CITY OF COLUMBIA, MISSOURI

COUNCIL-MANAGER FORM OF GOVERNMENT

ANNUAL BUDGET
FISCAL YEAR ENDED SEPTEMBER 30, 2006

CITY COUNCIL

DARWIN HINDMAN, MAYOR
mayor@gocolumbiamo.com

Ward 1 - ALMETA CRAYTON
ward1@gocolumbiamo.com
Ward 2 - CHRISTOPHER JANKU
ward2@gocolumbiamo.com
Ward 3 - BOB HUTTON
ward3@gocolumbiamo.com
Ward 4 - JIM LOVELESS
ward4@gocolumbiamo.com
Ward 5 – LAURA NAUSER
ward5@gocolumbiamo.com
Ward 6 – BRIAN ASH
ward6@gocolumbiamo.com

CITY MANAGER

RAYMOND A. BECK
cityman@gocolumbiamo.com

City of Columbia
City Manager's Office
701 East Broadway
Columbia, Missouri 65201
573-874-7214
www.gocolumbiamo.com

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished budget Presentation Award to the City of Columbia, Missouri for its annual budget for the fiscal year beginning October 1, 2004.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

This is the ninth consecutive year the City of Columbia has received this award.

City of Columbia
Adopted Budget

FY 2006
Table of Contents

	Page
BUDGET MESSAGE	
Certification Page	i
Amendment Sheet	ii
Budget Message	v
Exhibit A - Detailed Department Budget Highlights	xix
Exhibit B - Utility Rate Comparisons	xxvii
GENERAL INFORMATION	
Organizational Demographics	1
Organizational Chart	2
Demographic Statistics	4
Assessed Values of Taxable Property	7
Budget Calendar/Budget Process	8
Types of Funds Budgeted	10
How to Use this Budget Document	12
Notes and Comments	13
Fiscal and Budget Policies	14
City Manager's Annual Report on Programs and Priorities	17
EXPENDITURE SUMMARIES	
Overall Budget Summary: Appropriations by Category of All Funds	25
Expenditure Graphs - By Fund Type	28
Expenditure Summary By Fund Type	30
Expenditure By Department Funding Source	32
Expenditure By Department And Category	34
General Government Expenditures By Function	41
Enterprise Fund Expenses By Fund	42
Internal Service Fund Expenses By Fund	43
REVENUE SUMMARIES	
Overall Revenue Summary	45
Revenues By Category and Funding Source	48
General Government Revenues	49
General Fund Revenues	50
Enterprise Fund Revenues	54
Internal Service Fund Revenues	56
FUND STATEMENTS	
Overall Revenues and Expenditures Summary	60
Summary - Operating Statements for All Service Funds	66
Individual Fund Statements	68
Summary of Total Revenues and Total Expenses By Fund	112
OPERATING BUDGETS	
General Fund Summary	115
City General - Non Departmental Expenditures	119
Administrative	
City Council	123
City Clerk and Elections	129
City Manager	137
Finance Department	143
General Fund Operations	149
Utility Customer Services Fund	157
Self-Insurance Reserve Fund	159
Human Resources	161
Law Department	167

OPERATING BUDGETS (cont.)

Public Safety

Municipal Court . . . 175
Police Department . . . 183
Fire Department . . . 193
Emergency Communications & Management . . . 203

Health and Environment

Health Department . . . 211
Planning and Development . . . 225
General Fund Operations . . . 231
Community Development Block Grant . . . 235
Department of Economic Development . . . 237
Community Services . . . 243

Parks and Recreation Department

Parks and Recreation . . . 255
General Fund Operations . . . 261
Recreation Services Fund . . . 271

Public Works Department

Public Works Department . . . 277
General Fund Operations . . . 282
Public Transportation Fund . . . 297
Regional Airport Fund . . . 305
Sanitary Sewer Utility Fund . . . 316
Parking Facilities Fund . . . 327
Solid Waste Utility Fund . . . 333
Storm Water Utility Fund . . . 345
Custodial and Maintenance Services Fund . . . 353
Fleet Operations Fund . . . 359

Water and Electric Department

Railroad Fund . . . 365
Water and Electric Utility Fund . . . 373
Water Utility . . . 379
Electric Utility . . . 389

Other Funds

Cultural Affairs Fund . . . 399
Convention and Tourism Fund . . . 405
Employee Benefit Fund . . . 413
Information Services Fund . . . 419
Public Communications Fund . . . 425
Contributions Fund . . . 435
Other Special Revenues . . . 443
99 Quarter Cent Sales Tax . . . 447
Parks Sales Tax . . . 448
Transportation Sales Tax Fund . . . 449
Public Improvement Fund . . . 450
Special Road District Tax Fund . . . 451

CAPITAL PROJECTS

Capital Projects - Summary . . . 453
Funding Source Descriptions . . . 454
Capital Projects - General Government . . . 457
Capital Projects - Enterprise Funds . . . 479

DEBT SERVICE

Debt Service - Summary 499
Summary of Outstanding Debt 500
General Obligation Bonds 501
Water and Electric Revenue Bonds 502
Sanitary Sewer Bonds 504
Refuse System Bonds 506
Parking System Bonds 507
Certificates of Participation 508

APPENDIX

Community Development Block Grant 511
Personnel Summary Information 513
Glossary 517

(THIS PAGE INTENTIONALLY LEFT BLANK)

CERTIFICATION

The undersigned herby certify that the attached document is a true copy of the annual budget of the City of Columbia, Missouri for the Fiscal Year beginning on October 1, 2005 and ending on September 30, 2006, as finally adopted by the City Council on September 19, 2005.

IN WITNESS WHEREOF, I have executed this certification on this 29th day of September, 2005.

_____
City Manager

IN WITNESS WHEREOF, I have executed this certification and affixed the corporate seal of the City on this 29th day of September, 2005.

_____
Sheela Amin, City Clerk

FY 2006 Budget Amendments
Adopted September 19, 2005

Council Reserve Items for Consideration		
Amount of Reserve Available		**$75,000**
Litter Patrol Program - in Volunteer Services Office	$794	
Historic Preservation Commission Request	$3,195	
Mayor's Council on Physical Fitness Request	$3,200	
Bike, Walk & Wheel Week Commission Increase Request	$5,000	
Planning & Zoning Commission Increase Request	$850	
First Night Increase Request	$1,000	
Continue Late Night Armory Recreation Program	$9,420	
Anti-Obesity Program in Recreation Services (increases GF Subsidy)	$10,762	
Video programs on Website	$0	
Total Allocated	**$34,221**	
Balance	**$40,779**	

Administrative Issues:	
Health Department:	
Health Dept: County Nuisance Abatement Revenues	$1,600
Health Dept: County Nuisance Abatement Expenditures	$1,600
Net Impact	$0
Health Dept: Immunization Rate Improvement Contract Revenues	$10,000
Health Dept: Immunization Rate Improvement Contract Expenditures	$10,000
Net Impact	$0
Health Dept: Child Care Health Consultant Contract Revenues	$5,000
Health Dept: Child Care Health Consultant Contract Expenditures	$5,000
Net Impact	$0
Parks and Recreation:	
Parks and Recreation: T.R.I.M. Grant Revenues	$9,401
Parks and Recreation: T.R.I.M. Grant Expenditures	$9,401
Net Impact	$0
Public Works:	
Public Works: T.R.I.M. Grant Revenues	$9,250
Public Works: T.R.I.M. Grant Expenditures	$9,250
Net Impact	$0
Transit:	
Transit - Additional Services Needed for University Contract Revenues	$220,500
Transit - Additional Services Needed for University Contract Expenditures	$218,500
Net Impact on the Transit Fund	$2,000

FY 2006 Budget Amendments
Adopted September 15, 2005

CIP Changes:	Funding Source	
Streets and Sidewalks:		
SS New Project: Adopt-A-Spot Landscaping: Traffic Triangle Old 63 & Bus Loop 70	Annual Landscaping	$5,000
This will not have water put in - we will need to have project cleared with Mo-DOT		
Streets & Sidewalks #3 - Jefferson Commons Ped Crossing	Transportation Sales Tax	$10,000
$10,000 additional funding needed to complete project		
Streets & Sidewalks - Create Project #13 - Scott Blvd - Vawter School Road to KK (Engineering Funds)	Future Ballot (For FY08-10)	$900,000
Parks and Recreation:		
Parks & Rec CIP#6 Douglass Park Improvements (Trail)	Future Ballot	$0
Included in Ballot issue for construction in 2007. Parks will need to delay another project in order to complete this project in 2006.		
Parks & Rec CIP #49 Hinkson Creek Trail - Grindstone to Stephens	STP Enh	$342,000
This grant will be used to fund Phase I of the Hinkson Creek Trail from Grindstone to Stephens.	PYA 1/4 99 Stax	$228,000
-change FY08-FY10 Amount Unfunded/Donat/Grant to $830,000		$570,000
Water:		
Water #7 - Drill wells #15 and #16	2003 Ballot	$350,000
Move up from 2007 to 2006 - to ensure sufficient supply if another drought year occurs.		
Water #10 - Well Supply Main	2003 Ballot	$1,400,000
Move up from 2007 to 2006 - to ensure sufficient supply if another drought year occurs.		
Electric:		
Electric - Build Add'l Elec. Transmission Facilities	Future Bonds	$5,000,000
New Project - would include transmission grade substation addition and associated lines. $3 million for FY 2007 and $2 million for FY 2008		
Parking:		
Install EZ Park Meters in Garage (see memo)	Ent Rev	$14,510
Re-install parking meters on lower level hourly spaces at 8th & Cherry with EZ Park meters		

CDBG Funding Changes:

See CDBG page located in the Appendix Section of the Budget Document

(THIS PAGE INTENTIONALLY LEFT BLANK)

BUDGET MESSAGE

July 28, 2005

Honorable Mayor and City Council
City of Columbia, Missouri

The City staff and I are pleased to submit our 2005-2006 annual City budget. Pursuant to the City Charter, the City Manager's Budget including the Budget Message is submitted at least 60 days prior the beginning of the budget year which begins October 1, 2005. This is my 23rd and final budget I will be submitting prior to retirement. The continued enthusiasm of my Finance staff has included pictures for the first time to our budget document.

The budget is one of the most important policy and financial documents the City Manager submits to the Mayor and Council. Council will review this document as well as meet with department heads in work sessions so they may adopt the budget planned for September 19th. It provides the necessary resources for City services, programs, and capital improvement projects. The budget includes a statement of Programs and Priorities reviewed by our Council, a description of each department, department objectives and funding levels, highlights/significant changes, and comparative data and performance measurements. This budget is not only financially balanced but also provides the resources to serve needs of all segments of our community.

In order to provide for future capital improvement needs, staff and Council have been working together to develop a long range plan to generate revenues to fund identified capital needs. A number of propositions may be placed on the November ballot based upon many hours of work and efforts to seek public input through the use of public meetings, a citizen survey, and public hearings that will occur in August. Council and staff will finalize these plans after receiving the requested public input.

Columbia is a full-service city with a population of about 91,000 and operates under the Council-Manager form of government. The City Council consists of volunteers, a Mayor elected at large and 6 council members elected from wards, all for three year staggered terms.

As a full-service city, this budget may be larger than many cities of comparative size. Not only does it provide for services normally included in a general fund account; it also provides for large enterprise funds and internal fund operations. Some of the larger enterprise funds include electric, water, wastewater, storm water, parking, solid waste, recreation services, transit and the regional airport. Several internal service fund activities that support other departments include information services (computers), utility customer services (billing), fleet operations (central garage), custodial and building maintenance services, self insurance, and health insurance.

Columbia is fortunate, as compared to many other cities, in having a healthy economic base, which supports our many programs and activities. A recent Citizen Survey conducted by an independent firm, indicates our citizens have a very favorable opinion of city government and the services it provides. I am pleased our city continues to receive the GFOA Distinguished Budget Award and Certificate of Achievement for Excellence in Financial Reporting.

BUDGET PROCESS

Role of the City Manager and City Council

The City Manager prepares a balanced budget at least 60 days prior to the beginning of the budget year which begins October 1. Each year the City Manager reviews the financial condition of the City and makes forecasts for the upcoming year to determine guidelines for the budget process. During the annual Council Retreat, the budget guidelines are discussed with the City Council as well as programs and priorities for the coming budget year. Each department prepares their budget using these guidelines and submits supplemental requests for consideration during the budget process. All requests are reviewed and decisions are made to allocate resources for balancing the priorities and needs of the city.

The charter provides that the Council shall hold public hearings on the budget as submitted, at which time all interested persons shall be given an opportunity to be heard. The charter also provides the Council adopt the budget by majority vote no later than the last Monday of the month preceding the first month of the budget year (September), or the budget submitted by the City Manager will be effective. The City Council has planned work sessions to review the budget, and conducts several public hearings for public input prior to adoption of the budget. Amendments are presented by the Council and the goal is to adopt the budget at the September 19th Council meeting.

Opportunities for Citizen Input

The Council has set aside several opportunities for citizens to provide input on this budget prior to its' adoption. Public hearings will be held at 7:00 p.m. in the Council Chambers in the Daniel Boone Building at 7th and Broadway on August 15th, September 6th, and September 19th. Citizens are encouraged to provide input at the first two public hearings so the Council has time to review and consider the input prior to the night of adoption on September 19th. Copies of the budget are available on the city's website at www.gocolumbiamo.com as well as at the public library.

PROGRAMS AND PRIORITIES

The City Manager's 2005 Annual Report on Programs and Priorities (which is required by the City Charter) identifies eight important strategies to ensure Columbia remains a quality city.

These programs and priorities include:

- Assure our City's Comprehensive Planning remains current
- Identify and address major challenges and opportunities
- Maintain and strengthen our central City of Columbia
- Plan for the orderly growth of our City from the inside outward
- Provide sufficient community resources to carry out programs and priorities
- Continue to maintain and improve existing infrastructure; provide for new infrastructure as required
- Continue to deliver services and programs in a timely cost effective manner
- Maintain proactive two-way communication with our residents and community partners.

One of the above strategies, dealing with existing and new infrastructure, is planned to be addressed by the City Council with a November ballot issue. This issue will be addressing our street and sidewalk needs, public safety (fire, police, emergency sirens), and continue implementation of our park master plan. These issues were identified as high priority in our citizen survey. The ballot issue plans for the continuation of the ¼ cent Capital Improvement Sales Tax; continuation of the 1/8th cent Parks Sales Tax; an additional 1/8th cent Capital Improvement Sales Tax dedicated to transportation needs; and an increase in the development fee charged on new construction.

These eight strategies, along with detailed programs and priorities and the citizen survey, were reviewed with Council at their annual retreat for general guidance for the preparation of the budget. Input is also received from various other sources including city advisory commissions, departments, employee groups, and organizations.

BUDGET HIGHLIGHTS

The FY 2006 overall budget of $280,884,474 is a 1.4% increase over amended FY 2005. This increase is lower that previous years due to smaller appropriations for the capital improvement plan. The November ballot will include propositions for several items that would significantly increase funding for the capital improvement plan. Should these propositions pass, an additional $6,859,000 would be appropriated for FY 2006 and result in an overall budget increase of 3.9%.

This budget addresses the eight strategies that have made Columbia a quality city by meeting the total transportation needs, continued investment in infrastructure including our utilities, and providing the resources to keep our city vibrant and vital. Our focus is on clean and safe neighborhoods, well-maintained roads and sidewalks/pedways, providing needed social services, and continuing to provide recreation and cultural opportunities through our parks, trails, and other programs. We will continue to enhance economic stability and growth by improving customer services to our citizens and partnering with the private sector to keep Columbia's economy strong. The City attempts to implement all of these strategies in the most efficient manner and continues to look for new initiatives to protect our limited resources.

Clean and Safe Neighborhoods

- Continuation of the safety/cleanup crew to improve the appearance of our city, better respond to citizen concerns, and address problem areas.
- To address traffic safety issues in our neighborhoods and around our schools, we will continue the program for installing permanent radar signs in school zones and purchase temporary radar signs to allow for more flexibility in responding to citizen concerns.

- To provide increased patrol in areas of the city with higher incidents, three patrol officers have been added
- To address citizen complaints about the use of cinders on our streets during winter months, this budget provided funding for the engineering and design of a salt storage facility in 2005 and places funding for the construction of the facility on the November ballot.
- To continue the efforts to stabilize our central city neighborhoods, this budget provides continued funding for the Neighborhood Response Team and home ownership programs.
- To continue to invest in infrastructure improvements in neighborhoods, this budget provides funding for several storm water improvements throughout the city.

Well-maintained Total Transportation System, including Roads and Sidewalks/Pedways

- Provides over $3.5 million in new funding for street projects, including significant funding for the design of projects placed on the November ballot so construction can begin earlier if the ballot issue passes.
- Increase funding for street maintenance and additional $300,000 for an overall increase of 10.7% for street and sidewalk maintenance.
- Provides funding for sidewalks/pedways throughout the City, with emphasis in the downtown and First Ward areas to continue our efforts in making Columbia a more walkable and accessible community.
- Provides funding for landscaping projects along roadways to improve the appearance of major intersections.
- Continue to improve the capital planning process by creating a separate Capital Planning document that describes in greater detail capital projects, maps or pictures about the project, time frames, current status, and factors effecting the timing/completion of projects.
- Complete the update of the sidewalk master plan.
- Continued use of Transportation Sales Taxes to support our Transit ($1,600,000) and Airport ($869,000) operations.
- Increase the number of rail cars processed at the new COLT Rail Terminal facility.
- Identifies projects to be funded with revenues that voters may be asked to approve on a November ballot.

Continued Investment in Buildings and Infrastructure:

- Contract for the renovation and expansion of the Wabash Station and renovation of the Gentry and Howard Buildings in an effort to maintain and preserve our historic downtown municipal buildings.
- Continue to provide $700,000 funding toward the renovation and expansion of the Daniel Boone Building. This will add municipal office space and consolidate downtown operations.
- Contract for major maintenance to be made at the Grissum Building.
- Allocation of over $19.7 million in Enterprise Fund capital projects to provide for needed system expansion and maintenance of the existing systems.
- Adopt and implement the updated sewer master plan.
- Identifies equipment and facilities that would be funded with an extension of the quarter cent capital improvement sales tax that may be placed on the November ballot.

Provide Needed Social Services:

- Continues to provide $868,650 in funding to address the needs of the most at-risk populations in our community through social service contracts with 35 organizations that support 51 different program services. This represents a 3% increase over the original FY 2005 amount of $843,350.
- Continue to provide funding for the Career Awareness and Related Experience (C.A.R.E.) program in the amount of $376,000 to provide career training to 200 disadvantaged youth ages 14 through 18.
- Continues the $35,000 funding for scholarships to assist over 400 participants at the Activity and Recreation Center (ARC) and other recreation service programs. Also, private donations through the "Share the Light" utility check-off program increase the funding available for this program.
- Administer the $20,000 federal grant to provide funding and support for the Summer Food Program that provides over 6,000 lunches to low income children.
- Administer the $75,000 Emergency Shelter Grant which provides emergency shelter services to over 780 individuals in need.

Provide Recreation and Cultural Opportunities:

- Continue our neighborhood park program by providing funding for the acquisition and development of neighborhood parks. The development at Smith-Manhasset Neighborhood Park will complete the final neighborhood park identified in the previous one quarter cent capital improvement tax ballot issue.
- Fund improvements to Douglas Pool in our central city.
- Continue improvements to the Flat Branch Park in our central city.
- Continue to dedicate staff resources for the maintenance of 2,220 acres of parks and over 30 miles of trails.
- Complete the development of the Stephens Park area that was funded with one-eighth cent Parks Sales Tax and open the lake on the Phillips property to provide additional fishing and boating opportunities.
- Provides support for the annual arts funding process for 18 local art agencies with over $78,000 in funding.

- Administer the Festival and Event program through the Convention and Visitor's Bureau, which provides enhancement to many area festivals and has enabled the development of several first-time events.
- Work with Council to finalize projects to be placed on the November ballot and to be funded with the extension of the one eighth cent Parks Sales Tax scheduled to expire March 31, 2006.

Enhance Economic Stability and Growth:

- To encourage shoppers in the downtown area and make it more convenient to conduct business, this budget funds an expanded use of crosswalk countdown timers downtown, and provide funding for downtown beautification efforts.
- Continue our E-government efforts through the expansion of services accessible through the City's website focusing on-line capabilities for the building permit process and municipal court information.
- Add a floor to the 7th and Walnut Parking Plaza to allow additional parking for downtown patrons.
- Continue to review ordinances in an attempt to streamline licensing and permitting processes.
- Continues funding of approximately $348,000 in the City's Economic Development which provides integral support to the Regional Economic Development Corporation (R.E.D.I.) to promote positive economic growth in Columbia.
- Continued support of the Columbia Area Chamber of Commerce through staff memberships and senior recruitment programs.
- Continued staff and financial support for Show-Me State Games, Special Olympics, and other activities that attract visitors to our community.

Conserve/Preserve our Natural Resources:

- Electric utility will continue to search out renewable energy sources in an effort to meet the goals established by the renewable energy ordinance.
- Contract for beneficial use of landfill gas for energy recovery
- Commercial recycling will be making available grant-funded compactors and balers to customers to improve efficiency and increase quantities of recovered material.
- Continue the use of hybrid vehicles.
- Continue our efforts to develop and implement community acceptable storm water regulations.
- Continue the use of B-20 Biodiesel, which began in 2004.

FINANCIAL IMPACT OF BUDGET ON RESIDENTS/CUSTOMERS

Tax Rates:

- Property Tax Rates (No increase over the current $0.41 per $100 assessed valuation)
- Sales Tax Rates (No increase) However Council is considering a new 1/8th cent tax for streets and sidewalks for the November ballot
- Gross Receipt Tax Rates (No increase)

Utility Rate Changes:

- Solid Waste Rates (No Increase)
- Storm Water Rates (No Increase)
- 4.0% increase in Sewer rates (approximately $0.43/month) as presented during the 2003 ballot issue for funding of capital projects.
- 6.75% increase in Water rates (approximately $1.07 /month for an average user of 7ccf). This increase will fund the cost of providing service as well fund capital projects approved during the 2003 ballot issue.
- 8.5% increase in Electric rates (approximately $3.92/month to the average user of 750 kWh).
- **Total impact on average residential customer will be approx. $5.42 increase/month**

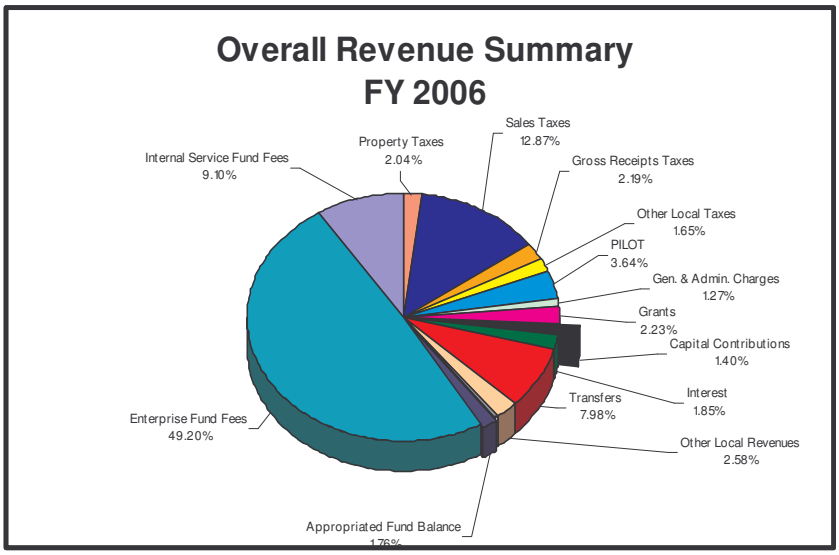
However, our rates remain competitive when compared to other cities. Refer to **Exhibit B** for a comparison of our utility rates to other cities and providers.

Fees and User Charges:

- No increase in License or Permit fees, Planning and Zoning fees, Parking fees, or most Parks & Recreation fees.
- Realign water connection fees to be more consistent with other utilities. No increase in revenue to the City.
- Health Fee changes – Nominal adjustments to the fee schedule enable the department to continuing covering the cost of medical supplies associated with providing preventative health services such as TB screening, immunizations, and family planning services.
- Parks and Recreation Fee Changes – small increases in swim lesson and water fitness class fees. Also, there will be some minor adjustments in the reservation/special use fees to more clearly define use/reservation charges for facilities such as the skateboard park, disc golf, mountain bike trails, etc.

REVENUE HIGHLIGHTS

Total Revenues of $256,936,608 are 0.6% above Estimated FY 2005. Major revenue sources for the total budget are generated from Enterprise Operations fees (electric, water, solid waste, wastewater, etc.), which are approximately 49.20% followed by Sales Tax 12.87% and smaller percentages from other sources (see graph).



- **Sales Tax Revenue** growth is projected at 4.5%, however because the ¼ cent capital improvement sales tax expires in December 2005 and 1/8th cent parks sales tax expires in March 2006, the overall sales tax revenues is down 5.9%. The November ballot will have propositions to extend each of these taxes as well as a proposition to increase the capital improvement sales tax by 1/8th cent to provide additional funding for street and sidewalk projects.

- **PILOT** from the Water & Light Department to the General Fund is projected to increase 8.8%. This projection is based upon the increase in water and electric rates and usage, including an increase in the number of customers.

- **Property taxes** are expected to grow at 8.1% which includes both increases for new construction (5%) and increased due to reassessment performed by the assessor this year. The increase due to reassessment on real property is limited by the state to be 3.5%. The proposed property tax rate is shown at $0.41 per $100 assessed value. Due to this year's reassessment, the State recalculated the maximum rate it will allow the City to levy. This new maximum rate is $0.4161, which is very close to the City's current levy. While we estimate the reassessment generated approximately $200,000 in additional revenue, it also has limited our ability to raise revenues in the future. Each one cent levied generates approximately $120,000 for the City. The City currently has no debt levy.

- **Gross Receipts Taxes** are projected to remain stable with overall growth at 1.2%.

- **Transfers (and Subsidies)** between funds are proposed to decrease 14.3%. Much of the revenues collected on an annual basis in the special revenue funds are accumulated for use to fund projects in the Capital Improvement Plan (CIP). The FY 2005 CIP required significant transfers of fund balance in the Transportation Sales Tax and Special Road District Tax Funds to the Capital Improvement Fund which were not as high in FY 2006. These amounts vary widely each year depending upon the funding sources used for projects. In addition, the transfer to the Employee Benefit Fund from the various departments has been reduced from $1,000,000 in FY 2005 to $500,000 in FY 2006.

- **Grants** have declined by 19.2% because the FY 2005 budget included one time grants and state funding for certain road projects. There has also been a decline in the amount of grants received by the Health Department and public safety. These grants include the Minority Health Grant, Small Pox Grant, Homeland Security Grant, and other public safety grants.

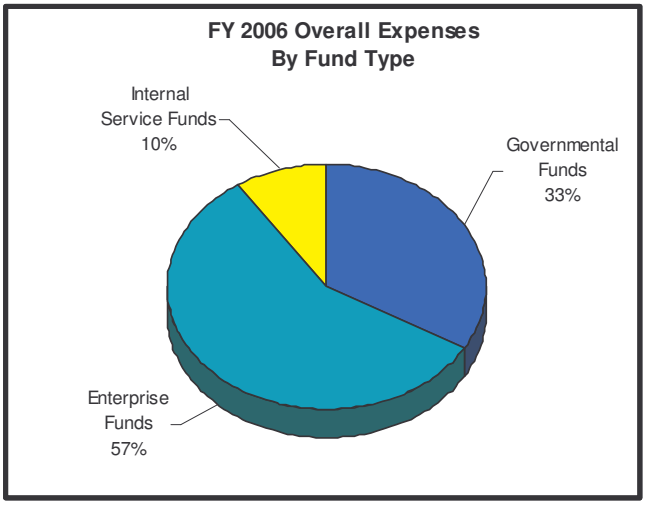
- **Capital Contributions** (grants and donations for capital purposes) are lower due to one time capital grants in the airport and transit operations in FY 2005, such as renovation of the Wabash Station and rehabilitation of a runway in airport.

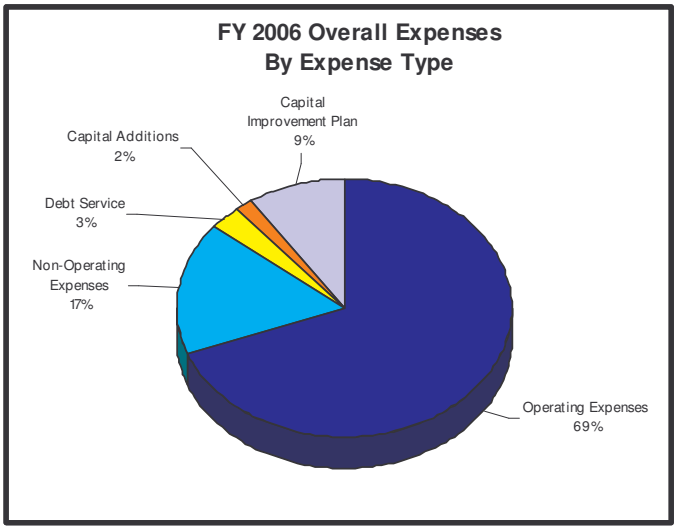
- **Utility Fee** increases are proposed for the Sanitary Sewer Utility (4.0%), Water Utility (6.75%), and Electric Utility (8.5%). These increases have been planned to cover the costs of the capital plan and were included in the ballot information passed for both Water and Sewer. Continued costs associated with the purchase of power and new regulation to obtain power (MISO) make the electric rate increase necessary. The long term plan for these utilities require rate increases over a number of years.

Staff is continuing to monitor closely economic indicators such as sales tax receipt, employment data and housing sales.

EXPENDITURE HIGHLIGHTS

The overall expenditures shown for all funds total $280,884,474; as compared to the amended FY 2005, an increase of 1.4%. A decrease in funding for the capital improvement plan is the reason for the modest increase in overall budget. If the proposed ballot initiatives pass, additional funds will be appropriated for the capital plan and the overall increase will be 3.9%. A major portion of this budget includes the continued operations of the City's enterprise funds which provide essential services such as basic utilities and public transportation. A smaller, but still significant, portion of this budget provides for the general government operations of public safety, health, maintenance of streets and sidewalks, recreation, and other basic services.





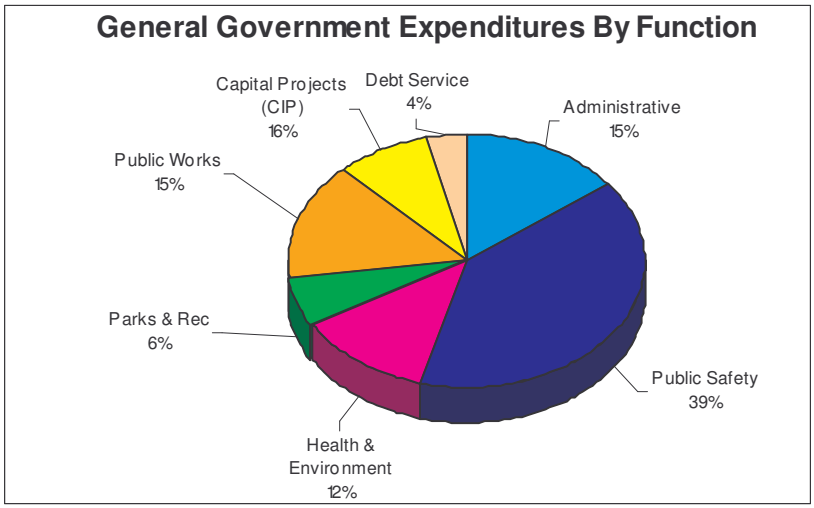
- The overall operating budget is $194,665,953, up 6.8% from amended FY 2005.
- Operating budget increase for Enterprise Funds is 5.9%.
- Operating budget increase for Internal Service Funds is 10.7%. The increased cost for self insurance claims and increasing cost of fuel in the Fleet Operations Fund are the primary reasons for this increase.
- Non-operating expenditures have decreased 4.1% overall. This category includes all transfers and subsidies. The City continues to provide subsidies for transit operations ($1,600,000) and airport operations ($869,000) from Transportation Sales Tax proceeds. Recreation Services receives a subsidy from the General Fund ($1,632,500) as well as from Parks Sales Tax proceeds ($585,000). General Funds are also used to support our Cultural Affairs ($300,000), and Volunteer Services ($168,100). The General Fund is again transferring $700,000 to the Capital Projects Fund to fund the Public Building and Expansion project.
- Capital Improvement Plan projects of $26,581,417 are down 17.9% from the amended FY 2005 budget. This decrease is due primarily to decreases in Public Safety and Street and Sidewalk projects which will require approval of the November ballot to appropriate additional funding.
- Total Personnel costs are increasing 6.6% which includes the addition of permanent and temporary positions as well cost of the pay package.
- Intragovernmental Charges (charges for services provided to other city departments) have increased 9.6%. These fees are adjusted each year to take into account the four year average net income so fund balances do not become too large. Since we have utilized net income to reduce charges for the past couple of years and the increase in self insurances charges to departments have this increase at a higher level than in previous years due to recent claims experience.
- Capital outlays (for vehicles, equipment, etc.) are shown at $4,828,163 which is an decrease of 14.8%. Homeland Security Grant funding accounted for a significant amount of the FY 2005 appropriations as well as reductions in several utilities.

Expenditures for capital items (vehicles, equipment, etc.) are prioritized and scheduled on a quarterly basis to ensure the City can be responsive to unexpected declines in revenues without affecting personnel or other program cuts. The City Manager reviewed with departments their needs in order to prioritize and establish a level of funding. It was still not possible to fund approximately $5.2 million in department requests.

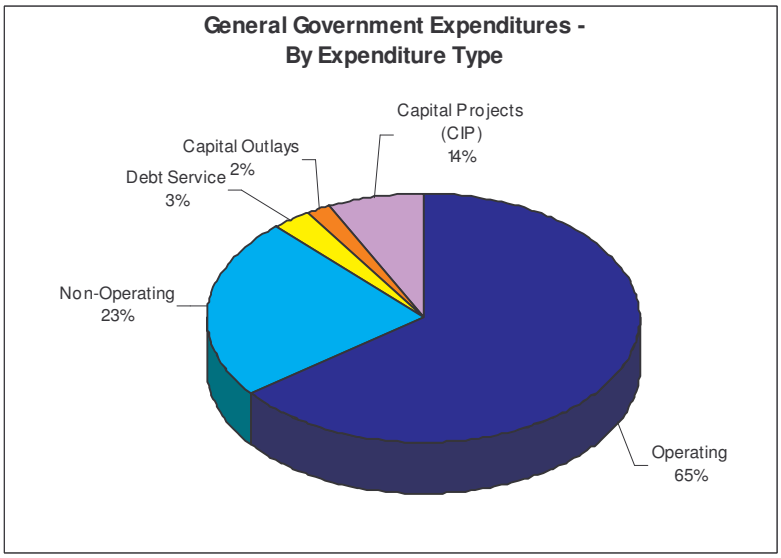
This budget continues to maintain or increase existing services provided to our citizens.

General Government Expenditures

General government departments are those which provide traditional city government services to the citizens which are primarily supported by tax revenues. When comparing the FY 2006 expenditures by function (public safety, health, etc.), this budget maintains the balance between various city functions. As shown in the graph to the right, a major emphasis continues to be placed on public safety. The percentages allocated by function have remained fairly constant over the past five years.



Continued strength in the Columbia economy has allowed for stable funding for General Fund operations. Sales tax receipts remain strong. We were also able to continue programs added last year in the areas of streets and traffic safety and enhance funding for street maintenance in response to the results of the citizens survey completed this year.



- The increase in the operating budget for General Governmental Funds is 6.8%.
- Subsidies, transfers, and other non-operating expenses have decreased 12.6% from the FY 2005 amounts, primarily due to the decreased transfer to the Employee Benefit fund and decreased transfers to the capital improvement fund. The amount of Parks Sales Tax transfer into the General Fund was increased by $258,125. This keeps the level of General Fund support for Parks approximately the same as FY 2005.
- General Government capital outlays (replacement of vehicles and equipment) are down 13.0% due to decrease funding for Homeland Security Grants used to fund purchases in FY 2005.

- General Government Capital Improvement Plan projects have decreased 43.9%, due to the reduced allocations from the Quarter Cent Capital Sales Tax ballot and reduced amount of state funds available for major street projects. This amount will be increased if the propositions on the November ballot pass.
- General Fund balance is projected at 16%, which meets Council's policy resolution
- Contingency Funds of $100,000 are available in the General Fund.
- A Council Reserve of $75,000 is included. These funds are available for Council to utilize to address budget requests from public and/or Council input without reducing the fund balance below the 16% guideline.
- This budget continues to set aside over $550,000 in funds for payment to the Boone County Fire Protection District, matching funds for grants that may be available during the year, and other grant activities.
- Funds for social assistance programs and art activities show a 3% increase over original FY 2005.

PERSONNEL HIGHLIGHTS

Our full service city has proposed 1,186.9 permanent positions with total personnel services being a major budget item, particularly in the General Fund where it is 66.36% of the budget. Overall personnel costs increased 6.6%. Much of this increase (2.37%) is due to increased police and fire pension costs and increased health insurance costs. The city's health insurance costs increased 20%. New employees make up approximately 1.21% of the overall increase. **Even though new programs have been added, these new positions will increase our number of employees per thousand population to *13.05* which is comparable to the number of employees per thousand in the early 1990s**.

New Positions Proposed: A total of 18.35 new permanent positions are proposed as shown below.
Public Safety: (7 new positions)
- 3 Police Officer
- 2 Firefighters
- 2 Dispatchers in Emergency Services

Administrative: 1 Accounting Assistant in Finance to handle Transportation Development District sales tax collections

Public Works: (4.5 new positions)
- 0.5 FTE Engineering Aide IV to work in the transportation plan
- 1 Traffic Signal Technician
- 1 Bus Dispatcher in Transit
- 1 Maintenance Assistant I in the Sewer Utility at the wastewater treatment plant
- 1 Vehicle Mechanic in Fleet Operations

Health and Environment: 0.10 to increase a Social Service worker from 0.70 to 0.80 FTE

Water and Electric: (3 new positions)
- 2 NERC Balancing Authority Operators
- 1 Engineering Aide IV – GIS Coordinator

Parks and Recreation (1.75 new positions)
- 1 Horticulturist
- 0.75 Maintenance Assistant I

Information Services (1 new position)
- Systems Analyst

Reclassifications: A total of 42 positions were reclassified in accordance with the guidelines established by a consultant and administered by Human Resources, with a cost of $77,033. Ten positions were reclassified in Electric Production in order to meet control area requirements established by NERC (National Electric Reliability Council) and FERC (Federal Energy Regulatory Commission).

Personnel Pay/Benefit Package
Each year the challenge is to balance the needs of our employees, the fiscal constraints of the resources available and what is community acceptable when determining a pay/benefit package. National surveys have indicated pay increases in the private sector have averaged 3.6%. This proposal would provide for an average pay increase of 3.2% to permanent positions. Many of our employees will be required to utilize most of this increase for increases in the cost of health insurance for their dependent coverage. The city will continue to cover 100% of the cost of insurance for the employee. The proposed pay package is as follows:
- 3% COLA, or $0.38/hour whichever is higher
- 1% merit
- 20% increase in the Health insurance rates paid by the City and employees

The goals of this pay package are:
- Affordable for both our General Fund and Enterprise Accounts
- Provide competitive salary/benefits/training for the employees we hire
- Be responsive to our Labor Representatives, Employee Benefit Committee, and employee requests to be as fair as possible
- Community acceptable pay/benefit package
- 6.5% – 7.0% total increase in personnel costs
- Meet the financial requirements of our health insurance
- No reduction in take-home pay for any employee
- Add employees for new programs, requirements, and growth

A significant increase in claims experience for medical and prescription plan costs has required a 20% increase for FY 2006. In addition, this budget also includes transfers from each fund to the Employee Benefit Fund to partially offset the health insurance increases that are required. In addition, staff has been reviewing changes to the health insurance plan to reduce costs. These changes include eliminating the $200 deductible option, increasing copays for prescription drugs and changing to a flat dollar amount for office visits. We are adding a preventative coverage benefit to the plan for disease prevention and early detection. The plan will now cover wellness exams and diagnostic tests for cancer and heart diseases. The City pays the full cost of health and dental insurance for employees. Employees who purchase family coverage will have a 20% increase in their costs, which was a factor in determining the minimum COLA of $0.38 for FY 2006.

DEPARTMENTAL BUDGET SUMMARY (WITHOUT CAPITAL PROJECTS

Each year one of the goals in preparing a proposed budget is to maintain balance between the various functions/services the city provides. Over the past five years the percentage changes in the various department budgets may vary. This proposed budget, while emphasizing areas identified in our citizen survey, still maintains the overall balance. The following chart shows that over a five year period the average growth rates reflect the City's priorities. The departments noted with asterisks are those which had significant one-time grant/donations for FY 2005. Refer to Exhibit A for a detailed explanation of significant changes in the departments.

	Budget FY 2005	Projected FY 2006	Increase/ (Decrease)	Percent Change	5 Year Avg. Inc.
PUBLIC SAFETY DEPARTMENTS:					
Police	$15,390,233	$16,339,193	$948,960	6.2%	6.3%
Fire	$10,947,805	$11,582,135	$634,330	5.8%	6.1%
Municipal Court	$610,628	$657,656	$47,028	7.7%	7.0%
Emer. Mgmt & Communications	$2,505,274	$2,406,915	($98,359)	(3.9%)	2.6%
Total Public Safety	**$29,453,940**	**$30,985,899**	**$1,531,959**	**5.2%**	**5.9%**
HEALTH AND ENVIRONMENT:					
Health	$4,917,204	$4,872,458	($44,746)	(0.9%)	7.4%
Planning	$1,021,638	$1,096,823	$75,185	7.4%	8.2%
Economic Development	$329,992	$348,431	$18,439	5.6%	1.8%
Community Services	$1,216,480	$1,247,728	$31,248	2.6%	2.8%
Total Health and Environment	**$7,485,314**	**$7,565,440**	**$80,126**	**1.1%**	**6.3%**
PARKS & RECREATION DEPT:					
Parks & Recreation - General Fund	$3,948,835	$4,212,713	$263,878	6.7%	3.1%
Recreation Services Fund	$6,798,644	$7,087,150	$288,506	4.2%	10.6%
Total Excluding CIP Projects	**$10,747,479**	**$11,299,863**	**$552,384**	**5.1%**	**7.2%**
ADMINISTRATIVE DEPARTMENTS:					
City Council	$211,284	$217,875	$6,591	3.1%	4.6%
City Clerk	$241,858	$253,328	$11,470	4.7%	6.2%
City Manager	$782,417	$841,051	$58,634	7.5%	4.0%
Finance	$2,859,916	$3,182,003	$322,087	11.3%	4.5%
Human Resources	$708,959	$753,679	$44,720	6.3%	3.7%
Law	$825,375	$876,348	$50,973	6.2%	5.1%
Total Administrative	**$5,629,809**	**$6,124,284**	**$494,475**	**8.8%**	**4.4%**
General City (Nondepartmental)	$5,390,360	$5,349,269	($41,091)	(0.8%)	12.6%

	Budget FY 2005	Projected FY 2006	Increase/ (Decrease)	Percent Change	5 Year Avg. Inc.
PUBLIC WORKS DEPARTMENT:					
Public Works - General Fund Oper.	$8,369,671	$9,139,660	$769,989	9.2%	8.8%
Public Transportation Fund	$3,891,204	$4,032,723	$141,519	3.6%	6.0%
Airport Fund	$1,942,296	$2,020,641	$78,345	4.0%	3.0%
Sanitary Sewer Utility Fund	$10,287,735	$10,345,564	$57,829	0.6%	3.8%
Parking Utility Fund	$1,794,316	$1,818,502	$24,186	1.3%	0.3%
Solid Waste Utility Fund	$12,921,435	$13,764,657	$843,222	6.5%	4.8%
Storm Water Utility Fund	$1,525,349	$1,422,048	($103,301)	(6.8%)	9.2%
Custodial / Maintenance Fund	$1,060,965	$1,097,869	$36,904	3.5%	6.5%
Fleet Operations Fund	$4,253,373	$5,083,670	$830,297	19.5%	9.0%
Total Public Works Dept. Excluding CIP Projects	**$46,046,344**	**$48,725,334**	**$2,678,990**	**5.8%**	**5.5%**
WATER AND ELECTRIC DEPT:					
Water Utility Fund	$13,942,594	$15,062,279	$1,119,685	8.0%	6.4%
Water Utility Fund	$79,773,854	$84,118,842	$4,344,988	5.4%	6.3%
TI. Water & Electric Dept. Excluding CIP Projects	**$93,716,448**	**$99,181,121**	**$5,464,673**	**5.8%**	**6.3%**
Railroad Fund Excluding CIP Projects	$865,883	$937,453	$71,570	8.3%	7.3%
OTHER DEPARTMENTS:					
Cultural Affairs Fund	$379,863	$383,561	$3,698	1.0%	1.3%
Convention & Tourism Fund	$1,486,675	$1,627,099	$140,424	9.4%	7.8%
Employee Benefit Fund	$10,155,665	$10,926,075	$770,410	7.6%	11.8%
Self Insurance Reserve Fund	$2,531,027	$3,015,550	$484,523	19.1%	-1.6%
Information Services Fund	$3,968,407	$4,183,618	$215,211	5.4%	2.7%
Public Communications Fund	$985,743	$946,745	($38,998)	(4.0%)	6.8%
Utility Customer Services Fund	$1,504,058	$1,599,249	$95,191	6.3%	7.6%
Contributions Fund	$274,372	$180,949	($93,423)	(34.0%)	7.7%
Total Other Funds	**$21,285,810**	**$22,862,846**	**$1,577,036**	**7.4%**	**6.2%**

CAPITAL IMPROVEMENT PLAN (CIP) HIGHLIGHTS

The Capital Improvement section of this budget shows summaries of those projects funded this fiscal year, proposed funding for projects FY 2006, as well as those projects projected for future funding and construction (5-year plan). There is also a listing of future needs at the end of each department in the Capital Projects section. Our continued emphasis is on maintaining the facilities and infrastructure we have, upgrades in our older neighborhoods, and construction of new infrastructure needed for a growing community.

Capital Improvement Projects (CIP) for all funds decreased from $32,374,081 in FY 2005 to $26,581,417 which is a decrease of 17.9%. General Government CIP has decreased approximately $5.4 million. Over $6.8 million will be added to the General Government CIP if the propositions on the November ballot are approved by voters. Enterprise Capital Project funding has decreased slightly at $410,258. Increases in Solid Waste, Parking Facilities, Airport and Electric Utility were offset by decreased in Water Utility, Public Transportation and Sanitary Sewer.

This past year, Council held a series of work sessions to discuss a program for funding priority transportation, public safety, parks, and public building needs as well as discussing the timing and projects to be included in a ballot to extend the quarter cent capital improvement sales tax that expires in December 2005. Council established priority projects for transportation and selected a consultant to work with a citizens' advisory group that developed a report for a transportation financing strategy that was presented to Council this spring. As a result of that report, Council may be placing on the November ballot propositions to extend the ¼ cent capital improvement sales tax for 10 years to finance both street and sidewalk projects and public safety capital needs. In addition propositions to increase the capital improvement sales tax by 1/8th cent for transportation needs and an increase in development fees

may also be on the ballot. Many of the transportation projects in FY 2006 are funded with balances accumulated in the Transportation Sales Tax, Special Road District Tax and Capital Funds in order to continue progress towards meeting transportation needs. Council may also place on the November ballot a proposition to extend the 1/8th cent parks sales tax that is set to expire in March 2006.

The City has relied on a portion of the 1% General Sales Tax to support capital improvements since its inception. The amount dedicated toward capital improvements has varied from 13.21% to the present 4.10%. This has reduced the amount of funds available for the funding of capital improvements. As the amount of general sales tax has been reduced over the years, a greater reliance on other revenues such as the capital improvement sales tax and parks sales tax has occurred.

Because of the crowded office conditions, increased amount of rental space, and the need for major renovation, the public building and expansion/renovation project is considered to be a high priority project. Space studies have been completed. Preliminary plans have been developed by an architect and recommended by a citizen committee. The cost would be prorated from various funds based upon the space needs for their operation. This budget continues the transfer of $700,000 in general funds for public building expansion and renovation projects. An architect is completing detailed plans for the renovation of the Gentry and Howard Buildings which will be bid in calendar year 2005. Previously appropriated funds will be utilized to complete the renovation of these building in time to celebrate the 100th anniversary of the Gentry Building and utilize the space recently vacated by the Health Department's move to the Sanford-Kimpton Building.

Staff has been working on a more detailed separate document to assist in the planning process for the capital improvements. This separate document will include more detailed descriptions of projects and should be available by fiscal year end.

The General Government CIP Plan appropriates $6,879,813 in new funds for improvements. This is a decrease from the $12,262,219 in FY 2005. However if the November ballot issues pass and additional $6,859,000 will be appropriated which will cause the CIP appropriation to increase to $13,738,813 which would be a 12% increase over FY 2005. This plan also includes funding for Phase II of Flat Branch Park and continued funding for downtown special projects.

Major General Government Capital Projects	
Streets and Sidewalks	
Funded in 2005 - Construction scheduled in 2006: Chapel Hill Extension - Old Gillespie Bridge Road to Scott Blvd. SouthHampton Drive - US Hwy 163 to Route AC **2006 Funding for Engineering:** Brown School Rd: Hwy 763 to Providence Scott Blvd: Rollins Road to Brookview Terrace Vandiver Dr: Intersection Ramps E to Mexico Gravel Road Lemone Industrial Blvd: N to Stadium Blvd.	Continue funding for annual sidewalks/pedways, downtown sidewalks, and first ward sidewalks. **Sidewalk Projects to be completed in 2006:** Business Loop 70 Sidewalks - Sexton to West Blvd. Garth/Business Loop Pedestrian Improvements Jefferson Commons Pedestrian Crossing * $5,053,000 FY 2006 projects on November Ballot Issue
Public Safety	
$1,118,000 FY 2006 projects on November Ballot Issue	
Parks and Recreation	
Flat Branch Park Phase II Armory Sports Center Improvements Garth Nature Area Improvements	Douglass Pool Improvemenets Smith-Manhasset Neighborhood Park Development
Other General Government Projects	
Municipal Office Space Expansion Grissum Building Improvements Downtown Special Projects	Major Maintenance/Renovation: Daniel Boone Building $688,000 FY 2006 projects on November Ballot Issue

The Enterprise Funds CIP Plan appropriates $19,701,604 in new funds for improvements. This is slightly lower than FY 2005. While projects in the Water Utility are down significantly due to the major expansion project at the Water Treatment Plant in FY 2005, other utilities have increased their funding for capital improvements. Funding for an additional level at the Parking Plaza at 7th and Walnut and the addition of cell #4 and Landfill have significantly increased the amount of capital improvements funding in those utilities.

Major Enterprise Fund Capital Projects	
Electric	
Continue Annual programs for underground conversion, distribution system expansion, transformers, new connections, and street light additions	Conversion of 2.4 Kv Lines $8,475,500 in FY 2006 projects to be authorized by a future ballot issue
Water	
Continue annual programs for Business Loop 70 main replacement, fire hydrants/valve replacements, main relocations, NE Pressure Zone, and new service connections	Route 763 Relocation
Railroad	
COLT Railroad Corridor Project (near Rogers Street)	Extend Broad Building Spur
Sewer	
Sewer Maintenance and Manhole Rehab Trunk Sewers - per Council policy Private Common Collections	Bear Creek Outfall Extension County House Branch (Soutwest Outfall) Enlargement Phase II S. Grindstone Outfall (Phases I, II, and III)
Storm Water	
Maryland Ave. and Richmond Phase II	West Blvd and Mary Jean

DEBT SERVICE HIGHLIGHTS

The City has a history of using prudent financing methods to fund its capital needs. Included in this budget is the City's debt service schedule for its outstanding bonds. The City continues to maintain an excellent bond rating of AA for its General Obligation and A1 for its Revenue bonds. Due to changes in the Electric market, the bond rating for the Water and Electric utility was changed to AA-, which did not seem to have a significant impact on the interest rates of the revenue bonds issued this past year. Staff was able to refinance a portion of the 1998 bond issue during 2005 to reduce the interest on that debt for a cost savings of $1.455 million over the life of the bonds.

The City retired the remaining General Obligation Debt in FY 2003. With voter approval, the City has the constitutional authority to issue in excess of $271 million in general obligation bonds. The Debt Service Summary page in the budget document provides a detailed list of all outstanding debt, which includes $115,780,000 in Revenue Bonds; $14,470,000 in Special Obligation Bonds; and $12,490,000 in Certificates of Participation (COPs).

The City is in the process of receiving public input on the financing of it transportation and public building expansion project. The current financing plan for public building expansion renovation projects calls for the second phase of COPs to be issued in the future. These COPs can be issued with Council approval. This is a similar financing approach that has been used by other governmental agencies (such as City of Fulton and Boone County) to finance public buildings.

Staff will evaluate the need for Special Obligation or Revenue bonds to fund future quarter cent capital sales tax projects which will be presented to voters in November 2005. The City will continue to participate in the state revolving loan fund and revenue bonds to finance sanitary sewer projects approved by the voters in 2003.

ADDITIONAL COUNCIL CONSIDERATIONS

Each year between the time when the City Manager submits the proposed budget to council and the council adopts the budget, the administration identifies items that require amendments or changes to this document. This can include such things as, additional grants, revenue estimate changes, or other items. Council is provided with a listing of additional considerations proposed by the administration prior to the final budget work session.

General Fund Council Reserve:
The General Fund budget is prepared to provide the Council an additional expenditure of $75,000 without reducing the fund balance below our guideline of 16% or reducing expenditures as shown in the budget.

Listed below are requests to the Council not included in the budget that the Council may want to consider during the budgeting process.

- Mayor's Council on Physical Fitness $3,200
- First Night $1,000
- Historic Preservation $3,195
- Continue late night program at the Armory
- Anti-Obesity Program in Recreation Services $10,762
- Leave an amount available for expenses in hiring a new City Manager

Other Considerations:
This budget continues funding for special projects in the special business district with a funding level of $175,000 for FY 2006. The Council may want to designate the specific use of this funding during the budget process or address as more detailed plans are brought forward. Specific requests have been made to continue implementation of the special business district master plan and for partnership in the removal of canopies in the downtown area. Also, the 8th Street (Avenue of the Columns) master plan has been prepared for implementation.

Public Works department is in the process of finalizing an agreement with the University of Missouri to increase shuttle service. Any additional cost will be offset with revenues from the University. However, this will require a budget amendment prior to the adoption of this budget.

FUTURE ISSUES

- **Finalize Propositions on the November Ballot Issue:**
  - Continuation of one quarter cent Capital Improvement Sales Tax for transportation and public safety
  - Continuation of the one eighth cent Parks Sales Tax
  - Additional one eighth cent Capital Improvement Sales Tax for transportation needs
  - Increase Development Fees from 10 cents to 50 cents per square foot – to be phased in over a five year period

- **Additional Municipal Office Space Requirements and Building Renovation in the downtown area** – the process would include public hearings prior to preparation of final plans/specifications. Preliminary plans have been completed by our architect and presented by the Council's Public Building Development and Finance Committee. A financial plan has been presented and discussed by the Council.

- **Future Fire Stations** – method for financing operational costs for future fire stations. The November ballot includes funding for the construction and equipment for two additional fire stations. Funding for the operations of these stations has not been identified by Council. I am recommending, with passage of the Parks Sales Tax extension, more of the Parks Sales Tax funds be used for parks operational costs which would allow more general funds to be available to cover the operational costs of the new fire stations.

- **Electric Ballot Issue** – for financing electric distribution and electric production master plans.

- **Sewer Ballot Issue** – to fund wastewater master plan that has been prepared and will need to be reviewed for adoption by the City Council.

- **Health Insurance Cost Containment** – In order for premium revenue to cover the rising health care costs, efforts must be made for cost containment that include a voluntary wellness program and other plan changes. While some changes are included in this budget, further cost savings and premium increases will be required in FY 2007. A consultant is assisting staff with recommendations.

- **Increase Support for Private Sector Procurement of Grants and Donations** – Continue to be at the table and participate in community wide discussions to help coordinate efforts to bring resources to our community for a variety of programs that include assistance to at risk youth and other segments of the community that are disadvantaged.

- **Expand Use of Technology To Provide Better Customer Service** – Continue to expand citizen access to government service through use of the City's web site. Continue to develop and coordinate GIS applications and investigate implementation for increased use of document imaging to make more efficient operations.

- **Enhance Economic Stability and Growth Through Future Partnerships:** Our city will need to continue to partnership on projects and programs with other governmental agencies and private sources. Examples include the Missouri Incubator Project as well as museum/education facilities such as the Youseum (formerly known as the Health/Adventure Center), Archaeology museum, Flat Branch Park and others. Partnership projects with MoDOT, Boone County, and private developers will be important for timely construction of roadway projects.

CONCLUSION

Columbia serves as a regional center providing employment, education, and recreational opportunities as well as a wide range of services. Columbia continues to maintain a growing sound economic base. Our resources not only include taxes and user fees, but also grants, donations, and volunteer services. Our property tax is relatively low, our utility rates (water, electric, solid waste, sewer) remain competitive.

While this budget provides the necessary resources to implement operational programs and priorities, it also outlines a plan for future needs of the City by identifying propositions that may be placed on a November ballot to provide resources for future capital improvement needs. This budget meets our 16% General Fund Balance guideline, provides an adequate contingency fund, and provides funds for additional council budget considerations without adjusting proposed revenues or expenditures. Funds are included, as a Council Reserve, that are undesignated and can be used to address special priority projects the Council may want to consider during the budget year. Also, capital balances are in place to provide sufficient capital reserves.

Columbia continues to be an award winning city and a great place to live. I am pleased that this budget, as presented, continues to reflect our expectations for a highly ranked quality city.

During the City Council review process, City staff and I will be happy to provide additional supporting information to assist the Council in finalizing the budget.

I want to personally acknowledge policy guidance provided by the Council, input provided by Boards and Commissions and residents and the work of all City staff, particularly the Finance Department, who assisted with the preparation of this budget.

Respectfully submitted,

Raymond A. Beck, P.E.
City Manager

Personal Comments
As indicated earlier, this is my 23rd and last City budget I will be submitting prior to retirement. I consider it a privilege to have served our city government which has been so well supported by its Mayors, Council persons, and the community.

Many things have changed in my 45 year tenure with the City, including the budget process and city operations. The first budget I was involved in preparing made use of adding machines, typewriters, and documents provided in “shoe boxes”. With our complicated budget for a full service city, last minute changes were a major task. Continual changes with improvements have occurred over these many years. With today’s technology, a City Manager or the Council can request a change to the budget and those changes can be implemented in minutes rather than hours or days. Improvements to the reporting process now provide the City Manager and Council with more detailed information for decision making.

Substantial changes have occurred in overall city operations both in scope and complexity. I am proud to have been a part of a team that has been meeting those challenges, many in an innovative manner. My thanks to the many former and current mayors, councils, city staff, and supportive citizens that have made my career with the City so rewarding.

Detailed below are individual departments and explanations of significant changes in the FY 2005 budget

PUBLIC SAFETY DEPARTMENTS:					
	Budget FY 2005	Projected FY 2006	Increase/ (Decrease)	Percent Change	5 Year Avg. Inc.
Police	$15,390,233	$16,339,193	$948,960	6.2%	6.3%
Fire	$10,947,805	$11,582,135	$634,330	5.8%	6.1%
Municipal Court	$610,628	$657,656	$47,028	7.7%	7.0%
Emer. Mgmt & Communications	$2,505,274	$2,406,915	($98,359)	(3.9%)	2.6%
Total Public Safety	**$29,453,940**	**$30,985,899**	**$1,531,959**	**5.2%**	**5.9%**

Police Department

- Overall budget increased 6.2%.
- Personnel added include (3) Police officers to increase patrol in the areas of the city with higher incidents.
- Continue with the replacement schedule of the police fleet and related equipment. (MDTs , mobile vision cameras)
- Replacement of the hand held ticket machines

Fire Department

- Overall budget is increased by 5.8 %
- Two Firefighters were added for six months in an effort to begin staffing for future additional fire stations.
- Major equipment replacement items have previously been funded in the capital improvement plan. With the expiration of the quarter cent sales tax, funding for the 2006 equipment is dependent upon passage of the November ballot to extend this tax.
- Continue replacement of hazmat suits and a battalion chief vehicle
- Reclassification of five Captains to Battalion Chiefs will tighten the operational efficiencies of three divisions.

Municipal Court

- Overall budget increased 7.7%
- Municipal Court office will need to be temporarily relocated while renovations are made to the Howard Building.
- Funds are provided for the replacement and expansion of the court's file storage system to accommodate 12 years of court file information,

JCIC and Emergency Management

- Overall budget is decreased by (3.9%) due to one-time expenditures in 2005 funded by Homeland Security Grant funds.
- (2) Communication Operators have been added to maintain minimum staffing, reduce overtime, reduce employee stress, minimize 12 hours shifts, reduce sick time, and maintain a fully trained staff.

HEALTH AND ENVIRONMENT:					
	Budget FY 2005	Projected FY 2006	Increase/ (Decrease)	Percent Change	5 Year Avg. Inc.
Health	$4,917,204	$4,872,458	($44,746)	(0.9%)	7.4%
Planning	$1,021,638	$1,096,823	$75,185	7.4%	8.2%
Economic Development	$329,992	$348,431	$18,439	5.6%	1.8%
Community Services	$1,216,480	$1,247,728	$31,248	2.6%	2.8%
Total Health and Environment	**$7,485,314**	**$7,565,440**	**$80,126**	**1.1%**	**6.3%**

Health Department

- Overall decrease of (0.9%) due to the loss of the minority health grant.
- Increased a Social Services Worker from 0.70 FTE to 0.80 FTE.

Planning

- Added $10,000 in funding for transcription of Planning and Zoning Committee minutes

Economic Development

- Continues funding of approximately $348,000 in the City's Economic Development which provides integral support to the Regional Economic Development Corporation (R.E.D.I.) to promote positive economic growth in Columbia.

Community Services

- Includes a 3% increase in Social Service contractual agreements to address the needs of the most at-risk populations in our community through social service contracts with 35 organizations that support 51 different program services. This represents a 3% increase over original FY 2005 amount.

PARKS & RECREATION DEPARTMENT:					
	Budget FY 2005	Projected FY 2006	Increase/ (Decrease)	Percent Change	5 Year Avg. Inc.
Parks & Recreation - General Fund	$3,948,835	$4,212,713	$263,878	6.7%	3.1%
Recreation Services Fund	$6,798,644	$7,087,150	$288,506	4.2%	10.6%
Total Excluding CIP Projects	**$10,747,479**	**$11,299,863**	**$552,384**	**5.1%**	**7.2%**

Parks and Recreation General Fund

- Overall budget shows a 6.7% increase
- Added a Horticulturist position to assist with the maintenance and development of landscaped area throughout the park system
- Continued replacement of major equipment according to our replacement schedule.
- Limit the use of General funds for Parks to approximately the same amount as FY 2005 by increasing the Parks Sales Tax transfer to the General Fund.
- Work with Council to support a ballot to extend the 1/8th cent Parks Sales Tax scheduled to expire in March of 2006 to provide funding to implement the Parks Master Plan.

Recreation Services Fund

- Total budget excluding CIP Projects increased 4.2%
- The addition of the new Activity and Recreation Center (ARC) has made the five year average of 10.6%.
- $585,000 subsidy from Parks Sales Tax to support operations
- Use of $59,800 in accumulated ARC capital fees account to begin replacement of the original equipment at the ARC facility in order to maintain a quality facility.
- Equip Oakland Family Aquatic Center and Douglass Pool with hardware and software to provide better access to information, track pool pass usage and patron suspensions.
- Addition of 0.75 FTE Maintenance Assistant to provide custodial services at the Armory Sports Center.

PUBLIC WORKS DEPARTMENT:					
	Budget FY 2005	Projected FY 2006	Increase/ (Decrease)	Percent Change	5 Year Avg. Inc.
Public Works - General Fund Oper.	$8,369,671	$9,139,660	$769,989	9.2%	8.8%
Public Transportation Fund	$3,891,204	$4,032,723	$141,519	3.6%	6.0%
Airport Fund	$1,942,296	$2,020,641	$78,345	4.0%	3.0%
Sanitary Sewer Utility Fund	$10,287,735	$10,345,564	$57,829	0.6%	3.8%
Parking Utility Fund	$1,794,316	$1,818,502	$24,186	1.3%	0.3%
Solid Waste Utility Fund	$12,921,435	$13,764,657	$843,222	6.5%	4.8%
Storm Water Utility Fund	$1,525,349	$1,422,048	($103,301)	(6.8%)	9.2%
Custodial / Maintenance Fund	$1,060,965	$1,097,869	$36,904	3.5%	6.5%
Fleet Operations Fund	$4,253,373	$5,083,670	$830,297	19.5%	9.0%
Total Public Works Dept. Excluding CIP Projects	**$46,046,344**	**$48,725,334**	**$2,678,990**	**5.8%**	**5.5%**

Public Works General Fund

- Increase in the total budget is 9.2%.
- Personnel has been added in Engineering and Streets.
- Added a Traffic Signal Technician to increase maintenance for signalized areas within the City which will help high traffic flow areas.
- Added $300,000 for increased street maintenance for contract milling and overlay to noticeably increase the level of maintenance.
- Continuation of the safety/cleanup crew to be responsive to citizens alerting the city of safety and other concerns along city streets as well as proactively locating areas requiring trash and brush cleanup.
- Additional pedestrian countdown timers to be located in the downtown areas.
- Continue the program of placement of permanent radar signs in school zones.
- Purchase temporary radar signs to allow for more flexibility in responding to citizen concerns
- Purchase of an application software to allow access and application for building permits from the City's website and will improve the City's service to the building community.

Public Transportation (Transit)

- Expenses excluding CIP projects have increased 3.6%.
- Subsidy from Transportation Sales Tax Funds of $1,600,000 is to remain the same amount as FY 2005.
- One Bus Dispatcher added to handle the increased hours of service for the University contract and shuttle service to the new parking at Reactor Field.

Airport

- Expenses excluding CIP projects have increased 4.0%.
- The subsidy from Transportation Sales Taxes will be increased by $98,030 to $869,000.
- Supplemental requests include the addition of $11,100 to the training budget to maintain required training for public safety officers at the Airport.

Sanitary Sewer

- Expenses excluding CIP projects have increased 0.6%.
- A 4.0% rate increase is proposed for this fund which is approximately $0.43 per month for an average residential customer. This is the third of five increases which were presented at the time of the 2003 ballot issue for the upgrade and expansion of the sewer system.
- A priority for FY 2006 will be the adoption and implementation of the master plan completed in FY 2005 by Black and Veach Consulting.
- Debt service has decreased due to the refinancing of the 1998 revenue bonds, more debt will be issued to fund projects identified in the 2003 ballot during FY 2006.
- This budget includes $300,000 for replacement of vehicles and equipment which is according to our major maintenance and replacement schedule for this fund.
- Addition of a Maintenance Assistant to assist with repairs to aging buildings and equipment, 20 satellite pump stations, and the wetlands.
- Our rates and connection fees remain competitive when compared to other similar cities as shown in Exhibit B.

Parking Utility

- Expenses excluding CIP projects have increases 1.3%.
- Addition of fiber optics to 8th and Cherry garage and upgrade camera system to improve safety.
- The CIP includes the addition of a parking level to the Parking Plaza at 7th and Walnut.

Solid Waste Operations (Refuse)

- Expenses excluding CIP projects have increased 6.5%.
- No rate increase proposed.
- Our rates remain competitive when compared to other similar cities as shown in Exhibit B.
- Continue to monitor our recycling contracts and evaluate the City's ability to perform these functions in house in a more cost effective manner.
- CIP includes the construction on Landfill Cell #4 with alternatives for methane gas recovery.
- Substantial increase in the Supplies and Materials due to increased costs for the purchase of residential bags.

Storm Water

- Expenses excluding CIP projects have decreased 6.8%.
- No rate increase proposed.
- No major equipment replacements are scheduled for FY 2006.
- The City will continue toward finalizing new storm water regulations to meet EPA requirements and be community acceptable.
- Includes funding for over $1,115,000 in storm water capital improvement projects which is higher than last year due to large dollar amount required for Maryland Avenue and Richmond Phase II project.

Custodial & Building Maintenance Funds

- Decrease excluding CIP Projects was 3.5%.
- Rates charged to user departments increased due to a lower four year net income adjustment.

Fleet Operations Fund (Vehicle Maintenance)

- Increase excluding CIP projects is 19.5%. A major portion of this increase is due to the projected increased cost of fuel.
- Labor rates charged to departments remain the same as FY 2005 and are still below rates charged at commercial garages.
- Funding for an additional Vehicle Mechanic/Body Shop Technician position. This will help with the increased workload resulting from a 19% increase in the city fleet since 1999 and will reduce the amount of work that needs to be sent outside, which is charged a higher rate.
- Continue the use of B-20 Biodiesel, which began in 2004. However, budget constraints and increasing fuel costs may limit the amount of Biodiesel that may be purchased.

ADMINISTRATIVE DEPARTMENTS:					
	Budget FY 2005	Projected FY 2006	Increase/ (Decrease)	Percent Change	5 Year Avg. Inc.
City Council	$211,284	$217,875	$6,591	3.1%	4.6%
City Clerk	$241,858	$253,328	$11,470	4.7%	6.2%
City Manager	$782,417	$841,051	$58,634	7.5%	4.0%
Finance	$2,859,916	$3,182,003	$322,087	11.3%	4.5%
Human Resources	$708,959	$753,679	$44,720	6.3%	3.7%
Law	$825,375	$876,348	$50,973	6.2%	5.1%
Total Administrative	**$5,629,809**	**$6,124,284**	**$494,475**	**8.8%**	**4.4%**
General City (Nondepartmental)	$5,390,360	$5,349,269	($41,091)	(0.8%)	12.6%

City Council:

- No significant changes.

City Clerk:

- During FY 2005 funds were added to place City Council packet detailed information on the website to provide better access to our citizens.

City Manager:

- Increase primarily due to salary/retirement adjustments.

Finance:

- Some of the Finance Department staff will be relocated to leased space downtown to provide more space and allow for renovations to the Daniel Boone Building. Increases in the budget reflect the cost of the lease and other related items.
- The addition of an Accounting Assistant to monitor Transportation Development District Sales tax receipts. This position is to be funded by an administrative charge to the districts.

Human Resources:

- Human Resource offices will need to be temporarily relocated to the Howard Building while renovations are made to the Gentry Building.

Law Department:

- The Prosecutor's office will need to be temporarily relocated while renovations are made to the Howard Building.

General City (Nondepartmental)

- Decrease of (0.8%), or $41,091
- Continue to set aside funds for payment to the Boone County Fire Protection District, grant matching, and other grant activities.
- All General Fund subsidies remain at the 2005 levels.
- Once again a transfer has been budgeted to the Benefit Fund to improve the financial position of that fund. However, the FY 2006 amount is approximately $260,000 lower than FY 2005.
- An increase of over $320,000 is reflected in Street Lighting as a result of additional street lights and the proposed electric rate increase.
- Elimination of the General Government Reserve.
- An amount of $25,550 has been set aside to cover shared expenses in the common areas at the Sanford-Kimpton Health Facility which are the responsibility of the condo association.

WATER AND ELECTRIC DEPARTMENT:					
Water & Electric Department	**Budget FY 2005**	**Projected FY 2006**	**Increase/ (Decrease)**	**Percent Change**	**5 Year Avg. Inc.**
Water Utility Fund	$13,942,594	$15,062,279	$1,119,685	8.0%	6.4%
Electric Utility Fund	$79,773,854	$84,118,842	$4,344,988	5.4%	6.3%
TI. Water & Electric Dept. Excluding CIP Projects	**$93,716,448**	**$99,181,121**	**$5,464,673**	**5.8%**	**6.3%**
Railroad Fund Excluding CIP Projects	**$865,883**	**$937,453**	**$71,570**	**8.3%**	**7.3%**

Water Utility

- Expenses excluding CIP projects have increased 8.0%.
- A total rate increase of 6.75% is proposed. Of that amount, 3.5% is to address debt service requirements of the water bond issue passed by voters in November, 2003. The remaining 3.25% is to move the water utility toward fully funding all capital and debt requirements of the utility. The rate increase will be an increase of approximately $1.07 per month for the average residential customer whose usage is 7ccf.
- As was presented to the voters, a 3.5% rate increase each year for six years will be necessary to cover debt service requirements of the water bond issue. FY 2006 includes the second such increase.
- The one-time fees for the installation of water service are being restructured for the inclusion of a "tap" fee. The total charge will remain the same for FY 2006.
- Additional staff has been added to address GIS and mapping needs.
- Reclassification of 15 positions to better address operating needs of the department.
- Our rates and connection fees remain competitive when compared to other similar cities as shown in Exhibit B.
- Replace existing equipment and major maintenance on a variety of facilities.
- $4,091,350 of projects in the FY 2006 are reflected in the capital improvement plan. These projects reflect are identified in the 2003 ballot issue passed by voters.
- Our rates remain competitive when compared to other similar cities as shown in Exhibit B.

Electric Utility

- Expenses excluding CIP projects have increased 5.4%.
- A 8.5% rate increase is being proposed for FY 2006 to partially offset the increase in operations. The rate increase will be an increase of approximately $3.92 per month for the average residential customer whose usage is 750kWh.
- Reclassification of 12 positions, most of which were to respond to the new requirements of MISO.
- Two Balancing Authority positions were added to meet control area requirements established by NERC (National Electric Reliability Council) and FERC (Federal Energy Regulation Commission).
- Over $4.9 million is budgeted for capital projects in FY 2006. Over $8.4 million in projects for FY 2006 will require passage of a ballot issue before funds can be appropriated.
- Our rates remain competitive when compared to other similar cities as shown in Exhibit B.

Railroad Utility

- Expenses excluding CIP projects have increased 8.3%
- Increased revenues and expenditures are budgeted to meet the operational and maintenance requirements of the increased rail traffic.

OTHER DEPARTMENTS:					
	Budget FY 2005	Projected FY 2006	Increase/ (Decrease)	Percent Change	5 Year Avg. Inc.
Cultural Affairs Fund	$379,863	$383,561	$3,698	1.0%	1.3%
Convention & Tourism Fund	$1,486,675	$1,627,099	$140,424	9.4%	7.8%
Employee Benefit Fund	$10,155,665	$10,926,075	$770,410	7.6%	11.8%
Self Insurance Reserve Fund	$2,531,027	$3,015,550	$484,523	19.1%	(1.6%)
Information Services Fund	$3,968,407	$4,183,618	$215,211	5.4%	2.7%
Public Communications Fund	$985,743	$946,745	($38,998)	(4.0%)	6.8%
Utility Customer Services Fund	$1,504,058	$1,599,249	$95,191	6.3%	7.6%
Contributions Fund	$274,372	$180,949	($93,423)	(34.0%)	7.7%
Total Other Funds	**$21,285,810**	**$22,862,846**	**$1,577,036**	**7.4%**	**6.2%**

Cultural Affairs

- Funding of over $78,000 (a 3% increase) for the annual arts funding process which will provide support for 16 local art agencies.
- This office will continue to administer the "1% Percent for the Arts" projects. In FY 2006 existing artwork at Gentry and Howard Buildings will be addressed as renovation of both buildings gets underway.

Convention and Tourism

- Overall budget increase of 9.4%.
- Increase due to appropriation of funding available from the Tourism Development Fund and the Attraction Development Fund.
- Continue to administer the Festival and Event program which provides enhancement to many area festivals and has enabled the development of several first-time events.

Employee Benefit Fund

- Increase for 2006 is 7.6%
- There has been a dramatic increase in the amount paid for claims and prescriptions.
- A 20% rate increase in the health insurance rates is recommended this year; however fund balance will still have to be used to meet the projected obligations of this fund.
- There will be a $500,000 transfer into the Employee Benefit Fund from all other funds (based on the number of employees in the fund) in an effort to improve the financial position of this fund. This is merely a temporary fix for the declining fund balance.
- Major changes to the plan design to reduce costs will be implemented in FY 2006. More changes will be necessary in FY 2007 to help contain costs.

Self-Insurance Reserve Fund

- Funding from city departments was increased by 9.5% for FY 2006 and can be anticipated to increase in future years.
- Funding for additional temporary help has been added to assist with safety programs.

Information Services (Data Processing)

- Funds added to develop off-site Disaster Recovery facility.
- Provides funding for implementation of a document imaging system to allow for easier retrieval of archived documents as well as reducing physical storage needs.
- Addition of a Systems Analyst to meet the increasing needs of user departments.

Public Communications Fund

- Continue to work on the roll out of E-Government services with the addition of an on-line building permit application and on-line court application.

Utility Customer Service Division (UCS) of the Finance Department.

- Fully implement all of the features of our recently purchased on-line utility account system including the ability to view and pay utilities on-line and the call out feature for customers appearing on the shut off list.
- To continue to improve collections on utility accounts, specifically in the accounts with non-metered services.
- Continue to utilize our recorded call system as a training tool and in an effort to provide better customer service.

Office of Volunteer Services (Contributions Fund)

- Provides funding for the administration of numerous volunteer opportunities the city provides such as Park Patrol, TreeKeepers, Cleanup Columbia and Adopt a Spot.
- Provides staff support of the City Trust Fund and the 501(c)3 , New Century Fund which has been responsible for distributing significant funds to projects such as the ARC and the Martin Luther King Jr. Memorial restoration project. Share the Light, a utility checkoff program which allows utility customers to donate to a number of city programs, is also administered through this office.
- An overall decrease of 34% is projected for FY 2006. We anticipate funds will be appropriated during the year from donations; however, we do not adopt a budgeted amount for these.
- Recently this office created "Youth in Action" , a summer volunteer program for kids ages 12 to 15

Below is a table showing the budgeted percentage increases by department and a five year average.

