,564	\$ 31,051	\$ 29,221	\$ 29,543

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
2214 - Refuse Collector III	0.50	0.50	0.50	0.50
Total Personnel	0.50	0.50	0.50	0.50
Permanent Full-Time	0.50	0.50	0.50	0.50
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	0.50	0.50	0.50	0.50

DESCRIPTION

Contract collection of waste from all the facilities on the MU campus.

HIGHLIGHTS / SIGNIFICANT CHANGES

No significant changes are expected. City staff continues to work with university personnel to increase efficiencies in solid waste services on campus by placement of compactors in lieu of dumpsters.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 69,712	\$ 93,364	\$ 88,264	\$ 99,166
Supplies and Materials	53,259	60,005	66,208	65,759
Travel and Training	0	0	0	0
Intragovernmental Charges	9,668	4,619	4,899	5,155
Utilities, Services, & Misc.	31,566	32,789	32,509	40,729
Capital	0	43,500	41,876	0
Other	15,942	17,670	14,000	14,000
Total	\$ 180,147	\$ 251,947	\$ 247,756	\$ 224,809

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
2214 - Refuse Collector III	0.60	0.60	0.60	0.60
2213 - Refuse Collector II	1.00	0.00	0.00	0.00
2212 - Refuse Collector I	1.00	2.00	2.00	2.00
Total Personnel	2.60	2.60	2.60	2.60
Permanent Full-Time	2.60	2.60	2.60	2.60
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	2.60	2.60	2.60	2.60

DESCRIPTION

This program includes weekly collection of commingled recyclables from residential units, daily collection of commingled recyclables from 7 drop-off locations (including the University site), rotating bi-monthly (April through November) collection of household hazardous waste, and weekly collection of major appliances and yard waste. The Public Works Volunteer Program utilizes over 2,000 volunteers per year in waste reduction activities such as Adopt-A-Spot litter control, household hazardous waste greeters, mulch site aides, worm loan aides, composting workshop leaders, and various other special projects.

HIGHLIGHTS / SIGNIFICANT CHANGES

An apartment recycling drop off program began in February, 2000. This program includes four drop off containers that are rotated throughout twelve apartment complexes during each week. The containers are placed at each apartment complex for at least a twenty-four hour period before moving to the next location. Commingled recycling continues to increase weekly curbside set-out rates and tonnages. During the first full year of implementation, the average weekly set-out rate was 24%, with over 2,700 tons collected. Prior to the commingled program, the set-out rate was 8%, with just over 800 tons collected annually. The household hazardous waste collection serviced 2,575 cars in 1999, up 23.5% from the previous year, with pounds of material collected increasing 74%.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 386,069	\$ 411,871	\$ 428,650	\$ 466,132
Supplies and Materials	327,137	411,799	403,883	472,346
Travel and Training	1,794	6,200	6,120	6,499
Intragovernmental Charges	32,463	20,402	20,402	22,123
Utilities, Services, & Misc.	284,952	421,628	368,997	390,258
Capital	55,796	24,640	24,361	12,285
Other	38,009	36,008	34,400	34,400
Total	\$ 1,126,220	\$ 1,332,548	\$ 1,286,813	\$ 1,404,043

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
4533 - Waste Minimization Coord.	1.00	1.00	1.00	1.00
2214 - Refuse Collector III	1.00	1.00	1.00	1.00
2213 - Refuse Collector II	4.00	1.00	1.00	1.00
2212 - Refuse Collector I	3.00	3.00	3.00	3.00
Total Personnel	9.00	6.00	6.00	6.00
Permanent Full-Time	9.00	6.00	6.00	6.00
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	9.00	6.00	6.00	6.00

MAJOR PROJECTS

Continued capital funding of \$75,000 for refuse handling equipment. The two new projects scheduled for FY 2001 include the design and construction of Landfill Cell #3 and design and preliminary site work on the Landfill Administration and Maintenance Facility.

FISCAL IMPACT

None

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies and Materials	26,158	0	0	0
Travel and Training	0	0	0	0
Intragovernmental Charges	0	0	0	0
Utilities, Services, & Misc.	92,384	0	0	2,050,000
Capital	0	75,000	75,000	75,000
Other	0	0	0	0
Total	\$ 118,542	\$ 75,000	\$ 75,000	\$ 2,125,000

Storm Water Utility Fund - Summary

Fund 558

DEPARTMENT DESCRIPTION

The Storm Water Utility operates through funding approved by voters in April of 1993. Funding sources include development charges on new construction and Storm Water Utility charges on existing improved properties. The Storm Water Utility was established to provide funding for the implementation of storm water management projects, maintenance of existing storm water drainage facilities, and modeling of developing drainage basins with an eye toward implementation of regional detention facilities to control run off from developing areas.

DEPARTMENT OBJECTIVES

To assure the movement of emergency vehicles during storm periods, to protect the public from rapidly flowing water or flash floods, to minimize losses and property damage resulting from uncontrolled storm water runoff, and establish requirements for construction of storm water management facilities in newly developed areas.

APPROPRIATIONS

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 359,648	\$ 387,158	\$ 386,874	\$ 400,057
Supplies & Materials	53,744	119,837	70,397	122,124
Travel & Training	313	1,745	1,200	1,765
Intragovernmental Charges	66,283	70,590	70,590	86,373
Utilities, Services & Misc.	1,086,408	617,900	554,684	479,546
Capital	82,200	16,200	16,200	9,740
Other	125,101	121,754	154,500	154,500
Total	1,773,697	1,335,184	1,254,445	1,254,105
Summary				
Operating Expenses	533,319	725,630	674,145	730,465
Non-Operating Expenses	125,101	121,754	154,500	154,500
Debt Service	0	0	0	0
Capital Additions	14,500	16,200	16,200	9,740
Capital Projects	1,100,777	471,600	409,600	359,400
Total Expenses	\$ 1,773,697	\$ 1,335,184	\$ 1,254,445	\$ 1,254,105

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Administration/Engineering	3.43	3.93	3.93	3.93
Field Operations	5.00	5.00	5.00	5.00
Total Personnel	8.43	8.93	8.93	8.93
Permanent Full-Time	8.43	8.93	8.93	8.93
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	8.43	8.93	8.93	8.93

Storm Water Utility Fund - Summary

Fund 558

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 1999	Budget FY 2000	Estimated FY 2001
No. of Programmed Projects from Engineering Division	11	15	15
No. of Feet of Drainage Improvement	950	800	1,000
No. of Unscheduled Projects Completed	11	5	10
No. of Problem Investigations	155	150	160
No. of Inlets Rebuilt/Repaired	105	100	100

COMPARATIVE DATA

	Columbia, MO	Springfield, MO	Indepen- dence, MO	Joplin, MO	Ames, IA
Population	79,873	144,327	118,000	45,058	48,899
Number of Employees	5	13	8	4	10
Employees Per 1,000 Population	0.063	0.090	0.068	0.089	0.205
Drainage Area Served (sq. mi.)	52	80	78	35	22
Budget (thousands)	698	840	295	263	173

DESCRIPTION

The purpose of the Storm Water Utility is to assure the movement of emergency vehicles during storm periods, to protect the public from rapidly flowing water or flash floods, to minimize losses and property damage resulting from uncontrolled storm water run off, and establish requirements for construction of storm water management facilities in newly developed areas.

HIGHLIGHTS / SIGNIFICANT CHANGES

Design & construction of the Storm Water capital improvement projects will continue this fiscal year. Monitoring of the bioengineered open channel along Cosmos Park will occur. Coordination with Dr. Jim Davis and the University of Missouri related to public education & outreach & the formation of watershed partnerships will be ongoing during this fiscal year. EPA Phase II storm water regulations, and MDNR's development of state stormwater regulations will be monitored closely. Information will be gathered on stormwater quality issues and presented to Council.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 143,354	\$ 185,018	\$ 184,932	\$ 196,352
Supplies and Materials	4,730	6,975	6,997	7,025
Travel and Training	313	700	700	700
Intragovernmental Charges	55,985	65,121	65,121	74,852
Utilities, Services, & Misc.	5,738	88,035	88,035	60,717
Capital	9,500	16,200	16,200	0
Other	0	0	0	0
Total	\$ 219,620	\$ 362,049	\$ 361,985	\$ 339,646

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
5101 - Civil Engineer I	1.33	1.33	1.33	1.33
5003 - Engineering Aide III	1.00	1.50	1.50	1.50
5002 - Engineering Aide II	1.00	1.00	1.00	1.00
4201 - Financial Mgmt Spec.	0.10	0.10	0.10	0.10
Total Personnel	3.43	3.93	3.93	3.93
Permanent Full-Time	3.43	3.93	3.93	3.93
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	3.43	3.93	3.93	3.93

Storm Water Utility - Field Operations

558-6620 to 558-6629

DESCRIPTION

The Storm Water Utility - Field Operations is responsible for maintaining and repairing existing facilities and constructing small storm water projects.

HIGHLIGHTS / SIGNIFICANT CHANGES

This fiscal year, Field Operations will expand work on identified problem areas in public right-of-way with the highest priority given to flooding of homes and major streets in accordance with the ballot approved Storm Water Utility Plan.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 215,204	\$ 202,140	\$ 201,942	\$ 203,705
Supplies and Materials	46,895	112,862	63,400	115,099
Travel and Training	0	1,045	500	1,065
Intragovernmental Charges	10,298	5,469	5,469	11,521
Utilities, Services, & Misc.	50,802	58,265	57,049	59,429
Capital	5,000	0	0	9,740
Other	125,101	121,754	154,500	154,500
Total	\$ 453,300	\$ 501,535	\$ 482,860	\$ 555,059

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
2310 - Public Works Supervisor II	1.00	1.00	1.00	1.00
2300 - Equipment Operator II	3.00	3.00	3.00	3.00
2299 - Equipment Operator I	1.00	1.00	1.00	1.00
Total Personnel	5.00	5.00	5.00	5.00
Permanent Full-Time	5.00	5.00	5.00	5.00
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	5.00	5.00	5.00	5.00

MAJOR PROJECTS

Drainage improvements in the Parkade Subdivision should be completed.

FISCAL IMPACT

None

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 1,090	\$ 0	\$ 0	\$ 0
Supplies and Materials	2,119	0	0	0
Travel and Training	0	0	0	0
Intragovernmental Charges	0	0	0	0
Utilities, Services, & Misc.	1,029,868	471,600	409,600	359,400
Capital	67,700	0	0	0
Other	0	0	0	0
Total	\$ 1,100,777	\$ 471,600	\$ 409,600	\$ 359,400

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Custodial & Maintenance Services Fund - Summary

Fund 671

DEPARTMENT DESCRIPTION

Custodial and Maintenance Services Fund provides custodial services to the City Hall Building, Howard Building, Gentry Building, Gates Building and City Hall Annex. Building maintenance for these facilities as well as all fire stations, Grissum Building, Walton Building, Fire and Police Building and other City facilities is provided.

DEPARTMENT OBJECTIVES

Maintain condition of buildings as efficiently as possible.

APPROPRIATIONS

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 329,287	\$ 354,664	\$ 354,451	\$ 370,941
Supplies & Materials	68,587	92,721	87,806	98,641
Travel & Training	0	900	0	900
Intragovernmental Charges	34,420	40,685	40,685	43,648
Utilities, Services & Misc.	280,146	286,192	289,054	294,716
Capital	61,248	29,200	29,200	8,200
Other	3,396	2,770	4,648	4,777
Total	777,084	807,132	805,844	821,823
Summary				
Operating Expenses	712,440	775,162	771,996	808,846
Non-Operating Expenses	3,396	2,610	4,488	4,488
Debt Service	0	160	160	289
Capital Additions	61,248	29,200	29,200	8,200
Capital Projects	0	0	0	0
Total Expenses	\$ 777,084	\$ 807,132	\$ 805,844	\$ 821,823

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Building Maintenance	3.25	3.25	3.25	3.20
Custodial Services	4.75	4.75	4.75	4.80
Total Personnel	8.00	8.00	8.00	8.00
Permanent Full-Time	7.25	7.25	7.25	7.25
Permanent Part-Time	0.75	0.75	0.75	0.75
Total Permanent	8.00	8.00	8.00	8.00

Custodial & Maintenance Services Fund - Summary

Fund 671

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 1999	Budget FY 2000	Estimated FY 2001
Custodial:			
Cost/Square Foot	2.86	3.66	3.86
No. Square Feet/Hours Worked	2,308	2,146	2,308
Maintenance:			
Cost/Square Foot	\$1.30	\$1.52	\$1.53
No. Square Feet/Hours Worked	13,636	10,218	13,636

COMPARATIVE DATA

NOTE: Comparative Data was not available for the Custodial & Maintenance Services Fund.

**Custodial & Maintenance Services Fund -
Building Maintenance**

671-6710

DESCRIPTION

This section provides general maintenance on the buildings previously mentioned including all electrical, plumbing, heating, air conditioning and structural maintenance as required.

HIGHLIGHTS / SIGNIFICANT CHANGES

The maintenance crews will be completing the renovation of City Hall. The HTE software system for managing work orders and maintenance activities will be brought on line this fiscal year. Efforts will continue in preventive maintenance and seeking ways for more efficient use of resources.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 162,606	\$ 165,074	\$ 164,861	\$ 173,429
Supplies and Materials	50,914	70,117	65,702	72,732
Travel and Training	0	900	0	900
Intragovernmental Charges	16,739	21,486	21,486	22,461
Utilities, Services, & Misc.	279,479	274,567	277,307	283,364
Capital	61,248	29,200	29,200	8,200
Other	2,752	1,482	4,648	4,777
Total	\$ 573,738	\$ 562,826	\$ 563,204	\$ 565,863

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
3205 - Bldg. Regulations Supervisor	0.25	0.25	0.25	0.25
2404 - Maintenance Mechanic	2.00	2.00	2.00	2.00
2400 - Maintenance Supervisor	1.00	1.00	1.00	0.95
Total Personnel	3.25	3.25	3.25	3.20
Permanent Full-Time	3.25	3.25	3.25	3.25
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	3.25	3.25	3.25	3.25

**Custodial & Maintenance Services Fund -
Custodial Services**

671-6720

DESCRIPTION

This section provides custodial services in the buildings previously noted as well as snow removal services at the City Hall, City Hall Annex, Gentry and Howard Buildings. In addition, the custodians will provide security for the Daniel Boone Building during evening meetings.

HIGHLIGHTS / SIGNIFICANT CHANGES

Custodial services is provided for five downtown public buildings in addition to security for the Daniel Boone Building during evening meetings. Special emphasis will continue for the Health Clinic area.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 166,681	\$ 189,590	\$ 189,590	\$ 197,512
Supplies and Materials	17,673	22,604	22,104	25,909
Travel and Training	0	0	0	0
Intragovernmental Charges	17,681	19,199	19,199	21,187
Utilities, Services, & Misc.	667	11,625	11,747	11,352
Capital	0	0	0	0
Other	644	1,288	0	0
Total	\$ 203,346	\$ 244,306	\$ 242,640	\$ 255,960

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
2400 - Maintenance Supervisor	0.00	0.00	0.00	0.05
2003 - Custodian	3.75	3.75	3.75	3.75
2002 - Custodian Supervisor	1.00	1.00	1.00	1.00
Total Personnel	4.75	4.75	4.75	4.80
Permanent Full-Time	4.00	4.00	4.00	4.00
Permanent Part-Time	0.75	0.75	0.75	0.75
Total Permanent	4.75	4.75	4.75	4.75

DEPARTMENT DESCRIPTION

The Fleet Operations Division provides preventative maintenance, mechanical repair, repair parts, equipment/vehicle acquisition support, and fuel for the vehicles and equipment belonging to the Public Works Department, the Police Department, the Fire Department and other City departments.

HIGHLIGHTS / SIGNIFICANT CHANGES

The Fleet Maintenance software has provided a comprehensive preventive maintenance program that has resulted in a significant reduction in breakdowns and other unplanned repairs. The software tracks all vehicles and equipment usage, providing automated notification of when a preventive maintenance service is required. Customer departments can plan for these services and better utilize their equipment. Acquisition of property for a new City fuel station is underway which will improve the safety, reliability, and environmental soundness of this critical activity.

APPROPRIATIONS

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 971,700	\$ 1,043,578	\$ 1,021,149	\$ 1,062,205
Supplies & Materials	2,100,014	1,782,245	1,805,677	1,820,248
Travel & Training	4,425	5,325	5,325	5,431
Intragovernmental Charges	300,888	262,110	253,890	278,251
Utilities, Services & Misc.	98,659	182,751	178,972	52,751
Capital	8,486	40,150	37,971	54,800
Other	22,275	47,298	58,136	58,134
Total	3,506,447	3,363,457	3,361,120	3,331,820
Summary				
Operating Expenses	3,430,054	3,146,009	3,135,013	3,218,886
Non-Operating Expenses	16,475	11,762	22,600	22,600
Debt Service	0	35,536	35,536	35,534
Capital Additions	8,486	40,150	37,971	54,800
Capital Projects	51,432	130,000	130,000	0
Total Expenses	\$ 3,506,447	\$ 3,363,457	\$ 3,361,120	\$ 3,331,820

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
6100 - Stores Clerk	2.00	2.00	2.00	2.00
5104 - Chief Engineer	0.25	0.25	0.25	0.25
4201 - Financial Mgmt Spec	0.05	0.05	0.05	0.05
2401 - Maintenance Assistant I	1.00	1.00	1.00	1.00
2307 - Public Works Supervisor III	1.00	1.00	1.00	1.00
2107 - Vehicle Mechanic	13.00	13.00	13.00	13.00
2106 - Vehicle Maint. Supt.	1.00	1.00	1.00	1.00
2105 - Vehicle Maint. Supervisor II	1.00	1.00	1.00	1.00
2104 - Vehicle Maint. Supervisor I	1.00	1.00	1.00	1.00
2102 - Vehicle Service Worker	1.00	1.00	1.00	1.00
2003 - Custodian	0.20	0.20	0.20	0.20
1004 - Administrative Support Supv.	0.10	0.10	0.10	0.10
1003 - Admin. Suppt. Asst. III	0.10	0.10	0.10	0.10
1002 - Admin. Suppt. Asst. II-Data Entry	1.20	1.20	1.20	1.20
Total Personnel	22.90	22.90	22.90	22.90
Permanent Full-Time	22.90	22.90	22.90	22.90
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	22.90	22.90	22.90	22.90

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 1999	Budget FY 2000	Estimated FY 2001
No. of Billable Employees	15.0	15.0	15.0
Billable Hours	31,200	31,200	31,200
Hours Actually Billed	24,960	24,960	24,960
Avg. Annual Labor Hours Per Vehicle Services at Grissum/Fleet Operations*	--	--	--
Police Department	20	22	18
Street	25	35	35
Fire Department	40	38	42
Sewer	18	22	22
Solid Waste	85	100	103
Transit	249	210	214
Outside Work (OWA's)	\$191,494	\$105,000	\$105,000
Backlog (Number of items waiting for repair per day)	49	47	38
Gasoline Sold (Gallons)	235,784	244,000	240,000
Diesel Sold (Gallons)	375,823	371,000	380,000

COMPARATIVE DATA

	Columbia, MO(1)	Cape Girardeau, MO	St. Joseph, MO	University City, MO	Ames, IA	Lawrence, KS
Population	79,873	35,952	70,318	37,227	48,899	74,986
Number of Employees	9.5 (1)	11.0	8.0	10.0	9.0	13.0
Employees Per 1,000 Population	0.119	0.306	0.114	0.269	0.184	0.173
No. of Vehicles/Equip. Maintained	563(1)	350	250(3,8)	190	258(5,8)	530
Shop Labor Rate	\$38.00	\$12.00(2)	N/A (4)	Mechanic's Wage (2)	\$32.00+(6)	\$60.00 (7)
Parts Inventory Value	\$210000(1)	\$125000	\$160000	30000	\$30000	\$140000

- 1) Numbers have been altered to reflect less the Transit Bus System statistics relative to Columbia only. None of the other cities in the above comparison have a city owned/operated bus system.
- 2) Labor rate is supplemented by appropriated tax dollars. All overhead expenses (insurance, utilities, etc.) are not paid via the labor rate.
- 3) This Public Works vehicle maintenance organization does not support Fire Department nor Police.
- 4) No labor rate used. Maintenance totally supported by appropriated tax dollars.
- 5) This Public Works vehicle maintenance organization does not support Solid Waste nor Police.
- 6) Overhead expenses are averaged out and assessed monthly per vehicle in addition to labor rate. (assessment equals \$250 to \$1,800 per vehicle)
- 7) Labor rate increases if mechanics work overtime (\$60 an hour) or if a service call is required (\$70 an hour). Lawrence is currently considering an increased labor rate for heavy trucks/equipment.
- 8) City does not have City owned/operated Solid Waste/Mixed Refuse Department.

FLEET OPERATIONS - CAPITAL PROJECTS

Fund 672

MAJOR PROJECTS

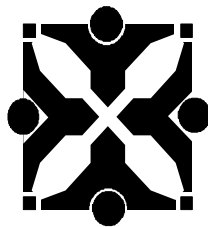
No new Capital Projects are planned

FISCAL IMPACT**BUDGET DETAIL**

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0
Supplies and Materials	0	0	0	0
Travel and Training	0	0	0	0
Intragovernmental Charges	0	0	0	0
Utilities, Services, & Misc.	45,132	130,000	130,000	0
Capital	0	0	0	0
Other	6,300	0	0	0
Total	\$ 51,432	\$ 130,000	\$ 130,000	\$ 0

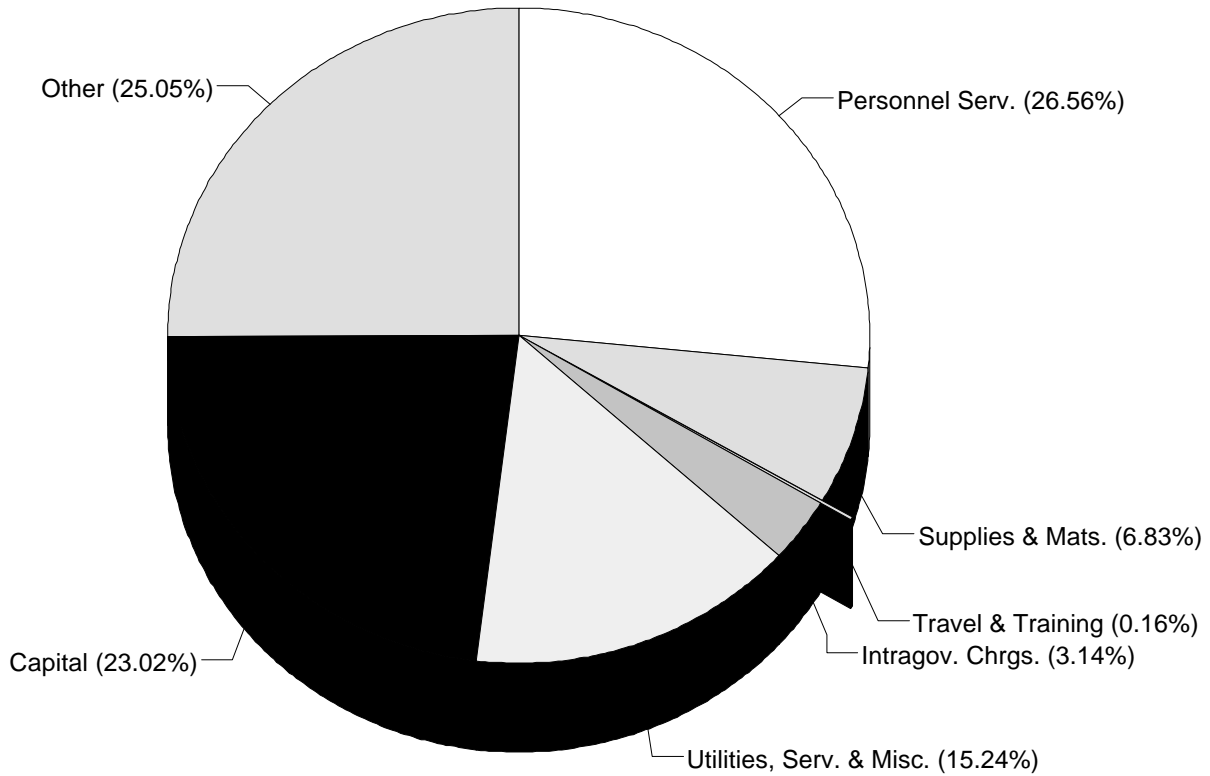
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Railroad Fund



City of Columbia
Columbia, Missouri

Railroad Fund



APPROPRIATIONS

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001	% Change From Budget FY 2000
Personnel Services	\$ 153,141	\$ 165,478	\$ 173,891	\$ 168,501	1.8%
Supplies & Materials	28,344	38,551	40,036	43,325	12.4%
Travel & Training	806	1,011	1,011	1,030	1.9%
Intragovernmental Charges	12,054	18,669	18,669	19,912	6.7%
Utilities, Services & Misc.	96,133	95,492	117,069	96,682	1.2%
Capital	261,975	101,392	484,232	146,000	44.0%
Other	152,297	156,335	160,125	158,868	1.6%
Total	704,750	576,928	995,033	634,318	9.9%
Summary					
Operating Expenses	270,273	302,893	328,208	319,450	5.5%
Non-Operating Expenses	151,367	151,140	154,930	153,430	1.5%
Debt Service	2,430	6,695	6,695	5,438	-18.8%
Capital Additions	0	0	0	27,000	
Capital Projects	280,680	116,200	505,200	129,000	11.0%
Total Expenses	\$ 704,750	\$ 576,928	\$ 995,033	\$ 634,318	9.9%

RAILROAD FUND - SUMMARY

Fund 503

DEPARTMENT DESCRIPTION

This fund is responsible for the operation and maintenance of the Columbia Terminal Short Line Railroad.

DEPARTMENT OBJECTIVES

To provide the customers of the Columbia Terminal Short Line Railroad with reliable and efficient rail service.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

The budget includes funding to acquire an additional locomotive due to increased traffic and to ensure reliability for customers.

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Railroad Fund Operations	3.00	3.00	3.00	3.00
Total Personnel	3.00	3.00	3.00	3.00
Permanent Full-Time	3.00	3.00	3.00	3.00
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	3.00	3.00	3.00	3.00

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 1999	Budget FY 2000	Estimated FY 2001
Carloads	1,495	1,470	1,600
No. of Customers	8	8	8
No. of Commodities Carried	7	7	7
Revenue Tons	125,124	123,994	133,527
Revenue Ton - Miles	2,324,983	2,321,886	2,473,811
Gross Tons	224,592	221,616	240,398
Gross Ton - Miles	4,164,993	4,145,184	4,444,019
Miles of Main Track	21.43	21.43	21.43
Miles of Secondary Track	2.76	2.77	2.76
No. of Locomotives	1	1	2
No. of Employees	3	3	3
No. of Public Highway - Rail Crossings	38	38	38
No. of Private Crossings	24	24	22
No. of Public Crossings with Active Devices	13	11	11
No. of Highway - Rail Crossing Accidents	0	0	0

RAILROAD FUND

Fund 503

COMPARATIVE DATA

NOTE: Comparative Data not available.

Railroad Fund Operations

Fund 503

DESCRIPTION

This fund is responsible for the operation and maintenance of the Columbia Terminal Short Line Railroad.

HIGHLIGHTS / SIGNIFICANT CHANGES

The budget includes funds for the normal operation and maintenance of the Railroad.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 134,436	\$ 150,670	\$ 152,923	\$ 158,501
Supplies and Materials	28,344	38,551	40,036	43,325
Travel and Training	806	1,011	1,011	1,030
Intragovernmental Charges	12,054	18,669	18,669	19,912
Utilities, Services, & Misc.	96,133	95,492	117,069	96,682
Capital	0	0	0	27,000
Other	152,297	156,335	160,125	158,868
Total	\$ 424,070	\$ 460,728	\$ 489,833	\$ 505,318

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
2629 - Railroad Maintenance Supv.	1.00	1.00	1.00	1.00
2626 - Railroad Operator	2.00	2.00	2.00	2.00
Total Personnel	3.00	3.00	3.00	3.00
Permanent Full-Time	3.00	3.00	3.00	3.00
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	3.00	3.00	3.00	3.00

MAJOR PROJECTS

Two or three projects are budgeted each year to upgrade crossings and other facilities. The FY 2001 plan contains work on one crossing; replacing ties and restoring track; and routine maintenance that is capitalized.

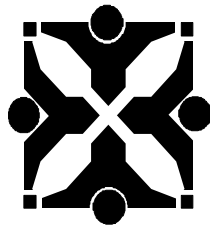
FISCAL IMPACT

None.

BUDGET DETAIL

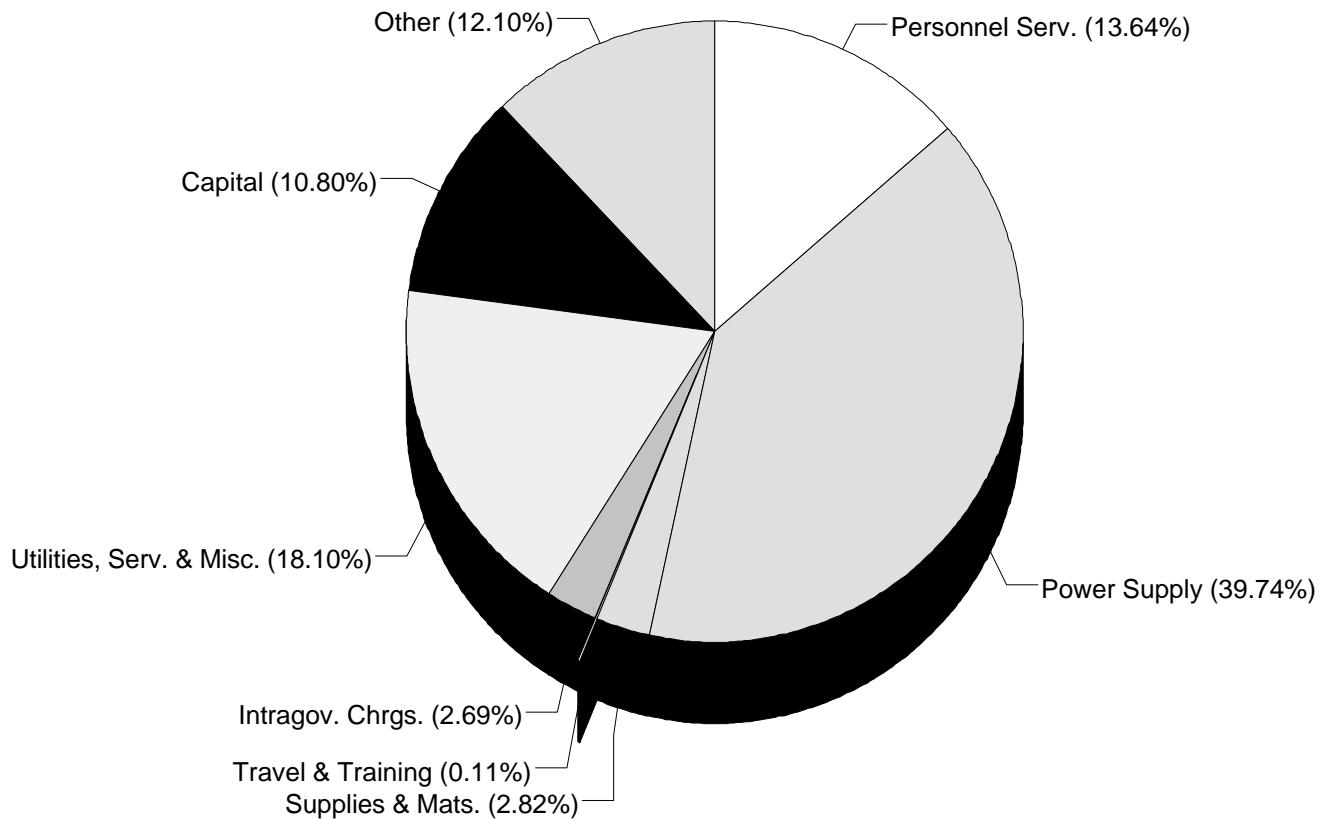
	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 18,705	\$ 14,808	\$ 20,968	\$ 10,000
Supplies and Materials	0	0	0	0
Travel and Training	0	0	0	0
Intragovernmental Charges	0	0	0	0
Utilities, Services, & Misc.	0	0	0	0
Capital	261,975	101,392	484,232	119,000
Other	0	0	0	0
Total	\$ 280,680	\$ 116,200	\$ 505,200	\$ 129,000

Water & Electric Utility Fund



City of Columbia
Columbia, Missouri

Water & Electric Utility Fd - Summary



APPROPRIATIONS

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001	% Change From Budget FY 2000
Personnel Services	\$ 10,822,805	\$ 11,036,756	\$ 11,158,941	\$ 11,520,470	4.4%
Power Supply	33,170,518	32,477,475	31,386,107	33,572,000	3.4%
Supplies & Materials	1,881,151	2,381,238	2,444,798	2,381,482	0.0%
Travel & Training	50,197	92,562	92,640	94,454	2.0%
Intragovernmental Charges	2,136,053	2,226,273	2,227,773	2,268,502	1.9%
Utilities, Services & Misc.	12,096,334	14,799,891	15,244,795	15,292,966	3.3%
Capital	4,884,360	9,686,806	10,113,603	9,127,350	-5.8%
Other	9,018,639	9,009,161	9,012,954	10,217,361	13.4%
Total	74,060,057	81,710,162	81,681,611	84,474,585	3.4%
Summary					
Operating Expenses	49,989,966	50,874,523	49,865,822	52,638,584	3.5%
Non-Operating Expenses	12,446,159	12,811,514	12,814,867	13,025,359	1.7%
Debt Service	3,175,037	3,173,301	3,183,301	4,331,292	36.5%
Capital Additions	889,151	2,058,234	2,882,031	2,151,950	4.6%
Capital Projects	7,559,744	12,792,590	12,935,590	12,327,400	-3.6%
Total Expenses	\$ 74,060,057	\$ 81,710,162	\$ 81,681,611	\$ 84,474,585	3.4%

WATER & ELECTRIC UTILITY FUND - SUMMARY

Fund 550, Fund 551

DEPARTMENT DESCRIPTION

The Water and Light Utility provide's the citizens of Columbia with a safe and dependable supply of drinking water and electricity.

