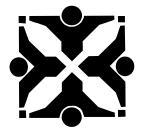
# Comprehensive Annual Financial Report

For the Fiscal Year October 1, 2010 - September 30, 2011

Department of Finance John Blattel, Director



# Comprehensive Annual Financial Report

For the Fiscal Year October 1, 2010 - September 30, 2011

Department of Finance John Blattel, Director

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# INTRODUCTORY SECTION





FINANCE DEPARTMENT ADMINISTRATION

January 30, 2012

Honorable Mayor, City Council, City Manager, and the Citizens of the City of Columbia:

#### Introduction

#### Management Responsibility

The Comprehensive Annual Financial Report (CAFR) of the City of Columbia, Missouri (the City) is submitted for your review in compliance with the provisions of Article II, Section 17 of the City Charter. This CAFR was prepared by the staff of the Finance Department in close cooperation with the external auditor, McGladrey and Pullen LLP. Responsibility for both the accuracy of the data and the completeness and fairness of the presentation, including all disclosures, rests with the City. We believe the data, as presented, is accurate in all material aspects, that it is presented in a manner designed to fairly set forth the financial activity of its various funds and that all disclosures necessary to enable the reader to gain the maximum understanding of the City's financial affairs have been included. Management's Discussion and Analysis ("MD&A") immediately follows the independent auditor's report and provides a narrative introduction, overview and analysis of the basic financial statements. This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it.

#### The Financial Reporting Entity

The Governmental Accounting Standards Board has established the criteria to determine the financial reporting entity for a municipal government's financial report. Therefore, the City used these criteria to examine the relationship of the City to other associated but legally separate entities, to determine if their inclusion in this report would be necessary to fairly present the financial position of the City. These criteria generally have to do with financial benefit or burden, and levels of influence over the activities of these organizations.

The financial reporting entity includes all funds of the City. This financial report does not include the Columbia Regional Library District, the Columbia Housing Authority or the City of Columbia New Century Fund, Inc. For a more detailed explanation of the relationship to these entities, refer to footnote number one in the Notes to the Basic Financial Statements on page 43.

#### **Government Structure**

The City of Columbia is a constitutional home rule charter city and was organized in 1892 pursuant to the laws of the State of Missouri. The City is governed by a home rule charter and has a Council-Manager, non-partisan form of government which was adopted in 1949. The Mayor and six council members are elected for three year staggered terms with two council members elected each year. The City is divided into six wards, with one council member representing each ward and the Mayor being elected at large.

Columbia is a full service City which provides not only the traditional basic services such as public safety, public works and planning, but also a wide variety of enterprise activities. Columbia provides a majority of utility services including water, electricity, solid waste, and sanitary sewers. Additionally, Columbia operates three transportation enterprises: the regional airport, public transportation and railroad operations. It is this comprehensive service approach that allows Columbia to be responsive to the community while managing growth in a professional and fiscally responsible manner.

#### **Economic Condition and Outlook**

The City of Columbia is located in Boone County in the central portion of the State of Missouri. The City's central location serves as a crossroad for travelers going east and west on Interstate 70 and north and south on U.S. 63. Columbia has excellent transportation resources being serviced by the Columbia Regional Airport, Columbia Terminal Railroad, Columbia Area Transit System and two intrastate bus services. The City encompasses approximately 60 square miles and has a current estimated population of approximately 108,000.

The City is the location of the main campus of the University of Missouri, Columbia College, and Stephens College. Approximately 47,579 students attend these institutions of higher education during the regular school year. In addition to higher education, Columbia is also a regional medical center with eight hospitals. Insurance is a major business operation in the City with home offices of Shelter Insurance Companies, the Columbia Insurance Group, and a regional office of State Farm Insurance Company. Columbia is a regional shopping area for central Missouri with 16 shopping centers. Other area industries consist of printing, structural metal fabrication, structural materials production, electronic products, auto parts and food processing.

All of these activities have given Columbia a fairly stable employment base. Public education (including the University) and government comprise over 34% of all non-farm employment and are four of the top ten employers in the Columbia area. Service industries provide approximately 37% of non-farm employment with the medical industry comprising two of the top ten employers. The retailing industry is also strong providing approximately 17% of the employment in the area. The unemployment rate in Columbia, approximately 6.4% in 2011, has been well below the national average of approximately 10%.

#### **Long-Term Financial Planning**

The City of Columbia has a number of forecasting tools for long term financial planning. The 3 to 5 year model utilized for the General Fund is updated throughout the year to not only determine possible adjustments that may be necessary to the current year's budget, but to also determine what effects those changes may have in future years. In addition, the City utilizes cost of service models developed by consultants to assist in the long term planning for our enterprise activities. The City's larger internal service funds have developed three year business plans in an effort to keep charges to city departments competitive.

Due to the economic downturn, staff shared these forecasts with the Council earlier and more often during fiscal year 2011. Work sessions were held with the City Council during this fiscal year to keep Council informed and to allow the Council to provide additional information regarding service levels to our citizens. Council agreed to create a reserve in excess of 16% of expenditures as outlined in the City's policy resolution. The city has established three guiding budgeting principles to assist the city during this fiscal challenge. The first principle is to budget revenues conservatively and anticipate actual revenues of 2-5% over estimated budget. The second principle is to budget expenditures at our maximum foreseen exposure and anticipate actual expenditures at 98% of the budgeted amounts. The third principle is to budget the use of excess reserves to balance the budget. The City has consistently budgeted for the use of these reserves, but we have only reduced reserves for Fiscal Years 2005 & 2009 during the last ten years. These principles allow the City to be more flexible in responding to the forecasted budget deficits in 2012 – 2013.

#### **Major Initiatives**

Like many municipalities, 2011 presented a number of challenges for the City of Columbia. The national economic downturn has affected the local economy and resulted in a decline in resources available to provide basic services. The City was able to reduce expenditures during this fiscal year by holding vacancies and postponing equipment purchases. Staff was able to do this with minimal effect on our citizens.

City staff continued to work to implement the Visioning Plan which is centered on the thirteen community vision statements. The final product is a community vision of Columbia through the next fifteen years. The complete vision report including goals, strategies, action plans, appendices and implementation supplement is available at <a href="https://www.gocolumbiamo.com">www.gocolumbiamo.com</a> (click on Community Visioning.)

A talent strategy committee has been formed to help insure the workforce, both now and in the future is trained and capable to effectively provide the products and services directed by the City Council and instill a culture of "hire to departure" learning environment within City government. One part of this initiative is the City's expanded new employee orientation training of 12 hours per employee to include many general subjects that were not previously covered. A second part of this initiative is the establishment of a structured Manager and Supervisor Training Program.

The City began the Journey to Excellence program which is modeled after the Missouri Quality Award program. It is a long term goal of the City to use this structured program to improve the performance of all city operations. The city has adopted a customer-centered culture. By the end of Fiscal Year 2012, all city employees will have participated in training titled "Service with Principles". This training was developed specifically for the city of Columbia to improve customer service throughout city government.

#### Other Information

#### Independent Audit

The State of Missouri statutes require an annual audit of all funds of the City. The firm of McGladrey and Pullen LLP has included its opinion in this report.

#### Certificate of Achievement

We believe this report meets and conforms to the very high standards of the Government Finance Officers Association (GFOA) of the United States and Canada for financial reporting of state and local governments. The City of Columbia, Missouri has received a Certificate of Achievement for Excellence in Financial Reporting for each of the last thirty two years, and we believe our current report continues to conform to the Certificate of Achievement Program requirements.

We will be submitting this report to GFOA to determine its eligibility for another certificate because a Certificate of Achievement is valid for a one-year period only. In order to be awarded a Certificate, the financial report must satisfy accounting principles and must be organized to strict program standards. Such reports must also satisfy applicable legal requirements.

Finally, I would like to say the preparation of the Comprehensive Annual Financial Report could not have been accomplished without the dedicated staff of the Finance Department, especially personnel in the Accounting Division who actually compiled the report. Appreciation is also extended to the Mayor, the City Council, and the City Manager, for their part in planning and conducting the financial operations of the City in a responsible and progressive manner.

Respectfully submitted,

John Blattel Director of Finance

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# Certificate of Achievement for Excellence in Financial Reporting

Presented to

# City of Columbia Missouri

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended
September 30, 2010

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.

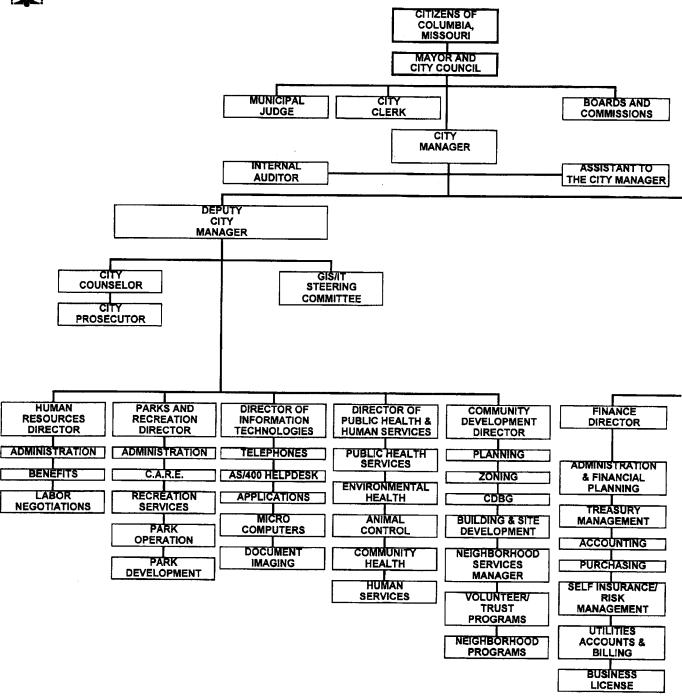
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Executive Director

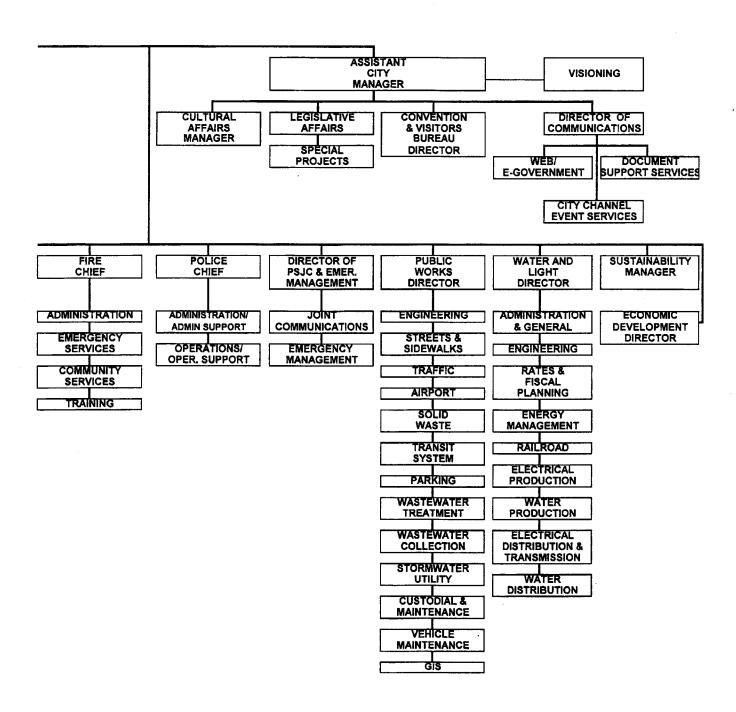
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#### **FUNCTIONAL ORGANIZATIONAL CHART**



Approved 10-1-1(
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# CITY OF COLUMBIA OFFICIALS

#### **MAYOR**

Bob McDavid

#### **CITY COUNCIL**

Fred Schmidt Jason Thornhill Gary Kespohl Daryl Dudley Helen Anthony Barbara Hoppe

#### **CITY MANAGER**

Mike Matthes

#### **DIRECTOR OF FINANCE**

John Blattel

#### INDEPENDENT AUDITORS

McGladrey and Pullen LLP



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| CITY OF COLUMBIA, MISSOURI |
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| FINANCIAL SECTION          |
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# INDEPENDENT AUDITORS' REPORT





#### **Independent Auditor's Report**

To the Honorable Mayor and Members of the City Council of the City of Columbia, Missouri Columbia, Missouri

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Columbia, Missouri, as of and for the year ended September 30, 2011, which collectively comprise the City's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the City's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Columbia, Missouri as of September 30, 2011, and the respective changes in financial position and the cash flows, where applicable, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

As explained in Note 1.D.19 to the basic financial statements, the City adopted GASB Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions, which changed its classifications of governmental funds' fund balances, and restated the beginning net asset balance of governmental activities and the beginning fund balance of the nonmajor governmental funds due to the change in presentation of three previously reported nonmajor special revenue funds to an agency fund.

In accordance with *Government Auditing Standards*, we have also issued our report dated January 24, 2012 on our consideration of the City of Columbia, Missouri's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

The Management's Discussion and Analysis on pages 9 through 18, the budgetary comparison information on pages 93 through 95, and the schedules of funding progress and schedules of employer contributions on pages 96 and 97 are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City of Columbia, Missouri's basic financial statements. The combining and individual nonmajor fund financial statements and other schedules, listed in the table of contents as supplementary information, are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

The accompanying introductory and statistical sections, as listed in the table of contents, are presented for purposes of additional analysis and are not a required part of the basic financial statements. This information has not been subjected to the auditing procedures applied in our audit of the basic financial statements and, accordingly, we express no opinion on them.

Kansas City, Missouri January 24, 2012

McGladrey of Pullen, LLP

# MANAGEMENT'S DISCUSSION AND ANALYSIS



#### City of Columbia, Missouri Management's Discussion and Analysis

As management of the City of Columbia (the "City"), we offer readers of the City's Comprehensive Annual Financial Report (CAFR), this narrative and analysis of the financial activities of the City for the fiscal year ended September 30, 2011. We encourage readers to consider the information presented here in conjunction with additional information provided in this report in our letter of transmittal and basic financial statements.

#### **Financial Highlights**

Columbia continues to be a growing city. However the recent economic downturn has slowed growth considerably. The City provides a full range of governmental and proprietary services that include ten enterprise activities.

- Tax revenues of \$61,839,914 increased 4.0% in fiscal year 2011. Sales tax increased in fiscal year 2011 by \$2,241,791 (5.9%).
- Charges for services in business-type activities increased \$14,550,596 or 8.3% as the City continued implementation of the cost of service studies for the Electric, Water, and Sewer utilities.
- The City's total net assets increased \$36,903,489 or 4.6%. Governmental activities net assets increased \$20,079,952 or 5.1% while business-type activities net assets increased \$16,823,537 or 4.2%. Total unrestricted net assets increased \$16,403,720.

The City continued to fully fund its Other Post Employee Benefit (OPEB) liability associated with retiree health insurance subsidies as well as make all required contributions to its pension plans.

#### The Comprehensive Annual Financial Report

This comprehensive annual financial report consists of six parts:

- Introductory section, which includes the transmittal letter and general information,
- Management's discussion and analysis (this part).
- The basic financial statements, which include the government-wide and the fund financial statements, along with the notes to the basic financial statements,
- Required supplementary information,
- Combining statements for non-major governmental funds, non-major enterprise funds, internal service funds, and fiduciary funds, and
- Statistical section

The basic financial statements present two kinds of information. The government-wide financial statements provide both long-term and short-term information about the City's overall financial status. These statements are prepared on a full accrual basis to present information in a more corporate-like presentation. Fund financial statements are included to provide useful information on individual parts of the government. The City, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. More relevant detail is provided by distinct presentation of major funds in the basic financial statements, rather than summaries by total fund types.

#### **Government-Wide Financial Statements**

The basic financial statements include two government-wide financial statements: the *statement of net assets* and the *statement of activities*. The *statement of net assets* presents information on all of the City's assets and liabilities, the difference between the two reported as *net assets*. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the City is improving or deteriorating. The *statement of activities* presents information showing how the City's net assets changed during the most recent fiscal year.

There are two government-wide financial statements. The *governmental activities financial statements* include the functions of the City that are principally supported by taxes and intergovernmental revenues. *The business-type activities financial statements* include functions that are intended to recover all, or a significant portion, of their costs through user fees and charges.

These statements can be found on pages 21 to 23. The government-wide financial statements report information about the City as a whole using accounting methods similar to those used by the private sector.

The statement of net assets and statement of activities divide the City into the following:

- Governmental activities All of the City's basic services are considered to be governmental activities, including public safety, public works, health, parks, planning, cultural and economic development and general administration. These activities are supported primarily with general City revenue such as sales taxes, gross receipts taxes, Payment in Lieu of Taxes (PILOT), property taxes, fines and specific program revenue like permit fees and grants.
- **Business-type activities** All the City's enterprise activities are included here. These operations derive revenues from charges for services that are intended to recoup the full cost (or a significant portion of the cost) of operations. Three of these operations require subsidies from tax revenue (airport, transit and recreation services).

The government-wide financial statements are required to also include legally separate entities (if any) for which the City is financially accountable. The City does not have any such entity that is required to be included as a "component unit" in its financial statements.

#### **Fund Financial Statements**

Another major section of the basic financial statements is the fund financial statements. These statements are on pages 24 to 37. The fund financial statements provide detailed information about each of the City's most significant funds, called "major funds". The city has five "major funds", two governmental-type and three business type. Major governmental-type funds are the General Fund and Capital Projects Fund. The business-type major funds are Water and Electric Utility, the Sanitary Sewer Utility, and the Solid Waste Utility. All "non-major" funds are summarized and presented in a single column.

The City has three kinds of funds:

- Governmental funds Most of the City's basic services are included in *governmental funds*. These fund statements are prepared on a modified accrual basis. *Governmental funds* are used to account for essentially the same functions as *governmental* activities in the government-wide financial statements. However, unlike the *government-wide* financial statements, *governmental fund* financial statements focus on <u>near-term</u> inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements. Capital assets and other <u>long-lived</u> assets, along with <u>long-term</u> liabilities, are not presented in the *governmental fund statements*. Because this information does not encompass the long-term focus of the government-wide financial statements, additional information is provided on pages 25 to 27 to explain the differences between them.
- **Proprietary funds** These statements include both enterprise funds and internal service funds. Statements are prepared on the full accrual basis and include all their assets and liabilities, current and long-term. This is the same basis used in the government-wide financial statements.
- **Fiduciary funds** These statements include activity of funds that report trust responsibilities of the City. These funds are summarized by type: pension, other employee benefit, private purpose trust and agency funds. These assets are restricted in purpose and do not represent discretionary assets of the City. Therefore, these assets are not presented as a part of the government-wide financial statements.

#### **Schedule of Net Assets**

The following table reflects the condensed schedule of net assets as of September 30, 2011 and 2010:

#### City of Columbia's Net Assets

|                                 |    | Governmental Activities |             |    | Business-type<br>Activities |             | Total             |               |
|---------------------------------|----|-------------------------|-------------|----|-----------------------------|-------------|-------------------|---------------|
|                                 | •  | 2011                    | 2010        |    | 2011                        | 2010        | 2011              | 2010          |
| Current and other assets        | \$ | 139,136,200             | 142,474,468 | \$ | 200,856,727                 | 170,763,791 | \$<br>339,992,927 | 313,238,259   |
| Capital assets                  | _  | 352,707,341             | 327,431,882 |    | 551,172,657                 | 472,133,492 | 903,879,998       | 799,565,374   |
| Total assets                    |    | 491,843,541             | 469,906,350 |    | 752,029,384                 | 642,897,283 | 1,243,872,925     | 1,112,803,633 |
|                                 | -  |                         |             |    |                             |             |                   |               |
| Long-term liabilities           |    | 60,010,215              | 52,923,702  |    | 304,080,748                 | 213,508,744 | 364,090,963       | 266,432,446   |
| Other liabilities               | _  | 15,431,520              | 20,660,794  |    | 28,872,450                  | 27,135,890  | 44,303,970        | 47,796,684    |
| Total liabilities               | _  | 75,441,735              | 73,584,496  |    | 332,953,198                 | 240,644,634 | 408,394,933       | 314,229,130   |
| Net assets                      |    |                         |             |    |                             |             |                   |               |
| Invested in capital assets, net |    |                         |             |    |                             |             |                   |               |
| of related debt                 |    | 302,588,445             | 282,847,173 |    | 307,497,810                 | 310,054,260 | 610,086,255       | 592,901,433   |
| Restricted                      |    | 74,752,795              | 78,994,009  |    | 23,964,336                  | 16,408,175  | 98,717,131        | 95,402,184    |
| Unrestricted                    | _  | 39,060,566              | 34,480,672  | _  | 87,614,040                  | 75,790,214  | <br>126,674,606   | 110,270,886   |
| Total net assets                | \$ | 416,401,806             | 396,321,854 | \$ | 419,076,186                 | 402,252,649 | \$<br>835,477,992 | 798,574,503   |

A review of the government-wide financial statement of net assets reveals the following:

Total assets for the City as a whole are \$1,243,872,925, an increase of \$131,069,292. This increase is primarily due to net additions to capital assets during the year of \$25,275,459 for governmental activities, and \$79,039,165 for business-type activities for capital projects as outlined in the City's Capital Improvement Plan.

Overall the City experienced an increase in total liabilities of \$94,165,803, from \$314,229,130 to \$408,394,933 primarily due to the issuance of Water and Electric System Revenue Bonds for \$84,180,000, Revenue bonds payable for Sewer increased \$24,792,789 in FY2011 for the 2010 issue which has a maximum available of \$59,335,000.

Total long-term liabilities increased \$97,658,517 from \$266,432,446 to \$364,090,963. Long-term liabilities in governmental activities increased \$7,086,513 due to the assumption of debt related to the purchase and renovation of the property at 2810 LeMone Industrial Boulevard leased to IBM, and long-term liabilities in business-type activities increased \$90,572,004 primarily due to the revenue bonds issued in the Water and Electric Fund.

Governmental net assets invested in capital assets net of related debt increased \$19,741,272, from \$282,847,173 to \$302,588,445 primarily due to the capitalization of the Maguire Road and Scott Boulevard road projects which were not debt funded.

Net assets invested in capital assets net of related debt for business-type activities decreased by \$2,556,450, from \$310,054,260 to \$307,497,810. This decrease is due primarily to completion of the railroad bridge over US Highway 63

Total restricted net assets increased \$3,314,947, and unrestricted net assets increased \$16,403,720, primarily in business-type activities.

#### **Schedule of Activities**

The following table reflects the revenues and expenses for the City's activities for the year ended September 30, 2011 and 2010:

City of Columbia's Schedule of Activities

|                                     | Govern            | nen tal        | Busines     | s-type         |             |             |
|-------------------------------------|-------------------|----------------|-------------|----------------|-------------|-------------|
|                                     | Activi            | ities          | Activ       | ities          | Tot         | al          |
|                                     | 2011              | 2010           | 2011        | 2010           | 2011        | 2010        |
| Revenues:                           |                   |                |             |                |             |             |
| Program revenues:                   |                   |                |             |                |             |             |
| Charges for services                | \$<br>16,443,790  | 15,618,920 \$  | 189,631,588 | 175,080,992 \$ | 206,075,378 | 190,699,912 |
| Grants and contributions            | 6,891,283         | 8,754,370      | 1,844,800   | 1,723,698      | 8,736,083   | 10,478,068  |
| Capital grants and contributions    | 10,716,352        | 13,187,432     | 3,176,929   | 9,376,080      | 13,893,281  | 22,563,512  |
| General revenues:                   |                   |                |             |                |             |             |
| Property taxes                      | 7,026,844         | 7,041,138      | -           | -              | 7,026,844   | 7,041,138   |
| Sales tax                           | 40,538,522        | 38,296,731     | -           | -              | 40,538,522  | 38,296,731  |
| Othertaxes                          | 14,274,548        | 14,148,024     | -           | -              | 14,274,548  | 14,148,024  |
| Investment revenue                  | 2,717,257         | 4,406,240      | 4,344,222   | 6,680,164      | 7,061,479   | 11,086,404  |
| Other                               | 2,873,628         | 2,998,383      | 1,976,579   | 1,780,483      | 4,850,207   | 4,778,866   |
| Total revenues                      | 101,482,224       | 104,451,238    | 200,974,118 | 194,641,417    | 302,456,342 | 299,092,655 |
| Expenses:                           |                   |                |             |                |             |             |
| Policy development and admin.       | 19,240,568        | 18,810,092     | -           | -              | 19,240,568  | 18,810,092  |
| Public safety                       | 39,177,408        | 38,075,595     | -           | -              | 39,177,408  | 38,075,595  |
| Transportation                      | 12,782,598        | 12,129,815     | -           | -              | 12,782,598  | 12,129,815  |
| Health and environment              | 10,376,671        | 9,209,905      | -           | -              | 10,376,671  | 9,209,905   |
| Personal development                | 6,724,219         | 7,219,879      | -           | -              | 6,724,219   | 7,219,879   |
| Interest on long-term debt          | 2,375,909         | 1,985,817      | -           | -              | 2,375,909   | 1,985,817   |
| Electric Utility                    | -                 | -              | 111,974,736 | 107,836,042    | 111,974,736 | 107,836,042 |
| Wat er Utility                      | -                 | -              | 15,850,805  | 14,559,336     | 15,850,805  | 14,559,336  |
| Sanitary Sewer Utility              | -                 | -              | 12,738,819  | 12,507,201     | 12,738,819  | 12,507,201  |
| Regional Airport                    | -                 | -              | 2,471,114   | 2,488,947      | 2,471,114   | 2,488,947   |
| Public Transportation               | -                 | -              | 5,974,604   | 5,547,130      | 5,974,604   | 5,547,130   |
| Solid Waste Utility                 | -                 | -              | 14,282,699  | 14,131,288     | 14,282,699  | 14,131,288  |
| Parking Facilities                  | -                 | -              | 2,358,564   | 1,748,966      | 2,358,564   | 1,748,966   |
| Recreation Services                 | -                 | -              | 6,884,213   | 6,863,924      | 6,884,213   | 6,863,924   |
| Rai Iroad                           | -                 | -              | 1,085,623   | 878,449        | 1,085,623   | 878,449     |
| Storm Water Utility                 | -                 | -              | 1,254,303   | 1,284,941      | 1,254,303   | 1,284,941   |
| Total expenses                      | 90,677,373        | 87,431,103     | 174,875,480 | 167,846,224    | 265,552,853 | 255,277,327 |
| Increase in assets before transfers | 10,804,851        | 17,020,135     | 26,098,638  | 26,795,193     | 36,903,489  | 43,815,328  |
| Transfers                           | 9,275,101         | 7,349,318      | (9,275,101) | (7,349,318)    | -           | -           |
| Increase in net assets              | 20,079,952        | 24,369,453     | 16,823,537  | 19,445,875     | 36,903,489  | 43,815,328  |
| Net assets be gininning             |                   |                |             |                |             |             |
| as restated                         | <br>396,321,854   | 371,952,401    | 402,252,649 | 382,806,774    | 798,574,503 | 754,759,175 |
| Net assets, ending                  | \$<br>416,401,806 | 396,321,854 \$ | 419,076,186 | 402,252,649 \$ | 835,477,992 | 798,574,503 |

The government-wide statement of activities indicates the major sources of program revenues are charges for services, which increased by \$15,375,466 or 8.1%. The majority of this increase was in business-type activities, and primarily in the Water and Electric Utility amounting to \$10,074,682 or 7.3%. A 2% rate increase was implemented in the Electric Utility and a 10% rate increase was implemented in the Water Utility. Sanitary Sewer Utility charges for services increased by \$2,248,296 or 18.3% due to an increase in rates of 15%. Governmental charges for services increased by \$824,870 or 5.3%, due primarily to lease revenue from rental of the IBM building.

Total revenues increased \$3,363,687, or 1.1%, for 2011. The largest decrease was in capital grants and contributions of \$8,670,231. Total increase in charges for services of \$15,375,466 was due to rate increases in the Water and Electric Utility and the Sanitary Sewer Utility and a small growth in customer base. Capital grants and contributions decreased due primarily to a \$3,000,000 grant in FY2010 for Wastewater Treatment Plant improvements and a decrease in grant funding in the Railroad utility of \$3,659,976. Operating grants and contributions for fiscal year 2011 decreased \$1,741,985, or 16.6%, due primarily to decreased ARRA funding for HUD, the Police department, homelessness prevention efforts and street construction. Total governmental activities general revenues experienced an increase of .8%. Sales tax is the most significant revenue of the governmental activities. Amounting to \$40,538,522 in 2011, sales tax revenue represents 60% of the total \$67,430,799 general revenue for the governmental activities. This is an increase of \$2,241,791 in sales tax revenue, which is an increase of 5.9%. In 2010 sales tax revenue increased by \$681,677, or 1.8%. Staff continues to closely monitor the monthly sales tax files provided by the state.

Investment revenue for both governmental activities and business-type activities declined by a total of \$4,024,925, or 36.3%, due primarily to overall market conditions in 2011.

Four of the ten business-type activities show program revenue in excess of expenses. The City budgets for subsidies or transfers to the Public Transportation, Recreation Services and Airport Funds. The City is currently reviewing the need to adjust rates in the Storm Water utility. The City maintains appropriate reserves in all of the business-type activity funds.

Total program expenses for FY 2011 are \$265,552,853, an increase of 4.0%. The majority of these expenses, \$174,875,480, are for business-type activities. Business-type activity expenses increased \$7,029,256, or 4.2%. The most significant increase was in the Water and Electric utility where operating expense increased from \$115,957,434, to \$120,181,553 for an increase of \$4,224,119 or 3.6% due primarily to increased cost for purchase of power.

Net transfers from business-type activities to governmental activities were \$9,275,101. However, the City transferred over \$4.9 million in general funds and transportation sales tax funds to support the operations of various business-type activities. For purposes of the government-wide financial statements, over \$14 million in payment in lieu of tax funds that are paid by the Water and Electric Utilities to the general fund are included as transfers. Detail of individual transfers can be found in the notes to the financial statements.

The City did not have any special or extraordinary items in FY 2011.

#### **Fund Statements**

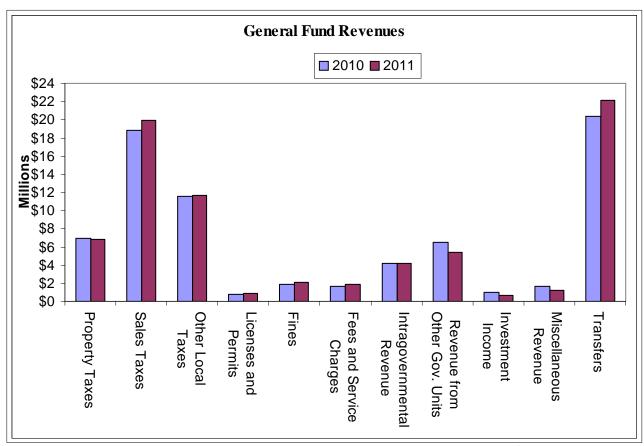
The City's *fund statements* can be found on pages 24 to 37 of the basic financial statements. A reconciliation to the government-wide financial statements has been provided with these fund statements.

As noted earlier, the City uses fund accounting to ensure and demonstrate compliance with finance related legal requirements. The focus of the City's *governmental funds* is to provide information on near-term inflows, outflows, and balances of *spendable* resources. Such information is useful in assessing the City's financing requirements. In particular, *unassigned fund balance* may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year. The City's *proprietary funds* provide the same type of information found in the government-wide financial statements, but show more detail.

The *proprietary funds* ended FY 2011 with an increase in net assets. The *governmental funds* ended FY 2011 with an increase in fund balance.

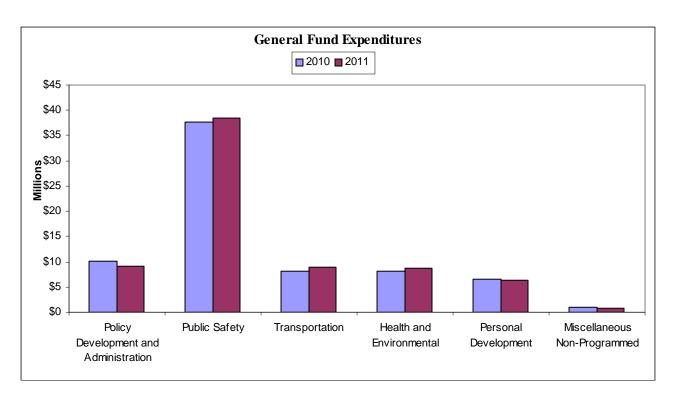
#### **General Fund**

The unassigned general fund balance is \$23,660,321. This is 31.3% of expenditures and transfers of \$75,487,905, well above the 16% target set by Council policy. Council decided during the fiscal 2012 budget process to keep reserve levels above the 16% required by Council policy to have funds available for future years. Care is taken to identify capital or other one time uses when the amount of appropriated fund balance increases substantially.



Overall revenues and transfers into the general fund exceeded budget by approximately \$2.4 million. Grant revenues were above budget by \$309,334, while sales tax receipts were \$1,206,980 above budget and miscellaneous revenue were over budget by \$127,869. It should be noted that for budget purposes, Payment in Lieu of Tax from the Water & Electric fund is treated as revenue, while generally accepted accounting principles require that it be recognized as a transfer from other funds. General fund revenues excluding appropriated fund balance and transfers decreased \$381,391 or .7%. The overall property tax rate remained constant at 41 cents. Significant decreases occurred in miscellaneous revenues due to a final payment being received in FY2010 for a cell phone settlement and decreased auction revenues and revenue from other governmental units due to decreased ARRA funding as well as decreased funding for non-motorized grants.

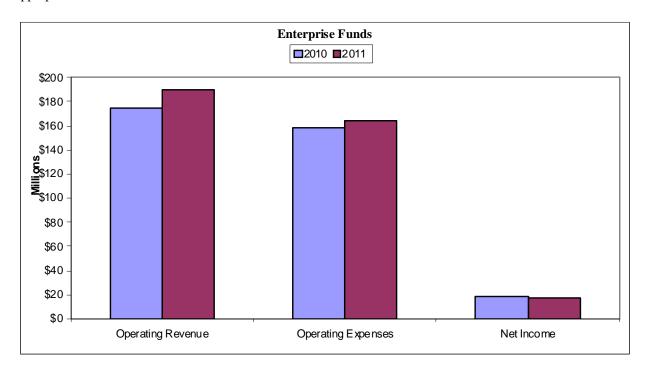
General fund expenditures were \$5.9 million under budget for FY 2011. Of the \$5.9 million, there were \$1.2 million in encumbrances which will be spent in FY12 leaving \$4.7 million under budget. Departments responded to management's request to cut spending in FY11 which resulted in expenditures being significantly under budget. General fund expenditures, including transfers, increased \$1.0 million or 1.4%. The largest dollar increase was in the area of public safety at \$871,636 mostly in police and fire personnel costs. Transportation also increased \$850,324 or 10.4% due primarily to increased costs for snow removal in February 2011.



Overall, total non-major governmental funds restated fund balance decreased by \$1,563,877 primarily due to the Special Road District Tax Fund being moved to the Capital Projects Fund.

#### **Enterprise Funds**

A review of the net assets of the proprietary funds indicates that all funds have positive unrestricted net assets. Operating revenues and operating expenses increased for the City's enterprise funds in FY 2011 by 8.3% and 3.6%, respectively. Power costs decreased \$920,693, or 1.3%. The change in net assets of \$16,887,898 was a decrease of \$2,178,534 from the \$19,066,432 increase in 2010. The City's enterprise funds continue to experience limited growth in customer base. Two of the City's internal service funds experienced losses for FY 2011. The losses were budgeted as the accumulated balances were above those required to operate on a break even basis. Rate increases to user departments were budgeted in FY 2011 for some of the internal service funds to ensure net assets remain at appropriate levels.



The City implemented a 2% rate increase in electric rates, a 10% increase in water rates, and a 15% increase in sewer rates in 2011. Total production cost for the electric utility increased \$424,846 primarily due to new contracts for purchased power. Columbia continues to have very competitive utility rates for our region.

#### **Budget Variances**

It is the City's policy to allow departments to carry forward the budget allocation for project funds or for items that are encumbered at fiscal year end. The FY 2011 final budget for the general fund includes approximately \$4.3 million of funds carried forward from FY 2010. The remaining increase of \$959,000 in the FY 2011 budget was primarily for grants and contributions appropriated during the year, which also increased the general fund revenue budget for FY 2011, and for \$329,000 for transfers necessary to fund excess personnel services.

Overall, the general fund ended FY 2011 with favorable budget variances for revenues, expenditures and transfers of \$8.3 million. Sales tax ended the year with a 6.5% favorable variance. Other local tax revenues fell short of budget projections by \$59,315. Revenue from other governmental units (Grants) indicate a \$309,334 favorable variance.

General fund expenditures were \$5.9 million under budget for FY 2011.

#### **Capital Assets**

### City of Columbia Capital Assets (net of accumulated depreciation)

|                                   |    | Governmental<br>Activities |             |    | Business-type<br>Activities |             |    | Total       |               |  |
|-----------------------------------|----|----------------------------|-------------|----|-----------------------------|-------------|----|-------------|---------------|--|
|                                   | _  | 2011                       | 2010        |    | 2011                        | 2010        | _  | 2011        | 2010          |  |
| Land                              | \$ | 40,955,571                 | 39,761,586  | \$ | 16,013,376                  | 15,889,626  | \$ | 56,968,947  | 55,651,212    |  |
| Buildings                         |    | 59,930,511                 | 45,216,741  |    | -                           | -           |    | 59,930,511  | 45,216,741    |  |
| Improvements other than buildings |    | 21,626,599                 | 18,132,918  |    | -                           | -           |    | 21,626,599  | 18, 132, 918  |  |
| Structures and improvements       |    | -                          | -           |    | 236,392,337                 | 218,162,398 |    | 236,392,337 | 218, 162, 398 |  |
| Furniture, fixtures and equipment |    | 14,690,205                 | 13,187,300  |    | 246,026,639                 | 200,275,681 |    | 260,716,844 | 213,462,981   |  |
| Infrastructure                    |    | 202,008,989                | 178,346,801 |    | -                           | -           |    | 202,008,989 | 178,346,801   |  |
| Construction in progress          | _  | 13,495,466                 | 32,786,536  | _  | 52,740,305                  | 37,805,787  | _  | 66,235,771  | 70,592,323    |  |
|                                   | _  |                            |             |    | •                           |             | _  |             |               |  |
| Total                             | \$ | 352,707,341                | 327,431,882 | \$ | 551,172,657                 | 472,133,492 | \$ | 903,879,998 | 799,565,374   |  |

#### **Major Capital Asset Events FY11**

- Reconstruction of the Daniel Boone Building portion of the government center was completed in early 2011
- A 1997 fire pumper truck was replaced at a cost of \$659,735, funded by the ¼ cent capital sales tax approved by voters in 2005.
- The \$16 million Scott Blvd. widening project was completed and placed in service. This project was funded by a federal grant along with state and city funding.
- Mexico Gravel Road from Vandiver to PP was opened early in FY 2011. Funding sources included the Special Road District Tax and ¼ cent capital sales tax.
- The Maguire Blvd extension north to Stadium Blvd. was completed and opened in early FY 2011. Funding sources included developer contributions and ¼ cent capital sales tax.
- Improvements to the intersection at Providence and Green Meadows funded by the federal Non-motorized grant were completed. Several other non-motorized improvement projects are ongoing.
- The Hinkson Trail from Grindstone to Stephens Lake was completed. Funding for this project included a federal STP (Surface Transportation Program) grant.
- Two trails funded by the federal Non-motorized grant were completed and placed in service during FY 2011 County House Trail Phase I, and Hinkson Trail to Rockbridge. Other non-motorized trail projects are under construction.
- The Columbia Energy Center located at the city landfill was purchased from Ameren Energy Generating Company. The city previously owned 25% of the shares of the Energy Center but purchased the balance in FY 2011 at a cost of \$45.2 million, financed with a voter approved bond issue.
- Construction continues on the \$60 million waste water treatment plant expansion. In 2008 voters authorized \$77 million in bonds for constructing improvements to the waste water treatment facility and sanitary sewer collection system. Funding for the plant expansion includes a \$3 million ARRA grant. As of September 30, 2011 this project was about fifty percent complete.
- Construction on the Clear Creek Pump Station Upgrade, Phase I was completed during FY11 with funding from voter approved bond issues.
- The parking garage at 5<sup>th</sup> and Walnut funded by a \$13 million Build America Bond issue was completed and opened for business in 2011.
- Three new transit buses and two new paratransit vans were purchased during 2011 with Federal Transportation Administration grant funds.
- Cell 5 of the \$3.9 million expansion of the city landfill neared completion at year end.
- The City received title to the property at 2810 LeMone Industrial Boulevard (the IBM building) from Columbia Area Jobs Foundation in December 2010. The city assumed CAJF's loans for the building purchase and renovation along with the lease to IBM.

Additional information on the City's capital assets can be found in Note VI on pages 59-61 of the footnotes of this report.

#### **Debt Administration**

The City's debt issues are discussed in Note IX on pages 66-77 of this report. Please refer to it for additional information. The City had one bond debt issuance in FY 2011: \$84,180,000 in Water and Electric revenue bonds the proceeds of which were used to refund the 2002A Water and Electric issue, purchase of the Columbia Energy Center and for Water System improvements. Additionally, the City assumed two notes totaling \$11.78 million in the purchase of property at 2810 LeMone Industrial Boulevard. The City issued \$59,335,000 in Sewerage System Revenue Bonds for improvements at the Wastewater Treatment Plant in 2010. The issue has a not to exceed amount of \$59,335,000 and as of September 30, 2011, \$31,007,553 has been drawn down and is recorded as bonds payable in the Sanitary Sewer Utility Fund, an increase of \$24,792,789 over 2010. The debt payments will be funded through revenues generated by the Sanitary Sewer Utility. Debt payments for the Sewer Utility have been programmed in the cost of service study used to set rates.

#### City of Columbia Net Outstanding Debt

|                                |               | FY 2011        | FY 2010     |
|--------------------------------|---------------|----------------|-------------|
| Governmental Activities        | · <del></del> |                |             |
| Special Obligation Bonds/Notes | \$            | 51,515,036 \$  | 44,943,910  |
|                                | \$            | 51,515,036 \$  | 44,943,910  |
| Business-type Activities       |               |                |             |
| Revenue Bonds                  | \$            | 207,828,519 \$ | 115,230,721 |
| Special Obligation Bonds       |               | 93,208,599     | 94,857,956  |
|                                | \$            | 301,037,118 \$ | 210,088,677 |

#### Fiscal Year 2012 Budget

There are no proposed City tax increases for FY 2012, no increases budgeted for fees charged in the general government activities, and no rate increases for gross receipts. In our business-type activities there were six rate increases budgeted. There were rate increases authorized in the solid waste utility, parking utility rates, recreation services, transit, sewer utility, and water utility. There was no rate increase in the electric utility.

The City is projecting a 2% growth in sales taxes for FY 2012.

A \$0.25/hour across-the-board increase was budgeted for salaries for city employees for FY 2012 at total city-wide cost of about \$1 million. The overall increase in personnel services is 2.8% and includes a net addition of 20.75 permanent positions. Pension contributions increases totaled \$1.1 million.

Utilities, Services and & Miscellaneous reflects a \$46.3 million increase, primarily in capital projects for the airport (\$38.4 million) and the Stadium Transportation Development District (\$12 million) in Streets capital projects.

#### **Financial Contact**

The City's financial statements are designed to present users (citizens, taxpayers, customers, investors and creditors) with a general overview of the City's finances and to demonstrate the City's accountability. Any questions regarding the report or request for additional information should be directed to the Director of Finance, 701 East Broadway, Columbia, Missouri 65201. Financial reports may also be found on the City's web site at <a href="https://www.GoColumbiaMo.com">www.GoColumbiaMo.com</a>.

# **BASIC FINANCIAL STATEMENTS**



#### CITY OF COLUMBIA, MISSOURI STATEMENT OF NET ASSETS SEPTEMBER 30, 2011

|  | Governmental<br>Activities | Business-type<br>Activities | Total                    |
|--|----------------------------|-----------------------------|--------------------------|
| ASSETS   |                            |                             |                          |
| Cash and cash equivalents                                  | \$ 92,725,598              | \$ 69,662,628               | \$ 162,388,226           |
| Investments  | 4,860,182                  | -                           | 4,860,182                |
| Receivables (net of allowance                              |                            |                             |                          |
| for uncollectibles)  | 25,948,848                 | 26,379,826                  | 52,328,674               |
| Internal balances Inventories                              | 2,915,371                  | (2,915,371)<br>7,274,151    | -<br>9 447 065           |
| Prepaid items  | 1,173,814<br>108,096       | 20,791                      | 8,447,965<br>128,887     |
| Deferred charges   | 303,860                    | 5,161,268                   | 5,465,128                |
| Other assets   | 295,023                    | 738                         | 295,761                  |
| Restricted assets:   |                            |                             |                          |
| Cash and cash equivalents                                  | 8,969,112                  | -                           | 8,969,112                |
| Bond covenant account cash                                 | -                          | 81,031,184                  | 81,031,184               |
| Closure and postclosure reserve                            | -                          | 923,728                     | 923,728                  |
| Customer security and escrow cash                          | 1.026.206                  | 4,036,280                   | 4,036,280                |
| Grants receivable  | 1,836,296                  | 9,281,504                   | 11,117,800               |
| Capital assets:<br>Non depreciable                         | 54,451,037                 | 68,753,681                  | 123,204,718              |
| Depreciable, net   | 298,256,304                | 482,418,976                 | 780,675,280              |
| Total Assets   | 491,843,541                | 752,029,384                 | 1,243,872,925            |
|  |                            |                             |                          |
| LIABILITIES  |                            |                             | 40.450.550               |
| Accounts payable   | 5,274,287                  | 5,204,436                   | 10,478,723               |
| Accrued payroll and payroll taxes                          | 2,391,697                  | 1,406,747                   | 3,798,444                |
| Accrued interest payable  Due to other governments         | 262,633                    | 4,942,655                   | 5,205,288                |
| Unearned revenue   | 6,647,869                  | 365,286<br>188,373          | 365,286<br>6,836,242     |
| Construction contracts payable                             | 0,047,809                  | 12,248,801                  | 12,248,801               |
| Customer security and escrow deposits                      | _                          | 4,036,280                   | 4,036,280                |
| Other liabilities  | 855,034                    | 479,872                     | 1,334,906                |
| Long-term liabilities:                                     |                            |                             |                          |
| Due within one year:                                       |                            |                             |                          |
| Accrued compensated absences                               | 2,289,489                  | 1,265,105                   | 3,554,594                |
| Revenue bonds payable                                      | 4.500.220                  | 6,805,000                   | 6,805,000                |
| Special obligation bonds and notes payable                 | 4,590,230                  | 1,655,000                   | 6,245,230                |
| Capital lease obligation Claims payable - health insurance | 743,696                    | 21,873                      | 21,873<br>743,696        |
| Claims payable - worker's compensation                     | 743,090                    | -                           | 743,090                  |
| and general liability                                      | 1,597,318                  | _                           | 1,597,318                |
| Other long-term liabilities                                | -                          | 270,280                     | 270,280                  |
| Due in more than one year:                                 |                            |                             |                          |
| Accrued compensated absences                               | 760,073                    | 419,995                     | 1,180,068                |
| Revenue bonds payable                                      | -                          | 201,023,519                 | 201,023,519              |
| Special obligation bonds and notes payable                 | 46,924,806                 | 91,553,599                  | 138,478,405              |
| Capital lease obligation                                   | -                          | 220,290                     | 220,290                  |
| Claims payable - worker's compensation                     | 2.042.420                  |                             | 2.042.420                |
| and general liability Net pension obligation               | 2,943,429<br>161,174       | 192,639                     | 2,943,429<br>353,813     |
| Other long-term liabilities                                | 101,174                    | 653,448                     | 653,448                  |
| Total Liabilities  | 75,441,735                 | 332,953,198                 | 408,394,933              |
|  |                            |                             |                          |
| NET ASSETS   |                            |                             |                          |
| Invested in capital assets,                                | 202 500 445                | 207 407 010                 | 610 006 <b>255</b>       |
| net of related debt Restricted for:                        | 302,588,445                | 307,497,810                 | 610,086,255              |
| Debt service   | 0 177 070                  | 12 411 147                  | 21 580 117               |
| Capital projects   | 9,177,970<br>40,660,673    | 12,411,147<br>9,279,147     | 21,589,117<br>49,939,820 |
| Permanent Fund:  | 10,000,073                 | 7,277,117                   | 15,555,620               |
| Expendable   | 6,906,079                  | -                           | 6,906,079                |
| Nonexpendable  | 1,500,000                  | -                           | 1,500,000                |
| Statutory restrictions                                     | 16,508,073                 | 2,274,042                   | 18,782,115               |
| Unrestricted   | 39,060,566                 | 87,614,040                  | 126,674,606              |
| Total Net Assets   | \$ 416,401,806             | \$ 419,076,186              | \$ 835,477,992           |

The notes to the financial statements are an integral part of this statement.

#### CITY OF COLUMBIA, MISSOURI STATEMENT OF ACTIVITIES FOR THE YEAR ENDED SEPTEMBER 30, 2011

|                                       | Program Revenues |             |    |                         |    |  |
|---------------------------------------|------------------|-------------|----|-------------------------|----|--|
| Function of the consense              |                  | Expenses    |    | Charges for<br>Services |    | Operating<br>Grants and<br>Contributions |
| Functions/Programs                    |                  |             |    |                         |    |  |
| Governmental activities:              |                  |             |    |                         |    |  |
| Policy development and administration | \$               | 19,240,568  | \$ | 11,181,841              | \$ | 76,327                                   |
| Public safety                         |                  | 39,177,408  |    | 2,446,392               |    | 1,862,644                                |
| Transportation                        |                  | 12,782,598  |    | 191,711                 |    | 1,997,635                                |
| Health and environment                |                  | 10,376,671  |    | 2,623,846               |    | 2,760,743                                |
| Personal development                  |                  | 6,724,219   |    | -                       |    | 193,934                                  |
| Interest on long-term debt            |                  | 2,375,909   |    | -                       |    | -  |
| Total governmental activities         |                  | 90,677,373  |    | 16,443,790              |    | 6,891,283                                |
| Business-type activities:             |                  |             |    |                         |    |  |
| Electric Utility                      |                  | 111,974,736 |    | 127,546,900             |    | 1,166                                    |
| Water Utility                         |                  | 15,850,805  |    | 20,331,142              |    | -  |
| Sanitary Sewer Utility                |                  | 12,738,819  |    | 14,523,432              |    | -  |
| Regional Airport                      |                  | 2,471,114   |    | 684,631                 |    | 175,350                                  |
| Public Transportation                 |                  | 5,974,604   |    | 1,671,933               |    | 1,456,756                                |
| Solid Waste Utility                   |                  | 14,282,699  |    | 16,635,234              |    | 179,684                                  |
| Parking Facilities                    |                  | 2,358,564   |    | 2,038,935               |    | 31,844                                   |
| Recreation Services                   |                  | 6,884,213   |    | 4,136,896               |    | -  |
| Railroad                              |                  | 1,085,623   |    | 828,593                 |    | -  |
| Storm Water Utility                   |                  | 1,254,303   |    | 1,233,891               |    | -  |
| Total business-type activities        |                  | 174,875,480 |    | 189,631,588             |    | 1,844,800                                |
| Total City                            | \$               | 265,552,853 | \$ | 206,075,378             | \$ | 8,736,083                                |

General revenues:

Property taxes

Sales tax

Gasoline tax

Cigarette tax

Motor vehicle tax

Utilities tax

Gross receipts tax

Investment revenue

Miscellaneous

Transfers

Total general revenues and transfers

Change in net assets

Net assets - beginning, as restated

Net assets - ending

| Program<br>Revenues   | Net (Expense) Revenue and<br>Changes in Net Assets   |  |  |  |  |  |  |  |
|---|--|--|--|--|--|--|--|--|
| Capital<br>Grants and<br>Contributions  | Governmental<br>Activities   | Business-type<br>Activities  | Total  |  |  |  |  |  |
| \$ - 6,713,410<br>1,640,043<br>2,362,899<br>- 10,716,352  | \$ (7,982,400)<br>(34,868,372)<br>(3,879,842)<br>(3,352,039)<br>(4,167,386)<br>(2,375,909)<br>(56,625,948)                         | \$ -<br>-<br>-<br>-<br>-   | \$ (7,982,400)<br>(34,868,372)<br>(3,879,842)<br>(3,352,039)<br>(4,167,386)<br>(2,375,909)<br>(56,625,948)   |  |  |  |  |  |
| 174,619<br>377,075<br>1,253,436<br>983,225<br>371,275<br>-<br>17,299<br>-<br>3,176,929<br>\$ 13,893,281 | (56,625,948)   | 15,573,330<br>4,654,956<br>2,161,688<br>(357,697)<br>(1,862,690)<br>2,903,494<br>(287,785)<br>(2,747,317)<br>(239,731)<br>(20,412)<br>19,777,837 | 15,573,330<br>4,654,956<br>2,161,688<br>(357,697)<br>(1,862,690)<br>2,903,494<br>(287,785)<br>(2,747,317)<br>(239,731)<br>(20,412)<br>19,777,837<br>(36,848,111) |  |  |  |  |  |
| ψ 13,023,261  | 7,026,844 40,538,522 2,338,524 627,666 882,189 8,473,538 1,952,631 2,717,257 2,873,628 9,275,101 76,705,900 20,079,952 396,321,854 | 4,344,222<br>1,976,579<br>(9,275,101)<br>(2,954,300)<br>16,823,537<br>402,252,649  | 7,026,844 40,538,522 2,338,524 627,666 882,189 8,473,538 1,952,631 7,061,479 4,850,207   |  |  |  |  |  |
|   | \$ 416,401,806   | \$ 419,076,186   | \$ 835,477,99  |  |  |  |  |  |

#### CITY OF COLUMBIA, MISSOURI BALANCE SHEET GOVERNMENTAL FUNDS SEPTEMBER 30, 2011

|   | Majo                      | r Funds                |                      | Total                 |  |
|---|---------------------------|------------------------|----------------------|-----------------------|--|
|   | General                   | Capital<br>Projects    | Non-Major<br>Funds   | Governmental<br>Funds |  |
| ASSETS  |                           |                        |                      |                       |  |
| Cash and cash equivalents                             | \$ 25,119,333             | \$ 42,474,201          | \$ 12,877,342        | \$ 80,470,876         |  |
| Accounts receivable, net                              | 388,893                   | 1,960,598              | 847                  | 2,350,338             |  |
| Taxes receivable, net                                 | 10,760,232                | -                      | 4,162,466            | 14,922,698            |  |
| Grants receivable                                     | 856,111                   | -                      | 453,189              | 1,309,300             |  |
| Rehabilitation loans receivable, net                  | -                         | -                      | 6,464,772            | 6,464,772             |  |
| Accrued interest                                      | 45,696                    | 75,933                 | 193,285              | 314,914               |  |
| Due from other funds                                  | 2,040,647                 | -                      | -                    | 2,040,647             |  |
| Prepaid items   | 39,762                    | -                      | 2,053                | 41,815                |  |
| Inventory   | 381,488                   | -                      | -                    | 381,488               |  |
| Advances to other funds                               | -                         | -                      | 1,787,598            | 1,787,598             |  |
| Other assets - current                                | -                         | -                      | 295,023              | 295,023               |  |
| Restricted assets:                                    |                           |                        |                      |                       |  |
| Cash and cash equivalents                             | -                         | -                      | 8,969,112            | 8,969,112             |  |
| Grants receivable                                     |                           | 1,836,296              |                      | 1,836,296             |  |
| Total assets  | \$ 39,632,162             | \$ 46,347,028          | \$ 35,205,687        | \$ 121,184,877        |  |
| LIABILITIES   |                           |                        |                      |                       |  |
|   | \$ 1.888.463              | \$ 2,655,024           | \$ 165,385           | \$ 4.708.872          |  |
| Accounts payable                                      | \$ 1,888,463<br>2,065,237 | \$ 2,633,024<br>12,716 | \$ 165,385<br>49,294 | , , , , , , , ,       |  |
| Accrued payroll and payroll taxes  Due to other funds | 2,003,237                 | 12,/10                 | 49,294               | 2,127,247             |  |
| Advances from other funds                             | -                         | 592,334                | -                    | -<br>502 224          |  |
| Deferred revenue                                      | - 000 502                 |                        | - (1.22)             | 592,334               |  |
| Other liabilities                                     | 6,998,503                 | 1,030,141              | 61,226<br>14,211     | 8,089,870             |  |
| Total liabilities                                     | 761,680                   | 4 200 215              |                      | 775,891               |  |
| 1 otal nabilities                                     | 11,713,883                | 4,290,215              | 290,116              | 16,294,214            |  |
| FUND BALANCES   |                           |                        |                      |                       |  |
| Nonspendable  | 421,250                   | -                      | 1,502,053            | 1,923,303             |  |
| Restricted  | -                         | 1,709,220              | 23,777,708           | 25,486,928            |  |
| Committed   | 737,491                   | 1,368,581              | 9,386,861            | 11,492,933            |  |
| Assigned  | 3,099,217                 | 38,979,012             | 248,949              | 42,327,178            |  |
| Unassigned  | 23,660,321                | -                      |                      | 23,660,321            |  |
| Total fund balances                                   | 27,918,279                | 42,056,813             | 34,915,571           | 104,890,663           |  |
| Total liabilities and fund balances                   | \$ 39,632,162             | \$ 46,347,028          | \$ 35,205,687        | \$ 121,184,877        |  |
|   |                           |                        |                      |                       |  |

# CITY OF COLUMBIA, MISSOURI RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET TO THE STATEMENT OF NET ASSETS SEPTEMBER 30, 2011

Amounts reported for governmental activities in the statement of net assets are different because:

| Total fund balance - total governmental funds  |                | \$<br>104,890,663 |
|--|----------------|-------------------|
| Capital assets used in governmental activities, including applicable   |                |                   |
| internal service funds, are not current financial resources, and   |                |                   |
| therefore, are not reported in the governmental funds.   |                |                   |
| •  | \$ 432,163,738 |                   |
| Less accumulated depreciation  | (79,456,397)   |                   |
| <u>-</u>   |                | 352,707,341       |
|  |                |                   |
| Internal service funds are used by management to charge the costs of   |                |                   |
| custodial maintenance, information services, public communications,  |                |                   |
| fleet operations, self insurance, and employee benefits; and, therefore,   |                |                   |
| the assets and liabilities of the internal service funds are included in   |                |                   |
| governmental activities in the statement of net assets, net of capital assets.                                       |                | 12,048,439        |
| (see page 50)  |                |                   |
| Long-term liabilities, including special obligation bonds and notes, and accrued                                     |                |                   |
| compensated absences, are not due and payable in the current period,   |                |                   |
| and therefore, are not reported as liabilities in the governmental funds.  |                |                   |
|  | \$ (2,765,792) |                   |
| Special Obligation Bonds, including unamortized bond premium   | (2,703,772)    |                   |
| and deferred loss on refunding   | (40,339,747)   |                   |
| Lemone Trust Note  | (11,175,289)   |                   |
| Net pension obligation   | (126,497)      |                   |
| Accrued interest payable   | (262,633)      |                   |
|  |                | (54,669,958)      |
| The montional issue costs for an acial chlication debt issues are not financial recover                              | and            |                   |
| Unamortized issue costs for special obligation debt issues are not financial resour<br>are not reported in the funds | rces and       | 202 960           |
| are not reported in the funds  |                | 303,860           |
| Some of the City's revenue will be collected after year-end, but are not available                                   |                |                   |
| soon enough to pay for the current period's expenditures, and therefore,   |                |                   |
| are reported as deferred revenue in the funds.   |                | 1,442,001         |
| Internal service fund allocated to business type activities  |                | (320,540)         |
|  |                | (220,210)         |
| Net Assets of Governmental Activities  |                | \$<br>416,401,806 |

#### CITY OF COLUMBIA, MISSOURI STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS FOR THE YEAR ENDED SEPTEMBER 30, 2011

|                                       | Major            | Fund | S                   |    |                    |                    | Total        |
|---------------------------------------|------------------|------|---------------------|----|--------------------|--------------------|--------------|
|                                       | <br>General      |      | Capital<br>Projects | I  | Non-Major<br>Funds | Governmen<br>Funds |              |
| REVENUES                              | <br>             |      |                     |    |                    |                    |              |
| General property taxes                | \$<br>6,876,040  | \$   | -                   | \$ | 150,804            | \$                 | 7,026,844    |
| Sales tax                             | 19,891,980       |      | -                   |    | 20,646,542         |                    | 40,538,522   |
| Other local taxes                     | 11,661,935       |      | -                   |    | 1,952,631          |                    | 13,614,566   |
| Licenses and permits                  | 845,158          |      | -                   |    | 19,561             |                    | 864,719      |
| Fines                                 | 2,049,392        |      | -                   |    | -                  |                    | 2,049,392    |
| Fees and service charges              | 1,905,917        |      | -                   |    | 1,010,246          |                    | 2,916,163    |
| Intragovernmental revenue             | 4,139,602        |      | -                   |    | -                  |                    | 4,139,602    |
| Revenue from other governmental units | 5,431,035        |      | 7,212,287           |    | 3,074,426          |                    | 15,717,748   |
| Lease revenue                         | -                |      | · · · -             |    | 1,267,667          |                    | 1,267,667    |
| Investment revenue                    | 661,033          |      | 1,200,291           |    | 586,546            |                    | 2,447,870    |
| Miscellaneous                         | 1,234,220        |      | 1,386,280           |    | 253,128            |                    | 2,873,628    |
| Total Revenues                        | 54,696,312       |      | 9,798,858           |    | 28,961,551         |                    | 93,456,721   |
| EXPENDITURES                          |                  |      |                     |    |                    |                    |              |
| Current:                              |                  |      |                     |    |                    |                    |              |
| Policy development and administration | 9,145,790        |      | -                   |    | 2,122,640          |                    | 11,268,430   |
| Public safety                         | 37,847,252       |      | -                   |    | -                  |                    | 37,847,252   |
| Transportation                        | 7,821,261        |      | -                   |    | -                  |                    | 7,821,261    |
| Health and environment                | 8,597,497        |      | -                   |    | 1,814,316          |                    | 10,411,813   |
| Personal development                  | 5,987,656        |      | -                   |    | 11,293             |                    | 5,998,949    |
| Misc. nonprogrammed activities        | 815,943          |      | -                   |    | -                  |                    | 815,943      |
| Capital outlay                        | 2,261,349        |      | 30,564,194          |    | -                  |                    | 32,825,543   |
| Debt service:                         |                  |      |                     |    |                    |                    |              |
| Redemption of serial bonds            | -                |      | -                   |    | 5,089,434          |                    | 5,089,434    |
| Interest                              | _                |      | _                   |    | 2,427,400          |                    | 2,427,400    |
| Fiscal agent fees                     | _                |      | _                   |    | 661                |                    | 661          |
| Total Expenditures                    | <br>72,476,748   |      | 30,564,194          | -  | 11,465,744         |                    | 114,506,686  |
| Excess (Deficiency) of Revenues       | <br>             |      |                     |    | ,,-                |                    |              |
| over Expenditures                     | <br>(17,780,436) |      | (20,765,336)        |    | 17,495,807         |                    | (21,049,965) |
| OTHER FINANCING SOURCES (USES)        |                  |      |                     |    |                    |                    |              |
| Transfers in                          | 22,104,954       |      | 21,640,945          |    | 6,825,062          |                    | 50,570,961   |
| Transfers out                         | (3,011,157)      |      | (284,561)           |    | (37,664,469)       |                    | (40,960,187) |
| Issuance of Lemone Trust Note         | -                |      | -                   |    | 11,779,723         |                    | 11,779,723   |
| Total Other Financing Sources (Uses)  | <br>19,093,797   |      | 21,356,384          |    | (19,059,684)       |                    | 21,390,497   |
|                                       | <br>             |      |                     |    |                    |                    |              |
| Net Change in Fund Balances           | 1,313,361        |      | 591,048             |    | (1,563,877)        |                    | 340,532      |
| FUND BALANCE - BEGINNING, AS RESTATED | <br>26,604,918   |      | 41,465,765          |    | 36,479,448         |                    | 104,550,131  |
| FUND BALANCE - ENDING                 | \$<br>27,918,279 | \$   | 42,056,813          | \$ | 34,915,571         | \$                 | 104,890,663  |

# CITY OF COLUMBIA, MISSOURI RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES FOR THE YEAR ENDED SEPTEMBER 30, 2011

Amounts reported for governmental activities in the statement of activities are different because:

| mounts reported for governmental activities in the statement of activities are different because:  |                         |    |                                      |       |
|--|-------------------------|----|--------------------------------------|-------|
| Net change in fund balances - total governmental funds   |                         | \$ | 340,5                                | 532   |
| Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. Additionally, contributions of capital assets to the City are recorded as capital contributions on the Statement of Activities. This is the amount by which capital outlays and capital contributions, meeting the capitalization threshold, exceeded depreciation expense in the current year. Details of the reported amounts are as follows: |                         |    |                                      |       |
| Capital outlay   | 32,825,543              |    |                                      |       |
| Capital contribution   | 1,864,022               |    |                                      |       |
| Loss on disposal of capital assets   | (943,506)               |    |                                      |       |
| Net effect of transfer between funds   | 15,698                  |    |                                      |       |
| Change in net capital assets internal services fund  | (6,162)                 |    |                                      |       |
| Depreciation expense   | (8,480,136)             |    |                                      |       |
|  |                         |    | 25,275,4                             | 459   |
| Revenues in the statement of activities that do not provide current financial resources  |                         |    |                                      |       |
| are not reported as revenues in the funds.   |                         |    | (280, 1)                             | 107)  |
|  |                         |    |                                      |       |
| The repayment of the principal of long-term debt consumes the current financial  |                         |    |                                      |       |
| resources of governmental funds.   |                         |    | 5,089,4                              | 134   |
| I  |                         |    |                                      |       |
| Long-term debt proceeds provide current financial resources to governmental funds; however   |                         |    |                                      |       |
| issuing debt increases long-term liabilities in the Statement of Net Assets:  Notes Payable  | (11.770.722)            |    |                                      |       |
| Amortized deferred loss on refunding   | (11,779,723)<br>(9,997) |    |                                      |       |
| Amortized deferred loss on Petunding  Amortized issue costs on Notes Payable   | (4,109)                 |    |                                      |       |
| Amortized issue costs on Bonds Payable  Amortized issue costs on Bonds Payable   | (36,716)                |    |                                      |       |
| Amortized remium on Bonds Payable  | 129,160                 |    |                                      |       |
| Amorazed premium on Bonds Laydore  | 129,100                 | (  | 11,701,3                             | 385)  |
| In the Statement of Activities compensated absences is accrued whereas in the  |                         | `  | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | ,00,  |
| Governmental Funds an expenditure is reported when due and matured.  |                         |    | (14,2                                | 297)  |
|  |                         |    |                                      |       |
| In the Statement of Activities interest is accrued whereas in the Governmental Funds   |                         |    |                                      |       |
| an expenditure is reported when due.   |                         |    | (26,8                                | 849)  |
|  |                         |    |                                      |       |
| Some expenses reported in the Statement of Activities do not require the use of  |                         |    |                                      |       |
| current financial resources and therefore are not reported as expenditures in  |                         |    |                                      |       |
| governmental funds:  |                         |    |                                      |       |
| Net pension obligation   |                         |    | (126,4                               | 407)  |
| Net pension obligation   |                         |    | (120,2                               | +71)  |
| Change in other post employment benefit asset  |                         |    | (126,9                               | 918)  |
| change in outer post employment center asset   |                         |    | (120,                                | . 10) |
| Change in internal service funds allocated to business-type activities   |                         |    | 46,4                                 | 400   |
| γ <sub>Γ</sub>   |                         |    | . 5,                                 |       |
| Internal service funds are used by the City to charge the costs of custodial maintenance,  |                         |    |                                      |       |
| information services, public communications, fleet operations, self insurance, and   |                         |    |                                      |       |
| employee benefits to individual funds. The net revenue of certain activities of  |                         |    |                                      |       |
| internal service funds is reported with governmental activities. (see page 50)   |                         | _  | 1,604,1                              | 180   |
|  |                         |    |                                      |       |
| Change in net assets of governmental activities  |                         | \$ | 20,079,9                             | €52   |
|  |                         |    |                                      |       |