	Budget FY 2005	Projected FY 2006	Increase/ (Decrease)	Percent Change	5 Year Avg. Inc.
PUBLIC SAFETY DEPARTMENTS:					
Police	$15,390,233	$16,339,193	$948,960	6.2%	6.3%
Fire	$10,947,805	$11,582,135	$634,330	5.8%	6.1%
Municipal Court	$610,628	$657,656	$47,028	7.7%	7.0%
Emer. Mgmt & Communications	$2,505,274	$2,406,915	($98,359)	(3.9%)	2.6%
Total Public Safety	**$29,453,940**	**$30,985,899**	**$1,531,959**	**5.2%**	**5.9%**
HEALTH AND ENVIRONMENT:					
Health	$4,917,204	$4,872,458	($44,746)	(0.9%)	7.4%
Planning	$1,021,638	$1,096,823	$75,185	7.4%	8.2%
Economic Development	$329,992	$348,431	$18,439	5.6%	1.8%
Community Services	$1,216,480	$1,247,728	$31,248	2.6%	2.8%
Total Health and Environment	**$7,485,314**	**$7,565,440**	**$80,126**	**1.1%**	**6.3%**
PARKS & RECREATION DEPT:					
Parks & Recreation - General Fund	$3,948,835	$4,212,713	$263,878	6.7%	3.1%
Recreation Services Fund	$6,798,644	$7,087,150	$288,506	4.2%	10.6%
Total Excluding CIP Projects	**$10,747,479**	**$11,299,863**	**$552,384**	**5.1%**	**7.2%**
ADMINISTRATIVE DEPARTMENTS:					
City Council	$211,284	$217,875	$6,591	3.1%	4.6%
City Clerk	$241,858	$253,328	$11,470	4.7%	6.2%
City Manager	$782,417	$841,051	$58,634	7.5%	4.0%
Finance	$2,859,916	$3,182,003	$322,087	11.3%	4.5%
Human Resources	$708,959	$753,679	$44,720	6.3%	3.7%
Law	$825,375	$876,348	$50,973	6.2%	5.1%
Total Administrative	**$5,629,809**	**$6,124,284**	**$494,475**	**8.8%**	**4.4%**
General City (Nondepartmental)	$5,390,360	$5,349,269	($41,091)	(0.8%)	12.6%
PUBLIC WORKS DEPARTMENT:					
Public Works - General Fund Oper.	$8,369,671	$9,139,660	$769,989	9.2%	8.8%
Public Transportation Fund	$3,891,204	$4,032,723	$141,519	3.6%	6.0%
Airport Fund	$1,942,296	$2,020,641	$78,345	4.0%	3.0%
Sanitary Sewer Utility Fund	$10,287,735	$10,345,564	$57,829	0.6%	3.8%
Parking Utility Fund	$1,794,316	$1,818,502	$24,186	1.3%	0.3%
Solid Waste Utility Fund	$12,921,435	$13,764,657	$843,222	6.5%	4.8%
Storm Water Utility Fund	$1,525,349	$1,422,048	($103,301)	(6.8%)	9.2%
Custodial / Maintenance Fund	$1,060,965	$1,097,869	$36,904	3.5%	6.5%
Fleet Operations Fund	$4,253,373	$5,083,670	$830,297	19.5%	9.0%
Total Public Works Dept. Excluding CIP Projects	**$46,046,344**	**$48,725,334**	**$2,678,990**	**5.8%**	**5.5%**
WATER AND ELECTRIC DEPT:					
Water Utility Fund	$13,942,594	$15,062,279	$1,119,685	8.0%	6.4%
Water Utility Fund	$79,773,854	$84,118,842	$4,344,988	5.4%	6.3%
Tl. Water & Electric Dept. Excluding CIP Projects	**$93,716,448**	**$99,181,121**	**$5,464,673**	**5.8%**	**6.3%**
Railroad Fund Excluding CIP Projects	$865,883	$937,453	$71,570	8.3%	7.3%
OTHER DEPARTMENTS:					
Cultural Affairs Fund	$379,863	$383,561	$3,698	1.0%	1.3%
Convention & Tourism Fund	$1,486,675	$1,627,099	$140,424	9.4%	7.8%
Employee Benefit Fund	$10,155,665	$10,926,075	$770,410	7.6%	11.8%
Self Insurance Reserve Fund	$2,531,027	$3,015,550	$484,523	19.1%	(1.6%)
Information Services Fund	$3,968,407	$4,183,618	$215,211	5.4%	2.7%
Public Communications Fund	$985,743	$946,745	($38,998)	(4.0%)	6.8%
Utility Customer Services Fund	$1,504,058	$1,599,249	$95,191	6.3%	7.6%
Contributions Fund	$274,372	$180,949	($93,423)	(34.0%)	7.7%
Total Other Funds	**$21,285,810**	**$22,862,846**	**$1,577,036**	**7.4%**	**6.2%**

Below are utility rate comparison tables.

Water Residential Rate Comparison *Based on average usage of 7 ccf*	
Consolidated # 1	$29.67
Water Dist. # 9	$23.97
St. Joseph	$23.32
Jefferson City	$21.19
Sedalia	$19.12
St. Louis Co.	$16.83
Columbia, MO (Proposed FY 06)	**$16.80**
City of Fulton	$16.74
Current W&L (FY05)	$15.73
Independence*	$13.00

**The City of Independence anticipates five annual rate increases of 3% each starting in Oct 2004.*

Electric Residential Rate Comparison Residential Charges for 750 kWh		
Utility name	Summer	Non-Summer
Empire (MO) Proposed Increase	$76.12	$72.11
Independence MO	$66.18	$61.84
Ameren (4/01/04)	$64.55	$47.90
Empire (MO) - current	$62.68	$58.67
Boone Electric	$60.70	$60.70
Columbia W&L Proposed (FY06)	**$59.17**	**$59.17**
Columbia W&L Current (FY05)	$55.25	$55.25
Springfield IL	$51.05	$42.95
Springfield MO	$47.00	$44.20

Sewer Residential Rate Comparison *Based on average usage of 7 ccf*	
De Moines, IA	$19.95
Independence, MO	$19.36
St. Louis, MO	$18.92
Norman, OK	$17.28
Kansas City, MO	$16.94
Jefferson City, MO	$16.58
Springfield, MO	$14.37
Columbia, MO ***(Proposed FY 2006)***	**$11.22**
Cedar Rapids, IA	$10.45

Refuse Residential Rate Comparison	
Superior/Onyx (Columbia, MO)	$14.65
Mid State (Jefferson City, MO)	$13.66
College Station, TX	$12.30 - $20.96
Denton, TX	$12.00 - $20.74
Waco, TX	$12.30 - $16.30
Lubbock, TX	$11.18
Columbia, MO ***(Proposed FY 2006)***	**$11.17**
Fulton, MO	$10.00

Columbia Website Address: www.gocolumbiamo.com

"A Full Service City providing comprehensive services to our residents and customers"

City Clerk ***573-874-7208***
Records and maintains all city records.
City Clerk: Sheela Amin

City Manager ***573-874-7214***
Responsible for the general administration of the City of Columbia and all of its functions.
City Manager: Raymond Beck

Community Services ***573-874-7488***
Assesses the community's social service needs.
Manager: Phil Steinhaus

Convention & Visitor's ***573-875-1231***
Promotes Columbia as a tour destination.
Director: Lorah Steiner

Cultural Affairs ***573-874-6386***
Enhances the vitality of the city through creative expression.
Manager: Marie Hunter

Economic Development ***573-442-8303***
Supports and facilitates the growth of Economics in the City.
Director: Bernard Andrews

Finance ***573-874-7111***
Administers, directs, and coordinates all financial services for the City of Columbia.
Director: Lori Fleming

Fire ***573-874-7393***
Serves as the fire protection agency for the City of Columbia.
Fire Chief: Bill Markgraf

Health ***573-874-7347***
Assists to prevent disease and injury by promoting better health in the community.
Director: Stephanie Browning

Human Resources ***573-874-7235***
Coordinates all personnel issues regarding employment and benefits.
Director: Margrace Buckler

Information Services ***573-874-7284***
Provides administration and support of the City of Columbia's computer network.
Director: Robert Simms

JCIC ***573-874-6328***
Emergency contact for all citizens to all public safety entities.
Director: Jim McNabb

Law ***573-874-7223***
Manages all litigation and advises Council and all city related personnel on legal matters.
City Counselor: Fred Boeckmann

Municipal Court ***573-874-7231***
Processes violations of laws and City ordinances.
Judge: Robert Aulgur

Parks and Recreation ***573-874-7465***
Oversees and maintains acres of park land and a variety of sports and leisure programs.
Director: Mike Hood

Planning ***573-874-7239***
Provides planning, economic and community development support to the City of Columbia.
Director: Timothy Teddy

Police ***573-874-7404***
Serves as the law enforcement agency for the City of Columbia.
Police Chief: Randy Boehm

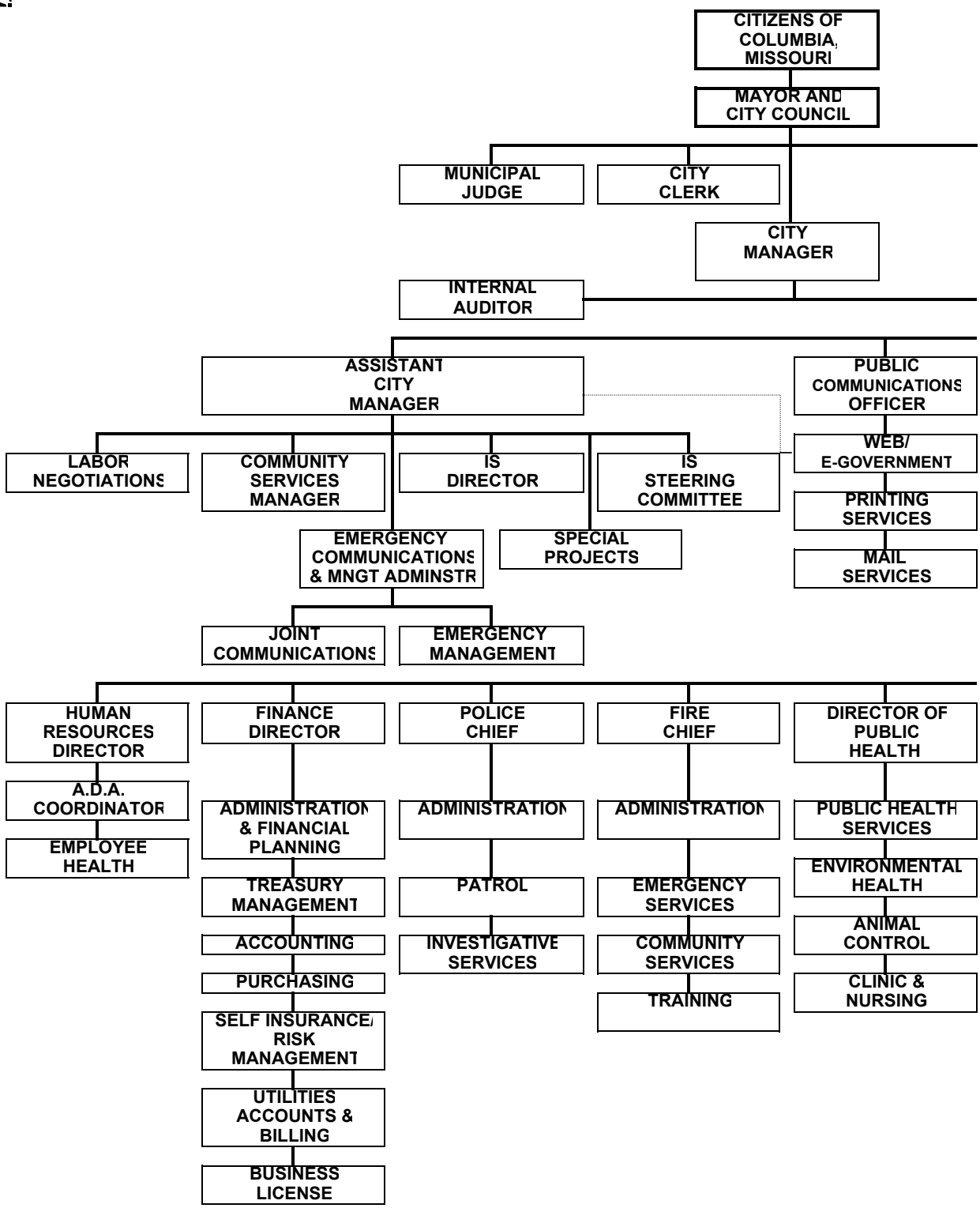
Public Communications ***573-874-7240***
Promotes the City of Columbia's public affairs.
Officer: Robert Ross

Public Works ***573-874-7253***
Encompasses all public utilities i.e. fleet, refuse, transportation, parking, airport, sewer, streets, protective inspection, engineering and and custodial/bldg maint.
Director: John Glascock

Volunteer Services ***573-874-7499***
Manages donations made to the city in the form of volunteer time, cash, property and land.
Coordinator: Leigh Nutter

Water and Light ***573-874-7316***
Provides safe and dependable drinking water and electricity and operates COLT railroad
Director: Dan Dasho

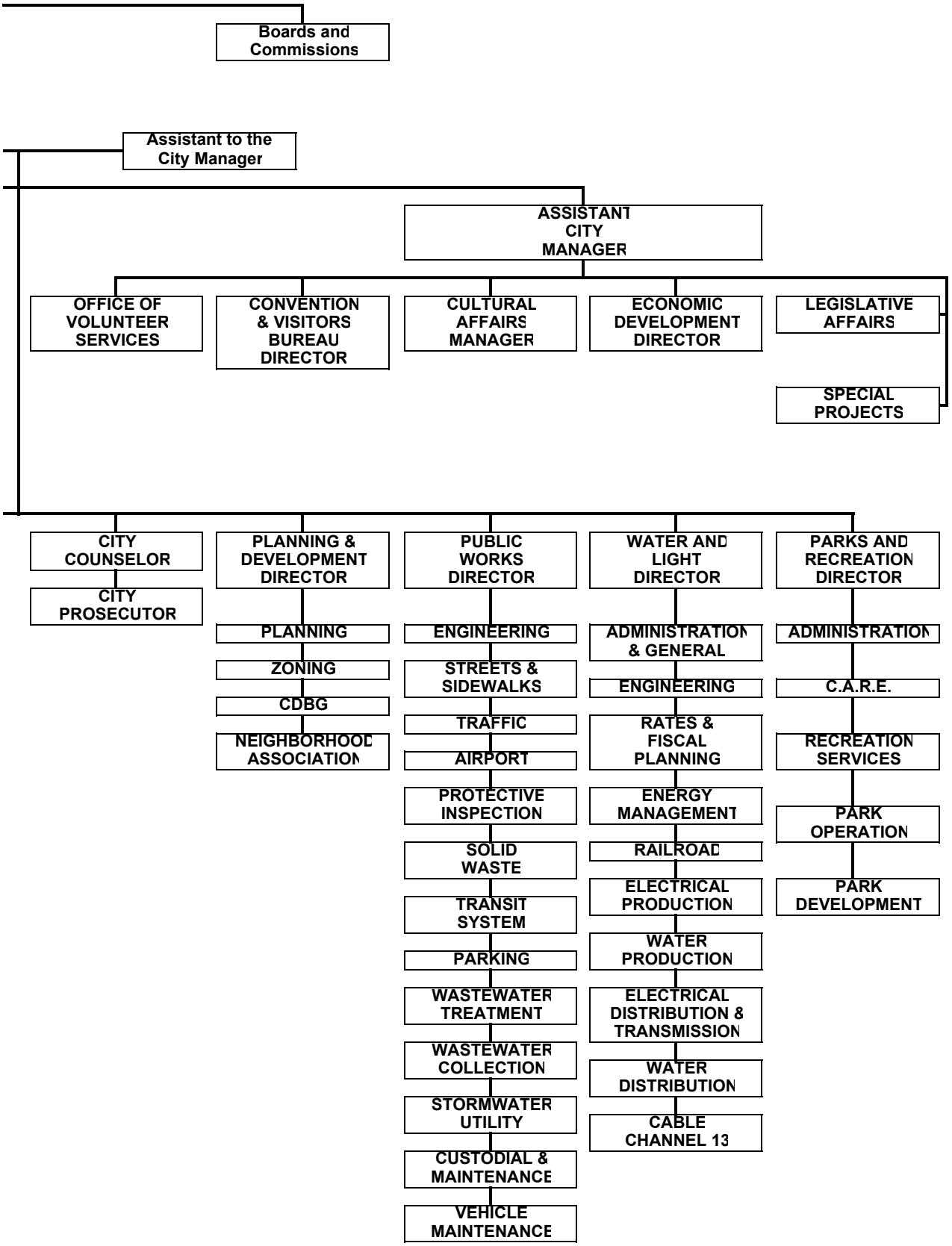
FUNCTIONAL ORGANIZATIONAL CHART



Approved _____
date

_____
City Manager

CITY OF COLUMBIA, MISSOURI



History of Columbia:

Osage and Missouri Indians roamed parts of Missouri prior to Lewis and Clark's expedition which took place in the early 1800's.

The settlement currently named Columbia was called Smithton. However, due to a lack of water supply, the establishment moved the settlement east across the Flat Branch and renamed it Columbia in 1821. The City of Columbia was organized in 1892 and became incorporated in 1949. Columbia is a growing city and currently takes up 55.87 square miles of land.

Government:

The City of Columbia has a council/manager form of government. The mayor and 6 council members are elected by the citizens of Columbia and serve as non-paid members for 3 years with staggered times of service. The City Manager reports to the Mayor and is considered the Chief Administrator. Department Heads for all municipal functions report to the City Manager.

Culture and Recreation:

Columbia has big city entertainment and a great appreciation for all the arts ranging from international opera and ballet companies to modern music superstars. For the sports minded person you'll find many fun activities and ways to keep in shape no matter what your age.

Recreation: (Parks and Recreation 874-7460)

Athletic and Health Clubs	10
Baseball/Softball Fields	23
Community Activity and Recreation Center (ARC)	1
Number of Pools (Private & Public)	7
Golf Courses (Municipal)	2
Golf Courses (College)	1
Golf Courses (Private)	5
Frisbee Golf Course	1
Parks (Total Acres 2,128)	40
Bowling Alleys	2
State Parks	4
Roller Rinks	1
Roller Hockey Facilities	2
Skate Park	1
Soccer Fields	27
Tennis Courts	25
Volleyball Courts	22

Cultural Arts: (Cultural Affairs 874-7512)

Movie Theaters	(25 Screens)
Performing Arts Companies	13
Museums/Art Galleries	29
Festivals	2

Community:

For being a relatively small town, Columbia has "Big Town" amenities. You will find a variety of local business, several hospitals, numerous radio stations and several hotels/motels and restaurants.

Community Facilities:

Hospitals	6
Hospital beds	1,105
Hotels/Motels	29
Hotel/Motel Rooms	3,105
Churches	116
Restaurants	604
Shopping Centers	15
Shopping Malls	1

Communications:

Newspaper (daily)	2
Newspaper (weekly & biweekly)	4
Radio Stations	15
TV Stations	6
Cable TV/Satellite	2

Education:

Columbia Public Schools have national reputations. They have earned the highest possible rating in Missouri and continue to receive national honors both from the students and teachers alike. The school district graduates one of the highest percentages of Merit Scholars in the country. Columbia also prides itself with having two private colleges and one university from which to receive extended education.

Total Public School Enrollment:	16,240
Elementary Schools	20
Middle Schools	3
Junior High Schools	3
Senior High Schools	4
Vocational Schools	1
Non-Public Schools	11
Stephens College Enrollment	700
Columbia College Enrollment (day, evening & ext)	11,000
Univ. Of Missouri-Columbia Enrollment	27,000

Libraries:

Ellis Library..... 3 million volumes
Daniel Boone Library.....402,628 volumes
Columbia College.....80,000 volumes

City Streets: (Public Works 874-6230)

Paved (miles) 390.49
Unimproved (miles)..... 26.15

City Sewers: (Public Works 445-9427 or 874-6287)

Sewers (miles) 579.2

Fire Protection: (874-7391)

Number of Stations 8
Total number of employees 130
Number Fire Fighters/Engineer/Lieutenants..... 106
Number of vehicles 34
Number of hydrants..... 4,440

Police Protection: (874-7506)

Number of stations..... 1
Number of sub-stations..... 5
Total number of employees 178
Number of Police Officers/Sergeants..... 138
Number of vehicles 90

Parking: (Public Works 874-7751)

Unmetered Off-Street
Public Parking 1,482
Parking Meter-Street..... 1,708
Parking Lot Meters..... 497
Garage Attendant Parking 389

Airport: (Public Works 442-9770)

Airport Facilities..... 1
Airlines: Transworld 1

City Employees (FTE for FY 2006):..... 1,186.90

Local Economy:

The cost of living for the City of Columbia is generally 5%-6% below the national average. For the fourth quarter in 2004 Columbia was at 91.1%. Columbia area has an average household income per capita of $30,778. According to the Bureau of Labor Statistics (BLS) the unemployment rate for the City of Columbia for the month of March 2005 was 3.9%.

Top (5) Employers in Columbia:

University of Missouri 11,868
University Hospital & Clinics 4,320
Columbia Public Schools 3,000
Boone Hospital.....2,028
City of Columbia.....1,168

Sales Tax:

Sales tax in Columbia is 7.35% which has been in effect since Jan. 2003. The tax amount includes the following:

State Sales Tax.....4.225%
County General Revenue.....0.500%
County Road Tax 0.500%
Boone County Law Enforcement Tax 0.125%
City General Revenue Tax.....1.000%
City Transportation Tax.....0.500%
City Capital Projects Tax.....0.250%
Parks Sales Tax 0.250%

Climate:

Annual Rainfall is approximately 39 inches per year.
Annual Snowfall is approximately 21 inches per year.
Warmest month and average (July – 79.9 degrees)
Coolest month and average (January – 25.5 degrees)
Number of sunny days 105. Number of cloudy days 166.

Utilities:

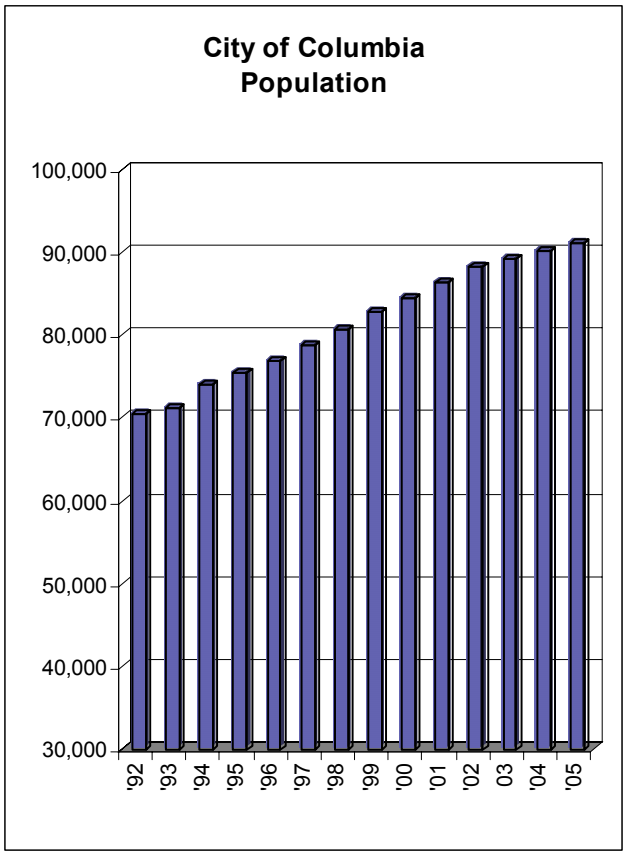
The City of Columbia is a full service city which means we provide a variety of services to the citizens of Columbia.

Electricity ..... Water & Light Department (874-7380)
Recycling..... Public Works Department (874-6280)
Trash Collection ..... Public Works (874-7291)
Water..... Water & Light Department (874-7380)
Sewer .....Public Works (445-9427 or 874-6287)

Office of Volunteer Services: (874-7499)

There are many ways and opportunities for citizens to get involved with the community. Columbia has numerous events throughout the year that require hundreds of volunteer hours in order for the event to be successful. There are several departments within the City of Columbia that rely on the efforts of volunteer staff. In FY 2003, volunteers contributed more than 40,000 hours at a value of more than $661,600.

Annual Unemployment Rates for Columbia	
Year	**Rate**
2000	1.2%
2001	1.8%
2002	2.2%
2003	2.3%
2004	**2.6%**



Population

1993….71,195	2000*.....84,531
1994….74,072	2001…...86,391
1995….75,415	2002…...88,291
1996….76,756	2003…...89,174
1997….78,675	2004…...90,066
1998….80,642	2005…...90,967
1999….82,658	* 2000 Census

The city of Columbia has historically experienced a population growth rate of about 1.1%-2.0% over the course of the past 10 years. Columbia is a progressive city offering its citizens a wide variety of experiences from fine dining to theater to rides on the trail to exciting sporting events. Columbia offers it all. The City of Columbia works hard to help keep the city as one of the best places to live and raise a family!

The principal taxpayer information are the top 10 tax payers in the Columbia area based on a commercial assessed value of approximately 32% of the estimated actual value of the property. These are only a few of the numerous businesses both large and small, corporate and independently owned that offer an outstanding working environment for anyone interested in moving or re-locating to Columbia.

Taxpayer	Type of Business	Assessed Valuation	Percentage of Total Assessed Valuation
Minnesota Mining & Manufacturing (3M)	Office Products	$22,982,530	2.06%
State Farm Mutal Automobile Ins Company	Insurance	$9,453,054	0.85%
Columbia Mall Limited Partnership	Property/Developer	$8,268,325	0.74%
The Kronke Group	Property/Developer	$6,840,573	0.61%
Shelter Mutual Insurance Co.	Insurance	$6,452,634	0.58%
Columbia Foods	Manufacturer	$6,286,511	0.56%
Broadway Crossing II	Property/Developer	$6,137,010	0.55%
Spicer Axle, Inc.	Manufacturer	$5,921,217	0.53%
The Gates Corporation	Manufacturer	$5,172,480	0.46%
Collins & Aikman	Manufacturer	$4,928,154	0.44%
Total		**$82,442,488**	**7.38%**

Assessed Values of Taxable Property

Fiscal Year	State Assessed Value	Real Property	Personal Property	Merchants and Manufacturing	Total Assessed Value
1986		321,150,532	36,209,445	0	357,359,977
1987	1,338,551	334,817,817	37,783,190	0	372,601,007
1988	1,715,408	357,247,628	48,645,944	0	405,893,572
1989	1,990,592	339,117,887	48,953,208	0	418,071,095
1990	1,812,921	383,390,609	61,141,940	0	444,532,549
1991	1,887,977	411,766,611	83,468,559	0	495,235,170
1992	1,938,774	423,932,131	82,670,584	0	508,541,489
1993	1,770,555	434,873,990	93,568,896	0	530,213,441
1994	2,050,474	470,848,862	105,520,334	0	578,419,670
1995	2,310,679	488,789,899	118,940,751	0	610,041,329
1996	3,282,682	511,620,136	128,312,503	0	643,215,321
1997	4,519,144	538,800,795	153,771,094	0	697,091,033
1998	5,101,533	657,617,565	164,951,921	0	827,671,019
1999	4,755,062	688,923,971	176,474,738	0	870,153,771
2000	5,518,830	714,842,106	190,394,191	0	910,755,127
2001	5,072,034	739,345,179	204,214,788	0	948,632,001
2002	6,486,794	805,530,799	211,324,296	0	1,020,341,889
2003	6,486,398	854,784,262	206,788,704	0	1,068,059,364
2004	6,967,420	891,032,480	217,649,475	0	1,115,649,375
2005	6,625,558	939,230,523	212,783,204	0	1,158,639,285
2006 Prelim	6,488,268	1,125,583,696	224,758,145	0	1,356,830,109

Property Tax Rates
(Per $100 Assessed Value)

	General Fund	G.O. Bond Fund	Total Fund
1986	0.22	0.06	0.28
1987	0.22	0.32	0.54
1988	0.22	0.32	0.54
1989	0.22	0.32	0.54
1990	0.22	0.32	0.54
1991	0.22	0.32	0.54
1992	0.22	0.32	0.54
1993	0.22	0.32	0.54
1994	0.22	0.32	0.54
1995	0.22	0.26	0.48
1996	0.22	0.26	0.48
1997	0.22	0.26	0.48
1998	0.20	0.21	0.41
1999	0.20	0.21	0.41
2000	0.23	0.18	0.41
2001	0.31	0.10	0.41
2002	0.41	0.00	0.41
2003	0.41	0.00	0.41
2004	0.41	0.00	0.41
2005	0.41	0.00	0.41
2006	0.41	0.00	0.41

BUDGET CALENDAR

	1st & 2nd Qtr	April	May	June	July	August	Sept.	Oct.
Ten Year Financial Trend Data Prepared By Finance Dept.	♦♦♦♦♦							
Intragovermental Charges Calculated	♦♦♦	♦♦						
Departments Compile Comparative Data	♦♦♦							
Financial Forecasts Prepared		♦♦♦♦						
Budget Information Delivered To Departments		♦♦	♦♦					
Departments Prepare & Submit Budget Requests		♦♦	♦♦♦♦					
Council Retreat Held to Set Guidelines			♦♦♦					
City Manager Meets With Depts. & Reviews Requests			♦♦♦	♦♦♦♦♦	♦♦♦			
Performance Measurements Updated By Departments				♦♦♦♦				
City Manager's Annual Budget Document Prepared & Delivered					♦♦♦♦			
Public Hearings/Department Work sessions Held						♦♦♦♦♦♦	♦♦	
City Council Adopts The Budget							♦♦♦♦	
Appropriation Files Set Up for New Fiscal Year							♦♦	
Annual Adopted Budget Document Prepared							♦♦	♦♦♦♦

Discussion of the various components of the Budget Process

Preparation for the budget process begins as soon as the books are closed for the previous fiscal year. At this time the finance department begins looking at past year trends and current projections to begin forecasting for the upcoming budget year.

Ten Year Trend Manual - includes financial information on general government funds, enterprise funds, internal service funds, and special revenue funds. This information is generally completed by January of each year. This information is used during the forecasting process to assess the revenue trends and determine what percentage growth estimates will be prudent for the upcoming fiscal year.

Computer Inventory Process – During the month of January budget staff works in conjunction with the Information Services department, to inventory on a yearly basis, the number of computer related equipment in each department's possession. This inventory provides input to the IS Steering committee to assist with making decisions on minimum standards for computers, printers and monitors for the upcoming budget year, determine a replacement schedule as well as charge out for several intragovernmental charges.

Equipment Replacement Process - The budget staff provides reports to the various departments that own rolling stock to determine which pieces need to be replaced. The need is based on year purchased, mileage, usage etc. Then departments prioritize those items needing replacement in the next fiscal year.

Optimistic and Conservative Forecasting - Budget staff reviews historical information in conjunction with the latest current year financial statement to prepare a set of forecasts. Assumptions are developed in a model which forecasts general government revenues and expenditures over the next three years. Both optimistic and conservative forecasts are prepared. These forecasts are presented to, and reviewed with the City Manager so that general budget guidelines for the next year may be developed. This generally takes place beginning in March-April and is continually reviewed until the budget is adopted.

Intragovernmental Fee Process – During the months of January – April much time is spent working with internal service departments that charge out their functions to the other city departments. Budget staff prepares the fee assessments based on a model that takes into account the types of services provided. Departments are charged based on their usage of these services.

Capital Improvement Program Process - During the month of April capital projects and improvements are identified and discussed between departments and management. Funding sources are identified. A detailed discussion occurs at the council retreat. Priority projects are identified based on citizen and council input. The City Manager and Finance staff determines appropriate funding sources for the projects to be funded in the next year.

Budget Instruction Process - In late April, guidelines are established by the City Manager and provided to the various City departments along with budget instructions. Access to the budgeting system is also provided at this time. Departments are responsible for preparing estimates budgets for the current year and projections for the next year as well as submission of supplemental requests. Actual inputting of data concludes in mid-May for all the departments.

Budget Guidelines – Prior to establishing guidelines for the upcoming budget year, the City Manager reviews forecasts (see Optimistic and Conservative Forecasting) with the Finance Director. Based upon this review, budget guidelines are established. For FY 2005 a 2.5% increase was to be used, as a general guideline, for operating costs, and any increases above this amount required additional justification. The City Manager also requests that departments be prepared to change the operating cost increase to 1.5% if current trends warrant the change. Merit and COLA projections are not established until much later in the budget process. This enables the City Manger and finance staff to monitor actual revenues near the end of the current fiscal year. The City has established expenditures levels for supplemental requests for each department. Supplemental requests (capital items, supplies over $1,000 and computers excluding personnel) are reviewed and compared to the established department level and adjustments are made where appropriate. Personnel issues are also decided upon late in the budget process based on citizen requests/concerns and department need.

Council Retreat - In late May or early June, before the preliminary budget numbers are completed by the departments, the City Manager conducts a Council Retreat. This retreat is attended by the Council, City Manager and Department Heads. This retreat provides an opportunity for the City Manager to present preliminary budget guidelines to the Council for their concurrence as well as to set priorities for the coming budget year. Departments present major topics to the Council for their input. Council also gets an opportunity to express their views on what the priorities should be in the budget.

In June, the City Manager continues meetings with Department Heads. Final adjustments are made to balance the budget in early July. Comparative Data and Performance Measurement information is updated in the Budget Document. The City Manager's Annual Budget Document is prepared and distributed, and a press conference is held at the end of July.

Budget Amendment Process - In August, the City Council holds budget work sessions with the City Manager, Finance Director, Budget Officer, and Department Heads to review the City Manager's Budget, individual department budgets, revenues and expenditures, and issues for the upcoming fiscal year. Public hearings are televised on the Local Government Cable Channel. Both the public and press are welcome to attend the work sessions and public hearings. Television, radio, and newspaper reporters keep the public informed on the status of the budget during these work sessions.

Adopted Budget Process - In September, the City Council continues budget work sessions and public hearings on the budget. The Budget is adopted during the month. The Finance staff makes the necessary changes and appropriation files are set up for the new year. The Annual Budget Document is prepared and distributed

In October, the new fiscal year begins.

This document includes the following Fund Types:

Governmental Funds:

GENERAL FUND:
The general fund is used to account for resources traditionally associated with government which are not required legally or by sound financial management to be accounted for in another fund.

SPECIAL REVENUE FUNDS:
Cultural Affairs Fund - used to account for monies reserved for cultural purposes. These monies are used to improve and sustain the cultural environment of the City by providing a system of support for area artists and cultural organizations.

Convention and Tourism Fund - used to account for the four percent tax levied on the gross daily rental receipts due from or paid by transient guests at hotels or motels. The revenues are used by the city for the purpose of promoting convention and tourism in the City of Columbia.

99 1/4 Cent Sales Tax Fund - used to account for the specific projects approved by the voters for a five year extension of the one quarter cent capital improvement sales tax. This tax will be effective January 1, 2001 to December 31, 2005.

Parks Sales Tax Fund - used to account for the Local Parks Sales Tax approved by the voters in November, 2000. These funds must be used for parks purposes.

Transportation Sales Tax Fund - used to account for city-enacted sales tax and expenditures for transaction purposes which include financial support of the public mass transportation system, construction and maintenance of streets, roads, bridges and airports to the extent of tax revenues.

Public Improvement Fund - used to account for and disburse monies the City receives from the city sales tax. This fund receives a portion of the city sales tax and is allocated for a wide range of public improvements to the City which includes streets, sidewalks and parks.

Special Road District Tax Fund - used to account for the road and bridge tax revenues. These revenues are used to improve, maintain, construct and repair certain streets and roads within the city limits.

Community Development Block Grant Fund - used to account for all federal monies received by the City and disbursed on Community Development Grant projects.

DEBT SERVICE FUNDS:
These funds are used to account for the accumulation of resources and payment of general obligation bond principal and interest from governmental resources and special assessment bond principal and interest from special assessment levies when the government is obligated in some manner for the payment.

CAPITAL PROJECT FUNDS:
Capital project funds are established to account for financial resources to be used for the acquisition or construction of major capital facilities or improvements.

EXPENDABLE TRUST FUND:
Contributions Fund - This fund is used to account for all gifts, bequests, or other funds derived from property which may have been purchased or held in trust by or for the City of Columbia, Missouri. The expenses for the Office of Volunteer Services are also in this fund.

Enterprise Funds:

Railroad Fund - used to account for revenues and expenses resulting from the operation of a railroad branch line which runs from a Norfolk and Southern main line in Centralia, Missouri to the City of Columbia.

Water Utility Fund - used to account for the billing and collection of charges for water service for most city residents. Revenues are used to pay for both operating expenses and capital expenditures to maintain these services.

Electric Utility Fund - used to account for the billing and collection of charges for electric service for most city residents. Revenues are used to pay for both operating expenses and capital expenditures to maintain these services.

Recreation Services Fund - used to account for revenues and expenses for various recreational services provided by the Parks and Recreation Department for which participants are charged fees.

Public Transportation Fund - used to account for all expenses and revenues resulting from the provision of public transportation services by the Columbia Transit.

Regional Airport Fund - used to account for all expenses incurred and revenues received by operations at the Columbia Regional Airport.

Sanitary Sewer Utility Fund - used to account for the provision of sanitary sewer services to the residents of the city and a limited number of customers outside the city limits. All activities necessary to provide such services are accounted for in this fund.

Parking Facilities Fund - used to account for revenues and expenses resulting from the operation and maintenance of city parking lots, municipal garages, and parking meters.

Solid Waste Collection Fund - used to account for the provision of solid waste collection and operation of the landfill and materials recovery facility.

Storm Water Utility Fund - used to account for storm water funding, implementation of storm water management projects, and provide maintenance to existing drainage facilities.

Internal Service Funds:

Employee Benefit Fund - used to account for the City of Columbia's self-insurance program for health, disability, life insurance and other employee benefits for covered city employees.

Information Services Fund - used to account for the provision of electronic data processing information services used by other city departments.

Self Insurance Reserve Fund - used to account for the reserves established and held in trust for the Special Obligation Bonds (which were paid off in 2002) issued for the City's self insurance program, and to account for the payment of property and casualty losses, and uninsured workers' compensation claims.

Custodial & Maintenance Services Fund - used to account for the provision of custodial services and building maintenance used by other city departments.

Fleet Operations Fund - used to account for operating a maintenance facility for automotive equipment, and for fuel used by some city departments.

Public Communications Fund - used to account for the provision of printing press, xerox, interdepartmental mail, and postage services to other city departments, Columbia On-line Information Network, a telephone information system and cable television operations and web communications.

Utility Customer Services Fund - used to account for utility accounts receivable billing and customer services provided by the Finance Department to the Water and Electric, Sanitary Sewer, Solid Waste and Storm Water Utilities.

CITY OF COLUMBIA, MO
HOW TO USE THIS BUDGET DOCUMENT

A budget is a financial plan for a city. It includes both estimates of resources available, including revenues and fund balances, and appropriations, which are the authority to spend money for specific purposes. The budget is prepared by the City Manager and adopted by the City Council after extensive public input.

The document begins with a transmittal letter (budget message) from the City Manager. This letter summarizes the contents of the budget and provides an explanation of the rationale used by the City Manager during the budget development process. The City Manager also outlines the administration's work program for the upcoming year.

In separate sections, the following information is provided:

- **Budget Message** - Includes the Amendments to the City Manager's Budget Message, City Manager's Budget Message and the Ordinance Adopting the Budget.
- **General Information** - Organizational Chart, Demographic Statistics, Assessed Values of Taxable Property, Budget Calendar Process, Types of Funds Budgeted, How To Use This Budget Document, Notes and Comments, Fiscal and Budget Policies, and City Manager's Priorities.
- **Expenditure Summaries** - Includes Overall Budget Summary, Graphs, and various types of expenditure summaries
- **Revenue Summaries -** Includes Overall Revenue Summary and other types of revenue summaries.
- **Fund Statements** - Summary of Operating Statement for All Funds, Revenue, Expense, and Operating Position Statements for each fund, Summary of Total Revenues and Total Expenses by Fund.
- **Operating Budgets** - The departmental budgets, which are subdivided into divisions to account for the costs associated with specific activities or to account for the use of funds received from specific revenue sources. Department Description, Objectives, Highlights/Significant Changes, Comparative Data, and Performance Measurements are also included in this section. Organizational charts are also located in this section.
- **Capital Projects** - Five year Capital Improvement Program for the City.
- **Debt Service** - Information on all outstanding debt and debt service requirements.
- **Appendix** - Community Development Block Grant, Personnel Position Summary Information, and a Glossary.

The budget document is prepared to provide information about the city, both financial and operational, from a variety of perspectives and degree of detail. The reader should first review the Table of Contents, General Information section, the Appendix, and then read the City Manager's transmittal letter. The Summary sections should then be reviewed. In the Operating Budgets Section, the specific department budgets provide the detailed information as to what purposes the city's resources will be utilized during the fiscal year. Finally, the Capital Project and Debt Service sections provide further information. When reading this document, it is useful to remember that it has been developed based on both organizational structure and financial structure.

The organizational structure is reflected in the departmental budgets, which are subdivided into divisional budgets. The financial structure is reflected in the reporting of expenditures and revenues by fund. A fund is a self-balancing set of accounts designed to track specific revenues and the uses of those revenues. Each fund is independent of all other funds.

NOTES AND COMMENTS

The City of Columbia is considered to be a full-service city. Thus, the budget may be larger when compared to cities with a similar population. The City of Columbia submits budgets for seven types of funds: General Fund; Enterprise Funds; Internal Service Funds; Special Revenue Funds; Trust Funds; Debt Service Funds; and Capital Projects Fund. A description of the fund types is shown in the glossary as well as in the General Information Section, pages 10-11.

Basis of Accounting – Governmental Funds use the modified accrual basis of accounting. Internal Service Fund and Enterprise Fund revenues and expenses are recognized on the accrual basis. Under this method of accounting, revenues are recognized in the accounting period in which they are earned, and expenses are recognized in the period incurred.

Basis of Budgeting - General Fund, Special Revenue, Debt Service, Capital Projects, and Expendable Trust Funds are recognized on the modified accrual basis of accounting. Under this method, revenues are recognized in the accounting period in which they become both available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred. This basis measures resources available to the City. Proprietary Funds are budgeted on a full accrual basis except for capital expenditures, which must be included in total appropriations.

Budget Amendments – There are two means of amending the adopted budget, a transfer of funds and an increase in appropriations. A transfer of funds occurs when the City Manger, upon the recommendation of a department head, transfers any unencumbered appropriation from one classification of expenditure to another in the department. These transfers must be reported to the council at the next scheduled meeting. An increase in appropriation occurs when the City Manager, upon the recommendation of a department head, prepares an ordinance to be adopted by the City Council. Ordinances are required to be read at two council meetings and provide for an opportunity for public comment. Increases to appropriations must identify the necessary funding source from which the appropriation will come.

The Comprehensive Annual Financial Report (CAFR) states the status of the City's finances in accordance with revised GASB standards. In most instances the Budget and the CAFR are prepared under similar guidelines with the exception of the accounting for capital expenditures.

In all funds, (Enterprise, Internal and General Governmental Funds) when goods and services are not received by year end, the amount already set outside to purchase those items are encumbered and rolled over to the next year.

The Current budget document contains detailed information concerning the dollar commitments and personnel resources required to support the varied activities and services of the City of Columbia. The budgeted revenue and expenditure numbers appearing in this document include Appropriations, Transfers, and additional Revenues approved by the City Council from start of the previous fiscal year until the first of June in the present year.

Following these notes and comments are the Summary sections, which provides a combined and broad overview of the City's operating funds. Next, the "Operating Budgets" section provides the reader more detailed information about individual departments. The Department Summary (Colored Pages) present the total operating budget for each department regardless of funding source. For example, if a department has both General Fund operations (Public Works-Streets) and Enterprise operations (Sanitary Sewer Utility), the operating costs of both activities will be presented on the colored summary page in order to present a total operating picture of the department. Department Description, Department Objectives, Highlights/ Significant Changes, Comparative Data, and Performance Measurement information is also included on these pages. The white pages contain the budget detail for the divisions within the departments.

The Department Summary, on colored pages, contains the following sections:

- **Department Description** - A brief description of the department and the major divisions contained in the department. This will also include any purposes set forth by the department.
- **Department Objectives** - These include both the short-term and long-term goals/objectives set forth by the departments.
- **Department Highlights/Significant Changes** - This outlines the planning emphasis as well as any significant or operations changes for the coming year.
- **Organizational Charts -** These charts represent the authorized personnel in each department/division and exhibit the reporting hierarchy of each of those positions.
- **Authorized Personnel –** The Authorized Personnel presents the type and number of full-time and permanent part-time positions required in each department or division. The job code associated with these positions appears next to the position description.
- **Comparative Data** - Provides employees per 1,000 population and other comparative information between the City of Columbia and up to five other cities of comparable size and activities.
- **Performance Measurements/Service Indicators** - Provides performance information for the actual previous fiscal year, budgeted/estimated current fiscal year, and projected future fiscal year for each department.

The final section of the budget document is the Appendix. This section contains those activities, which are non-departmental in character such as the Community Development Block Grant. This section also includes the Personnel Position Summary information and a Glossary.

FISCAL AND BUDGET POLICIES

The City of Columbia is a council-manager form of government. All powers of the City are vested in an elective Council, which enacts legislation, adopts budgets, determines policies, and appoints the City Manager.

The City Manager is the chief executive and administrative officer of the city and is responsible to the council for the proper administration of all the city's affairs. The City Manager keeps the Council advised of the financial condition of the City and makes recommendations concerning its future needs.

The fiscal year of the City begins on the first day of October and ends on the last day of September each year. The fiscal year constitutes the budget and accounting year.

REVENUE POLICY:

- The City will endeavor to maintain a diversified and stable revenue base to minimize the effects of economic fluctuations as well as eliminate an over dependence on any single revenue source.
- The City will project and update revenues annually. These revenue forecasts will be presented to the City Council prior to the beginning of the budget process.
- Departments submit their revenue estimates for the current year and projected revenue for the next year to the Finance Department.
- Revenue trends are to be examined monthly and incorporated into annual revenue forecasts.
- Revenue sources are not utilized by the City while legal action is pending.
- Monthly reports comparing actual to budgeted revenues will be prepared by the Finance Department and presented to the City Manager.
- Cash investments of the City shall be undertaken in a manner that seeks to ensure the preservation of capital in the portfolio.
- User fees and rates will be examined annually and adjusted as necessary to cover the costs of providing the services.
- The City will follow a policy of collecting, on a timely basis, all fees, charges, taxes, and other revenues properly due the City. The City will follow an aggressive policy of collecting all delinquencies due the City.

BUDGET POLICY:

- Between 120 and 180 days prior to the adoption of the budget, the City Manager shall prepare and submit to the Council a statement of the policy recommendations for programs and priorities which, in the opinion of the City Manager, will be of benefit to the city.
- The City Manager shall submit a budget to Council at least sixty days prior to the beginning of each budget year.
- Expenditures proposed in the budget for each department, office, or agency shall be itemized by character, object, function, activity, and fund.
- In no event shall the total amount of the proposed expenditures exceed the estimated income of the City.
- The City Council shall hold public hearings on the budget as submitted, at which all interested persons shall be given an opportunity to be heard.
- The City Council shall adopt the budget, by majority vote, no later than the last Monday of the month preceding the first month of the budget year. If the City Council does not take final action by this date, the budget will be considered effective as it was submitted.
- The budget shall be on record in the City Clerk's office and open to public inspection. In addition, a copy of the budget is available for the citizens of Columbia to view at the Columbia Public Library. The budget is also available for viewing and/or printing on the City's website at www.gocolumbiamo.com
- A detailed listing of the budget calendar is found on page 8.
- The City will annually submit documentation to obtain the GFOA Distinguished Budget Presentation Award.
- After adoption of the budget, the budget can be amended via ordinance or resolution. The City Manager can submit ordinances and resolutions to the Council to increase expenditures or revenues. When the Council approves the ordinance or resolution, additional appropriations are made in the appropriate department.

- At the request of the City Manager and within the last 6 months of the fiscal year, the council may, by resolution, transfer any unencumbered appropriation balance or portion thereof from one office department or agency to another. No transfer shall be made of specified fixed appropriations.

- All appropriations shall lapse at the end of the budget year to the extent that they shall not have been expended or lawfully encumbered.

CAPITAL IMPROVEMENTS POLICY:

- The City develops a five-year program for capital improvements and updates it annually.

- The City will identify the estimated costs and potential funding sources for each capital improvement project proposal before it is submitted to the City Council for approval.

- The capital improvement program will be included in the Annual Budget. The Annual Budget will implement the first year of the capital improvement program.

FIXED ASSET POLICY:

- The following fixed asset policy shall be in force commencing with fiscal year 2000. This policy is consistent with Government Financial Officers Association Recommended Practices and should be reviewed periodically and compared to recommended practices of the GFOA or other nationally recognized government finance organization.

- For purposes of establishing an appropriate capitalization threshold for fixed assets the following guidelines shall apply:

- Fixed assets should be capitalized only if they have an estimated life of more than 1 year following the date of acquisition and have a purchase cost of $5,000 or more. Items which cost less than $5,000 and/or have a life of one year or less will be expensed upon acquisition

- Purchase cost of a fixed asset includes freight, installation charges, carrying cases, adaptors and other items which are connected to the fixed asset and necessary for its operation or use.

- Fixed assets' capitalization threshold should be applied to individual fixed assets rather than to groups of fixed assets.

- A small tag with a fixed asset number will be issued by the Finance Department for all items that can be reasonably tagged (physically). Said tag will be affixed to the fixed asset until such time it is declared surplus property and properly disposed through the Purchasing Agent as required by City ordinance.

- Departments will notify the Finance Department of any change in location or loss of a fixed asset.

- Departments should exercise control over their non-capitalized fixed assets by establishing and maintaining adequate control procedures at the departmental level.

ACCOUNTING POLICY:

- An independent financial audit shall be made of all accounts of the City government at least annually and more frequently if deemed necessary by the City Council.

- The General Fund, Special Revenue, Debt Service, General Capital Projects, and Expendable Trust Funds will be accounted for under the modified accrual basis of accounting.

- Enterprise Funds, Internal Service Funds, and Non-Expendable Trust Funds will be accounted for under the accrual basis of accounting.

- Full disclosure will be provided in the financial statements and bond representations.

- The City will annually submit documentation to obtain the Certificate of Achievement for Excellence in Financial Reporting from GFOA.

- The Annual Financial Report will be prepared in accordance with revised GASB standards.

PURCHASING POLICY:

- The Purchasing Division shall have responsibility for and authority to contract for, purchase, store and distribute all supplies, materials and equipment required for the operation and maintenance of offices, departments or agencies of the city.

- It shall be the policy of the City to encourage competitive business practices through public bidding or requests for proposals wherever possible and feasible.

- In evaluating bids and awarding contracts, the head of the purchasing division is authorized to give preference to recycled and environmentally preferable products according to prescribed guidelines.

DEBT POLICY:

- The City may issue general obligation bonds, revenue bonds, special obligation bonds, and short-term notes and leases.

- The City may issue refunding bonds for the purpose of refunding, extending or unifying the whole or any part of its valid outstanding revenue bonds.

- The City will limit long-term debt to only those capital projects that cannot be financed from current revenue or other available sources.

- The City will follow a policy of full disclosure on every financial report and bond prospectus.

- When the City finances capital projects by issuing bonds, it will repay the bonds within a period not to exceed the expected useful life of the projects.

- The City's policy shall be to manage its budget and financial affairs in such a way so as to ensure continued high bond ratings.

- No bonds shall be issued without the assent of the requisite number of qualified electors of the City voting thereon.

RESERVE POLICY:

- The City will calculate an unreserved, undesignated fund balance equal to 16% of expenditures for the adopted budget. These funds will be used to avoid cash flow interruptions, generate interest income, reduce need for short-term borrowing and assist in maintaining what is considered an investment grade bond rating capacity.

- Self Insurance Reserves shall be maintained at a level to protect the City against incurred and reported losses as well as those incurred but not reported and future losses within the retention.

- A contingency reserve account will be appropriated annually in the General Fund to provide for unanticipated expenditures of a nonrecurring nature and/or to meet unexpected increases in costs.

- Balanced Budget - At the direction of the Council and the oversight of the City Manager, the General Fund portion of the budget is to be balanced. Expenditures equal to revenues with the use of appropriated fund balance. The use of fund balance cannot reduce the ending projected balance below the council's established guidelines of 16% of expenditures

ENTERPRISE FUND POLICY:

- Enterprise Funds will be used to account for the acquisition, operation, and maintenance of City facilities and services which are intended to be entirely or predominately self-supporting from user charges or for which periodic net income measurement is desirable.

- The Water and Electric Department will pay into the General Fund of the City annually an amount substantially equivalent to that sum which would be paid in taxes if the water and electric light works were privately owned.

- Enterprise funds are required to establish rates that generate revenues sufficient to cover the cost of operations including debt expense and capital needs. Per City Charter, operating costs must include any intragovernmental charges such as, General and Administration Fees, and other internal service fees. Rate calculations also take into consideration any approved subsidies from General Government Funds.

INTERNAL SERVICE FUND POLICY:

- Internal Service Funds will be used to account for the provision of goods and services by one department of the City to the other departments.

- Internal Service Funds are to be self-supporting from user charges to the respective user departments.

- Internal Service Funds are to only recover the complete cost of operations without producing any significant amount of profit in excess of the fund's requirement. In computing revenue requirements for rate setting purposes, the rate base should include such items as debt expense, interest expense, operating expense, prorated reserves (for lease/purchase arrangements) and depreciation expense or estimated capital outlay either of which are usually financed 100% internally through rates.

- If a large fund balance has occurred in excess of reasonable revenue requirements, rates should be adjusted in the next fiscal year based on a four year average of net income/loss. This allows the City to maintain appropriate levels of retained earnings without large swings in the rates charged out to departments in any given year.

ANNUAL PROGRAMS AND PRIORITIES
"State of the City" – Columbia, Missouri By: Raymond A. Beck, P.E., City Manager
May 18, 2005

As provided in our City Charter, I am submitting Programs and Priorities to the Mayor, Council and citizens of Columbia. Some of the major responsibilities of the City Manager are to prepare annual Program and Priorities, an annual budget and regular City Council meeting agendas. I have traditionally presented this annual report which is sometimes referred to as Columbia's "State of the City" prior to the annual Council retreat which allows an opportunity for the Council to discuss their priorities for our City. The Mayor and Council were provided a copy last evening and the retreat is scheduled for May 20th and 21st.

This report is being carried live on the Columbia Channel which broadcasts on MediaCom Channel 13 and Charter Communications Channel 2 and will be rebroadcast several times. A copy is available on the City website, www.GoColumbiaMo.com and a copy will be made available at the Columbia Public Library. It will also be included in our annual City Budget, and City Source newsletter distributed on a monthly basis. I appreciate the press being here today to help communicate this information to the public. Following this presentation, I will be available to answer any questions regarding these Programs and Priorities or City government.

In addition to presenting Programs and Priorities, I will be commenting on our "State of the City", our strategies, Citizen Survey, and accomplishments.

Columbia is a city of about 91,000 residents and continues to grow at an annual rate of between one and two percent. Our geographic area is about 59 square miles and continues to expand with voluntary annexation. During the last year, there were 24 voluntary annexation requests handled by our City Council which added approximately two square miles. Numerous businesses were expanded or added and additions made to the University and other institutions. A substantial number of jobs have been created and many retirees have moved to our city. This past year, 2,085 dwelling unit permits were issued with 1,126 for single-family homes. Our consultants, in their draft findings of a Citizen Survey just being completed, show that about 30 percent of our residents have lived in Columbia 20 years or more and 28 percent for five years or less. We welcome new residents to our city.

Columbia is what I frequently refer to as a "full service" city, providing a comprehensive range of services to our residents with an annual budget of about $277 million and 1,168 full time employees. Our city provides a total transportation system including an airport, transit/paratransit service, short line railroad with a transload center; vehicle and pedestrian facilities whose objective is to meet the needs of all our residents. Columbia provides utilities such as water, electric, wastewater, solid waste and stormwater management. We have a great parks system and recreation programs, along with a Cultural Affairs Office which is frequently cited as enhancing the quality of life in our city.

One of the major responsibilities of the City Manager's position is to prepare an annual City budget and administer the final budget approved by the City Council. The budget is our financial plan which helps implement issues included in our statement of Programs and Priorities. A financially balanced budget and one that balances the needs of all the residents of our community is a priority. Financing our City government primarily comes from sales tax, payment in lieu of tax from electric and water utilities, gross receipts tax, property tax, user fees and other lesser sources. Six months into our fiscal year, total revenues for our city are slightly higher than projected and expenditures are slightly lower.

The Council appointed independent auditors and the Finance Advisory Committee have reported our City remaining in a financially sound position. We have excellent bond ratings and recent interest rates charged for the sale of bonds last month were very competitive. No items for correction were indicated in the Auditor's management letter. The City of Columbia continues to receive the "Distinguished Budget Presentation Award" and the "Certificate of Achievement Award for Excellence in Financial Reporting" through the Government Finance Officers' Association.

Other city resources include donations of time and funds raised through our innovative Share the Light Program, Utility Check-off Program, City Trust Programs, New Century fund and the many volunteers who support our city. This past year, over 40,000 volunteer hours valued at about $705,000 were donated. Substantial funds were raised through our Utility Check-off Program and Trust funds.

Columbia continues to have high national rankings. Comments made by residents at City Council and other public meetings, along with communications received testify to the excellent quality of life of our city. The

Citizen Survey, being completed, shows 84% of our residents indicated they were satisfied with the quality of life in Columbia. Only 3% were not, with 13% neutral. The area of primary concern continued to be traffic management and street maintenance which are similar to results of our survey two years ago.

We Columbians have many things to be grateful for. We are a city that celebrates diversity. We continue to have a strong local economy with a low unemployment rate. There are many major family events such as athletic tournaments, Show-Me State Games (the largest state games in the country), major sporting events, Memorial Day Weekend, graduation from our educational institutions, cultural and social events that bring thousands of visitors and guests to our city. We have great educational and medical facilities and are an important regional center for employment, shopping, social services, entertainment, recreation, cultural and other events. As indicated earlier, we are a fiscally sound city.

My highest priority continues to be maintaining and enhancing City services, programs and projects that help make our city one of the top places to live, work and raise a family. To remain vibrant will require the continued efforts of all of our residents.

I want to thank our professional city staff and residents who have and are serving our city, particularly those who have volunteered to serve as Mayor and City Councilpersons, serve on Boards and Commissions and on various task forces.

Next are the eight important strategies for our city.
This will be followed by the City Manager's annual Program and Priorities.

Eight Important Strategies

- Assure our City's Comprehensive Planning remains current
- Identify and address major challenges and opportunities
- Maintain and strengthen our central City of Columbia.
- Plan for the orderly growth of our City from the inside outward
- Provide sufficient community resources to carry out programs and priorities
- Continue to maintain and improve existing infrastructure; provide for new infrastructure as required
- Continue to deliver services and programs in a timely cost effective manner
- Maintain proactive two-way communication with our residents and community partners

Major Elements of Comprehensive Plan

- Fire Station Master Plan
- Columbia Regional Airport Master Plan 1989
- Parks, Recreation and Open space Master Plan
- Metro Greenbelt/Trail Plan
- City Sidewalk Plan
- City Bicycle Plan
- City of Columbia Land Use Plan – Metro 2020
- Major Thoroughfare Plan
- Consolidated Plan (HUD Housing)
- Long Range Transit Plan
- Paratransit Plan
- Long Range Electrical Distribution
- Planning Report on Wastewater Collection and Treatment
- Long Range Water System Study

Meet the Transportation Needs of the City

Priorities for upcoming year

- **Present Transportation Financing plan to our voters on November ballot**
- **Complete design and contract renovation/additions to the Wabash Station**
- **Complete East Broadway construction, from Old 63 to US 63**
- **Finalize design and development of Route 763 widening in north-central Columbia**
- **Complete Route 740 Corridor Study from US63 to I-70 East**
- **Improvements to Stadium Boulevard Corridor, I-70 to Broadway, and determine best funding alternative**
- **Plan for the construction of a US63/Gans Road Interchange**
- **Plan for an I-70/Scott Blvd interchange**
- Update city master sidewalk plan and review policies such as ADA for sidewalk construction/maintenance
- Plan for adding additional parking spaces north of Broadway
- Continue expansion of the Colt railroad operations
- Continue to promote air service at Columbia Regional Airport
- Prioritize sidewalk and pedway needs

Accomplishments this past year

- **Council adopted updated right-of-way, street, sidewalk and pedway standards**
- **Completed construction of Garth Avenue to Blueridge, Roger Wilson Drive extension, Brown School Road and Worley Street sidewalks**
- **Presented a new list of priority transportation projects to MoDOT**
- **Contracted for design and construction; Green Meadows Road, East Broadway, Donnelly Avenue, Blue Ridge Road and Fifth and Cherry Street sidewalks**
- **Completed airport runway and taxiway pavement repairs**
- **Completed design concept: Scott Blvd – Rollins Road to Brookview Terrace, Chapel Hill Road – Scott Blvd to Gillespie Bridge Road, and Vandiver Drive from US 63 intersection to Mexico Gravel**
- **Applied for and received $2.5M earmark grant for Wabash Station renovations through efforts of Senator Bond**
- **Increased funding for street overlay by $200,000 to improve street maintenance**
- **Applied for and received over $800,000 for transit improvements through efforts of Congressman Hulshof**

Provide for Public Health and Safety Needs

Priorities for upcoming year

- **Complete renovations to Fire Stations 1 and 2 thus completing projects from last ballot issue**
- **Include financing additional fire station and apparatus needs on November ballot**
- **Purchase two new fire station sites – South and East Columbia**
- **Continue to place high priority on traffic safety**

- **Revise public health strategic plan and begin preparation for department accreditation**
- Construct replacement fire station in south Columbia
- Review alternatives for police training facility and firing range
- Upgrade 911 telephone system
- Continue to update Emergency Operations Plan and completion of exercises

Accomplishments this past year

- **Placed a high priority on emergency preparedness/homeland security training. 75 city, county, university and community representatives participated in a full scale exercise at the FEMA Training Institute in Maryland**
- **Purchased one fire station site**
- **Added traffic unit in CPD, portable and permanent radar units and downtown timers**
- Implemented a specialized Fire Department management information system (RHAVE)
- Implemented Police Department strategic plan including a performance appraisal system related to community policing

Provide for the Renovation and Addition to Downtown City Office Space

---

Priorities for upcoming year

- **Begin construction to rehabilitate the Howard and Gentry Buildings**
- **Set public hearing for renovation and addition to Daniel-Boone Building**
- **Purchase remaining ground in Daniel-Boone Building Block**
- Rent additional office space to reconsolidate the Water and Light and Police Departments
- Rent additional space for overcrowding/construction work on Daniel-Boone Building

Accomplishments this past year

- **Opened new Health Facility allowing renovation of Howard Building**
- **Completed plans and specifications to rehabilitate the Howard and Gentry Buildings**
- Selected architect for Wabash Station

Address Major Parks and Recreation Requirements

Priorities for upcoming year

- **Update priority capital needs for Parks and Recreation**
- **Work toward joint facilities for the Farmer's Market and city recreation facilities on the old Fairgrounds property**
- **Consider extension of 1/8% Parks Sales tax on the November ballot**
- **Complete purchases of property to develop a regional southeast park**
- **Determine the city's role and priority for the development of the Atkins/Fairground park area**
- **Complete Phase I and plan for Phase II development of Stephens Park project**
- **Complete an environmental cleanup at Flat Branch Area and construct underground walkway for MKT trail at Stewart and Providence**

Accomplishments this past year

- **Acquired approximately 77 acres of Philips property and a lake for a regional Southeast park**
- **Completed initial stages of Stephens Park project. Dedication set for June 26, 2005**
- **Completed the construction of two new softball fields at the Antimi Youth Ballfield Complex. The two fields began being used for organized league play in April of 2005**
- **Initiated construction of High Pointe Neighborhood Park. Completed installation of the playground and the perimeter trail**
- **Provided a meaningful work and educational experience for approximately 180 at-risk youth through the CARE program. Through a cooperative grant funded program with HDC, placed 38 in-school youth in jobs during the school year**
- Updated finance plan for future implementation of Parks and Rec Master Plan
- Completed installation of the irrigation system and the strip-sodding of the fairways with zoysia turf at the L. A. Nickell Golf Course
- Developed guidelines for and implemented the Department's first financial assistance program for adults
- Relocated the "Pop Collins Cabin" to Nifong Park and completed the majority of the restoration required to return the cabin to a quality condition
- Expanded the Douglass Park Moonlight Hoops program

Growth Issues

Priorities for upcoming year

- **Continue strategy to promote orderly expansion from the inside outward**
- **Continue policy of voluntary annexation including improved coordination with Boone County**
- **Continue to recruit quality business/industry and work with partners towards construction of technology incubator, office and technology park**
- **Coordinate with Boone County Commission to standardize financing, development policies and standards in an expanded urbanizing area around Columbia**
    a. **Review projected land use in urbanizing area**
    b. **Plan required future roadways**
    c. **Street, sidewalks, stormwater and pedway standards**

Accomplishments this past year

- **Revised procedures and requirements for planned zoning districts**
- **Worked towards increased cooperation with Boone County on annexation issues**
- Completed comprehensive Grindstone basin sewer agreement with Regional Sewer District
- Completed 24 voluntary annexations adding about 2 square miles to our city

Utilities and Services

Priorities for upcoming year

- **Review and adopt master plan for wastewater collection and treatment**

- **Plan for additional cell at the landfill giving consideration to bio-reactor technology (accelerated decomposition of refuse)**
- **Develop plan for long term power supply needs, including green power**
- **Review and implement, where appropriate, the recommendations from the storm water task force, particularly in the Hinkson Creek basin**
- Review proposals for the sale of methane gas at the sanitary landfill to use as a fuel source
- After public review and discussion, implement underground electric policy for new developments
- Complete water plant expansion and contract for construction of second 36" water transmission main from water plan to city

Accomplishments this past year

- **Currently purchasing renewable energy from St. Louis landfill**
- **Completed undergrounding electric utilities on 5th Street; next project is Business Loop**
- **Integrated and coordinated our electric system with regional power grid (MISO)**
- **Contracted for expansion of water treatment plant from 24 mgd to 36mgd**

Communications

Priorities for upcoming year

- **Review results and implement strategies from the citizen survey as the city budget allows**
- Implement on-line building permit, court fees and fines and other interactive applications on the city's web site
- Publish an Annual Report

Accomplishments this past year

- **Completed implementation of on-line utility payment options**
- **Conducted a second comprehensive city-wide survey**
- Reviewed city policies and protocols to insure compliance with new open records legislation

Other Major Accomplishments for 2005

- Hired Planning and Development Director
- Adopted Convention and Visitor's Bureau Master Plan Revision
- Completed a new consolidated plan to guide the allocation of CDBG and home funds over the next five years
- Reviewed and revised overtime categories for classification and pay plans to comply with federal changes to the Fair Labor Standards Act
- Wastewater Utility – continued wastewater and water main rehab work from 5 year ballot issue plan
- Contracted for other road projects: Rowe Lane cul-de-sac, Southhampton Drive design, Business Loop 70 Sidewalk from Creasy to Garth Avenue

Other Major Priorities for 2006

- Hire a Public Works Director
- Complete Green Meadows Road from Providence to Grindstone
- Begin Southhampton extension north to Route AC, Blue Ridge Road improvement
- Continue construction of required trunk sewers, rehabilitation work, and neighborhood replacement projects
- Continue adding recycling equipment at our Material Recovery Facility
- Construct Meredith Branch detention facility
- Continue placing emphasis on traffic management and street maintenance programs
- Continue programs and projects to strengthen the central business district area including museum area, Avenue of the Columns, street signage, sidewalks and benches
- Continue to promote volunteer opportunities with the city and gifts
- Continue to pursue grant funding
- Continue emphasis on affordable housing
- Continue funding and implementing 1% for the arts projects
- Continue to fund, monitor and assist the network of social services in our community at the $800,000 plus level
- Continue to upgrade the central neighborhoods utilizing the neighborhood response team
- Place additional emphasis on coordinating and providing summer youth employment opportunities
- Complete the restoration of the MLK Jr. Memorial

Summary of Major Top Priorities

- Continue providing for a financially balanced budget and one that balances the needs of all the residents of our community.
- Prioritize transportation projects and present financing plan to the voters in November.
- Prioritize public safety projects and present to the voters in November.
- Prioritize Park projects and present to the voters in November.
- Begin construction to renovate the Howard and Gentry Buildings and set public hearing for renovation and addition to Daniel Boone Building.
- Complete purchase of property for development of the southeast regional park.
- Review and adopt Master Plan update for wastewater collection and treatment.
- Work toward removing traffic congestion and increase emphasis on road maintenance.
- Develop plan for long term power supply needs including green power.
- Add additional “cell” at the landfill giving consideration to bio-reactor technology.

(THIS PAGE LEFT INTENTIONALLY BLANK)

Expenditure Summaries

City of Columbia

Columbia, Missouri

OVERALL EXPENDITURES:

- **Personnel Services**: includes the addition of 18.35 permanent positions as well as a personnel package for existing employees of 1% merit, 3% COLA, and 20% increase in Health insurance rates paid by the City and employees. The 6.8% increase in this category falls within the guideline reviewed by Council.

- **Power Supply**: includes the cost the power plant must pay to purchase power.

- **Supplies and Materials**: No major changes.

- **Travel and Training**: FY 2006 shows a 3.3% increase for requested training in Airport for Public Safety Officers, Railroad for locomotive engineer training and in Health for Child Care Health Consultant contract.

- **Intragovernmental Charges**: These are charges for services between city departments. FY 2006 shows an increase of 9.6%. Previous years charges have been reduced due to the availability of accumulated net income. Many of these funds are now charging fees for the full amount of the cost of the services they provide. This results in higher rates of increases than may have been charged in the past.

- **Utilities, Services & Miscellaneous**: FY 2006 shows an increase of 5.0%. Modest increases were made in various departments. Increase for utility rate increases, street maintenance, new leases and other items have been offset by lower than normal amounts budgeted for in construction contracts for the FY 2006 CIP. Many items planned for FY 2006 can not be appropriated due to the pending November Ballot issue.

- **Capital**: This category accounts for all items over $5,000 and includes vehicles, equipment, buildings, etc. FY 2006 shows a decrease of 29.4%. Capital tends to fluctuate from year to year. Much of this decrease is due to one time expenditures for capital items, water plant expansion and a homeland security grant.

- **Other**: This category accounts for non-operating types of expenses including subsidies, transfers, interest payments, and depreciation. FY 2006 shows a decrease of 5.4%. A majority of the decrease is due to smaller transfers for CIP items and a decrease in the transfer to the employee benefit fund.

- **Operating Expenses**: include those expenses which are directly related to the fund's primary service activity. FY 2006 shows a 6.9% increase. Part of this increase is due to the implementation of the personnel package listed above. Some departments with significant increases in operating expenses include: Finance with an increase for rental fees associated with the department's move, Self Insurance an increase to damage claims, Municipal Court for a new filing system to maintain 12 years of records, Public Works Engineering and Streets received additional employees to assist with GIS mapping and traffic flow issues, as well as an additional $300,000 in Street Maintenance.

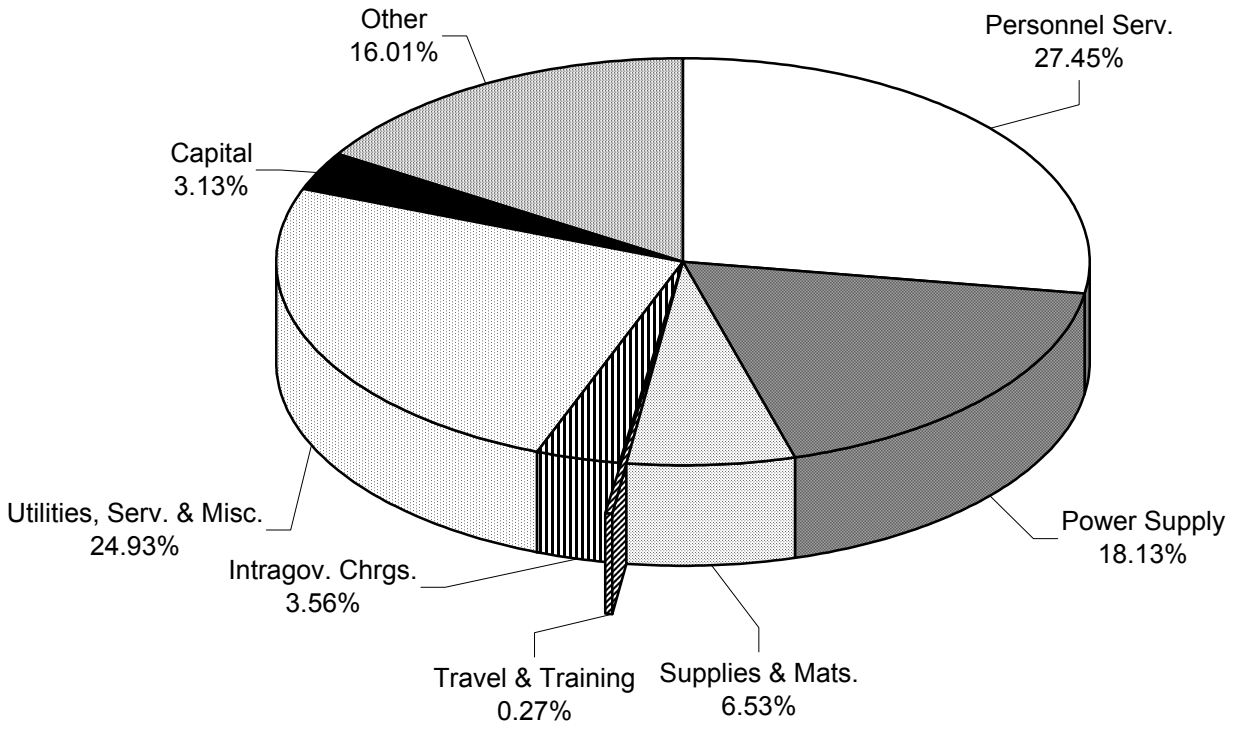
- **Non-Operating Expenses**: include those expenses incurred that are not directly related to the fund's primary service activities such as interest expense, depreciation, subsidies, and transfers. FY 2006 shows a 4.0% decrease. Transfer amounts come from the Transportation Sales Tax Fund, the Public Improvement Fund and Special Road District Fund into the Capital Projects Fund to fund the capital improvement plan. There is also a reduction in the transfer to the Employee Benefit Fund to help improve that fund's financial position.

- **Debt Service**: includes those expenses incurred in the payment of long-term debt. FY 2006 shows a 2.0% increase. This includes payments from various funds to the Designated Loan Fund for major maintenance at the Grissum Building.

- **Capital Additions**: includes those expenses for items that cost over $5,000 each (our fixed asset limit) and include the replacement of fleet vehicles and other equipment. FY 2006 shows a 14.8% decrease. Most of this decrease is due to the budgeting of capital items that were funded with Homeland Security funds in FY 2005.

- **Capital Improvement Plan**: FY 2006 shows a 11.4% decrease. The 1/4 cent Capital Improvements Sales Tax and the temporary 1/8 cent Park Sales Tax is schedule to expire on December 31, 2005 and March 31, 2006 respectively. The FY 2006 Capital Improvements Plan budget takes that into account. The departments that are experiencing an increase in the Capital Improvement Plan include: Airport, Parking, Solid Waste and Storm Water. Specific information can be found in the Capital Projects Section.