DEPARTMENT OBJECTIVES

To provide the citizens of Columbia with service in the most effective and efficient manner possible to assure a dependable supply at the lowest possible cost.

AUTHORIZED PERSONNEL

	<u>Actual FY 1999</u>	<u>Budget FY 2000</u>	<u>Estimated FY 2000</u>	<u>Adopted FY 2001</u>
Water Utility	67.00	67.42	68.42	70.40
Electric Utility	142.30	143.79	143.79	143.70
Total Personnel	209.30	211.21	212.21	214.10
 Permanent Full-Time	 208.60	 209.00	 210.00	 212.00
Permanent Part-Time	0.70	2.21	2.21	2.10
Total Permanent	209.30	211.21	212.21	214.10

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	<u>Actual FY 1999</u>	<u>Budget FY 2000</u>	<u>Estimated FY 2001</u>
Water:			
Fire hydrants installed	166	146	75 *
Services/meters installed	1,622	1,625	1,670
Total mains built (feet)	79,370	79,897	81,750
Developer built mains (feet)	61,204	40,319	63,040
 Electric:			
New Distribution Transformers Installed	472	440	486
Electric Meters Installed	742	767	764
Overhead Lines Installed (Miles)	1.55	5.51	1.60
Underground Lines Installed (Miles)	18.17	12.34	18.72

* new policy requires developers to furnish most hydrants

WATER & ELECTRIC UTILITY FUND - SUMMARY

Fund 550, Fund 551

COMPARATIVE DATA

	Columbia, MO	Springfield, MO*	Indepen- dence, MO	Denton, TX	Springfield, IL	Marshall, MO
Population of Service Area	79,873	200,000	250,000	70,000	155,800	13,000
Water:						
Number of Employees	68.42	97.50	98.00	58.96	132.00	24.00
Employees Per 1,000 Population	0.857	0.488	0.392	0.842	0.847	1.846
Number of Customers	33,837	67,388	45,491	18,825	49,517	4,906
Population Per Customer	2.36	2.97	5.50	3.72	3.15	2.65
Customers Per Employee	495	691	464	319	375	204
Miles of Water Mains	537.81	1,027.00	684.00	375.00	577.00	50
Customers/Mile of Water Main	62.92	65.62	66.51	50.20	85.82	98.12
Miles of Water Main/Employee	8	11	7	6	4	2
Population of Service Area	79,873	200,000	116,000	75,300	137,500	13,000
Electric:						
Number of Employees	143.79	296.50	207.00	129.75	562.00	46.00
Employees per 1,000 Population	1.800	1.717	1.778	1.778	4.337	3.385
Number of Customers	35,513	88,172	52,640	34,533	67,828	5,845
Population per Customer	2.25	2.10	4.75	2.03	2.01	2.22
Customers per Employee	247	297	254	266	121	127
Circuit Miles of Distribution Lines	591.88	1,683.00	693.00	498.00	895.00	113.00
Customers/Mile of Line	60.00	52.39	75.96	69.34	75.79	51.73
Miles of Line Per Employee	4	6	3	4	2	2

* figures are from last year because city did not respond to survey this year

Water Utility - Summary

Fund 550

DESCRIPTION

The Water Utility is responsible for the supply of safe drinking water and fire protection service to the City, and providing production, treatment, and distribution systems. The utility operates a well field in the Missouri River bottoms, the McBaine Water Treatment Plant, the West Ash Pump Station, elevated water towers, and the distribution system. The personnel test and set meters, install and maintain fire hydrants, operate a laboratory and water testing facility, perform all maintenance on towers, lines, leak repair and customer service calls, and flush mains and service valves. Crews do some extension of water mains; however, most are contracted due to the large amounts of machinery and personnel required.

HIGHLIGHTS / SIGNIFICANT CHANGES

The fourth phase of Water Utility rate increase, to fund the 1997 bond issue passed by voters, will not be implemented for FY2001. The last rate increase can be postponed, at least one year, due to high usage rates and an increase in the summer surcharge rate. Due to large increases in growth rates, engineering studies will be done to prepare for a bond issue for expansion of water production, pumping, and storage facilities. One (1) FTE and two (2) .5 FTE positions which were previously budgeted in electric, but charged in water, are now budgeted under the Water Utility. These involved personnel that have responsibilities in both the electric and water areas.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 3,302,754	\$ 3,213,991	\$ 3,481,013	\$ 3,440,013
Supplies & Materials	850,979	882,780	948,586	981,370
Travel & Training	13,994	16,210	16,242	16,575
Intragovernmental Charges	758,632	838,961	840,461	871,194
Utilities, Services & Misc.	4,451,250	4,396,465	4,831,498	4,826,221
Capital	920,190	2,141,274	1,744,274	1,306,500
Other	2,561,910	2,580,632	2,626,180	2,837,666
Total	12,859,709	14,070,313	14,488,254	14,279,539
Summary				
Operating Expenses	5,652,644	5,949,050	6,178,443	6,291,323
Non-Operating Expenses	2,662,907	2,836,425	2,881,973	2,882,150
Debt Service	1,266,587	1,285,080	1,285,080	1,496,566
Capital Additions	144,026	412,568	412,568	431,500
Capital Projects	3,133,545	3,587,190	3,730,190	3,178,000
Total Expenses	\$ 12,859,709	\$ 14,070,313	\$ 14,488,254	\$ 14,279,539

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Administration and General	9.80	8.22	9.22	9.20
Production	18.00	18.50	18.50	18.50
Distribution	39.20	40.70	40.70	42.70
Total Personnel	67.00	67.42	68.42	70.40
Permanent Full-Time	67.00	67.00	68.00	70.40
Permanent Part-Time	0.00	0.42	0.42	0.00
Total Permanent	67.00	67.42	68.42	70.40

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DESCRIPTION

The Administrative Office is responsible for all operations of the utility. This office also includes the engineering section which is responsible for all extensions, planning, and layouts for construction crews, review of subdivision plans, and field review of all contract work.

HIGHLIGHTS / SIGNIFICANT CHANGES

The budget includes normal operation and maintenance for the division.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 538,630	\$ 473,053	\$ 480,658	\$ 543,491
Supplies and Materials	14,335	31,443	31,443	31,530
Travel and Training	1,992	2,757	2,789	3,675
Intragovernmental Charges	758,632	829,747	829,747	814,666
Utilities, Services, & Misc.	1,424,063	1,636,291	1,636,991	1,657,617
Capital	4,745	31,637	31,637	2,500
Other	2,561,910	2,580,632	2,626,180	2,837,666
Total	\$ 5,304,307	\$ 5,585,560	\$ 5,639,445	\$ 5,891,145

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
5112 - Utility Engineer	1.00	1.00	2.00	2.00
5104 - Chief Engineer	0.20	0.20	0.20	0.20
5004 - Engineering Aide IV	2.00	2.00	2.00	2.00
5003 - Engineering Aide III	2.00	1.00	1.00	1.00
5002 - Engineering Aide II	1.00	0.00	0.00	0.00
4514 - Utilities Services Manager	0.20	0.20	0.20	0.20
4512 - Energy Management Spec. II	0.40	0.40	0.40	0.40
4511 - Energy Management Spec. I	0.00	0.00	0.00	0.40
4503 - Mgr. Rates/Fiscal Planning	0.20	0.20	0.20	0.20
4502 - Senior Rate Analyst	0.40	0.40	0.40	0.40
4501 - Rate Analyst	0.20	0.20	0.20	0.20
2990 - Director of Water and Light	0.20	0.20	0.20	0.20
1004 - Administrative Support Supv.	0.40	0.40	0.40	0.40
1003 - Admin. Support Assistant III	0.80	0.80	0.80	0.80
1002 - Admin. Support Assistant II	0.80	1.22	1.22	0.80
Total Personnel	9.80	8.22	9.22	9.20
Permanent Full-Time	9.80	7.80	8.80	9.20
Permanent Part-Time	0.00	0.42	0.42	0.00
Total Permanent	9.80	8.22	9.22	9.20

Water - Production

550-7100 to 550-7199

DESCRIPTION

This division is responsible for the production and treatment of water entering the distribution system. Duties include operation of the well fields, the water treatment plant and responsibility for operating a testing laboratory thereby assuring the highest quality water possible.

HIGHLIGHTS / SIGNIFICANT CHANGES

Studies will begin to prepare for a bond issue for expansion of the water production facilities. Expanded well field monitoring will be implemented.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 972,826	\$ 963,715	\$ 963,715	\$ 937,409
Supplies and Materials	488,940	428,063	510,228	526,360
Travel and Training	6,041	6,065	6,065	5,700
Intragovernmental Charges	0	1,870	1,870	17,247
Utilities, Services, & Misc.	825,897	1,101,174	1,019,009	1,093,008
Capital	101,327	119,831	119,831	107,850
Other	0	0	0	0
Total	\$ 2,395,031	\$ 2,620,718	\$ 2,620,718	\$ 2,687,574

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
5032 - Lab Technician II	1.00	1.00	1.00	1.00
2690 - Manager of Water Operations	0.00	0.50	0.50	0.50
2660 - Water Plant Supt.	1.00	1.00	1.00	1.00
2650 - Water Quality Specialist	1.00	1.00	1.00	1.00
2643 - Wtr Treatment Plant Oper III	5.00	5.00	5.00	5.00
2641 - Wtr Treatment Plant Oper I	4.00	4.00	4.00	4.00
2426 - Utility Maint. Supervisor	1.00	1.00	1.00	1.00
2423 - Utility Maint. Mechanic I	4.00	4.00	4.00	4.00
2324 - Instrument Technician	1.00	1.00	1.00	1.00
Total Personnel	18.00	18.50	18.50	18.50
Permanent Full-Time	18.00	18.50	18.50	18.50
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	18.00	18.50	18.50	18.50

Water - Distribution

550-7200 to 550-7299

DESCRIPTION

This division is responsible for providing an adequate supply of water for individual consumption as well as fire protection to the citizens of Columbia. This task is accomplished through the operation of the West Ash Pumping Station, elevated water towers, and the distribution systems. This division tests and sets meters, installs and maintains fire hydrants, maintains all towers, lines and service valves and responds to customer service calls. Although some water main extensions are done by this division, most are contracted due to the specialized machinery and personnel required.

HIGHLIGHTS / SIGNIFICANT CHANGES

The budget includes normal operation and maintenance for the division.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 1,371,352	\$ 1,253,622	\$ 1,513,039	\$ 1,439,113
Supplies and Materials	347,095	423,274	406,915	423,480
Travel and Training	5,961	7,388	7,388	7,200
Intragovernmental Charges	0	7,344	8,844	39,281
Utilities, Services, & Misc.	264,464	324,117	300,615	292,596
Capital	37,954	261,100	261,100	321,150
Other	0	0	0	0
Total	\$ 2,026,826	\$ 2,276,845	\$ 2,497,901	\$ 2,522,820

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
6103 - Stores Supervisor	0.40	0.40	0.40	0.40
6102 - Stores Clerk	1.20	1.20	1.20	1.20
6101 - Storeroom Assistant	1.20	1.20	1.20	1.20
5003 - Engineering Aide III	0.00	1.00	1.00	1.00
5002 - Engineering Aide II	0.00	1.00	1.00	1.00
2883 - Utility Service Worker III	0.00	0.00	0.00	0.50
2882 - Utility Service Worker II	0.00	0.00	0.00	0.50
2881 - Utility Service Worker I	0.00	0.00	0.00	1.00
2877 - Meter Reading Supervisor	0.50	0.50	0.50	0.50
2875 - Asst. Meter Reading Supv.	0.50	0.50	0.50	0.50
2870 - Meter Reader	2.40	2.40	2.40	2.40
2771 - Wtr. Distrib. Services Supt.	1.00	1.00	1.00	1.00
2690 - Manager of Water Operations	1.00	0.50	0.50	0.50
2655 - Water Distribution Supt.	1.00	1.00	1.00	1.00
2315 - Wtr Distribution Supervisor	2.00	2.00	2.00	2.00
2312 - Wtr Distribution Technician	3.00	3.00	3.00	3.00
2304 - Lead Pipe Fitter	4.00	4.00	4.00	4.00
2303 - Equipment Operator III	2.00	2.00	2.00	2.00
2302 - Equipment Operator II	17.00	17.00	17.00	17.00
2103 - Vehicle Mechanic	1.00	1.00	1.00	1.00
1002 - Admin. Support Assistant II	1.00	1.00	1.00	1.00
Total Personnel	39.20	40.70	40.70	42.70
Permanent Full-Time	39.20	40.70	40.70	42.70
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	39.20	40.70	40.70	42.70

MAJOR PROJECTS

This budget accounts for the capital improvements made in the Water Utility.

FISCAL IMPACT

This includes the major capital improvements that are outlined in the CIP. The 1998 Bonds for the water utility were sold in the amount \$8,540,000. This represents 53% of the total issue approved by voters in 1997. The total issue approved was \$16,125,000 in Water Capital Improvements. Additional sale of bonds is anticipated during FY2001.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 419,946	\$ 523,601	\$ 523,601	\$ 520,000
Supplies and Materials	609	0	0	0
Travel and Training	0	0	0	0
Intragovernmental Charges	0	0	0	0
Utilities, Services, & Misc.	1,936,826	1,334,883	1,874,883	1,783,000
Capital	776,164	1,728,706	1,331,706	875,000
Other	0	0	0	0
Total	\$ 3,133,545	\$ 3,587,190	\$ 3,730,190	\$ 3,178,000

Electric Utility - Summary

Fund 551

DESCRIPTION

The Electric Utility is to provide the citizens of Columbia with electricity in the most effective and efficient manner possible to assure a dependable supply at the lowest possible cost. This requires the Department to operate and maintain the electric generating and distribution system to serve over 36,000 customers.

HIGHLIGHTS / SIGNIFICANT CHANGES

In anticipation of the restructuring of the electric industry, the Department has developed a Business Plan and will be expanding and implementing portions of the plan during fiscal year 2001. One (1) FTE and two (2) .5 FTE positions which were previously budgeted in electric have been moved to water to accurately reflect their duties. A Computer Engineer position is being established to begin implementation of the Electric Restructuring Business Plan. An Electronic Data Specialist position is being established to monitor and expand the use of electronic meter reading systems and is being partially offset by the eliminate of a .7 position."

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 7,520,051	\$ 7,822,765	\$ 7,677,928	\$ 8,080,457
Power Supply	33,170,518	32,477,475	31,386,107	33,572,000
Supplies & Materials	1,030,172	1,498,458	1,496,212	1,400,112
Travel & Training	36,203	76,352	76,398	77,879
Intragovernmental Charges	1,377,421	1,387,312	1,387,312	1,397,308
Utilities, Services & Misc.	7,645,084	10,403,426	10,413,297	10,466,745
Capital	3,964,170	7,545,532	8,369,329	7,820,850
Other	6,456,729	6,428,529	6,386,774	7,379,695
Total	61,200,348	67,639,849	67,193,357	70,195,046
Summary				
Operating Expenses	44,337,322	44,925,473	43,687,379	46,347,261
Non-Operating Expenses	9,783,252	9,975,089	9,932,894	10,143,209
Debt Service	1,908,450	1,888,221	1,898,221	2,834,726
Capital Additions	745,125	1,645,666	2,469,463	1,720,450
Capital Projects	4,426,199	9,205,400	9,205,400	9,149,400
Total Expenses	\$ 61,200,348	\$ 67,639,849	\$ 67,193,357	\$ 70,195,046

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Administration and General	18.50	18.58	18.58	18.90
Production	46.00	46.50	46.50	46.50
Transmission and Distribution	77.80	78.71	78.71	78.30
Total Personnel	142.30	143.79	143.79	143.70
Permanent Full-Time	141.60	142.00	142.00	141.60
Permanent Part-Time	0.70	1.79	1.79	2.10
Total Permanent	142.30	143.79	143.79	143.70

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DESCRIPTION

The Administrative office is responsible for all operations of the utility. This office also includes the engineering section which is responsible for extensions, planning and layouts for construction crews, review of subdivision plans, and field review of all contract work. This group also does long-range planning, coordinates the work of consultants, and arranges for bulk power purchases. The rate section functions somewhat as a corporate planning division. This group is currently working on the development of computer models which will provide load forecasting, budget projections, revenue and production requirements, rate design and cost of service studies. This group coordinates the budgeting efforts of the other divisions, makes the monthly fuel cost calculations, advises the power plant on generating costs and the best method of economical loading of generating units, and works with their economic development effort and customers in general to provide information on electric rates. Also included in Administration is the Utility Services Division that is responsible for conservation and demand management programs, and marketing in general, including operation of CABLE Channel 13.

HIGHLIGHTS / SIGNIFICANT CHANGES

This budget includes funds to begin implementation of the engineering applications as outlined in the Business Plan for electric restructuring.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 1,136,274	\$ 1,157,724	\$ 1,148,995	\$ 1,241,016
Power Supply	0	0	0	0
Supplies and Materials	130,222	199,192	199,152	174,226
Travel and Training	24,263	38,487	38,533	44,494
Intragovernmental Charges	1,376,161	1,385,312	1,385,312	1,301,257
Utilities, Services, & Misc.	5,670,313	6,045,250	6,057,377	6,241,770
Capital	110,944	85,354	85,364	108,375
Other	6,456,729	6,428,529	6,376,774	7,235,257
Total	\$ 14,904,906	\$ 15,339,848	\$ 15,291,507	\$ 16,346,395

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
5112 - Utility Engineer II	4.60	4.60	4.60	4.60
5104 - Chief Engineer	0.80	0.80	0.80	0.80
5112 - Computer Engineer	0.00	0.00	0.00	1.00
5002 - Engineering Aide II	2.00	2.00	2.00	2.00
5001 - Engineering Aide I	1.00	1.00	1.00	1.00
4521 - Energy Technician	0.00	0.50	0.50	0.50
4514 - Utilities Services Manager	0.80	0.80	0.80	0.80
4512 - Energy Management Spec. II	1.60	1.60	1.60	1.60
4511 - Energy Management Spec. I	1.00	1.00	1.00	0.60
4503 - Mgr. Rates/Fiscal Planning	0.80	0.80	0.80	0.80
4502 - Senior Rate Analyst	0.60	0.60	0.60	0.60
4501 - Rate Analyst	0.80	0.80	0.80	0.80
2990 - Director of Water and Light	0.80	0.80	0.80	0.80
1004 - Administrative Support Supv.	0.60	0.60	0.60	0.60
1003 - Admin. Support Assistant III	1.20	1.20	1.20	1.20
1002 - Admin. Support Assistant II	1.90	1.48	1.48	1.20
Total Personnel	18.50	18.58	18.58	18.90
Permanent Full-Time	17.80	17.70	17.70	18.30
Permanent Part-Time	0.70	0.88	0.88	0.60
Total Permanent	18.50	18.58	18.58	18.90

DESCRIPTION

This division is responsible for the production of electricity for the citizens and the operation of the Municipal Power Plant. Personnel staff and operate the City's generating station on a 24-hour per day basis. The maintenance crew performs all routine maintenance and repair work except for major overhauls and reconstruction. Personnel schedule delivery of coal, operate an industrial water treatment system, operate the boilers and turbine, cooling tower, and other equipment. A central dispatch office is operated on a 24-hour basis. Dispatching personnel arrange for and schedule all power purchases via various interconnections operated with other utilities and maintain an integrated operation with them. The dispatch office receives all after hour calls for the utility and dispatches water or electric personnel as required.

HIGHLIGHTS / SIGNIFICANT CHANGES

The budget includes funds for the normal operation and maintenance for the division. The first Distributed Generation project should go into operation during the first quarter of FY2001.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 2,265,320	\$ 2,265,887	\$ 2,256,387	\$ 2,320,064
Power Supply	33,170,518	32,477,475	31,386,107	33,572,000
Supplies and Materials	375,844	540,592	540,592	558,330
Travel and Training	4,423	5,941	5,941	6,695
Intragovernmental Charges	0	0	0	23,282
Utilities, Services, & Misc.	385,959	604,716	640,881	710,751
Capital	394,741	1,037,430	1,861,217	720,125
Other	0	0	10,000	144,438
Total	\$ 36,596,805	\$ 36,932,041	\$ 36,701,125	\$ 38,055,685

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
6104 - Storeroom Assistant	1.00	1.00	1.00	1.00
6100 - Stores Clerk	1.00	1.00	1.00	1.00
5033 - Lab Technician II	1.00	1.00	1.00	1.00
5031 - Lab Technician I	2.00	2.00	2.00	2.00
4521 - Energy Technician	1.00	0.50	0.50	0.50
2637 - Power Plant Tech Supv.	0.00	1.00	1.00	1.00
2636 - Power Production Supt.	1.00	1.00	1.00	1.00
2635 - Asst. Power Production Supt.	2.00	2.00	2.00	2.00
2634 - Power Plant Shift Supv.	4.00	4.00	4.00	4.00
2633 - Power Plant Operator III	10.00	10.00	10.00	10.00
2632 - Power Plant Operator II	6.00	6.00	6.00	6.00
2631 - Power Plant Operator I	4.00	4.00	4.00	4.00
2429 - Utility Maint. Mechanic III	2.00	2.00	2.00	2.00
2426 - Utility Maintenance Supv.	2.00	2.00	2.00	2.00
2422 - Utility Maint. Mechanic I	2.00	2.00	2.00	2.00
2421 - Utility Maint. Mechanic II	2.00	2.00	2.00	2.00
2324 - Instrument Technician	1.00	1.00	1.00	1.00
2302 - Equipment Operator II	1.00	1.00	1.00	1.00
2299 - Equipment Operator I	1.00	1.00	1.00	1.00
1003 - Admin. Support Assistant III	1.00	1.00	1.00	1.00
1002 - Admin. Support Assistant II	1.00	1.00	1.00	1.00
Total Personnel	46.00	46.50	46.50	46.50
Permanent Full-Time	46.00	46.50	46.50	46.50
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	46.00	46.50	46.50	46.50

DESCRIPTION

This division handles all of the electrical system beyond the production facilities, as well as the general warehousing and building facilities for the distribution operation. This division is responsible for all line crews and electric construction and maintenance of transmission lines, substations and distribution lines. This division installs all underground lines, services, transformers and electric meters. The personnel install and maintain the City street lights. Meter testing is handled by this division as well as all customer turn-on and turn-offs. A distribution dispatching center for water and electric crews is operated during normal working hours. Tree trimming and line clearance work is done by contractors, and inspection personnel are in this division. This division also operates the Water and Light garage and vehicle maintenance facilities, fueling stations and warehouse.

HIGHLIGHTS / SIGNIFICANT CHANGES

The budget includes funds for the normal operation and maintenance for the division.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 3,139,647	\$ 3,248,324	\$ 3,121,716	\$ 3,485,377
Power Supply	0	0	0	0
Supplies and Materials	523,787	758,674	756,468	667,556
Travel and Training	7,517	31,924	31,924	26,690
Intragovernmental Charges	1,260	2,000	2,000	72,769
Utilities, Services, & Misc.	1,360,787	1,598,756	1,560,335	1,499,224
Capital	239,440	522,882	522,882	891,950
Other	0	0	0	0
Total	\$ 5,272,438	\$ 6,162,560	\$ 5,995,325	\$ 6,643,566

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
6103 - Stores Supervisor	0.60	0.60	0.60	0.60
6102 - Stores Clerk	1.80	1.80	1.80	1.80
6101 - Storeroom Assistant	1.80	1.80	1.80	1.80
5112 - Utility Engineer II	1.00	1.00	1.00	1.00
4512 - Energy Management Specialist II	1.00	1.00	1.00	1.00
4511 - Energy Management Spec. I	1.00	1.91	1.91	2.50
2883 - Utility Service Worker III	1.00	1.00	1.00	0.50
2882 - Utility Service Worker II	1.00	1.00	1.00	0.50
2881 - Utility Service Worker I	3.00	3.00	3.00	2.00
2877 - Meter Reading Supervisor	0.50	0.50	0.50	0.50
2875 - Asst. Meter Reading Supv.	0.50	0.50	0.50	0.50
2870 - Meter Reader	3.60	3.60	3.60	3.60
2860 - Electronic Data Specialist	0.00	0.00	0.00	1.00
2855 - Electric Distr. Manager	1.00	1.00	1.00	1.00
2851 - Electric Distr. Coordinator	1.00	1.00	1.00	1.00
2850 - Asst. Elec. Distr. Coord.	1.00	1.00	1.00	1.00
2803 - Electric Meter Repair Supv.	1.00	1.00	1.00	1.00
2801 - Electric Meter Repair Worker	2.00	2.00	2.00	2.00
2770 - Services Superintendent	1.00	1.00	1.00	1.00
2730 - Line Superintendent	2.00	2.00	2.00	2.00
2710 - Line Supervisor II	7.00	7.00	7.00	7.00
2705 - Line Supervisor I	4.00	4.00	4.00	4.00
2703/2701 Lineworker/App Lineworker	23.00	23.00	23.00	23.00
2432 - Utility Locator II	1.00	1.00	1.00	1.00
2431 - Utility Locator I	3.00	3.00	3.00	3.00
2337 - Substation Repair Supt.	1.00	1.00	1.00	1.00
2335 - Substation Technician Supv.	1.00	1.00	1.00	1.00
2333/2334 Substation Technician/App S.T.	4.00	4.00	4.00	4.00
2302 - Equipment Operator II	5.00	5.00	5.00	5.00
2301 - Equipment Operator I	1.00	1.00	1.00	1.00
2103 - Vehicle Mechanic	1.00	1.00	1.00	1.00
1002 - Admin. Support Assistant II	1.00	1.00	1.00	1.00
Total Personnel	77.80	78.71	78.71	78.30
Permanent Full-Time	77.80	77.80	77.80	76.80
Permanent Part-Time	0.00	0.91	0.91	1.50
Total Permanent	77.80	78.71	78.71	78.30

MAJOR PROJECTS

This budget provides funds for the capital improvements in the Electric Utility.

FISCAL IMPACT

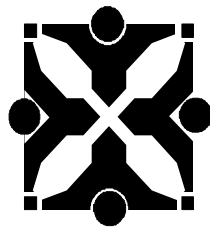
This includes the major capital improvements that are outlined in our Capital Improvement Program. The 1998 Bonds for the electric utility were sold in the amount of \$12,100,000. This represents 52% of the total issue approved by voters in 1997. The total issue approved was \$23,125,000 in Electric Capital Improvements. Additional sale of bonds is anticipated for FY2001.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 978,810	\$ 1,150,830	\$ 1,150,830	\$ 1,034,000
Power Supply	0	0	0	0
Supplies and Materials	319	0	0	0
Travel and Training	0	0	0	0
Intragovernmental Charges	0	0	0	0
Utilities, Services, & Misc.	228,025	2,154,704	2,154,704	2,015,000
Capital	3,219,045	5,899,866	5,899,866	6,100,400
Other	0	0	0	0
Total	\$ 4,426,199	\$ 9,205,400	\$ 9,205,400	\$ 9,149,400

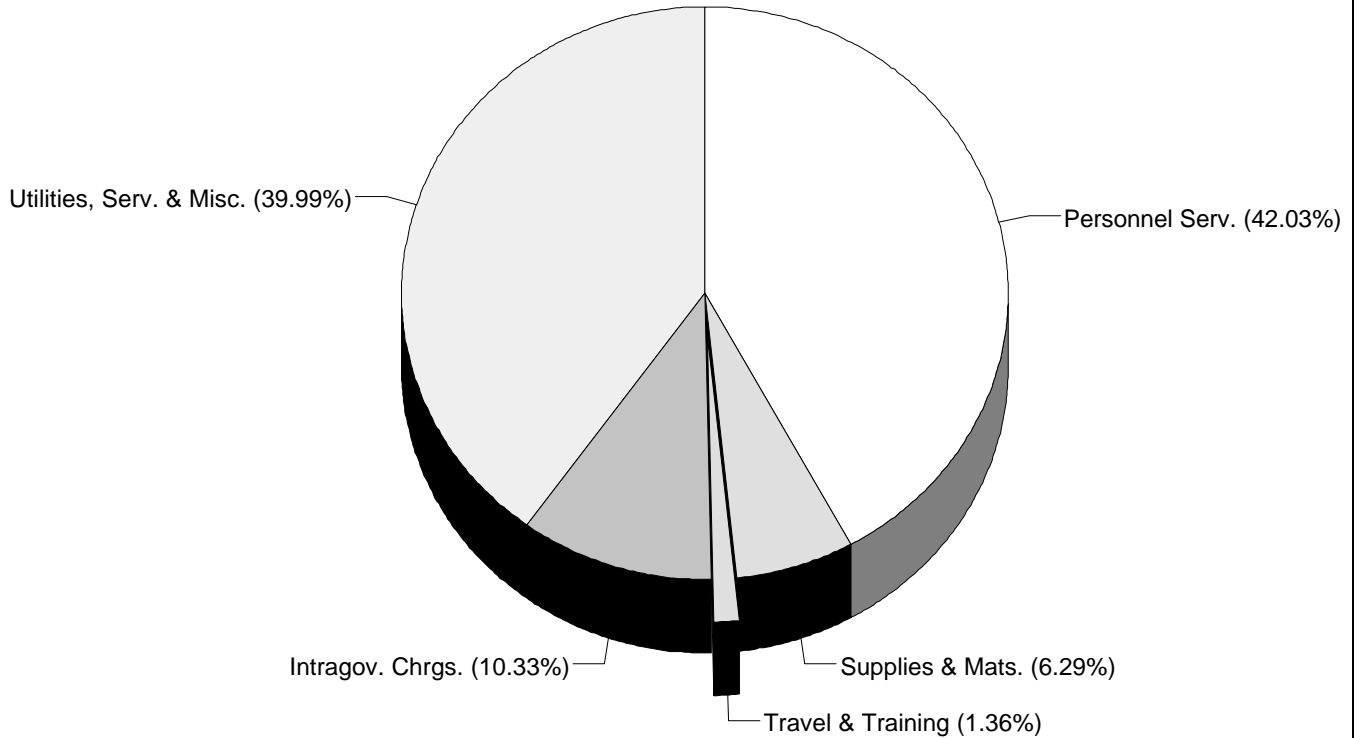
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Cultural Affairs Fund



City of Columbia
Columbia, Missouri

Cultural Affairs Fund



APPROPRIATIONS

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001	% Change From Budget FY 2000
Personnel Services	\$ 142,663	\$ 145,919	\$ 146,089	\$ 152,856	4.8%
Supplies & Materials	21,365	21,298	20,600	22,875	7.4%
Travel & Training	2,446	4,958	4,900	4,958	0.0%
Intragovernmental Charges	17,070	36,160	36,160	37,550	3.8%
Utilities, Services & Misc.	135,933	148,800	148,550	145,421	-2.3%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	319,477	357,135	356,299	363,660	1.8%
Summary					
Operating Expenses	319,477	357,135	356,299	363,660	1.8%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	\$ 319,477	\$ 357,135	\$ 356,299	\$ 363,660	1.8%

DEPARTMENT DESCRIPTION

The Office of Cultural Affairs (OCA) mission is to enhance the vitality of the City and the quality of life for all citizens by creating an environment wherein artists and cultural organizations can thrive by fostering opportunities for creative expression and the preservation and celebration of the City's multi-cultural heritage. OCA strives to enhance the artistic, management and marketing capabilities of local artists and arts organizations; increase both public and private resources for the arts; develop a broader audience for the arts; and encourage cooperation, partnerships and collaborations within the city's diverse cultural heritage.