# CITY OF COLUMBIA, MISSOURI STATEMENT OF NET ASSETS PROPRIETARY FUNDS SEPTEMBER 30, 2011

|  |                                       | Major Enterprise Funds |              |
|--|---------------------------------------|------------------------|--------------|
|  | Water and                             | Sanitary               | Solid Waste  |
| ASSETS   | Electric Utility                      | Sewer Utility          | Utility      |
| Current assets:  |                                       |                        |              |
| Cash and cash equivalents                              | \$ 42,029,813                         | \$ 6,852,125           | \$ 6,580,28  |
| Investments  | 3 42,029,013                          | 5 0,832,123            | 9 0,360,26   |
| Receivables (net of allowance for uncollectibles)      | 21,949,086                            | 1,636,750              | 1,866,20     |
| Grants receivable                                      | 1,166                                 | 1,030,730              | 52,20        |
| Accrued interest                                       | 177,349                               | 26,695                 | 16,88        |
| Loans receivable from other funds                      | 139,404                               | 20,093                 | 10,00        |
| Inventories  | 6,968,737                             |                        | 135,51       |
| Prepaid items  | 11,170                                |                        | 133,51       |
| Other assets   | 11,170                                |                        |              |
| Total current assets                                   | 71,276,725                            | 8,515,570              | 8,651,09     |
| Noncurrent assets:                                     |                                       |                        |              |
| Restricted assets:                                     |                                       |                        |              |
| Bond covenant account cash                             | 68,679,783                            | 8,856,334              | 1,282,77     |
| Closure and postclosure reserve                        | · · · · · · · · · · · · · · · · · · · | · · · · · · ·          | 923,72       |
| Customer security and escrow cash                      | 2,993,631                             | 519,556                | 523,09       |
| Grants receivable                                      | -                                     | 7,690,243              | 272,94       |
| Total restricted assets                                | 71,673,414                            | 17,066,133             | 3,002,54     |
| Deferred charges                                       | 3,923,682                             | 867,095                | 77,15        |
| Advances to other funds                                | 800,000                               | -                      | ,,,1,        |
| Loans receivable from other funds                      | 3,133,220                             | -                      | -            |
| Capital assets:  | 3,133,220                             | -                      | -            |
| Capital assets:<br>Land                                | 5,566,491                             | 4,147,812              | 1,446,08     |
| Structures and improvements                            | 36,638,826                            | 185,663,291            | 16,037,81    |
|  |                                       |                        |              |
| Furniture, fixtures and equipment                      | 375,647,790                           | 7,678,521              | 14,739,31    |
| Construction in progress                               | 9,364,435                             | 39,578,055             | 2,853,38     |
| Less accumulated depreciation                          | (158,664,080)                         |                        | (20,032,45   |
| Total capital assets (net of accumulated depreciation) | 268,553,462                           | 184,021,788            | 15,044,13    |
| Total noncurrent assets                                | 348,083,778                           | 201,955,016            | 18,123,83    |
| Total Assets   | 419,360,503                           | 210,470,586            | 26,774,93    |
| JABILITIES   |                                       |                        |              |
| Current liabilities:                                   |                                       |                        |              |
| Accounts payable                                       | 4,345,383                             | 162,807                | 361,74       |
| Accrued payroll and payroll taxes                      | 671,502                               | 170,688                | 206,5        |
| Accrued compensated absences                           | 688,615                               | 148,668                | 152,6        |
| Accrued sales taxes                                    | 365,286                               | 140,000                | 132,0        |
|  |                                       | -                      | -            |
| Due to other funds                                     | 2,040,647                             | -                      | -            |
| Loan payable to other funds - current maturities       | -                                     | -                      | -            |
| Obligations under capital leases                       | -                                     | -                      | -            |
| Unearned revenue                                       | 18,000                                | -                      | 18,0         |
| Other liabilities                                      | 377,391                               | 1,223                  | 348,2        |
| Construction contracts payable                         | 924,842                               | 8,610,410              | 1,118,3      |
| Accrued interest                                       | 4,151,000                             | 656,612                | 45,1         |
| Revenue bonds payable - current maturities             | 5,360,000                             | 1,445,000              |              |
| Special obligation bonds payable - current maturities  | -                                     | 470,000                | 615,0        |
| Customer security and escrow deposits                  | 2,993,631                             | 519,556                | 523.0        |
| Total current liabilities                              | 21,936,297                            | 12,184,964             | 3,388,7      |
| Noncurrent liabilities:                                |                                       |                        |              |
| Accrued compensated absences                           | 228,608                               | 49,356                 | 50.6         |
| Loans payable to other funds                           | 220,000                               | 49,330                 | 50,0         |
|  | -                                     | -                      | -            |
| Obligations under capital leases                       | 145.050 122                           | -                      | -            |
| Revenue bonds payable                                  | 145,878,623                           | 55,144,896             |              |
| Special obligation bonds payable                       | 61,291,782                            | 8,135,442              | 5,517,4      |
| Advances from other funds                              | -                                     | 160,000                | 937,1        |
| Other long-term liabilities                            | -                                     | -                      | 653,4        |
| Net pension obligation                                 | 91,293                                | 27,818                 | 31,7         |
| Total noncurrent liabilities                           | 207,490,306                           | 63,517,512             | 7,190,4      |
| Total Liabilities                                      | 229,426,603                           | 75,702,476             | 10,579,22    |
| NET ASSETS   |                                       |                        |              |
| Invested in capital assets, net of related debt        | 108,995,636                           | 124,687,187            | 9,739,3      |
| Restricted for:  | ,,,                                   | ,,,                    | -,,          |
| Debt service   | 10,056,204                            | 1,564,943              | 410,00       |
| Capital projects                                       | 10,030,204                            | 7,690,243              | 272,94       |
|  | 1,500,000                             | 774,042                | 212,9        |
| Statutory restrictions                                 |                                       |                        | 5 770 4      |
| Unrestricted   | 69,382,060                            | 51,695                 | 5,773,43     |
| Total Net Assets                                       | \$ 189,933,900                        | \$ 134,768,110         | \$ 16,195,70 |
|  |                                       |                        |              |

| Non-Major<br>Enterprise<br>Funds | Total<br>Enterprise<br>Funds | Internal<br>Service Funds   |  |
|----------------------------------|------------------------------|-----------------------------|--|
| \$ 13,500,564                    | \$ 68,962,790                | \$ 12,954,560               |  |
| 15,500,504                       | - 00,702,770                 | 4,860,182                   |  |
| 432,062                          | 25,884,100                   | 658,927                     |  |
| 57,401                           | 110,769                      | 22,428                      |  |
| 48,334                           | 269,264                      | 21,164                      |  |
| -                                | 139,404                      | -                           |  |
| 169,899<br>9,621                 | 7,274,151<br>20,791          | 792,326<br>66,281           |  |
| 738                              | 738                          | 00,281                      |  |
| 14,218,619                       | 102,662,007                  | 19,375,868                  |  |
| - 1,2-0,0-2                      |                              |                             |  |
| 2,212,294                        | 81,031,184                   | -                           |  |
| -                                | 923,728                      | -                           |  |
| -                                | 4,036,280                    | -                           |  |
| 1,318,315                        | 9,281,504                    |                             |  |
| 3,530,609                        | 95,272,696                   |                             |  |
| 293,332                          | 5,161,268<br>800,000         | -                           |  |
| -                                | 3,133,220                    | -                           |  |
|                                  | -,,/                         |                             |  |
| 4,852,991                        | 16,013,376                   | -                           |  |
| 104,808,264                      | 343,148,200                  | 6,851,139                   |  |
| 14,706,864                       | 412,772,487                  | -                           |  |
| 944,432                          | 52,740,305                   | (5.227.702)                 |  |
| (41,759,282)<br>83,553,269       | (273,501,711)<br>551,172,657 | (5,237,792)                 |  |
| 87,377,210                       | 655,539,841                  | 1,613,347                   |  |
| 101,595,829                      | 758,201,848                  | 20,989,215                  |  |
| 101,393,829                      | 730,201,040                  | 20,969,213                  |  |
| 267,111                          | 5,137,049                    | 632,802                     |  |
| 334,164                          | 1,382,873                    | 288,324                     |  |
| 257,451                          | 1,247,367                    | 230,782                     |  |
| -                                | 365,286                      | -                           |  |
| -                                | 2,040,647                    | -                           |  |
| 139,404<br>21,873                | 139,404<br>21,873            | -                           |  |
| 152,373                          | 188,373                      |                             |  |
| 23,259                           | 750,152                      | 2,420,157                   |  |
| 1,595,232                        | 12,248,801                   | -                           |  |
| 89,880                           | 4,942,655                    | -                           |  |
| -                                | 6,805,000                    | -                           |  |
| 570,000                          | 1,655,000                    | -                           |  |
| 3,450,747                        | 4,036,280<br>40,960,760      | 3,572,065                   |  |
|                                  |                              |                             |  |
| 85,468                           | 414,104                      | 76,617                      |  |
| 3,133,220                        | 3,133,220                    | -                           |  |
| 220,290                          | 220,290<br>201,023,519       | -                           |  |
| 16,608,957                       | 91,553,599                   | -                           |  |
| 898,117                          | 1,995,264                    | -                           |  |
| -                                | 653,448                      | 2,943,429                   |  |
| 37,405                           | 188,302                      | 39,014                      |  |
| 20,983,457                       | 299,181,746                  | 3,059,060                   |  |
| 24,434,204                       | 340,142,506                  | 6,631,125                   |  |
| 64,075,657                       | 307,497,810                  | 1,613,347                   |  |
| 200.000                          | 10 411 145                   |                             |  |
| 380,000<br>1,315,958             | 12,411,147<br>9,279,147      | -                           |  |
| 1,313,738                        | 2,274,042                    | -                           |  |
| 11,390,010                       | 86,597,196                   | 12,744,743                  |  |
| \$ 77,161,625                    | 418,059,342                  | \$ 14,358,090               |  |
|                                  | 1,016,844                    |                             | r business-type activities in the Statement of Net Assets are different vice fund assets and liabilities are included with business-type activities. |
|                                  | \$ 419,076,186               | Net assets of business-type | activities   |
|                                  |                              |                             |  |

# CITY OF COLUMBIA, MISSOURI STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN FUND NET ASSETS PROPRIETARY FUNDS FOR THE YEAR ENDED SEPTEMBER 30, 2011

|  | Major Enterprise Funds |                          |                           |             |            |                        |
|--|------------------------|--------------------------|---------------------------|-------------|------------|------------------------|
|  |                        | Water and ectric Utility | Sanitary<br>Sewer Utility |             |            | Solid Waste<br>Utility |
| OPERATING REVENUES                     |                        |                          |                           |             |            |                        |
| Charges for services                   | \$                     | 147,684,732              | \$                        | 14,470,315  | \$         | 16,582,235             |
| OPERATING EXPENSES                     |                        |                          |                           |             |            |                        |
| Personal services                      |                        | 16,287,042               |                           | 4,047,769   |            | 5,189,434              |
| Materials, supplies, and power         |                        | 76,888,936               |                           | 630,081     |            | 3,664,555              |
| Travel and training                    |                        | 142,566                  |                           | 5,505       |            | 7,508                  |
| Intragovernmental                      |                        | 4,010,294                |                           | 1,268,244   |            | 1,707,480              |
| Utilities, services, and miscellaneous |                        | 10,485,160               |                           | 1,898,728   |            | 1,673,207              |
| Depreciation                           |                        | 12,367,555               |                           | 3,101,607   |            | 1,594,182              |
| Total Operating Expenses               |                        | 120,181,553              |                           | 10,951,934  | 13,836,366 |                        |
| Operating Income (Loss)                |                        | 27,503,179               |                           | 3,518,381   |            | 2,745,869              |
| NONOPERATING REVENUES (EXPENSES)       |                        |                          |                           |             |            |                        |
| Investment revenue                     |                        | 2,392,204                |                           | 959,841     |            | 256,151                |
| Revenue from other governmental units  |                        | 1,166                    |                           | -           |            | 179,684                |
| Miscellaneous revenue                  |                        | 1,449,881                |                           | 141,961     |            | 146,209                |
| Interest expense                       |                        | (7,307,055)              |                           | (1,594,062) |            | (307,298)              |
| Loss on disposal of capital assets     |                        | (16,276)                 |                           | (22,234)    |            | (78,089)               |
| Miscellaneous expense                  |                        | (142,820)                |                           | (121,736)   |            | (9,610)                |
| Total Nonoperating Revenues (Expenses) |                        | (3,622,900)              |                           | (636,230)   |            | 187,047                |
| Income (Loss) Before Contributions     |                        | (=,==,,==)               |                           | (00 0,20 0) |            |                        |
| and Transfers                          |                        | 23,880,279               |                           | 2,882,151   |            | 2,932,916              |
| Capital contributions                  |                        | 174,619                  |                           | 377,075     |            | 371,275                |
| Transfers in                           |                        | 2,521,152                |                           | 42          |            | -                      |
| Transfers out                          |                        | (17,124,850)             |                           | (241,094)   |            | (11,101)               |
| Total Net Transfers and                |                        | <u> </u>                 |                           |             |            |                        |
| Capital Contributions                  |                        | (14,429,079)             |                           | 136,023     |            | 360,174                |
| Change in Net Assets                   |                        | 9,451,200                |                           | 3,018,174   |            | 3,293,090              |
| TOTAL NET ASSETS - BEGINNING           |                        | 180,482,700              |                           | 131,749,936 |            | 12,902,617             |
| TOTAL NET ASSETS - ENDING              | \$                     | 189,933,900              | \$                        | 134,768,110 | \$         | 16,195,707             |

| Non-Major<br>Enterprise<br>Funds  | Total<br>Enterprise<br>Funds   |                     | ernal<br>ce Funds                            |  |
|---|--|---------------------|--|--|
| \$<br>10,588,579  | \$ 189,325,861   | \$ 35               | 5,016,572                                    |  |
| 8,196,904<br>2,838,623<br>29,568<br>1,901,754                                     | 33,721,149<br>84,022,195<br>185,147<br>8,887,772   | 6                   | 5,902,894<br>5,492,956<br>37,040<br>,388,524 |  |
| <br>2,525,988<br>3,432,186<br>18,925,023<br>(8,336,444)                           | 16,583,083<br>20,495,530<br>163,894,876<br>25,430,985  | 19                  | 0,211,468<br>297,434<br>1,330,316<br>686,256 |  |
| 716,132<br>1,663,950<br>238,528<br>(970,316)<br>(71,684)<br>(55,730)<br>1,520,880 | 4,324,328<br>1,844,800<br>1,976,579<br>(10,178,731)<br>(188,283)<br>(329,896)<br>(2,551,203) |                     | 289,281<br>25,865<br>,025,790<br>(5,174)     |  |
| (6,815,564)   | 22,879,782   |                     | 2,022,018                                    |  |
| 2,253,960<br>8,347,812<br>(2,660,774)   | 3,176,929<br>10,869,006<br>(20,037,819)  |                     | -<br>134,096<br>(576,057)                    |  |
| 7,940,998   | (5,991,884)  |                     | (441,961)                                    |  |
| 1,125,434   | 16,887,898   | 1                   | ,580,057                                     |  |
| <br>76,036,191  |  | 12                  | 2,778,033                                    |  |
| \$<br>77,161,625  |  | \$ 14               | ,358,090                                     |  |
|   | (64,361)   | are diff<br>are rep | erent becau<br>orted with the                | orted for business-type activities in the Statement of Activities see the portion of the net income of certain internal service funds he business-type activities which those funds service. |
|   | \$ 16,823,537  | Cnange              | e iii net asse                               | ts of business-type activities   |

#### CITY OF COLUMBIA, MISSOURI STATEMENT OF CASH FLOWS PROPRIETARY FUNDS FOR THE YEAR ENDED SEPTEMBER 30, 2011

|   | Major         |                             |              | ajor Enterprise Funds |    |                      |  |
|---|---------------|-----------------------------|--------------|-----------------------|----|----------------------|--|
|   |               | r and Electric              | Sa           | nitary Sewer          |    | olid Waste           |  |
|   | U             | tility Fund                 |              | tility Fund           | U  | tility Fund          |  |
| CASH FLOWS FROM OPERATING ACTIVITIES  |               |                             |              |                       |    |                      |  |
| Cash received from customers (including other funds)  | \$            | 145,819,616                 | \$           | 14,147,707            | \$ | 16,306,188           |  |
| Cash received from other sources  | Ť             | 1,449,881                   | -            | 141,961               | -  | 146,209              |  |
| Cash payments to suppliers  |               | (93,615,868)                |              | (2,617,727)           |    | (5,905,795)          |  |
| Cash payments to employees  |               | (16,067,944)                |              | (3,980,524)           |    | (5,157,280)          |  |
| Cash payments to other funds  |               | (4,010,294)                 |              | (1,268,244)           |    | (1,707,480)          |  |
| Cash received (payments) for other expenses  Net cash provided (used) for operating activities          |               | 20,401<br>33,595,792        |              | 6,423,173             |    | 3,681,842            |  |
| 1   |               |                             |              | -, -,                 |    |                      |  |
| CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES   |               |                             |              |                       |    |                      |  |
| Transfers in  |               | 2,521,152                   |              | 42                    |    | - (11 101)           |  |
| Transfers out Proceeds (payments) of advances from other funds  |               | (17,124,850)                |              | (241,094)<br>(90,000) |    | (11,101)<br>(87,853) |  |
| Revenue from other govenrnmental units  |               | _                           |              | (50,000)              |    | 133,371              |  |
| Net cash provided (used) for noncapital financing activities  |               | (14,603,698)                |              | (331,052)             |    | 34,417               |  |
| CACH ELOWS EDOM CADITAL AND DELATED EINANGING ACTIVITIES  |               |                             |              |                       |    |                      |  |
| CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES Proceeds from bonds, loans, and capital leases |               | 85,951,946                  |              | 19,496,357            |    |                      |  |
| Debt service - interest payments  |               | (7,282,595)                 |              | (1,849,189)           |    | (315,208)            |  |
| Debt service - principal  |               | (15,855,000)                |              | (1,875,000)           |    | (580,000)            |  |
| Acquisition and construction of capital assets  |               | (54,204,017)                |              | (20,740,121)          |    | (3,458,027)          |  |
| Payment of construction contracts   |               | (1,028,633)                 |              | (2,926,127)           |    | (83,207)             |  |
| Fiscal agent fees payments  |               | (2,371,068)                 |              | (52,420)              |    | (327)                |  |
| Capital contributions, cash   |               | 5 210 622                   |              | 278,915               |    | 98,329               |  |
| Net cash provided (used) for capital and related financing activities                                   |               | 5,210,633                   |              | (7,667,585)           |    | (4,338,440)          |  |
| CASH FLOWS FROM INVESTING ACTIVITIES  |               |                             |              |                       |    |                      |  |
| Interest received   |               | 2,388,653                   |              | 967,183               |    | 261,617              |  |
| Purchase of investments   |               | -                           |              | -                     |    | -                    |  |
| Sale of investments   |               | -                           |              | -                     |    | -                    |  |
| Net cash provided (used) for investing activities   |               | 2,388,653                   |              | 967,183               |    | 261,617              |  |
| Net increase (decrease) in cash and cash equivalents  |               | 26,591,380                  |              | (608,281)             |    | (360,564)            |  |
| CASH AND CASH EQUIVALENTS AT BEGINNING OF PERIOD  |               | 87,111,847                  |              | 16,836,296            |    | 9,670,446            |  |
| CASH AND CASH EQUIVALENTS AT END OF PERIOD  | \$            | 113,703,227                 | \$           | 16,228,015            | \$ | 9,309,882            |  |
| Displayed as:   |               |                             |              |                       |    |                      |  |
| Cash and cash equivalents   | \$            | 42,029,813                  | \$           | 6,852,125             | \$ | 6,580,288            |  |
| Restricted assets   |               | 71,673,414                  |              | 9,375,890             |    | 2,729,594            |  |
|   | \$            | 113,703,227                 | \$           | 16,228,015            | \$ | 9,309,882            |  |
| DECONOR LATION OF OBED ATING INCOME (LOSS) TO NET CASH BROW   | IDED (II      | CED) FOR OBEI               | ATING        | A CTIVITIES           |    |                      |  |
| RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH PROV<br>Operating income (loss)                   | IDED (U<br>\$ | SED) FOR OPEL<br>27,503,179 | (ATING<br>\$ | 3,518,381             | \$ | 2,745,869            |  |
| Adjustments to reconcile operating income (loss) to net cash provided (used)                            | Ψ             | 27,303,177                  | Ψ            | 3,310,301             | Φ  | 2,743,607            |  |
| for operating activities  |               |                             |              |                       |    |                      |  |
| Depreciation  |               | 12,367,555                  |              | 3,101,607             |    | 1,594,182            |  |
| Changes in assets and liabilities:  |               |                             |              |                       |    |                      |  |
| (Increase)/decrease in receivable   |               | (1,667,531)                 |              | (334,193)             |    | (287,163)            |  |
| (Increase)/decrease in due from other funds<br>(Increase)/decrease in loans receivable from other funds |               | (800,000)<br>(2,384,385)    |              | -                     |    | -                    |  |
| (Increase)/decrease in ioans receivable from other funds (Increase)/decrease in inventory               |               | 345,483                     |              | -                     |    | (58,693)             |  |
| (Increase)/decrease in inventory  (Increase)/decrease in prepaid items                                  |               | (8,415)                     |              | _                     |    | (50,075)             |  |
| (Increase)/decrease in other assets   |               | -                           |              | -                     |    | -                    |  |
| Increase/(decrease) in accounts payable   |               | (2,857,010)                 |              | (68,471)              |    | (126,292)            |  |
| Increase/(decrease) in accrued payroll and payroll taxes  |               | 127,805                     |              | 39,427                |    | 368                  |  |
| Increase/(decrease) in accrued sales tax  |               | 20,401                      |              | -                     |    | -                    |  |
| Increase/(decrease) in due to other funds   |               | 502,430                     |              | -                     |    | -                    |  |
| Increase/(decrease) in loans payable to other funds Increase/(decrease) in other liabilities            |               | (1,094,894)                 |              | (3,357)               |    | (364,424)            |  |
| Increase (decrease) in claims payable - workers'  |               | (1,0)4,0)4)                 |              | (3,337)               |    | (304,424)            |  |
| compensation and general liability and health insurance   |               | -                           |              | -                     |    | -                    |  |
| Increase (decrease) in net pension obligation   |               | 91,293                      |              | 27,818                |    | 31,786               |  |
| Other non-operating revenue   |               | 1,449,881                   |              | 141,961               | _  | 146,209              |  |
| Net cash provided (used) for operating activities   | \$            | 33,595,792                  | \$           | 6,423,173             | \$ | 3,681,842            |  |
| NONCASH INVESTING AND CAPITAL AND RELATED FINANCING ACTIV   | TTIES         |                             |              |                       |    |                      |  |
| Contributed water and sewer lines   | \$            | 174,619                     | \$           | 362,328               | \$ | -                    |  |
| Change in fair value of investments and cash equivalents  |               | (43,588)                    |              | (6,535)               |    | (4,081)              |  |
| Construction contracts payable  Total papeach conital and related financing activities                  | •             | 924,842                     | •            | 8,610,410             | •  | 1,118,317            |  |
| Total noncash capital and related financing activities  | \$            | 1,055,873                   | \$           | 8,966,203             | \$ | 1,114,236            |  |

| Non-major<br>Enterprise<br>Funds |    | Total<br>Enterprise<br>Funds | Se | Internal<br>ervice Funds |
|----------------------------------|----|------------------------------|----|--------------------------|
|                                  |    |                              |    |                          |
| \$<br>10,607,784                 | \$ | 186,881,295                  | \$ | 35,220,443               |
| 238,528                          |    | 1,976,579                    |    | 1,025,790                |
| (5,411,563)                      |    | (107,550,953)                |    | (25,911,566)             |
| (8,131,296)                      |    | (33,337,044)                 |    | (6,824,668)              |
| (1,901,754)                      |    | (8,887,772)                  |    | (1,388,524)              |
| <br>(4,598,301)                  | _  | 20,401<br>39,102,506         |    | 2,121,475                |
|                                  |    |                              |    |                          |
| 8,347,812                        |    | 10,869,006                   |    | 134,096                  |
| (2,660,774)                      |    | (20,037,819)                 |    | (576,057)                |
| 675,342                          |    | 497,489                      |    |                          |
| <br>1,625,717                    |    | 1,759,088                    |    | 3,437                    |
| <br>7,988,097                    | -  | (6,912,236)                  |    | (438,524)                |
| 2.552.040                        |    | 400 000 001                  |    |                          |
| 2,773,968                        |    | 108,222,271                  |    | -                        |
| (965,123)                        |    | (10,412,115)                 |    | -                        |
| (783,160)<br>(8,233,480)         |    | (19,093,160)<br>(86,635,645) |    | (296,446)                |
| (3,942,902)                      |    | (7,980,869)                  |    | (290,440)                |
| (38,655)                         |    | (2,462,470)                  |    | _                        |
| 1,266,251                        |    | 1,643,495                    |    | _                        |
| <br>(9,923,101)                  |    | (16,718,493)                 |    | (296,446)                |
| <br><u> </u>                     |    | ( ), ), ),                   |    | (11)                     |
| 737,151                          |    | 4,354,604                    |    | 291,293                  |
| -                                |    | -                            |    | (4,866,937)              |
| -                                |    | -                            |    | 4,859,671                |
| 737,151                          |    | 4,354,604                    |    | 284,027                  |
| (5,796,154)                      |    | 19,826,381                   |    | 1,670,532                |
| <br>21,509,012                   |    | 135,127,601                  |    | 11,284,028               |
| \$<br>15,712,858                 | \$ | 154,953,982                  | \$ | 12,954,560               |
|                                  |    |                              |    |                          |
| \$<br>13,500,564                 | \$ | 68,962,790                   | \$ | 12,954,560               |
| <br>2,212,294                    |    | 85,991,192                   |    | -                        |
| \$<br>15,712,858                 | \$ | 154,953,982                  | \$ | 12,954,560               |
|                                  |    |                              |    |                          |
| \$<br>(8,336,444)                | \$ | 25,430,985                   | \$ | 686,256                  |
| 3,432,186                        |    | 20,495,530                   |    | 297,434                  |
| (61,535)                         |    | (2,350,422)                  |    | (1,606)                  |
| -                                |    | (800,000)                    |    | -                        |
| -                                |    | (2,384,385)                  |    | -                        |
| 78,231                           |    | 365,021                      |    | (54,443)                 |
| (8,808)                          |    | (17,223)                     |    | (58,608)                 |
| (114,715)                        |    | (3,166,488)                  |    | (164,408)                |
| 28,203                           |    | 195,803                      |    | 63,065                   |
| -                                |    | 20,401                       |    | -                        |
| -                                |    | 502,430                      |    | -                        |
| 80,740                           |    | 80,740                       |    | -                        |
| 27,908                           |    | (1,434,767)                  |    | (32,791)                 |
| -                                |    | -                            |    | 321,772                  |
| 37,405                           |    | 188,302                      |    | 39,014                   |
| 238,528                          |    | 1,976,579                    |    | 1,025,790                |
| \$<br>(4,598,301)                | \$ | 39,102,506                   | \$ | 2,121,475                |
|                                  |    |                              |    |                          |
| \$<br>-                          | \$ | 536,947                      | \$ | -                        |
| (5,868)                          |    | (60,072)                     |    | (5,262)                  |
| <br>1,595,232                    |    | 12,248,801                   |    |                          |
| \$<br>1,589,364                  | \$ | 12,725,676                   | \$ | (5,262)                  |

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# CITY OF COLUMBIA, MISSOURI STATEMENT OF FIDUCIARY NET ASSETS FIDUCIARY FUNDS SEPTEMBER 30, 2011

|                                       | Pension and OPEB<br>Trust<br>Funds |            | Private<br>Purpose<br>Trust Funds |         | Agency<br>Funds |           |
|---------------------------------------|------------------------------------|------------|-----------------------------------|---------|-----------------|-----------|
| ASSETS                                |                                    |            |                                   |         |                 |           |
| Cash and cash equivalents             | \$                                 | 1,487,906  | \$                                | 346,763 | \$              | 4,343,883 |
| Taxes receivable net                  |                                    | -          |                                   | -       |                 | 3,620,409 |
| Accrued interest                      |                                    | 177,585    |                                   | 619     |                 | 7,980     |
| Due from other funds                  |                                    | -          |                                   | -       |                 | -         |
| Other assets                          |                                    | -          |                                   | 2,500   |                 | -         |
| Investments, at fair value:           |                                    |            |                                   |         |                 |           |
| Corporate bonds                       |                                    | 12,393,513 |                                   | -       |                 | -         |
| Common stock and mutual funds         |                                    | 38,521,601 |                                   | -       |                 | -         |
| U.S. Government and agency securities |                                    | 11,806,129 |                                   | -       |                 | -         |
| Money market                          |                                    | 16,989,208 |                                   | -       |                 | -         |
| OPEB investments-money market funds   |                                    | 1,465,167  |                                   | -       |                 | -         |
| Asset-backed securities               |                                    | 4,151,818  |                                   | -       |                 | -         |
| Capital assets                        |                                    | 11,687     |                                   | -       |                 | -         |
| Accumulated depreciation              |                                    | (11,687)   |                                   |         |                 |           |
| Total Assets                          |                                    | 86,992,927 |                                   | 349,882 | _               | 7,972,272 |
| LIABILITIES                           |                                    |            |                                   |         |                 |           |
| Accounts payable                      |                                    | 4,705      |                                   | 12,909  |                 | -         |
| Accrued payroll and payroll taxes     |                                    | -          |                                   | _       |                 | -         |
| Due to other funds                    |                                    | -          |                                   | -       |                 | -         |
| Due to other entities                 |                                    | -          |                                   | -       |                 | 3,607,980 |
| Other liabilities                     |                                    | 1,851,777  |                                   | 83,617  |                 | 4,364,292 |
| <b>Total Liabilities</b>              |                                    | 1,856,482  |                                   | 96,526  |                 | 7,972,272 |
| NET ASSETS                            |                                    |            |                                   |         |                 |           |
| Net assets held in trust              |                                    | 85,136,445 |                                   | 253,356 |                 |           |
| Total Net Assets                      | \$                                 | 85,136,445 | \$                                | 253,356 |                 |           |

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# CITY OF COLUMBIA, MISSOURI STATEMENT OF CHANGES IN FIDUCIARY NET ASSETS PENSION AND OTHER POSTEMPLOYMENT BENEFITS FUNDS FOR THE YEAR ENDED SEPTEMBER 30, 2011

|   | Pension and OPEB<br>Trust<br>Funds | Private<br>Purpose<br>Trust Funds |
|---|------------------------------------|-----------------------------------|
| ADDITIONS                                     |                                    |                                   |
| Contributions:                                |                                    |                                   |
| Chamber                                       | \$ -                               | \$ 140,300                        |
| City  | 7,228,245                          | 30,000                            |
| County  | -                                  | 35,000                            |
| University                                    | =                                  | 15,000                            |
| Employee                                      | 1,511,127                          | -                                 |
| Net investment revenue:                       |                                    |                                   |
| Net depreciation in fair value of investments | (4,020,053)                        | -                                 |
| Interest and dividends                        | 5,053,605                          | 9,091                             |
| Miscellaneous                                 |                                    | 89,254                            |
| Total Additions                               | 9,772,924                          | 318,645                           |
| DEDUCTIONS                                    |                                    |                                   |
| Health and environment:                       |                                    |                                   |
| Services and miscellaneous                    | -                                  | 5,940                             |
| Policy development and administration:        |                                    |                                   |
| Materials and supplies                        | -                                  | 15,469                            |
| Travel and training                           | 1,502                              | 56,103                            |
| Intragovernmental                             | 51,739                             | -                                 |
| Utilities, services, and miscellaneous        | 320,426                            | 206,056                           |
| Pension benefits                              | 8,178,670                          | -                                 |
| Refund of employees' contributions            | 129,441                            |                                   |
| <b>Total Deductions</b>                       | 8,681,778                          | 283,568                           |
| Change in net assets                          | 1,091,146                          | 35,077                            |
| NET ASSETS - BEGINNING                        | 84,045,299                         | 218,279                           |
| NET ASSETS - ENDING                           | \$ 85,136,445                      | \$ 253,356                        |

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# NOTES TO THE BASIC FINANCIAL STATEMENTS

| FINANCIAL STATEMENTS   |
|--|
| The Notes to the Basic Financial Statements include a summary of accounting policies that are followed. They also include information used by the City that is judged to be the most appropriate for full disclosure in the preparation of the financial statements. |
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#### Notes to the Basic Financial Statements September 30, 2011

#### I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The following is a summary of significant accounting policies employed in the preparation of the accompanying basic financial statements.

#### A. Reporting Entity

The City of Columbia (the City) operates under a City Manager/Council, home rule charter form of government. The City's Basic Financial Statements include the accounts of all City operations: Policy Development and Administration, Public Safety, Transportation, Health and Environment, and Personal Development. Enterprise operations owned by the City include a Water and Electric Utility, Sanitary Sewer Utility, Regional Airport, Public Transportation System, Solid Waste Collection Operation, Parking Facilities, Recreation Services, Railroad System and Storm Water System.

The City's relationship to other legally separate organizations has been examined to determine if their inclusion in the City's basic financial statements is necessary to fairly present the financial position and activities of the City. The criteria used in this determination included an examination of the nature and significance of the organization's relationship with the City, financial benefit or burden to the City, the ability of the City Council to appoint members of the entity's governing board, and the level of influence the City has over the activities of the organization. Based on these criteria, the following related organizations have been excluded from the accompanying financial statements:

Columbia Regional Library District (Library District) - The City's Mayor appoints all members to the Library District's board on a staggering-term basis (appointments do not correspond to the mayoral term), and a board member cannot be removed except for specific acts (illegal acts, etc.). The Library District is able to establish and approve its own budget and legally set its own tax rates. Therefore, although the City appoints all members of the Library District's board, the entity is able to act independently without City oversight.

**Columbia Housing Authority** (**Authority**) - This entity is similar to the Columbia Regional Library District. The City's Mayor appoints members of the Authority's board with the same restrictions, and cannot remove members without cause. The Authority establishes its own budgets, and is financed with federal funds and rentals. Operations are administered by the Authority without City oversight.

City of Columbia New Century Fund, Inc. (Foundation) - The Foundation is a legally separate, tax-exempt entity that acts primarily as a fund-raising organization to solicit contributions for the betterment of the City. The five member Board is appointed by the City Council to serve a one-year term. No board member is allowed to serve more than five terms on the Board. Although the City does not control the timing or amount of receipts from the Foundation, the majority of resources, or incomes thereon that the Foundation holds and invests are restricted to the activities of the City by the donors. However, the accumulation of restricted resources and the support given during the current year are not significant to the City.

#### B. Government-Wide and Fund Financial Accounting

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the non-fiduciary activities of the City. The effect of interfund activities has been removed from these statements. Governmental activities, which normally are supported by taxes, intergovernmental revenues, and other nonexchange transactions, are reported separately from business-type activities, which rely to a significant extent on fees and charges to external parties.

#### Notes to the Basic Financial Statements September 30, 2011

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

#### C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund financial statements and the private purpose trust fund financial statements. Agency funds adhere to the accrual basis of accounting and do not have a measurement focus. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

The financial statements for the pension and other post employment benefits trust funds are prepared using economic resources measurement focus and the accrual basis of accounting. Plan member contributions are recognized in the period in which the contributions are due. Employer contributions to each plan are recognized when due, as the City has a formal commitment to provide the contributions. Benefits and refunds are recognized when due and payable in accordance with the terms of each plan.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, interest and principal on general long-term debt is recognized when due, or when payments are due early in the next fiscal year, and the advance of resources to the debt service fund is mandatory, and debt service expenditures are recognized before year-end to match the resources provided for these payments.

Property tax, sales tax, gasoline tax, motor vehicle tax, interest, and revenues from other governmental units associated with the current fiscal period are all considered to be susceptible to accrual and so they have been recognized as revenues of the current fiscal period. Only the portion of special assessments receivable due within the current fiscal period is considered to be susceptible to accrual as revenue of the current period. All other revenue items are considered to be measurable and available only when cash is received by the government.

The government reports the following major governmental funds:

The *general fund* is the government's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The *capital projects fund* is used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other

#### Notes to the Basic Financial Statements September 30, 2011

capital assets. Capital project funds exclude those types of capital related outflows financed by proprietary funds or for assets that will be held in trust for individuals, private organizations, or other governments.

The government reports the following major proprietary funds:

The water and electric utility fund accounts for the billing and collection of charges for water and electric service for most city residents. Revenues are used to pay for both operating expenses and capital expenditures to maintain these services.

The sanitary sewer utility fund is used to account for the provision of sanitary sewer services to the residents of the city and a limited number of customers outside the city limits. All activities necessary to provide such services are accounted for in this fund.

The solid waste utility fund accounts for the provision of solid waste collection and operation of the landfill and Material Recovery Facility.

Additionally, the government reports the following fund types:

*Internal service funds* account for custodial and maintenance services, utility customer services, information technologies, public communications, fleet operations, self-insurance reserves, geographic information systems (GIS) and employee benefits for covered employees, provided to other departments or agencies of the government, or to other governments, on a cost reimbursement basis.

The *pension and other post employment benefits trust funds* are used to account for the accumulation of resources for pension benefit payments to qualified police and firefighter personnel and to account for the accumulation of resources for post employment benefits to qualified plan participants.

The *private purpose trust funds* are used to account for resources held by the City in a trustee capacity for the payment of food and medical expenses of indigent persons of the City and as an agent to account for REDI (Regional Economic Development, Inc.) transactions.

Special revenue funds are used to account for specific revenues that are legally restricted to expenditure for particular purposes.

Agency funds account for resources held by the City in a trustee capacity.

The *Permanent fund* is used to report resources that are legally restricted to the extent that only earnings, not principal, may be used for purposes that support the reporting government's programs.

*Debt service funds* are used to account for the accumulation of resources and payment of general obligation bond principal and interest from governmental resources and special assessment bond principal and interest from special assessment levies when the government is obligated in some manner for the payment.

The City applies all applicable guidance of the Financial Accounting Standards Board (FASB) in accounting and reporting for proprietary activities issued on or before November 30, 1989, unless the guidance conflicts with applicable Governmental Accounting Standards Board (GASB) guidance as prescribed by GASB Statement No. 20.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements except for interfund services provided and used.

#### Notes to the Basic Financial Statements September 30, 2011

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. Federal S02 allowances that are sold represent allowances not required for use in the normal operation of the Electric Utility; therefore sales of allowances are classified as nonoperating revenue.

When both restricted and unrestricted resources are available for use, it is the government's policy to use restricted resources first, and then unrestricted resources as they are needed.

## D. Assets, Liabilities, and Net Assets or Fund Balance

#### 1. Pooled Cash and Marketable Securities

Cash resources of certain individual funds are combined to form a pool of cash and investments. Interest income earned as a result of pooling is distributed to the appropriate funds based on the ending monthly balance of cash and marketable securities of each fund.

When a fund overdraws its share of pooled cash, the overdraft is reported as an interfund payable in that fund, and an interfund receivable in the General Fund. At September 30, 2011 no funds had been reclassified due to a fund overdraft.

Investments are reported at fair value in accordance with GASB Statement No. 31, Accounting and Financial Reporting for Certain Investments and for External Investment Pools, which establishes fair values for certain types of investments. The fair values are based on quoted market prices.

Collateral is required for demand deposits and certificates of deposit. The fair value of the collateral must equal 100% of the value of the cash and investments in excess of deposit insurance. Obligations that may be pledged as collateral are of the same type as authorized for investment by the City. All legal requirements were met during the year ended September 30, 2011.

Obligations pledged to secure deposits are delivered to the custodial bank. Written custodial agreements are required that provide that the collateral securities be held separate from the assets of the custodial bank.

Repurchase agreements are purchased from brokers and local banks. Securities underlying a repurchase agreement must have a fair value of at least 100% of the cost of the repurchase agreement. No substitution of securities is permitted. Securities underlying overnight repurchase agreements are held as collateral in the Federal Reserve Bank. For bank repurchase agreements, the securities are not held in the City's name but are pledged against the repurchase agreement pool held by the dealer bank. For broker repurchase agreements, the securities are held in the City's name.

#### 2. Unbilled Revenue

The City records as accounts receivable in the Enterprise Fund financial statements the amount of accrued, but unbilled revenue for the Water and Electric Utility, Sanitary Sewer Utility, and Solid Waste Funds and non major Enterprise fund-Storm Water Utility Fund, determined by prorating actual subsequent billings.

#### Notes to the Basic Financial Statements September 30, 2011

#### 3. Tax Bills Receivable

Special assessment tax bills are sold at book value, without recourse, to the Designated Loan and Special Tax Bill Investment Fund (a non-major governmental fund) when the special assessment project is completed. These tax bills are reported as tax bills receivable in the Designated Loan and Special Tax Bill Investment Fund.

#### 4. Inventories

Inventories are adjusted to annual and periodic physical counts and are valued at cost utilizing the following methods of valuation:

Enterprise Funds - weighted average and first-in, first-out Internal Service Funds - first-in, first-out

#### 5. Pension Trust Funds' Investments

The Police and Firefighters' Retirement Funds, pension trust funds, are invested in U.S. Treasury, agency and instrumentalities obligations, government national mortgage certificates, and preferred and common stocks and bonds. These investments are reported at fair value, which is based on quoted market prices.

#### 6. Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), are reported in the applicable governmental or business-type activities columns in the government-wide financial statements and in the proprietary fund financial statements. Capital assets are defined as assets with an initial, individual cost of \$5,000 or more and an estimated useful life in excess of one year. Such assets are recorded at historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair value at the date of donation.

In accordance with GASB Statement No. 34, general government infrastructure assets (streets, bridges, sidewalks) have been capitalized retroactively to 1980 at historical cost.

The costs of normal maintenance and repairs that do not enhance functionality or materially extend the life of an asset are not capitalized.

Capital assets, with two exceptions, are depreciated using the straight-line method over the following estimated useful lives:

Buildings 40 years Structures & Improvements 20-50 years Air Easements 35 years Mains & Sewers 99 years Streets, Bridges, Sidewalks 50 years Furniture and Other Equipment 10-20 years Vehicles 2-10 years Computer Equipment 5 years Software 3 years

Water and Electric assets are depreciated using estimated useful lives established by the Federal Energy Regulatory Commission. Landfill cells are depreciated using the units of consumption method.

#### Notes to the Basic Financial Statements September 30, 2011

#### 7. Property Tax Revenue Recognition

Property tax revenue is recognized independent of receivable recognition in the fiscal year for which the taxes have been levied (budgeted). Delinquent taxes expected to be received later than 60 days after the close of the fiscal year are classified as deferred revenue within the governmental fund financial statements.

The City's property tax is levied each December 31 on the assessed valuation of property located within the City as of the preceding January 1, the lien date. Taxes are due in full on December 31, and become delinquent on January 1. The delinquent penalty for 2011 was 9% in January, increased by 2% in each succeeding month up through September for a maximum of 25%.

#### 8. Intragovernmental Revenue

Several funds remit to the General Fund a budgeted fixed amount for management and accounting services rendered by the General Fund.

#### 9. Compensated Absences

All vested or accumulated vacation and scheduled holiday leave is accrued when incurred in the government-wide and proprietary financial statements. Certain amounts have been recorded in the governmental fund financial statements as part of accrued payroll and payroll taxes, since such amounts came due (matured) during the fiscal year ended September 30, 2011.

#### 10. Fund Balance

In the fund financial statements, fund balance is divided into five classifications based primarily on the extent to which the City is bound to observe constraints imposed upon the use of the resources in the City governmental funds which include the General Fund, the Capital Projects Fund and Non Major funds (for example: Special Revenue and Debt Service Funds.) Amounts that are restricted to specific purposes either by a) constraints placed on the use of resources by creditors, grantors, contributors, or laws or regulations of other governments or b) imposed by law through constitutional provisions or enabling legislation are classified as restricted fund balances. Amounts that can only be used for specific purposes pursuant to constraints imposed by the City Council through an ordinance or resolution are classified as committed fund balances. Amounts that are constrained by the City's intent to be used for specific purposes but are neither restricted nor committed are classified as assigned fund balances. Assignments are made by City management based on Council direction. Non-spendable fund balances include amounts that cannot be spent because they are either (a) not in spendable form (inventory and prepaid items) or (b) legally or contractually required to be maintained intact. Unassigned fund balance is the residual classification for the government's general fund and includes all spendable amounts not contained in the other classifications. The general fund will be the only fund that reports a positive unassigned fund balance amount. In the other governmental funds, if expenditures exceed the amounts restricted, committed or assigned to those purposes, it may be necessary to report a negative unassigned fund balance.

When an expenditure is incurred in governmental funds which may be paid using either restricted or unrestricted resources, the City's policy is to pay the expenditure from the restricted fund balance and then from less-restrictive classifications – committed, assigned and then unassigned fund balances.

## Notes to the Basic Financial Statements September 30, 2011

Below are the fund balance classifications for the governmental funds at September 30, 2011:

|                                       |    | General<br>Fund | Capital<br>Projects | Non Major<br>Governmental | Total<br>Governmental |
|---------------------------------------|----|-----------------|---------------------|---------------------------|-----------------------|
| Fund Balances                         |    |                 |                     |                           |                       |
| Nonspendable:                         |    |                 |                     |                           |                       |
| Prepaid items                         | \$ | 39,762 \$       | - \$                | 2,053 \$                  | 41,815                |
| Designated Loan Fund                  |    | -               | -                   | 1,500,000                 | 1,500,000             |
| Inventory                             |    | 381,488         | -                   | -                         | 381,488               |
|                                       |    | 421,250         | -                   | 1,502,053                 | 1,923,303             |
| Restricted:                           |    |                 |                     |                           |                       |
| HUD Grant                             |    | -               | -                   | 7,214,710                 | 7,214,710             |
| ARRA grant for sustainability efforts |    | -               | -                   | 90,527                    | 90,527                |
| Debt Service                          |    | -               | -                   | 7,271,688                 | 7,271,688             |
| Special Business District             |    | -               | -                   | 24,560                    | 24,560                |
| Capital Projects                      |    | -               | 1,709,220           | 2,372,144                 | 4,081,364             |
| Transportation                        |    |                 |                     | 2,738,927                 | 2,738,927             |
| Convention & Tourism                  |    | -               | -                   | 1,862,031                 | 1,862,031             |
| Parks & Recreation                    |    |                 |                     | 833,464                   | 833,464               |
| Development charge                    |    | -               | -                   | 990,216                   | 990,216               |
| Donations for Contribution Fund       |    | <u>-</u>        | <u>-</u>            | 379,441                   | 379,441               |
|                                       |    | -               | 1,709,220           | 23,777,708                | 25,486,928            |
| Committed:                            |    |                 |                     |                           |                       |
| Policy Development and Administration |    | 83,617          | -                   | -                         | 83,617                |
| Public Safety                         |    | 161,467         | -                   | -                         | 161,467               |
| Transportation                        |    | 9,016           | -                   | -                         | 9,016                 |
| Health and Environment                |    | 93,217          | -                   | -                         | 93,217                |
| Personal Development                  |    | 390,174         | -                   | -                         | 390,174               |
| Debt Service                          |    | -               | -                   | 1,893,083                 | 1,893,083             |
| Designated Loan Fund                  |    | -               | -                   | 6,906,079                 | 6,906,079             |
| Capital Projects                      |    | -               | 1,368,581           | -                         | 1,368,581             |
| Public Improvements                   |    |                 |                     | 587,699                   | 587,699               |
|                                       |    | 737,491         | 1,368,581           | 9,386,861                 | 11,492,933            |
| Assigned                              |    |                 |                     |                           |                       |
| Policy Development and Administration |    |                 | -                   | -                         | 125,732               |
| Public Safety                         |    | 125,732         | -                   | -                         | 389,553               |
| Transportation                        |    | 389,553         | -                   | -                         | 111,951               |
| Health and Environment                |    | 111,951         | -                   | -                         | 40,072                |
| Personal Development                  |    | 40,072          | -                   | -                         | 118,518               |
| Appropriated Fund Balance             |    | 118,518         | -                   | -                         | 2,313,391             |
| Capital Projects                      |    | 2,313,391       | 38,979,012          | -                         | 38,979,012            |
| Debt Service                          |    | -               | -                   | 13,199                    | 13,199                |
| Other-Contributions Fund              |    |                 |                     | 235,750                   | 235,750               |
|                                       |    | 3,099,217       | 38,979,012          | 248,949                   | 42,327,178            |
| Unassigned                            | _  | 23,660,321      | -                   | <u> </u>                  | 23,660,321            |
| Total Fund Balance                    | \$ | 27,918,279 \$   | 42,056,813 \$       | 34,915,571 \$             | 104,890,663           |

# 11. Minimum Fund Balance Policy

The City's policy is to maintain a minimum unassigned General Fund balance equal to 16% of expenditures for the adopted budget. These funds will be used to avoid cash flow interruptions, generate interest income, reduce need for short-term borrowing and assist in maintaining what is considered an investment grade bond rating.

#### Notes to the Basic Financial Statements September 30, 2011

#### 12. Net Assets

In the government-wide and proprietary fund financial statements, equity is displayed in three components as follows:

*Invested in Capital Assets, Net of Related Debt* – This consists of capital assets, net of accumulated depreciation, less the outstanding balances of any bonds, notes, or other borrowings that are attributable to the acquisition, construction, or improvements of those assets. Net assets invested in capital assets, net of related debt excludes unspent bond and loan proceeds. As of September 30, 2011, the City had unspent bond proceeds of \$1,396,140 in Governmental Activities, \$52,972,579 in the Water and Electric Utility, \$5,860,737 in the Sanitary Sewer Utility, \$827,610 in the Solid Waste Utility, \$1,742,414 in the Parking Fund and \$31,555 in the Railroad Fund.

**Restricted** – This consists of net assets that are legally restricted by outside parties or by law through constitutional provisions or enabling legislation. Governmental activities Net Assets Restricted for Statutory Restrictions is \$16,508,073 which is for restricted tax revenues. Business-type activities Net Assets Restricted for Statutory Restrictions is \$2,274,042 which is for debt service.

*Unrestricted* – This consists of net assets that do not meet the definition of "restricted" or "invested in capital assets, net of related debt."

#### 13. Future Accounting Pronouncements

This report does not incorporate GASB Statement No. 57, OPEB Measurements by Agent Employers and Agent Multiple-Employer Plans, GASB Statement No. 60, Accounting and Financial Reporting for Service Concession Arrangements, GASB Statement No. 61, The Financial Reporting Entity: Omnibus-an amendment of GASB Statements No. 14 and No. 34, GASB Statement No. 62, Codification of Accounting and Financial Reporting Guidance Contained in Pre-November 30, 1989 FASB and AICPA, GASB Statement No. 63, Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position, and GASB Statement No. 64, Derivative Instruments: Application of Hedge Accounting Termination Provisions. The City will adopt and implement these statements at the required times.

#### 14. Capitalization of Interest

Net interest costs on funds borrowed to finance the construction of capital assets are capitalized and depreciated over the life of the related asset for business-type activities and proprietary fund types. Interest is not capitalized for governmental activities or governmental fund types within the fund financial statements. In fiscal year 2011, the City capitalized \$301,585 of interest.

#### 15. Capital Contributions

Capital contributions represent government grants and other aid used to fund capital projects. Capital contributions are recognized as revenue when the expenditure is made and amounts become subject to claim for reimbursement.

#### Notes to the Basic Financial Statements September 30, 2011

#### 16. Amortization of Bond Costs

In the government-wide financial statements and the proprietary fund types in the fund financial statements, bond discounts and premiums are recorded as a reduction or addition to the debt obligation and bond issuance costs are recorded as deferred charges. Bond discounts and premiums and issuance costs are amortized using a method which approximates the effective interest method over the term of the related bonds. The loss on refunding is amortized as a component of interest expense over the remaining life of the bonds using a method which approximates the effective interest method.

#### 17. Adoption of New Accounting Pronouncements

Effective October 1, 2010, the City adopted GASB Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. This statement enhances the usefulness of fund balance information by providing clearer fund balance classifications that can be more consistently applied and by clarifying existing governmental fund type definitions. This statement establishes fund balance classifications that comprise a hierarchy based primarily on the extent to which a government is bound to observe constraints imposed upon the use of resources reported in governmental funds. This financial statement incorporates the new fund balance categories in governmental funds. The city's governmental funds were reviewed and are classified in accordance with Statement No. 54 fund type definitions.

Effective October 1, 2010, the City adopted GASB Statement No. 59, *Financial Instruments Omnibus*. This statement updates and improves existing standards regarding financial reporting and disclosure requirements of certain financial instruments and external investment pools. This statement had no impact on the City's financial statements.

#### 18. Miscellaneous Revenue

Miscellaneous revenue includes sources such as auction revenue, photocopies, Housing Authority PILOT and other immaterial revenues.

#### 19. Change in Fund Balance

As of October 1, 2010, beginning Fund Balances of the Library Debt Fund, Library Operating Fund and the Library Building Fund were restated due to the implementation of Governmental Accounting Standards Board Statement No. 54 (GASB 54). These funds, which were previously reported as special revenue funds, are now reported by the City as an agency fund.

|                                      |    | Nonmajor     |              |
|--------------------------------------|----|--------------|--------------|
|                                      |    | Governmental | Governmental |
|                                      |    | Funds        | Activities   |
| Fund balance/net assets at beginning | -  |              |              |
| of year as previously reported       | \$ | 40,428,763   | 400,271,169  |
| GASB 54 implementation               |    | (3,949,315)  | (3,949,315)  |
| Fund balance at beginning            | -  |              |              |
| of year, as restated                 | \$ | 36,479,448   | 396,321,854  |
|                                      | -  |              |              |

#### Notes to the Basic Financial Statements September 30, 2011

#### II. RECONCILIATION OF GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS

# A. Explanation of certain differences between the governmental fund balance sheet and the government-wide statement of net assets

An element of that reconciliation states that "internal service funds are used by management to charge the costs of custodial maintenance, information technologies, public communications, fleet operations, self insurance, and employee benefits." The assets (excluding capital assets) and liabilities of the internal service funds are therefore included in governmental activities in the following line items in the statement of net assets (excluding certain internal service fund assets and liabilities that are included with business-type activities):

| Cash and cash equivalents                                    | \$12,254,722 |
|--|--------------|
| Accounts receivable  | 544,513      |
| Grants receivable  | 22,428       |
| Accrued interest   | 19,885       |
| Inventory  | 792,326      |
| Prepaid items  | 66,281       |
| Investments  | 4,860,182    |
| Accounts payable   | (565,415)    |
| Accrued payroll, payroll taxes and compensated absences      | (582,897)    |
| Other liabilities – current                                  | (79,143)     |
| Claims payable – worker's compensation and general liability | (4,540,747)  |
| Claims payable – health insurance                            | (743,696)    |
| Net adjustment to increase fund balance-                     | ·            |
| total governmental funds to arrive at net                    |              |
| assets-governmental activities                               | \$12,048,439 |
|  |              |

# **B.** Explanation of certain differences between the governmental fund statement of revenues, expenditures, and changes in fund balances and the government-wide statement of activities

An element of that reconciliation states that "internal service funds are used by management to charge the costs of custodial maintenance, information technologies, public communications, fleet operations, self insurance, and employee benefits." The portion of the net revenue (expense) of these internal service funds arising out of their transactions with governmental funds is reported with governmental activities, because they service those activities.

| Change in Net Assets – all Internal Service Funds     | \$1,580,057 |
|---|-------------|
| Change in Net Assets of Internal Service Funds        |             |
| Reported with Business-Type Activities                | 17,961      |
| Change in Capital Assets – all Internal Service Funds | 6,162       |
| Net adjustment to increase net changes in fund        |             |
| balances-total governmental funds to arrive at        |             |
| changes in net assets of governmental activities      | \$1,604,180 |

#### Notes to the Basic Financial Statements September 30, 2011

#### III. STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY

#### A. Statement of Cash Flows

The City defines cash and cash equivalents used in the statement of cash flows as all cash and highly liquid investments with an original maturity of three months or less (both restricted and unrestricted).

#### **B.** Use of Estimates

The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues, expenditures, and expenses during the reporting period. Actual results could differ from those estimates.

# IV. EQUITY IN POOLED CASH AND INVESTMENTS, CASH, INVESTMENTS, AND OBLIGATIONS UNDER REVERSE REPURCHASE AGREEMENTS

The City maintains a cash and investment pool that is available for use by all funds. Each fund type's portion of the pool is displayed on the government-wide statement of net assets as "Cash and Cash Equivalents." The investments of the pension and other post-employment benefit trust funds are held separately from those of other City funds.

#### A. Deposits

At year-end, the bank balances of the City's deposits were covered by federal depository insurance or by collateral held by the City's agent in the City's name. At September 30, 2011, the bank balances in the City's checking accounts were \$6,875,087.

#### **B.** Investments

Statutes, the City Charter, Policy Resolutions, and legal opinions authorize the City to invest in obligations of the U.S. Treasury, agencies, and instrumentalities; states, agencies and political subdivisions thereof; mutual funds containing authorized securities; certificates of deposit of banks and savings and loans in Missouri; and repurchase agreements. U.S. government agency securities consist of investments in FNMA, FHLMC, FFCB, FHLB and Government National Mortgage Association mortgage-backed securities. Mortgage-backed securities do not have a contractual maturity date and the City is subject to the risk of prepayment on these securities when changes in market interest rates occur. The City is also authorized to enter into reverse repurchase agreements.

The assets of the Police and Firefighters' Retirement Funds may be invested, reinvested and managed by an investment fiduciary who shall "act with the same care, skill, prudence, and diligence under the circumstances then prevailing that a prudent person acting in a similar capacity and familiar with those matters would use in the conduct of a similar enterprise with similar aims." Authorized investment securities include those listed above as well as common stock, preferred stock, real estate mortgages, corporate debt securities including bonds and prime commercial paper, prime banker's acceptances and taxable municipal debt instruments.

Money market mutual funds held by fiscal agents are classified as cash and cash equivalents on the balance sheet but as investments for custodial risk disclosure.

#### Notes to the Basic Financial Statements September 30, 2011

#### **Interest Rate Risk**

Interest rate risk is the risk that the fair value of investments will be adversely affected by a change in interest rates. The City does not have a formal interest rate risk policy.

As of September 30, 2011, the City had the following investments and maturities:

|                          |    |             | Investment Maturities (in years) |    |                        |            |         |             |  |  |  |  |  |  |
|--------------------------|----|-------------|----------------------------------|----|------------------------|------------|---------|-------------|--|--|--|--|--|--|
|                          |    | Fair        | Less                             |    |                        |            |         | More        |  |  |  |  |  |  |
| <b>Investment Type</b>   | -  | Value       | <br>Than 1                       |    | <u>1-5</u> <u>6-10</u> |            | Than 10 |             |  |  |  |  |  |  |
| Guaranteed U.S. Agencies | \$ | 21,722,915  | \$<br>-                          | \$ | - \$                   | - 5        | \$      | 21,722,915  |  |  |  |  |  |  |
| U.S. Agencies            |    | 156,826,039 | 469,877                          |    | 7,512,247              | 29,682,202 |         | 119,161,713 |  |  |  |  |  |  |
| U.S. Treasuries          |    | 9,454,309   | -                                |    | 6,975,078              | 1,984,437  |         | 494,794     |  |  |  |  |  |  |
| Taxable Municipal Bonds  |    | 419,985     | -                                |    | 419,985                | -          |         | -           |  |  |  |  |  |  |
| Corporate Bonds          |    | 12,393,513  | 156,763                          |    | 2,307,907              | 5,266,265  |         | 4,662,578   |  |  |  |  |  |  |
| Money Market Accounts*   |    | 99,519,630  | 99,519,630                       |    | -                      | -          |         | -           |  |  |  |  |  |  |
| Mutual Funds*            |    | 28,899,566  | 28,899,566                       |    | -                      | -          |         | -           |  |  |  |  |  |  |
| Common Stock*            |    | 9,622,035   | 9,622,035                        |    |                        |            |         |             |  |  |  |  |  |  |
| Guar. Invest. Contracts* |    | 329,427     | <br>329,427                      |    |                        |            | _       |             |  |  |  |  |  |  |
| Total                    | \$ | 339,187,419 | \$<br>138,997,298                | \$ | 17,215,217 \$          | 36,932,904 | \$_     | 146,042,000 |  |  |  |  |  |  |

<sup>\*</sup> Investment types are not subject to credit risk and have therefore been included in the less than 1 category.

#### Credit Risk & Concentration of Credit Risk

Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. Credit risk is measured using credit quality ratings of investments in debt securities as described by nationally recognized rating agencies such as Standard & Poor's and Moody's. Concentration of credit risk is the risk of loss attributed to the magnitude of investment in a single issuer.

The City does not have a specific credit risk policy and there is no limit on the amount that may be invested in one issuer. The City's investments are to be purchased using the "Prudent Person" standard. Investments shall be made with judgment and care, under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income to be derived.

Of the City's total investments, 23.11% are issues of the Federal Home Loan Mortgage Corporation (FreddieMac), 17.74% are issues of the Federal National Mortgage Association (FannieMae) and 6.4% are issues of the Government National Mortgage Association (Ginnie Mae).

## Notes to the Basic Financial Statements September 30, 2011

The following table lists the credit ratings per Fitch, Moody's and/or Standard and Poor's of the City's investments as of September 30, 2011:

|                            |                   | _  |           | (  | Quality Rating | gs |                 |           |
|----------------------------|-------------------|----|-----------|----|----------------|----|-----------------|-----------|
| <b>Investment Type</b>     | Fair Value        |    | AAA       | _  | Aaa            | _  | AA+             | AA        |
| Guaranteed U.S. Agencies*  | \$<br>21,722,915  | \$ |           | \$ |                | \$ | \$              |           |
| U.S. Treasuries*           | 9,454,309         |    |           |    |                |    |                 |           |
| U.S. Agencies              | 156,826,039       |    | 4,393,586 |    | 32,434,549     |    | 1,998,380       | 291,125   |
| Taxable Municipal Bonds    | 419,985           |    |           |    |                |    |                 |           |
| Corporate Bonds            | 12,393,513        |    | 697,600   |    |                |    | 2,119,800       | 1,118,160 |
| Money Market Accounts**    | 99,519,630        |    |           |    |                |    |                 |           |
| Mutual Funds**             | 28,899,566        |    |           |    |                |    |                 |           |
| Common Stock**             | 9,622,035         |    |           |    |                |    |                 |           |
| Guaranteed Invest. Cont.** | 329,427           |    |           |    |                |    |                 |           |
|                            |                   | -  |           | -  |                | -  |                 |           |
| Total                      | \$<br>339,187,419 | \$ | 5,091,186 | \$ | 32,434,549     | \$ | 4,118,180 \$    | 1,409,285 |
|                            |                   | -  |           | -  |                | -  | continued below |           |

**Quality Ratings** BBB+**Investment Type** AA-**BBB** Guaranteed U.S. Agencies\* \$ \$ \$ \$ U.S. Treasuries\* U.S. Agencies 41,063 4,582,220 **Taxable Municipal Bonds** 419,985 Corporate Bonds 277,647 6,428,983 751,740 Money Market Accounts\*\* Mutual Funds\*\* Common Stock\*\* Guaranteed Invest. Cont.\*\* Total continued next page

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# Notes to the Basic Financial Statements September 30, 2011

# **Quality Ratings**

| <b>Investment Type</b>                     | B  |         |    | В-      | <br>D            | Unrated     |  |  |
|--|----|---------|----|---------|------------------|-------------|--|--|
| Guaranteed U.S. Agencies* U.S. Treasuries* | \$ |         | \$ |         | \$<br>\$         |             |  |  |
| U.S. Agencies                              |    |         |    |         | 186,676          | 112,898,440 |  |  |
| Taxable Municipal Bonds                    |    |         |    |         |                  |             |  |  |
| Corporate Bonds                            |    | 653,563 |    | 346,020 |                  |             |  |  |
| Money Market Accounts**                    |    |         |    |         |                  | 99,519,630  |  |  |
| Mutual Funds**                             |    |         |    |         |                  | 28,899,566  |  |  |
| Common Stock**                             |    |         |    |         |                  | 9,622,035   |  |  |
| Guaranteed Invest. Cont.**                 |    |         | _  |         | <br>             | 329,427     |  |  |
| Total                                      | \$ | 653,563 | \$ | 346,020 | \$<br>186,676 \$ | 251,269,098 |  |  |

<sup>\*</sup> U.S. Treasury securities and certain U.S. Agency securities (Ginnie Mae) are explicitly guaranteed by the U.S. government and therefore do not require a rating.

<sup>\*\*</sup> Investment types are not subject to credit risk and therefore do not require a rating.