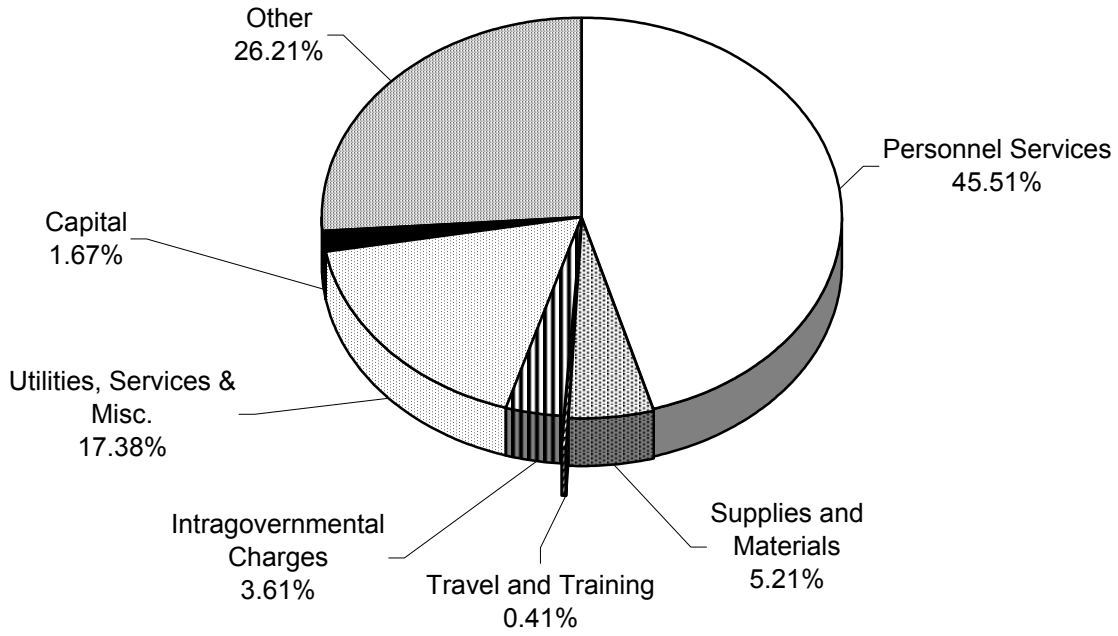
Overall Budget Summary
FY 2006



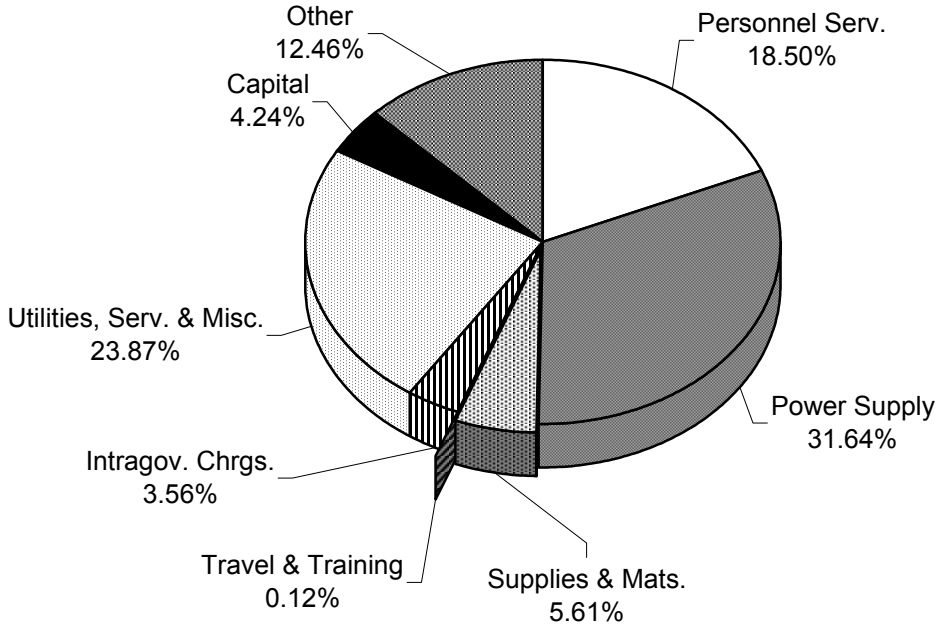
Overall Budget Summary

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Budget FY 2005
Personnel Services	$ 66,509,004	$ 72,828,517	$ 71,535,914	$ 77,750,213	6.8%
Power Supply	42,020,885	49,181,980	49,260,000	51,358,400	4.4%
Supplies and Materials	14,993,921	17,291,053	17,279,336	18,502,821	7.0%
Travel and Training	484,693	740,793	703,204	765,083	3.3%
Intragovernmental Charges	9,099,517	9,198,192	9,204,730	10,079,110	9.6%
Utilities,Services & Misc.	54,135,896	67,246,951	68,626,579	70,615,671	5.0%
Capital	11,221,516	12,563,715	13,174,435	8,874,213	(29.4%)
Other	42,630,040	47,942,054	48,914,592	45,340,200	(5.4%)
Total Appropriations	**241,095,472**	**276,993,255**	**278,698,790**	**283,285,711**	**2.3%**
Summary :					
Operating Expenses	161,029,923	182,317,166	180,819,094	194,934,214	6.9%
Non-Operating Expenses	44,307,349	48,526,249	49,304,477	46,568,284	(4.0%)
Debt Service	6,691,130	8,111,992	8,357,238	8,271,633	2.0%
Capital Additions	4,591,926	5,663,767	5,565,171	4,828,163	(14.8%)
TI Excluding Cap Impr. Plan	**216,620,328**	**244,619,174**	**244,045,980**	**254,602,294**	**4.1%**
Capital Improvement Plan	24,475,144	32,374,081	34,652,810	28,683,417	(11.4%)
Total Appropriations	$ **241,095,472**	$ **276,993,255**	$ **278,698,790**	$ **283,285,711**	**2.3%**

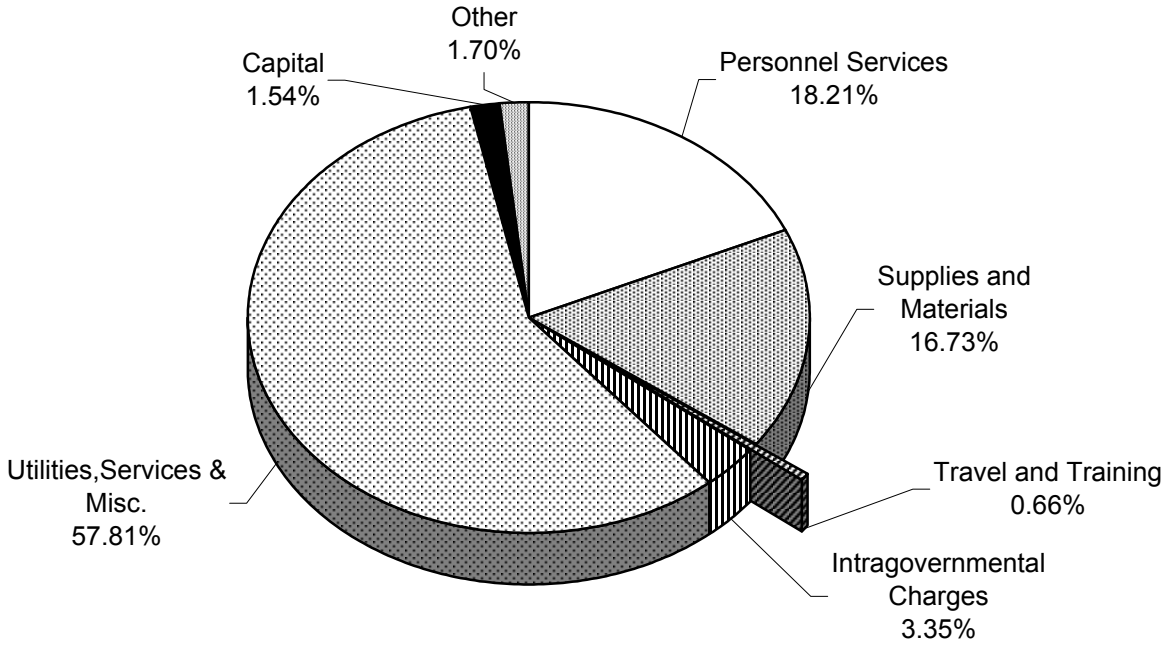
Expenditures - Gov. Fund Type
FY 2006



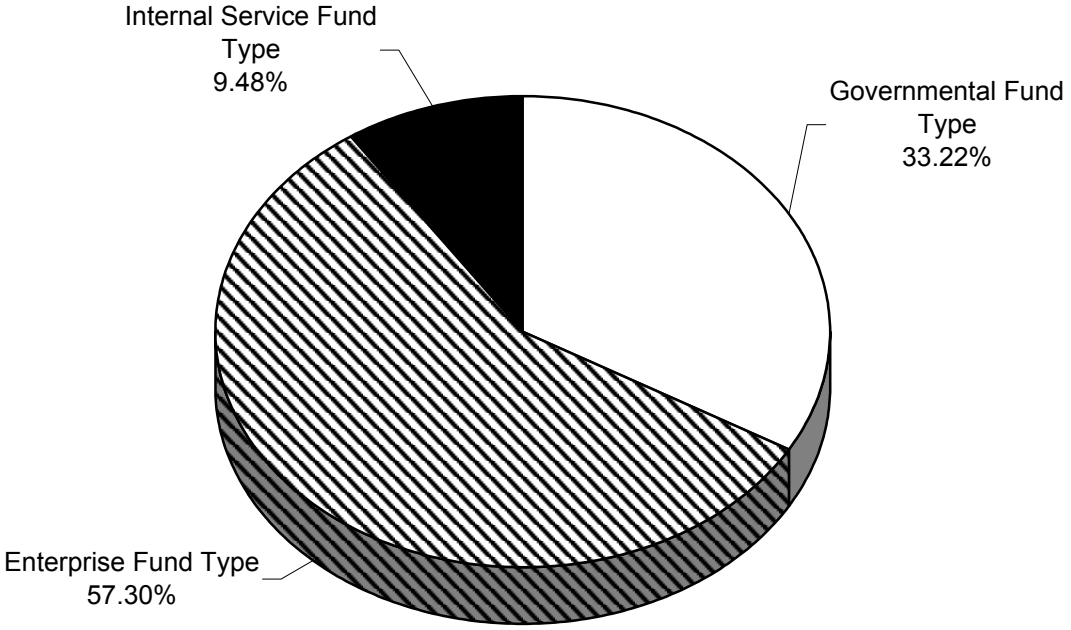
Expenditures - Enterprise Fund Type
FY 2006



Expenditures - Internal Service Funds FY 2006



Overall Expenditures by Fund Type FY 2006



Financial Summary - Highlights / Significant Changes

Governmental Fund Type

Personnel Services 6.6% Increase: Includes the addition of 10.60 permanent positions as well as a personnel package for existing employees of 1% merit, 3% COLA, and 20% increase in Health insurance rates paid by the City and employees.

Utilities, Services, and Miscellaneous (19.7%) Decrease: Most of this decrease is due to decreased funding in the Capital Projects Fund for General Government Projects due to a decrease in the amount of funding for street and sidewalk projects. Several propositions will be placed on the November ballot that will allow for additional appropriations if passed.

Capital (14.6%) Decrease: Most of this decrease is in JCIC (Joint Communication and Emergency Management) Several items were approved during FY 2005 budget process and was purchased using a Homeland Security Grant money for the following items ; GEAC CAD for Law and Fire I status , GEO builder and pager interfacing.

Other (11.4%) decrease and Non Operating Expenses (12.5%) Decrease: This is mainly due to decreases in transfers for CIP.

Debt Service (1.2%) Decrease: This remains relatively unchanged from FY 2005.

Capital Improvement Plan (41.0%) Decrease: FY 2005 includes a lower amount of funding for Streets and Sidewalks and Public Buildings. This is due to reduced expenditures from the 1999 Quarter Cent Capital Sales Tax which is scheduled to expire on December 31, 2005. Several propositions will be placed on the November ballot that will allow for additional appropriations if passed.

Enterprise Fund Type

Power Supply 4.4% Increase: Anticipated increased costs with existing contracts with the various suppliers of purchased power.

Travel and Training 11.1% Increase: due to increases for training for locomotive engineers and required POST, EMS and ARFF training for airport safety officers.

Utilities, Services & Misc 18.2% Increase: primarily due to an increase in funding in capital projects in Airport for the mill and overlay of the general aviation apron and taxiway A-4 and parking for the additional of the new floor in the Plaza garage

Capital (32.0%) decrease: primarily due to a large 36" transmission main project to McBaine which was included in FY 2005 and is scheduled to be completed in FY 2006.

Capital Improvement Plan 6.7% Increase: A modest increase over FY 2005, due impart to the near completion of major water utility projects, noscheduled projects in the Recreation Services fund and a few new projects added in Water to drill wells and well supply mains.

Internal Service Fund Type

Supplies and Materials 17.7% Increase: primarily in the Fleet Operations due to increased projected fuel costs.

Utility Services and Miscellaneous 10.0% Increase: due to the Employee Benefit Fund for increased medical and prescription claims costs.

Capital and Capital Additions (30.0%) Decrease: primarily in Information Services, Public Communications and Fleet. In FY 2005, Fleet had a fuel site project, Information Services purchased several items with Homeland Security grant money and Public Communications purchased a color copier, a high speed photocopier and replaced several remote control units in the council chambers.

Other 10.1% increase and Non-Operating 13.1% Increase: due to an increase in depreciation for Information Services.

Financial Summary - Expenditures By Fund Type

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Budget FY 2005
Governmental Fund Type					
Personnel Services	$ 36,698,343	$ 40,177,395	$ 39,476,992	$ 42,835,143	6.6%
Supplies and Materials	4,468,504	4,981,729	4,751,290	4,906,105	(1.5%)
Travel and Training	282,830	392,341	367,823	385,098	(1.8%)
Intragovernmental Charges	3,119,182	3,077,742	3,067,417	3,396,223	10.3%
Utilities, Services & Misc.	12,031,451	20,366,962	20,561,533	16,355,326	(19.7%)
Capital	2,602,758	1,846,859	1,826,109	1,576,449	(14.6%)
Other	23,249,352	27,835,817	27,842,047	24,663,936	(11.4%)
Total Appropriations	**82,452,420**	**98,678,845**	**97,893,211**	**94,118,280**	**(4.6%)**
Summary					
Operating	50,786,267	56,768,091	55,473,863	60,645,422	6.8%
Non Operating	21,746,403	25,058,314	25,064,544	21,920,353	(12.5%)
Debt Service	1,502,575	2,777,503	2,778,163	2,744,243	(1.2%)
Capital Additions	1,722,704	1,812,718	1,791,968	1,576,449	(13.0%)
Capital Improvement Plan	6,694,471	12,262,219	12,784,673	7,231,813	(41.0%)
Total Appropriations	**82,452,420**	**98,678,845**	**97,893,211**	**94,118,280**	**(4.6%)**
Enterprise Fund Type					
Personnel Services	25,693,454	28,094,756	27,651,171	30,026,334	6.9%
Power Supply	42,020,885	49,181,980	49,260,000	51,358,400	4.4%
Supplies and Materials	7,096,123	8,491,149	8,329,402	9,104,110	7.2%
Travel and Training	123,249	181,279	192,379	201,467	11.1%
Intragovernmental Charges	5,163,356	5,314,943	5,331,506	5,782,720	8.8%
Utilities, Services & Misc.	28,130,911	32,773,502	32,428,243	38,737,081	18.2%
Capital	8,290,588	10,124,986	10,729,038	6,883,700	(32.0%)
Other	19,067,046	19,692,577	20,591,719	20,220,843	2.7%
Total Appropriations	**135,585,612**	**153,855,172**	**154,513,458**	**162,314,655**	**5.5%**
Summary					
Operating	87,876,209	102,095,367	100,170,860	108,323,001	6.1%
Non Operating	22,242,089	23,054,275	23,741,471	24,180,223	4.9%
Debt Service	5,188,555	5,334,489	5,579,075	5,522,177	3.5%
Capital Additions	2,541,052	3,259,179	3,153,915	2,837,650	(12.9%)
Capital Improvement Plan	17,737,707	20,111,862	21,868,137	21,451,604	6.7%
Total Appropriations	**135,585,612**	**153,855,172**	**154,513,458**	**162,314,655**	**5.5%**
Internal Service Fund Type					
Personnel Services	4,117,207	4,556,366	4,407,751	4,888,736	7.3%
Supplies and Materials	3,429,294	3,818,175	4,198,644	4,492,606	17.7%
Travel and Training	78,614	167,173	143,002	178,518	6.8%
Intragovernmental Charges	816,979	805,507	805,807	900,167	11.8%
Utilities,Services & Misc.	13,973,534	14,106,487	15,636,803	15,523,264	10.0%
Capital	328,170	591,870	619,288	414,064	(30.0%)
Other	313,642	413,660	480,826	455,421	10.1%
Total Appropriations	**23,057,440**	**24,459,238**	**26,292,121**	**26,852,776**	**9.8%**
Summary					
Operating	22,367,447	23,453,708	25,174,371	25,965,791	10.7%
Non Operating	318,857	413,660	498,462	467,708	13.1%
Debt Service	0	0	0	5,213	0.0%
Capital Additions	328,170	591,870	619,288	414,064	(30.0%)
Capital Improvement Plan	42,966	0	0	0	0.0%
Total Appropriations	**23,057,440**	**24,459,238**	**26,292,121**	**26,852,776**	**9.8%**
Total All Funds	$ **241,095,472**	$ **276,993,255**	$ **278,698,790**	$ **283,285,711**	**2.3%**

Financial Summary - Expenditures By Department Funding Source

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Budget FY 2005
CITY GENERAL (GF)	$ 4,305,886	$ 5,390,360	$ 5,390,003	$ 5,336,024	(1.0%)
CITY COUNCIL (GF)	163,000	211,284	200,069	230,120	8.9%
CITY CLERK (GF)	163,506	241,858	241,033	253,328	4.7%
CITY MANAGER (GF)	708,180	782,417	762,143	841,051	7.5%
FINANCE					
General Fund Operations (GF)	2,628,240	2,859,916	2,840,448	3,182,003	11.3%
Utility Customer Services Fund (ISF)	1,338,202	1,504,058	1,537,027	1,599,249	6.3%
Self Insurance Reserve Fund (ISF)	2,524,474	2,531,027	3,697,635	3,015,550	19.1%
HUMAN RESOURCES (GF)	615,807	708,959	688,004	753,679	6.3%
LAW DEPARTMENT (GF)	712,383	825,375	823,033	876,348	6.2%
MUNICIPAL COURT (GF)	514,957	610,628	603,017	657,656	7.7%
POLICE DEPARTMENT (GF)	13,893,140	15,390,233	15,301,867	16,339,193	6.2%
FIRE DEPARTMENT (GF)	10,097,846	10,947,805	10,664,103	11,582,135	5.8%
JCIC - EMERGENCY MGMT (GF)	2,132,977	2,505,274	2,385,093	2,406,915	(3.9%)
HEALTH DEPARTMENT (GF)	4,152,359	4,917,204	4,546,658	4,889,058	(0.6%)
PLANNING					
General Fund Operations (GF)	580,542	668,231	652,270	733,729	9.8%
CDBG Fund (SRF)	2,015,440	353,407	353,327	363,094	2.7%
ECONOMIC DEVELOPMENT (GF)	312,088	329,992	325,894	348,431	5.6%
COMMUNITY SERVICES (GF)	1,178,221	1,216,480	1,214,653	1,247,728	2.6%
PARKS & RECREATION					
General Fund Operations (GF)	3,476,623	3,948,835	3,914,433	4,223,114	6.9%
Recreation Services Fund (EF)	6,825,727	7,123,645	7,057,985	7,107,332	(0.2%)
PUBLIC WORKS					
General Fund Operations (GF)	7,269,608	8,369,671	8,105,206	9,148,910	9.3%
Public Transportation Fund (EF)	3,254,047	4,872,847	4,808,380	4,783,427	(1.8%)
Regional Airport Fund (EF)	2,491,836	2,133,371	2,108,443	3,186,641	49.4%
Sanitary Sewer Utility Fund (EF)	12,758,345	14,300,185	14,172,142	13,503,714	(5.6%)
Parking Facilities Fund (EF)	1,785,667	1,891,916	1,887,062	3,341,212	76.6%
Solid Waste Utility Fund (EF)	12,022,356	13,532,535	13,431,220	16,509,657	22.0%
Storm Water Utility Fund (EF)	1,387,788	2,192,535	2,146,639	2,537,048	15.7%
Custodial & Building Maint. Fund (ISF)	775,087	1,060,965	953,130	1,097,869	3.5%
Fleet Operations Fund (ISF)	4,172,674	4,253,373	4,705,993	5,083,670	19.5%
WATER & ELECTRIC					
Railroad Utility Fund (EF)	959,760	1,494,683	1,551,076	1,423,153	(4.8%)
Water Utility Fund (EF)	15,695,218	22,334,001	21,993,309	20,903,629	(6.4%)
Electric Utility Fund (EF)	$ 78,404,868	$ 83,979,454	$ 85,357,202	$ 89,018,842	6.0%

Financial Summary - Expenditures By Department Funding Source (Continued)

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Budget FY 2005
CONTRIBUTIONS FD (TF)	$ 235,509	$ 274,372	$ 255,407	$ 181,743	(33.8%)
PUBLIC COMM. FUND (ISF)	714,620	985,743	981,127	946,745	(4.0%)
INFORMATION SERV. FD (ISF)	3,153,454	3,968,407	3,960,102	4,183,618	5.4%
CULTURAL AFFAIRS FD (SRF)	336,174	379,863	365,750	383,561	1.0%
CONV. & TOURISM FUND (SRF)	1,242,914	1,486,675	1,477,680	1,627,099	9.4%
EMPLOYEE BENEFIT FD (ISF)	10,378,929	10,155,665	10,457,107	10,926,075	7.6%
99 QTR CNT SALES TX FD (SRF)	4,661,627	3,745,587	3,745,587	3,473,100	(7.3%)
TRANSP. SALES TAX FD (SRF)	7,401,513	9,131,067	9,131,067	9,567,500	4.8%
PARKS SALES TAX FD (SRF)	3,835,766	2,930,147	2,930,147	3,847,111	31.3%
PUBLIC IMPROV. FD (SRF)	575,260	2,705,058	2,705,058	646,169	(76.1%)
SPECIAL ROAD DIST. TX FD (SRF)	1,045,808	2,708,425	2,708,425	1,003,425	(63.0%)
CAPITAL PROJECTS FUND (CIP)	6,694,471	12,262,219	12,784,673	7,231,813	(41.0%)
DEBT SERVICE FUNDS (DSF)	1,502,575	2,777,503	2,778,163	2,744,243	(1.2%)
TOTAL	**$ 241,095,472**	**$ 276,993,255**	**$ 278,698,790**	**$ 283,285,711**	**2.3%**
TOTAL BY FUNDING SOURCE & FUND TYPE:					
General Fund (GF)	$ 52,905,363	$ 59,924,522	$ 58,657,927	$ 63,049,422	5.2%
Special Revenue Funds (SRF)	21,114,502	23,440,229	23,417,041	20,911,059	(10.8%)
Debt Service Fund (DSF)	1,502,575	2,777,503	2,778,163	2,744,243	(1.2%)
Trust Funds (TF)	235,509	274,372	255,407	181,743	(33.8%)
Capital Projects Fund (CIP)	6,694,471	12,262,219	12,784,673	7,231,813	(41.0%)
TOTAL GOVERNMENTAL FUNDS	**82,452,420**	**98,678,845**	**97,893,211**	**94,118,280**	**(4.6%)**
TL ENTERPRISE FUNDS (EF)	135,585,612	153,855,172	154,513,458	162,314,655	5.5%
TL INTERNAL SERVICE FDS (ISF)	23,057,440	24,459,238	26,292,121	26,852,776	9.8%
TOTAL FOR ALL FUNDS	**$ 241,095,472**	**$ 276,993,255**	**$ 278,698,790**	**$ 283,285,711**	**2.3%**

Financial Summary - Expenditures By Department and Category

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Budget FY 2005
CITY GENERAL (NON-DPTMTL):					
Operating Expenses	$ 1,163,316	$ 1,710,357	$ 1,710,000	$ 1,965,626	14.9%
Non-Operating Expenses	3,142,570	3,680,003	3,680,003	3,370,398	(8.4%)
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	**4,305,886**	**5,390,360**	**5,390,003**	**5,336,024**	**(1.0%)**
CITY COUNCIL:					
Operating Expenses	163,000	211,284	200,069	230,120	8.9%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	**163,000**	**211,284**	**200,069**	**230,120**	**8.9%**
CITY CLERK:					
Operating Expenses	163,506	241,858	241,033	253,328	4.7%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	**163,506**	**241,858**	**241,033**	**253,328**	**4.7%**
CITY MANAGER:					
Operating Expenses	708,180	782,417	762,143	841,051	7.5%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	**708,180**	**782,417**	**762,143**	**841,051**	**7.5%**
FINANCE DEPARTMENT:					
General Fund Operations:					
Operating Expenses	2,628,240	2,859,916	2,840,448	3,162,003	10.6%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	20,000	
Capital Projects	0	0	0	0	
Total Expenses	**2,628,240**	**2,859,916**	**2,840,448**	**3,182,003**	**11.3%**
Utility Customer Services Fund:					
Operating Expenses	1,287,445	1,465,124	1,490,585	1,558,171	6.4%
Non-Operating Expenses	25,757	38,934	46,442	41,078	5.5%
Debt Service	0	0	0	0	
Capital Additions	25,000	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	**1,338,202**	**1,504,058**	**1,537,027**	**1,599,249**	**6.3%**
Self Insurance Reserve Fund:					
Operating Expenses	2,524,474	2,511,277	3,672,885	3,009,694	19.8%
Non-Operating Expenses	0	1,750	6,750	5,856	234.6%
Debt Service	0	0	0	0	
Capital Additions	0	18,000	18,000	0	(100.0%)
Capital Projects	0	0	0	0	
Total Expenses	$ **2,524,474**	$ **2,531,027**	$ **3,697,635**	$ **3,015,550**	**19.1%**

Financial Summary - Expenditures By Department and Category (Continued)

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Budget FY 2005
	$	$	$	$	
HUMAN RESOURCES:					
Operating Expenses	615,807	708,959	688,004	753,679	6.3%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	**615,807**	**708,959**	**688,004**	**753,679**	**6.3%**
LAW DEPARTMENT:					
Operating Expenses	712,383	825,375	823,033	876,348	6.2%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	**712,383**	**825,375**	**823,033**	**876,348**	**6.2%**
MUNICIPAL COURT:					
Operating Expenses	514,957	610,628	603,017	657,656	7.7%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	**514,957**	**610,628**	**603,017**	**657,656**	**7.7%**
POLICE DEPARTMENT:					
Operating Expenses	13,355,026	14,817,059	14,739,357	15,787,193	6.5%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	538,114	573,174	562,510	552,000	(3.7%)
Capital Projects	0	0	0	0	
Total Expenses	**13,893,140**	**15,390,233**	**15,301,867**	**16,339,193**	**6.2%**
FIRE DEPARTMENT:					
Operating Expenses	9,885,732	10,807,706	10,516,999	11,544,135	6.8%
Non-Operating Expenses	0	17,777	24,007	0	(100.0%)
Debt Service	0	0	0	0	
Capital Additions	212,114	122,322	123,097	38,000	(68.9%)
Capital Projects	0	0	0	0	
Total Expenses	**10,097,846**	**10,947,805**	**10,664,103**	**11,582,135**	**5.8%**
JOINT COMM/EMERG. MGMT:					
Operating Expenses	2,078,463	2,283,610	2,163,429	2,406,915	5.4%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	54,514	221,664	221,664	0	(100.0%)
Capital Projects	0	0	0	0	
Total Expenses	**2,132,977**	**2,505,274**	**2,385,093**	**2,406,915**	**(3.9%)**
HEALTH DEPARTMENT:					
Operating Expenses	4,146,086	4,903,476	4,535,161	4,853,058	(1.0%)
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	6,273	13,728	11,497	36,000	162.2%
Capital Projects	0	0	0	0	
Total Expenses	$ **4,152,359**	$ **4,917,204**	$ **4,546,658**	$ **4,889,058**	**(0.6%)**

Financial Summary - Expenditures By Department and Category (Continued)

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Budget FY 2005
PLANNING DEPARTMENT:					
General Fund Operations:					
Operating Expenses	$ 580,542	$ 668,231	$ 652,270	$ 733,729	9.8%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	**580,542**	**668,231**	**652,270**	**733,729**	**9.8%**
CDBG Fund:					
Operating Expenses	1,011,159	325,707	325,627	337,625	3.7%
Non-Operating Expenses	1,004,281	27,700	27,700	25,469	(8.1%)
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	**2,015,440**	**353,407**	**353,327**	**363,094**	**2.7%**
ECONOMIC DEVELOPMENT:					
Operating Expenses	312,088	329,992	325,894	348,431	5.6%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	**312,088**	**329,992**	**325,894**	**348,431**	**5.6%**
COMMUNITY SERVICES:					
Operating Expenses	1,178,221	1,216,480	1,214,653	1,247,728	2.6%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	**1,178,221**	**1,216,480**	**1,214,653**	**1,247,728**	**2.6%**
PARKS & RECREATION DEPT:					
General Fund Operations:					
Operating Expenses	3,319,757	3,702,485	3,668,233	3,981,614	7.5%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	156,866	246,350	246,200	241,500	(2.0%)
Capital Projects	0	0	0	0	
Total Expenses	**3,476,623**	**3,948,835**	**3,914,433**	**4,223,114**	**6.9%**
Recreation Services Fund:					
Operating Expenses	4,992,364	5,925,067	5,829,951	6,319,983	6.7%
Non-Operating Expenses	604,080	640,103	670,403	658,534	2.9%
Debt Service	248,453	177,234	177,234	80,815	(54.4%)
Capital Additions	12,500	56,240	55,396	48,000	(14.7%)
Capital Projects	968,330	325,001	325,001	0	(100.0%)
Total Expenses	**6,825,727**	**7,123,645**	**7,057,985**	**7,107,332**	**(0.2%)**
PUBLIC WORKS DEPARTMENT:					
General Fund Operations:					
Operating Expenses	6,494,240	7,734,191	7,478,206	8,430,354	9.0%
Non-Operating Expenses	20,545	0	0	29,607	
Debt Service	0	0	0	0	
Capital Additions	754,823	635,480	627,000	688,949	8.4%
Capital Projects	0	0	0	0	
Total Expenses	$ **7,269,608**	$ **8,369,671**	$ **8,105,206**	$ **9,148,910**	**9.3%**

Financial Summary - Expenditures By Department and Category (Continued)

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Budget FY 2005
Public Transportation Fund:					
Operating Expenses	$ 2,825,412	$ 3,337,030	$ 3,282,652	$ 3,802,725	14.0%
Non-Operating Expenses	427,020	474,524	478,085	445,023	(6.2%)
Debt Service	0	0	0	3,475	
Capital Additions	0	79,650	66,000	0	(100.0%)
Capital Projects	1,615	981,643	981,643	532,204	(45.8%)
Total Expenses	**3,254,047**	**4,872,847**	**4,808,380**	**4,783,427**	**(1.8%)**
Regional Airport Fund:					
Operating Expenses	1,290,668	1,398,496	1,337,988	1,455,993	4.1%
Non-Operating Expenses	511,576	499,000	549,858	542,698	8.8%
Debt Service	7,380	4,800	4,726	1,950	(59.4%)
Capital Additions	20,663	40,000	24,796	20,000	(50.0%)
Capital Projects	661,549	191,075	191,075	1,166,000	510.2%
Total Expenses	**2,491,836**	**2,133,371**	**2,108,443**	**3,186,641**	**49.4%**
Sanitary Sewer Utility Fund:					
Operating Expenses	5,721,756	6,301,288	6,133,794	6,474,160	2.7%
Non-Operating Expenses	2,611,628	2,678,940	2,726,510	2,621,271	(2.2%)
Debt Service	835,927	987,523	991,292	950,133	(3.8%)
Capital Additions	219,020	319,984	308,096	300,000	(6.2%)
Capital Projects	3,370,014	4,012,450	4,012,450	3,158,150	(21.3%)
Total Expenses	**12,758,345**	**14,300,185**	**14,172,142**	**13,503,714**	**(5.6%)**
Parking Facilities Fund:					
Operating Expenses	682,007	732,212	725,112	740,785	1.2%
Non-Operating Expenses	620,523	628,200	627,700	625,697	(0.4%)
Debt Service	442,937	419,904	422,650	398,630	(5.1%)
Capital Additions	0	14,000	14,000	67,900	385.0%
Capital Projects	40,200	97,600	97,600	1,508,200	1445.3%
Total Expenses	**1,785,667**	**1,891,916**	**1,887,062**	**3,341,212**	**76.6%**
Solid Waste Utility Fund:					
Operating Expenses	8,553,306	10,029,117	9,883,704	10,847,060	8.2%
Non-Operating Expenses	1,713,351	1,626,594	1,715,392	1,693,274	4.1%
Debt Service	381,522	364,329	364,329	349,323	(4.1%)
Capital Additions	1,024,260	901,395	856,695	875,000	(2.9%)
Capital Projects	349,917	611,100	611,100	2,745,000	349.2%
Total Expenses	**12,022,356**	**13,532,535**	**13,431,220**	**16,509,657**	**22.0%**
Storm Water Utility Fund:					
Operating Expenses	780,166	1,064,400	980,540	1,100,943	3.4%
Non-Operating Expenses	262,149	275,814	329,006	321,105	16.4%
Debt Service	0	0	0	0	
Capital Additions	0	185,135	169,907	0	(100.0%)
Capital Projects	345,473	667,186	667,186	1,115,000	67.1%
Total Expenses	**1,387,788**	**2,192,535**	**2,146,639**	**2,537,048**	**15.7%**
Custodial & Bldg. Maint. Fund:					
Operating Expenses	769,939	1,047,890	940,055	1,081,176	3.2%
Non-Operating Expenses	5,148	13,075	13,075	9,693	(25.9%)
Debt Service	0	0	0	0	
Capital Additions	0	0	0	7,000	
Capital Projects	0	0	0	0	
Total Expenses	**$ 775,087**	**$ 1,060,965**	**$ 953,130**	**$ 1,097,869**	**3.5%**

Financial Summary - Expenditures By Department and Category (Continued)

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Budget FY 2005
Fleet Operations Fund:					
Operating Expenses	$ 4,058,657	$ 4,134,335	$ 4,592,311	$ 5,038,728	21.9%
Non-Operating Expenses	21,439	43,038	41,038	33,229	(22.8%)
Debt Service	0	0	0	5,213	
Capital Additions	49,612	76,000	72,644	6,500	(91.4%)
Capital Projects	42,966	0	0	0	
Total Expenses	**4,172,674**	**4,253,373**	**4,705,993**	**5,083,670**	**19.5%**
WATER & ELECTRIC DEPT:					
Railroad Fund:					
Operating Expenses	470,900	561,684	618,077	655,741	16.7%
Non-Operating Expenses	230,810	238,500	238,500	236,712	(0.7%)
Debt Service	10,803	35,699	35,699	35,000	(2.0%)
Capital Additions	0	30,000	30,000	10,000	(66.7%)
Capital Projects	247,247	628,800	628,800	485,700	(22.8%)
Total Expenses	**959,760**	**1,494,683**	**1,551,076**	**1,423,153**	**(4.8%)**
Water Utility Fund:					
Operating Expenses	6,583,208	7,990,763	7,399,193	8,742,950	9.4%
Non-Operating Expenses	3,707,407	3,815,831	3,843,564	3,846,478	0.8%
Debt Service	1,628,503	1,860,000	2,083,145	2,202,851	18.4%
Capital Additions	159,710	276,000	276,000	270,000	(2.2%)
Capital Projects	3,616,390	8,391,407	8,391,407	5,841,350	(30.4%)
Total Expenses	**15,695,218**	**22,334,001**	**21,993,309**	**20,903,629**	**(6.4%)**
Electric Utility Fund:					
Operating Expenses	55,976,422	64,755,310	63,979,849	68,182,661	5.3%
Non-Operating Expenses	11,553,545	12,176,769	12,562,453	13,189,431	8.3%
Debt Service	1,633,030	1,485,000	1,500,000	1,500,000	1.0%
Capital Additions	1,104,899	1,356,775	1,353,025	1,246,750	(8.1%)
Capital Projects	8,136,972	4,205,600	5,961,875	4,900,000	16.5%
Total Expenses	**78,404,868**	**83,979,454**	**85,357,202**	**89,018,842**	**6.0%**
CULTURAL AFFAIRS FUND:					
Operating Expenses	336,174	377,238	363,125	382,277	1.3%
Non-Operating Expenses	0	2,625	2,625	1,284	(51.1%)
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	**336,174**	**379,863**	**365,750**	**383,561**	**1.0%**
CONVENTION & TOURISM FUND					
Operating Expenses	1,231,522	1,430,918	1,421,923	1,624,103	13.5%
Non-Operating Expenses	11,392	55,757	55,757	2,996	(94.6%)
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	**1,242,914**	**1,486,675**	**1,477,680**	**1,627,099**	**9.4%**
EMPLOYEE BENEFIT FUND:					
Operating Expenses	10,378,929	10,153,040	10,454,482	10,924,789	7.6%
Non-Operating Expenses	0	2,625	2,625	1,286	(51.0%)
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	**$ 10,378,929**	**$ 10,155,665**	**$ 10,457,107**	**$ 10,926,075**	**7.6%**

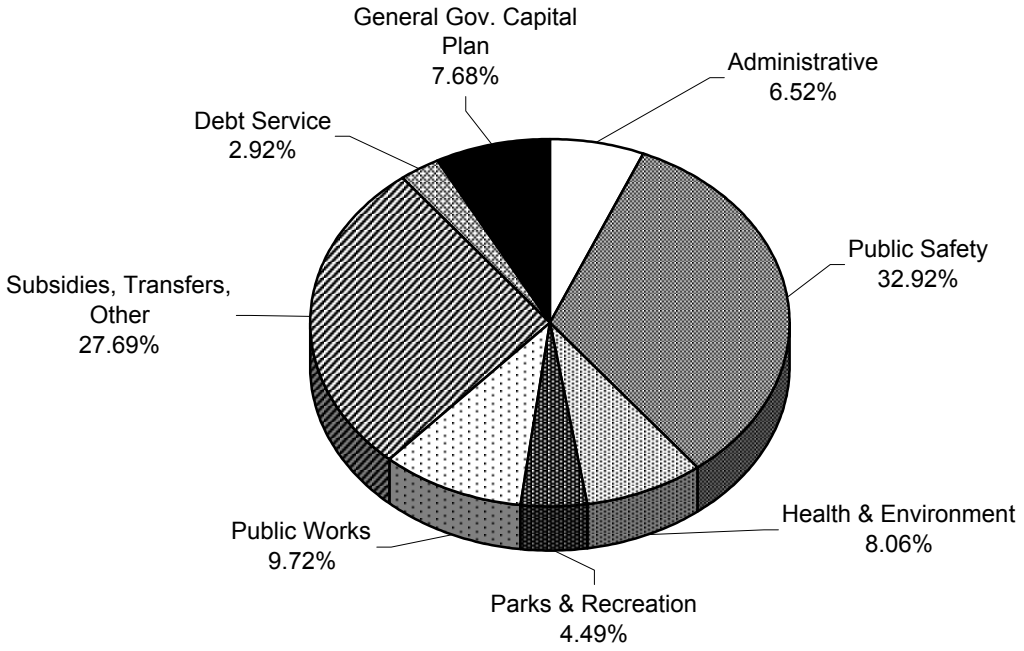
Financial Summary - Expenditures By Department and Category (Continued)

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Budget FY 2005
INFORMATION SERVICES FUND:					
Operating Expenses	$ 2,735,128	$ 3,396,549	$ 3,283,176	$ 3,573,056	5.2%
Non-Operating Expenses	186,620	198,988	273,282	263,998	32.7%
Debt Service	0	0	0	0	
Capital Additions	231,706	372,870	403,644	346,564	(7.1%)
Capital Projects	0	0	0	0	
Total Expenses	**3,153,454**	**3,968,407**	**3,960,102**	**4,183,618**	**5.4%**
PUBLIC COMM. FUND:					
Operating Expenses	612,875	745,493	740,877	780,177	4.7%
Non-Operating Expenses	79,893	115,250	115,250	112,568	(2.3%)
Debt Service	0	0	0	0	
Capital Additions	21,852	125,000	125,000	54,000	(56.8%)
Capital Projects	0	0	0	0	
Total Expenses	**714,620**	**985,743**	**981,127**	**946,745**	**(4.0%)**
CONTRIBUTIONS FUND:					
Operating Expenses	150,792	185,359	166,394	180,887	(2.4%)
Non-Operating Expenses	84,717	89,013	89,013	856	(99.0%)
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	**235,509**	**274,372**	**255,407**	**181,743**	**(33.8%)**
99 1/4 CENT SALES TAX FUND:					
Operating Expenses	0	0	0	0	
Non-Operating Expenses	4,661,627	3,745,587	3,745,587	3,473,100	(7.3%)
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	**4,661,627**	**3,745,587**	**3,745,587**	**3,473,100**	**(7.3%)**
PARKS SALES TAX FUND:					
Operating Expenses	816	1,287	1,287	1,393	8.2%
Non-Operating Expenses	3,834,950	2,928,860	2,928,860	3,845,718	31.3%
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	**3,835,766**	**2,930,147**	**2,930,147**	**3,847,111**	**31.3%**
TRANSPTN. SALES TAX FUND:					
Operating Expenses	0	0	0	0	
Non-Operating Expenses	7,401,513	9,131,067	9,131,067	9,567,500	4.8%
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	**7,401,513**	**9,131,067**	**9,131,067**	**9,567,500**	**4.8%**
PUBLIC IMPROVEMENT FUND:					
Operating Expenses	36,260	33,558	33,558	46,169	37.6%
Non-Operating Expenses	539,000	2,671,500	2,671,500	600,000	(77.5%)
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	$ **575,260**	$ **2,705,058**	$ **2,705,058**	$ **646,169**	**(76.1%)**

Financial Summary - Expenditures By Department and Category (Continued)

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Budget FY 2005
SPECIAL ROAD DIST. TAX FUND					
Operating Expenses	$ 0	$ 0	$ 0	$ 0	
Non-Operating Expenses	1,045,808	2,708,425	2,708,425	1,003,425	(63.0%)
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	**1,045,808**	**2,708,425**	**2,708,425**	**1,003,425**	**(63.0%)**
CAPITAL PROJECTS (CIP):					
Operating Expenses	0	0	0	0	
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	6,694,471	12,262,219	12,784,673	7,231,813	(41.0%)
Total Expenses	**6,694,471**	**12,262,219**	**12,784,673**	**7,231,813**	**(41.0%)**
DEBT SERVICE FUND:					
Operating Expenses	0	0	0	0	
Non-Operating Expenses	0	0	0	0	
Debt Service	1,502,575	2,777,503	2,778,163	2,744,243	(1.2%)
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	**1,502,575**	**2,777,503**	**2,778,163**	**2,744,243**	**(1.2%)**
TOTAL FOR ALL FUNDS:					
OPERATING EXPENSES	**161,029,923**	**182,317,166**	**180,819,094**	**194,934,214**	**6.9%**
NON-OPERATING EXPENSES	**44,307,349**	**48,526,249**	**49,304,477**	**46,568,284**	**(4.0%)**
DEBT SERVICE	**6,691,130**	**8,111,992**	**8,357,238**	**8,271,633**	**2.0%**
CAPITAL ADDITIONS	**4,591,926**	**5,663,767**	**5,565,171**	**4,828,163**	**(14.8%)**
CAPITAL PROJECTS	**24,475,144**	**32,374,081**	**34,652,810**	**28,683,417**	**(11.4%)**
TOTAL EXPENSES	$ **241,095,472**	$ **276,993,255**	$ **278,698,790**	$ **283,285,711**	**2.3%**

General Government Expenditures By Function
FY 2006



General Government Expenditures By Function

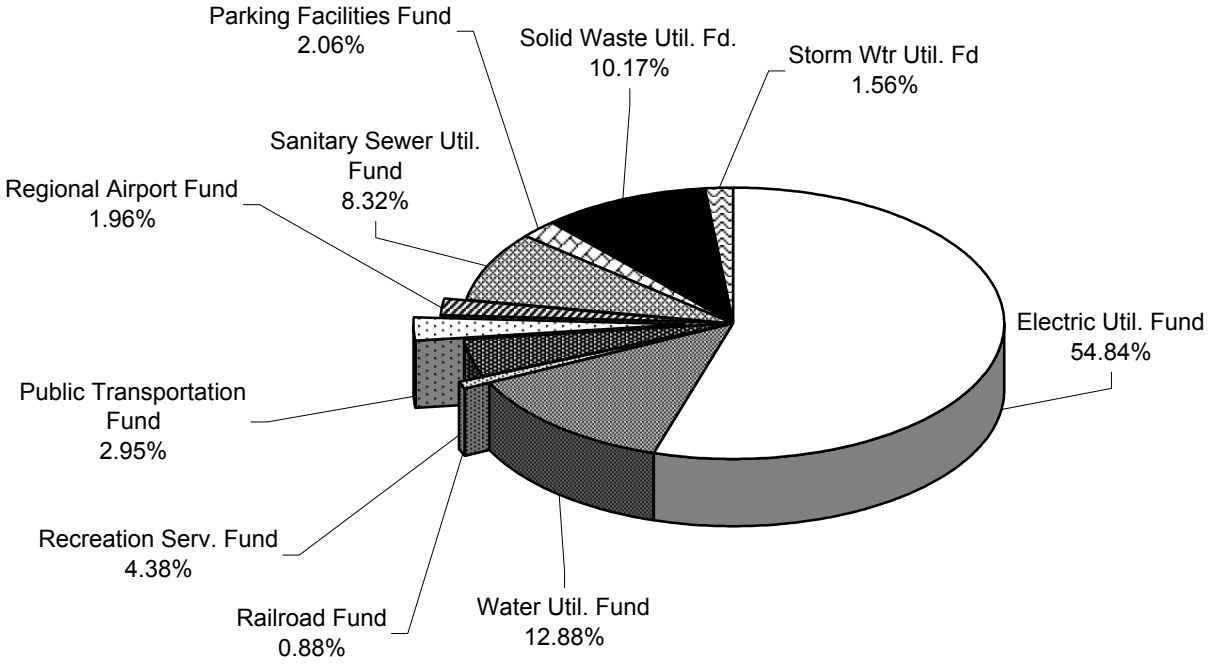
	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Budget FY 2005
Administrative	$ 4,991,116	$ 5,629,809	$ 5,554,730	$ 6,136,529	9.0%
Public Safety	26,638,920	29,453,940	28,954,080	30,985,899	5.2%
Health & Environment	8,238,650	7,485,314	7,092,802	7,582,040	1.3%
Parks & Recreation	3,476,623	3,948,835	3,914,433	4,223,114	6.9%
Public Works	7,269,608	8,369,671	8,105,206	9,148,910	9.3%
Subsidies/Transfers & Other	23,640,457	28,751,554	28,709,124	26,065,732	(9.3%)
Debt Service	1,502,575	2,777,503	2,778,163	2,744,243	(1.2%)
General Gov. Capital Plan	6,694,471	12,262,219	12,784,673	7,231,813	(41.0%)
Total Appropriations	**$ 82,452,420**	**$ 98,678,845**	**$ 97,893,211**	**$ 94,118,280**	**(4.6%)**

✧ **Subsidies/Transfers & Other:** includes City General, Cultural Affairs Fund, Convention & Tourism Fund, Transportation Sales Tax Fund, 99 Quarter Cent Sales Tax Fund, Parks Sales Tax Fund, Public Improvement Fund, Special Road District Tax Fund and Contributions Fund.
The FY 2006 transfers include a decrease in transfers into the Capital Projects Fund due to the expiration of the 1/4 Cent Capital Improvements Sales Tax on December 31, 2005. The transfer being made from each department into the Employee Benefit Fund is less than the transfer made in FY 2005.

✧ **Administrative:** includes City Council, City Clerk & Elections, City Manager, Finance (general fund), Human Resources and Law Department. On average these budgets are increasing 6% with additional money set aside for the finance department's building rental payment when the move is complete.

✧ **General Government Capital Plan**: decreased in Streets and Sidewalks due to the expiration of the 1/4 Cent Capital Improvements Sales Tax on December 31, 2005.

Enterprise Fund Expenses By Fund
FY 2006

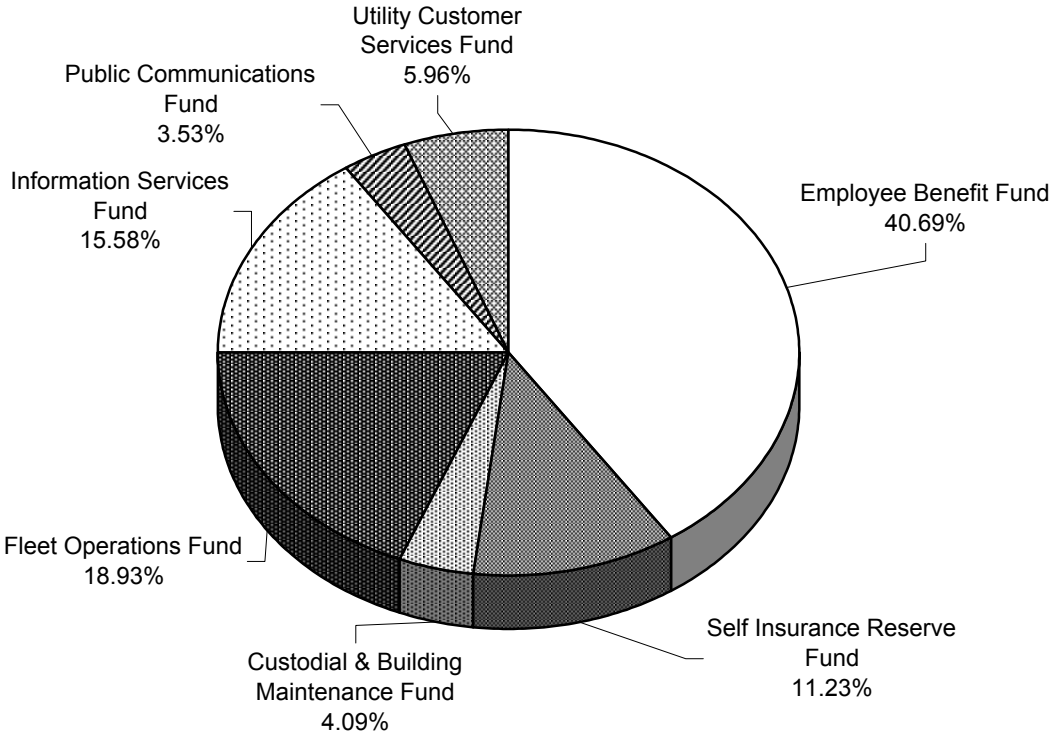


Enterprise Fund Expenses By Fund

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Budget FY 2005
Electric Utility Fund	$ 78,404,868	$ 83,979,454	$ 85,357,202	$ 89,018,842	6.0%
Water Utility Fund	15,695,218	22,334,001	21,993,309	20,903,629	(6.4%)
Railroad Fund	959,760	1,494,683	1,551,076	1,423,153	(4.8%)
Recreation Services Fund	6,825,727	7,123,645	7,057,985	7,107,332	(0.2%)
Public Transportation Fund	3,254,047	4,872,847	4,808,380	4,783,427	(1.8%)
Regional Airport Fund	2,491,836	2,133,371	2,108,443	3,186,641	49.4%
Sanitary Sewer Utility Fund	12,758,345	14,300,185	14,172,142	13,503,714	(5.6%)
Parking Facilities Fund	1,785,667	1,891,916	1,887,062	3,341,212	76.6%
Solid Waste Utility Fund	12,022,356	13,532,535	13,431,220	16,509,657	22.0%
Storm Water Utility Fund	1,387,788	2,192,535	2,146,639	2,537,048	15.7%
Total	**$ 135,585,612**	**$ 153,855,172**	**$ 154,513,458**	**$ 162,314,655**	**5.5%**

- **Water Utility Fund**, **Railroad Fund**, **Public Transportation**, **Recreation Services** and **Sanitary Sewer** all have decreases due to the decrease in capital projects that were budgeted for in FY 2005.
- **Regional Airport Fund**: increase due to the mill and overlay of the general aviation apron and taxiway A-4.
- **Parking Facilities Fund**: increase due to the additional floor being added to the Plaza Parking Garage.
- **Solid Waste Fund**: increase due to the Landfill cell #4 project.

Internal Service Fund Expenses By Fund
FY 2006



Internal Service Fund Expenses By Fund

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Budget FY 2005
Employee Benefit Fund	$ 10,378,929	$ 10,155,665	$ 10,457,107	$ 10,926,075	7.6%
Self Insurance Reserve Fd	2,524,474	2,531,027	3,697,635	3,015,550	19.1%
Custodial & Bldg Maint. Fd	775,087	1,060,965	953,130	1,097,869	3.5%
Fleet Operations Fund	4,172,674	4,253,373	4,705,993	5,083,670	19.5%
Information Services Fund	3,153,454	3,968,407	3,960,102	4,183,618	5.4%
Public Communications Fd	714,620	985,743	981,127	946,745	(4.0%)
Utility Customer Serv. Fd	1,338,202	1,504,058	1,537,027	1,599,249	6.3%
Total	$ **23,057,440**	$ **24,459,238**	$ **26,292,121**	$ **26,852,776**	**9.8%**

- **Employee Benefit Fund**: increase due to significant increase in medical and prescription claim costs.
- **Self Insurance Reserve Fd**: increase in the cost of damage claims.
- **Fleet Operations Fund**: the increase reflects projected increased fuel costs.
- **Public Communications Fund**: the decrease reflects large capital items that were purchased in FY 2005.
- **Utility Customer Services Fund and Information Serv ices Fund**: general increases for operational expenses.

(THIS PAGE INTENTIONALLY LEFT BLANK)

Overall Revenue Summaries

City of Columbia
Columbia, Missouri

OVERALL REVENUES:

- **Property Taxes:** The growth in Property Taxes is shown to be 8.1% over Estimated FY 2005. The county wide reassessment that was completed by the assessor allowed for a 3.5% increase due to revaluation. The growth of assessed valuation of real property for new construction is projected to be 5%, which is the same as in 2005. Similar growth is projected for personal property. The General Fund rate will remain at $0.41 per $100 assessed value as it has since 2002. There is no G.O. Bond levy.

- **Sales Taxes**: The growth in Sales Taxes is projected at 4.5%, however with the expiration of the 1/4 cent capital improvement sales tax and 1/8 cent parks sales tax overall sales tax revenues are down. The growth rate in FY 2004 and year to date in FY 2005 has been above the 5% level. City staff continues to be cautioulsy optimistic about the increase currently experienced in sales taxes. At this time, the projected estimated increase reflects this trend which is the result of some major new retail developments in FY 2005.

- **PILOT**: (Payment-In-Lieu-Of-Taxes) The Water and Electric Fund pays the General Fund annually an amount substantially equivalent to the 7% gross receipts taxes and property taxes which would be paid if the utilities were owned privately. PILOT payments are projected to grow at 8.8% over Estimated FY 2005 based upon recent growth trends, and the proposed rate increases in the Electric and Water Utilities.

- **General and Administrative Fees**: (G&A) The City charges proportionately for all services performed by General Fund departments for enterprise, internal services, and other City funds. The charges are computed on the basis of an estimated allocation of time the various City departments contribute for servicing these funds. Beginning in FY 2001, we added an additional component to this fee calculation which collects from some of our other city-owned utilities (Sewer, Solid Waste, and Storm Water) a payment-in-lieu-of-taxes equal to the amount they would pay in property taxes. G&A Fees are projecting a 5.7% increase over Estimated FY 2005.

- **Grants**: The 13.9% decrease is due to the reduced amount of funding from the state for health grants for minority health, and one time grants received in FY 2005 for Homeland Security.

- **Capital Contributions**: The decrease of 35.9% reflects the reduction for new capital grant funds in Airport to refurbish an existing runway, Public Transportation to construct new bus shelters and the renovation of the Wabash station in FY 2005.

- **Interest**: Interest earnings are shown on a GAAP basis which requires an adjustment for unrealized gains and losses. The FY 2006 budgeted increase of 5.8% reflects slight increases in interest rates while the city continues to reduce cash balances through the planned use of funds that have accumulated.

- **Transfers**: These include both subsidies and transfers between funds. FY 2006 reflects a 14.2% decrease. This is primarily due to a smaller number of transfers going into the Capital Projects Fund to fund General Government capital projects. The transfer into the Employee Benefit Fund has also been reduced by $500,000.

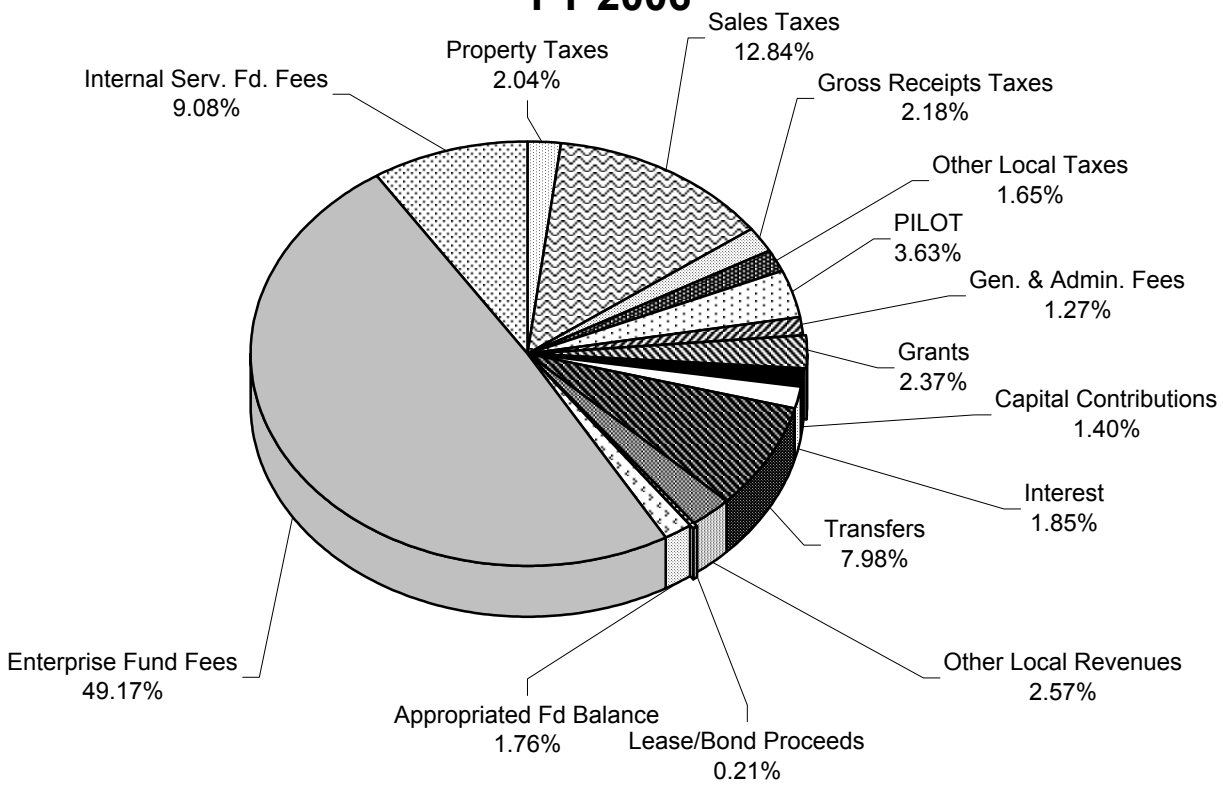
- **Other Local Revenues**: include Licenses and Permits, Fines, Governmental Fees and Charges, and Miscellaneous Revenues such as Auction Revenues from the sale of surplus equipment and revenue from the sale of SO2 allowances in Electric. For FY 2006, Other Local Revenues are showing a decrease of 40.7%. This decrease is primarily due to no SO2 allowances budgeted to be sold in FY 2006 ($3.8 million) and a reduction in amount budgeted for Special Assessment Tax Bills.

- **Appropriated Fund Balance**: Due to careful analysis and a close watchful eye on expenditures and revenues for FY 2004 and estimated FY 2005, the appropriated fund balance is higher for FY 2006 due to the. use of Captial Fund balance for street projects.

- **Enterprise Fund Fees**: These are fees charged to users for utility and other types of services. The 9.0% increase for FY 2006 reflects a growing number of customers as well as rate increases proposed in Water, Electric and Sewer.

- **Internal Service Fund Fees**: These are fees charged for providing services to other city departments. The 10.5% increase reflects increased medical and prescription costs, self insurance fees and increases in charges for custodial and bulding maintenance after a number of years of drawing down on accumulated fund balance.

Overall Revenue Summary
FY 2006



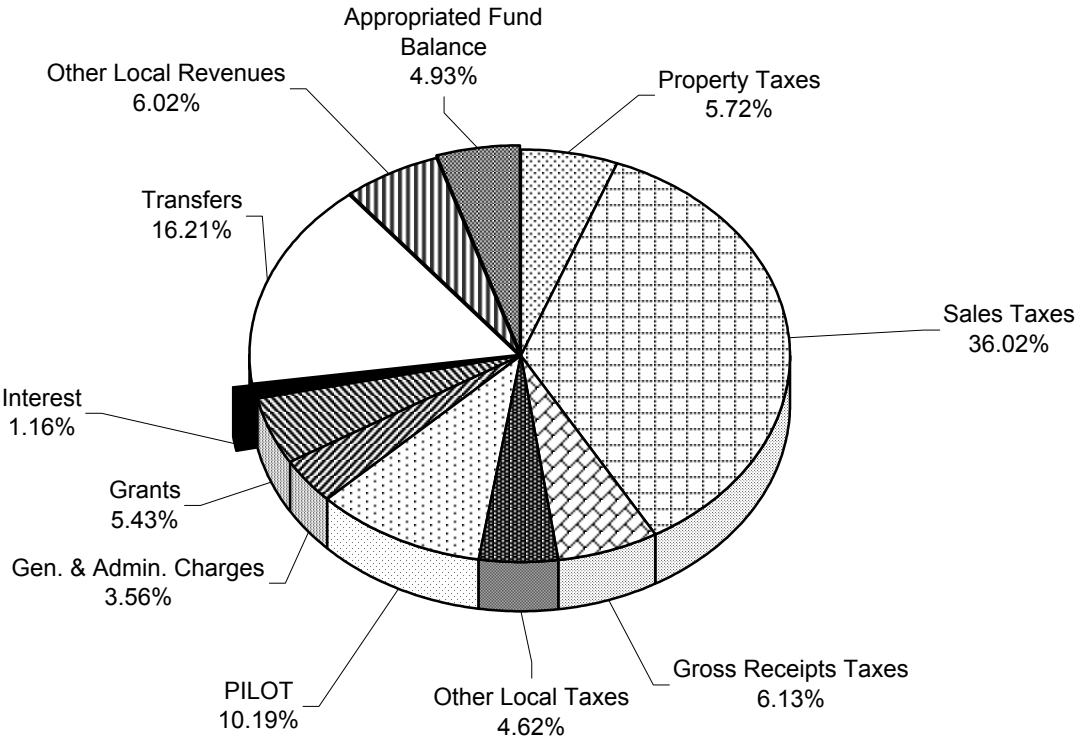
All Funds Revenue By Category

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Estimated FY 2005
Property Taxes	$ 4,684,168	$ 4,835,983	$ 4,859,136	$ 5,254,175	8.1%
Sales Taxes	33,549,370	34,738,070	35,139,000	33,077,926	(5.9%)
Gross Receipts Taxes	5,348,540	5,205,711	5,557,528	5,626,828	1.2%
Other Local Taxes	4,185,746	4,115,550	4,245,000	4,245,000	0.0%
PILOT	7,970,369	8,392,635	8,600,000	9,359,625	8.8%
Gen. & Admin. Charges	3,052,749	3,093,319	3,093,319	3,270,654	5.7%
Grants	10,636,555	7,138,199	7,099,620	6,114,963	(13.9%)
Capital Contributions	6,600,749	5,595,560	5,625,560	3,604,424	(35.9%)
Interest	4,375,775	4,084,500	4,494,667	4,756,200	5.8%
Transfers	21,927,224	23,969,842	23,944,042	20,541,978	(14.2%)
Other Local Revenues	10,109,682	7,376,926	11,180,439	6,630,123	(40.7%)
Lease/Bond Proceeds	0	0	0	542,500	0.0%
Appropriated Fund Balance	22,257,837	4,977,270	4,128,270	4,529,695	9.7%
Enterprise Fund Fees	106,525,572	113,825,629	116,161,836	126,632,435	9.0%
Internal Service Fund Fees	18,774,318	20,314,739	21,152,047	23,378,809	10.5%
Total	**$ 259,998,654**	**$ 247,663,933**	**$ 255,280,464**	**$ 257,565,335**	**0.9%**

Financial Summary - FY 2006 Revenue Summary By Category and Funding Source

	General Government	Enterprise	Internal Service	FY 2006 Total
TAXES:				
Property Taxes	$ 5,254,175	$ 0	$ 0	$ 5,254,175
Sales Tax	33,077,926	0	0	33,077,926
Gross Receipts Taxes	5,626,828	0	0	5,626,828
Other Local Taxes	4,245,000	0	0	4,245,000
TOTAL TAXES	**48,203,929**	**0**	**0**	**48,203,929**
INTRAGOVERNMENTAL REVENUES:				
PILOT	9,359,625	0	0	9,359,625
Gen. & Admin. Fees	3,270,654	0	0	3,270,654
TOTAL INTRAGOVERNMENTAL REV.	**12,630,279**	**0**	**0**	**12,630,279**
INTERGOVERNMENTAL REVENUES (Grant Revenue)	**4,990,236**	**1,124,727**	**0**	**6,114,963**
CAPITAL CONTRIBUTIONS	**0**	**3,604,424**	**0**	**3,604,424**
INVESTMENT REVENUE	**1,063,000**	**3,302,200**	**391,000**	**4,756,200**
OPERATING TRANSFERS	**14,881,392**	**5,160,452**	**500,134**	**20,541,978**
OTHER LOCAL REVENUE:	**5,524,723**	**873,000**	**232,400**	**6,630,123**
LEASE/BOND PROCEEDS	**542,500**	**0**	**0**	**542,500**
APPROPRIATED FUND BALANCE	**4,529,695**	**0**	**0**	**4,529,695**
ENTERPRISE FUND FEES:				
Railroad Utility Fees	0	939,136	0	939,136
Water Utility Fees	0	13,800,000	0	13,800,000
Electric Utility Fees	0	83,984,250	0	83,984,250
Recreation Fees	0	3,993,300	0	3,993,300
Public Transportation Fees	0	918,135	0	918,135
Airport Utility Fees	0	592,670	0	592,670
Sanitary Sewer Fees	0	8,307,400	0	8,307,400
Parking Fees	0	1,638,736	0	1,638,736
Solid Waste Utility Fees	0	11,129,308	0	11,129,308
Storm Water Utility Fees	0	1,329,500	0	1,329,500
TOTAL ENTERPRISE FUND FEES	**0**	**126,632,435**	**0**	**126,632,435**
INTERNAL SERVICE FEES:				
Locator Fees	0	132,875	0	132,875
Health Insurance Fees	0	0	10,373,460	10,373,460
Self Insurance Fees	0	0	1,998,375	1,998,375
Custodial & Bldg Maintenance Fees	0	0	775,436	775,436
Fleet Maintenance Fees	0	0	4,964,344	4,964,344
Information Services Fees	0	0	3,288,630	3,288,630
Print Shop & Mailroom Fees	0	0	769,962	769,962
Utility Customer Services Billing Fees	0	0	1,075,727	1,075,727
TOTAL INTERNAL SERVICE FUND FEES	**0**	**132,875**	**23,245,934**	**23,378,809**
TOTAL REVENUES AND OTHER SOURCES	**$ 92,365,754**	**$ 140,830,113**	**$ 24,369,468**	**$ 257,565,335**

General Government Revenues
FY 2006



General Government Revenues

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Estimated FY 2005
Property Taxes	$ 4,684,168	$ 4,835,983	$ 4,859,136	$ 5,254,175	8.1%
Sales Taxes	33,549,370	34,738,070	35,139,000	33,077,926	(5.9%)
Gross Receipts Taxes	5,348,540	5,205,711	5,557,528	5,626,828	1.2%
Other Local Taxes	4,185,746	4,115,550	4,245,000	4,245,000	0.0%
PILOT	7,970,369	8,392,635	8,600,000	9,359,625	8.8%
Gen. & Admin. Charges	3,052,749	3,093,319	3,093,319	3,270,654	5.7%
Grants	9,371,414	5,988,499	5,822,237	4,990,236	(14.3%)
Interest	1,633,606	1,118,000	1,057,325	1,063,000	0.5%
Transfers	14,838,152	17,650,600	17,669,500	14,881,392	(15.8%)
Other Local Revenues	6,129,696	5,709,876	5,791,057	5,524,723	(4.6%)
Lease/Bond Proceeds	0	0	0	542,500	0.0%
Appropriated Fund Balance	22,257,837	4,977,270	4,128,270	4,529,695	9.7%
Total	**$ 113,021,647**	**$ 95,825,513**	**$ 95,962,372**	**$ 92,365,754**	**(3.7%)**

GENERAL FUND REVENUES:

The City of Columbia receives revenues from a number of sources, including Property Taxes; Sales Taxes; Other Local Taxes; PILOT; General and Administrative (G&A) Fees; Grants; Interest Revenue; Transfers; Franchises, Licenses and Permits; Fines, Fees, Service Charges, Miscellaneous Revenues, and Appropriated Fund Balance.

Some of the City's major revenue sources include: Sales Taxes, Transfers, PILOT, Other Local Taxes, and G&A Fees. Revenues highlighted below are those which are shown to change significantly from Estimated FY 2005 to Adopted FY 2006.

✧ **Property Taxes:** The growth in Property Taxes is shown to be 8.1% over Estimated FY 2005. The county wide reassessment that was completed by the assessor allowed for a 3.5% increase due to revaluation. The growth of assessed valuation of real property for new construction is projected to be 5%, which is the same as in 2005. Similar growth projected for personal property. The General Fund rate will remain at $0.41 per $100 assessed value as it has since 2002. There is no G.O. Bond levy.

✧ **Sales Taxes:** A 1% general sales tax is levied on all persons selling tangible personal property or rendering taxable services on a retail basis within the City limits. The City's General Fund receives 95.9% of the 1% gross receipts received from the State, and the General Fund percentage has remained the same since FY 2001. The other 4.1% of the 1% received goes to the Public Improvement Fund. The FY 2006 General Fund Sales Tax is shown to increase 4.5% over Estimated FY 2005. The actual growth rate from FY 2003 to FY 2004 was 6.09%. The current trend in the growth rate has indicated strong sustained growth due to major retail development opening over the past year. City staff continues to be cautiously optimistic about the increases we are currently experiencing in sales taxes. At this time, the projected estimated increase reflects new projections based on the current trend.

✧ **Other Local Taxes**: These include the gasoline tax, cigarette tax, and motor vehicle taxes.

- ◊ Gasoline Tax provides for the construction and maintenance of highways. The rate is 17 cents per gallon. The FY 2006 amount is projected to remain the same as the Estimated FY 2005 amount of $2,400,000, which is approximately the same as the FY 2004 actual revenues.
- ◊ Cigarette Tax of 10 cents per package is collected on each package by the wholesaler. The FY 2006 amount is projected at the same amount as Estimated FY 2005. This is still slightly higher than the Actual FY 2004.
- ◊ Motor Vehicle Tax includes 1 1/2 cents per $1.00 vehicle cost and $12.50 of the license plate fee. The FY 2006 amount projects the same amount Estimated FY 2005 which is based on current trends. This amount is higher than the FY 2004 actual amount due to the turn around we are experiencing in the economy and the increase in the sale of vehicles.

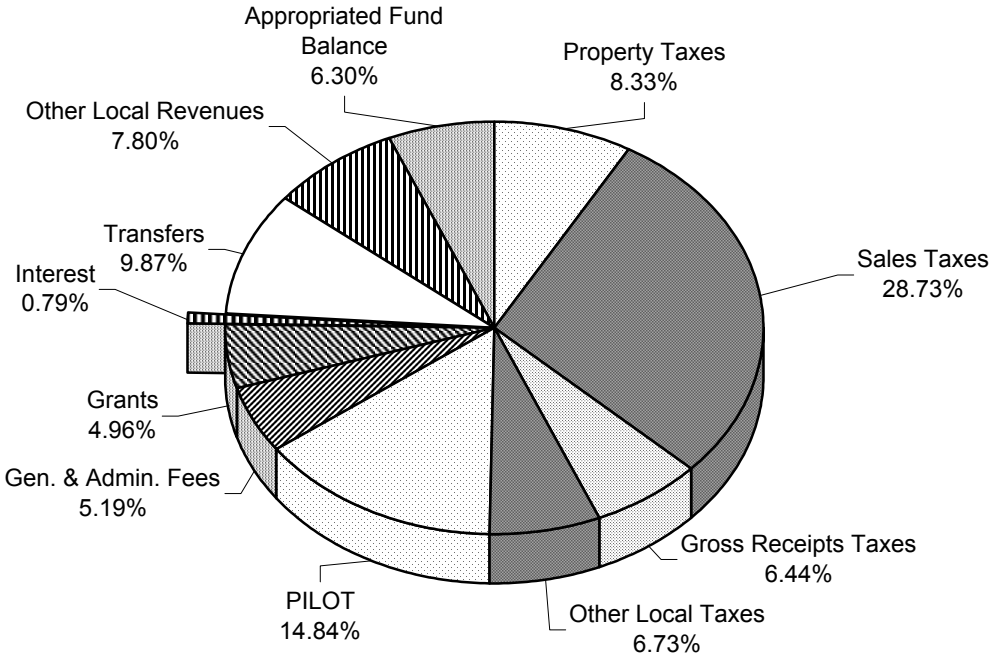
✧ **PILOT**: (Payment-In-Lieu-Of-Taxes) The Water and Electric Fund pays the General Fund annually an amount substantially equivalent to the 7% gross receipts taxes and property taxes which would be paid if the utilities were owned privately. PILOT payments are projected to grow at 8.8% over Estimated FY 2005 based upon recent growth trends, and projected rate increases in the Electric Utility and Water Utility.

✧ **General and Administrative (G&A) Fees:** The City charges proportionately for all services performed by General Fund departments for enterprise, internal services, and other City funds. The charges are computed on the basis of an estimated allocation of time the various City departments contribute for servicing these funds. Beginning in FY 2001, we added an additional component to this fee calculation which collects from some of our other city-owned utilities (Sewer, Solid Waste, and Storm Water) a payment-in-lieu-of-taxes equal to the amount they would pay in property taxes. G&A Fees are projecting a 5.7% increase over Estimated FY 2005.

✧ **Grants:** Grants are shown to decrease by 12.0% from Estimated FY 2005 due to the reduction in state and federal grants and specifically the elimination of the minority health grant in the Health department and Homeland Security Grants.

✧ **Appropriated Fund Balance**: Due to careful analysis and a close watchful eye on expenditures and revenues for FY 2004 and estimated FY 2005, the appropriated fund balance is slightly higher for FY 2006. This use of fund balance will maintain the General Fund Balance at the 16% of expenditures required by Council resolution.

General Fund Revenues
FY 2006



General Fund Revenues

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Estimated FY 2005
Property Taxes	$ 4,683,536	$ 4,835,983	$ 4,859,136	$ 5,254,175	8.1%
Sales Taxes	16,360,968	16,961,000	17,335,000	18,115,075	4.5%
Gross Receipts Taxes	3,940,563	3,752,065	4,030,815	4,060,115	0.7%
Other Local Taxes	4,185,746	4,115,550	4,245,000	4,245,000	0.0%
PILOT	7,970,369	8,392,635	8,600,000	9,359,625	8.8%
Gen. & Admin. Fees	3,052,749	3,093,319	3,093,319	3,270,654	5.7%
Grants	3,554,465	3,723,035	3,555,493	3,130,166	(12.0%)
Interest	440,216	600,000	500,000	500,000	0.0%
Transfers	5,357,995	5,459,768	5,448,668	6,223,107	14.2%
Other Local Revenues	5,104,297	4,718,717	4,764,563	4,919,310	3.2%
Appropriated Fund Balance	3,587,694	4,128,270	4,128,270	3,972,195	(3.8%)
Total	$ **58,238,598**	$ **59,780,342**	$ **60,560,264**	$ **63,049,422**	**4.1%**

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Estimated FY 2005
TAXES:					
PROPERTY TAXES:					
Real Estate	$ 3,636,886	$ 3,844,796	$ 3,844,796	$ 4,171,500	8.5%
Personal Property	892,046	849,750	855,000	927,675	8.5%
Other	154,604	141,437	159,340	155,000	(2.7%)
Total Property Taxes	**4,683,536**	**4,835,983**	**4,859,136**	**5,254,175**	**8.1%**
SALES TAX	**16,360,968**	**16,961,000**	**17,335,000**	**18,115,075**	**4.5%**
GROSS RECEIPTS TAX:					
Telephone	1,084,378	1,010,000	1,010,000	1,010,000	0.0%
Natural Gas	2,363,134	2,247,250	2,500,000	2,525,000	1.0%
Electric	402,247	404,000	430,000	434,300	1.0%
CATV	90,804	90,815	90,815	90,815	0.0%
Total Gross Receipts Tax	**3,940,563**	**3,752,065**	**4,030,815**	**4,060,115**	**0.7%**
OTHER LOCAL TAXES:					
Cigarette Tax	663,467	650,000	690,000	690,000	0.0%
Gasoline Tax	2,459,718	2,400,000	2,460,000	2,460,000	0.0%
Motor Vehicle Tax	1,062,561	1,065,550	1,095,000	1,095,000	0.0%
Total Other Local Taxes	**4,185,746**	**4,115,550**	**4,245,000**	**4,245,000**	**0.0%**
TOTAL TAXES	**29,170,813**	**29,664,598**	**30,469,951**	**31,674,365**	**4.0%**
INTRAGOVERNMENTAL REVENUES:					
PILOT:					
PILOT - Electric	5,991,410	6,377,045	6,550,000	7,155,875	9.3%
PILOT - Water	1,978,959	2,015,590	2,050,000	2,203,750	7.5%
Total PILOT	**7,970,369**	**8,392,635**	**8,600,000**	**9,359,625**	**8.8%**
Gen. & Admin. Revenue	3,052,749	3,093,319	3,093,319	3,270,654	5.7%
TOTAL INTRAGOV. REV.	**11,023,118**	**11,485,954**	**11,693,319**	**12,630,279**	**8.0%**
INTERGOVERNMENTAL REVENUES:					
Federal / State Revenues	1,984,749	1,947,320	1,778,250	1,259,299	(29.2%)
County Revenues	1,569,716	1,775,715	1,777,243	1,870,867	5.3%
TOTAL INTERGOV. REV.	**3,554,465**	**3,723,035**	**3,555,493**	**3,130,166**	**(12.0%)**
INTEREST & INVESTMENT REVENUE:					
Investment Earnings & Interest	440,216	600,000	500,000	500,000	0.0%
Other Investment Income	0	0	0	0	
TOTAL INV. INCOME	**440,216**	**600,000**	**500,000**	**500,000**	**0.0%**
OPERATING TRANSFERS:					
Parks Sales Tax	246,000	253,380	253,380	511,505	101.9%
Transportation Sales Tax	4,668,048	4,808,097	4,808,097	5,324,380	10.7%
Public Improvement Fund	230,000	230,000	230,000	230,000	0.0%
Special Road District Tax	109,908	113,425	113,425	113,425	0.0%
Special Business District	7,500	7,500	7,500	7,500	0.0%
Capital Projects Fund	0	0	0	0	
Contributions Fund	38,392	11,100	0	0	
CDBG Fund	41,850	19,969	19,969	20,000	0.2%
Electric Fund	0	0	0	0	
Utility Customer Services Fund	16,297	16,297	16,297	16,297	0.0%
TOTAL OPER. TRANSF.	**$ 5,357,995**	**$ 5,459,768**	**$ 5,448,668**	**$ 6,223,107**	**14.2%**

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Estimated FY 2005
OTHER LOCAL REVENUE:					
LICENSES & PERMITS:					
Business License	$ 542,747	$ 530,250	$ 532,900	$ 546,200	2.5%
Liquor License	107,551	119,180	119,180	119,200	0.0%
Animal License	27,040	28,280	28,280	28,500	0.8%
TOTAL LIC. & PERMITS	**677,338**	**677,710**	**680,360**	**693,900**	**2.0%**
FINES:					
Corporation Court Fines	1,150,369	1,124,000	1,124,000	1,146,000	2.0%
Uniform Ticket Fines	161,973	180,000	125,000	140,000	12.0%
Meter Fines	257,908	300,000	230,000	240,000	4.3%
Alarm Violations	15,800	20,402	18,000	16,500	(8.3%)
TOTAL FINES	**1,586,050**	**1,624,402**	**1,497,000**	**1,542,500**	**3.0%**
FEES:					
Construction Fees	965,228	729,080	857,078	786,080	(8.3%)
Street Maintenance Fees	411,495	365,000	365,000	365,000	0.0%
Animal Control Fees	16,810	13,320	13,320	13,500	1.4%
Health Fees	304,489	305,520	314,667	315,667	0.3%
Other Fees	278,327	299,517	253,951	261,060	2.8%
TOTAL FEES	**1,976,349**	**1,712,437**	**1,804,016**	**1,741,307**	**(3.5%)**
MISC. REVENUES	**864,560**	**704,168**	**783,187**	**941,603**	20.2%
TOTAL OTR LOCAL REV.	**5,104,297**	**4,718,717**	**4,764,563**	**4,919,310**	**3.2%**
APPROP. FD BAL.	**3,587,694**	**4,128,270**	**4,128,270**	**3,972,195**	**(3.8%)**
TL REV. & OTR SOURCES	$ **58,238,598**	$ **59,780,342**	$ **60,560,264**	$ **63,049,422**	**4.1%**

ENTERPRISE FUND REVENUES:

The City of Columbia has ten enterprise funds that generate a total of $140,830,113 in revenues for FY 2006. The City provides the following utilities to its citizens: Electric, Water, Storm Water, Sewer, and Solid Waste collection. The City's other enterprise activities include Railroad, Public Transportation, Regional Airport, Parking, and Recreation Services.

Some of the City's major enterprise sources include: Sales of Electric and Water, Solid Waste Collection Charges, and Sewer Charges. Revenues highlighted below are those which are shown to change significantly from Estimated FY 2005 to Proposed FY 2006.

- **Electric Fund**: The sale of electricity is a major revenue source for this fund. There are approximately 41,500 customers that receive electricity from the city. The growth rate in new customers is about 2.6% per year. The major sources of electric revenue are as follows: Residential Sales (36%), Commercial and Industrial Sales (54%), and Sales to Public Authorities (10%). An 8.5% rate increase is proposed for FY 2006 to continue to provide funds for the increasing cost of purchased power and provide funding for needed capital projects. No SO2 allowance sale is budgeted for FY 2006 which is the reason the overall increase in revenue is only 5.9%.