DEPARTMENT OBJECTIVE

- \bl To provide leadership in the public art field by maintaining works currently owned by the City while expanding the collection through the Percent for Art Program.
- \bl To raise awareness of accessibility to, participation in and support for Columbia's rich array of artists and cultural offerings.
- \bl To implement in a timely manner the goals set to carry OCA beyond 2000: Promoting Arts and Life-Long Learning; Marketing the Arts; Integrating Business and the Arts; Advocating Public Art Policies while ensuring managerial, fiscal and human resources to achieve the programs.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

- \bl A \$7,000 Arts Education grant from the Missouri Arts Council will enhance the Community Recreation Center's Percent for Art component allowing the artist to spend more time in the community. Among other facets, the artist residency will also expand the public art component of OCA's Partners in Education Program by working with West Junior High School's ninth grade art curriculum.
- \bl Community Arts Program grant from the Missouri Arts Council of \$38,111 (a \$3,500 increase over FY2000) will be used in support of OCA's programs and services related to the Arts Express newsletter, marketing the arts, technical assistance for local art agencies/artists, Artists' Registry, Economic Impact Study and the Columbia Festival of the Arts. For the first time, projected festival revenues generated through the Poster Party, sponsorships, fees and sales cover all 2001 expenses other than staff salaries.
- \bl Local funding requests for education and presentation programs increased from \$132,000 to \$153,145.
- \bl Continue to increase the technical capabilities of the office by improving online services: interactive capabilities of funding proposal application forms piloted for 2001 funding requests; addition of the disciplines of dance and literary arts to the Artists' Registry which is linked to the OCA web site; and participation in Missouri Association of Community Arts Agencies' statewide funded Creative Artists Resource Directory project.
- \bl An Economic Impact Study will be conducted with assistance from the Tourism Research and Development Center, University of Missouri, to examine the extent to which city funded nonprofit arts agencies contribute to Columbia's overall economy.
- \bl Additional emphasis on preservation and education components for the Public Art Program (i.e. La Colomba and Martin Luther King Jr. Memorial) and cultural tourism initiative.

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
4625 - Manager of Cultural Affairs	1.00	1.00	1.00	1.00
4624 - Cultural Affairs Specialist	1.00	1.00	1.00	1.00
1002 - Admin Support Assistant II *	1.00	1.00	1.00	1.00
Total Personnel	3.00	3.00	3.00	3.00
Permanent Full-Time	3.00	3.00	3.00	3.00
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	3.00	3.00	3.00	3.00
* 40% funded by MACAA				

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 1999	Budget FY 2000	Estimated FY 2001
Programs:			
Columbia Festival of the Arts	1	1	1
Percent for Art Projects	2	0	2
Public Art Programs	3	5	5
City funded Art Projects: over \$1,000/under \$500	18/7	23/6	20/6
Artists' Registry	N/A	20	100
Arts Express	1200	1,500	1,700
Programs not listed above	5	8	N/A
Services:			
Workshops and one on one technical assistance	185	245	200
Economic Impact Study (surveys)			34
Comprehensive Marketing (initiatives)			6+
Cultural Tourism Collaborative (festivals)		6	6
Partners in Education (programs)		4	4

Of the initiatives outlined in Creative Columbia 1993, 23 of the 27 have been addressed.

COMPARATIVE DATA

	Columbia, MO*	Fayetteville, AR**	St. Joseph, MO**	Salina, KS*	Lawrence, KS**
Population	79,873	53,833	70,318	44,462	74,986
Population: Service Area	79,873	200,000	80,000	110,000	100,000
Number of Employees	3	32	3	5	10
Employees Per 1,000 Population	0.04	0.59	0.04	0.11	0.13
Festivals/Budgets	1/\$47,500(1)	0	1/\$270,000	1/351,110	0
Funding to local organizations	Yes \$78,419	No N/A	Yes \$200,000(2)	Yes \$60,000(3)	No(4) N/A
Artists' Registry	Yes	No	Yes	No	Yes
Percent for Art	Yes	No	No	Yes	No(4)
Art Center	No	Yes (5)	Yes(3)	Yes(4)	Yes(3)
Total Budget	\$357,262	\$3,900,000	\$500,000	\$753,675	\$678,547

*City Office or **501C3

1) Does not include staff salaries/benefits

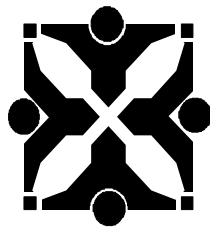
2) United Arts Fund Drive

3) Combination of Public and Private Funds

4) City has a program but it is not administered by this agency

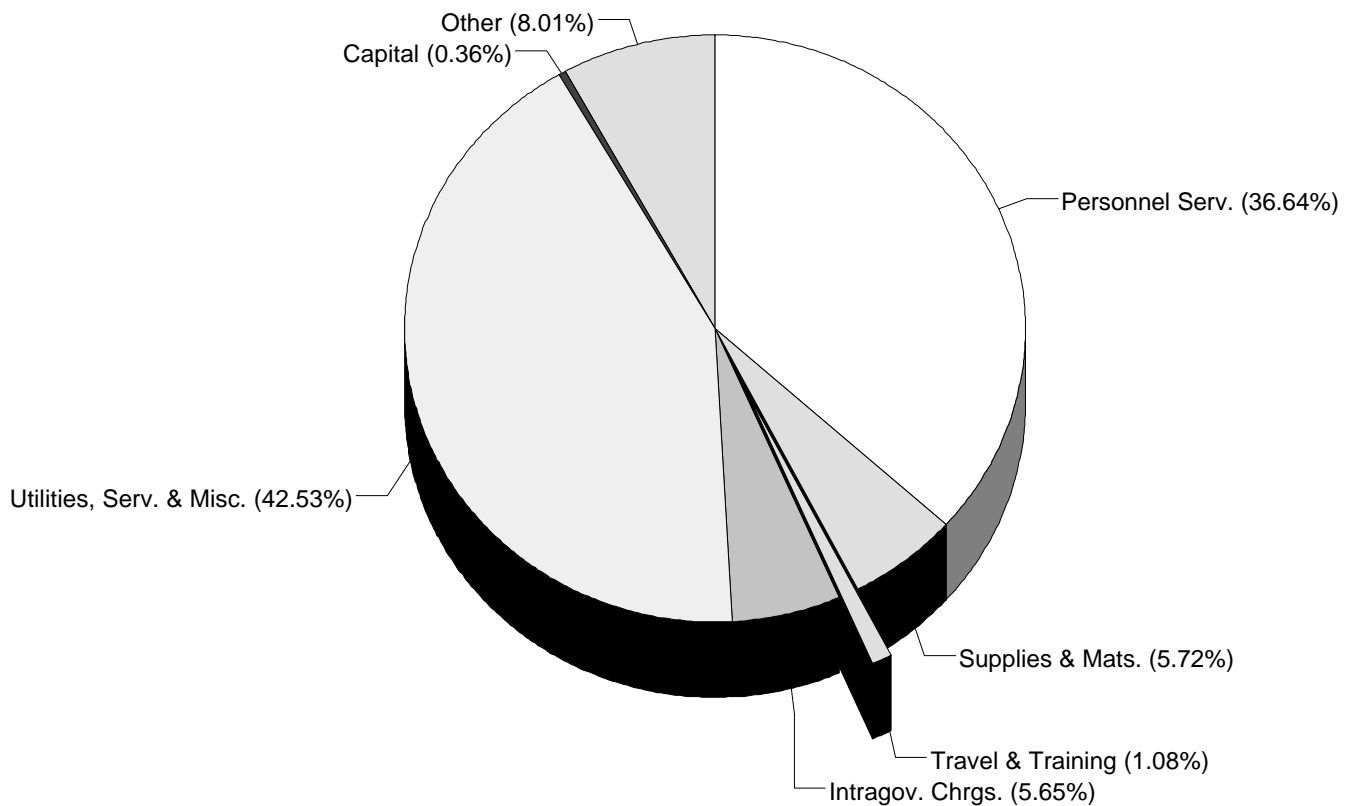
5) Physical plant jointly owned by University of Arkansas and City of Fayetteville.

Convention and Tourism Fund



City of Columbia
Columbia, Missouri

Convention & Tourism Fund



APPROPRIATIONS

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001	% Change From Budget FY 2000
Personnel Services	\$ 256,196	\$ 274,184	\$ 275,827	\$ 346,501	26.4%
Supplies & Materials	23,462	29,850	47,406	54,125	81.3%
Travel & Training	2,787	4,200	4,785	10,200	142.9%
Intragovernmental Charges	43,502	50,914	50,634	53,474	5.0%
Utilities, Services & Misc.	211,545	412,619	380,448	402,246	-2.5%
Capital	3,839	15,000	14,960	3,400	-77.3%
Other	75,449	75,712	75,712	75,784	0.1%
Total	616,780	862,479	849,772	945,730	9.7%
Summary					
Operating Expenses	537,492	771,767	759,100	866,546	12.3%
Non-Operating Expenses	75,449	75,712	75,712	75,784	0.1%
Debt Service	0	0	0	0	
Capital Additions	3,839	15,000	14,960	3,400	-77.3%
Capital Projects	0	0	0	0	
Total Expenses	\$ 616,780	\$ 862,479	\$ 849,772	\$ 945,730	9.7%

DEPARTMENT DESCRIPTION

The Convention and Visitors Bureau has four (4) primary responsibilities: 1) to promote Columbia as a destination for meetings and conventions; 2) to promote Columbia as an overnight and day-trip destination for leisure travelers and group tours; 3) to facilitate the enhancement and development of festivals, events and attractions through the implementation of the Tourism Development Program; 4) to facilitate partnerships and cooperation among Columbia's tourism related businesses and associations.

DEPARTMENT OBJECTIVES

To increase the number of regional and national conventions held in Columbia; to increase the number of Sunday through Thursday visitors and lodgers while retaining existing weekend business; to substantially expand our exposition market; to increase leisure travel visitation through the enhancement and development of festivals, events and attractions; to provide exceptional service to our convention and meeting customers; to increase awareness of tourism as a viable form of economic development.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

The Convention and Visitors Bureau promotes Columbia as a meeting, leisure and group tour destination. Several significant changes have occurred during the past year. These include: the development of three new hotels, adding 240 new rooms; the passage, by Columbia voters, of legislation that increased the local lodging tax by 2%, increased the CVB's marketing budget and provided funding for a Tourism Development Program that will enhance or develop festivals, events and attractions.

The Convention and Visitors Bureau Advisory Board was expanded from 7 members to twelve. The expanded board will be responsible for reviewing proposals for contracts with the City through the Tourism Development Program and forwarding recommendations to the City Council for final approval.

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
8950 - Director	1.00	1.00	1.00	1.00
4300 - Tourism Services Specialist	3.00	3.00	3.00	4.00
1001 - Admin. Support Assistant I	1.00	1.00	1.00	1.00
Total Personnel	5.00	5.00	5.00	6.00
Permanent Full-Time	5.00	5.00	5.00	6.00
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	5.00	5.00	5.00	6.00

CONVENTION AND TOURISM FUND

Fund 229

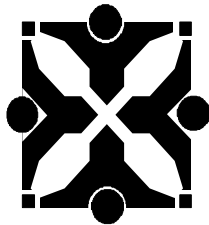
PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 1999	Budget FY 2000	Estimated FY 2001
Convention Services:			
No. of Meetings Serviced	175	175	175
No. of Convention Welcomes & Promotions	19	24	26
Visitor Services:			
No. of Inquiries	6,134	7,400	7,600
No. of Visitors to Information Center	5,957	6,000	6,000
Records Section:			
Sales Leads Generated	106	79	85
Definite Bookings	60	34	40
Economic Impact	1,735,000	1,540,00	1,750,000
Group Tours:			
No. of Group Tours Serviced	100	115	126
No. Leads Generated	124	135	70
No. of Proposals/Itineraries	50	30	30

COMPARATIVE DATA

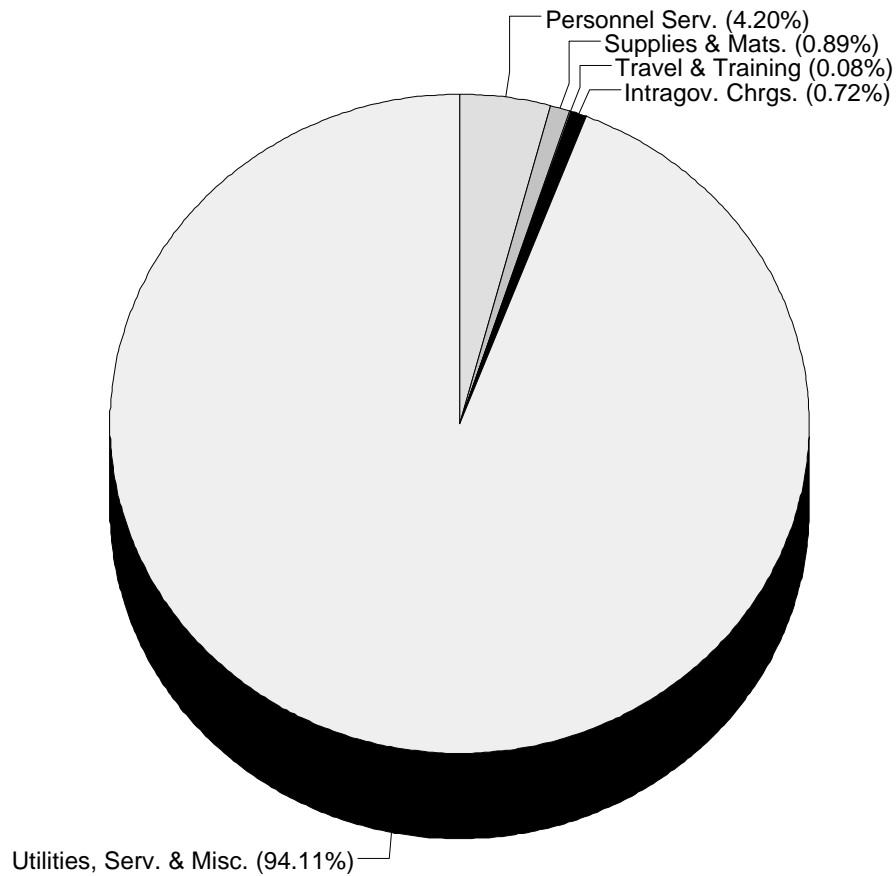
	Columbia, MO	Springfield, MO	St. Joseph, MO	Jefferson City, MO	Lake Ozarks, MO
Population	79,873	144,327	70,318	35,260	64,640
Number of Employees	5	13.5	11.0	5.0	12
Employees Per 1,000 Population	0.063	0.094	0.156	0.142	0.186
Advertising Budget	\$315,000	899,885	\$562,000	160,000	1,038,000
Number of Rooms	2,650	5,450	1,024	1,335	7,400

Employee Benefit Fund



City of Columbia
Columbia, Missouri

Employee Benefit Fund



APPROPRIATIONS

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001	% Change From Budget FY 2000
Personnel Services	\$ 84,794	\$ 146,037	\$ 221,365	\$ 265,287	81.7%
Supplies & Materials	1,308	52,784	46,534	56,205	6.5%
Travel & Training	0	5,015	5,015	5,114	2.0%
Intragovernmental Charges	25,256	31,180	31,180	45,282	45.2%
Utilities, Services & Misc.	4,619,544	5,374,975	5,473,333	5,946,850	10.6%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	4,730,902	5,609,991	5,777,427	6,318,738	12.6%
Summary					
Operating Expenses	4,730,902	5,609,991	5,777,427	6,318,738	12.6%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	\$ 4,730,902	\$ 5,609,991	\$ 5,777,427	\$ 6,318,738	12.6%

DEPARTMENT DESCRIPTION

The Employee Benefit Fund accounts for the transactions and reserves associated with the City's medical, dental, prescription drug, life and long-term disability programs for City employees, plus other benefits such as safety and service awards and sick leave buyback. Employee health and wellness programs are also managed through this fund. Coverages for health, dental, and prescription drug plans are self-insured. Other coverages are with commercial insurance carriers.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

The City's self-funded health insurance plan has experienced a sharp increase in claims over the past three years after a three year period of relatively stable rates. The greatest rate of increase is in the prescription drug portion of the plan. Claims experience will be closely monitored during the next year to see if the trend continues. The administration of the prescription drug program will be bid out to determine if alternative plans are available to reduce or contain costs in the plan year beginning January 1, 2001. A comprehensive review of the entire health care plan and administration is scheduled for FY 2001, and will address issues of plan cost, plan design, administrative services and network design.

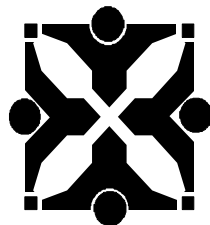
Employee Health and Wellness programs and staff were placed in this budget in FY 2000. Emphasis in this area is on safety, illness prevention and disease management programs for City employees. Drug and alcohol testing for new and federally-mandated employees is a function of this program. An Employee Health/Wellness fee is charged to all departments to cover the cost of the operation of this unit.

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
7502 - Employee Hlth/Wellness Nurse	0.00	1.00	1.00	1.00
7402 - Occupational Hlth Specialist	0.00	1.00	1.00	1.00
1002 - Admin. Support Assistant II	0.00	1.00	1.00	1.00
Total Personnel	0.00	3.00	3.00	3.00
Permanent Full-Time	0.00	3.00	3.00	3.00
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	0.00	3.00	3.00	3.00

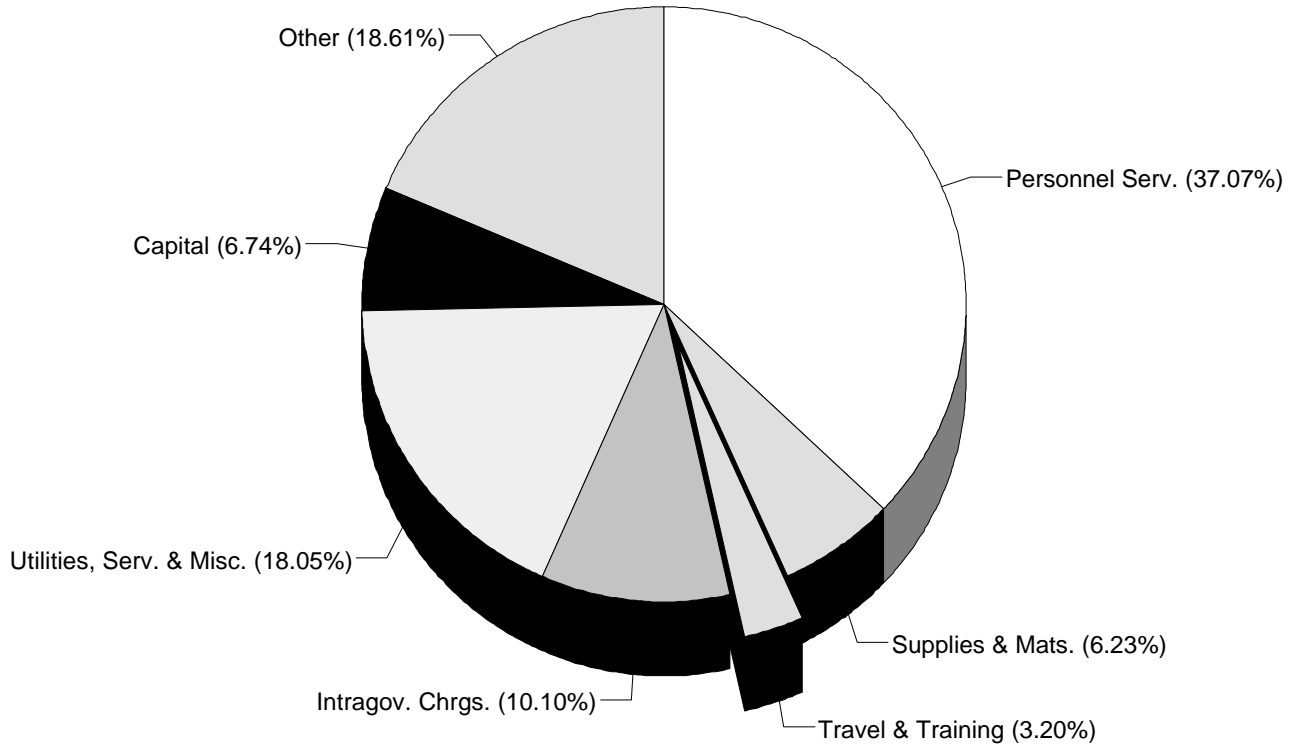
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Information Services Fund



City of Columbia
Columbia, Missouri

Information Services Fund



APPROPRIATIONS

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001	% Change From Budget FY 2000
Personnel Services	\$ 1,284,856	\$ 1,317,742	\$ 1,311,457	\$ 1,375,187	4.4%
Supplies & Materials	228,365	183,148	170,333	231,092	26.2%
Travel & Training	49,581	122,271	88,215	118,825	-2.8%
Intragovernmental Charges	124,692	144,159	144,224	374,629	159.9%
Utilities, Services & Misc.	611,706	631,218	608,696	669,547	6.1%
Capital	390,100	240,395	244,981	250,004	4.0%
Other	653,339	834,836	662,212	690,142	-17.3%
Total	3,342,639	3,473,769	3,230,118	3,709,426	6.8%
Summary					
Operating Expenses	2,299,200	2,398,538	2,322,925	2,769,280	15.5%
Non-Operating Expenses	633,560	622,624	450,000	450,000	-27.7%
Debt Service	19,779	212,212	212,212	240,142	13.2%
Capital Additions	390,100	240,395	244,981	250,004	4.0%
Capital Projects	0	0	0	0	
Total Expenses	\$ 3,342,639	\$ 3,473,769	\$ 3,230,118	\$ 3,709,426	6.8%

DEPARTMENT DESCRIPTION

Information Services provides the hardware infrastructure to support the computing requirements of the City, as well as developing or implementing software to improve the operating efficiencies of the departments within the City.

DEPARTMENT OBJECTIVES

Information Services will, within the framework of its existing resources, continue to provide the highest level of support possible to all user agencies. We will continue to identify and suggest new and better methods of providing services to our users at the lowest possible cost.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

Information Services has implemented a help desk call tracker to ensure timely completion of user requests. We finalized preparations for Y2K and noticed no significant losses as a result. WordPerfect Office Suite and GroupWise e-mail have been upgraded and training provided to users. Information Services has been hosting a monthly project list meeting with each of the departments to facilitate the completion of larger requests and communication on the status of the requests. Finished the rewiring and conversion of four additional buildings to Ethernet completing phase two of three phases. Assisted in connecting most of the outlying fire stations to the City network. Developed over 200 new systems on PC's and the AS/400.

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
9901 - Assistant City Manager	0.00	0.20	0.20	0.20
7950 - Director of Information Services	1.00	1.00	1.00	1.00
7926 - Information Services Supervisor II	0.00	2.00	2.00	2.00
7925 - Information Services Supervisor I	0.00	1.00	1.00	1.00
7924 - Database Administrator	1.00	1.00	1.00	1.00
7923 - Senior Programmer Analyst	3.00	3.00	3.00	3.00
7922 - Systems Analyst	6.00	4.00	4.00	4.00
7921 - Systems Programmer	2.00	1.00	1.00	1.00
7912 - Data Processing Oper. Supv.	1.00	0.00	0.00	0.00
7911 - Programmer/Analyst	4.00	5.00	5.00	5.00
7910 - Computer Operator	2.00	2.00	2.00	2.00
1101 - Administrative Secretary	1.00	1.00	1.00	1.00
1001 - Administrative Support Asst. I	0.50	0.50	0.50	0.50
Total Personnel	21.50	21.70	21.70	21.70
Permanent Full-Time	21.00	21.20	21.20	21.20
Permanent Part-Time	0.50	0.50	0.50	0.50
Total Permanent	21.50	21.70	21.70	21.70

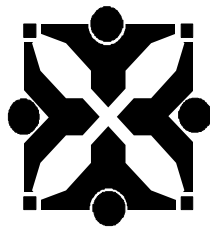
PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 1999	Budget FY 2000	Estimated FY 2001
No. of Production Programs	14,600	16,000	14,000
No. of Support Requests:			
a. Applications	1,000	850	200
b. HELP Desk Calls	10,000	13,000	5,000
No. of Hardware Supported			
a. Micro Computer	505	550	541
No. of Users Supported			
a. AS/400	357	370	565
b. Micro Computer	550	575	670
No. of Application Systems Supported			
a. AS/400	31	36	41
b. Micro Comptuer	65	70	83

COMPARATIVE DATA

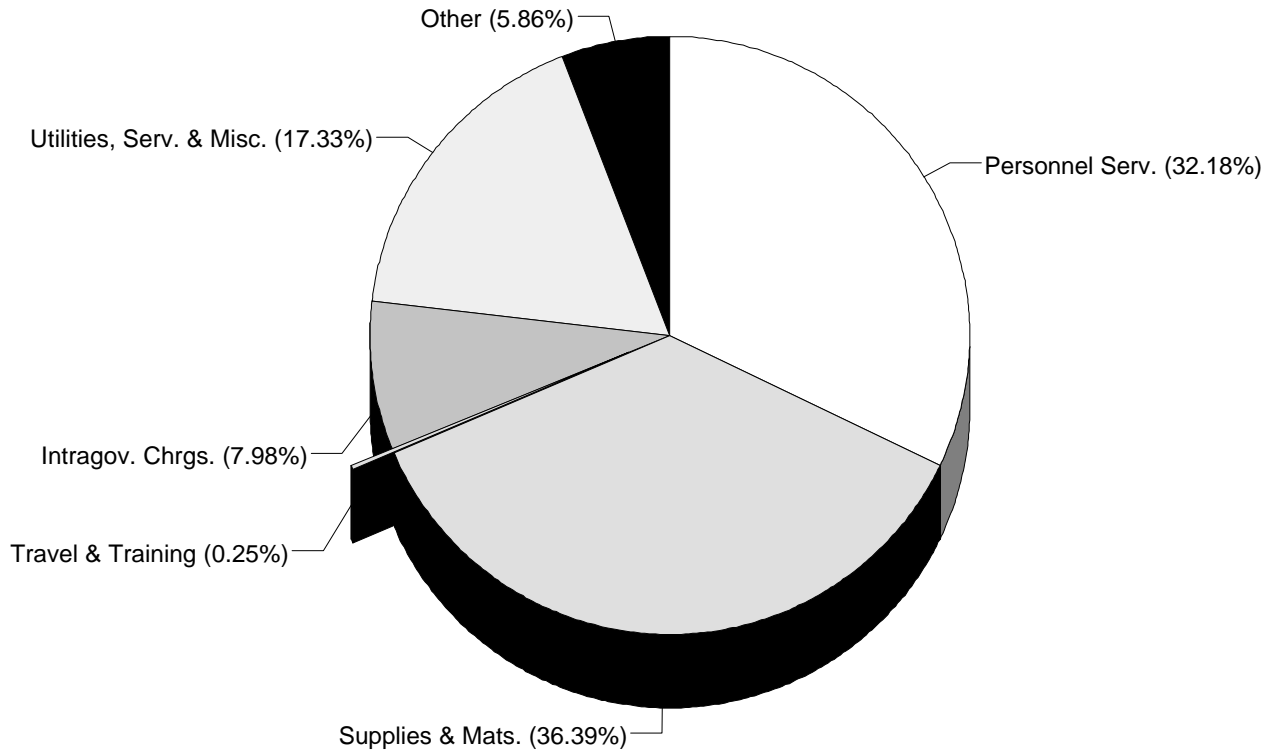
	Columbia, MO	Springfield, MO	Ames, IA	Indepen- dence, MO	Springfield, IL	Norman, OK
Population	79,873	144,327	48,899	118,000	144,327	93,949
Number of Employees	21	60	10	22	18	6
Employees Per 1,000 Population	0.263	0.416	0.205	0.186	0.125	0.064
Budget - Operating	\$2,105,505	\$7,800,000	\$1,041,401	\$1,507,074	\$2,500,000	\$521,541,000
Budget Dollar Per Employee	\$100,262	\$130,000	\$104,140	\$68,503	\$138,889	\$86,923,500
Mainframe Terminals	1	0	44	2	10	10
Mainframe/AS/400 Applications	41	26	2	20	8	15
Micro Computer Networks/Servers	42	12	8	28	1	1
Micro Computers	541	700	242	550	600	350
Micro Applications	85	8	---	5	20	10
Utility Accounts	44,500	96,000	32,700	65,000	77,000	33,000

Public Communications Fund



City of Columbia
Columbia, Missouri

Public Communications Fund



APPROPRIATIONS

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001	% Change From Budget FY 2000
Personnel Services	\$ 253,717	\$ 286,032	\$ 242,419	\$ 222,447	-22.2%
Supplies & Materials	248,197	269,836	244,106	251,553	-6.8%
Travel & Training	412	1,900	1,750	1,750	-7.9%
Intragovernmental Charges	39,357	50,320	50,320	55,191	9.7%
Utilities, Services & Misc.	82,196	105,062	105,167	119,756	14.0%
Capital	2,432	24,258	24,906	0	-100.0%
Other	16,003	16,708	14,884	40,500	142.4%
Total	642,314	754,116	683,552	691,197	-8.3%
Summary					
Operating Expenses	623,679	713,150	643,762	650,697	-8.8%
Non-Operating Expenses	16,203	16,708	14,884	40,500	142.4%
Debt Service	0	0	0	0	
Capital Additions	2,432	24,258	24,906	0	-100.0%
Capital Projects	0	0	0	0	
Total Expenses	\$ 642,314	\$ 754,116	\$ 683,552	\$ 691,197	-8.3%

PUBLIC COMMUNICATIONS FUND - SUMMARY

Fund 675

DEPARTMENT DESCRIPTION

The Public Communications Office has three responsibilities: public communications, printing services, and mail services. The Public Communications Division oversees or coordinates the City's public communications program which includes Community Line, Columbia Online Information Network, Partners in Education, facility tours, speaking engagements, an employee newsletter, a citizen newsletter, media relations, web communications and distribution of press releases, etc. The Public Communications Officer supervises the overall operation and reports to the City Manager.

DEPARTMENT OBJECTIVES

To facilitate better two-way communications between Columbia citizens and City government. To provide normal printing and high-speed duplicating service for City departments. To provide full-service mail support for City departments.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

Public Communications consolidates a variety of communication efforts into one office by supporting the information efforts of various departments. Printing and Mail Services are supported with fees charged to users.

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Public Communications Office	2.00	2.59	2.59	2.00
Print Shop	2.50	2.50	2.50	1.50
Mail Room	1.00	1.00	1.00	1.00
Total Personnel	5.50	6.09	6.09	4.50
Permanent Full-Time	5.00	5.00	5.00	4.00
Permanent Part-Time	0.50	1.09	1.09	0.50
Total Permanent	5.50	6.09	6.09	4.50

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 1999	Budget FY 2000	Estimated FY 2001
Public Communications Office:			
Monthly Newsletters	12	12	12
Press Releases/Advisories	191	160	175
Community Line Accesses	30,000	32,000	32,000
Print Shop:			
No. of Photocopy Jobs	1,596	1,560	1,600
No. Photocopy Impressions	1,250,000	1,700,000	1,700,000
Desk Top Publishing	275	325	350
No. of Press Jobs	832	50	50
No. Press Impressions	1,710,00	420,000	430,000
Mail Room:			
Outbound Mail Pieces	632,761	650,000	675,000
Outbound Packages	782	850	880

COMPARATIVE DATA

	Columbia, MO	Springfield, MO	Indepen- dence, MO	Ames, IA	Kirkwood, MO
Population	79,873	144,327	118,000	48,899	27,072
Public Communications Office:					
No. of Employees	2	13	8	5	1
No. of Press Releases	191	73	21	350 ****	75
No. of Speaking Engagements	13	7	0	120 ****	1
Print Shop:					
No. of Employees	1.50	4	1.00	1	N/A
No. of Press Impressions	1,710,000	250,000	3,200,000	3,000,000	N/A
No. of Photocopy Impressions	1,250,000	1,300,000	**	**	N/A
Mail Services:					
Number of Employees	1	2	1.00	1	N/A
Outbound Mail	632,761	384,000	975,000	213,000	N/A
No. of Packages Handled	782	900	***	650	N/A

NA Not Available

* Included in Press Numbers

** Service at department level

*** Departments process

**** Includes releases, engagements initiated by Depts.

DESCRIPTION

To facilitate better two-way communications between Columbia citizens and City government. This is accomplished through prudent use of communication tools and channels.