#### Notes to the Basic Financial Statements September 30, 2011

A reconciliation of cash and cash equivalents as shown on the government-wide statement of net assets is as follows:

|                                 |    |  |    |   |    | Balance<br>September 30, |
|---------------------------------|----|--|----|---|----|--------------------------|
|                                 |    |  |    |   |    | 2011                     |
| Fair value of investments       |    |  |    |   | \$ | 332,751,430              |
| Investments with fiscal agents  |    |  |    |   |    | 6,435,989                |
| Cash with fiscal agents         |    |  |    |   |    | 9,986,687                |
| Cash on hand                    |    |  |    |   |    | 28,003                   |
| Imprest accounts                |    |  |    |   |    | 4,512,591                |
| Total                           |    |  |    |   | \$ | 353,714,700              |
|                                 | _  | Government-<br>Wide Statement<br>of Net Assets | _  | Fiduciary Funds<br>Statement of<br>Net Assets | _  | Total                    |
| Cash and cash equivalents       | \$ | 162,388,226                                    | \$ | 6,178,552                                     | \$ | 168,566,778              |
| Investments                     |    | 4,860,182                                      |    | 85,327,436                                    |    | 90,187,618               |
| Restricted as sets:             |    |  |    |   |    |                          |
| Cash and cash equivalents       |    | 8,969,112                                      |    | _   |    | 8,969,112                |
| Bond covenant account cash      |    | 81,031,184                                     |    | _   |    | 81,031,184               |
| Closure and postclosure reserve |    | 923,728  |    | _   |    | 923,728                  |
| Customer security and           |    |  |    |   |    |                          |
| escrow deposits                 | _  | 4,036,280                                      | _  |   | _  | 4,036,280                |

The City generally intends to buy and hold the securities in its portfolios, and to sell only when a gain is present or when a swap that offers substantial economic gains is available. The City maintains a minimum of 5% of the pooled investment portfolio in cash and cash equivalents to reduce the likelihood of selling a security to meet cash requirements. During the next fiscal year, the City does not intend to sell any securities at a loss in order to meet cash requirements.

262,208,712

The City's investment policies require that securities underlying repurchase agreements must have a fair value of at least 100% of the cost of the repurchase agreement.

#### C. Reverse Repurchase Agreements

Total

The City is permitted to enter into reverse repurchase agreements; that is, a sale of securities with a simultaneous agreement to repurchase them in the future at the same price plus a contracted rate of interest. The fair value of the securities underlying reverse repurchase agreements normally exceeds the cash received, providing the dealers a margin against a decline in fair value of the securities. If the dealers default on their obligations to resell these securities to the City or provide securities or cash of equal value, the City would suffer an economic loss equal to the difference between the fair value plus accrued interest of the underlying securities and the agreement obligation, including accrued interest. There were no defaults during the year, and there were no reverse repurchase agreements outstanding at year-end.

57 (Continued)

91.505.988

353,714,700

# Notes to the Basic Financial Statements September 30, 2011

# V. RECEIVABLES AND PAYABLES

Balances at September 30, 2011 were as follows:

| Grants                           |    |                        |    |                                    |    |            |    |            |       |                           |    |             |                     |            |
|----------------------------------|----|------------------------|----|------------------------------------|----|------------|----|------------|-------|---------------------------|----|-------------|---------------------|------------|
|                                  |    | Accounts               |    | Receivable/ Accrued Rehabilitation |    |            |    |            | Total | Allowance<br>for Doubtful |    |             | ъ : 11              |            |
|                                  | 1  | Accounts<br>Receivable |    | Accrued<br>Interest                | K  | Loan       |    | Taxes      | 1     | Receivables               |    | Accounts    | Receivables,<br>Net |            |
| Governmental activities:         | _  |                        | _  |                                    |    | 2000       |    | 14.105     | _     |                           | _  | 1100041145  | _                   |            |
| General                          | \$ | 505,734                | \$ | 45,696                             | \$ | 856,111    | \$ | 10,765,347 | \$    | 12,172,888                | \$ | (121,956)   | \$                  | 12,050,932 |
| Capital Projects                 |    | 1,960,598              |    | 75,933                             |    | 1,836,296  |    | -          |       | 3,872,827                 |    | -           |                     | 3,872,827  |
| Non-major Governmental           |    |                        |    |                                    |    |            |    |            |       |                           |    |             |                     |            |
| Funds                            |    | 850                    |    | 193,285                            |    | 7,557,653  |    | 4,162,473  |       | 11,914,261                |    | (639,702)   |                     | 11,274,559 |
| Internal Service Funds           |    | 575,063                |    | 19,885                             |    | 22,428     |    | -          |       | 617,376                   |    | (30,550)    |                     | 586,826    |
| Total - governmental activities  | \$ | 3,042,245              | \$ | 334,799                            | \$ | 10,272,488 | \$ | 14,927,820 | \$    | 28,577,352                | \$ | (792,208)   | \$                  | 27,785,144 |
|                                  |    |                        |    |                                    |    |            |    |            |       |                           |    |             |                     |            |
| Business-type activities:        |    |                        |    |                                    |    |            |    |            |       |                           |    |             |                     |            |
| Water and Electric Utility       | \$ | 25,478,315             | \$ | 177,349                            | \$ | 1,166      | \$ | -          | \$    | 25,656,830                | \$ | (3,529,229) | \$                  | 22,127,601 |
| Sanitary Sewer Utility           |    | 2,074,690              |    | 26,695                             |    | 7,690,243  |    | -          |       | 9,791,628                 |    | (437,940)   |                     | 9,353,688  |
| Solid Waste Utility              |    | 2,609,284              |    | 16,886                             |    | 325,148    |    | -          |       | 2,951,318                 |    | (743,082)   |                     | 2,208,236  |
| Non-major Enterprise             |    |                        |    |                                    |    |            |    |            |       |                           |    |             |                     |            |
| Funds                            |    | 564,840                |    | 48,334                             |    | 1,375,716  |    | -          |       | 1,988,890                 |    | (132,778)   |                     | 1,856,112  |
| Internal Service Funds           |    | 1,467,187              |    | 1,279                              |    | -          |    | -          |       | 1,468,466                 |    | (1,352,773) |                     | 115,693    |
| Total - business type activities | \$ | 32,194,316             | \$ | 270,543                            | \$ | 9,392,273  | \$ | -          | \$    | 41,857,132                | \$ | (6,195,802) | \$                  | 35,661,330 |

Accounts payable consist of amounts due to vendors and are expected to be paid within one year.

# Notes to the Basic Financial Statements September 30, 2011

# VI. CAPITAL ASSETS

Capital asset activity for the year ended September 30, 2011 was as follows:

|   |     | Balance<br>October 1,<br>2010 |     | Additions   |     | Deductions   | Balance<br>September 30,<br>2011 |
|---|-----|-------------------------------|-----|-------------|-----|--------------|----------------------------------|
| Governmental activities:                    |     |                               | _   |             | _   |              |                                  |
| Capital assets, not being depreciated:      |     |                               |     |             |     |              |                                  |
| Land  | \$  | 39,761,586                    | \$  | 1,193,985   | \$  |              | \$<br>40,955,571                 |
| Construction in process                     | _   | 32,786,536                    | _   | 21,334,472  | _   | (40,625,542) | 13,495,466                       |
| Total capital assets, not being             |     |                               |     |             |     |              |                                  |
| depreciated                                 | _   | 72,548,122                    | -   | 22,528,457  | -   | (40,625,542) | 54,451,037                       |
| Capital assets, being depreciated:          |     |                               |     |             |     |              |                                  |
| Buildings                                   |     | 56,390,256                    |     | 16,837,686  |     | (886,059)    | 72,341,883                       |
| Improvements other than buildings           |     | 22,152,486                    |     | 4,118,264   |     | (74,083)     | 26,196,667                       |
| Furniture, fixtures and equipment           |     | 35,790,947                    |     | 4,276,785   |     | (1,437,891)  | 38,629,841                       |
| Infrastructure                              |     | 212,571,617                   | _   | 28,511,060  | _   | (538,367)    | 240,544,310                      |
| Total capital assets being                  |     | _                             |     | _           | _   |              |                                  |
| depreciated                                 | _   | 326,905,306                   | _   | 53,743,795  | -   | (2,936,400)  | 377,712,701                      |
| Less accumulated depreciation for:          |     |                               |     |             |     |              |                                  |
| Buildings                                   |     | (11,173,515)                  |     | (1,581,203) |     | 343,346      | (12,411,372)                     |
| Improvements other than buildings           |     | (4,019,568)                   |     | (558,063)   |     | 7,563        | (4,570,068)                      |
| Furniture, fixtures and equipment           |     | (22,603,647)                  |     | (2,346,412) |     | 1,010,423    | (23,939,636)                     |
| Infrastructure                              |     | (34,224,816)                  | _   | (4,310,505) |     |              | (38,535,321)                     |
| Total accumulated depreciation              | _   | (72,021,546)                  | _   | (8,796,183) | -   | 1,361,332    | (79,456,397)                     |
| Total capital assets, being                 |     |                               |     |             |     |              |                                  |
| depreciated, net                            | _   | 254,883,760                   | _   | 44,947,612  | -   | (1,575,068)  | 298,256,304                      |
| Governmental activities capital assets, net | \$_ | 327,431,882                   | \$_ | 67,476,069  | \$_ | (42,200,610) | \$<br>352,707,341                |

# Notes to the Basic Financial Statements September 30, 2011

|  |    | Balance<br>October 1, |   |              |     | <b>.</b>          | Balance<br>September 30, |
|--|----|-----------------------|---|--------------|-----|-------------------|--------------------------|
|  |    | 2010                  |   | Additions    | _   | <b>Deductions</b> | 2011                     |
| Business-type activities:              |    |                       |   |              |     |                   |                          |
| Capital assets, not being depreciated: |    |                       |   |              |     |                   |                          |
| Land and land rights                   | \$ | 15,889,626 \$         |   | 123,750      | \$  | _ \$              | 16,013,376               |
| Construction in progress               | _  | 37,805,787            |   | 96,287,293   |     | (81,352,775)      | 52,740,305               |
| Total capital assets not               | •  |                       |   | _            |     | _                 |                          |
| being depreciated                      |    | 53,695,413            |   | 96,411,043   |     | (81,352,775)      | 68,753,681               |
|  |    |                       |   |              |     |                   |                          |
| Capital assets, being depreciated:     |    |                       |   |              |     |                   |                          |
| Structures and improvements            |    | 318,071,511           |   | 25,151,665   |     | (74,976)          | 343,148,200              |
| Furniture, fixtures and equipment      |    | 354,568,937           |   | 59,540,553   | _   | (1,304,503)       | 412,804,987              |
| Total capital assets being             |    |                       |   |              |     |                   |                          |
| depreciated                            |    | 672,640,448           |   | 84,692,218   | _   | (1,379,479)       | 755,953,187              |
| Less accumulated depreciation for:     |    |                       |   |              |     |                   |                          |
| Structures and improvements            |    | (99,909,113)          |   | (6,904,193)  |     | 57,443            | (106,755,863)            |
| Furniture, fixtures and equipment      |    | (154,293,256)         |   | (13,591,337) | _   | 1,106,245         | (166,778,348)            |
| Total accumulated depreciation         |    | (254,202,369)         | _ | (20,495,530) | _   | 1,163,688         | (273,534,211)            |
| Total capital assets being             |    |                       |   |              |     |                   |                          |
| depreciated, net                       | ,  | 418,438,079           |   | 64,196,688   | _   | (215,791)         | 482,418,976              |
| Business-type activities               |    |                       |   |              |     |                   |                          |
| capital assets, net                    | \$ | 472,133,492 \$        |   | 160,607,731  | \$_ | (81,568,566) \$   | 551,172,657              |

Depreciation expense was charged to functions/programs of the primary government as follows:

# Business-type activities:

| Water and Electric                                    | \$ | 12,367,555 |
|---|----|------------|
| Sanitary Sewer  |    | 3,101,607  |
| Solid Waste   |    | 1,594,182  |
| Non-major enterprise funds                            |    | 3,432,186  |
|   |    |            |
| Total depreciation expense - business-type activities | _  | 20,495,530 |

## Notes to the Basic Financial Statements September 30, 2011

Depreciation expense was charged to functions/programs of the primary government as follows:

| Governmental ac | tivi | ues | : |
|-----------------|------|-----|---|
|-----------------|------|-----|---|

| Policy Development  | \$ | 1,180,225 |
|---|----|-----------|
| Public Safety   |    | 1,581,175 |
| Transportation  |    | 4,899,699 |
| Health and Environment                                    |    | 50,691    |
| Personal Development                                      |    | 768,346   |
| Capital assets held by the government's internal          |    |           |
| service funds are charged to the various                  |    |           |
| functions based on their usage of the asset               |    | 297,434   |
| Total depreciation expense - governmental-type activities |    | 8,777,570 |
| Accumulated depreciation for assets transferred from      |    |           |
| business-type activites                                   | _  | 18,613    |
| Total Additions - Accumulated Depreciation                | \$ | 8,796,183 |

#### VII. COMMITMENTS

## **A.** Construction Commitments

At September 30, 2011, construction contract commitments of the City were:

|                            |    | Amounts    |
|----------------------------|----|------------|
| Major Governmental Fund:   |    | _          |
| Capital Projects Fund      | \$ | 4,808,624  |
| Enterprise Funds:          |    |            |
| Major Funds:               |    |            |
| Water and Electric Utility |    | 445,230    |
| Sanitary Sewer Utility     |    | 27,019,720 |
| Solid Waste Utility        |    | 249,981    |
| Nonmajor Funds             | _  | 73,919     |
| Total Enterprise Funds     |    | 27,788,850 |
| Total                      | \$ | 32,597,474 |
|                            |    |            |

Construction contract commitments of the City will be paid from capital improvement sales tax, parks sales tax, federal and state grant revenues, county road tax, development fees, bond proceeds, enterprise revenues, and general revenues of the City.

#### Notes to the Basic Financial Statements September 30, 2011

#### **B.** Obligations to Purchase Electric Power

The Water and Electric Utility has an agreement with the Board of Municipal Utilities, Sikeston, Missouri, to purchase electric power effective through May 31, 2021. The City agreed to purchase 55 Megawatts at 110% of its proportionate share of monthly power costs (including debt service costs related to the revenue bond issue) as defined in the agreement. The City also contracted to purchase an additional 11 Megawatts from Sikeston commencing on June 1, 1992. The 11 Megawatts was purchased at \$4.50 per kilowatt per month until May 31, 2002. On June 1, 2002, the capacity charge for the 11 Megawatts changed to 100% of the fixed costs and the energy charge changed to 110% of the energy costs. In fiscal year 2006, the cost of maintenance and repairs for capital assets at the Sikeston plant resulted in an additional assessment of \$2,926,176. This assessment was paid as follows: \$135,175 in FY06, \$551,939 in FY2007, \$570,375 in FY2008, \$589,425 in FY2009, \$609,113 in FY2010 and \$470,149 in FY2011.

The Water and Electric Utility has an agreement with the Kansas City, Kansas Board of Public Utilities (BPU) to purchase electric power effective through April 5, 2013. The City will purchase 8.51% (20 Megawatts) of the electric power and energy of the BPU 235 Megawatts coal-fired Nearman Creek Power Station No. 1. In fiscal year 2011, the City paid a demand charge of \$10.23 per kilowatt on 20,000 kilowatts per month. The demand charge may be increased in the event of certain capital expenditures at the Nearman Plant. In addition to the demand charge, the City is required to pay a monthly fuel charge, based on the amount of power actually taken in any month, equal to 105% of the Nearman Plant's fuel cost per kilowatt hour. The City must also pay an operation and maintenance charge based upon its reserved capacity and the amount of power actually taken, and must make a payment in lieu of taxes equal to 11.9% of gross billings. The demand charge, a portion of the operating and maintenance charge, and associated payments in lieu of taxes, must be paid regardless of whether the Nearman Plant is operating. The City may terminate the contract if the Nearman Plant becomes permanently inoperable.

The City has a wind generation purchase and transmission service agreement with Associated Electric Coop., Inc. effective through June 2027. The City has been allocated 11.1% of the net energy and green tags produced by the Bluegrass Ridge Wind Farm. The City pays an energy charge of \$55 per MWh during the term of this agreement, and receives transmission service from Associated Electric. The current transmission charge is \$10,844.06 per month.

The City has an agreement with Ameresco Jefferson City LLC to purchase power from a 3.17 megawatt generator from a landfill gas plant located in Jefferson City, Missouri. The City has agreed to purchases the electric output of the plant over a twenty year period starting in March 2009 at a fixed cost of \$52.50 per megawatt hour.

The City has agreed to purchase solar power from Free Power Company, Inc. Free Power has provided solar equipment which is installed at sites owned by the City. The units were not producing electricity at September 30, 2011. Power production is expected to start in December 2011. In 2011, the City will pay \$54 per MWH with the price per MWH increasing by 1.75% in January 2012 and every year thereafter.

The City of Columbia is a member of the Missouri Joint Municipal Electric Utility Commission (MJMEUC). MJMEUC is a state wide agency that is authorized by state law to operate as an electric utility for the benefit of its members. The City has two agreements with MJMEUC for the purchase of power, the Prairie State Energy Campus from Peabody Energy, and the Iatan 2 project from Kansas City Power & Light Company. Both agreements involved units that were under construction. Iatan 2 is now in production. The Prairie State units were not producing power as of September 30, 2011. The agreements establish advisory committees that consist of representatives of the participating unit power purchasers. All decisions of the MJMEUC Board of Directors regarding Prairie State, or Iatan 2 will give consideration to the recommendations of their respective member committee, but final decision on any matter effecting either agreement shall be made by the MJMEUC Board of Directors.

In June 2007, the MJMEUC Board of Directors gave final approval for the participation in the construction, operation, and financing of the Prairie State Energy Campus. MJMEUC's interests will be approximately 195 MW, and the City expects to receive approximately 26%, or about 50 MW from the units. The City's agreement with MJMEUC does not create any ownership rights on the part of the City to the Prairie State units. MJMEUC intends

#### Notes to the Basic Financial Statements September 30, 2011

to capitalize its total costs incurred in connection with the development and construction of the Prairie State units and recover those costs through monthly capacity charges that will commence when the first PSEC unit enters commercial operation. Unit one of Prairie State is expected to be placed in service in December 2011 and unit two is expected to be placed in service in August 2012. The City has agreed to make payments to MJMEUC for costs associated with Prairie State that are not capitalized, or rolled into the financing of the project based on the City's purchase percentage. If either, or both units fail to achieve the expected commercial operation date on which MJMEUC's financing is based, and unless a decision is made to undertake continued financing, the City shall pay its pro-rata share of the capacity costs, and administrative costs associated with the unit(s) on an ongoing basis starting with the expected commercial operation date.

In 2009, the MJMEUC board gave final approval for an agreement with Kansas City Power & Light Company for a unit power interest in Iatan 2; a coal fired generating station near Weston, Missouri. MJMEUC will receive 100MW from the new unit. Of MJMEUC's 100 MW ownership, Columbia has agreed to buy 20 MW. The City's agreement with MJMEUC does not create ownership rights on the part of the City to the Iatan 2 Unit. MJMEUC has capitalized its costs in connection with the development and construction of the Iatan 2 unit and intends to recover those costs through a monthly capacity charge now that the Iatan 2 unit has begun commercial operation. Iatan 2 started production in January 2011. The City agreed to make payments to MJMEUC for its purchase percentage of costs associated with Iatan 2 that could not be capitalized.

#### C. Obligation to Purchase Coal

The City has a purchase contract with Phoenix Coal Sales Company to buy coal for the municipal electric generating plant. The City will require approximately 35,000 tons per year for the contract term beginning June 1, 2011, and ending May 31, 2013. The price per ton for the initial 12 month contract period is \$102.96 per ton. The price per ton for the second 12 month contract period, June 1, 2012 through May 31, 2013 is \$107.07 per ton. This price is adjusted monthly based on the average BTU/LB content for coal delivered during the month. The City will pay Phoenix Coal for the transportation. In the first year of the contract, the City will pay a rail rate of \$2,775 per carload plus a Kansas City Southern Railroad mileage based fuel surcharge. In the second year of the contract, the City will pay \$2,886 per carload, and the Kansas City Southern Railroad fuel surcharge. This agreement may be renewed for up to three additional one year periods if mutually agreed in writing by Phoenix Coal, and the City.

#### D. Obligation to Purchase Gas

The City has an agreement with Ameren Energy Generating Company to purchase gas, transportation services, and other gas management services for the Columbia Energy center. The City will pay all costs, expenses, fees, penalties or other charges incurred by the seller to procure, transport and/or terminate the gas supply. In addition the City will pay an annual fee for services in the amount of \$84,000 in monthly installments of \$7,000 for the contract year starting on June 1, 2011 and ending on May 31, 2012. The contract may be extended a second term to May 31, 2013 with an annual fee of \$92,400 paid in monthly installments of \$7,700.

#### E. Pollution Remediation Obligations

The Missouri Department of Natural Resources issued the City a "Letter of Warning" on March 19, 2009. The letter notified the City that the Water Treatment Plant site was in non-compliance with Clean Water Laws and Operating Permit #MO-G640087 and "caused pollution of an unnamed tributary to Perche Creek, waters of the state or placed or caused or permitted to be placed water contaminants in a location where it is reasonably certain to cause pollution of waters of the state." The contaminant is lime softening sludge which was improperly disposed of by stockpiling it on-site.

#### Notes to the Basic Financial Statements September 30, 2011

Due to the non-compliance with this permit, the City was required to: prepare a site specific sludge management plan for the water treatment plant site; to install storm water Best Management Practices (BMP) to prevent a discharge of contaminated storm water from the site; and, apply for a site specific storm water discharge permit for this site.

The City applied for a beneficial use exemption for the stockpiled sludge at the water treatment plant to allow the stockpiled sludge to remain in place. The request has been approved by the Missouri Department of Natural Resources, with conditions. The City is required to prepare plans and install a clay cap to contain the stockpiled sludge.

It is estimated that the cost of the work will range from \$501,500, and to \$936,000 with the primary variant being the availability of materials near the plant. The estimated cost to the City is \$783,925, calculated as follows:

```
65% probability that the actual costs will be $936,000 (65% * $936,000) = $608,400 
35% probability that the actual costs will be $501,500 (35% * $501,500) = $175,525 
Total estimated liability $783,925
```

The City does not expect to recover the remediation outlays from insurance, or any other parties. The total estimated liability is recorded in the Water and Electric utility fund as other liabilities.

#### F. Encumbrances:

Purchase orders are issued throughout the fiscal year to encumber budgets in the governmental funds. Outstanding encumbrances as of September 30, 2011 are as follows:

| Major Funds:          |    |           |
|-----------------------|----|-----------|
| General Fund          | \$ | 1,228,804 |
| Capital Projects Fund |    | 6,281,897 |
| Total Major Funds     | -  | 7,510,701 |
| Total Nonmajor Funds  |    | 259,251   |
| Total encumbrances    | \$ | 7,769,952 |

#### VIII. INTERFUND ACTIVITY

Interfund receivable and payable balances and advances at September 30, 2011 are as follows:

|   |    | Interfund<br>receivables<br>and advances |    | Interfund<br>payables<br>and advances |
|---|----|--|----|---------------------------------------|
| Major Governmental Funds:                     | _  |  | _  |                                       |
| General Fund                                  | \$ | 2,040,647                                | \$ |                                       |
| Capital Projects Fund                         |    | _  |    | 592,334                               |
| Nonmajor governmental funds - permanent fund  |    | 1,787,598                                |    |                                       |
| Nonmajor governmental funds - special revenue |    |  |    |                                       |
| Enterprise Funds:                             |    |  |    |                                       |
| Major Funds:                                  |    |  |    |                                       |
| Water and Electric Utility                    |    | 4,072,624                                |    | 2,040,647                             |
| Sanitary Sewer Utility                        |    |  |    | 160,000                               |
| Solid Waste Utility                           |    | _  |    | 937,147                               |
| Nonmajor enterprise                           |    |  |    | 4,170,741                             |
| Total   | \$ | 7,900,869                                | \$ | 7,900,869                             |

#### Notes to the Basic Financial Statements September 30, 2011

Advances at September 30, 2011 include \$98,117 in the non-major enterprise Recreation Services Fund, \$160,000 in the Sanitary Sewer Utility Fund and \$937,147 in the Solid Waste Utility Fund that are classified as Current Liabilities Payable from Restricted Assets because the funds advanced from the Permanent Fund-Designated Loan Fund were restricted for use on capital projects. The \$937,147 advance to the Solid Waste Utility was for land purchased on Route B. These advances generally are not scheduled to be repaid in the next fiscal year.

Advances of \$592,334 from the Permanent Fund-Designated Loan Fund to the Capital Projects Fund are for special assessment tax bills. These will be repaid when the associated capital projects are completed and the special assessment taxes are levied.

Payment in lieu of taxes of \$2,040,647 is reported as a receivable in the General Fund and a payable in the Water and Electric Utility Fund.

Loans with a balance of \$3,272,624 from the Water and Electric Utility to the Railroad Fund relate to construction work, the purchase of a locomotive and acquisition of the intermodal facility. The current portion of this loan is \$139,404 payable within the next fiscal year. The Electric Utility advanced \$800,000 to the Railroad for expenses related to the construction of the Railroad Bridge.

Interfund transfers consisted of the following amounts:

|          | Major Governmental      |
|----------|-------------------------|
|          | Funds:                  |
|          | Gen er al Fund          |
|          | Capital Projects Fund   |
|          | Nonmajor Governmental   |
| 3        |                         |
| 5        | Major Enterprise Funds: |
| IIaibici | Water and Electric      |
| i        | Sanitary Sewer          |
|          | Nonmajor Enterprise     |
|          | Internal Service        |
|          | Total                   |
|          |                         |

|                 |               |    |              |    | T               | ran | sfer From    |    |             |                 |               |                  |
|-----------------|---------------|----|--------------|----|-----------------|-----|--------------|----|-------------|-----------------|---------------|------------------|
| General         | Capital       |    | Non major    | -  | Water and       |     | Sanitary     | S  | Solid Waste | Non-Major       | Internal      | m . 1            |
| <br>Fund        | Projects      | (  | Governmental | E  | lectric Utility | 3   | ewer Utility |    | Utility     | Enterprise      | Service       | Total            |
|                 |               |    |              |    |                 |     |              |    |             |                 |               |                  |
| \$<br>-         | \$<br>284,561 | \$ | 7,591,702    | \$ | 14,091,375      | \$  | 124,539      | \$ | -           | \$<br>-         | \$<br>12,777  | \$<br>22,104,954 |
| 3,000           | -             |    | 21,637,945   |    | -               |     | -            |    | -           | -               | -             | 21,640,945       |
| 1,358,149       | -             |    | 4,220,030    |    | 462,323         |     | 1 16,55 5    |    | 1 1, 101    | 139,622         | 517,282       | 6,825,062        |
| -               | -             |    | -            |    | -               |     | -            |    | -           | 2,521,152       | -             | 2,521,152        |
| -               | -             |    | 42           |    | -               |     | -            |    | -           | -               | -             | 42               |
| 1,561,910       | -             |    | 4,214,750    |    | 2,571,152       |     | -            |    | -           | -               | -             | 8,347,812        |
| 88,098          | -             |    | -            |    | -               |     | -            |    | -           | -               | 45,998        | 134,096          |
| \$<br>3,011,157 | \$<br>284,561 | \$ | 37,664,469   | \$ | 17.124.850      | \$  | 241.094      | \$ | 1 1, 101    | \$<br>2,660,774 | \$<br>576,057 | \$<br>61 574,063 |

Transfers are used to (1) move revenues from the fund that budgets or ordinance requires to collect them to the fund that budgets or ordinance requires to expend them, (2) move receipts restricted to debt service from the funds collecting the receipts to the debt service fund as debt service payments become due, and (3) use unrestricted revenues collected in the general fund to finance various programs accounted for in other funds in accordance with budgetary authorizations.

Included in the transfers schedule is a transfer from the Water and Electric Utilities Fund to the General Fund of \$14,091,375. The transfer represents PILOT payments.

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## Notes to the Basic Financial Statements September 30, 2011

## IX. LONG-TERM LIABILITIES

## A. Changes in Long-term Liabilities

| Changes in long-term liabilities       | es during the Balance October 1, 2010 | year ended | September 30,   | 2011 were as Balance September 30, 2011 | follows:  Current Portion |
|--|---------------------------------------|------------|-----------------|---|---------------------------|
| Governmental Activities:               |                                       |            |                 |   |                           |
| Special Obligation Notes:              |                                       |            |                 |   |                           |
| 2007 A Series                          |                                       |            |                 |   |                           |
| Regional Park Acquisition \$           | 995,000                               | _          | (995,000)       | _                                       | _                         |
| Robert M LeMone Trust Notes            | _                                     | 11,779,723 | (604,434)       | 11,175,289                              | 950,230                   |
| Total Special Obligation Notes         | 995,000                               | 11,779,723 | (1,599,434)     | 11,175,289                              | 950,230                   |
| Special Obligation Bonds:              |                                       |            |                 |   |                           |
| 2006B S.O. Capital Improvement         | 16,645,000                            | _          | (2,475,000)     | 14,170,000                              | 2,580,000                 |
| 2008B S.O. Improvement                 | 26,545,000                            | _          | (1,015,000)     | 25,530,000                              | 1,060,000                 |
| Premiums (Discounts)                   | 812,225                               | _          | (129,160)       | 683,065                                 | _                         |
| Loss on Refunding                      | (53,315)                              |            | 9,997           | (43,318)                                |                           |
| Total Special Obligation Bonds         | 43,948,910                            |            | (3,609,163)     | 40,339,747                              | 3,640,000                 |
| Accrued Compensated Absences           | 3,017,121                             | 2,366,889  | (2,334,448)     | 3,049,562                               | 2,289,489                 |
| Net pension Obligation                 | _                                     | 3,160,274  | (2,999,100)     | 161,174                                 | _                         |
| Claims Payable - Workers' Compensation |                                       |            | . , , ,         |   |                           |
| and General Liability                  | 4,335,270                             | 2,468,169  | (2,262,692)     | 4,540,747                               | 1,597,318                 |
| Claims Payable - Health Insurance      | 627,401                               | 8,602,564  | (8,486,269)     | 743,696                                 | 743,696                   |
| Total Governmental Activities          | \$ 52,923,702 \$                      | 28,377,619 | \$ (21,291,106) | 60,010,215 \$                           | 9,220,733                 |

Accrued compensated absences and the net pension obligation are generally liquidated by the general fund.

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## Notes to the Basic Financial Statements September 30, 2011

|                                      |    | Balance<br>October 1,<br>2010 | Additions   | Deductions   | Balance<br>September 30,<br>2011 | Current<br>Portion |
|--------------------------------------|----|-------------------------------|-------------|--------------|----------------------------------|--------------------|
| Business-type Activities:            |    |                               |             |              |                                  |                    |
| Revenue Bonds:                       |    |                               |             |              |                                  |                    |
| Water & Electric Utility:            |    |                               |             |              |                                  |                    |
| 1998 Water and Electric              | \$ | 2,520,000 \$                  | _ \$        | (800,000) \$ | 1,720,000 \$                     | 840,000            |
| 2002 Water and Electric              |    | 13,350,000                    | _           | (12,215,000) | 1,135,000                        | 555,000            |
| 2003 Water and Electric              |    | 5,610,000                     | _           | (855,000)    | 4,755,000                        | 880,000            |
| 2004 Water and Electric              |    | 15,065,000                    | _           | (555,000)    | 14,510,000                       | 570,000            |
| 2005 Water and Electric              |    | 28,235,000                    | _           | (1,430,000)  | 26,805,000                       | 1,485,000          |
| 2009 Water and Electric              |    | 16,725,000                    | _           | _            | 16,725,000                       | _                  |
| 2011 Water and Electric              |    | _                             | 84,180,000  | _            | 84,180,000                       | 1,030,000          |
| Premiums (Discounts)                 |    | 1,173,054                     | 1,771,946   | (183,767)    | 2,761,233                        | _                  |
| Loss on Refunding                    |    | (654,406)                     | (802,015)   | 103,811      | (1,352,610)                      | _                  |
| Total Water & Electric Utility       |    | 82,023,648                    | 85,149,931  | (15,934,956) | 151,238,623                      | 5,360,000          |
| Sanitary Sewer Utility:              |    |                               |             |              |                                  |                    |
| 1992 Sanitary Sewer System Series B  |    | 210,000                       | _           | (65,000)     | 145,000                          | 70,000             |
| 1999 Sanitary Sewer System Series A  |    | 2,035,000                     | _           | (185,000)    | 1,850,000                        | 190,000            |
| 1999 Sanitary Sewer System Series B  |    | 775,000                       | _           | (70,000)     | 705,000                          | 70,000             |
| 2000 Sanitary Sewer System Series B  |    | 1,460,000                     | _           | (120,000)    | 1,340,000                        | 120,000            |
| 2002 Sanitary Sewer System Series A  |    | 1,530,000                     | _           | (105,000)    | 1,425,000                        | 105,000            |
| 2002 Sanitary Sewer System Refunding |    | 4,975,000                     | _           | (560,000)    | 4,415,000                        | 570,000            |
| 2003 Sanitary Sewer System Series B  |    | 2,650,000                     | _           | (165,000)    | 2,485,000                        | 165,000            |
| 2004 Sanitary Sewer System Series B  |    | 515,000                       | _           | (30,000)     | 485,000                          | 30,000             |
| 2006 Sanitary Sewer System Series B  |    | 770,000                       | _           | (40,000)     | 730,000                          | 45,000             |
| 2007 Sanitary Sewer System Series B  |    | 1,650,000                     | _           | (80,000)     | 1,570,000                        | 80,000             |
| 2009 Sanitary Sewer System           |    | 10,405,000                    | _           | _            | 10,405,000                       | _                  |
| 2010 Sanitary Sewer System Series A  |    | 6,214,764                     | 24,792,789  | _            | 31,007,553                       | _                  |
| Premiums (Discounts)                 |    | 17,309                        | <u> </u>    | 10,034       | 27,343                           |                    |
| Total Sanitary Sewer Utility         | _  | 33,207,073                    | 24,792,789  | (1,409,966)  | 56,589,896                       | 1,445,000          |
| Total Revenue Bonds                  |    | 115,230,721                   | 109,942,720 | (17,344,922) | 207,828,519                      | 6,805,000          |

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## Notes to the Basic Financial Statements September 30, 2011

|  | Balance<br>October 1,<br>2010 | Additions      | Deductions      | Balance<br>September 30,<br>2011 | Current<br>Portion |
|--|-------------------------------|----------------|-----------------|----------------------------------|--------------------|
| Business-type Activities (con't):                |                               |                |                 |                                  |                    |
| Special Obligation Bonds:                        |                               |                |                 |                                  |                    |
| Water and Electric Utility:                      |                               |                |                 |                                  |                    |
| 2006 Water and Electric                          | 38,535,000                    | _              | _               | 38,535,000                       | _                  |
| 2008 Water and Electric                          | 21,465,000                    | _              | _               | 21,465,000                       | _                  |
| Premiums   | 1,352,963                     |                | (61,181)        | 1,291,782                        |                    |
| Total ElectricUtility                            | 61,352,963                    |                | (61,181)        | 61,291,782                       |                    |
| Sanitary Sewer Utility:                          |                               |                |                 |                                  |                    |
| 2001 Sanitary Sewer                              | 1,790,000                     | _              | (130,000)       | 1,660,000                        | 135,000            |
| 2006 Sanitary Sewer                              | 7,230,000                     | _              | (325,000)       | 6,905,000                        | 335,000            |
| Premiums   | 43,412                        |                | (2,970)         | 40,442                           |                    |
| Total Sanitary Sewer Utility                     | 9,063,412                     |                | (457,970)       | 8,605,442                        | 470,000            |
| Solid Waste Utility:                             |                               |                |                 |                                  |                    |
| 2001 Refuse System                               | 3,090,000                     | _              | (225,000)       | 2,865,000                        | 235,000            |
| 2006 Refuse System                               | 3,595,000                     | _              | (355,000)       | 3,240,000                        | 380,000            |
| Premiums/(Discounts)                             | 70,917                        | _              | (11,486)        | 59,431                           |                    |
| Loss on Refunding                                | (39,400)                      | _              | 7,387           | (32,013)                         |                    |
| Total Solid Waste Utility                        | 6,716,517                     |                | (584,099)       | 6,132,418                        | 615,000            |
| Parking Facilities:                              |                               |                |                 |                                  |                    |
| 2006 Parking Facilities                          | 4,715,000                     | _              | (555,000)       | 4,160,000                        | 570,000            |
| 2009 Parking Facilities                          | 13,030,000                    | _              |                 | 13,030,000                       |                    |
| Premiums/(Discounts)                             | 153,278                       | _              | (19,223)        | 134,055                          |                    |
| Loss on Refunding                                | (173,214)                     | _              | 28,116          | (145,098)                        | _                  |
| Total Parking Facilities                         | 17,725,064                    |                | (546,107)       | 17,178,957                       | 570,000            |
| Total Special Obligation Bonds                   | 94,857,956                    |                | (1,649,357)     | 93,208,599                       | 1,655,000          |
| Accrued Compensated Absences                     | 1,646,004                     | 1,418,569      | (1,379,473)     | 1,685,100                        | 1,265,105          |
| Capital Lease Obligation                         | _                             | 252,816        | (10,653)        | 242,163                          | 21,873             |
| Net Pension Obligation                           | _                             | 3,777,235      | (3,584,596)     | 192,639                          | _                  |
| Other long-termliabilities:                      |                               |                |                 |                                  |                    |
| Loan Payable Water and Electric                  | 470,149                       | _              | (470,149)       | _                                |                    |
| Accrued Landfill Closure/Post Closure Care Costs | 1,303,914                     |                | (380,186)       | 923,728                          | 270,280            |
| Total Other Long-Term Liabilities                | 1,774,063                     |                | (850,335)       | 923,728                          | 270,280            |
| Total Revenue Bonds (from above)                 | 115,230,721                   | 109,942,720    | (17,344,922)    | 207,828,519                      | 6,805,000          |
| Total Business-type Activities                   | \$ 213,508,744 \$             | 115,391,340 \$ | (24,819,336) \$ | 304,080,748 \$                   | 10,017,258         |

## Notes to the Basic Financial Statements September 30, 2011

#### **B.** Debt Service Requirements to Maturity

The annual requirements to amortize all bonded debt outstanding as of September 30, 2011 totaling \$540,731,634, including interest payments of \$191,603,791, are as follows:

|              |    | Go vernm ent al   | Activities: | Business-type                       | Act iv ities: |
|--------------|----|---|-------------|-------------------------------------|---------------|
| Year ending  | _  | Lemone Trust Notes and<br>Special Obligation<br>2006B, 2008B and 2011 |             | Special Ob<br>20 01, 200 6A, 20 06C | e e           |
| September 30 |    | Prin cipal  | Interest    | Principal                           | Interest      |
| 201 2        | \$ | 4,590,230   | 2,343,244   | 1,65 5,000                          | 4,498,050     |
| 201 3        |    | 4,814,343   | 2,114,207   | 1,71 0,000                          | 4,430,463     |
| 201 4        |    | 5,045,578   | 1,875,309   | 1,780,000                           | 4,358,056     |
| 2015         |    | 5,290,542   | 1,624,645   | 1,870,000                           | 4,274,641     |
| 2016         |    | 5,5 43,585  | 1,353,189   | 1,965,000                           | 4,181,115     |
| 2017-2021    |    | 12,826,011  | 4,383,322   | 11,335,000                          | 19,435,083    |
| 20 22-2 026  |    | 8,675,000   | 1,918,047   | 16,615,000                          | 16,470,073    |
| 20 27-2 031  |    | 4,090,000   | 186,525     | 28,915,000                          | 11,116,759    |
| 20 32-2 036  |    | _   | _           | 26,015,000                          | 2,163,925     |
| 20 37-2 041  |    | _   | _           | _                                   | _             |
| 2042         | _  |   |             |                                     |               |
|              | \$ | 50,875,289 \$   | 15,798,488  | \$ 91,860,000 \$                    | 70,928,165    |

#### Business-type Activities: (continued)

#### $R\,even\,u\,e\,B\,ond\,s$

| Year ending  | _  | Sanitary Sewer Utility* |               | Water and      | Electric   |
|--------------|----|-------------------------|---------------|----------------|------------|
| September 30 |    | Principal               | Interest      | Principal      | Interest   |
| 201 2        | \$ | 1,445,000               | 1,741,789     | 5,360,000      | 5,720,273  |
| 2013         |    | 2,139,642               | 1,679,838     | 5,145,000      | 5,975,351  |
| 2014         |    | 2,768,933               | 1,601,555     | 5,365,000      | 5,763,579  |
| 201 5        |    | 2,835,479               | 1,515,729     | 5,695,000      | 5,525,948  |
| 2016         |    | 2,902,602               | 1,427,660     | 5,940,000      | 5,271,054  |
| 2017-2021    |    | 13,069,073              | 5,857,629     | 30,415,000     | 22,514,456 |
| 20 22-2 026  |    | 10,232,778              | 4,383,103     | 31,945,000     | 16,097,939 |
| 20 27-2 031  |    | 14,246,126              | 2,795,810     | 26,675,000     | 10,200,691 |
| 20 32-2 036  |    | 6,922,920               | 636,518       | 23,135,000     | 5,043,178  |
| 20 37-2 041  |    | _                       | _             | 8,845,000      | 1,093,925  |
| 2042         |    |                         |               | 1,310,000      | 31,113     |
|              | \$ | 56,562,553 \$           | 21,639,631 \$ | 149,830,000 \$ | 83,237,507 |

## TOTAL DEBT

#### SERVICE REQUIREMENTS

| Year ending  | _  | TO MATURITY |    |               |  |
|--------------|----|-------------|----|---------------|--|
| September 30 |    | Principal   |    | Interest      |  |
| 201 2        | \$ | 13,050,230  |    | 14,303,356    |  |
| 2013         |    | 13,808,985  |    | 14, 199 ,8 59 |  |
| 2014         |    | 14,959,511  |    | 13,598,499    |  |
| 2015         |    | 15,691,021  |    | 12,940,963    |  |
| 2016         |    | 16,351,187  |    | 12,233,018    |  |
| 2017 - 2021  |    | 67,645,084  |    | 52,190,490    |  |
| 20 22-2 026  |    | 67,467,778  |    | 38,869,162    |  |
| 20 27-2 031  |    | 73,926,126  |    | 24,299,785    |  |
| 20 32-2 036  |    | 56,072,920  |    | 7,843,621     |  |
| 20 37-2 041  |    | 8,845,000   |    | 1,093,925     |  |
| 2042         | _  | 1,3 10,000  |    | 31 ,1 13      |  |
|              | \$ | 349,127,842 | \$ | 191,603,791   |  |
|              | _  |             |    |               |  |

<sup>\*</sup> Sewer revenue principal and interest includes an estimated payment schedule based on the drawdowns on the 2010A SRF issue of \$31,007,553, as of September 30, 2011. The interest rate on this issue is 1.49%. The maximum principal amount that can be drawn down is \$59,335,000.

#### Notes to the Basic Financial Statements September 30, 2011

#### C. Special Obligation Improvement Bonds - Series 2009A, Series 2008A, and Series 2008B

In September of 2009, the City issued \$13,030,000 of Taxable Special Obligation Improvement Bonds (Build America Bonds/Direct Subsidy). The bonds are special limited obligations of the City, payable solely from the annual appropriation of funds of the City for that purpose. The bonds were issued for the purpose of i) providing funds to acquire, construct and equip extensions, improvements, additions and enlargements of the City's Parking Utility; ii) making a deposit to the Debt Service Reserve Account; and iii) paying costs and expenses incident to the issuance of the Bonds. Interest is paid semiannually on March 1 and September 1. Principal maturities are to be paid March 1, 2017 and annually thereafter through March 1, 2034. At the option of the City, the Bonds may be subject to redemption and payment prior to maturity, on March 1, 2019 and thereafter in whole or in part at any time in any order of maturity selected by the City and by lot in multiples of \$5,000 within a maturity, at the redemption price of 100% of the principal amount thereof, plus accrued interest thereon to the redemption date. The interest rates on this issue range from 4.3% to 6.2%, prior to the interest subsidy as explained in the following paragraph. The bonds require \$1,071,317 in a debt service reserve account.

The City is making the irrevocable election to have Section 54AA of the Internal Revenue Code of 1986, as amended (the "Code") apply to the Bonds so the Bonds may qualify as "build America bonds" (the "BABs") under Code Section 54AA(d). The City is further making the irrevocable election to have Section 54AA(g) of the Code apply to the Bonds so the Bonds qualify as "qualified bonds" under Code Section 54AA(g) in order to receive the refundable credits allowed to issuers pursuant to Sections 54AA(g)(1) and 6431 of the Code with respect to "qualified bonds" (the "BABs Interest Subsidy Payments"). Under current law, the BABs Interest Subsidy Payments are to be paid by the United States directly to any issuer of bonds that qualify as BABs and as "qualified bonds" in an amount equal to 35% of the interest payable by such issuer on such bonds on each interest payment date, provided that certain requirements, as described in the Code and related IRS pronouncements, as to the uses and investment of the bond proceeds and other matters, are continuously satisfied by such issuer. The City is covenanting to comply with the requirements of the Code necessary to maintain the qualification of the Bonds as BABs under Code Section 54AA(d) and as "qualified bonds" under Code Section 54AA(g).

In March of 2008, the City issued \$21,465,000 of Special Obligation Electric Utility Improvement Bonds. The bonds are special obligations of the City payable solely from the annual appropriation of funds by the City for that purpose. The bonds are to be treated as utility revenue bonds of the Electric Utility, and are secured by pledged revenues of the Electric Utility. The bonds were issued for the purpose of providing funds to extend, expand, improve, repair, replace, and equip the Electric Utility. Interest is paid semiannually on April 1 and October 1. Principal maturities are to be paid October 1, 2016, and thereafter through October 1, 2033. At the option of the City, the Bonds may be subject to redemption and payment prior to maturity on or after October 1, 2017 in whole at any time, and in part on any interest payment date at the redemption price of 100% of the principal amount redeemed plus accrued interest to the redemption date. The bonds maturing October 1, 2023, October 1, 2025, October 1, 2028, October 1, 2030, and October 1, 2033 (collectively the "Term Bonds"), shall be subject to mandatory redemption and payment prior to maturity at the principal amount thereof plus accrued interest to the redemption date, without premium. The interest rates on this issue range from 4.00% to 5.50%. The bonds require \$2,146,500 in a debt service reserve account.

In May 2008, the City issued \$26,795,000 2008B Special Obligation Improvement Bonds to fund the construction, expansion, renovation and equipping of the City's downtown government center. Interest is paid semi-annually on March 1 and September 1. These bonds are special obligations of the City payable solely from the annual appropriation of funds by the City for that purpose. The bonds are not secured by a mortgage of the downtown government center or any other property. Principal payments are due each March 1 with the final payment due March 1, 2028. At the option of the City, the Bonds may be subject to redemption and payment prior to maturity, on March 1, 2018 and thereafter in whole at any time or in part on any interest payment date in any order of maturity selected by the City and by lot in multiples of \$5,000 within a maturity, at the redemption price of 100% of the principal amount thereof, plus accrued interest thereon to the redemption date. The bonds maturing March 1, 2023, March 1, 2026 and March 1, 2028 (collectively the "Term Bonds"), shall be subject to mandatory redemption and payment prior to maturity at the principal amount thereof plus accrued interest to the redemption date, without

#### Notes to the Basic Financial Statements September 30, 2011

premium. Interest rates on this issue range from 3.5% to 5%. The bonds require \$2,194,500 in a debt service reserve account.

#### D. Special Obligation Notes - Series 2007A, 2010

In June 2007, the City issued \$3,740,000 2007A Special Obligation Notes for the acquisition of property for a southeast regional park. Interest was paid semi-annually on March 1 and September 1. The final interest and principal payment was made March 1, 2011. These notes were not subject to optional redemption and payment prior to their stated maturity. The interest rate on this issue was 4.23%. These notes were special obligations of the City payable solely from the annual appropriation of funds by the City for that purpose. Principal and interest payments were paid from the Parks sales tax. This debt was issued as "bank qualified" which limited the City to issue no more than \$10 million of debt in calendar year 2007.

In December 2010 the City assumed a bank loan in the amount of \$2,550,000 taken by Columbia Area Jobs Foundation (CAJF) to pay Robert F LeMone Trust for the purchase of 2810 LeMone Industrial Boulevard (the IBM building). This loan has an interest rate of 5.25% and will be paid in monthly installments commencing February 1, 2011 and maturing December 31, 2020. Additionally, the city paid interest due from the initiation of the loan in May 2010 through December 2010. City funds are held in escrow at Boone County National Bank equal to the outstanding principal of the loan. Interest payments are subject to annual appropriation.

In December 2010 the City assumed a bank loan in the amount of \$9,229,723 taken by the Columbia Area Jobs Foundation (CAJF) to fund reconstruction of the building located at 2810 LeMone Industrial Boulevard (the IBM building). This loan has an interest rate of 6% and will be paid in monthly installments commencing February 1, 2011 and maturing October 1, 2020. The loan is not a general liability of the City except to the extent of fixed rental income from the lease of the property. The City assumed the ten year lease for the property between CAJF and IBM. The lender may not satisfy or seek a repayment of any sum due pursuant to the Loan from the City except by foreclosing on the items of collateral which secure the payment of the loan (the IBM building).

#### E. Special Obligation Refunding and Capital Improvement Bonds - Series 2006, 2006B and 2006C

In September of 2006, the City issued \$38,535,000 of Special Obligation Electric Utility Improvement Bonds. The bonds are special obligations of the City payable solely from the annual appropriation of funds by the City for that purpose. The bonds are to be treated as utility revenue bonds of the Electric Utility, and are secured by pledged revenues of the Electric Utility. The bonds were issued for the purpose of providing funds to extend, expand, improve, repair, replace, and equip the Electric Utility. Interest is paid semiannually on April 1 and October 1. Principal maturities are to be paid October 1, 2023, and thereafter through October 1, 2032. At the option of the City, the Bonds may be subject to redemption and payment prior to maturity on or after October 1, 2016 on any interest payment date at the redemption price of 100% of the principal amount redeemed plus accrued interest to the redemption date. The interest rates on this issue range from 4.25% to 5.00%. The bonds require \$3,853,500 in a debt service reserve account.

In June of 2006, the City issued \$25,615,000 of Special Obligation Revenue Refunding and Improvement Bonds for the purpose of i) advance refunding the Certificates of Participation (City of Columbia, Missouri, Lessee), Series 2001A, outstanding in the principal amount of \$2,085,000; ii) funding certain public safety and road capital improvements within the City; iii) making a deposit to the Debt Service Reserve Account; and iv) paying costs of issuance. Interest is paid semiannually on February 1 and August 1. Principal payments are due on February 1. The final payment is due February 1, 2016. The interest rate on this issue is 5.00%. The Bonds are special limited obligations of the City, payable solely from the annual appropriation of funds by the City for that purpose. The bonds require \$2,561,500 in a debt service reserve account.

On February 1, 2006, the City issued \$20,005,000 of Special Obligation Revenue Refunding and Improvement Bonds for the purpose of i) currently refunding the outstanding portion of the City's Special Obligation Refunding and Capital Improvement Bonds, Series 1996; ii) currently refunding the outstanding portion of the City's Parking

#### Notes to the Basic Financial Statements September 30, 2011

Utility Revenue Bonds, Series 1995; iii) construction, improving and extending the City-owned sanitary sewer utility; iv) construction and improving the City-owned solid waste utility; v) funding a debt service reserve account; vi) paying cost of issuance. Interest is paid semiannually on February 1 and August 1. Principal payments are due on February 1. The final payment is due February 1, 2026. Interest rates on this issue range from 4.00% to 5.00%. The Bonds are special limited obligations of the City, payable solely from the annual appropriation of funds by the City for that purpose. The bonds require \$1,752,268 in a debt service reserve account.

#### F. Special Obligation Bonds - Series 2001A and 2001B

In November 2001, the City issued \$2,685,000 of Special Obligation Series A Bonds and \$4,640,000 of Special Obligation Series B Bonds for the purpose of acquisition, construction, improvement and extension of the Cityowned sanitary sewer utility and the City's solid waste utility. Interest is paid semiannually on February 1 and August 1. Principal payments are due on February 1. The final payment is due on February 1, 2021. Interest rates on this issue range from 3.65% to 4.80%.

The 2001 Series A Bonds, \$2,685,000, are reported in the Sanitary Sewer Utility Enterprise Fund and the 2001 Series B Bonds, \$4,640,000, are reported in the Solid Waste Utility Enterprise Fund.

The bonds are special obligations of the City payable solely from the annual appropriation of funds by the City for that purpose. The series 2001A bonds require \$214,840 in a debt service reserve account. The series 2001B bonds require \$370,680 in a debt service reserve account.

# G. Water and Electric Revenue Bonds – 2011 Series, 2009 Series, 2005 Series, 2004 Series, 2003 Series, 2002 Series, and 1998 Series

In May of 2011, the City issued \$84,180,000 of Water and Electric System Revenue Bonds. The bonds are to be paid by the net revenues of the system and are secured by a first lien on the revenues. \$12,465,000 of the bonds were issued to refund \$11,680,000 of the outstanding 2002 Water and Electric Revenue Bonds, \$49,500,000 was issued to purchase the Columbia Energy Center, and \$22,215,000 was issued to provide funding for improvements and additions to the City's waterworks facilities. Interest is paid semiannually on April 1 and October 1. Principal is due each year on October 1 through October 1, 2041. Bonds maturing on October 1, 2020, and thereafter are subject to redemption prior to maturity at the option of the City at any time on or after October 1, 2019, at redemption price of 100% of the principal amount redeemed plus accrued interest to the redemption date. The interest rates on this issue range from 3.00% to 5.00%.

In September of 2009, the City issued \$16,725,000 of Water and Electric System Revenue Bonds. The bonds are to be paid by the net revenues of the system and are secured by a first lien on the revenues. The bonds were issued to provide funding for improvements and additions to the City's waterworks. Interest is paid semiannually on April 1 and October 1. Principal is due each year on October 1 through October 1, 2034. Bonds maturing on October 1, 2020, and thereafter are subject to redemption prior to maturity at the option of the City at any time on or after October 1, 2019, at redemption price of 100% of the principal amount redeemed plus accrued interest to the redemption date. The interest rates on this issue range from 3.00% to 4.125%.

In May of 2005, the City issued \$30,630,000 of Water and Electric System Revenue Bonds. The bonds are to be paid by the net revenues of the system and are secured by a first lien on the revenues. \$19,425,000 of the bonds were issued to refund \$19,685,000 of the outstanding 1998 Water and Electric Revenue Bonds, and \$11,205,000 were issued to provide funding for improvements and additions to the City's waterworks and electric facilities. Interest is paid semiannually on April 1 and October 1. Principal is due each year on October 1 through October 1, 2029. Bonds maturing on October 1, 2016, and thereafter are subject to redemption prior to maturity at the option of the City at any time on or after October 1, 2015, at a redemption price of 100% of the principal amount redeemed plus accrued interest to the redemption date. The interest rates on this issue range from 3.00% to 5.25%.

In March of 2004, the City issued \$17,095,000 of Water and Electric System Revenue Bonds. The bonds are to be paid by the net revenues of the system and are secured by a first lien on the revenues. The bonds were issued to provide funding for improvements and additions to the City's waterworks facilities. Interest is paid semiannually on

#### Notes to the Basic Financial Statements September 30, 2011

April 1 and October 1. Principal is due on April 1 and October 1 on maturities through October 1 2009, and thereafter on October 1 through October 1, 2028. Bonds maturing on October 1, 2015, and thereafter are subject to redemption prior to maturity at the option of the City at any time on or after October 1, 2014, at a redemption price of 100% of the principal amount redeemed plus accrued interest to the redemption date. The interest rates on this issue range from 2.00% to 4.25%.

In February of 2003, the City issued \$8,950,000 of Water and Electric System Revenue Bonds. The bonds are secured by a pledge of the revenues of the Water and Electric System. The bonds were issued for the purpose of refunding the City's Water and Electric System Revenue Bonds, 1985 Series B. Interest is paid semiannually on June 1 and December 1, and principal is due each year on December 1 through December 1, 2015. Bonds maturing on December 1, 2012, and thereafter are subject to redemption prior to maturity at the option of the City at any time on or after December 1, 2011, at a redemption price of 100% of the principal amount redeemed plus accrued interest to the redemption date. The interest rates on this issue range from 2.00% to 5.00%.

In February of 2002, the City issued \$16,490,000 of Water and Electric System Revenue Bonds. The bonds are to be paid by the net revenues of the system and are secured by a first lien on the revenues. The bonds were issued to provide funding for improvements and additions to the City's waterworks and electric facilities. Interest is paid semiannually on April 1 and October 1. Principal is due each year on October 1 through October 1, 2026. Bonds maturing on October 1, 2013, and thereafter are subject to redemption prior to maturity at the option of the City at any time on or after October 1, 2012, at a redemption price of 100% of the principal amount redeemed plus accrued interest to the redemption date. In May 2011, the City placed \$12,479,033 in escrow to provide for the payment of these maturities. The interest rates on this issue range from 3.00% to 6.00%.

In March of 1998, the City issued \$28,295,000 of Water and Electric System Revenue Bonds. The bonds are to be paid by the net revenues of the system and are secured by a first lien on the revenues. \$5,535,000 of the bonds were issued to refund \$5,215,000 of the outstanding 1992 Water and Electric Revenue Bonds, and \$22,760,000 were issued to provide funding for improvements and additions to the City's waterworks and electric facilities. Interest is paid semiannually on April 1 and October 1. Principal is due each year on October 1 through October 1, 2022. Bonds maturing on October 1, 2009, and thereafter are subject to redemption prior to maturity at the option of the City at any time on or after October 1, 2008, at a redemption price of 100% of the principal amount redeemed plus accrued interest to the redemption date. \$19,685,000 was redeemed on October 1, 2008. The interest rates on this issue range from 3.75% to 6.00%.

The bond ordinances require 110% coverage of the aggregate debt service for each fiscal year. The Water and Electric Utility Fund is required to be accounted for in a separate enterprise fund under the bond ordinances. These ordinances also require that after sufficient current assets have been set aside to operate the fund, all remaining monies held by the fund be restricted in separate accounts in the following sequence:

|     | Nature of accounts                   | Amount  | Authorized expenditures   |  |  |  |
|-----|--------------------------------------|---|---|--|--|--|
| (a) | Current bond maturities and interest | Monthly accumulations equal to semiannual debt service.   | Paying current principal and interest on bonds.   |  |  |  |
| (b) | Revenue bond reserve                 | Amount equal to 1/60th of the debt service requirements until said account shall equal the debt reserve requirements in the amount of \$19,096,738. | Paying principal and interest in the event of a deficiency in the current bond maturities and interest account. |  |  |  |
| (c) | Renewal and replacement account      | Amount of \$25,000 per month. Such payments shall be continued until the amount deposited and held in said fund shall equal \$1,500,000.            | Paying unforeseen contingencies and meeting emergencies arising in the operation of the system.                 |  |  |  |
| (d) | Revenue bond construction            | To account for revenue bond issue proceeds prior to their expenditure for construction of utility plant.  | To provide funds to pay construction cost to the extent such monies are available.                              |  |  |  |

#### Notes to the Basic Financial Statements September 30, 2011

H. Sanitary Sewer Revenue Bonds – 2010 Series, 2009 Series, 2007 Series B, 2006 Series B, 2004 Series B, 2003 Series B, 2002 Refunding Series, 2002 Series A, 2000 Series B, 1999 Series A, 1999 Series B, and 1992 Series B

The City issued \$59,335,000 of Sewerage System Revenue Bonds, Series A in January of 2010. This issue has a not to exceed amount of \$59,335,000. As of September 30, 2011, \$31,007,553 of this has been drawn down and is recorded as revenue bonds payable in the Sanitary Sewer Utility Fund. These bonds are to be paid by the net revenues of the system, and are secured by a first lien on the revenues of the system. These bonds were issued for extending and improving the sewerage system. Payments of principal are due on each January 1 and July 1 beginning July 1, 2013 through July 1, 2032. Interest payments are due on January 1 and July 1. The Bonds may be called for redemption and payment prior to stated maturity in whole or in part at any time, at the redemption price of 100% of the principal amount thereof plus accrued interest thereon to the date of redemption. The interest rate on this issue is 1.49%.

In September of 2009, the City issued \$10,405,000 of Taxable Sewerage System Revenue Bonds (Build America Bonds/Direct Subsidy). The bonds are special limited obligations of the City, payable solely from the net income and revenues derived by the City from the operation of its sewerage system, after payment of costs of operation and maintenance. The bonds were issued for the purpose of i) providing funds to acquire, construct and equip extensions, improvements, additions and enlargements of the City's Sewer System; ii) making a deposit to the Debt Service Reserve Account; and iii) paying costs and expenses incident to the issuance of the Bonds. Interest is paid semiannually on April 1 and October 1. Principal maturities are to be paid October 1, 2024 and annually thereafter through October 1, 2034. At the option of the City, the Bonds may be subject to redemption and payment prior to maturity, on October 1, 2019 and thereafter in whole or in part at any time in any order of maturity selected by the City and by lot in multiples of \$5,000 within a maturity, at the redemption price of 100% of the principal amount thereof, plus accrued interest thereon to the redemption date. The interest rates on this issue range from 5.44% to 6.02%, prior to the interest subsidy as explained in the following paragraph.

The City is making the irrevocable election to have Section 54AA of the Internal Revenue Code of 1986, as amended (the "Code") apply to the Bonds so the Bonds may qualify as "build America bonds" (the "BABs") under Code Section 54AA(d). The City is further making the irrevocable election to have Section 54AA(g) of the Code apply to the Bonds so the Bonds qualify as "qualified bonds" under Code Section 54AA(g) in order to receive the refundable credits allowed to issuers pursuant to Sections 54AA(g)(1) and 6431 of the Code with respect to "qualified bonds" (the "BABs Interest Subsidy Payments"). Under current law, the BABs Interest Subsidy Payments are to be paid by the United States directly to any issuer of bonds that qualify as BABs and as "qualified bonds" in an amount equal to 35% of the interest payable by such issuer on such bonds on each interest payment date, provided that certain requirements, as described in the Code and related IRS pronouncements, as to the uses and investment of the bond proceeds and other matters, are continuously satisfied by such issuer. The City is covenanting to comply with the requirements of the Code necessary to maintain the qualification of the Bonds as BABs under Code Section 54AA(d) and as "qualified bonds" under Code Section 54AA(g).

The City issued \$1,800,000 of Sewerage System Bonds, Series B in November of 2007. These bonds are to be paid by the net revenues of the system, and are secured by a first lien on the revenues of the system. These bonds were issued for extending and improving the sewerage system. Payments of principal are due on January 1 of each year, beginning in 2009, through January 1, 2028, and interest payments are due on January 1 and July 1. The bonds maturing on and after January 1, 2018, are redeemable on each June 1 and December 1, commencing on December 1, 2016, at par plus accrued interest. The interest rates range from 4.00% to 5.00% on this issue.

The City issued \$915,000 of Sewerage System Bonds, Series B in November of 2006. These bonds are to be paid by the net revenues of the system, and are secured by a first lien on the revenues of the system. These bonds were issued for extending and improving the sewerage system. Payments of principal are due on July 1 of each year, beginning in 2007, through July 1, 2026, and interest payments are due on January 1 and July 1. The bonds maturing on and after July 1, 2017, are redeemable on each June 1 and December 1, commencing on June 1, 2016, at par plus accrued interest. The interest rates range from 4.00% to 5.00% on this issue.

#### Notes to the Basic Financial Statements September 30, 2011

The City issued \$650,000 of Sewerage System Bonds, Series B in May of 2004. These bonds are to be paid by the net revenues of the system, and are secured by a first lien on the revenues of the system. These bonds were issued for extending and improving the sewerage system. Payments of principal are due on January 1 of each year through January 1, 2025, and interest payments are due on January 1 and July 1. The bonds maturing on and after January 1, 2015, are redeemable on each June 1 and December 1, commencing on June 1, 2014, at par plus accrued interest. The interest rates range from 2.00% to 5.25 % on this issue.

The City issued \$3,620,000 of Sewerage System Revenue Bonds, Series B in May of 2003. These bonds are to be paid by the net revenues of the system, and are secured by a first lien on the revenues of the system. These bonds were issued for extending and improving the sewerage system. Payments of principal are due on January 1 of each year through January 1, 2024, and interest payments are due on January 1 and July 1. The bonds maturing on and after January 1, 2014, are redeemable on each June 1 and December 1, commencing on December 1, 2012, at par plus accrued interest. The interest rates range from 2.00% to 5.25% on this issue.

The City issued \$7,940,000 of Sewerage System Revenue Refunding Bonds in September of 2002. These bonds are to be paid by the net revenues of the system, and are secured by a first lien on the revenues of the system. These bonds were issued to refund the 1992 Sewerage System Revenue Bonds. Payments of principal are due on October 1 of each year through October 1, 2017, and interest payments are due on October 1 and April 1. The bonds maturing on and after October 1, 2013, are redeemable on each October 1 and April 1, commencing on October 1, 2012, at par plus accrued interest. The interest rates range from 2.0% to 4.0% on this issue.

The City issued \$2,230,000 of Sewerage System Revenue Bonds, Series A in May of 2002. These bonds are to be paid by the net revenues of the system, and are secured by a first lien on the revenues of the system. These bonds were issued for extending and improving the sewerage system. Payments of principal are due on January 1 of each year through January 1, 2023, and interest payments are due on January 1 and July 1. The bonds maturing on and after January 1, 2013, are redeemable on each June 1 and December 1, commencing on June 1, 2012, at par plus accrued interest. The interest rates range from 3.0% to 5.375% on this issue.

The City issued \$2,445,000 of Sewerage System Revenue Bonds, Series B in November of 2000. These bonds are to be paid by the net revenues of the system, and are secured by a first lien on the revenues of the system. These bonds were issued for extending and improving the sewerage system. Payments of principal are due on July 1 of each year through July 1, 2021, and interest payments are due on January 1 and July 1. The bonds maturing on and after July 1, 2013, are redeemable on each June 1 and December 1, commencing on December 1, 2010, at par plus accrued interest. The interest rates range from 4.350% to 5.625% on this issue.

The City issued \$1,420,000 of Sewerage System Revenue Bonds, Series B in December of 1999. These bonds are to be paid by the net revenues of the system, and are secured by a first lien on the revenues of the system. These bonds were issued for extending and improving the sewerage system. Payments of principal are due on July 1 of each year through July 1, 2020, and interest payments are due on January 1 and July 1. The bonds maturing on and after July 1, 2011, are redeemable on each June 1 and December 1, commencing on June 1, 2010, at par plus accrued interest. The interest rates range from 4.125% to 6.000% on this issue.

The City issued \$3,730,000 of Sewerage System Revenue Bonds, Series A in June of 1999. These bonds are to be paid by the net revenues of the system, and are secured by a first lien on the revenues of the system. These bonds were issued for extending and improving the sewerage system. Payments of principal are due on January 1 of each year through January 1, 2020, and interest payments are due on January 1 and July 1. The bonds maturing on and after January 1, 2010, are redeemable on each June 1, and December 1, commencing on June 1, 2009, at par plus a premium of 1% reduced by .5% each year thereafter to June 1, 2011. The interest rates range from 3.625% to 5.25% on this issue.

The City issued \$870,000 of Sewerage System Series B Revenue Bonds in June of 1992. These bonds are to be paid by the net revenues of the system, and are secured by a first lien on the revenues of the system. These bonds were issued for extending and improving the sewerage system. Payments of principal are due on January 1 of each year through January 1, 2013, and interest payments are due on January 1 and July 1. The bonds maturing

#### Notes to the Basic Financial Statements September 30, 2011

January 1, 2008, and January 1, 2013, are redeemable on each June 1, and December 1, commencing on June 1, 2002, at par plus a premium of 2% reduced by 1% each year thereafter to June 1, 2004. The interest rates range from 4.25% to 6.55% on this issue.