- **Water Fund**: The sale of water is the major revenue source for this fund. There are approximately 39,000 customers that receive water from the City. The growth rate in new customers is about 3.2% per year. A 6.75% increase in revenue from the rate change is proposed to address debt service requirements and to meet the capital requirements of the fund.

- **Railroad Fund:** Rail traffic is experiencing growth due to the opening of the new rail terminal. An increase in the budget for capital Improvements is due to increased rail traffic.

- **Recreation Services Fund**: This fund provides various recreational services for which participants are charged fees. These fees are expected to recover only a portion of the cost of providing the activity. The remaining revenue comes in the form of subsidies and transfers from the General Fund and the Parks Sales Tax Fund.

- **Public Transportation Fund**: Revenues have been decreased due to the City receiving additional FTA grants in FY 2005 to build additional bus shelters/benches, refurbish and expand the Wabash Station. Fewer capital projects are budgeted for FY 2006 as projects budgeted in FY 2005 are constructed.

- **Regional Airport Fund**: Revenues were received from the FAA grants for FY 2006 are at a similar level as for FY 2005.

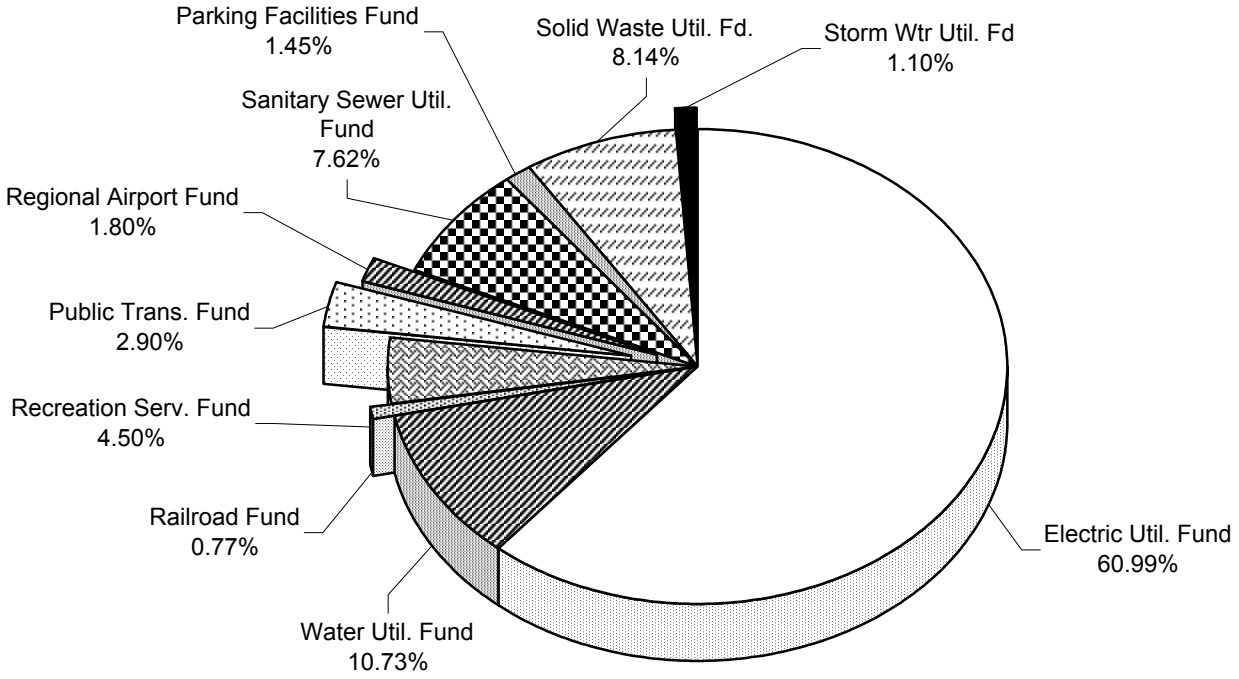
- **Sanitary Sewer Fund**: Sewer charges are the major revenue source for this fund. There are approximately 36,500 sewer utility customers. A 4.0% rate increase is proposed for FY 2006 to pay for the 2003 voter approved ballot issue revenue bonds used to fund capital improvements.

- **Parking Fund**: Parking fees are charged to users of the City's garages, surface lots, and metered parking. A fee increase was implemented in FY 2002. No fee increase is proposed for FY 2006.

- **Solid Waste Utility Fund**: There are about 36,500 Solid Waste utility accounts served by the City. The average residential rate per month is $11.17 for a single family. Revenue generated from both residential and commercial collection charges amounts to about 61% of the total refuse revenues. Landfill fees, which are $32.50/ton, amount to 18% of total revenues. There are no proposed fee increases for FY 2006.

- **Storm Water Fund**: Storm water fees paid by utility customers as well as development charges are the major revenue sources for this fund. FY 2006 revenues reflect a 10.4% decrease in total revenues from Estimated FY 2005. This reduction is in new development fees which were high in FY 2005.

Enterprise Fund Revenues By Fund
FY 2006



Enterprise Fund Revenues By Fund

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Estimated FY 2005
Electric Utility Fund	$ 70,622,822	$ 75,755,081	$ 81,145,000	$ 85,894,125	5.9%
Water Utility Fund	15,450,320	12,992,217	13,369,624	15,117,350	13.1%
Railroad Fund	698,961	887,390	1,006,130	1,084,236	7.8%
Recreation Services Fund	8,237,673	6,262,856	6,192,805	6,332,652	2.3%
Public Transportation Fund	3,690,491	6,118,418	6,264,972	4,079,209	(34.9%)
Regional Airport Fund	1,829,680	2,506,260	2,449,211	2,539,870	3.7%
Sanitary Sewer Utility Fund	10,469,474	10,340,000	10,993,503	10,734,900	(2.4%)
Parking Facilities Utility Fund	2,005,797	2,041,293	2,055,340	2,036,736	(0.9%)
Solid Waste Utility Fund	11,272,139	11,490,633	11,331,265	11,460,035	1.1%
Storm Water Utility Fund	1,942,810	1,475,200	1,730,700	1,551,000	(10.4%)
Total	$ **126,220,167**	$ **129,869,348**	$ **136,538,550**	$ **140,830,113**	**3.1%**

INTERNAL SERVICE FUND REVENUES:

The City of Columbia has seven internal service funds that generate a total of $24,369,468 in revenues. In the past the City has adjusted a number of the fees charged by these departments to allow for the use of amounts that have accumulated from net income. Many of these funds are now charging fees for the full amount of the cost of the services they provide. This results in higher rates of increases than may have been charged in the past. Several funds will still have a planned use of fund balance in FY 2006.

Below are revenue highlights for these funds.

- **Employee Benefit Fund**: This fund is used to account for the City of Columbia's self insurance program for health, disability, and life insurance for covered City employees. In addition, charges for Employee Health/Wellness (which consists of physicals, drug testing, Hepatitis B shots, etc.), employee recognition and post employment health benefits are included in this fund. In FY 2006 the fund shows a 11.8% increase which includes an increased number of participants as well as the proposed health insurance rate increase. The operating transfer into this fund has been reduced from $1,000,000 to $500,000.

- **Self Insurance Reserve Fund**: This fund is used to account for the reserves established and held in trust for the City's self insurance program, and to account for the payment of property and casualty losses, and uninsured workers' compensation claims. The 9.6% increase in FY 2006 revenues over Estimated FY 2005 is due to the increased amount collected from the other departments to pay for the ever increasing premiums paid by this fund.

- **Custodial and Building Maintenance Services Fund**: This fund provides janitorial and building maintenance services to the other city departments. FY 2006 revenues reflect an 12.6% increase. This fund has continued to increase its fund balance over the past few years. As mentioned above, we reduced the amount to be recovered resulting in a planned use of fund balance and an ending fund balance that would be at a level allowed by our internal service fund policy.

- **Fleet Maintenance Fund**: This fund provides equipment maintenance and repair operation for Public Works and other user departments. Departments are charged a shop labor rate. This rate is proposed to remain the same at $42 for FY 2006. This fund also provides a fueling station for many of the departments. A 0.6% increase in total revenues is projected due to increased fleet activities and the rising cost of fuel.

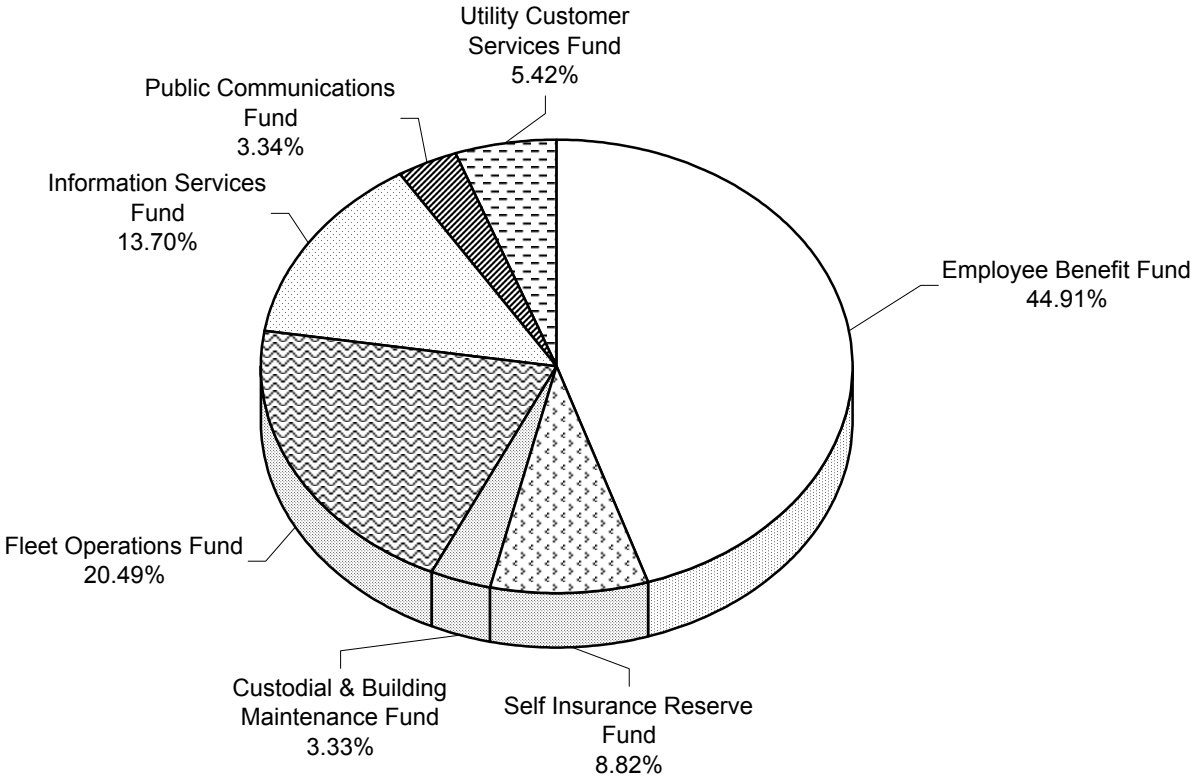
- **Information Services Fund**: This fund provides computer services to the other city departments including the support and administration of the AS/400 midrange computer, a Wide Area Network (WAN), Local Area Networks (LAN), telecommunications (PBX), personal computers, and workstations. Fees are assessed based upon each department's usage of the AS 400 and the number of computer workstations for all departments. The revenues for FY 2006 reflects a 1.3% increase over FY 2005.

- **Public Communications Fund**: This fund provides public communications, web communications/electronic government, printing services, and mail services. FY 2006 revenues reflect a 0.7% increase.

- **Utility Customer Services Fund**: This fund charges various City departments for billing the following types of utilities: waster, electric, sanitary sewer, solid waste, and storm water. FY 2006 revenues reflect a 6.4% increase.

  The rates charged to the user departments are adjusted, as needed, to cover the costs of providing the goods and services. An initial rate is set at the beginning of the budget process and then it is reviewed during the budget process to ensure that the Internal Service Funds are able to recover their operating costs.

Internal Service Fund Revenues By Fund
FY 2006



Internal Service Revenues By Fund

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Estimated FY 2005
Employee Benefit	$ 8,808,170	$ 9,754,028	$ 9,789,753	$ 10,943,594	11.8%
Self Insurance	1,849,606	1,925,000	1,960,000	2,148,375	9.6%
Custodial & Bldg Maint.	724,360	725,758	719,758	810,436	12.6%
Fleet Maintenance	4,320,988	4,257,780	4,962,625	4,992,744	0.6%
Information Services	3,015,922	3,243,065	3,296,965	3,338,630	1.3%
Public Communications	774,502	814,597	809,597	814,962	0.7%
Utility Customer Services	1,263,292	1,248,844	1,240,844	1,320,727	6.4%
Total	**$ 20,756,840**	**$ 21,969,072**	**$ 22,779,542**	**$ 24,369,468**	**7.0%**

(THIS PAGE INTENTIONALLY LEFT BLANK)

Summary, Trends and Fund Statements

City of Columbia

Columbia, Missouri

Financial Summary of Estimated Sources and Uses

	General Fund			Special Revenue Funds		
Financial Sources	Actual FY 2004	Estimated FY 2005	Adopted FY 2006	Actual FY 2004	Estimated FY 2005	Adopted FY 2006
Property Taxes	$ 4,683,536	$ 4,859,136	$ 5,254,175	$ 0	$ 0	$ 0
Sales Taxes	16,360,968	17,335,000	18,115,075	17,188,402	17,804,000	14,962,851
Gross Receipts Taxes	3,940,563	4,030,815	4,060,115	1,407,977	1,526,713	1,566,713
Other Local Taxes	4,185,746	4,245,000	4,245,000	0	0	0
PILOT	7,970,369	8,600,000	9,359,625	0	0	0
Gen. & Admin. Charges	3,052,749	3,093,319	3,270,654	0	0	0
Grants	3,554,465	3,555,493	3,130,166	1,202,710	1,234,000	1,226,220
Interest	440,216	500,000	500,000	328,359	377,000	383,000
Other Local Revenues	5,104,297	4,764,563	4,919,310	789,012	572,494	555,413
Internal Service Fund Fees	0	0	0	0	0	0
Enterprise Fund Fees	0	0	0	0	0	0
	$ 49,292,909	$ 50,983,326	$ 52,854,120	$ 20,916,460	$ 21,514,207	$ 18,694,197
Other Funding Sources/Transfers	5,357,995	5,448,668	6,223,107	413,924	478,597	466,739
Total Financial Sources: Less Appropriated Fund Balance	**$ 54,650,904**	**$ 56,431,994**	**$ 59,077,227**	**$ 21,330,384**	**$ 21,992,804**	**$ 19,160,936**
Expenditures						
Operating Expenses	48,019,544	53,161,949	58,072,968	2,766,723	2,311,914	2,572,454
Non-Operating Expenses	3,163,115	3,704,010	3,400,005	18,583,288	21,360,534	18,520,348
Debt Service	0	0	0	0	0	0
Capital Additions	1,722,704	1,791,968	1,576,449	0	0	0
Capital Projects	0	0	0	0	0	0
Total Estimated Expenditures Uses	**$ 52,905,363**	**$ 58,657,927**	**$ 63,049,422**	**$ 21,350,011**	**$ 23,672,448**	**$ 21,092,802**
Increase in Capital Assets	N/A	N/A	N/A	N/A	N/A	N/A
Appropriated or Planned Net Increase (Decrease) in Fund Balances	**1,745,541**	**(2,225,933)**	**(3,972,195)**	**(19,627)**	**(1,679,644)**	**(1,931,866)**

Financial Summary of Estimated Sources and Uses

Debt Service Funds			Capital Projects			Total Governmental Funds		
Actual FY 2004	Estimated FY 2005	Adopted FY 2006	Actual FY 2004	Estimated FY 2005	Adopted FY 2006	Actual FY 2004	Estimated FY 2005	Adopted FY 2006
$ 632	$ 0	$ 0	$ 0	$ 0	$ 0	$ 4,684,168	$ 4,859,136	$ 5,254,175
0	0	0	0	0	0	33,549,370	35,139,000	33,077,926
0	0	0	0	0	0	5,348,540	5,557,528	5,626,828
0	0	0	0	0	0	4,185,746	4,245,000	4,245,000
0	0	0	0	0	0	7,970,369	8,600,000	9,359,625
0	0	0	0	0	0	3,052,749	3,093,319	3,270,654
0	0	0	4,614,239	1,032,744	633,850	9,371,414	5,822,237	4,990,236
118,943	180,325	180,000	746,088	0	0	1,633,606	1,057,325	1,063,000
0	0	0	236,387	454,000	50,000	6,129,696	5,791,057	5,524,723
0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0
$ 119,575	$ 180,325	$ 180,000	$ 5,596,714	$ 1,486,744	$ 683,850	$ 75,925,658	$ 74,164,602	$ 72,412,167
2,749,693	2,777,503	2,743,583	6,316,540	8,964,732	5,990,463	14,838,152	17,669,500	15,423,892
2,869,268	**$ 2,957,828**	**$ 2,923,583**	**$ 11,913,254**	**$ 10,451,476**	**$ 6,674,313**	**$ 90,763,810**	**$ 91,834,102**	**$ 87,836,059**
0	0	0	0	0	0	50,786,267	55,473,863	60,645,422
0	0	0	0	0	0	21,746,403	25,064,544	21,920,353
0	0	0	0	0	0	0	0	0
1,502,575	2,778,163	2,744,243	0	0	0	3,225,279	4,570,131	4,320,692
0	0	0	0	0	0	0	0	0
0	0	0	6,694,471	12,784,673	7,231,813	6,694,471	12,784,673	7,231,813
$ 1,502,575	**$ 2,778,163**	**$ 2,744,243**	**$ 6,694,471**	**$ 12,784,673**	**$ 7,231,813**	**$ 82,452,420**	**$ 97,893,211**	**$ 94,118,280**
N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
1,366,693	**179,665**	**179,340**	**5,218,783**	**(2,333,197)**	**(557,500)**	**8,311,390**	**(6,059,109)**	**(6,282,221)**

General Government Fund Balance

General Fund -The City of Columbia has consistently been able to utilize balances from previous years from unspent appropriation and revenues in excess of budget as a funding source in its budget process as "Appropriated Fund Balance". Tight budgetary controls and prudent revenue estimates have resulted in actual expenditures averaging between 96 % and 98% of budget and actual revenues averaging between 102% and 104% of budget. The City will only budget the amount of fund balance that will maintain the 16% of expenditure threshold required by City Council Policy Resolution. The chart below depicts the last 10 years use of fund balance.

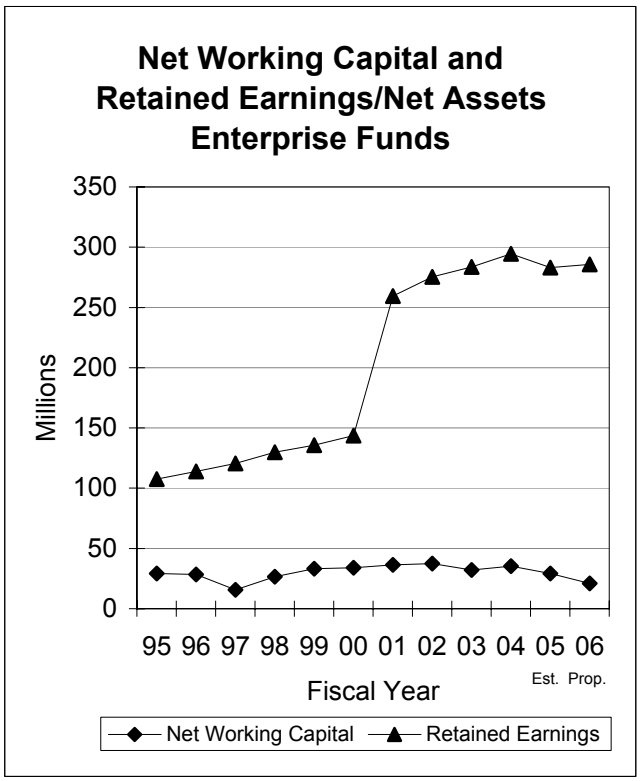
Special Revenue Funds - The budgets for the City's Special Revenue Funds can vary greatly from year to year. By nature these funds are restricted for special use and will often allow a portion of these funds to accumulate until such time as sufficient resources are available for projects, typically capital projects. Then funds will be transferred out and a reduction in fund balance will occur.

Debt Service Funds – Funds may accumulate or be utilized in any given budget year to meet the requirements for debt service reserves as outlined in various bond ordinances.

Capital Projects – The City will periodically budget funds that have accumulated from interest earnings or closed out/completed projects. The City does not allocate interest earnings to each project during their construction.

General Fund

Fiscal Year	Revenues	Expenditures	Unreserved, Undesignated Fund Balance	Fund Balance as a % of Expenditures
1994	$34,412,828	$32,382,118	$6,665,115	20.58%
1995	$36,945,336	$34,831,771	$7,151,470	20.53%
1996	$38,794,027	$36,233,996	$8,361,444	23.08%
1997	$41,207,631	$38,578,207	$8,560,657	22.19%
1998	$43,532,800	$40,870,715	$7,486,178	18.32%
1999	$43,416,652	$42,469,418	$7,673,988	18.07%
2000	$43,891,836	$41,975,779	$8,539,921	20.34%
2001	$48,665,665	$44,601,765	$10,274,719	23.04%
2002	$51,593,618	$48,626,769	$10,429,820	21.45%
2003	$54,210,002	$49,723,710	$11,489,854	23.11%
2004	$58,238,591	$52,905,356	$12,149,155	22.96%
2005 **est**	$60,560,264	$58,657,927	$14,046,844	23.95%
2006 **prop**	$63,049,422	$63,049,422	$10,074,649	16%

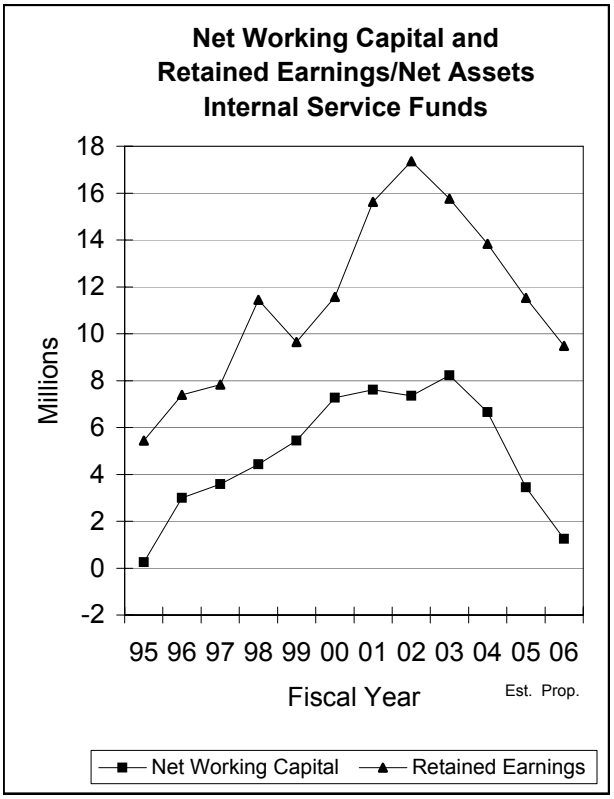


Enterprise Funds

User charges/rates are set in the City's Enterprise Funds to recuperate the costs of providing service and provide sufficient funds for the capital needs of the enterprise. The City also attempts to avoid significant rate increases in any given year. Periodically major changes in the cost of operations or major capital expansion will require large rate increases to cover these costs. The City has taken the approach where sufficient balances exist, to phase in these increases over a period of several years to minimize the effects on our citizens. The noticably large increase in retained earnings from 2000 to 2001 is due to GASB 34 which required the City to include contributions in Net Assets. The City also adjusted its capitalization threshold during this time frame.

Internal Service Funds

User charges/rates are set in the City's Internal Service Funds to recuperate the costs of providing service and provide sufficient funds for the capital needs of the operations. It has been typical for these funds to accumulate retained earnings over the years due to the fact that they are able to operate without expending their entire budget. When an internal service fund has accumulated excess retained earnings, the City will adjust the rate calculation for the three-year average of net income or loss. This allows the City to maintain appropriate levels of retained earnings without large swings in the rates charged out to departments in any given year. The noticably large increase in retained earnings from 2000 to 2001 is due to GASB 34 which required the City to include contributions in Net Assets. The City also adjusted its capitalization threshold during this time frame.



Financial Summary of Estimated Sources and Uses

	Enterprise Funds			Internal Service Funds		
Financial Sources	**Actual FY 2004**	**Estimated FY 2005**	**Adopted FY 2006**	**Actual FY 2004**	**Estimated FY 2005**	**Adopted FY 2006**
Property Taxes	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
Sales Taxes	0	0	0	0	0	0
Gross Receipts Taxes	0	0	0	0	0	0
Other Local Taxes	0	0	0	0	0	0
PILOT	0	0	0	0	0	0
Gen. & Admin. Charges	0	0	0	0	0	0
Grants	1,261,263	1,271,383	1,124,727	3,878	6,000	0
Interest	2,465,238	3,080,342	3,302,200	276,931	357,000	391,000
Other Local Revenues	2,151,443	5,163,320	873,000	1,828,543	226,062	232,400
Internal Service Fund Fees	126,830	126,425	132,875	18,647,488	21,025,622	23,245,934
Enterprise Fund Fees	106,525,572	116,161,836	126,632,435	0	0	0
	$ **112,530,346**	$ **125,803,306**	$ **132,065,237**	$ **20,756,840**	$ **21,614,684**	$ **23,869,334**
Other Financing Sources/Transfers	13,689,821	10,735,244	8,764,876	0	1,164,858	500,134
Total Financial Sources: Less Appropriated Fund Balance	$ **126,220,167**	$ **136,538,550**	$ **140,830,113**	$ **20,756,840**	$ **22,779,542**	$ **24,369,468**
Expenditures						
Operating Expenses	$ 87,876,209	$ 100,170,860	$ 108,323,001	$ 22,367,447	$ 25,174,371	$ 25,965,791
Non-Operating Expenses	22,242,089	23,741,471	24,180,223	0	0	0
Debt Service	5,188,555	5,579,075	5,522,177	318,857	498,462	467,708
Capital Additions	2,541,052	3,153,915	2,837,650	0	0	5,213
Capital Projects	17,737,707	21,868,137	21,451,604	328,170	619,288	414,064
Total Estimated Expenditures Uses	$ **135,585,612**	$ **154,513,458**	$ **162,314,655**	$ **23,014,474**	$ **26,292,121**	$ **26,852,776**
Increase in Capital Assets	20,278,759	25,022,052	24,289,254	328,170	619,288	419,277
Planned Net Increase (Decrease) in Retained Earnings	**10,913,314**	**7,047,144**	**2,804,712**	**(1,929,464)**	**(2,893,291)**	**(2,064,031)**

Overall Summary Total - All Funds Combined

Financial Summary of Estimated Sources and Uses

	Overall Summary Total		
	Actual	Estimated	Adopted
Financial Sources	FY 2004	FY 2005	FY 2006
Property Taxes	$ 4,684,168	$ 4,859,136	$ 5,254,175
Sales Taxes	33,549,370	35,139,000	33,077,926
Gross Receipts Taxes	5,348,540	5,557,528	5,626,828
Other Local Taxes	4,185,746	4,245,000	4,245,000
PILOT	7,970,369	8,600,000	9,359,625
Gen. & Admin. Charges	3,052,749	3,093,319	3,270,654
Grants	10,636,555	7,099,620	6,114,963
Interest	4,375,775	4,494,667	4,756,200
Other Local Revenues	10,109,682	11,180,439	6,630,123
Internal Service Fund Fees	18,774,318	21,152,047	23,378,809
Enterprise Fund Fees	106,525,572	116,161,836	126,632,435
	$ **209,212,844**	$ **221,582,592**	$ **228,346,738**
Other Financing Sources/Transfers	28,527,973	29,569,602	24,688,902
Total Financial Sources: Less Appropriated Fund Balance	**$ 237,740,817**	**$ 251,152,194**	**$ 253,035,640**
Expenditures			
Operating Expenses	161,029,923	180,819,094	194,934,214
Non-Operating Expenses	22,242,089	23,741,471	24,180,223
Debt Service	27,253,815	31,142,081	27,910,238
Capital Additions	2,541,052	3,153,915	2,842,863
Capital Projects	21,291,156	27,057,556	26,186,360
Total Estimated Expenditures Uses	**$ 234,358,035**	**$ 265,914,117**	**$ 276,053,898**
Increase in Capital Assets	20,606,929	30,211,471	29,029,223
Planned Net Increase/(Decrease) in Fund Balances/Retained Earnings	**23,989,711**	**15,449,548**	**6,010,965**

Summary - FY 2006 Operating Statements For All Funds

	Estimated Beginning Balance	Revenues	Expenses *	Net Income/ (Loss)		Estimated Ending Balance
Governmental Funds:						
General Fund **	$14,051,452	$59,077,227	$63,049,422	($3,972,195)	^	$10,079,257
99 Quarter Cent Sales Tax	$2,252,598	$1,900,000	$3,473,100	($1,573,100)	^	$679,498
Transportation Sales Tax Fund	$2,495,050	$8,956,600	$9,567,500	($610,900)	^	$1,884,150
Parks Sales Tax Fund	$2,708,083	$3,526,251	$3,847,111	($320,860)	^	$2,387,223
Public Improvement Fund	$3,142,247	$1,365,000	$646,169	$718,831		$3,861,078
Special Road District Tax Fund	$1,824,756	$1,225,000	$1,003,425	$221,575		$2,046,331
Cultural Affairs Fund	$136,058	$378,733	$383,561	($4,828)	^	$131,230
Convention & Tourism Fund	$1,286,272	$1,624,613	$1,627,099	($2,486)	^	$1,283,786
Debt Service Funds (Combined)	$5,805,855	$2,923,583	$2,744,243	$179,340		$5,985,195
Capital Projects Fund	$27,647,476	$6,674,313	$7,231,813	($557,500)	^	$27,089,976
Contributions Fund	$532,638	$184,739	$181,743	$2,996		$535,634
Total Govt. Funds****	**$61,882,485**	**$87,836,059**	**$93,755,186**	**($5,919,127)**		**$55,963,358**
Enterprise Funds:						
Railroad Fund	$517,264	$1,084,236	$927,453	$156,783		$674,047
Water & Electric Funds (Combined) ***	$121,436,369	$101,011,475	$97,664,371	$3,347,104		$124,783,473
Recreation Services Fund	$10,663,174	$6,332,652	$7,059,332	($726,680)	^	$9,936,494
Public Transportation Fund	$6,243,227	$4,079,209	$4,251,223	($172,014)	~	$6,071,213
Airport Fund	$3,373,490	$2,539,870	$2,000,641	$539,229		$3,912,719
Sanitary Sewer Utility Fund	$35,502,090	$10,734,900	$10,045,564	$689,336		$36,191,426
Parking Utility Fund	$9,183,168	$2,036,736	$1,765,112	$271,624		$9,454,792
Solid Waste Utility Fund	$6,094,824	$11,460,035	$12,889,657	($1,429,622)	~	$4,665,202
Storm Water Utility Fund	$8,049,814	$1,551,000	$1,422,048	$128,952		$8,178,766
Total Enterprise Funds	**$201,063,420**	**$140,830,113**	**$138,025,401**	**$2,804,712**		**$203,868,132**
Internal Service Funds:						
Employee Benefit Fund	($166,691)	$10,943,594	$10,926,075	$17,519		($149,172)
Self Insurance Reserve Fund	$5,244,837	$2,148,375	$3,015,550	($867,175)	^	$4,377,662
Custodial / Maintenance Fund	$365,338	$810,436	$1,090,869	($280,433)	^	$84,905
Fleet Operations Fund	$724,375	$4,992,744	$5,077,170	($84,426)	^	$639,949
Information Services Fund	$1,241,441	$3,338,630	$3,837,054	($498,424)	^	$743,017
Public Communications Fund	$1,342,212	$814,962	$892,745	($77,783)	^	$1,264,429
Utility Customer Services Fund	$1,096,614	$1,320,727	$1,599,249	($278,522)	^	$818,092
Total Internal Service Funds	**$9,848,126**	**$24,369,468**	**$26,438,712**	**($2,069,244)**		**$7,778,882**
Total All Funds	**$272,794,031**	**$253,035,640**	**$258,219,299**	**($5,183,659)**		**$267,610,372**

^ Planned use of fund balance in accordance with budget strategies and guidelines.
~ Net income is negative; however, Total Resources Provided By Operations, Transfers and Subsidies is positive.
+ Planned use of fund balance. Review revenue/budget strategy in future budget years.

* Expenses do NOT include Capital Additions or Capital Project Expenses for Enterprise and Internal Service Funds.

**General Fund Revenues do not include Appropriated Fund Balance.

*** Water Utility Fund	$15,117,350	$14,792,279	$325,071	~
Electric Utility Fund	$85,894,125	$82,872,092	$3,022,033	

****Does not include CDBG Revenues or Expenses

Summary - FY 2006 Operating Statements For All Funds

	Operating Income Before Depreciation	Net Transfers & Subsidies	Net Non-Oper. Rev & Expenses	Oper. Income Before Depr. w/Net Trnsfrs & Net Non-Oper	Total Resources Provided By Operations^
Governmental Funds:					
General Fund **	($6,824,904)	$2,852,709	$0	($3,972,195)	($3,972,195)
99 Quarter Cent Sales Tax	$1,900,000	($3,473,100)	$0	($1,573,100)	($1,573,100)
Transportation Sales Tax Fund	$8,956,600	($9,567,500)	$0	($610,900)	($610,900)
Parks Sales Tax Fund	$3,524,858	($3,845,718)	$0	($320,860)	($320,860)
Public Improvement Fund	$1,318,831	($600,000)	$0	$718,831	$718,831
Special Road District Tax Fund	$1,225,000	($1,003,425)	$0	$221,575	$221,575
Cultural Affairs Fund	($303,544)	$298,716	$0	($4,828)	($4,828)
Convention & Tourism Fund	$510	($2,996)	$0	($2,486)	($2,486)
Debt Service Funds (Combined)	($2,564,243)	$2,743,583	$0	$179,340	$179,340
Capital Projects Fund	($6,547,963)	$5,990,463	$0	($557,500)	($557,500)
Contributions Fund	($162,887)	$165,883	$0	$2,996	$2,996
Total Govt. Funds****	**$522,258**	**($6,441,385)**	**$0**	**($5,919,127)**	**($5,919,127)**
Enterprise Funds:					
Railroad Fund	$283,395	$132,388	($24,000)	$391,783	$391,783
Water & Electric Funds (Combined) ***	$20,991,514	($51,771)	($10,539,989)	$10,399,754	$10,860,104
Recreation Services Fund	($2,326,683)	$2,270,158	($74,255)	($130,780)	($130,780)
Public Transportation Fund	($2,884,590)	$1,584,977	$1,107,725	($191,888)	$257,986
Airport Fund	($863,323)	$862,152	$16,050	$14,879	$1,075,079
Sanitary Sewer Utility Fund	$1,833,240	($24,071)	($182,133)	$1,627,036	$3,184,536
Parking Utility Fund	$897,951	$169,603	($190,930)	$876,624	$876,624
Solid Waste Utility Fund	$282,248	($33,064)	($92,653)	$156,531	$156,531
Storm Water Utility Fund	$228,557	($4,464)	$145,000	$369,093	$445,593
Total Enterprise Funds	**$18,442,309**	**$4,905,908**	**($9,835,185)**	**$13,513,032**	**$17,117,456**
Internal Service Funds:					
Employee Benefit Fund	($541,329)	$498,848	$60,000	$17,519	$17,519
Self Insurance Reserve Fund	($1,011,319)	($856)	$150,000	($862,175)	($862,175)
Custodial / Maintenance Fund	($305,740)	($4,493)	$35,000	($275,233)	($275,233)
Fleet Operations Fund	($74,384)	($10,229)	$23,187	($61,426)	($61,426)
Information Services Fund	($284,426)	($9,498)	$32,500	($261,424)	($261,424)
Public Communications Fund	($10,215)	($102,568)	$45,000	($67,783)	($67,783)
Utility Customer Services Fund	($482,444)	($29,570)	$245,000	($267,014)	($267,014)
Total Internal Service Funds	**($2,709,857)**	**$341,634**	**$590,687**	**($1,777,536)**	**($1,777,536)**
Total All Funds	**$16,254,710**	**($1,193,843)**	**($9,244,498)**	**$5,816,369**	**$9,420,793**

* Expenses do NOT include Capital Additions or Capital Project Expenses for Enterprise and Internal Service Funds.

**General Fund Revenues do not include Appropriated Fund Balance.

*** Water Utility Fund	$5,057,050	($36,284)	($3,436,045)	$1,584,721	2,045,071
Electric Utility Fund	$15,934,464	($15,487)	($7,103,944)	$8,815,033	8,815,033

****Does not include CDBG Revenues or Expenses

^ Includes Tranfers and Subsidies and Capital Contributions

Financial Summary - General Government

Fund 110

General Fund Summary

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006
REVENUES:				
Taxes	$ 29,170,813	$ 29,664,598	$ 30,469,951	$ 31,674,365
Other Local Revenue	4,239,737	4,014,549	3,981,376	3,977,707
Intragovernmental Revenue	11,023,118	11,485,954	11,693,319	12,630,279
Grant Revenue	3,554,465	3,723,035	3,555,493	3,130,166
Interest and Investment Revenue	440,216	600,000	500,000	500,000
Miscellaneous Revenue	864,560	704,168	783,187	941,603
Total Revenues	**49,292,909**	**50,192,304**	**50,983,326**	**52,854,120**
EXPENDITURES:				
Personnel Services	35,801,101	39,225,778	38,519,026	41,826,830
Supplies & Materials	3,811,205	4,844,850	4,627,674	4,782,877
Travel & Training	273,766	371,141	355,032	366,348
Intragovernmental Charges	2,936,798	2,900,803	2,890,453	3,195,608
Utilities, Services & Other Misc.*	5,196,674	7,071,452	6,769,764	7,901,305
Capital Additions	1,722,704	1,812,718	1,791,968	1,576,449
Interest & Lease Payment	0	0	0	29,607
Total Expenditures	**49,742,248**	**56,226,742**	**54,953,917**	**59,679,024**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**(449,339)**	**(6,034,438)**	**(3,970,591)**	**(6,824,904)**
OTHER FINANCING SOURCES (USES):				
Operating Transfers From Other Funds	5,357,995	5,459,768	5,448,668	6,223,107
Operating Transfers To Other Funds	(3,163,115)	(3,697,780)	(3,704,010)	(3,370,398)
Total Otr. Financing Sources (Uses)	**2,194,880**	**1,761,988**	**1,744,658**	**2,852,709**
EXCESS (DEFICIENCY) OF REVENUES & OTHER FINANCING SOURCES OVER EXPENDITURES AND OTHER FINANCING USES	**1,745,541**	**(4,272,450)**	**(2,225,933)**	**(3,972,195)** ^
Fund Balance - Beginning of Year	15,077,548	13,615,442	16,277,385	14,051,452
Adj. for Unrealized Gains & Reserves for Encumbrances	(545,704)	0	0	0
FUND BALANCE, END OF YEAR	$ **16,277,385**	$ **9,342,992**	$ **14,051,452**	$ **10,079,257**

* Includes contingency of $100,000 and Council Reserve of $40,779.
^ Planned use of fund balance, budgeted as appropriated fund balance.

Expenditures and Fund Balance

	Expenditures	Adjusted Fund Balance *	Fund Balance As a Percent Of Expenditures
1995	$ 34,831,771	7,151,470	21%
1996	36,233,997	9,985,694	28%
1997	38,578,207	10,898,938	28%
1998	38,570,715	9,864,802	26%
1999	40,270,078	9,712,113	24%
2000	41,975,779	9,592,424	23%
2001	44,601,765	11,940,602	27%
2002	48,626,769	13,024,849	27%
2003	49,723,710	15,077,548	30%
2004	52,905,363	16,277,385	31%
2005 Est	58,657,927	14,051,452	24%
2006	$ 63,049,422	$ 10,079,257	16%

* Fund Balance Does NOT include Unrealized Gains or Encumbrances

#

99 Quarter Cent Sales Tax Fund

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006
REVENUES:				
Sales Taxes	$ 4,125,150	$ 4,268,000	$ 4,270,000	$ 1,850,000 *
Investment Revenue	43,031	45,000	52,000	50,000
Total Revenues	**4,168,181**	**4,313,000**	**4,322,000**	**1,900,000**
EXPENDITURES:				
Personnel Services	0	0	0	0
Supplies & Materials	0	0	0	0
Travel & Training	0	0	0	0
Intragovernmental Charges	0	0	0	0
Utilities, Services & Misc.	0	0	0	0
Capital	0	0	0	0
Total Expenditures	**0**	**0**	**0**	**0**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**4,168,181**	**4,313,000**	**4,322,000**	**1,900,000**
OTHER FINANCING SOURCES (USES):				
Operating Transfers From Other Funds	55	0	0	0
Operating Transfers To Other Funds	(4,661,627)	(3,745,587)	(3,745,587)	(3,473,100)
Total Otr. Financing Sources (Uses)	**(4,661,572)**	**(3,745,587)**	**(3,745,587)**	**(3,473,100)**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**(493,391)**	**567,413**	**576,413**	**(1,573,100)** ^
Fund Balance, Beg. of Year	2,169,576	1,642,448	1,676,185	2,252,598
FUND BALANCE END OF YEAR	$ **1,676,185**	$ **2,209,861**	$ **2,252,598**	$ **679,498**

* 1/4 CIP Sales Tax expires on December 31, 2005.

^ Planned use of fund balance, budgeted as appropriated fund balance.

Parks Sales Tax Fund

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006
REVENUES:				
Sales Taxes	$ 4,112,878	$ 4,268,000	$ 4,270,000	$ 3,481,251
Lease/Bond Proceeds	0	0	0	0
Investment Revenue	31,410	30,000	47,000	45,000
Total Revenues	**4,144,288**	**4,298,000**	**4,317,000**	**3,526,251**
EXPENDITURES:				
Personnel Services	0	0	0	0
Supplies & Materials	0	0	0	0
Travel & Training	0	0	0	0
Intragovernmental Charges	816	1,287	1,287	1,393
Utilities, Services & Misc.	0	0	0	0
Interest Expense	0	0	0	0
Total Expenditures	**816**	**1,287**	**1,287**	**1,393**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**4,143,472**	**4,296,713**	**4,315,713**	**3,524,858**
OTHER FINANCING SOURCES (USES):				
Operating Transfers To Other Funds	(3,834,950)	(2,928,860)	(2,928,860)	(3,845,718)
Total Otr. Financing Sources (Uses)	**(3,834,950)**	**(2,928,860)**	**(2,928,860)**	**(3,845,718)**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**308,522**	**1,367,853**	**1,386,853**	**(320,860)** ^
Fund Balance, Beg. of Year	1,012,708	1,941,442	1,321,230	2,708,083
FUND BALANCE END OF YEAR	$ **1,321,230**	$ **3,309,295**	$ **2,708,083**	$ **2,387,223**

^ Planned use of fund balance, budgeted as appropriated fund balance.

Transportation Sales Tax Fund

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006
REVENUES:				
Sales Taxes	$ 8,250,896	$ 8,536,500	$ 8,540,000	$ 8,881,600
Investment Revenue	49,259	55,000	65,000	75,000
Total Revenues	**8,300,155**	**8,591,500**	**8,605,000**	**8,956,600**
EXPENDITURES:				
Personnel Services	0	0	0	0
Supplies & Materials	0	0	0	0
Travel & Training	0	0	0	0
Intragovernmental Charges	0	0	0	0
Utilities, Services & Misc.	0	0	0	0
Capital	0	0	0	0
Total Expenditures	**0**	**0**	**0**	**0**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**8,300,155**	**8,591,500**	**8,605,000**	**8,956,600**
OTHER FINANCING SOURCES (USES):				
Operating Transfers From Other Funds	311	0	0	0
Operating Transfers To Other Funds	(7,401,513)	(9,131,067)	(9,131,067)	(9,567,500)
Total Otr. Financing Sources (Uses)	**(7,401,202)**	**(9,131,067)**	**(9,131,067)**	**(9,567,500)**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**898,953**	**(539,567)**	**(526,067)**	**(610,900)** ^
Fund Balance, Beg. of Year	2,122,164	2,919,644	3,021,117	2,495,050
Equity Transfers	0	0	0	0
FUND BALANCE END OF YEAR	$ 3,021,117	$ 2,380,077	$ 2,495,050	$ 1,884,150

^ Planned use of fund balance in accordance with budget strategies and guidelines.

Public Improvement Fund

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006
REVENUES:				
Sales Tax	$ 699,478	$ 704,570	$ 724,000	$ 750,000
Development Fees	527,045	450,000	485,000	485,000
Investment Revenue	106,452	130,000	130,000	130,000
Total Revenues	**1,332,975**	**1,284,570**	**1,339,000**	**1,365,000**
EXPENDITURES:				
Personnel Services	0	0	0	0
Supplies & Materials	0	0	0	0
Travel & Training	0	0	0	0
Intragovernmental Charges	35,575	33,558	33,558	46,169
Utilities, Services & Misc.	685	0	0	0
Capital	0	0	0	0
Total Expenditures	**36,260**	**33,558**	**33,558**	**46,169**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**1,296,715**	**1,251,012**	**1,305,442**	**1,318,831**
OTHER FINANCING SOURCES (USES):				
Operating Transfers From Other Funds	391	0	0	0
Operating Transfers To Other Funds	(539,000)	(2,671,500)	(2,671,500)	(600,000)
Total Otr. Financing Sources (Uses)	**(538,609)**	**(2,671,500)**	**(2,671,500)**	**(600,000)**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**758,106**	**(1,420,488)**	**(1,366,058)**	**718,831**
Fund Balance, Beg. of Year	3,750,199	4,435,624	4,508,305	3,142,247
Equity Transers				
FUND BALANCE END OF YEAR	$ **4,508,305**	$ **3,015,136**	$ **3,142,247**	$ **3,861,078**

Cultural Affairs Fund

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006
REVENUES:				
Festival and Other Event Revenue	$ 37,312	$ 27,100	$ 27,380	$ 28,650
Grant Revenue	26,841	25,720	27,000	26,220
Investment Revenue	2,707	3,000	5,000	3,000
Other Miscellaneous Revenues	16,601	18,288	18,500	20,863
Total Revenues	**83,461**	**74,108**	**77,880**	**78,733**
EXPENDITURES:				
Personnel Services	153,069	159,614	159,390	168,358
Supplies & Materials	19,950	22,989	20,165	22,023
Travel & Training	1,227	4,700	1,800	4,700
Intragovernmental Charges	36,655	34,973	34,973	38,245
Utilities Services & Other Misc.	125,273	154,962	146,797	148,951
Capital Additions	0	0	0	0
Total Expenditures	**336,174**	**377,238**	**363,125**	**382,277**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**(252,713)**	**(303,130)**	**(285,245)**	**(303,544)**
OTHER FINANCING SOURCES (USES):				
Operating Transfers From Other Fds.	265,975	310,580	310,580	300,000
Operating Transfers To Other Fds.	0	(2,625)	(2,625)	(1,284)
Total Otr. Financing Sources (Uses)	**265,975**	**307,955**	**307,955**	**298,716**
EXCESS (DEFICIENCY) OF REVENUES & OTHER FINANCING SOURCES OVER EXPENDITURES AND OTHER FINANCING USES	**13,262**	**4,825**	**22,710**	**(4,828)** ^
Fund Balance Beg. of Year	100,086	85,336	113,348	136,058
FUND BALANCE END OF YEAR	$ **113,348**	$ **90,161**	$ **136,058**	$ **131,230**

^ Planned use of fund balance, budgeted as appropriated fund balance.

Special Road District Tax Fund

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006
REVENUES:				
County Revenues	$ 1,173,369	$ 1,200,000	$ 1,200,000	$ 1,200,000
Investment Revenue	52,985	75,000	25,000	25,000
Total Revenues	**1,226,354**	**1,275,000**	**1,225,000**	**1,225,000**
EXPENDITURES:				
Personnel Services	0	0	0	0
Supplies & Materials	0	0	0	0
Travel & Training	0	0	0	0
Intragovernmental Charges	0	0	0	0
Utilities, Services & Misc.	0	0	0	0
Interest Expense	0	0	0	0
Total Expenditures	**0**	**0**	**0**	**0**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**1,226,354**	**1,275,000**	**1,225,000**	**1,225,000**
OTHER FINANCING SOURCES (USES):				
Operating Transfers From Other Funds	0	0	0	0
Operating Transfers To Other Funds	(1,045,808)	(2,708,425)	(2,708,425)	(1,003,425)
Total Otr. Financing Sources (Uses)	**(1,045,808)**	**(2,708,425)**	**(2,708,425)**	**(1,003,425)**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**180,546**	**(1,433,425)**	**(1,483,425)**	**221,575**
Fund Balance, Beg. of Year	3,127,635	3,351,827	3,308,181	1,824,756
FUND BALANCE END OF YEAR	$ **3,308,181**	$ **1,918,402**	$ **1,824,756**	$ **2,046,331**

Convention and Tourism Fund

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006
REVENUES:				
Hotel/Motel Tax	$ 1,407,977	$ 1,453,646	$ 1,526,713	$ 1,566,713
Grant Revenue	0	0	0	0
Investment Revenue	28,756	35,000	35,000	40,000
Restructure of Financing	0	0	0	0
Other Miscellaneous Revenues	17,650	18,095	17,534	17,900
Total Revenues	**1,454,383**	**1,506,741**	**1,579,247**	**1,624,613**
EXPENDITURES:				
Personnel Services	407,632	433,212	440,188	462,380
Supplies & Materials	46,798	63,126	60,835	62,615
Travel & Training	6,554	9,500	8,041	9,000
Intragovernmental Charges	56,275	56,158	56,183	59,509
Utilities, Services & Other Misc.	714,263	868,922	856,676	1,030,599
Capital Additions	0	0	0	0
Interest & Lease Payment	2,845	152	152	0
Total Expenditures	**1,234,367**	**1,431,070**	**1,422,075**	**1,624,103**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**220,016**	**75,671**	**157,172**	**510**
OTHER FINANCING SOURCES (USES):				
Operating Transfers To Other Funds	(8,547)	(55,605)	(55,605)	(2,996)
Total Otr. Financing Sources (Uses)	**(8,547)**	**(55,605)**	**(55,605)**	**(2,996)**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**211,469**	**20,066**	**101,567**	**(2,486)** ^
Fund Balance, Beg. of Year	973,236	1,054,023	1,184,705	1,286,272
Equity Transfers	0	0	0	0
FUND BALANCE, END OF YEAR*	$ **1,184,705**	$ **1,074,089**	$ **1,286,272**	$ **1,283,786**
* Amount of Restricted Tourism Funds	$ 887,560	$ 698,472	$ 555,000	$ 486,627

^ Planned use of fund balance, budgeted as appropriated fund balance.

Debt Service Funds (combined)

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006
REVENUES:				
Property Taxes	$ 632	$ 0	$ 0	$ 0
Lease/Bond Proceeds	0	0	0	0
Investment Revenue	118,943	130,000	180,325	180,000
Total Revenues	**119,575**	**130,000**	**180,325**	**180,000**
EXPENDITURES:				
Personnel Services	0	0	0	0
Supplies & Materials	0	0	0	0
Travel & Training	0	0	0	0
Intragovernmental Charges	0	0	0	0
Utilities, Services & Misc.	2,883	0	660	660
Capital	0	0	0	0
Other	1,499,692	2,777,503	2,777,503	2,743,583
Total Expenditures	**1,502,575**	**2,777,503**	**2,778,163**	**2,744,243**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**(1,383,000)**	**(2,647,503)**	**(2,597,838)**	**(2,564,243)**
OTHER FINANCING SOURCES (USES):				
Operating Transfer From Other Funds	2,749,693	2,777,503	2,777,503	2,743,583
Operating Transfer To Other Funds	0	0	0	0
Total Other Financing Sources (Uses):	**2,749,693**	**2,777,503**	**2,777,503**	**2,743,583**
EXCESS (DEFICIENCY) OF REVENUES & OTHER FINANCING SOURCES OVER EXPENDITURES AND OTHER FINANCING USES	**1,366,693**	**130,000**	**179,665**	**179,340**
Fund Balance as Restated	4,259,497	3,049,568	5,626,190	5,805,855
Equity Transfer to Other Funds	0	0	0	0
FUND BALANCE END OF PERIOD	**$ 5,626,190**	**$ 3,179,568**	**$ 5,805,855**	**$ 5,985,195**

Capital Projects Fund

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006
REVENUES:				
Sales Taxes	$ 0	$ 0	$ 0	$ 0
Grant Revenues	4,614,239	1,032,744	1,032,744	633,850
Investment Revenue	746,088	0	0	0
Miscellaneous Revenue	236,387	454,000	454,000	50,000
Total Revenues	**5,596,714**	**1,486,744**	**1,486,744**	**683,850**
EXPENDITURES:				
Personnel Services	2,658	0	0	0
Supplies & Materials	564,131	0	0	0
Travel & Training	146	0	0	0
Intragovernmental Charges	25	0	0	0
Utilities, Services & Misc.	5,244,200	12,228,078	12,750,532	7,231,813
Capital	880,054	34,141	34,141	0
Other	0	0	0	0
Total Expenditures	**6,691,214**	**12,262,219**	**12,784,673**	**7,231,813**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**(1,094,500)**	**(10,775,475)**	**(11,297,929)**	**(6,547,963)**
OTHER FINANCING SOURCES (USES):				
Operating Transfers From Other Fds.	6,316,540	8,934,732	8,964,732	5,447,963
Operating Transfers To Other Funds	(3,257)	0	0	0
Lease/Bond Proceeds	0	0	0	542,500
Total Otr. Financing Sources/ (Uses)	**6,313,283**	**8,934,732**	**8,964,732**	**5,990,463**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**5,218,783**	**(1,840,743)**	**(2,333,197)**	**(557,500)** ^
Fund Balance, Beg. of Year	24,761,890	24,077,422	29,980,673	27,647,476
Equity Transfers From Other Funds	0	0	0	0
Equity Transfers To Other Funds	0	0	0	0
FUND BALANCE END OF YEAR	**$ 29,980,673**	**$ 22,236,679**	**$ 27,647,476**	**$ 27,089,976**

^ Planned use of fund balance in accordance with budget strategies and guidelines.

(THIS PAGE INTENTIONALLY LEFT BLANK)

Contributions Fund

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006
REVENUES:				
Grant Revenue	$ 2,500	$ 7,000	$ 7,000	$ 0
Investment Revenue	13,759	15,000	18,000	15,000
Other Miscellaneous Revenues	190,404	23,676	24,080	3,000
Total Revenues	**206,663**	**45,676**	**49,080**	**18,000**
EXPENDITURES:				
Personnel Services	101,893	106,818	106,818	114,075
Supplies & Materials	20,658	40,933	32,516	31,710
Travel & Training	1,054	3,500	450	1,550
Intragovernmental Charges	19,914	19,188	19,188	21,097
Utilities, Services & Other Misc.	7,273	14,920	7,422	12,455
Capital Additions	0	0	0	0
Total Expenditures	**150,792**	**185,359**	**166,394**	**180,887**
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	**55,871**	**(139,683)**	**(117,314)**	**(162,887)**
OTHER FINANCING SOURCES (USES):				
Operating Transfers From Other Fds.	147,192	168,017	168,017	166,739
Operating Transfers To Other Funds	(84,717)	(89,013)	(89,013)	(856)
Total Otr. Financing Sources (Uses)	**62,475**	**79,004**	**79,004**	**165,883**
EXCESS (DEFICIENCY) OF REVENUES & OTHER FINANCING SOURCES OVER EXPENDITURES AND OTHER FINANCING USES	**118,346**	**(60,679)**	**(38,310)**	**2,996**
Fund Balance, Beg. of Year As Restated	452,602	374,559	570,948	532,638
Equity Transfer	0	0	0	0
FUND BALANCE, END OF YEAR	$ **570,948**	$ **313,880**	$ **532,638**	$ **535,634**

Railroad Fund

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006
OPERATING REVENUES:				
Switching Fees	$ 610,120	$ 707,890	$ 824,337	$ 926,636
User Charges	11,202	19,500	12,360	12,500
Total Operating Revenues	**621,322**	**727,390**	**836,697**	**939,136**
OPERATING EXPENSES:				
Personnel Services	220,247	233,580	240,373	246,085
Supplies & Materials	70,749	76,914	95,941	105,790
Travel & Training	2,478	3,100	3,100	5,100
Intragovernmental Charges	36,467	48,154	48,192	53,975
Utilities, Services & Other Misc.	140,959	199,936	230,471	244,791
Total Operating Expenses	**470,900**	**561,684**	**618,077**	**655,741**
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	**150,422**	**165,706**	**218,620**	**283,395**
Depreciation	(230,810)	(235,000)	(235,000)	(235,000)
OPERATING INCOME	**(80,388)**	**(69,294)**	**(16,380)**	**48,395**
NON-OPERATING REVENUES:				
Investment Revenue	6,606	6,000	6,000	6,000
Misc. Non-Operating Revenue	21,033	0	9,433	5,000
Total Non-Operating Revenues	**27,639**	**6,000**	**15,433**	**11,000**
NON-OPERATING EXPENSES:				
Loss on Disposal of Fixed Assets	0	0	0	0
Interest Expense	10,803	35,699	35,699	35,000
Total Non-Operating Expenses	**10,803**	**35,699**	**35,699**	**35,000**
OPERATING TRANSFERS				
Operating Transfers From Other Funds	50,000	154,000	154,000	134,100
Operating Transfers To Other Funds	0	(3,500)	(3,500)	(1,712)
	50,000	**150,500**	**150,500**	**132,388**
Capital Contribution	0	0	0	0
NET INCOME (LOSS)	**(13,552)**	**51,507**	**113,854**	**156,783**
NET INCOME/(LOSS) TRANSFERRED TO RETAINED EARNINGS	**(13,552)**	**51,507**	**113,854**	**156,783**
Retained Earnings, Beg. of Year	416,962	403,410	403,410	517,264
RETAINED EARNINGS END OF YEAR	$ **403,410**	$ **454,917**	$ **517,264**	$ **674,047**

Railroad Fund

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006
STATEMENT OF CHANGE IN FINANCIAL POSITION				
FINANCIAL RESOURCES PROVIDED BY:				
OPERATIONS:				
Net Income (Loss)	$ (13,552)	$ 51,507	$ 113,854	$ 156,783
EXPENSES NOT REQUIRING WORKING CAPITAL:				
Depreciation	230,810	235,000	235,000	235,000
TOTAL RESOURCES PROVIDED BY OPERATIONS	**217,258**	**286,507**	**348,854**	**391,783**
OTHER SOURCES:				
Bond and Note Proceeds	0	0	0	0
Loan from Electric Utility	253,100	484,800	484,800	82,300
Total Other Sources	**253,100**	**484,800**	**484,800**	**82,300**
FINANCIAL RESOURCES WERE USED FOR:				
Acquisition of Fixed Assets	247,247	658,800	658,800	495,700
Increase (Dec) in Restricted Assets	208,387	0	0	0
Reductions in Loans Payable	62,727	107,857	101,030	103,200
Total Uses	**518,361**	**766,657**	**759,830**	**598,900**
NET INCREASE (DECREASE) IN WORKING CAPITAL	**(48,003)**	**4,650**	**73,824**	**(124,817)**
Working Capital Beginning of Year	246,965	348,601	198,962	272,786
WORKING CAPITAL END OF YEAR	$ **198,962**	$ **353,251**	$ **272,786**	$ **147,969**

Water and Electric Fund (Combined)

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006
OPERATING REVENUES:				
Fees and Service Charges	$ 79,237,016	$ 86,577,798	$ 88,352,421	$ 97,917,125
Total Operating Revenues	**79,237,016**	**86,577,798**	**88,352,421**	**97,917,125**
OPERATING EXPENSES:				
Personnel Services	10,730,455	12,265,775	11,387,931	13,055,945
Power Supply	42,020,885	49,181,980	49,260,000	51,358,400
Supplies & Materials	2,424,652	2,810,433	2,768,179	2,765,176
Travel & Training	90,484	118,709	133,351	125,708
Intragovernmental Charges	2,221,951	2,310,094	2,312,644	2,588,362
Utilities, Services & Other Misc.	5,071,203	6,059,082	5,516,937	7,032,020
Total Operating Expenses	**62,559,630**	**72,746,073**	**71,379,042**	**76,925,611**
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	**16,677,386**	**13,831,725**	**16,973,379**	**20,991,514**
P.I.L.O.T.	(7,970,369)	(8,477,536)	(8,540,802)	(9,299,000)
Depreciation	(7,069,962)	(7,050,000)	(7,513,000)	(7,513,000)
OPERATING INCOME	**1,637,055**	**(1,695,811)**	**919,577**	**4,179,514**
NON-OPERATING REVENUES:				
Revenue From Other Gov't Units	62,100	0	0	0
Investment Revenue	1,144,726	1,292,000	1,553,754	1,802,000
Misc. Non-Operating Revenue	1,946,997	740,000	4,470,949	732,000
Total Non-Operating Revenues	**3,153,823**	**2,032,000**	**6,024,703**	**2,534,000**
NON-OPERATING EXPENSES:				
Bond Interest	3,261,533	3,345,000	3,583,145	3,702,851
Bank & Paying Agent Fees	3,232	130,051	5,200	5,500
Loss on Disposal Assets	11,978	0	3,136	0
Other Miscellaneous Expense	45,464	0	0	0
Amortization	56,262	52,425	61,291	66,638
Total Non-Operating Expenses	**3,378,469**	**3,527,476**	**3,652,772**	**3,774,989**
OPERATING TRANSFERS:				
Operating Transfers From Other Funds	90,000	100,000	100,000	100,000
Operating Transfers To Other Funds	(103,684)	(282,588)	(282,588)	(151,771)
Total Operating Transfers	**(13,684)**	**(182,588)**	**(182,588)**	**(51,771)**
Capital Contribution	3,592,303	37,500	37,500	460,350
NET INCOME (LOSS)	**4,991,028**	**(3,336,375)**	**3,146,420**	**3,347,104**
NET INCOME/(LOSS) TRANSFERRED TO RETAINED EARNINGS	**4,991,028**	**(3,336,375)**	**3,146,420**	**3,347,104**
Retained Earnings, Beg. of Year	113,298,921	106,387,004	118,289,949	121,436,369
RETAINED EARNINGS END OF YEAR	**$ 118,289,949**	**$ 103,050,629**	**$ 121,436,369**	**$ 124,783,473**

Water and Electric Fund (Combined)

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006
STATEMENT OF CHANGE IN FINANCIAL POSITION				
FINANCIAL RESOURCES PROVIDED BY:				
OPERATIONS:				
Net Income (Loss)	$ 4,991,028	$ (3,336,375)	$ 3,146,420	$ 3,347,104
EXPENSES NOT REQUIRING WORKING CAPITAL:				
Depreciation	7,069,962	7,050,000	7,513,000	7,513,000
TOTAL RESOURCES PROVIDED BY OPERATIONS	**12,060,990**	**3,713,625**	**10,659,420**	**10,860,104**
OTHER SOURCES:				
Bond & Note Proceeds	17,095,000	0	30,630,000	0
Repayment of Loan - Railroad	62,727	107,857	101,030	103,200
Total Other Sources	**17,157,727**	**107,857**	**30,731,030**	**103,200**
FINANCIAL RESOURCES WERE USED FOR:				
Bond Retirement/Lease Reductions	3,685,000	3,870,000	23,950,000	575,000
Acquisition of Fixed Assets	13,017,971	14,229,782	15,982,307	10,508,100
Increase (Dec) in Restricted Assets	13,990,193	(9,160,807)	2,039,684	(3,266,000)
Increase (Dec) in Other Assets	489,843	202,047	101,033	(169,808)
Loan to Railroad	253,100	484,800	484,800	82,300
Total Uses	**31,436,107**	**9,625,822**	**42,557,824**	**7,729,592**
NET INCREASE (DECREASE) IN WORKING CAPITAL	**(2,217,390)**	**(5,804,340)**	**(1,167,374)**	**3,233,712**
Working Capital Beginning of Year	21,909,467	17,487,173	19,692,077	18,524,703
WORKING CAPITAL END OF YEAR	**$ 19,692,077**	**$ 11,682,833**	**$ 18,524,703**	**$ 21,758,415**

Water Fund

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006
OPERATING REVENUES:				
Fees and Service Charges	$ 11,350,749	$ 12,628,217	$ 12,655,500	$ 13,800,000
Total Operating Revenues	**11,350,749**	**12,628,217**	**12,655,500**	**13,800,000**
OPERATING EXPENSES:				
Personnel Services	3,115,201	3,937,342	3,342,715	4,162,997
Supplies & Materials	1,008,848	1,169,259	1,229,165	1,164,867
Travel & Training	19,357	18,227	24,355	18,626
Intragovernmental Charges	811,802	841,884	844,384	921,272
Utilities, Services & Other Misc.	1,628,000	2,024,051	1,958,574	2,475,188
Total Operating Expenses	**6,583,208**	**7,990,763**	**7,399,193**	**8,742,950**
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	**4,767,541**	**4,637,454**	**5,256,307**	**5,057,050**
P.I.L.O.T.	(1,978,959)	(2,071,567)	(2,020,802)	(2,053,000)
Depreciation	(1,650,534)	(1,650,000)	(1,720,000)	(1,720,000)
OPERATING INCOME	**1,138,048**	**915,887**	**1,515,505**	**1,284,050**
NON-OPERATING REVENUES:				
Revenue From Other Gov't Units	62,100	0	0	0
Investment Revenue	347,010	262,000	612,000	762,000
Misc. Non-Operating Revenue	98,158	102,000	102,124	95,000
Total Non-Operating Revenues	**507,268**	**364,000**	**714,124**	**857,000**
NON-OPERATING EXPENSES:				
Bond Interest	1,628,503	1,860,000	2,083,145	2,202,851
Bank & Paying Agent Fees	357	1,051	1,200	500
Loss on Disposal Assets	0	0	0	0
Other Miscellaneous Expenses	0	0	0	0
Amortization	23,873	23,875	32,224	36,694
Total Non-Operating Expenses	**1,652,733**	**1,884,926**	**2,116,569**	**2,240,045**
OPERATING TRANSFERS:				
Operating Transfers From Other Funds	0	0	0	0
Operating Transfers To Other Funds	(53,684)	(69,338)	(69,338)	(36,284)
Total Operating Transfers	**(53,684)**	**(69,338)**	**(69,338)**	**(36,284)**
Capital Contribution	3,592,303	0	0	460,350
NET INCOME (LOSS)	$ **3,531,202**	$ **(674,377)**	$ **43,722**	$ **325,071**

Electric Fund

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006
OPERATING REVENUES:				
Fees and Service Charges	$ 67,759,437	$ 73,823,156	$ 75,570,496	$ 83,984,250
Locator Service Fees	126,830	126,425	126,425	132,875
Total Operating Revenues	**67,886,267**	**73,949,581**	**75,696,921**	**84,117,125**
OPERATING EXPENSES:				
Personnel Services	7,615,254	8,328,433	8,045,216	8,892,948
Power Supply	42,020,885	49,181,980	49,260,000	51,358,400
Supplies & Materials	1,415,804	1,641,174	1,539,014	1,600,309
Travel & Training	71,127	100,482	108,996	107,082
Intragovernmental Charges	1,410,149	1,468,210	1,468,260	1,667,090
Utilities, Services & Other Misc.	3,443,203	4,035,031	3,558,363	4,556,832
Total Operating Expenses	**55,976,422**	**64,755,310**	**63,979,849**	**68,182,661**
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	**11,909,845**	**9,194,271**	**11,717,072**	**15,934,464**
P.I.L.O.T.	(5,991,410)	(6,405,969)	(6,520,000)	(7,246,000)
Depreciation	(5,419,428)	(5,400,000)	(5,793,000)	(5,793,000)
OPERATING INCOME	**499,007**	**(2,611,698)**	**(595,928)**	**2,895,464**
NON-OPERATING REVENUES:				
Revenue From Other Govt Units	0	0	0	0
Investment Revenue	797,716	1,030,000	941,754	1,040,000
Misc. Non-Operating Revenue	1,848,839	638,000	4,368,825	637,000
Total Non-Operating Revenues	**2,646,555**	**1,668,000**	**5,310,579**	**1,677,000**
NON-OPERATING EXPENSES:				
Bond Interest	1,633,030	1,485,000	1,500,000	1,500,000
Bank & Paying Agent Fees	2,875	129,000	4,000	5,000
Loss on Disposal Assets	11,978	0	3,136	0
Other Miscellaneous Expenses	45,464	0	0	0
Amortization	32,389	28,550	29,067	29,944
Total Non-Operating Expenses	**1,725,736**	**1,642,550**	**1,536,203**	**1,534,944**
OPERATING TRANSFERS:				
Operating Transfers From Other Funds	90,000	100,000	100,000	100,000
Operating Transfers To Other Funds	(50,000)	(213,250)	(213,250)	(115,487)
Total Operating Transfers	**40,000**	**(113,250)**	**(113,250)**	**(15,487)**
Capital Contribution	0	37,500	37,500	0
NET INCOME (LOSS)	$ **1,459,826**	$ **(2,661,998)**	$ **3,102,698**	$ **3,022,033**

Recreation Services Fund

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006
OPERATING REVENUES:				
Activity Fees	$ 2,570,514	$ 2,787,320	$ 2,737,344	$ 2,872,300
User Fees	122,728	133,000	129,000	135,000
Golf Improvement User Fee	115,734	112,000	115,000	115,000
Capital User Fee	68,847	45,000	55,000	55,000
Rentals	331,135	343,580	324,500	377,000
Sales	418,440	436,000	418,000	438,000
Other Misc. Operating Revenues	1,813	1,000	1,000	1,000
Total Operating Revenues	**3,629,211**	**3,857,900**	**3,779,844**	**3,993,300**
OPERATING EXPENSES:				
Personnel Services	3,031,097	3,467,928	3,424,735	3,653,672
Supplies & Materials	742,211	964,238	915,957	1,039,231
Travel & Training	7,297	13,652	13,365	13,641
Intragovernmental Charges	404,677	435,093	446,518	466,290
Utilities, Services & Other Misc.	807,082	1,044,156	1,029,376	1,147,149
Total Operating Expenses	**4,992,364**	**5,925,067**	**5,829,951**	**6,319,983**
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	**(1,363,153)**	**(2,067,167)**	**(2,050,107)**	**(2,326,683)**
Depreciation	(569,061)	(575,000)	(595,900)	(595,900)
OPERATING INCOME	**(1,932,214)**	**(2,642,167)**	**(2,646,007)**	**(2,922,583)**
NON-OPERATING REVENUES:				
Investment Revenue	49,120	50,000	61,878	50,000
Rev. from other governmental units	0	5,000	0	0
Misc. Non-Operating Revenue	1,723	10,200	11,327	4,000
Total Non-Operating Revenues	**50,843**	**65,200**	**73,205**	**54,000**
NON-OPERATING EXPENSES:				
Bank & Paying Agent Fees	27,578	26,600	36,000	40,000
Interest Expense	248,454	177,234	177,234	80,815
Amortization	7,441	7,440	7,440	7,440
Loss on Disposal Assets	0	0	0	0
Total Non-Operating Expenses	**283,473**	**211,274**	**220,674**	**128,255**
OPERATING TRANSFERS:				
Operating Transfers From Other Funds	4,539,907	2,339,756	2,339,756	2,285,352
Operating Transfers To Other Funds	0	(31,063)	(31,063)	(15,194)
	4,539,907	**2,308,693**	**2,308,693**	**2,270,158**
Capital Contribution	17,712	0	0	0
NET INCOME (LOSS)	**2,392,775**	**(479,548)**	**(484,783)**	**(726,680)**
Amortization of Contributions	0	0	0	0
NET INCOME/(LOSS) TRANSFERRED TO RETAINED EARNINGS	**2,392,775**	**(479,548)**	**(484,783)**	**(726,680)** ^
Retained Earnings, Beg. of Year	8,755,182	8,358,764	11,147,957	10,663,174
Equity Transfer	0	0	0	0
RETAINED EARNINGS END OF YEAR	$ **11,147,957**	$ **7,879,216**	$ **10,663,174**	$ **9,936,494**

^ Planned use of fund balance in accordance with budget strategies and guidelines.

Recreation Services Fund

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006
STATEMENT OF CHANGE IN FINANCIAL POSITION				
FINANCIAL RESOURCES PROVIDED BY:				
OPERATIONS:				
Net Income (Loss)	$ 2,392,775	$ (479,548)	$ (484,783)	$ (726,680)
EXPENSES NOT REQUIRING WORKING CAPITAL:				
Depreciation	569,061	575,000	595,900	595,900
TOTAL RESOURCES PROVIDED BY OPERATIONS	**2,961,836**	**95,452**	**111,117**	**(130,780)**
OTHER SOURCES:				
Municipal Contributions	0	2,278,000	2,270,896	2,498,000
Bond Proceeds/Loan from Designated Loan Fund	0	0	0	0
99 Quarter Cent Sales Tax/Park Sales Tax	0	100,000	100,000	100,000
Total Other Sources	**0**	**2,378,000**	**2,370,896**	**2,598,000**
FINANCIAL RESOURCES WERE USED FOR:				
Acquisition of Fixed Assets	980,830	392,500	380,397	48,000
Reduction of LT Debt	2,220,480	2,310,199	2,310,199	2,549,138
Increase (Dec) in Restricted Assets (User/Improvement Fees)	(538,065)	157,718	157,718	172,718
Increase (Dec) in Other Assets	(7,439)	(7,441)	(7,441)	(7,441)
Total Uses	**2,655,806**	**2,852,976**	**2,840,873**	**2,762,415**
NET INCREASE (DECREASE) IN WORKING CAPITAL	**306,030**	**(379,524)**	**(358,860)**	**(295,195)**
Working Capital Beginning of Year	920,196	1,042,733	1,226,226	867,366
WORKING CAPITAL END OF YEAR	**$ 1,226,226**	**$ 663,209**	**$ 867,366**	**$ 572,171**

Public Transportation Fund

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006
OPERATING REVENUES:				
Fares	$ 154,299	$ 157,000	$ 141,000	$ 158,135
School Passes	7,898	11,500	12,500	11,500
Special	3,382	2,000	3,500	2,500
Paratransit	24,170	23,000	22,000	23,000
University Shuttle	523,372	552,500	552,500	723,000
Other Misc. Operating Revenues	0	0	0	0
Total Operating Revenues	**713,121**	**746,000**	**731,500**	**918,135**
OPERATING EXPENSES:				
Personnel Services	1,626,955	1,963,435	1,919,636	2,167,518
Supplies & Materials	582,396	680,601	676,151	826,846
Travel & Training	3,723	6,075	6,075	6,075
Intragovernmental Charges	333,314	329,498	329,599	350,208
Utilities Services & Other Misc.	279,024	357,421	351,191	452,078
Total Operating Expenses	**2,825,412**	**3,337,030**	**3,282,652**	**3,802,725**
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	**(2,112,291)**	**(2,591,030)**	**(2,551,152)**	**(2,884,590)**
Depreciation	(427,020)	(445,875)	(425,000)	(430,000)
OPERATING INCOME	**(2,539,311)**	**(3,036,905)**	**(2,976,152)**	**(3,314,590)**
NON-OPERATING REVENUES:				
Revenue From Other Gov't Units	1,134,518	1,050,000	1,183,922	1,050,000
Investment Revenue	61,871	60,000	86,697	61,200
Misc. Non-Operating Revenue	4,295	0	435	0
Total Non-Operating Revenues	**1,200,684**	**1,110,000**	**1,271,054**	**1,111,200**
NON-OPERATING EXPENSES:				
Interest Expense	0	0	0	3,475
Loss on Disposal Assets	0	0	13,216	0
Total Non-Operating Expenses	**0**	**0**	**13,216**	**3,475**
OPERATING TRANSFERS:				
Operating Transfers From Other Funds	1,600,000	1,600,000	1,600,000	1,600,000
Operating Transfers To Other Funds	0	(28,088)	(28,088)	(15,023)
Total Operating Transfers	**1,600,000**	**1,571,912**	**1,571,912**	**1,584,977**
Capital Contribution	176,686	2,662,418	2,662,418	449,874
NET INCOME (LOSS)	**438,059**	**2,307,425**	**2,516,016**	**(172,014)**
Amortization of Contributions	0	0	0	0
NET INCOME/(LOSS) TRANSFERRED TO RETAINED EARNINGS	**438,059**	**2,307,425**	**2,516,016**	**(172,014)** ^
Retained Earnings Beg. of Year	3,289,152	3,329,722	3,727,211	6,243,227
RETAINED EARNINGS END OF YEAR	$ **3,727,211**	$ **5,637,147**	$ **6,243,227**	$ **6,071,213**

^ Planned use of fund balance in accordance with budget strategies and guidelines.