HIGHLIGHTS / SIGNIFICANT CHANGES

Community Line was upgraded to ensure compliance with Y2K. The Community Line directory and many voice messages were updated. Public Communications assumed responsibility for web communications. The office coordinated monthly employee Public Communications Committee meetings. It also coordinated, along with other departments, a monthly citizen newsletter, "City Source," that is mailed with utility bills, and a weekly consolidated advertisement in one of the local newspapers. Public Communications publishes a monthly employee newsletter.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 124,942	\$ 163,466	\$ 139,943	\$ 132,793
Supplies and Materials	34,395	36,690	36,425	39,600
Travel and Training	412	1,500	1,500	1,500
Intragovernmental Charges	3,244	11,627	11,627	37,992
Utilities, Services, & Misc.	30,526	77,520	77,520	109,120
Capital	2,432	10,452	11,100	0
Other	0	0	0	25,600
Total	\$ 195,951	\$ 301,255	\$ 278,115	\$ 346,605

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
9921 - Public Communications Officer	1.00	1.00	1.00	1.00
7811 - Public Communications Assistant	1.00	1.00	1.00	1.00
4511 - Energy Management Spec. I	0.00	0.59	0.59	0.00
Total Personnel	2.00	2.59	2.59	2.00
Permanent Full-Time	2.00	2.00	2.00	2.00
Permanent Part-Time	0.00	0.59	0.59	0.00
Total Permanent	2.00	2.59	2.59	2.00

DESCRIPTION

This Division provides several major support services ranging from graphic art design/development, printing press jobs, high speed photocopier service, bindery, perforating, folding, etc. The service is provided at a reasonable cost to departments.

HIGHLIGHTS / SIGNIFICANT CHANGES

Printing Services continues to explore new and better methods of producing the highest quality product. Because of aging printing presses, the Print Shop began outsourcing printing press jobs to University Printing Services. That option has proven to be cost-effective. The Print Shop concentrates on high-speed photocopier operations and associated services.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 96,737	\$ 90,147	\$ 66,588	\$ 56,308
Supplies and Materials	52,742	54,068	28,603	29,597
Travel and Training	0	400	250	250
Intragovernmental Charges	36,113	38,674	38,674	17,135
Utilities, Services, & Misc.	48,301	23,540	23,540	6,141
Capital	0	13,806	13,806	0
Other	16,003	16,708	14,884	14,900
Total	\$ 249,896	\$ 237,343	\$ 186,345	\$ 124,331

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
7810 - Printer I	1.00	1.00	1.00	0.50
7809 - Printer II	1.00	1.00	1.00	1.00
1190 - Public Communications Worker	0.50	0.50	0.50	0.00
Total Personnel	2.50	2.50	2.50	1.50
Permanent Full-Time	2.00	2.00	2.00	1.00
Permanent Part-Time	0.50	0.50	0.50	0.50
Total Permanent	2.50	2.50	2.50	1.50

DESCRIPTION

Mail Services provides pick up and delivery of internal mail, as well as pick up and delivery of the U.S. Mail, and UPS packages. Service is provided to all city agencies.

HIGHLIGHTS / SIGNIFICANT CHANGES

Mail Services continues to explore options for providing better and more efficient services. The postage meter is now refilled via Postage By Phone.

BUDGET DETAIL

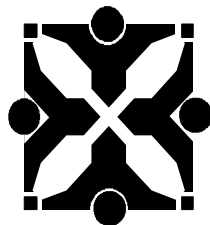
	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 32,038	\$ 32,419	\$ 35,888	\$ 33,346
Supplies and Materials	161,060	179,078	179,078	182,356
Travel and Training	0	0	0	0
Intragovernmental Charges	0	19	19	64
Utilities, Services, & Misc.	3,369	4,002	4,107	4,495
Capital	0	0	0	0
Other	0	0	0	0
Total	\$ 196,467	\$ 215,518	\$ 219,092	\$ 220,261

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
1001 - Admin. Support Assistant I	1.00	1.00	1.00	1.00
Total Personnel	1.00	1.00	1.00	1.00
Permanent Full-Time	1.00	1.00	1.00	1.00
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	1.00	1.00	1.00	1.00

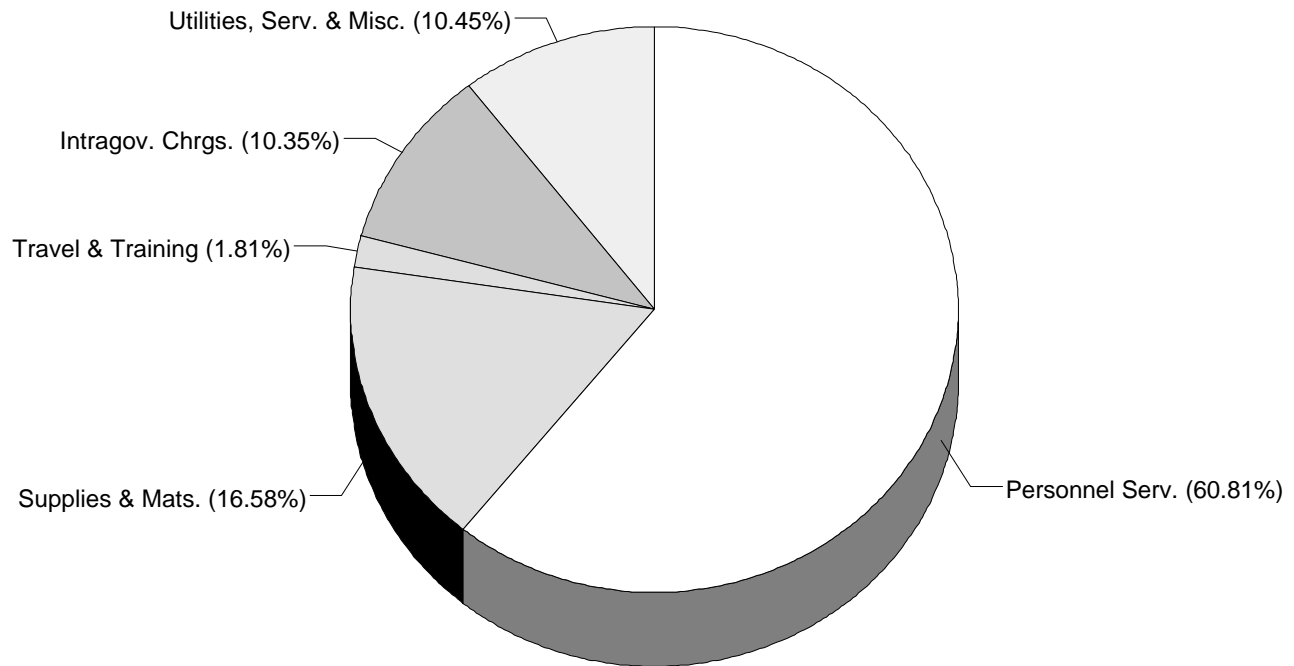
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Contributions Fund



City of Columbia
Columbia, Missouri

Contributions Fund



APPROPRIATIONS

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001	% Change From Budget FY 2000
Personnel Services	\$ 68,206	\$ 85,792	\$ 61,499	\$ 87,117	1.5%
Supplies & Materials	20,886	20,575	6,425	23,750	15.4%
Travel & Training	1,755	3,700	1,250	2,600	-29.7%
Intragovernmental Charges	3,864	14,441	14,441	14,821	2.6%
Utilities, Services & Misc.	4,134	4,005	3,713	14,963	273.6%
Capital	1,858	0	0	0	
Other	88,282	0	0	0	
Total	188,985	128,513	87,328	143,251	11.5%
Summary					
Operating Expenses	98,845	128,513	87,328	143,251	11.5%
Non-Operating Expenses	88,282	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	1,858	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	\$ 188,985	\$ 128,513	\$ 87,328	\$ 143,251	11.5%

CONTRIBUTIONS FUND - SUMMARY

Fund 753

DEPARTMENT DESCRIPTION

The Contributions Fund is a trust fund that was established to process donations and contributions given to the City. Proper procedures have been established to ensure funds and donations are expended for the purpose designated by the donor.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

During fiscal year 2000, over 48,000 (est.) volunteer hours were reported at a value of over \$685,000, not including hours contributed by boards and commissions. Highlights during 2000 include the graduation of a third TreeKeepers program, the continuation of the Park Patrol (a community policing program for the MKT Trail), a volunteer recognition planned for the September Twilight Festival, and the fourth city-wide "Cleanup Columbia" including sponsorship by local media and businesses. The Adopt a Spot beautification program now has 35 participants caring for 38 spots throughout the City.

Goals for FY2001 include more activities to promote and recruit volunteer opportunities and cooperating for more recognition and public relations activities to raise awareness and morale about City volunteer opportunities. A plan has been assembled to take the Columbia Trust to the next level, including annual fund-raising events, donor recognition, and prospective donor tracking.

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Office of Volunteer Services	2.00	2.00	2.00	2.00
Donations	0.00	0.00	0.00	0.00
Total Personnel	2.00	2.00	2.00	2.00
Permanent Full-Time	2.00	2.00	2.00	2.00
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	2.00	2.00	2.00	2.00

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DESCRIPTION

This office coordinates the promotion of volunteer opportunities within City Government. Advised by a Volunteer Working Group made up of city staff from a variety of departments, the office recruits volunteers, matches them with projects that compliment their interest and experience, and tracks their volunteer hours. The office also works on volunteer recognition activities and public relations events to promote volunteerism for City government.

In addition to general volunteer coordination, the Office of Volunteer Services coordinates a number of specific programs including the Park Patrol, the Adopt a Spot Beautification program, Cleanup Columbia, and TreeKeepers, a program conducted in conjunction with the Parks & Recreation Department. In a separate area, the Office coordinates the Columbia Trust, a mechanism by which the City can receive land, money, and other in-kind donations to enhance our City and its services.

HIGHLIGHTS / SIGNIFICANT CHANGES

During fiscal year 2000, over 48,000 (est.) volunteer hours were reported at a value of over \$685,000, not including hours contributed by boards and commissions. Highlights during 2000 include the graduation of a third TreeKeepers program, the continuation of the Park Patrol (a community policing program for the MKT Trail), a volunteer recognition during the September Twilight Festival, and the fourth city-wide "Cleanup Columbia" including sponsorship by local media and businesses. The Adopt a Spot beautification program now has 35 participants caring for 38 spots throughout the City. Goals for FY2001 include more activities to promote and recruit volunteer opportunities and cooperating for more recognition and public relations activities to raise awareness and morale about City volunteer opportunities. A plan has been assembled to take the Columbia Trust to the next level, including annual fund-raising events, donor recognition, and prospective donor tracking.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 68,206	\$ 85,792	\$ 61,499	\$ 87,117
Supplies and Materials	20,871	20,575	6,425	17,400
Travel and Training	1,755	3,700	1,250	2,600
Intragovernmental Charges	3,864	14,441	14,441	14,821
Utilities, Services, & Misc.	3,824	4,005	3,713	5,813
Capital	1,858	0	0	0
Other	0	0	0	0
Total	\$ 100,378	\$ 128,513	\$ 87,328	\$ 127,751

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
4620 - Volunteer Coordinator	1.00	1.00	1.00	1.00
4615 - Program Assistant	1.00	1.00	1.00	1.00
Total Personnel	2.00	2.00	2.00	2.00
Permanent Full-Time	2.00	2.00	2.00	2.00
Permanent Part-Time	0.00	0.00	0.00	0.00
Total Permanent	2.00	2.00	2.00	2.00

Donations

753-8500

DESCRIPTION

The Columbia Trust was established in 1999 as a mechanism by which money, land, and other donations can be made to the City. The Trust would allow for donor recognition, identification of prospective donors, promotion of projects that are in need of public fund-raising, and the coordination of fund-raising events and communication about the Trust.

HIGHLIGHTS / SIGNIFICANT CHANGES

Current projects under the Columbia Trust include the donation of two water fountains along the MKT Trail at the Forum Boulevard and Scott Boulevard Trailheads, the purchase of five firecams for the Fire Department (an effort lead by KMIZ17) and the donation of land for use as greenspace. Plans for FY 2001 include a quarterly newsletter, two annual fund-raising events to support a specific project, a tiered donor recognition program, a utility checkoff program, a Trust website, additional general promotion, and exploration of grant opportunities through government and foundation funding sources.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 0	0	\$ 0	\$ 0
Supplies and Materials	15	0	0	0
Travel and Training	0	0	0	0
Intragovernmental Charges	0	0	0	0
Utilities, Services, & Misc.	310	0	0	0
Capital	0	0	0	0
Other	0	0	0	0
Total	\$ 325	\$ 0	\$ 0	\$ 0

AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
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There are no personnel assigned to this budget.

DESCRIPTION

The Columbia Trust was founded in May 1999 as a formal structure for the City to receive gifts of cash, land, and other items.

HIGHLIGHTS / SIGNIFICANT CHANGES

In the upcoming fiscal year, the Office of Volunteer Services has outlined a number of ways in which the Columbia Trust can be promoted. Specific projects include: - a quarterly newsletter sent to past donors, potential donors and community leaders; - a Columbia Trust website; - promotion of a Utility Checkoff or Rounding Up program; - at least two annual events to raise money to support the Trust, increase community awareness and recognize donors; - develop a Trust advisory committee; - initiate a tiered recognition program for annual and cumulative gifts; - conduct general Trust promotion; - explore grant opportunities to a greater extent and - track gifts, donors, prospective donors, and needs of the City related to Trust donations.

BUDGET DETAIL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 0	0	\$ 0	\$ 0
Supplies and Materials	0	0	0	6,350
Travel and Training	0	0	0	0
Intragovernmental Charges	0	0	0	0
Utilities, Services, & Misc.	0	0	0	9,150
Capital	0	0	0	0
Other	88,282	0	0	0
Total	\$ 88,282	\$ 0	\$ 0	\$ 15,500

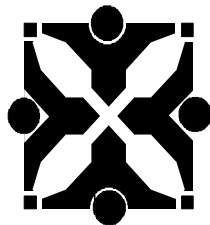
AUTHORIZED PERSONNEL

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
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There are no personnel assigned to this budget.

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Transportation Sales Tax Fund



City of Columbia
Columbia, Missouri

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TRANSPORTATION SALES TAX FUND

Fund 221

DESCRIPTION

Section 94.600 of the Revised Missouri State Statutes allows cities to authorize a 1/2 cent sales tax for transportation purposes if a simple majority of the voters approve such action. The voters of the City of Columbia authorized the addition of this tax on April 6, 1982. State Statutes require proceeds from the tax to be accounted for in a trust fund separate from other sales tax resources. When the City receives proceeds from the transportation sales tax, the money will be placed in a Transportation Sales Tax Fund and allowed for a wide range of transportation purposes.

RESOURCES

	Adopted FY 2001
FY 2001 Transportation Sales Taxes Receipts	\$ 7,410,000

EXPENDITURES

Bus Subsidy	1,600,000
Airport Subsidy	554,000
Street and Sidewalk Related	4,324,210
CIP	1,063,123
Total Expenditures	7,541,333
Revenues Over Expenditures	\$ (131,333)

APPROPRIATIONS

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001	% Change From Budget FY 2000
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0	
Supplies & Materials	0	0	0	0	
Travel & Training	0	0	0	0	
Intragovernmental Charges	0	0	0	0	
Utilities, Services & Misc.	0	0	0	0	
Capital	0	0	0	0	
Other	6,336,081	6,597,000	6,597,000	7,541,333	14.3%
Total	6,336,081	6,597,000	6,597,000	7,541,333	14.3%
Summary					
Operating Expenses	0	0	0	0	
Non-Operating Expenses	6,336,081	6,597,000	6,597,000	7,541,333	14.3%
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	\$ 6,336,081	\$ 6,597,000	\$ 6,597,000	\$ 7,541,333	14.3%

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CAPITAL PROJECTS SUMMARY

DESCRIPTION

The City prepares a five year capital plan to address the capital needs of current and future years. The Capital Improvement Plan (CIP) is coordinated by the Planning Department. This plan contains two distinct sections: General Government and Enterprise. General government capital needs are funded primarily with Sales Taxes that are set aside, either by Council policy for general capital needs or voter referendum for specific projects. Enterprise capital projects are funded primarily through revenues generated by the enterprise.

MAJOR CAPITAL PROJECTS

This year's budget shows funding for the 1999 1/4 cent capital improvement sales tax. . Our continued emphasis should be maintaining the facilities and infrastructure we have and to construct new infrastructure needed for a growing community. Major projects for next year include:

- \bl Funding for construction of \$10,500,000 Recreation Center was approved by voters in November 1999.
- \bl Funding for construction of a new Fire station and equipment scheduled to be completed in FY 2002 as well as other Fire rolling stock replacement and repairs \$2,501,000.
- \bl Major road project at Green Meadows Road to Southampton Connector scheduled to start in FY 2001
- \bl Improving Blue Ridge Road between Garth and Route 763 - Garth Road to Blue Ridge Road improvements scheduled to start in FY 2001
- \bl Improvement to Woodard Drive in the Vandiver and Route 63 area to improve traffic flow in the north part of town.
- \bl The first improvement of one of the two golf courses - Golf Course Fairway Irrigation

BUDGET CONSIDERATIONS

Funding for Parks and Recreation and Fire Department Capital needs are being met with the 1/4 cent capital sales tax approved by the voters in November of 1999. Staff is investigating a passenger charge to fund the Airport capital plan for FY 2002 and beyond.

OPERATING IMPACT

Two projects, New Fire station (Fire Project #14) and the Multi-purpose Community Recreation Center (P&R Project #21) have impacts on operating budgets. While the Fire Station will not open in FY 2001 (4) additional firefighters have been budgeted for 6 months. This is necessary due to timing and class size constraints on training. It is anticipated (8) additional firefighters will be added in FY 2002. A Recreation Center Director was included in the Recreation Services budget for the fourth quarter. It is anticipated the Recreation Center will open in FY 2002. Due to completion of a New Wetlands cell, we added (1) additional Waste Water Treatment Plant Operator in the Sanitary Sewer Fund

CAPITAL PROJECT FUNDING SOURCES

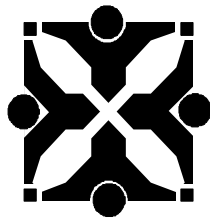
Abbreviations	Funding Source Descriptions
1997 Ballot	<u>1997 Ballot</u> - Funds authorized by public vote via a ballot issue.
1997 Bonds	<u>1997 Bonds</u> - Funds generated from bonds approved on the April 1997 ballot for Water and Light capital improvements.
1/4% 96 S Tax	<u>96 1/4% Sales Tax</u> - Funds generated from the 1996 CIP sales tax issue.
All	<u>Accumulated Investment Income</u> - Interest earnings on all projects.
Bond Balance	<u>Bond Balance</u> - Remaining balance of bond issues available to be appropriated
CAP-FB	<u>Capital Projects Fund Balance</u> - Monies made available through the closeout of old projects.
CDBG	<u>Community Development Block Grant</u> - Federal Entitlement Grant Program (annual) administered by U.S. Department of Housing and Urban Development, 100% grant requires no matching local funds.
Co rd tax reb	<u>County Rebate Funds</u> - Funds received by Columbia from Boone County for maintenance/improvement to roads under City jurisdiction after annexations.
Dev charge	<u>Development Charge</u> - A fee assessed at the time a building permit is issued for new construction, at a rate of \$0.061 per square foot. Revenue gained from this is used for construction of collector and arterial streets.
Contributions	<u>Contributions</u> - Funds received from various entities or organizations who will benefit from a particular project. We have various current types of contributors: Developer, County and Utilities.
Donations	<u>Donations</u> - Monies or gifts donated from non-governmental entities.
EU loans	<u>Electric Utility Loans</u> - Funds provided for a project from the electric utility.
Ent Rev	<u>Enterprise Revenue</u> - Actual income to one of the City's utilities, such as sanitary sewers, water, etc.
FAA Gr	<u>Federal Aviation Administration (U.S.) Grant</u> - Competitive federal grant funds for capital projects at airports, no set amount per year, 90% grant requires 10% local matching funds.
FAL	<u>Force Account Labor</u> - Labor for capital projects that is performed by City personnel and charged to the capital project.
FTA	<u>Federal Transit Administration Capital Grant</u> - Grant for transit related capital projects. 80% Federal; 20% Local funding.
Grants	<u>Grants</u> - Monies received from from local, state, county or federal entities.
GCIF	<u>Golf Course Improvement Fund</u> - A \$1-per-round fee collected from golfers which is set aside for improvements at the City's golf courses.
Gen Fd/PI	<u>General Fund/Public Improvement</u> - Local funds generated through the sales tax.
LUT	<u>Local Use tax</u> - The amount represents the local use tax that was distributed to the City of Columbia during the years of 1993-1996 which did not have to be refunded to the state.
MODOT	<u>Missouri Highway Transportation Department</u> - Monies the City receives from the Mo. Hwy. Trans. Dept. for transportation related projects.

Abbreviations**Funding Source Descriptions**

Prior Yr App (PYA)	<u>Prior Year Appropriation</u> - Funds approved in previous years.
RSR Fd	<u>Recreation Services Fund</u> - Funds generated from user fees paid by participants in programs involving capital facilities. User fee structure established by citizen election.
State Hwy	<u>State Highway</u> - Reimbursement from the State Highway Department for Railroad Crossings.
STP	<u>Federal Highway Administration Surface Transportation Program</u> - Replaces the old Federal Aid Urban Program - 20% local match.
STP Enh	<u>Federal Highway Administration Surface Transportation Enhancement Program</u> - Enhancement program portion of STP program set aside for transportation enhancement projects. 80% federal; 20% local funding.
Tax Bill	<u>Tax Bills</u> - Charges, on a per lineal foot basis, assessed to property owners abutting new roads, or roads undergoing major improvements, for the improvements to their property. Charges based on benefit to property as determined by City Council.
Transp S Tax	<u>Transportation Sales Tax</u> - 1/2 cent sales tax authorized by the voters for transportation purposes.
Unfunded	<u>Unfunded</u> - Projects beyond current FY which have no definite funding commitment.
Unfunded/Ballot	<u>Unfunded/Ballot</u> - Projects beyond current FY which will go before the voters in a ballot issue.

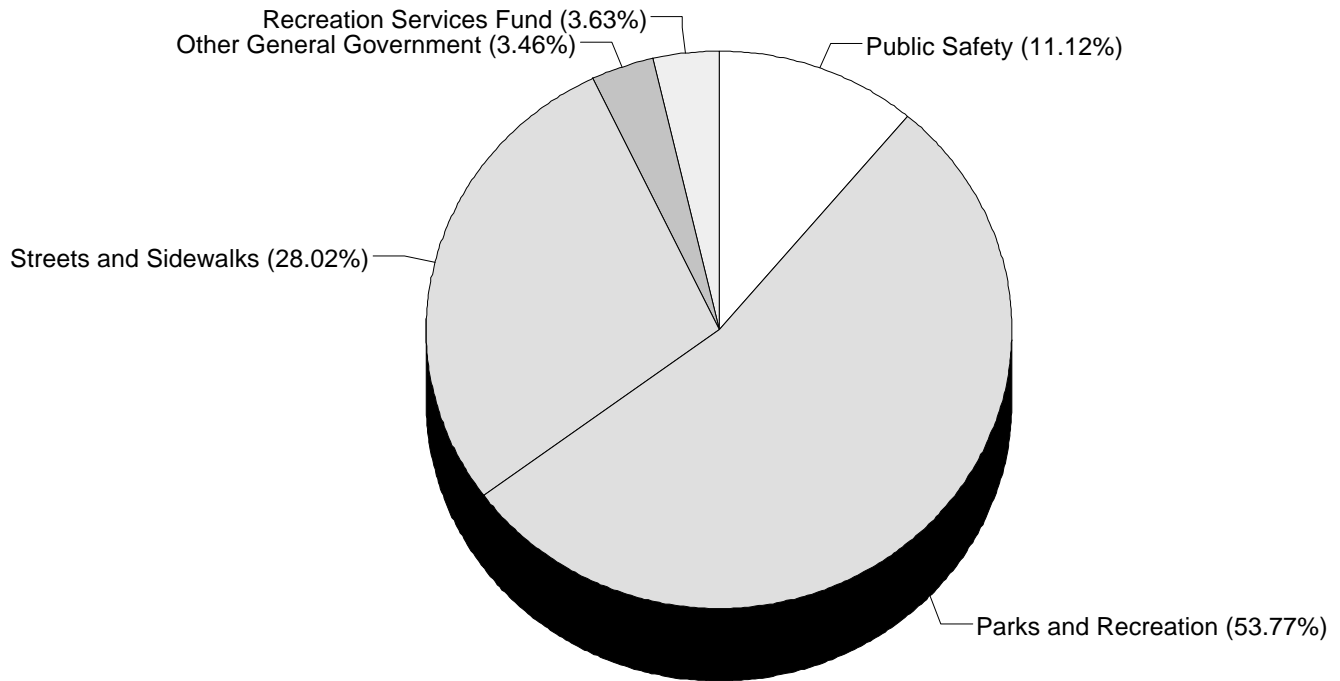
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Capital Projects - General Government



City of Columbia
Columbia, Missouri

General Government Capital Projects



GENERAL GOVERNMENT CAPITAL PROJECT EXPENDITURES

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001	% Change From Budget FY 2000
Capital Project Expenditures					
Public Safety	\$ 462,689	\$ 185,000	\$ 185,000	\$ 2,501,000	1251.9%
Parks and Recreation	848,350	533,456	533,456	12,097,300	2167.7%
Streets and Sidewalks	7,786,583	5,961,500	5,961,500	6,304,140	5.7%
Other General Government	311,922	2,371,721	2,371,721	778,278	-67.2%
Total	9,409,544	9,051,677	9,051,677	21,680,718	139.5%
Gen. Gov. CIP Budgeted in Otr. Fds:					
Recreation Services Fund	911,232	316,000	1,263,500	816,000	158.2%
Total Current Year Appr.	\$ 10,320,776	\$ 9,367,677	\$ 10,315,177	\$ 22,496,718	140.2%
Prior Year Appropriations		3,665,385	3,665,385	1,776,826	
Unfunded Ballot		374,000	374,000	0	
Total General Gov. CIP		13,407,062	14,354,562	24,273,544	

CAPITAL PROJECTS - GENERAL GOVERNMENT - SUMMARY

PURPOSE

This budget adopts the FY 2001 portion of the capital improvements plan as the general government capital budget for the fiscal year. This budget accounts for funds from the Public Improvement Fund, Community Development Block Grant Special Road District Fund, Special Assessments (tax bills), and related state and federal grants. After the projects are completed, improvements are capitalized into General Fixed Asset Group of Accounts, except for Streets and Sidewalks.

RESOURCES

	Adopted FY 2001
General Government Capital:	
FY 2001 Sales Tax Allocation (1%)	\$ 623,278
1999 CIP Sales Tax (1/4%) - Bonds Proceeds	14,260,660
Transportation Sales Tax (1/2%) - Operating Transfer	811,100
County Road Tax Rebate - Operating Transfer	824,500
Development Charge - Operating Transfer	215,000
Community Development Block Grant - Operating Transfer	460,000
Development Contribution - Miscellaneous Revenue	1,247,000
Tax Bills - Miscellaneous Revenue	89,540
Capital Fund Balance - Appropriated Fund Balance	155,000
Accumulated Investment Income - Appropriated Fund Balance	579,000
Grants: Federal Hwy Admin. Surface Transp. Program (STP) & Enhancement Program (STP Enh)	2,415,640
	21,680,718
Resources in Other Funds:	
Force Account Labor (FAL)	31,000
Recreational Services Fund	65,000
Golf Course Improvement Fund	130,000
Designated Loan Fund	590,000
TOTAL AVAILABLE RESOURCES	\$ 22,496,718

EXPENDITURES

	Adopted FY 2001
Parks and Recreation	\$ 12,913,300
Public Safety	2,501,000
Streets and Sidewalks	6,304,140
Other General Government:	778,278
TOTAL BUDGETED EXPENDITURES	\$ 22,496,718

APPROPRIATIONS

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
Personnel Services	\$ 67,238	\$ 0	\$ 0	\$ 0
Supplies & Materials	212,694	0	0	0
Travel & Training	1,842	0	0	0
Intragovernmental Charges	30,440	0	0	0
Utilities, Services & Misc.	8,314,593	9,051,677	9,051,677	21,525,718
Capital	571,689	0	0	0
Other	211,048	0	0	155,000
Total	9,409,544	9,051,677	9,051,677	21,680,718
Summary				
Operating Expenses	0	0	0	0
Non-Operating Expenses	0	0	0	0
Debt Service	0	0	0	0
Capital Additions	0	0	0	0
Capital Projects	9,409,544	9,051,677	9,051,677	21,680,718
Total Expenses	\$ 9,409,544	\$ 9,051,677	\$ 9,051,677	\$ 21,680,718

FY 2001 FUNDING SOURCES

Capital Projects Detail Budget	Adopted FY 2001	Prior Year Appr.	Current Year Appr.	Gen Fd/ PI	1/4% 99 S Tax	FAL	RSR FD	GCIF
FIRE DEPARTMENT								
2. Replace 1975 85' ladder apparatus	643,000		643,000		643,000			
13. Fire Station Sites	272,000		272,000		272,000			
14. Additional Fire Station in SE Columbia	1,120,000		1,120,000		1,120,000			
15. Apparatus for Fire Station in SE Col.	466,000		466,000		466,000			
TOTAL FIRE	2,501,000	0	2,501,000	0	2,501,000	0	0	0
PARKS & RECREATION								
5. Parks Managment Center Renovation	19,500		19,500		19,500			
6. Cosmo-Bethal Park Imprvmnts	140,000		140,000		140,000			
10. Park Aquisition Neighborhood Parks	554,000		554,000		554,000			
14. Oakland Park Improvements	50,000		50,000		50,000			
17. Rainbow Softball Center Imprvmnts	91,000		91,000			26,000	65,000	
19. Golf Course Fairway Irrigation	725,000		725,000			5,000		130,000
21. Multi-Purpose Community Center	10,500,000		10,500,000		10,500,000			
24. Douglas Park Athletic Field Lighting	65,000		65,000					
31. City/School Park Improvement	15,000		15,000					
32. Indian Hills Park Improvement	75,000		75,000					
34. Russell Property Park Development	60,000		60,000		60,000			
36. Lake of the Woods Pool Renovation	100,000		100,000		100,000			
38. Annual P& R Major Maint/Programs	40,500		40,500		40,500			
41. Bear Creek Greenbelt Ped/bike trail Ph IV	250,000		250,000		250,000			
49. Providence Road Underpass	228,300		228,300		45,660			
TOTAL PARKS	12,913,300	0	12,913,300	0	11,759,660	31,000	65,000	130,000
STREETS & SIDEWALKS								
2. Roadway Corridor Preservation	749,866	361,866	388,000					
4. Sidewalk Replacement & Reconst.	75,000		75,000					
8. Annual Street Program	515,000		515,000					
9. Traffic Safety & Calming	60,000		60,000					
10. Annual Landscaping	75,000	50,000	25,000					
11. Annual Sidewalks	25,000		25,000					
17. Third Avenue: Garth to Providence	260,000	235,960	24,040					
23. Rt AC: Enhcmts to new MODOT prj.	271,000		271,000					
33. Roger L. Wilson Dr. Realign and N inter	362,000	23,000	339,000					
35. Forum Blvd S. to Old Plank road	675,000	576,000	99,000					
36. Green Meadows Rd to Southampton Con	1,738,500		1,738,500					
37. Keene St./St. Charles Rd Intersection	60,000	60,000	0					
39. Rt 163 (Prov.) ped bridge over I-70	450,000	90,000	360,000					
41. E Broadway; US 63 to Old 63	200,000	200,000	0					
43. Rt B. ped bridge over Bus Loop 70	150,000	30,000	120,000					
50. Downtown Improvements	20,000	20,000	0					
52. Garth Avenue: Bear Creek to Blue Ridge	851,600		851,600					
60. Sixth Street: Wilkes to Hickman	260,000	30,000	230,000					
67. Vandiver Interchange and ramps	350,000		350,000					
68. Lake Ridgeway Road	198,000		198,000					
69. Woodland Drive	635,000		635,000					
74. Business Loop 70 Improvements/Enh	100,000	100,000	0					
TOTAL STREETS & SIDEWALKS	8,080,966	1,776,826	6,304,140	0	0	0	0	0
OTHER GENERAL GOVERNMENT								
2. Engineering Transfer	230,000		230,000	230,000				
3. G & A Fees	59,267		59,267	59,267				
7. City Office Space	75,000		75,000	75,000				
12. Contingency	100,000		100,000	100,000				
13. Preliminary Project Studies	20,000		20,000	20,000				
14. Public Bldgs Major Maint/Renovations	139,011		139,011	139,011				
19. Trfrs of CB to GF for Safety Cap Equip	155,000		155,000					
TOTAL OTHER GENERAL GOVT	778,278	0	778,278	623,278	0	0	0	0
TOTAL GENERAL GOVERNMENT CIP	24,273,544	1,776,826	22,496,718	623,278	14,260,660	31,000	65,000	130,000