The bond ordinances require 110% coverage of the aggregate debt service for each fiscal year. In compliance with the bond ordinances, the Sanitary Sewer Utility Fund is accounted for in a separate enterprise fund. Additional bond ordinance requirements provide for the restricting of operating revenues after current operating expenses have been met. These restrictions occur in the following sequence:

| Nature of accounts   | Amount   | Authorized expenditures  |
|--|--|--|
| (a) Operation and maintenance  | Equal to one month's operating expenses of the utility.  | Operating expenses when non-restricted current assets are not  |
| <ul><li>(b) Sinking fund (cash with fiscal agent)</li><li>(c) Revenue bond reserve</li></ul> | Current fiscal year bond maturity and interest accumulated monthly. Amount equal to \$214,840 for the 2001 Special Obligation Series A   | available for payment.  Payment of current principal and interest on bonds.  Payment of principal and interest due on bonds when other funds are |
|  | Bonds, \$624,241 for the 2006<br>Special Obligation Bonds, and<br>\$937,989 for the 2009 Revenue<br>Bonds. The 2002 Refunding<br>Series included a premium paid of<br>\$26,039 for a debt service reserve<br>fund policy of \$743,963. | unavailable.   |
| (d) Contingency  | Amount of \$2,000 per month. Such payments shall continue until the amount deposited and held in said fund shall equal \$200,000.  | Unforeseen contingencies; emergencies affecting operation and maintenance replacement for effective and efficient operation.                     |
| (e) Revenue bond construction  | To account for revenue bond issue proceeds prior to expenditure for construction of utility plant additions.   | Cost of construction projects.   |

In April 2008, voters approved the issuance of Sanitary Sewer Revenue bonds in the amount of \$77,000,000. As of September 30, 2011, there is \$16,786,000 remaining from this authorization that has not been issued.

#### Notes to the Basic Financial Statements September 30, 2011

#### I. Capital Lease Agreements

On January 19, 2010, the City entered into an amendment to the ground lease agreement with Central Missouri Aviation, Inc. for future renovations and improvements to the fixed base operator hangar at Columbia Regional Airport. All improvements are the property of the City and were completed in 2011. This agreement qualifies as a capital lease for accounting purposes and, therefore, has been recorded at the present value of the future minimum lease payments of \$252,816 with an interest rate of 3.5% beginning April 1, 2011 and a final maturity of March 1, 2021.

The following is a schedule of the present value of net minimum lease payments for this capital lease as of September 30, 2011:

|                                   | Debt<br>Business-type<br>Activities |
|-----------------------------------|-------------------------------------|
| Year ending September 30:         |                                     |
| 2012-2016                         | \$150,000                           |
| 2017-2021                         | 135,000                             |
| Total minimum lease payments      | 285,000                             |
| Less amount representing interest | 42,837                              |
| Present value of net              |                                     |
| minimum lease payments            | \$242,163                           |

The total improvements acquired through the agreement are \$415,306, including a private contribution of \$162,490, and have been added to the capital asset: Structures and Improvements.

#### J. Pledged Revenues

The City of Columbia has pledged future sanitary sewer operating revenues, net of specified operating expenses, to repay \$65,127,553 in sanitary sewerage system revenue, revenue refunding and special obligation bonds. The bonds are payable solely from sanitary sewer net revenues and are payable through 2034. Annual principal and interest payments on the bonds have required on average 64 percent of net revenues. The total principal and interest remaining to be paid on the bonds is \$89,625,728. Principal and interest paid for the current year and total sanitary net revenues for the current year were \$3,716,364 and \$7,579,829, respectively.

The City has pledged future water and electric operating revenues net of operating expenses to repay \$209,830,000 in water and electric system revenue and special obligation bonds. The bonds are to be paid solely from water and electric net revenues and are payable through 2034. Annual principal and interest payments on the bonds have required on average 30 percent of net revenues. Total principal and interest remaining to be paid on the bonds is \$347,458,219. Principal and interest paid for the current year and total net revenues were \$10,529,157 and \$43,712,819, respectively.

#### K. Conduit Debt - Industrial Revenue Bonds

As of September 30, 2011, \$1,884,000 industrial revenue bonds are outstanding. The debt service on this issue is paid solely from the related bond issue and does not constitute a liability of the City.

## L. Legal Debt Margin

The City's assessed value supports a general obligation bond limit of \$334,950,607. The City did not have any general obligation bonds outstanding as of September 30, 2011.

#### Notes to the Basic Financial Statements September 30, 2011

#### X. ADVANCE REFUNDING

The City has defeased certain revenue bonds by placing the proceeds of new bonds in an irrevocable trust to provide for all future debt service payments on the old debt. Accordingly, the trust account assets and the liability for the defeased debts are not included in the City's government-wide financial statements. On September 30, 2011, \$11,680,000 of Water and Electric revenue bond debt outstanding is considered defeased. The table below details these issues.

|  |     | Outstanding at        |
|--|-----|-----------------------|
| Issue  |     | September 30,<br>2011 |
| Water and Electric 2002 series revenue bonds | _   | 11,680,000            |
| Total  | \$_ | 11,680,000            |

#### XI. DEFEASANCE

On May 17, 2011, the City of Columbia issued \$12,465,000 in Water and Electric revenue bonds with an average interest rate of 4% to advance refund \$11,680,000 of outstanding 2002 Water and Electric revenue bonds with an average interest rate of 4.85%. The proceeds of \$12,479,033 (after payment of \$368,960 of issuance costs, establishing a reserve of \$350,000, a City contribution of \$131,984, and a premium of \$601,009) were used to purchase U.S. Government securities. Those securities were deposited in an irrevocable trust with an escrow agent to provide for all future debt service payments on the 2002 Water and Electric revenue bonds maturing on and after October 1, 2013. As a result, this portion of the 2002 Water and Electric revenue bonds are considered to be defeased and the liability for those bonds has been removed from the Water and Electric Utility Fund.

The reacquisition price exceeded the net carrying amount of the old debt by \$802,015. This amount is being netted against the new debt and amortized over the remaining life of the new debt, which is the same as the life of the refunded debt. As a result of the advance refunding the City reduced its total debt service requirements by \$182,499, which resulted in an economic gain of \$122,822.

#### XII. RISK MANAGEMENT

#### A. Self-insurance

The City is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; injuries to employees; and natural disasters. During fiscal year 1988, the City established a risk management program for workers' compensation, liability, and property losses with two issues of special obligation bonds (repaid) to establish reserves for self-insurance. An excess coverage insurance policy covers individual claims in excess of \$500,000 for general liability, \$100,000 for property losses, and workers' compensation claims in excess of \$500,000. The City carries insurance policies with outside insurers for airport, railroad, health clinic, and boiler and explosion claims. There has been no significant change in insurance coverage from the previous fiscal year. Settled claims have not exceeded self-insurance or deductible levels on any insurance coverage in any of the past three years.

All operations of the City participate in the program and make payments to the Self-insurance Reserve Internal Service Fund's Liquidity Reserve based on an estimate of the amounts needed to pay claims, and to meet the debt service requirements of the self-insurance bond issues. The claims liability of \$4,540,747 reported in the Self-insurance Reserve Fund at September 30, 2011 is based on the requirements of Governmental Accounting Standards

#### Notes to the Basic Financial Statements September 30, 2011

Board Statement No. 10, which requires that a liability for claims be reported if information prior to the issuance of the financial statements indicates that it is probable that a liability has been incurred at the date of the financial statements and the amount of the loss can be reasonably estimated. None of the claims liability have been discounted. The City has not purchased annuity contracts from commercial insurers to satisfy liabilities for any claim, therefore, no liability for claims has been removed from the balance sheet. Changes in the claims liability amount in fiscal years 2010 and 2011 were:

|           | _  | Beginning<br>of fiscal year<br>liability | <br>Current year<br>Claims and<br>changes in<br>estimates | <br>Claim<br>payments | _  | Balance<br>fiscal<br>year-end |
|-----------|----|--|---|-----------------------|----|-------------------------------|
| 9/30/2010 | \$ | 4,735,000                                | \$<br>2,261,340   | \$<br>(2,661,070)     | \$ | 4,335,270                     |
| 9/30/2011 | \$ | 4,335,270                                | \$<br>2,468,169   | \$<br>(2,262,692)     | \$ | 4,540,747                     |

#### B. Employees' Health Plan

The Employee Benefit Internal Service Fund accounts for the transactions and reserves associated with the City's medical, dental, prescription drug, life, and long-term disability programs for City employees. Coverage for health, dental, and prescription drug plans are self-insured. The City has a stop-loss attachment point of \$100,000 per person. Other coverages are with commercial insurance carriers.

Incurred but not reported claims of \$743,696 are reported in the Employee Benefit Fund as of September 30, 2011. These medical and dental reserves are estimated based on submitted claim lag reports using a 15-month run-off, which are adjusted for inflation/utilization trends, plan design and population changes. Changes in the claims liability amount in fiscal years 2010 and 2011 were:

|           | <u>-</u> | Beginning<br>of fiscal year<br>liability | <br>Current year Claims and changes in estimates |    | Claim<br>payments | . <u> </u> | Balance<br>fiscal<br>year-end |  |
|-----------|----------|--|--|----|-------------------|------------|-------------------------------|--|
| 9/30/2010 | \$       | 679,956                                  | \$<br>7,803,078                                  | \$ | (7,855,633)       | \$         | 627,401                       |  |
| 9/30/2011 | \$       | 627,401                                  | \$<br>8,602,564                                  | \$ | (8,486,269)       | \$         | 743,696                       |  |

#### XIII. LANDFILL CLOSURE AND POSTCLOSURE CARE COSTS

State and federal laws and regulations require that the City of Columbia place a final cover on its landfill when closed and perform certain maintenance and monitoring functions at the landfill site for thirty years after closure. During fiscal year 1994, the City adopted the provisions of Governmental Accounting Standards Board (GASB) Statement No. 18, Accounting for Municipal Solid Waste Landfill Closure and Postclosure Care Costs. GASB No. 18 requires that, in addition to recognizing operating expenses related to current activities of the landfill, an expense provision and related liability be recognized for future closure and postclosure care costs that will be incurred near or after the date the landfill no longer accepts waste. The recognition of these landfill closure and postclosure care costs is accrued ratably over the useful life of the landfill based on the portion of the landfill used during the year and is being recorded in the Solid Waste Utility Enterprise Fund. As of September 30, 2011, the liability recorded for landfill closure and postclosure care costs was \$923,728, which is recorded as part of other liabilities and which is based on 56.49% usage of the landfill, less costs paid to date of \$5,136,934. The City will recognize the remaining costs of closure and postclosure care of \$1,968,439 as the remaining capacity is filled. The estimated total current costs of the landfill closure and postclosure care (\$8,029,101) is based on the amount that would be paid if all equipment, facilities, and services required to close, monitor and maintain the landfill were acquired as of September 30, 2011. However, the actual cost of closure and postclosure care may be higher due to inflation, changes in

#### Notes to the Basic Financial Statements September 30, 2011

technology, or changes in landfill laws and regulations. The estimated remaining life of the landfill is approximately 16 years.

The City of Columbia has executed a contract of obligation with the Missouri Department of Natural Resources for landfill closure and postclosure care costs. This financial assurance instrument allows the Missouri Department of Natural Resources to collect the required amount from any state funds which could be dispersed to the City should the City fail to perform closure or postclosure care activities.

#### XIV. CONTINGENCIES

#### A. Grants

The City receives significant financial assistance from numerous federal, state, and local governmental agencies in the form of grants. The disbursement of funds received under these programs generally requires compliance with terms and conditions specified in the grant agreements and are subject to audit by the grantor agencies. Any disallowed claims resulting from such audits could become a liability of the General Fund or other applicable funds. However, in the opinion of management, any such disallowed claims will not have a material effect on any of the financial statements of the individual fund types included herein or on the overall financial position of the City at September 30, 2011.

#### **B.** Litigation

Various suits and claims against the City are presently pending involving claims for personal injury, tax appeals, and miscellaneous cases. In the opinion of management, both individually and in the aggregate, such suits or claims will not have a material effect on the financial position of the City.

#### XV. EMPLOYEE RETIREMENT SYSTEMS AND PLANS

Except for Railroad employees, all full-time, regular employees of the City of Columbia participate in one of three retirement plans. The City administers two single-employer defined benefit pension plans, the Police Retirement Fund which covers full-time regular police officers, and the Firefighters' Retirement Fund which covers full-time regular firefighters. The Authority to provide pensions for Police and Firefighters is established in Revised Statutes of Missouri (RSMo) Section 86.583, and firefighters' retirement and relief systems for all municipalities in RSMo Section 87.005-87.105. Benefit provisions and contribution requirements are established by City ordinance, and may be amended by City ordinance. The City also participates in the Missouri Local Government Employees Retirement System (LAGERS), an agent, multi-employer statewide public employee retirement plan for units of local government established and is governed by provisions of the Revised Statutes of Missouri (RSMo) Section 70.600 - 70.755. As such, it is the system's responsibility to administer the law in accordance with the expressed intent of the General Assembly. LAGERS is a defined benefit pension plan which provides retirement, disability, and death benefits to plan members and beneficiaries and covers substantially all of the City's employees not covered by the Police or Firefighters Retirement Funds. The plan is qualified under the Internal Revenue Code Section 401a and it is tax exempt.

#### A. Plan Descriptions

Police and Firefighter Pension

Participants in the Police and the Firefighters' Retirement plans become fully vested at the completion of their probationary period, which is generally one year after employment. Participants are eligible for retirement benefits, payable monthly for life, upon reaching the age of 65, or 20 years of credited service. The plans also provide early

#### Notes to the Basic Financial Statements September 30, 2011

retirement, death, and disability benefits. Benefits and refunds of the Police and the Firefighters' Retirement pension plans are recognized and payable when due.

Participants in the Police Retirement plan receive a normal benefit equal to 3.0% of their highest average salary multiplied by the number of years of active service up to 20 years, plus 2% of the highest average salary for each year of service in excess of 20 years, but not to exceed 70% of the highest average salary. This benefit shall continue for life. Participants in the Police Retirement plan employed as of October 1, 1991 could elect a second option. Under this option employees retiring after January 4, 1993 receive a benefit increase of 3% each year from retirement to age 62. When a covered employee reaches age 62, the retirement benefit shall equal 2.2% of the highest average salary times the years of service to a maximum of 52.5% of the highest average salary with 25 years of continuous service. The benefit calculated at age 62 is then increased by 2% for each year from retirement to age 61. This benefit is then payable from age 62 and increased in each future year by 2% of the preceding year's benefit.

Participants in the Firefighters' Retirement plan with 20 or more years of service receive a normal benefit equal to 70% of the highest annual salary plus 2% per year for each year in excess of 20 years, up to a maximum of 80% of the highest annual salary. The normal benefit is increased annually by 2%.

Financial Statements for the Police and Firefighters' Retirement Funds are presented within this document. There are no separately issued financial statements for the Police and Firefighters' Retirement Funds.

#### DROP

The Deferred Retirement Option Program (DROP), implemented on August 21, 2007, is a program that allows qualified employees to retire without terminating their employment for up to 5 years while their retirement benefits accumulate and earn interest compounded monthly at an effective annual rate of 4.0%. This program is available to eligible active members of the Columbia Police Department or the Columbia Fire Department who are in the Police Retirement Fund or Firefighters' Retirement Fund, respectively.

Eligible members of the Police Retirement Fund or Firefighters' Retirement Fund may participate in DROP when vested and they have reached their normal retirement date. In most cases an employee's normal retirement date is when vested and upon reaching age 65, or when they have completed 20 years of service, regardless of their age.

DROP eligibility begins the first month an employee reaches their normal retirement date. DROP participants must have written authorization from their employer and approval by the Administrator. In no event may the DROP period exceed 60 months.

If the qualified employee fails to terminate employment at the end of the DROP period, both the retirement and DROP participation will be voided, and the employer must pay any additional contributions that may be required to establish service credit for the time the participant was in DROP.

#### **LAGERS**

Participants in the LAGERS plan become fully vested after five years of service. Participants are eligible for a monthly defined service retirement benefit with full benefits for general and utility employees at age sixty. Actuarially reduced benefits are available for general and utility employees at age fifty-five. An alternate unreduced retirement provision is available based on age and service totaling 80 years. LAGERS also provides disability and death benefits.

#### Notes to the Basic Financial Statements September 30, 2011

The Missouri Local Government Employees Retirement System issues a publicly available financial report that includes financial statements and required supplementary information. That report may be obtained by writing to LAGERS, P.O. Box 1665, Jefferson City, MO 65102 or by calling 1-800-447-4334.

Membership of each plan consisted of the following at the date of the latest actuarial valuation:

|   | Police<br>Pension | Fire<br>Pension | LAGERS |
|---|-------------------|-----------------|--------|
| Number of participants:                         |                   |                 |        |
| Current membership (receiving benefits)         | 118               | 127             | 473    |
| Terminated entitled, not yet receiving benefits | 12                | _               | 227    |
| * Current active members                        | 151               | 128             | 942    |

<sup>\*</sup> Included in the total for current active Police and Fire members are 12 Fire DROP (Deferred Retirement Option Program) members and 7 Police DROP members.

#### **B.** Funding Policy

The City's Police and Fire pension contributions for the fiscal year ended September 30, 2011, were made in accordance with actuarially determined contribution requirements determined through actuarial valuation. The LAGERS contribution requirements of plan members are determined by the governing body of the political subdivision. The contribution provisions of the political subdivision are established by state statute.

The City's annual pension cost for the current year and the related information for each plan is as follows:

|                                | Police Plan            | Fire Plan             | LAGERS               |
|--------------------------------|------------------------|-----------------------|----------------------|
| Contribution rates:            |                        |                       |                      |
| City – general, utility        | 34.48%                 | 48.91%                | 15.1%, 17.7%         |
| Plan members – contributory    | 8.35%                  | 16.32%                |                      |
| Plan members – noncontributory | 3.50%                  | <del></del>           |                      |
| Annual pension cost            | \$3,033,164            | \$3,598,321           | \$6,937,509          |
| Contributions made             | \$3,033,164            | \$3,598,321           | \$6,937,509          |
| Actuarial valuation date       | 9/30/2010              | 9/30/2010             | 2/28/2011            |
| Actuarial cost method          | entry age normal       | entry age normal      | entry age normal     |
| Amortization method            | level % of pay-closed  | level % of pay-closed | level % of pay-open  |
| Remaining amortization period  | 29 years               | 29 years              | 30 years             |
| Asset valuation method         | smooth 4 year market   | smooth 4 year market  | smooth 5 year market |
| Actuarial assumptions:         |                        |                       |                      |
| Investment rate of return      | 7.5%                   | 7.5%                  | 7.25%                |
| Projected salary increases *   | 0% - 13.0%             | 0% - 13.0%            | 0% - 6.0%            |
| * Includes in flation at       | 4%                     | 4%                    | 3.5%                 |
| Benefit increases              | 2% annually until      | 2% annually           | 6% maximum annually  |
|                                | attained age of 62; 2% |                       | based on consumer    |
|                                | thereafter             |                       | price index          |

Prior to September 22, 1985, participants in the police retirement plan were able to elect to receive a higher salary and make a contribution to the plan or elect to receive a lower salary and not make a contribution. For financial reporting purposes for Lagers, the projection of benefits does not explicitly incorporate the potential effects of the legal limit on employer contributions.

#### Notes to the Basic Financial Statements September 30, 2011

#### C. Annual Pension Cost

#### **LAGERS**

#### Schedule of Employer Contributions

| Fiscal<br>year<br>ending | Annual pension cost (APC) | Per centage<br>of APC<br>contributed | Net<br>pension<br>obligation |
|--------------------------|---------------------------|--------------------------------------|------------------------------|
| 6/30/2009                | \$ 5,949,643              | 100%                                 | \$ —                         |
| 6/30/2010                | \$ 6,136,259              | 100%                                 | \$ —                         |
| 6/30/2011                | \$ 6,937,509              | 94.9%                                | \$353,813                    |

## Police and Firefighter Pension

#### Schedule of Employer Contributions

|        | Fiscal<br>year<br>ending | An nual<br>pen sion<br>cost (APC) | Per centage<br>of APC<br>contributed | Net<br>pension<br>obligation |
|--------|--------------------------|-----------------------------------|--------------------------------------|------------------------------|
| Police | 9/30/2009                | \$ 2,549,967                      | 100%                                 | \$ —                         |
|        | 9/30/2010                | \$ 2,693,152                      | 100%                                 | \$ —                         |
|        | 9/30/2011                | \$ 3,033,164                      | 100%                                 | \$ —                         |
| Fire   | 9/30/2009                | \$ 3,098,617                      | 100%                                 | \$ —                         |
|        | 9/30/2010                | \$ 3,330,409                      | 100%                                 | \$ —                         |
|        | 9/30/2011                | \$ 3,598,321                      | 100%                                 | \$ —                         |

The City's funding policy provides for periodic employer contributions at actuarially determined rates that, expressed as percentages of annual covered payroll, are designed to accumulate sufficient assets to pay benefits when due. Administration costs are financed by the revenues of the Police and Firefighters' Retirement Funds.

There were no long-term contracts for contributions outstanding on September 30, 2011.

Although the assets of the plans are commingled for investment purposes, each plan's assets may be used only for the payment of benefits to the members of that plan, in accordance with the terms of the plan.

#### Notes to the Basic Financial Statements September 30, 2011

#### D. Funded Status

The funded status of the Police pension as of September 30, 2010, the most recent actuarial valuation date is as follows:

|           |              | Entry Age    |              |        |             |            |
|-----------|--------------|--------------|--------------|--------|-------------|------------|
|           |              | Actuarial    | Unfunded     |        |             | UAL as a   |
| Actuarial | Actuarial    | Accrued      | Accrued      |        | Annual      | Percentage |
| Valuation | Value        | Liability    | Liability    | Funded | Covered     | of Covered |
| Date      | of Assets    | (AAL)        | (UAL)        | Ratio  | Payroll     | Payroll    |
| 9/30/2010 | \$36,987,824 | \$66,426,426 | \$29,438,602 | 56%    | \$8,549,787 | 344%       |

The funded status of the Fire pension as of September 30, 2010, the most recent actuarial valuation date is as follows:

|           |              | Entry Age    |              |        |             |            |
|-----------|--------------|--------------|--------------|--------|-------------|------------|
|           |              | Actuarial    | Unfunded     |        |             | UAL as a   |
| Actuarial | Actuarial    | Accrued      | Accrued      |        | Annual      | Percentage |
| Valuation | Value        | Liability    | Liability    | Funded | Covered     | of Covered |
| Date      | of Assets    | (AAL)        | (UAL)        | Ratio  | Payroll     | Payroll    |
| 9/30/2010 | \$54,288,533 | \$97,740,285 | \$43,451,752 | 56%    | \$7,251,272 | 599%       |

The funded status of Lagers as of February 28, 2011, the most recent actuarial valuation date is as follows:

|           |              | Entry Age     |              |        |              |            |
|-----------|--------------|---------------|--------------|--------|--------------|------------|
|           |              | Actuarial     | Unfunded     |        |              | UAL as a   |
| Actuarial | Actuarial    | Accrued       | Accrued      |        | Annual       | Percentage |
| Valuation | Value        | Liability     | Liability    | Funded | Covered      | of Covered |
| Date      | of Assets    | (AAL)         | (UAL)        | Ratio  | Payroll      | Payroll    |
| 2/28/2011 | \$88,083,222 | \$122,049,477 | \$33,966,255 | 72%    | \$41,883,728 | 81%        |

The schedules of funding progress, presented as required supplementary information (RSI) following the notes to the financial statements, present multiyear trend information about whether the actuarial values of plan assets are increasing or decreasing over time relative to the AALs for benefits.

## Notes to the Basic Financial Statements September 30, 2011

# E. Statements of Fiduciary Net Assets for the Firefighters' and Police Retirement Funds as of September 30, 2011 are as follows:

|                           | Firefighters' |              |     | Police       |               |  |
|---------------------------|---------------|--------------|-----|--------------|---------------|--|
|                           | Ret           | irement Fund | Ret | irement Fund | Total         |  |
| ASSETS                    |               |              |     |              |               |  |
| Cash and cash equivalents | \$            | 818,265      | \$  | 565,056      | \$ 1,383,321  |  |
| Accrued interest          |               | 105,059      |     | 72,549       | 177,608       |  |
| Investments               |               | 49,606,377   |     | 34,255,892   | 83,862,269    |  |
| Capital assets            |               | 6,913        |     | 4,774        | 11,687        |  |
| Accumulated depreciation  |               | (6,913)      |     | (4,774)      | (11,687)      |  |
| <b>Total Assets</b>       |               | 50,529,701   |     | 34,893,497   | 85,423,198    |  |
| LIABILITIES               |               |              |     |              |               |  |
| Accounts payable          |               | 2,783        |     | 1,922        | 4,705         |  |
| Other liabilities         |               | 1,394,315    |     | 457,462      | 1,851,777     |  |
| <b>Total Liabilities</b>  |               | 1,397,098    |     | 459,384      | 1,856,482     |  |
| NET ASSETS                |               |              |     |              |               |  |
| Net assets held in trust  |               | 49,132,603   |     | 34,434,113   | 83,566,716    |  |
| <b>Total Net Assets</b>   | \$            | 49,132,603   | \$  | 34,434,113   | \$ 83,566,716 |  |

#### Notes to the Basic Financial Statements September 30, 2011

#### F. Statements of Changes in Fiduciary Net Assets for the year ended September 30, 2011 are as follows:

|  | Firefighters'<br>Retirement Fund |             | Police<br>Retirement Fund |             | Total            |
|--|----------------------------------|-------------|---------------------------|-------------|------------------|
| ADDITIONS                              |                                  |             |                           |             |                  |
| Contributions:                         |                                  |             |                           |             |                  |
| City                                   | \$                               | 3,598,321   | \$                        | 3,033,164   | \$<br>6,631,485  |
| Employee                               |                                  | 1,200,667   |                           | 310,460     | 1,511,127        |
| Net investment income:                 |                                  |             |                           |             |                  |
| Net (depreciation)                     |                                  |             |                           |             |                  |
| in fair value of investments           |                                  | (2,603,186) |                           | (1,416,896) | (4,020,082)      |
| Interest and dividends                 |                                  | 2,989,353   |                           | 2,054,904   | <br>5,044,257    |
| Total additions                        |                                  | 5,185,155   |                           | 3,981,632   | 9,166,787        |
| DEDUCTIONS                             |                                  |             |                           |             |                  |
| Current:                               |                                  |             |                           |             |                  |
| Policy development and administration: |                                  |             |                           |             |                  |
| Travel                                 |                                  | 890         |                           | 612         | 1,502            |
| Intragovernmental                      |                                  | 30,662      |                           | 21,077      | 51,739           |
| Utilities, services, and miscellaneous |                                  | 28,290      |                           | 19,445      | 47,735           |
| Pension benefits                       |                                  | 5,000,007   |                           | 3,178,663   | 8,178,670        |
| Refund of employee's contributions     |                                  | 75,775      |                           | 53,666      | <br>129,441      |
| <b>Total deductions</b>                |                                  | 5,135,624   |                           | 3,273,463   | 8,409,087        |
| Change in net assets                   |                                  | 49,531      |                           | 708,169     | 757,700          |
| NET ASSETS - BEGINNING                 |                                  | 49,083,072  |                           | 33,725,944  | <br>82,809,016   |
| NET ASSETS - ENDING                    | \$                               | 49,132,603  | \$                        | 34,434,113  | \$<br>83,566,716 |

#### G. 401(a) Retirement Plan

The City sponsors and administers, through a contract with Boone County National Bank, a 401(a) plan which is a defined contribution plan established to provide benefits at retirement to permanent employees of the City. At September 30, 2011, there were 1,236 plan members. The City will contribute to the plan on behalf of each participant an amount equal to 2.0% of the participant's salary contingent upon the participant making a matching contribution to a Section 457 deferred compensation plan. For the year ended September 30, 2011, the City contributed \$896,743 to the plan. Plan provisions and contribution requirements are established and may be amended by the City Council.

#### H. Post Employment Health Plan (PEHP)

Beginning with the fiscal year ended September 30, 2010, the City will no longer make contributions towards the employee post employment health plan. However, employees who terminate employment after 10 or more years of service may be eligible to convert unused sick leave hours (at the rate of \$2.00 for every hour of final accumulated sick leave) for deposit into the employee's PEHP account. For the year ended September 30, 2011, \$81,688 was contributed to the plan.

#### Notes to the Basic Financial Statements September 30, 2011

#### I. Other Post Employment Benefits (OPEB)

#### Plan Description

The City of Columbia post employment Health Plan is a single employer defined benefit plan that is self funded. The Plan provides medical and prescription drug benefits to eligible retirees and their dependents. Eligible non-Medicare retirees receive health care coverage through a self-insured Point-of-Service plan offered through United Healthcare. Eligible Medicare retirees receive health care coverage through a fully-insured Medicare Supplement Plan F and a Part D Rx plan offered through United American.

As of October 1, 2010, the date of the latest actuarial valuation, plan membership consisted of the following:

| Retirees receiving benefits | 245   |
|-----------------------------|-------|
| Active members              | 1,253 |
| Total plan members          | 1,498 |
|                             |       |

#### Funding Policy

The funding policy is based on the City contributing into a trust an amount that is approximately equal to the current fiscal year GASB 45 annual required contribution (ARC). Contributions for the medical and prescription drug benefit are required for both retiree and dependent coverage. It is assumed that the total contribution will increase with medical trends. The contribution requirement is included in the City's annual budget which is adopted by the City Council.

#### Annual OPEB Cost and Net OPEB Obligation

The City of Columbia's annual other post employment benefit (OPEB) cost (expense) is calculated based on the annual required contribution of the employer (ARC), an amount actuarially determined in accordance with the parameters of GASB Statement 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover the normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed thirty years. The following table shows the components of the City's annual OPEB cost for the year, the amount actually contributed to the plan, and the changes on the City's net OPEB obligation to the post employment health plan:

| Annual Required Contribution                   | \$693,540 |
|--|-----------|
| Interest on Net OPEB Obligation                | (10,153)  |
| Adjustment to Annual Required Contribution     | 10,153    |
| Annual OPEB Cost (Expense)                     | 693,540   |
| Employer contributions into trust              | (566,622) |
| Increase in Net OPEB Obligation (Asset)        | 126,918   |
| Net OPEB Obligation (Asset)-October 1, 2010    | (126,918) |
| Net OPEB Obligation (Asset)-September 30, 2011 | \$0       |
| Net OPEB Obligation (Asset)-September 30, 2011 | \$0       |

#### Notes to the Basic Financial Statements September 30, 2011

The City's annual OPEB cost, the percentage of annual OPEB cost contributed to the plan, and the net OPEB obligation (asset) for fiscal year 2011 and the preceding two years is as follows:

| Annual OPEB Cost | Percentage of Annual OPEB Cost Contributed | Net OPEB Obligation (Asset) |
|------------------|--|-----------------------------|
| \$661,000        | 116.04%                                    | (\$78,000)                  |
| \$605,693        | 108.00%                                    | (\$126,918)                 |
| \$693,321        | 81.73%                                     | \$0                         |

Financial statements for the OPEB plan are presented within this document. There are no separately issued financial statements for the OPEB plan.

#### Funded Status and Funding Progress

As of October 1, 2010, the most recent valuation date, the plan was 26% funded. The actuarial accrued liability for benefits was \$(4,817,000) and the actuarial value of assets is \$1,236,000 resulting in an unfunded actuarial accrued liability (UAAL) of \$(3,581,000). Covered payroll (annual payroll of active employees covered by the plan) is \$55,586,129 and the ratio of the unfunded actuarial accrued liability to the covered payroll is 6.4%.

#### Actuarial Methods and Assumptions

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The schedule of funding progress, presented as required supplementary information following the notes to the financial statements, will present multiyear trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and the plan members) and included the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The initial unfunded actuarial accrued liability is being amortized over ten years. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations. Additional information as of the latest actuarial valuation follows:

| Actuarial cost method      | Projected unit credit |           |
|----------------------------|-----------------------|-----------|
| Amortization method        | Level % of pay-open   |           |
| Asset valuation method     | market value          |           |
| Actuarial assumptions:     |                       |           |
| Investment rate of return  | 8%                    | *         |
| Projected salary increases | 4%                    |           |
| Healthcare cost trend rate | 10% i                 | initially |
|                            | 5% 1                  | ultimate  |

<sup>\*</sup> Based on the expected long term investment return of the employer's own investments used to pay plan benefits.

## Notes to the Basic Financial Statements September 30, 2011

Statement of Fiduciary Net Assets for OPEB as of September 30, 2011 is as follows:

|                                      | ОРЕВ |           |  |  |
|--------------------------------------|------|-----------|--|--|
| ASSETS                               |      |           |  |  |
| Cash and cash equivalents            | \$   | 104,585   |  |  |
| Accrued interest                     |      | (23)      |  |  |
| Investments                          |      | 1,465,167 |  |  |
| Total Assets                         |      | 1,569,729 |  |  |
| <b>LIABILITIES</b> Other liabilities |      | -         |  |  |
| Total Liabilities                    |      |           |  |  |
| NET ASSETS                           |      |           |  |  |
| Net assets held in trust             |      | 1,569,729 |  |  |
| <b>Total Net Assets</b>              | \$   | 1,569,729 |  |  |

Statement of Changes in Fiduciary Net Assets for OPEB the year ended September 30, 2011 is as follows:

|  | OPEB |           |  |
|--|------|-----------|--|
| ADDITIONS                              |      |           |  |
| Contributions:                         |      |           |  |
| City                                   | \$   | 596,760   |  |
| Net investment income:                 |      |           |  |
| Interest and dividends                 |      | 9,377     |  |
| Total additions                        |      | 606,137   |  |
| DEDUCTIONS Current:                    |      |           |  |
| Policy development and administration: |      |           |  |
| Utilities, services, and miscellaneous |      | 272,691   |  |
| <b>Total deductions</b>                |      | 272,691   |  |
| Change in net assets                   |      | 333,446   |  |
| NET ASSETS BEGINNING                   |      | 1,236,283 |  |
| NET ASSETS ENDING                      | \$   | 1,569,729 |  |

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# REQUIRED SUPPLEMENTARY INFORMATION



# CITY OF COLUMBIA, MISSOURI REQUIRED SUPPLEMENTARY INFORMATION (UNAUDITED) BUDGETARY COMPARISON SCHEDULE GENERAL FUND FOR THE YEAR ENDED SEPTEMBER 30, 2011

|  | Budgeted A              | mounts                  |                          | X7                            |  |
|--|-------------------------|-------------------------|--------------------------|-------------------------------|--|
|  | Original                | Final                   | Actual<br>Amounts        | Variance with<br>Final Budget |  |
| REVENUES:  |                         |                         |                          |                               |  |
| General property taxes   | 6,990,200               | 6,990,200               | 6,876,040                | (114,160)                     |  |
| Sales tax  | 18,685,000              | 18,685,000              | 19,891,980               | 1,206,980                     |  |
| Other local taxes  | 11,721,250              | 11,721,250              | 11,661,935               | (59,315)                      |  |
| Licenses and permits   | 805,000                 | 805,000                 | 845,158                  | 40,158                        |  |
| Fines  | 2,305,500               | 2,305,500               | 2,049,392                | (256,108)                     |  |
| Fees and service charges<br>Intragovernmental revenue                  | 1,907,431<br>16,842,602 | 1,907,431<br>16,842,602 | 1,905,917<br>4,139,602   | (1,514)<br>(12,703,000)       |  |
| Revenue from other governmental units                                  | 4,514,342               | 5,121,701               | 5,431,035                | 309,334                       |  |
| Investment revenue   | 875,000                 | 875,000                 | 661,033                  | (213,967)                     |  |
| Miscellaneous revenue  | 933,473                 | 1,106,351               | 1,234,220                | 127,869                       |  |
| TOTAL REVENUES   | 65,579,798              | 66,360,035              | 54,696,312               | (11,663,723)                  |  |
| EXPENDITURES: Current:   |                         |                         |                          |                               |  |
| Policy development and administration:                                 |                         |                         |                          |                               |  |
| City Council   | 211,866                 | 230,494                 | 137,946                  | 92,548                        |  |
| City Clerk   | 217,577                 | 227,538                 | 197,657                  | 29,881                        |  |
| City Manager   | 1,049,352               | 1,076,188               | 939,281                  | 136,907                       |  |
| Election   | 129,026                 | 197,090                 | 143,135                  | 53,955                        |  |
| Financial Services   | 3,409,672               | 3,431,994               | 3,366,218                | 65,776                        |  |
| Human Resources  | 1,033,598               | 1,198,598               | 1,085,181                | 113,417                       |  |
| City Counselor Public Works Administration                             | 600,918<br>2,220,270    | 605,182<br>3,332,129    | 564,887<br>2,740,089     | 40,295<br>592,040             |  |
| Miscellaneous nonprogrammed activities                                 | 368,002                 | 429,437                 | 377.799                  | 51,638                        |  |
| Total policy development and administration                            | 9,240,281               | 10,728,650              | 9,552,193                | 1,176,457                     |  |
| Public safety:   | 10.041.200              | 20 125 560              | 10.502.440               | 632.111                       |  |
| Police<br>City Prosecutor  | 19,841,309<br>686,603   | 20,135,560<br>687,209   | 19,503,449<br>623,514    | 63,695                        |  |
| Fire   | 14,567,093              | 14,742,521              | 14,130,739               | 611.782                       |  |
| Animal Control   | 516,310                 | 516,310                 | 504,429                  | 11,881                        |  |
| Municipal Court  | 1,179,766               | 1,190,828               | 921,054                  | 269,774                       |  |
| Emergency Management   | 257,335                 | 381,627                 | 290,100                  | 91,527                        |  |
| Joint Communications   | 2,725,050               | 2,968,539               | 2,501,339                | 467,200                       |  |
| Miscellaneous nonprogrammed activities                                 | 340,978                 | 397,902                 | 350,000                  | 47,902                        |  |
| Total public safety<br>Transportation:                                 | 40,114,444              | 41,020,496              | 38,824,624               | 2,195,872                     |  |
| Streets and Sidewalks  | 5,572,754               | 7,035,222               | 6,477,737                | 557,485                       |  |
| Street Lighting  | 1,375,000               | 1,375,000               | 1,339,925                | 35,075                        |  |
| Traffic  | 1,086,931               | 1,296,475               | 1,201,243                | 95,232                        |  |
| Miscellaneous nonprogrammed activities                                 |                         |                         |                          |                               |  |
| Total transportation   | 8,034,685               | 9,706,697               | 9,018,905                | 687,792                       |  |
| Health and environment:  | £ 429.7£2               | £ 992 970               | 5 257 116                | 626.762                       |  |
| Health Services<br>Planning  | 5,428,753<br>927,529    | 5,883,879<br>1,181,793  | 5,257,116<br>906,340     | 626,763<br>275,453            |  |
| Department of Economic Development                                     | 411,075                 | 435,234                 | 435,207                  | 273,433                       |  |
| Protective Inspection  | 1,409,052               | 1,438,936               | 1,356,136                | 82,800                        |  |
| Neighborhood Services  | 880,421                 | 880,753                 | 765,976                  | 114,777                       |  |
| Miscellaneous nonprogrammed activities<br>Total health and environment | 51,663<br>9,108,493     | 9,880,883               | 52,784<br>8,773,559      | 7,504<br>1,107,324            |  |
| Personal development:  | 9,108,493               | 2,000,003               | 0,773,337                | 1,107,324                     |  |
| Parks and Recreation   | 4,980,919               | 5,118,789               | 4,900,109                | 218,680                       |  |
| Cultural Affairs   | 378,251                 | 383,511                 | 331,889                  | 51,622                        |  |
| Office of Community Services   | 339,910                 | 439,312                 | 346,328                  | 92,984                        |  |
| Social Assistance Miscellaneous nonprogrammed activities               | 968,556<br>34,177       | 1,097,525<br>39,883     | 693,781<br>35,360        | 403,744<br>4,523              |  |
| Total personal development   | 6,701,813               | 7,079,020               | 6,307,467                | 771,553                       |  |
| TOTAL EXPENDITURES   | 73,199,716              | 78,415,746              | 72,476,748               | 5,938,998                     |  |
|  | <del></del>             | <del></del>             | <del></del>              | <del></del>                   |  |
| DEFICIENCY OF REVENUES OVER  | (7.610.019)             | (12.055.711)            | (17.790.426)             | (5.704.705)                   |  |
| EXPENDITURES   | (7,619,918)             | (12,055,711)            | (17,780,436)             | (5,724,725)                   |  |
| OTHER FINANCING SOURCES (USES):  |                         |                         |                          |                               |  |
| Transfers from other funds   | 7,646,921               | 8,013,579               | 22,104,954               | 14,091,375                    |  |
| Transfers to other funds   | (2,915,059)             | (3,011,157)             | (3,011,157)              | -                             |  |
| Appropriation of prior year fund balance                               | 2,888,056               | 2,888,056               | 2,888,056                |                               |  |
| TOTAL OTHER FINANCING SOURCES  |                         |                         |                          |                               |  |
| (USES)   | 7,619,918               | 7,890,478               | 21,981,853               | 14,091,375                    |  |
| NET CHANGE IN FUND BALANCE   | -                       | (4,165,233)             | 4,201,417                | 8,366,650                     |  |
| Effect of appropriation of prior year                                  |                         |                         |                          |                               |  |
| fund balance   | (2,888,056)             | (2,888,056)             | (2,888,056)              | _                             |  |
| FUND BALANCE, BEGINNING OF PERIOD                                      |                         |                         |                          |                               |  |
|  | 26,604,918              | 26,604,918              | 26,604,918<br>27,918,279 | 9 266 650                     |  |
| FUND BALANCE, END OF PERIOD  | 23,716,862              | 19,551,629              | 21,918,219               | 8,366,650                     |  |

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Required Supplementary Information (Unaudited) Notes to the Budgetary Comparison Schedule For The Year Ended September 30, 2011

#### **Budgetary Information**

An annual budget prepared under the modified accrual basis of accounting is adopted in September prior to the beginning of each fiscal year for all revenues and expenditures of the General Fund of the City. Accordingly, the budget schedule presents actual expenditures in accordance with accounting principles generally accepted in the United States of America. The primary basis of budgetary control is at the department level. Departments may not legally exceed their total appropriation without City Council approval. A review of the current year's budget is made by the departments in September of each year and interdepartmental transfers are made with City Council approval. Any remaining unencumbered appropriations lapse at fiscal year end. Any increase in appropriations during the fiscal year must be approved by the City Council. During the current budget year, supplemental budget appropriations were necessary to approve funding for new grant programs, as well as other approved City programs. These appropriations increased the General Fund budget by \$5,216,030 and this increase is reflected in the final budgeted amounts in the accompanying required supplemental information.

Project budgets prepared under the modified accrual basis of accounting are adopted for the Capital Projects Fund. All projects remain appropriated until completed or until the City Council decides to eliminate the project. The Debt Service Funds are controlled by related bond ordinances. Special Revenue Funds with legally adopted annual budgets are: Special Road District Tax Fund, Convention and Tourism Fund, Public Improvement Fund, Capital Improvement Sales Tax Fund, Park Sales Tax Fund, Contributions Fund, Office of Sustainability, Stadium TDD's and the Transportation Sales Tax Fund.

## ${\bf Required\ Supplementary\ Information\ -\ Unaudited}$

#### **Schedule of Funding Progress**

#### **LAGERS**

| Actuarial<br>valuation<br>date | (a)<br>Actuarial<br>value of<br>assets | (b) Entry age actuarial accrued liability | (b-a) Unfunded accrued liability (UAL) | (a/b)<br>Funded<br>ratio | [c]<br>Annual<br>covered<br>payroll | [(b-a)/c] UAL as a percentage of covered payroll |
|--------------------------------|--|---|--|--------------------------|-------------------------------------|--|
| 2/27/2009                      | \$ 79,437,49                           | 5 112,714,076                             | 33,276,581                             | 70%                      | 39,834,120                          | 84%  |
| 2/28/2010                      | 83,456,09                              | 4 116,078,778                             | 32,622,684                             | 72%                      | 41,225,382                          | 79%  |
| 2/28/2011                      | 88,083,22                              | 2 122,049,477                             | 33,966,255                             | 72%                      | 41,883,728                          | 81%  |

**Note:** The assets and actuarial accrued liability do not include the assets and present value of benefits associated with the Benefit Reserve Fund and the Casualty Reserve Fund. The actuarial assumptions were changed in conjunction with the February 28, 2010 annual actuarial valuations. For a complete description of the actuarial assumptions used in the annual valuations, please contact the LAGERS office in Jefferson City.

#### **OPEB**

|                                |                                 | Projected-unit                              | II-redod                                  |                 |                              | TIAT on a                                       |
|--------------------------------|---------------------------------|---|---|-----------------|------------------------------|---|
| Actuarial<br>valuation<br>date | ectuarial<br>value of<br>assets | credit<br>actuarial<br>accrued<br>liability | Unfunded<br>accrued<br>liability<br>(UAL) | Funded<br>ratio | Annual<br>covered<br>payroll | UAL as a<br>percentage<br>of covered<br>payroll |
| 9/29/2008                      | \$<br>358,000                   | 4,686,000                                   | 4,328,000                                 | 8%              | 54,280,288                   | 8.0%  |
| 9/30/2009                      | 864,000                         | 4,633,000                                   | 3,769,000                                 | 19%             | 55,172,868                   | 6.8%  |
| 10/1/2010                      | 1,236,000                       | 4,817,000                                   | 3,581,000                                 | 26%             | 55,586,129                   | 6.4%  |

Note: The City implemented GASB Statement No. 45 for the year-ended September 30, 2008.

#### **Police Retirement Plan**

| Actuarial<br>valuation<br>date | Actuarial value of assets | Entry age<br>actuarial<br>accrued<br>liability | Unfunded<br>accrued<br>liability<br>(UAL) | Funded<br>ratio | Annual<br>covered<br>payroll | UAL as a percentage of covered payroll |
|--------------------------------|---------------------------|--|---|-----------------|------------------------------|--|
| 9/30/2005                      | \$ 28,309,356             | 44,232,822                                     | 15,923,466                                | 64%             | 6,815,291                    | 234%                                   |
| 9/30/2006                      | 30,689,136                | 47,163,350                                     | 16,474,214                                | 65%             | 7,435,393                    | 222%                                   |
| 9/30/2007                      | 33,792,282                | 50,267,213                                     | 16,474,931                                | 67%             | 7,912,481                    | 208%                                   |
| 9/30/2008                      | 35,143,685                | 53,963,403                                     | 18,819,718                                | 65%             | 8,198,959                    | 230%                                   |
| 9/30/2009                      | 35,759,187                | 57,118,412                                     | 21,359,225                                | 63%             | 8,285,768                    | 258%                                   |
| 9/30/2010                      | 36,987,824                | 66,426,426                                     | 29,438,602                                | 56%             | 8,549,787                    | 344%                                   |

#### Firefighters' Retirement Plan

| Actuarial<br>valuation<br>date | Actuarial<br>value of<br>assets | Entry age<br>actuarial<br>accrued<br>liability | Unfunded<br>accrued<br>liability<br>(UAL) | Funded<br>ratio | Annual<br>covered<br>payroll | UAL as a percentage of covered payroll |
|--------------------------------|---------------------------------|--|---|-----------------|------------------------------|--|
| 9/30/2005                      | \$ 42,552,612                   | 66,776,699                                     | 24,224,087                                | 64%             | 6,064,685                    | 399%                                   |
| 9/30/2006                      | 45,651,998                      | 71,509,818                                     | 25,857,820                                | 64%             | 6,358,006                    | 407%                                   |
| 9/30/2007                      | 49,976,390                      | 75,827,181                                     | 25,850,791                                | 66%             | 6,719,424                    | 385%                                   |
| 9/30/2008                      | 51,502,482                      | 80,817,591                                     | 29,315,109                                | 64%             | 6,996,192                    | 419%                                   |
| 9/30/2009                      | 52,295,939                      | 85,635,565                                     | 33,339,626                                | 61%             | 7,216,527                    | 462%                                   |
| 9/30/2010                      | 54,288,533                      | 97,740,285                                     | 43,451,752                                | 56%             | 7,251,272                    | 599%                                   |

## Required Supplementary Information - Unaudited Schedule of Funding Progress

Note: The significant assumptions for the OPEB, Lagers Police Retirement and Firefighters' plan are as follows:

|                               | Police Plan            | Fire Plan             | LAGERS               | OPEB                          |
|-------------------------------|------------------------|-----------------------|----------------------|-------------------------------|
| Actuarial cost method         | entry age normal       | entry age normal      | entry age normal     | projected unit credit         |
| Amortization method           | level % of pay-closed  | level % of pay-closed | level % of pay-open  | level % of pay-open           |
| Remaining amortization period | 29 years               | 29 years              | 30 years             | 10 years                      |
| Asset valuation method        | smooth 4 year market   | smooth 4 year market  | smooth 5 year market | market value                  |
| Actuarial assumptions:        |                        |                       |                      |                               |
| Investment rate of return     | 7.5%                   | 7.5%                  | 7.25%                | 8%                            |
| Projected salary increases *  | 0% -13%                | 0% -13%               | 0% - 6.0%            | 4%                            |
| * Includes inflation at       | 3.5%                   | 3.5%                  | 3.5%                 | 4%                            |
| Benefit increases             | 2% annually until      | 2% annually           | 6% maximum annually  | -                             |
|                               | attained age of 62; 2% |                       | based on consumer    |                               |
|                               | thereafter             |                       | price index          |                               |
| Healthcare cost trend rate    | -                      | -                     | -                    | 10% initially and 5% ultimate |

## **Schedule of Employer Contributions**

#### Police Retirement Plan

|              |    | Annual       |             | Net        |
|--------------|----|--------------|-------------|------------|
| Year ended   |    | required     | Percent     | pension    |
| September 30 | co | ontributions | contributed | obligation |
| 2006         | \$ | 2,232,864    | 100%        | -          |
| 2007         |    | 2,401,908    | 100%        | -          |
| 2008         |    | 2,520,373    | 100%        | -          |
| 2009         |    | 2,549,967    | 100%        | -          |
| 2010         |    | 2,693,152    | 100%        | -          |
| 2011         |    | 3,033,164    | 100%        | -          |

#### Firefighters' Retirement Plan

|              | Annual        |           |             | Net        |
|--------------|---------------|-----------|-------------|------------|
| Year ended   |               | required  | Percent     | pension    |
| September 30 | contributions |           | contributed | obligation |
| 2006         | \$            | 2,213,653 | 100%        | -          |
| 2007         |               | 2,759,165 | 100%        | -          |
| 2008         |               | 2,853,109 | 100%        | -          |
| 2009         |               | 3,098,617 | 100%        | -          |
| 2010         |               | 3,330,409 | 100%        | -          |
| 2011         |               | 3,598,321 | 100%        | -          |
|              |               |           |             |            |

#### **OPEB**

|              |          | Annual      |             | Net                |
|--------------|----------|-------------|-------------|--------------------|
| Year ended   | required |             | Percent     | OPEB               |
| September 30 | cor      | ntributions | contributed | obligation (asset) |
| 2009         | \$       | 662,000     | 115.86%     | (78,000)           |
| 2010         |          | 602,000     | 108.00%     | (126,918)          |
| 2011         |          | 693,540     | 81.73%      | (219)              |

The City implemented GASB Statement No. 45 for the year ended September 30, 2008. Therefore, information for prior years is not available.

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| CITY OF COLUMBIA, MISSOURI |
|----------------------------|
| SUPPLEMENTARY INFORMATION  |
| SULLENIEN LAKT INFORMATION |
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CITY OF COLUMBIA, MISSOURI

## COMBINING FUND FINANCIAL STATEMENTS AND SCHEDULE



## NON-MAJOR GOVERNMENTAL FUNDS

#### **Special Revenue Funds**

Special Revenue Funds are used to account for specific revenues that are legally restricted to expenditure for particular purposes.

**Special Road District Tax Fund** - to account for the road and bridge tax revenues. These revenues are used to improve, maintain, construct and repair certain streets and roads within the City limits. These resources have been transferred to the City's capital project fund in fiscal year 2011.

**Columbia Special Business District Fund** - to account for the proceeds of property taxes levied on all property within the district for the purpose of providing promotion of the district as a shopping and entertainment area for the general public.

**Convention and Tourism Fund** - to account for the four percent tax levied on the gross daily rental receipts due from or paid by transient guests at hotels or motels. The revenues are used by the City for the purpose of promoting convention and tourism in the City.

**Community Development Grant Fund** - to account for all federal monies received by the City and disbursed on Community Development Grant projects.

**Public Improvement Fund** - to account for and disburse monies the City receives from the City sales tax and voter-approved development fees. This fund receives a portion of the City sales tax which is allocated for a wide range of public improvements to the City including streets, sidewalks and parks. Development fees are used solely for construction of collector and arterial streets.

**Capital Improvement Sales Tax Fund** - to account for the 1/4 cent sales tax approved by voters in November 2005, to be collected until December 31, 2015 for funding of capital improvement projects.

**Stadium TDD's Fund -** to account for receipts from the Stadium TDD's: Shoppes at Stadium, Columbia Mall and Stadium Corridor.

**Park Sales Tax Fund** - to account for the voter-approved, City-enacted 1/4 percent sales tax and expenditures for funding of local parks.



## NON-MAJOR GOVERNMENTAL FUNDS

## **Special Revenue Funds (continued)**

**Contributions Fund** - to account for all gifts, bequests, or other funds derived from property which may have been purchased or held in trust by or for the City of Columbia, Missouri.

**Sustainability Fund** - to account for Federal Energy Efficiency and Conservation Block Grant monies.

**Transportation Sales Tax Fund** - to account for the voter approved, City-enacted sales tax and expenditures for transportation purposes which include financial support of the public mass transportation system, construction and maintenance of streets, roads, bridges, and airports to the extent of tax revenues.

#### **Permanent Fund**

The Permanent Fund is used to report resources that are legally restricted to the extent that only earnings, not principal, may be used for purposes that support the reporting government's programs.

**Designated Loan & Special Tax Bill Investment Fund** - to account for the purchase of all special assessment tax bills. The fund also makes loans and advances to other funds.



## NON-MAJOR GOVERNMENTAL FUNDS

#### **Debt Service Funds**

The Debt Service Funds are used to account for the accumulation of resources and payment of general obligation bond principal and interest from governmental resources and special assessment bond principal and interest from special assessment levies when the government is obligated in some manner for the payment.

**2006B Special Obligation Bonds** - to accumulate monies for payment of Series 2006B \$25,615,000 5% Special Obligation Bonds with semi-annual installments of principal plus interest until maturity in 2016. Financing is to be provided by the Capital Improvement Sales Tax.

**2007A Special Obligation Notes** - to accumulate monies for payment of Series 2007A \$3,740,000 4.23% Special Obligation Notes with semi-annual installments of principal plus interest until maturity in 2011. Financing is to be provided by the Parks Sales Tax.

**2008B Special Obligation Bonds -** to accumulate monies for payment of Series 2008B \$26,795,000 4.3% Special Obligation Bonds with semi-annual installments of principal plus interest until maturity in 2028. Financing is to be provided by property tax and lease payments from enterprise funds.

**Lemone Trust Note** - to accumulate monies for payment of the loan for the purchase of 2810 Lemone Industrial Blvd. (the IBM building.) The City assumed the obligation to pay this loan on December 31, 2010.



#### CITY OF COLUMBIA, MISSOURI COMBINING BALANCE SHEET NONMAJOR GOVERNMENTAL FUNDS SEPTEMBER 30, 2011

| ASSETS                               | Special<br>Revenue<br>Funds | Debt<br>Service<br>Funds | Permanent<br>Fund | Total Nonmajor<br>Governmental<br>Funds |
|--------------------------------------|-----------------------------|--------------------------|-------------------|---|
| Cash and cash equivalents            | \$ 5,164,831                | \$ 1,968,556             | \$ 5,743,955      | \$ 12,877,342                           |
| Accounts receivable                  | 847                         | -                        | -                 | 847                                     |
| Taxes receivable                     | 3,456,371                   | -                        | 706,095           | 4,162,466                               |
| Grants receivable                    | 453,189                     | -                        | -                 | 453,189                                 |
| Rehabilitation loans receivable, net | 6,464,772                   | -                        | -                 | 6,464,772                               |
| Prepaid expenses                     | 2,053                       | -                        | -                 | 2,053                                   |
| Accrued interest                     | 12,419                      | 12,071                   | 168,795           | 193,285                                 |
| Advances to other funds              | -                           | -                        | 1,787,598         | 1,787,598                               |
| Other assets                         | 295,023                     | -                        | -                 | 295,023                                 |
| Restricted assets:                   |                             |                          |                   |   |
| Cash and cash equivalents            | 1,771,769                   | 7,197,343                |                   | 8,969,112                               |
| TOTAL ASSETS                         | \$ 17,621,274               | \$ 9,177,970             | \$ 8,406,443      | \$ 35,205,687                           |
| LIABILITIES AND<br>FUND BALANCE      |                             |                          |                   |   |
| LIABILITIES:                         |                             |                          |                   |   |
| Accounts payable                     | \$ 165,385                  | \$ -                     | \$ -              | \$ 165,385                              |
| Accrued payroll and payroll taxes    | 49,294                      | -                        | -                 | 49,294                                  |
| Deferred revenue                     | 61,226                      | -                        | -                 | 61,226                                  |
| Other liabilities                    | 13,847                      |                          | 364               | 14,211                                  |
| TOTAL LIABILITIES                    | 289,752                     |                          | 364               | 290,116                                 |
| FUND BALANCE:                        |                             |                          |                   |   |
| Non Spendable                        | 2,053                       | -                        | 1,500,000         | 1,502,053                               |
| Restricted                           | 16,506,020                  | 7,271,688                | , , , <u>-</u>    | 23,777,708                              |
| Committed                            | 587,699                     | 1,893,083                | 6,906,079         | 9,386,861                               |
| Assigned                             | 235,750                     | 13,199                   |                   | 248,949                                 |
| TOTAL FUND BALANCE                   | 17,331,522                  | 9,177,970                | 8,406,079         | 34,915,571                              |
| TOTAL LIABILITIES AND                |                             |                          |                   |   |
| FUND BALANCE                         | \$ 17,621,274               | \$ 9,177,970             | \$ 8,406,443      | \$ 35,205,687                           |

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#### CITY OF COLUMBIA, MISSOURI COMBINING BALANCE SHEET NONMAJOR SPECIAL REVENUE FUNDS SEPTEMBER 30, 2011

| ASSETS                               | Columbia<br>Special Business<br>District Fund |        | Convention<br>and Tourism<br>Fund |           | ss and Tourism |           | Special Business and T |  | De | ommunity<br>evelopment<br>rant Fund |
|--------------------------------------|---|--------|-----------------------------------|-----------|----------------|-----------|------------------------|--|----|-------------------------------------|
| Cash and cash equivalents            | \$  | 24,493 | \$                                | 951,525   | \$             | 211,767   |                        |  |    |                                     |
| Accounts receivable                  |   | -      |                                   | -         |                | -         |                        |  |    |                                     |
| Taxes receivable, net                |   | 1,371  |                                   | 184,697   |                | -         |                        |  |    |                                     |
| Grants receivable                    |   | -      |                                   | -         |                | 367,340   |                        |  |    |                                     |
| Rehabilitation loans receivable, net |   | -      |                                   | -         |                | 6,464,772 |                        |  |    |                                     |
| Prepaid expenses                     |   | -      |                                   | 2,053     |                | -         |                        |  |    |                                     |
| Accrued interest                     |   | 46     |                                   | 3,122     |                | -         |                        |  |    |                                     |
| Other assets                         |   | -      |                                   | -         |                | 295,023   |                        |  |    |                                     |
| Restricted assets:                   |   |        |                                   |           |                |           |                        |  |    |                                     |
| Cash and cash equivalents            |   |        |                                   | 781,553   |                |           |                        |  |    |                                     |
| TOTAL ASSETS                         | \$  | 25,910 | \$                                | 1,922,950 | \$             | 7,338,902 |                        |  |    |                                     |
| LIABILITIES AND<br>FUND BALANCE      |   |        |                                   |           |                |           |                        |  |    |                                     |
| LIABILITIES:                         |   |        |                                   |           |                |           |                        |  |    |                                     |
| Accounts payable                     | \$  | -      | \$                                | 25,963    | \$             | 63,599    |                        |  |    |                                     |
| Accrued payroll and payroll taxes    |   | -      |                                   | 19,903    |                | 25,880    |                        |  |    |                                     |
| Deferred revenue                     |   | 1,350  |                                   | -         |                | 33,866    |                        |  |    |                                     |
| Other liabilities                    |   |        |                                   | 13,000    |                | 847       |                        |  |    |                                     |
| TOTAL LIABILITIES                    |   | 1,350  |                                   | 58,866    |                | 124,192   |                        |  |    |                                     |
| FUND BALANCE:                        |   |        |                                   |           |                |           |                        |  |    |                                     |
| Non Spendable                        |   | -      |                                   | 2,053     |                | -         |                        |  |    |                                     |
| Restricted                           |   | 24,560 |                                   | 1,862,031 |                | 7,214,710 |                        |  |    |                                     |
| Committed                            |   | =      |                                   | -         |                | -         |                        |  |    |                                     |
| Assigned                             |   |        |                                   |           |                |           |                        |  |    |                                     |
| TOTAL FUND BALANCE                   |   | 24,560 |                                   | 1,864,084 |                | 7,214,710 |                        |  |    |                                     |
| TOTAL LIABILITIES AND                |   |        |                                   |           |                |           |                        |  |    |                                     |
| FUND BALANCE                         | \$  | 25,910 | \$                                | 1,922,950 | \$             | 7,338,902 |                        |  |    |                                     |

#### CITY OF COLUMBIA, MISSOURI COMBINING BALANCE SHEET NONMAJOR SPECIAL REVENUE FUNDS SEPTEMBER 30, 2011

| ASSETS                               | Public<br>provement<br>Fund | Capital<br>Improvement<br>Sales Tax Fund |           | Stadium<br>TDD's<br>Fund |         | ark Sales<br>ax Fund |
|--------------------------------------|-----------------------------|--|-----------|--------------------------|---------|----------------------|
| Cash and cash equivalents            | \$<br>456,891               | \$                                       | 1,612,806 | \$                       | 749,881 | \$<br>76,931         |
| Accounts receivable                  | -                           |  | -         |                          | -       | -                    |
| Taxes receivable, net                | 128,124                     |  | 756,410   |                          | 116,538 | 756,410              |
| Grants receivable                    | -                           |  | -         |                          | -       | -                    |
| Rehabilitation loans receivable, net | -                           |  | -         |                          | -       | -                    |
| Prepaid expenses                     | -                           |  | -         |                          | -       | -                    |
| Accrued interest                     | 2,684                       |  | 2,928     |                          | 1,313   | 123                  |
| Other assets                         | -                           |  | -         |                          | -       | -                    |
| Restricted assets:                   |                             |  |           |                          |         |                      |
| Cash and cash equivalents            | <br>990,216                 |  |           |                          |         | <br>                 |
| TOTAL ASSETS                         | \$<br>1,577,915             | \$                                       | 2,372,144 | \$                       | 867,732 | \$<br>833,464        |
| LIABILITIES AND<br>FUND BALANCE      |                             |  |           |                          |         |                      |
| LIABILITIES:                         |                             |  |           |                          |         |                      |
| Accounts payable                     | \$<br>-                     | \$                                       | -         | \$                       | -       | \$<br>-              |
| Accrued payroll and payroll taxes    | -                           |  | -         |                          | -       | -                    |
| Deferred revenue                     | -                           |  | -         |                          | -       | -                    |
| Other liabilities                    | <br>                        |  |           |                          |         | <br>                 |
| TOTAL LIABILITIES                    | <br><u>-</u>                |  |           |                          |         | <br>                 |
| FUND BALANCE:                        |                             |  |           |                          |         |                      |
| Non Spendable                        | -                           |  | -         |                          | -       | -                    |
| Restricted                           | 990,216                     |  | 2,372,144 |                          | 867,732 | 833,464              |
| Committed                            | 587,699                     |  | -         |                          | -       | -                    |
| Assigned                             | <br>                        |  | -         |                          |         | <br>                 |
| TOTAL FUND BALANCE                   | <br>1,577,915               |  | 2,372,144 |                          | 867,732 | <br>833,464          |
| TOTAL LIABILITIES AND                |                             |  |           |                          |         |                      |
| FUND BALANCE                         | \$<br>1,577,915             | \$                                       | 2,372,144 | \$                       | 867,732 | \$<br>833,464        |

#### CITY OF COLUMBIA, MISSOURI COMBINING BALANCE SHEET NONMAJOR SPECIAL REVENUE FUNDS SEPTEMBER 30, 2011

| Con | ntributions<br>Fund |    | Office of<br>Sustainability<br>Fund |    | Transportation<br>Sales Tax<br>Fund |    | al Nonmajor<br>cial Revenue<br>Funds  |
|-----|---------------------|----|-------------------------------------|----|-------------------------------------|----|---------------------------------------|
| \$  | 614,007             | \$ | 109,077                             | \$ | 357,453                             | \$ | 5,164,831                             |
| Ψ   | 847                 | Ψ  | -                                   | Ψ  | -                                   | Ψ  | 847                                   |
|     | =                   |    | _                                   |    | 1,512,821                           |    | 3,456,371                             |
|     | -                   |    | 85,849                              |    | -                                   |    | 453,189                               |
|     | -                   |    | · <del>-</del>                      |    | -                                   |    | 6,464,772                             |
|     | -                   |    | -                                   |    | -                                   |    | 2,053                                 |
|     | 1,076               |    | 206                                 |    | 921                                 |    | 12,419                                |
|     | -                   |    | -                                   |    | -                                   |    | 295,023                               |
|     |                     |    |                                     |    |                                     |    | 1,771,769                             |
| \$  | 615,930             | \$ | 195,132                             | \$ | 1,871,195                           | \$ | 17,621,274                            |
| \$  | 739<br>-<br>-<br>-  | \$ | 75,084<br>3,511<br>26,010           | \$ | -<br>-<br>-<br>-                    |    | 165,385<br>49,294<br>61,226<br>13,847 |
|     | 739                 |    | 104,605                             |    |                                     |    | 289,752                               |
|     | _                   |    | _                                   |    | _                                   |    | 2,053                                 |
|     | 379,441             |    | 90,527                              |    | 1,871,195                           |    | 16,506,020                            |
|     | -                   |    | -                                   |    | -                                   |    | 587,699                               |
|     | 235,750             |    |                                     |    |                                     |    | 235,750                               |
|     | 615,191             |    | 90,527                              |    | 1,871,195                           |    | 17,331,522                            |
| \$  | 615,930             | \$ | 195,132                             | \$ | 1,871,195                           | \$ | 17,621,274                            |