Public Transportation Fund

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006
STATEMENT OF CHANGE IN FINANCIAL POSITION				
FINANCIAL RESOURCES PROVIDED BY:				
OPERATIONS:				
Net Income (Loss)	$ 438,059	$ 2,307,425	$ 2,516,016	$ (172,014)
EXPENSES NOT REQUIRING WORKING CAPITAL:				
Depreciation	427,020	445,875	425,000	430,000
TOTAL RESOURCES PROVIDED BY OPERATIONS	**865,079**	**2,753,300**	**2,941,016**	**257,986**
OTHER SOURCES:				
Municipal Contributions	0	0	0	0
Total Other Sources	**0**	**0**	**0**	**0**
FINANCIAL RESOURCES WERE USED FOR:				
Acquisition of Fixed Assets	174,614	3,547,266	3,547,266	532,204
Inc (Dec) in Other Assets	0	0	0	0
Increase (Dec) in Restricted Assets	46,632	0	0	0
Total Uses	**221,246**	**3,547,266**	**3,547,266**	**532,204**
NET INCREASE (DECREASE) IN WORKING CAPITAL	**643,833**	**(793,966)**	**(606,250)**	**(274,218)**
Working Capital Beginning of Year	1,987,736	2,204,306	2,631,569	2,025,319
WORKING CAPITAL END OF YEAR	$ **2,631,569**	$ **1,410,340**	$ **2,025,319**	$ **1,751,101**

Regional Airport Fund

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006
OPERATING REVENUES:				
Commissions	$ 136,895	$ 123,564	$ 123,564	$ 135,564
Rentals	225,069	231,894	231,894	232,874
Landing Fees	128,345	124,164	123,500	124,164
Law Enforcement Fees	15,997	18,468	18,468	18,468
Passenger Facility Charge	77,529	81,600	72,000	81,600
Total Operating Revenues	**583,835**	**579,690**	**569,426**	**592,670**
OPERATING EXPENSES:				
Personnel Services	825,971	867,634	862,648	897,595
Supplies & Materials	105,964	161,312	150,376	162,514
Travel & Training	4,255	7,348	6,663	18,448
Intragovernmental Charges	139,193	140,496	140,496	144,114
Utilities, Services & Other Misc.	215,285	221,706	177,805	233,322
Total Operating Expenses	**1,290,668**	**1,398,496**	**1,337,988**	**1,455,993**
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	**(706,833)**	**(818,806)**	**(768,562)**	**(863,323)**
Depreciation	(493,603)	(485,000)	(535,858)	(535,850)
OPERATING INCOME	**(1,200,436)**	**(1,303,806)**	**(1,304,420)**	**(1,399,173)**
NON-OPERATING REVENUES:				
Revenue From Other Gov't Units	0	0	0	0
Investment Revenue	10,309	15,000	13,000	13,000
Misc. Non-Operating Revenue	32,855	0	5,215	5,000
Total Non-Operating Revenues	**43,164**	**15,000**	**18,215**	**18,000**
NON-OPERATING EXPENSES:				
Interest Expense	7,380	4,800	4,726	1,950
Loss on Disposal of Fixed Asset	17,000	0	0	0
Total Non-Operating Expenses	**24,380**	**4,800**	**4,726**	**1,950**
OPERATING TRANSFERS:				
Operating Transfers From Other Fds.	633,465	820,970	770,970	869,000
Operating Transfers To Other Funds	(973)	(14,000)	(14,000)	(6,848)
Total Operating Transfers	**632,492**	**806,970**	**756,970**	**862,152**
Capital Contribution	569,216	1,090,600	1,090,600	1,060,200
NET INCOME (LOSS)	**20,056**	**603,964**	**556,639**	**539,229**
Amortization of Contributions	0	0	0	0
NET INCOME/(LOSS) TRANSFERRED TO RETAINED EARNINGS	**20,056**	**603,964**	**556,639**	**539,229**
Retained Earnings, Beg. of Year	2,796,795	2,406,643	2,816,851	3,373,490
RETAINED EARNINGS END OF YEAR	$ **2,816,851**	$ **3,010,607**	$ **3,373,490**	$ **3,912,719**

Regional Airport Fund

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006
STATEMENT OF CHANGE IN FINANCIAL POSITION				
FINANCIAL RESOURCES PROVIDED BY:				
OPERATIONS:				
Net Income (Loss)	$ 20,056	$ 603,964	$ 556,639	$ 539,229
EXPENSES NOT REQUIRING WORKING CAPITAL:				
Depreciation	493,603	485,000	535,858	535,850
TOTAL RESOURCES PROVIDED BY OPERATIONS	**513,659**	**1,088,964**	**1,092,497**	**1,075,079**
OTHER SOURCES:				
Municipal Contributions	0	0	0	0
Total Other Sources	**0**	**0**	**0**	**0**
FINANCIAL RESOURCES WERE USED FOR:				
Acquisition of Fixed Assets	665,212	1,420,000	215,871	1,186,000
Increase (Dec) in Restricted Assets	(36,217)	0	0	0
Increase (Dec) in Other Assets	0	0	0	0
Total Uses	**628,995**	**1,420,000**	**215,871**	**1,186,000**
NET INCREASE (DECREASE) IN WORKING CAPITAL	**(115,336)**	**(331,036)**	**876,626**	**(110,921)**
Working Capital Beginning of Year	252,101	156,771	136,765	1,013,391
WORKING CAPITAL END OF YEAR	$ **136,765**	$ **(174,265)**	$ **1,013,391**	$ **902,470**

Sanitary Sewer Utility Fund

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006
OPERATING REVENUES:				
Sewer Charges	$ 6,361,791	$ 6,390,000	$ 6,600,000	$ 6,800,000
M.U. Sewer Charges	510,097	484,300	554,500	565,600
Sharecropping	7,041	4,000	6,703	5,000
BCRSD Wholesale Revenue	169,743	171,600	183,000	187,600
Sewer Connection Fees	775,658	420,000	550,000	550,000
Other Misc. Operating Revenues	109,128	108,400	163,300	199,200
Total Operating Revenues	**7,933,458**	**7,578,300**	**8,057,503**	**8,307,400**
OPERATING EXPENSES:				
Personnel Services	2,864,110	3,050,063	2,967,553	3,197,673
Supplies & Materials	569,380	722,137	697,224	729,553
Travel & Training	4,789	9,215	7,735	9,215
Intragovernmental Charges	852,389	836,913	837,037	889,828
Utilities, Services & Other Misc.	1,431,088	1,682,960	1,624,245	1,647,891
Total Operating Expenses	**5,721,756**	**6,301,288**	**6,133,794**	**6,474,160**
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	**2,211,702**	**1,277,012**	**1,923,709**	**1,833,240**
Depreciation	(2,399,346)	(2,500,130)	(2,546,200)	(2,495,200)
OPERATING INCOME	**(187,644)**	**(1,223,118)**	**(622,491)**	**(661,960)**
NON-OPERATING REVENUES:				
Investment Revenue	775,540	650,000	825,000	850,000
Grant Revenue	198	0	0	0
Misc. Non-Operating Revenue	83,338	554,200	553,500	20,000
Total Non-Operating Revenues	**859,076**	**1,204,200**	**1,378,500**	**870,000**
NON-OPERATING EXPENSES:				
Interest Expense	835,927	987,523	987,523	950,133
Bank & Paying Agent Fees	49,587	60,000	60,000	70,000
Misc. Non-Operating Expenses	0	0	0	0
Loss on Disposal Assets	132,580	0	1,500	0
Amortization	30,115	29,600	29,600	32,000
Total Non-Operating Expenses	**1,048,209**	**1,077,123**	**1,078,623**	**1,052,133**
OPERATING TRANSFERS:				
Operating Transfers From Other Funds	2,500	0	0	0
Operating Transfers To Other Funds	0	(89,210)	(89,210)	(24,071)
Total Operating Transfers	**2,500**	**(89,210)**	**(89,210)**	**(24,071)**
Capital Contribution	1,674,440	1,557,500	1,557,500	1,557,500
NET INCOME (LOSS)	**1,300,163**	**372,249**	**1,145,676**	**689,336**
Amortization of Contributions	0	0	0	0
NET INCOME/(LOSS) TRANSFERRED TO RETAINED EARNINGS	**1,300,163**	**372,249**	**1,145,676**	**689,336**
Retained Earnings, Beg. of Year	33,056,251	32,676,409	34,356,414	35,502,090
Equity Transfer	0	0	0	0
RETAINED EARNINGS END OF YEAR	**$ 34,356,414**	**$ 33,048,658**	**$ 35,502,090**	**$ 36,191,426**

Sanitary Sewer Utility Fund

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006
STATEMENT OF CHANGE IN FINANCIAL POSITION				
FINANCIAL RESOURCES PROVIDED BY:				
OPERATIONS:				
Net Income (Loss)	$ 1,300,163	$ 372,249	$ 1,145,676	$ 689,336
EXPENSES NOT REQUIRING WORKING CAPITAL:				
Depreciation	2,399,346	2,500,130	2,546,200	2,495,200
TOTAL RESOURCES PROVIDED BY OPERATIONS	**3,699,509**	**2,872,379**	**3,691,876**	**3,184,536**
OTHER SOURCES:				
County (BCRSD) Contributions	0	0	0	382,500
Federal Contributions	0	0	0	0
Bond Proceeds	684,033	3,983,000	3,983,000	2,875,650
Total Other Sources	**684,033**	**3,983,000**	**3,983,000**	**3,258,150**
FINANCIAL RESOURCES WERE USED FOR:				
Bond Retirement/Lease Reductions	1,245,000	960,000	960,000	1,280,000
Acquisition of Fixed Assets	5,312,257	5,635,000	4,320,546	3,458,150
Increase (Dec) in Restricted Assets	(4,162,114)	0	0	0
Increase (Decrease) in Other Assets	(14,793)	(30,000)	(30,000)	(30,000)
Equity Transfer	0	0	0	0
Total Uses	**2,380,350**	**6,565,000**	**5,250,546**	**4,708,150**
NET INCREASE (DECREASE) IN WORKING CAPITAL	**2,003,192**	**290,379**	**2,424,330**	**1,734,536**
Working Capital Beginning of Year	1,244,349	1,401,122	3,247,541	5,671,871
WORKING CAPITAL END OF YEAR	**$ 3,247,541**	**$ 1,691,501**	**$ 5,671,871**	**$ 7,406,407**

Parking Facilities Fund

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006
OPERATING REVENUES:				
Meters	$ 838,351	$ 832,000	$ 861,220	$ 837,500
Garages	533,200	540,535	526,745	528,800
Reserved Lot Fees	282,226	251,425	250,000	251,000
Loading Zone Fees	2,600	2,600	2,600	2,600
Police & Fire Lot Maintenance	19,275	17,733	17,731	18,836
Total Operating Revenues	**1,675,652**	**1,644,293**	**1,658,296**	**1,638,736**
OPERATING EXPENSES:				
Personnel Services	348,951	358,594	351,788	372,937
Supplies & Materials	69,071	107,962	102,625	75,767
Travel & Training	0	300	300	300
Intragovernmental Charges	111,209	103,312	103,312	113,013
Utilities, Services & Other Misc.	152,776	162,044	167,087	178,768
Total Operating Expenses	**682,007**	**732,212**	**725,112**	**740,785**
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	**993,645**	**912,081**	**933,184**	**897,951**
Depreciation	(602,508)	(605,000)	(605,000)	(605,000)
OPERATING INCOME	**391,137**	**307,081**	**328,184**	**292,951**
NON-OPERATING REVENUES:				
Investment Revenue	156,925	225,000	225,000	225,000
Misc. Non-Operating Revenue	20	0	44	1,000
Total Non-Operating Revenues	**156,945**	**225,000**	**225,044**	**226,000**
NON-OPERATING EXPENSES:				
Interest Expense	442,937	419,904	422,650	398,630
Bank & Paying Agent Fees	1,221	1,500	1,000	1,500
Amortization	16,794	16,800	16,800	16,800
Loss on Disposal of Fixed Assets	0	0	0	0
Debt Payment	0	0	0	0
Total Non-Operating Expenses	**460,952**	**438,204**	**440,450**	**416,930**
OPERATING TRANSFERS:				
Operating Transfers From Other Funds	173,200	172,000	172,000	172,000
Operating Transfers To Other Funds	0	(4,900)	(4,900)	(2,397)
Total Operating Transfers	**173,200**	**167,100**	**167,100**	**169,603**
Capital Contribution	0	0	0	0
NET INCOME (LOSS)	**260,330**	**260,977**	**279,878**	**271,624**
Amortization of Contributions	0	0	0	0
NET INCOME/(LOSS) TRANSFERRED TO RETAINED EARNINGS	**260,330**	**260,977**	**279,878**	**271,624**
Retained Earnings, Beg. of Year	8,642,960	8,984,114	8,903,290	9,183,168
RETAINED EARNINGS END OF YEAR	$ **8,903,290**	$ **9,245,091**	$ **9,183,168**	$ **9,454,792**

Parking Facilities Fund

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006
STATEMENT OF CHANGE IN FINANCIAL POSITION				
FINANCIAL RESOURCES PROVIDED BY:				
OPERATIONS:				
Net Income (Loss)	$ 260,330	$ 260,977	$ 279,878	$ 271,624
EXPENSES NOT REQUIRING WORKING CAPITAL:				
Depreciation	602,508	605,000	605,000	605,000
TOTAL RESOURCES PROVIDED BY OPERATIONS	**862,838**	**865,977**	**884,878**	**876,624**
OTHER SOURCES:				
Bond & Note Proceeds	0	0	0	0
Total Other Sources	**0**	**0**	**0**	**0**
FINANCIAL RESOURCES WERE USED FOR:				
Bond Retirement/Lease Reduction	397,160	405,000	405,000	425,000
Acquisition of Fixed Assets	40,200	74,000	111,600	1,576,100
Increase (Dec) in Restricted Assets	(22,227)	0	0	0
Increase (Dec) In Other Assets	(16,794)	(16,793)	(16,793)	(16,793)
Total Uses	**398,339**	**462,207**	**499,807**	**1,984,307**
NET INCREASE (DECREASE) IN WORKING CAPITAL	**464,499**	**403,770**	**385,071**	**(1,107,683)**
Working Capital Beginning of Year	2,976,436	3,516,883	3,440,935	3,826,006
WORKING CAPITAL END OF YEAR	$ **3,440,935**	$ **3,920,653**	$ **3,826,006**	$ **2,718,323**

Solid Waste Utility Fund

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006
OPERATING REVENUES:				
Commercial Charges	$ 1,798,135	$ 1,763,000	$ 1,784,500	$ 1,805,450
Residential Charges	4,870,144	4,822,000	4,938,324	5,002,000
Roll-Off Service Charges	1,489,634	1,530,000	1,350,000	1,400,000
Landfill Fees	1,841,566	1,997,840	1,894,245	1,907,540
University Fees	352,467	350,000	352,000	354,000
Recycling	429,445	597,200	600,862	601,375
Other Misc. Operating Revenues	87,713	65,643	57,643	58,943
Total Operating Revenues	**10,869,104**	**11,125,683**	**10,977,574**	**11,129,308**
OPERATING EXPENSES:				
Personnel Services	4,026,598	4,318,413	4,238,589	4,533,812
Supplies & Materials	2,340,083	2,799,128	2,767,209	3,249,983
Travel & Training	9,030	19,630	19,851	19,630
Intragovernmental Charges	944,695	985,185	987,510	1,035,443
Utilities, Services & Other Misc.	1,232,900	1,906,761	1,870,545	2,008,192
Total Operating Expenses	**8,553,306**	**10,029,117**	**9,883,704**	**10,847,060**
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	**2,315,798**	**1,096,566**	**1,093,870**	**282,248**
Depreciation	(1,596,174)	(1,550,000)	(1,575,876)	(1,586,153)
OPERATING INCOME	**719,624**	**(453,434)**	**(482,006)**	**(1,303,905)**
NON-OPERATING REVENUES:				
Revenue From Other Gov't Units	64,447	75,000	73,761	74,727
Investment Revenue	197,056	213,000	213,513	200,000
Misc. Non-Operating Revenue	6,532	66,750	45,917	56,000
Total Non-Operating Revenues	**268,035**	**354,750**	**333,191**	**330,727**
NON-OPERATING EXPENSES:				
Interest Expense	381,522	364,329	364,329	349,323
Bank & Paying Agent Fees	557	500	557	557
Loss on Disposal Assets	104,031	0	62,865	65,000
Amortization	8,461	8,500	8,500	8,500
Total Non-Operating Expenses	**494,571**	**373,329**	**436,251**	**423,380**
OPERATING TRANSFERS:				
Operating Transfers From Other Funds	0	200	5,500	0
Operating Transfers To Other Funds	0	(67,594)	(67,594)	(33,064)
Total Operating Transfers	**0**	**(67,394)**	**(62,094)**	**(33,064)**
Capital Contribution	135,000	10,000	15,000	0
NET INCOME (LOSS)	**628,088**	**(529,407)**	**(632,160)**	**(1,429,622)**
NET INCOME/(LOSS) TRANSFERRED TO RETAINED EARNINGS	**628,088**	**(529,407)**	**(632,160)**	**(1,429,622)** ~
Retained Earnings, Beg. of Year	6,098,896	5,844,052	6,726,984	6,094,824
RETAINED EARNINGS END OF YEAR	$ **6,726,984**	$ **5,314,645**	$ **6,094,824**	$ **4,665,202**

~ Net income is negative; however, Total Resources Provided By Operations, Transfers and Subsidies is positive.

Solid Waste Utility Fund

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006
STATEMENT OF CHANGE IN FINANCIAL POSITION				
FINANCIAL RESOURCES PROVIDED BY:				
OPERATIONS:				
Net Income (Loss)	$ 628,088	$ (529,407)	$ (632,160)	$ (1,429,622)
EXPENSES NOT REQUIRING WORKING CAPITAL:				
Depreciation	1,596,174	1,550,000	1,575,876	1,586,153
TOTAL RESOURCES PROVIDED BY OPERATIONS	**2,224,262**	**1,020,593**	**943,716**	**156,531**
OTHER SOURCES:				
Increase in Obligations under GASB 18 Requirement	0	150,000	150,000	150,000
Bond & Note Proceeds	0	0	0	0
Municipal Contributions	0	0	0	0
Total Other Sources	**0**	**150,000**	**150,000**	**150,000**
FINANCIAL RESOURCES WERE USED FOR:				
Bond Retirement/Lease Reduction	402,400	405,000	405,000	420,000
Acquisition of Fixed Assets	1,274,273	1,380,120	1,467,795	3,620,000
Reduction in Other Liabilities	223,349	0	0	0
Increase (Dec) in Restricted Assets	(1,601,600)	(150,000)	(150,000)	(150,000)
Increase (Dec) in Other Assets	(8,461)	(8,461)	(8,461)	(8,461)
Total Uses	**289,961**	**1,626,659**	**1,714,334**	**3,881,539**
NET INCREASE (DECREASE) IN WORKING CAPITAL	**1,934,301**	**(456,066)**	**(620,618)**	**(3,575,008)**
Working Capital Beginning of Year	1,644,855	2,040,913	3,579,156	2,958,538
WORKING CAPITAL END OF YEAR	$ **3,579,156**	$ **1,584,847**	$ **2,958,538**	$ **(616,470)**

Storm Water Utility Fund

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006
OPERATING REVENUES:				
User Charges	$ 1,389,683	$ 1,115,000	$ 1,325,000	$ 1,329,500
Total Operating Revenues	**1,389,683**	**1,115,000**	**1,325,000**	**1,329,500**
OPERATING EXPENSES:				
Personnel Services	446,831	599,334	592,634	636,097
Supplies & Materials	92,831	168,424	155,240	149,250
Travel & Training	1,193	3,250	1,939	3,350
Intragovernmental Charges	119,461	126,198	126,198	141,487
Utilities, Services & Other Misc.	119,850	167,194	104,529	170,759
Total Operating Expenses	**780,166**	**1,064,400**	**980,540**	**1,100,943**
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	**609,517**	**50,600**	**344,460**	**228,557**
Depreciation	(262,149)	(268,000)	(316,641)	(316,641)
OPERATING INCOME	**347,368**	**(217,400)**	**27,819**	**(88,084)**
NON-OPERATING REVENUES:				
Rev. from other governmental units	0	13,700	13,700	0
Investment Revenue	63,085	75,000	95,500	95,000
Misc. Non-Operating Revenue	54,650	66,500	66,500	50,000
Total Non-Operating Revenues	**117,735**	**155,200**	**175,700**	**145,000**
NON-OPERATING EXPENSES:				
Loss On Disposal Assets	0	0	4,551	0
Total Non-Operating Expenses	**0**	**0**	**4,551**	**0**
OPERATING TRANSFERS:				
Operating Transfers From Other Fds.	0	130,000	130,000	0
Operating Transfers To Other Funds	0	(7,814)	(7,814)	(4,464)
Total Operating Transfers	**0**	**122,186**	**122,186**	**(4,464)**
Capital Contribution	435,392	75,000	100,000	76,500
NET INCOME (LOSS)	**900,495**	**134,986**	**421,154**	**128,952**
Amortization of Contributions	0	0	0	0
NET INCOME/(LOSS) TRANSFERRED TO RETAINED EARNINGS	**900,495**	**134,986**	**421,154**	**128,952**
Retained Earnings, Beg. of Year	6,728,165	7,216,842	7,628,660	8,049,814
RETAINED EARNINGS END OF YEAR	$ **7,628,660**	$ **7,351,828**	$ **8,049,814**	$ **8,178,766**

Storm Water Utility Fund

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006
STATEMENT OF CHANGE IN FINANCIAL POSITION				
FINANCIAL RESOURCES PROVIDED BY:				
OPERATIONS:				
Net Income (Loss)	$ 900,495	$ 134,986	$ 421,154	$ 128,952
EXPENSES NOT REQUIRING WORKING CAPITAL:				
Depreciation	262,149	268,000	316,641	316,641
TOTAL RESOURCES PROVIDED BY OPERATIONS	**1,162,644**	**402,986**	**737,795**	**445,593**
OTHER SOURCES:				
Municipal Contributions	0	0	0	0
Total Other Sources	**0**	**0**	**0**	**0**
FINANCIAL RESOURCES WERE USED FOR:				
Acquisition of Fixed Assets	345,474	631,321	837,093	1,115,000
Increase/(Decrease) in Restricted Assets	689,722	0	0	0
Equity Transfer	0	0	0	0
Total Uses	**1,035,196**	**631,321**	**837,093**	**1,115,000**
NET INCREASE (DECREASE) IN WORKING CAPITAL	**127,448**	**(228,335)**	**(99,298)**	**(669,407)**
Working Capital Beginning of Year	943,805	877,030	1,071,253	971,955
WORKING CAPITAL END OF YEAR	$ **1,071,253**	$ **648,695**	$ **971,955**	$ **302,548**

Employee Benefit Fund

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006
OPERATING REVENUES:				
Fees & Services Charges	$ 7,205,979	$ 8,651,712	$ 8,747,437	$ 10,373,460
Misc. Operating Revenue	1,539,433	10,000	0	10,000
Total Operating Revenues	**8,745,412**	**8,661,712**	**8,747,437**	**10,383,460**
OPERATING EXPENSES:				
Personnel Services	234,959	290,120	244,530	305,378
Supplies & Materials	57,763	62,995	51,610	57,910
Travel & Training	9,107	7,772	7,350	7,772
Intragovernmental Charges	43,569	41,989	41,989	44,770
Utilities, Services & Other Misc.	10,033,531	9,750,164	10,109,003	10,508,959
Total Operating Expenses	**10,378,929**	**10,153,040**	**10,454,482**	**10,924,789**
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	**(1,633,517)**	**(1,491,328)**	**(1,707,045)**	**(541,329)**
Depreciation	0	0	0	0
OPERATING INCOME	**(1,633,517)**	**(1,491,328)**	**(1,707,045)**	**(541,329)**
NON-OPERATING REVENUES:				
Investment Revenue	62,758	90,000	40,000	60,000
Total Non-Operating Revenues	**62,758**	**90,000**	**40,000**	**60,000**
OPERATING TRANSFERS:				
Transfers From Other Funds	0	1,002,316	1,002,316	500,134
Transfers To Other Funds	0	(2,625)	(2,625)	(1,286)
NET INCOME (LOSS)	**(1,570,759)**	**(401,637)**	**(667,354)**	**17,519**
NET INCOME/(LOSS) TRANSFERRED TO RETAINED EARNINGS	**(1,570,759)**	**(401,637)**	**(667,354)**	**17,519**
Retained Earnings, Beg. of Year As Restated	2,071,422	780,437	500,663	(166,691)
RETAINED EARNINGS END OF YEAR	$ **500,663**	$ **378,800**	$ **(166,691)**	$ **(149,172)**

Self Insurance Reserve Fund

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006
OPERATING REVENUES:				
User Charges	$ 1,769,486	$ 1,825,000	$ 1,825,000	$ 1,998,375
Total Operating Revenues	**1,769,486**	**1,825,000**	**1,825,000**	**1,998,375**
OPERATING EXPENSES:				
Personnel Services	111,515	126,712	122,370	137,073
Supplies & Materials	3,042	5,975	5,975	3,425
Travel & Training	3,777	6,350	5,300	6,020
Intragovernmental Charges	28,434	25,281	25,281	26,217
Utilities, Services & Other Misc.	2,377,706	2,346,959	3,513,959	2,836,959
Total Operating Expenses	**2,524,474**	**2,511,277**	**3,672,885**	**3,009,694**
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	**(754,988)**	**(686,277)**	**(1,847,885)**	**(1,011,319)**
Depreciation	0	0	(5,000)	(5,000)
OPERATING INCOME	**(754,988)**	**(686,277)**	**(1,852,885)**	**(1,016,319)**
NON-OPERATING REVENUES:				
Investment Revenue	80,120	100,000	135,000	150,000
Total Non-Operating Revenues	**80,120**	**100,000**	**135,000**	**150,000**
NON-OPERATING EXPENSES:				
Interest Expense	0	0	0	0
Amortization	0	0	0	0
Bond Interest	0	0	0	0
Total Non-Operating Expenses	**0**	**0**	**0**	**0**
OPERATING TRANSFERS TO OTHER FUNDS	0	(1,750)	(1,750)	(856)
NET INCOME (LOSS)	**(674,868)**	**(588,027)**	**(1,719,635)**	**(867,175)**
NET INCOME/(LOSS) TRANSFERRED TO RETAINED EARNINGS	**(674,868)**	**(588,027)**	**(1,719,635)**	**(867,175)** ^
Retained Earnings, Beg. of Year	7,639,340	8,528,873	6,964,472	5,244,837
RETAINED EARNINGS END OF YEAR	$ **6,964,472**	$ **7,940,846**	$ **5,244,837**	$ **4,377,662**

^ Planned use of fund balance in accordance with budget strategies and guidelines.

Custodial and Building Maintenance Fund

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006
OPERATING REVENUES:				
Custodial User Charges	$ 231,444	$ 217,874	$ 217,874	$ 257,091
Bldg. Maint. User Charges	466,834	469,884	467,884	518,345
Total Operating Revenues	**698,278**	**687,758**	**685,758**	**775,436**
OPERATING EXPENSES:				
Personnel Services	401,977	509,571	454,990	512,275
Supplies & Materials	85,745	138,718	117,754	137,251
Travel & Training	0	900	800	1,900
Intragovernmental Charges	64,159	60,904	60,904	71,208
Utilities, Services & Other Misc.	218,058	337,797	305,607	358,542
Total Operating Expenses	**769,939**	**1,047,890**	**940,055**	**1,081,176**
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	**(71,661)**	**(360,132)**	**(254,297)**	**(305,740)**
Depreciation	(5,148)	(5,200)	(5,200)	(5,200)
OPERATING INCOME	**(76,809)**	**(365,332)**	**(259,497)**	**(310,940)**
NON-OPERATING REVENUES:				
Investment Revenue	25,897	38,000	34,000	35,000
Misc. Non-Operating Revenue	185	0	0	0
Total Non-Operating Revenues	**26,082**	**38,000**	**34,000**	**35,000**
NON-OPERATING EXPENSES:				
Loss on Disposal of Fixed Assets	0	0	0	0
Interest Expense	0	0	0	0
Total Non-Operating Expenses	**0**	**0**	**0**	**0**
OPERATING TRANSFERS				
Operating Transfers From Other Funds	0	0	0	0
Operating Transfers To Other Funds	0	(7,875)	(7,875)	(4,493)
NET INCOME (LOSS)	**(50,727)**	**(335,207)**	**(233,372)**	**(280,433)**
NET INCOME/(LOSS) TRANSFERRED TO RETAINED EARNINGS	**(50,727)**	**(335,207)**	**(233,372)**	**(280,433)** ^
Retained Earnings, Beg. of Year	649,437	470,519	598,710	365,338
Equity Transfer	0	0	0	0
RETAINED EARNINGS END OF YEAR	$ **598,710**	$ **135,312**	$ **365,338**	$ **84,905**

^ Planned use of fund balance in accordance with budget strategies and guidelines.

Custodial and Building Maintenance Fund

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006
STATEMENT OF CHANGE IN FINANCIAL POSITION				
FINANCIAL RESOURCES PROVIDED BY:				
OPERATIONS:				
Net Income (Loss)	$ (50,727)	$ (335,207)	$ (233,372)	$ (280,433)
EXPENSES NOT REQUIRING WORKING CAPITAL:				
Depreciation	5,148	5,200	5,200	5,200
TOTAL RESOURCES PROVIDED BY OPERATIONS	**(45,579)**	**(330,007)**	**(228,172)**	**(275,233)**
OTHER SOURCES:				
Municipal Contribution	0	0	0	0
	0	**0**	**0**	**0**
FINANCIAL RESOURCES WERE USED FOR:				
Acquisition of Fixed Assets	0	0	0	7,000
Equity Transfer	0	0	0	0
Total Uses	**0**	**0**	**0**	**7,000**
NET INCREASE (DECREASE) IN WORKING CAPITAL	**(45,579)**	**(330,007)**	**(228,172)**	**(282,233)**
Working Capital Beginning of Year	953,145	596,227	907,566	679,394
WORKING CAPITAL END OF YEAR	$ **907,566**	$ **266,220**	$ **679,394**	$ **397,161**

Fleet Operations Fund

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006
OPERATING REVENUES:				
User Charges	$ 4,257,163	$ 4,229,880	$ 4,924,563	$ 4,964,344
Total Operating Revenues	**4,257,163**	**4,229,880**	**4,924,563**	**4,964,344**
OPERATING EXPENSES:				
Personnel Services	1,129,645	1,252,914	1,213,323	1,355,261
Supplies & Materials	2,606,677	2,562,007	3,049,962	3,307,690
Travel & Training	1,284	5,873	5,645	5,873
Intragovernmental Charges	276,004	253,550	253,550	299,028
Utilities, Services & Other Misc.	45,047	59,991	69,831	70,876
Total Operating Expenses	**4,058,657**	**4,134,335**	**4,592,311**	**5,038,728**
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	**198,506**	**95,545**	**332,252**	**(74,384)**
Depreciation	(20,427)	(23,000)	(21,000)	(23,000)
OPERATING INCOME	**178,079**	**72,545**	**311,252**	**(97,384)**
NON-OPERATING REVENUES:				
Revenue From Other Gov. Units	3,878	6,000	6,000	0
Investment Revenue	1,721	2,500	6,000	6,000
Misc. Non-Operating Revenue	58,226	19,400	26,062	22,400
Total Non-Operating Revenues	**63,825**	**27,900**	**38,062**	**28,400**
NON-OPERATING EXPENSES:				
Loss of Disposal Assets	1,012	0	0	0
Interest Expense	0	0	0	5,213
Debt Service Principal	0	0	0	0
Total Non-Operating Expenses	**1,012**	**0**	**0**	**5,213**
OPERATING TRANSFERS TO OTHER FUNDS	0	(20,038)	(20,038)	(10,229)
Capital Contributions	0	0	0	0
NET INCOME (LOSS)	**240,892**	**80,407**	**329,276**	**(84,426)**
NET INCOME/(LOSS) TRANSFERRED TO RETAINED EARNINGS	**240,892**	**80,407**	**329,276**	**(84,426)** ^
Retained Earnings, Beg. of Year	154,207	371,239	395,099	724,375
RETAINED EARNINGS END OF YEAR	$ **395,099**	$ **451,646**	$ **724,375**	$ **639,949**

^ Planned use of fund balance in accordance with budget strategies and guidelines.

Fleet Operations Fund

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006
STATEMENT OF CHANGE IN FINANCIAL POSITION				
FINANCIAL RESOURCES PROVIDED BY:				
OPERATIONS:				
Net Income (Loss)	$ 240,892	$ 80,407	$ 329,276	$ (84,426)
EXPENSES NOT REQUIRING WORKING CAPITAL:				
Depreciation	20,427	23,000	21,000	23,000
Loss on Disposal of Fixed Assets	0	0	0	0
TOTAL RESOURCES PROVIDED BY OPERATIONS	**261,319**	**103,407**	**350,276**	**(61,426)**
OTHER SOURCES:				
Municipal Contributions	0	0	0	0
Increase/Decrease in Other Liabilities	0	0	0	0
Total Other Sources	**0**	**0**	**0**	**0**
FINANCIAL RESOURCES WERE USED FOR:				
Acquisition of Fixed Assets	91,565	76,000	72,644	6,500
Repayment of Loan	0	0	0	0
Total Uses	**91,565**	**76,000**	**72,644**	**6,500**
NET INCREASE (DECREASE) IN WORKING CAPITAL	**169,754**	**27,407**	**277,632**	**(67,926)**
Working Capital Beginning of Year	219,850	404,270	389,604	667,236
WORKING CAPITAL END OF YEAR	$ **389,604**	$ **431,677**	$ **667,236**	$ **599,310**

Information Services Fund

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006
OPERATING REVENUES:				
User Charges	$ 2,973,103	$ 3,025,523	$ 3,084,423	$ 3,288,630
Total Operating Revenues	**2,973,103**	**3,025,523**	**3,084,423**	**3,288,630**
OPERATING EXPENSES:				
Personnel Services	1,511,765	1,601,372	1,587,477	1,755,052
Supplies & Materials	278,465	502,484	440,514	459,690
Travel & Training	48,026	125,053	104,716	129,728
Intragovernmental Charges	115,728	114,270	114,270	127,256
Utilities, Services & Other Misc.	781,144	1,053,370	1,036,199	1,101,330
Total Operating Expenses	**2,735,128**	**3,396,549**	**3,283,176**	**3,573,056**
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	**237,975**	**(371,026)**	**(198,753)**	**(284,426)**
Depreciation	(166,620)	(180,000)	(236,658)	(237,000)
OPERATING INCOME	**71,355**	**(551,026)**	**(435,411)**	**(521,426)**
NON-OPERATING REVENUES:				
Investment Revenue	41,815	55,000	50,000	50,000
Misc. Non-Operating Revenue	1,004	0	0	0
Total Non-Operating Revenues	**42,819**	**55,000**	**50,000**	**50,000**
NON-OPERATING EXPENSES:				
Interest Expense	0	0	0	0
Amortization	0	0	0	0
Loss On Disposal Assets	0	0	17,636	17,500
Capital Lease Payment	0	0	0	0
Total Non-Operating Expenses	**0**	**0**	**17,636**	**17,500**
OPERATING TRANSFERS TO OTHER FUNDS	(20,000)	(18,988)	(18,988)	(9,498)
Capital Contributions	0	162,542	162,542	0
NET INCOME (LOSS)	**94,174**	**(352,472)**	**(259,493)**	**(498,424)**
NET INCOME/(LOSS) TRANSFERRED TO RETAINED EARNINGS	**94,174**	**(352,472)**	**(259,493)**	**(498,424)** ^
Retained Earnings, Beg. of Year	1,406,760	1,214,993	1,500,934	1,241,441
RETAINED EARNINGS END OF YEAR	$ **1,500,934**	$ **862,521**	$ **1,241,441**	$ **743,017**

^ Planned use of fund balance in accordance with budget strategies and guidelines.

Information Services Fund

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006
STATEMENT OF CHANGE IN FINANCIAL POSITION				
FINANCIAL RESOURCES PROVIDED BY:				
OPERATIONS:				
Net Income (Loss)	$ 94,174	$ (352,472)	$ (259,493)	$ (498,424)
EXPENSES NOT REQUIRING WORKING CAPITAL:				
Depreciation	166,620	180,000	236,658	237,000
TOTAL RESOURCES PROVIDED BY OPERATIONS	**260,794**	**(172,472)**	**(22,835)**	**(261,424)**
OTHER SOURCES:				
Municipal Contributions	0	0	0	0
Financing Proceeds	0	0	0	0
Total Other Sources	**0**	**0**	**0**	**0**
FINANCIAL RESOURCES WERE USED FOR:				
Increase (Dec) in Other Assets	0	0	0	0
Reduction of Long Term Notes Payable/ Lease Reductions	0	0	0	0
Acquisition of Fixed Assets	231,706	411,461	403,644	346,564
Total Uses	**231,706**	**411,461**	**403,644**	**346,564**
NET INCREASE (DECREASE) IN WORKING CAPITAL	**29,088**	**(583,933)**	**(426,479)**	**(607,988)**
Working Capital Beginning of Year	1,393,443	879,729	1,422,531	996,052
WORKING CAPITAL END OF YEAR	**$ 1,422,531**	**$ 295,796**	**$ 996,052**	**$ 388,064**

Public Communications Fund

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006
OPERATING REVENUES:				
User Charges	$ 742,287	$ 769,597	$ 759,597	$ 769,962
Total Operating Revenues	**742,287**	**769,597**	**759,597**	**769,962**
OPERATING EXPENSES:				
Personnel Services	278,012	300,069	305,255	321,353
Supplies & Materials	183,977	245,811	237,544	230,330
Travel & Training	2,070	3,675	3,675	9,675
Intragovernmental Charges	54,224	55,944	56,094	71,531
Utilities, Services & Other Misc.	94,592	139,994	138,309	147,288
Total Operating Expenses	**612,875**	**745,493**	**740,877**	**780,177**
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	**129,412**	**24,104**	**18,720**	**(10,215)**
Depreciation	(9,893)	(10,000)	(10,000)	(10,000)
OPERATING INCOME	**119,519**	**14,104**	**8,720**	**(20,215)**
NON-OPERATING REVENUES:				
Investment Revenue	32,210	45,000	50,000	45,000
Misc. Non-Operating Revenue	5	0	0	0
Total Non-Operating Revenues	**32,215**	**45,000**	**50,000**	**45,000**
NON-OPERATING EXPENSES:				
Loss On Disposal Assets	0	0	0	0
Total Non-Operating Expenses	**0**	**0**	**0**	**0**
OPERATING TRANSFERS FROM OTHER FUNDS	0	0	0	0
OPERATING TRANSFERS TO OTHER FUNDS	(70,000)	(105,250)	(105,250)	(102,568)
NET INCOME (LOSS)	**81,734**	**(46,146)**	**(46,530)**	**(77,783)**
NET INCOME/(LOSS) TRANSFERRED TO RETAINED EARNINGS	**81,734**	**(46,146)**	**(46,530)**	**(77,783)** ^
Retained Earnings, Beg. of Year	1,307,008	1,347,375	1,388,742	1,342,212
RETAINED EARNINGS END OF YEAR	$ **1,388,742**	$ **1,301,229**	$ **1,342,212**	$ **1,264,429**

^ Planned use of fund balance in accordance with budget strategies and guidelines.

Public Communications Fund

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006
STATEMENT OF CHANGE IN FINANCIAL POSITION				
FINANCIAL RESOURCES PROVIDED BY:				
OPERATIONS:				
Net Income (Loss)	$ 81,734	$ (46,146)	$ (46,530)	$ (77,783)
EXPENSES NOT REQUIRING WORKING CAPITAL:				
Depreciation	9,893	10,000	10,000	10,000
Loss on Disposal of Fixed Assets	0	0	0	0
TOTAL RESOURCES PROVIDED BY OPERATIONS	**91,627**	**(36,146)**	**(36,530)**	**(67,783)**
FINANCIAL RESOURCES WERE USED FOR:				
Acquisition of Fixed Assets	21,852	125,000	125,000	54,000
Total Uses	**21,852**	**125,000**	**125,000**	**54,000**
NET INCREASE (DECREASE) IN WORKING CAPITAL	**69,775**	**(161,146)**	**(161,530)**	**(121,783)**
Working Capital Beginning of Year	1,263,116	1,288,483	1,332,891	1,171,361
WORKING CAPITAL END OF YEAR	$ **1,332,891**	$ **1,127,337**	$ **1,171,361**	$ **1,049,578**

Utility Customer Services Fund

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006
OPERATING REVENUES:				
User Charges	$ 1,001,192	$ 998,844	$ 998,844	$ 1,075,727
Total Operating Revenues	**1,001,192**	**998,844**	**998,844**	**1,075,727**
OPERATING EXPENSES:				
Personnel Services	449,334	475,608	479,806	502,344
Supplies & Materials	213,625	300,185	295,285	296,310
Travel & Training	14,350	17,550	15,516	17,550
Intragovernmental Charges	234,861	253,569	253,719	260,157
Utilities, Services & Other Misc.	375,275	418,212	446,259	481,810
Total Operating Expenses	**1,287,445**	**1,465,124**	**1,490,585**	**1,558,171**
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	**(286,253)**	**(466,280)**	**(491,741)**	**(482,444)**
Depreciation	(5,257)	(4,000)	(11,508)	(11,508)
OPERATING INCOME	**(291,510)**	**(470,280)**	**(503,249)**	**(493,952)**
NON-OPERATING REVENUES:				
Investment Revenue	32,410	50,000	42,000	45,000
Misc. Non-Operating Revenues	229,690	200,000	200,000	200,000
Total Non-Operating Revenues	**262,100**	**250,000**	**242,000**	**245,000**
NON-OPERATING EXPENSES:				
Loss on Disposal of Assets	(4,203)	0	0	0
Total Non-Operating Expenses	**(4,203)**	**0**	**0**	**0**
OPERATING TRANSFERS TO OTHER FUNDS	(16,297)	(34,934)	(34,934)	(29,570)
Capital Contributions	0	0	0	0
NET INCOME (LOSS)	**(49,910)**	**(255,214)**	**(296,183)**	**(278,522)**
NET INCOME/(LOSS) TRANSFERRED TO RETAINED EARNINGS	**(49,910)**	**(255,214)**	**(296,183)**	**(278,522)** ^
Retained Earnings, Beg. of Year	1,442,707	1,277,436	1,392,797	1,096,614
RETAINED EARNINGS END OF YEAR	**$ 1,392,797**	**$ 1,022,222**	**$ 1,096,614**	**$ 818,092**

^ Planned use of fund balance in accordance with budget strategies and guidelines.

Utility Customer Services Fund

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006
STATEMENT OF CHANGE IN FINANCIAL POSITION				
FINANCIAL RESOURCES PROVIDED BY:				
OPERATIONS:				
Net Income (Loss)	$ (49,910)	$ (255,214)	$ (296,183)	$ (278,522)
EXPENSES NOT REQUIRING WORKING CAPITAL:				
Depreciation	5,257	4,000	11,508	11,508
TOTAL RESOURCES PROVIDED BY OPERATIONS	**(44,653)**	**(251,214)**	**(284,675)**	**(267,014)**
FINANCIAL RESOURCES WERE USED FOR:				
Acquisition of Fixed Assets	20,798	0	0	0
Increase (Dec) in Restricted Assets	0	0	0	0
Increase (Dec) in Other Assets	0	0	0	0
Equity Transfer	0	0	0	0
Total Uses	**20,798**	**0**	**0**	**0**
NET INCREASE (DECREASE) IN WORKING CAPITAL	**(65,451)**	**(251,214)**	**(284,675)**	**(267,014)**
Working Capital Beginning of Year	1,410,698	1,212,718	1,345,247	1,060,572
WORKING CAPITAL END OF YEAR	$ **1,345,247**	$ **961,504**	$ **1,060,572**	$ **793,558**

Summary of Total Revenues by Fund

Fund	Revenues:	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006
110	General Fund	$ 58,238,598	$ 59,780,342	$ 60,560,264	$ 63,049,422
219	99 Quarter Cent Sales Tax Fund	4,168,236	4,313,000	4,322,000	1,900,000
220	Parks Sales Tax Fund	4,144,288	4,298,000	4,317,000	3,526,251
221	Transportation Sales Tax Fund	8,300,466	8,591,500	8,605,000	8,956,600
222	Public Improvement Fund	1,333,366	1,284,570	1,339,000	1,365,000
226	Cultural Affairs Fund	349,436	384,688	388,460	378,733
227	Special Road District Tax Fund	1,226,354	1,275,000	1,225,000	1,225,000
229	Convention & Tourism Fund	1,454,383	1,506,741	1,579,247	1,624,613
3xx	Debt Service Funds (combined)	2,869,268	2,907,503	2,957,828	2,923,583
440	Capital Projects Fund	30,583,397	11,270,476	10,451,476	7,231,813
753	Contributions Fund	353,855	213,693	217,097	184,739
	Total Govt. Funds	**113,021,647**	**95,825,513**	**95,962,372**	**92,365,754**
Fund	**Enterprise Funds:**				
503	Railroad Fund	698,961	887,390	1,006,130	1,084,236
550	Water Utility Fund	15,450,320	12,992,217	13,369,624	15,117,350
551	Electric Utility Fund	70,622,822	75,755,081	81,145,000	85,894,125
552	Recreation Services Fund	8,237,673	6,262,856	6,192,805	6,332,652
553	Public Transportation Fund	3,690,491	6,118,418	6,264,972	4,079,209
554	Airport Fund	1,829,680	2,506,260	2,449,211	2,539,870
555	Sanitary Sewer Utility Fund	10,469,474	10,340,000	10,993,503	10,734,900
556	Parking Utility Fund	2,005,797	2,041,293	2,055,340	2,036,736
557	Solid Waste Utility Fund	11,272,139	11,490,633	11,331,265	11,460,035
558	Storm Water Utility Fund	1,942,810	1,475,200	1,730,700	1,551,000
	Total Enterprise Funds	**126,220,167**	**129,869,348**	**136,538,550**	**140,830,113**
Fund	**Internal Service Funds:**				
659	Employee Benefit Fund	8,808,170	9,754,028	9,789,753	10,943,594
669	Self Insurance Reserve Fund	1,849,606	1,925,000	1,960,000	2,148,375
671	Custodial / Maintenance Fund	724,360	725,758	719,758	810,436
672	Fleet Operations Fund	4,320,988	4,257,780	4,962,625	4,992,744
674	Information Services Fund	3,015,922	3,243,065	3,296,965	3,338,630
675	Public Communications Fund	774,502	814,597	809,597	814,962
676	Utility Customer Services Fund	1,263,292	1,248,844	1,240,844	1,320,727
	Total Internal Service Funds	**20,756,840**	**21,969,072**	**22,779,542**	**24,369,468**
	TOTAL CITY REVENUES	$ **259,998,654**	$ **247,663,933**	$ **255,280,464**	$ **257,565,335**

Summary of Total Expenditures by Fund

Fund	Expenditures / Expenses: *	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006
110	General Fund	$ 52,905,363	$ 59,924,522	$ 58,657,927	$ 63,049,422
219	99 Quarter Cent Sales Tax Fund	4,661,627	3,745,587	3,745,587	3,473,100
220	Parks Sales Tax Fund	3,835,766	2,930,147	2,930,147	3,847,111
221	Transportation Sales Tax Fund	7,401,513	9,131,067	9,131,067	9,567,500
222	Public Improvement Fund	575,260	2,705,058	2,705,058	646,169
226	Cultural Affairs Fund	336,174	379,863	365,750	383,561
227	Special Road District Tax Fund	1,045,808	2,708,425	2,708,425	1,003,425
229	Convention & Tourism Fund	1,242,914	1,486,675	1,477,680	1,627,099
266	CDBG	2,015,440	353,407	353,327	363,094
3xx	Debt Service Funds (combined)	1,502,575	2,777,503	2,778,163	2,744,243
440	Capital Projects Fund	6,694,471	12,262,219	12,784,673	7,231,813
753	Contributions Fund	235,509	274,372	255,407	181,743
	Total Govt. Funds	**82,452,420**	**98,678,845**	**97,893,211**	**94,118,280**
Fund	**Enterprise Funds:**				
503	Railroad Fund	959,760	1,494,683	1,551,076	1,423,153
550	Water Utility Fund	15,695,218	22,334,001	21,993,309	20,903,629
551	Electric Utility Fund	78,404,868	83,979,454	85,357,202	89,018,842
552	Recreation Services Fund	6,825,727	7,123,645	7,057,985	7,107,332
553	Public Transportation Fund	3,254,047	4,872,847	4,808,380	4,783,427
554	Airport Fund	2,491,836	2,133,371	2,108,443	3,186,641
555	Sanitary Sewer Utility Fund	12,758,345	14,300,185	14,172,142	13,503,714
556	Parking Utility Fund	1,785,667	1,891,916	1,887,062	3,341,212
557	Solid Waste Utility Fund	12,022,356	13,532,535	13,431,220	16,509,657
558	Storm Water Utility Fund	1,387,788	2,192,535	2,146,639	2,537,048
	Total Enterprise Funds	**135,585,612**	**153,855,172**	**154,513,458**	**162,314,655**
Fund	**Internal Service Funds:**				
659	Employee Benefit Fund	10,378,929	10,155,665	10,457,107	10,926,075
669	Self Insurance Reserve Fund	2,524,474	2,531,027	3,697,635	3,015,550
671	Custodial / Maintenance Fund	775,087	1,060,965	953,130	1,097,869
672	Fleet Operations Fund	4,172,674	4,253,373	4,705,993	5,083,670
674	Information Services Fund	3,153,454	3,968,407	3,960,102	4,183,618
675	Public Communications Fund	714,620	985,743	981,127	946,745
676	Utility Customer Services Fund	1,338,202	1,504,058	1,537,027	1,599,249
	Total Internal Service Funds	**23,057,440**	**24,459,238**	**26,292,121**	**26,852,776**
	TOTAL CITY EXPENDITURES	**$ 241,095,472**	**$ 276,993,255**	**$ 278,698,790**	**$ 283,285,711**

* Includes CIP and Capital Additions for Enterprise and Internal Service Funds. Funding for many CIP Projects is from accumulated balances.

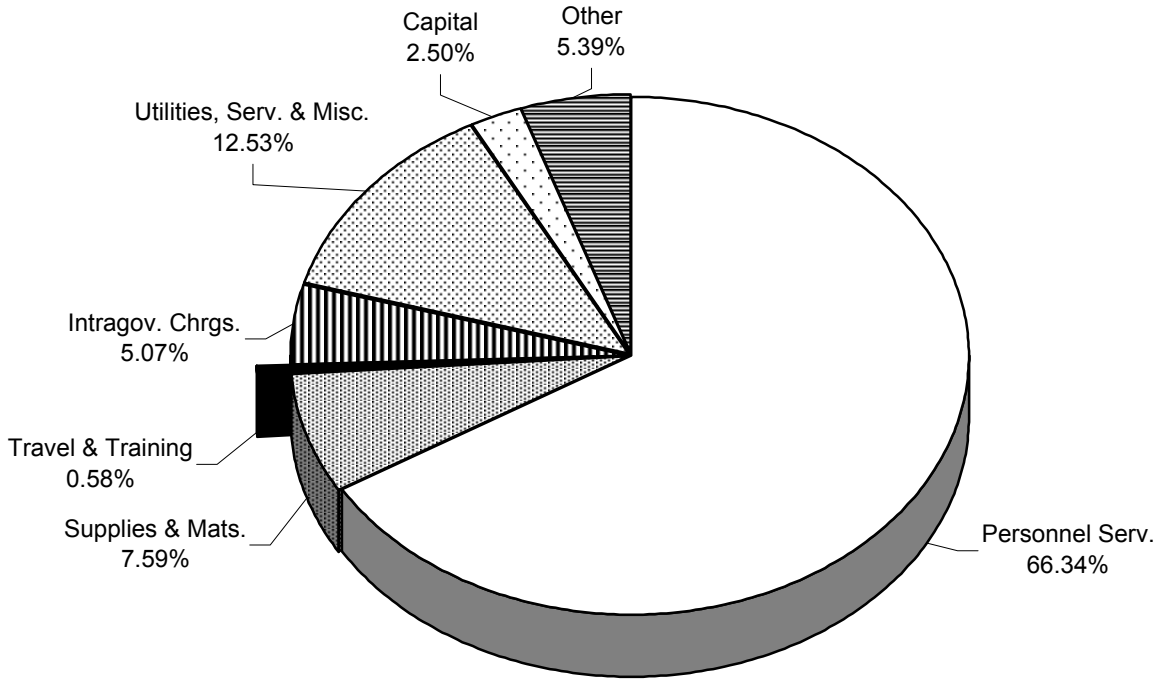
(THIS PAGE INTENTIONALLY LEFT BLANK)

General Fund Summary

City of Columbia

Columbia, Missouri

General Fund Summary
FY 2006



APPROPRIATIONS

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Budget FY 2005
Personnel Services	$ 35,801,101	$ 39,225,778	$ 38,519,026	$ 41,826,830	6.6%
Supplies & Materials	3,811,205	4,844,850	4,627,674	4,782,877	(1.3%)
Travel & Training	273,766	371,141	355,032	366,348	(1.3%)
Intragovernmental Charges	2,936,798	2,900,803	2,890,453	3,195,608	10.2%
Utilities, Services & Misc.	5,196,674	7,071,452	6,769,764	7,901,305	11.7%
Capital	1,722,704	1,812,718	1,791,968	1,576,449	(13.0%)
Other	3,163,115	3,697,780	3,704,010	3,400,005	(8.1%)
Total	**52,905,363**	**59,924,522**	**58,657,927**	**63,049,422**	**5.2%**
Summary					
Operating Expenses	48,019,544	54,414,024	53,161,949	58,072,968	6.7%
Non-Operating Expenses	3,163,115	3,697,780	3,704,010	3,400,005	(8.1%)
Debt Service	0	0	0	0	
Capital Additions	1,722,704	1,812,718	1,791,968	1,576,449	(13.0%)
Capital Projects	0	0	0	0	
Total Expenses	$ **52,905,363**	$ **59,924,522**	$ **58,657,927**	$ **63,049,422**	**5.2%**

GENERAL FUND SUMMARY

Fund 110

FUND DESCRIPTION

The General Fund is used to finance and account for a large portion of the current operating expenditures and capital additions (not capital improvements) of City Government. The General Fund is one of the largest and most important of the City's funds because most governmental programs (Police, Fire, Public Works, Parks and Recreation, etc.) are generally financed wholly or partially from it. The General Fund has a greater number and variety of revenue sources than any other fund, and its resources normally finance a wider range of activities.

DEPARTMENT EXPENDITURES

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
General City (Nondepartmental)	$ 4,305,886	$ 5,390,360	$ 5,390,003	$ 5,336,024	(1.0%)
City Council	163,000	211,284	200,069	230,120	8.9%
City Clerk	163,506	241,858	241,033	253,328	4.7%
City Manager	708,180	782,417	762,143	841,051	7.5%
Finance	2,628,240	2,859,916	2,840,448	3,182,003	11.3%
Human Resources	615,807	708,959	688,004	753,679	6.3%
Law	712,383	825,375	823,033	876,348	6.2%
Municipal Court	514,957	610,628	603,017	657,656	7.7%
Police	13,893,140	15,390,233	15,301,867	16,339,193	6.2%
Fire	10,097,846	10,947,805	10,664,103	11,582,135	5.8%
Emergency Mgmt & Com.	2,132,977	2,505,274	2,385,093	2,406,915	(3.9%)
Health	4,152,359	4,917,204	4,546,658	4,889,058	(0.6%)
Planning	580,542	668,231	652,270	733,729	9.8%
Economic Development	312,088	329,992	325,894	348,431	5.6%
Community Services	1,178,221	1,216,480	1,214,653	1,247,728	2.6%
Parks & Recreation	3,476,623	3,948,835	3,914,433	4,223,114	6.9%
Public Works	7,269,608	8,369,671	8,105,206	9,148,910	9.3%
TOTAL DEPTMNTL	**$ 52,905,363**	**$ 59,924,522**	**$ 58,657,927**	**$ 63,049,422**	**5.2%**

AUTHORIZED PERSONNEL

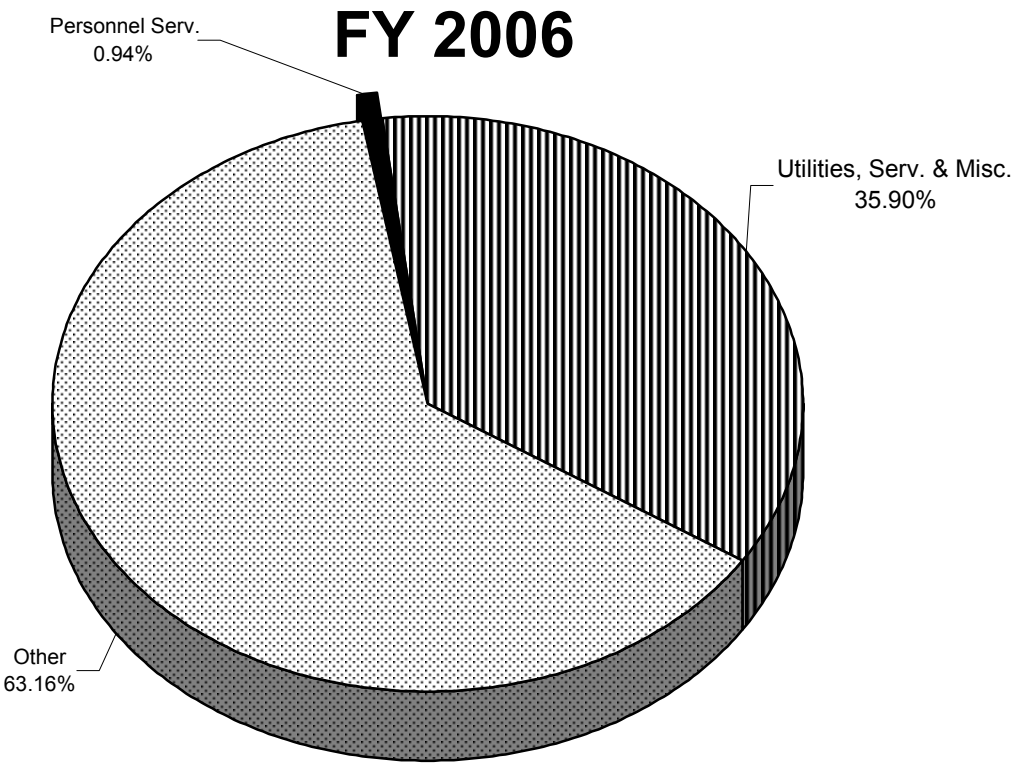
	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
City Clerk	2.00	2.00	2.00	2.00	
City Manager	6.60	6.60	6.60	6.60	
Finance	34.25	34.25	35.25	36.25	1.00
Human Resources	8.00	8.00	8.00	8.00	
Law	8.00	9.00	9.00	9.00	
Municipal Court	7.90	8.90	8.90	8.90	
Police	175.00	178.00	178.00	181.00	3.00
Fire	128.00	130.00	130.00	132.00	2.00
Emer, Mgmt & Communications	29.75	30.75	30.75	32.75	2.00
Health	58.55	59.55	58.30	58.40	0.10
Planning	7.20	7.30	7.30	7.40	0.10
Economic Development	4.00	4.00	4.00	4.00	
Community Services	2.20	2.20	2.20	2.20	
Parks & Recreation	40.50	40.50	40.50	41.50	1.00
Public Works	82.23	85.23	85.23	86.73	1.50
Total Personnel	**594.18**	**606.28**	**606.03**	**616.73**	**10.70**
Permanent Full-Time	582.38	594.48	594.23	605.43	11.20
Permanent Part-Time	11.80	11.80	11.80	11.30	(0.50)
Total Permanent	**594.18**	**606.28**	**606.03**	**616.73**	**10.70**

(THIS PAGE INTENTIONALLY LEFT BLANK)

City General - Non Departmental Expenditures

City of Columbia

Columbia, Missouri



APPROPRIATIONS

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Budget FY 2005
Personnel Services	$ 4,952	$ 50,000	$ 50,000	$ 50,000	0.0%
Supplies & Materials	0	0	0	0	
Travel & Training	0	0	0	0	
Intragovernmental Charges	0	0	0	0	
Utilities, Services & Misc.	1,158,364	1,660,357	1,660,000	1,915,626	15.4%
Capital	0	0	0	0	
Other	3,142,570	3,680,003	3,680,003	3,370,398	(8.4%)
Total	**4,305,886**	**5,390,360**	**5,390,003**	**5,336,024**	**(1.0%)**
Summary					
Operating Expenses	1,163,316	1,710,357	1,710,000	1,965,626	14.9%
Non-Operating Expenses	3,142,570	3,680,003	3,680,003	3,370,398	(8.4%)
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	$ **4,305,886**	$ **5,390,360**	$ **5,390,003**	$ **5,336,024**	**(1.0%)**

CITY GENERAL EXP - SUBSIDIES & OTHER NON-DEPARTMENTAL EXP.

110-8500

DEPARTMENT DESCRIPTION

City General is the part of the budget where non-departmental expenditures are located. These include various subsidies and transfers as well as other items which are not related to a specific department.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

The subsidies to Recreation Services, Cultural Affairs, and Contributions Funds have remained constant with FY 2005. The following amounts have been set aside for specific purposes: Council Reserve of $40,779, Contingency of $100,000, Grant Reserve of $50,000, and $36,000 for grant writing activities.

This division also includes $25,500 set aside to cover shared costs at the newly opened Sanford-Kimpton Health Facility. The council can still spend the $40,779 Council Reserve and still maintain a 16% fund balance.

SUBSIDIES, TRANSFERS, AND OTHER (DETAIL)

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
SUBSIDIES:					
Recreation Services	$ 1,520,000	$ 1,632,500	$ 1,632,500	$ 1,652,682	1.2%
Cultural Affairs	265,975	300,000	300,000	300,000	0.0%
Contributions Trust Fund	147,192	168,017	168,017	168,894	0.5%
Total Subsidies	**1,933,167**	**2,100,517**	**2,100,517**	**2,121,576**	**1.0%**
TRANSFERS:					
Parking Facilities Utility	172,000	172,000	172,000	172,000	0.0%
Storm Water Utility	0	50,000	50,000	0	(100.0%)
Employee Benefit Fund	0	520,083	520,083	259,419	(50.1%)
Special Business District	17,500	17,500	17,500	17,500	0.0%
COPS Public Bldg/Fire DSF	99,903	99,903	99,903	99,903	0.0%
Capital Projects Fund	920,000	720,000	720,000	700,000	(2.8%)
Total Subsidies & Transfers	**3,142,570**	**3,680,003**	**3,680,003**	**3,370,398**	**(8.4%)**
OTHER:					
Health Facility - Condo Assoc.	0	25,000	22,000	25,550	2.2%
Consulting Fees	0	25,000	25,000	0	(100.0%)
Street Lighting	698,050	850,000	850,000	1,171,800	37.9%
Miscellaneous Nonprogrammed	465,266	507,557	563,000	627,497	23.6%
Council Reserve	0	52,800	0	40,779	(22.8%)
Contingency	0	100,000	100,000	100,000	0.0%
General Government Reserve	0	150,000	150,000	0	(100.0%)
Total	$ **4,305,886**	$ **5,390,360**	$ **5,390,003**	$ **5,336,024**	**(1.0%)**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes

There are no personnel assigned to this budget.

(THIS PAGE INTENTIONALLY LEFT BLANK)

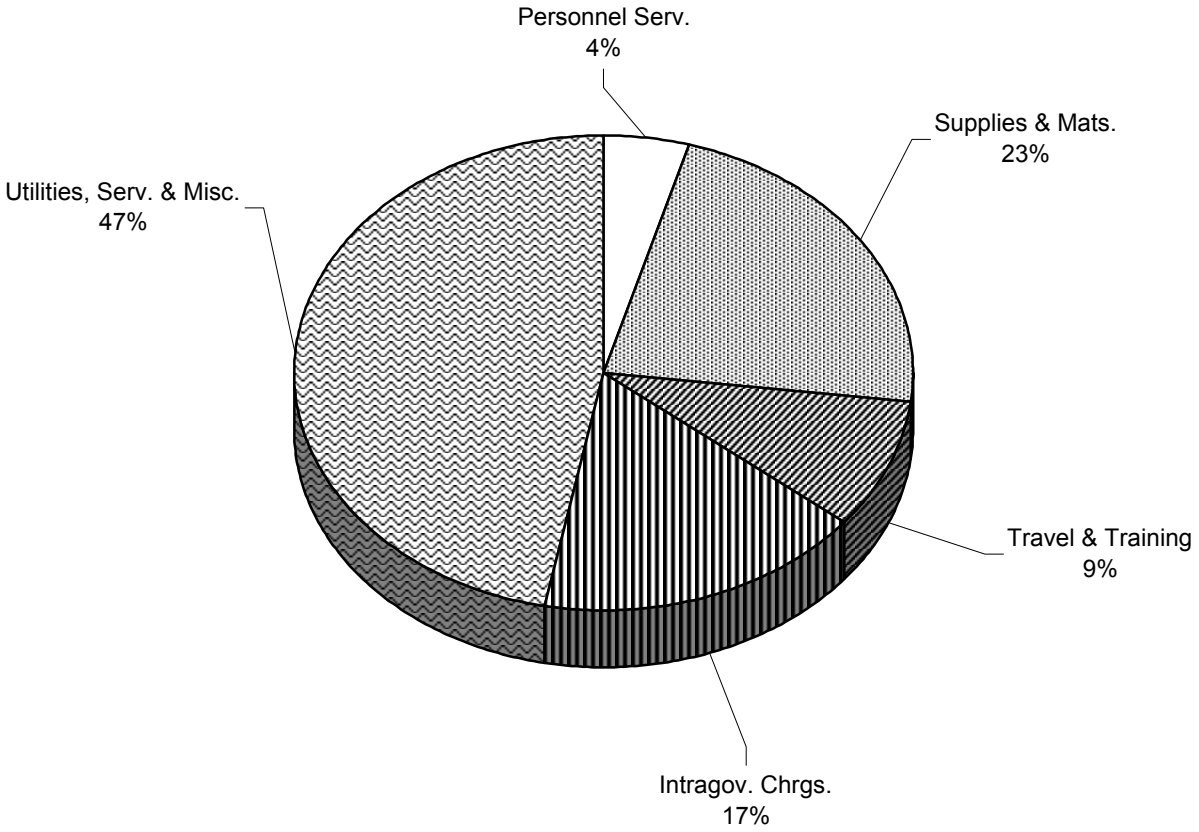
City Council

Photos courtesy of Columbia Daily Tribune

City of Columbia

Columbia, Missouri

City Council
FY 2006



APPROPRIATIONS

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Budget FY 2005
Personnel Services	$ 5,443	$ 10,083	$ 10,563	$ 10,083	0.0%
Supplies & Materials	39,857	48,461	45,840	51,968	7.2%
Travel & Training	14,920	19,870	19,694	20,670	4.0%
Intragovernmental Charges	33,620	33,794	33,794	39,383	16.5%
Utilities, Services & Misc.	69,160	99,076	90,178	108,016	9.0%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	**163,000**	**211,284**	**200,069**	**230,120**	**8.9%**
Summary					
Operating Expenses	163,000	211,284	200,069	230,120	8.9%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	$ **163,000**	$ **211,284**	$ **200,069**	$ **230,120**	**8.9%**

DEPARTMENT DESCRIPTION

The Mayor and City Council act as the legislative and policy making body for the City of Columbia. Operating under a home rule charter, the Council uses various voluntary citizen boards, commissions, and task forces as well as public hearings in the development of City policy matters. According to the City Charter, the City Council is responsible for the appointment of the City Manager, City Clerk, and Municipal Judge.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

There are no significant changes in this budget for the coming year.

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006
There are no personnel assigned to this budget, however, there are 7 volunteer staff members - 1 Mayor and 6 Council members.				

(THIS PAGE INTENTIONALLY LEFT BLANK)

City Council - General

110-0110

DESCRIPTION

To effectively represent the citizens of Columbia, formulate and enact public policy which addresses the needs of the community, and provide community leadership to all citizens.

HIGHLIGHTS/SIGNIFICANT CHANGES

There are no significant changes in this budget for the coming year.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 5,443	$ 10,083	$ 10,563	$ 10,083	0.0%
Supplies and Materials	32,630	32,621	32,200	33,486	2.7%
Travel and Training	13,166	13,105	13,105	13,105	0.0%
Intragovernmental Charges	31,670	32,791	32,791	38,427	17.2%
Utilities, Services, & Misc.	67,220	73,953	71,580	74,080	0.2%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	$ **150,129**	$ **162,553**	$ **160,239**	$ **169,181**	**4.1%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
There are no personnel assigned to this budget.					

City Council - Boards and Commissions

110-0120

DESCRIPTION

The advisory boards and commissions are to provide policy recommendations on specific areas of community interest to the council, thus increasing citizen input into the policy making process.

HIGHLIGHTS/SIGNIFICANT CHANGES

There are no significant changes in this budget for the coming year.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 0	$ 0	$ 0	$ 0	
Supplies and Materials	7,227	15,840	13,640	18,482	16.7%
Travel and Training	1,754	6,765	6,589	7,565	11.8%
Intragovernmental Charges	1,950	1,003	1,003	956	(4.7%)
Utilities, Services, & Misc.	1,940	25,123	18,598	33,936	35.1%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	**$ 12,871**	**$ 48,731**	**$ 39,830**	**$ 60,939**	**25.1%**

ACTIVITY LEVEL EXPENDITURES

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Board of Adjustment	$ 1,190	$ 5,600	$ 3,250	$ 5,610	0.2%
Airport Advisory Board	1,020	1,100	1,100	1,100	0.0%
Sister Cities	65	7,400	4,200	10,600	43.2%
Planning and Zoning	411	1,953	1,953	2,803	43.5%
Parks and Recreation Commission	2,024	4,270	4,270	4,270	0.0%
Bike Commission	252	1,190	1,190	1,190	0.0%
Other Boards	0	7,786	5,410	7,786	0.0%
Historic Preservation	2,440	10,906	10,906	10,901	(0.0%)
Mayor's Council on Physical Fitness	2,552	3,248	3,248	6,448	98.5%
Bike, Walk, and Wheel Commission	0	0	0	5,000	
Commissions - General	0	2,975	2,000	2,975	0.0%
Disabilities	967	1,300	1,300	1,300	0.0%
Web Design	1,894	864	864	852	(1.4%)
Council Delivery	56	139	139	104	(25.2%)
Total	**$ 12,871**	**$ 48,731**	**$ 39,830**	**$ 60,939**	**25.1%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
There are no personnel assigned to this budget.					

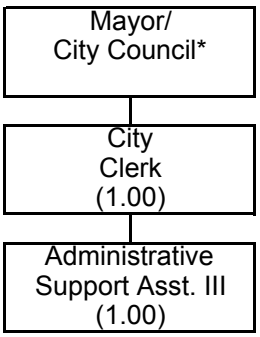
City Clerk
and Elections

City of Columbia

Columbia, Missouri

City of Columbia - City Clerk

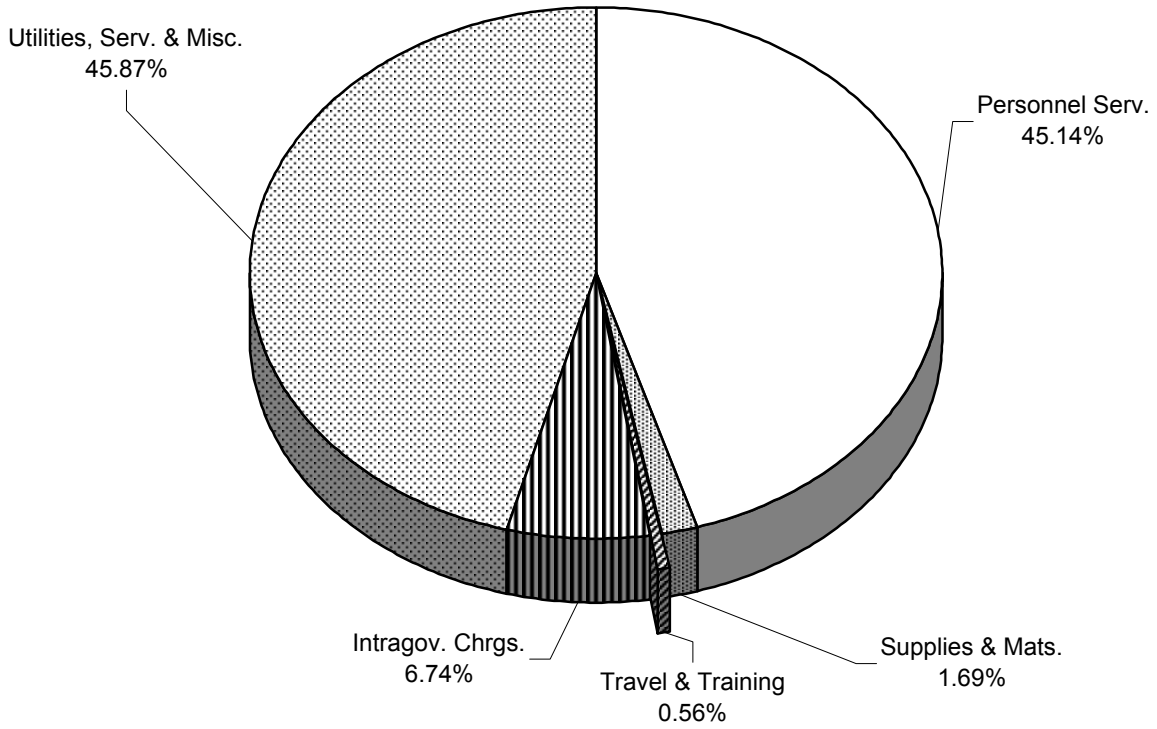
2.00 FTE Positions



* Positions not included in City Clerk's FTE count.

City Clerk and Elections

FY 2006



APPROPRIATIONS

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Budget FY 2005
Personnel Services	$ 103,148	$ 107,772	$ 108,527	$ 114,355	6.1%
Supplies & Materials	1,128	2,275	2,845	4,271	87.7%
Travel & Training	982	1,425	1,275	1,425	0.0%
Intragovernmental Charges	16,172	15,693	15,693	17,077	8.8%
Utilities, Services & Misc.	42,076	114,693	112,693	116,200	1.3%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	**163,506**	**241,858**	**241,033**	**253,328**	**4.7%**
Summary					
Operating Expenses	163,506	241,858	241,033	253,328	4.7%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	$ **163,506**	$ **241,858**	$ **241,033**	$ **253,328**	**4.7%**

(THIS PAGE INTENTIONALLY LEFT BLANK)

CITY CLERK AND ELECTIONS - SUMMARY

110-02

DEPARTMENT DESCRIPTION

The City Clerk's office serves as the depository for all official records of the City, and the Clerk certifies City records for the courts, City departments, and citizens. The Clerk's office serves as a center for citizen inquiry, proclamation preparation and signing, and personal appearance requests. The Clerk maintains membership rosters for all boards and commissions. The City Clerk also acts as secretary to the Board of Adjustment.

DEPARTMENT OBJECTIVES

Maintain and provide access to official city documents in the most expedient and efficient manner; and to expeditiously respond to the citizenry, City Council, Boards and Commissions, and City staff requests for services as provided by this department.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

There are no significant changes in this budget for the coming year.

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
City Clerk - General	2.00	2.00	2.00	2.00	
City Clerk - Elections	0.00	0.00	0.00	0.00	
Total Personnel	**2.00**	**2.00**	**2.00**	**2.00**	
Permanent Full-Time	2.00	2.00	2.00	2.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**2.00**	**2.00**	**2.00**	**2.00**	

PERFORMANCE MEASUREMENT/SERVICE INDICATORS

	Actual FY 2004	Budget FY 2005	Estimated FY 2006
Council Meetings	26	26	26
Proclamations	45	65	55
Board of Adjustment Applications Processed	46	40	40

COMPARATIVE DATA

	Columbia, MO	Independence, MO	St. Joseph, MO	St. Charles, MO	Hazelwood, MO
Population	**90,967**	**109,923**	**71,948**	**61,832**	**25,392**
Number of Employees	2	6	3	4	3
Employees Per 1,000 Population	0.022	0.055	0.042	0.065	0.118
Number of Ordinances and Resolutions/Year	687	516	517	350	107

City Clerk - General

110-0210

DESCRIPTION

The City Clerk is to provide reliable record keeping and reporting services under requirements of State Statutes, City Charter and Ordinances. Items to be maintained include ordinances and resolutions, contracts, deeds, leases, easements, minutes, and miscellaneous official documents of the City.

HIGHLIGHTS/SIGNIFICANT CHANGES

There are no significant changes in this budget for the coming year.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 103,148	$ 107,772	$ 108,527	$ 114,355	6.1%
Supplies and Materials	1,128	2,275	2,845	4,271	87.7%
Travel and Training	982	1,425	1,275	1,425	0.0%
Intragovernmental Charges	16,172	15,693	15,693	17,077	8.8%
Utilities, Services, & Misc.	1,181	6,200	4,200	6,200	0.0%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	**$ 122,611**	**$ 133,365**	**$ 132,540**	**$ 143,328**	**7.5%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
8803 - City Clerk	1.00	1.00	1.00	1.00	
1003 - Admin. Support Assistant III	1.00	1.00	1.00	1.00	
Total Personnel	**2.00**	**2.00**	**2.00**	**2.00**	
Permanent Full-Time	2.00	2.00	2.00	2.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**2.00**	**2.00**	**2.00**	**2.00**	

City Clerk - Elections

110-0220

DESCRIPTION

This budget provides funds from which the County Clerk is reimbursed for the costs incurred in conducting City elections.

HIGHLIGHTS/SIGNIFICANT CHANGES

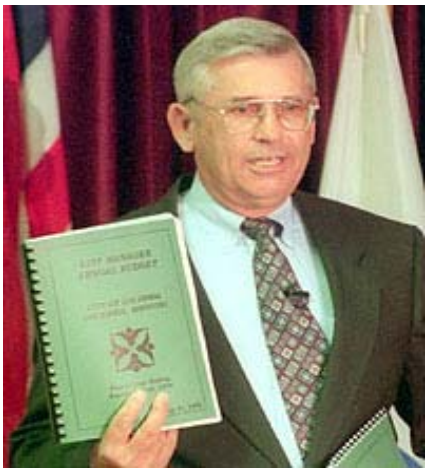
There are no significant changes in this budget for the coming year.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 0	$ 0	$ 0	$ 0	
Supplies and Materials	0	0	0	0	
Travel and Training	0	0	0	0	
Intragovernmental Charges	0	0	0	0	
Utilities, Services & Misc.	40,895	108,493	108,493	110,000	1.4%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	**$ 40,895**	**$ 108,493**	**$ 108,493**	**$ 110,000**	**1.4%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
There are no personnel assigned to this budget.					