FY 2001 CURRENT YEAR APPROPRIATIONS

All	Transp. Sales Tax	DLF	CAP FB	Dev Contr	Dev Charge	STP Enh	CDBG	Tax Bill	County Rd Tax Rebate	STP
0	0	0	0	0	0	0	0	0	0	0
		590,000					65,000 15,000 75,000			
						182,640				
0	0	590,000	0	0	0	182,640	155,000	0	0	0
388,000							75,000			
	304,000 60,000 25,000 25,000								211,000	
						253,000		24,040 18,000		
				339,000					99,000	
191,000								47,500		1,500,000
						360,000 120,000				
	337,100						230,000		514,500	
	60,000			350,000 138,000 420,000	215,000					
579,000	811,100	0	0	1,247,000	215,000	733,000	305,000	89,540	824,500	1,500,000
			155,000							
0	0	0	155,000	0	0	0	0	0	0	0
579,000	811,100	590,000	155,000	1,247,000	215,000	915,640	460,000	89,540	824,500	1,500,000

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Funding Source		Total	Current Budget FY00	Requested Budget FY01	Requested Budget FY02	Priority Needs FY03-05
General Government Summary						
Funding Source Summary	CDBG	\$620,000	\$70,000	\$460,000	\$75,000	\$15,000
	FAL	\$851,000	\$110,500	\$31,000	\$101,000	\$608,500
	Gen Fd/PI	\$2,770,799	\$991,521	\$623,278	\$289,000	\$867,000
	Transp S Tax	\$5,899,100	\$140,000	\$811,100	\$1,431,000	\$3,517,000
	1/4 96 S Tax	\$218,959	\$218,959	\$0	\$0	\$0
	LUT	\$375,000	\$375,000	\$0	\$0	\$0
	CAP FB	\$915,200	\$760,200	\$155,000	\$0	\$0
	Tax Bill	\$766,640	\$61,000	\$89,540	\$205,700	\$410,400
	RSR	\$235,000	\$80,000	\$65,000	\$20,000	\$70,000
	DLF	\$1,190,000	\$0	\$590,000	\$0	\$600,000
	STP Enh	\$1,303,304	\$387,664	\$915,640	\$0	\$0
	Dev charge	\$2,460,000	\$0	\$215,000	\$1,100,000	\$1,145,000
	Dev Contrib	\$4,548,000	\$941,000	\$1,247,000	\$1,760,000	\$600,000
	All	\$2,263,000	\$0	\$579,000	\$1,118,000	\$566,000
	Bond Bal	\$533,000	\$0	\$0	\$533,000	\$0
	STP	\$3,318,000	\$0	\$1,500,000	\$1,500,000	\$318,000
	Co rd tax reb	\$11,202,500	\$1,046,000	\$824,500	\$7,567,000	\$1,765,000
	County Grant	\$3,745,000	\$1,200,000	\$0	\$458,000	\$2,087,000
	County Contrib	\$1,412,000	\$1,300,000	\$0	\$112,000	\$0
	Contrib from Utilities	\$120,450	\$0	\$0	\$120,450	\$0
	GCIF	\$475,000	\$145,000	\$130,000	\$0	\$200,000
	1/4 99 S Tax	\$18,935,000	\$124,000	\$14,260,660	\$839,340	\$3,711,000
	Subtotal	\$64,156,952	\$7,950,844	\$22,496,718	\$17,229,490	\$16,479,900
	Unfunded	\$22,158,800	\$0	\$0	\$9,339,900	\$12,818,900
	PYA Ann SW	\$75,000	\$75,000	\$0	\$0	\$0
	PYA GF/PI	\$904,800	\$864,800	\$20,000	\$20,000	\$0
	PYA/CDBG	\$1,844,925	\$1,578,965	\$265,960	\$0	\$0
	PYA Tax Bill	\$43,800	\$32,800	\$11,000	\$0	\$0
	PYA Co rd tax	\$1,125,100	\$1,125,100	\$0	\$0	\$0
	PYA 1/4 92 ST	\$550,000	\$550,000	\$0	\$0	\$0
	PYA 1/4 96 ST	\$5,306,020	\$4,013,020	\$1,068,000	\$225,000	\$0
	PYA LUT	\$1,017,000	\$1,017,000	\$0	\$0	\$0
	PYA 82/86 Bonds	\$411,866	\$0	\$411,866	\$0	\$0
	PYA Bo Co Grnt	\$300,000	\$300,000	\$0	\$0	\$0
	Prior Year App	\$431,004	\$396,004	\$0	\$35,000	\$0
	Subtotal	\$34,168,315	\$9,952,689	\$1,776,826	\$9,619,900	\$12,818,900
	Total	\$98,325,267	\$17,903,533	\$24,273,544	\$26,849,390	\$29,298,800

PROJECTS	Funding Source	Total	Current Budget FY00	Requested Budget FY01	Requested Budget FY02	Priority Needs FY03-05
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Streets & Sidewalks	CDBG	\$305,000	\$0	\$305,000	\$0	\$0
	STP Enh	\$733,000	\$0	\$733,000	\$0	\$0
	Tax Bill	\$766,640	\$61,000	\$89,540	\$205,700	\$410,400
	Co rd tax reb	\$11,202,500	\$1,046,000	\$824,500	\$7,567,000	\$1,765,000
	Dev charge	\$2,460,000	\$0	\$215,000	\$1,100,000	\$1,145,000
	Dev Contrib	\$4,548,000	\$941,000	\$1,247,000	\$1,760,000	\$600,000
	All	\$2,263,000	\$0	\$579,000	\$1,118,000	\$566,000
	Bond Bal	\$533,000	\$0	\$0	\$533,000	\$0
	STP	\$3,318,000	\$0	\$1,500,000	\$1,500,000	\$318,000
	Transp S Tax	\$5,744,100	\$140,000	\$811,100	\$1,276,000	\$3,517,000
	County Grant	\$3,745,000	\$1,200,000	\$0	\$458,000	\$2,087,000
	Subtotal	\$35,618,240	\$3,388,000	\$6,304,140	\$15,517,700	\$10,408,400
	Unfunded	\$6,937,800	\$0	\$0	\$705,400	\$6,232,400
	Prior Year App	\$431,004	\$396,004	\$0	\$35,000	\$0
	PYA 1/4 96 ST	\$5,066,237	\$3,773,237	\$1,068,000	\$225,000	\$0
	PYA/CDBG	\$517,960	\$252,000	\$265,960	\$0	\$0
	PYA 82/86 Bonds	\$411,866	\$0	\$411,866	\$0	\$0
	PYA Ann SW	\$75,000	\$75,000	\$0	\$0	\$0
	PYA GF/PI	\$541,000	\$501,000	\$20,000	\$20,000	\$0
	PYA Tax Bill	\$43,800	\$32,800	\$11,000	\$0	\$0
	PYA Bo Co Grant	\$300,000	\$300,000	\$0	\$0	\$0
	PYA Co rd tax	\$1,125,100	\$1,125,100	\$0	\$0	\$0
	Subtotal	\$15,449,767	\$6,455,141	\$1,776,826	\$985,400	\$6,232,400
	Total	\$51,068,007	\$9,843,141	\$8,080,966	\$16,503,100	\$16,640,800

Parks & Recreation Summary	FAL	\$851,000	\$110,500	\$31,000	\$101,000	\$608,500
	STP Enh	\$570,304	\$387,664	\$182,640	\$0	\$0
	RSR	\$235,000	\$80,000	\$65,000	\$20,000	\$70,000
	Gen Fd/PI	\$210,250	\$210,250	\$0	\$0	\$0
	CDBG	\$290,000	\$45,000	\$155,000	\$75,000	\$15,000
	DLF	\$1,190,000	\$0	\$590,000	\$0	\$600,000
	GCIF	\$475,000	\$145,000	\$130,000	\$0	\$200,000
	1/4 99 S Tax	\$13,435,000	\$0	\$11,759,660	\$357,340	\$1,318,000
	1/4 96 S Tax	\$18,959	\$18,959	\$0	\$0	\$0
	CAP FB	\$150,000	\$150,000	\$0	\$0	\$0
	Subtotal	\$17,425,513	\$1,147,373	\$12,913,300	\$553,340	\$2,811,500
	Unfunded	\$5,857,500	\$0	\$0	\$749,500	\$5,108,000
	PYA 1/4 96 ST	\$39,783	\$39,783	\$0	\$0	\$0
	Subtotal	\$5,897,283	\$39,783	\$0	\$749,500	\$5,108,000
	Total	\$23,322,796	\$1,187,156	\$12,913,300	\$1,302,840	\$7,919,500

P R O J E C T S	Funding Source	Total	Current Budget FY00	Requested Budget FY01	Requested Budget FY02	Priority Needs FY03-05
Fire	Gen Fd/PI	\$185,000	\$185,000	\$0	\$0	\$0
	1/4 99 S Tax	\$5,500,000	\$124,000	\$2,501,000	\$482,000	\$2,393,000
	CDBG	\$25,000	\$25,000	\$0	\$0	\$0
	Subtotal	\$5,710,000	\$334,000	\$2,501,000	\$482,000	\$2,393,000
	Unfunded	\$733,500	\$0	\$0	\$255,000	\$478,500
	PYA 1/4 96 ST	\$200,000	\$200,000	\$0	\$0	\$0
	PYA LUT	\$435,000	\$435,000	\$0	\$0	\$0
	Subtotal	\$1,368,500	\$635,000	\$0	\$255,000	\$478,500
	Total	\$7,078,500	\$969,000	\$2,501,000	\$737,000	\$2,871,500
Other General Government	Gen Fd/PI	\$2,375,549	\$596,271	\$623,278	\$289,000	\$867,000
	1/4 96 S Tax	\$200,000	\$200,000	\$0	\$0	\$0
	County Contrib	\$1,412,000	\$1,300,000	\$0	\$112,000	\$0
	Contrib from Utilities	\$120,450	\$0	\$0	\$120,450	\$0
	CAP FB	\$765,200	\$610,200	\$155,000	\$0	\$0
	Transp S Tax	\$155,000	\$0	\$0	\$155,000	\$0
	LUT	\$375,000	\$375,000	\$0	\$0	\$0
	Subtotal	\$5,403,199	\$3,081,471	\$778,278	\$676,450	\$867,000
	Unfunded	\$8,630,000	\$0	\$0	\$7,630,000	\$1,000,000
	PYA/CDBG	\$1,326,965	\$1,326,965	\$0	\$0	\$0
	PYA 1/4 92 ST	\$550,000	\$550,000	\$0	\$0	\$0
	PYA LUT	\$582,000	\$582,000	\$0	\$0	\$0
	PYA GF/PI	\$363,800	\$363,800	\$0	\$0	\$0
	Subtotal	\$11,452,765	\$2,822,765	\$0	\$7,630,000	\$1,000,000
	Total	\$16,855,964	\$5,904,236	\$778,278	\$8,306,450	\$1,867,000

PROJECTS	Funding Source	Total	Current Budget FY00	Requested Budget FY01	Requested Budget FY02	Priority Needs FY03-05
Streets & Sidewalks						
1. Ash Street Sidewalks; Clinkscales to West Blvd C40177	PYA Ann SW Total	\$75,000 \$75,000	\$75,000 \$75,000	\$0	\$0	\$0
2. Roadway Corridor Preservation C00010	PYA 82/86 Bonds Unfunded All Transp S Tax Total	\$361,866 \$1,500,000 \$388,000 \$250,000 \$2,499,866	 \$0	\$361,866 \$388,000 \$749,866	\$500,000 \$250,000 \$750,000	\$1,000,000 \$1,000,000
3. Broadway Sidewalks; McBaine to West Blvd C00068	PYA 1/4 96 ST Total	\$83,000 \$83,000	\$83,000 \$83,000	\$0	\$0	\$0
4. Sidewalk Replacement & Reconstruction C00102	CDBG Unfunded Total	\$75,000 \$300,000 \$375,000	 \$0	\$75,000 \$75,000	 \$75,000 \$75,000	 \$225,000 \$225,000
6. Fourth Avenue; Garth to Providence C00033	PYA/CDBG Total	\$252,000 \$252,000	\$252,000 \$252,000	\$0	\$0	\$0
7. Vandiver Drive; existing pavement east 550' to Centerstate Development C00074	Transp S Tax Total	\$140,000 \$140,000	\$140,000 \$140,000	\$0	\$0	\$0
8. Annual Street Program C40158	PYA 1/4 96 ST(1) Co rd tax reb Transp S Tax Total	\$251,283 \$211,000 \$2,076,000 \$2,287,000	 \$0	 \$211,000 \$304,000 \$515,000	 \$250,000 \$250,000	 \$1,522,000 \$1,522,000
9. Traffic Safety & Traffic Calming C40159	PYA Ann Traf Saf (1) Transp S Tax Total	\$91,881 \$300,000 \$391,881	 \$0	 \$60,000 \$60,000	 \$60,000 \$60,000	 \$180,000 \$180,000
10. Annual Landscaping C40163	PYA 1/4 96 ST(1) PYA 82/86 Bonds Transp S Tax Total	\$125,850 \$50,000 \$125,000 \$300,850	 \$0	 \$50,000 \$25,000 \$75,000	 \$25,000 \$25,000	 \$75,000 \$75,000
11. Annual Sidewalks C40162	PYA 1/4 96 ST(1) Transp S Tax Total	\$66,130 \$125,000 \$191,130	 \$0	 \$25,000 \$25,000	 \$25,000 \$25,000	 \$75,000 \$75,000
12. Bluff Creek Drive Bridge	Dev charge Total	\$1,100,000 \$1,100,000	 \$0	 \$0	\$1,100,000 \$1,100,000	 \$0
15. Barberry Avenue; Mayberry to Grayson & Grayson W to existing pavement	Unfunded Tax Bill Total	\$514,000 \$20,000 \$534,000	 \$0	 \$0	 \$0	\$514,000 \$20,000 \$534,000
16. Blue Ridge Road; Garth to Route 763 C00094	Tax Bill Co rd tax reb Total	\$48,000 \$861,000 \$909,000	 \$80,000 \$80,000	 \$0	\$48,000 \$781,000 \$829,000	\$0 \$0
17. Third Avenue; Garth to Providence C00086	PYA/CDBG Tax Bill Total	\$235,960 \$24,040 \$260,000	 \$0	\$235,960 \$24,040 \$260,000	 \$0	 \$0
19. Rollins Road; Colonial Gardens to Rothwell Heights C80114	PYA Tax Bill PYA Co rd tax Total	\$11,800 \$525,100 \$536,900	\$11,800 \$525,100 \$536,900	 \$0	 \$0	 \$0
20. Holly Avenue; Parker to Oakland Gr Rd	Tax Bill Unfunded Total	\$57,700 \$728,600 \$786,300	 \$0	 \$0	 \$0	\$57,700 \$728,600 \$786,300
21. Reconstruct Curbs & Gutters; Wilson St from College to William	Unfunded Total	\$130,000 \$130,000	 \$0	 \$0	 \$0	\$130,000 \$130,000
22. Downtown Traffic Signals C40157	PYA 1/4 96 ST Total	\$320,000 \$320,000	\$320,000 \$320,000	\$0	\$0	\$0

PROJECTS	Funding Source	Total	Current Budget FY00	Requested Budget FY01	Requested Budget FY02	Priority Needs FY03-05
23. Route AC; Enhancements to new MODOT project C00045	PYA 1/4 96 ST Prior Year App Tax Bill STP Enh Total	\$684,344 \$396,004 \$18,000 \$253,000 \$1,351,348	\$684,344 \$396,004 \$1,080,348	 \$18,000 \$253,000 \$271,000	 \$0	 \$0
26. State Projects C40160	PYA GF/PI PYA 1/4 96 ST Total	\$500,000 \$100,000 \$600,000	\$500,000 \$100,000 \$600,000	 \$0	 \$0	 \$0
28b. Brown Station Road; Starke Ave to Rutledge	Tax Bill Co rd tax reb Prior Year App Total	\$33,000 \$477,000 \$35,000 \$545,000	 \$0	 \$0	\$33,000 \$477,000 \$35,000 \$545,000	 \$0
28c. Brown Station Road: Rutledge to Waco	Tax Bill All Bond Bal Total	\$39,000 \$300,000 \$533,000 \$872,000	 \$0	 \$0	\$39,000 \$300,000 \$533,000 \$872,000	 \$0
29. Lemone Industrial Blvd; N to Stadium Blvd (Two Bridges)	Dev Contrib Co rd tax reb Total	\$800,000 \$2,906,000 \$4,578,000	 \$0	 \$0	\$800,000 \$2,906,000 \$3,706,000	
30. Rock Quarry Road; Route AC to Grindstone C00069	All Tax Bill Total	\$627,000 \$28,000 \$655,000	 \$0	 \$0	\$627,000 \$28,000 \$655,000	 \$0
31. Rock Quarry Road; Grindstone to Hinkson Creek Bridge	Unfunded Tax Bill Total	\$2,338,300 \$62,600 \$2,400,900	 \$0	 \$0	 \$0	\$2,338,300 \$62,600 \$2,400,900
33. Roger I. Wilson Drive; Realign & north section C00070	PYA 1/4 96 ST PYA 1/4 96 ST Dev Contrib Total	\$297,000 \$23,000 \$339,000 \$659,000	\$297,000 \$297,000	\$0 \$23,000 \$339,000 \$362,000	 \$0	 \$0
35. Forum Boulevard; S to Old Plank Road C00071	PYA 1/4 96 ST Co rd tax reb PYA Tax Bill Total	\$565,000 \$99,000 \$11,000 \$675,000	 \$0	\$565,000 \$99,000 \$11,000 \$675,000	 \$0	 \$0
36. Green Meadows Road to Southampton Connector C00103	Tax Bill All STP Total	\$95,000 \$382,000 \$3,000,000 \$3,477,000	 \$0	\$47,500 \$191,000 \$1,500,000 \$1,738,500	\$47,500 \$191,000 \$1,500,000 \$1,738,500	 \$0
37. Keene Street/St. Charles Road Intersection C00104	PYA 1/4 96 ST Total	\$60,000 \$60,000	 \$0	\$60,000 \$60,000	 \$0	 \$0
38. East Walnut Street; Old 63 E to present terminus	Unfunded Tax Bill Total	\$1,236,500 \$45,100 \$1,281,600	 \$0	 \$0	 \$0	\$1,236,500 \$45,100 \$1,281,600
39. Route 163 (Providence) ped bridge over I-70 C00090	STP Enh PYA 1/4 96 ST Total	\$360,000 \$90,000 \$450,000	 \$0	\$360,000 \$90,000 \$450,000	 \$0	 \$0
40. Sunflower Street; Route E to Barberry C40193	PYA Tax Bill PYA 1/4 96 ST Total	\$21,000 \$655,000 \$676,000	\$21,000 \$655,000 \$676,000	 \$0	 \$0	 \$0
41. East Broadway; US 63 to Old 63 C00072	PYA 1/4 96 ST Total	\$200,000 \$200,000	 \$0	\$200,000 \$200,000	 \$0	 \$0
42. Fourth Street; Locust to Cherry	Tax Bill Unfunded Total	\$10,200 \$130,400 \$140,600	 \$0	 \$0	\$10,200 \$130,400 \$140,600	 \$0
43. Route B ped bridge over Business Loop 70 C00089	STP Enh PYA 1/4 96 ST Total	\$120,000 \$30,000 \$150,000	\$0 \$0	\$120,000 \$30,000 \$150,000	 \$0	 \$0
46. Bicycle Master Plan Implementation C40114	PYA GF/PI Total	\$1,000 \$1,000	\$1,000 \$1,000	 \$0	 \$0	 \$0
48. Smith Drive; Windermere W 1320' C00050	Tax Bill PYA 1/4 96 ST Total	\$41,000 \$280,000 \$321,000	\$41,000 \$280,000 \$321,000	 \$0	 \$0	 \$0

PROJECTS	Funding Source	Total	Current Budget FY00	Requested Budget FY01	Requested Budget FY02	Priority Needs FY03-05
49. Grant Lane; Existing to Scott Blvd C00040	Tax Bill PYA 1/4 96 ST Total	\$20,000 \$735,000 \$755,000	\$20,000 \$735,000 \$755,000			
50. Downtown Improvements C40074	PYA GF/PI Unfunded Total	\$40,000 \$60,000 \$100,000		\$20,000 \$20,000	\$20,000 \$20,000	\$60,000 \$60,000
51. I-70 Drive SW at West Boulevard C00073	PYA 1/4 96 ST Total	\$180,000 \$180,000	\$180,000 \$180,000			
52. Garth Avenue; Bear Creek to Blue Ridge C00041	Transp S Tax Co rd tax reb PYA 1/4 96 ST Total	\$337,100 \$514,500 \$76,500 \$928,100		\$337,100 \$514,500 \$76,500 \$851,600		
53. Barnwood Drive; I-70 Drive NW to Abbeywood	Dev charge Total	\$336,000 \$336,000				\$336,000 \$336,000
54. Blackfoot Road; Route E N 3500'	Dev Contrib Co rd tax reb Total	\$394,000 \$745,000 \$1,139,000			\$394,000 \$745,000 \$1,139,000	
57. Scott Blvd; Chapel Hill Rd to Rollins Rd	Transp S Tax Tax Bill County grant Total	\$1,165,000 \$58,000 \$1,107,000 \$2,330,000				\$1,165,000 \$58,000 \$1,107,000 \$2,330,000
60. Sixth Street; Wilkes to Hickman C00092	CDBG PYA/CDBG Total	\$230,000 \$30,000 \$260,000		\$230,000 \$30,000 \$260,000		
61. Scott Blvd; Gillespie Bridge Rd to Chapel Hill Road	Tax Bill STP County grant Total	\$28,000 \$318,000 \$266,000 \$612,000				\$28,000 \$318,000 \$266,000 \$612,000
63. Scott Boulevard; Bellview Drive to Brookview Terrace C40155	PYA 1/4 96 ST PYA Co rd tax PYA Bo Co Grant Total	\$362,393 \$600,000 \$300,000 \$1,262,393	\$362,393 \$600,000 \$300,000 \$1,262,393			
65. Smiley Lane; Providence to Obermiller	Dev Contrib Transp S Tax PYA 1/4 96 ST County Grant Total	\$566,000 \$458,000 \$225,000 \$458,000 \$1,707,000			\$566,000 \$458,000 \$225,000 \$458,000 \$1,707,000	
66. Vandiver Drive; West boundary to interchange C00075	Co rd tax reb Dev Contrib Total	\$145,000 \$414,000 \$559,000	\$145,000 \$414,000 \$559,000			
67. Vandiver Dr; Interchange and ramps C00076	Co rd tax reb County Grant MODOT Dev Contrib Total	\$1,353,000 \$1,200,000 \$850,000 \$877,000 \$4,280,000	\$821,000 \$1,200,000 \$850,000 \$527,000 \$3,398,000		\$532,000 \$532,000	
68. Lake Ridgeway Road Dr. (Vandiver/63 area) C00106	Transp S Tax Dev Contrib Total	\$60,000 \$138,000 \$198,000		\$60,000 \$138,000 \$198,000		
69. Woodard Drive (Vandiver/63 area) C00107	Dev charge Dev Contrib Total	\$215,000 \$420,000 \$635,000		\$215,000 \$420,000 \$635,000		
70. Vandiver Dr; Intersection Ramps E to Mexico Gr Rd	Co rd tax reb Transp S Tax Total	\$2,126,000 \$208,000 \$2,334,000			\$2,126,000 \$208,000 \$2,334,000	
71. Mexico Gravel Rd. Vandiver to Rt. PP	Tax Bill Co rd tax reb All Total	\$55,000 \$945,000 \$180,000 \$1,180,000				\$55,000 \$945,000 \$180,000 \$1,180,000

PROJECTS	Funding Source	Total	Current Budget FY00	Requested Budget FY01	Requested Budget FY02	Priority Needs FY03-05
72. Scott Blvd. - Brookview Terr to Gillespie Br Rd	Co rd tax reb Transp S Tax County Grant Total	\$471,000 \$500,000 \$714,000 \$1,685,000				\$471,000 \$500,000 \$714,000 \$1,685,000
73. Waco Rd. Extension - Br Station Rd to Oakland Gr Rd	Tax Bill Dev charge Co rd tax reb Dev Contrib All Total	\$84,000 \$809,000 \$349,000 \$600,000 \$386,000 \$2,228,000				\$84,000 \$809,000 \$349,000 \$600,000 \$386,000 \$2,228,000
74. Business Loop 70 Improvements/ Enhancements C00108	PYA 1/4 96 ST \$0 Total	\$100,000 \$0 \$100,000		\$100,000		
		\$0	\$0	\$0	\$0	\$0
Streets & Sidewalks Summary	CDBG	\$305,000	\$0	\$305,000	\$0	\$0
	STP Enh	\$733,000	\$0	\$733,000	\$0	\$0
	Tax Bill	\$766,640	\$61,000	\$89,540	\$205,700	\$410,400
	Co rd tax reb	\$11,202,500	\$1,046,000	\$824,500	\$7,567,000	\$1,765,000
	Dev charge	\$2,460,000	\$0	\$215,000	\$1,100,000	\$1,145,000
	Dev Contrib	\$4,548,000	\$941,000	\$1,247,000	\$1,760,000	\$600,000
	All	\$2,263,000	\$0	\$579,000	\$1,118,000	\$566,000
	Bond Bal	\$533,000	\$0	\$0	\$533,000	\$0
	STP	\$3,318,000	\$0	\$1,500,000	\$1,500,000	\$318,000
	Transp S Tax	\$5,744,100	\$140,000	\$811,100	\$1,276,000	\$3,517,000
	County Grant	\$3,745,000	\$1,200,000	\$0	\$458,000	\$2,087,000
	Subtotal	\$35,618,240	\$3,388,000	\$6,304,140	\$15,517,700	\$10,408,400
	Unfunded	\$6,937,800	\$0	\$0	\$705,400	\$6,232,400
	Prior Year App	\$431,004	\$396,004	\$0	\$35,000	\$0
	PYA 1/4 96 ST	\$5,066,237	\$3,773,237	\$1,068,000	\$225,000	\$0
	PYA/CDBG	\$517,960	\$252,000	\$265,960	\$0	\$0
	PYA 82/86 Bonds	\$411,866	\$0	\$411,866	\$0	\$0
	PYA Ann SW	\$75,000	\$75,000	\$0	\$0	\$0
	PYA GF/PI	\$541,000	\$501,000	\$20,000	\$20,000	\$0
	PYA Tax Bill	\$43,800	\$32,800	\$11,000	\$0	\$0
	PYA Bo Co Grant	\$300,000	\$300,000	\$0	\$0	\$0
	PYA Co rd tax	\$1,125,100	\$1,125,100	\$0	\$0	\$0
	Subtotal	\$15,449,767	\$6,455,141	\$1,776,826	\$985,400	\$6,232,400
	Total	\$51,068,007	\$9,843,141	\$8,080,966	\$16,503,100	\$16,640,800

(1) Amounts shown are remaining balances

PROJECTS	Funding Source	Total	Current Budget FY00	Requested Budget FY01	Requested Budget FY02	Priority Needs FY03-05
Parks & Recreation	RSR	\$90,000			\$20,000	\$70,000
1. Twin Lakes Rec Area	Unfunded	\$500,000				\$500,000
	Total	\$590,000	\$0	\$0	\$20,000	\$570,000
2. Bear Creek Rec Area	Unfunded	\$170,000				\$170,000
	FAL	\$90,000				\$90,000
	Total	\$260,000	\$0	\$0	\$0	\$260,000
3. Nifong Park	1/4 99 S Tax	\$146,000				\$146,000
	Unfunded	\$124,000				\$124,000
	FAL	\$52,000				\$52,000
	Total	\$322,000	\$0	\$0	\$0	\$322,000
4. Park System-Roads, Trails, and Parking Lot Renovation	Unfunded	\$136,000			\$52,000	\$84,000
	FAL	\$0				
	Total	\$136,000	\$0	\$0	\$52,000	\$84,000
5. Park Management Center Renovation C00062	Gen Fd/PI	\$30,000	\$30,000			
	1/4 99 S Tax	\$54,500		\$19,500	\$35,000	
	Total	\$84,500	\$30,000	\$19,500	\$35,000	\$0
6. Cosmo-Bethel Park Improvements C00109	1/4 99 S Tax	\$240,000		\$140,000		\$100,000
	FAL	\$50,000				\$50,000
	Total	\$290,000	\$0	\$140,000	\$0	\$150,000
7. Cosmo Rec Area-Phase II Hard-surface Trail	Unfunded	\$30,000				\$30,000
	FAL	\$9,000				\$9,000
	Total	\$39,000	\$0	\$0	\$0	\$39,000
8. Smithton Neighborhood Park Development	1/4 99 S Tax	\$86,000			\$50,000	\$36,000
	FAL	\$35,000			\$20,000	\$15,000
	Total	\$121,000	\$0	\$0	\$70,000	\$51,000
9. Fairview Park Improvements	1/4 99 S Tax	\$75,000				\$75,000
	FAL	\$42,000				\$42,000
	Total	\$117,000	\$0	\$0	\$0	\$117,000
10. Park Acquisition Neighborhood Parks C40145	1/4 99 S Tax	\$554,000		\$554,000		\$0
	Total	\$554,000	\$0	\$554,000	\$0	\$0
11. Mill Creek Neighborhood Park Development	1/4 99 S Tax	\$92,000				\$92,000
	FAL	\$41,000				\$41,000
	Total	\$133,000	\$0	\$0	\$0	\$133,000
12. Cosmo Rec Area Roads,Parking, Trails C46030	Gen Fd/PI	\$60,000	\$60,000			
	Unfunded	\$415,000			\$70,000	\$345,000
	FAL	\$138,500	\$18,500		\$20,000	\$100,000
	Total	\$613,500	\$78,500	\$0	\$90,000	\$445,000
13. MKT Parkway Improvements & bridge repair C00034	Gen Fd/PI	\$16,500	\$16,500			
	1/4 99 S Tax	\$200,000			\$100,000	\$100,000
	FAL	\$30,000	\$5,000		\$25,000	
	Total	\$246,500	\$21,500	\$0	\$125,000	\$100,000
14. Oakland Park Improvements C00110	1/4 99 S Tax	\$50,000		\$50,000		
	Total	\$50,000	\$0	\$50,000	\$0	\$0
16. Baurichter Site Improvements C00066	Gen Fd/PI	\$46,750	\$46,750			
	FAL	\$7,000	\$7,000			
	Total	\$53,750	\$53,750	\$0	\$0	\$0
17. Rainbow Softball Center Improvement C46057	RSR	\$115,000	\$50,000	\$65,000		
	FAL	\$51,000	\$25,000	\$26,000		
	Total	\$166,000	\$75,000	\$91,000	\$0	\$0
18. South Community Park Acquisition	Unfunded	\$2,500,000				\$2,500,000
	Total	\$2,500,000	\$0	\$0	\$0	\$2,500,000
19. Golf Course Fairway Irrigation C46059	GCIF	\$130,000		\$130,000		
	DLF	\$1,190,000		\$590,000		\$600,000
	FAL	\$12,500		\$5,000		\$7,500
	Total	\$1,332,500	\$0	\$725,000	\$0	\$607,500

PROJECTS	Funding Source	Total	Current Budget FY00	Requested Budget FY01	Requested Budget FY02	Priority Needs FY03-05
20. Field School Park Phase II Development C40171	CDBG FAL Total	\$30,000 \$10,000 \$40,000	\$30,000 \$10,000 \$40,000		\$0 \$0	\$0
21. Multi-Purpose Community Center C46058	1/4 99 S Tax Total	\$10,500,000 \$10,500,000	\$0	\$10,500,000 \$10,500,000	\$0	\$0
22. Skate Park Lighting	Unfunded FAL Total	\$45,000 \$7,000 \$52,000	\$0	\$0	\$0	\$45,000 \$7,000 \$52,000
23. Rock Quarry Park Development	Unfunded FAL Total	\$115,000 \$10,000 \$125,000	\$0	\$0	\$0	\$115,000 \$10,000 \$125,000
24. Douglass Park Athletic Field Lighting C00111	CDBG Total	\$65,000 \$65,000	\$0	\$65,000 \$65,000	\$0	\$0
25. Greenbelt/Openspace/ Trails	1/4 99 S Tax Total	\$279,340 \$279,340	\$0	\$0	\$79,340 \$79,340	\$200,000 \$200,000
26. Antimi Ballfield Complex Expansion C46020	RSR 1/4 99 S Tax FAL Total	\$30,000 \$250,000 \$130,000 \$410,000	\$30,000 \$10,000 \$40,000		\$0 \$0	\$0 \$250,000 \$120,000 \$370,000
27. Gillespie Bridge Road Neighborhood Park Development	1/4 99 S Tax FAL Total	\$89,000 \$25,000 \$114,000	\$0	\$0	\$0	\$89,000 \$25,000 \$114,000
28. Field Neighborhood Park Acquisition	Unfunded Total	\$100,000 \$100,000	\$0	\$0	\$0	\$100,000 \$100,000
29. Valleyview Neighborhood Park Improvements	1/4 99 S Tax FAL Total	\$33,000 \$16,000 \$49,000	\$0	\$0	\$33,000 \$16,000 \$49,000	\$0
30. Golf Course Improvements C46056	GCIF FAL Total	\$345,000 \$35,000 \$380,000	\$145,000 \$35,000 \$180,000	\$0	\$0	\$200,000 \$200,000
31. City/School Park Improvement (Lee) C00112	CDBG Total	\$45,000 \$45,000	\$15,000 \$15,000	\$15,000 \$15,000	\$0	\$15,000 \$15,000
32. Indian Hills Park Improvements C00113	CDBG Total	\$150,000 \$150,000	\$0	\$75,000 \$75,000	\$75,000	\$0
34. Russell Property Park Development Plan C00114	1/4 99 S Tax Total	\$60,000 \$60,000	\$0	\$60,000 \$60,000	\$0	\$0
35. Bear Creek Boardwalk Reconstruction	Unfunded FAL Total	\$60,000 \$15,000 \$75,000	\$0	\$0	\$0	\$60,000 \$15,000 \$75,000
36. Lake of the Woods Pool Renovation C46060	1/4 99 S Tax Total	\$100,000 \$100,000	\$0	\$100,000 \$100,000	\$0	\$0
37. Martin Luther King Memorial Restoration C00067	Gen Fd/PI Unfunded Total	\$32,000 \$90,000 \$122,000	\$32,000	\$0	\$90,000 \$90,000	\$0
38. Annual P&R Major Maintenance/Programs C00056	Gen Fd/PI 1/4 99 S Tax Total	\$25,000 \$280,500 \$305,500	\$25,000	\$40,500 \$40,500	\$60,000 \$60,000	\$180,000 \$180,000