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#### CITY OF COLUMBIA, MISSOURI COMBINING BALANCE SHEET NONMAJOR DEBT SERVICE FUNDS SEPTEMBER 30, 2011

| ASSETS  | (  | 06B Special<br>Obligation<br>Bonds<br>Service Fund | (  | 08B Special<br>Obligation<br>Bonds<br>Service Fund | <u>Debt</u> | Lemone<br>Trust<br>Note<br>Service Fund | Total<br>Nonmajor<br>Debt Service<br>Funds |
|---|----|--|----|--|-------------|---|--|
| Cash and cash equivalents Accrued interest Restricted assets: | \$ | 1,030,298<br>6,430                                 | \$ | 731,369<br>5,375                                   | \$          | 206,889<br>266                          | \$ 1,968,556<br>12,071                     |
| Cash and cash equivalents                                     |    | 2,561,500  |    | 2,194,500  |             | 2,441,343                               | 7,197,343                                  |
| TOTAL ASSETS  | \$ | 3,598,228  | \$ | 2,931,244  | \$          | 2,648,498                               | \$ 9,177,970                               |
| FUND BALANCE:   |    |  |    |  |             |   |  |
| Non Spendable<br>Restricted                                   |    | 2,561,500  |    | 2,194,500  |             | 2,515,688                               | 7,271,688                                  |
| Committed<br>Assigned   |    | 1,024,360<br>12,368                                |    | 735,913<br>831                                     |             | 132,810                                 | 1,893,083<br>13,199                        |
| TOTAL FUND BALANCE  |    | 3,598,228  |    | 2,931,244  |             | 2,648,498                               | 9,177,970                                  |
| TOTAL LIABILITIES AND   |    |  |    |  |             |   |  |
| FUND BALANCE  | \$ | 3,598,228  | \$ | 2,931,244  | \$          | 2,648,498                               | \$ 9,177,970                               |

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# CITY OF COLUMBIA, MISSOURI COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES NONMAJOR GOVERNMENTAL FUNDS FOR THE YEAR ENDED SEPTEMBER 30, 2011

|  | Special<br>Revenue<br>Funds | Debt<br>Service<br>Funds | Permanent<br>Fund | Total Nonmajor<br>Governmental<br>Funds |
|--|-----------------------------|--------------------------|-------------------|---|
| REVENUES:  |                             |                          |                   |   |
| General property taxes                               | \$ 150,804                  | \$ -                     | \$ -              | \$ 150,804                              |
| Sales tax  | 20,646,542                  | -                        | -                 | 20,646,542                              |
| Other local taxes                                    | 1,952,631                   | -                        | -                 | 1,952,631                               |
| Licenses and permits                                 | 19,561                      | -                        | -                 | 19,561                                  |
| Fees and service charges                             | 1,010,246                   | -                        | -                 | 1,010,246                               |
| Revenue from other                                   |                             |                          |                   |   |
| governmental units                                   | 3,074,426                   | -                        | -                 | 3,074,426                               |
| Lease revenue  | -                           | 1,267,667                | -                 | 1,267,667                               |
| Investment revenue                                   | 177,311                     | 198,271                  | 210,964           | 586,546                                 |
| Miscellaneous  | 253,128                     |                          |                   | 253,128                                 |
| TOTAL REVENUES                                       | 27,284,649                  | 1,465,938                | 210,964           | 28,961,551                              |
| EXPENDITURES: Current:                               |                             |                          |                   |   |
| Policy development<br>and administration             | 2,106,888                   |                          | 15.752            | 2,122,640                               |
| Health and environment                               | 1,459,323                   | 354,993                  | 15,752            | 1,814,316                               |
| Personal development                                 | 11,293                      | 334,993                  | -                 | 11,293                                  |
| Debt Service:  | 11,293                      | -                        | -                 | 11,293                                  |
| Redemption of serial bonds                           |                             | 5,089,434                |                   | 5,089,434                               |
| Interest   | -                           | 2,427,400                | -                 | 2,427,400                               |
| Fiscal agent fees                                    | _                           | 661                      | -                 | 661                                     |
| 1-iscai agent iees                                   |                             |                          |                   |   |
| TOTAL EXPENDITURES                                   | 3,577,504                   | 7,872,488                | 15,752            | 11,465,744                              |
| EXCESS (DEFICIENCY) OF REVENUES<br>OVER EXPENDITURES | 23,707,145                  | (6,406,550)              | 195,212           | 17,495,807                              |
| OTHER EINANCING COURCES (LIGES).                     |                             |                          |                   |   |
| OTHER FINANCING SOURCES (USES): Transfers in         | 158,907                     | 6,666,155                |                   | 6,825,062                               |
| Transfers out  | (25,884,746)                | (11,779,723)             | -                 | (37,664,469)                            |
| Issuance of Lemone Trust Note                        | (23,884,740)                | 11,779,723               | -                 | 11,779,723                              |
| issuance of Echione Trust (vote                      |                             | 11,779,725               |                   | 11,777,723                              |
| TOTAL OTHER FINANCING<br>SOURCES (USES)              | (25,725,839)                | 6,666,155                |                   | (19,059,684)                            |
| NET CHANGE IN FUND BALANCE                           | (2,018,694)                 | 259,605                  | 195,212           | (1,563,877)                             |
| FUND BALANCE, BEGINNING OF PERIOD, AS RESTATED       | 19,350,216                  | 8,918,365                | 8,210,867         | 36,479,448                              |
| FUND BALANCE, END OF PERIOD                          | \$ 17,331,522               | \$ 9,177,970             | \$ 8,406,079      | \$ 34,915,571                           |

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#### CITY OF COLUMBIA, MISSOURI COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES NONMAJOR SPECIAL REVENUE FUNDS FOR THE YEAR ENDED SEPTEMBER 30, 2011

|   | Special Road Columbia District Special Busines Tax Fund District Fund |                      | Convention<br>and Tourism<br>Fund | Community<br>Development<br>Grant Fund |  |
|---|---|----------------------|-----------------------------------|--|--|
| REVENUES: General property taxes Sales tax Other local taxes                        | \$ -<br>-<br>-  | \$ 150,804<br>-<br>- | \$ -<br>1,952,631                 | \$ -<br>-<br>-                         |  |
| Licenses and permits Fees and service charges Revenue from other governmental units | -   | 19,561<br>-<br>-     | -<br>-<br>50.462                  | -<br>-<br>1.640.043                    |  |
| Investment revenue<br>Miscellaneous   | 13,471  | 1,295                | 39,444<br>16,253                  | 14,787<br>700                          |  |
| TOTAL REVENUES  | 13,471  | 171,660              | 2,058,790                         | 1,655,530                              |  |
| EXPENDITURES:<br>Current:<br>Policy development                                     |   |                      |                                   |  |  |
| and administration Health and environment Personal development                      | -<br>-<br>-   | 184,510<br>-<br>-    | 1,599,768<br>-<br>-               | 1,459,323                              |  |
| TOTAL EXPENDITURES  |   | 184,510              | 1,599,768                         | 1,459,323                              |  |
| EXCESS (DEFICIENCY) OF REVENUES<br>OVER EXPENDITURES                                | 13,471  | (12,850)             | 459,022                           | 196,207                                |  |
| OTHER FINANCING SOURCES (USES):<br>Transfers in<br>Transfers out                    | (2,132,599)   | 17,500<br>(7,500)    | (12,000)                          | (445,787)                              |  |
| TOTAL OTHER FINANCING<br>SOURCES (USES)   | (2,132,599)   | 10,000               | (12,000)                          | (445,787)                              |  |
| NET CHANGE IN FUND BALANCE  | (2,119,128)   | (2,850)              | 447,022                           | (249,580)                              |  |
| FUND BALANCE, BEGINNING OF PERIOD, AS RESTATED                                      | 2,119,128   | 27,410               | 1,417,062                         | 7,464,290                              |  |
| FUND BALANCE, END OF PERIOD   | \$ -  | \$ 24,560            | \$ 1,864,084                      | \$ 7,214,710                           |  |

#### CITY OF COLUMBIA, MISSOURI COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES NONMAJOR SPECIAL REVENUE FUNDS FOR THE YEAR ENDED SEPTEMBER 30, 2011

|  | Public<br>provement<br>Fund | ment Impr |                     | Stadium<br>TDD's<br>Fund |
|--|-----------------------------|-----------|---------------------|--------------------------|
| REVENUES: General property taxes Sales tax Other local taxes   | \$<br>850, <del>4</del> 39  | \$        | -<br>4,949,012<br>- | \$<br>-<br>-<br>-        |
| Licenses and permits Fees and service charges Revenue from other   | 1,010,246                   |           | -                   | -                        |
| governmental units Investment revenue Miscellaneous  | 26,933                      |           | 34,450              | <br>1,137,603<br>11,822  |
| TOTAL REVENUES   | <br>1,887,618               |           | 4,983,462           | 1,149,425                |
| EXPENDITURES: Current: Policy development and administration Health and environment Personal development | <br>39,122                  |           | -<br>-<br>-         | -<br>-<br>-              |
| TOTAL EXPENDITURES   | <br>39,122                  |           |                     |                          |
| EXCESS (DEFICIENCY) OF REVENUES<br>OVER EXPENDITURES   | <br>1,848,496               |           | 4,983,462           | <br>1,149,425            |
| OTHER FINANCING SOURCES (USES): Transfers in Transfers out   | (2,012,542)                 |           | (6,000,250)         | -<br>(566,536)           |
| TOTAL OTHER FINANCING<br>SOURCES (USES)  | (2,012,542)                 |           | (6,000,250)         | <br>(566,536)            |
| NET CHANGE IN FUND BALANCE   | (164,046)                   |           | (1,016,788)         | 582,889                  |
| FUND BALANCE, BEGINNING OF PERIOD, AS RESTATED   | <br>1,741,961               |           | 3,388,932           | 284,843                  |
| FUND BALANCE, END OF PERIOD  | \$<br>1,577,915             | \$        | 2,372,144           | \$<br>867,732            |

#### CITY OF COLUMBIA, MISSOURI COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES NONMAJOR SPECIAL REVENUE FUNDS FOR THE YEAR ENDED SEPTEMBER 30, 2011

| Park Sales<br>Tax Fund           | Contributions<br>Fund    | Office of<br>Sustainability<br>Fund | Transportation Sales Tax Fund    | Total Nonmajor<br>Special Revenue<br>Funds                   |
|----------------------------------|--------------------------|-------------------------------------|----------------------------------|--|
| \$ -<br>4,949,003<br>-<br>-<br>- | \$ -<br>-<br>-<br>-<br>- | \$ -<br>-<br>-<br>-                 | \$ -<br>9,898,088<br>-<br>-<br>- | \$ 150,804<br>20,646,542<br>1,952,631<br>19,561<br>1,010,246 |
| 9,140                            | 18,325<br>236,175        | 246,318<br>1,502                    | 6,142                            | 3,074,426<br>177,311<br>253,128                              |
| 4,958,143                        | 254,500                  | 247,820                             | 9,904,230                        | 27,284,649   |
| -<br>-<br>805                    | -<br>-<br>10,488         | 283,488                             | -<br>-<br>-                      | 2,106,888<br>1,459,323<br>11,293                             |
| 805                              | 10,488                   | 283,488                             | -                                | 3,577,504  |
| 4,957,338                        | 244,012                  | (35,668)                            | 9,904,230                        | 23,707,145   |
| (4,525,768)                      | (497,389)                | 100,000                             | 41,407<br>(9,684,375)            | 158,907<br>(25,884,746)                                      |
| (4,525,768)                      | (497,389)                | 100,000                             | (9,642,968)                      | (25,725,839)   |
| 431,570<br>401,894               | (253,377)<br>868,568     | 64,332<br>26,195                    | 261,262<br>1,609,933             | (2,018,694)<br>19,350,216                                    |
| \$ 833,464                       | \$ 615,191               | \$ 90,527                           | \$ 1,871,195                     | \$ 17,331,522  |

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#### CITY OF COLUMBIA, MISSOURI COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES NONMAJOR DEBT SERVICE FUNDS FOR THE YEAR ENDED SEPTEMBER 30, 2011

|   | 2006B Special<br>Obligation<br>Bonds<br>Debt Service Fund | 2007A Special<br>Obligation<br>Notes Payable<br>Debt Service Fund | 2008B Special<br>Obligation<br>Bonds<br>Debt Service Fund | Lemone<br>Trust<br>Note<br>Debt Service Fund | Total<br>Nonmajor<br>Debt Service<br>Funds |
|---|---|---|---|--|--|
| REVENUES:<br>Lease revenue  | \$ -  | \$ -  | \$ -  | 1,267,667                                    | 1,267,667                                  |
| Investment revenue  | 103,806   | 1,655   | 76,652  | 16,158                                       | 198,271                                    |
| TOTAL REVENUES  | 103,806   | 1,655   | 76,652  | 1,283,825                                    | 1,465,938                                  |
| EXPENDITURES: Health and Environment Debt Service:  | -   | -   | -   | 354,993                                      | 354,993                                    |
| Redemption of serial bonds  | 2,475,000   | 995,000   | 1,015,000   | 604,434                                      | 5,089,434                                  |
| Interest  | 770,375   | 21,044  | 1,102,519   | 533,462                                      | 2,427,400                                  |
| Fiscal agent fees   | 400   |   | 261   |  | 661  |
| TOTAL EXPENDITURES  | 3,245,775   | 1,016,044   | 2,117,780   | 1,492,889                                    | 7,872,488                                  |
| EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES   | (3,141,969)   | (1,014,389)   | (2,041,128)   | (209,064)                                    | (6,406,550)                                |
| OTHER FINANCING SOURCES (USES):<br>Transfers in<br>Transfers out<br>Issuance of Lemone Trust Note | 3,245,375   | 971,213   | 2,150,000   | 299,567<br>(11,779,723)<br>11,779,723        | 6,666,155<br>(11,779,723)<br>11,779,723    |
| TOTAL OTHER FINANCING<br>SOURCES (USES)   | 3,245,375   | 971,213   | 2,150,000   | 299,567                                      | 6,666,155                                  |
| NET CHANGE IN FUND BALANCE  | 103,406   | (43,176)  | 108,872   | 90,503                                       | 259,605                                    |
| FUND BALANCE, BEGINNING OF PERIOD   | 3,494,822   | 43,176  | 2,822,372   | 2,557,995                                    | 8,918,365                                  |
| FUND BALANCE, END OF PERIOD   | \$ 3,598,228  | \$ -  | \$ 2,931,244  | \$ 2,648,498                                 | \$ 9,177,970                               |

|   | Special Road District Tax Fund |        |    |                 |          |             |  |
|---|--------------------------------|--------|----|-----------------|----------|-------------|--|
|   | Budge<br>Amou                  |        |    | ctual<br>nounts | Variance |             |  |
| REVENUES:                               |                                |        |    |                 |          |             |  |
| General property taxes                  | \$                             | -      | \$ | -               | \$       | -           |  |
| Sales tax                               |                                | -      |    | -               |          | -           |  |
| Other local taxes                       |                                | -      |    | -               |          | -           |  |
| Fees and service charges                |                                | -      |    | -               |          | -           |  |
| Revenue from other governmental units   | 1,40                           | 0,000  |    | -               |          | (1,400,000) |  |
| Lease revenue                           |                                | -      |    | -               |          | -           |  |
| Investment revenue                      | 1                              | 8,476  |    | 13,471          |          | (5,005)     |  |
| Miscellaneous revenue                   |                                | -      |    |                 |          | _           |  |
| TOTAL REVENUES                          | 1,41                           | 8,476  |    | 13,471          |          | (1,405,005) |  |
| EXPENDITURES:                           |                                |        |    |                 |          |             |  |
| Current:                                |                                |        |    |                 |          |             |  |
| Policy development and administration   |                                | -      |    | -               |          | -           |  |
| Health and environment                  |                                | -      |    | -               |          | -           |  |
| Personal development                    |                                | -      |    | -               |          | -           |  |
| Miscellaneous nonprogrammed activities: |                                |        |    |                 |          |             |  |
| Other                                   |                                |        |    |                 |          | _           |  |
| TOTAL EXPENDITURES                      |                                | -      |    | -               |          |             |  |
| DEFICIENCY OF REVENUES OVER             |                                |        |    |                 |          |             |  |
| EXPENDITURES                            | 1,41                           | 3,476  |    | 13,471          |          | (1,405,005) |  |
| OTHER FINANCING SOURCES (USES):         |                                |        |    |                 |          |             |  |
| Transfers from other funds              |                                | -      |    | -               |          | -           |  |
| Transfers to other funds                | (2,13)                         | 2,600) | (2 | 2,132,599)      |          | 1           |  |
| Miscellaneous                           |                                | -      |    | -               |          | -           |  |
| Lemone Trust note proceeds              |                                | -      |    |                 |          |             |  |
| TOTAL OTHER FINANCING SOURCES           |                                |        |    |                 |          |             |  |
| (USES)                                  | (2,13                          | 2,600) | (2 | 2,132,599)      |          | 1           |  |
| NET CHANGE IN FUND BALANCE              | (71                            | 4,124) | (2 | 2,119,128)      |          | (1,405,004) |  |
| FUND BALANCE, BEGINNING OF PERIOD       | 1,96                           | 0,201  |    | 2,119,128       |          | 158,927     |  |
| FUND BALANCE, END OF PERIOD             | \$ 1,24                        | 5,077  | \$ |                 | \$       | (1,246,077) |  |

| Transp                | portation Sales Tax   | K Fund          | Convention and Tourism Fund |                   |                |  |  |
|-----------------------|-----------------------|-----------------|-----------------------------|-------------------|----------------|--|--|
| Budgeted<br>Amounts   | Actual<br>Amounts     | <u>Variance</u> | Budgeted<br>Amounts         | Actual<br>Amounts | Variance       |  |  |
| \$ -<br>9,322,000     | \$ -<br>9,898,088     | \$ -<br>576,088 | \$ -                        | \$ -              | \$ -           |  |  |
| 9,322,000             | -                     | 570,088         | 1,620,000                   | 1,952,631         | 332,631        |  |  |
| -<br>-                | -<br>-                | -               | 52,361                      | 50,462            | (1,899)        |  |  |
| 12,214                | 6,142                 | (6,072)         | 36,426<br>10,000            | 39,444<br>16,253  | 3,018<br>6,253 |  |  |
| 9,334,214             | 9,904,230             | 570,016         | 1,718,787                   | 2,058,790         | 340,003        |  |  |
|                       |                       |                 |                             |                   |                |  |  |
| -                     | -                     | -               | 1,923,267                   | 1,599,768         | 323,499        |  |  |
| -                     | -                     | -               | -                           | -                 | -              |  |  |
| _                     | _                     | _               | _                           | _                 | _              |  |  |
|                       |                       |                 | 1,923,267                   | 1,599,768         | 323,499        |  |  |
|                       |                       |                 | 1,723,207                   | 1,555,700         | 323,477        |  |  |
| 9,334,214             | 9,904,230             | 570,016         | (204,480)                   | 459,022           | 663,502        |  |  |
|                       |                       |                 |                             |                   |                |  |  |
| 41,407<br>(9,684,375) | 41,407<br>(9,684,375) | -               | (12,000)                    | (12,000)          | -              |  |  |
| -                     | -                     | -               | -                           | -                 | -              |  |  |
|                       |                       |                 |                             |                   |                |  |  |
| (9,642,968)           | (9,642,968)           |                 | (12,000)                    | (12,000)          |                |  |  |
| (308,754)             | 261,262               | 570,016         | (216,480)                   | 447,022           | 663,502        |  |  |
| 1,491,152             | 1,609,933             | 118,781         | 1,040,839                   | 1,417,062         | 376,223        |  |  |
| \$ 1,182,398          | \$ 1,871,195          | \$ 688,797      | \$ 824,359                  | \$ 1,864,084      | \$ 1,039,725   |  |  |

|   | Pu                  | ıblic Improvement F | und        |
|---|---------------------|---------------------|------------|
|   | Budgeted<br>Amounts | Actual<br>Amounts   | Variance   |
| REVENUES:                               |                     |                     |            |
| General property taxes                  | \$ -                | \$ -                | \$ -       |
| Sales tax                               | 797,900             | 850,439             | 52,539     |
| Other local taxes                       | -                   | -                   | -          |
| Fees and service charges                | 720,000             | 1,010,246           | 290,246    |
| Revenue from other governmental units   | -                   | -                   | -          |
| Lease revenue                           | -                   | -                   | -          |
| Investment revenue                      | 41,428              | 26,933              | (14,495)   |
| Miscellaneous revenue                   |                     |                     |            |
| TOTAL REVENUES                          | 1,559,328           | 1,887,618           | 328,290    |
| EXPENDITURES:                           |                     |                     |            |
| Current:                                |                     |                     |            |
| Policy development and administration   | 39,122              | 39,122              | -          |
| Health and environment                  | -                   | -                   | -          |
| Personal development                    | -                   | -                   | -          |
| Miscellaneous nonprogrammed activities: |                     |                     |            |
| Other                                   |                     |                     |            |
| TOTAL EXPENDITURES                      | 39,122              | 39,122              |            |
| DEFICIENCY OF REVENUES OVER             |                     |                     |            |
| EXPENDITURES                            | 1,520,206           | 1,848,496           | 328,290    |
| OTHER FINANCING SOURCES (USES):         |                     | , ,                 | ,          |
| Transfers from other funds              | _                   | _                   | _          |
| Transfers to other funds                | (2,012,542)         | (2,012,542)         | _          |
| Miscellaneous                           | (2,012,342)         | (2,012,542)         | _          |
| Lemone Trust note proceeds              | -                   | -                   | -          |
| TOTAL OTHER FINANCING SOURCES           |                     |                     |            |
| (USES)                                  | (2,012,542)         | (2,012,542)         |            |
| NET CHANGE IN FUND BALANCE              | (492,336)           | (164,046)           | 328,290    |
| FUND BALANCE, BEGINNING OF PERIOD       | 1,773,657           | 1,741,961           | (31,696)   |
| FUND BALANCE, END OF PERIOD             | \$ 1,281,321        | \$ 1,577,915        | \$ 296,594 |

| Capital Ir          | nprovement Sales  | <b>Fax Fund</b> | Park Sales Tax Fund |                   |            |  |  |
|---------------------|-------------------|-----------------|---------------------|-------------------|------------|--|--|
| Budgeted<br>Amounts | Actual<br>Amounts | Variance        | Budgeted<br>Amounts | Actual<br>Amounts | Variance   |  |  |
| \$ -                | \$ -              | \$ -            | \$ -                | \$ -              | \$ -       |  |  |
| 4,661,000           | 4,949,012         | 288,012         | 4,926,000           | 4,949,003         | 23,003     |  |  |
| -                   | -                 | -               | -                   | -                 | -          |  |  |
| -                   | -                 | -               | -                   | -                 | -          |  |  |
| -<br>114,602        | -<br>34,450       | (80,152)        | -                   | 9,140             | -<br>9,140 |  |  |
| -                   | -                 | -               |                     | -                 | -          |  |  |
| 4,775,602           | 4,983,462         | 207,860         | 4,926,000           | 4,958,143         | 32,143     |  |  |
|                     |                   |                 |                     |                   |            |  |  |
| -                   | -                 | -               | -                   | -                 | -          |  |  |
| -                   | -                 | -               | -                   | -                 | -          |  |  |
| -                   | -                 | -               | 805                 | 805               | -          |  |  |
|                     |                   |                 |                     |                   |            |  |  |
| _                   |                   |                 | 805                 | 805               | _          |  |  |
| 4,775,602           | 4,983,462         | 207,860         | 4,925,195           | 4,957,338         | 32,143     |  |  |
|                     |                   |                 |                     |                   |            |  |  |
| <del>-</del>        | -                 | -               | -                   | <u>-</u>          | -          |  |  |
| (6,000,250)         | (6,000,250)       | -               | (4,570,599)         | (4,525,768)       | 44,831     |  |  |
|                     | <u> </u>          |                 | <u> </u>            |                   |            |  |  |
|                     |                   |                 |                     |                   |            |  |  |
| (6,000,250)         | (6,000,250)       |                 | (4,570,599)         | (4,525,768)       | 44,831     |  |  |
| (1,224,648)         | (1,016,788)       | 207,860         | 354,596             | 431,570           | 76,974     |  |  |
| 3,636,530           | 3,388,932         | (247,598)       | 350,234             | 401,894           | 51,660     |  |  |
| \$ 2,411,882        | \$ 2,372,144      | \$ (39,738)     | \$ 704,830          | \$ 833,464        | \$ 128,634 |  |  |

|   |             |         | Contril | outions Fund     | l  |           |
|---|-------------|---------|---------|------------------|----|-----------|
|   | Budg<br>Amo |         | _       | Actual<br>mounts | •  | Variance  |
| REVENUES:                               |             |         |         |                  |    |           |
| General property taxes                  | \$          | -       | \$      | -                | \$ | -         |
| Sales tax                               |             | -       |         | -                |    | -         |
| Other local taxes                       |             | -       |         | -                |    | -         |
| Fees and service charges                |             | -       |         | -                |    | -         |
| Revenue from other governmental units   |             | -       |         | -                |    | -         |
| Lease revenue                           |             | -       |         | -                |    | -         |
| Investment revenue                      |             | 32,090  |         | 18,325           |    | (13,765)  |
| Miscellaneous revenue                   | 4           | 22,390  |         | 236,175          |    | (186,215) |
| TOTAL REVENUES                          | 4           | 54,480  |         | 254,500          |    | (199,980) |
| EXPENDITURES:                           |             |         |         |                  |    |           |
| Current:                                |             |         |         |                  |    |           |
| Policy development and administration   |             | -       |         | -                |    | -         |
| Health and environment                  |             | -       |         | -                |    | -         |
| Personal development                    |             | 17,131  |         | 10,488           |    | 6,643     |
| Miscellaneous nonprogrammed activities: |             |         |         |                  |    |           |
| Other                                   |             |         |         | _                |    |           |
| TOTAL EXPENDITURES                      |             | 17,131  |         | 10,488           |    | 6,643     |
| DEFICIENCY OF REVENUES OVER             |             |         |         |                  |    |           |
| EXPENDITURES                            | 4           | 37,349  |         | 244,012          |    | (193,337) |
|   |             | 31,347  | -       | 244,012          |    | (173,337) |
| OTHER FINANCING SOURCES (USES):         |             |         |         |                  |    |           |
| Transfers from other funds              |             | -       |         | -                |    | -         |
| Transfers to other funds                | (4          | 97,390) |         | (497,389)        |    | 1         |
| Miscellaneous                           |             | -       |         | -                |    | -         |
| Lemone Trust note proceeds              |             | -       |         | -                |    | -         |
| TOTAL OTHER FINANCING SOURCES           |             |         |         |                  |    |           |
| (USES)                                  | (4          | 97,390) |         | (497,389)        |    | 1         |
| NET CHANGE IN FUND BALANCE              | (           | 60,041) |         | (253,377)        |    | (193,336) |
| FUND BALANCE, BEGINNING OF PERIOD       | 8           | 35,303  |         | 868,568          |    | 33,265    |
| FUND BALANCE, END OF PERIOD             | \$ 7        | 75,262  | \$      | 615,191          | \$ | (160,071) |

|                  | ice of<br>bility Fund | [  |           | Debt Service Funds (Combined) |                  |      |                     |    |                       |  |
|------------------|-----------------------|----|-----------|-------------------------------|------------------|------|---------------------|----|-----------------------|--|
| dgeted<br>nounts | ctual<br>ounts        | Va | riance    |                               | dgeted<br>nounts |      | Actual<br>Amounts   |    | <b>Variance</b>       |  |
| \$<br>-          | \$<br>-               | \$ | -         | \$                            | -                | \$   | -                   | \$ | -                     |  |
| -                | -                     |    | -         |                               | -                |      | -                   |    | -                     |  |
| -                | -                     |    | -         |                               | -                |      | -                   |    | -                     |  |
| 694,300          | 246,318               |    | (447,982) |                               | -                | _    | -                   |    | -                     |  |
| 2,010            | 1,502                 |    | (508)     |                               | 244,656          | 1    | ,267,667<br>198,271 |    | 1,267,667<br>(46,385) |  |
|                  | <br>-                 |    |           |                               | -                |      | -                   |    | -                     |  |
| 696,310          | 247,820               |    | (448,490) |                               | 244,656          | 1    | ,465,938            |    | 1,221,282             |  |
| 834,334          | 283,488               |    | 550,846   |                               |                  |      | _                   |    | _                     |  |
| -                | -                     |    | -         |                               | -                |      | 354,993             |    | (354,993)             |  |
| -                | -                     |    | -         |                               | -                |      | -                   |    | -                     |  |
|                  | <br>                  |    | _         | 6                             | 5,678,505        | 7    | ,517,495            |    | (838,990)             |  |
| <br>834,334      | <br>283,488           |    | 550,846   |                               | 5,678,505        | 7    | ,872,488            |    | (1,193,983)           |  |
| (138,024)        | (35,668)              |    | 102,356   | (6                            | 5,433,849)       | (6   | 5,406,550)          |    | 27,299                |  |
| 100,000          | 100,000               |    | -         |                               | 5,710,987        |      | 5,666,155           |    | (44,832)              |  |
| -                | -                     |    | -         | (2                            | 2,550,000)       | (11  | ,779,723)           |    | (9,229,723)           |  |
| <br><u>-</u>     | -<br>-                |    | <u>-</u>  | 2                             | 2,550,000        | 11   | ,779,723            |    | 9,229,723             |  |
|                  |                       |    |           |                               |                  |      |                     |    |                       |  |
| <br>100,000      | 100,000               |    | -         | 6                             | 5,710,987        | 6    | 5,666,155           |    | (44,832)              |  |
| (38,024)         | 64,332                |    | 102,356   |                               | 277,138          |      | 259,605             |    | (17,533)              |  |
| <br>_            | <br>26,195            |    | 26,195    | 6                             | 5,333,308        | 8    | 3,918,365           |    | 2,585,057             |  |
| \$<br>(38,024)   | \$<br>90,527          | \$ | 128,551   | \$ 6                          | 5,610,446        | \$ 9 | ,177,970            | \$ | 2,567,524             |  |

|   |      |                | Stad | ium TDD's        |    |           |
|---|------|----------------|------|------------------|----|-----------|
|   |      | geted<br>ounts | -    | Actual<br>mounts | ,  | Variance  |
| REVENUES:                               |      |                |      |                  |    |           |
| General property taxes                  | \$   | -              | \$   | -                | \$ | -         |
| Sales tax                               |      | -              |      | -                |    | -         |
| Other local taxes                       |      | -              |      | -                |    | -         |
| Fees and service charges                |      | -              |      | -                |    | -         |
| Revenue from other governmental units   |      | -              |      | 1,137,603        |    | 1,137,603 |
| Lease revenue                           |      |                |      |                  |    |           |
| Investment revenue                      |      | -              |      | 11,822           |    | 11,822    |
| Miscellaneous revenue                   |      | -              |      | _                |    | _         |
| TOTAL REVENUES                          |      |                |      | 1,149,425        |    | 1,149,425 |
| EXPENDITURES:                           |      |                |      |                  |    |           |
| Current:                                |      |                |      |                  |    |           |
| Policy development and administration   |      | -              |      | -                |    | -         |
| Health and environment                  |      | -              |      | -                |    | -         |
| Personal development                    |      | -              |      | -                |    | -         |
| Miscellaneous nonprogrammed activities: |      |                |      |                  |    |           |
| Other                                   |      | -              |      |                  |    | -         |
| TOTAL EXPENDITURES                      |      |                |      |                  |    | _         |
| DEFICIENCY OF REVENUES OVER             |      |                |      |                  |    |           |
| EXPENDITURES                            |      |                |      | 1,149,425        |    | 1,149,425 |
| OTHER FINANCING SOURCES (USES):         |      |                |      |                  |    |           |
| Transfers from other funds              |      | -              |      | -                |    | -         |
| Transfers to other funds                | (    | 566,537)       |      | (566,536)        |    | 1         |
| Miscellaneous                           |      | -              |      | -                |    | -         |
| Lemone Trust note proceeds              |      | -              |      |                  |    |           |
| TOTAL OTHER FINANCING SOURCES           |      |                |      |                  |    |           |
| (USES)                                  | (    | 566,537)       |      | (566,536)        |    | 11        |
| NET CHANGE IN FUND BALANCE              | (    | 566,537)       |      | 582,889          |    | 1,149,426 |
| FUND BALANCE, BEGINNING OF PERIOD       |      | 284,843        |      | 284,843          |    |           |
| FUND BALANCE, END OF PERIOD             | \$ ( | 281,694)       | \$   | 867,732          | \$ | 1,149,426 |

#### CITY OF COLUMBIA, MISSOURI

## NON-MAJOR ENTERPRISE FUNDS

Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises-where the intent of the government's council is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or where the government's council has decided that periodic determination of net income is appropriate for accountability purposes.

**Parking Facilities Fund** - to account for revenues and expenses resulting from the operation and maintenance of City parking lots, municipal garages, and parking meters.

**Recreational Services Fund** - to account for revenues and expenses for various recreational services provided by the Parks and Recreation Department for which participants are charged fees.

**Storm Water Utility Fund** - to account for storm water funding, implementation of storm water management projects, and provide maintenance to existing drainage facilities.

**Regional Airport Fund** - to account for all the expenses incurred and revenues received by operations at the Columbia Regional Airport.

**Public Transportation Fund** - to account for all the expenses and revenues resulting from the provision of public transportation services by the Columbia Area Transportation System.

**Railroad Fund** - to account for revenues and expenses resulting from the operation of a railroad branch line which runs from a Norfolk and Southern main line in Centralia, Missouri to the City of Columbia.



#### CITY OF COLUMBIA, MISSOURI COMBINING STATEMENT OF NET ASSETS NONMAJOR ENTERPRISE FUNDS SEPTEMBER 30, 2011

|  | Parking<br>Facilities<br>Fund | Recreational<br>Services<br>Fund | Storm<br>Water<br>Fund | Regional<br>Airport<br>Fund | Public<br>Transportation<br>Fund | Railroad<br>Fund | Total Nonmajor<br>Enterprise<br>Funds |
|--|-------------------------------|----------------------------------|------------------------|-----------------------------|----------------------------------|------------------|---------------------------------------|
| ASSETS   |                               |                                  |                        |                             |                                  |                  |                                       |
| Current assets:  |                               |                                  |                        |                             |                                  |                  |                                       |
| Cash and cash equivalents  | \$ 4,410,312                  | \$ 2,541,511                     | \$ 1,440,489           | \$ 1,593,362                | \$ 2,875,710                     | \$ 639,180       | \$ 13,500,564                         |
| Receivable, net  | 20,237                        | 10,020                           | 106,155                | 85,057                      | 161,808                          | 48,785           | 432,062                               |
| Grants receivable  | =                             | =                                | -                      | 57,401                      | -                                | =                | 57,401                                |
| Accrued interest   | 32,669                        | 3,694                            | 2,599                  | 3,016                       | 5,333                            | 1,023            | 48,334                                |
| Inventory  | =                             | 20,763                           | -                      | =                           | -                                | 149,136          | 169,899                               |
| Prepaid items  | =                             | 9,621                            | -                      | =                           | -                                | -                | 9,621                                 |
| Other assets   |                               | 600                              |                        |                             | 138                              |                  | 738                                   |
| Total current assets   | 4,463,218                     | 2,586,209                        | 1,549,243              | 1,738,836                   | 3,042,989                        | 838,124          | 14,218,619                            |
| Noncurrent assets:   |                               |                                  |                        |                             |                                  |                  |                                       |
| Restricted assets:   |                               |                                  |                        |                             |                                  |                  |                                       |
| Bond covenant account cash   | 2,212,294                     | _                                | _                      | _                           | _                                | _                | 2,212,294                             |
| Grants receivable  | 2,212,27.                     | _                                | _                      | 416,533                     | 899,425                          | 2,357            | 1,318,315                             |
| Total restricted assets  | 2.212.294                     |                                  |                        | 416,533                     | 899,425                          | 2,357            | 3,530,609                             |
| Unamortized costs  | 293,332                       |                                  |                        | - 110,033                   | 077,120                          | 2,557            | 293,332                               |
| Capital assets:  | 273,332                       |                                  |                        |                             |                                  |                  | 273,332                               |
| Land   | 1,488,613                     | 398,674                          | 231,245                | 1,663,996                   | _                                | 1,070,463        | 4,852,991                             |
| Structures and improvements  | 30,746,115                    | 20,494,579                       | 12,327,141             | 23,416,907                  | 3,899,622                        | 13,923,900       | 104,808,264                           |
| Furniture, fixtures and equipment                                  | 295,966                       | 892,743                          | 383,305                | 2,852,276                   | 8,929,531                        | 1,353,043        | 14,706,864                            |
| Construction in progress   | 99,556                        | -                                | 36,047                 | 683,105                     | 9,652                            | 116,072          | 944,432                               |
| Less accumulated depreciation                                      | (8,339,149)                   | (7,598,329)                      | (4,589,663)            | (11,777,865)                | (5,332,034)                      | (4,122,242)      | (41,759,282)                          |
| Total capital assets   | 24,291,101                    | 14,187,667                       | 8,388,075              | 16,838,419                  | 7,506,771                        | 12,341,236       | 83,553,269                            |
| •  |                               |                                  |                        |                             |                                  |                  |                                       |
| Total noncurrent assets  | 26,796,727                    | 14,187,667                       | 8,388,075              | 17,254,952                  | 8,406,196                        | 12,343,593       | 87,377,210                            |
| Total Assets   | 31,259,945                    | 16,773,876                       | 9,937,318              | 18,993,788                  | 11,449,185                       | 13,181,717       | 101,595,829                           |
| LIABILITIES  |                               |                                  |                        |                             |                                  |                  |                                       |
| Current liabilities:   |                               |                                  |                        |                             |                                  |                  |                                       |
| Accounts payable   | 54,169                        | 81,588                           | 11,245                 | 52,326                      | 31,784                           | 35,999           | 267,111                               |
| Accrued interest   | 89,880                        | =                                | =                      | =                           | -                                | =                | 89,880                                |
| Accrued payroll and payroll taxes                                  | 17,644                        | 133,829                          | 16,325                 | 41,117                      | 115,763                          | 9,486            | 334,164                               |
| Accrued compensated absences                                       | 8,920                         | 120,462                          | 23,135                 | 53,663                      | 42,174                           | 9,097            | 257,451                               |
| Loans payable to other funds -                                     |                               |                                  |                        |                             |                                  |                  |                                       |
| current maturities   | =                             | =                                | =                      | =                           | -                                | 139,404          | 139,404                               |
| Obligations under capital leases                                   | =                             | =                                | -                      | 21,873                      | -                                | =                | 21,873                                |
| Unearned revenue   | 115,477                       | 14,473                           | -                      | =                           | 22,423                           | =                | 152,373                               |
| Other liabilities  | 5,846                         | 276                              | 7,094                  | 7,643                       | -                                | 2,400            | 23,259                                |
| Construction contracts payable                                     | 80,516                        | =                                | 1,890                  | 388,545                     | 1,124,281                        | =                | 1,595,232                             |
| Special obligation bonds payable                                   | 570,000                       |                                  |                        |                             |                                  |                  | 570,000                               |
| Total current liabilities  | 942,452                       | 350,628                          | 59,689                 | 565,167                     | 1,336,425                        | 196,386          | 3,450,747                             |
| Noncurrent liabilities:  |                               |                                  |                        |                             |                                  |                  |                                       |
| Accrued compensated absences                                       | 2,961                         | 39,991                           | 7,680                  | 17,815                      | 14,001                           | 3,020            | 85,468                                |
| Special obligation bonds payable                                   | 16,608,957                    | 39,991                           | 7,080                  | 17,815                      | 14,001                           | 3,020            | 85,468<br>16,608,957                  |
|  | 10,008,937                    | 98,117                           | -                      | -                           | -                                | 800,000          |                                       |
| Advances from other funds  | -                             | 98,117                           | -                      | -                           | -                                |                  | 898,117                               |
| Loans payable to other funds                                       | -                             | -                                | -                      | 220,200                     | -                                | 3,133,220        | 3,133,220                             |
| Obligations under capital leases<br>Net pension obligation         | 2,837                         | 12,378                           | 2,313                  | 220,290<br>6,216            | 13,661                           | -                | 220,290                               |
| Total noncurrent liabilities                                       | 16,614,755                    | 150,486                          | 9,993                  | 244,321                     | 27,662                           | 3,936,240        | 37,405<br>20,983,457                  |
| Total noncurrent naomities   | 10,014,733                    | 130,460                          | 7,773                  | 244,321                     | 27,002                           | 3,930,240        | 20,983,437                            |
| <b>Total Liabilities</b>   | 17,557,207                    | 501,114                          | 69,682                 | 809,488                     | 1,364,087                        | 4,132,626        | 24,434,204                            |
| NET ASSETS   |                               |                                  |                        |                             |                                  |                  |                                       |
| Invested in capital assets, net of related debt<br>Restricted for: | 8,854,558                     | 14,187,667                       | 8,388,075              | 16,838,419                  | 7,506,771                        | 8,300,167        | 64,075,657                            |
| Capital Projects   | -                             | -                                | -                      | 416,533                     | 899,425                          | =                | 1,315,958                             |
| Debt Service   | 380,000                       | =                                | -                      | =                           | -                                | =                | 380,000                               |
| Unrestricted   | 4,468,180                     | 2,085,095                        | 1,479,561              | 929,348                     | 1,678,902                        | 748,924          | 11,390,010                            |
| <b>Total Net Assets</b>  | \$ 13,702,738                 | \$ 16,272,762                    | \$ 9,867,636           | \$ 18,184,300               | \$ 10,085,098                    | \$ 9,049,091     | \$ 77,161,625                         |

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#### CITY OF COLUMBIA, MISSOURI COMBINING STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET ASSETS NONMAJOR ENTERPRISE FUNDS FOR THE YEAR ENDED SEPTEMBER 30, 2011

|   | Parking<br>Facilities<br>Fund | Recreational<br>Services<br>Fund | Storm<br>Water<br>Fund | Regional<br>Airport<br>Fund | Public<br>Transportation<br>Fund | Railroad<br>Fund | Total Nonmajor<br>Enterprise<br>Funds |
|---|-------------------------------|----------------------------------|------------------------|-----------------------------|----------------------------------|------------------|---------------------------------------|
| OPERATING REVENUES:                                 |                               |                                  |                        |                             |                                  |                  |                                       |
| Charges for services                                | \$ 2,038,935                  | \$ 4,136,896                     | \$ 1,227,591           | \$ 684,631                  | \$ 1,671,933                     | \$ 828,593       | \$ 10,588,579                         |
|   |                               |                                  |                        |                             |                                  |                  |                                       |
| OPERATING EXPENSES:                                 | 400 500                       | 2 402 222                        | 256 524                | 1.016.050                   | 2 726 207                        | 105 272          | 0.106.004                             |
| Personal services                                   | 409,599                       | 3,482,233                        | 356,534                | 1,016,958                   | 2,736,307                        | 195,273          | 8,196,904                             |
| Materials, supplies, and power                      | 208,388<br>50                 | 914,745                          | 104,670                | 144,721                     | 1,359,299                        | 106,800          | 2,838,623                             |
| Travel and training                                 |                               | 5,626                            | 1,193                  | 16,359                      | 2,760                            | 3,580            | 29,568                                |
| Intragovernmental                                   | 129,861                       | 695,221                          | 164,306                | 205,758                     | 632,827                          | 73,781           | 1,901,754                             |
| Utilities, services, and miscellaneous              | 181,466                       | 1,115,115                        | 124,863                | 442,811                     | 527,307                          | 134,426          | 2,525,988                             |
| Depreciation  | 498,761                       | 618,723                          | 497,069                | 640,160                     | 651,035                          | 526,438          | 3,432,186                             |
| Total Operating Expenses                            | 1,428,125                     | 6,831,663                        | 1,248,635              | 2,466,767                   | 5,909,535                        | 1,040,298        | 18,925,023                            |
| Operating Income (Loss)                             | 610,810                       | (2,694,767)                      | (21,044)               | (1,782,136)                 | (4,237,602)                      | (211,705)        | (8,336,444)                           |
| NONOPERATING REVENUES (EXPENSES):                   |                               |                                  |                        |                             |                                  |                  |                                       |
| Investment revenue Revenue from other governmental  | 477,194                       | 54,333                           | 36,605                 | 38,928                      | 67,132                           | 41,940           | 716,132                               |
| units   | 31,844                        |                                  |                        | 175,350                     | 1,456,756                        |                  | 1,663,950                             |
| Miscellaneous revenue                               | 31,844                        | 38,590                           | 17,225                 | 12,340                      | 49,984                           | 119,998          | 238,528                               |
|   |                               |                                  | 17,223                 |                             | 47,764                           |                  | (970,316)                             |
| Interest expense                                    | (913,019)                     | (7,625)                          | -                      | (4,347)                     | (64.502)                         | (45,325)         |                                       |
| Loss on disposal of capital assets                  |                               | (7,182)                          | =                      | -                           | (64,502)                         | -                | (71,684)                              |
| Miscellaneous expense                               | (17,420)                      | (37,743)                         |                        |                             | (567)                            |                  | (55,730)                              |
| Total Nonoperating<br>Revenues (Expenses)           | (421,010)                     | 40,373                           | 53,830                 | 222,271                     | 1,508,803                        | 116,613          | 1,520,880                             |
| • • •   |                               |                                  |                        |                             |                                  |                  |                                       |
| Income (Loss) Before<br>Contributions and Transfers | 189,800                       | (2,654,394)                      | 32,786                 | (1,559,865)                 | (2,728,799)                      | (95,092)         | (6,815,564)                           |
| Transfers in  | _                             | 2,352,590                        | 18,620                 | 1,326,195                   | 2,079,255                        | 2,571,152        | 8,347,812                             |
| Transfers out                                       | (37,162)                      | 2,332,370                        | (61,053)               | (41,407)                    | 2,017,233                        | (2,521,152)      | (2,660,774)                           |
| Capital contribution                                | (37,102)                      |                                  | (01,033)               | 1,253,436                   | 983,225                          | 17,299           | 2,253,960                             |
| Total Transfers & Contributions                     | (37,162)                      | 2,352,590                        | (42,433)               | 2,538,224                   | 3,062,480                        | 67,299           | 7,940,998                             |
| Changes in Net Assets                               | 152,638                       | (301,804)                        | (9,647)                | 978,359                     | 333,681                          | (27,793)         | 1,125,434                             |
|   | ,050                          | (===,001)                        | (2,317)                | ,,                          | ,501                             | (=:,//2)         | -,,                                   |
| TOTAL NET ASSETS-<br>BEGINNING OF PERIOD            | 13,550,100                    | 16,574,566                       | 9,877,283              | 17,205,941                  | 9,751,417                        | 9,076,884        | 76,036,191                            |
| TOTAL NET ASSETS-<br>END OF PERIOD                  | \$ 13,702,738                 | \$ 16,272,762                    | \$ 9,867,636           | \$ 18,184,300               | \$ 10,085,098                    | \$ 9,049,091     | \$ 77,161,625                         |

#### CITY OF COLUMBIA, MISSOURI COMBINING STATEMENT OF CASH FLOWS NONMAJOR ENTERPRISE FUNDS FOR THE YEAR ENDED SEPTEMBER 30, 2011

|  | Parking<br>Facilities<br>Fund | Recreational<br>Services<br>Fund | Storm<br>Water<br>Fund |
|--|-------------------------------|----------------------------------|------------------------|
| CASH FLOWS FROM OPERATING ACTIVITIES:  |                               |                                  |                        |
| Cash received from customers (including other funds)   | \$ 2,111,313                  |                                  | \$ 1,215,635           |
| Cash received from other sources<br>Cash payments to suppliers   | (311,375                      |                                  | 17,225<br>(261,577)    |
| Cash payments to suppliers  Cash payments to employees   | (411,305                      |                                  | (351,609)              |
| Cash payments to other funds   | (129,86)                      | (695,221)                        | (164,306)              |
| Net cash provided for (used for) operating activities  | 1,259,163                     | 3 (2,054,595)                    | 455,368                |
| CASH FLOWS FROM NONCAPITAL FINANCING   |                               |                                  |                        |
| ACTIVITIES:<br>Transfers from other funds  | _                             | 2,352,590                        | 18,620                 |
| Transfers to other funds   | (37,162                       |                                  | (61,053)               |
| Payments of advances from other funds  | -                             | (124,658)                        | -                      |
| Revenue from other governmental units  | 31,844                        | <u> </u>                         |                        |
| Net cash provided for (used for)<br>noncapital financing activities  | (5,318                        | 3) 2,227,932                     | (42,433)               |
| CASH FLOWS FROM CAPITAL AND RELATED  |                               |                                  |                        |
| FINANCING ACTIVITIES:  |                               |                                  |                        |
| Proceeds from bonds, loans, and capital leases<br>Debt service – interest payments                                       | (907,820                      | 5) (7,625)                       | -                      |
| Debt service – principal   | (555,000                      |                                  | -                      |
| Acquisition and construction of capital assets   | (3,394,77                     |                                  | (131,274)              |
| Fiscal agent fees payments   | (34:                          |                                  | (202.072)              |
| Decrease in construction contracts<br>Capital contributions, cash  | (2,976,635                    | (20,807)                         | (202,073)              |
| Net cash provided for (used for) capital   |                               |                                  |                        |
| and related financing activities   | (7,834,577                    | 7) (393,027)                     | (333,347)              |
| CASH FLOWS FROM INVESTING ACTIVITIES -<br>Interest received  | 494,683                       | 55,693                           | 37,076                 |
| Net cash provided for (used for) investing activities  | 494,683                       | 7 55,693                         | 37,076                 |
|  | -                             |                                  |                        |
| Net increase (decrease) in cash and cash equivalents   | (6,086,045                    | 5) (163,997)                     | 116,664                |
| CASH AND CASH EQUIVALENTS AT BEGINNING<br>OF PERIOD  | 12,708,65                     | 2,705,508                        | 1,323,825              |
| CASH AND CASH EQUIVALENTS AT END<br>OF PERIOD  | \$ 6,622,600                  | \$ 2,541,511                     | \$ 1,440,489           |
| Displayed as:  |                               |                                  |                        |
| Cash and cash equivalents Restricted assets  | \$ 4,410,312<br>2,212,294     |                                  | \$ 1,440,489           |
| Restricted assets  | \$ 6,622,600                  |                                  | \$ 1,440,489           |
| RECONCILIATION OF OPERATING INCOME<br>TO NET CASH PROVIDED (USED) FOR<br>OPERATING ACTIVITIES:                           |                               |                                  |                        |
| Operating income (loss)  Adjustments to reconcile operating income to net cash provided (used) for operating activities: | \$ 610,810                    | \$ (2,694,767)                   | \$ (21,044)            |
| Depreciation  Changes in assets and liabilities:   | 498,76                        | 618,723                          | 497,069                |
| Decrease (increase) in receivable  | 72,378                        | 3 (9,297)                        | (11,956)               |
| Decrease (increase) in inventory   | -                             | 1,752                            | -                      |
| Decrease (increase) in prepaid items   | -                             | (9,621)                          | -                      |
| Decrease (increase) in other assets Increase (decrease) in accounts payable  | 37,314                        | 4 (23,573)                       | (31,052)               |
| Increase (decrease) in accrued payroll   | (4,54)                        |                                  | 2,612                  |
| Increase (decrease) in loans payable to other funds  | -                             | -                                | -                      |
| Increase (decrease) in due to other funds Increase (decrease) in other liabilities                                       | 41,21                         | 5 642                            | 201                    |
| Increase (decrease) in other habitutes  Increase (decrease) in net pension obligation                                    | 2,83                          |                                  | 2,313                  |
| Other nonoperating revenue   | 39                            |                                  | 17,225                 |
| Net cash provided for (used for) operating activities  | \$ 1,259,163                  | \$ (2,054,595)                   | \$ 455,368             |
| NONCASH INVESTING, CAPITAL AND RELATED   |                               |                                  |                        |
| FINANCING ACTIVITIES:  Change in fair value of investments   | \$ (2,108                     | 3) \$ (895)                      | \$ (631)               |
| Construction contracts payable   | 80,510                        |                                  | 1,890                  |
| Total noncash capital and related<br>financing activities  | \$ 78,408                     | 8 \$ (895)                       | \$ 1,259               |
|  |                               |                                  |                        |

#### CITY OF COLUMBIA, MISSOURI COMBINING STATEMENT OF CASH FLOWS NONMAJOR ENTERPRISE FUNDS FOR THE YEAR ENDED SEPTEMBER 30, 2011

|    | Regional<br>Airport<br>Fund | Tr | Public<br>ansportation<br>Fund |    | Railroad<br>Fund         |    | tal Nonmajor<br>Enterprise<br>Funds |
|----|-----------------------------|----|--------------------------------|----|--------------------------|----|-------------------------------------|
|    | c77 021                     |    | 1 500 400                      |    | 002 770                  | ¢  | 10 (07 794                          |
| \$ | 677,021<br>12,340           | \$ | 1,592,438<br>49,984            | \$ | 883,778<br>119,998       | \$ | 10,607,784<br>238,528               |
|    | (601,170)                   |    | (1,922,856)                    |    | (248,299)                |    | (5,411,563)                         |
|    | (998,627)                   |    | (2,722,194)                    |    | (188,284)                |    | (8,131,296)                         |
|    | (205,758)                   |    | (632,827)                      |    | (73,781)                 |    | (1,901,754)                         |
|    | (1,116,194)                 |    | (3,635,455)                    |    | 493,412                  |    | (4,598,301)                         |
|    |                             |    |                                |    |                          |    |                                     |
|    | 1,326,195<br>(41,407)       |    | 2,079,255                      |    | 2,571,152<br>(2,521,152) |    | 8,347,812<br>(2,660,774)            |
|    | (41,407)                    |    |                                |    | 800,000                  |    | 675,342                             |
|    | 137,117                     |    | 1,456,756                      |    | -                        |    | 1,625,717                           |
|    | 1,421,905                   |    | 3,536,011                      |    | 850,000                  |    | 7,988,097                           |
|    |                             |    |                                |    |                          |    |                                     |
|    | 252,816                     |    | -                              |    | 2,521,152                |    | 2,773,968                           |
|    | (4,347)<br>(10,653)         |    | -                              |    | (45,325)<br>(217,507)    |    | (965,123)<br>(783,160)              |
|    | (1,318,132)                 |    | (107,751)                      |    | (2,954,700)              |    | (8,233,480)                         |
|    | -                           |    | (567)                          |    | -                        |    | (38,655)                            |
|    | (138,747)<br>956,134        |    | 83,800                         |    | (604,640)<br>226,317     |    | (3,942,902)<br>1,266,251            |
|    | (262,020)                   |    | (24.518)                       |    | (1.074.702)              |    | (0.022.101)                         |
|    | (262,929)                   |    | (24,518)                       | _  | (1,074,703)              |    | (9,923,101)                         |
|    | 39,329                      | _  | 68,665                         |    | 41,701                   | _  | 737,151                             |
|    | 39,329                      |    | 68,665                         |    | 41,701                   |    | 737,151                             |
|    | 82,111                      |    | (55,297)                       |    | 310,410                  |    | (5,796,154)                         |
|    | 1,511,251                   | _  | 2,931,007                      |    | 328,770                  | _  | 21,509,012                          |
| \$ | 1,593,362                   | \$ | 2,875,710                      | \$ | 639,180                  | \$ | 15,712,858                          |
| \$ | 1,593,362                   | \$ | 2,875,710                      | \$ | 639,180                  | \$ | 13,500,564                          |
| \$ | 1,593,362                   | \$ | 2,875,710                      | \$ | 639,180                  | \$ | 2,212,294<br>15,712,858             |
|    | 1,000,000                   |    | _,,,,,,,,                      |    |                          |    | ,,                                  |
| \$ | (1,782,136)                 | \$ | (4,237,602)                    | \$ | (211,705)                | \$ | (8,336,444)                         |
|    | 640,160                     |    | 651,035                        |    | 526,438                  |    | 3,432,186                           |
|    | (7,610)                     |    | (79,495)                       |    | (25,555)                 |    | (61,535)                            |
|    | 813                         |    | -                              |    | 76,479<br>-              |    | 78,231<br>(8,808)                   |
|    | -                           |    | -                              |    | -                        |    | -                                   |
|    | 2,599                       |    | (20,031)<br>452                |    | (79,972)<br>6,989        |    | (114,715)<br>28,203                 |
|    | 12,115                      |    | -                              |    | 80,740                   |    | 80,740                              |
|    | - (501)                     |    | (12.450)                       |    | -                        |    | - 27.000                            |
|    | (691)<br>6,216<br>12,340    |    | (13,459)<br>13,661<br>49,984   |    | -<br>-<br>119,998        |    | 27,908<br>37,405<br>238,528         |
| \$ | (1,116,194)                 | \$ | (3,635,455)                    | s  | 493,412                  | \$ | (4,598,301)                         |
|    |                             |    |                                |    | - /                      |    | <u> </u>                            |
| \$ | (797)<br>388,545            | \$ | (1,209)<br>1,124,281           | \$ | (228)                    | \$ | (5,868)<br>1,595,232                |
| \$ | 387,748                     | \$ | 1,123,072                      | \$ | (228)                    | \$ | 1,589,364                           |
| _  |                             | *  | -,,                            | -  | (220)                    | *  | -,-0,,504                           |

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#### CITY OF COLUMBIA, MISSOURI

### INTERNAL SERVICE FUNDS

Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the government and to other government units, on a cost reimbursement basis.

**Custodial and Maintenance Services Fund** - to account for the provision of custodial services and building maintenance used by other City departments.

**Utility Customer Services Fund** - to account for utility accounts receivable billing and customer services provided by the Finance Department to the Water and Electric, Sanitary Sewer, Solid Waste and Storm Water utilities.

**Information Technologies Fund** - to account for the provision of hardware infrastructure to support the computing requirements of the City, as well as developing or implementing software to improve the operating efficiencies of the departments within the City.

**Public Communications Fund** - to account for the provision of printing press, xerox, interdepartmental mail, and postage services to other City departments, and cable television operations.

**Fleet Operations Fund** - to account for operating a maintenance facility for automotive equipment, and for fuel used by some City departments.

**Self Insurance Reserve Fund** - to account for the payment of property and casualty losses, and uninsured workers' compensation claims.

**GIS Fund** - to account for the provision of geospatial technologies like computer mapping, geographic information systems, global positioning systems, remote sensing, and the accompanying spatial data to all City departments.

**Employee Benefit Fund** - to account for the City of Columbia's self-insurance program for health, disability and life insurance for covered City employees. Other employee benefits accounted for in this fund include; retirement sick leave, medical services, service awards, cafeteria plan and employee health/wellness.