City Manager

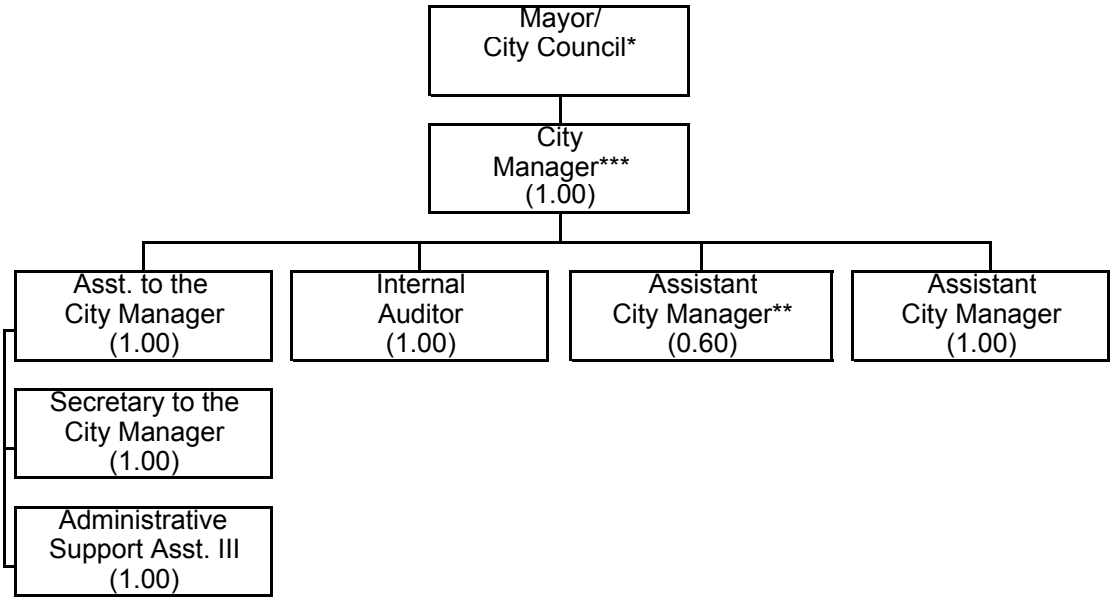
Photos courtesy of Columbia Daily Tribune

City of Columbia

Columbia, Missouri

City of Columbia - City Manager

6.60 FTE Positions

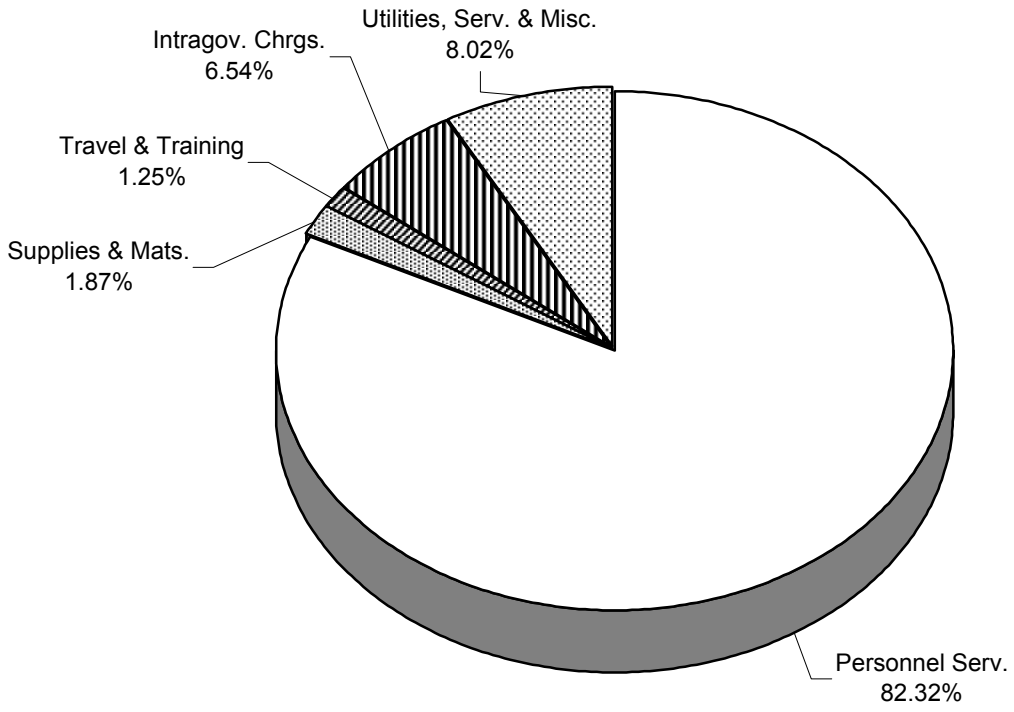


* Positions not included in City Manager's FTE count.

** Assistant City Manager position is split between:
(60%) City Manager's Office, (20%) Office of Community Services
and (20%) Information Services

*** Reporting relationships of all Department Heads are reflected in the overall
Organizational Chart located behind the General Information tab.

City Manager
FY 2006



APPROPRIATIONS

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Budget FY 2005
Personnel Services	$ 612,148	$ 640,817	$ 636,717	$ 692,392	8.0%
Supplies & Materials	12,746	15,460	11,800	15,765	2.0%
Travel & Training	6,994	10,475	7,900	10,475	0.0%
Intragovernmental Charges	46,333	48,226	48,226	54,980	14.0%
Utilities, Services & Misc.	29,959	67,439	57,500	67,439	0.0%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	**708,180**	**782,417**	**762,143**	**841,051**	**7.5%**
Summary					
Operating Expenses	708,180	782,417	762,143	841,051	7.5%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	$ **708,180**	$ **782,417**	$ **762,143**	$ **841,051**	**7.5%**

(THIS PAGE INTENTIONALLY LEFT BLANK)

DEPARTMENT DESCRIPTION

The City Manager's Office is responsible for the general administration of the City of Columbia, an annual statement of City programs and priorities, preparation of the annual budget, and 5-year capital improvements plan, preparation of Council agendas and special staff reports, and program coordination and development. The City Manager is directly responsible to the City Council for the proper administration of all the City affairs as well as implementation of policies and programs adopted by the Council. The City Manager attends all Council meetings and Council work sessions. The City Manager appoints all officers and employees of the City except for the City Clerk and Municipal Judge. The City Counselor is appointed subject to approval of Council. Appointment of subordinates is generally delegated to the the appropriate Department Director.

DEPARTMENT OBJECTIVES

(1) Provide effective and efficient delivery of services to residents; (2) Enhance communication with City Council and citizens; (3) Provide necessary written and verbal information to assist the City Council in setting policy for the needs of the citizens; (4) Provide timely responses to Council and citizens inquiries; (5) Prepare and monitor annual operating and capital budget and keep the Council advised of the financial conditions of the city; (6) Implement policies authorized by the City Council; and (7) Exercise direction over all municipal day-to-day operations of the city.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

There are no significant changes in this year's budget.

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
9998 - City Manager	1.00	1.00	1.00	1.00	
9911 - Assistant to City Manager	1.00	1.00	1.00	1.00	
9901 - Assistant City Manager	1.60	1.60	1.60	1.60	
4610 - Internal Auditor	1.00	1.00	1.00	1.00	
1102 - Secretary to City Manager	1.00	1.00	1.00	1.00	
1003 - Admin. Support Assistant III	1.00	1.00	1.00	1.00	
Total Personnel	**6.60**	**6.60**	**6.60**	**6.60**	
Permanent Full-Time	6.60	6.60	6.60	6.60	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**6.60**	**6.60**	**6.60**	**6.60**	

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 2004	Budget FY 2005	Estimated FY 2006
Council Issues Processed: Resolutions/Staff Report	258	260	265
Ordinances/Staff Report	445	450	455
Agenda Reports	97	100	110
City Manager Press Conferences	27	27	27

COMPARATIVE DATA

	Columbia, MO	Springfield, MO	Ames, IA	Indepen-dence, MO	Boulder, CO	Lawrence, KS
Population	**90,967**	**150,060**	**53,094**	**109,923**	**90,991**	**82,687**
Number of Employees	7	5	4	9	13	6
Employees Per 1,000 Population	0.077	0.033	0.080	0.077	0.143	0.073
Total Annual Budget (Including Capital Improvements)*	277,555,419	219,534,000	143,157,979	195,765,826	196,167	122,207,941

* Columbia is a "full service city." While some cities have separate administrative boards, such as Springfield, which has a Board that administers water, electric, transit, etc., Columbia is under the direction of one body of elected officials. FY 2003 adopted total budget for Columbia 's Annual Budget number.

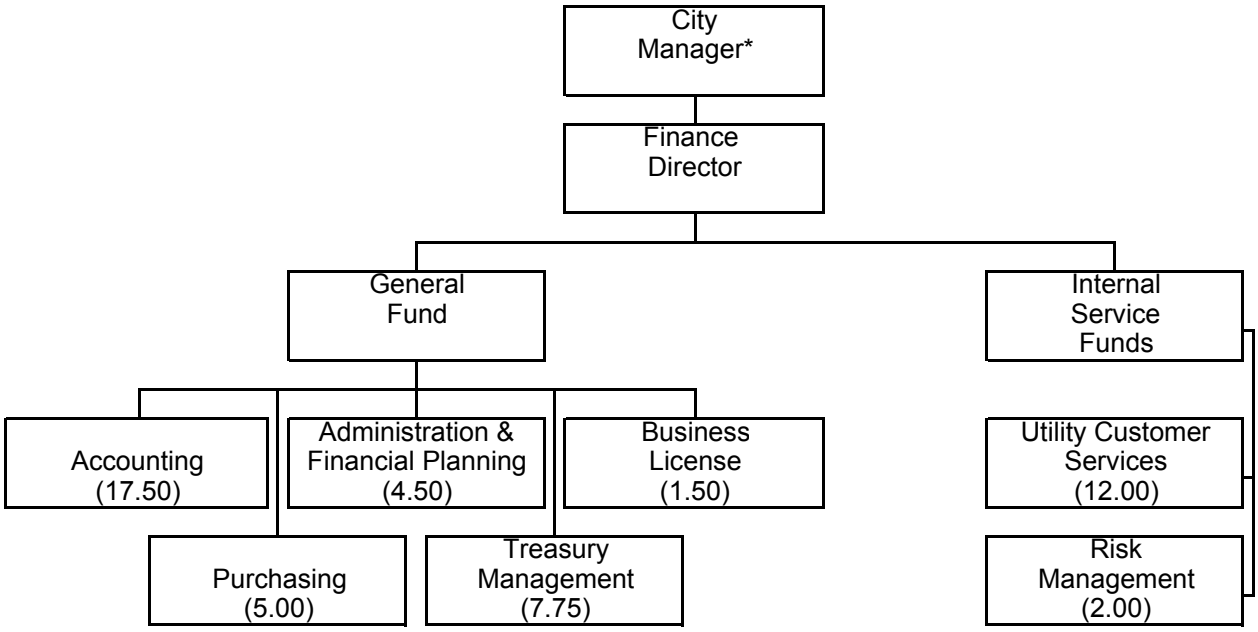
Finance Department

City of Columbia

Columbia, Missouri

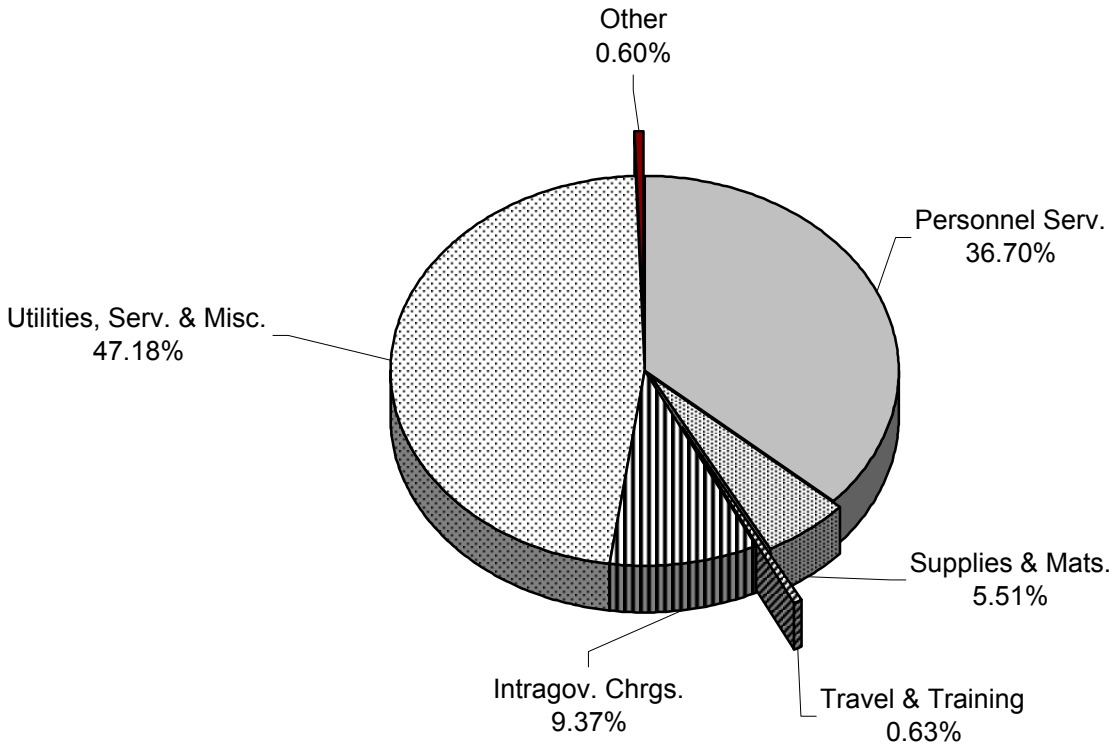
City of Columbia - Finance Department

50.25 FTE Positions



* Position not included in Finance Department's FTE count.

Finance Department - Summary
FY 2006



APPROPRIATIONS

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Budget FY 2005
Personnel Services	$ 2,440,658	$ 2,640,215	$ 2,604,644	$ 2,854,316	8.1%
Supplies & Materials	299,586	453,561	443,899	428,603	(5.5%)
Travel & Training	34,766	49,097	45,882	48,767	(0.7%)
Intragovernmental Charges	686,738	697,103	697,253	728,859	4.6%
Utilities, Services & Misc.	2,982,614	2,996,341	4,212,240	3,669,323	22.5%
Capital	25,000	18,000	18,000	20,000	11.1%
Other	21,554	40,684	53,192	46,934	15.4%
Total	**6,490,916**	**6,895,001**	**8,075,110**	**7,796,802**	**13.1%**
Summary					
Operating Expenses	6,440,159	6,836,317	8,003,918	7,729,868	13.1%
Non-Operating Expenses	25,757	40,684	53,192	46,934	15.4%
Debt Service	0	0	0	0	
Capital Additions	25,000	18,000	18,000	20,000	11.1%
Capital Projects	0	0	0	0	
Total Expenses	$ **6,490,916**	$ **6,895,001**	$ **8,075,110**	$ **7,796,802**	**13.1%**

(THIS PAGE INTENTIONALLY LEFT BLANK)

FINANCE DEPARTMENT - SUMMARY

DEPARTMENT DESCRIPTION

The Finance Department is responsible for the administration, direction, and coordination of all financial services of the City involving financial planning, budgeting, treasury management, investments, purchasing, accounting, payroll, business licensing, risk management, and utility customer services.

DEPARTMENT OBJECTIVES

General Finance Activities: The Finance Department will provide the support necessary to allow the City to conduct business in an efficient and effective manner. This includes performing the day to day processing activity, providing accurate and timely management information, external financial reports that adhere to professional standards, and managing the city's capital needs through investing and borrowing activities. In addition, the Finance Department is responsible for ensuring the City adheres to all federal, state and local requirements that relate to purchasing, budgeting, and related activities.

Business License: Extensive monitoring and enforcement of all business licenses and other licenses and permits, as well as cigarette and hotel/motel taxes and regulations, required by City ordinance; and revising the existing ordinances to ensure all applications are processed in the most efficient and effective manner.

Risk Management: Maintain adequate protection for the City through the self-insurance fund for property, casualty and Worker's Compensation; and obtain adequate straight insurance coverage for Boiler and Machinery, Airport, Railroad, and the Health Department.

Utility Customer Services: Provide accurate and timely billing for city utilities, (electric, water, sewer, solid waste and storm water); effective handling of inquiries and complaints handled in person and by phone; set up payment arrangements for customers with delinquent bills; and provide information to customers needing utility assistance.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

During FY 2006 the Finance Department will continue to monitor and evaluate the City's financial condition and internal controls. A major review of policies and procedures will be conducted with the implementation of an accounting pronouncements required by the Governmental Accounting Standards Board (GASB). The department staff will continue to work towards enhancing its e-government presence on the City's website and telephone based services
Increasing number of Transportation Development Districts (TDD) will continue to increase workloads.
Finance will continue to work with the Planning Department to enhance the Capital Improvements Plan (CIP) process.
Training will begin in FY 2005 and continue into FY 2006 for the upgrade to Naviline (automated financial management system) expected to "go-live" at the end of FY 2005.

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
General Fund Operations	34.25	34.25	35.25	36.25	1.00
Utility Customer Services Fund	12.00	12.00	12.00	12.00	
Self-Insurance Reserve Fund	2.00	2.00	2.00	2.00	
Total Personnel	**48.25**	**48.25**	**49.25**	**50.25**	**1.00**
Permanent Full-Time	46.25	47.00	48.00	49.00	1.00
Permanent Part-Time	2.00	1.25	1.25	1.25	
Total Permanent	**48.25**	**48.25**	**49.25**	**50.25**	**1.00**

FINANCE DEPARTMENT - SUMMARY

110-10, 669-10, 676-10

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 2004	Budget FY 2005	Estimated FY 2006
No. of Accts. Payable Checks Written	27,158	27,151	23,634
No. of Formal and Informal Bids	662	500	600
No. of Annual Supply and Service Contracts	269	261	265
New Business License Applications Processed	644	704	770
No. of Other Licenses and Permits Processed	3,550	3,600	3,650
Portfolio Size	$222 Million	$225 Million	$228 Million
Total Portfolio Return	0.06	0.07	0.07
Amount Utility Accounts Written Off	$230,660	$287,935	$287,935
Percent Uncollected	0.32	0.32	0.32
New Utility Account Services	20,000	20,000	20,000
Number of Claims Processed:			
Property & Liability	70	70	70
Worker's Compensation	200	200	200

COMPARATIVE DATA

	Columbia, MO	Springfield, MO	Utilities of Springfield, MO	Denton, TX	Ames, IA	Gainesville, FL
Population	**90,967**	**150,060**	**217,400**	**108,313**	**53,094**	**107,713**
Number of Employees	49.25	53	197	89.75	38.75	35
Employees Per 1,000 Population	0.541	0.353	0.906	0.829	0.730	0.325
No. of Acctg. Entities Managed	54	34	2	23	65	51
No. of Purchase Orders Issued/Year	3,500	18,000	10,000	11,000	3,000	3,000
Dollar Value of Purchase Orders Issued/Year	40 Million	28-30 Million	80-120 Mill.	33-35 Million	20-23 Million	32-35 Million
No. of Business Licenses Issued	4,521	15,000	---	443*	---	6,002
No. of Liquor Licenses Issued	413	398	---	152*	136	---
Investment Portfolio (Book Value)	$222 Million	$325 Million	$201 Million	$183 Million	$70 Million	$545 Million
Self Insure All Other Ins. Coverages	Yes	Yes	Yes	Yes	Yes	Yes
No. of Utility Accounts	55,928	0	102,000	39,000	21,500	80,945
No, of Utitliy Staff Employees	9		37	35	6	20

*food establishments only
**beer and wine only

DESCRIPTION

The Finance Department is responsible for the administration, direction, and coordination of all financial services of the City involving financial planning, budgeting, treasury management, investments, purchasing, accounting, payroll, business licensing, risk management, and utility customer services. With the exception of Utility Customer Services and Self Insurance, which are budgeted in other funds, all Finance Divisions are budgeted and accounted for in the General Fund.

HIGHLIGHTS / SIGNIFICANT CHANGES

Emphasis for FY 2006 will be on the enhancement of the CIP process and document which is a joint effort by both the Finance and Planning Departments. The Finance Department will continue to assist with tracking projects, monitoring of cash flows, and determining the necessary short and long term debt programs that will fund the Plan. The department will be working with other City staff to develop a financing strategy, and assist in the preparation of the capital improvement sales tax and parks sales tax ballot issues. An increasing number of Transportation Development Districts (TDD) will continue to increase workloads. Staff will continue to work to improve reporting and customer service, with emphasis on providing information through the internet, increasing the City's internet capabilities, and utilizing other technology that permits more efficient performance of the City's functions. Training will begin in FY 2005 and continue into FY 2006 for the upgrade to Naviline (automated financial management system) expected to "go-live" at the end of FY 2005.

BUDGET DETAIL

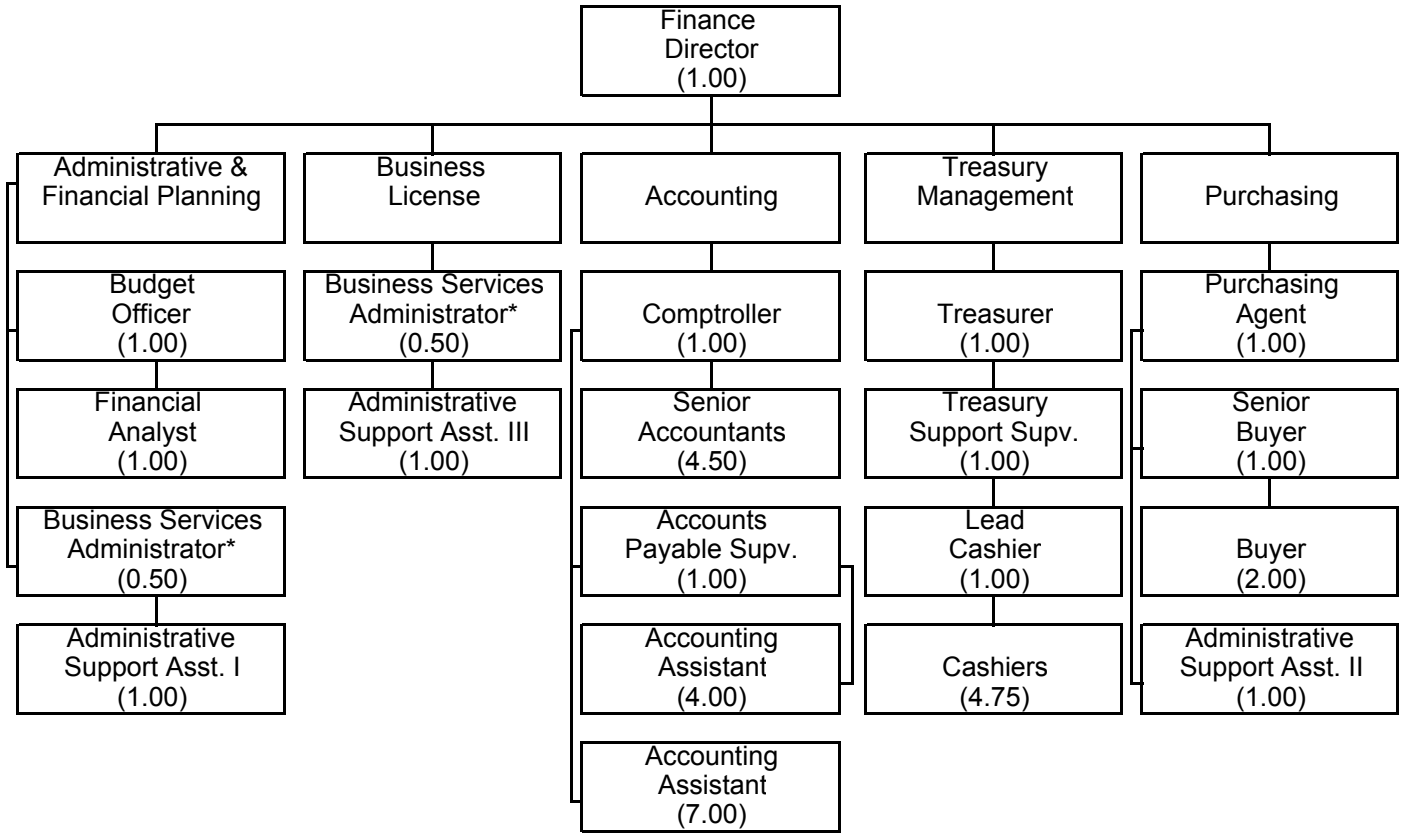
	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 1,879,809	$ 2,037,895	$ 2,002,468	$ 2,214,899	8.7%
Supplies & Materials	82,919	147,401	142,639	128,868	(12.6%)
Travel & Training	16,639	25,197	25,066	25,197	0.0%
Intragovernmental Charges	423,443	418,253	418,253	442,485	5.8%
Utilities, Services & Misc.	225,430	231,170	252,022	350,554	51.6%
Capital	0	0	0	20,000	
Other	0	0	0	0	
Total	**2,628,240**	**2,859,916**	**2,840,448**	**3,182,003**	**11.3%**
Summary					
Operating Expenses	2,628,240	2,859,916	2,840,448	3,162,003	10.6%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	20,000	
Capital Projects	0	0	0	0	
Total Expenses	**$ 2,628,240**	**$ 2,859,916**	**$ 2,840,448**	**$ 3,182,003**	**11.3%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
Administration & Financial Planning	4.50	4.50	4.50	4.50	
Accounting	16.50	16.50	16.50	17.50	1.00
Treasury Management	6.75	6.75	7.75	7.75	
Purchasing	5.00	5.00	5.00	5.00	
Business License	1.50	1.50	1.50	1.50	
Total Personnel	**34.25**	**34.25**	**35.25**	**36.25**	**1.00**
Permanent Full-Time	33.00	33.00	34.00	35.00	1.00
Permanent Part-Time	1.25	1.25	1.25	1.25	
Total Permanent	**34.25**	**34.25**	**35.25**	**36.25**	**1.00**

City of Columbia - Finance Department General Fund

36.25 FTE Positions



* Position split between Business License & Administration.

Finance - Administration and Financial Planning 110-1010

DESCRIPTION

This Division is primarily responsible for the administration, direction, coordination, and supervision of all financial functions and operations for the City, including preparation of the Annual Operating Budget, the five-year Capital Improvement Program and the Ten Year Trend Manual. Duties include providing overall direction to Division heads and personnel involved with Administration and Planning, Accounting, Purchasing, Business License, Risk Management, Treasury Management, and Utility Customer Services. Additional duties include providing expertise and technical coordination of new bond requirements, providing recommendations to the City Manager on short-and long-range fiscal policy, and representing the City at public functions involving financial considerations.

HIGHLIGHTS / SIGNIFICANT CHANGES

The Administration division will continue to work with the Planning Department to enhance and improve the Capital Improvements Plan process and document. Emphasis will be to improve all financial activities of the City by overseeing the utilization of enhanced functions offered by use of the internet; perform the tasks of researching the City's financial status for the sale of debt; and continue updating the City's manuals and monitoring reports to enable better evaluation of its financial condition. Staff will continue to review pertinent sections of the City Code of Ordinances to identify areas of improvement in an effort to provide customer service to the citizens of Columbia in the most effective and efficient manner. Training will begin in FY 2005 and continue into FY 2006 for the upgrade to Naviline (automated financial management system) expected to "go-live" at the end of FY 2005.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 347,736	$ 384,037	$ 379,079	$ 446,375	16.2%
Supplies and Materials	12,741	35,625	34,100	37,661	5.7%
Travel and Training	1,915	5,170	4,700	5,170	0.0%
Intragovernmental Charges	67,229	65,889	65,889	77,571	17.7%
Utilities, Services, & Misc.	127,425	114,720	141,843	234,279	104.2%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	**$ 557,046**	**$ 605,441**	**$ 625,611**	**$ 801,056**	**32.3%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
6800 - Director of Finance	1.00	1.00	1.00	1.00	
6605 - Budget Officer	1.00	1.00	1.00	1.00	
6505 - Business Services Admin.	0.50	0.50	0.50	0.50	
6204 - Financial Analyst	1.00	1.00	1.00	1.00	
1001 - Admin. Support Assistant I	1.00	1.00	1.00	1.00	
Total Personnel	**4.50**	**4.50**	**4.50**	**4.50**	
Permanent Full-Time	4.50	4.50	4.50	4.50	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**4.50**	**4.50**	**4.50**	**4.50**	

Finance - Accounting

110-1020

DESCRIPTION

The Accounting Division is responsible for recording and reporting all financial transactions on an accurate and timely basis, preparing financial statements in accordance with Generally Accepted Accounting Principles, and issuing internal and special reports as required.

HIGHLIGHTS / SIGNIFICANT CHANGES

During FY 2006 the Accounting Staff is expecting an increasing workload due to processing transactions forTax Development Districts. Additionally, we will be focusing on processing CDBG loans and Home Enery Loans with the Miscellaneous Receivable system. Training will begin in FY 2005 and continue into FY 2006 for the upgrade to Naviline (automated financial management system) expected to "go-live" at the end of FY 2005.
An additional accounting assistant position was approved to handle the workload of the Special Tax Districts (TDD's

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 863,177	$ 934,226	$ 908,250	$ 972,948	4.1%
Supplies and Materials	34,419	47,750	46,200	47,750	0.0%
Travel and Training	5,795	6,100	6,070	6,100	0.0%
Intragovernmental Charges	181,319	185,352	185,352	175,564	(5.3%)
Utilities, Services, & Misc.	21,377	39,140	33,297	39,140	0.0%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	**$ 1,106,087**	**$ 1,212,568**	**$ 1,179,169**	**$ 1,241,502**	**2.4%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
6205 - Comptroller	1.00	1.00	1.00	1.00	
6203 - Senior Accountant	4.50	4.50	4.50	4.50	
1204 - Accounts Payable Supervisor	1.00	1.00	1.00	1.00	
1203 - Accounting Assistant	10.00	10.00	10.00	11.00	1.00
Total Personnel	**16.50**	**16.50**	**16.50**	**17.50**	**1.00**
Permanent Full-Time	16.00	16.00	16.00	17.00	1.00
Permanent Part-Time	0.50	0.50	0.50	0.50	
Total Permanent	**16.50**	**16.50**	**16.50**	**17.50**	**1.00**

Finance - Treasury Management

110-1030

DESCRIPTION

This Division is responsible for the cash management and investment of all City funds, and collection of payments due the City. Specific duties include management of investment portfolios for Pooled Cash, the Self-Insurance Reserve Fund, and Police and Firefighters' Retirement Fund; oversight of cashiering operations; management and oversight of banking and custodial services; coordination of debt service; and assistance with the 401A retirement plan.

HIGHLIGHTS / SIGNIFICANT CHANGES

Payment processes were significantly enhanced during the year through the implementation of the Teleworks online website and telephone payment systems, and through electronic conversion of payments received from a major third-party online payment processor. Internal communication processes have been streamlined in the areas of utilities payment inquiries, bank reconciliations, and grant receipts through the use of file sharing. These changes have allowed us to hold to our prior clerical staffing levels in spite of growth in activity. A lead cashier position was added mid-year to assist with the growth in administrative duties related to technology improvements, customer convenience enhancements, and procedural improvements. Work will continue in FY2006 on accessing technology that will enable conversion of checks to electronic transactions. Training will begin in FY 2005 and continue into FY 2006 for the upgrade to Naviline (automated financial management system) expected to "go-live" at the end of FY 2005.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 320,870	$ 344,649	$ 339,368	$ 404,697	17.4%
Supplies and Materials	9,155	27,760	27,595	12,460	(55.1%)
Travel and Training	1,123	5,500	5,696	5,500	0.0%
Intragovernmental Charges	87,507	81,361	81,361	93,429	14.8%
Utilities, Services, & Misc.	61,457	56,620	56,420	56,620	0.0%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	**$ 480,112**	**$ 515,890**	**$ 510,440**	**$ 572,706**	**11.0%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
6700 - Treasurer	1.00	1.00	1.00	1.00	
1210 - Treasury Support Supervisor	1.00	1.00	1.00	1.00	
1201 - Cashier	4.75	4.75	4.75	4.75	
1200 - Lead Cashier	0.00	0.00	1.00	1.00	
Total Personnel	**6.75**	**6.75**	**7.75**	**7.75**	
Permanent Full-Time	6.00	6.00	7.00	7.00	
Permanent Part-Time	0.75	0.75	0.75	0.75	
Total Permanent	**6.75**	**6.75**	**7.75**	**7.75**	

Finance - Purchasing

110-1040

DESCRIPTION

The Purchasing Division provides centralized control over the procurement of materials, equipment, and services for all departments, offices, and agencies of the City. Purchasing is responsible for setting standards and specifications for items to be purchased; for advertising and tabulation of bids; assisting departments in obtaining contracts for services; preparation and issuance of purchase orders, materials management, and fixed asset inventory; and supervising the transfer or disposal of all surplus materials, supplies, and equipment.

HIGHLIGHTS / SIGNIFICANT CHANGES

Planning emphasis for FY 2005 will be on the continued consolidation of materials and services and standardization of specifications. Policies and procedures will be closely examined to ensure that commodities and services are obtained by the most efficient, effective and economical means possible. Purchasing will administer over 250 annual contracts, process an estimated 3,900 purchase orders, 1,500 change orders, 290 formal bids and 180 informal bids at a value of approximately $39 million. With implementation of the Procurement Card system having been completed, a travel card system will be proposed for employees who must travel frequently as a part of their official duties and for other employees who incur travel expenses frequently. During FY 2004, an online registration process was begun to allow vendors to receive notices of bids electronically, thus significantly reducing the cost of preparing, duplicating and mailing bids. This system will be further developed during FY 2005 so that all formal bids are distributed electronically to registered vendors. Training will begin in FY 2005 and continue into FY 2006 for the upgrade to Naviline (automated financial management system) expected to "go-live" at the end of FY 2005.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 265,506	$ 288,336	$ 289,003	$ 300,077	4.1%
Supplies and Materials	16,441	22,100	20,482	16,700	(24.4%)
Travel and Training	6,393	6,950	7,123	6,950	0.0%
Intragovernmental Charges	62,853	61,749	61,749	70,670	14.4%
Utilities, Services, & Misc.	13,486	15,340	15,074	15,125	(1.4%)
Capital	0	0	0	20,000	
Other	0	0	0	0	
Total	**$ 364,679**	**$ 394,475**	**$ 393,431**	**$ 429,522**	**8.9%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
6401 - Purchasing Agent	1.00	1.00	1.00	1.00	
6307 - Senior Buyer	1.00	1.00	1.00	1.00	
6305 - Buyer	2.00	2.00	2.00	2.00	
1002 - Admin. Support Assistant II	1.00	1.00	1.00	1.00	
Total Personnel	**5.00**	**5.00**	**5.00**	**5.00**	
Permanent Full-Time	5.00	5.00	5.00	5.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**5.00**	**5.00**	**5.00**	**5.00**	

Finance - Business License

110-1050

DESCRIPTION

The Business License Division is responsible for processing and issuing licenses and permits which include business and alcoholic beverage licenses, armed guard and security guard licenses, private detective licenses, taxi and limousine licenses, chauffeurs/taxi drivers permits, solicitors permits, animal licenses, and various other permits and licenses. Additional duties include the enforcement of the provisions of the Code of Ordinances which pertain to these licenses and permits, as well as administering the collection of cigarette and hotel/motel license taxes. Additional responsibilities include providing consumer protection against non-regulated operations in Columbia, the inspection and enforcement of garage sales and special permits, and the monitoring of payment of sales tax to the City by retail businesses prior to the renewal of a City business license.

HIGHLIGHTS / SIGNIFICANT CHANGES

Planning emphasis for FY 2006 will be to continue extensive monitoring and enforcement of all provisions of the City Code of Ordinances pertaining to business and alcoholic beverage licenses, hotel/motel license taxes, cigarette taxes and all other licenses and permits required by City ordinance. Additional planning emphasis will be placed on revising the existing licensing ordinances to provide a more efficient and effective licensing process. Training will begin in FY 2005 and continue into FY 2006 for the upgrade to Naviline (automated financial management system) expected to "go-live" at the end of FY 2005.

BUDGET DETAIL

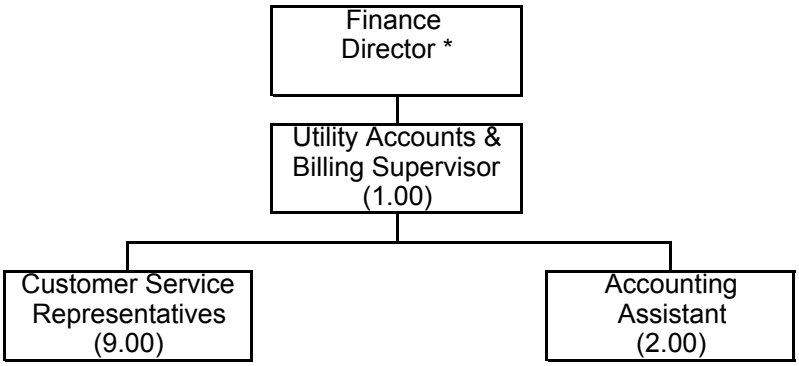
	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 82,520	$ 86,647	$ 86,768	$ 90,802	4.8%
Supplies and Materials	10,163	14,166	14,262	14,297	0.9%
Travel and Training	1,413	1,477	1,477	1,477	0.0%
Intragovernmental Charges	24,535	23,902	23,902	25,251	5.6%
Utilities, Services, & Misc.	1,685	5,350	5,388	5,390	0.7%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	**$ 120,316**	**$ 131,542**	**$ 131,797**	**$ 137,217**	**4.3%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
6505 - Business Services Admin.	0.50	0.50	0.50	0.50	
1003 - Admin. Support Assistant III	1.00	1.00	1.00	1.00	
Total Personnel	**1.50**	**1.50**	**1.50**	**1.50**	
Permanent Full-Time	1.50	1.50	1.50	1.50	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**1.50**	**1.50**	**1.50**	**1.50**	

City of Columbia - Finance Department Utility Customer Services

12.00 FTE Positions



* Position not included in Utility Customer Services's FTE count.

Finance - Utility Customer Services Fund

676-1070

DESCRIPTION

The Utility Customer Services Division (UCS) is responsible for all billing related activities for the City's electric, water, sewer, solid waste, and storm water enterprise activities. As the City's primary interface to the customers, UCS staff handles all inquiries and service orders from customers and related City departments in an efficient and customer friendly manner. Our goal is to make it easy for our customers to interact with UCS and the City of Columbia.

HIGHLIGHTS / SIGNIFICANT CHANGES

Implemented on line and phone access to the utility bill for customers
Implemented phone notification of pending shut-off
Expanded Customer Service Workshops to online workshops on customer service issues
Continued Staff Individual and Team Development
Continued training through Sungard HTE.
Continued to refine the UCS Training Manual for new employees.
Continued use Desk Documentation manuals which document all of UCS work process and Policies and Procedures.
Resumed Audit group meetings to address ordinance changes for residential and commercial deposits
Beginning training for Naviline "go live"
Developed new reports for phone que and Answer Jefferson City After Hours Calls

BUDGET DETAIL

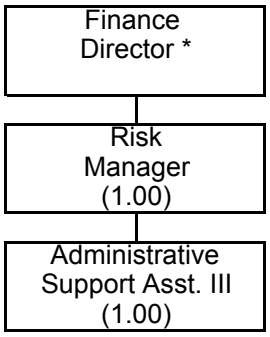
	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 449,334	$ 475,608	$ 479,806	$ 502,344	5.6%
Supplies & Materials	213,625	300,185	295,285	296,310	(1.3%)
Travel & Training	14,350	17,550	15,516	17,550	0.0%
Intragovernmental Charges	234,861	253,569	253,719	260,157	2.6%
Utilities, Services & Misc.	379,478	418,212	446,259	481,810	15.2%
Capital	25,000	0	0	0	
Other	21,554	38,934	46,442	41,078	5.5%
Total	**1,338,202**	**1,504,058**	**1,537,027**	**1,599,249**	**6.3%**
Summary					
Operating Expenses	1,287,445	1,465,124	1,490,585	1,558,171	6.4%
Non-Operating Expenses	25,757	38,934	46,442	41,078	5.5%
Debt Service	0	0	0	0	
Capital Additions	25,000	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	**$ 1,338,202**	**$ 1,504,058**	**$ 1,537,027**	**$ 1,599,249**	**6.3%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
1214 - Utility Accts & Billing Supv	1.00	1.00	1.00	1.00	
1212 - Customer Representative	9.00	9.00	9.00	9.00	
1203 - Accounting Assistant	2.00	2.00	2.00	2.00	
1001 - ASA I	0.00	0.00	0.00	0.00	
Total Personnel	**12.00**	**12.00**	**12.00**	**12.00**	
Permanent Full-Time	11.25	12.00	12.00	12.00	
Permanent Part-Time	0.75	0.00	0.00	0.00	
Total Permanent	**12.00**	**12.00**	**12.00**	**12.00**	

City of Columbia - Finance Department Self-Insurance Fund

2.00 FTE Positions



* Position not included in Self-Insurance's FTE count.

Finance - Self-Insurance Reserve Fund

669-1080

DESCRIPTION

The Self-Insurance Reserve Fund accounts for the transactions and reserves associated with the City's Self-Insurance Program. This program provides coverage for the City's workers' compensation, and property and casualty claims. Claims administration is managed by the City Finance Department.

HIGHLIGHTS / SIGNIFICANT CHANGES

The Risk Management division continues to emphasize loss prevention and claims administration in an effort to minimize the frequency and severity of claims. The Risk Manager, with the City's Executive Safety Committee, identify employee safety training needs, work to improve City wide safety programs and strengthen claim policies and procedures. Employee Safety training during FY05 included Back Wellness Training, and Fire Safety Training. The City has invested in a Risk Information Management System which will allow maintenance of loss history. This program is designed to provide improved analysis of claim data, allowing the City to determine areas where additional safety and loss prevention measures will be beneficial.

Risk Management continuously reviews the City's self-insurance and commercial insurance coverages to maintain the best protection at the most economical cost.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 111,515	$ 126,712	$ 122,370	$ 137,073	8.2%
Supplies & Materials	3,042	5,975	5,975	3,425	(42.7%)
Travel & Training	3,777	6,350	5,300	6,020	(5.2%)
Intragovernmental Charges	28,434	25,281	25,281	26,217	3.7%
Utilities, Services & Misc.	2,377,706	2,346,959	3,513,959	2,836,959	20.9%
Capital	0	18,000	18,000	0	(100.0%)
Other	0	1,750	6,750	5,856	234.6%
Total	**2,524,474**	**2,531,027**	**3,697,635**	**3,015,550**	**19.1%**
Summary					
Operating Expenses	2,524,474	2,511,277	3,672,885	3,009,694	19.8%
Non-Operating Expenses	0	1,750	6,750	5,856	234.6%
Debt Service	0	0	0	0	
Capital Additions	0	18,000	18,000	0	(100.0%)
Capital Projects	0	0	0	0	
Total Expenses	**$ 2,524,474**	**$ 2,531,027**	**$ 3,697,635**	**$ 3,015,550**	**19.1%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
6600 - Risk Manager	1.00	1.00	1.00	1.00	
1003 - Admin. Support Assistant III	0.00	1.00	1.00	1.00	
1002 - Admin. Support Assistant II*	1.00	0.00	0.00	0.00	
Total Personnel	**2.00**	**2.00**	**2.00**	**2.00**	
Permanent Full-Time	2.00	2.00	2.00	2.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**2.00**	**2.00**	**2.00**	**2.00**	

*In FY 2005 position was reclassifed to an Administrative Support Assistant III.

(THIS PAGE INTENTIONALLY LEFT BLANK)

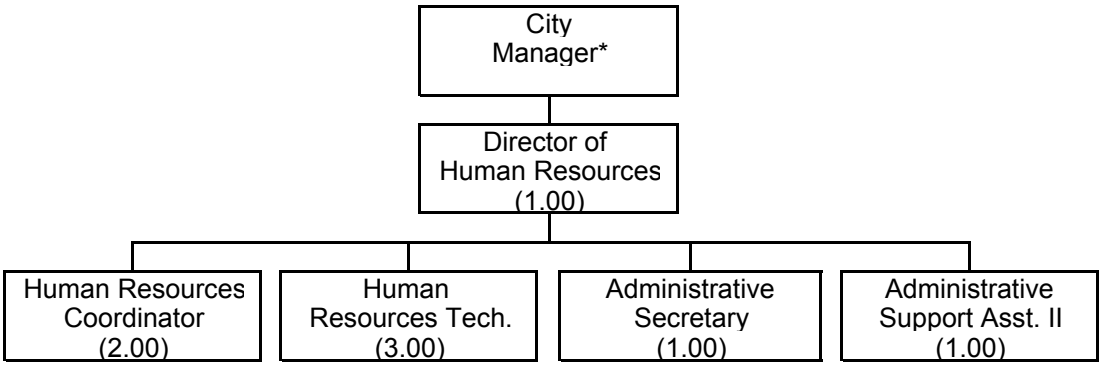
Human Resources

City of Columbia

Columbia, Missouri

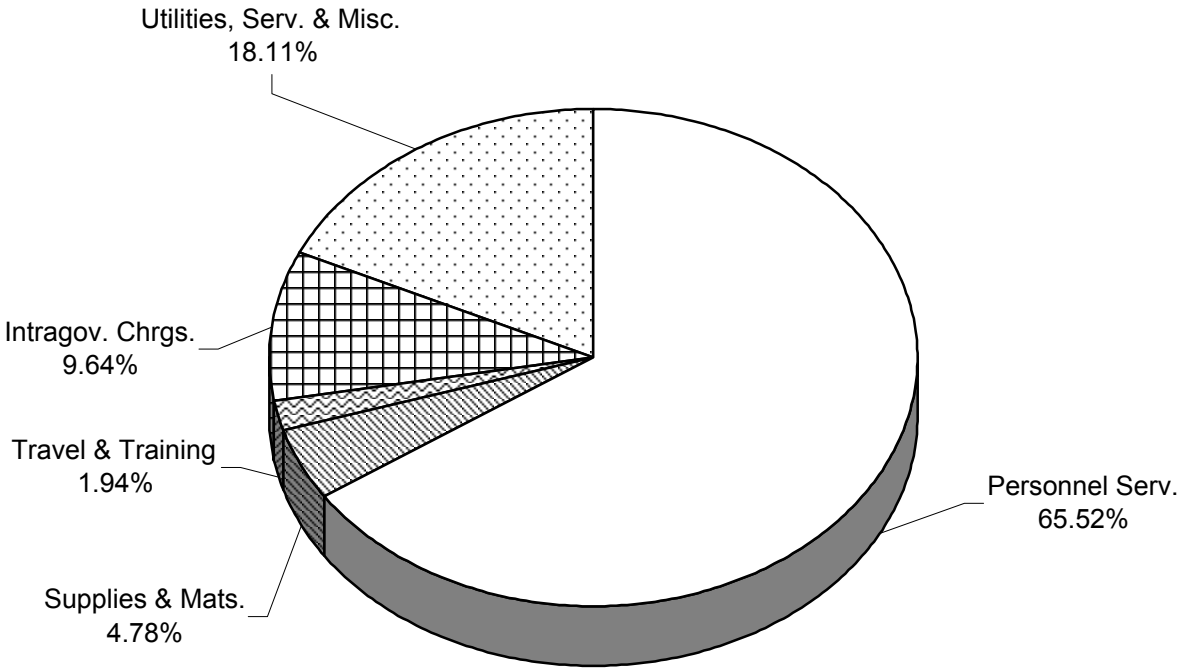
City of Columbia - Human Resources

8.00 FTE Positions



* Position is not included in Human Resources's FTE count.

Human Resources Department
FY 2006



APPROPRIATIONS

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Budget FY 2005
Personnel Services	$ 433,097	$ 458,547	$ 462,037	$ 493,848	7.7%
Supplies & Materials	18,584	35,015	27,800	36,032	2.9%
Travel & Training	4,569	14,630	10,500	14,630	0.0%
Intragovernmental Charges	70,464	67,492	67,492	72,660	7.7%
Utilities, Services & Misc.	89,093	133,275	120,175	136,509	2.4%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	**615,807**	**708,959**	**688,004**	**753,679**	**6.3%**
Summary					
Operating Expenses	615,807	708,959	688,004	753,679	6.3%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	$ **615,807**	$ **708,959**	$ **688,004**	$ **753,679**	**6.3%**

(THIS PAGE INTENTIONALLY LEFT BLANK)

HUMAN RESOURCES DEPARTMENT

110-1210

DEPARTMENT DESCRIPTION

The Human Resources Department is responsible for coordinating the efforts of all City departments in the recruitment, selection, hiring, evaluation, promotion, training and development of a diverse staff of qualified and dedicated employees to serve the citizens of Columbia. General pay and benefits administration, employee health and wellness programs, and drug and alcohol testing are also the responsibility of the Department.

DEPARTMENT OBJECTIVES

Assist all departments in recruitment and selection of qualified individuals to staff City positions. Provide employees evaluation, training and development opportunities that will increase retention, provide upward mobility and create high morale, and that are designed to reduce turnover in a labor market with a low unemployment rate. Provide accurate management information on compensation and benefit issues, and recommend strategies for pay and benefit plans that provide appropriate overall compensation to employees and control costs to the City. Manage the Employee Benefit Fund and the insurance and benefit programs funded in that budget. Those programs include health, dental and prescription drug insurance, life insurance, long term disability insurance and employee recognition. Provide employee health and wellness programs for City employees. Administer drug and alcohol testing for new and federally-mandated employees. Assist all departments in complying with federal, state and local employment laws, policies and procedures.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

The Department became responsible for management of the Employee Benefit Fund, and health/dental, life and long-term disability insurance programs in mid-FY 1999. A comprehensive review of the entire health care plan and administration was conducted in FY 2003 and FY 2004, addressing issues of plan cost, plan design, administrative services and network design. A new third party administrator and provider network were selected to process medical and dental claims. The Employee Benefit Committee, established in FY 2003, provided employee input in the review process. An additional benefit review has been conducted in FY 2005 by the City's new benefits consultant to address plan cost and plan design issues. Life insurance, AD&D and disability insurance plans were bid and place with a new carrier in FY 2005.

HIPAA compliance, FLSA overtime rule changes, and administrative rule revisions were priorities this year. Recruitment and retention strategies will be reviewed and modified where needed to reduce turnover, and to attract and retain qualified minorities and females. Employee training and employee benefit education program development will be emphasized. A comprehensive salary study will be conducted in FY 2006.

The Employee Health and Wellness Unit was incorporated into the Department in FY 2000, and program emphasis is on safety, screening and illness prevention, and disease management programs for City employees. Access to health screening services for all employees was added in FY 2005. Drug and alcohol testing for new and federally-mandated employees will continue, and appropriate training will be provided to supervisors on federal, state and local laws and policies. AED devices have been installed in all City work locations, and staff provides CPR/AED training to all interested employees.

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
4604 - Dir. of Human Resources	1.00	1.00	1.00	1.00	
4603 - Human Resources Coord.*	2.00	2.00	2.00	2.00	
1402 - Human Resources Technician	3.00	3.00	3.00	3.00	
1101 - Admininstrative Secretary**	0.00	0.00	0.00	1.00	1.00
1003 - Admin. Support Assistant III**	1.00	1.00	1.00	0.00	(1.00)
1002 - Admin. Support Assistant II	1.00	1.00	1.00	1.00	
Total Personnel	**8.00**	**8.00**	**8.00**	**8.00**	
Permanent Full-Time	8.00	8.00	8.00	8.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**8.00**	**8.00**	**8.00**	**8.00**	

* (2.0) Human Resources Analyst postions were reclassified to Human Resources Coordiantor positions in FY 2006.
** (1.0) Admin. Support Asst. III postion was reclassified to an Adminstrative Secretary position in FY 2006.

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 2004	Budget FY 2005	Estimated FY 2006
Applications Processed	3,340	3,500	3,600
Permanent Position Selection Processes	108	150	150
Permanent Position Selection Process Activity (Interviews and Tests)	1,597	1,600	1,625
Affirmative Action Job Announcements Mailed	2,967	4,500	4,500
Job Vacancy Ads Placed	480	500	525
Employee Mailings	9,000	5,000	6,500
Benefit Changes Processed	564	800	650
Personnel Requisitions Processed	2,345	3,500	3,000
Performance Evaluations Processed	1,226	1,500	1,400
Employee Meetings/Training	242	800	500
Bargaining Unit Activity	10	20	20
Employee Health Contacts	8,165	8,000	8,300

COMPARATIVE DATA

	Columbia, MO	Springfield, MO	Norman, OK	Ames, IA
Population	**90,967**	**150,060**	**103,082**	**53,094**
Number of Employees	8.00	16.00	7.00	8.00
Employees Per 1,000 Population	0.09	0.11	0.07	0.15
Number of Permanent City Employees	1,168.30	1,505.00	746.00	478.00
HR Staff Ratios Per City Employee	0.68	1.06	0.94	1.67
HR Staff Ratio Per City Employee:				
Nat'l Data - all employers	1.00			
Nat'l Data - education & government	0.80			

Source: Bureau of National Affairs

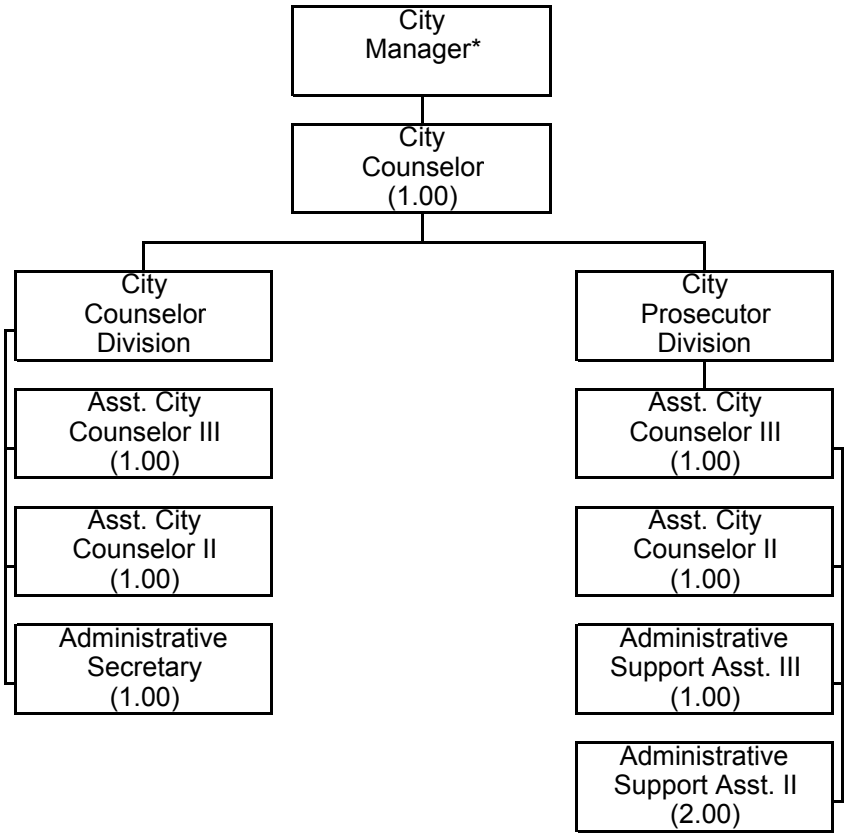
Law
Department

City of Columbia

Columbia, Missouri

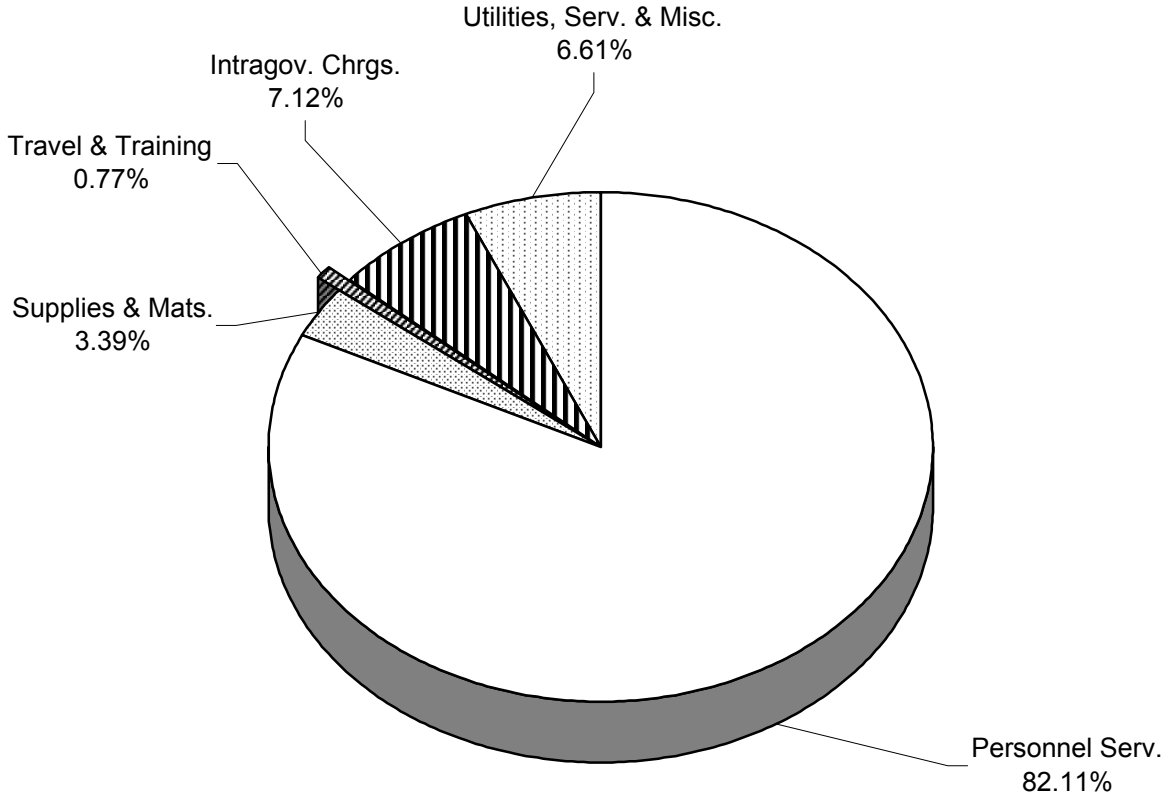
City of Columbia - Law Department

9.00 FTE Positions



* Position not included in Law Department's FTE count.

Law Department
FY 2006



APPROPRIATIONS

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Budget FY 2005
Personnel Services	$ 604,870	$ 680,507	$ 680,502	$ 719,602	5.7%
Supplies & Materials	20,430	25,659	25,659	29,692	15.7%
Travel & Training	4,490	6,780	6,780	6,780	0.0%
Intragovernmental Charges	58,568	57,336	56,836	62,381	8.8%
Utilities, Services & Misc.	24,025	55,093	53,256	57,893	5.1%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	**712,383**	**825,375**	**823,033**	**876,348**	**6.2%**
Summary					
Operating Expenses	712,383	825,375	823,033	876,348	6.2%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	$ **712,383**	$ **825,375**	$ **823,033**	$ **876,348**	**6.2%**

(THIS PAGE INTENTIONALLY LEFT BLANK)

LAW DEPARTMENT - SUMMARY

DEPARTMENT DESCRIPTION

The Law Department is charged with managing all litigation in which the City is a party and advising the Council, the City boards and commissions, the City Manager, and department directors on legal matters. The Department is composed of two divisions: the City Counselor and staff manage the civil law of the City, and the City Prosecutor prosecutes ordinance violations.

DEPARTMENT OBJECTIVES

The Law Department's primary objective is to assist the Council, Manager and City departments in setting and meeting their objectives by providing high-quality legal support services.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

There are no significant changes in the Law Department's budget.

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
City Counselor	4.00	4.00	4.00	4.00	
City Prosecutor	4.00	5.00	5.00	5.00	
Total Personnel	**8.00**	**9.00**	**9.00**	**9.00**	
Permanent Full-Time	8.00	9.00	9.00	9.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**8.00**	**9.00**	**9.00**	**9.00**	

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 2004	Budget FY 2005	Estimated FY 2006
City Counselor:			
Ordinances Drafted	445	450	450
Resolutions Drafted	258	270	270
In-House Circuit Court Cases Pending	15	20	20
City Prosecutor:			
Municipal Court Files Received	22,974	22,000	23,000

LAW DEPARTMENT - SUMMARY

COMPARATIVE DATA

	Columbia, MO	Springfield, MO	Indepen-dence, MO	St. Charles, MO	Lee's Summit, MO
Population	**90,967**	**150,060**	**109,923**	**61,832**	**82,765**
No. of City Attorneys	5.5	11	5	2.5	5.75
City Attorneys Per 1,000 Pop.	0.060	0.073	0.045	0.040	0.069

Law - City Counselor

110-1510

DESCRIPTION

The City Counselor's Office provides legal advice to the Council, City Manager, City departments, commissions, boards, etc.; prepares ordinances, resolutions, contracts, etc.; and handles civil litigation such as annexations, condemnations, etc.

HIGHLIGHTS / SIGNIFICANT CHANGES

There are no significant changes in the City Counselor's budget.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 360,718	$ 375,740	$ 375,737	$ 393,843	4.8%
Supplies and Materials	13,847	15,928	15,928	16,254	2.0%
Travel and Training	2,889	3,880	3,880	3,880	0.0%
Intragovernmental Charges	32,281	29,732	29,732	30,750	3.4%
Utilities, Services, & Misc.	18,061	43,332	41,495	43,732	0.9%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	**$ 427,796**	**$ 468,612**	**$ 466,772**	**$ 488,459**	**4.2%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
3410 - City Counselor	1.00	1.00	1.00	1.00	
3303 - Assistant City Counselor III	1.00	1.00	1.00	1.00	
3302 - Assistant City Counselor II	1.00	1.00	1.00	1.00	
1101 - Administrative Secretary	1.00	1.00	1.00	1.00	
Total Personnel	**4.00**	**4.00**	**4.00**	**4.00**	
Permanent Full-Time	4.00	4.00	4.00	4.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**4.00**	**4.00**	**4.00**	**4.00**	

Law - City Prosecutor

110-1520

DESCRIPTION

The City Prosecutor handles the prosecution of city ordinances. This involves arraignments in Municipal Court, Judge tried cases in Municipal Court, jury trials in Circuit Court, and de novo appeals in Circuit Court.

HIGHLIGHTS / SIGNIFICANT CHANGES

There are no significant changes in the City Prosecutor's budget.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 244,152	$ 304,767	$ 304,765	$ 325,759	6.9%
Supplies and Materials	6,583	9,731	9,731	13,438	38.1%
Travel and Training	1,601	2,900	2,900	2,900	0.0%
Intragovernmental Charges	26,287	27,604	27,104	31,631	14.6%
Utilities, Services, & Misc.	5,964	11,761	11,761	14,161	20.4%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	**$ 284,587**	**$ 356,763**	**$ 356,261**	**$ 387,889**	**8.7%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
3303 - Assistant City Counselor III	1.00	1.00	1.00	1.00	
3302 - Assistant City Counselor II	1.00	1.00	1.00	1.00	
1003 - Admin. Support Assistant III	1.00	1.00	1.00	1.00	
1002 - Admin. Support Assistant II	1.00	2.00	2.00	2.00	
Total Personnel	**4.00**	**5.00**	**5.00**	**5.00**	
Permanent Full-Time	4.00	5.00	5.00	5.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**4.00**	**5.00**	**5.00**	**5.00**	

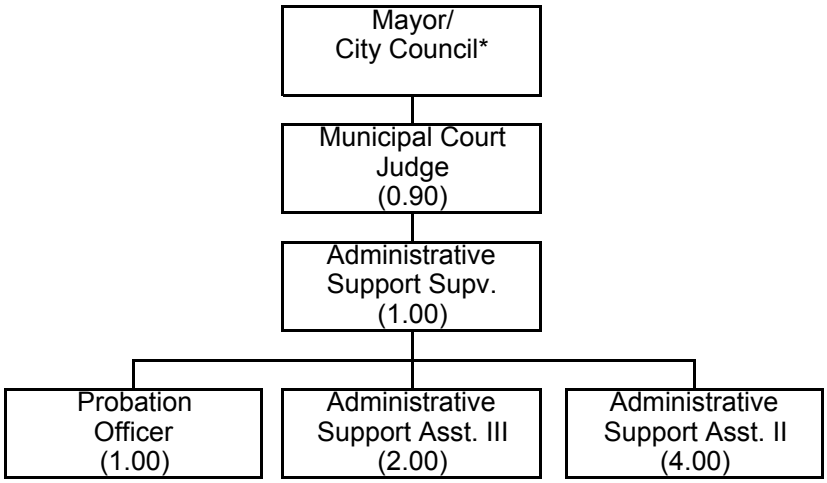
Municipal Court

City of Columbia

Columbia, Missouri

City of Columbia - Municipal Court

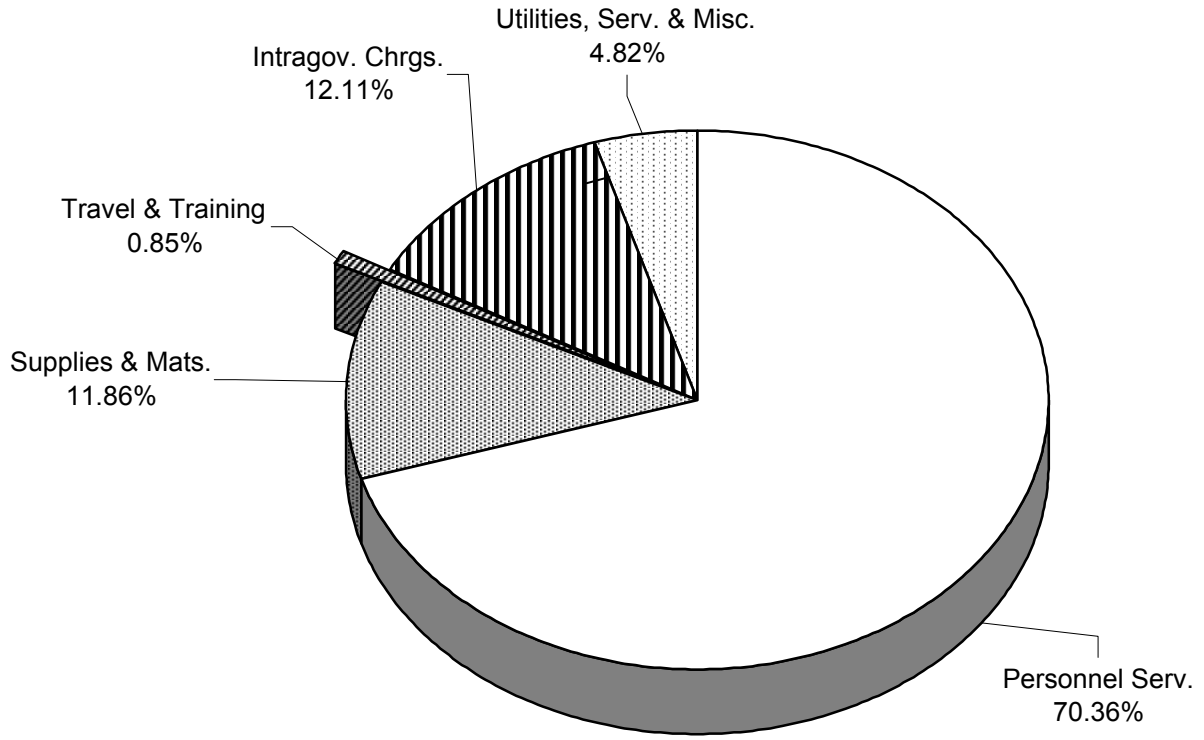
8.90 FTE Positions



* Positions not included in Municipal Court's FTE count.

Municipal Court

FY 2006



APPROPRIATIONS

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Budget FY 2005
Personnel Services	$ 366,488	$ 439,235	$ 439,633	$ 462,709	5.3%
Supplies & Materials	48,079	64,401	53,532	78,030	21.2%
Travel & Training	2,567	5,568	5,568	5,568	0.0%
Intragovernmental Charges	72,945	71,689	71,689	79,674	11.1%
Utilities, Services & Misc.	24,878	29,735	32,595	31,675	6.5%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	**514,957**	**610,628**	**603,017**	**657,656**	**7.7%**
Summary					
Operating Expenses	514,957	610,628	603,017	657,656	7.7%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	$ **514,957**	$ **610,628**	$ **603,017**	$ **657,656**	**7.7%**

(THIS PAGE INTENTIONALLY LEFT BLANK)

DEPARTMENT DESCRIPTION

The Municipal Court, under the City Charter, is organized to process violations of City ordinances resulting from citizen complaints, traffic violation, and misdemeanor arrests. By State statute it is a division of the Circuit Court of Boone County and subject to the administrative authority of the Presiding Judge of that court. Activities include processing traffic violations and recording convictions, collection of fines, scheduling of trials, and preparation of dockets. The court is also charged with serving subpoenas, issuing and service of warrants for traffic violations and other charges.

DEPARTMENT OBJECTIVES

(1) Process docket and record municipal ordinance violations including parking tickets; (2) Collect fines; (3) Schedule and conduct trials; (4) Monitor compliance with orders; (5) Issue and serve subpoenas; (6) Issue and serve summonses and warrants; and (7) Report monthly to the Circuit Court.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

In FY 2006 money was budgeted in this deparmtnet for a new filing system. Additional money was placed in the Information Services budget to purchase new Court software.

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
General Court Operations	3.90	4.90	4.90	4.90	
Traffic Violations Bureau	4.00	4.00	4.00	4.00	
Total Personnel	**7.90**	**8.90**	**8.90**	**8.90**	
Permanent Full-Time	7.00	8.00	8.00	8.00	
Permanent Part-Time	0.90	0.90	0.90	0.90	
Total Permanent	**7.90**	**8.90**	**8.90**	**8.90**	

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 2004	Budget FY 2005	Estimated FY 2006
Traffic:			
Cases Filed	13,299	12,000	13,000
Cases Disposed	12,804	10,500	12,000
Ordinance:			
Cases Filed	3,833	4,000	4,000
Cases Disposed	4,095	3,800	3,800
Parking Tickets	61,831	70,000	62,000

NOTE: Performance Measurements/Service Indicators are tabulated on a calendar year basis as required by the Circuit Court of Boone County.

MUNICIPAL COURT - SUMMARY

COMPARATIVE DATA

	Columbia, MO	Joplin, MO	Lee's Summit MO
Population	**90,967**	**47,463**	**82,765**
Number of Employees	6.90	8.00	9.00
Employees Per 1,000 Population	0.076	0.169	0.109
Cases Filed-2003 (Includes Traffic & Ordinances)	17,132	21,124	17,946
Parking Tickets	61,831	*	*
Cash Bonds Posted	$273,739	$232,722	627,221
Surety Bonds Posted	$338,295	$1,999,504	814,222

* incorporated in court files

Municipal Court - General Court Operations

110-1610

DESCRIPTION

The Court is responsible for the administration and docketing of all court cases, accounting for all court fines collected, and services of court processes (i.e., warrants, summonses and subpoenas).

HIGHLIGHTS / SIGNIFICANT CHANGES

This budget includes funds for a filing system for the court's disposed cases. In accordance with Missouri Supreme Court Operating Rule 4, most Municipal Court records must be kept for twelve (12) years under the supervision of the Municipal Court Clerk. This new system should be sufficient to allow storage for both open records and closed records under RSMo. Chapter 610 for the 12 year period.

The budget for the IS Department includes an additional $35,000 for purchase of a Court software package. The bids received for software in FY05 were significantly more than the original $35,000 budgeted in FY05.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 228,944	$ 289,361	$ 289,759	$ 312,854	8.1%
Supplies and Materials	48,079	63,593	52,724	77,222	21.4%
Travel and Training	2,567	5,568	5,568	5,568	0.0%
Intragovernmental Charges	58,382	60,702	60,702	66,533	9.6%
Utilities, Services, & Misc.	24,878	29,060	31,920	31,000	6.7%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	**$ 362,850**	**$ 448,284**	**$ 440,673**	**$ 493,177**	**10.0%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
3412 - Probation Officer	1.00	1.00	1.00	1.00	
3401 - Municipal Judge	0.90	0.90	0.90	0.90	
1004 - Admin. Support Supervisor	1.00	1.00	1.00	1.00	
1003 - Admin. Support Assistant III	1.00	2.00	2.00	2.00	
Total Personnel	**3.90**	**4.90**	**4.90**	**4.90**	
Permanent Full-Time	3.00	4.00	4.00	4.00	
Permanent Part-Time	0.90	0.90	0.90	0.90	
Total Permanent	**3.90**	**4.90**	**4.90**	**4.90**	

Municipal Court - Traffic Violations Bureau

110-1620

DESCRIPTION

The Traffic Violations Bureau is responsible for processing and receiving payments for all parking and traffic violations payable without a court appearance.

HIGHLIGHTS / SIGNIFICANT CHANGES

No significant changes for FY 2006.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 137,544	$ 149,874	$ 149,874	$ 149,855	(0.0%)
Supplies and Materials	0	808	808	808	0.0%
Travel and Training	0	0	0	0	
Intragovernmental Charges	14,563	10,987	10,987	13,141	19.6%
Utilities, Services, & Misc.	0	675	675	675	0.0%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	**$ 152,107**	**$ 162,344**	**$ 162,344**	**$ 164,479**	**1.3%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
1002 - Admin. Support Assistant II	4.00	4.00	4.00	4.00	
Total Personnel	**4.00**	**4.00**	**4.00**	**4.00**	
Permanent Full-Time	4.00	4.00	4.00	4.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**4.00**	**4.00**	**4.00**	**4.00**	

Police

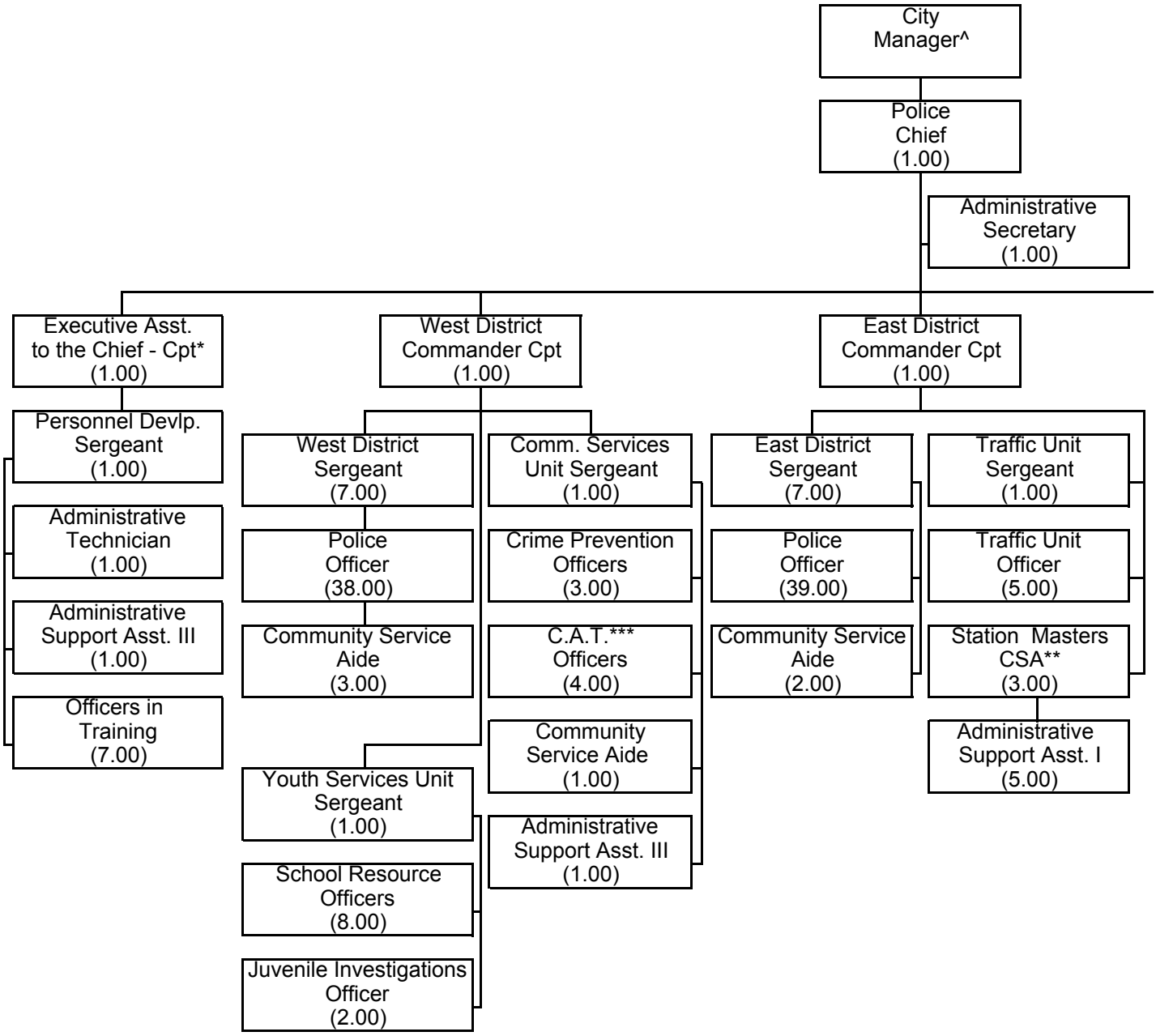
Department

City of Columbia

Columbia, Missouri

City of Columbia - Police Department

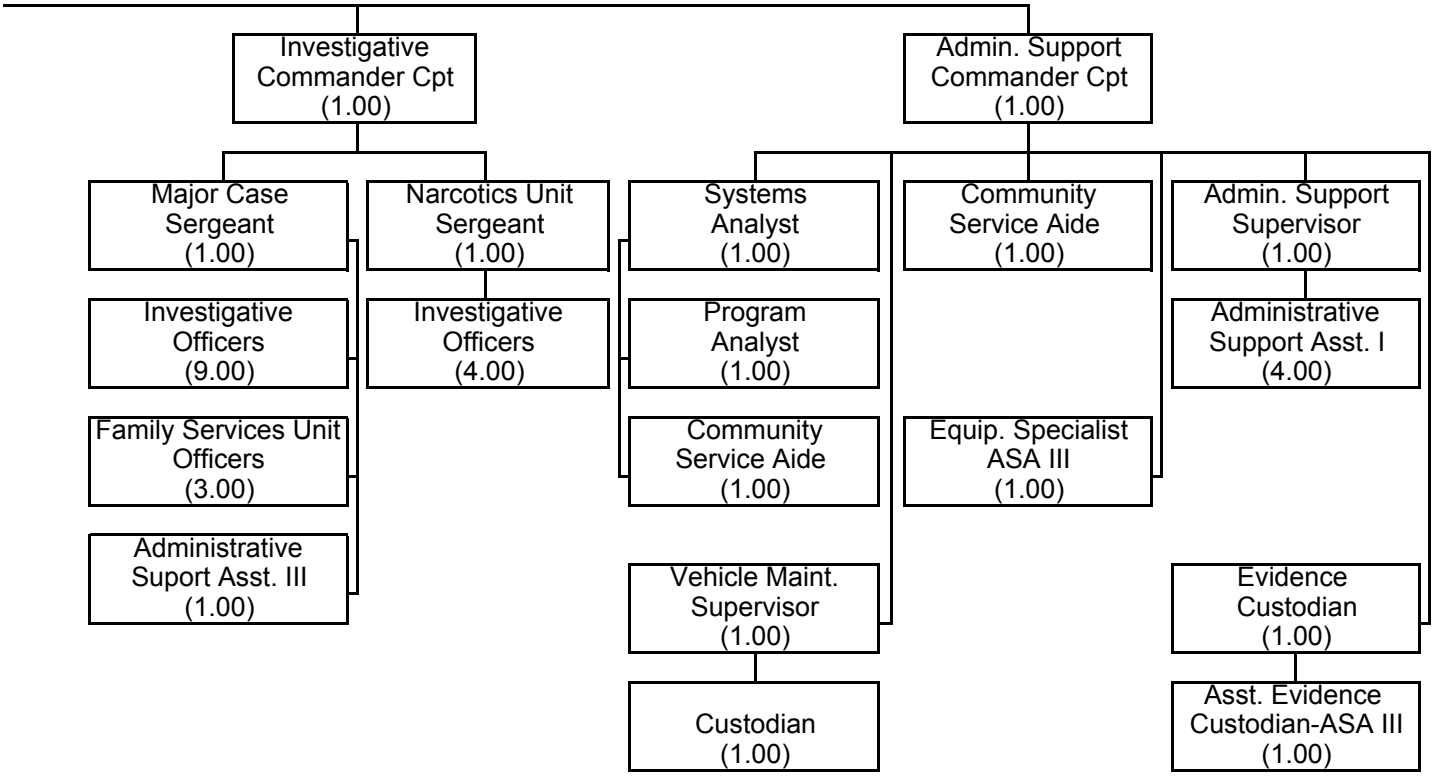
181.00 FTE Positions



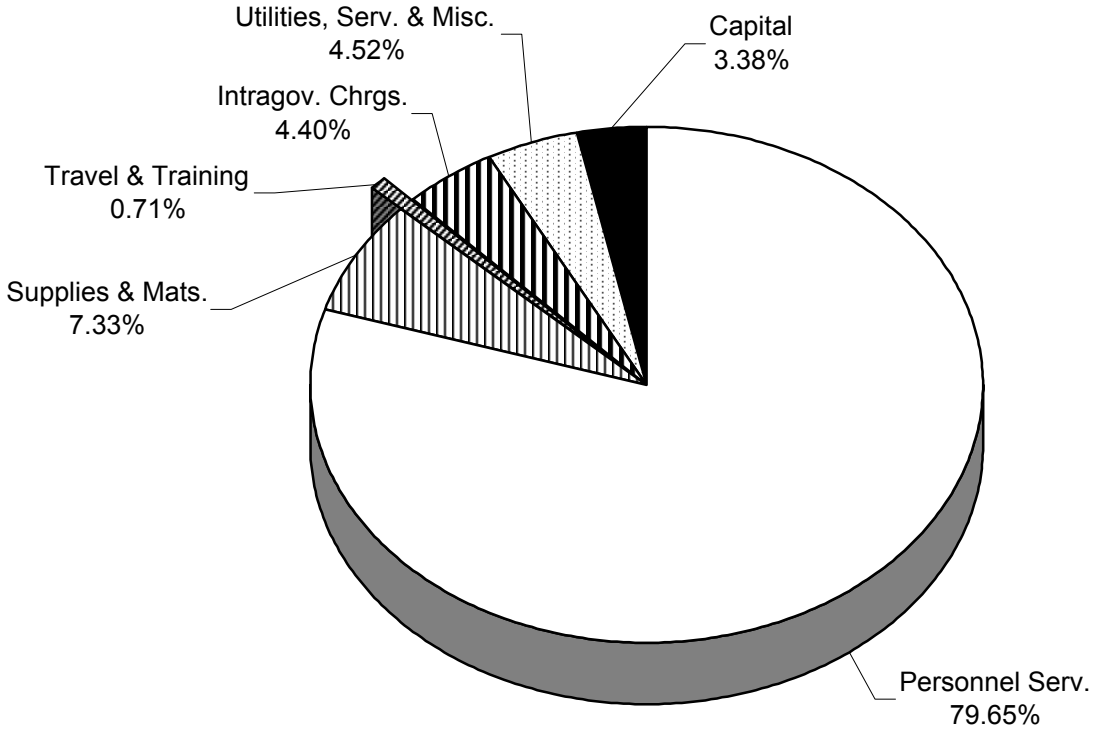
^ Position not included in Police Department's FTE Count.
* Cpt - Captain
** CSA - Community Service Aide
*** CAT - Community Action Team

City of Columbia - Police Department

181.00 FTE Positions



Police Department
FY 2006



APPROPRIATIONS

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Budget FY 2005
Personnel Services	$ 11,122,769	$ 12,240,867	$ 12,210,211	$ 13,014,713	6.3%
Supplies & Materials	886,506	1,128,478	1,147,285	1,198,016	6.2%
Travel & Training	115,989	116,762	115,312	116,762	0.0%
Intragovernmental Charges	614,060	596,782	596,782	719,521	20.6%
Utilities, Services & Misc.	615,702	734,170	669,767	738,181	0.5%
Capital	538,114	573,174	562,510	552,000	(3.7%)
Other	0	0	0	0	
Total	**13,893,140**	**15,390,233**	**15,301,867**	**16,339,193**	**6.2%**
Summary					
Operating Expenses	13,355,026	14,817,059	14,739,357	15,787,193	6.5%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	538,114	573,174	562,510	552,000	(3.7%)
Capital Projects	0	0	0	0	
Total Expenses	$ **13,893,140**	$ **15,390,233**	$ **15,301,867**	$ **16,339,193**	**6.2%**

DEPARTMENT DESCRIPTION

The Police Department serves as the primary law enforcement agency for the City. Its mission is to reduce crime and improve public safety by enforcing the law, solving problems, and encouraging citizen responsibility for community safety and quality of life.