PROJECTS	Funding Source	Total	Current Budget FY00	Requested Budget FY01	Requested Budget FY02	Priority Needs FY03-05
39. High Point Park Improvement	1/4 99 S Tax FAL Total	\$50,000 \$25,000 \$75,000	 \$0	 \$0	 \$0	\$50,000 \$25,000 \$75,000
40. Bear Creek Greenbelt Pedestrian/Bicycle Trail Phase III C00001	PYA 1/4 96 ST STP Enh Total	\$39,783 \$73,883 \$113,666	\$39,783 \$73,883 \$113,666	 \$0	 \$0	 \$0
41. Bear Creek Greenbelt Pedestrian/Bicycle Trail Phase IV C00012	1/4 99 S Tax 1/4 96 S Tax STP Enh Total	\$250,000 \$18,959 \$313,781 \$582,740	 \$18,959 \$313,781 \$332,740	\$250,000 \$250,000	 \$0	 \$0
42. Bear Creek Greenbelt Pedestrian/Bicycle Trail Blackfoot Rd. Extension	Unfunded Total	\$450,000 \$450,000	 \$0	 \$0	 \$0	\$450,000 \$450,000
43. American Legion Park Improvements C43134	CAP FB Total	\$150,000 \$150,000	\$150,000 \$150,000	 \$0	 \$0	 \$0
44. Cosmo-Bethel Park Playground Renovation	Unfunded FAL Total	\$35,000 \$10,000 \$45,000	 \$0	 \$0	\$35,000 \$10,000 \$45,000	\$0 \$0 \$0
45. L. A. Nickell Equipment Storage Building	Unfunded FAL Total	\$25,000 \$10,000 \$35,000	 \$0	 \$0	\$25,000 \$10,000 \$35,000	 \$0
47. Paquin Park Renovation	Unfunded Total	\$60,000 \$60,000	 \$0	 \$0	 \$0	\$60,000 \$60,000
48. Hinkson Creek Greenbelt Ped/Bike Trail Phase 3	Unfunded Total	\$525,000 \$525,000	 \$0	 \$0	 \$0	\$525,000 \$525,000
49. Providence Road Underpass C00118	STP Enh 1/4 99 S Tax Total	\$182,640 \$45,660 \$228,300	 \$0	\$182,640 \$45,660 \$228,300	 \$0	 \$0
50. Flat Branch Park Phase 2	Unfunded Total	\$477,500 \$477,500	 \$0	 \$0	\$477,500 \$477,500	 \$0

Parks & Recreation Summary	FAL	\$851,000	\$110,500	\$31,000	\$101,000	\$608,500
	STP Enh	\$570,304	\$387,664	\$182,640	\$0	\$0
	RSR	\$235,000	\$80,000	\$65,000	\$20,000	\$70,000
	Gen Fd/PI	\$210,250	\$210,250	\$0	\$0	\$0
	CDBG	\$290,000	\$45,000	\$155,000	\$75,000	\$15,000
	DLF	\$1,190,000	\$0	\$590,000	\$0	\$600,000
	GCIF	\$475,000	\$145,000	\$130,000	\$0	\$200,000
	1/4 99 S Tax	\$13,435,000	\$0	\$11,759,660	\$357,340	\$1,318,000
	1/4 96 S Tax	\$18,959	\$18,959	\$0	\$0	\$0
	CAP FB	\$150,000	\$150,000	\$0	\$0	\$0
	Subtotal	\$17,425,513	\$1,147,373	\$12,913,300	\$553,340	\$2,811,500
	Unfunded	\$5,857,500	\$0	\$0	\$749,500	\$5,108,000
	PYA 1/4 96 ST	\$39,783	\$39,783	\$0	\$0	\$0
	Subtotal	\$5,897,283	\$39,783	\$0	\$749,500	\$5,108,000
	Total	\$23,322,796	\$1,187,156	\$12,913,300	\$1,302,840	\$7,919,500

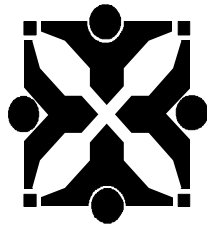
PROJECTS	Funding Source	Total	Current Budget FY00	Requested Budget FY01	Requested Budget FY02	Priority Needs FY03-05
Fire						
1. Additions to Fire Station #1 (hose tower/bay)	1/4 99 S Tax	\$443,000				\$443,000
	Total	\$443,000	\$0	\$0	\$0	\$443,000
2. Replace 1975 85' ladder apparatus C00115	1/4 99 S Tax	\$643,000		\$643,000		
	Total	\$643,000	\$0	\$643,000	\$0	\$0
3. Replace 1980 1250 GPM Pumper C00032	PYA LUT	\$435,000	\$435,000			
	Total	\$435,000	\$435,000	\$0	\$0	\$0
4. Replace 1983 1250 GPM pumper apparatus	1/4 99 S Tax	\$482,000			\$482,000	
	Total	\$482,000	\$0	\$0	\$482,000	\$0
5. Replace 1988 1500 GPM pumper apparatus	1/4 99 S Tax	\$500,000				\$500,000
	Total	\$500,000	\$0	\$0	\$0	\$500,000
6. Replace 1988 1250 GPM pumper apparatus	1/4 99 S Tax	\$499,000				\$499,000
	Total	\$499,000	\$0	\$0	\$0	\$499,000
7. Replace 1988 1500 GPM pumper apparatus	1/4 99 S Tax	\$499,000				\$499,000
	Total	\$499,000	\$0	\$0	\$0	\$499,000
8. Replace 1991 rescue squad	1/4 99 S Tax	\$297,000				\$297,000
	Total	\$297,000	\$0	\$0	\$0	\$297,000
9. Replace HVAC Systems at Stations 4, 5, & 6	Unfunded	\$75,000			\$75,000	
	Total	\$75,000	\$0	\$0	\$75,000	\$0
10. Remodel Fire Station #2 1212 W. Worley	1/4 99 S Tax	\$155,000				\$155,000
	Total	\$155,000	\$0	\$0	\$0	\$155,000
11. Emergency Generators for six fire stations C00080	Gen Fd/PI	\$60,000	\$60,000			
	CDBG	\$25,000	\$25,000			
	Unfunded	\$0				
	Total	\$85,000	\$85,000	\$0	\$0	\$0
12. Retrofit Station Exhaust System, 6 stations, 17 units C00081	Gen Fd/PI	\$75,000	\$75,000			
	Unfunded	\$75,000			\$75,000	
	Total	\$150,000	\$75,000	\$0	\$75,000	\$0
13. Fire Station sites C40173	Gen Fd/PI	\$50,000	\$50,000			
	1/4 99 S Tax	\$272,000		\$272,000		
	PYA 1/4 96 ST	\$200,000	\$200,000			
	Total	\$522,000	\$250,000	\$272,000	\$0	\$0
14. Additional Fire Station in Southeast C00083	1/4 99 S Tax	\$1,244,000	\$124,000	\$1,120,000		
	Total	\$1,244,000	\$124,000	\$1,120,000	\$0	\$0
15. Apparatus for New Fire Station in SE (no TI) C00116	1/4 99 S Tax	\$466,000		\$466,000		
	Total	\$466,000	\$0	\$466,000	\$0	\$0
16. Repair Training Academy Drill Tower	Unfunded	\$90,000			\$90,000	
	Total	\$90,000	\$0	\$0	\$90,000	\$0
17. Robotic Teaching Device	Unfunded	\$9,000				\$9,000
	Total	\$9,000	\$0	\$0	\$0	\$9,000
18. Thermal Imaging Cameras 12@ \$16,000	Unfunded	\$192,000				\$192,000
	Total	\$192,000	\$0	\$0	\$0	\$192,000
19. Roof Replacement at Station # 7 C00117	CAP FB	\$28,000		\$28,000		
	Total	\$28,000	\$0	\$28,000	\$0	\$0
20. Training Academy storage facility	Unfunded	\$15,000			\$15,000	
	Total	\$15,000	\$0	\$0	\$15,000	\$0
21. Mobile Classroom	Unfunded	\$35,000				\$35,000
	Total	\$35,000	\$0	\$0	\$0	\$35,000
22. Mobile Data Terminals	Unfunded	\$142,500				\$142,500
	Total	\$142,500	\$0	\$0	\$0	\$142,500
23. Structural Repairs at Station # 7	Unfunded	\$100,000				\$100,000
	Total	\$100,000	\$0	\$0	\$0	\$100,000

P R O J E C T S	Funding Source	Total	Current Budget FY00	Requested Budget FY01	Requested Budget FY02	Priority Needs FY03-05
Fire Summary	Gen Fd/PI	\$185,000	\$185,000	\$0	\$0	\$0
	1/4 99 S Tax	\$5,500,000	\$124,000	\$2,501,000	\$482,000	\$2,393,000
	CAP FB	\$28,000	\$0	\$28,000	\$0	\$0
	CDBG	\$25,000	\$25,000	\$0	\$0	\$0
	Subtotal	\$5,738,000	\$334,000	\$2,529,000	\$482,000	\$2,393,000
	Unfunded	\$733,500	\$0	\$0	\$255,000	\$478,500
	PYA 1/4 96 ST	\$200,000	\$200,000	\$0	\$0	\$0
	PYA LUT	\$435,000	\$435,000	\$0	\$0	\$0
	Subtotal	\$1,368,500	\$635,000	\$0	\$255,000	\$478,500
	Total	\$7,106,500	\$969,000	\$2,529,000	\$737,000	\$2,871,500

PROJECTS	Funding Source	Total	Current Budget FY00	Requested Budget FY01	Requested Budget FY02	Priority Needs FY03-05
Other General Government						
1. Public Health Clinic * C40151	PYA/CDBG	\$171,965	\$171,965			
	CDBG	\$546,035			\$546,035	
	County Contrib	\$1,300,000	\$1,300,000			
* 1/2 from County & 1/2 from City	PYA LUT	\$582,000	\$582,000			
	Total	\$2,600,000	\$2,053,965	\$0	\$546,035	\$0
2. Engineering	Gen Fd/PI	\$1,380,000	\$230,000	\$230,000	\$230,000	\$690,000
Transfer	Total	\$1,380,000	\$230,000	\$230,000	\$230,000	\$690,000
3. Gen. & Admin. Fees	Gen Fd/PI	\$335,230	\$39,963	\$59,267	\$59,000	\$177,000
	Total	\$335,230	\$39,963	\$59,267	\$59,000	\$177,000
4. Public Safety Radio Upgrade	Unfunded	\$1,000,000			\$0	\$1,000,000
	Total	\$1,000,000	\$0	\$0	\$0	\$1,000,000
7. City Office Space C00099	Gen Fd/PI	\$100,000		\$100,000		
	Unfunded	\$6,455,000			\$6,455,000	
	Total	\$6,555,000	\$0	\$100,000	\$6,455,000	\$0
8. Acquire Gates Bldg C00079	PYA GF/PI	\$200,000	\$200,000			
	Total	\$200,000	\$200,000	\$0	\$0	\$0
9. Armory Renovation C40146	PYA/CDBG	\$1,155,000	\$1,155,000			
	CAP FB	\$165,000	\$165,000			
	Total	\$1,320,000	\$1,320,000	\$0	\$0	\$0
10. Satellite Location in southwest Columbia C00077	Transp S Tax	\$155,000			\$155,000	
	Contrib from Utilities	\$120,450			\$120,450	
	Total	\$275,450	\$0	\$0	\$275,450	\$0
11. Salt storage building at Satellite location	Unfunded	\$175,000			\$175,000	
	Total	\$175,000	\$0	\$0	\$175,000	\$0
12. Contingency C40138	Gen Fd/PI	\$200,000	\$100,000	\$100,000		
	Total	\$200,000	\$100,000	\$100,000	\$0	\$0
13. Preliminary project studies (appraisals, surveys) C40140	Gen Fd/PI	\$40,000	\$20,000	\$20,000		
	Total	\$40,000	\$20,000	\$20,000	\$0	\$0
14. Public Buildings: Major Maintenance/Renovations C00021	Gen Fd/PI	\$272,319	\$158,308	\$114,011		
	Total	\$272,319	\$158,308	\$114,011	\$0	\$0
15. Police/JCIC Building Expansion	Unfunded	\$1,000,000			\$1,000,000	
	Total	\$1,000,000	\$0	\$0	\$1,000,000	\$0
17. Police/JCIC Center C40101	LUT	\$375,000	\$375,000			
	PYA 1/4 92 ST	\$550,000	\$550,000			
	1/4 96 S Tax	\$200,000	\$200,000			
	PYA GF/PI	\$163,800	\$163,800			
	CAP FB	\$445,200	\$445,200			
	Total	\$1,734,000	\$1,734,000	\$0	\$0	\$0
18. Replace (3) Severe Weather Sirens (Request County Funding) C00078	Gen Fd/PI	\$48,000	\$48,000			
	County Contrib	\$112,000		\$0	\$112,000	
	Total	\$160,000	\$48,000	\$0	\$112,000	\$0
19. Transfer of Capital Balance to GF for Safety Capital Equipment	CAP FB	\$155,000		\$155,000		
	Total	\$155,000	\$0	\$155,000	\$0	\$0

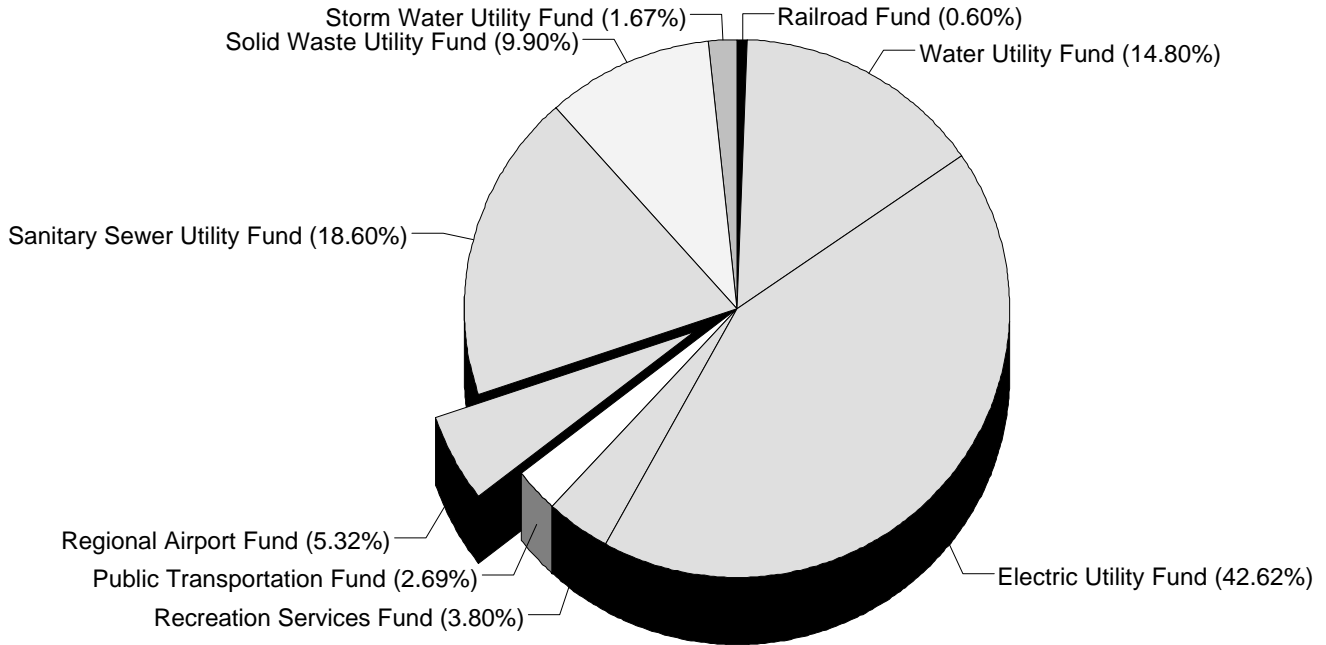
P R O J E C T S	Funding Source	Total	Current Budget FY00	Requested Budget FY01	Requested Budget FY02	Priority Needs FY03-05
Other General Government Summary	Gen Fd/PI	\$2,375,549	\$596,271	\$623,278	\$289,000	\$867,000
	1/4 96 S Tax	\$200,000	\$200,000	\$0	\$0	\$0
	County Contrib	\$1,412,000	\$1,300,000	\$0	\$112,000	\$0
	Contrib from Utilities	\$120,450	\$0	\$0	\$120,450	\$0
	CAP FB	\$765,200	\$610,200	\$155,000	\$0	\$0
	Transp S Tax	\$155,000	\$0	\$0	\$155,000	\$0
	LUT	\$375,000	\$375,000	\$0	\$0	\$0
	Subtotal	\$5,403,199	\$3,081,471	\$778,278	\$676,450	\$867,000
	Unfunded	\$8,630,000	\$0	\$0	\$7,630,000	\$1,000,000
	PYA/CDBG	\$1,326,965	\$1,326,965	\$0	\$0	\$0
	PYA 1/4 92 ST	\$550,000	\$550,000	\$0	\$0	\$0
	PYA LUT	\$582,000	\$582,000	\$0	\$0	\$0
	PYA GF/PI	\$363,800	\$363,800	\$0	\$0	\$0
	Subtotal	\$11,452,765	\$2,822,765	\$0	\$7,630,000	\$1,000,000
	Total	\$16,855,964	\$5,904,236	\$778,278	\$8,306,450	\$1,867,000

Capital Projects - Enterprise Funds



City of Columbia
Columbia, Missouri

Enterprise Fund Capital Projects



ENTERPRISE FUNDS CAPITAL PROJECT EXPENSES

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001	% Change From Budget FY 2000
Capital Project Expenditures					
Railroad Fund	\$ 280,680	\$ 116,200	\$ 505,200	\$ 129,000	11.0%
Water Utility Fund	3,133,545	3,587,190	3,730,190	3,178,000	-11.4%
Electric Utility Fund	4,426,199	9,205,400	9,205,400	9,149,400	-0.6%
Recreation Services Fund	911,232	316,000	316,000	816,000	158.2%
Public Transportation Fund	0	3,889,526	3,889,526	576,900	-85.2%
Regional Airport Fund	884,727	2,578,036	2,578,036	1,141,417	-55.7%
Sanitary Sewer Utility Fund	2,072,337	2,679,750	2,526,000	3,993,700	49.0%
Parking Facilities Fund	2,250,977	0	0	0	
Solid Waste Utility Fund	118,542	75,000	75,000	2,125,000	2733.3%
Storm Water Utility Fund	1,100,777	471,600	409,600	359,400	-23.8%
Fleet Operations Fund	0	0	0	0	
Total	15,179,016	22,918,702	23,234,952	21,468,817	-6.3%
LESS:					
Items Reflected in Gen. Gov. CIP					
Recreation Services Fund	911,232	316,000	316,000	816,000	158.2%
Total Enterprise Fund CIP	14,267,784	22,602,702	22,918,952	20,652,817	-8.6%

Funding Source	Total	Current Budget FY00	Proposed Budget FY01	Requested Budget FY02	Priority Needs FY03-05
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Enterprise Fund Summary

Funding Source Summary	Ent Rev	\$49,402,900	\$5,807,740	\$7,685,200	\$9,585,560	\$26,324,400
	State Hwy	\$1,350,000	\$1,000,000	\$350,000	\$0	\$0
	Army Corps	\$113,750	\$113,750	\$0	\$0	\$0
	1998 Bonds	\$16,433,600	\$6,812,500	\$8,358,500	\$1,003,600	\$259,000
	EU Loan	\$150,000	\$0	\$0	\$0	\$150,000
	97 Ballot	\$10,395,000	\$1,670,000	\$2,540,800	\$1,759,800	\$4,424,400
	CDBG	\$150,000	\$150,000	\$0	\$0	\$0
	Transp STax	\$1,752,869	\$1,055,061	\$252,023	\$71,714	\$374,071
	Future Bd	\$14,810,000	\$0	\$0	\$11,810,000	\$3,000,000
	Sale of Assets	\$114,000	\$114,000	\$0	\$0	\$0
	FAA Gr	\$8,279,322	\$2,314,400	\$1,004,774	\$736,067	\$4,224,081
	FTA	\$5,756,654	\$3,191,621	\$461,520	\$1,845,616	\$257,897
	Subtotal	\$108,708,095	\$22,229,072	\$20,652,817	\$26,812,357	\$39,013,849
	Unfunded	\$1,322,995	\$0	\$0	\$787,475	\$535,520
	PYA 97 Ballot	\$4,930,000	\$2,055,200	\$2,874,800	\$0	\$0
	PYA Ent Rev	\$313,800	\$94,500	\$115,900	\$103,400	\$0
	Total	\$115,274,890	\$24,378,772	\$23,643,517	\$27,703,232	\$39,549,369

P R O J E C T S	Funding Source	Total	Current Budget FY00	Proposed Budget FY01	Requested Budget FY02	Priority Needs FY03-05
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Enterprise Fund Summary

Electric Utility Summary	Ent Rev	\$34,491,900	\$4,555,400	\$2,899,400	\$6,420,400	\$20,616,700
	State Hwy	\$1,350,000	\$1,000,000	\$350,000	\$0	\$0
	1998 Bonds	\$9,905,600	\$3,650,000	\$5,900,000	\$355,600	\$0
	Total	\$45,747,500	\$9,205,400	\$9,149,400	\$6,776,000	\$20,616,700
Water	Ent Rev	\$7,369,950	\$567,690	\$719,500	\$1,396,560	\$4,686,200
	1998 Bonds	\$6,528,000	\$3,162,500	\$2,458,500	\$648,000	\$259,000
	Future Bd	\$14,810,000	\$0	\$0	\$11,810,000	\$3,000,000
	Total	\$28,707,950	\$3,730,190	\$3,178,000	\$13,854,560	\$7,945,200
Railroad Summary	Ent Rev	\$1,083,900	\$241,200	\$129,000	\$147,200	\$566,500
	EU Loan	\$150,000	\$0	\$0	\$0	\$150,000
	Sale of Assets	\$114,000	\$114,000	\$0	\$0	\$0
	CDBG	\$150,000	\$150,000	\$0	\$0	\$0
	Subtotal	\$1,497,900	\$505,200	\$129,000	\$147,200	\$716,500
	Unfunded	\$266,000	\$0	\$0	\$266,000	\$0
	Total	\$1,763,900	\$505,200	\$129,000	\$413,200	\$716,500
Sewer Summary	Ent Rev	\$1,536,650	\$83,750	\$1,452,900	\$0	\$0
	97 Ballot	\$10,395,000	\$1,670,000	\$2,540,800	\$1,759,800	\$4,424,400
	Army Corps	\$113,750	\$113,750	\$0	\$0	\$0
	Subtotal	\$12,045,400	\$1,867,500	\$3,993,700	\$1,759,800	\$4,424,400
	PYA Ent Rev	\$52,500	\$52,500	\$0	\$0	\$0
	PYA 97 Ballot	\$4,930,000	\$2,055,200	\$2,874,800	\$0	\$0
	Total	\$17,027,900	\$3,975,200	\$6,868,500	\$1,759,800	\$4,424,400
Stormwater Summary	Ent Rev	\$2,170,500	\$284,700	\$359,400	\$1,296,400	\$230,000
	Subtotal	\$2,170,500	\$284,700	\$359,400	\$1,296,400	\$230,000
	PYA Ent Rev	\$261,300	\$42,000	\$115,900	\$103,400	\$0
	Total	\$2,431,800	\$326,700	\$475,300	\$1,399,800	\$230,000
Solid Waste	Ent Rev	\$2,750,000	\$75,000	\$2,125,000	\$325,000	\$225,000
	Total	\$2,750,000	\$75,000	\$2,125,000	\$325,000	\$225,000
Transportation Summary	Transp STax	\$957,798	\$797,905	\$115,380	\$21,714	\$22,799
	FTA	\$5,756,654	\$3,191,621	\$461,520	\$1,845,616	\$257,897
	Subtotal	\$6,714,452	\$3,989,526	\$576,900	\$1,867,330	\$280,696
	Unfunded	\$481,364	\$0	\$0	\$439,690	\$41,674
	Total	\$7,195,816	\$3,989,526	\$576,900	\$2,307,020	\$322,370
Airport Summary	Transp STax	\$795,071	\$257,156	\$136,643	\$50,000	\$351,272
	Gen Fd/PI	\$50,000	\$50,000	\$0	\$0	\$0
	FAA Gr	\$8,279,322	\$2,314,400	\$1,004,774	\$736,067	\$4,224,081
	Subtotal	\$9,124,393	\$2,621,556	\$1,141,417	\$786,067	\$4,575,353
	Unfunded	\$575,631	\$0	\$0	\$81,785	\$493,846
	Total	\$9,700,024	\$2,621,556	\$1,141,417	\$867,852	\$5,069,199

PROJECTS	Funding Source	Total	Current Budget FY00	Proposed Budget FY01	Requested Budget FY02	Priority Needs FY03-05
Electric						
1. Add Capacity at Rebel Hill Substation (#79)	1998 Bonds	\$2,200,000	\$0	\$2,200,000	\$0	\$0
	Total	\$2,200,000	\$0	\$2,200,000	\$0	\$0
2. Fiber Optics Cable (#82)	Ent Rev	\$200,000	\$20,000	\$60,000	\$30,000	\$90,000
	Total	\$200,000	\$20,000	\$60,000	\$30,000	\$90,000
3. Load Management System (#49)	Ent Rev	\$609,000	\$150,000	\$153,000	\$153,000	\$153,000
	Total	\$609,000	\$150,000	\$153,000	\$153,000	\$153,000
4. Street Light Additions (#52)	Ent Rev	\$1,683,000	\$255,000	\$265,200	\$275,400	\$887,400
	Total	\$1,683,000	\$255,000	\$265,200	\$275,400	\$887,400
5. New Electric Connections (#53)	Ent Rev	\$5,508,000	\$867,000	\$887,400	\$907,800	\$2,845,800
	Total	\$5,508,000	\$867,000	\$887,400	\$907,800	\$2,845,800
6. Distribution System Expansion (#22)	Ent Rev	\$15,400,000	\$0	\$0	\$3,500,000	\$11,900,000
	1998 Bonds	\$7,705,600	\$3,650,000	\$3,700,000	\$355,600	\$0
	Total	\$23,105,600	\$3,650,000	\$3,700,000	\$3,855,600	\$11,900,000
7. Conversion of 2.4 Kv lines (#54)	Ent Rev	\$375,000	\$75,000	\$75,000	\$75,000	\$150,000
	Total	\$375,000	\$75,000	\$75,000	\$75,000	\$150,000
8. Distribution Transformers (#21)	Ent Rev	\$5,966,900	\$938,400	\$958,800	\$979,200	\$3,090,500
	Total	\$5,966,900	\$938,400	\$958,800	\$979,200	\$3,090,500
9. Underground Pwr lines Maint/Conversion (#27)	Ent Rev	\$3,500,000	\$1,000,000	\$500,000	\$500,000	\$1,500,000
	Total	\$3,500,000	\$1,000,000	\$500,000	\$500,000	\$1,500,000
10. Route AC, relocate 69 KV lines (#94)	State Hwy	\$1,350,000	\$1,000,000	\$350,000	\$0	\$0
	Total	\$1,350,000	\$1,000,000	\$350,000	\$0	\$0
11. Office Building (#92)	Ent Rev	\$1,250,000	\$1,250,000	\$0	\$0	\$0
	Total	\$1,250,000	\$1,250,000	\$0	\$0	\$0
Electric Utility Summary	Ent Rev	\$34,491,900	\$4,555,400	\$2,899,400	\$6,420,400	\$20,616,700
	State Hwy	\$1,350,000	\$1,000,000	\$350,000	\$0	\$0
	1998 Bonds	\$9,905,600	\$3,650,000	\$5,900,000	\$355,600	\$0
	Total	\$45,747,500	\$9,205,400	\$9,149,400	\$6,776,000	\$20,616,700

PROJECTS	Funding Source	Total	Current Budget FY00	Proposed Budget FY01	Requested Budget FY02	Priority Needs FY03-05
Water						
1. Close Water Main Loops (#10)	1998 Bonds	\$1,033,000	\$510,000	\$523,000	\$0	\$0
	Ent Rev	\$2,298,830	\$27,830	\$0	\$540,000	\$1,731,000
	Total	\$3,331,830	\$537,830	\$523,000	\$540,000	\$1,731,000
2. Fire Hydrants (#16)	Ent Rev	\$327,760	\$50,000	\$51,500	\$53,560	\$172,700
	1998 Bonds	\$0	\$0	\$0	\$0	\$0
	Total	\$327,760	\$50,000	\$51,500	\$53,560	\$172,700
3. Water Plant - Replace Lime Slaker (#102)	Ent Rev	\$260,000	\$60,000	\$200,000	\$0	\$0
	Total	\$260,000	\$60,000	\$200,000	\$0	\$0
4. Paint Filter Backwash Tower (#105)	Ent Rev	\$150,000	\$0	\$150,000	\$0	\$0
	Total	\$150,000	\$0	\$150,000	\$0	\$0
5. New Service Connections (#19)	Ent Rev	\$2,833,500	\$0	\$0	\$660,000	\$2,173,500
	1998 Bonds	\$1,245,000	\$611,000	\$634,000	\$0	\$0
	Total	\$4,078,500	\$611,000	\$634,000	\$660,000	\$2,173,500
6. Deep Wells, Rehab Wells 7,10 (#68)	1998 Bonds	\$197,500	\$0	\$197,500	\$0	\$0
	Total	\$197,500	\$0	\$197,500	\$0	\$0
7. Rt B, N of Hwy 63 Relocate main (#62)	1998 Bonds	\$6,129	\$6,129	\$0	\$0	\$0
	Total	\$6,129	\$6,129	\$0	\$0	\$0
8. 12" Main Sunflower (#87)	1998 Bonds	\$143,000	\$143,000	\$0	\$0	\$0
	Total	\$143,000	\$143,000	\$0	\$0	\$0
9. Main - Hinkson, Route 763 to William (#104)	Ent Rev	\$164,860	\$164,860	\$0	\$0	\$0
	Total	\$164,860	\$164,860	\$0	\$0	\$0
10. Prathersville District Main Upgrade (#71)	1998 Bonds	\$245,000	\$120,000	\$125,000	\$0	\$0
	Ent Rev	\$130,000	\$0	\$0	\$130,000	\$0
	Total	\$375,000	\$120,000	\$125,000	\$130,000	\$0
11. Maintenance Bldg. at McBaine (#106)	Ent Rev	\$75,000	\$0	\$75,000	\$0	\$0
	Total	\$75,000	\$0	\$75,000	\$0	\$0
12. 12" Main Grindstone (#86)	1998 Bonds	\$264,000	\$0	\$264,000	\$0	\$0
	Total	\$264,000	\$0	\$264,000	\$0	\$0
13. 12" Main on South Hampton (#80)	1998 Bonds	\$164,000	\$164,000	\$0	\$0	\$0
	Total	\$164,000	\$164,000	\$0	\$0	\$0
14. Relocation 24" Main Route AC (#84)	1998 Bonds	\$490,500	\$490,500	\$0	\$0	\$0
	Total	\$490,500	\$490,500	\$0	\$0	\$0
15. Two Million Gallon South Reservoir (#107)	Future Bd	\$2,100,000	\$0	\$0	\$2,100,000	\$0
	Total	\$2,100,000	\$0	\$0	\$2,100,000	\$0
16. Scott Blvd/Vawter Loop (#76)	1998 Bonds	\$298,000	\$298,000	\$0	\$0	\$0
	Total	\$298,000	\$298,000	\$0	\$0	\$0
17. Drill wells #15 & 16 (#108)	Future Bd	\$1,000,000	\$0	\$0	\$1,000,000	\$0
	Total	\$1,000,000	\$0	\$0	\$1,000,000	\$0
18. 8" Main-Holly Ave (#79)	1998 Bonds	\$121,000	\$0	\$0	\$121,000	\$0
	Total	\$121,000	\$0	\$0	\$121,000	\$0
19. Relocate 16" Mains Route B/BL 70 (#81)	MODOT	\$0	\$0	\$0	\$0	\$0
	Total	\$0	\$0	\$0	\$0	\$0
20. Oakview Dr., 8" main 1400 ft. (#94)	Ent Rev	\$90,000	\$90,000	\$0	\$0	\$0
	Total	\$90,000	\$90,000	\$0	\$0	\$0
21. WTP Addition (8m gal.) (#109)	Future Bd	\$8,400,000	\$0	\$0	\$8,400,000	\$0
	Total	\$8,400,000	\$0	\$0	\$8,400,000	\$0
22. NE Booster Station (#110)	Future Bd	\$1,600,000	\$0	\$0	\$0	\$1,600,000
	Total	\$1,600,000	\$0	\$0	\$0	\$1,600,000
23. Stevendale, 6" main 1400 ft (#95)	Ent Rev	\$60,000	\$60,000	\$0	\$0	\$0
	Total	\$60,000	\$60,000	\$0	\$0	\$0
24. 8" Main University Ave. (#74)	1998 Bonds	\$259,000	\$0	\$0	\$0	\$259,000
	Total	\$259,000	\$0	\$0	\$0	\$259,000
25. 12" Main Oakland Gr. Road (#78)	1998 Bonds	\$527,000	\$0	\$0	\$527,000	\$0
	Total	\$527,000	\$0	\$0	\$527,000	\$0
26. Drill wells #13 & #14 (#101)	1998 Bonds	\$526,871	\$526,871	\$0	\$0	\$0
	Total	\$526,871	\$526,871	\$0	\$0	\$0
27. Well Supply Main (6600' of 30") (#111)	Future Bd	\$1,400,000	\$0	\$0	\$0	\$1,400,000
	Total	\$1,400,000	\$0	\$0	\$0	\$1,400,000