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#### CITY OF COLUMBIA, MISSOURI COMBINING STATEMENT OF NET ASSETS INTERNAL SERVICE FUNDS SEPTEMBER 30, 2011

| ASSETS   | Custodial and<br>Maintenance<br>Services Fund | Utility<br>Customer<br>Services Fund | Information<br>Technologies<br>Fund |  |
|--|---|--------------------------------------|-------------------------------------|--|
| CURRENT ASSETS:  |   |                                      |                                     |  |
| Cash and cash equivalents                                    | \$ 600,896                                    | \$ 699,838                           | \$ 2,366,983                        |  |
| Investments  | -   | -                                    | -                                   |  |
| Receivable, net  | -   | 114,414                              | 5,592                               |  |
| Grants receivable  | -   | -                                    | 1,563                               |  |
| Accrued interest   | 1,076   | 1,279                                | 4,303                               |  |
| Inventory  | 15,994  | -                                    | 3,755                               |  |
| Prepaid items  | 286   | -                                    | 15,900                              |  |
| Other assets   |   |                                      |                                     |  |
| Total Current Assets   | 618,252                                       | 815,531                              | 2,398,096                           |  |
| CAPITAL ASSETS:  |   |                                      |                                     |  |
| Property, plant, and equipment                               | 411,590                                       | 32,500                               | 4,535,088                           |  |
| Less accumulated depreciation                                | (120,461)                                     | (32,500)                             | (4,098,481)                         |  |
| Dess decumanded depreciation                                 | (120,101)                                     | (32,300)                             | (1,000,101)                         |  |
| Total Capital Assets   | 291,129                                       |                                      | 436,607                             |  |
| TOTAL ASSETS   | 909,381                                       | 815,531                              | 2,834,703                           |  |
| LIABILITIES AND NET ASSETS                                   |   |                                      |                                     |  |
| LIABILITIES:   |   |                                      |                                     |  |
| Current liabilities:   |   |                                      |                                     |  |
| Accounts payable   | 24,014  | 67,387                               | 36,918                              |  |
| Accrued payroll and payroll taxes                            | 26,953  | 23,874                               | 92,953                              |  |
| Accrued compensated absences                                 | 15,089  | 17,740                               | 102,814                             |  |
| Claims payable - health insurance                            | · <u>-</u>                                    | -                                    | -                                   |  |
| Claims payable - worker's compensation and general liability | -   | -                                    | -                                   |  |
| Other liabilities  | -   | -                                    | -                                   |  |
| Total current liabilities                                    | 66,056  | 109,001                              | 232,685                             |  |
| AV   |   |                                      |                                     |  |
| Noncurrent liabilities:                                      | <b>7</b> 000                                  | <b>7</b> 000                         | 24.122                              |  |
| Accrued compensated absences                                 | 5,009   | 5,889                                | 34,133                              |  |
| Claims payable - worker's compensation and general liability |   | 4 227                                |                                     |  |
| Net pension obligation                                       | 5,873   | 4,337                                | 9,758                               |  |
| Total noncurrent liabilities                                 | 10,882  | 10,226                               | 43,891                              |  |
| Total Liabilities  | 76,938  | 119,227                              | 276,576                             |  |
| NET ASSETS   |   |                                      |                                     |  |
| Invested in capital assets, net of related debt              | 291,129                                       | _                                    | 436,607                             |  |
| Unrestricted   | 541,314                                       | 696,304                              | 2,121,520                           |  |
|  |   |                                      |                                     |  |
| Total Net Assets   | \$ 832,443                                    | \$ 696,304                           | \$ 2,558,127                        |  |

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#### CITY OF COLUMBIA, MISSOURI COMBINING STATEMENT OF NET ASSETS INTERNAL SERVICE FUNDS SEPTEMBER 30, 2011

| Commu | blic<br>nications<br>ınd               | Fleet<br>Operations<br>Fund              | Self Insurance<br>Reserve<br>Fund            | GIS<br>Fund                    | Employee<br>Benefit<br>Fund               | Total<br>Internal Service<br>Funds                        |
|-------|--|--|--|--------------------------------|---|---|
| \$ 1  | ,342,550<br>-<br>140,679<br>-<br>2,408 | \$ 1,198,967<br>-<br>7,200<br>-<br>2,230 | \$ 2,486,005<br>4,860,182<br>-<br>-<br>2,269 | \$ 11,333<br>-<br>20,865<br>13 | \$4,247,988<br>-<br>391,042<br>-<br>7,586 | \$ 12,954,560<br>4,860,182<br>658,927<br>22,428<br>21,164 |
|       | 9,545<br>-<br>-                        | 763,032                                  | -<br>-<br>                                   | -<br>-<br>                     | 50,095                                    | 792,326<br>66,281   |
| 1     | ,495,182                               | 1,971,429                                | 7,348,456                                    | 32,211                         | 4,696,711                                 | 19,375,868  |
|       | 946,988<br>(601,441)                   | 891,623<br>(351,559)                     | 33,350<br>(33,350)                           |                                |   | 6,851,139<br>(5,237,792)                                  |
|       | 345,547                                | 540,064                                  |  |                                |   | 1,613,347   |
| 1     | ,840,729                               | 2,511,493                                | 7,348,456                                    | 32,211                         | 4,696,711                                 | 20,989,215  |
|       |  |  |  |                                |   |   |
|       | 11,675                                 | 306,403                                  | \$14,171                                     | 902                            | \$171,332                                 | 632,802   |
|       | 36,148                                 | 69,590                                   | 7,797  | 10,795                         | 20,214                                    | 288,324   |
|       | 21,918                                 | 48,723                                   | 8,494  | 6,120                          | 9,884                                     | 230,782   |
|       | -                                      | -  | -  | -                              | 743,696                                   | 743,696   |
|       | -                                      | -  | 1,597,318                                    | -                              |   | 1,597,318   |
|       |  | 404.716                                  | 1 (27 700                                    | 17.017                         | 79,143                                    | 79,143  |
|       | 69,741                                 | 424,716                                  | 1,627,780                                    | 17,817                         | 1,024,269                                 | 3,572,065   |
|       | 7,276                                  | 16,176                                   | 2,820  | 2,032                          | 3,282                                     | 76,617  |
|       | -                                      | -  | 2,943,429                                    | -                              | -   | 2,943,429   |
|       | 3,885                                  | 11,366                                   | 1,084  | 1,265                          | 1,446                                     | 39,014  |
|       | 11,161                                 | 27,542                                   | 2,947,333                                    | 3,297                          | 4,728                                     | 3,059,060   |
|       | 80,902                                 | 452,258                                  | 4,575,113                                    | 21,114                         | 1,028,997                                 | 6,631,125   |
|       | 345,547                                | 540,064                                  | _  | -                              | -   | 1,613,347   |
| 1     | ,414,280                               | 1,519,171                                | 2,773,343                                    | 11,097                         | 3,667,714                                 | 12,744,743  |
| \$ 1  | ,759,827                               | \$ 2,059,235                             | \$ 2,773,343                                 | \$ 11,097                      | \$ 3,667,714                              | \$ 14,358,090   |

#### CITY OF COLUMBIA, MISSOURI COMBINING STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET ASSETS INTERNAL SERVICE FUNDS FOR THE YEAR ENDED SEPTEMBER 30, 2011

|   | Custodial and<br>Maintenance<br>Services Fund               | Utility<br>Customer<br>Services Fund          | Information<br>Technologies<br>Fund                             |  |  |
|---|---|---|---|--|--|
| OPERATING REVENUES:<br>Charges for services and other benefits  | \$ 1,631,405  | \$ 1,656,480                                  | \$ 4,215,966  |  |  |
| OPERATING EXPENSES: Personal services Materials and supplies Travel and training Intragovernmental Utilities, services, and miscellaneous Depreciation                            | 731,465<br>168,836<br>2,376<br>114,380<br>376,823<br>15,813 | 627,854<br>308,312<br>-<br>319,125<br>780,044 | 2,348,757<br>260,285<br>22,172<br>199,010<br>834,408<br>189,288 |  |  |
| TOTAL OPERATING EXPENSES  | 1,409,693   | 2,035,335                                     | 3,853,920   |  |  |
| OPERATING INCOME (LOSS)   | 221,712   | (378,855)                                     | 362,046   |  |  |
| NONOPERATING REVENUES (EXPENSES):<br>Investment revenue<br>Revenue from other governmental units<br>Miscellaneous revenue<br>Interest expense<br>Loss on disposal of fixed assets | 14,760<br>-<br>4,119<br>-<br>(1,899)                        | 19,894<br>-<br>447,288<br>-<br>-              | 58,686<br>5,000<br>2,290  |  |  |
| TOTAL NONOPERATING REVENUES (EXPENSES)  | 16,980  | 467,182                                       | 65,976  |  |  |
| INCOME (LOSS) BEFORE CONTRIBUTIONS AND TRANSFERS  | 238,692   | 88,327  | 428,022   |  |  |
| Transfers in<br>Transfers out   | (69,646)  | (106,288)                                     | (219,518)   |  |  |
| CHANGES IN NET ASSETS   | 169,046   | (17,961)                                      | 208,504   |  |  |
| TOTAL NET ASSETS-<br>BEGINNING OF PERIOD  | 663,397   | 714,265                                       | 2,349,623   |  |  |
| TOTAL NET ASSETS-<br>END OF PERIOD  | \$ 832,443  | \$ 696.304                                    | \$ 2.558.127  |  |  |

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#### CITY OF COLUMBIA, MISSOURI COMBINING STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET ASSETS INTERNAL SERVICE FUNDS FOR THE YEAR ENDED SEPTEMBER 30, 2011

| Public<br>Communication<br>Fund               | ons O                | Fleet<br>perations<br>Fund                                     | Self Insurance<br>Reserve<br>Fund                | GIS<br>Fund                             | Employee<br>Benefit<br>Fund                        | Inte | Total<br>rnal Service<br>Funds   |
|---|----------------------|--|--|---|--|------|--|
| \$ 1,525,9                                    | 00 \$                | 7,954,852  | \$4,070,362                                      | \$ -                                    | \$ 13,961,607                                      | \$   | 35,016,572   |
| 784,0<br>209,9<br>2<br>196,2<br>278,3<br>55,1 | 83<br>94<br>51<br>77 | 1,698,651<br>5,517,620<br>1,781<br>438,607<br>51,843<br>37,180 | 197,613<br>5,184<br>4,005<br>52,460<br>3,480,603 | 134,899<br>4,578<br>3,115<br>-<br>2,156 | 379,592<br>18,158<br>3,297<br>68,681<br>13,407,214 |      | 6,902,894<br>6,492,956<br>37,040<br>1,388,524<br>19,211,468<br>297,434 |
| 1,524,1                                       | 31                   | 7,745,682  | 3,739,865  | 144,748                                 | 13,876,942   |      | 34,330,316   |
| 1,7   | 69                   | 209,170  | 330,497  | (144,748)                               | 84,665   |      | 686,256  |
| 36,9<br>1                                     | 22<br>-<br>15<br>-   | 26,422<br>78,239   | 29,159<br>-<br>47,500                            | 884<br>20,865                           | 102,554<br>-<br>446,239                            |      | 289,281<br>25,865<br>1,025,790   |
| 37,0  | 37                   | (3,275)  | 76,659   | 21,749                                  | 548,793  |      | (5,174)<br>1,335,762   |
| 38,8  | 06                   | 310,556  | 407,156  | (122,999)                               | 633,458  |      | 2,022,018  |
| (119,5  | -<br>52)             | (3,330)  | (35,845)   | 134,096                                 | (21,868)   |      | 134,096<br>(576,057)   |
| (80,7   | 56)                  | 307,226  | 371,311  | 11,097                                  | 611,590  |      | 1,580,057  |
| 1,840,5                                       | 33                   | 1,752,009  | 2,402,032  |   | 3,056,124  |      | 12,778,033   |
| \$ 1.759.8                                    | <u> \$</u>           | 2.059.235  | \$ 2.773.343                                     | \$ 11.097                               | \$ 3.667.714                                       | \$   | 14.358.090   |

#### CITY OF COLUMBIA, MISSOURI COMBINING STATEMENT OF CASH FLOWS INTERNAL SERVICE FUNDS FOR THE YEAR ENDED SEPTEMBER 30, 2011

|   | Custodial and<br>Maintenance<br>Services Fund   | Utility<br>Customer<br>Services Fund                | Information<br>Technologies<br>Fund                 |  |
|---|---|---|---|--|
| CASH FLOWS FROM OPERATING ACTIVITIES: Cash received from customers (including other funds) Cash received from other sources Cash payments to suppliers Cash payments to employees Cash received (payments) for other expenses | \$ 1,631,405<br>4,119<br>(544,385)<br>(729,135) | \$ 1,637,983<br>447,288<br>(1,037,177)<br>(631,751) | \$ 4,215,966<br>2,290<br>(1,225,372)<br>(2,344,515) |  |
| Cash payments to other funds  | (114,380)                                       | (319,125)   | (199,010)   |  |
| Net cash provided for (used for) operating activities   | 247,624   | 97,218  | 449,359   |  |
| CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES:<br>Transfers in<br>Transfers out<br>Operating grants   | (69,646)<br>-                                   | (106,288)   | (219,518)   |  |
| Net cash provided for (used for)<br>noncapital financing activities   | (69,646)  | (106,288)   | (216,081)   |  |
| CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES: Debt service – interest Acquisition and construction of capital assets  | (37,643)  | <u> </u>  | (205,026)   |  |
| Net cash provided for (used for)<br>capital and related financing activities  | (37,643)  |   | (205,026)   |  |
| CASH FLOWS FROM INVESTING ACTIVITIES:<br>Interest received<br>Purchase of investments<br>Sale of investments  | 14,703  | 20,238  | 59,677<br>-<br>-                                    |  |
| Net cash provided for (used for) investing activities   | 14,703  | 20,238  | 59,677  |  |
| Net increase (decrease) in cash and cash equivalents  | 155,038   | 11,168  | 87,929  |  |
| CASH AND CASH EQUIVALENTS<br>AT BEGINNING OF PERIOD   | 445,858   | 688,670   | 2,279,054   |  |
| CASH AND CASH EQUIVALENTS<br>AT END OF PERIOD   | \$ 600,896                                      | \$ 699,838  | \$ 2,366,983  |  |
| RECONCILIATION OF OPERATING INCOME TO NET CASH PROVIDED (USED) FOR OPERATING ACTIVITIES: Operating income (loss) Adjustments to reconcile operating income (loss) to net cash provided (used) for                             | \$ 221,712                                      | \$ (378,855)  | \$ 362,046  |  |
| operating activities: Depreciation  | 15,813  | -   | 189,288   |  |
| Changes in assets and liabilities: Decrease (increase) in receivables Decrease (increase) in inventory Decrease (increase) in prepaid items Decrease (increase) in other assets   | 3,783<br>434                                    | (18,497)  | (918)<br>(8,947)                                    |  |
| Increase (decrease) in accounts payable Increase (decrease) in account payroll Increase (decrease) in due other funds Increase (decrease) in other liabilities Increase (decrease) in claims payable - workers'               | (6,440)<br>2,330                                | 46,842<br>(3,897)                                   | (108,400)<br>4,242                                  |  |
| compensation and general liability and health insurance<br>Increase (decrease) in net pension obligation<br>Other nonoperating revenue  | 5,873<br>4,119                                  | 4,337<br>447,288                                    | 9,758<br>2,290                                      |  |
| Net cash provided for (used for) operating activities   | \$ 247,624                                      | \$ 97,218   | \$ 449,359  |  |
| NONCASH INVESTING ACTIVITIES:<br>Change in fair value of investments  | \$ (265)  | \$ (308)  | \$ (1,034)  |  |
| Total noncash capital and related financing activities  | \$ (265)  | \$ (308)  | \$ (1,034)  |  |

#### CITY OF COLUMBIA, MISSOURI COMBINING STATEMENT OF CASH FLOWS INTERNAL SERVICE FUNDS FOR THE YEAR ENDED SEPTEMBER 30, 2011

| Public<br>munications<br>Fund                    | <br>Fleet<br>Operations<br>Fund                         | Se | lf Insurance<br>Reserve<br>Fund                 |    | GIS<br>Fund          |    | Employee<br>Benefit<br>Fund                        | Int | Total<br>ernal Service<br>Funds                        |
|--|---|----|---|----|----------------------|----|--|-----|--|
| \$<br>1,530,474<br>115<br>(499,285)<br>(776,716) | \$<br>7,961,563<br>78,239<br>(5,718,042)<br>(1,667,463) | \$ | 4,275,839<br>47,500<br>(3,484,242)<br>(193,592) | \$ | (8,947)<br>(114,687) | \$ | 13,967,213<br>446,239<br>(13,394,116)<br>(366,809) | \$  | 35,220,443<br>1,025,790<br>(25,911,566)<br>(6,824,668) |
| <br>(196,261)                                    | <br>(438,607)   |    | (52,460)  |    |                      |    | (68,681)   |     | (1,388,524)  |
| <br>58,327                                       | <br>215,690   |    | 593,045   |    | (123,634)            |    | 583,846  |     | 2,121,475  |
| <br>(119,562)                                    | <br>(3,330)   | ·  | (35,845)  | -  | 134,096              |    | (21,868)   |     | 134,096<br>(576,057)<br>3,437                          |
| (119,562)  | <br>(3,330)   |    | (35,845)  |    | 134,096              |    | (21,868)   |     | (438,524)  |
| <br>(30,614)                                     | (23,163)  |    | -<br>-  |    | -<br>-               |    | -<br>-   |     | (296,446)  |
| <br>(30,614)                                     | <br>(23,163)  |    |   |    |                      |    |  |     | (296,446)  |
| 37,723   | <br>26,541  |    | 28,444<br>(4,866,937)<br>4,859,671              |    | 871<br>-<br>-        |    | 103,096  |     | 291,293<br>(4,866,937)<br>4,859,671                    |
| <br>37,723                                       | <br>26,541  |    | 21,178  |    | 871                  |    | 103,096  |     | 284,027  |
| (54,126)   | 215,738   |    | 578,378   |    | 11,333               |    | 665,074  |     | 1,670,532  |
| <br>1,396,676                                    | 983,229   |    | 1,907,627                                       |    |                      |    | 3,582,914  |     | 11,284,028   |
| \$<br>1,342,550                                  | \$<br>1,198,967   | \$ | 2,486,005                                       | \$ | 11,333               | \$ | 4,247,988  | \$  | 12,954,560   |
| \$<br>1,769                                      | \$<br>209,170   | \$ | 330,497   | \$ | (144,748)            | \$ | 84,665   | \$  | 686,256  |
| 55,153   | 37,180  |    | -   |    | -                    |    | -  |     | 297,434  |
| 4,574<br>11,789                                  | 6,711<br>(69,097)                                       |    | -   |    | -                    |    | 5,606  |     | (1,606)<br>(54,443)                                    |
| -  | -   |    | -   |    | -                    |    | (50,095)   |     | (58,608)   |
| (26,305)<br>7,347                                | (77,701)<br>19,822                                      |    | 5,550<br>2,937                                  |    | 902<br>18,947        |    | 1,144<br>11,337                                    |     | (164,408)<br>63,065                                    |
| -  | -   |    | -   |    | -                    |    | (32,791)   |     | (32,791)   |
| <br>3,885<br>115                                 | <br>11,366<br>78,239                                    |    | 205,477<br>1,084<br>47,500                      |    | 1,265                |    | 116,295<br>1,446<br>446,239                        |     | 321,772<br>39,014<br>1,025,790                         |
| \$<br>58,327                                     | \$<br>215,690   | \$ | 593,045   | \$ | (123,634)            | \$ | 583,846  | \$  | 2,121,475  |
| \$<br>(546)                                      | \$<br>(554)   | \$ | (691)   | \$ | (17)                 | \$ | (1,847)  | \$  | (5,262)  |
| \$<br>(546)                                      | \$<br>(554)   | \$ | (691)   | \$ | (17)                 | \$ | (1,847)  | \$  | (5,262)  |

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#### CITY OF COLUMBIA, MISSOURI

### FIDUCIARY FUNDS

Fiduciary Funds are used to report assets held in a trustee or agency capacity for others and therefore cannot be used to support the City's own programs.

**Police and Firefighters' Retirement Funds** - to account for the accumulation of resources for pension benefit payments to qualified police and firefighter personnel.

**Conley Poor Fund** - to account for resources for a trust that was established primarily for food and medical payments for indigent persons of Columbia, Missouri.

**REDI Trust Fund** - to account for all Regional Economic Development, Inc. transactions.

**Other Post Employment Benefit Trust Fund -** to account for the accumulation of resources for post employment benefits to qualified plan participants.

**Library Agency Fund** - to report funds held for Daniel Boone Regional Library until requested by the Library board.



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#### CITY OF COLUMBIA, MISSOURI COMBINING STATEMENT OF FIDUCIARY NET ASSETS FIDUCIARY FUNDS SEPTEMBER 30, 2011

|  | EB Funds |
|--|----------|
|  |          |

|                           | Firefighters'   |            |      | Police      |    |           |       |            |
|---------------------------|-----------------|------------|------|-------------|----|-----------|-------|------------|
|                           | Retirement Fund |            | Reti | rement Fund |    | OPEB      | Total |            |
| ASSETS                    |                 |            |      |             |    |           |       |            |
| Cash and cash equivalents | \$              | 818,265    | \$   | 565,056     | \$ | 104,585   | \$    | 1,487,906  |
| Accrued interest          |                 | 105,059    |      | 72,549      |    | (23)      |       | 177,585    |
| Investments               |                 | 49,606,377 |      | 34,255,892  |    | 1,465,167 |       | 85,327,436 |
| Capital assets            |                 | 6,913      |      | 4,774       |    | -         |       | 11,687     |
| Accumulated depreciation  |                 | (6,913)    |      | (4,774)     |    | -         |       | (11,687)   |
| <b>Total Assets</b>       |                 | 50,529,701 |      | 34,893,497  |    | 1,569,729 |       | 86,992,927 |
| LIABILITIES               |                 |            |      |             |    |           |       |            |
| Accounts payable          |                 | 2,783      |      | 1,922       |    | -         |       | 4,705      |
| Other liabilities         |                 | 1,394,315  |      | 457,462     |    | -         |       | 1,851,777  |
| Total Liabilities         |                 | 1,397,098  |      | 459,384     |    | -         |       | 1,856,482  |
| NET ASSETS                |                 |            |      |             |    |           |       |            |
| Net assets held in trust  |                 | 49,132,603 |      | 34,434,113  |    | 1,569,729 |       | 85,136,445 |
| <b>Total Net Assets</b>   | \$              | 49,132,603 | \$   | 34,434,113  | \$ | 1,569,729 | \$    | 85,136,445 |

#### CITY OF COLUMBIA, MISSOURI COMBINING STATEMENT OF FIDUCIARY NET ASSETS FIDUCIARY FUNDS SEPTEMBER 30, 2011

**Private Purpose Trust Funds Conley Poor REDI Trust** Fund Total Fund ASSETS Cash and cash equivalents \$ 143,078 \$ 203,685 \$ 346,763 Accrued interest 256 363 619 2,500 Other assets 2,500 **Total Assets** 143,334 206,548 349,882 LIABILITIES Accounts payable 12,909 151 12,758 Other liabilities 83,617 83,617 **Total Liabilities** 151 96,375 96,526 NET ASSETS 110,173 Net assets held in trust 143,183 253,356 **Total Net Assets** \$ 143,183 \$ 110,173 \$ 253,356

#### CITY OF COLUMBIA, MISSOURI COMBINING STATEMENT OF CHANGES IN FIDUCIARY NET ASSETS FIDUCIARY FUNDS

### FOR THE YEAR ENDED SEPTEMBER 30, 2011

|  | Pension Trust and OPEB Funds  |             |      |                           |    |           |    |             |  |
|--|-------------------------------|-------------|------|---------------------------|----|-----------|----|-------------|--|
|  | Firefighters' Retirement Fund |             | Reti | Police<br>Retirement Fund |    | ОРЕВ      |    | Total       |  |
| ADDITIONS                              |                               |             |      |                           |    |           |    |             |  |
| Contributions:                         |                               |             |      |                           |    |           |    |             |  |
| City                                   | \$                            | 3,598,321   | \$   | 3,033,164                 | \$ | 596,760   | \$ | 7,228,245   |  |
| Employee                               |                               | 1,200,667   |      | 310,460                   |    | -         |    | 1,511,127   |  |
| Net investment income:                 |                               |             |      |                           |    |           |    |             |  |
| Net appreciation (depreciation)        |                               |             |      |                           |    |           |    |             |  |
| in fair value of investments           |                               | (2,603,186) |      | (1,416,896)               |    | 29        |    | (4,020,053) |  |
| Interest and dividends                 |                               | 2,989,353   |      | 2,054,904                 |    | 9,348     |    | 5,053,605   |  |
| Total additions                        |                               | 5,185,155   |      | 3,981,632                 |    | 606,137   |    | 9,772,924   |  |
| DEDUCTIONS                             |                               |             |      |                           |    |           |    |             |  |
| Current:                               |                               |             |      |                           |    |           |    |             |  |
| Policy development and administration: |                               |             |      |                           |    |           |    |             |  |
| Travel and training                    |                               | 890         |      | 612                       |    | -         |    | 1,502       |  |
| Intragovernmental                      |                               | 30,662      |      | 21,077                    |    | -         |    | 51,739      |  |
| Utilities, services, and miscellaneous |                               | 28,290      |      | 19,445                    |    | 272,691   |    | 320,426     |  |
| Pension benefits                       |                               | 5,000,007   |      | 3,178,663                 |    | -         |    | 8,178,670   |  |
| Refund of employee's contributions     |                               | 75,775      |      | 53,666                    |    |           |    | 129,441     |  |
| <b>Total deductions</b>                |                               | 5,135,624   |      | 3,273,463                 |    | 272,691   |    | 8,681,778   |  |
| Change in net assets                   |                               | 49,531      |      | 708,169                   |    | 333,446   |    | 1,091,146   |  |
| NET ASSETS - BEGINNING                 |                               | 49,083,072  |      | 33,725,944                |    | 1,236,283 |    | 84,045,299  |  |
| NET ASSETS - ENDING                    | \$                            | 49,132,603  | \$   | 34,434,113                | \$ | 1,569,729 | \$ | 85,136,445  |  |

#### CITY OF COLUMBIA, MISSOURI COMBINING STATEMENT OF CHANGES IN FIDUCIARY NET ASSETS FIDUCIARY FUNDS

### FOR THE YEAR ENDED SEPTEMBER 30, 2011

|  | Private Purpose Trust Funds |                   |                    |          |       |         |  |
|--|-----------------------------|-------------------|--------------------|----------|-------|---------|--|
|  |                             | nley Poor<br>Fund | REDI Trust<br>Fund |          | Total |         |  |
| ADDITIONS                              |                             |                   |                    |          |       |         |  |
| Contributions:                         |                             |                   |                    |          |       |         |  |
| Chamber                                | \$                          | -                 | \$                 | 140,300  | \$    | 140,300 |  |
| City                                   |                             | -                 |                    | 30,000   |       | 30,000  |  |
| County                                 |                             | -                 |                    | 35,000   |       | 35,000  |  |
| University                             |                             | -                 |                    | 15,000   |       | 15,000  |  |
| Interest and dividends                 |                             | 3,814             |                    | 5,277    |       | 9,091   |  |
| Miscellaneous                          |                             | 50,439            |                    | 38,815   |       | 89,254  |  |
| Total additions                        |                             | 54,253            |                    | 264,392  |       | 318,645 |  |
| DEDUCTIONS                             |                             |                   |                    |          |       |         |  |
| Current:                               |                             |                   |                    |          |       |         |  |
| Health and environment:                |                             |                   |                    |          |       |         |  |
| Services and miscellaneous             |                             | 5,940             |                    | -        |       | 5,940   |  |
| Policy development and administration: |                             |                   |                    |          |       |         |  |
| Materials and supplies                 |                             | -                 |                    | 15,469   |       | 15,469  |  |
| Travel and training                    |                             | -                 |                    | 56,103   |       | 56,103  |  |
| Utilities, services, and miscellaneous |                             | -                 |                    | 206,056  |       | 206,056 |  |
| <b>Total Deductions</b>                |                             | 5,940             |                    | 277,628  |       | 283,568 |  |
| Change in net assets                   |                             | 48,313            |                    | (13,236) |       | 35,077  |  |
| NET ASSETS - BEGINNING                 |                             | 94,870            |                    | 123,409  |       | 218,279 |  |
| NET ASSETS - ENDING                    | \$                          | 143,183           | \$                 | 110,173  | \$    | 253,356 |  |

# CITY OF COLUMBIA, MISSOURI COMBINING STATEMENT OF FIDUCIARY ASSETS AND LIABILITIES AGENCY FUNDS SEPTEMBER 30, 2011

|                           | Collections for other taxing units Total |           |    |           |  |  |
|---------------------------|--|-----------|----|-----------|--|--|
| ASSETS                    |  |           |    |           |  |  |
| Cash and cash equivalents | \$                                       | 4,343,883 | \$ | 4,343,883 |  |  |
| Taxes receivable, net     |  | 3,620,409 |    | 3,620,409 |  |  |
| Accrued interest          |  | 7,980     |    | 7,980     |  |  |
| Total Assets              |  | 7,972,272 |    | 7,972,272 |  |  |
| LIABILITIES               |  |           |    |           |  |  |
| Due to other entities     | \$                                       | 3,607,980 | \$ | 3,607,980 |  |  |
| Other liabilities         |  | 4,364,292 |    | 4,364,292 |  |  |
| Total Liabilities         |  | 7,972,272 |    | 7,972,272 |  |  |

## CITY OF COLUMBIA, MISSOURI COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES AGENCY FUNDS FOR THE YEAR ENDED SEPTEMBER 30, 2011

|                           | <br>Balance<br>October 1<br>2010 | <br>Additions Deductions |    |            |    | Balance<br>September 30<br>2011 |  |  |
|---------------------------|----------------------------------|--------------------------|----|------------|----|---------------------------------|--|--|
| ASSETS                    |                                  |                          |    |            |    |                                 |  |  |
| Cash and cash equivalents | \$<br>4,096,236                  | \$<br>3,938,659          | \$ | 3,691,012  | \$ | 4,343,883                       |  |  |
| Taxes receivable, net     | 3,544,759                        | 7,174,844                |    | 7,099,194  |    | 3,620,409                       |  |  |
| Accrued interest          | <br>9,530                        | <br>132,553              |    | 134,103    |    | 7,980                           |  |  |
| <b>Total Assets</b>       | \$<br>7,650,525                  | \$<br>11,246,056         | \$ | 10,924,309 | \$ | 7,972,272                       |  |  |
| LIABILITIES               |                                  |                          |    |            |    |                                 |  |  |
| Accounts payable          | \$<br>173,920                    | \$<br>-                  | \$ | 173,920    | \$ | -                               |  |  |
| Due to other entities     | 3,527,290                        | 3,554,180                |    | 3,473,490  |    | 3,607,980                       |  |  |
| Other liabilities         | <br>3,949,315                    | <br>7,626,363            |    | 7,211,386  |    | 4,364,292                       |  |  |
| <b>Total Liabilities</b>  | \$<br>7,650,525                  | \$<br>11,180,543         | \$ | 10,858,796 | \$ | 7,972,272                       |  |  |

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#### CITY OF COLUMBIA, MISSOURI

### STATISTICAL SECTION

The Statistical Section "relates to the physical, economic, social and political characteristics of the City." Its design is to provide financial statement users with additional historical perspective, context, and detail to assist in using the information in the financial statements, notes to the financial statements, and required supplementary information to understand and assess the City's economic condition.

**Financial Trends Information** - is intended to assist users in understanding and assessing how the City's financial position has changed over time.

**Revenue Capacity Information** - is intended to assist users in understanding and assessing the factors affecting the City's ability to generate its own-source revenues, sales tax and property tax.

**Debt Capacity Information** - is intended to assist users in understanding and assessing the City's debt burden and its ability to issue additional debt.

**Demographic and Economic Information** - is intended (1) to assist users in understanding the socioeconomic environment within which the City operates and (2) to provide information that facilitates comparisons of financial statement information over time.

**Operating Information** - is intended to provide contextual information about the City's operations and resources to assist readers in using financial statement information to understand and assess the City's economic condition.

**Sources:** Unless otherwise noted, the information provided in these schedules is derived from the comprehensive annual financial reports for the relevant year. The City implemented GASB Statement 34 in fiscal year end September 30, 2002; schedules presenting government-wide information include information beginning in that year.



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### NET ASSETS BY COMPONENT LAST TEN FISCAL YEARS

(accrual basis of accounting)

| Fiscal | Vacan |
|--------|-------|
| riscai | Year  |

|   |                | 1 1500                |                |                |  |
|---|----------------|-----------------------|----------------|----------------|--|
|   | 2011           | 2010                  | 2009           | 2008           |  |
| Governmental Activities                   |                |                       |                |                |  |
| Invested in capital assets,               |                |                       |                |                |  |
| net of related debt                       | \$ 302,588,445 | \$ 282,847,173        | \$ 260,097,787 | \$ 244,275,475 |  |
| Restricted for:                           | Ψ 302,300,113  | Ψ 202,017,173         | Ψ 200,057,707  | Ψ 211,273,173  |  |
| Debt service                              | 9,177,970      | 8,918,365             | 5,778,995      | 5,503,137      |  |
| Capital projects                          | 40,660,673     | 41,106,562            | 46,490,295     | 38,560,449     |  |
| Nonexpendable                             | 1,500,000      | 1,500,000             | 1,500,000      | 1,500,000      |  |
| Expendable                                | 6,906,079      | 6,710,867             | 6,446,329      | 6,147,453      |  |
| Other purposes                            | 16,508,073     | 20,758,215            | 20,157,428     | 21,108,040     |  |
| Unrestricted                              | 39,060,566     | 38,429,987            | 35,215,173     | 37,860,189     |  |
| Total governmental activities net assets  | \$ 416,401,806 | \$ 400,271,169        | \$ 375,686,007 | \$ 354,954,743 |  |
| Total governmental activities net assets  | Ψ 110,101,000  | ψ 100,271,10 <i>y</i> | Ψ 272,000,007  | Ψ 30 1,7 13    |  |
| Business-type activities                  |                |                       |                |                |  |
| Invested in capital assets,               |                |                       |                |                |  |
| net of related debt                       | \$ 307,497,810 | \$ 310,054,260        | \$ 283,331,995 | \$ 276,597,165 |  |
| Restricted for:                           |                |                       |                |                |  |
| Debt service                              | 12,411,147     | 11,165,691            | 11,478,081     | 7,851,943      |  |
| Capital projects                          | 9,279,147      | 2,988,585             | 290,464        | 1,107,426      |  |
| Nonexpendable                             | -              | -                     | -              | · · · · · ·    |  |
| Other purposes                            | 2,274,042      | 2,253,899             | 2,210,713      | 2,167,641      |  |
| Unrestricted                              | 87,614,040     | 75,790,214            | 85,495,521     | 86,655,622     |  |
| Total business-type activities net assets | \$ 419,076,186 | \$ 402,252,649        | \$ 382,806,774 | \$ 374,379,797 |  |
| Primary government                        |                |                       |                |                |  |
| Invested in capital assets,               |                |                       |                |                |  |
| net of related debt                       | \$ 610,086,255 | \$ 592,901,433        | \$ 543,429,782 | \$ 520,872,640 |  |
| Restricted for:                           | \$ 010,000,233 | \$ 392,901,433        | \$ 343,429,762 | \$ 320,672,040 |  |
| Debt service                              | 21,589,117     | 20,084,056            | 17,257,076     | 13,355,080     |  |
| Capital projects                          | 49,939,820     | 44,095,147            | 46,780,759     | 39,667,875     |  |
| Nonexpendable                             | 1,500,000      | 1,500,000             | 1,500,000      | 1,500,000      |  |
| Expendable                                | 6,906,079      | 6,710,867             | 6,446,329      | 6,147,453      |  |
| Other purposes                            | 18,782,115     | 23,012,114            | 22,368,141     | 23,275,681     |  |
| Unrestricted                              | 126,674,606    | 114,220,201           | 120,710,694    | 124,515,811    |  |
|   | \$ 835,477,992 | \$ 802,523,818        | \$ 758,492,781 |                |  |
| Total primary government net assets       | \$ 633,411,992 | φ 602,323,818         | φ /30,492,/81  | \$ 729,334,540 |  |

### NET ASSETS BY COMPONENT LAST TEN FISCAL YEARS

(accrual basis of accounting)

#### Fiscal Year

| Fiscal Year     |   |   |                 |   |                |  |  |  |  |  |  |
|-----------------|---|---|-----------------|---|----------------|--|--|--|--|--|--|
| 2007            | 2006                                    | 2006 2005 2004                          |                 | 2003                                    | 2002           |  |  |  |  |  |  |
| \$ 216,858,792  | \$ 167,789,506                          | \$ 116,334,515                          | \$ 96,703,253   | \$ 85,230,651                           | \$ 76,070,225  |  |  |  |  |  |  |
| 2.076.665       | 2 992 212                               | 7.726.146                               | 6 200 041       | 1.066.407                               | 5 107 560      |  |  |  |  |  |  |
| 3,076,665       | 2,882,312                               | 7,736,146                               | 6,328,241       | 4,966,497                               | 5,107,568      |  |  |  |  |  |  |
| 22,792,647      | 28,414,708                              | 24,911,911                              | 24,523,209      | 18,201,101                              | 21,109,068     |  |  |  |  |  |  |
| -               | -                                       | 1,500,000                               | 1,500,000       | 1,500,000                               | 1,500,000      |  |  |  |  |  |  |
| -               |   | <del>-</del>                            | -<br>-          |   |                |  |  |  |  |  |  |
| 19,624,016      | 18,609,711                              | 26,054,567                              | 26,052,473      | 23,263,119                              | 21,560,141     |  |  |  |  |  |  |
| 48,580,507      | 45,762,290                              | 38,228,502                              | 41,022,565      | 42,099,003                              | 39,652,856     |  |  |  |  |  |  |
| \$ 310,932,627  | \$ 263,458,527                          | \$ 214,765,641                          | \$ 196,129,741  | \$ 175,260,371                          | \$ 164,999,858 |  |  |  |  |  |  |
|                 |   |   |                 |   |                |  |  |  |  |  |  |
|                 |   |   |                 |   |                |  |  |  |  |  |  |
| \$ 272,485,494  | \$ 261,159,491                          | \$ 222,079,198                          | \$ 206,726,083  | \$ 197,808,011                          | \$ 182,254,913 |  |  |  |  |  |  |
| , , , , , , , , | , . , . , .                             | , ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | , , , ,         | , | , , , , , , ,  |  |  |  |  |  |  |
| 8,112,494       | 8,436,741                               | 3,860,962                               | 7,068,586       | 6,819,949                               | 5,780,215      |  |  |  |  |  |  |
| 1,379,024       | 40,660                                  | 138,672                                 | -               | 75,000                                  | 1,361,638      |  |  |  |  |  |  |
| -               | -                                       | -                                       | _               | -                                       | -              |  |  |  |  |  |  |
| 2,110,973       | 2,455,793                               | 1,101,908                               | 1,088,999       | 1,088,999                               | 1,044,212      |  |  |  |  |  |  |
| 74,352,607      | 59,075,672                              | 87,576,592                              | 81,101,041      | 79,325,217                              | 86,224,482     |  |  |  |  |  |  |
| \$ 358,440,592  | \$ 331,168,357                          | \$ 314,757,332                          | \$ 295,984,709  | \$ 285,117,176                          | \$ 276,665,460 |  |  |  |  |  |  |
| +,,             | + | +                                       | + ->+,>+,       | + 200,000,000                           | + =:=,===,     |  |  |  |  |  |  |
|                 |   |   |                 |   |                |  |  |  |  |  |  |
| \$ 489,344,286  | \$ 428,948,997                          | \$ 338,413,713                          | \$ 303,429,336  | \$ 283,038,662                          | \$ 258,325,138 |  |  |  |  |  |  |
| Ψ 105,511,200   | Ψ 120,210,227                           | Ψ 330,113,713                           | Ψ 303,129,330   | Ψ 203,030,002                           | Ψ 230,323,130  |  |  |  |  |  |  |
| 11,189,159      | 11,319,053                              | 11,597,108                              | 13,396,827      | 11,786,446                              | 10,887,783     |  |  |  |  |  |  |
| 24,171,671      | 28,455,368                              | 25,050,583                              | 24,523,209      | 18,276,101                              | 22,470,706     |  |  |  |  |  |  |
| -               | -                                       | 1,500,000                               | 1,500,000       | 1,500,000                               | 1,500,000      |  |  |  |  |  |  |
| 21,734,989      | 21,065,504                              | -<br>27,156,475                         | -<br>27,141,472 | 24,352,118                              | 22,604,353     |  |  |  |  |  |  |
| 122,933,114     | 104,837,962                             | 125,805,094                             | 122,123,606     | 121,424,220                             | 125,877,338    |  |  |  |  |  |  |
| \$ 669,373,219  | \$ 594,626,884                          | \$ 529,522,973                          | \$ 492,114,450  | \$ 460,377,547                          | \$ 441,665,318 |  |  |  |  |  |  |
| - 007,878,217   | 3 27 .,020,001                          | + 525,522,573                           | >2,11.,130      | + .00,5 ,5 . /                          | ,000,010       |  |  |  |  |  |  |

## CHANGES IN NET ASSETS LAST TEN FISCAL YEARS (accrual basis of accounting)

|   |                               | Fisca                      | al Year                      |                               |
|---|-------------------------------|----------------------------|------------------------------|-------------------------------|
|   | 2011                          | 2010                       | 2009                         | 2008                          |
| P.  |                               |                            |                              |                               |
| Expenses Governmental activities:   |                               |                            |                              |                               |
| Policy development and administration   | \$ 19,240,568                 | \$ 18,810,092              | \$ 14,427,609                | \$ 15,762,421                 |
| Public safety   | 39,177,408                    | 38,075,595                 | 38,011,371                   | 36,142,924                    |
| Transportation  | 12,782,598                    | 12,129,815                 | 11,198,089                   | 10,104,040                    |
| Health and environment  | 10,376,671                    | 9,209,905                  | 8,903,255                    | 8,403,019                     |
| Personal development  | 6,724,219                     | 11,004,972                 | 10,344,600                   | 10,350,937                    |
| Miscellaneous nonprogrammed activities  | 2 275 000                     | 1 005 017                  | 2 140 871                    | 1 505 072                     |
| Interest on long-term debt Total governmental activities expenses                     | 2,375,909<br>90,677,373       | 1,985,817<br>91,216,196    | 2,149,871<br>85,034,795      | 1,595,972<br>82,359,313       |
| Business-type activities:   | 70,077,373                    | 71,210,170                 | 65,054,775                   | 62,337,313                    |
| Electric utility  | 111,974,736                   | 107,836,042                | 99,694,306                   | 91,847,957                    |
| Water Utility   | 15,850,805                    | 14,559,336                 | 16,021,650                   | 14,517,123                    |
| Sanitary Sewer Utility  | 12,738,819                    | 12,507,201                 | 12,030,951                   | 10,970,073                    |
| Regional Airport  | 2,471,114                     | 2,488,947                  | 2,232,666                    | 2,107,172                     |
| Public Transportation   | 5,974,604                     | 5,547,130                  | 5,382,338                    | 5,069,495                     |
| Solid Waste Utility   | 14,282,699                    | 14,131,288                 | 13,747,082                   | 14,044,574                    |
| Parking Facilities Recreation Services  | 2,358,564                     | 1,748,966                  | 1,295,897                    | 1,432,705                     |
| Railroad  | 6,884,213<br>1,085,623        | 6,863,924<br>878,449       | 6,823,710<br>941,661         | 6,804,775<br>980,760          |
| Storm Water Utility   | 1,254,303                     | 1,284,941                  | 1,654,512                    | 1,548,103                     |
| Total business-type activities expenses   | 174,875,480                   | 167,846,224                | 159,824,773                  | 149,322,737                   |
| Total primary government expenses   | \$ 265,552,853                | \$ 259,062,420             | \$ 244,859,568               | \$ 231,682,050                |
|   |                               |                            |                              |                               |
| Program Revenues  |                               |                            |                              |                               |
| Governmental Activities:  |                               |                            |                              |                               |
| Charges for services:   |                               |                            |                              |                               |
| Policy Development and Administration   | \$ 11,181,841                 | \$ 12,020,506              | \$ 7,931,919                 | \$ 6,900,361                  |
| Public Safety   | 2,446,392                     | 2,324,632                  | 1,781,033                    | 1,657,240                     |
| Transportation  Health and Environment  | 191,711<br>2,623,846          | 186,584<br>1,087,198       | 243,700<br>1,026,327         | 252,885<br>1,106,543          |
| Operating grants and contributions  | 6,891,283                     | 8,754,370                  | 7,410,843                    | 7,777,301                     |
| Capital grants and contributions  | 10,716,352                    | 13,187,432                 | 15,608,834                   | 28,476,557                    |
| Total governmental activities program revenues  | 34,051,425                    | 37,560,722                 | 34,002,656                   | 46,170,887                    |
| Business-type activities:   |                               |                            |                              |                               |
| Charges for services:   |                               |                            |                              |                               |
| Electric utility  | 127,546,900                   | 120,448,779                | 110,753,285                  | 106,481,160                   |
| Water Utility   | 20,331,142                    | 17,354,581                 | 15,876,107                   | 15,314,326                    |
| Sanitary Sewer Utility  | 14,523,432                    | 12,275,136                 | 10,654,076                   | 9,312,516                     |
| Regional Airport  | 684,631                       | 599,804                    | 481,984                      | 434,980                       |
| Public Transportation<br>Solid Waste Utility  | 1,671,933<br>16,635,234       | 1,517,701<br>15,045,374    | 1,447,616<br>14,074,055      | 1,240,255<br>14,120,946       |
| Parking Facilities  | 2,038,935                     | 1,796,627                  | 1,737,094                    | 1,593,938                     |
| Recreation Services   | 4,136,896                     | 4,079,714                  | 4,120,606                    | 3,848,181                     |
| Railroad  | 828,593                       | 824,472                    | 662,749                      | 1,190,026                     |
| Storm Water Utility   | 1,233,891                     | 1,138,804                  | 1,229,374                    | 1,391,760                     |
| Operating grants and contributions  | 1,844,800                     | 1,723,698                  | 2,026,465                    | 1,588,506                     |
| Capital grants and contributions  | 3,176,929                     | 9,376,080                  | 2,476,997                    | 4,366,361                     |
| Total business-type activities program revenues                                       | 194,653,317                   | 186,180,770                | 165,540,408                  | 160,882,955                   |
| Total primary government program revenues   | \$ 228,704,742                | \$ 223,741,492             | \$ 199,543,064               | \$ 207,053,842                |
| N-4 (E)/D   |                               |                            |                              |                               |
| Net (Expense)/Revenue   | \$ (56,625,948)               | \$ (53,655,474)            | ¢ (51,022,120)               | ¢ (26 100 426)                |
| Governmental activities Business-type activities                                      | \$ (56,625,948)<br>19,777,837 | 18,334,546                 | \$ (51,032,139)<br>5,715,635 | \$ (36,188,426)<br>11,560,218 |
| Total primary government net expense  | \$ (36,848,111)               | \$ (35,320,928)            | \$ (45,316,504)              | \$ (24,628,208)               |
| Tomi primary go reminent net expense  | ψ (50,010,111)                | (33,320,720)               | ψ (15,516,561)               | ψ (21,020,200)                |
|   |                               |                            |                              |                               |
| General Revenues and Other Changes in Net Assets<br>Governmental activities:<br>Taxes |                               |                            |                              |                               |
| Property taxes  | \$ 7,026,844                  | \$ 10,849,831              | \$ 10,703,734                | \$ 10,724,486                 |
| Sales tax   | 40,538,522                    | 38,296,731                 | 37,615,054                   | 38,669,141                    |
| Other taxes   | 14,274,548                    | 14,148,024                 | 13,557,057                   | 13,687,438                    |
| Investment revenue  | 2,717,257                     | 4,598,349                  | 6,163,536                    | 6,031,249                     |
| Miscellaneous   | 2,873,628                     | 2,998,383                  | 2,753,039                    | 5,348,082                     |
| Transfers   | 9,275,101                     | 7,349,318                  | 6,110,870                    | 5,750,147                     |
| Total governmental activities   | 76,705,900                    | 78,240,636                 | 76,903,290                   | 80,210,543                    |
| Business-type activities  |                               |                            | 2 <b>2</b> 2 2 2 2 2 2       | ****                          |
| Investment revenues   | 4,344,222                     | 6,680,164                  | 6,760,213                    | 6,064,180                     |
| Miscellaneous   | 1,976,579                     | 1,780,483                  | 2,061,999                    | 4,064,955                     |
| Transfers Total business type activities  | (9,275,101)                   | (7,349,318)                | (6,110,870)                  | (5,750,147)                   |
| Total business-type activities<br>Total primary government                            | \$ 73,751,600                 | 1,111,329<br>\$ 79,351,965 | \$ 79,614,632                | \$ 84,589,531                 |
| . o primary government  | Ψ /3,/31,000                  | Ψ 17,331,703               | Ψ 12,014,032                 | Ψ 07,307,331                  |
| Change in Net Assets  |                               |                            |                              |                               |
| Governmental activities   | \$ 20,079,952                 | \$ 24,585,162              | \$ 25,871,151                | \$ 44,022,117                 |
| Business-type activities  | 16,823,537                    | 19,445,875                 | 8,426,977                    | 15,939,206                    |
| Total primary government  | \$ 36,903,489                 | \$ 44,031,037              | \$ 34,298,128                | \$ 59,961,323                 |
|   |                               |                            |                              |                               |

#### CHANGES IN NET ASSETS LAST TEN FISCAL YEARS

(accrual basis of accounting)

|                                      |                             | (accrual basis                          | of accounting)              |   |                             |
|--------------------------------------|-----------------------------|---|-----------------------------|---|-----------------------------|
| 2007                                 | 2007                        |   | l Year                      | 2002                                    | 2002                        |
| 2007                                 | 2006                        | 2005                                    | 2004                        | 2003                                    | 2002                        |
|                                      |                             |   |                             |   |                             |
| \$ 16,162,970                        | \$ 14,047,440               | \$ 14,712,020                           | \$ 11,532,002               | \$ 10,012,258                           | \$ 9,486,747                |
| 34,547,514                           | 32,167,354                  | 29,704,634                              | 27,615,723                  | 26,447,188                              | 25,307,596                  |
| 9,989,096                            | 8,168,999                   | 7,700,932                               | 5,895,028                   | 5,600,113                               | 5,674,399                   |
| 8,343,812                            | 7,639,076                   | 7,058,136                               | 6,685,175                   | 6,134,136                               | 5,854,326                   |
| 9,832,710                            | 9,038,976                   | 8,606,844                               | 8,268,102                   | 8,604,106                               | 8,209,699                   |
| -                                    | 297,304                     | 372,913                                 | 468,146                     | 297,170                                 | 400,061                     |
| 1,189,668                            | 458,311                     | 571,672                                 | 608,792                     | 834,347                                 | 1,206,283                   |
| 80,065,770                           | 71,817,460                  | 68,727,151                              | 61,072,968                  | 57,929,318                              | 56,139,111                  |
| 84,599,965                           | 85,180,682                  | 72,115,157                              | 63,246,225                  | 58,943,254                              | 54,872,564                  |
| 13,783,103                           | 12,708,293                  | 11,440,612                              | 9,958,766                   | 9,444,314                               | 9,297,790                   |
| 10,475,106                           | 10,200,386                  | 9,297,703                               | 9,216,293                   | 8,979,382                               | 8,649,912                   |
| 2,064,326                            | 1,915,995                   | 1,812,969                               | 1,808,651                   | 1,671,071                               | 1,601,094                   |
| 4,501,492                            | 4,125,604                   | 3,562,176                               | 3,252,432                   | 3,044,024                               | 2,936,602                   |
| 12,505,734                           | 11,480,727                  | 11,805,562                              | 10,692,045                  | 10,432,357                              | 10,293,259                  |
| 1,362,421                            | 1,664,290                   | 1,756,122                               | 1,745,467                   | 1,755,804                               | 1,841,303                   |
| 6,433,091                            | 6,359,714                   | 6,230,875                               | 5,844,897                   | 5,704,862                               | 4,443,406                   |
| 954,111                              | 885,845                     | 866,061                                 | 712,513                     | 661,508                                 | 529,662                     |
| 1,445,133                            | 1,325,696                   | 1,287,269<br>120,174,506                | 1,048,514<br>107,525,803    | 989,921<br>101,626,497                  | 983,738<br>95,449,330       |
| \$ 218,190,252                       | \$ 207,664,692              | \$ 188,901,657                          | \$ 168,598,771              | \$ 159,555,815                          | \$ 151,588,441              |
|                                      |                             | , |                             | , ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |                             |
|                                      |                             |   |                             |   |                             |
| \$ 6,601,539                         | \$ 6,045,300                | \$ 5,338,128                            | \$ 4,778,358                | \$ 4,439,151                            | \$ 3,771,928                |
| 1,698,523                            | 1,562,965                   | 1,719,602                               | 1,900,346                   | 1,939,952                               | 1,805,673                   |
| 428,045                              | 843,248                     | 526,174                                 | 472,404                     | 972,989                                 | 487,922                     |
| 1,270,739                            | 1,548,181                   | 1,384,242                               | 1,262,235                   | 1,175,925                               | 946,576                     |
| 6,019,212                            | 5,423,564                   | 4,587,226                               | 4,758,552                   | 4,325,098                               | 3,890,031                   |
| 37,822,556                           | 37,383,705                  | 12,785,920                              | 12,215,202                  | 2,455,945                               | 2,740,029                   |
| 53,840,614                           | 52,806,963                  | 26,341,292                              | 25,387,097                  | 15,309,060                              | 13,642,159                  |
| 100,857,750                          | 90,700,695                  | 78,523,327                              | 67,983,301                  | 65,043,670                              | 62,947,076                  |
| 16,071,201                           | 14,859,481                  | 13,822,937                              | 11,407,029                  | 11,219,163                              | 10,341,415                  |
| 9,071,132                            | 8,873,887                   | 8,647,406                               | 7,970,035                   | 7,326,327                               | 6,921,849                   |
| 462,054                              | 571,802                     | 588,194                                 | 583,835                     | 551,350                                 | 467,031                     |
| 1,172,095                            | 1,054,996                   | 779,326                                 | 713,121                     | 496,636                                 | 450,404                     |
| 12,966,592                           | 12,583,784                  | 11,338,115                              | 10,906,469                  | 10,311,376                              | 9,626,014                   |
| 1,562,110                            | 1,657,637                   | 1,641,734                               | 1,675,667                   | 1,707,745                               | 1,694,281                   |
| 3,952,786                            | 4,049,440                   | 3,905,351                               | 3,620,897                   | 3,354,222                               | 2,458,986                   |
| 1,042,370                            | 851,388                     | 847,329                                 | 621,322                     | 470,738                                 | 389,497                     |
| 1,380,233                            | 1,588,339                   | 1,510,819                               | 1,394,510                   | 1,402,768                               | 1,106,091                   |
| 1,532,740                            | 1,706,958                   | 919,617                                 | 1,261,263                   | 1,304,361                               | 1,166,886                   |
| 9,643,692                            | 10,546,398                  | 9,203,715                               | 6,600,749                   | 4,703,521                               | 6,369,450                   |
| \$ 213,555,369                       | \$ 201,851,768              | \$ 158,069,162                          | \$ 140,125,295              | 107,891,877<br>\$ 123,200,937           | \$ 117,581,139              |
| \$ 213,333,307                       | \$ 201,831,708              | \$ 138,007,102                          | φ 140,123,273               | ψ 123,200,737                           | \$ 117,561,157              |
| \$ (26,225,156)                      | \$ (19,010,497)             | \$ (42,385,859)                         | \$ (35,685,871)             | \$ (42,620,258)                         | \$ (42,496,952)             |
| 21,590,273                           | 13,197,573                  | 11,553,364                              | 7,212,395                   | 6,265,380                               | 8,489,650                   |
| \$ (4,634,883)                       | \$ (5,812,924)              | \$ (30,832,495)                         | \$ (28,473,476)             | \$ (36,354,878)                         | \$ (34,007,302)             |
|                                      |                             |   |                             |   |                             |
| \$ 10,301,967                        | \$ 9,818,770                | \$ 9,295,077                            | \$ 8,601,981                | \$ 8,247,466                            | \$ 8,228,712                |
| 38,745,372                           | 38,290,388                  | 35,593,421                              | 33,549,370                  | 31,612,249                              | 30,725,843                  |
| 11,157,118                           | 10,995,778                  | 10,389,422                              | 9,930,006                   | 9,597,030                               | 8,819,608                   |
| 6,518,778                            | 3,944,122                   | 2,554,155                               | 2,151,560                   | 1,478,964                               | 6,542,331<br>1,158,765      |
| 1,994,256                            | 1,579,152                   | 1,557,884                               | 1,320,073                   | 1,465,309                               |                             |
| 4,981,765<br>73,699,256              | 3,075,173<br>67,703,383     | 1,631,800<br>61,021,759                 | 1,002,251<br>56,555,241     | 479,753<br>52,880,771                   | 340,740<br>55,815,999       |
| 6,689,670                            | 4,283,787                   | 2,980,338                               | 2,497,648                   | 1,895,527                               | 6,559,492                   |
| 3,974,057                            | 2,004,838                   | 2,980,338<br>5,870,721                  | 2,497,648                   | 770,562                                 | 1,716,625                   |
| (4,981,765)                          |                             | (1,631,800)                             | (1,002,251)                 | (479,753)                               | (340,740)                   |
| 5,681,962                            | 3,213,452                   | 7,219,259                               | 3,655,138                   | 2,186,336                               | 7,935,377                   |
| \$ 79,381,218                        | \$ 70,916,835               | \$ 68,241,018                           | \$ 60,210,379               | \$ 55,067,107                           | \$ 63,751,376               |
|                                      |                             |   |                             |   |                             |
| \$ 47,474,100<br>27,272,235          | \$ 48,692,886<br>16,411,025 | \$ 18,635,900<br>18,772,623             | \$ 20,869,370<br>10,867,533 | \$ 10,260,513<br>8,451,716              | \$ 13,319,047<br>16,425,027 |
| \$ 74,746,335                        | \$ 65,103,911               | \$ 37,408,523                           | \$ 31,736,903               | \$ 18,712,229                           | \$ 29,744,074               |
| ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |                             |   | ,,,,,,,,                    | ,/12,22/                                | >,/ 11,0/7                  |

### FUND BALANCE, GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS

(modified accrual basis of accounting)

Pre-GASB 54

Fiscal Year

|                                    | 2010             | <br>2009         | <br>2008          | <br>2007         |
|------------------------------------|------------------|------------------|-------------------|------------------|
| General Fund                       |                  |                  |                   |                  |
| Reserved                           | \$<br>4,509,367  | \$<br>4,110,859  | \$<br>4,409,134   | \$<br>3,765,930  |
| Unreserved                         | 22,095,551       | 21,548,968       | 20,339,863        | 14,926,963       |
| Total general fund                 | \$<br>26,604,918 | \$<br>25,659,827 | \$<br>24,748,997  | \$<br>18,692,893 |
| All Other Governmental Funds       |                  |                  |                   |                  |
| Reserved                           | \$<br>27,940,414 | \$<br>42,977,342 | \$<br>40,512,180  | \$<br>18,930,218 |
| Unreserved, reported in:           |                  |                  |                   |                  |
| * Transportation sales tax fund    | -                | -                | -                 | 1,369,559        |
| Capital projects fund              | 33,059,217       | 32,708,733       | 50,413,973        | 47,825,768       |
| Special revenue funds              | 14,679,769       | 15,113,454       | 15,082,742        | 12,812,404       |
| Debt service funds                 | 1,604,370        | 1,022,995        | 5,503,137         | 3,076,665        |
| Permanent fund                     | 4,610,758        | 5,080,931        | 4,540,140         | 3,908,163        |
| Total all other governmental funds | \$<br>81,894,528 | \$<br>96,903,455 | \$<br>116,052,172 | \$<br>87,922,777 |

 $<sup>\</sup>ensuremath{^{*}}$  For 2008, 2009, 2010 and 2011, Transportation sales tax fund is not a major fund.

#### Post-GASB 54

|                                    | Fiscal Year |            |    |            |  |  |  |
|------------------------------------|-------------|------------|----|------------|--|--|--|
|                                    |             | 2011       |    | 2010       |  |  |  |
| General Fund                       |             |            |    |            |  |  |  |
| Nonspendable                       | \$          | 421,250    | \$ | 550,483    |  |  |  |
| Restricted                         |             | -          |    | 400,827    |  |  |  |
| Committed                          |             | 737,491    |    | 503,067    |  |  |  |
| Assigned                           |             | 3,099,217  |    | 6,391,299  |  |  |  |
| Unassigned                         |             | 23,660,321 |    | 18,759,242 |  |  |  |
| Total general fund                 | \$          | 27,918,279 | \$ | 26,604,918 |  |  |  |
|                                    |             |            |    | _          |  |  |  |
| All Other Governmental Funds       |             |            |    |            |  |  |  |
| Nonspendable                       | \$          | 1,502,053  | \$ | 1,503,064  |  |  |  |
| Restricted                         |             | 25,486,928 |    | 32,812,393 |  |  |  |
| Committed                          |             | 10,755,442 |    | 11,531,443 |  |  |  |
| Assigned                           |             | 39,227,961 |    | 36,047,628 |  |  |  |
| Unassigned                         |             | -          |    | -          |  |  |  |
| Total all other governmental funds | \$          | 76,972,384 | \$ | 81,894,528 |  |  |  |

Note: Two years of data available for GASB 54 compliance which was adopted in 2011.

 $2010\ data$  was restated for GASB 54 comparable presentation.

### FUND BALANCE, GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS

(modified accrual basis of accounting)

Pre-GASB 54

#### Fiscal Year

| 1,445,303<br>6,760,474<br>8,205,777 | \$  | 1,498,105<br>15,494,288                                      | \$   | 1,756,304   | \$   | 1,036,088  | \$  | 885,596   |
|-------------------------------------|---|--|--|---|--|--|---|---|
| 6,760,474                           |   | , , , , , , , , , , , , , , , , , , ,                        | \$   | 1,756,304   | \$   | 1.036.088  | \$  | 885 596   |
|                                     | •   | 15,494,288   |  |   |  | 1,000,000  |   | 005,570   |
| 8,205,777                           | Ф   |  |  | 16,383,104  |  | 15,357,779   |   | 13,617,008  |
|                                     | Э   | 16,992,393   | \$   | 18,139,408  | \$   | 16,393,867   | \$  | 14,502,604  |
|                                     |   |  |  |   |  |  | -   |   |
| 6,113,195                           | \$  | 15,073,596   | \$   | 14,114,135  | \$   | 15,337,803   | \$  | 11,351,539  |
| 303,100                             |   | 2,699,560  |  | 3,021,117   |  | 2,122,164  |   | 1,902,429   |
| 4,401,219                           |   | 28,626,104   |  | 28,417,588  |  | 20,268,808   |   | 25,387,829  |
| 3,334,316                           |   | 11,497,187   |  | 10,752,236  |  | 9,991,991  |   | 7,068,022   |
| 2,882,312                           |   | 7,052,554  |  | 5,626,190   |  | 4,259,497  |   | 3,682,568   |
| 3,048,736                           |   | 2,682,062  |  | 3,367,961   |  | 3,680,907  |   | 3,373,688   |
| 0,082,878                           | \$  | 67,631,063   | \$   | 65,299,227  | \$   | 55,661,170   | \$  | 52,766,075  |
|                                     | 303,100<br>4,401,219<br>3,334,316<br>2,882,312<br>3,048,736 | 6,113,195 \$ 303,100 4,401,219 3,334,316 2,882,312 3,048,736 | 6,113,195 \$ 15,073,596<br>303,100 2,699,560<br>4,401,219 28,626,104<br>3,334,316 11,497,187<br>2,882,312 7,052,554<br>3,048,736 2,682,062 | 6,113,195 \$ 15,073,596 \$<br>303,100 2,699,560<br>4,401,219 28,626,104<br>3,334,316 11,497,187<br>2,882,312 7,052,554<br>3,048,736 2,682,062 | 6,113,195 \$ 15,073,596 \$ 14,114,135<br>303,100 2,699,560 3,021,117<br>4,401,219 28,626,104 28,417,588<br>3,334,316 11,497,187 10,752,236<br>2,882,312 7,052,554 5,626,190<br>3,048,736 2,682,062 3,367,961 | 6,113,195 \$ 15,073,596 \$ 14,114,135 \$ 303,100 2,699,560 3,021,117 4,401,219 28,626,104 28,417,588 3,334,316 11,497,187 10,752,236 2,882,312 7,052,554 5,626,190 3,048,736 2,682,062 3,367,961 | 6,113,195 \$ 15,073,596 \$ 14,114,135 \$ 15,337,803<br>303,100 2,699,560 3,021,117 2,122,164<br>4,401,219 28,626,104 28,417,588 20,268,808<br>3,334,316 11,497,187 10,752,236 9,991,991<br>2,882,312 7,052,554 5,626,190 4,259,497<br>3,048,736 2,682,062 3,367,961 3,680,907 | 6,113,195 \$ 15,073,596 \$ 14,114,135 \$ 15,337,803 \$ 303,100 2,699,560 3,021,117 2,122,164 4,401,219 28,626,104 28,417,588 20,268,808 3,334,316 11,497,187 10,752,236 9,991,991 2,882,312 7,052,554 5,626,190 4,259,497 3,048,736 2,682,062 3,367,961 3,680,907 |

### CHANGES IN FUND BALANCES, GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS

(modified accrual basis of accounting)

| REVENUES General property taxes \$ 7,026,8     | 2010<br>44 \$ 10,849,831<br>22 38,296,731 | 2009<br>\$ 10,703,734 | 2008          |
|--|---|-----------------------|---------------|
|  | 22 38,296,731                             | \$ 10.703.734         |               |
|  | 22 38,296,731                             | \$ 10,703,734         |               |
|  | 22 38,296,731                             |                       | \$ 10,511,523 |
| Sales tax 40,538,5                             |   | 37,615,054            | 38,669,141    |
| Other local taxes 13,614,5                     |   | 13,199,548            | 13,387,438    |
| Licenses and permits 864,7                     | 19 835,864                                | 842,850               | 835,668       |
| Fines 2,049,3                                  |   | 1,457,963             | 1,367,376     |
| Fees and service charges 2,916,1               |   | 1,917,453             | 2,137,096     |
| Special assessment taxes                       | - 2,21.,010                               | -                     | -,107,000     |
| Intragovernmental revenue 4,139,6              | 02 4,200,389                              | 4,025,046             | 3,634,049     |
| Revenue from other governmental units 15,717,7 |   | 17,295,161            | 13,628,052    |
| Lease revenue 1,267.                           |   | -                     | -             |
| Investment revenue 2,447,5                     |   | 5,789,199             | 5,512,478     |
| Miscellaneous 2,873,6                          |   | 2,753,039             | 5,348,082     |
| Total Revenues 93,456,7                        |   | 95,599,047            | 95,030,903    |
| EXPENDITURES                                   |   |                       |               |
| Current:                                       |   |                       |               |
| Policy development and administration 11,268,4 | 30 12,143,800                             | 12,013,837            | 11,717,872    |
| Public safety 37,847,2                         | 52 36,661,665                             | 35,970,659            | 34,271,625    |
| Transportation 7,821,2                         | 61 7,775,001                              | 7,092,854             | 6,339,224     |
| Health and environment 10,411,8                | 13 9,170,450                              | 8,824,133             | 8,338,490     |
| Personal development 5,998,9                   | 49 10,206,251                             | 9,719,922             | 9,683,200     |
| Misc. nonprogrammed activities 815,9           | 43 921,771                                | 1,238,802             | 1,145,650     |
| Capital outlay 32,825,5                        | 43 36,014,773                             | 42,008,951            | 17,256,742    |
| Debt service:                                  |   |                       |               |
| Redemption of serial bonds 5,089,4             | 34 3,580,000                              | 3,205,000             | 3,070,000     |
| Interest 2,427,4                               | 00 2,081,731                              | 2,242,906             | 1,593,623     |
| Fiscal agent fees                              | 61 661                                    | 661                   | 238,954       |
| Total Expenditures 114,506,6                   | 86 118,556,103                            | 122,317,725           | 93,655,380    |
| Excess (Deficiency) of Revenues                |   |                       |               |
| over Expenditures (21,049,5                    | 65) (21,871,789)                          | (26,718,678)          | 1,375,523     |
| OTHER FINANCING SOURCES (USES)                 |   |                       |               |
| Transfers in 50,570,9                          | 61 37,063,260                             | 33,106,245            | 56,874,109    |
| Transfers out (40,960,1                        | 87) (29,255,307)                          | (26,939,792)          | (51,061,200)  |
| Issuance of 2006B S.O. Bonds                   | -   | -                     | -             |
| Issuance of 2007A S.O. Notes                   | -   | -                     | -             |
| Premium on 2006B S.O. Bonds                    | -   | -                     | -             |
| Issuance of 2008B S.O. Bonds                   | -   | -                     | 26,795,000    |
| Premium on 2008B S.O. Bonds                    | -   | -                     | 202,067       |
| Issuance of Lemone Trust Note 11,779,7         | 23 -                                      | -                     | -             |
| Payment to refunded bond escrow agent          |   | <u> </u>              |               |
| Total Other Financing Sources (Uses) 21,390,4  | 97 7,807,953                              | 6,166,453             | 32,809,976    |
| Net Change in Fund Balances \$ 340,5           | \$ (14,063,836)                           | \$ (20,552,225)       | \$ 34,185,499 |
| Debt service as a percentage of                |   |                       |               |
| 1 0  | 0% 6.86%                                  | 6.78%                 | 6.42%         |

### CHANGES IN FUND BALANCES, GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS

(modified accrual basis of accounting)

#### Fiscal Year

|    | 2007                  | 2006                   | 2005                                  | 2004                 | 2003                                  | 2002                 |
|----|-----------------------|------------------------|---------------------------------------|----------------------|---------------------------------------|----------------------|
| \$ | 9,967,339             | \$ 9,646,086           | \$ 8,585,445                          | \$ 8,417,968         | \$ 8,340,896                          | \$ 7,979,408         |
| Э  | 38,745,372            | 38,290,388             | \$ 8,383,443<br>35,593,421            | 33,549,370           | \$ 8,340,896<br>31,612,249            | 30,725,843           |
|    |                       | 10,570,864             | 9,993,087                             | 9,534,286            | 9,063,234                             |                      |
|    | 10,857,118<br>833,247 | 798,325                | 766,084                               | 9,334,280<br>696,271 | 692,256                               | 8,425,476<br>651,697 |
|    | ,                     | *                      | · · · · · · · · · · · · · · · · · · · | ,                    | · · · · · · · · · · · · · · · · · · · | *                    |
|    | 1,387,447             | 1,286,742              | 1,423,992                             | 1,586,050            | 1,597,787                             | 1,489,192            |
|    | 2,379,845             | 3,056,936              | 2,659,583                             | 2,503,391            | 2,359,639                             | 1,840,341            |
|    | 81,412                | 251,548                | 55,052                                | 45,549               | 588,520                               | 84,662               |
|    | 3,353,142             | 3,270,654              | 3,093,319                             | 3,052,749            | 2,985,738                             | 2,862,384            |
|    | 10,894,018            | 8,973,614              | 7,938,879                             | 11,704,084           | 6,781,043                             | 6,630,060            |
|    | 5,870,563             | 3,451,822              | 2,255,822                             | 1,907,040            | 1,249,936                             | 3,672,200            |
|    | 1,994,256             | 1,579,152              | 1,557,884                             | 1,320,073            | 1,465,309                             | 1,153,687            |
|    | 86,363,759            | 81,176,131             | 73,922,568                            | 74,316,831           | 66,736,607                            | 65,514,950           |
|    |                       |                        |                                       |                      |                                       |                      |
|    | 10,390,474            | 9,768,892              | 9,223,803                             | 8,378,763            | 8,079,480                             | 7,775,482            |
|    | 32,751,068            | 30,809,809             | 28,401,357                            | 26,477,538           | 25,521,715                            | 24,521,668           |
|    | 6,880,329             | 5,932,842              | 5,893,676                             | 4,314,145            | 4,116,302                             | 4,203,240            |
|    | 8,271,922             | 7,592,239              | 7,022,635                             | 6,662,314            | 6,116,585                             | 5,839,638            |
|    | 9,253,029             | 8,501,244              | 8,110,722                             | 7,790,423            | 8,135,545                             | 7,789,741            |
|    | 1,200,495             | 296,909                | 373,787                               | 465,263              | 74,660                                | 179,081              |
|    | 24,574,512            | 13,197,225             | 12,978,663                            | 8,434,463            | 8,181,392                             | 6,677,557            |
|    | 2,110,000             | 7,955,000              | 949,500                               | 885,000              | 1,522,000                             | 2,218,500            |
|    | 1,266,232             | 393,351                | 578,002                               | 614,692              | 687,333                               | 843,827              |
|    | 37,180                | 237,448                | 2,750                                 | 2,883                | 4,295                                 | 3,555                |
|    | 96,735,241            | 84,684,959             | 73,534,895                            | 64,025,484           | 62,439,307                            | 60,052,289           |
|    | (10,371,482)          | (3,508,828)            | 387,673                               | 10,291,347           | 4,297,300                             | 5,462,661            |
|    | 34,906,932            | 57,996,676             | 27,133,709                            | 22,826,021           | 19,617,349                            | 20,271,856           |
|    |                       | , ,                    | , , , , , , , , , , , , , , , , , , , | (21,733,770)         |                                       | , ,                  |
|    | (29,948,435)          | (55,396,800)           | (26,336,561)                          | (21,733,770)         | (19,128,291)                          | (20,214,080)         |
|    | 3,740,000             | 25,615,000             | -                                     | -                    | -                                     | -                    |
|    | 3,740,000             | 1,139,950              | -                                     | -                    | -                                     | -                    |
|    | -                     | 1,139,930              | -                                     | -                    | -                                     | -                    |
|    | -                     | -                      | -                                     | -                    | -                                     | -                    |
|    | -                     | -                      | -                                     | -                    | -                                     | -                    |
|    | -                     | (2.190.700)            | -                                     | -                    | -                                     | -                    |
| _  | 8,698,497             | (2,180,799) 27,174,027 | 797,148                               | 1,092,251            | 489,058                               | 57,776               |
| ¢  |                       |                        |                                       |                      |                                       |                      |
| \$ | (1,672,985)           | \$ 23,665,199          | \$ 1,184,821                          | \$ 11,383,598        | \$ 4,786,358                          | \$ 5,520,437         |
|    | 4.73%                 | 12.01%                 | 2.53%                                 | 2.70%                | 4.08%                                 | 5.74%                |

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Table 5 City of Columbia, Missouri

### ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY LAST TEN FISCAL YEARS

| Fiscal<br>Year<br>Ended | Real<br>Property | Personal<br>Property | State<br>Assessed<br>Value | Total<br>Assessed<br>Value | Estimated<br>Actual<br>Taxable Value | Assessed Value<br>as a Percentage<br>of Actual Value | Total<br>Direct<br>Tax Rate |
|-------------------------|------------------|----------------------|----------------------------|----------------------------|--------------------------------------|--|-----------------------------|
| 2002                    | 802,530,799      | 211,324,296          | 6,486,794                  | 1,020,341,889              | 4,251,424,537                        | 24.0%  | 1.05                        |
| 2003                    | 854,784,262      | 206,788,704          | 6,486,398                  | 1,068,059,364              | 4,450,247,350                        | 24.0%  | 1.05                        |
| 2004                    | 891,032,480      | 217,649,475          | 6,967,420                  | 1,115,649,375              | 4,648,539,062                        | 24.0%  | 1.04                        |
| 2005                    | 938,654,305      | 219,486,364          | 6,625,558                  | 1,164,766,227              | 4,853,192,612                        | 24.0%  | 1.04                        |
| 2006                    | 1,122,375,072    | 242,354,182          | 6,488,268                  | 1,371,217,522              | 5,713,406,342                        | 24.0%  | 0.98                        |
| 2007                    | 1,207,930,492    | 260,021,334          | 6,122,350                  | 1,474,074,176              | 6,141,975,733                        | 24.0%  | 0.94                        |
| 2008                    | 1,292,414,862    | 273,363,667          | 5,843,391                  | 1,571,621,920              | 6,548,424,667                        | 24.0%  | 0.94                        |
| 2009                    | 1,347,522,235    | 275,394,049          | 5,522,897                  | 1,628,439,181              | 6,785,163,254                        | 24.0%  | 0.93                        |
| 2010                    | 1,379,654,147    | 254,289,515          | 5,451,561                  | 1,639,395,223              | 6,830,813,429                        | 24.0%  | 0.93                        |
| 2011                    | 1,400,192,298    | 250,581,100          | 5,140,761                  | 1,655,914,159              | 6,899,642,329                        | 24.0%  | 0.93                        |

Source: Certified Copy of Order, Boone County Court.