DEPARTMENT OBJECTIVES

To continually enhance Community Policing within the community by demonstrating integrity in all our actions, treating all people with respect and creating partnerships with the community.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

During the FY 2005, the Police Department continued to implement our strategic plan. We added two patrol Sergeants. This allowed us to assign two Sergeants to the Fourth Shift which covers the overlap 6:30 p.m. to 3:00 a.m. shift. This allowed us to impliment the Fourth Squad plan for the central city area. We also added one officer to our Community Action Team. This increased that unit to four officers which allows them to operate in pairs when necessary. In addition, we implemented an enhanced employee evaluation system.

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
Administration	4.00	4.00	4.00	4.00	
Operations	155.00	158.00	158.00	160.00	2.00
Services	16.00	16.00	16.00	17.00	1.00
Total Personnel	**175.00**	**178.00**	**178.00**	**181.00**	**3.00**
Permanent Full-Time	175.00	178.00	178.00	181.00	3.00
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**175.00**	**178.00**	**178.00**	**181.00**	**3.00**
Sworn Officer Positions	141.00	144.00	144.00	147.00	3.00
Civilian Positions	34.00	34.00	34.00	34.00	
Total Positions	**175.00**	**178.00**	**178.00**	**181.00**	**3.00**

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 2004	Budget FY 2005	Estimated FY 2006
Operations/Crime Prevention:			
Adult Program Hours/Contacts	2138/17142	1,500/18,000	2200/18000
Youth-Program Hours/Contacts	3,624/38,050	3,200/100,000	3,800/40,000
Media Contact Hours	98	60	100
Volunteer Hours	3,022	5,000	3,500
Operations - Patrol:			
Calls for Service	61,956	60,000	63,000
Traffic Accidents Investigated	3,149	2,600	3,300
Moving Violations Issued	12,205	11,000	13,000
Warning Tickets Issued	8,757	7,000	9,000
D.W.I Arrests	581	500	700
Total Arrest Charges	14,468	14,500	15,000
Incident Cases Issued	15,953	17,000	17,000
Part I Crimes Reported	4,509	4,500	4,500

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 2004	Budget FY 2005	Estimated FY 2006
Records Bureau:			
Arrest Reports Processed	9,494	10,000	10,000
Incident Reports Processed	23,220	25,000	25,000
Traffic Summons Processed	12,205	11,000	13,000
Accident Reports Processed	3,827	3,750	4,000

COMPARATIVE DATA
SWORN OFFICERS PER THOUSAND POPULATION

	Columbia, MO	Boulder, CO	Indepen-dence, MO	Norman OK	Springfield, MO	National Figures (2)
Population	**90,967**	**90,991**	**109,923**	**103,082**	**150,060**	**---**
Number of Officers	147	167	206	130	332	---
Officers Per 1,000 Population	1.62	1.84	1.87	1.26	2.21	2.50
Operating Budget Per Capita	$168.09	$228.40	$156.31	$139.87	$169.48	---
Crime Index (1)	3,688	4,144	9,121	3,322	13,389	4,063

Percentage Clearance Rates: National 2001	Columbia, MO	National Figures (2)
Murder	100%	62%
Rape	47%	44%
Robbery	47%	26%
Assault	74%	56%
Burglary	36%	13%
Larceny	30%	18%
Auto Theft	29%	13%

* National/Local

(1) Crime Index - The Crime Index is composed of selected offenses used to gauge fluctuations in the overall volume and rate of crime reported to law enforcement. The national statistics for offenses are derived from the 2003 Uniform Crime Report. Figures for Columbia are actual 2004.

(2) From the 2003 Uniform Crime Report, published by the U.S. Department of Justice.

COMPARATIVE DATA
FULL TIME EMPLOYEES PER THOUSAND POPULATION

	Columbia, MO	Boulder, CO	Indepen-dence, MO	Norman OK	Springfield, MO	National Figures (2)
Population	**90,967**	**90,991**	**109,923**	**103,082**	**150,060**	**---**
Number of Employees	175	253	293	184	408	---
Employees Per 1,000 Population	1.92	2.78	2.67	1.78	2.72	3.40
Operating Budget Per Capita	$159.70	$228.40	$156.31	$139.87	$169.48	---
Crime Index (1)	3,688	4,144	9,121	3,322	13,389	4,063

Police - Administration

110-2110

DESCRIPTION

The Administration Division is responsible for the general administration of the department. The areas of responsibility for the office of the Chief of Police include setting policy, establishing goals and providing direction for and overall management of the department. The Executive Assistant to the Chief is responsible for planning, projects, grant acquisition, staff inspections and Internal Affairs.

HIGHLIGHTS / SIGNIFICANT CHANGES

FY 2006 Administration's goals are to provide the best possible delivery of police services within our budgeted resources by continuing the implementation of community policing.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 339,271	$ 350,740	$ 351,672	$ 369,408	5.3%
Supplies and Materials	20,627	23,552	22,809	24,267	3.0%
Travel and Training	4,001	3,893	4,137	3,893	0.0%
Intragovernmental Charges	31,772	17,764	17,764	18,276	2.9%
Utilities, Services, & Misc.	10,778	16,649	12,444	14,948	(10.2%)
Capital	0	0	0	0	
Other	0	0	0	0	
Total	**$ 406,449**	**$ 412,598**	**$ 408,826**	**$ 430,792**	**4.4%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
3007 - Police Chief	1.00	1.00	1.00	1.00	
3004 - Police Captain	1.00	1.00	1.00	1.00	
1101 - Administrative Secretary	1.00	1.00	1.00	1.00	
1003 - Admin. Support Assitant III	1.00	1.00	1.00	1.00	
Total Personnel	**4.00**	**4.00**	**4.00**	**4.00**	
Permanent Full-Time	4.00	4.00	4.00	4.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**4.00**	**4.00**	**4.00**	**4.00**	

DESCRIPTION

The Patrol Division is divided into two districts that generally divide the city in half and give responsibility for each half to a district captain. Each side has patrol officers and traffic officers, as well as, community service aides. Each officer has a specifically assigned beat that is patrolled each working shift. This is one of the basic foundations of our expanded community policing initiative. These officers are the first responders to all calls for service every day of the year. Most officers develop additional skills in numerous areas of special needs such as Special Tactics and Response (STAR), Crisis Negotiation Team, traffic accident reconstruction, evidence collection, interview techniques, community policing interaction, photography and many other important areas.

HIGHLIGHTS / SIGNIFICANT CHANGES / GOALS

Calls for service in 2004 were 61,956, down from 65,093 in 2003. Also during 2004, there were 4,509 FBI Unfiorm Crime Report Part 1 crimes reported, which is up from 3,837 in 2003. Columbia Police Department clearance rate for 2004 was 31 percent, down from 2003, and compares to a national clearance rate of 16 percent for 2003. (Latest year national data available.)

FY 2006 Goal - In accordance with the budget message goal of "Clean and Safe Neighborhoods" three new officers have been proposed in patrol to enhance our ability to fulfill our mission and respond to calls. One officer will be added to our 4th squad. This will allow the department to have 7 days a week coverage of the squad. One officer will cover the downtown and east campus area. The third will be assigned based on calls for service.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 9,918,772	$ 10,950,419	$ 10,925,714	$ 11,647,073	6.4%
Supplies and Materials	820,024	913,981	937,434	999,419	9.3%
Travel and Training	71,760	73,184	71,365	73,184	0.0%
Intragovernmental Charges	501,584	497,064	497,064	607,855	22.3%
Utilities, Services, & Misc.	380,007	398,047	392,684	412,408	3.6%
Capital	538,114	460,364	452,567	552,000	19.9%
Other	0	0	0	0	
Total	**$ 12,230,261**	**$ 13,293,059**	**$ 13,276,828**	**$ 14,291,939**	**7.5%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
3011 - Community Service Aide	10.00	10.00	10.00	10.00	
3004 - Police Captain	3.00	3.00	3.00	3.00	
3002 - Police Sergeant	17.00	19.00	19.00	19.00	
3001 - Police Officer *	117.00	118.00	118.00	121.00	3.00
1003 - Admin. Support Assistant III	3.00	3.00	3.00	2.00	(1.00)
1001 - Admin. Support Assistant I	5.00	5.00	5.00	5.00	
Total Personnel	**155.00**	**158.00**	**158.00**	**160.00**	**2.00**
Permanent Full-Time	155.00	158.00	158.00	160.00	2.00
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**155.00**	**158.00**	**158.00**	**160.00**	**2.00**

Police - Administrative Support Services

110-2130 to 110-2139

DESCRIPTION

The Administrative Support Division provides the following: Records management, secure storage and control, computer operations, equipment supply and maintenance, vehicles and building.

HIGHLIGHTS / SIGNIFICANT CHANGES

No significant changes in the administrative and support services budget for FY 2006.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 864,726	$ 939,708	$ 932,825	$ 998,232	6.2%
Supplies and Materials	45,855	190,945	187,042	174,330	(8.7%)
Travel and Training	40,228	39,685	39,810	39,685	0.0%
Intragovernmental Charges	80,704	81,954	81,954	93,390	14.0%
Utilities, Services, & Misc.	224,917	319,474	264,639	310,825	(2.7%)
Capital	0	112,810	109,943	0	(100.0%)
Other	0	0	0	0	
Total	**$ 1,256,430**	**$ 1,684,576**	**$ 1,616,213**	**$ 1,616,462**	**(4.0%)**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
7922 - Systems Analyst	1.00	1.00	1.00	1.00	
7911 - Programmer/Analyst	1.00	1.00	1.00	1.00	
3014 - Evidence Custodian	1.00	1.00	1.00	1.00	
3011 - Community Service Aide	2.00	2.00	2.00	2.00	
3004 - Police Captain	1.00	1.00	1.00	1.00	
3002 - Police Sergeant	1.00	1.00	1.00	1.00	
2112 - Vehicle Service Coordinator	1.00	1.00	1.00	1.00	
2001 - Custodian	1.00	1.00	1.00	1.00	
1400 - Administrative Technician	1.00	1.00	1.00	1.00	
1004 - Admin. Support Supervisor	1.00	1.00	1.00	1.00	
1003 - Admin. Support Assistant III	1.00	1.00	1.00	2.00	1.00
1001 - Admin. Support Assistant I	4.00	4.00	4.00	4.00	
Total Personnel	**16.00**	**16.00**	**16.00**	**17.00**	**1.00**
Permanent Full-Time	16.00	16.00	16.00	17.00	1.00
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**16.00**	**16.00**	**16.00**	**17.00**	**1.00**

(THIS PAGE INTENTIONALLY LEFT BLANK)

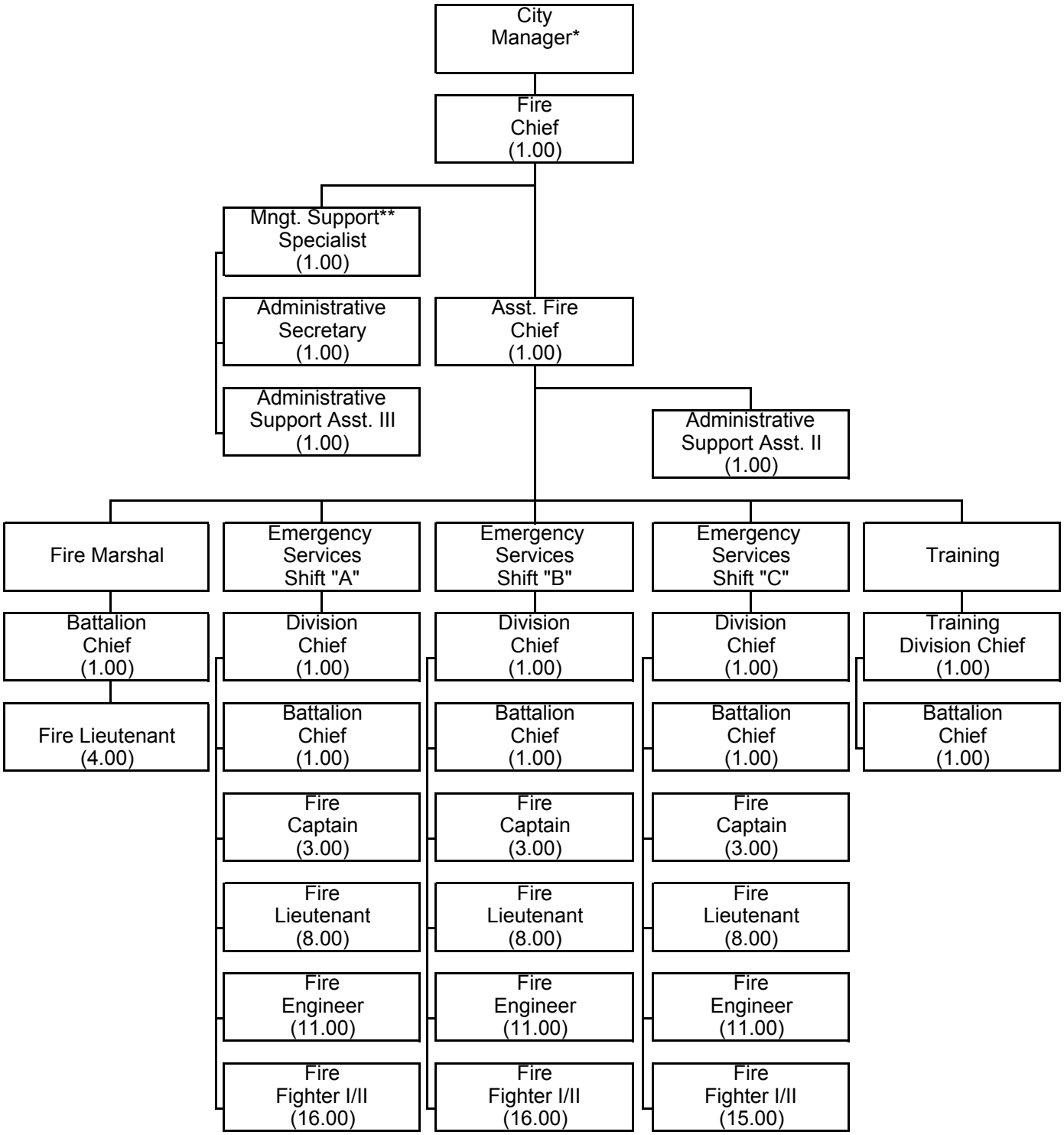
Fire Department

City of Columbia

Columbia, Missouri

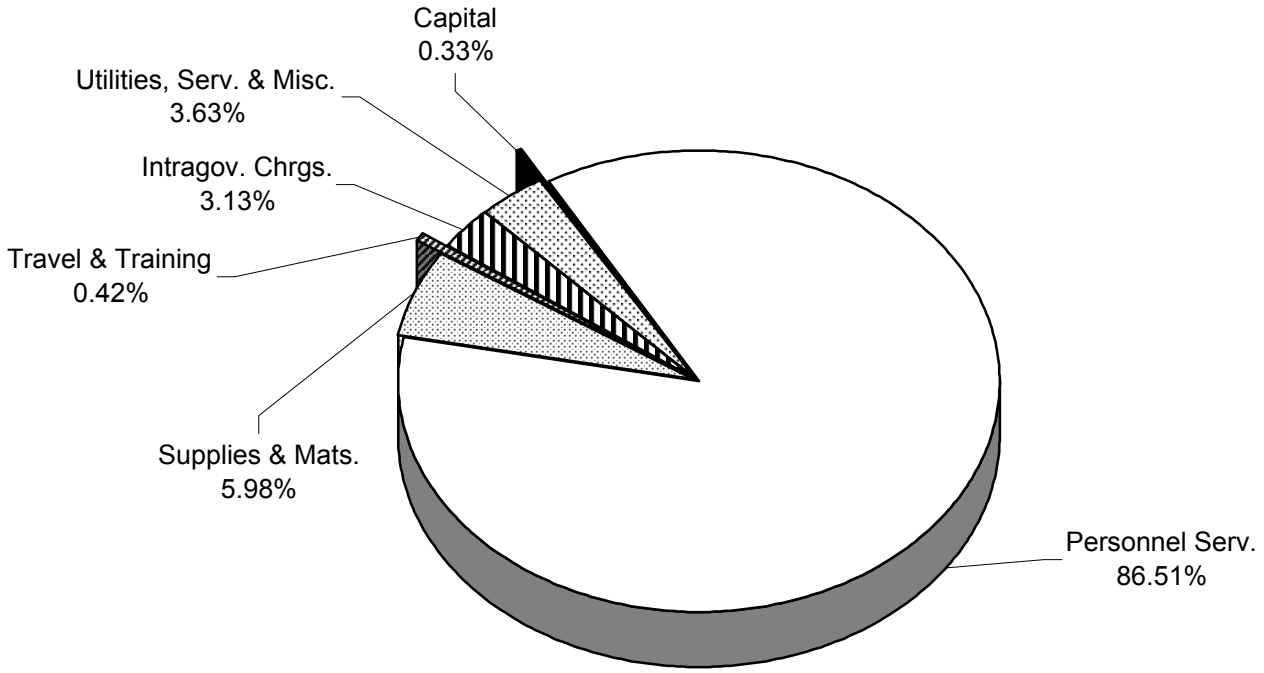
City of Columbia - Fire Department

132.00 FTE Positions



* Position not included in Fire Department's FTE count.
** Mngt - Management

Fire Department
FY 2006



APPROPRIATIONS

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Budget FY 2005
Personnel Services	$ 8,613,667	$ 9,280,512	$ 9,057,475	$ 10,020,245	8.0%
Supplies & Materials	595,913	755,536	718,731	692,733	(8.3%)
Travel & Training	41,788	48,867	47,680	48,867	0.0%
Intragovernmental Charges	333,519	353,703	341,079	362,025	2.4%
Utilities, Services & Misc.	300,845	369,088	352,034	420,265	13.9%
Capital	212,114	122,322	123,097	38,000	(68.9%)
Other	0	17,777	24,007	0	(100.0%)
Total	**10,097,846**	**10,947,805**	**10,664,103**	**11,582,135**	**5.8%**
Summary					
Operating Expenses	9,885,732	10,807,706	10,516,999	11,544,135	6.8%
Non-Operating Expenses	0	17,777	24,007	0	(100.0%)
Debt Service	0	0	0	0	
Capital Additions	212,114	122,322	123,097	38,000	(68.9%)
Capital Projects	0	0	0	0	
Total Expenses	$ **10,097,846**	$ **10,947,805**	$ **10,664,103**	$ **11,582,135**	**5.8%**

(THIS PAGE INTENTIONALLY LEFT BLANK)

DEPARTMENT DESCRIPTION

The Fire Department is charged with the protection of lives and property from fire, explosion, hazardous materials and other natural or man-made disasters, or any situation that threatens the well-being of our customers. By also providing emergency medical, public fire education, fire investigation and code enforcement services to the public, the Department takes an active role in improving the overall safety of our customers.

DEPARTMENT OBJECTIVES

(1) Deliver emergency services within acceptable time/distance criteria, (2) Reach our customers with fire safety and emergency medical education programs, (3) Maintain budget integrity through prudent fiscal management, (4) Support operating divisions with sufficient staff, (5) Train fire/rescue personnel to required performance standards, (6) Continue capital improvement programs, (7) Review new construction plans for fire & life safety, (8) Conduct fire inspections on a regular basis, and (9) Provide central supply and support facility.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

The goal of continuing high quality service to the customers of the Fire Department will be aided by the budget. Growth of the City and population supports increased levels of fire companies and personnel. This calls for augmenting the often neglected support areas such as clerical, training, inspections, code enforcement, fire investigations, and public safety education. Reclassification of five Captains to Battalion Chiefs will tighten the operational efficiencies of three Divisions.

Our focus on security has broadened with the establishment of the Columbia/Boone County Homeland Security group. With grants from the State Emergency Management Agency (SEMA), we have added bomb squad and other equipment to the Weapons of Mass Destruction (WMD) component of our Hazardous Materials unit.

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
Administration	5.00	5.00	5.00	5.00	
Emergency Services	115.00	117.00	117.00	119.00	2.00
Departmental Services	2.00	2.00	2.00	2.00	
Fire Marshal's Division	6.00	6.00	6.00	6.00	
Total Personnel	**128.00**	**130.00**	**130.00**	**132.00**	**2.00**
Permanent Full-Time	128.00	130.00	130.00	132.00	2.00
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**128.00**	**130.00**	**130.00**	**132.00**	**2.00**

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

Emergency Services:	Actual FY 2004	Budget FY 2005	Estimated FY 2006
Summary of Incidents:			
Fire Calls (All Types)	414	500	430
Rescue Calls	4,540	4,300	4,580
Hazardous Calls	466	600	475
Service Calls	144	130	150
Good Intent Calls	486	550	500
False Alarms	838	760	845
Other (returned en route, etc.)	180	200	200
Total All Incidents	7,068	7,040	7,180
Goal for Response Time:			
4.5 Minutes on 80% of Emergency calls	50%	50%	50%
Estimated Dollar Loss	$1,729,000	$3,000,000	$2,000,000

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS - Continued

	Actual FY 2004	Budget FY 2005	Estimated FY 2006
Fire Marshals Division:			
Investigations	118	200	200
Inspections & Permits	2,219	2,400	2,400
Code Review/Research/Consultation	802	1,000	1,000
Public Education Presentations	360	400	400
Service Division:			
Total Contact Hours:			
SORT Team Training	236	2,500	1,000
Emergency Medical Services (12/100)*	3,288	2,000	2,500
Code Enforcement (3/100)*	304	1,000	500
Other Operations Training (5/100)*	596	800	800
Firefighter Competency Tr./Drill (12/100)*	4,752	5,000	5,000
Other Local Training	732	1,000	1,000

* Total contact hours = (No. of training sessions* No. of personnel trained* 2 hours average class duration)

COMPARATIVE DATA

	Columbia, MO	St. Joseph, MO	Decatur, IL	Sioux City, IA	Lawton, OK
Population	**90,967**	**71,948**	**77,274**	**83,045**	**86,188**
Number of Employees	130	134	116	113	125
Employees Per 1,000 Population	1.43	1.86	1.50	1.36	1.45
Area in Square Miles	58.70	65.00	55.00	57.00	61.00
Operating Budget Per Capita	$116.09	$137.64	$134.42	$124.05	$92.87
Total Incidents Per 1,000 Pop.	77.70	92.98	98.29	66.92	63.00

Fire Administration

110-2310

DESCRIPTION

This Division of the Fire Department is responsible for the efficient organization and performance of the entire department. Along with preparing the budget, procurements, payroll, records, reports, and grant applications, this division plans and implements the departmental goals, objectives, policies, and procedures, with the additional challenge/emphasis on customer protection against terrorism and Weapons of Mass Destruction (WMD).

HIGHLIGHTS / SIGNIFICANT CHANGES

For the first time, the Department hosted a very successful conference in July 2005, bringing Fire Chiefs from eight states to Columbia. The local business community was very welcoming and supportive of this event. The federal government's mandate for 2007 compliance with the National Incident Management System (NIMS) will create significant staff time commitments. Work continues on an extensive self-assessment process, patterned after a nationally recognized accreditation program.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 407,889	$ 403,775	$ 410,919	$ 438,124	8.5%
Supplies and Materials	12,946	13,247	11,847	12,389	(6.5%)
Travel and Training	8,180	7,996	7,996	7,996	0.0%
Intragovernmental Charges	22,695	22,897	23,022	24,431	6.7%
Utilities, Services, & Misc.	20,876	32,946	35,481	29,301	(11.1%)
Capital	0	0	0	0	
Other	0	0	0	0	
Total	**$ 472,586**	**$ 480,861**	**$ 489,265**	**$ 512,241**	**6.5%**

D PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
4203 - Mgmt Support Specialist	1.00	1.00	1.00	1.00	
3110 - Assistant Fire Chief	1.00	1.00	1.00	1.00	
3108 - Fire Chief	1.00	1.00	1.00	1.00	
1101 - Administrative Secretary	1.00	1.00	1.00	1.00	
1003 - Admin. Support Assistant III	1.00	1.00	1.00	1.00	
Total Personnel	**5.00**	**5.00**	**5.00**	**5.00**	
Permanent Full-Time	5.00	5.00	5.00	5.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**5.00**	**5.00**	**5.00**	**5.00**	

Fire - Emergency Services

110-2320

DESCRIPTION

This Division, which comprises the largest number of personnel and equipment, provides for all the emergency services of the Department, including fire suppression, rescue, emergency medical, and responses to natural and/or man-made disasters and hazardous materials incidents.

HIGHLIGHTS / SIGNIFICANT CHANGES

We continue to augment our Special Operations Response Team (SORT) equipment for rescue and hazardous materials incidents, including bomb squad equipment to be shared with the Police Department. Safety and upkeep issues continue to be addressed at the physical facilities as reflected in this year's Supplemental requests.

The public expects quick resolution to fire and/or EMS emergencies. Quicker response expectations dictate station location, apparatus condition and flexibility, and sufficient personnel to safely manage these emergency situations. Hence, land acquisitions budgeted for future fire stations are planned in accordance with the updated station location plan.

FY 2006 Goal - The addition of two Fire Fighters will begin to prepare the department for future staffing needs of additional fire stations which supports the City's goals of "Clean and Safe Neighborhoods" and "Enhanced Growth ".

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 7,581,863	$ 8,156,569	$ 7,970,291	$ 8,816,481	8.1%
Supplies and Materials	510,993	663,063	641,598	585,775	(11.7%)
Travel and Training	13,649	12,419	12,419	12,419	0.0%
Intragovernmental Charges	265,468	278,481	265,688	278,606	0.0%
Utilities, Services, & Misc.	222,958	272,244	255,696	321,825	18.2%
Capital	203,232	100,822	100,831	38,000	(62.3%)
Other	0	0	0	0	
Total	**$ 8,798,163**	**$ 9,483,598**	**$ 9,246,523**	**$ 10,053,106**	**6.0%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
3107 - Battalion Chief*	0.00	0.00	0.00	3.00	3.00
3106 - Fire Division Chief	3.00	3.00	3.00	3.00	
3105 - Fire Captain*	12.00	12.00	12.00	9.00	(3.00)
3104 - Fire Lieutenant	24.00	24.00	24.00	24.00	
3103 - Fire Engineer	33.00	33.00	33.00	33.00	
3102/3101 Fire Fighter II/I	43.00	45.00	45.00	47.00	2.00
Total Personnel	**115.00**	**117.00**	**117.00**	**119.00**	**2.00**
Permanent Full-Time	115.00	117.00	117.00	119.00	2.00
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**115.00**	**117.00**	**117.00**	**119.00**	**2.00**

* (3.0) Fire Captain positions were reclassified to Battalion Chief positions in FY 2006

Fire - Departmental Services

110-2330

DESCRIPTION

The budget reflects Division responsibilities, focusing on fire, emergency medical, hazardous materials, and rescue training. In its supportive role for Emergency Services, this division also provides a central supply and storage facility, operates live fire drills in the burn building, and conducts research and development of new techniques and equipment.

HIGHLIGHTS / SIGNIFICANT CHANGES

With continuing Weapons of Mass Destruction (WMD) and National Incident Management System (NIMS) mandates, program goals for this fiscal year include the continuation of specialized training and support of on-going skills training for the organization. Other current programs for the fiscal year include promotional processes, future officers training, Basic Recruit School and state mandated EMT continuing education. Capital improvements accomplished on the training grounds support the continued viability of the Training Academy.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 209,619	$ 230,582	$ 193,935	$ 253,560	10.0%
Supplies and Materials	28,698	32,927	26,129	34,114	3.6%
Travel and Training	11,675	15,690	15,690	15,690	0.0%
Intragovernmental Charges	13,234	14,139	14,183	14,524	2.7%
Utilities, Services, & Misc.	28,953	34,167	30,571	34,831	1.9%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	**$ 292,179**	**$ 327,505**	**$ 280,508**	**$ 352,719**	**7.7%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
3106 - Fire Division Chief	1.00	1.00	1.00	1.00	
3107 - Battalion Chief*	0.00	0.00	0.00	1.00	1.00
3105 - Fire Captain*	1.00	1.00	1.00	0.00	(1.00)
Total Personnel	**2.00**	**2.00**	**2.00**	**2.00**	**0.00**
Permanent Full-Time	2.00	2.00	2.00	2.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**2.00**	**2.00**	**2.00**	**2.00**	

* (1.0) Fire Captain position was reclassified to Battalion Chief position in FY 2006

Fire - Fire Marshal's Division

110-2341 to 110-2342

DESCRIPTION

This Division is responsible for coordinating the Department's efforts to improve the safety and well being of our customers and community with an emphasis on "fire prevention through education". The major duties include public fire safety education, fire code enforcement and fire inspections, fire investigation, research and development, and related records and reports.

HIGHLIGHTS / SIGNIFICANT CHANGES

Division goals are to continue providing public safety education programs and department presence to reduce accidents and injuries. The child safety seat and bike helmet programs have been appreciated by the public. The Division continues to help the public understand and comply with the International Fire Code.

The Division attempts to influence and redirect public opinion and practices regarding fire safety, using new and existing local resources. Fire Marshals join with Police Officers to check on local establishments. With the Health Department, we train Community Emergency Response Teams (CERT), which is a FEMA program for teaching citizen volunteers to support first responders during disasters. Jointly with the University, we share equally in the time, cost, and assignments of an assistant fire marshal. Columbia's citizens are showing their support for fire prevention through Share the Light and New Century Fund campaign contributions.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 414,296	$ 489,586	$ 482,330	$ 512,080	4.6%
Supplies and Materials	43,276	46,299	39,157	60,455	30.6%
Travel and Training	8,284	12,762	11,575	12,762	0.0%
Intragovernmental Charges	32,122	38,186	38,186	44,464	16.4%
Utilities, Services, & Misc.	28,058	29,731	30,286	34,308	15.4%
Capital	8,882	21,500	22,266	0	(100.0%)
Other	0	17,777	24,007	0	(100.0%)
Total	**$ 534,918**	**$ 655,841**	**$ 647,807**	**$ 664,069**	**1.3%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
3107 - Battilion Chief*	0.00	0.00	0.00	1.00	1.00
3105 - Fire Captain*	1.00	1.00	1.00	0.00	(1.00)
3104 - Fire Lieutenant	4.00	4.00	4.00	4.00	
1002 - Administrative Support Asst. I	1.00	1.00	1.00	1.00	
Total Personnel	**6.00**	**6.00**	**6.00**	**6.00**	
Permanent Full-Time	6.00	6.00	6.00	6.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**6.00**	**6.00**	**6.00**	**6.00**	

* (1.0) Fire Captain position was reclassified to Battalion Chief position in FY 2006

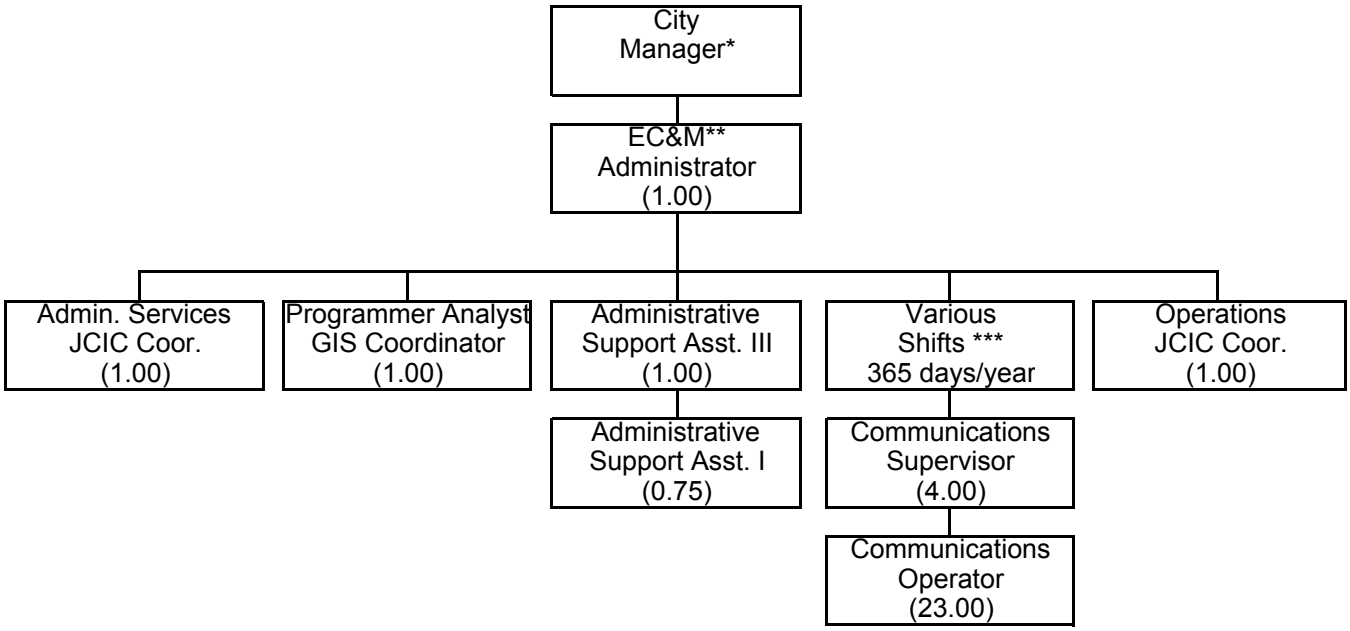
Emergency Communications and Management

City of Columbia

Columbia, Missouri

City of Columbia - Emergency Communications & Management

32.75 FTE Positions

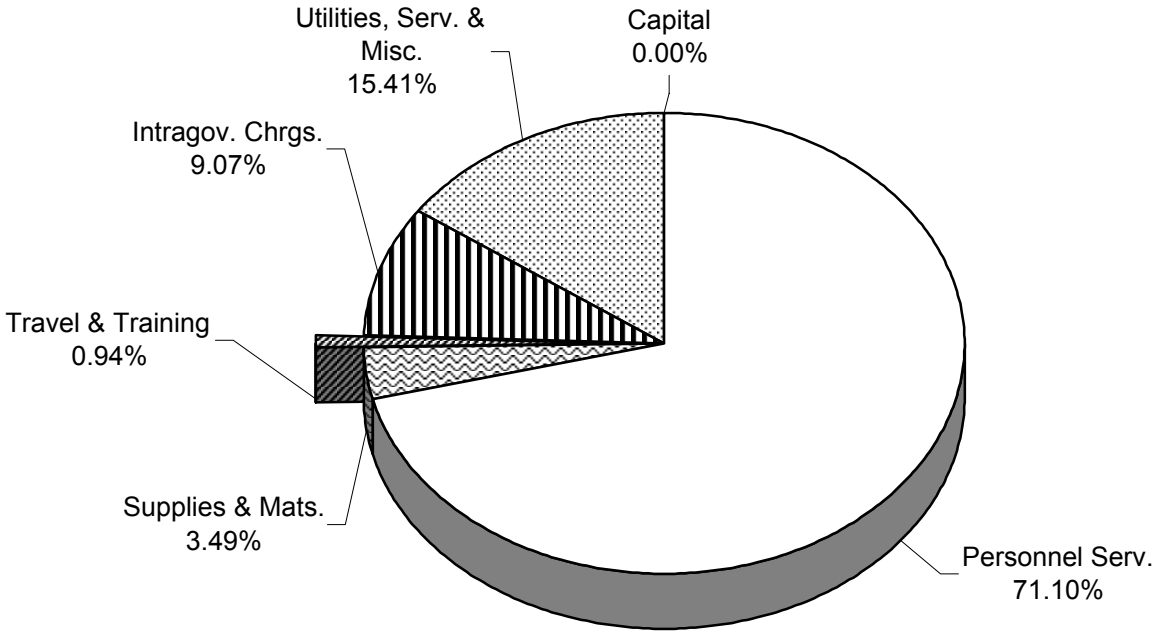


* Position not included in JCIC's FTE count.
** EC&M - Emergency Communications and Managment
*** Shifts:

Day	7:00 am - 3:00 pm
Evening	3:00 pm - 11:00 pm
Midnight	11:00 pm - 7:00 am
Relief	Days/Evenings varied

Emergency Communications & Management

FY 2006



APPROPRIATIONS

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Budget FY 2005
Personnel Services	$ 1,505,818	$ 1,631,224	$ 1,523,611	$ 1,711,282	4.9%
Supplies & Materials	80,105	84,613	76,635	83,901	(0.8%)
Travel & Training	15,582	25,500	26,664	22,600	(11.4%)
Intragovernmental Charges	177,685	181,932	181,932	218,307	20.0%
Utilities, Services & Misc.	299,273	360,341	354,587	370,825	2.9%
Capital	54,514	221,664	221,664	0	(100.0%)
Other	0	0	0	0	
Total	**2,132,977**	**2,505,274**	**2,385,093**	**2,406,915**	**(3.9%)**
Summary					
Operating Expenses	2,078,463	2,283,610	2,163,429	2,406,915	5.4%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	54,514	221,664	221,664	0	(100.0%)
Capital Projects	0	0	0	0	
Total Expenses	$ **2,132,977**	$ **2,505,274**	$ **2,385,093**	$ **2,406,915**	**(3.9%)**

(THIS PAGE INTENTIONALLY LEFT BLANK)

Emergency Communication & Management

110-35, 110-38

DEPARTMENT DESCRIPTION

Emergency communication begins with a telephone call to a 9-1-1 center, Joint Communications. Emergency Management occurs after the disaster or devastation. The function of the Department of Emergency Communication and Management is to allow for a smooth and organized transition from event to conclusion, coordinating all public safety, public services, public utility and Government needs for the citizens and community safety and well being.

DEPARTMENT OBJECTIVES

Our Mission is to provide accurate, courteous and professional communications to all the citizens and organizations that we work for. We will fulfill this objective by maintaining a highly trained staff, interacting in a calm and respectful manner, and providing timely, effective and efficient communications. By working with pride, respect and integrity we will create and provide the highest level of trust and confidence to all those we serve and ourselves. We will provide an effective, orderly and professional response and structure for all the Public Safety and Service providers for all the members of our community. We will continue to look into alternate funding sources.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

Joint Communications continues to grow, expand and modernize its center, remain on the cutting edge of technology and provide a positive example to the communications community. Your Office of Emergency Management is growing and developing to be prepared for modern day disasters by being a responsive City/County organization. We completed and have online web site pages for each office.

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
Joint Communications	28.45	29.15	29.15	31.15	2.00
Emergency Management	1.30	1.60	1.60	1.60	
Total Personnel	**29.75**	**30.75**	**30.75**	**32.75**	**2.00**
Permanent Full-Time	29.00	30.00	30.00	32.00	2.00
Permanent Part-Time	0.75	0.75	0.75	0.75	
Total Permanent	**29.75**	**30.75**	**30.75**	**32.75**	**2.00**

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 2004	Budget FY 2005	Estimated FY 2006
Total 911 Calls	65,000	66,000	66,500
Total MULES Inquiries	1,946,033	2,000,000	2,100,000
Total Radio Transmissions "Mainlaw"	1,000,402	1,500,000	1,600,000
Total Radio Transmissions Services	372,240	400,000	425,000
Total Radio Transmissions "BCSD 2"	235,426	240,000	245,000
Total Radio Transmissions "CFD"	154,577	160,000	165,000
Total Radio Transmissions "BCFPD"	116,284	120,000	125,000
Total Radio Transmissions "Ambulance"	83,936	85,000	87,000
Hours of CEU's/Training	0	0	0

NOTE: Performance measurements/Service indicators are tabulated on a calendar year basis.
*estimated due to incomplete data

COMPARATIVE DATA

	Columbia, MO*	Douglas Co CO	Bloomington IN	Topeka, KS	Ft. Wayne, IN	Peoria, IL
Population of Service Area	**173,626**	**250,000**	**170,000**	**175,328**	**250,000**	**185,000**
Number of Full Time Employees	30.75	34	25	51	55	39
Optimum Staffing	5/7	5	6	9	10/12	7
Annual 9-1-1 Calls	65,790	80,000	50,314	99,992	115,870	105,699
Incoming 9-1-1 Phone Lines	42	10	9	14	14	12
Law Enforcement Service Calls	236,555	200,000	76,000	250,000	149,248	198,670
Fire Service Calls	13,176	21,130	6,100	21,000	15,556	15,585
Emergency Medical Service Calls	14,965	12,600	8,150	12,850	7,606	12,084

*Service area population is Boone County which includes Columbia and student population
New comparative cities/counties for FY 2006

Joint Communications

110-3510

DESCRIPTION

Emergency response begins with a telephone call to the 9-1-1 center. Joint Communications answers all the emergency calls in Boone County. The Center responds to these calls by dispatching appropriate police, fire, ambulance or other emergency responders from three different fire response areas, three ambulance services and five law enforcement agencies and other emergency services as needed. These would include public works, road and bridge, water and light, Ameren U. E., Century Tel, Boone Electric, and Consolidated Water Districts, etc.

DEPARTMENT OBJECTIVES

Evaluate staff retention issues and continue to enhance our training and hiring process. Continue to reach toward Medical Priority Dispatch System (MPDS) accreditation. Upgrade 911 telephone system to support the latest software and hardware. Complete upgrade to our Public Safety Joint Communications radio portion of the radio infrastructure system. Complete user protocol manuals and implement additional structured call taking. To always maintain the highest quality of personnel, training and equipment.

HIGHLIGHTS / SIGNIFICANT CHANGES

Began a system wide master plan process including infrastructure, staffing, facility and operational issues. Enhanced many components of the Computer Aided Dispatch (CAD) System including: I-status, paging interface, first watch, and GIS. Began active call reviews and working toward accreditation for medical priority dispatching. Began in depth work on improving the county wide radio system and infrastructure enchancement. Filled a GIS position for keeping the CAD system current with annexations and other mapping enhancements.
With the addition of two personnel positions we will be able to maintain minimum staffing, reduce overtime, reduce employee stress, minimize 12 hour shifts, reduce sick time, and maintain a fully trained staff, all allowing us to better and more efficiently serve the public and our user agencies.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 1,422,561	$ 1,531,911	$ 1,422,873	$ 1,607,732	4.9%
Supplies and Materials	54,768	64,550	56,275	63,515	(1.6%)
Travel and Training	14,391	22,000	22,500	19,100	(13.2%)
Intragovernmental Charges	175,726	175,150	175,150	207,864	18.7%
Utilities, Services, and Misc.	264,519	310,060	312,394	323,759	4.4%
Capital	5,000	212,925	212,925	0	(100.0%)
Other	0	0	0	0	
Total	**$ 1,936,965**	**$ 2,316,596**	**$ 2,202,117**	**$ 2,221,970**	**(4.1%)**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
7911 - Programmer Analyst (GIS)	0.00	0.80	0.80	0.80	
7019 - Emergency Comm & Mngt. Admin.	0.50	0.50	0.50	0.50	
7015 - JCIC Coordinator	1.45	1.45	1.45	1.45	
7007 - Communications Supervisor	4.00	4.00	4.00	4.00	
7001/7003/7005 Comm. Operators	20.95	20.85	20.85	22.85	2.00
1003 - Admin. Support Assistant III	0.80	0.80	0.80	0.80	
1001 - Admin. Support Assistant I	0.75	0.75	0.75	0.75	
Total Personnel	**28.45**	**29.15**	**29.15**	**31.15**	**2.00**
Permanent Full-Time	27.70	28.40	28.40	30.40	2.00
Permanent Part-Time	0.75	0.75	0.75	0.75	
Total Permanent	**28.45**	**29.15**	**29.15**	**31.15**	**2.00**

Emergency Management

110-3810

DESCRIPTION

Emergency Management is a separate function from the 911 operations. The Office of Emergency Management is responsible for the mitigation, preparedness, response and recovery of any disaster natural or man made. Our organization is responsible for County wide events. The key element of Emergency Management is to coordinate, organize and manage all the different groups, agencies and jurisdictions involved when a true disaster occurs. A disaster is defined by the Federal Emergency Management Administration as an "event which goes beyond the needs and capabilities of local resources".

DEPARTMENT OBJECTIVES

We intend to concentrate on involving the community and general public in awareness programs to make "Emergency Management" a part of the local vocabulary. We will continue to implement an outdoor warning siren monitoring and replacement program. We will continue to participate in Weapons of Mass Destruction grant programs. We will continue to update and upgrade the equipment, supplies and facilities at the EOC. Maintain a perpetual exercise and training program, including annual updates of the Emergency Operation Plan. Continue to integrate City/County organizations in preparation for an area wide disaster. Develop a community based training, education and information program. Develop a business education and training model for the local business community. We will continue to meet with the local Homeland Security work group in order to be prepared should the need arise for all Public Safety groups to respond

HIGHLIGHTS / SIGNIFICANT CHANGES

Completed the annual revision of the City/County Emergency Operation Plan; Applied for Homeland Security Grants; Applied for a Community wide exercise training program at the National Emergency Training Center, Emergency Management Institute in Emmetsburg, Maryland; Installed an emergency backup generator at the Emergency Operations Center (EOC); Enhanced the Tech/Info Center at the EOC with GIS capabilities, a new plotter for printing maps, and a communications system; applied for CDBG funding to replace outdoor warning sirens in qualifying areas. Recently achieved "Storm Ready Community Status" awarded by the National Weather Service.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 83,257	$ 99,313	$ 100,738	$ 103,550	4.3%
Supplies and Materials	25,337	20,063	20,360	20,386	1.6%
Travel and Training	1,191	3,500	4,164	3,500	0.0%
Intragovernmental Charges	1,959	6,782	6,782	10,443	54.0%
Utilities, Services, & Misc.	34,754	50,281	42,193	47,066	(6.4%)
Capital	49,514	8,739	8,739	0	(100.0%)
Other	0	0	0	0	
Total	**$ 196,012**	**$ 188,678**	**$ 182,976**	**$ 184,945**	**(2.0%)**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
7911 - Programmer Analyst (GIS)	0.00	0.20	0.20	0.20	
7019 - Emergency Comm & Mngt. Admin.	0.50	0.50	0.50	0.50	
7015 - JCIC Coordinator	0.55	0.55	0.55	0.55	
7001/7003/7005 Comm. Operators	0.05	0.15	0.15	0.15	
1003 - Admin. Support Asst III	0.20	0.20	0.20	0.20	
Total Personnel	**1.30**	**1.60**	**1.60**	**1.60**	
Permanent Full-Time	1.30	1.60	1.60	1.60	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**1.30**	**1.60**	**1.60**	**1.60**	

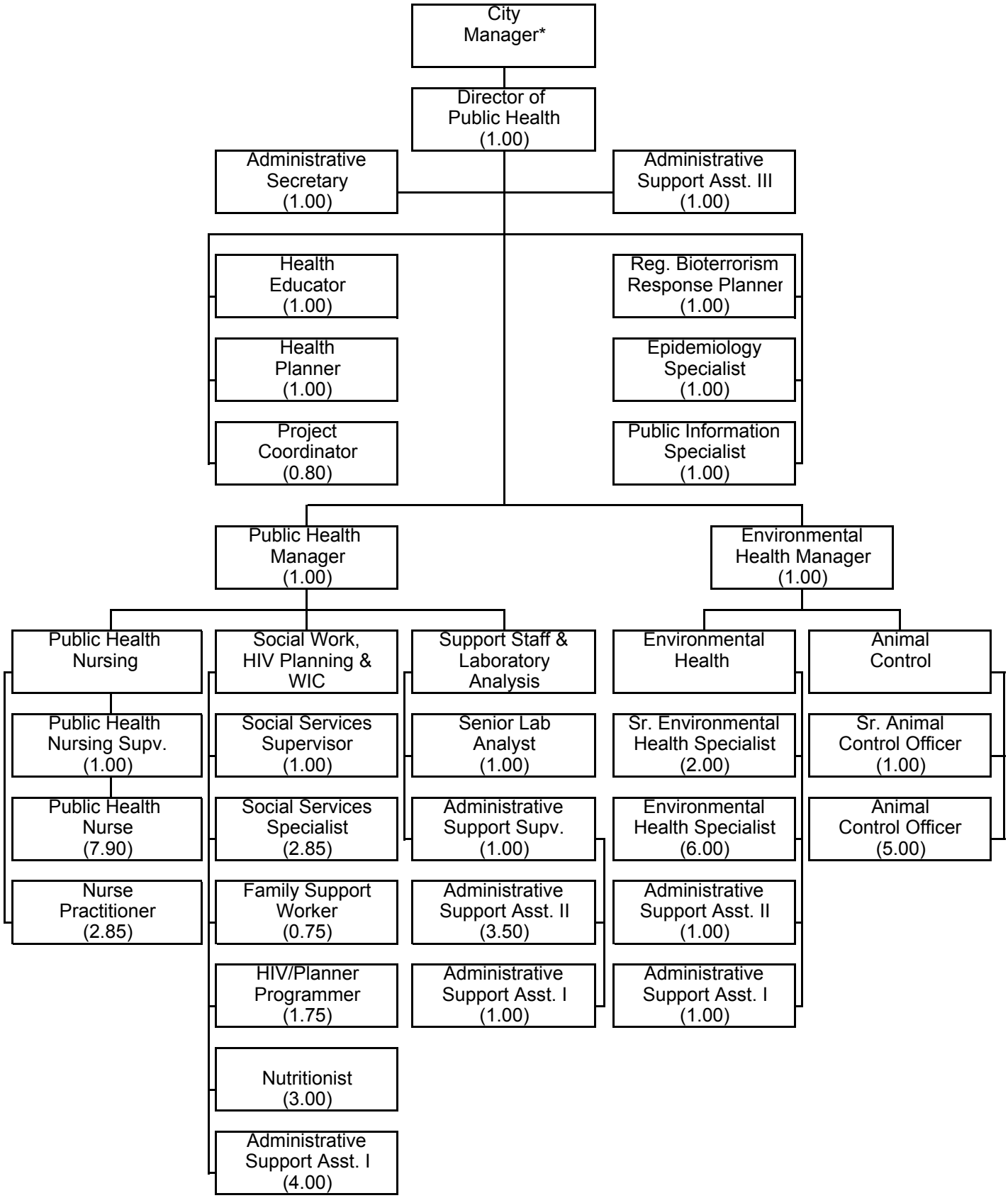
Health Department

City of Columbia

Columbia, Missouri

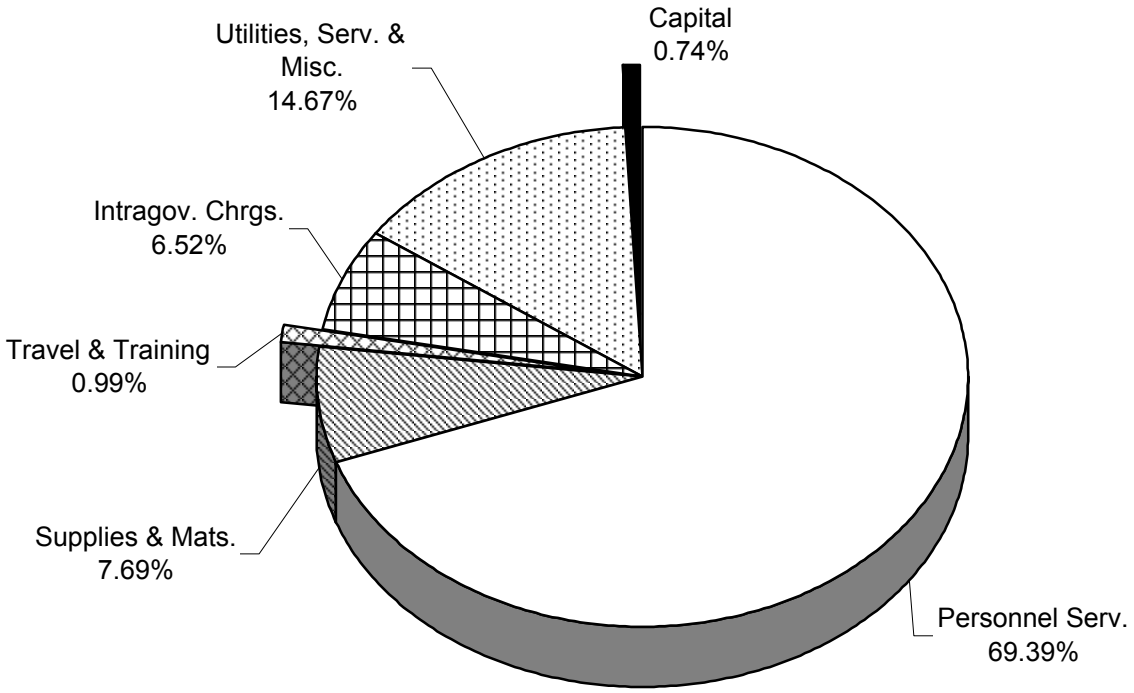
City of Columbia - Health Department

58.40 FTE Positions



* Position is not included in the Health Department's FTE count.

Health Department
FY 2006



APPROPRIATIONS

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Budget FY 2005
Personnel Services	$ 2,966,903	$ 3,309,596	$ 3,116,651	$ 3,392,498	2.5%
Supplies & Materials	327,337	469,101	405,481	375,798	(19.9%)
Travel & Training	29,800	51,219	44,952	48,526	(5.3%)
Intragovernmental Charges	353,299	337,870	339,509	318,956	(5.6%)
Utilities, Services & Misc.	468,747	735,690	628,568	717,280	(2.5%)
Capital	6,273	13,728	11,497	36,000	162.2%
Other	0	0	0	0	
Total	**4,152,359**	**4,917,204**	**4,546,658**	**4,889,058**	**(0.6%)**
Summary					
Operating Expenses	4,146,086	4,903,476	4,535,161	4,853,058	(1.0%)
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	6,273	13,728	11,497	36,000	162.2%
Capital Projects	0	0	0	0	
Total Expenses	$ **4,152,359**	$ **4,917,204**	$ **4,546,658**	$ **4,889,058**	**-0.6%**

(THIS PAGE INTENTIONALLY LEFT BLANK)

DEPARTMENT DESCRIPTION

The mission of the Columbia/Boone County Health Department is to make life better by preventing disease, injury and disability, and protecting and promoting the health of the community.

DEPARTMENT OBJECTIVES

Administration: Responsible for the management of the department including assessment, assurance, planning, organizing, and evaluating the operations of the Personal Health, WIC, Environmental Health and Animal Control Divisions.

Personal Health: Responsible for provision of personal and public health services for citizens of Columbia and Boone County. Provides childhood and adult immunization services, as well as investigation and follow up of reportable communicable diseases (including but not limited to Tuberculosis, vaccine preventable diseases, food borne illnesses, sexually transmitted diseases and communicable diseases in day cares and schools). Serves as lead agency for regional HIV testing, counseling and outreach education to 33 counties in central Missouri; conducts family planning services, sexually transmitted disease screening, surveillance and treatment clinics, pregnancy testing and referrals, utility and medication assistance for eligible individuals. Assesses families with potential or identified incidents of child abuse or neglect and conducts home visits for frail elderly and high risk maternal/child clients.

WIC Program: The WIC Program provides supplemental food packages and nutrition education to women, infants, and children under five years of age who meet the medical and income requirements. This program serves clients who are pregnant or breast-feeding, low birth weight or premature or demonstrate a medical or nutritional risk factor.

Environmental Health: This division provides county-wide environmental health programs such as: food sanitation inspections in restaurants, grocery stores, food warehouses, and food delivery; laboratory analysis of drinking water, food products, milk products, and water used for recreational purposes; food handlers education; public health nuisance control including sewage disposal, weeds, mosquito breeding areas, rubble accumulations, rodent infestation etc.; coordination of mosquito control activities; and enforcement of City's anti-smoking ordinance. The division also inspects day care homes and centers under contract with the State Health Department.

Animal Control: Enforces the Columbia animal control ordinance and the Boone County animal control ordinance. Animal control services include the impoundment of dogs running at large, assisting in locating lost animals, and investigating animal bite cases.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

During FY 2005, the Health Department completed a comprehensive assessment of community health needs for Columbia and Boone County. During FY2006, the Health Department will evaluate existing public health operations to make sure that services meet the needs of our residents. The Health Department will continue to provide the same level of services as in previous years. During FY2006, program emphasis will be placed on:

1) activities that prevent the spread of communicable diseases (e.g. food borne illness, STD, Hepatitis C, HIV, and Immunizations);
2) continued capacity building to respond to public health emergencies with an emphasis on exercising local and regional plans and training activities;
3) assuring healthy and safe environments;
4) reducing the burden of chronic diseases by promoting healthy lifestyles in our residents.

The Health Department will monitor the impact of state funding reductions, especially cuts made to Medicaid, and the impact on public health services.

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
Administration	7.85	8.55	8.55	8.55	
Animal Control	6.12	6.07	6.07	6.07	
Environmental Health	10.88	11.23	11.23	11.23	
Clinic and Nursing	26.70	26.70	25.45	25.55	0.10
Women, Infants, and Children (WIC)	7.00	7.00	7.00	7.00	
Total Personnel	**58.55**	**59.55**	**58.30**	**58.40**	**0.10**
Permanent Full-Time	50.15	51.15	49.90	50.00	0.10
Permanent Part-Time	8.40	8.40	8.40	8.40	
Total Permanent	**58.55**	**59.55**	**58.30**	**58.40**	**0.10**

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 2004	Budget FY 2005	Estimated FY 2006
Administration:			
Certificates of Live Birth	3,442	3,300	3,400
Death Certificates	1,662	1,600	1,600
Fetal Deaths	12	10	10
Certificates of Birth (Computer Generated)	6,499	5,850	6,100
Certificates of Death (Computer Generated)	1,135	850	1,000
Personal Health Services:			
Pregnancy Tests	599	650	700
Immunizations	23,128	20,000	22,000
WIC Visits	24,786	25,740	26,000
Family Planning Clinic Visits	522	600	600
Tuberculosis Tests	2,907	2,700	2,800
STD Visits	1,748	2,000	2,000
Utility Assistance Interviews	609	650	650
Home Nursing Visits	378	150	200
Blood Pressure Screenings	1,228	1,500	1,500
HIV Visits	2,921	3,000	3,000
Environmental Health Services:			
Restaurant Inspections	2,726	2,700	2,700
New Construction Inspections/Plan Reviews	550	550	550
Itinerant Food Inspections	75	80	80
Weed Inspections	4,490	4,200	4,400
Other Nuisance Inspections	6,826	6,900	6,900
Hotel/Motel Inspections	67	67	67
Swimming Pool Inspections	907	907	907
Smoking Complaint Investigations	10	10	10
Continuing Education (Hours)	875	750	750
Food Handlers Training (Hours)	215	288	288
Liquid Waste	70	65	65
Solid Waste	2	2	2
County Sewage	1,360	1,300	1,300
Mosquito Control/West Nile Virus Activity (Hours)	916	920	920
Animal Control:			
Bite Investigations	170	170	170
Dogs/Cats Impounded	1,138	1,140	1,140
No. of Complaints (Barking, Yard Damage, Into Trash, Running Loose, Vicious Animals)	3,591	3,600	3,600
Dead Animal Pick-Up	371	375	375
No. of Summons Issued	467	460	460

COMPARATIVE DATA - PERSONAL HEALTH SERVICES

	Boone County (Columbia,) MO	Cole County (Jeff City,) MO	Greene County (Spring-field,) MO	Buchanan County, (St. Joseph) MO	Cape Girardeau County, MO	Jefferson County, MO
Population (County)	**144,293**	**72,245**	**251,726**	**84,217**	**71,742**	**216,522**
Population (City)	**90,967**	**38,120**	**150,060**	**71,948**	**36,299**	**--**
No. of RNs	9	11	14	10	8	13
RNs Per 1,000 County Pop.	0.06	0.15	0.06	0.12	0.11	0.06
No. of Annual Immunizations Per 1,000 Pop.	159	44	84	59	116	43
No. of STD visits/1,000 Pop.	12.02	6.00	6.00	10	6	2
No. of WIC Visits / 1,000 Pop.	170	306	292.00	253	226	N/A

COMPARATIVE DATA - ENVIRONMENTAL HEALTH

	Boone County (Columbia,) MO	Lancaster County (Lincoln,) NE	Lawrence*, KS	Boulder County, CO	Indepen-dence,** MO	Greene County Springfield, MO
Environmental Health:						
Population	**144,293**	**266,959**	**82,687**	**282,815**	**109,923**	**251,726**
City Only:						
Number of Employees	10.95	37.75	4	31	5.88	23
Employees Per 1,000 Pop.	0.076	0.141	0.048	0.110	0.053	0.091
No. of Dollars Spent Per Capita	5.19	11.68	2.47	8.83	3.11	5.27
No. of Food Service Facilities	744	1,236	502	1,674	670	1,571

*Lawrence, Kansas does not include food inspection responsibility, done by separate agency.

** Independence, Missouri does not conduct nuisance investigations.

COMPARATIVE DATA - ANIMAL CONTROL

	Boone County (Columbia,) MO	Lancaster County (Lincoln,) NE	Lawrence,* KS	Boulder* County, CO	Indepen-dence, MO	Springfield, *Green Co. MO (City only)
Animal Control:						
Population	**144,293**	**266,959**	**82,687**	**Information**	**109,923**	**150,060**
Number of AC Officers	6.12	18	3	**Not**	10.50	9
Employees Per 1,000 Pop.	0.042	0.067	0.036	**available**	0.096	0.060
No. of Dollars Spent Per Capita	2.69	5.94	1.426	**For**	5.00	2.89
No. of Bite Cases/1,000 Pop.	0.760	2.35	0.360	**FY 2006**	1.23	1.29

(THIS PAGE INTENTIONALLY LEFT BLANK)

Health - Administration

110-3010

DESCRIPTION

This division is responsible for all public health operations including planning, organizing, directing, budgeting, and evaluating the various operating sections of the Health Department.

HIGHLIGHTS / SIGNIFICANT CHANGES

There are no significant changes to the budget or services planned by the division in FY2006. The Administration Division will lead the department in a thorough review of all services focusing on health needs, effectiveness and efficiency. Emergency Preparedness planning, training and exercises will continue to be a priority for the division.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 445,489	$ 531,893	$ 526,880	$ 567,147	6.6%
Supplies and Materials	47,688	39,685	38,275	39,360	(0.8%)
Travel and Training	6,811	8,724	8,684	8,724	0.0%
Intragovernmental Charges	112,916	61,222	62,362	45,771	(25.2%)
Utilities, Services, & Misc.	39,415	94,424	76,503	91,134	(3.5%)
Capital	6,273	13,728	11,497	0	(100.0%)
Other	0	0	0	0	
Total	**$ 658,592**	**$ 749,676**	**$ 724,201**	**$ 752,136**	**0.3%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
7700 - Dir. of Pub Health/Adm Serv	1.00	1.00	1.00	1.00	
7320 - Project Coordinator	0.80	0.80	0.80	0.80	
7306 - Health Planner	1.00	1.00	1.00	1.00	
7305 - Epidemiology Specialist	1.00	1.00	1.00	1.00	
7304 - Reg. Bioterrorism Resp. Planner	1.00	1.00	1.00	1.00	
7303 - Health Educator	1.00	1.00	1.00	1.00	
4802 - Public Information Specialist	1.00	1.00	1.00	1.00	
1101 - Administrative Secretary	0.55	1.00	1.00	1.00	
1003 - Admin. Support Assistant III	0.50	0.75	0.75	0.75	
Total Personnel	**7.85**	**8.55**	**8.55**	**8.55**	
Permanent Full-Time	7.05	7.75	7.75	7.75	
Permanent Part-Time	0.80	0.80	0.80	0.80	
Total Permanent	**7.85**	**8.55**	**8.55**	**8.55**	

Health - Animal Control

110-3110

DESCRIPTION

The Animal Control Division enforces the animal control ordinances for the City of Columbia and Boone County. Animal Control services include the impoundment of dogs running at large, assisting in locating lost animals, and investigating animal bite cases.
Animal Control responds to emergency situations 24 hours a day, seven days per week. Animal Control currently is staffed from 7:00 a.m. to 9:00 p.m., seven days per week.

HIGHLIGHTS / SIGNIFICANT CHANGES

FY 2006 includes funding to purchase a horse trailer to transport large animals.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 242,267	$ 270,588	$ 269,803	$ 285,229	5.4%
Supplies and Materials	20,980	18,467	19,352	23,978	29.8%
Travel and Training	1,584	3,768	3,768	3,768	0.0%
Intragovernmental Charges	11,530	13,918	13,918	9,014	(35.2%)
Utilities, Services, & Misc.	82,412	87,626	87,536	94,445	7.8%
Capital	0	0	0	21,500	
Other	0	0	0	0	
Total	**$ 358,773**	**$ 394,367**	**$ 394,377**	**$ 437,934**	**11.0%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
7205 - Environmental Health Manager	0.07	0.07	0.07	0.07	
7105 - Sr. Animal Control Officer	1.00	1.00	1.00	1.00	
7101 - Animal Control Officer	5.00	5.00	5.00	5.00	
1101 - Administrative Secretary	0.05	0.00	0.00	0.00	
Total Personnel	**6.12**	**6.07**	**6.07**	**6.07**	
Permanent Full-Time	6.12	6.07	6.07	6.07	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**6.12**	**6.07**	**6.07**	**6.07**	
City Animal Control Officers	4.00	4.00	4.00	4.00	
County Animal Control Officers	2.00	2.00	2.00	2.00	
	6.00	**6.00**	**6.00**	**6.00**	

Note: County anicmal control officers are funded by the Boone County Commision thtough the annual contract.

Health - Environmental Health

110-3210

DESCRIPTION

This division provides County-wide Environmental Health programs including food sanitation inspections in restaurants, grocery stores, food warehouses, and food delivery vehicles, laboratory analysis of drinking water, food products, milk products, and water used for recreational purposes, food handler education, public health nuisance control including sewage disposal, administration of the Boone County Waste Water Permit Program, weeds, mosquito breeding areas, rubble accumulations, rodent infestations, and coordination of mosquito control activities. Additionally, this division enforces the City's anti-smoking ordinance. The Health Department performs inspections of licensed day care homes and centers under contract with the State Department of Health.

HIGHLIGHTS / SIGNIFICANT CHANGES

Two temporary seasonal workers are used for weed abatement. One temporary employee is used to assist with mosquito control efforts. Enforcement of the sewage ordinance and the public nuisance ordinance continues to be a priority.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 556,342	$ 603,527	$ 575,968	$ 632,305	4.8%
Supplies and Materials	15,995	24,290	21,900	24,216	(0.3%)
Travel and Training	6,791	7,780	7,780	7,780	0.0%
Intragovernmental Charges	68,312	64,288	64,288	79,935	24.3%
Utilities, Services, & Misc.	68,100	87,104	79,869	88,561	1.7%
Capital	0	0	0	14,500	
Other	0	0	0	0	
Total	**$ 715,540**	**$ 786,989**	**$ 749,805**	**$ 847,297**	**7.7%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
7205 - Environmental Health Mgr.	0.93	0.93	0.93	0.93	
7203 - Sr. Environ. Health Spec.	2.00	2.00	2.00	2.00	
7201 - Environmental Health Spec.	6.00	6.00	6.00	6.00	
5133 - Senior Laboratory Analyst	0.05	0.05	0.05	0.05	
1101 - Administrative Secretary	0.40	0.00	0.00	0.00	
1003 - Admin. Support Assistant III	0.50	0.25	0.25	0.25	
1002 - Admin. Support Assistant II	0.00	1.00	1.00	1.00	
1001 - Admin. Support Assistant I	1.00	1.00	1.00	1.00	
Total Personnel	**10.88**	**11.23**	**11.23**	**11.23**	
Permanent Full-Time	10.88	11.23	11.23	11.23	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**10.88**	**11.23**	**11.23**	**11.23**	
City Funded Positions	8.28	8.28	8.28	8.63	0.35
County Funded Env. Health Spec.	2.60	2.60	2.60	2.60	
	10.88	**10.88**	**10.88**	**11.23**	**0.35**

Note: Costs of these positions are reimbursed by Boone County.

DESCRIPTION

Responsible for providing personal and public health services for citizens of Columbia and Boone County. This division provides the following services: family planning and well woman's clinics; sexually transmitted disease clinics; coordination and provision of regional HIV testing and counseling services, HIV outreach and educational programming, and assistance to 33 central Missouri county health agencies; childhood and adult immunizations including school based immunization clinics for school age children in elementary and secondary schools throughout Columbia and Boone County; chronic disease screening for hypertension and diabetes both in Columbia and in monthly rural health screening clinics throughout Boone County; screening and investigation of reportable communicable diseases and lead poisoning; educational services to child care facilities throughout the county; tuberculosis screening, treatment and surveillance; limited home visitation for frail elderly individuals; children with unmet needs; services to families with potential or identified incidents of child abuse and neglect; pregnancy testing; prenatal case management and referral of pregnant women to prenatal services; medical social services include assisting eligible individuals in applying for Medicaid programs for prenatal women and children; coordination of utility, medication and dental assistance programs, and referral to other medical/service and social service providers in addition to community focused health education and outreach services.

HIGHLIGHTS / SIGNIFICANT CHANGES / GOALS

During FY 2006, the division will focus on improving childhood immunization rates by partnering with private physicians to improve their ability to access the statewide immunization database. The department continues to focus on minority health disparities related to language barriers, chronic disease prevalence, lack of access to health screening and health education services and improving health literacy.

FY 2006 Goal - To improve the health of the community through targeted community based interventions to provide health education and health screenings to at-risk populations.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 1,449,280	$ 1,609,027	$ 1,459,944	$ 1,598,284	(0.7%)
Supplies and Materials	231,247	369,135	308,433	263,556	(28.6%)
Travel and Training	12,805	25,293	19,860	22,600	(10.6%)
Intragovernmental Charges	127,643	137,047	137,546	128,610	(6.2%)
Utilities, Services, & Misc.	271,158	453,292	373,509	429,142	(5.3%)
Capital	0	0	0	0	
Other	0	0	0	0	
Total	**$ 2,092,133**	**$ 2,593,794**	**$ 2,299,292**	**$ 2,442,192**	**(5.8%)**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
7600 - Public Health Manager	1.00	1.00	1.00	1.00	
7507 - Public Health Nursing Supv.	1.00	1.00	1.00	1.00	
7506 - Nurse Practitioner	2.85	2.85	2.85	2.85	
7503 - Public Health Nurse	7.90	7.90	7.90	7.90	
7502 - Employee Hlth/Wellness Nurse	0.00	0.00	0.00	0.00	
7403 - Nutritionist	1.00	1.00	1.00	1.00	
7402 - Occupational Hlth Specialist	0.00	0.00	0.00	0.00	
7350 - HIV Planner/Programmer	1.75	1.75	1.75	1.75	
7302 - Social Services Supervisor	1.00	1.00	1.00	1.00	
7301 - Social Services Specialist	3.75	3.75	2.75	2.85	0.10
7300 - Family Support Worker	0.00	0.00	0.75	0.75	
5133 - Senior Laboratory Analyst	0.95	0.95	0.95	0.95	
1004 - Admin. Support Supervisor	1.00	1.00	1.00	1.00	
1002 - Admin. Support Assistant II *	1.50	1.50	1.50	3.50	2.00
1001 - Admin. Support Assistant I *	3.00	3.00	2.00	0.00	(2.00)
Total Personnel	**26.70**	**26.70**	**25.45**	**25.55**	**0.10**
Permanent Full-Time	19.10	19.10	17.85	17.95	0.10
Permanent Part-Time	7.60	7.60	7.60	7.60	
Total Permanent	**26.70**	**26.70**	**25.45**	**25.55**	**0.10**

*(2.0) Admin. Support Asst. I positions were reclassified to Admin. Support Asst. II positions in FY 2006.

DESCRIPTION

The WIC program provides nutrition education and vouchers for supplemental food to prenatal, breast-feeding, and postpartum women, infants and children under five years of age who meet income guidelines and have a medical and/or nutritional risk. WIC services are available to both Columbia and Boone County populations. In addition to their nutrition mission, WIC is actively involved with other community efforts including evaluation of immunization records, referral to the Medicaid for Children program, referrals to community based health care providers, and voter registration. The Columbia/Boone County WIC program has successfully provided services for the past 26 years.