PROJECTS	Funding Source	Total	Current Budget FY00	Proposed Budget FY01	Requested Budget FY02	Priority Needs FY03-05
28. Close 12" Loop on Old Plank Road (#57)	1998 Bonds	\$293,000	\$293,000	\$0	\$0	\$0
	Total	\$293,000	\$293,000	\$0	\$0	\$0
29. Thompson Rd., 8" main 1000 ft (#96)	Ent Rev	\$40,000	\$40,000	\$0	\$0	\$0
	Total	\$40,000	\$40,000	\$0	\$0	\$0
30. Oak. Gravel Rd., 4000' 16" main, Starke Ave to Gregory Hts (#97)	Ent Rev	\$182,000	\$0	\$0	\$0	\$182,000
	Total	\$182,000	\$0	\$0	\$0	\$182,000
31. Scott Blvd, 12" main Nifong/Thornbrook (#98)	Ent Rev	\$285,000	\$0	\$0	\$0	\$285,000
	Total	\$285,000	\$0	\$0	\$0	\$285,000
32. Sinclair, 12" main (#99) Nifong - Southampton	Ent Rev	\$142,000	\$0	\$0	\$0	\$142,000
	Total	\$142,000	\$0	\$0	\$0	\$142,000
33. W Ash Pump Station, Paint & Dehumidify Pipes (#100)	Ent Rev	\$75,000	\$75,000	\$0	\$0	\$0
	Total	\$75,000	\$75,000	\$0	\$0	\$0
34. Bond contingency (#09)	1998 Bonds	\$715,000		\$715,000	\$0	\$0
	Total	\$715,000	\$0	\$715,000	\$0	\$0
35. Paint inside of Walnut Tower (#112)	Ent Rev	\$150,000	\$0	\$150,000	\$0	\$0
	Total	\$150,000	\$0	\$150,000	\$0	\$0
36. Paint Shepard Tower In/Out sides (#113)	Future Bd	\$310,000			\$310,000	
	Total	\$310,000	\$0	\$0	\$310,000	\$0
37. Prathersville Standpipe In/Out sides (#115)	Ent Rev	\$93,000		\$93,000		
	Total	\$93,000	\$0	\$93,000	\$0	\$0
38. Prathersville Waterball Inside (#116)	Ent Rev	\$13,000	\$0		\$13,000	\$0
	Total	\$13,000	\$0	\$0	\$13,000	\$0
Water Utility Summary	Ent Rev	\$7,369,950	\$567,690	\$719,500	\$1,396,560	\$4,686,200
	1998 Bonds	\$6,528,000	\$3,162,500	\$2,458,500	\$648,000	\$259,000
	Future Bd	\$14,810,000	\$0	\$0	\$11,810,000	\$3,000,000
	Total	\$28,707,950	\$3,730,190	\$3,178,000	\$13,854,560	\$7,945,200

PROJECTS	Funding Source	Total	Current Budget FY00	Proposed Budget FY01	Requested Budget FY02	Priority Needs FY03-05
Railroad						
1. Capital Maintenance (#45)	Ent Rev	\$257,772	\$40,072	\$41,000	\$42,200	\$134,500
	Total	\$257,772	\$40,072	\$41,000	\$42,200	\$134,500
2. Treat Bridges 676, 674, & 671 (#11)	Ent Rev	\$31,000	\$31,000	\$0	\$0	\$0
	Total	\$31,000	\$31,000	\$0	\$0	\$0
3. Track Rehabilitation Project (#12)	Ent Rev	\$288,000	\$0	\$68,000	\$55,000	\$165,000
	EU Equity Xfer	\$0	\$0			
	Total	\$288,000	\$0	\$68,000	\$55,000	\$165,000
4. Browns Station Retaining Wall (#15)	Ent Rev	\$27,000	\$0	\$0	\$0	\$27,000
	Total	\$27,000	\$0	\$0	\$0	\$27,000
5. Rail Terminal (#46)	Sale of Assets	\$114,000	\$114,000	\$0	\$0	\$0
	Total	\$114,000	\$114,000	\$0	\$0	\$0
6. Fay St Crossing (#31)	Ent Rev	\$35,000	\$0	\$0	\$0	\$35,000
	Total	\$35,000	\$0	\$0	\$0	\$35,000
7. O'Rear Road Crossing (#23)	Ent Rev	\$25,000	\$0	\$0	\$0	\$25,000
	Total	\$25,000	\$0	\$0	\$0	\$25,000
8. Wilkes Blvd. Crossing (#33)	Ent Rev	\$35,000	\$0	\$0	\$0	\$35,000
	Total	\$35,000	\$0	\$0	\$0	\$35,000
9. N Davis Road Crossing (#20)	Ent Rev	\$20,000	\$0	\$0	\$20,000	\$0
	Total	\$20,000	\$0	\$0	\$20,000	\$0
10. Union Church Rd Crossing (#21)	Ent Rev	\$20,000	\$0	\$20,000	\$0	\$0
	Total	\$20,000	\$0	\$20,000	\$0	\$0
11. N Browns Station Drive Crossing (#24)	Ent Rev	\$25,000	\$0	\$0	\$0	\$25,000
	Total	\$25,000	\$0	\$0	\$0	\$25,000
12. Elm St Crossing (#32)	Ent Rev	\$20,000	\$0	\$0	\$0	\$20,000
	Total	\$20,000	\$0	\$0	\$0	\$20,000
13. Wright Drive Crossing (#34)	Ent Rev	\$20,000	\$0	\$0	\$0	\$20,000
	Total	\$20,000	\$0	\$0	\$0	\$20,000
14. Brown Station Rd Crossing (#25)	Ent Rev	\$20,128	\$20,128	\$0	\$0	
	Total	\$20,128	\$20,128	\$0	\$0	\$0
15. Columbia Switch Yard (#26)	EU Loan	\$150,000	\$0	\$0	\$0	\$150,000
	Total	\$150,000	\$0	\$0	\$0	\$150,000
16. Brown Station Drive South Crossing (#35)	Ent Rev	\$20,000	\$0	\$0	\$0	\$20,000
	Total	\$20,000	\$0	\$0	\$0	\$20,000
17. Route OO Crossing (#39)	Ent Rev	\$25,000	\$25,000	\$0	\$0	\$0
	Total	\$25,000	\$25,000	\$0	\$0	\$0
18. Rehab Downtown Pass (#40)	Ent Rev	\$30,000	\$0	\$0	\$0	\$30,000
	Total	\$30,000	\$0	\$0	\$0	\$30,000
19. Replace ETI Turnout (#41)	Ent Rev	\$30,000	\$0	\$0	\$30,000	\$0
	Total	\$30,000	\$0	\$0	\$30,000	\$0
20. Replace Central Rail Terminal Turnout (#42)	Ent Rev	\$30,000	\$0	\$0	\$0	\$30,000
	Total	\$30,000	\$0	\$0	\$0	\$30,000
21. COLT Railroad Corridor Project (#44)	CDBG	\$0	\$0	\$0	\$0	\$0
	Unfunded	\$266,000	\$0	\$0	\$266,000	\$0
	Total	\$266,000	\$0	\$0	\$266,000	\$0
22. South Route B (#43)	Ent Rev	\$125,000	\$125,000			
	Total	\$125,000	\$125,000	\$0	\$0	\$0
23. Signals at Waco Road (#47)	CDBG	\$80,000	\$80,000			
	Total	\$80,000	\$80,000	\$0	\$0	\$0
24. Business Loop 70 Signals Upgrade (#48)	CDBG	\$20,000	\$20,000			
	Total	\$20,000	\$20,000	\$0	\$0	\$0
25. Business Loop 70 Ramp (#16)	CDBG	\$50,000	\$50,000	\$0	\$0	\$0
	Total	\$50,000	\$50,000	\$0	\$0	\$0
Railroad Summary	Ent Rev	\$1,083,900	\$241,200	\$129,000	\$147,200	\$566,500
	EU Loan	\$150,000	\$0	\$0	\$0	\$150,000
	Unfunded	\$266,000	\$0	\$0	\$266,000	\$0
	Sale of Assets	\$114,000	\$114,000	\$0	\$0	\$0
	CDBG	\$150,000	\$150,000	\$0	\$0	\$0
	Total	\$1,763,900	\$505,200	\$129,000	\$413,200	\$716,500

PROJECTS	Funding Source	Total	Current Budget FY00	Proposed Budget FY01	Requested Budget FY02	Priority Needs FY03-05
Sewer						
1. Sewer Main Rehab C43100	97 Ballot PYA 97 Ballot Total	\$1,499,200 \$624,800 \$2,124,000	\$0 \$0 \$0	\$0 \$624,800 \$624,800	\$424,800 \$0 \$424,800	\$1,074,400 \$0 \$1,074,400
2. 80-acre Point Trunks and Revolving Fund C43111	PYA 97 Ballot 97 Ballot Total	\$1,200,000 \$3,550,000 \$4,750,000	\$0 \$0 \$0	\$1,200,000 \$1,200,000 \$1,200,000	\$1,000,000 \$1,000,000 \$1,000,000	\$2,550,000 \$2,550,000 \$2,550,000
3. Private Common Collectors C43112	PYA 97 Ballot 97 Ballot Total	\$350,000 \$1,050,000 \$1,400,000	\$0 \$0 \$0	\$350,000 \$350,000 \$350,000	\$250,000 \$250,000 \$250,000	\$800,000 \$800,000 \$800,000
6. Hinkson Creek Streambank Repairs C43125	Ent Rev PYA Ent Rev Army Corps Total	\$8,750 \$52,500 \$113,750 \$175,000	\$8,750 \$52,500 \$113,750 \$175,000	\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0
7. Berm Repairs at WTU #1 & #2 C43129	97 Ballot Total	\$540,000 \$540,000	\$540,000 \$540,000	\$0 \$0	\$0 \$0	\$0 \$0
8. C-6 Interceptor C43126	PYA 97 Ballot Total	\$99,200 \$99,200	\$99,200 \$99,200	\$0 \$0	\$0 \$0	\$0 \$0
9. Expansion of On-site Sewer Treatment System at Airport C43136	Ent Rev Total	\$225,000 \$225,000	\$0 \$0	\$225,000 \$225,000	\$0 \$0	\$0 \$0
10. Cow Branch Outfall C43123	97 Ballot PYA 97 Ballot Total	\$1,540,800 \$700,000 \$2,240,800	\$0 \$0 \$0	\$1,540,800 \$700,000 \$2,240,800	\$0 \$0 \$0	\$0 \$0 \$0
11. H-21 Enlargement C43137	Ent Rev Total	\$650,000 \$650,000	\$0 \$0	\$650,000 \$650,000	\$0 \$0	\$0 \$0
12. Capacity Analysis; Mill Creek Outfall, Clear Creek Pump Stat C43133	Ent Rev Total	\$75,000 \$75,000	\$75,000 \$75,000	\$0 \$0	\$0 \$0	\$0 \$0
14. H-21-B Interceptor	97 Ballot Total	\$85,000 \$85,000	\$0 \$0	\$0 \$0	\$85,000 \$85,000	\$0 \$0
19. Upper Hinkson Outfall Relief C43127	Ent Rev 97 Ballot Total	\$577,900 \$1,000,000 \$1,577,900	\$0 \$0 \$0	\$577,900 \$1,000,000 \$1,577,900	\$0 \$0 \$0	\$0 \$0 \$0
21. Wetlands Treatment Unit #4 C43113	97 Ballot PYA 97 Ballot Total	\$1,130,000 \$1,620,000 \$2,750,000	\$1,130,000 \$1,620,000 \$2,750,000	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0
22. Streambank Repairs WTU #3 C43129	PYA 97 Ballot Total	\$336,000 \$336,000	\$336,000 \$336,000	\$0 \$0	\$0 \$0	\$0 \$0
Sewer Summary	Ent Rev PYA Ent Rev PYA 97 Ballot 97 Ballot Army Corps Total	\$1,536,650 \$52,500 \$4,930,000 \$10,395,000 \$113,750 \$17,027,900	\$83,750 \$52,500 \$2,055,200 \$1,670,000 \$113,750 \$3,975,200	\$1,452,900 \$0 \$2,874,800 \$2,540,800 \$0 \$6,868,500	\$0 \$0 \$0 \$1,759,800 \$0 \$1,759,800	\$0 \$0 \$0 \$4,424,400 \$0 \$4,424,400

PROJECTS	Funding Source	Total	Current Budget FY00	Proposed Budget FY01	Requested Budget FY02	Priority Needs FY03-05
Stormwater						
1. Hardin-Mikel-Donnelly-Phase II	Ent Rev	\$229,200			\$229,200	
	Total	\$229,200	\$0	\$0	\$229,200	\$0
2. Crestridge Drive Culvert C49023	PYA Ent Rev	\$60,700		\$60,700		
	Total	\$60,700	\$0	\$60,700	\$0	\$0
3. Walnut-Garth C49030	Ent Rev	\$212,600		\$212,600		
	Total	\$212,600	\$0	\$212,600	\$0	\$0
4. Creasy Springs at Doris C49024	Ent Rev	\$212,600	\$212,600			
	Total	\$212,600	\$212,600	\$0	\$0	\$0
5. Quail Drive	Ent Rev	\$286,300			\$286,300	
	Total	\$286,300	\$0	\$0	\$286,300	\$0
6. Concordia Drive at Walter Court	Ent Rev	\$90,000				\$90,000
	Total	\$90,000	\$0	\$0	\$0	\$90,000
7. Parkade Heights C49012	PYA Ent Rev	\$42,000	\$42,000			
	Ent Rev	\$2,100	\$2,100			
	Total	\$44,100	\$44,100	\$0	\$0	\$0
8. Defoe Drive C49020	PYA Ent Rev	\$103,400			\$103,400	
	Total	\$103,400	\$0	\$0	\$103,400	\$0
9. Annual Projects C49017	Ent Rev	\$350,000	\$70,000	\$70,000	\$70,000	\$140,000
	Total	\$350,000	\$70,000	\$70,000	\$70,000	\$140,000
13. Bicknell-Ash Walnut-Hirth	Ent Rev	\$410,900			\$410,900	
	Total	\$410,900	\$0	\$0	\$410,900	\$0
15. 3510 Woodside-Nazarene Church C49031	Ent Rev	\$76,800		\$76,800		
	Total	\$76,800	\$0	\$76,800	\$0	\$0
16. West Boulevard & Mary Jean C49026	PYA Ent Rev	\$55,200		\$55,200		
	Total	\$55,200	\$0	\$55,200	\$0	\$0
19. Mill Creek Drainage Basin Phase II	Ent Rev	\$150,000			\$150,000	
	Total	\$150,000	\$0	\$0	\$150,000	\$0
20. Replace 2 Culverts under Rock Quarry Rd S of Nifong Blvd	Ent Rev	\$150,000			\$150,000	
	Total	\$150,000	\$0	\$0	\$150,000	\$0
Stormwater Summary	Ent Rev	\$2,170,500	\$284,700	\$359,400	\$1,296,400	\$230,000
	PYA Ent Rev	\$261,300	\$42,000	\$115,900	\$103,400	\$0
	Total	\$2,431,800	\$326,700	\$475,300	\$1,399,800	\$230,000

P R O J E C T S	Funding Source	Total	Current Budget FY00	Proposed Budget FY01	Requested Budget FY02	Priority Needs FY03-05
Solid Waste						
1. Waste Handling Systems C48021	Ent Rev Total	\$450,000 \$450,000	\$75,000 \$75,000	\$75,000 \$75,000	\$75,000 \$75,000	\$225,000 \$225,000
2. Landfill Cell #3; Design, Construction & Construction Mgmt C48027	Ent Rev Total	\$2,000,000 \$2,000,000	\$0	\$2,000,000 \$2,000,000	\$0	\$0
3. Landfill Administration & Maintenance Facility C48028	Ent Rev Total	\$300,000 \$300,000	\$0	\$50,000 \$50,000 (1)	\$250,000 \$250,000 (2)	\$0
Solid Waste Summary	Ent Rev Total	\$2,750,000 \$2,750,000	\$75,000 \$75,000	\$2,125,000 \$2,125,000	\$325,000 \$325,000	\$225,000 \$225,000

(1) Design & Preliminary Site Work

(2) Construction

PROJECTS	Funding Source	Total	Current Budget FY00	Proposed Budget FY01	Requested Budget FY02	Priority Needs FY03-05
Transportation						
1. CT System; Construction of Restrooms at Grissum Bus Parking Facility C47007	Transp STax FTA Total	\$2,400 \$9,600 \$12,000	\$0	\$2,400 \$9,600 \$12,000	\$0	\$0
2. CT System; Replace 2 paratransit vehicles C47008	Transp STax FTA Total	\$65,193 \$260,775 \$325,968	\$0	\$20,680 \$82,720 \$103,400	\$21,714 \$86,856 \$108,570	\$22,799 \$91,199 \$113,998
3. CT System; Purchase and install (10) bus shelters, (2) benches, (40) concrete pads C47004	Transp STax Unfunded FTA Total	\$147,600 \$81,364 \$915,858 \$1,144,822	\$72,000 \$288,000 \$360,000	\$75,600 \$302,400 \$378,000	\$39,690 \$158,760 \$198,450	\$41,674 \$166,698 \$208,372
4. CT System; Exhaust System at Grissum Bus Parking Facility C47005	Transp STax FTA Total	\$14,700 \$58,800 \$73,500	\$14,000 \$56,000 \$70,000	\$700 \$2,800 \$3,500	\$0	\$0
5. CT System; Wabash Refurbishment Architectural Fees C47003	Transp STax FTA Total	\$36,000 \$144,000 \$180,000	\$20,000 \$80,000 \$100,000	\$16,000 \$64,000 \$80,000	\$0 \$0	\$0 \$0
6. CT System; Wabash Refurbishment Construction Fees C47003	Unfunded FTA Total	\$400,000 \$1,600,000 \$2,000,000	\$0	\$0 \$0	\$400,000 \$1,600,000 \$2,000,000	\$0
7. CT System; Replace (7) 40' Heavy Duty Low Floor Transit Buses C47001	Transp STax FTA Total	\$373,303 \$1,493,212 \$1,866,515	\$373,303 \$1,493,212 \$1,866,515	\$0	\$0	\$0
8. CT System; Replace (8) 30' Heavy Duty Low Floor Transit Buses C47002	Transp STax FTA Total	\$286,166 \$1,144,666 \$1,430,832	\$286,166 \$1,144,666 \$1,430,832	\$0	\$0	\$0
9. CT System; Multi-Modal Redesign of Wabash Station & parking lot C47003	Transp STax FTA Total	\$20,000 \$80,000 \$100,000	\$20,000 \$80,000 \$100,000	\$0	\$0	\$0
10. CT System; (2) Spare Bus Engines and (2) Transmissions C47006	Transp STax FTA Total	\$12,436 \$49,743 \$62,179	\$12,436 \$49,743 \$62,179	\$0	\$0	\$0
Transportation Summary	Transp STax Unfunded FTA Total	\$957,798 \$481,364 \$5,756,654 \$7,195,816	\$797,905 \$0 \$3,191,621 \$3,989,526	\$115,380 \$0 \$461,520 \$576,900	\$21,714 \$439,690 \$1,845,616 \$2,307,020	\$22,799 \$41,674 \$257,897 \$322,370

PROJECTS	Funding Source	Total	Current Budget FY00	Proposed Budget FY01	Requested Budget FY02	Priority Needs FY03-05
Airport	Transp STax	\$225,000		\$25,000	\$50,000	\$150,000
1. General Improvement C44008	Gen Fd/PI	\$50,000	\$50,000			
	Total	\$275,000	\$50,000	\$25,000	\$50,000	\$150,000
2. Taxiway Extension C44056	Transp STax	\$4,820	\$4,820			
	FAA Gr	\$43,380	\$43,380			
	Total	\$48,200	\$48,200	\$0	\$0	\$0
3. Parking Expansion	Unfunded	\$151,925				\$151,925
	Total	\$151,925	\$0	\$0	\$0	\$151,925
4. Terminal Building Renovation	Transp STax	\$54,827				\$54,827
	FAA Gr	\$493,442				\$493,442
	Total	\$548,269	\$0	\$0	\$0	\$548,269
5. Parking Lot for FBO Hangar	Transp STax	\$55,208				\$55,208
	Total	\$55,208	\$0	\$0	\$0	\$55,208
6. Runway 2-20 Repair Repaint C44062	Transp STax	\$192,541	\$192,541			
	FAA Gr	\$1,732,865	\$1,732,865			
	Total	\$1,925,406	\$1,925,406	\$0	\$0	\$0
7. ARFF Relocation	Unfunded	\$23,278				\$23,278
	FAA Gr	\$209,502				\$209,502
	Total	\$232,780	\$0	\$0	\$0	\$232,780
8. Rental Car Area Overlay	Unfunded	\$18,643				\$18,643
	Total	\$18,643	\$0	\$0	\$0	\$18,643
9. Land Acquisition C44063	Transp STax	\$22,740		\$22,740		
	FAA Gr	\$204,660		\$204,660		
	Total	\$227,400	\$0	\$227,400	\$0	\$0
10. Hangar Apron, Taxiway, Access Road to Runway 13-31	Transp STax	\$91,237				\$91,237
	FAA Gr	\$821,137				\$821,137
	Total	\$912,374	\$0	\$0	\$0	\$912,374
11. Terminal Renovation Engineering Design C44066	Transp STax	\$7,303		\$7,303		
	FAA Gr	\$65,724		\$65,724		
	Total	\$73,027	\$0	\$73,027	\$0	\$0
12. Upgrade Runway 2-20 North Safety Area C44060	Transp STax	\$31,875	\$31,875			
	FAA Gr	\$286,875	\$286,875			
	Total	\$318,750	\$318,750	\$0	\$0	\$0
13. Apron Extension 450 ft. South of Post Office Apron (Phase II)	Unfunded	\$66,785			\$66,785	
	FAA Gr	\$601,067			\$601,067	
	Total	\$667,852	\$0	\$0	\$667,852	\$0
14. Replace Underground Cable & Central Control Circuit C44061	Transp STax	\$27,920	\$27,920			
	FAA Gr	\$251,280	\$251,280			
	Total	\$279,200	\$279,200	\$0	\$0	\$0
15. Upgrade of Crosswinds Runway	Unfunded	\$300,000				\$300,000
	FAA Gr	\$2,700,000				\$2,700,000
	Total	\$3,000,000	\$0	\$0	\$0	\$3,000,000
16. Cargo Apron C44067	Transp STax	\$81,600		\$81,600		
	FAA Gr	\$734,390		\$734,390		
	Total	\$815,990	\$0	\$815,990	\$0	\$0
17. FAA Part 150 Noise Study	Unfunded	\$15,000			\$15,000	
	FAA Gr	\$135,000			\$135,000	
	Total	\$150,000	\$0	\$0	\$150,000	\$0
Airport Summary	Transp STax	\$795,071	\$257,156	\$136,643	\$50,000	\$351,272
	Gen Fd/PI	\$50,000	\$50,000	\$0	\$0	\$0
	FAA Gr	\$8,279,322	\$2,314,400	\$1,004,774	\$736,067	\$4,224,081
	Subtotal	\$9,124,393	\$2,621,556	\$1,141,417	\$786,067	\$4,575,353
	Unfunded	\$575,631	\$0	\$0	\$81,785	\$493,846
	Total	\$9,700,024	\$2,621,556	\$1,141,417	\$867,852	\$5,069,199

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DEBT SERVICE - SUMMARY

GENERAL INFORMATION

The City is authorized to issue General Obligation Bonds payable from ad valorem taxes to finance capital improvements. General Obligation Bonds are supported by a pledge of the City's full faith and credit. The applicable Missouri statutes are listed below. The computation of legal debt margin is also shown below.

The City is authorized to issue Revenue Bonds to finance capital improvements to its various utility operations such as the electric system, water system, sewer system and parking and airport facilities. These types of Revenue Bonds require a majority vote of the qualified electorate voting on the specific proposition. All Revenue Bonds issued by the City are payable out of the revenues derived from the operation of the facility that is financed from the proceeds of such bonds.

The City is authorized to issue Special Obligation Bonds. These bonds are special obligations of the City. The payment of the principal of and interest on the Bonds is subject to an annual appropriation by the City. The City is not required or obligated to make any such annual appropriation, and the decision whether or not to appropriate such funds will be solely within the discretion of the then current City Council.

The City's stable financial condition as well as sound debt administration practices allow it to continue to enjoy favorable bond ratings of its General Obligation Bonds, Special Obligation Bonds, and Revenue Bonds. The City has consistently held a General Obligation Rating of AA and Revenue Bond rating of A1.

MISSOURI STATUTES

Section 95.115 & 95.120 of the 1978 Missouri Revised Statutes permits any county or city, by vote of two-thirds of qualified electors voting thereon, to incur additional indebtedness for city purposes not to exceed 5 percent of the taxable tangible property therein, as shown by the last assessment. Section 95.125 and 95.130 of the 1978 Missouri Revised Statutes provides that any city may become indebted not exceeding in the aggregate an additional 10 percent for the purpose of acquiring right-of-ways, constructing, extending and improving streets and avenues and/or sanitary or storm sewer system and an additional 10 percent for purchasing or construction of waterworks, electric or other light plants provided the total general obligation indebtedness of the city does not exceed 20 percent of the assessed valuation.

APPROPRIATIONS

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001	% Change From Budget FY 2000
Personnel Services	\$ 0	\$ 0	\$ 0	\$ 0	
Supplies & Materials	0	0	0	0	
Travel & Training	0	0	0	0	
Intragovernmental Charges	0	0	0	0	
Utilities, Services & Misc.	18,185	0	0	0	
Capital	0	0	0	0	
Other	4,424,409	3,053,860	3,053,860	3,170,340	3.8%
Total	4,442,594	3,053,860	3,053,860	3,170,340	3.8%
Summary					
Operating Expenses	0	0	0	0	
Non-Operating Expenses	0	0	0	0	
Debt Service	4,442,594	3,053,860	3,053,860	3,170,340	3.8%
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	\$ 4,442,594	\$ 3,053,860	\$ 3,053,860	\$ 3,170,340	3.8%

DEBT SERVICE - SUMMARY

COMPUTATION OF LEGAL DEBT MARGIN

Assessed Value (1998)*			\$ 938,465,631
Constitutional Debt Limit**	(20% Assessed Value)		<u>187,693,126</u>
Total Bonded Debt		122,625,000	
Less:			
Revenue Bonds		82,195,000	
Special Obligation Bonds		<u>36,940,000</u>	
		<u>119,135,000</u>	
Total Amount of Debt Applicable to Debt Limit			3,490,000
Legal Debt Margin			<u>\$ 184,203,126</u>

* All tangible property

** Section 95.115 of the 1978 Missouri Revised Statutes

SUMMARY OF OUTSTANDING DEBT As of 09/30/2000

	Original Issue	Interest Rate	Maturity Date	Amount Outstanding
GENERAL OBLIGATION BONDS:				
92 G.O. Refunding Bonds (8/1/92)	16,670,000	2.75% - 9.00%	10/01/06	\$ <u>3,490,000</u>
REVENUE BONDS:				
'85 Water & Elec Series B Bonds (12/12/85)	15,500,000	set weekly	12/01/15	15,500,000
'92 Water & Electric (7/1/92)	34,140,000	2.75% - 5.70%	10/01/12	19,465,000
'98 Water & Electric (3/1/98)	28,295,000	3.75% - 6.00%	10/01/22	28,240,000
'79 San. Sewer Revenue Bonds (8/1/79)	3,500,000	5.00% - 7.00%	10/01/04	1,280,000
'92 San. Sewer Revenue Bonds (6/1/92)	8,515,000	4.00% - 6.25%	10/01/17	8,480,000
'92 San. Sewer SeriesB (6/1/92)	870,000	4.25% - 6.55%	01/01/13	670,000
'92 San. Sewer Refunding (8/1/92)	795,000	5.6%	10/01/02	280,000
99 San. Sewer Bonds Series A (6/1/99)	3,730,000	3.625% - 5.25%	01/01/20	3,730,000
99 San. Sewer Bonds Series B (12/1/99)	1,420,000	4.125%-5.75%	07/01/20	1,420,000
'95 Parking Revenue Bonds (9/5/95)	3,400,000	3.80% - 6.00%	10/01/20	<u>3,130,000</u>
Total Revenue Bonds				82,195,000
SPECIAL OBLIGATION BONDS:				
86 Self-Ins. Special Oblig. (7/1/86)	25,000,000	variable	10/01/08	25,000,000
'96 Special Oblig. Bonds (8/1/96)	24,410,000	3.75% - 5.50%	02/01/16	<u>11,940,000</u>
Total Special Obligation Bonds				36,940,000
TOTAL:				<u>\$ 122,625,000</u>

GENERAL OBLIGATION BONDS

GENERAL INFORMATION

General obligation bonds are supported by a pledge of the City's full faith and credit. These bonds, which are recorded in the General Long-Term Debt Account Group, were issued to finance various capital projects. In August of 1992, the City issued \$16,670,000 in General Obligation Bonds for the purpose of refunding all of the City's General Obligation Street and Bridge Bond Series 1986, General Obligation Street and Bridge Bond Series 1983, and General Obligation Fire Protection Bond Series 1982, each of which were subject to redemption prior to maturity. Total outstanding on the refunded bonds was \$16,280,000. Interest payments on the new bonds are due on April 1 and October 1. Principal payments are due on October 1 each year. The final payment is due on October 1, 2003. Interest rates on this issue range from 2.75% to 9%.

NET GENERAL BONDED DEBT RATIO

The ratio of net general bonded debt to assessed valuations of property for tax purposes and the amount of bonded debt per capita are useful to management, citizens, and investors as indicators of the City's financial status. These ratios at the close of fiscal year 1998 are projected as follows:

Type of Debt	Amount	Ratio of Debt to Assessed Value	Per Capita Debt Total
Net General Bonded Debt	\$ 3,490,000	0.37%	46

DEBT SERVICE REQUIREMENTS 1992 General Obligation Refunding Bonds

Year	Original Requirements	Interest Requirements	Total Requirements
2001	\$ 1,365,000	\$ 187,795	\$ 1,552,795
2002	1,425,000	115,450	1,540,450
2003	700,000	38,500	738,500
2004	0	0	0
2005	0	0	0
2006	0	0	0
Total	\$ 3,490,000	\$ 341,745	\$ 3,831,745

WATER AND ELECTRIC REVENUE BONDS

GENERAL INFORMATION

12/12/85 Water and Electric Series B Bonds (Interest rates: determined weekly)

Original Issue - \$15,500,000
Balance 9/30/00 - \$15,500,000
Maturity Date - 12/01/15

In December of 1985, the City issued \$15,500,000 of Water and Electric System Revenue Bonds, Series B. The bonds are to be paid by the net revenues of the system and are secured by a first lien on those revenues. The bonds were issued to provide funding for capital improvement projects of the system's power generating facility. The effective interest rate for FY99 was 3.18% which resulted in interest payments of approximately \$492,263.