### PROPERTY TAX RATES AND TAX LEVIES – DIRECT AND OVERLAPPING GOVERNMENTS (a) LAST TEN FISCAL YEARS

|   | 2002   | 2003   | 2004   | 2005   | 2006   |
|---|--------|--------|--------|--------|--------|
| CITY TAX RATES:                                 |        |        |        |        |        |
| General Fund                                    | \$0.41 | \$0.41 | \$0.41 | \$0.41 | \$0.41 |
| Debt Service Fund                               | 0.00   | 0.00   | 0.00   | 0.00   | 0.00   |
| Library Funds                                   | 0.64   | 0.63   | 0.63   | 0.63   | 0.57   |
| Total City Tax Rate                             | 1.05   | 1.04   | 1.04   | 1.04   | 0.98   |
| SCHOOL DISTRICT                                 | 4.75   | 4.94   | 4.94   | 4.94   | 4.69   |
| COUNTY TAX RATES:                               |        |        |        |        |        |
| County  | 0.13   | 0.13   | 0.13   | 0.13   | 0.12   |
| Hospital Maintenance                            | 0.00   | 0.00   | 0.00   | 0.00   | 0.00   |
| Bridge Bond                                     | 0.00   | 0.00   | 0.00   | 0.00   | 0.00   |
| Hospital Debt Service                           | 0.00   | 0.00   | 0.00   | 0.00   | 0.00   |
| Group Homes (b)                                 | 0.12   | 0.12   | 0.12   | 0.12   | 0.11   |
| Boone Retirement Center                         | 0.00   | 0.00   | 0.00   | 0.00   | 0.00   |
| Highway   | 0.05   | 0.05   | 0.05   | 0.05   | 0.05   |
| Total County Tax Rates (c)                      | 0.30   | 0.30   | 0.30   | 0.30   | 0.28   |
| STATE   | 0.03   | 0.03   | 0.03   | 0.03   | 0.03   |
| TOTAL TAX RATIO FOR ALL OVERLAPPING GOVERNMENTS | \$6.13 | \$6.31 | \$6.31 | \$6.31 | \$5.98 |

- (a) All tax rates are presented per \$100 of Assessed Valuation.
- (b) These facilities are operated for handicapped persons, as defined in Section 198.900 RSMo, who are employed at the facility or in the community and/or for persons who are handicapped due to a developmental disability.
- (c) The levy for the County Library District is not included on this table since this levy does not apply within City limits.

Source: Certified Copy of Order, Boone County Court.

### PROPERTY TAX RATES AND TAX LEVIES – DIRECT AND OVERLAPPING GOVERNMENTS (a) LAST TEN FISCAL YEARS

| 2007   | 2008   | 2009   | 2010   | 2011   |  |
|--------|--------|--------|--------|--------|--|
|        |        |        |        |        |  |
| \$0.41 | \$0.41 | \$0.41 | \$0.41 | \$0.41 |  |
| 0.00   | 0.00   | 0.00   | 0.00   | 0.00   |  |
| 0.53   | 0.53   | 0.52   | 0.52   | 0.52   |  |
| 0.94   | 0.94   | 0.93   | 0.93   | 0.93   |  |
| 4.67   | 4.71   | 4.73   | 4.77   | 4.85   |  |
|        |        |        |        |        |  |
| 0.12   | 0.12   | 0.12   | 0.12   | 0.12   |  |
| 0.00   | 0.00   | 0.00   | 0.00   | 0.00   |  |
| 0.00   | 0.00   | 0.00   | 0.00   | 0.00   |  |
| 0.00   | 0.00   | 0.00   | 0.00   | 0.00   |  |
| 0.11   | 0.11   | 0.11   | 0.11   | 0.11   |  |
| 0.00   | 0.00   | 0.00   | 0.00   | 0.00   |  |
| 0.05   | 0.05   | 0.05   | 0.05   | 0.05   |  |
| 0.28   | 0.28   | 0.28   | 0.28   | 0.28   |  |
| 0.03   | 0.03   | 0.03   | 0.03   | 0.03   |  |
| \$5.92 | \$5.96 | \$5.97 | \$6.01 | \$6.09 |  |

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#### PRINCIPAL TAXPAYERS CURRENT AND NINE YEARS AGO

|  |                     | 2011                  |      |   | 2002                  |             |   |  |
|--|---------------------|-----------------------|------|---|-----------------------|-------------|---|--|
| Taxpayer                                 | Type of<br>Business | Assessed<br>Valuation | Rank | Percentage<br>of Total<br>Assessed<br>Valuation | Assessed<br>Valuation | <u>Rank</u> | Percentage<br>of Total<br>Assessed<br>Valuation |  |
| State Farm Mutual Automobile Ins Company | Insurance           | \$ 7,807,371          | 1    | 0.50%   | 8,161,402             | 4           | 0.80%   |  |
| Columbia Mall Limited Partnership        | Property/Developer  | 6,705,078             | 2    | 0.43%   | 8,268,325             | 3           | 0.81%   |  |
| TKG Biscayne LLC                         | Property/Developer  | 6,473,891             | 3    | 0.41%   | 4,856,097             | 7           | 0.48%   |  |
| Shelter Insurance                        | Insurance           | 5,616,484             | 4    | 0.36%   | 9,925,608             | 2           | 0.97%   |  |
| COG Leasing Company LLP                  | Health Services     | 4,002,304             | 5    | 0.25%   |                       |             |   |  |
| Rayman Columbia Center Trust             | Property/Developer  | 3,935,232             | 6    | 0.25%   | 3,777,439             | 10          | 0.37%   |  |
| Broadway-Fairview Venture LLC            | Property/Developer  | 3,896,005             | 7    | 0.25%   |                       |             |   |  |
| Rusk Rehabilitation Center               | Health Services     | 3,783,072             | 8    | 0.24%   | 3,790,932             | 9           | 0.37%   |  |
| Grindstone Plaza Development             | Property/Developer  | 3,647,027             | 9    | 0.23%   |                       |             |   |  |
| The Links at Columbia                    | Property/Developer  | 3,581,500             | 10   | 0.23%   |                       |             |   |  |
| 3M Company                               | Manufacturer        |                       |      |   | 27,795,707            | 1           | 2.73%   |  |
| Columbia Foods                           | Manufacturer        |                       |      |   | 5,770,966             | 5           | 0.57%   |  |
| Dan Hagan                                | Property/Developer  |                       |      |   | 3,869,202             | 8           | 0.38%   |  |
| Broadway Crossings II                    | Property/Developer  |                       |      |   | 5,748,566             | 6           | 0.56%   |  |
|  |                     | \$ 49,447,964         |      | 3.15%   | \$ 81,964,244         |             | 8.04%   |  |

Note: The assessed value is approximately 32% of the estimated actual value of the property. Information provided by the Boone County Government Center Treasurer's Office

#### GENERAL FUND

#### PROPERTY TAX LEVIES AND TAX COLLECTIONS LAST TEN FISCAL YEARS

| Fiscal<br>Year<br>Ended | Net Current Tax Levy (a) | Current<br>Tax<br><u>Collections</u> | Percent<br>Of Levy<br>Collected | Delinquent<br>Tax<br>Collections |
|-------------------------|--------------------------|--------------------------------------|---------------------------------|----------------------------------|
| 2002                    | 4,127,151 (b)            | 4,074,122                            | 98.72%                          | 49,570                           |
| 2003                    | 4,331,540 (b)            | 4,287,673                            | 98.99%                          | 46,432                           |
| 2004                    | 4,528,933 (b)            | 4,486,029                            | 99.05%                          | 44,526                           |
| 2005                    | 4,631,549 (b)            | 4,596,600                            | 99.25%                          | 41,817                           |
| 2006                    | 5,522,905 (b)            | 5,441,065                            | 98.52%                          | 33,572                           |
| 2007                    | 5,967,623 (b)            | 5,857,996                            | 98.16%                          | 79,467                           |
| 2008                    | 6,443,422 (b)            | 6,357,847                            | 98.67%                          | 107,581                          |
| 2009                    | 6,623,448 (b)            | 6,506,350                            | 98.23%                          | 83,791                           |
| 2010                    | 6,695,352 (b)            | 6,615,594                            | 98.81%                          | 114,785                          |
| 2011                    | 6,515,190 (b)            | 6,425,234                            | 98.62%                          | 80,029                           |

<sup>(</sup>a) Balances are net of amounts deducted for estimated uncollectible taxes and collection fees withheld by County.

<sup>(</sup>b) Includes deferred property tax revenue.

#### GENERAL FUND

#### PROPERTY TAX LEVIES AND TAX COLLECTIONS LAST TEN FISCAL YEARS

| Total<br>Tax<br>Collections | Total<br>Collections<br>As A Percent Of<br>Net Current<br>Tax Levy | Outstanding<br>Delinquent<br>Taxes | Outstanding<br>Delinquent<br>As A Percent<br>Net Current<br>Tax Levy |  |
|-----------------------------|--|------------------------------------|--|--|
| 4,123,692                   | 99.92%   | 16,407                             | 0.40%  |  |
| 4,334,105                   | 100.06%  | 23,004                             | 0.53%  |  |
| 4,530,555                   | 100.04%  | 22,345                             | 0.49%  |  |
| 4,638,417                   | 100.15%  | 23,432                             | 0.51%  |  |
| 5,474,637                   | 99.13%   | 24,809                             | 0.45%  |  |
| 5,937,463                   | 99.49%   | 27,182                             | 0.46%  |  |
| 6,465,428                   | 100.34%  | 29,228                             | 0.45%  |  |
| 6,590,141                   | 99.50%   | 31,012                             | 0.47%  |  |
| 6,730,379                   | 100.52%  | 33,325                             | 0.50%  |  |
| 6,505,263                   | 99.85%   | 33,053                             | 0.50%  |  |

### SCHEDULE OF ELECTRIC SERVICE RATES \* LAST TEN FISCAL YEARS

| RESIDENTIAL SERVICE RATE (per kilowatt hour)   | FY             | 2010-2011       | 2009-2010       |
|--|----------------|-----------------|-----------------|
| Customer charge  | per month      | \$7.20          | \$6.95          |
| All kWh  | ¢ per KWH      | n/a             | n/a             |
| All kWh winter, first 750 kWh summer   | ¢ per KWH      | 9.440           | 9.275           |
| Next 1,250 kWh summer  | ¢ per KWH      | 12.7700         | 12.6370         |
| Electric Heating (October through May) All kWh   | ¢ per KWH      | 9.440           | 9.275           |
| Electric Heating (October through May) Over 750 kWh  | ¢ per KWH      | 8.040           | 7.350           |
| Heat Pump (October through May) All kWh  | ¢ per KWH      | 7.200<br>7.5680 | 6.950<br>6.8880 |
| Heat Pump (October through May) Over 750 kWh   | ¢ per KWH      | 7.3080          | 0.8880          |
| SMALL GENERAL SERVICE RATE (per kilowatt hour)   |                |                 |                 |
| Customer charge (single-phase)   | per month      | \$7.20          | \$6.95          |
| Customer charge (three-phase)  | per month      | \$9.58          | \$9.30          |
| All kWh  | ¢ per KWH      | n/a             | n/a             |
| All kWh winter, first 1,500 kWh summer   | ¢ per KWH      | 9.300           | 9.036           |
| Over 1,500 kWh summer  | ¢ per KWH      | 11.7470         | 11.7470         |
| Electric Heating (October through May) kWh in excess of 75% of customer's summer maximum kWh | ¢ per KWH      | n/a             | n/a             |
| Electric Heating (October through May) All k Wh  | ¢ per KWH      | 9.300           | 9.036           |
| Electric Heating (October through May) Over 1,500 kWh  | ¢ per KWH      | 8.3700          | 8.1300          |
| Heat pump (October through May) All k Wh   | ¢ per KWH      | 9.300           | 9.036           |
| Heat pump (October through May) over 1,500 kWh   | ¢ per KWH      | 7.9050          | 7.6800          |
| Heat pump (October through May) kWh in excess of 50%   | ¢ per KWH      | n/a             | n/a             |
| of customer's summer maximum kWh   | y per 11 // 11 | 11/4            | 11/4            |
|  |                |                 |                 |
| PRIVATE STREET AND OUTDOOR AREA LIGHTING RATE  |                |                 |                 |
| 100 Watt Mercury Vapor (M.V.)  | per month      | \$4.00          | \$4.65          |
| 100 Watt High Pressure Sodium (H.P.S.)   | per month      | \$4.17          | \$5.00          |
| 175 Watt M.V.  | per month      | \$4.80          | \$5.76          |
| 250 Watt M.V.  | per month      | \$6.79          | \$8.15          |
| 250 Watt H.P.S.  | per month      | \$12.35         | \$14.82         |
| 310 Watt H.P.S.  | per month      | n/a             | \$16.18         |
| 400 Watt H.P.S.  | per month      | \$14.83         | \$17.80         |
| 400 Watt M.V.  | per month      | \$9.62          | \$11.55         |
| 700 Watt M.V.  | per month      | \$20.75         | \$21.87         |
| 1,000 Watt M.V.  | per month      | n/a             | \$29.27         |
| 100 Watt H.P.S. PTL  | per month      | \$9.31          | \$11.18         |
| 175 Watt H.P.S. PTL  | per month      | \$9.26          | \$11.11         |
|  |                |                 |                 |
| SPECIAL OUTDOOR LIGHTING   |                |                 |                 |
| Customer Charge  | per month      | \$50.00         | \$44.80         |
| Cost per KWH   | ¢ per KWH      | 11.000          | 10.875          |
| 69 KV SERVICE RATE   |                |                 |                 |
| Demand charge (All KW of billing demand)   | per KW         | n/a             | n/a             |
| Energy charge (All KWH)  | ¢ per KWH      | n/a             | n/a             |
|  |                |                 |                 |

<sup>\*</sup> The rates shown in this table are those in effect at October 1, 2010. The electric service rates for residential service, small general service, and the energy charge portion for large general service and industrial services are increased or decreased by a fuel adjustment allowance. The fuel adjustment allowance is computed annually based on the energy costs estimate (purchased power and fuel) per kilowatt hour.

### SCHEDULE OF ELECTRIC SERVICE RATES \* LAST TEN FISCAL YEARS

| 2008-2009          | 2007-2008          | 2006-2007          | 2005-2006          | 2004-2005          | 2003-2004          | 2002-2003          | 2001-2002          |
|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| \$6.56             | \$6.25             | \$5.80             | \$5.50             | \$5.00             | \$4.50             | \$4.50             | \$4.50             |
| n/a                | n/a                | n/a                | n/a                | n/a                | 6.17               | 6.17               | 6.17               |
| 8.750              | 8.330              | 7.660              | 7.156              | 6.70               | n/a                | n/a                | n/a                |
| 11.8100            | 11.2456            | 9.958              | 8.587              | 7.37               | n/a                | n/a                | n/a                |
| 8.750              | 8.330              | 7.660              | 7.156              | n/a                | 5.50               | 5.50               | 5.50               |
| 7.000              | 6.664              | 6.128              | 5.725              | 5.36               | n/a                | n/a                | n/a                |
| 6.560              | 6.250              | 5.800              | 5.500              | 5.00               | 5.00               | 4.50               | 4.50               |
| 6.560              | 6.2475             | 5.362              | 5.009              | 4.69               | 4.69               | 4.89               | 4.89               |
| \$6.56             | \$6.25             | \$5.80             | \$5.50             | \$5.00             | \$4.50             | \$4.50             | \$4.50             |
| \$8.85             | \$8.43             | \$7.82             | \$7.50             | \$7.00             | \$6.34             | \$6.34             | \$6.34             |
| n/a                | n/a                | n/a                | n/a                | n/a                | 6.19               | 6.19               | 6.19               |
| 8.453              | 8.050              | 7.726              | 7.215              | 6.74               | n/a                | n/a                | n/a                |
| 10.9890            | 10.4650            | 10.0438            | 8.658              | 7.414              | n/a                | n/a                | n/a                |
| n/a                | n/a                | n/a                | n/a                | n/a                | 5.64               | 5.64               | 5.64               |
| 8.453              | n/a                |
| 8.0300             | 7.6475             | 7.3397             | 6.854              | 6.403              | n/a                | n/a                | n/a                |
| 8.453              | n/a                |
| 6.7630             | 6.4400             | 6.5671             | 6.133              | 5.729              | n/a                | n/a                | n/a                |
| n/a                | n/a                | n/a                | n/a                | n/a                | 4.50               | 4.50               | 4.50               |
|                    |                    |                    |                    |                    |                    |                    |                    |
| \$4.65             | \$4.43             | \$4.22             | \$4.22             | \$4.22             | \$4.22             | \$4.22             | \$4.22             |
| \$5.00             | \$4.76             | \$4.53             | \$4.53             | \$4.53             | \$4.53             | \$4.53             | \$4.53             |
| \$5.76             | \$5.49             | \$5.23             | \$5.23             | \$5.23             | \$5.23             | \$5.23             | \$5.23             |
| \$8.15             | \$7.76             | \$7.39             | \$7.39             | \$7.39             | \$7.39             | \$7.39             | \$7.39             |
| \$14.82            | \$14.11            | \$13.44            | \$13.44            | \$13.44            | \$13.44            | \$13.44            | \$13.44            |
| \$16.18            | \$15.41            | \$14.68            | \$14.68            | \$14.68            | \$14.68            | \$14.68            | \$14.68            |
| \$17.80            | \$16.95            | \$16.14            | \$16.14            | \$16.14            | \$16.14            | \$16.14            | \$16.14            |
| \$11.55            | \$11.00            | \$10.48            | \$10.48            | \$10.48            | \$10.48            | \$10.48            | \$10.48            |
| \$21.87            | \$20.83<br>\$27.88 | \$19.84            | \$19.84            | \$19.84            | \$19.84            | \$19.84            | \$19.84            |
| \$29.27            | \$27.88<br>\$10.65 | \$26.55<br>\$10.14 | \$26.55<br>\$10.14 | \$26.55<br>\$10.14 | \$26.55<br>\$10.14 | \$26.55<br>\$10.14 | \$26.55            |
| \$11.18<br>\$11.11 | \$10.58            | \$10.14<br>\$10.08 | \$10.14<br>\$10.08 | \$10.14<br>\$10.08 | \$10.14<br>\$10.08 | \$10.14<br>\$10.08 | \$10.14<br>\$10.08 |
| \$11.11            | \$10.38            | \$10.08            | \$10.08            | \$10.08            | \$10.08            | \$10.08            | \$10.08            |
| <b>0.44.00</b>     | <b>#</b> 44.00     | ф.4.4.OС           | Ф40.00             | Ф40.00             | Φ20, 52            | Ф20. 50            | Ф20. 72            |
| \$44.80            | \$44.80            | \$44.80            | \$40.00            | \$40.00<br>8.95    | \$29.53            | \$29.53            | \$29.53            |
| 10.875             | 10.875             | 10.875             | 9.71               | 8.93               | 8.95               | 8.95               | 8.95               |
| n/a                | n/a                | n/a                | \$8.39             | \$8.39             | \$8.39             | \$8.39             | \$8.39             |
| n/a                | n/a                | n/a                | 3.00               | 3.00               | 3.00               | 3.00               | 3.00               |

# SCHEDULE OF ELECTRIC SERVICE RATES \* LAST TEN FISCAL YEARS

|  |                   | FY 2010                                       | 0 - 2011  | FY 2009                                       | 9 - 2010  |
|--|-------------------|---|---|---|---|
| LARGE GENERAL SERVICE RATE   |                   | Summer  | Nonsummer                                       | Summer  | Nonsummer                                       |
| Demand charge:   |                   |   |   |   |   |
| First 25 KW or less billing demand   |                   | \$376.50                                      | \$301.00  | \$369.75                                      | \$295.75  |
| Additional KW  | per KW            | \$15.06                                       | \$12.04   | \$14.79                                       | \$11.83   |
| Energy charge:   |                   |   |   |   |   |
| All KW   | ¢ per KWH         | 5.50  | 4.780   | 5.40  | 4.697   |
| INDUSTRIAL SERVICE RATE  |                   | Summer  | Nonsummer                                       | Summer  | Nonsummer                                       |
| Demand charge:   |                   |   | _   |   | _   |
| First 750 KW or less billing demand  |                   | \$14,887.50                                   | \$11,910.00                                     | \$14,595.00                                   | \$11,677.50                                     |
| All additional KW  | per KW            | \$19.85                                       | \$15.88   | \$19.46                                       | \$15.57   |
| Energy charge (All KWH)  | ¢ per KWH         | 4.434   | 3.800   | 4.347   | 3.728   |
|  |                   |   |   |   |   |
|  |                   |   |   |   |   |
|  |                   | FY 2005                                       | 5 - 2006  | FY 200  | 4 - 2005  |
| LARGE GENERAL SERVICE RATE   |                   | FY 2003<br>Summer                             | 5 - 2006<br>Nonsummer                           | FY 200-                                       | 4 - 2005<br>Nonsummer                           |
| LARGE GENERAL SERVICE RATE Demand charge:  |                   |   |   |   |   |
| - <del>-</del>   | per KW            |   |   |   |   |
| Demand charge:   | per KW<br>per KW  | Summer  | Nonsummer                                       | Summer  | Nonsummer                                       |
| Demand charge: First 25 KW or less billing demand  |                   | <b>Summer</b> \$292.75                        | Nonsummer<br>\$234.25<br>\$9.37                 | \$270.00<br>\$10.80                           | Nonsummer \$216.00                              |
| Demand charge: First 25 KW or less billing demand Additional KW  |                   | <b>Summer</b> \$292.75                        | Nonsummer \$234.25                              | \$270.00                                      | Nonsummer \$216.00                              |
| Demand charge: First 25 KW or less billing demand Additional KW Energy charge:   | per KW            | \$292.75<br>\$11.71                           | Nonsummer<br>\$234.25<br>\$9.37                 | \$270.00<br>\$10.80                           | \$216.00<br>\$8.64                              |
| Demand charge: First 25 KW or less billing demand Additional KW Energy charge: First 360 KWH per KW of billing demand  | per KW  ¢ per KWH | \$292.75<br>\$11.71<br>4.04                   | \$234.25<br>\$9.37                              | \$270.00<br>\$10.80                           | \$216.00<br>\$8.64                              |
| Demand charge: First 25 KW or less billing demand Additional KW Energy charge: First 360 KWH per KW of billing demand All additional KWH   | per KW  ¢ per KWH | \$292.75<br>\$11.71<br>4.04<br>4.04           | \$234.25<br>\$9.37<br>3.85<br>3.85              | \$270.00<br>\$10.80<br>3.60<br>3.60           | \$216.00<br>\$8.64<br>3.60<br>3.60              |
| Demand charge: First 25 KW or less billing demand Additional KW Energy charge: First 360 KWH per KW of billing demand All additional KWH  INDUSTRIAL SERVICE RATE                                    | per KW  ¢ per KWH | \$292.75<br>\$11.71<br>4.04<br>4.04           | \$234.25<br>\$9.37<br>3.85<br>3.85              | \$270.00<br>\$10.80<br>3.60<br>3.60           | \$216.00<br>\$8.64<br>3.60<br>3.60              |
| Demand charge:     First 25 KW or less billing demand     Additional KW     Energy charge:     First 360 KWH per KW of billing demand     All additional KWH  INDUSTRIAL SERVICE RATE Demand charge: | per KW  ¢ per KWH | \$292.75<br>\$11.71<br>4.04<br>4.04<br>Summer | \$234.25<br>\$9.37<br>3.85<br>3.85<br>Nonsummer | \$270.00<br>\$10.80<br>3.60<br>3.60<br>Summer | \$216.00<br>\$8.64<br>3.60<br>3.60<br>Nonsummer |

<sup>\*</sup> The rates shown in this table are those in effect at October 1, 2010. The electric service rates for residential service, small general service, and the energy charge portion for large general service and industrial services are increased or decreased by a fuel adjustment allowance. The fuel adjustment allowance is computed annually based on the energy costs estimate (purchased power and fuel) per kilowatt hour.

# SCHEDULE OF ELECTRIC SERVICE RATES \* LAST TEN FISCAL YEARS

| FY 2008     | - 2009      | FY 2007     | - 2008     | FY 2006 - 2007 |            |
|-------------|-------------|-------------|------------|----------------|------------|
| Summer      | Nonsummer   | Summer      | Nonsummer  | Summer         | Nonsummer  |
| \$360.75    | \$288.50    | \$343.50    | \$274.75   | \$316.50       | \$253.25   |
| ·           |             | •           | ·          |                | ·          |
| \$14.43     | \$11.54     | \$13.74     | \$10.99    | \$12.66        | \$10.13    |
| 5.22        | 4.54        | 4.97        | 4.32       | 4.58           | 3.98       |
| Summer      | Nonsummer   | Summer      | Nonsummer  | Summer         | Nonsummer  |
| \$14,100.00 | \$11,280.00 | \$12,195.00 | \$9,757.50 | \$11,287.50    | \$9,030.00 |
| \$18.80     | \$15.04     | \$16.26     | \$13.01    | \$15.05        | \$12.04    |
| 4.20        | 3.60        | 3.565       | 3.10       | 3.077          | 2.93       |
|             |             |             |            |                |            |
|             |             |             |            |                |            |
| FY 2003     | - 2004      | FY 2002     | - 2003     | FY 2001        | - 2002     |
| Summer      | Nonsummer   | Summer      | Nonsummer  | Summer         | Nonsummer  |
|             |             |             |            |                |            |
| \$175.00    | \$140.00    | \$175.00    | \$140.00   | \$175.00       | \$140.00   |
| \$7.00      | \$5.60      | \$7.00      | \$5.60     | \$7.00         | \$5.60     |
|             |             |             |            |                |            |
| 4.00        | 4.00        | 4.00        | 4.00       | 4.00           | 4.00       |
| 3.20        | 3.20        | 3.20        | 3.20       | 3.20           | 3.20       |
|             |             |             |            |                |            |
| Summer      | Nonsummer   | Summer      | Nonsummer  | Summer         | Nonsummer  |
|             |             |             |            |                |            |
| \$10,500.00 | \$8,400.00  | \$10,500.00 | \$8,400.00 | \$10,500.00    | \$8,400.00 |
| \$14.00     | \$11.20     | \$14.00     | \$11.20    | \$14.00        | \$11.20    |
| 2.66        | 2.66        | 2.66        | 2.66       | 2.66           | 2.66       |

### SCHEDULE OF WATER SERVICE RATES LAST TEN FISCAL YEARS

|   | LAST           | TEN FISCAL YI   | EARS  |   |   |
|---|----------------|---|---|---|---|
|   |                | 2010-2011   |   | 2009-   | 2010  |
|   | -              | Inside City<br>Limits   | Outside City<br>Limits  | Inside City<br>Limits   | Outside City<br>Limits  |
| Residential*: All CCF   | per 100 CCF    | \$2.400   | \$3.190   | \$2.182   | \$2.902   |
| Commercial*: All CCF  | per 100 CCF    | \$2.222   | \$2.955   | \$2.020   | \$2.687   |
| Large Commercial*: All CCF  | per 100 CCF    | \$2.084   | \$2.772   | \$1.894   | \$2.519   |
| *Summer Surcharged Rate:<br>(June, July, August, and September<br>water use in excess of 100% average<br>for nonsummer use) | per 100 CCF    | \$3.360   | \$4.470   | \$3.055   | \$4.063   |
| •   | . <del>-</del> | Minimum Char  |   | Minimum Char  |   |
|   |                | Inside City   | Outside City  | Inside City   | Outside City  |
| N   |                | Limits  | <u>Limits</u>   | <u>Limits</u>   | <u>Limits</u>   |
| Meter Size 5/8 inch and 3/4 inch 1 inch 1 1/2 inch 2 inch 3 inch 4 inch 6 inch  |                | \$6.96<br>\$7.32<br>\$10.78<br>\$11.30<br>\$19.40<br>\$28.23<br>\$54.28 | \$9.26<br>\$9.74<br>\$14.34<br>\$15.03<br>\$25.32<br>\$37.55<br>\$72.91 | \$6.33<br>\$6.64<br>\$8.60<br>\$9.07<br>\$19.04<br>\$28.23<br>\$54.28 | \$8.42<br>\$8.83<br>\$11.44<br>\$12.06<br>\$25.32<br>\$37.55<br>\$72.19 |
|   |                | 2005-   | 2006  | 2004-   | 2005  |
|   | -              | Inside City   | Outside City  | Inside City   | Outside City  |
|   |                | Limits  | Limits  | Limits  | Limits  |
| Residential*: All CCF   | per 100 CCF    | \$1.628   | \$2.165   | \$1.533   | \$2.040   |
| Commercial*: All CCF  | per 100 CCF    | \$1.487   | \$1.978   | \$1.410   | \$1.880   |
| Large Commercial*: All CCF  | per 100 CCF    | \$1.368   | \$1.819   | \$1.295   | \$1.720   |
| *Summer Surcharged Rate:<br>(June, July, August, and September<br>water use in excess of 120% average<br>for nonsummer use) | per 100 CCF    | \$2.279   | \$3.031   | \$2.146   | \$2.854   |
|   |                | Minimum Char  | rge Per Month   | Minimum Chai  | rge Per Month   |
| M   | -              | Inside City   | Outside City  | Inside City   | Outside City  |
| Minimum Charge Per Month  |                | •   | Limits  | Limits  | Limits  |
|   |                | Limits  | Lilling   |   |   |
| Meter Size 5/8 inch   |                | \$5.40  | \$7.18  | \$5.00  | \$6.65  |
|   |                |   |   |   |   |
| 5/8 inch<br>1 inch<br>1 1/2 inch  |                | \$5.40<br>\$5.80<br>\$8.35  | \$7.18<br>\$7.71<br>\$11.11   | \$5.00<br>\$5.40<br>\$7.75  | \$6.65<br>\$7.20<br>\$10.30   |
| 5/8 inch<br>1 inch<br>1 1/2 inch<br>2 inch  |                | \$5.40<br>\$5.80<br>\$8.35<br>\$8.97                                    | \$7.18<br>\$7.71<br>\$11.11<br>\$11.92                                  | \$5.00<br>\$5.40<br>\$7.75<br>\$8.97                                  | \$6.65<br>\$7.20<br>\$10.30<br>\$11.92                                  |
| 5/8 inch<br>1 inch<br>1 1/2 inch<br>2 inch<br>3 inch  |                | \$5.40<br>\$5.80<br>\$8.35<br>\$8.97<br>\$21.96                         | \$7.18<br>\$7.71<br>\$11.11<br>\$11.92<br>\$29.20                       | \$5.00<br>\$5.40<br>\$7.75<br>\$8.97<br>\$21.96                       | \$6.65<br>\$7.20<br>\$10.30<br>\$11.92<br>\$29.20                       |
| 5/8 inch<br>1 inch<br>1 1/2 inch<br>2 inch  |                | \$5.40<br>\$5.80<br>\$8.35<br>\$8.97                                    | \$7.18<br>\$7.71<br>\$11.11<br>\$11.92                                  | \$5.00<br>\$5.40<br>\$7.75<br>\$8.97                                  | \$6.65<br>\$7.20<br>\$10.30<br>\$11.92                                  |

## SCHEDULE OF WATER SERVICE RATES LAST TEN FISCAL YEARS

| 2008  | 3-2009  | 2007-  | 2008  | 2006-  | 2007  |
|---|---|--|---|--|---|
| Inside City<br>Limits   | Outside City<br>Limits  | Inside City<br>Limits  | Outside City<br>Limits  | Inside City<br>Limits  | Outside City<br>Limits  |
| \$1.980   | \$2.630   | \$1.932  | \$2.570   | \$1.840  | \$2.447   |
| \$1.830   | \$2.430   | \$1.750  | \$2.328   | \$1.606  | \$2.136   |
| \$1.720   | \$2.290   | \$1.670  | \$2.221   | \$1.505  | \$2.002   |
| \$2.772   | \$3.687   | \$2.705  | \$3.598   | \$2.576  | \$3.426   |
| Minimum Cha   | arge Per Month  | Minimum Chai   | rge Per Month   | Minimum Chai   | ge Per Month  |
| Inside City   | Outside City  | Inside City  | Outside City  | Inside City  | Outside City  |
| Limits  | Limits  | Limits   | Limits  | Limits   | Limits  |
| \$5.86  | \$7.79  | \$5.40   | \$7.18  | \$5.40   | \$7.1   |
| \$6.15  | \$8.18  | \$5.80   | \$7.71  | \$5.80   | \$7.7   |
| \$7.96  | \$10.59   | \$7.85   | \$10.44   | \$8.35   | \$11.1  |
| \$8.40  | \$11.17   | \$8.29   | \$11.03   | \$8.97   | \$11.9  |
| \$17.63   | \$23.45   | \$17.45  | \$23.21   | \$21.96  | \$29.2  |
| \$26.14   | \$34.77   | \$25.89  | \$34.43   | \$33.93  | \$45.1  |
| \$50.26   | \$66.85   | \$47.84  | \$63.63   | \$67.86  | \$90.2  |
|   | -2004   | 2002-  |   | 2001-2002  |   |
| Inside City   | <b>Outside City</b>   | Inside City  | <b>Outside City</b>   | Inside City  | Outside City  |
| Limits  | Limits  | Limits   | Limits  | Limits   | Limits  |
| \$1.458   | \$1.939   | \$1.395  | \$1.855   | \$1.347  | \$1.827   |
| \$1.356   | \$1.804   | \$1.298  | \$1.726   | \$1.266  | \$1.684   |
| \$1.177   | \$1.565   | \$1.126  | \$1.498   | \$1.104  | \$1.468   |
|   |   | ***  |   | \$1.924  | \$2.559   |
| \$2.041   | \$2.714   | \$1.953  | \$2.597   | ψ1.,, <u>2</u> .   |   |
|   | \$2.714   | \$1.953  Minimum Chai  |   | Minimum Chai   | rge Per Month   |
|   |   |  |   |  | ge Per Month<br>Outside City  |
| Minimum Cha   | arge Per Month  | Minimum Char   | rge Per Month   | Minimum Chai   |   |
| Minimum Cha<br>Inside City  | orge Per Month Outside City   | Minimum Char<br>Inside City  | rge Per Month Outside City                                      | Minimum Char<br>Inside City  | Outside City<br>Limits  |
| Minimum Cha<br>Inside City<br>Limits  | orge Per Month Outside City Limits  | Minimum Chai Inside City Limits  | rge Per Month Outside City Limits                               | Minimum Chai<br>Inside City<br>Limits  | Outside City Limits \$5.3   |
| Minimum Cha<br>Inside City<br>Limits<br>\$4.57<br>\$4.84<br>\$6.97                      | Outside City Limits  \$6.07 \$6.44 \$9.27   | Minimum Chai Inside City Limits \$4.37   | Outside City Limits  \$5.81 \$6.16 \$8.87                       | Minimum Char Inside City Limits \$4.00   | Outside City<br>Limits<br>\$5.3<br>\$5.6<br>\$8.3                     |
| Minimum Cha<br>Inside City<br>Limits<br>\$4.57<br>\$4.84<br>\$6.97<br>\$8.97            | Section 2015 August 1992 Per Month Outside City Limits \$6.07 \$6.44 \$9.27 \$11.92 | Minimum Char<br>Inside City<br>Limits<br>\$4.37<br>\$4.63                                | rge Per Month Outside City Limits  \$5.81 \$6.16 \$8.87 \$11.41 | Minimum Char<br>Inside City<br>Limits<br>\$4.00<br>\$4.26                                | Outside City<br>Limits<br>\$5.3<br>\$5.6<br>\$8.3<br>\$10.9           |
| Minimum Cha<br>Inside City<br>Limits<br>\$4.57<br>\$4.84<br>\$6.97<br>\$8.97<br>\$21.96 | \$6.07<br>\$6.44<br>\$9.27<br>\$11.92<br>\$29.20                                    | Minimum Char<br>Inside City<br>Limits<br>\$4.37<br>\$4.63<br>\$6.67<br>\$8.58<br>\$21.01 | \$5.81<br>\$6.16<br>\$8.87<br>\$11.41<br>\$27.94                | Minimum Char<br>Inside City<br>Limits<br>\$4.00<br>\$4.26<br>\$6.30<br>\$8.21<br>\$21.01 | Outside City<br>Limits<br>\$5.3<br>\$5.6<br>\$8.3<br>\$10.9<br>\$27.9 |
| Minimum Cha<br>Inside City<br>Limits<br>\$4.57<br>\$4.84<br>\$6.97<br>\$8.97            | Section 2015 August 1992 Per Month Outside City Limits \$6.07 \$6.44 \$9.27 \$11.92 | Minimum Char<br>Inside City<br>Limits<br>\$4.37<br>\$4.63<br>\$6.67<br>\$8.58            | rge Per Month Outside City Limits  \$5.81 \$6.16 \$8.87 \$11.41 | Minimum Char<br>Inside City<br>Limits<br>\$4.00<br>\$4.26<br>\$6.30<br>\$8.21            | Outside City<br>Limits<br>\$5.3<br>\$5.6<br>\$8.3<br>\$10.9           |

# SCHEDULE OF SANITARY SEWER SERVICE RATES LAST TEN FISCAL YEARS

| Residential and Commercial:<br>Service Charge<br>All Volume | per month<br>per 100 cu. ft. | 2010-2011<br>\$7.00<br>\$1.660 | 2009-2010<br>\$6.09<br>\$1.440 | 2008-2009<br>\$5.30<br>\$1.250 | 2007-2008<br>\$4.61<br>\$1.090 | 2006-2007<br>\$4.35<br>\$1.030 |
|---|------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| Residential and Commercial:<br>Service Charge<br>All Volume | per month<br>per 100 cu. ft. | 2005-2006<br>\$4.22<br>\$1.000 | 2004-2005<br>\$4.06<br>\$0.962 | 2003-2004<br>\$3.90<br>\$0.925 | 2002-2003<br>\$3.73<br>\$0.886 | 2001-2002<br>\$3.73<br>\$0.886 |

### SCHEDULE OF MARKETABLE SECURITIES AND INVESTMENTS

| Identification Number and<br>Issuing Institution                           | Purchase<br>Date     | Face<br>Amount,<br>or Shares | Maturity<br>Date     | Coupon<br>Interest<br>Rate | Cost                   | Fair<br>Value<br>09/30/11 |
|--|----------------------|------------------------------|----------------------|----------------------------|------------------------|---------------------------|
| OOLED CASH:  | _                    | _                            | _                    | _                          | •                      | ·                         |
| U. S. Government and Agency Securities:<br>FHR 71-2012A - 3133XC3Y7        | 12/07/05             | 1,295,000                    | 06/15/12             | 5.000%                     | 358,592                | 389,439                   |
| HUD CALLABLE - 911759BN7   | 09/12/96             | 110,000                      | 08/01/12             | 7.510%                     | 56,715                 | 80,438                    |
| FNR 2005-3 CL1 - 3136F6YK9<br>FMNA 2005 SER 4 - 3136F6YL7                  | 07/29/05<br>08/08/05 | 1,500,000<br>2,000,000       | 12/25/12<br>12/26/12 | 4.400%<br>4.650%           | 341,783<br>491,197     | 359,957<br>533,137        |
| FHR 2055 OE - 3133TDX50  | 02/20/02             | 1,000,000                    | 05/15/13             | 6.500%                     | 73,834                 | 39,140                    |
| FNMA PL 431577 - 31379WM20<br>FNMA POOL 254863 - 313711 PS1                | 07/20/98             | 2,000,000<br>1,000,000       | 07/01/13             | 5.000%                     | 0<br>57,734            | 22,289<br>65,518          |
| FNMA POOL 254863 - 31371LB81<br>FNMA 449353 - 31380TE23                    | 08/18/03<br>11/17/98 | 3,000,000                    | 08/01/13<br>10/01/13 | 4.000%<br>5.500%           | 2,349                  | 30,307                    |
| FHLMC SER R004-AL - 31396GG70  | various              | 4,000,000                    | 12/15/13             | 5.125%                     | 188,907                | 218,815                   |
| FHLMC E00669 - 31294JW61<br>FHLMC P60031 - 31288MA82                       | 02/19/02<br>02/15/05 | 2,000,000<br>20,000,000      | 05/01/14<br>07/01/14 | 6.000%<br>6.500%           | 64,932<br>281,465      | 30,377<br>176,948         |
| FHR 2863 DA - 31395G4H2  | 12/30/04             | 1,125,000                    | 09/15/14             | 4.250%                     | 129,154                | 123,658                   |
| FHR 2752 CR - 31394RL72  | 01/28/05             | 2,000,000                    | 12/15/14             | 4.250%                     | 163,908                | 170,286                   |
| FHLB REMIC CL2015A - 3133XAWF0<br>FHLB SD 2015 1 - 3133XCQE6               | 04/01/05<br>08/09/05 | 2,000,000<br>1,000,000       | 03/25/15<br>07/28/15 | 4.950%<br>5.250%           | 419,914<br>358,159     | 456,502<br>377,770        |
| FHLB SK 2015 CLASS 1 - 3133XCT60   | 11/08/05             | 1,500,000                    | 08/18/15             | 5.140%                     | 443,361                | 491,279                   |
| FHLMC E00975 GOLD - 31294KCL7<br>FHLB SUBORDINATED - 313771AA5             | 08/26/03<br>08/07/09 | 7,000,000<br>2,000,000       | 05/01/16<br>06/13/16 | 6.000%<br>5.625%           | 193,151<br>2,000,000   | 128,695<br>2,230,400      |
| FNBR 06-B1 AB - 31395NPD3  | 06/29/06             | 1,500,000                    | 06/25/16             | 6.000%                     | 61,527                 | 68,259                    |
| FHLMC PL 0100X - 31294KDD4   | 03/30/05             | 8,000,000                    | 07/01/16             | 5.500%                     | 314,049                | 288,717                   |
| FHLMC PL291302 - 31344XNTO<br>FNMA REM 3-11 CL DB - 31392HQG1              | various<br>01/30/03  | 58,282,764<br>1,000,000      | 04/01/17<br>04/25/17 | 7.000%<br>5.000%           | 242,893<br>44,867      | 210,480<br>19,692         |
| FHLMC 2474 NE - 31392PZL2  | 09/16/03             | 4,180,622                    | 07/15/17             | 5.000%                     | 158,657                | 113,251                   |
| FHLMC C90211 - 31335HGU1   | 12/12/02             | 3,500,000                    | 04/01/18             | 6.500%                     | 90,811                 | 37,781                    |
| FHLMC J07957 - 3128PKZW7<br>FHR 2844 BA - 31395EUQ8                        | 04/16/09<br>09/16/04 | 1,500,000<br>2,000,000       | 05/01/18<br>06/15/18 | 5.000%<br>5.000%           | 516,662<br>213,786     | 495,868<br>152,203        |
| FNMA 257428 - 31371N4M4  | 10/20/08             | 2,000,000                    | 10/01/18             | 5.000%                     | 677,462                | 727,634                   |
| FNMA 756831 - 31403SY42  | 02/18/09             | 2,677,630                    | 12/01/18             | 5.000%                     | 505,333                | 505,866                   |
| FHLMC C90263 - 31335HJG9<br>FNMA LP 577376 - 31386YMZ4                     | 05/17/99<br>11/26/01 | 1,000,000<br>953,329         | 04/01/19<br>08/01/19 | 7.000%<br>7.500%           | 48,364<br>65,598       | 29,112<br>28,870          |
| FINANCING CORP - 317705AP6   | 05/26/09             | 1,710,000                    | 09/26/19             | 8.600%                     | 2,290,545              | 2,532,493                 |
| FNMA GTD MTG 826269 - 31407B6E4  | 06/17/08             | 1,540,000                    | 07/01/20             | 5.000%                     | 346,376                | 371,333                   |
| FHLB BOND - 313375E94<br>FHR 1013 Z - 312904RL1                            | 08/24/11<br>11/21/02 | 3,000,000<br>780,000         | 08/24/20<br>10/15/20 | 3.050%<br>9.000%           | 3,000,000<br>49,465    | 3,030,000<br>30,820       |
| FHLMC G11813 - 31336WAM1   | 09/21/07             | 2,600,000                    | 11/01/20             | 5.000%                     | 699,798                | 783,623                   |
| FHLB STEP UP - 313371L95   | 11/24/10             | 2,000,000                    | 11/24/20             | 2.500%                     | 440,444                | 445,684                   |
| FHLMC PL G11945 - 3128M1BN8<br>FNMA REMIC 07-B1 - 31396P6D8                | 06/27/08<br>06/27/08 | 2,000,000<br>2,000,000       | 12/01/20<br>12/25/20 | 5.000%<br>5.450%           | 517,361<br>618.941     | 573,380<br>664,019        |
| FNMA STEP UP - 3136FREX7   | 04/12/11             | 2,000,000                    | 04/12/21             | 3.250%                     | 1,992,500              | 2,029,640                 |
| FNR 2006-62 VA - 31395N5T0   | 06/30/06             | 1,000,000                    | 06/01/21             | 6.000%                     | 2,345                  | 5,479                     |
| FNMA Step Up Call Notes - 3136FRNG4<br>FHLB Step Up Call Notes - 313374AL4 | 06/01/11<br>06/29/11 | 2,000,000<br>2,000,000       | 06/01/21<br>06/29/21 | 2.250%<br>1.000%           | 1,994,000<br>2,000,000 | 2,004,460<br>1,998,380    |
| FNMA Step Up Call Notes - 3136FRSD6  | 06/29/11             | 2,000,000                    | 06/29/21             | 1.000%                     | 1,999,000              | 1,997,200                 |
| Freddie Mac Step Up - 3134G2SA1  | 07/27/11             | 2,000,000                    | 07/27/21             | 1.000%                     | 2,000,000              | 2,000,440                 |
| FNMA Step Up - 3136FRYD9<br>FNMA 253945 - 31371KBN0                        | 07/27/11<br>04/29/02 | 2,000,000<br>1,200,000       | 07/27/21<br>08/01/21 | 2.000%<br>6.500%           | 1,997,000<br>55,877    | 2,014,720<br>34,954       |
| FHR 1116 I - 312906C40   | 11/30/98             | 505,000                      | 08/15/21             | 5.500%                     | 4,467                  | 11,244                    |
| FHR 1125 X - 312906XG0   | various              | 950,000                      | 08/15/21             | 8.250%                     | 60,427                 | 33,603                    |
| FFCB BOND - 31331XX64<br>FHR 3282 YC - 31397F2N1                           | 04/03/09<br>09/16/11 | 2,045,000<br>15,500,000      | 08/23/21<br>09/15/21 | 5.550%<br>5.500%           | 2,244,878<br>2,647,090 | 2,565,248<br>2,633,010    |
| FHLMC CTFS J03849 - 3128PFH24  | 06/22/07             | 2,000,000                    | 11/01/21             | 5.000%                     | 298,740                | 384,785                   |
| FHR 1163 JA - 3129072D9  | 11/29/99             | 500,000                      | 11/15/21             | 7.000%                     | 10,559                 | 14,676                    |
| FHRR R013 AB - 31397HNV6<br>FNR 91-162 GA - 31358KF37                      | 06/26/07<br>02/20/01 | 1,000,000<br>493,000         | 12/15/21<br>12/25/21 | 6.000%<br>8.250%           | 100,079<br>24,293      | 98,332<br>11,797          |
| FHLMC Cpn Strip - 3134A32A3  | 05/12/11             | 2,010,000                    | 03/15/22             | 0.000%                     | 1,292,149              | 1,497,852                 |
| FHLMC REMIC 1280 CL B - 312909J88  | various              | 78,574,999                   | 04/15/22             | 6.000%                     | 306,566                | 207,509                   |
| FHR 2534 ER - 31393FUH7<br>GNR 2004-97 AB - 38374JE93                      | 01/27/05<br>07/15/05 | 2,000,000<br>925,000         | 04/15/22<br>04/16/22 | 4.500%<br>3.084%           | 67,082<br>274,503      | 59,284<br>306,936         |
| FNMA REM 03-34 BA - 31393CET6  | 09/28/03             | 4,000,000                    | 05/25/22             | 4.000%                     | 182,896                | 205,695                   |
| FN 254797 - 31371K7J4  | 05/20/09             | 4,000,000                    | 06/01/23             | 5.000%                     | 811,905                | 814,516                   |
| FNMA Step Up Call Notes - 3136FRTJ2<br>FHLMC C90787 - 31335H2U6            | 06/16/11<br>02/12/04 | 2,000,000<br>1,758,744       | 06/16/23<br>11/01/23 | 2.125%<br>4.000%           | 2,000,000<br>549,761   | 2,002,640<br>673,819      |
| FNMA Notes - 3136FRLK7   | 05/24/11             | 2,000,000                    | 11/24/23             | 4.000%                     | 1,988,500              | 2,012,980                 |
| FNMA 255114 - 31371LK32  | 04/15/04             | 2,000,000                    | 03/01/24             | 5.000%                     | 530,015                | 553,106                   |
| FNMA PL 890112 - 31410K3V4<br>FNMA 255271 - 31371LQY8                      | 06/23/11<br>04/15/04 | 3,000,000<br>2,000,000       | 04/01/24<br>05/01/24 | 4.000%<br>5.000%           | 1,726,889<br>479,808   | 1,724,667<br>574,919      |
| FGG 18312 - 3128MMK28  | 09/19/11             | 3,000,000                    | 06/01/24             | 4.000%                     | 2,109,485              | 2,099,365                 |
| FHLMC C90844 - 31335H5D1   | 12/13/10             | 7,900,000                    | 08/01/24             | 4.500%                     | 2,544,300              | 2,581,195                 |
| FHLMC CTFS J11270 - 3128PQMT5<br>FHLMC Step Cpn - 3134G1LX0                | 12/17/09<br>05/13/11 | 2,154,035<br>750,000         | 11/01/24<br>07/28/25 | 4.000%<br>4.000%           | 1,294,562<br>749,250   | 1,300,073<br>751,328      |
| FNMA Step Up - 3136FPZH3   | 12/03/10             | 2,000,000                    | 12/03/25             | 2.000%                     | 1,995,000              | 2,003,480                 |
| FHR 3170 EV - 31396RZF7  | 09/08/09             | 3,250,000                    | 02/15/26             | 5.000%                     | 2,786,848              | 2,898,330                 |
| FNR 2011-58 KA - 31397UZT9<br>FHR 3840 KT - 3137A9FB7                      | 08/15/11<br>04/29/11 | 2,500,000<br>2,000,000       | 02/25/26<br>03/15/26 | 3.500%<br>3.500%           | 2,524,819<br>975,295   | 2,551,425<br>1,014,743    |
| FHLMC PC GOLD 15 Yr - 3128PWEA2  | 09/16/11             | 2,500,000                    | 08/01/26             | 3.000%                     | 2,575,206              | 2,566,306                 |
| FHR 1883 L - 3133T7WD7   | 05/10/02             | 2,000,000                    | 09/15/26             | 7.000%                     | 321,774                | 282,157                   |
| FHLMC GOLD G30307 - 3128CUKU9<br>FN 256751 - 31371NEY7                     | 05/13/08<br>07/13/09 | 2,500,000<br>3,500,000       | 01/01/27<br>06/01/27 | 6.000%<br>5.500%           | 745,279<br>1,165,035   | 763,306<br>1,150,378      |
| FHLMC CTFS D97497 - 3128E4KJ0  | 12/12/07             | 1,143,366                    | 12/01/27             | 5.000%                     | 145,005                | 172,783                   |
| FNMA PL 257154 - 31371NTK1   | 03/28/08             | 2,294,345                    | 03/01/28             | 4.500%                     | 901,404                | 997,747                   |
| FHLMC PL C91164 - 3128P7JH7<br>FHLMC PL C91167 - 3128P7JL8                 | various<br>04/29/08  | 4,000,000<br>2,000,000       | 03/01/28<br>04/01/28 | 5.000%<br>5.000%           | 1,197,092<br>651,347   | 1,211,170<br>711,626      |
| GNMA POOL 002633M - 36202C4S9  | 08/24/98             | 1,000,000                    | 08/20/28             | 8.000%                     | 37,344                 | 5,727                     |
| FHR 3789 JA - 3137A5D27  | 07/01/11             | 2,270,000                    | 10/15/28             | 4.000%                     | 2,275,712              | 2,293,505                 |
| FNMA BOND - 31398AQY1<br>FHLMC REMIC 2109 CL PE - 3133TH2C0                | 02/17/09<br>05/12/05 | 2,000,000<br>2,500,000       | 11/13/28<br>12/15/28 | 5.380%<br>6.000%           | 2,025,000<br>672,316   | 2,207,940<br>656,081      |
| FHLMC REMIC 3845 EK - 3137A9RZ1  | 09/20/11             | 3,555,000                    | 01/15/29             | 4.000%                     | 21,311                 | 3,631,625                 |
| FHLMC 2691 EK - 31394LBR2  | 04/28/04             | 2,000,000                    | 01/15/29             | 4.500%                     | 3,648,238              | 7,017                     |
| FNR 2005-53 MU - 31394DH94<br>FNR 2006-13 VB - 31394VN48                   | 05/27/05<br>06/09/09 | 2,000,000<br>2,145,000       | 07/25/29<br>05/25/30 | 5.500%<br>5.500%           | 69,796<br>2,240,184    | 14,790<br>2,285,948       |
|  | 00,07,07             | 2,173,000                    |                      |                            |                        |                           |
| FNMA Note Callable - 3136FPP92   | 03/24/11             | 2,000,000                    | 12/20/30             | 4.625%                     | 1,955,260              | 2,005,540                 |

### Table 13

### SCHEDULE OF MARKETABLE SECURITIES AND INVESTMENTS

| Identification Number and  | Purchase             | Face<br>Amount,        | Maturity             | Coupon<br>Interest |                        | Fair<br>Value    |
|--|----------------------|------------------------|----------------------|--------------------|------------------------|------------------|
| Issuing Institution  | Date                 | or Shares              | Date                 | Rate               | Cost                   | 09/30/11         |
| FHR 2647 A - 31394GBQ5   | 08/24/11             | 11,373,000             | 04/15/32             | 3.250%             | 1,527,567              | 1,517,0          |
| FHR 2600MD - 31393PNE0   | 04/15/09             | 1,900,000              | 06/15/32             | 5.500%             | 1,448,927              | 1,434,9          |
| FHR 2708 DG - 31394MAB6  | 12/12/07             | 1,283,000              | 07/15/32             | 5.500%             | 574,360                | 592,4            |
| FNR 2003-18 PA - 31392JVZ9                                       | 11/18/09             | 25,750,000             | 07/25/32             | 4.000%             | 1,720,050              | 1,763,9          |
| FHLMC REMIC 2698 CL BA - 31394LPM8<br>GNR 2003-70 TE - 38374BG80 | 02/24/05<br>12/14/06 | 3,000,000<br>923,000   | 11/15/32<br>02/20/33 | 5.000%<br>5.500%   | 281,639                | 281,2<br>941,0   |
| FNMA SER 03-43 CL YA - 31393A5B9                                 | 10/29/10             | 5,500,000              | 03/25/33             | 4.000%             | 865,499<br>801,059     | 795,5            |
| FHLMC REMIC 3419 AP - 31397R4P8                                  | 11/18/09             | 1,892,000              | 04/15/33             | 5.000%             | 1,992,808              | 1,971,7          |
| FNR 2003-35 UM - 31393BM77                                       | 08/11/09             | 15,000,000             | 05/25/33             | 4.500%             | 2,202,180              | 2,317,           |
| FHR 2981 ND - 31395U6P1  | 06/17/09             | 1,860,000              | 06/15/33             | 5.000%             | 1,891,388              | 1,974,9          |
| FHLMC ARM 1B0984 - 31336SUH9                                     | 02/23/04             | 2,000,000              | 07/01/33             | 3.295%             | 248,187                | 271,             |
| FHR 2877 PA - 31395HMH0  | 12/16/08             | 1,550,000              | 07/15/33             | 5.500%             | 561,354                | 588,             |
| FNMA ARM 742243 - 31402YS88<br>FHLMC CO1647 - 31292HZL1          | 12/23/03<br>12/13/10 | 1,000,000<br>5,500,000 | 09/01/33<br>10/01/33 | 3.816%<br>4.500%   | 112,483<br>2,305,446   | 110,<br>2,332,   |
| FNMA 190346 - 31368HL35  | 05/13/10             | 5,695,000              | 12/01/33             | 5.500%             | 1,226,187              | 1,214,           |
| FHR 3778 - 3137A45W3   | 05/09/11             | 2,500,000              | 12/15/33             | 4.000%             | 2,415,724              | 2,584,           |
| FNMA 725206 - 31402CU75  | 12/13/10             | 7,800,000              | 02/01/34             | 5.500%             | 1,696,522              | 1,665,           |
| FNMA PL 777716 - 31404TAR4                                       | 04/26/04             | 2,000,000              | 04/01/34             | 3.750%             | 361,110                | 383,             |
| FNMA ARM 775566 - 31404QTX7                                      | 02/22/05             | 1,000,000              | 05/01/34             | 4.146%             | 164,593                | 171,             |
| FNMA PL 779076 - 31404UQ52                                       | 06/24/04             | 2,000,000              | 05/01/34             | 3.790%             | 415,224                | 472,             |
| GNMA REMIC 07-6 LC - 38375JGV1                                   | 08/26/09             | 3,000,000              | 06/20/34             | 5.500%             | 2,491,065              | 2,386,           |
| GNR 2004-86 TA - 38374JYF7                                       | 04/22/08             | 3,000,000              | 07/20/34             | 4.000%             | 669,832                | 712,             |
| FNMA 888283 - 31410F2Q7  | 05/21/09             | 3,000,000              | 08/01/34             | 5.000%             | 1,390,138              | 1,402,           |
| FHR 2881 AE - 31395J5C6<br>FHLMC REMIC 31-48 CL CK - 31396JTZ8   | 03/24/09<br>11/21/06 | 5,080,000<br>2,095,909 | 08/15/34<br>08/15/34 | 5.000%<br>6.000%   | 1,337,702<br>2,112,283 | 1,353,<br>2,252, |
| FHR 2963 BK - 31395TLX0  | 07/01/11             | 5,000,000              | 09/15/34             | 4.000%             | 1.484.253              | 1,478            |
| FHR 2963 BP - 31395TM35  | 12/19/06             | 2,160,000              | 09/15/34             | 5.000%             | 584,230                | 649.             |
| FHR 2991 EG - 31395UWS6  | various              | 4,000,000              | 11/15/34             | 5.500%             | 1,172,541              | 1,224            |
| FHR 3438A - 31397RZY5  | 08/13/08             | 950,000                | 12/15/34             | 5.000%             | 267,488                | 287.             |
| FHLMC ARM 1B2795 - 3128JM7H4                                     | 03/23/05             | 2,000,000              | 03/01/35             | 4.446%             | 461,588                | 484.             |
| FHR 2942 LA - 31395PHQ8  | 08/13/09             | 2,250,000              | 03/15/35             | 5.000%             | 705,278                | 754,             |
| FNR 2005-29 AU - 31394DHY9                                       | 03/28/08             | 2,000,000              | 04/25/35             | 4.500%             | 573,440                | 662,             |
| FHR 3000 JH - 31395WPD3  | 08/01/05             | 2,000,000              | 06/15/35             | 5.000%             | 196,593                | 204,             |
| FHR 3289 ND - 31397FP48  | 05/18/09             | 2,000,000              | 06/15/35             | 5.500%             | 2,096,250              | 2,207,           |
| FHR 3002 CA - 31395WLH8<br>FHLMC REMIC 3287 PM - 31397G6P0       | 01/25/08<br>08/12/09 | 1,760,000<br>2,000,000 | 07/15/35<br>10/15/35 | 5.000%<br>6.000%   | 100,454<br>1,615,399   | 115,<br>1,602,   |
| FNR 2005-83 OG - 31394FUH6                                       | 02/27/07             | 2,960,645              | 10/15/35             | 5.000%             | 547,081                | 637              |
| SARM 05-22 1A2 - 863579F52                                       | 12/07/05             | 980,772                | 12/25/35             | 5.250%             | 287,514                | 186              |
| GNMA REMIC 09-93 UN - 38376KAL5                                  | 10/30/09             | 3,000,000              | 02/20/36             | 5.000%             | 2.208,612              | 2,175            |
| FHLMC PL G02252 - 3128LXQD5                                      | 06/13/11             | 6,500,000              | 07/01/36             | 5.500%             | 1,987,092              | 1,970            |
| GNMA REMIC 08-69 - 38375XRA4                                     | 03/18/09             | 6,000,000              | 07/20/36             | 5.750%             | 5,391,915              | 5,178,           |
| FNR 2008-41 MD - 31397LLU1                                       | 03/09/10             | 3,000,000              | 11/25/36             | 4.500%             | 1,693,286              | 1,791            |
| FNMA 888131 - 31410FVY8  | 07/13/09             | 3,615,000              | 02/01/37             | 5.500%             | 1,155,611              | 1,200            |
| FHR 3283 - 31397EXX8   | 10/29/09             | 3,457,300              | 02/15/37             | 5.000%             | 966,001                | 933,             |
| FNMA PL 888823 - 31410GPG2<br>FHLMC G03035 - 3128M4V42           | 09/14/09<br>05/12/11 | 4,325,000<br>5,360,000 | 03/01/37<br>07/01/37 | 5.500%<br>5.500%   | 1,470,057<br>1,941,569 | 1,471<br>1,933   |
| FNMA CI 888707 - 31410GKU6                                       | 05/12/11             | 1,550,000              | 10/01/37             | 7.500%             | 420,583                | 395              |
| FHLMC PL 783263 - 31349UTU2                                      | 06/24/08             | 1,500,000              | 05/01/38             | 4.500%             | 396,991                | 509              |
| FHLMC ARM 783264 - 31349UTV0                                     | 11/24/08             | 2,000,000              | 05/01/38             | 4.460%             | 555,918                | 538              |
| FHR 3448 AG - 31397TJ37  | 03/19/09             | 3,100,000              | 05/15/38             | 5.000%             | 1,624,506              | 1,643            |
| GNR 2008-82A - 38375YEK4   | 10/14/08             | 2,000,000              | 09/20/38             | 6.000%             | 521,730                | 516              |
| FNMA PL AE0484 - 31419ARE9                                       | 06/13/11             | 2,500,000              | 12/01/38             | 5.500%             | 2,066,384              | 2,067            |
| GNR 2009-93 PB - 38376KLZ2                                       | 08/26/11             | 4,000,000              | 12/16/38             | 3.000%             | 2,695,393              | 2,697            |
| GNMA 4461M - 36202E5W5   | 11/18/10             | 2,050,000              | 06/20/39             | 4.500%             | 1,611,472              | 1,621            |
| FNR 2009-50 MJ - 30396QMC0                                       | 08/22/11             | 3,100,000              | 06/25/39             | 4.000%             | 2,237,137              | 2,268,           |
| FNR 2009-78 BM - 31398FLA7<br>GNR 2009-58 AC - 38375D3D8         | 03/25/11             | 2,500,000              | 06/25/39<br>07/20/39 | 4.000%             | 1,806,456              | 1,848            |
| GNMA SER 2010-04 JC - 38376T2H4                                  | 03/16/11<br>12/16/10 | 3,000,000<br>2,350,000 | 08/16/39             | 4.000%<br>3.000%   | 1,803,536<br>1,729,364 | 1,868<br>1,712   |
| GNMA REMIC 09-093 HB - 38376KKX8                                 | 10/30/09             | 2,000,000              | 09/20/39             | 3.000%             | 1,084,350              | 1,105            |
| FHR 3819 - 3137A8LS5   | 05/27/11             | 2,000,000              | 06/15/40             | 4.000%             | 2,018,316              | 2,065            |
| FNR 2010-87 PJ - 31398TZJ3                                       | 05/24/11             | 2,000,000              | 06/25/40             | 3.500%             | 1,746,257              | 1,800            |
| FNR 2010-133 GB - 31398N7B4                                      | 07/06/11             | 2,635,000              | 10/25/40             | 2.500%             | 2,332,863              | 2,452            |
| FHR 3759 VM - 3137A2UE9  | 02/18/11             | 2,000,000              | 11/15/40             | 4.250%             | 1,854,700              | 1,941.           |
| FHR 3798 PQ - 3137A6AM4  | 06/16/11             | 2,000,000              | 01/15/41             | 3.500%             | 1,827,617              | 1,871            |
| FHR 3816 HN - 3137A6R46  | 03/30/11             | 2,000,000              | 01/15/41             | 4.500%             | 1,381,189              | 1,448.           |
| Total U. S. Government and<br>Agency Securities                  |                      |                        |                      | -                  | 168,522,367            | 172,045,         |
| iscellaneous Securities:   |                      |                        |                      |                    |                        |                  |
| San Bernardino City CA - 796825AW7                               | 11/07/96             | 500,000                | 08/01/15             | 0.000%             | 126,255                | 419.             |
| UBS Select Prime Preferred Fund                                  | various              | 78,269,483             | =                    |                    | 70,098,511             | 70,098,          |
| Total Miscellaneous Securities                                   |                      |                        |                      | -                  | 70,224,766             | 70,518,          |
| Total Pooled Cash Marketable                                     |                      |                        |                      |                    |                        |                  |

Table 13

### City of Columbia, Missouri

SCHEDULE OF MARKETABLE SECURITIES AND INVESTMENTS

| Issuing Institution   | Purchase<br>Date     | Amount,<br>or Shares | Maturity<br>Date     | Interest<br>Rate | Cost                     | Value<br>09/30/11        |
|---|----------------------|----------------------|----------------------|------------------|--------------------------|--------------------------|
| SELF-INSURANCE RESERVE:   |                      |                      |                      |                  |                          |                          |
| Mutual Funds:   |                      |                      |                      |                  |                          |                          |
| UBS Select Treasury Preferred Fund Total Mutual Funds                       | various              | 4,860,182            | _                    | _                | 4,860,182<br>4.860,182   | 4,860,182<br>4 860 182   |
| Total Self-Insurance Reserve  |                      |                      |                      | S                | 4,860,182 \$             | 4,860,182                |
| POST-EMPLOYMENT HEALTH FUND:  |                      |                      |                      |                  |                          |                          |
| Mutual Funds:   |                      |                      |                      |                  |                          |                          |
| NW Money Market Prime<br>Total Mutual Funds                                 | various              | 1,465,167            | _                    | _                | 1,465,167<br>1,465,167   | 1,465,167<br>1,465,167   |
| Total Post Employment Health Fund   |                      |                      |                      | \$               | 1,465,167 \$             | 1,465,167                |
| POLICE AND FIREFIGHTERS' RETIREMENT FUND:<br>Corporate Bonds:               |                      |                      |                      |                  |                          |                          |
| McDonnell Doug Corp 580169AM2   | 02/07/01             | 150,000              | 04/01/12             | 9.750%           | 188,250                  | 156,763                  |
| Genworth Life Instl - 37251EAE7<br>New Brunswick Province – 642866DV6       | 12/09/09<br>12/07/93 | 2,000,000<br>250,000 | 05/03/13<br>08/15/13 | 5.875%<br>6.750% | 2,007,500<br>244,537     | 2,030,260<br>277,647     |
| Bank of America Corp Notes - 06050WBR5                                      | 08/27/09             | 1,000,000            | 08/15/17             | 6.000%           | 1,000,000                | 949,360                  |
| Pitney Bowes Inc GLBL - 72447WAA7<br>Petro Canada LTD – 716442AC2           | 04/20/10<br>02/14/01 | 750,000<br>250,000   | 05/15/18<br>06/30/18 | 4.750%<br>9.700% | 764,625<br>315,000       | 751,740<br>327,205       |
| Wal-Mart Stores - 931142CP6   | 01/29/10             | 1,000,000            | 02/01/19             | 4.125%           | 998,830                  | 1,118,160                |
| GE Capital Internotes - 36966R4A1   | 08/20/09             | 2,000,000            | 08/15/20             | 5.850%           | 2,000,000                | 2,119,800                |
| Morgan Stanley Mtn Unrated - 61745E5N7<br>MBIA Inc. – 55262CAF7             | 09/29/09<br>02/08/00 | 2,000,000<br>500,000 | 09/29/24<br>10/01/28 | 5.000%<br>6.625% | 2,000,000<br>440,220     | 1,949,900<br>346,020     |
| Bellsouth Cap Fndg - 079857AH1  | 02/26/10             | 1,000,000            | 02/15/30             | 7.875%           | 1,171,200                | 1,342,700                |
| JP Morgan 2004-S2 CO 2A8 466247JE4<br>CS First Boston REMIC - 225470EX7     | 02/02/05<br>01/11/06 | 2,000,000<br>500,000 | 11/25/34<br>11/25/35 | 5.250%<br>5.500% | 380,066<br>474,591       | 370,395<br>653,563       |
| Total Corporate Bonds   |                      |                      |                      |                  | 11,984,819               | 12,393,513               |
| Common Stock and Mutual Funds:  |                      | 114,006              | 27/4                 |                  | 4 204 742                | 5 241 006                |
| Fidelity Contra Fund<br>Fidelity Blue Chip Growth Fund                      | various<br>various   | 114,096<br>66,715    | N/A<br>N/A           | _                | 4,204,742<br>1,872,891   | 5,341,906<br>2,091,630   |
| Fidelity Value Fund   | various              | 14,793               | N/A                  |                  | 717,720                  | 738,602                  |
| American Century Ultra Fund   | various              | 110,813              | N/A                  | _                | 2,664,694                | 2,091,859                |
| American Century Value Fund<br>American Century Int'l Growth                | various<br>various   | 518,228<br>174,380   | N/A<br>N/A           | _                | 4,012,058<br>895,001     | 3,190,894<br>882,398     |
| Invesco Constellation Fund  | various              | 60,819               | N/A                  | _                | 944,480                  | 772,391                  |
| Invesco Global Sml & Mid Cap Growth   | various              | 94,795               | N/A                  | _                | 1,670,874                | 1,525,458                |
| Duff & Phelps Utilits Stk – 26432410<br>Standard & Poors Dep Recpts-78462F1 | various<br>various   | 31,208<br>37,300     | N/A<br>N/A           | _                | 372,314<br>1,739,968     | 344,050<br>4,220,495     |
| Vanguard Strategic Equity   | various              | 258,219              | N/A                  | _                | 6,060,050                | 5,945,736                |
| Allianz Fixed Income FXIMX<br>Allianz Fixed Income FXICX                    | 09/29/11             | 84,210               | N/A                  | _                | 879,152                  | 879,152                  |
| Common Stock  | 09/29/11<br>various  | 71,080<br>326,620    | N/A<br>N/A           | _                | 877,127<br>9,858,107     | 874,995<br>9,622,035     |
| Total Common Stock and Mutual Funds   |                      |                      |                      |                  | 36,769,178               | 38,521,601               |
| U.S. Government and Agency Securities:<br>US Treas Bond - 912828RD4         | 09/28/11             | 3,500,000            | 08/31/13             | 0.125%           | 3,493,574                | 3,491,390                |
| US Tsy Note - 912828RF9   | 09/28/11             | 3,475,000            | 08/31/16             | 1.000%           | 3,496,854                | 3,483,688                |
| US Tsy Note - 912828RC6   | 09/28/11             | 1,950,000            | 08/15/21             | 2.125%           | 2,001,873                | 1,984,437                |
| US Treas Bond - 912810QS0   | 09/28/11             | 425,000              | 08/15/41             | 3.750%           | 497,416                  | 494,794                  |
| Total U.S. Government and Agency Securi                                     | ties                 |                      |                      |                  | 9,489,717                | 9,454,309                |
| Miscellaneous Securities:<br>Las Vegas Nev CTFS City Hall - 517705AP4       | 12/23/09             | 2,000,000            | 09/01/39             | 7.800%           | 2,031,500                | 2,351,820                |
| Money Market Funds Total Miscellaneous Securities                           | various              | 16,989,208           | _                    | _                | 16,989,208<br>19,020,708 | 16,989,208<br>19,341,028 |
| Asset-Backed Securities:  |                      |                      |                      |                  |                          |                          |
| Freddie Mac Bond - 3137EACQ0<br>FFCB Bond - 31331KXA3                       | 09/27/11<br>09/27/11 | 335,000<br>335,000   | 12/28/12<br>09/06/13 | 6.250%<br>3.750% | 336,581<br>335,064       | 336,240<br>334,608       |
| FHLB NTS - 313373JR4  | 09/27/11             | 335,000              | 05/28/14             | 1.375%           | 342,852                  | 341,868                  |
| Fannie Mae Nts - 3135G0BA0  | 09/27/11             | 335,000              | 04/11/16             | 2.375%           | 353,951                  | 353,103                  |
| Fannie Mae Bond - 3135G0CM3<br>FHLMC 260794CP - 3134113B4                   | 09/27/11<br>08/24/87 | 335,000<br>500,000   | 09/28/16<br>10/01/16 | 1.250%<br>8.000% | 335,178<br>523           | 334,374<br>1,212         |
| FHLB Bond - 3133SMQ87   | 09/27/11             | 335,000              | 11/17/17             | 5.000%           | 403,776                  | 403,353                  |
| Freddie Mac Nts - 3137EABP3   | 09/27/11             | 335,000              | 06/13/18             | 4.875%           | 402,111                  | 400,633                  |
| FHLMC PL G11503 - 31283KU48<br>Freddie Mac Nts - 3137EACA5                  | 09/28/11<br>09/27/11 | 500,000<br>335,000   | 01/01/19<br>03/27/19 | 5.000%<br>3.750% | 128,590<br>379,558       | 126,939<br>378,453       |
| CWHL 2004-J9 4A1 - 12669GFN6  | 06/05/07             | 2,200,000            | 11/25/19             | 5.250%           | 257,992                  | 291,125                  |
| GNMA REMIC 03-34 PC - 38373QHX2   | 04/11/06             | 1,500,000            | 04/16/33             | 5.500%           | 457,586                  | 493,524                  |
| CSMC 2006-C3 A-M - 22545DAF4<br>FHLMC PL G06685 - 3128M8XN9                 | 09/27/11<br>09/28/11 | 100,000<br>201,434   | 06/15/38<br>03/01/39 | 6.011%<br>6.500% | 88,781<br>224,410        | 90,913<br>224,410        |
| WFRBS 2011-C3 - 92935VAQ1   | 09/28/11             | 50,000               | 03/15/44             | 5.335%           | 41,063                   | 41,063                   |
| Total Asset-Backed Securities   |                      |                      |                      | a                | 4,088,016                | 4,151,818                |
| Total Police and Firefighters' Investment                                   |                      |                      |                      | S                | 81,352,438 \$            | 83,862,269               |
| Total Restricted/Unrestricted Marketable<br>Securities and Investments      |                      |                      |                      | \$               | 326,424,920 \$           | 332,751,430              |

## FEDERAL AND STATE GRANTS SEPTEMBER 30, 2011

| Public Safety:                        |               |            |            |
|---------------------------------------|---------------|------------|------------|
| Police                                | \$<br>351,719 |            |            |
| Emergency Management/JCIC             | 325,683       |            |            |
| Total Public Safety                   |               | \$         | 677,402    |
|                                       |               |            |            |
| <u>Transportation:</u>                |               |            |            |
| Railroad                              | 17,299        |            |            |
| GIS                                   | 20,865        |            |            |
| Parking                               | 3,069         |            |            |
| Interactive Historical Map            | 3,660         |            |            |
| Planning                              | 213,674       |            |            |
| Street Construction                   | 1,507,932     |            |            |
| Non Motorized Transportation Projects | 2,578,268     |            |            |
| Airport                               | 1,265,394     |            |            |
| Public Transportation                 | 2,439,981     |            |            |
| Total Transportation                  |               | <u>.</u> 1 | 8,050,142  |
| •                                     |               |            |            |
| Health and Environment:               |               |            |            |
| Health Department                     | 1,591,275     |            |            |
| CDBG/HOME                             | 1,640,043     |            |            |
| Sustainability Grant                  | 262,045       |            |            |
| Electric Grant                        | 1,166         |            |            |
| Solid Waste                           | 550,959       |            |            |
| Total Health and Environment          |               | i)         | 4,045,488  |
|                                       |               |            | .,,        |
| Personal Development:                 |               |            |            |
| Trails Grants                         | 453,391       |            |            |
| Convention and Tourism                | 50,462        |            |            |
| Historical Records                    | 5,000         |            |            |
| Non Motorized Trails                  | 1,444,096     |            |            |
| Cultural Affairs                      | 32,644        |            |            |
| Parks & Recreation                    | 16,739        |            |            |
| Homelessness Prevention Grant         | 82,664        |            |            |
| Youth At Risk                         | 8,630         |            |            |
|                                       |               |            |            |
| Emergency Shelter Grant               | <br>14,346    | •          |            |
| Total Personal Development            |               |            | 2,107,972  |
| Total Federal and State Grants        |               | \$         | 14,881,004 |

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Table 15

## TAXABLE SALES BY CATEGORY LAST TEN FISCAL YEARS

|   | 2002            | 2003            | 2004            | 2005            |
|---|-----------------|-----------------|-----------------|-----------------|
| Agriculture, forestry, fishing            | \$3,446,797     | \$3,565,672     | \$4,035,283     | \$3,557,714     |
| Construction                              | 2,544,766       | 3,045,869       | 2,774,826       | 2,921,474       |
| Finance, insurance, real estate           | 2,346,797       | 2,299,664       | 2,143,978       | 2,399,035       |
| Manufacturing                             | 7,320,475       | 6,312,512       | 6,357,584       | 7,513,710       |
| Public Administration                     | 90,775,378      | 75,454,919      | 82,471,111      | 86,644,559      |
| Retail Trade                              | 1,145,595,684   | 1,178,064,563   | 1,261,112,802   | 1,343,781,881   |
| Services                                  | 91,598,828      | 93,902,544      | 95,551,354      | 101,378,564     |
| Transportation, communications, utilities | 109,981,222     | 139,451,170     | 146,630,149     | 157,193,070     |
| Unclassified Establishments               | 125,859,239     | 128,535,049     | 127,888,860     | 129,507,027     |
|   | \$1,579,469,186 | \$1,630,631,962 | \$1,728,965,947 | \$1,834,897,034 |

Source: State of Missouri Department of Revenue

Note: Data subject to change as more precise numbers become available.

## **City Direct Sales Tax Rates**

| General                          | 1.00%   | 1.00% | 1.00% | 1.00% |
|----------------------------------|---------|-------|-------|-------|
| Transportation                   | 0.50%   | 0.50% | 0.50% | 0.50% |
| Capital Improvement Plan         | 0.25%   | 0.25% | 0.25% | 0.25% |
| Parks                            | 0.25% * | 0.25% | 0.25% | 0.25% |
|                                  |         |       |       |       |
| Total City Direct Sales Tax Rate | 2.00%   | 2.00% | 2.00% | 2.00% |

<sup>\*</sup> The Parks Sales Tax commenced 04/01/2001.

# TAXABLE SALES BY CATEGORY LAST TEN FISCAL YEARS

| 2006            | 2007            | 2008            | 2009            | 2010            | 2011            |
|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| \$3,725,947     | \$3,687,379     | \$3,685,015     | \$3,626,033     | \$3,647,342     | \$3,683,940     |
| 4,498,851       | 5,261,263       | 6,606,885       | 6,131,852       | 8,294,821       | 9,526,833       |
| 1,215,588       | 1,129,272       | 1,230,495       | 1,595,983       | 1,722,804       | 1,600,294       |
| 8,069,945       | 8,667,005       | 9,238,611       | 8,544,214       | 8,431,478       | 7,463,650       |
| 89,066,656      | 93,453,319      | 94,959,107      | 88,272,968      | 81,990,610      | 83,918,013      |
| 1,467,637,821   | 1,448,257,430   | 1,448,974,134   | 1,419,943,592   | 1,437,334,802   | 1,451,605,067   |
| 107,841,992     | 110,137,975     | 115,501,385     | 107,024,613     | 108,249,855     | 110,045,747     |
| 174,546,592     | 186,302,778     | 197,916,420     | 201,972,107     | 209,080,335     | 199,376,707     |
| 127,411,231     | 129,339,459     | 117,011,804     | 99,896,413      | 121,120,314     | 134,263,295     |
| \$1,984,014,623 | \$1,986,235,880 | \$1,995,123,856 | \$1,937,007,775 | \$1,979,872,361 | \$2,001,483,546 |

## City Direct Sales Tax Rates, cont.

| 1.00% | 1.00% | 1.00% | 1.00% | 1.00% | 1.00% |
|-------|-------|-------|-------|-------|-------|
| 0.50% | 0.50% | 0.50% | 0.50% | 0.50% | 0.50% |
| 0.25% | 0.25% | 0.25% | 0.25% | 0.25% | 0.25% |
| 0.25% | 0.25% | 0.25% | 0.25% | 0.25% | 0.25% |
|       |       |       |       |       |       |
| 2.00% | 2.00% | 2.00% | 2.00% | 2.00% | 2.00% |

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### RATIOS OF OUTSTANDING DEBT BY TYPE LAST TEN FISCAL YEARS

### Governmental Activities

| Fiscal<br>Year<br>Ended | Certificates<br>of<br>Participation | Capital<br>Lease<br>Obligations | General<br>Obligation<br>Bonds | Special<br>Obligation<br>Bonds | Special<br>Obligation<br>Notes |
|-------------------------|-------------------------------------|---------------------------------|--------------------------------|--------------------------------|--------------------------------|
| 2011                    | -                                   | -                               | -                              | 40,339,747                     | 11,175,289                     |
| 2010                    | -                                   | -                               | -                              | 43,948,910                     | 995,000                        |
| 2009                    | -                                   | -                               | -                              | 46,693,075                     | 1,950,000                      |
| 2008                    | -                                   | -                               | -                              | 49,102,240                     | 2,865,000                      |
| 2007                    | -                                   | -                               | -                              | 24,412,957                     | 3,740,000                      |
| 2006                    | -                                   | -                               | -                              | 26,629,413                     | -                              |
| 2005                    | 3,040,000                           | 7,000,000                       | -                              | -                              | -                              |
| 2004                    | 3,989,500                           | 7,000,000                       | -                              | -                              | -                              |
| 2003                    | 4,874,500                           | 7,000,000                       | -                              | -                              | -                              |
| 2002                    | 5,696,500                           | 7,000,000                       | 2,125,000                      | -                              | -                              |
|                         |                                     |                                 |                                |                                |                                |

## Business-Type Activities

| Fiscal<br>Year | Certificates<br>of | Special<br>Obligation | Water<br>& Electric | Sewer      | Parking   | Total       | Percentage<br>of<br>Per Capita | Per                 |
|----------------|--------------------|-----------------------|---------------------|------------|-----------|-------------|--------------------------------|---------------------|
| Ended          | Participation      | Bonds                 | Bonds               | Bonds      | Bonds     | Government  | Personal Income a              | Capita <sup>a</sup> |
| 2011           | -                  | 93,208,599            | 151,238,623         | 56,589,896 |           | 352,552,154 | n/a %                          | n/a                 |
| 2010           | -                  | 94,857,956            | 82,023,648          | 33,207,073 | -         | 255,032,587 | 4.05 %                         | 2,579               |
| 2009           | -                  | 96,437,311            | 86,066,307          | 28,357,275 | -         | 259,503,968 | 4.31 %                         | 2,664               |
| 2008           | -                  | 84,885,220            | 73,322,485          | 19,292,241 | -         | 229,467,186 | 4.16 %                         | 2,388               |
| 2007           | -                  | 64,705,863            | 77,104,088          | 18,684,800 | -         | 188,647,708 | 3.57 %                         | 1,993               |
| 2006           | -                  | 66,116,207            | 80,725,692          | 18,932,695 | -         | 192,404,007 | 3.78 %                         | 2,064               |
| 2005           | 2,457,114          | 14,399,066            | 81,327,295          | 20,089,049 | 2,633,043 | 130,945,567 | 2.69 %                         | 1,426               |
| 2004           | 6,815,151          | 15,207,176            | 77,325,151          | 21,215,403 | 2,729,913 | 134,282,294 | 2.96 %                         | 1,495               |
| 2003           | 8,738,130          | 15,985,286            | 63,592,285          | 21,465,951 | 2,821,782 | 124,477,934 | 2.94 %                         | 1,408               |
| 2002           | 10,500,000         | 16,820,000            | 73,765,000          | 18,730,000 | 3,050,000 | 137,686,500 | 3.39 %                         | 1,583               |

n/a = information not available for current year

<sup>&</sup>lt;sup>a</sup> See Table 26 for personal income and population data

# RATIO OF NET GENERAL BONDED DEBT TO ASSESSED VALUE AND PER CAPITA LAST TEN FISCAL YEARS

| Fiscal<br>Year<br>Ended | Gross Bonded<br>Debt | Less Debt<br>Service Funds | Net Bonded<br>Debt | Ratio of<br>Net Bonded<br>Debt to<br>Assessed Value <sup>a</sup> | Net Bonded<br>Debt Per<br>Capita <sup>b</sup> |
|-------------------------|----------------------|----------------------------|--------------------|--|---|
| 2002                    | 700,000              | 1,190,238                  | (490,238)          | (0.05) %   | (5.55)  |
| 2003                    | 0                    | 484,393                    | 0                  | 0.00 %   | 0.00  |
| 2004                    | 0                    | 493,497                    | 0                  | 0.00 %   | 0.00  |
| 2005                    | 0                    | 503,611                    | 0                  | 0.00 %   | 0.00  |
| 2006                    | 0                    | 0                          | 0                  | 0.00 %   | 0.00  |
| 2007                    | 0                    | 0                          | 0                  | 0.00 %   | 0.00  |
| 2008                    | 0                    | 0                          | 0                  | 0.00 %   | 0.00  |
| 2009                    | 0                    | 0                          | 0                  | 0.00 %   | 0.00  |
| 2010                    | 0                    | 0                          | 0                  | 0.00 %   | 0.00  |
| 2011                    | 0                    | 0                          | 0                  | 0.00 %   | 0.00  |

<sup>&</sup>lt;sup>a</sup> See Table 5 for property value data

<sup>&</sup>lt;sup>b</sup>Population data can be found in Table 26

## DIRECT AND OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT SEPTEMBER 30, 2011

| <b>Jurisdiction</b>      | Bond Issues<br>Outstanding | Amount<br>Available<br>Debt Service<br>Funds | Net Debt<br>Outstanding | Percentage<br>Applicable to<br>City of<br>Columbia (a) | Amount Applicable to City of Columbia |
|--------------------------|----------------------------|--|-------------------------|--|---------------------------------------|
| City of Columbia         | \$0                        | \$0  | \$0                     | 0.0%   | \$0                                   |
| Columbia School District | 192,967,000                | 32,400,994                                   | 160,566,006             | 81.9%  | 131,582,746                           |
| Boone County             | 2,432,347                  | 126,095                                      | 2,306,252               | 71.6%  | 1,651,975                             |
| Totals                   | \$195,399,347              | \$32,527,089                                 | \$162,872,258           |  | \$133,234,720                         |

Source: Assessed value data used to estimate applicable percentages provided by the Boone County Collectors Office. Debt outstanding data provided by each governmental unit.

Note: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the City. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of the City. This process recognized that, when considering the City's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident, and therefore responsible for repaying the debt, of each overlapping government.

(a) For debt repaid with property taxes, the percentage of overlapping debt applicable is estimated using taxable assessed property values. Applicable percentages were estimated by determining the portion of another governmental unit's taxable assessed value that is within the City's boundaries and dividing it by each unit's total taxable assessed value.

### LEGAL DEBT MARGIN INFORMATION LAST TEN FISCAL YEARS

| Assessed value (2011)   |               |                             |               | \$1,674,753,034 * |
|---|---------------|-----------------------------|---------------|-------------------|
| Constitutional debt limit **  |               |                             |               | \$224.050.607     |
| Constitutional debt limit ***   |               |                             |               | \$334,950,607     |
| (20% assessed value)  |               |                             |               |                   |
| Total bonded debt   |               |                             | \$206,392,553 |                   |
| Less:<br>Water and Electric Utility Bonds<br>Sanitary Sewer Utility Bonds |               | \$149,830,000<br>56,562,553 | 206,392,553   |                   |
| Total amount of debt applicable to debt limit                             |               |                             |               | 0                 |
| Legal debt margin   |               |                             |               | \$334,950,607     |
|   |               | Fisca                       | l Year        |                   |
|   | 2002          | 2003                        | 2004          | 2005              |
| Debt limit  | \$210,953,913 | \$223,338,535               | \$231,727,857 | \$271,166,022     |
| Total net debt applicable to limit  | \$2,125,000   | \$0                         | \$0           | \$0               |
| Legal debt margin   | \$208,828,913 | \$223,338,535               | \$231,727,857 | \$271,366,022     |
| Total net debt applicable to the limit as a percentage of debt limit      | 1.01%         | 0.00%                       | 0.00%         | 0.00%             |

<sup>\*</sup> All tangible property.

Section 95.120 of the 1978 Missouri Revised Statutes permits any county or city, by a vote of two-thirds of qualified electors voting thereon, to incur additional indebtedness for city purposes not to exceed 5 percent of the taxable tangible property therein, as shown by the last assessment.

Sections 95.125 and 95.130 of the 1978 Missouri Revised Statutes provide that any city may become indebted not exceeding in the aggregate an additional 10 percent for the purpose of acquiring right-of-ways, constructing, extending, and improving streets and avenues and/or sanitary or storm sewer system, and an additional 10 percent for purchasing or construction of waterworks, electric, or other light plants, provided the total general obligation indebtedness of the city does not exceed 20 percent of the assessed valuation.

<sup>\*\*</sup>Section 95.115 of the 1978 Missouri Revised Statutes permits any county or city, by vote of two-thirds of qualified electors voting thereon, to incur additional indebtedness for city purposes not to exceed 5 percent of the taxable tangible property therein, as shown by the last assessment.

## LEGAL DEBT MARGIN INFORMATION LAST TEN FISCAL YEARS

## Fiscal Year

| 2011          | 2010          | 2009          | 2008          | 2007          | 2006          |
|---------------|---------------|---------------|---------------|---------------|---------------|
| \$334,950,607 | \$329,972,141 | \$328,051,141 | \$324,507,278 | \$312,992,986 | \$293,218,030 |
| \$0           | \$0           | \$0           | \$0           | \$0           | \$0           |
| \$334,950,607 | \$329,972,141 | \$328,051,141 | \$324,507,278 | \$312,992,986 | \$293,218,030 |
| 0.00%         | 0.00%         | 0.00%         | 0.00%         | 0.00%         | 0.00%         |

## WATER AND ELECTRIC UTILITY REVENUE BOND COVERAGE (a) LAST TEN FISCAL YEARS

|                         | WATER AND ELECTRIC UTILITY REVENUE / REFUNDING BONDS (c) |                       |                |           |              |            |                             |
|-------------------------|--|-----------------------|----------------|-----------|--------------|------------|-----------------------------|
| Fiscal<br>Year<br>Ended | Operating<br>Revenue (d)                                 | Operating<br>Expenses | Net<br>Revenue | Principal | Interest (b) | Total      | Revenue<br>Bond<br>Coverage |
| 2002                    | 73,119,302   | 54,840,910            | 18,278,392     | 3,035,000 | 2,494,394    | 5,529,394  | 3.31                        |
| 2003                    | 76,094,540   | 58,444,470            | 17,650,070     | 3,410,000 | 3,160,451    | 6,570,451  | 2.69                        |
| 2004                    | 79,237,016   | 62,559,631            | 16,677,385     | 3,685,000 | 2,992,679    | 6,677,679  | 2.50                        |
| 2005                    | 92,127,894   | 72,052,155            | 20,075,739     | 3,870,000 | 3,449,264    | 7,319,264  | 2.74                        |
| 2006                    | 105,384,237  | 85,904,487            | 19,479,750     | 575,000   | 3,308,873    | 3,883,873  | 5.02                        |
| 2007                    | 116,758,098  | 84,055,177            | 32,702,921     | 3,595,000 | 4,332,137    | 7,927,137  | 4.13                        |
| 2008                    | 121,609,839  | 90,723,595            | 30,886,244     | 3,755,000 | 5,079,238    | 8,834,238  | 3.50                        |
| 2009                    | 132,415,953  | 99,094,026            | 33,321,927     | 3,875,000 | 6,125,758    | 10,000,758 | 3.33                        |
| 2010                    | 142,829,724  | 104,960,352           | 37,869,372     | 4,020,000 | 6,206,577    | 10,226,577 | 3.70                        |
| 2011                    | 151,526,817  | 107,813,998           | 43,712,819     | 4,175,000 | 6,354,157    | 10,529,157 | 4.15                        |

<sup>(</sup>a) Revenue bonds and their related interest are payable solely from the revenues derived from the operation of the enterprise owned by the City. The taxing power of the City is not pledged to secure payment of the bonds and interest.

<sup>(</sup>b) Interest payments made in the fiscal year.

<sup>(</sup>c) This includes Special Obligation Bonds, Series 2006C and 2008A, which are to be treated as a water and electric utility revenue bond issue.

<sup>(</sup>d) Includes investment and miscellaneous revenue in fiscal year 2009 and thereafter.

# SANITARY SEWER UTILITY REVENUE BOND COVERAGE (a) LAST TEN FISCAL YEARS

|                         | SANITARY SEWER SYSTEM REVENUE BONDS (d) |                       |                |           |              |           |                             |
|-------------------------|---|-----------------------|----------------|-----------|--------------|-----------|-----------------------------|
| Fiscal<br>Year<br>Ended | Operating<br>Revenue (c)                | Operating<br>Expenses | Net<br>Revenue | Principal | Interest (b) | Total     | Revenue<br>Bond<br>Coverage |
| 2002                    | 7,957,444                               | 5,098,788             | 2,858,656      | 705,000   | 1,069,619    | 1,774,619 | 1.61                        |
| 2003                    | 7,923,672                               | 5,501,961             | 2,421,711      | 825,000   | 795,719      | 1,620,719 | 1.49                        |
| 2004                    | 8,708,998                               | 5,721,756             | 2,987,242      | 1,040,000 | 1,038,747    | 2,078,747 | 1.44                        |
| 2005                    | 9,378,918                               | 5,750,876             | 3,628,042      | 1,245,000 | 994,648      | 2,239,648 | 1.62                        |
| 2006                    | 9,915,355                               | 6,221,458             | 3,693,897      | 1,280,000 | 1,126,455    | 2,406,455 | 1.53                        |
| 2007                    | 10,313,861                              | 6,395,635             | 3,918,226      | 1,590,000 | 1,281,897    | 2,871,897 | 1.36                        |
| 2008                    | 10,333,579                              | 6,596,832             | 3,736,747      | 1,640,000 | 1,290,111    | 2,930,111 | 1.28                        |
| 2009                    | 11,645,980                              | 7,637,179             | 4,008,801      | 1,765,000 | 1,256,537    | 3,021,537 | 1.33                        |
| 2010                    | 13,536,909                              | 7,576,703             | 5,960,206      | 1,805,000 | 1,520,655    | 3,325,655 | 1.79                        |
| 2011                    | 15,430,156                              | 7,850,327             | 7,579,829      | 1,875,000 | 1,911,364    | 3,786,364 | 2.00                        |

<sup>(</sup>a) Revenue bonds and their related interest are payable solely from the revenues derived from the operation of the enterprise owned by the City. The taxing power of the City is not pledged to secure payment of the bonds and interest.

<sup>(</sup>b) Interest payments made during the fiscal year.

<sup>(</sup>c) Includes investment revenue in fiscal year 2002 and thereafter.

<sup>(</sup>d) This includes Special Obligation Bonds, Series 2001A and Special Obligation Bonds, Series 2006A, which are to be treated as sewer system revenue bond issues.

### PARKING REVENUE BOND COVERAGE (a) LAST TEN FISCAL YEARS

| Fiscal<br>Year<br>Ended | Operating<br>Revenue | Operating<br>Expenses | Net<br>Revenue | Principal | Interest (b) | <u>Total</u> | Revenue<br>Bond<br>Coverage |
|-------------------------|----------------------|-----------------------|----------------|-----------|--------------|--------------|-----------------------------|
| 2002                    | 1,694,281            | 738,795               | 955,486        | 85,000    | 171,609      | 256,609      | 3.72                        |
| 2003                    | 1,707,745            | 650,768               | 1,056,977      | 90,000    | 167,517      | 257,517      | 4.10                        |
| 2004                    | 1,675,667            | 682,007               | 993,660        | 95,000    | 163,052      | 258,052      | 3.85                        |
| 2005                    | 1,641,734            | 710,366               | 931,368        | 100,000   | 158,224      | 258,224      | 3.61                        |
| 2006                    | 1,657,637            | 710,577               | 947,060        | 0         | 0            | 0            | n/a (c)                     |
| 2007                    | 1,562,110            | 695,501               | 866,609        | 0         | 0            | 0            | n/a (c)                     |
| 2008                    | 1,593,938            | 886,913               | 707,025        | 0         | 0            | 0            | n/a (c)                     |
| 2009                    | 1,737,094            | 731,207               | 1,005,887      | 0         | 0            | 0            | n/a (c)                     |
| 2010                    | 1,796,627            | 734,020               | 1,062,607      | 0         | 0            | 0            | n/a (c)                     |
| 2011                    | 2,038,935            | 929,364               | 1,109,571      | 0         | 0            | 0            | n/a (c)                     |

<sup>(</sup>a) Revenue bonds and their related interest are payable solely from the revenues derived from the operation of the enterprise owned by the City. The taxing power of the City is not pledged to secure payment of the bonds and interest.

<sup>(</sup>b) Interest payments made during the fiscal year.

<sup>(</sup>c) The 95 Parking Revenue Bonds were refunded with the Special Obligation Bonds, Series 2006A issue.

# PROPERTY VALUE, CONSTRUCTION, AND BANK DEPOSITS LAST TEN FISCAL YEARS

| Fiscal<br>Year | Commercial C<br>Number<br>of Permits | onstruction (a)  Value | Residential C<br>Number<br>of Permits | onstruction (a) Value | Bank<br>Deposits<br>(in thousands) | Estimated<br>Property Value |
|----------------|--------------------------------------|------------------------|---------------------------------------|-----------------------|------------------------------------|-----------------------------|
| 2002           | 49                                   | 21,159,267             | 857                                   | 130,973,183           | 1,282,811 (b)                      | 4,251,424,537               |
| 2003           | 75                                   | 68,302,290             | 1,069                                 | 173,903,598           | 1,735,000 (c)                      | 4,450,247,350               |
| 2004           | 81                                   | 61,239,547             | 1,429                                 | 206,711,394           | 2,021,000 (c)                      | 4,648,539,062               |
| 2005           | 96                                   | 65,891,830             | 1,329                                 | 214,502,676           | 2,198,000 (c)                      | 4,853,192,612               |
| 2006           | 96                                   | 58,918,770             | 1,897                                 | 221,396,606           | 2,345,000 (c)                      | 5,713,406,342               |
| 2007           | 68                                   | 89,104,177             | 730                                   | 126,755,467           | 2,430,000 (c)                      | 6,141,975,733               |
| 2008           | 58                                   | 51,336,697             | 408                                   | 69,590,716            | 2,487,000 (c)                      | 6,548,424,667               |
| 2009           | 42                                   | 90,871,538             | 355                                   | 55,436,649            | 2,702,000 (c)                      | 6,785,163,254               |
| 2010           | 32                                   | 15,776,890             | 374                                   | 69,360,630            | 2,890,000 (c)                      | 6,830,813,429               |
| 2011           | 33                                   | 20,508,272             | 424                                   | 112,250,462           | 3,005,000 (c)                      | 6,899,642,329               |

(a) Source: City of Columbia Public Works Department.(b) Source: Bank Call Reports.(c) Source: FDIC Summary of Deposits

# LARGEST ELECTRIC UTILITY CUSTOMERS SEPTEMBER 30, 2011

| Customer  | Billed<br>kWh | Billed<br>Revenue |
|---|---------------|-------------------|
| Columbia Foods                                      | 29,152,815    | \$ 2,136,345      |
| Boone Hospital Center                               | 28,494,653    | 2,244,375         |
| VA Hospital   | 18,277,061    | 1,486,108         |
| 3-M Company   | 16,632,212    | 1,124,516         |
| Gates Rubber  | 14,945,192    | 1,261,981         |
| Quaker Oats   | 14,563,895    | 1,162,540         |
| University of Missouri - Columbia Regional Hospital | 10,834,249    | 861,724           |
| GGP Ltd-Columbia Mall                               | 9,482,265     | 873,993           |
| Shelter Insurance                                   | 8,540,906     | 683,017           |
| PW Eagle  | 8,514,503     | 665,339           |
|   | 159,437,751   | \$ 12,499,938     |

## LARGEST WATER UTILITY CUSTOMERS SEPTEMBER 30, 2011

| Customer  | Billed<br>CCF | Billed<br>Revenue |
|---|---------------|-------------------|
| Columbia Foods                                      | 415,922       | \$ 920,698        |
| Boone Hospital Center                               | 53,148        | 129,966           |
| VA Hospital   | 45,644        | 114,371           |
| University of Missouri - Columbia Regional Hospital | 32,455        | 78,246            |
| 3M Company  | 24,187        | 55,467            |
| State Farm  | 21,904        | 64,494            |
| Best Men LLC  | 21,522        | 47,843            |
| Linen King  | 17,317        | 42,948            |
| Rock Bridge High School                             | 16,852        | 41,417            |
| PW Eagle  | 15,506        | 33,849            |
|   | 664,457       | \$ 1,529,299      |

### DEMOGRAPHIC STATISTICS LAST TEN FISCAL YEARS

| Fiscal<br>Year | Estimated Population | Personal Income a | Per Capita Personal Income <sup>a</sup> | Median Age | Unemployment Rate c |
|----------------|----------------------|-------------------|---|------------|---------------------|
| 2010           | 98,893               | 6,293,000 b       | 36,241 <sup>b</sup>                     | 26.5       | 6.2%                |
| 2009           | 97,403               | 6,025,000         | 36,241                                  | 28.2       | 5.1%                |
| 2008           | 96,093               | 5,521,000         | 33,604                                  | 31.8       | 4.4%                |
| 2007           | 94,645               | 5,283,000         | 32,548                                  | 28.1       | 3.6%                |
| 2006           | 93,219               | 5,087,000         | 32,608                                  | 29.7       | 3.3%                |
| 2005           | 91,814               | 4,865,759         | 31,959                                  | 35.2       | 3.9%                |
| 2004           | 89,803               | 4,537,251         | 30,019                                  | 35.2 *     | 2.5%                |
| 2003           | 88,423               | 4,230,922         | 28,197                                  | 30.8       | 2.0%                |
| 2002           | 87,003               | 4,056,814         | 27,293                                  | 29.9       | 1.8%                |
| 2001           | 86,081               | 3,959,699         | 26,914                                  | 26.8 **    | 1.7%                |

<sup>\*2004 -</sup> Sales and Marketing Management Survey included the Jefferson City data with Columbia data.

<sup>\*\*</sup>Census data listed Columbia's average population at 26.8 - For FY 2002, we utilized the results from the "Sales and Marketing Management" magazine.

<sup>&</sup>lt;sup>a</sup> Columbia is reported as a Metropolitan Statistical Area (MSA) which includes Boone and Howard Counties Source: US Department of Commerce, Bureau of Economic Analysis.

<sup>&</sup>lt;sup>b</sup> Bureau of Economic Analysis preliminary information; per capita income updated numbers not available for 2010

<sup>&</sup>lt;sup>c</sup> City of Columbia Annual Budget adopted October 1, 2011

<sup>&</sup>lt;sup>d</sup> City of Columbia Financial Trends Manual, Community Needs and Resources 2010

### PRINCIPAL EMPLOYERS CURRENT AND NINE YEARS AGO

|                                   | 2011   |      |   |  | 2002 |   |
|-----------------------------------|--|------|---|--|------|---|
| Employer                          | Number of<br>Full time, benefited<br>Employees | Rank | Percentage<br>of Total City<br>Employment** | Number of<br>Full time, benefited<br>Employees | Rank | Percentage<br>of Total City<br>Employment** |
| University of Missouri - Columbia | 8,630  | 1    | 9.79%                                       | 14,970   | 1    | 18.06%                                      |
| University Hospital and Clinics   | 4,279  | 2    | 4.86%                                       | 5,501  | 2    | 6.64%                                       |
| Columbia Public Schools           | 2,140  | 3    | 2.43%                                       | 2,400  | 3    | 2.90%                                       |
| Boone Hospital Center             | 1,647  | 4    | 1.87%                                       | 2,034  | 4    | 2.45%                                       |
| City of Columbia                  | 1,286  | 5    | 1.46%                                       | 1,106  | 7    | 1.33%                                       |
| US Dept of Veterans Affairs       | 1,250  | 6    | 1.42%                                       | n/a  | n/a  | n/a   |
| Shelter Insurance Co              | 1,171  | 7    | 1.33%                                       | 1,048  | 8    | 1.26%                                       |
| MBS Textbook Exchange             | 1,084  | 8    | 1.23%                                       | 848  | 9    | 1.02%                                       |
| State Farm                        | 1,043  | 9    | 1.18%                                       | n/a  | n/a  | n/a   |
| Joe Machens                       | 613  | 10   | 0.70%                                       | n/a  | n/a  | n/a   |
| 3M                                | n/a  | n/a  | n/a   | 825  | 10   | 1.00%                                       |
| US Government                     | n/a  | n/a  | n/a   | 1,305  | 5    | 1.57%                                       |
| State of Missouri                 | n/a  | n/a  | n/a   | 1,111  | 6    | 1.34%                                       |

Note: Information from Columbia Regional Economic Development Inc.

<sup>\*\*</sup>information from the US Bureau of Labor Statistics-2010 annual

## FULL-TIME EQUIVALENT CITY GOVERNMENT EMPLOYEES BY FUNCTION/PROGRAM LAST TEN FISCAL YEARS

|   | 2011*          | 2010           | 2000           |                |                | oyees as of Sept |                | 2004          | 2002          | 2002          |
|---|----------------|----------------|----------------|----------------|----------------|------------------|----------------|---------------|---------------|---------------|
| Franchis of Duscous                               | 2011*          | 2010           | 2009           | 2008           | 2007           | 2006             | 2005           | 2004          | 2003          | 2002          |
| Function/Program                                  |                |                |                |                |                |                  |                |               |               |               |
| Governmental Activities                           |                |                |                |                |                |                  |                |               |               |               |
| General Administrative                            |                |                |                |                |                |                  |                |               |               |               |
| City Clerk and Elections                          | 3.00           | 3.00           | 2.00           | 2.00           | 2.00           | 2.00             | 2.00           | 2.00          | 2.00          | 2.00          |
| City Manager                                      | 7.00           | 8.00           | 9.00           | 8.00           | 8.00           | 7.60             | 6.60           | 6.60          | 6.60          | 7.60          |
| Finance (incl. Risk Management)                   | 42.25          | 41.25          | 41.25          | 40.25          | 36.25          | 38.25            | 37.25          | 36.25         | 36.25         | 35.25         |
| Human Resources                                   | 9.00           | 9.00           | 9.00           | 9.00           | 8.00           | 8.00             | 8.00           | 8.00          | 8.00          | 8.00          |
| Law   | 12.50          | 13.50          | 9.00           | 10.00          | 9.00           | 9.00             | 9.00           | 8.00          | 8.00          | 8.00          |
| **Neighborhood Services                           | -              | -              | 2.25           | 2.25           | 2.25           | -                | -              | -             | -             | -             |
| Convention & Tourism                              | 9.00           | 9.00           | 9.00           | 9.00           | 7.00           | 7.00             | 7.00           | 7.00          | 7.00          | 6.00          |
| Public Safety                                     |                |                |                |                |                |                  |                |               |               |               |
| Police  | 192.00         | 191.00         | 190.00         | 186.00         | 183.00         | 181.00           | 178.00         | 175.00        | 173.00        | 169.00        |
| Fire  | 136.00         | 140.00         | 140.00         | 138.00         | 135.00         | 132.00           | 129.00         | 128.00        | 128.00        | 128.00        |
| Municipal Court                                   | 12.00          | 13.00          | 9.00           | 9.00           | 8.90           | 8.90             | 8.90           | 7.90          | 7.90          | 6.90          |
| Emergency Mgmt & Comm<br>Health & Environment     | 35.75          | 33.75          | 32.75          | 32.75          | 32.75          | 32.75            | 30.75          | 29.75         | 29.75         | 29.75         |
| Health and Human Services                         | 62.35          | 62.35          | 63.35          | 61.10          | 60.75          | 57.75            | 58.30          | 58.55         | 55.35         | 53.85         |
| **Planning (incl. CDBG)                           | 02.33          | 02.33          | 12.50          | 12.50          | 12.00          | 12.00            | 12.00          | 12.00         | 12.00         | 12.00         |
| Community Development                             | 41.58          | 34.00          | 0.00           | 0.00           | 0.00           | 0.00             | 0.00           | 0.00          | 0.00          | 0.00          |
| Economic Development                              | 3.00           | 3.00           | 3.00           | 4.00           | 4.00           | 4.00             | 4.00           | 4.00          | 4.00          | 4.00          |
| Cultural Affairs                                  | 2.75           | 2.75           | 2.75           | 2.75           | 2.75           | 3.00             | 3.00           | 3.00          | 3.00          | 3.00          |
| Parks & Recreation                                | 43.50          | 43.50          | 43.50          | 43.50          | 42.50          | 41.50            | 40.50          | 40.50         | 38.50         | 37.75         |
| Public Works                                      | 43.30          | 45.50          | 45.50          | 43.30          | 42.30          | 41.30            | 40.50          | 40.50         | 36.30         | 31.15         |
|   | 22.05          | 33.15          | 30.30          | 28.74          | 28.74          | 27.68            | 26.18          | 25.68         | 25.18         | 25.10         |
| Admin & Engineering<br>Non-Motorized Grants       | 23.85<br>1.10  | 2.00           | 2.00           | 2.00           | 28.74          | 27.08            | 20.18          | 23.08         | 25.18         | 25.18         |
|   | 39.35          | 39.30          | 40.30          | 39.50          | 39.50          | 39.80            | 38.80          | 37.80         | 34.80         | 34.80         |
| Streets & Sidewalks                               |                | 4.00           | 4.00           | 4.00           |                |                  | 4.00           | 4.00          | 4.00          | 4.00          |
| Parking Enforcement                               | 4.00           | 4.00           |                |                | 4.00           | 4.00             |                | 14.75         |               |               |
| **Building and Site Development                   | 16.25          | 12.25          | 17.75<br>13.25 | 16.75<br>10.50 | 16.75<br>10.50 | 16.25<br>10.50   | 16.25<br>10.50 | 9.00          | 14.75<br>9.00 | 13.75<br>9.00 |
| Custodial & Maintenance                           | 16.25<br>31.45 | 13.25<br>28.40 | 28.40          | 25.55          | 25.90          | 23.90            | 23.90          | 22.90         | 22.90         | 22.90         |
| Fleet Operations                                  |                | 28.40          | 28.40          | 25.55          | 25.90          | 23.90            | 23.90          | 22.90         | 22.90         | 22.90         |
| GIS Fund  | 3.50           | 4.00           | 4.00           | 3.00           | 3.00           | 2.00             | 2.00           | 2.00          | 2.00          | 3.00          |
| Employee Benefit                                  | 4.00           |                |                |                |                | 3.00             | 3.00           | 3.00          | 3.00          |               |
| Information Technologies<br>Public Communications | 27.00<br>10.75 | 28.00<br>10.75 | 26.00<br>11.75 | 25.00<br>11.75 | 24.00<br>11.75 | 23.20<br>10.50   | 22.20<br>6.00  | 21.70<br>5.50 | 21.70<br>6.00 | 21.70<br>5.50 |
|   | 10.75          | 10.75          | 11./5          | 11./5          |                | 2.00             | 2.00           | 2.00          | 2.00          | 2.00          |
| Contributions                                     | 1.00           | 1.00           | -              | -              | -              | 2.00             | 2.00           | 2.00          | 2.00          | 2.00          |
| Office of Sustainability                          | 1.00           | 1.00           | -              | -              | -              | -                | -              | -             | -             | -             |
| Business-Type Activities                          |                |                |                |                |                |                  |                |               |               |               |
| Railroad  | 4.00           | 4.00           | 5.00           | 5.00           | 5.00           | 5.00             | 4.00           | 4.00          | 3.00          | 3.00          |
| Water & Electric                                  | 252.60         | 249.60         | 246.60         | 239.60         | 238.60         | 228.60           | 226.10         | 220.10        | 220.10        | 218.10        |
| Recreation Services                               | 34.25          | 34.25          | 36.25          | 36.25          | 36.25          | 36.25            | 35.50          | 35.50         | 35.25         | 35.75         |
| Public Works                                      |                |                |                |                |                |                  |                |               |               |               |
| Public Transportation                             | 37.80          | 37.75          | 37.75          | 38.80          | 34.79          | 36.10            | 35.10          | 32.10         | 30.60         | 30.60         |
| Airport   | 17.20          | 17.20          | 17.20          | 16.20          | 16.20          | 16.00            | 16.00          | 16.00         | 16.00         | 16.00         |
| Sanitary Sewer                                    | 76.97          | 73.10          | 64.47          | 61.87          | 58.87          | 57.24            | 56.24          | 56.24         | 56.24         | 56.24         |
| Parking Facilities                                | 7.85           | 6.80           | 6.80           | 5.70           | 5.70           | 5.60             | 5.60           | 5.60          | 5.60          | 5.60          |
| Solid Waste                                       | 87.95          | 85.90          | 84.73          | 84.68          | 83.68          | 77.25            | 77.25          | 77.25         | 77.25         | 73.25         |
| Stormwater Utility                                | 6.40           | 6.40           | 11.55          | 12.46          | 12.46          | 10.43            | 10.43          | 8.93          | 8.93          | 8.93          |
| Utility Customer Services                         | 12.00          | 12.00          | 12.00          | 12.00          | 12.00          | 12.00            | 12.00          | 12.00         | 11.75         | 10.75         |
| Т 1   | 1 210 05       | 1 207 05       | 1 270 45       | 1 240 45       | 1 221 84       | 1 100 05         | 1.165.25       | 1 140 60      | 1 107 40      | 1 111 17      |
| Total   | 1,310.95       | 1,297.95       | 1,278.45       | 1,249.45       | 1,221.84       | 1,190.05         | 1,165.35       | 1,140.60      | 1,127.40      | 1,111.15      |

Note: Information from City of Columbia Annual Budget adopted October 1,  $2011\,$ 

Planning

Volunteer Services

Neighborhood Programs Building and Site Development

CDBG

 $<sup>\</sup>boldsymbol{*}$  current year is budgeted, all other years are actual

<sup>\*\*</sup>Community Development department includes:

## OPERATING INDICATORS BY FUNCTION/PROGRAM LAST TEN FISCAL YEARS

|   |         | Fiscal year |         |         |         |         |         |         |         |         |
|---|---------|-------------|---------|---------|---------|---------|---------|---------|---------|---------|
|   | 2011    | 2010        | 2009    | 2008    | 2007    | 2006    | 2005    | 2004    | 2003    | 2002    |
| Function/Program                              | _       |             |         |         |         |         |         |         |         |         |
| Police  | _       |             |         |         |         |         |         |         |         |         |
| Traffic Accidents Investigated                | 1,4     | 42 1,810    | 2,554   | 3,000   | 2,869   | 2,869   | 2,972   | 3,149   | 2,855   | 2,584   |
| Traffic Tickets Issued                        | 10,6    | 62 13,738   | 11,636  | 10,500  | 10,165  | 10,165  | 10,089  | 12,205  | 10,208  | 10,151  |
| Warning Tickets Issued                        | 4,0     | 06 7,902    | 11,589  | 6,800   | 7,000   | 6,460   | 6,448   | 8,757   | 6,540   | 6,379   |
| Driving While Intoxicated Arrests             | 4       | 46 485      | 337     | 500     | 600     | 460     | 559     | 581     | 426     | 445     |
| Fire  |         |             |         |         |         |         |         |         |         |         |
| Fire Calls (All Types)                        | 3       | 37 360      | 331     | 425     | 365     | 423     | 490     | 414     | 446     | 512     |
| Rescue Calls                                  | 6,6     | 42 6,350    | 6,021   | 5,700   | 5,581   | 5,520   | 4,997   | 4,540   | 4,204   | 3,978   |
| Sanitary Sewer Utility                        |         |             |         |         |         |         |         |         |         |         |
| Average daily flow (millions of gallons)      | 15      | 5.4 19.7    | 15.5    | 16.4    | 16.2    | 13.0    | 15.8    | 16.0    | 14.9    | 15.9    |
| Solid Waste Utility                           |         |             |         |         |         |         |         |         |         |         |
| Tons of waste collected                       | 161,5   | 73 162,257  | 146,289 | 176,000 | 176,852 | 192,886 | 165,228 | 162,434 | 154,186 | 156,193 |
| Tons of recyclables collected                 | 10,3    | 88 9,482    | 9,025   | 8,976   | 8,800   | 8,166   | 8,410   | 7,762   | 6,662   | 6,017   |
| Public Transportation                         |         |             |         |         |         |         |         |         |         |         |
| Total Vehicle Miles-Fixed Route               | 693,5   | 48 653,955  | 640,736 | 755,870 | 755,870 | 495,714 | 517,732 | 495,714 | 489,654 | 484,000 |
| Total Vehicle Miles-Paratransit               | 186,3   | 11 168,153  | 167,968 | 138,922 | 113,324 | 162,271 | 101,991 | 151,769 | 104,328 | 152,166 |
| Airport                                       |         |             |         |         |         |         |         |         |         |         |
| Number of Enplaned Passengers                 | 38,4    | 78 32,072   | 24,843  | 10,000  | 9,090   | 13,673  | 19,957  | 17,925  | 21,079  | 23,271  |
| Parking Facilities                            |         |             |         |         |         |         |         |         |         |         |
| Parking permits issued (surface & structures) | 2,0     | 46 1,427    | 1,635   | 1,635   | 1,635   | 1,580   | 1,426   | 1,466   | 1,441   | 1,477   |
| Metered & hourly spaces                       | 2,4     | 41 2,170    | 2,128   | 2,415   | 2,415   | 2,451   | 2,522   | 2,522   | 2,523   | 2,520   |
| Other Public Works                            |         |             |         |         |         |         |         |         |         |         |
| Street Segments Resurfaced/Repaired           | 1       | 64 523      | 545     | 462     | 450     | 739     | 436     | 555     | 232     | 579     |
| Number of Permits Issued                      | 3,0     | 33 5,326    | 2,528   | 9,500   | 8,067   | 11,831  | 11,768  | 4,709   | 5,584   | 4,879   |
| Parks and Recreation                          |         |             |         |         |         |         |         |         |         |         |
| Number of Athletic Fields Maintained          |         | 46 48       | 47      | 48      | 46      | 47      | 47      | 45      | 45      | 45      |
| Total Sq feet of Landscape Beds Maintained    | 592,6   | 72 518,344  | 523,000 | 550,873 | 489,973 | 419,872 | 375,000 | 369,503 | 354,601 | 349,455 |
| Railroad                                      |         |             |         |         |         |         |         |         |         |         |
| Carloads                                      | 1,4     | 03 1,539    | 1,217   | 2,550   | 2,561   | 2,402   | 2,606   | 2,150   | 1,627   | 1,536   |
| Water   |         |             |         |         |         |         |         |         |         |         |
| Fire hydrants installed                       |         | 79 75       | 36      | 271     | 187     | 256     | 307     | 185     | 206     | 100     |
| Services/meters installed                     |         | 81 279      | 219     | 1,227   | 974     | 1,158   | 1,200   | 1,084   | 1,442   | 1,056   |
| Electric                                      |         |             |         |         |         |         |         |         |         |         |
| New Distribution Transformers Installed       |         | 81 52       | 86      | 540     | 318     | 510     | 528     | 446     | 434     | 442     |
| Electric Meters Installed                     | 6       | 42 432      | 361     | 1,833   | 1,579   | 1,667   | 1,504   | 1,427   | 1,152   | 813     |
| Miles of Underground Lines Installed          | 6.      | 65 4.02     | 8.13    | 31.40   | 11.26   | 28.55   | 29.61   | 12.77   | 24.22   | 11.77   |
| Health & Environment                          |         |             |         |         |         |         |         |         |         |         |
| Birth Certificates issued                     | 8,5     | 42 8,842    | n/a     | 3,600   | 3,600   | 4,121   | 3,619   | 3,442   | 3,336   | 3,264   |
| Death Certificates issued                     | * 11,7  |             | n/a     |
| Immunizations                                 | ** 22,6 | 41 34,990   | 23,156  | 16,000  | 15,673  | 12,016  | 14,873  | 23,128  | 19,818  | 12,014  |
| WIC Visits                                    | 28,9    | 06 30,132   | 29,744  | 25,432  | 21,184  | 21,184  | 21,184  | 24,786  | 21,500  | 21,500  |
| Inspections                                   | 15,0    |             | 21,320  | 13,598  | 16,300  | 13,166  | 15,641  | 15,641  | 12,612  | 15,406  |

Note: Operating indicators provided by various City departments and budget document

n/a-information not available

 <sup>#</sup> includes both certified copies made from original long form DC and computer generated short form
 \*\* Flu: 10,060; Other: 12,581

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## CAPITAL ASSET STATISTICS BY FUNCTION/PROGRAM LAST SIX YEARS\*

|   |         |         | Fiscal  | year    |         |         |
|---|---------|---------|---------|---------|---------|---------|
|   | 2011    | 2010    | 2009    | 2008    | 2007    | 2006    |
| Function/Program                                      |         |         |         |         |         |         |
| Police  | -       |         |         |         |         |         |
| Stations  | 1       | 1       | 1       | 1       | 1       | 1       |
| Substations   | 4       | 4       | 7       | 7       | 7       | 5       |
| Vehicles  | 98      | 111     | 103     | 103     | 101     | 107     |
| Fire  |         |         |         |         |         |         |
| Stations  | 9       | 9       | 8       | 8       | 8       | 8       |
| Vehicles  | 38      | 39      | 40      | 34      | 34      | 34      |
| Sanitary Sewer Utility                                |         |         |         |         |         |         |
| Collection system (total miles)                       | 684     | 683     | 665     | 637     | 607     | 524     |
| Solid Waste Utility                                   |         |         |         |         |         |         |
| Collection vehicles                                   | 44      | 44      | 44      | 44      | 44      | 32      |
| Public Transportation                                 |         |         |         |         |         |         |
| Buses-General Fixed Route                             | 21      | 17      | 19      | 14      | 13      | 17      |
| Buses-Campus Fixed Route                              | 9       | 13      | 10      | 15      | 10      | 9       |
| Buses-Paratransit                                     | 12      | 11      | 9       | 9       | 7       | 8       |
| Airport   |         |         |         |         |         |         |
| Pavement Surface (Square yards)                       | 464,950 | 464,950 | 464,950 | 464,950 | 464,950 | 464,950 |
| Parking Facilities                                    |         |         |         |         |         |         |
| Parking Structures                                    | 5       | 4       | 4       | 4       | 4       | 4       |
| Surface Lots-Permit                                   | 6       | 7       | 7       | 4       | 7       | 7       |
| Surface Lots-Meter                                    | 4       | 5       | 7       | 5       | 2       | 5       |
| Other Public Works                                    |         |         |         |         |         |         |
| Streets (miles)                                       | 507     | 465     | 465     | 425     | 425     | 425     |
| Signalized Intersections                              | 42      | 39      | 40      | 37      | 37      | 37      |
| Parks and Recreation                                  |         |         |         |         |         |         |
| Pools   | 5       | 5       | 5       | 5       | 5       | 5       |
| Golf Courses (18 hole)                                | 2       | 2       | 2       | 2       | 2       | 2       |
| Athletic fields with lights and/or irrigation systems | 32      | 30      | 25      | 25      | 25      | 25      |
| Rec/Nature Centers                                    | 2       | 2       | 2       | 1       | 1       | 1       |
| Railroad  |         |         |         |         |         |         |
| Locomotives   | 2       | 2       | 2       | 2       | 2       | 2       |
| Miles of main track                                   | 21.3    | 21.31   | 21.34   | 21.34   | 21.34   | 21.34   |
| Water   |         |         |         |         |         |         |
| Water mains (miles)                                   | 668.57  | 664.25  | 662     | 648.7   | 635.44  | 618.65  |
| Electric  |         |         |         |         |         |         |
| Circuit Miles of Distribution Lines                   | 791.26  | 787.7   | 782     | 751.64  | 722     | 713.81  |

Note: Asset information provided by various City departments and budget document

<sup>\*</sup>Information for prior years is not readily available

#### INSURANCE IN FORCE SEPTEMBER 30, 2011

City of Columbia - Property/Casualty Insurance Program Policy Period - October 1, 2010 to October 1, 2011

#### I. Liability Package Policy

- A., Insurance Company St. Paul Fire and Marine Insurance Company
- B. Best's Rating is A+ XV and Admitted in Missouri
- C. Policy # GP06302438/8109158P388
- D. Annual Premium is \$194,869 (Does not include TRIA)
- E. Includes the following coverages subject to a \$500,000 Self-Insured Retention:
  - 1. General Liability \$2,000,000 Each Occurrence/\$3,000,000 Total Limit
  - 2. Police Professional Liability \$2,000,000 Each Occurrence/\$3,000,000 Total Limit
  - 3. Products/Completed Operations Liability \$3,000,000 Total Limit
  - 4. Public Officials Liability \$2,000,000 Each Claim/\$3,000,000 Total Limit
  - $5. \ \ Employment\ Practices\ Liability\ -\ \$2,000,000\ Each\ Claim/\$3,000,000\ Total\ Limit$
  - 6. Sexual Abuse Liability \$1,000,000 Each Person/\$1,000,000 Total Limit
  - 7. Employee Benefits Liability \$2,000,000 Each Claim/\$3,000,000 Total Limit
  - 8. Automobile Liability \$2,000,000 Each Occurrence

### II. Property/Inland Marine/Boiler and Machinery Coverages

- A. Insurance Company FM Global Insurance Company
- B. Best's Rating is A+ XV Admitted in Missouri
- C. Policy # FM742
- D. Annual Premium is \$452,830, plus \$21,878 TRIA Premium Total Premium is \$474,708
- E. Coverages and Limits:
  - 1. \$375,000,000 Blanket Property Limit excess \$100,000 Retention
  - 2. Earthquake \$100,000,000 Aggregate Limit excess \$100,000 Retention
  - 3. Flood \$100,000,000 Aggregate Limit excess \$100,000 Retention (excludes Zones A, B, and V)
  - 4. Debris Removal \$5,000,000 Limit or 25% of the loss, whichever is greater, excess \$100,000 Retention
  - 5. Licensed Vehicles (Including Mobile Equipment) \$5,000,000 Limit excess \$100,000 Retention (while on premises)
  - 6. EDP Equipment and Media \$10,000,000 Limit excess \$100,000 Retention
  - 7. Extra Expense \$5,000,000 Limit excess \$100,000 Retention
  - 8. Newly Acquired Property \$10,000,000 Limit excess \$100,000 Retention
  - 9. Includes Boiler and Machinery Coverages

#### III. Excess Workers Compensation

- A. Insurance Company-Midwest Employers Casualty Corporation
- B. Best's Rating is A+ XV and Admitted in Missouri
- C. Policy # EWC 008206
- D. Annual Premium is \$147,402
- E. Statutory Limits
- F. \$500,000 Self-Insured Retention, except \$750,000 SIR for Police, Fire and Electrical Workers
- G. Employers Liability Limit \$1,000,000

#### IV. Crime Coverages

- A. Insurance Company Federal Insurance Company (Chubb)
- B. Best's Rating is A++ XV and Admitted in Missouri
- C. Policy # 8170-2669
- D. Annual Premium is \$9,150
- E. Coverages include:
  - 1. Employee Dishonesty Bond \$500,000 Limit \$50,000 Deductible
  - 2. Money and Securities \$500,000 Limit \$50,000 Deductible
  - 3. Depositors Forgery \$500,000 Limit \$50,000 Deductible
  - 4. Money Orders and Counterfeit Papers  $\$500,\!000$  Limit  $\$50,\!000$  Deductible
  - 5. Computer Fraud \$500,000 Limit \$50,000 Deductible
  - 6. Fund Transfer Fraud \$500,000 with a \$50,000 Deductible
  - 7. Credit Card Fraud- \$500,000 Limit \$50,000 Deductible

### V. Airport Liability

- A. Insurance Company National Union Fire Insurance Company of Pittsburgh, PA
- B. Best's Rating is A XV and Admitted in Missouri
- C. Policy # AP339503611
- D. Annual Premium is \$8,981 plus \$1,437 TRIA Premium-Total Premium is \$10,418
- E. Coverages include:
  - 1. General Liability \$10,000,000 Limit Each Occurrence
  - 2. Products/Completed Operations \$10,000,000 Aggregate Limit
  - 3. Personal and Advertising Injury \$10,000,000 Aggregate Limit
  - $4. \ \ Personal\ Injury\ for\ Discrimination\ or\ Humiliation\ -\ \$1,000,000\ Each\ Individual/Aggregate$
  - $5. \ \ Incidental\ Medical\ Malpractice \$10,000,000\ Limit\ Each\ Occurrence/Aggregate$
  - 6. Non-Owned Aircraft Liability \$10,000,000 Limit Each Occurrence
  - 7. Hangarkeepers Liability \$10,000,000 Each Aircraft/\$10,000,000 Occurrence
  - 8. Deductible \$1,000 Each Aircraft

### INSURANCE IN FORCE **SEPTEMBER 30, 2011**

#### VI. Health Department Professional Liability

- A. Insurance Company Columbia Casualty Insurance Company (CNA)
   B. Best's Rating is A XV Non-Admitted in Missouri
- C. Policy # HMA1040025803-78
- Annual Premium is \$35,750
- E. Limits are \$1,000,000 Each Claim/\$2,000,000 Aggregate
- F. Deductible \$15,000 Each Claim

### VII. Railroad Liability

- B. Best's Rating is A XV and Non-Admitted in Missouri
   Policy # RL204190301

- Annual Premium is \$24,139 (Includes TRIA)
- Limits are \$5,000,000 Any One Incident/\$10,000,000 Aggregate
- \$25,000 Retention Per Claim F.
- Claims Made Policy

### VIII. Railroad Rolling Stock

- A. Insurance Company AGCS Marine Insurance Co.
  B. Best's Rating is AXV Admitted in Missouri
- Policy # MXI93021187
- Annual Premium is \$2,800
- Coverages:

  - \$400,000 Limit All Covered Property-Any One Occurrence-\$500 Deductible
     SW120 Electromotive Div. GM Corp. 1200 HP Diesel Electric RR Eng, S#4278-1-COLT
  - b. EMD Model GP-10, 1952 HP: 1,750: Axles 4
- IX. Arthur J. Gallagher & Co. Broker Fee \$30,000
- X. Loss Prevention Fee \$10,000

Note: Information from Division of Risk Management, City of Columbia

### SALARIES OF PRINCIPAL OFFICIALS SEPTEMBER 30, 2011

| Official Title                               | Salary Range            |
|--|-------------------------|
| City Manager                                 | no minimum - no maximum |
| Public Works Director                        | 76,003 - 160,705        |
| Water and Light Director                     | 76,003 - 160,705        |
| City Counselor                               | 76,003 - 160,705        |
| Finance Director                             | 76,003 - 160,705        |
| Assistant City Manager                       | 76,003 - 160,705        |
| Police Chief                                 | 76,003 - 160,705        |
| Planning Director                            | 76,003 - 160,705        |
| Director of Public Health and Human Services | 76,003 - 160,705        |
| Fire Chief                                   | 76,003 - 160,705        |
| Parks and Recreation Director                | 76,003 - 160,705        |
| Information Technologies Director            | 76,003 - 160,705        |
| Economic Development Director                | 76,003 - 160,705        |
| Human Resources Director                     | 76,003 - 160,705        |
| Convention/Visitor's Bureau Director         | 76,003 - 160,705        |
| Human Services Manager                       | 51,617 - 75,036         |
| Manager of Cultural Affairs                  | 46,858 – 68,157         |
| City Clerk                                   | no minimum - no maximum |

Note: Information provided by the Human Resources Department