07/01/92 Water and Electric Series A Revenue Bonds (Interest rates: 2.75% - 5.70%)

Original Issue - \$34,140,000
Balance 9/30/00 - \$19,465,000
Maturity Date - 10/01/12 original 10/1/05 due to refinancing

In August of 1992, the City issued \$34,140,000 of Water and Electric System Revenue Bonds. The bonds are to be paid by the net revenues of the system and are secured by a first lien on the revenues. \$23,140,000 of the bonds were issued to refund \$19,265,000 of the outstanding 1985 Water and Electric Refunding Bonds, and \$11,000,000 were issued to provide funding for improvements and additions to the City's water works facility.

03/01/98 Water and Electric Refunding and Improvement Bonds (Interest rates: 3.75% - 6.00%)

Original Issue - \$28,295,000
Balance 9/30/00 - \$28,240,000
Maturity Date - 10/01/22

In March of 1998 the City issued \$28,295,000 in Water and Electric Refunding and Improvement revenue bonds. The bonds are to be paid by the net revenues of the system and are secured by a first lien on the revenues. A portion of these bonds were used to defease \$5,215,000 of the 1992 bond issue. The remaining bond proceeds were issued to provide funding for improvements to the water and electric distribution system.

WATER AND ELECTRIC REVENUE BONDS

DEBT SERVICE REQUIREMENTS

<u>Fiscal Year</u>	<u>Principal Requirements</u>	<u>Interest Requirements</u>	<u>Total Requirements</u>
2001	\$ 2,895,000	\$ 2,426,293	\$ 5,321,293
2002	3,035,000	2,271,311	5,306,311
2003	3,205,000	2,105,085	5,310,085
2004	3,375,000	1,926,518	5,301,518
2005	3,555,000	1,734,945	5,289,945
2006	3,760,000	1,529,108	5,289,108
2007	1,550,000	1,375,920	2,925,920
2008	1,645,000	1,280,070	2,925,070
2009	1,710,000	1,179,420	2,889,420
2010	1,790,000	1,086,950	2,876,950
2011	1,875,000	1,001,718	2,876,718
2012	1,970,000	910,375	2,880,375
2013	2,065,000	812,503	2,877,503
2014	1,205,000	732,388	1,937,388
2015	1,270,000	671,433	1,941,433
2016	16,830,000 *	606,750	17,436,750
2017	1,400,000	538,500	1,938,500
2018	1,475,000	466,625	1,941,625
2019	1,550,000	391,000	1,941,000
2020	1,630,000	311,500	1,941,500
2021	1,715,000	227,875	1,942,875
2022	1,800,000	140,000	1,940,000
2023	1,900,000	47,500	1,947,500
Total	\$ <u>63,205,000</u>	\$ <u>23,773,787</u>	\$ <u>86,978,787</u>

* 85 Series B Payoff

SANITARY SEWER REVENUE BONDS

GENERAL INFORMATION

08/01/79 Sanitary Sewerage System Revenue Bonds (Interest rates: 5.00% - 7.00%)

Original Issue - \$3,500,000
Balance 9/30/00 - \$1,280,000
Maturity Date - 10/01/04

In August of 1979, the City issued \$3,500,000 of Sewerage System Revenue Bonds. These bonds are secured solely by the net revenues of the system. Bond ordinance requirements provide for the restricting of operating revenues after current operating expenses have been met. The bonds were issued for the purpose of extending and improving the sewerage system, including outfall sewers and wastewater treatment facilities.

06/01/92 Sanitary Sewerage System Revenue Bonds (Interest rates: 4.00% - 6.25%)

Original Issue - \$8,515,000
Balance 9/30/00 - \$8,480,000
Maturity Date - 10/01/17

The City issued \$8,515,000 of Sewerage System Revenue Bonds in June of 1992. These Bonds are to be paid by the net revenues of the system, and are secured by a first lien on the revenues of the system. These bonds were issued for extending and improving the system.

06/01/92 Sanitary Sewerage System Series B (Interest rates: 4.25% - 6.55%)

Original Issue - \$870,000
Balance 9/30/00 - \$670,000
Maturity Date - 01/01/13

The City issued \$3,730,000 of Sewerage System Series A Revenue Bonds in June of 1999. These Bonds are to be paid by the net revenues of the system, and are secured by a first lien on the revenues of the system. These bonds were issued for extending and improving the sewerage system.

08/01/92 Sanitary Sewerage System Refunding (Interest rate: 5.6%)

Original Issue - \$795,000
Balance 9/30/00 - \$280,000
Maturity Date - 10/01/02

The City issued \$795,000 of Sewerage System Revenue Bonds in August of 1992. These Bonds are to be paid by the net revenues of the system, and are secured by a first lien on the revenues of the system. These bonds were issued to refund the 1982 Sewerage System Revenue Bonds.

06/01/99 Sanitary Sewerage System Series A (Interest rate: 3.625% - 5.25%)

Original Issue - \$3,730,000
Balance 9/30/00 - \$3,730,000
Maturity Date - 01/01/20

In 1999 the City participated in the State Revolving Loan Program to issue \$3,730,000 in Bonds. Voters approved the issuance of these Bonds in November of 1997.

12/01/99 Sanitary Sewerage System Series B (Interest rate: 4.125% - 5.75%)

Original Issue - \$1,420,000
Balance 9/30/00 - \$1,420,000
Maturity Date - 07/01/20

In 1999 the City participated in the State Revolving Loan Program to issue \$1,420,000 in Bonds. Voters approved the issuance of these Bonds in November of 1997.

SANITARY SEWER REVENUE BONDS

DEBT SERVICE REQUIREMENTS

Sewer Revenue Bonds

<u>Year</u>	<u>Original Requirements</u>	<u>Interest Requirements</u>	<u>Total Requirements</u>
2001	\$ 570,000	\$ 894,308	\$ 1,464,308
2002	600,000	864,337	1,464,337
2003	625,000	832,588	1,457,588
2004	660,000	798,646	1,458,646
2005	695,000	763,469	1,458,469
2006	715,000	726,294	1,441,294
2007	745,000	685,603	1,430,603
2008	785,000	642,322	1,427,322
2009	820,000	595,837	1,415,837
2010	860,000	546,711	1,406,711
2011	905,000	494,936	1,399,936
2012	945,000	440,292	1,385,292
2013	995,000	382,715	1,377,715
2014	965,000	323,989	1,288,989
2015	1,010,000	264,883	1,274,883
2016	1,065,000	202,782	1,267,782
2017	1,115,000	137,495	1,252,495
2018	1,170,000	69,244	1,239,244
2019	300,000	26,525	326,525
2020	315,000	10,513	325,513
Total	\$ 15,860,000	\$ 9,703,489	\$ 25,563,489

REFUSE SYSTEM BONDS

GENERAL INFORMATION

08/01/96 Special Obligation and Refunding Bonds - Refuse (Interest rates: 3.75% - 5.50%)

Original Issue - \$4,955,000

Balance 9/30/00 - \$4,305,000

Maturity Date - 02/01/16

In August of 1996, the City issued \$4,955,000 of Special Obligation and Refunding Refuse Bonds to finance Title D Landfill cost for a sanitary landfill and costs of facilities for refuse equipment and refunded \$730,000 of 1986 Revenue Bonds. The Bonds are to be paid by the net revenues of the system and are secured by a first lien on the revenues of the system.

DEBT SERVICE REQUIREMENTS Special Obligation and Refunding Refuse Bonds

Year	Original Requirements	Interest Requirements	Total Requirements
2001	\$ 180,000	\$ 224,443	\$ 404,443
2002	190,000	215,203	405,203
2003	200,000	205,743	405,743
2004	205,000	195,718	400,718
2005	220,000	184,983	404,983
2006	230,000	173,393	403,393
2007	240,000	161,113	401,113
2008	255,000	147,991	402,991
2009	265,000	133,949	398,949
2010	280,000	119,238	399,238
2011	295,000	103,783	398,783
2012	315,000	87,234	402,234
2013	330,000	69,575	399,575
2014	350,000	50,875	400,875
2015	365,000	31,213	396,213
2016	385,000	10,588	395,588
Total	\$ <u>4,305,000</u>	\$ <u>2,115,042</u>	\$ <u>6,420,042</u>

PARKING SYSTEM BONDS & LEASE

GENERAL INFORMATION

09/15/95 Parking System Revenue Bonds (Interest rates: 3.80% - 6.00%)

Original Issue - \$3,400,000
 Balance 9/30/00 - \$3,130,000
 Maturity Date - 10/01/20

In September of 1995, the City issued \$3,400,000 of Parking System Revenue Bonds to finance a portion of the costs of (i) the construction of a parking structure at Tenth and Cherry Streets, (ii) the reconstruction of the garage at Eighth and Cherry Streets, and (iii) the construction of a parking structure at Sixth and Locust Streets. The Bonds are payable solely from the net income of the City's Parking System.

08/01/96 Parking System Special Obligation Bonds (Interest rates: 3.75% - 5.50%)

Original Issue - \$7,120,000
 Balance 9/30/00 - \$6,090,000
 Maturity Date - 02/01/16

In August, 1996, the City issued \$7,120,000 of Special Obligation Bonds to finance the construction and reconstruction of downtown parking facilities and refund \$2,521,500 in 1986 lease payments. Bond proceeds were used to fund construction of two new parking structures along Cherry street and reconstruct one parking structure at 8th and Cherry.

DEBT SERVICE REQUIREMENTS

Parking Revenue, Special Obligation Bonds, and Capital Lease

Year	Original Requirements	Interest Requirements	Total Requirements
2001	\$ 348,529	\$ 493,935	\$ 842,464
2002	363,515	476,160	839,675
2003	365,000	458,462	823,462
2004	390,000	439,885	829,885
2005	405,000	419,904	824,904
2006	425,000	398,630	823,630
2007	450,000	375,847	825,847
2008	475,000	351,385	826,385
2009	505,000	324,948	829,948
2010	530,000	296,846	826,846
2011	560,000	267,176	827,176
2012	590,000	235,506	825,506
2013	620,000	201,845	821,845
2014	655,000	166,181	821,181
2015	695,000	128,332	823,332
2016	555,000	93,563	648,563
2017	0	78,300	78,300
2018	0	78,300	78,300
2019	0	78,300	78,300
2020	0	78,300	78,300
2021	1,305,000	39,150	1,344,150
Total	\$ 9,237,044	\$ 5,480,955	\$ 14,717,999

SPECIAL OBLIGATION BONDS

GENERAL INFORMATION

08/01/96 Special Obligation Capital Improvement Sales Tax Bonds (Interest rates: 3.75% - 5.20%)

Original Issue - \$5,465,000

Balance 9/30/00 - \$1,545,000

Maturity Date - 02/01/01

On November 7, 1995, the citizens of Columbia extended the 1/4th percent sales tax for capital improvements. In August of 1996, \$5,465,000 in Special Obligation bonds were issued to finance various capital improvements.

DEBT SERVICE REQUIREMENTS 1992 and 1996 Special Obligation Bonds

<u>Year</u>	<u>Original Requirements</u>	<u>Interest Requirements</u>	<u>Total Requirements</u>
2001	1,545,000	40,170	1,585,170
Total	\$ 1,545,000	\$ 40,170	\$ 1,585,170

SELF INSURANCE - SPECIAL OBLIGATION INSURANCE RESERVE BONDS

SELF INSURANCE - SPECIAL OBLIGATION INSURANCE RESERVE BONDS

In July of 1988, the City entered into a program for Self-Insurance to cover workers compensation claims and property and casualty losses. The City issued and sold two series of bonds to establish reserves to provide for the Self-Insurance program, Liquidity Reserve, and Catastrophic Loss Reserve. Series 1988A Special Obligation Insurance Reserve Bonds were issued in the amount of \$25,000,000. Series B have been retired.

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COMMUNITY DEVELOPMENT BLOCK GRANT

PURPOSE

This fund accounts for and disburses funds received by the City from the Department of Housing and Urban Development's Community Development Block Grant Program. These funds are to be used to provide services and improvements to low and moderate income citizens in the CDBG area of the City to aid in neighborhood stabilization and development. After receiving recommendations from the Community Development Commission, the staff, and public hearings, the Council adopts this budget and submits it to HUD for final approval. Following that approval, the funds become available in the early spring of 2001.

In 1991 the City Council adopted the following guidelines for the expenditure of the annual allocation of Community Development Block Grant funds: 20-25% for Housing Programs, 60-65% for neighborhood Improvements, and 10-15% for Community Facilities.

RESOURCES

	Adopted FY 2001
Entitlement Amount Estimate	\$ 1,000,000
Total Resources	\$ 1,000,000

EXPENDITURES

	Staff Proposal Before Agency Requests	Agency Requests	Commission Proposal	Council Adopted
Housing Programs:				
City Wide Rehabilitation	\$ 150,000	\$	\$ 125,000	25,000
Home Ownership Assistance	100,000		100,000	75,000
Emergency Home Repair	25,000		25,000	25,000
Subtotal (Council Policy 20-25%)	275,000		250,000	125,000
	27.5%		25.0%	12.5%
Neighborhood Improvements:				
Sixth Street Reconstruction	260,000		230,000	230,000
City/Lee School Park Improvements	15,000		15,000	15,000
Indian Hills Park Improvements	75,000		46,825 *	75,000
Sidewalk Replacement and Improvement	75,000		25,000 *	75,000
Douglas Park Athletic Field Lighting	65,000		65,000	65,000
Water Line Replacement	50,000		0	0
Neighborhood Code Violation Abatement	25,000		25,000	25,000
Neighborhood Response Team	0		0	25,000
Planning	40,000		40,000	40,000
Administration	80,000		80,000	80,000
Subtotal (Council Policy 60-65%)	685,000		526,825	630,000
	68.5%		52.7%	63%
Community Facilities:				
Columbia Enterlight Ministries		45,570	5,000	5,000
Show-Me Central Habitat for Humanity*		100,000	0	0
North Central Neighborhood Assn.		35,143	18,175	0
North Central Neighborhood Assn.		30,000	0	15,000
New Wave Corporation*		12,000	0	0
Housing Authority of the City of Columbia**		380,000	200,000	200,000
Boone County Council on Aging*		25,000	0	25,000
Subtotal (Council Policy 10-15%)		627,713	223,175	245,000
		63%	22.3%	24.5%
Total	\$ 960,000	\$ 627,713	\$ 1,000,000	\$ 1,000,000

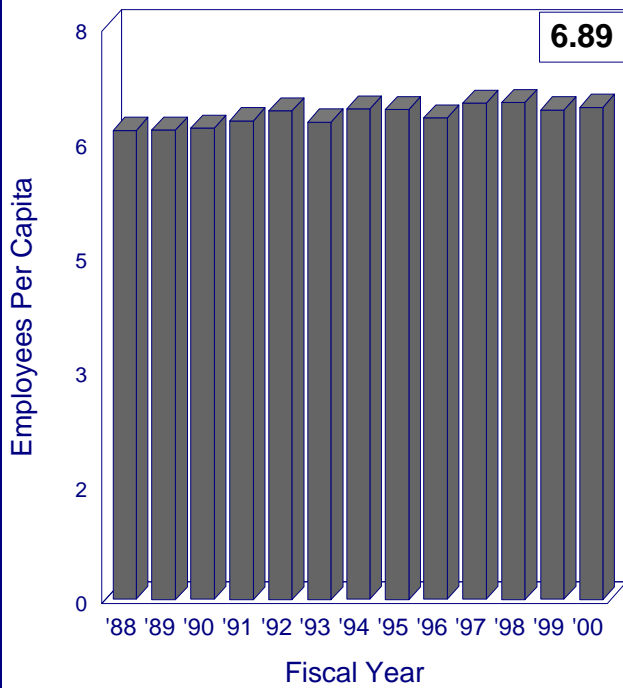
* Community Development Commission made recommendations that reallocated FY 1999 funds should be used

** \$100,000 is grant money and \$100,000 is a loan

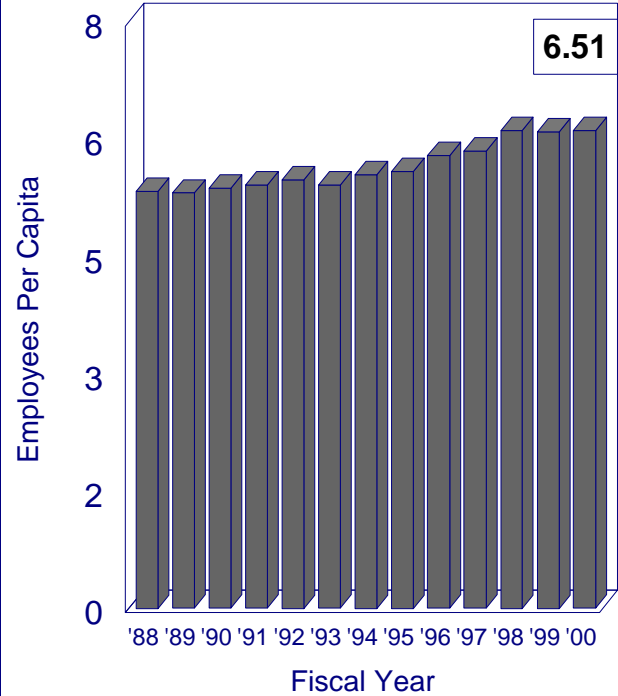
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PERSONNEL SUMMARY INFORMATION

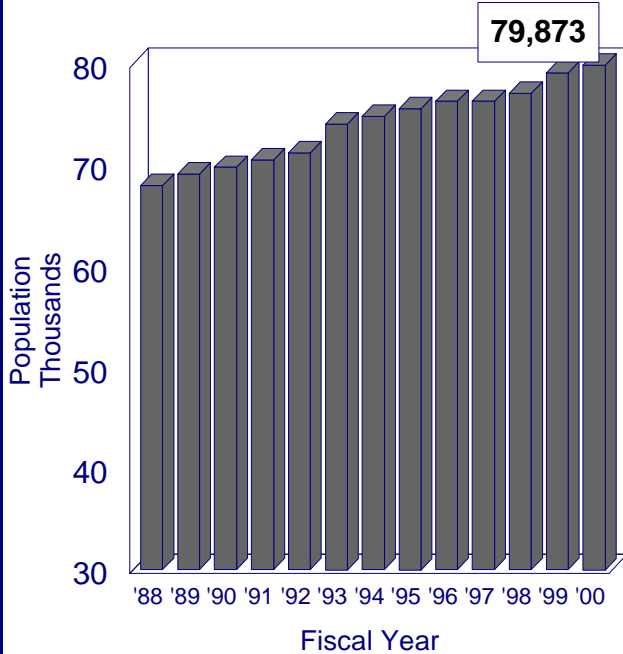
**GENERAL FUND
EMPLOYEES PER 1,000 POPULATION**



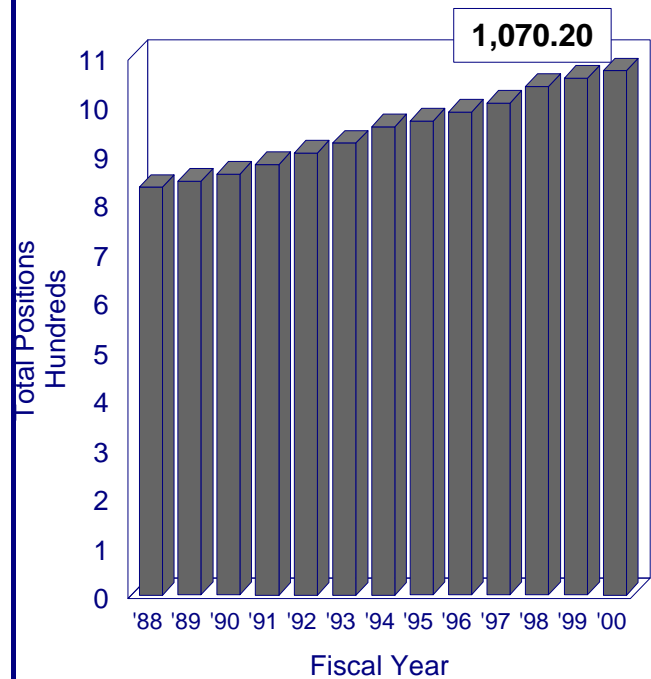
**ENTERPRISE & INTERNAL SERVICE FUND
EMPLOYEES PER 1,000 POPULATION**



**CITY OF COLUMBIA
POPULATION**



TOTAL AUTHORIZED POSITIONS



Additional Positions Adopted FY 2001

	Number Of Positions	Position Added
General Fund:		
Police - Patrol	2.00	(2) 1.00 FTE Police Officers for 9 months
Fire - Fire Marshal	1.00	(1) 1.00 FTE Fire Marshal
Fire - Emergency	4.00	(4) 1.00 FTE Firefighters for 6 months
Health - Administration	1.00	(1) 1.00 FTE Health Educator/Outreach Specialist
Health - Clinic	0.25	Increase Social Worker
Health - Clinic	(0.25)	Decrease Public Health Nurse
Health - WIC	(1.00)	(1) 1.00 FTE WIC Program Manager
Health - WIC	1.00	(1) 1.00 FTE Nutritionist
Health - WIC	(0.50)	(1) .50 FTE Licensed Practical Nurse
Health - WIC	0.50	(1) .50 FTE Nutritionist
Health - WIC	(1.00)	(1) 1.00 FTE Admin. Support Assistant II
Health - WIC	(1.00)	(1) 1.00 FTE Nutrition Educator
Health - WIC	(1.00)	(1) 1.00 FTE Nutritionist
Health - WIC	3.00	(3) 1.00 FTE Admin. Support Assistant I
Planning	0.50	(1) .50 FTE Neighborhood Specialist (50%)
	<u>8.50</u>	NET GENERAL FUND POSITIONS ADDED
Other Funds:		
Convention & Visitors	1.00	(1) 1.00 FTE Tourism Service Specialist
CDBG	0.50	(1) .50 FTE Neighborhood Specialist (50%)
Recreation Services - Sports	1.00	(1) 1.00 FTE Recreation Center Director 3 months
Electric - Engineering	1.00	(1) 1.00 FTE Computer Engineer
Electric - Meter Reading	1.00	(1) 1.00 FTE Electronic Data Specialist
Electric - Admin & General	(0.70)	(1) 0.70 FTE ASA II
Sewer Utility - Field Operations	1.00	(1) 1.00 FTE Wastewater Treatment Plant Operator I
Public Com. - Print Shop	(0.50)	Decrease Printer I
Public Com. - Print Shop	(0.50)	(1) .50 FTE Public Communications Worker
Utility Customer Services	0.75	(1) .75 FTE ASA I
	<u>4.55</u>	NET OTHER FUND POSITIONS ADDED
	<u><u>13.05</u></u>	TOTAL NUMBER OF POSITIONS ADDED FOR FY 2001

PERSONNEL POSITION SUMMARY

	Actual FY 1999	Budget FY 2000	Estimated FY 2000	Adopted FY 2001
TOTAL PERSONNEL				
PERMANENT FULL-TIME POSITIONS:				
City Clerk and Elections	2.00	2.00	2.00	2.00
City Manager	6.40	6.60	6.60	6.60
Finance Department	43.00	43.00	43.00	43.00
Human Resources	8.40	8.00	8.00	8.00
Law Department	8.00	8.00	8.00	8.00
Municipal Court	6.00	6.00	6.00	6.00
Police Department	154.00	159.00	160.00	162.00
Fire Department	115.00	115.00	115.00	120.00
Health Department	43.10	39.00	40.00	41.00
Joint Communications/Emerg Mgt.	29.60	29.00	29.00	29.00
Planning and Development	8.00	9.00	9.00	10.00
Economic Development	4.00	4.00	4.00	4.00
Community Services	2.20	2.20	2.20	2.20
Parks & Recreation	56.00	60.00	60.00	61.00
Public Works Department	287.00	290.00	290.00	291.00
Railroad Fund	3.00	3.00	3.00	3.00
Water & Electric Utility Fund	208.60	209.00	210.00	212.00
Cultural Affairs Fund	3.00	3.00	3.00	3.00
Convention & Tourism Fund	5.00	5.00	5.00	6.00
Employee Benefit Fund	0.00	3.00	3.00	3.00
Information Services Fund	21.00	21.20	21.20	21.20
Public Communications Fund	5.00	5.00	5.00	4.00
Contributions Fund	2.00	2.00	2.00	2.00
Total Full-Time Permanent	1,020.30	1,032.00	1,035.00	1,048.00
PERMANENT PART-TIME POSITIONS:				
Finance Department	2.25	2.25	2.25	3.00
Municipal Court	0.75	0.75	0.75	0.75
Health Department	5.95	7.60	7.10	7.10
Joint Communications	0.75	0.75	0.75	0.75
Parks & Recreation	2.25	2.25	2.25	2.25
Public Works	4.25	5.25	5.25	5.25
Water and Electric Utility Fund	0.70	2.21	2.21	2.10
Information Services Fund	0.50	0.50	0.50	0.50
Public Communications Fund	0.50	1.09	1.09	0.50
Total Permanent Part-Time Positions	17.90	22.65	22.15	22.20
TOTAL PERSONNEL	1,038.20	1,054.65	1,057.15	1,070.20
Summary By Fund Type:				
General Fund Positions	535.58	540.33	541.83	550.33
Enterprise Fund Positions	421.42	428.33	429.33	433.22
Internal Service Fund Positions	69.90	73.69	73.69	72.85
Special Revenue Fund Positions	9.30	10.30	10.30	11.80
Trust Fund Positions	2.00	2.00	2.00	2.00
TOTAL PERSONNEL	1,038.20	1,054.65	1,057.15	1,070.20

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GLOSSARY

Accrual Basis of Accounting - Internal Service Fund and Enterprise Fund revenues and expenses are recognized on the accrual basis. Under this method of accounting, revenues are recognized in the accounting period in which they are earned, and expenses are recognized in the period incurred.

Account Number - A system of numbering or otherwise designating accounts, entries, invoices, vouchers, etc., in such a manner that the symbol used quickly reveals certain required information.

Adopted Budget - Refers to the budget amount as originally approved by the City Council at the beginning of the fiscal year.

Anticipated Expenditures and Revenues - The expenditures or revenues that are expected by the close of the budget year.

Appropriation - The legal authorizations made by the City Council to the departments, offices and agencies of the City which approves their budgets and allows them to make expenditures and incur obligations for specific purposes within the amounts approved.

Assessed Valuation - This is the value of property set for tax purposes. The assessed value is set by the County Assessor, who is charged with determining the taxable value of property according to a formula set by the State of Missouri.

Budget - The financial plan for the operation of the City for the year.

Budgetary Control - The control or management of a government or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

Capital - An asset item with a value of \$1,000 or more and is expected to have an estimated life of greater than one year.

Capital Projects Fund - Capital Projects Funds are established to account for financial resources to be used for the acquisition or construction of major capital facilities or improvements.

Debt Service Fund - The debt service funds are used to account for the accumulation of resources and payment of general long-term debt principal and interest.

Deficit - An excess of the liabilities of a fund over its assets. Also, the excess of expenditures over revenues during the budget year.

Department - The Department is the primary unit in City operations. Each is managed by a department head. Departments are generally composed of divisions which share a common purpose or which perform similar duties.

Depreciation - The decrease in value of physical assets due to use and the passage of time. In accounting for depreciation, the cost of a fixed asset is prorated over the estimated service life of such an asset, and each year is charged with a portion of such cost. Through this process, the entire cost of the asset is ultimately charged off as an expense. This is done in proprietary funds which allows

the calculation of net income for each fund.

Encumbrance - Commitment for unperformed contracts for goods or services. An amount of money committed and set aside, but not yet expended, for the purpose of a specific good or service.

Enterprise Funds - These funds are used to account for resources committed to self-supporting activities of governmental units that render services to the general public on a user-charged basis. Budgeted enterprise funds include: Water Utility, Electric Utility, Sanitary Sewer Utility, Regional Airport, Public Transportation, Solid Waste Collection, Parking Facilities, Recreation Services, Railroad, and Storm Water Utility.

Expendable Trust Fund - A trust fund whose principal and earnings may be expended. The only expendable trust fund that is budgeted is the Contributions Fund.

Expenditure - An actual obligation incurred for goods or services received whether or not yet paid by City check or by interfund transfer for internal City bills.

Fiscal Year - The period used for the accounting year. The City of Columbia has a fiscal year of October 1 through the following September 30.

Fund - A fund is a self balancing set of accounts designed to track specific revenues and the uses of those revenues.

Fund Balance - An accumulated excess of revenues over expenditures. An amount left over after expenditures are subtracted from resources is added to a beginning fund balance each year. Each fund begins and ends each year with a positive or negative fund balance. The exception to this is Enterprise Funds and Internal Service Funds which are accounted for in the same manner as private businesses and record retained earnings as opposed to fund balance. The budgets for these funds are prepared on a net working capital basis, which equates to fund balance.

Fund Type - In governmental accounting, all funds are classified into seven generic fund types: General, Special Revenues, Debt Service, Capital Projects, Enterprise, Internal Service, and Trust and Agency.

GAAP - Generally Accepted Accounting Principals

General Fund - The fund used to account for all City activities not required to be accounted for elsewhere. The General Fund of a governmental unit is made up of the resources available for the purpose of carrying on the unit's operating activities. The General Fund includes the following departments: City Council, City Clerk and Elections, City Manager, Municipal Court, Human Resources, Law, Planning, Economic Development, Finance, Fire, Police, Health, Joint Communications, Emergency Management, Community Services, Divisions of Public Works (Administration and Engineering, Streets, Traffic, and Protective Inspection), and Divisions of Parks and Recreation (Administration, C.A.R.E. Program, and Parks).

General Obligation Bonds - Bonds backed by the full faith and credit of the City.

Governmental/Trust Funds - Includes the General Fund, Expendable Trust Funds, Non-Expendable Trust Funds, Special Revenue Funds, and Capital Project Fund.

Legal Debt Margin - The amount of additional debt the City may legally issue. It is currently 20% of the assessed value less general obligation debt currently outstanding.

Intergovernmental Revenues - Revenues from other governments in the form of grants, entitlement, shared revenues or payments in lieu of taxes.

Internal Service Funds - These funds are used to finance, administer, and account for the financing of goods and services provided by one department to other departments of the City on a cost reimbursement basis. Budgeted internal service funds are Fleet Operations, Custodial and Maintenance Services, Finance Utility Customer Service, Information Services, Public Communications, Employee Benefit Fund, and Self-Insurance Reserve Fund.

Modified Accrual Basis - General Fund, Special Revenue, Debt Service, Capital Projects, and Expendable Trust Funds are recognized on the modified accrual basis of accounting. Under this method, revenues are recognized in the accounting period in which they become both available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred. This basis measures resources available to the City.

Net Income - The excess of revenues over expenses. Net income is calculated for Internal Service Funds and Enterprise Funds. Net income is not calculated for a governmental fund.

Non-Expendable Trust Funds - A trust fund whose principal must be preserved intact. Revenues earned on the principal may be expended.

Non-Operating Expenses - Expenses incurred by Enterprise and Internal Service Funds that are not directly related to the fund's primary service activities. Examples of non-operating expenses include Interest Expense, Loss on Disposal of Fixed Assets, and Miscellaneous Expenses.

Non-Operating Revenues - Enterprise and Internal Service Fund revenues that are not directly related to the fund's primary service activities. Examples of non-operating revenues include Interest Revenue, Gain on Disposal of Fixed Assets, and Miscellaneous Revenue.

Operating Budget - The annual budget and process which provide a financial plan for the operation of government and the provision of services for the year. Excluded from the operating budget are capital projects which are determined by a separate, but interrelated process.

Property Tax - This refers to the property tax placed on property. The tax income is determined by multiplying the tax rate by each \$100 of assessed valuation.

Proposed Budget - The recommended City budget submitted by the City Manager to the City Council in late July each year.

Revenue Bonds - Bonds whose principal and interest are payable exclusively from earnings of an enterprise fund. In addition, these bonds may contain a mortgage on the enterprise fund's property.

Revenues - Money generated through taxes, charges, licenses and other sources to fund City operations.

Special Obligation Bonds - Special obligations of the City. The payment of the principal of and the interest on the Bonds is subject to an annual appropriation by the City. The City is not required or obligated to make any such annual appropriation.

Special Revenue Funds - These funds are used to account for specific revenues that are legally restricted to expenditure for particular purposes. Budgeted special revenue funds include: Convention and Tourism Fund, Transportation Sales Tax Fund, Community Development Block Grant Fund, and Cultural Affairs Fund.

Subsidy - Legally authorized subsidy from a fund receiving revenue to the fund through which the resources are to be expended.

Transfer - Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended.

Trust Funds - These funds are used to account for assets held by the government in a trustee capacity. Trust Funds are composed of two main types, Non-Expendable and Expendable. The only Budgeted Trust Fund is the Contributions Fund.

User Charges or Fees - The payment of a charge or fee for direct receipt of a service by the party benefitting from the service.