HIGHLIGHTS / SIGNIFICANT CHANGES

The WIC program continues to identify ways to increase staff efficiency, improve customer service, and increase participation of eligible women and children in the WIC program. Working with the Missouri Department of Health and Senior Services, the WIC program continues to advance the use of technology to streamline the certification and voucher processes. The program continues to provide services at Worley Street location as well as at city and county satellite locations: Blind Boone Center and Hallsville. This agency continues to increase the number of participants served this year and will continue to work toward meeting the expanding needs of the community. New program focus is the expansion of the breastfeeding peer counselor program to provide additional community based education regarding breastfeeding.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 273,525	$ 294,561	$ 284,056	$ 309,533	5.1%
Supplies and Materials	11,427	17,524	17,521	24,688	40.9%
Travel and Training	1,809	5,654	4,860	5,654	0.0%
Intragovernmental Charges	32,898	61,395	61,395	55,626	(9.4%)
Utilities, Services, & Misc.	7,662	13,244	11,151	13,998	5.7%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	**$ 327,321**	**$ 392,378**	**$ 378,983**	**$ 409,499**	**4.4%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
7450 - W.I.C. Program Manager	0.00	0.00	0.00	0.00	
7403 - Nutritionist	2.00	2.00	2.00	2.00	
7401 - Nutrition Educator	0.00	0.00	0.00	0.00	
1002 - Admin. Support Assistant II	0.00	0.00	0.00	0.00	
1001 - Admin. Support Assistant I	5.00	5.00	5.00	5.00	
Total Personnel	**7.00**	**7.00**	**7.00**	**7.00**	
Permanent Full-Time	7.00	7.00	7.00	7.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**7.00**	**7.00**	**7.00**	**7.00**	

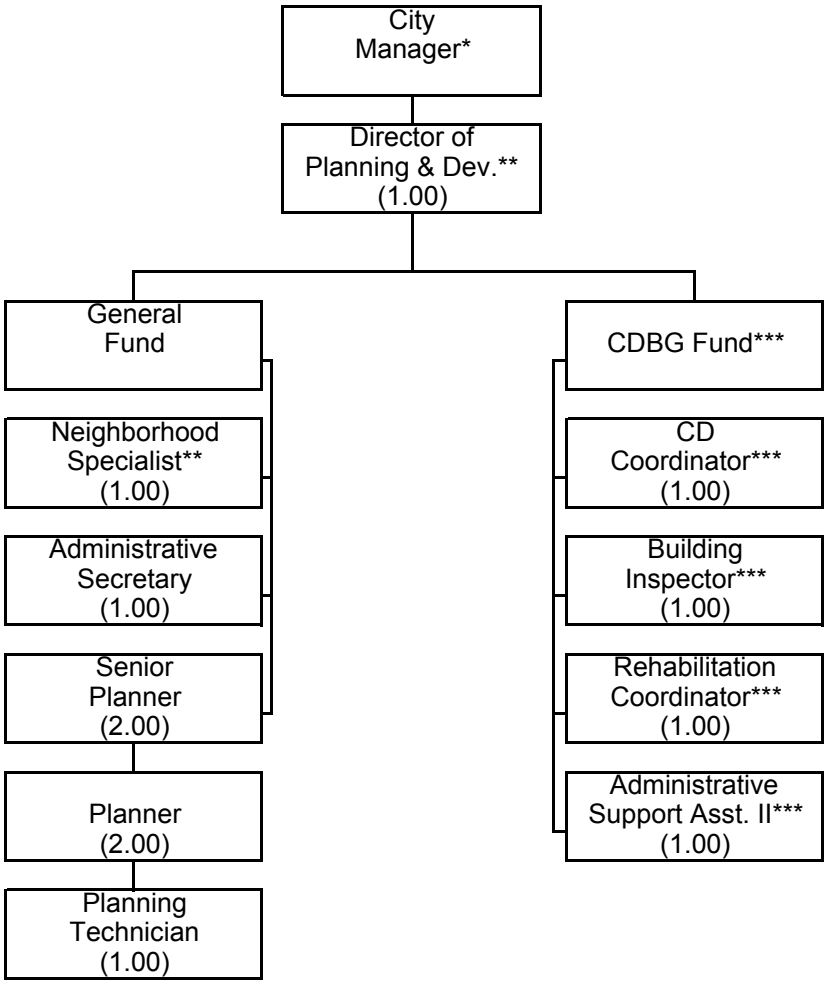
Planning and Development

City of Columbia

Columbia, Missouri

City of Columbia - Planning Department

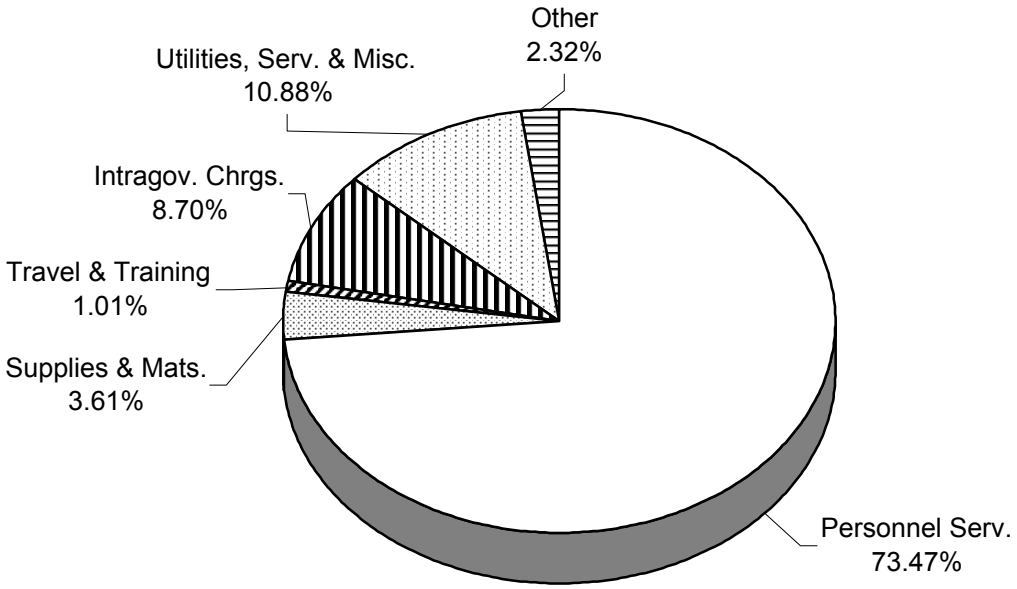
12.00 FTE Positions



* Position not included in Planning Department's FTE count.
** A portion of these positions are budgeted in the CDBG Fund.
*** CDBG - Community Development Block Grant
CD - Community Development
100% of these positions are budgeted in the CDBG Fund

Planning & Development - Summary

FY 2006



APPROPRIATIONS

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Budget FY 2005
Personnel Services	$ 675,559	$ 740,832	$ 742,649	$ 805,864	8.8%
Supplies & Materials	29,646	42,105	46,274	39,633	(5.9%)
Travel & Training	950	11,100	12,267	11,100	0.0%
Intragovernmental Charges	84,420	89,017	89,017	95,465	7.2%
Utilities, Services & Misc.	801,126	110,884	87,690	119,292	7.6%
Capital	0	0	0	0	
Other	1,004,281	27,700	27,700	25,469	(8.1%)
Total	**2,595,982**	**1,021,638**	**1,005,597**	**1,096,823**	**7.4%**
Summary					
Operating Expenses	1,591,701	993,938	977,897	1,071,354	7.8%
Non-Operating Expenses	1,004,281	27,700	27,700	25,469	(8.1%)
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	$ **2,595,982**	$ **1,021,638**	$ **1,005,597**	$ **1,096,823**	**7.4%**

(THIS PAGE INTENTIONALLY LEFT BLANK)

PLANNING AND DEVELOPMENT - SUMMARY

110-40, 266-40

DEPARTMENT DESCRIPTION

The Planning and Development Department provides general land use planning, transportation, housing, community and economic development planning services to the community. The Department also provides staff services to the Planning and Zoning Commission, Bicycle and Pedestrian Commission, Historic Preservation Commission, Loan and Grant Committee, the Columbia Area Transportation Study Organization and various ad-hoc committees and task forces.

DEPARTMENT OBJECTIVES

Perform the above responsibilities, duties and assignments in an effective and efficient manner.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

In FY 2006 the department will dedicate considerable effort to growth management activities, including review of development policies and procedures and development of new regulatory policies and standards as needed. The department will participate in the MO 740 Environmental Impact Statement (EIS) process, the US63/Gans Road Interchange planning, and update of the Master Sidewalk Plan. Staff will review the large-scale developments along east route WW and the Philips Farm property as phased projects are presented to the City. The department will develop a Providence Road Corridor Plan, nad update the City Master Sidewalk plan Planning and Development, in collaboration with Finance and other departments, will continue to enhance the Capital Improvements Program (CIP) process and document this year. The Community Development division will adopt an Annual Action Plan, revise its Loan and Grant policies and procedures to improve performance, and continue coordination of the Neighborhood Response Team to strengthen selected neighborhoods.

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
General Fund Operations	7.20	7.30	7.30	7.40	0.10
Community Development	4.80	4.70	4.70	4.60	(0.10)
Total Personnel	**12.00**	**12.00**	**12.00**	**12.00**	
Permanent Full-Time	12.00	12.00	12.00	12.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**12.00**	**12.00**	**12.00**	**12.00**	

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 2004	Budget FY 2005	Expected FY 2005 *	Estimated FY 2006
No. of Rezoning Cases	47	43	72	75
No. of Subdivision Plats	101	70	108	110
No. of CP Plans	34	35	46	50
No. of Voluntary Annexations	21	20	34	35
No. of Work Sessions/Commission Meetings Staffed**	62	68	73	81
No. of NRT House Inspections/Visits	2,000	2,050	2,100	2,250
No. of Neighborhood Meetings	35	55	55	55
No. of Emergency Home Repair	23	24	25	27
Time to Process Emergency Repairs under $500	3 weeks	3 weeks	72 hours	72 hours
Time to Process Emergency Repairs over $500	8 weeks	8 weeks	4 weeks	4 weeks
No. of Home Ownership Assistance Grants	38	24	25	27
No. of Owner Occupied Rehabs	17	17	18	20
No. of Code Deficiency Abatement	9	6	6	8
HOME Grant Amout***	743,765	743,765	649,276	700,000
CDBG Grant Amount	$1,037,000	$1,010,000	$958,000	950,000

*Expected FY 2005 - are revised numbers due to an increase in volume of cases from 2004 - original numbers were underestimated.

**Meetings staffed include the Historic Preservation Commission, Bicycle & Pedestrian Commission, Planning & Zoning Commission & subcommittees, CATSO Technical Committee, CATSO Coordinating Committee, Community Development, Commission & subcommittees, Loan & Grant Committee

***Figure includes $50,843 for the American Dream Downpayment Assistance Initiative, Expected FY 2005 does not include the American Dream, estimated amount for FY 2006 includes $50,000 in American Dream

COMPARATIVE DATA

	Columbia, MO	Springfield, MO	St. Joseph, MO	Ames, IA	Lawrence, KS	Iowa City, IA
Population	**90,967**	**150,060**	**71,948**	**53,094**	**82,687**	**63,213**
Number of Employees	12.0	27.0	9.0	14.0	17.5	18.5
Employees Per 1,000 Population	0.132	0.180	0.125	0.264	0.212	0.293

DESCRIPTION

The Planning Division reviews requests for annexation, zoning map amendments, subdivisions, variances, street and easement vacations; prepares future land use, transportation and other comprehensive planning elements, collects and analyzes demographic and economic data; develops Geographic Information System (GIS) applications; prepares grant applications; and supports the development of annual and multi-year Capital Improvement Programs (CIP). The Division also provides staff services to the Planning and Zoning Commission, Bicycle and Pedestrian Commission, Historic Preservation Commission, the Columbia Area Transportation Study Organization and various ad-hoc committees and task forces.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 443,569	$ 488,859	$ 491,079	$ 542,364	10.9%
Supplies & Materials	23,884	32,274	36,174	32,753	1.5%
Travel & Training	867	7,600	9,767	7,600	0.0%
Intragovernmental Charges	51,296	57,242	57,242	61,263	7.0%
Utilities, Services & Misc.	60,926	82,256	58,008	89,749	9.1%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	**580,542**	**668,231**	**652,270**	**733,729**	**9.8%**
Summary					
Operating Expenses	580,542	668,231	652,270	733,729	9.8%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	**$ 580,542**	**$ 668,231**	**$ 652,270**	**$ 733,729**	**9.8%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
Planning	6.90	7.00	7.00	7.10	0.10
Economic Planning	0.30	0.30	0.30	0.30	
Total Personnel	**7.20**	**7.30**	**7.30**	**7.40**	**0.10**
Permanent Full-Time	7.20	7.30	7.30	7.40	0.10
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**7.20**	**7.30**	**7.30**	**7.40**	**0.10**

(THIS PAGE INTENTIONALLY LEFT BLANK)

Planning & Development - Planning

110-4010

DESCRIPTION

The Planning Division reviews requests for annexation, zoning map amendments, subdivisions, variances, and street and easement vacations; prepares future land use, transportation, and other comprehensive planning elements; collects and analyzes demographic and economic data; develops Geographic Information System (GIS) applications; prepares grant applications; and supports the development of annual and multi-year Capital Improvement Programs (CIP). The Division also provides staff services to the Planning and Zoning Commission, Bicycle and Pedestrian Commission, Historic Preservation Commission, the Columbia Area Transportation Study Organization and various ad-hoc committees and task forces.

HIGHLIGHTS / SIGNIFICANT CHANGES

Considerable effort will be directed toward review of several major developments, including a large-tract, multi-use and multi-phase projects; participation in the Environmental Impact Study (EIS) process fro the MO 740 extension completion of a Stadium Boulevard Pedestrian/Bicycle Facilities Plan; improved coordination with Boone County officials on transportation and land development issues; review and assessment of the development review standards and procedures; and continued work on the Sidewalk Master Plan.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 418,052	$ 455,852	$ 458,987	$ 503,394	10.4%
Supplies and Materials	23,884	31,774	35,674	32,231	1.4%
Travel and Training	742	7,000	9,167	7,000	0.0%
Intragovernmental Charges	51,268	57,214	57,214	61,233	7.0%
Utilities, Services, & Misc.	55,926	52,256	47,008	59,749	14.3%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	**$ 549,872**	**$ 604,096**	**$ 608,050**	**$ 663,607**	**9.9%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
4105 - Dir. of Planning & Dev.	0.40	0.50	0.50	0.60	0.10
4104 - Neighborhood Specialist*	0.50	0.50	0.50	0.50	
4103 - Senior Planner	2.00	2.00	2.00	2.00	
4101 - Planner	2.00	2.00	2.00	2.00	
4100 - Planning Technician	1.00	1.00	1.00	1.00	
1101 - Administrative Secretary**	0.00	0.00	0.00	1.00	1.00
1003 - Admin. Supp, Assistant III**	1.00	1.00	1.00	0.00	(1.00)
Total Personnel	**6.90**	**7.00**	**7.00**	**7.10**	**0.10**
Permanent Full-Time	6.90	7.00	7.00	7.10	0.10
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**6.90**	**7.00**	**7.00**	**7.10**	**0.10**

* In FY 2005 position was upgraded.
** (1.0) Administrative Support Assistant III position was reclassified to an Administrative Secretary position in FY 2006.

Planning & Development - Economic Planning

110-4020

DESCRIPTION

A percentage of Departmental time is allocated for activities that encourage and facilitate the growth of the City's economic base. This entails work with Regional Economic Development, Inc. (REDI) and the Mid-Missouri Regional Planning Commission to provide support services including mapping, demographic information and statistics.

HIGHLIGHTS / SIGNIFICANT CHANGES

Efforts will focus on graphic and statistical information as needed to assist in the development of marketing and proposal packages. FY 2006 projects may include support of business incubator planning.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 25,517	$ 33,007	$ 32,092	$ 38,970	18.1%
Supplies and Materials	0	500	500	522	4.4%
Travel and Training	125	600	600	600	0.0%
Intragovernmental Charges	28	28	28	30	7.1%
Utilities, Services, & Misc.	5,000	30,000	11,000	30,000	0.0%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	**$ 30,670**	**$ 64,135**	**$ 44,220**	**$ 70,122**	**9.3%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
4105 - Dir. of Planning & Dev.	0.30	0.30	0.30	0.30	
Total Personnel	**0.30**	**0.30**	**0.30**	**0.30**	
Permanent Full-Time	0.30	0.30	0.30	0.30	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**0.30**	**0.30**	**0.30**	**0.30**	

Planning & Development - Community Development & Home Admin. 266-4130

DESCRIPTION

The Community Development Division administers the Community Development Block Grant (CDBG) and Home Ownership Made Easy (HOME) programs by coordinating applications for the use of these funds with the Department of Housing and Urban Development (HUD), other city departments, and outside organizations. The Division provides assistance to: the Community Development Commission in review of CDBG funding requests; the Loan and Grant Committee in the evaluation of housing rehabilitation applications from low to moderate income home owners; and other community agencies including but not limited to Mid-Missouri counties Human Development Corporation; Columbia Community Development Corporation; Habitat for Humanity and other communities agencies and private developers in rehabilitating and building new affordable housing.

HIGHLIGHTS / SIGNIFICANT CHANGES

Considerable effort will be directed toward preparation of the Annual Community Development Action Plan; revisions to housing rehabilitation assistance application and monitoring procedures; and tracking of rule-making by HUD that may require changes in local administrative procedures. Continue emphasis will be placed on improvement of low to moderate income neighborhoods through improvement of public infrastructure and community facilities, demolition of dilapidated buildings , and construction of replacement housing, assistance to home owners and prospective home buyers, and rehabilitation of existing housing.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 231,990	$ 251,973	$ 251,570	$ 263,500	4.6%
Supplies & Materials	5,762	9,831	10,100	6,880	(30.0%)
Travel & Training	83	3,500	2,500	3,500	0.0%
Intragovernmental Charges	33,124	31,775	31,775	34,202	7.6%
Utilities, Services & Misc.	740,200	28,628	29,682	29,543	3.2%
Capital	0	0	0	0	
Other	1,004,281	27,700	27,700	25,469	(8.1%)
Total	**2,015,440**	**353,407**	**353,327**	**363,094**	**2.7%**
Summary					
Operating Expenses	1,011,159	325,707	325,627	337,625	3.7%
Non-Operating Expenses	1,004,281	27,700	27,700	25,469	(8.1%)
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	**$ 2,015,440**	**$ 353,407**	**$ 353,327**	**$ 363,094**	**2.7%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
4105 - Dir. of Planning & Dev.	0.30	0.20	0.20	0.10	(0.10)
4104 - Neighborhood Specialist*	0.50	0.50	0.50	0.50	
4103 - Senior Planner	0.00	0.00	0.00	0.00	
3975 - Community Development Coord.	1.00	1.00	1.00	1.00	
3950 - Rehabilitation Coordinator	1.00	1.00	1.00	1.00	
3202 - Building Inspector	1.00	1.00	1.00	1.00	
1002 - Admin Support Assistant II	1.00	1.00	1.00	1.00	
Total Personnel	**4.80**	**4.70**	**4.70**	**4.60**	**(0.10)**
Permanent Full-Time	4.80	4.70	4.70	4.60	(0.10)
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**4.80**	**4.70**	**4.70**	**4.60**	**(0.10)**

* In FY 2005 position was upgraded.

(THIS PAGE INTENTIONALLY LEFT BLANK)

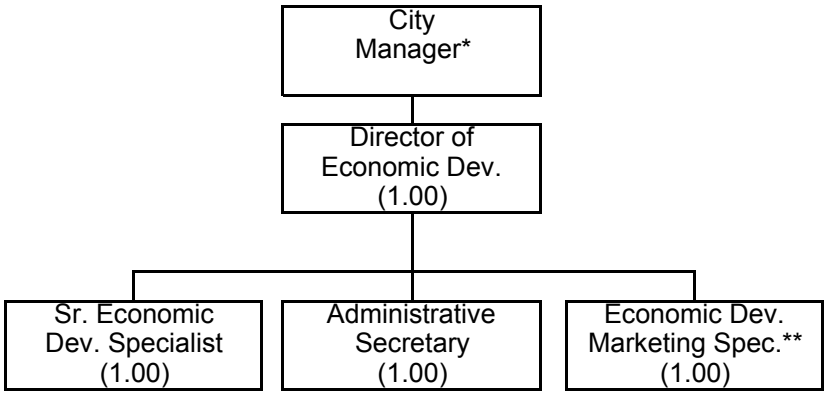
Department of Economic Development

City of Columbia

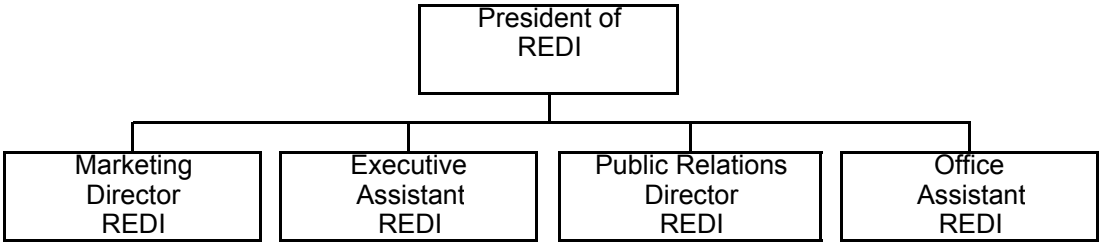
Columbia, Missouri

City of Columbia - Economic Development

4.00 FTE Positions



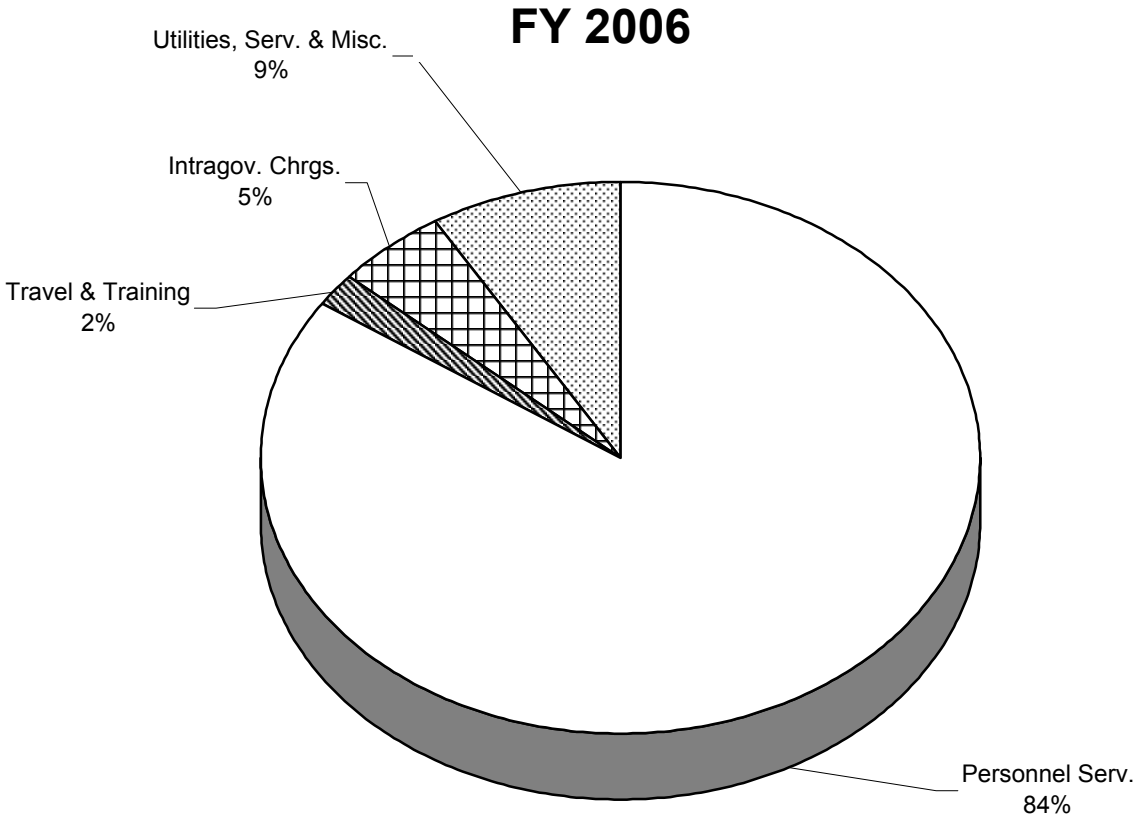
These positions serve additionally for REDI
(Regional Economic Development Incorporated)



* Position not included in Economic Development's FTE count.
** 100% of this position funded by REDI.

Department of Economic Development

FY 2006



APPROPRIATIONS

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Budget FY 2005
Personnel Services	$ 260,975	$ 278,026	$ 273,978	$ 294,244	5.8%
Supplies & Materials	0	0	0	0	
Travel & Training	4,071	6,593	6,543	6,593	0.0%
Intragovernmental Charges	17,042	15,373	15,373	17,594	14.4%
Utilities, Services & Misc.	30,000	30,000	30,000	30,000	0.0%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	**312,088**	**329,992**	**325,894**	**348,431**	**5.6%**
Summary					
Operating Expenses	312,088	329,992	325,894	348,431	5.6%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	$ **312,088**	$ **329,992**	$ **325,894**	$ **348,431**	**5.6%**

(THIS PAGE INTENTIONALLY LEFT BLANK)

DEPARTMENT OF ECONOMIC DEVELOPMENT

110-4210

DEPARTMENT DESCRIPTION

This Department provides the necessary support to encourage and facilitate the growth of the economic base in Columbia. This task includes working with the various local and state development agencies, as well as the local educational institutions in an effort to recruit new investments, assist new business start-ups, and retain existing business. This Department staffs Regional Economic Development, Inc., which provides other operating funds.

DEPARTMENT OBJECTIVES

The staff's goal is to promote positive economic growth while maintaining Columbia's exceptional quality of life. The department and REDI promote specific activities designed to improve the area's business climate and promote Columbia as a business destination. Promotional and marketing activities include personal contacts, direct mail campaigns, web marketing campaigns, and trade shows, in addition to producing current, relevant reports on the economic indicators of the community. The department continues its public relations program to promote Columbia's strong business climate and exceptional quality of life through placement of positive articles in regional and national media. An additional emphasis has also been placed on life sciences and technology development through collaborative efforts between the business community and University of Missouri.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

The department wrapped up a membership campaign that increased the amount of private sector support of economic development efforts. Staff continues to put an emphasis in the area of life sciences by supporting and promoting the Life Sciences Incubator Project, co-sponsoring the Scientific Partnership and Resource Connection, and participation in Mid-MO Bio. Staff has also participated in efforts to develop a research/technology park. Existing Business Retention efforts included a Manufacturing Job Fair and quarterly meetings of the Manufacturer's Committee. The REDI Incentives Subcommittee has developed an incentives policy with the assistance of staff.

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
8900 - Director of Economic Dev.	1.00	1.00	1.00	1.00	
4402 - Economic Dev. Marketing Spec	1.00	1.00	1.00	1.00	
4401 - Sr. Economic Dev. Specialist	1.00	1.00	1.00	1.00	
1101 - Administrative Secretary	1.00	1.00	1.00	1.00	
Total Personnel	**4.00**	**4.00**	**4.00**	**4.00**	
Permanent Full-Time	4.00	4.00	4.00	4.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**4.00**	**4.00**	**4.00**	**4.00**	

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 2004	Budget FY 2005	Estimated FY 2006
Expenditure Summary:			
Personnel Expenditures	$260,975	$278,026	$294,244
Other Expenditures	$51,113	$51,966	$54,187
Total Expenditures	$312,088	$329,992	$348,431

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS - Continued

	Actual FY 2004	Budget FY 2005	Estimated FY 2006
Lead Generation:			
Community Presentations - Number of presentations/Number in attendance	8/400	10/500	10/500
Presentation Materials Sent	5,361	4,500	4,500
Targeted Marketing Efforts - Number of mail campaigns/Number of recipients	9/4,000	10/2,000	10/2,000
Inquiries Received	1365	1,000	1,000
Job Fairs - Number of Fairs/Number in attendance	1/335	1/350	1/300
Trade Shows/Marketing Events	4	6	4
Web Site Hits	14,589	15,000	15,000
Community Committee Meetings	104	150	100

Performance Measurements Explanations:

Community Presentations - Presentations given by dept. staff/People attended in the Columbia/Boone County area.
Presentation Materials Sent - Retail, Office, Manuf. or Study Results Material delivered to clients; electronically/mail. Includes community marketing materials provided to local realtors and Columbia Chamber of Commerce.

Targeted Marketing Efforts - Contacts made either electronically or via mail designed for a specific audience.
Inquiries Received - All unsolicited contacts to Dept.; in person, via the Internet, telephone, e-mail or postal service.
Job Fairs - Attendees at job fairs coordinated or assisted by the Department/Estimates of job seekers attending.
Trade Shows/Marketing Events - Shows attended and events hosted or co-hosted by the Department.
Web Site Hits - Number of times the site is visited. Requests from the site are counted under "Inquiries Received." Web Site refers to columbiaredi.com. All publications and information are available on line.
Community Committee Meetings - Meetings attended by Department staff to promote Economic Development initiatives. This includes, but is not limited to: BooneWorks, Mid-Missouri Regional Planning Commission; Missouri Economic Development Council; the Life Sciences Business Coalition; Mid-MO Bio; and the Chamber of Commerce's Manufacturing Council.

COMPARATIVE DATA

	Columbia, MO	Lincoln, NE	Lawrence, KS	St. Joseph, MO	Springfield, MO	Joplin, MO
MSA:						
MSA population (1)	146,626	264,650	102,983	105,194	263,414	48,000
Number of Employees	4.5	12.0	4.5	5.0	14.0	3.0
Employees Per 1,000 Population	0.031	0.045	0.044	0.048	0.053	0.063
City Only:						
City Population (1)	90,967	241,204	82,687	71,948	150,060	47,463
Number of Employees	3.0	2.0	0.0	1.0	6.0	1.0
Annual Expenditures(2) (3)	$258,324	$974,000	$116,569	$135,000	$278,238	$150,000
City's Per Capita Investment	$1.762	$3.680	$1.13	$1.283	$1.056	$3.125
Total Community:						
Total Investment(4) (5)	$433,324	$2,540,000	$615,180	$780,000	$680,792	$330,000
Total Per Capita Investment	$2.955	$9.598	$5.974	$7.415	$2.584	$6.875

1) Columbia number is 2006 projection. All other data is as reported by communities for 2004/2005 budget year. St. Joseph contracts with the Chamber for all E.D. functions.
2) Dollars represent FY06 budget year
3) City of Columbia's investment is expressed as a net investment. Lawrence, KS includes $20,000 for the Small Business Development Center from the City
4) Investment for Columbia Community includes net City of Columbia Dept. of Economic Development and REDI Total investment for Lawrence, KS includes $40,000 for the Small Business Development Center
5) St. Joseph total investment includes $204,000 for Community Development

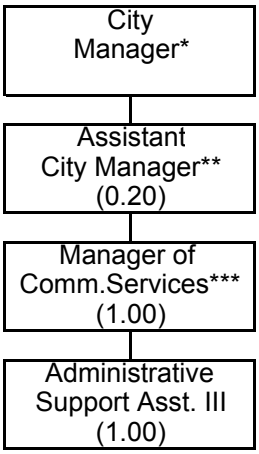
Community Services

City of Columbia

Columbia, Missouri

City of Columbia - Community Services

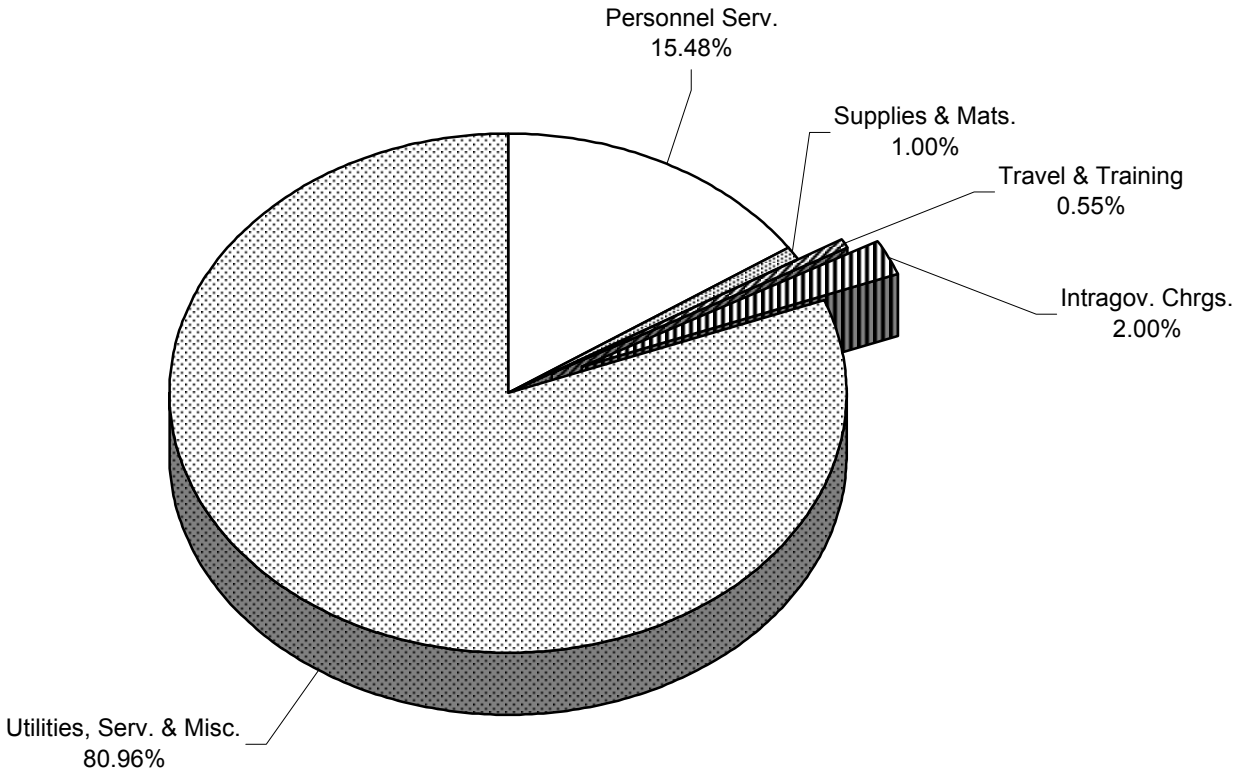
2.20 FTE Positions



* Position not included in Community Services's FTE count.
** Assistant City Manager position is split between: (60%) City Manager's Office, (20%) Office of Community Services and (20%) Information Services
*** Comm - Community

Community Services

FY 2006



APPROPRIATIONS

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Budget FY 2005
Personnel Services	$ 170,646	$ 182,125	$ 182,392	$ 193,194	6.1%
Supplies & Materials	10,220	12,231	12,415	12,531	2.5%
Travel & Training	1,053	6,875	6,775	6,875	0.0%
Intragovernmental Charges	23,801	22,735	22,735	24,965	9.8%
Utilities, Services & Misc.	972,501	992,514	990,336	1,010,163	1.8%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	**1,178,221**	**1,216,480**	**1,214,653**	**1,247,728**	**2.6%**
Summary					
Operating Expenses	1,178,221	1,216,480	1,214,653	1,247,728	2.6%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	$ **1,178,221**	$ **1,216,480**	$ **1,214,653**	$ **1,247,728**	**2.6%**

(THIS PAGE INTENTIONALLY LEFT BLANK)

DEPARTMENT DESCRIPTION

This office assists the Boone County Community Services Advisory Commission in determining the community's social service needs, reviewing agency proposals, and recommending the appropriation of City funds to contract for social services; monitoring and evaluating contract performance of social service organizations; providing information and technical assistance to advisory commissions. This office provides staff assistance to the Commission on Human Rights for community education and outreach activities, and the investigation of complaints of discrimination under the City's Human Rights Ordinance. The City's Substance Abuse Advisory Commission is also staffed through the Office of Community Services.

DEPARTMENT OBJECTIVES

To help coordinate and integrate the delivery of social services in the community through long-range planning in cooperation with other local funders and service providers; to obtain federal grants for services to the homeless and other at-risk populations; to target social service funding for programs providing emergency assistance and services to the most vulnerable segments of the population, particularly children, youth, and the elderly; to promote and encourage communication and cooperation between local social service providers; and to assist groups and organizations in coordinating, expanding, or developing social service programs that meet identifiable community needs. To provide staff support to the Commission on Human Rights in its community education and outreach activities and the investigation of human rights complaints under the City's Human Rights Ordinance. To provide staff support to the Substance Abused Advisory Commission in the coordination of community efforts to reduce substance abuse.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

The Office of Community Services will provide staff assistance to the Boone County Community Service Advisory Commission in its annual social service allocation process. The Commission uses a well developed process that includes monthly presentations and information on current social services issues; public hearings on social service needs; reviewing community needs assessments as well as other relevant studies and data; annual evaluations of City funded services; reviewing annual social service funding proposals; conducting agency hearings to review funding proposals; and preparing an annual social service funding plan for adoption and funding by the City Council and the Boone County Commission.

During FY2005, a $75,000 Emergency Shelter Grant was received to provide additional services to homeless families and individuals at three local shelters in Columbia. Similar funding is anticipated in FY 2006.

A temporary "Continuum of Care Coordinator" position was created in FY 2005 to provide assistance to the Office of Community Services and the Columbia-Boone County Basic Needs Coalition with the implementation of a community- wide plan to reduce homelessness in our community. This work will continue in FY 2006.

The Commission on Human Rights will continue its community outreach and education efforts by conducting its annual "LET'S TALK, COLUMBIA!" Community Study Circles Program through facilitated discussion groups on diversity. Monthly "Community Circle" programs provide additional opportunities for regular community dialogue on a variety of human rights and cultural diversity topics. In addition, the commission is helping to sponsor student study circles at Hickman High School and is working with other community organizations and businesses to plan and implement additional study circle programs. The Commission also sponsors the human rights enhancement program which provides matching funds for local human rights educational activities. The commission also helps to sponsor and support the Columbia Values Diversity Celebration which is administered through the Office of Community Services.

The Substance Abuse Advisory Commission will continue its information gathering and community coordination efforts by working with other organizations to coordinate substance abuse prevention activities in our community and make recommendations to the City Council on policies to reduce substance abuse in Columbia. The commission has developed and maintains a web page of links to resources on substance abuse related topics for youth, parents, educators, policy makers and the general public.

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
OCS Support	2.20	2.20	2.20	2.20	
Emergency Shelter Grant	0.00	0.00	0.00	0.00	
Social Assistance	0.00	0.00	0.00	0.00	
Total Personnel	**2.20**	**2.20**	**2.20**	**2.20**	
Permanent Full-Time	2.20	2.20	2.20	2.20	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**2.20**	**2.20**	**2.20**	**2.20**	

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 2004	Budget FY 2005	Estimated FY 2006
Boone County Community Services Advisory Commission			
Commission Meetings	14	14	14
Social Service Program Proposals Reviewed and Summarized	51	58	60
City Social Service Contracts Prepared and Administered	41	46	48
County Social Service Contracts Prepared and Administered	15	19	19
Senior/Disabled Care Vendor Contracts Administrated	6	6	6
Social Service Programs Evaluated	8	10	10
Human Rights Commission			
Commission Meetings	12	12	12
Human Rights Complaint Inquiries/Contacts	420	420	420
Human Rights Complaints Filed	12	18	18
Community Study Circles Action Team Meetings	7	8	10
Annual "Let's Talk, Columbia!" Community Study Circle Participants	26	27	35
Monthly "Community Circle" Education Program Participants	207	300	300
Special Group Study Circles [# of Study Circles / # of Participants]	[4 / 55]	[5 / 126]	[5 / 75]
Hiigh School Study Circles [# of Study Circles / # of Participants]	[2 / 17]	[3 / 25]	[4 / 35]
Human Rights Enhancement Contracts Prepared & Administrated	8	8	8
Partners In Education-Hickman Multicultural Committee Meetings	9	5	9
Substance Abuse Advisory Commission			
Commission Meetings	10	10	10
Substance Abuse Web Links Page Developed & Maintained	1	1	1
Columbia Values Diversity Celebration			
Celebration Planning Meetings	8	7	7
Celebration Attendance: Number of People Registered	1090	1203	1200
Number of Community Sponsors Supporting the Celebration	61	61	61
Grant Submission and Administration			
Emergency Shelter Grant (ESG) Submitted and Received	1	1	1
ESG Agency Sub-Contracts Prepared and Administered	3	3	3
HUD Continuum of Care Plan and Funding Application Submitted	1	1	1
Community Collaboration Meetings			
Boone Early Childhood Partners Advisory Board Meetings	10	4	4
Columbia-Boone County Basic Needs Coalition Meetings	12	12	12
MU Service/Learning Advisory Board	1	1	1
Columbia Youth Prevention Policy Board Meetings	6	6	6
Community Benchmarks Committee Meetings	8	12	4

SOCIAL ASSISTANCE COMPARATIVE DATA

	Columbia, MO	Ames, IA	Boulder, CO	Lawrence KS	St. Joseph, MO
Population (Pop.)	**90,967**	**53,094**	**90,991**	**82,687**	**71,948**
Number of Employees	1.2	0.4	1.25	0.0	1.0
Employees Per 1,000 Population	0.013	0.008	0.014	0.000	0.014
City Social Service Funding: (1)					
Total Agency/Program Funding	$847,350	$813,373	$2,496,530	$935,682	$475,000
Per Capita (City Level)	$9.31	$15.32	$27.44	$11.32	$6.60
United Way Funding: (2)					
Total Agency Allocations	$2,012,905	$708,381	$1,100,000	$1,200,000	$3,200,000
Per Capita (County Level)	$22.13	$13.34	$12.09	$14.51	$44.48
City Pop. Below Poverty: (3)					
Families: Number [Percent]	1,658 [9.4%]	683 [7.6%]	1,084 [6.4%]	1,157 [7.3%]	1,686 [9.1%]
Individuals: Number [Percent]	14,670 [19.2%]	8,507 [20.4%]	15,095 [17.4%]	13,650 [18.9%]	9,022 [13.0%]
County Pop. Below Poverty: (3)	Boone Co.	Story Co.	Boulder Co.	Douglas Co.	Buchanan Co.
Families: Number [Percent]	2,391 [7.6%]	933 [5.5%]	3,190 [4.6%]	3,169 [6.7%]	1,888 [8.5%]
Individuals: Number [Percent]	18,366 [14.5%	9,921 [14.1%]	26,818 [9.5%]	9,410 [10.1%]	9,978 [12.2%]

1) For Fiscal Year 2005
2) For Calendar Year 2005
3) Source: U.S. Bureau of Census, Census 2000-Table DP-3

NOTES:

Columbia, MO The City of Columbia's social service funding comes from the general fund. Up to 15-20% of Community Development Block Grant funds are also available to social service agencies for capital improvement projects. These funds are allocated for capital projects as "no interest loans" payable upon the sale of the property or other asset.

Ames, IA Ames' social service funding comes from a one cent "local options sales tax" of which 40% goes to the Community Betterment Fund to fund social services. These funds are administered by the Assistant City Manager (.1 FTE) with the support of two administrative assistants (.1 FTE each) and one accounting technician (.1 FTE). No social service funding from city CDBG funds. The Ames City Council, United Way of Story County, Story County Department of Human Services, Story County Board of Supervisors, and the student government at Iowa State University coordinate their funding through the "ASSET" or Analysis of Social Services and Evaluation Team. Agency allocations do not reflect United Way donor designations for specific agencies.

Boulder, CO Boulder's social service funding comes from a 0.15% sales tax and the general fund .
In addition, 15% of CDBG funds also contribute to the city's funding of social services. City funds are allocated through the Department of Housing and Human Services which has four divisions: Housing; Children, Youth and Families; Community Services; and Senior Services. The social services allocations process is staffed by one full-time administrator and a .25 FTE clerical position. The Department also provides direct services through the Senior Services and Children, Youth and Families divisions. City funding for these divisions is $1,020,000 and $2,359,000 respectively which also includes grant funding. The Foothills United Way includes Boulder and Broomfield Counties with the bulk of funding allocated to Boulder County.

Lawrence, KS Lawrence's social service funding come from the city's general fund ($375,142) and the "Special Alcohol Fund" ($560,540). Citizen commissions oversee the allocation of both budgets and no direct staff support is provided to support the process. The "Special Alcohol Fund" receives funding through a state-wide tax on alcohol sales. This fund provides support for a variety of alcohol and other drug abuse prevention, treatment, intervention and service coordination programs.

St. Joseph, MO St. Joseph's social service funding comes from CDBG funds (19.8% of the total) in the form of direct grants. Theses funds are administered through the Department of Planning and Community Development which includes the following divisions and staff: division head-1, social services-1, neighborhood services-1, neighborhood revitalization-1, housing rehabilitation-3, and historic preservation-1.

HUMAN RIGHTS COMMISSION COMPARATIVE DATA

	Columbia, MO	Ames, IA	Boulder, CO	Lawrence KS	St. Joseph, MO
Population	**90,967**	**53,094**	**90,991**	**82,687**	**71,948**
Human Rights Commission	Yes	Yes	Yes	Yes	No
Number of Direct Employees	1.125	0 FTE	1.5 FTE	5 FTE	N/A
Number of Staff Liaisons/%FTE	3 [.83% FTE]	2 [.2% FTE]	0	0	N/A
Employees-Staff/1,000 Population	0.021	0.004	0.016	0.060	N/A
Human Rights Funding	$45,746	3,000	$41,610	$313,024	N/A
Human Rights Funding Per Capita	$0.50	$0.06	$0.46	$3.79	N/A

NOTES:

Columbia, MO The Human Rights Commission is staffed by the Manager of the Office of Community Services (.3 FTE) and the City Attorney (.03 FTE) to provide administrative and legal support. An Administrative Assistant (.5 FTE) and an Assistant Human Rights Investigator internship position (.375 FTE) is also funded through the Office of Community Services. This intern assists the Human Rights Investigator/Educator in the investigation of complaints of discrimination. Funding for this support is included in the respective budgets of these departments. The Commission's budget includes funding for a part-time (.75 FTE) Human Rights Investigator/Community Educator. The Commission's budget supports the investigation of complaints of discrimination as well as funding for the annual "Let's Talk, Columbia!" Community Study Circles Program and monthly "Community Circle" meetings. The Commission also provides funding for community organizations conducting human rights and cultural diversity educational programs.

Ames, IA The Human Rights Commission is staffed by the Assistant City Manager (.2 FTE). The City Attorney also provides legal consultation. A seven (7) member commission investigates complaints of discrimination paired with a community volunteer. The Commission conducts administrative hearings on complaints.
The Commission helps to sponsor FACES (Families of Ames Celebrate Ethnicities), an annual community cultural celebration. The Commission has a small budget but is able to request additional funds from the City Council when the need arises, up to $4,500.

Boulder, CO The Office of Human Rights has 1.5 FTE direct staff with an office budget of $161,282. For FY 2005, the Human Relations Commission, which is separate from the Office of Human Rights, has a budget of $41,610 which includes funding for grants to the community for cultural celebrations and educational programs.

Lawrence, KS The Human Relations Department has 5 FTE full-time staff persons and is charged with investigating complaints of discrimination and conducting community education and outreach. The department is "substantially equivalent" with the Kansas Commission on Human Rights, the Federal Department of Housing and Urban Development and the Equal Employment Opportunity Commission. Being "substantially equivalent" allows the department to receive payment from HUD and EEOC to investigate local complaints of discrimination. This designation also qualifies them for the HUD Fair Housing Assistance Program which provides grant funding for fair housing education, outreach and enforcement. In addition, the City of Lawrence budgets general funds for the department in order to conduct legal education and training programs for city employees and other local governmental and community agencies. The City of Lawrence also budgets for a variety of community education programs provided by the department.

St. Joseph, MO The Human Rights Commission was disbanded in 1990 following the "Yellow Freight" decision by the Missouri Supreme Court. All complaints of discrimination are now referred to the Missouri Commission on Human Rights.

Community Services - OCS Support

110-4410 to 110-4430

DESCRIPTION

This office assists the Boone County Community Services Advisory Commission in determining the community's social service needs, reviewing agency proposals, and recommending the appropriation of City funds to contract for social services; monitoring and evaluating contract performance of social service organizations; providing information and technical assistance to advisory commissions. This office provides staff assistance to the Commission on Human Rights for community education and outreach activities, and the investigation of complaints of discrimination under the City's Human Rights Ordinance. The City's Substance Abuse Advisory Commission is also staffed through the Office of Community Services.

HIGHLIGHTS / SIGNIFICANT CHANGES

The Office of Community Services will provide staff assistance to the Boone County Community Services Advisory Commission in its annual social service allocation process. The Commission uses a well developed process that includes monthly roundtable discussions on current social services issues; public hearings on social service needs; reviewing community needs assessments as well as other relevant studies and data; annual evaluations of City funded services; reviewing annual social service funding proposals; conducting agency hearings to review funding proposals; and preparing an annual social service funding plan for adoption and funding by the City Council and the Boone County Commission.

During FY2005, a $75,000 Emergency Shelter Grant was received to provide additional services to homeless families and individuals at three local shelters in Columbia. Similar funding is anticipated in FY2006.

The .25 FTE "Continuum of Care Coordinator" will work with the Office of Community Services and the Columbia- Boone County Basic Needs Coalition to coordinate and provide housing as well as supportive services including substance abuse treatment, mental health services and employment services to the homeless. In FY2006, the Continuum of Care plan will be updated and a funding application will be submitted to the Department of Housing and Urban Development.

The Commission on Human Rights will continue community outreach and education efforts by conducting its annual "LET'S TALK, COLUMBIA!" Community Study Circles Program through facilitated discussion groups on diversity. Monthly "Community Circle" programs provide additional opportunities for regular community dialogue on a variety of human rights and cultural diversity topics. In addition, the commission is helping to sponsor student study circles at Hickman High School and is working with other community organizations and businesses to plan and implement additional study circle programs. The Commission also sponsors the human rights enhancement program which provides matching funds for local human rights educational activities. The commission also helps to sponsor and support the Columbia Values Diversity Celebration which is administered through the Office of Community Services.

The Substance Abuse Advisory Commission will continue its information gathering and community coordination efforts by working with other organizations to coordinate substance abuse prevention activities in our community and make recommendations to the City Council on policies to reduce substance abuse in Columbia. The commission developed and maintains a web page of links to resources on substance abuse related topics for youth, parents, educators, policy makers and the general public.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 170,646	$ 182,125	$ 182,392	$ 193,194	6.1%
Supplies and Materials	10,220	12,231	12,415	12,531	2.5%
Travel and Training	1,053	6,875	6,775	6,875	0.0%
Intragovernmental Charges	23,801	22,735	22,735	24,965	9.8%
Utilities, Services, & Misc.	150,244	70,154	67,976	66,513	(5.2%)
Capital	0	0	0	0	
Other	0	0	0	0	
Total	**$ 355,964**	**$ 294,120**	**$ 292,293**	**$ 304,078**	**3.4%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
9901 - Assistant City Manager	0.20	0.20	0.20	0.20	
4616 - Mgr of Community Services	1.00	1.00	1.00	1.00	
1003 - Admin. Support Assistant III	1.00	1.00	1.00	1.00	
Total Personnel	**2.20**	**2.20**	**2.20**	**2.20**	
Permanent Full-Time	2.20	2.20	2.20	2.20	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**2.20**	**2.20**	**2.20**	**2.20**	

Community Services - Emergency Shelter Grant

110-4530

DESCRIPTION

Each year the City of Columbia, through the Office of Community Services, submits an Emergency Shelter Grant application to the State of Missouri, Department of Social Services for funding to provide emergency shelter services to the homeless as well as services designed to prevent homelessness. The City of Columbia uses these funds to subcontract with three local agencies to provide additional services to homeless families and individuals as well as those persons most at-risk of becoming homeless in our community.

HIGHLIGHTS / SIGNIFICANT CHANGES / GOALS

Populations being served with Emergency Shelter Grant funds include homeless families and individuals, battered and abused women, and U.S. military veterans. In 2005, the City of Columbia received a grant of $75,000 to serve the homeless. It is anticipated that a grant of a similar amount will also be secured in 2006. The most significant trend is the increased focus of federal funding to reduce and eliminate "chronic homelessness" by targeting resources to assist "unaccompanied homeless individuals with a disabling condition who have either been continuously homeless for a year or more OR have had at least four episodes of homelessness in the past three years."

FY 2006 Goal - the continued support of the Emergency Shelter Grant supports the budget message goal of "Provide Needed Social Services". The administration of these federal grant funds is projected to provide emergency and transitional shelter combined with community support services to an estimated 783 individuals in 2005. It is anticipated that a similar number of individuals will be served by these sub-grantee agencies in 2006.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 0	$ 0	$ 0	$ 0	
Supplies and Materials	0	0	0	0	
Travel and Training	0	0	0	0	
Intragovernmental Charges	0	0	0	0	
Utilities, Services, & Misc.	111,285	75,000	75,000	75,000	0.0%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	**$ 111,285**	**$ 75,000**	**$ 75,000**	**$ 75,000**	**0.0%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
There are no personnel assigned to this budget.					

Community Services - Social Assistance

110-4540

DESCRIPTION

The Boone County Community Services Advisory Commission is charged with the responsibility of making recommendations to the City Council and the Boone County Commission for the appropriation of social service funding to local agencies providing services to the most needy citizens in our community. The Commission uses a well developed process that includes monthly roundtable discussions on current social services issues; public hearings on social service needs; reviewing community needs assessments as well as other relevant studies and data; annual evaluations of City funded services; reviewing annual social service funding proposals; conducting agency hearings to review funding proposals; and preparing an annual social service funding plan for adoption and funding by the City Council and the Boone County Commission.

HIGHLIGHTS / SIGNIFICANT CHANGES

The City Council has budgeted $868,650 in social assistance funding for FY 2006. This funding represents a 3% increase in social assistance funding over the base budget of $843,350 for FY 2005. During the FY 2005 budget adoption process, the City Council added $4,000 to the base budget to provide additional funding for the Centro Latino After-School Tutoring program. This 3% funding increase reflects the City Council's commitment to be responsive to the social service needs of specific populations and individuals in our community who have significant risk-factors and barriers to self-sufficiency. For FY 2006, the Boone County Community Services Advisory Commission has recommended funding assistance for 35 organizations providing a total of 51 different program services.

In general, the Commission's funding priorities are to first meet the most basic needs of our community with high consideration also given to programs that enhance the potential of specific populations to become self-sufficient; particularly children, youth, families and the elderly. Priority is also given to programs that reduce community risk factors and barriers to self-sufficiency. Social service funding provided by the City of Columbia also assists local social service providers in leveraging additional local, state and federal resources in the form of local donations of funds and volunteer time as well as state and federal contract and grant funding. The Commission will continue to monitor community needs and resources in order to ensure that city social service funding targets the most critical needs in an efficient and effective manner.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 0	$ 0	$ 0	$ 0	
Supplies and Materials	0	0	0	0	
Travel and Training	0	0	0	0	
Intragovernmental Charges	0	0	0	0	
Utilities, Services, & Misc.	710,972	847,360	847,360	868,650	2.5%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	**$ 710,972**	**$ 847,360**	**$ 847,360**	**$ 868,650**	**2.5%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
There are no personnel assigned to this budget.					

(THIS PAGE INTENTIONALLY LEFT BLANK)

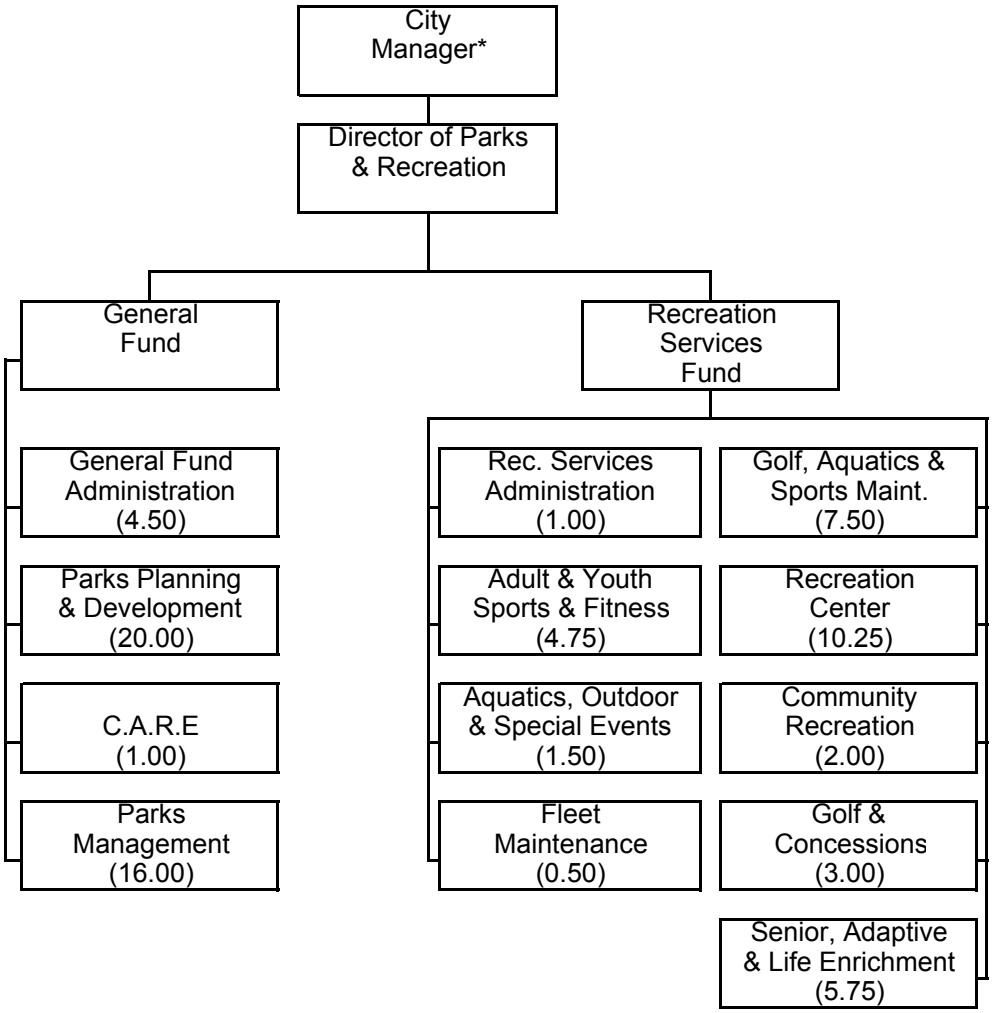
Parks and Recreation

City of Columbia

Columbia, Missouri

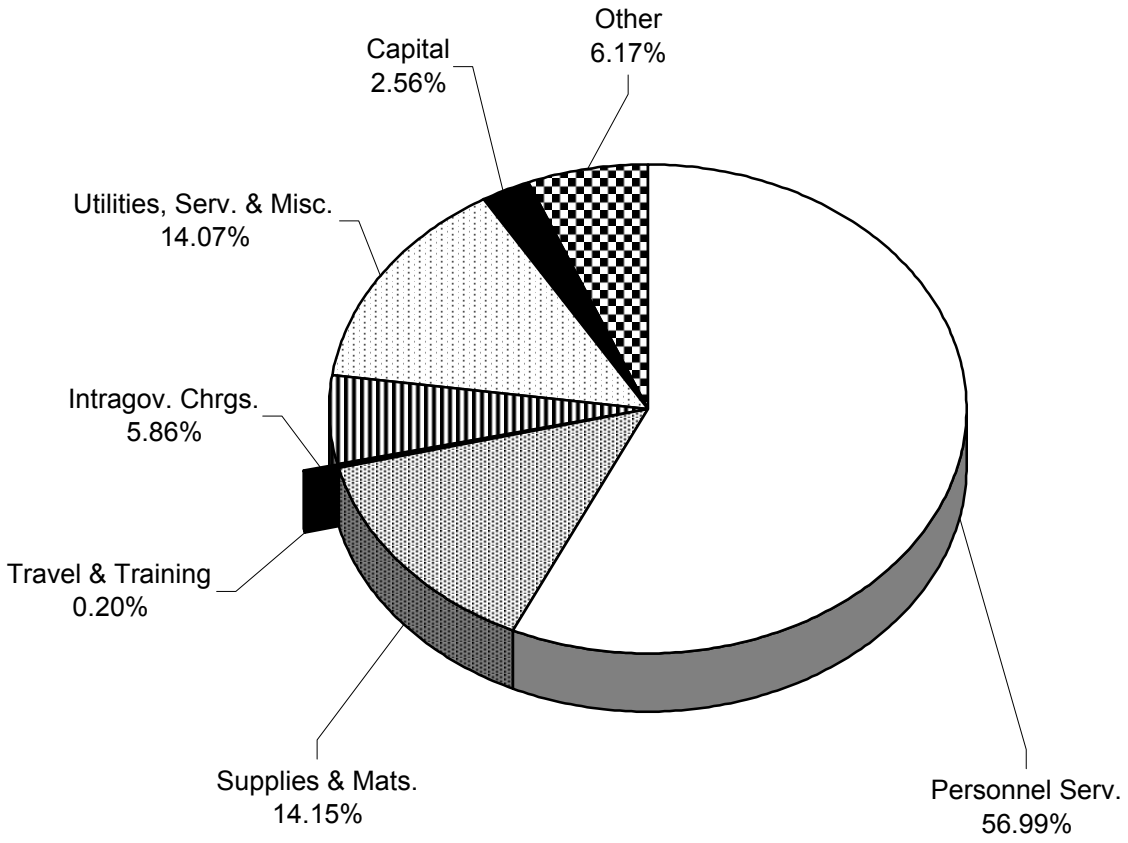
City of Columbia - Parks and Recreation Department

77.75 FTE Positions



* Position not included in Parks & Recreation Department's FTE count.

Parks & Recreation Dept - Summary
FY 2006



APPROPRIATIONS

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Budget FY 2005
Personnel Services	$ 5,382,167	$ 6,082,386	$ 6,038,437	$ 6,457,006	6.2%
Supplies & Materials	1,271,316	1,484,259	1,411,299	1,602,982	8.0%
Travel & Training	12,611	23,062	21,430	23,051	(0.0%)
Intragovernmental Charges	592,552	606,902	618,304	663,869	9.4%
Utilities, Services & Misc.	2,049,383	1,782,544	1,769,715	1,594,689	(10.5%)
Capital	169,366	302,590	301,596	289,500	(4.3%)
Other	824,955	790,737	811,637	699,349	(11.6%)
Total	**10,302,350**	**11,072,480**	**10,972,418**	**11,330,446**	**2.3%**
Summary					
Operating Expenses	8,312,121	9,627,552	9,498,184	10,301,597	7.0%
Non-Operating Expenses	604,080	640,103	670,403	658,534	2.9%
Debt Service	248,453	177,234	177,234	80,815	(54.4%)
Capital Additions	169,366	302,590	301,596	289,500	(4.3%)
Capital Projects	968,330	325,001	325,001	0	(100.0%)
Total Expenses	$ **10,302,350**	$ **11,072,480**	$ **10,972,418**	$ **11,330,446**	**2.3%**

(THIS PAGE INTENTIONALLY LEFT BLANK)

DEPARTMENT DESCRIPTION

The Columbia Parks and Recreation Department oversees approximately 2,200 acres of park land and maintains 61 parks and recreation facilities. A wide array of sports, recreation activities, lessons, and special events are available for citizens of all ages. Open space, parks, and trails provide opportunities to enjoy the natural beauty of Columbia. The Department is organized into two divisions: Park Services and Recreation Services. The summer youth employment program, Career Awareness and Related Experience (CARE), is also administered by the Parks and Recreation Department.

DEPARTMENT OBJECTIVES

The Columbia Parks and Recreation Department is committed to delivering effective, courteous, and responsible leisure services, and to maintaining, preserving, and developing the natural resources entrusted to us. We strive to provide all citizens with a variety of high quality leisure opportunities. In delivery of these services, all participants are to be treated with fairness, dignity, and respect. To achieve these objectives, Park and Recreation staff constantly pursue excellence while attempting to provide the best possible services within resource limits placed upon the Department.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

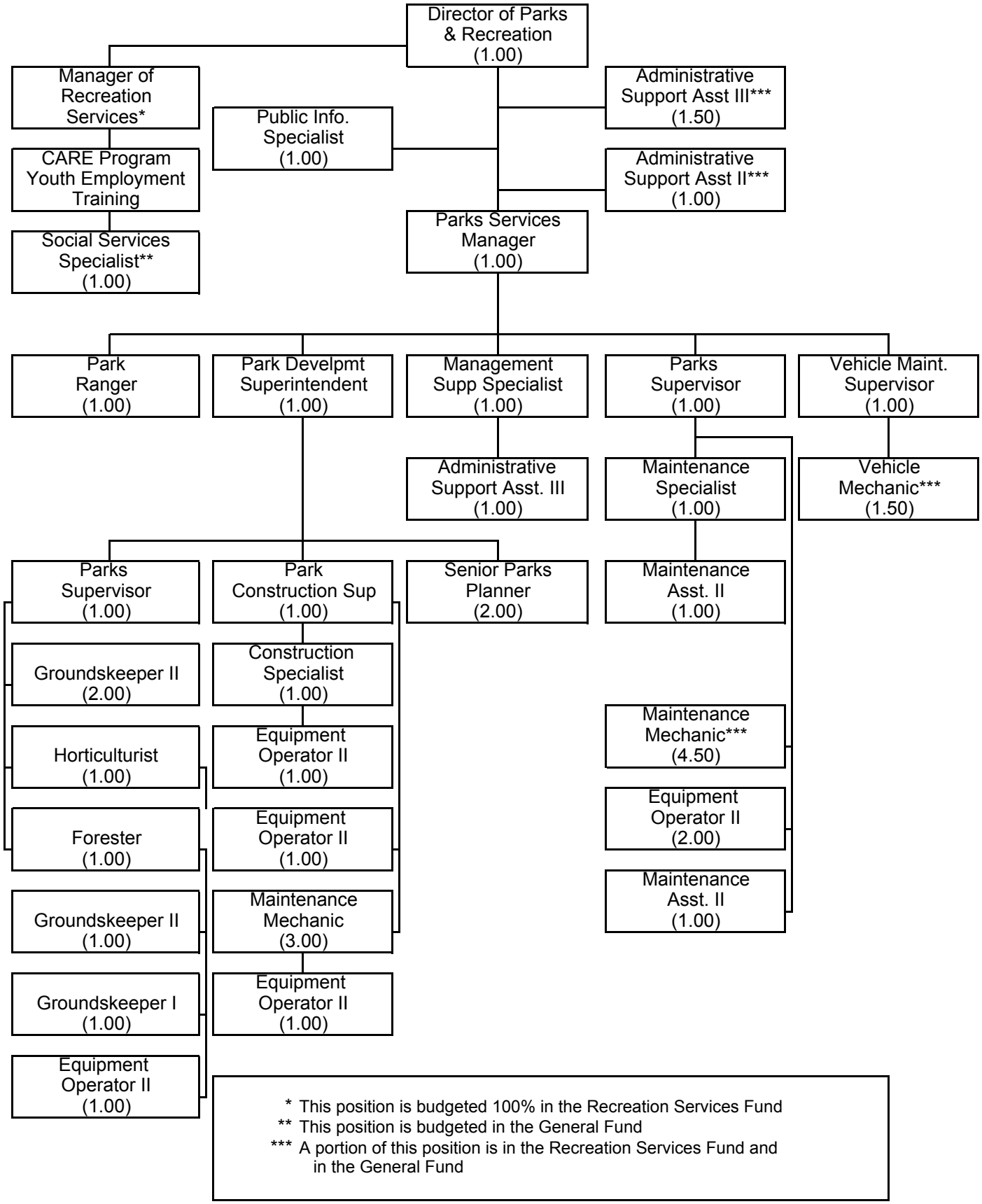
The General Fund component of this budget contains Department Administration, a portion of the Park Services Division's two principle programs, Park Management and Operations and Park Planning and Development, and the C.A.R.E. Program. The Recreation Services Fund includes funding for all recreation activities and the operation of support facilities for those activities. Revenues generated from recreation activities and facilities are deposited in the Recreation Service Fund. Recreation activity fees are used for operations while the facility user fee, golf improvement fee and recreation center improvement fee are appropriated by the City Council for capital projects. Funding has been budgeted in the Recreation Services portion of the budget for the operation of the Activity and Recreation Center. The proposed FY 2006 budget includes the addition of (1.75) new positions to the Department's staff.

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
General Fund Operations	40.50	40.50	40.50	41.50	1.00
Recreation Services Fund	35.50	35.50	35.50	36.25	0.75
Total Personnel	**76.00**	**76.00**	**76.00**	**77.75**	**1.75**
Permanent Full-Time	76.00	76.00	76.00	77.00	1.00
Permanent Part-Time	0.00	0.00	0.00	0.75	0.75
Total Permanent	**76.00**	**76.00**	**76.00**	**77.75**	**1.75**

City of Columbia - Parks and Recreation Dept. (General Fund)

41.50 FTE Positions



Parks and Recreation - General Fund Operations

110-50 to 110-59

DESCRIPTION

The General Fund portion of the Parks and Recreation Department Budget includes Administration, a portion of Park Planning and Development, a portion of Park Management and Operations, and the C.A.R.E. Program. Additional Park Planning and Development expenses are budgeted in the Capital Projects sections of the budget. Park Management and Operations maintains recreation service facilities, and those expenses are budgeted in the Recreation Services Fund. Program areas not having revenue producing capabilities are budgeted in General Fund.

HIGHLIGHTS / SIGNIFICANT CHANGES

This year's budget provides for the same quality of service as in previous years. Significant increases are related to anticipated higher fuel and utility costs. One new position is being recommended in assordance with the Park Sales Tax plan. The position is a horticulturist position in the Planning and Development division.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 2,351,070	$ 2,614,458	$ 2,613,702	$ 2,803,334	7.2%
Supplies & Materials	439,414	520,021	495,342	563,751	8.4%
Travel & Training	5,314	9,410	8,065	9,410	0.0%
Intragovernmental Charges	187,875	171,809	171,786	197,579	15.0%
Utilities, Services & Misc.	336,084	386,787	379,338	407,540	5.4%
Capital	156,866	246,350	246,200	241,500	(2.0%)
Other	0	0	0	0	
Total	**3,476,623**	**3,948,835**	**3,914,433**	**4,223,114**	**6.9%**
Summary					
Operating Expenses	3,319,757	3,702,485	3,668,233	3,981,614	7.5%
Non-Operating Expenses	0	0	0	0	
Debt Service	0	0	0	0	
Capital Additions	156,866	246,350	246,200	241,500	(2.0%)
Capital Projects	0	0	0	0	
Total Expenses	**$ 3,476,623**	**$ 3,948,835**	**$ 3,914,433**	**$ 4,223,114**	**6.9%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
Administration	4.50	4.50	4.50	4.50	
Parks Planning & Development	19.00	19.00	19.00	20.00	1.00
C.A.R.E.	1.00	1.00	1.00	1.00	
Parks Management	16.00	16.00	16.00	16.00	
Total Personnel	**40.50**	**40.50**	**40.50**	**41.50**	**1.00**
Permanent Full-Time	40.50	40.50	40.50	41.50	1.00
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**40.50**	**40.50**	**40.50**	**41.50**	**1.00**

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

Park Management & Operations:	Actual FY 2004	Budget FY 2005	Estimated FY 2006
No. of Hours Spent Mowing Parks	8,171	8,300	8,450
No. of Hours Spent Mowing Athletic/Golf:	7,876	8,500	8,550
No. of Athletic Fields Maintained	45	47	47
Pounds of Trash Collected	319,500	325,000	330,000
Pounds of Construction Debris	739,260	500,000	500,000
*No. of Shelter Reservations During Year	1,224	1,450	1,500

In FY-05, Stephens Shelters are available for reservations starting April 30. Cosmo Harris shelter is pending const.

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS - Continued

	Actual FY 2004	Budget FY 2005	Estimated FY 2006
Park Planning & Development:			
No. of Projects Budgeted	16	13	9
No. of Projects Completed	9	16	13
No. of Trees Planted	177	200	225
Memorial/Heritage Trees Maintained	427	466	475
Downtown Trees Maintained	343	480	490
Forestry Volunteer Hrs (TreeKeepers, Scouts, Schools....)	1,272	1,450	1,500
No. of Hazardous and Dead Tree Removals	132	100	100
No. of Landscape Areas Maintained	58	62	65
Total Sq. Feet of Landscape Beds Maintained	369,503	375,000	380,000

COMPARATIVE DATA

	Columbia, MO	Springfield IL	Ft. Collins CO	Lawrence KS	Waterloo IA	Woodlands TX
Population	**90,967**	**116,311**	**130,883**	**82,687**	**65,850**	**120,000**
Number of Employees	44	61.0	69	51	37	47
Employees Per 1,000 Population	0.48	0.52	0.53	0.62	0.56	0.39
Park Planning & Development:						
Capital Improvement Budget (3 Year Average)	$1,907,780	$750,000	$3,275,000	$3,000,000	$475,000	$4,000,000
% Capital Improvement Projects Completed w/Force Acct Labor	75%	25%	10%	8%	50%	25%
No. of Permanent Staff Assigned to Capital Projects	13.0	0	6	0	0	1
No. of Landscape and Forestry Employees	7	1	1	13	7	10

	Columbia, MO	Springfield IL	Ft. Collins CO	Dubuque IA	St. Joseph, MO	**Lawrence KS
Population	**90,967**	**116,311**	**130,883**	**57,422**	**71,948**	**82,687**
Number of Employees	44	84	69	27	46	51
Employees Per 1,000 Population	**0.48**	**0.72**	**0.53**	**0.47**	**0.64**	**0.62**
Parks Management & Operations:						
Total Park Acres	2,220	1,304	630	1,400	1,500	(1) 3,206
Number of Maintenance Employees	24.0	66	41	17	15	31
Park Acres Per Staff	92.50	19.76	15.37	82.35	100.00	103.42
Premiere Facilities:						
Pools	5	2	3	2	3	1
Golf Courses (18 Hole)	2	1.5	2	1	1	1
(²) Athletic Fields	25	48	10	13	15	19
Rec/Nature Centers	1	3	1	0	2	6
Ice Rinks-indoor	0	0	2	1	1	0
Total Facilities	**33.00**	**54.50**	**18.00**	**17.00**	**22.00**	**27.00**

(¹)30-40% of acreage is natural, open space and unmaintained.
(²) Athletic Fields include all athletic fields that have lights and/or irrigation systems.
Number of Employees does not include ranger or related law enforcement staff.

Parks & Rec - Administration

110-5010

DESCRIPTION

The Administration Division consists of the Director, Public Information Specialist, Administrative Support Assistant III, and 1.50 FTE Administrative Support Assistant II. This division assists the public with reservations, registrations, and information. Support and assistance is provided to all other divisions within the Department to ensure the successful operation of all areas of the Parks and Recreation Program. Areas of support generally include budget and accounting, promotion and the establishment of Department policies and procedures.

HIGHLIGHTS / SIGNIFICANT CHANGES

This area will continue to provide the same level of service to all other Divisions within the Department.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 260,605	$ 275,948	$ 275,893	$ 294,184	6.6%
Supplies and Materials	18,013	18,010	17,865	21,451	19.1%
Travel and Training	1,382	3,400	2,235	3,400	0.0%
Intragovernmental Charges	58,921	49,216	49,216	57,011	15.8%
Utilities, Services, & Misc.	40,069	46,450	44,580	47,300	1.8%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	**$ 378,990**	**$ 393,024**	**$ 389,789**	**$ 423,346**	**7.7%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
8970 - Dir. of Parks and Recreation	1.00	1.00	1.00	1.00	
4802 - Public Information Spec.	1.00	1.00	1.00	1.00	
1003 - Admin. Support Assistant III	1.00	1.50	1.50	1.50	
1002 - Admin. Support Assistant II*	1.50	1.00	1.00	1.00	
Total Personnel	**4.50**	**4.50**	**4.50**	**4.50**	
Permanent Full-Time	4.50	4.50	4.50	4.50	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**4.50**	**4.50**	**4.50**	**4.50**	

* In FY 2005 (1) 1.00 FTE was reclassified to an Administrative Support Assistant III. The position is split between General Fund and the (ARC) activities and recreation center.

(THIS PAGE INTENTIONALLY LEFT BLANK)

Parks & Rec - Parks Planning & Development

110-52

DESCRIPTION

In the General Fund, Park Services Division, the Planning and Development Program is responsible for all parks capital improvements. Program staff identify, plan and develop recreation areas and facilities to meet the varied recreation and leisure needs of the citizens of Columbia. Also included in this division is the City's Horticulture and Forestry programs that are responsible for all landscaping/forestry activities for parks, trails, public buildings, median strips, and the downtown.

HIGHLIGHTS / SIGNIFICANT CHANGES

This year's budget provides for the same quality of service as in previous years. Significant increases are related to utility rate increase. One new position, a Horticulturist, has been approved for the Landscape and Horticulture Program. This position will assist with the maintenance and development of landscaped areas throughout the park system. Park maintained landscape beds have increased from 83,000 square feet in 1990 to over 369,000 square feet in 2004. Other responsibilities for the position will include management of prairies and savannahs, stream riparian management, silt and erosion control and coordination with other departments with respect to landscape design and planning.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 1,008,488	$ 1,098,372	$ 1,094,637	$ 1,201,421	9.4%
Supplies and Materials	96,226	125,237	111,133	125,947	0.6%
Travel and Training	1,958	3,125	2,945	3,125	0.0%
Intragovernmental Charges	39,798	32,276	32,253	37,761	17.0%
Utilities, Services, & Misc.	66,596	63,883	65,146	67,356	5.4%
Capital	0	0	0	6,000	
Other	0	0	0	0	
Total	**$ 1,213,066**	**$ 1,322,893**	**$ 1,306,114**	**$ 1,441,610**	**9.0%**

D PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
8710 - Parks Dev. Superintendent	1.00	1.00	1.00	1.00	
8700 - Senior Parks Planner	2.00	2.00	2.00	2.00	
5205 - Forester	1.00	1.00	1.00	1.00	
5203 - Horticulturist	0.00	0.00	0.00	1.00	1.00
2415 - Park Supervisor	1.00	1.00	1.00	1.00	
2414 - Groundskeeper II	3.00	3.00	3.00	3.00	
2413 - Groundskeeper I	1.00	1.00	1.00	1.00	
2406 - Construction Supervisor	1.00	1.00	1.00	1.00	
2405 - Construction Specialist	1.00	1.00	1.00	1.00	
2404 - Maintenance Mechanic	4.00	4.00	4.00	4.00	
2402 - Maintenance Assistant II*	3.00	0.00	0.00	0.00	
2300 - Equipment Operator II	1.00	4.00	4.00	4.00	
Total Personnel	**19.00**	**19.00**	**19.00**	**20.00**	**1.00**
Permanent Full-Time	19.00	19.00	19.00	20.00	1.00
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**19.00**	**19.00**	**19.00**	**20.00**	**1.00**

* In FY 2005 all Maintenance Assistant II's in Park Planning and Development were reclassified to Equipment Operator II's.

Parks & Rec - Career Awareness & Related Experience Program (C.A.R.E.)

110-5310

DESCRIPTION

This program targets economically, socially and academically disadvantaged youth ages 14 through 18 for career training. This is accomplished by providing educational resources to the trainee in the form of an intensive seven-day vocational training seminar, placement with a local employer for 205 hours of work experience, and coaching trainees on the job. Wages are provided by the City of Columbia. Supervision of trainees is provided by those agencies or businesses where they are employed.

HIGHLIGHTS / SIGNIFICANT CHANGES / GOALS

This budget contains funds to maintain the program at its current level including the sixth year of operation of the CARE Gallery Program.

FY 2006 Goal - The C.A.R.E. Program will offer tutoring and GED assistance to a number of youth during the school year. This program provides for career training to 180 - 200 disadvantaged youth. This will be the first full fiscal year of operation in the new office space. This goal helps to support the City's goal of "Provide Needed Social Services".

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 235,699	$ 313,476	$ 310,831	$ 321,382	2.5%
Supplies and Materials	5,414	8,818	8,448	8,350	(5.3%)
Travel and Training	0	0	0	0	
Intragovernmental Charges	2,995	2,781	2,781	3,900	40.2%
Utilities, Services, & Misc.	20,701	41,804	40,132	42,587	1.9%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	**$ 264,809**	**$ 366,879**	**$ 362,192**	**$ 376,219**	**2.5%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
7301 - Social Services Specialist	1.00	1.00	1.00	1.00	
Total Personnel	**1.00**	**1.00**	**1.00**	**1.00**	
Permanent Full-Time	1.00	1.00	1.00	1.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**1.00**	**1.00**	**1.00**	**1.00**	

DESCRIPTION

In the General Fund, Parks Services Division, the Parks Management and Operations Program is responsible for the management, maintenance, and operation of parks, playgrounds, indoor and outdoor recreation facilities, grounds, and support areas. The management, maintenance and capital replacement of the Parks and Recreation department's fleet is administered by program staff.

HIGHLIGHTS / SIGNIFICANT CHANGES

This year's budget provides for the same quality of service as in previous years. Significant increases are related to anticipated higher fuel and utility costs. Some supplemental funding has been budgeted to replace rolling stock equipment as per the City's replacement schedule.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 846,278	$ 926,662	$ 932,341	$ 986,347	6.4%
Supplies and Materials	319,761	367,956	357,896	408,003	10.9%
Travel and Training	1,974	2,885	2,885	2,885	0.0%
Intragovernmental Charges	86,161	87,536	87,536	98,907	13.0%
Utilities, Services, & Misc.	208,718	234,650	229,480	250,297	6.7%
Capital	156,866	246,350	246,200	235,500	(4.4%)
Other	0	0	0	0	
Total	**$ 1,619,758**	**$ 1,866,039**	**$ 1,856,338**	**$ 1,981,939**	**6.2%**

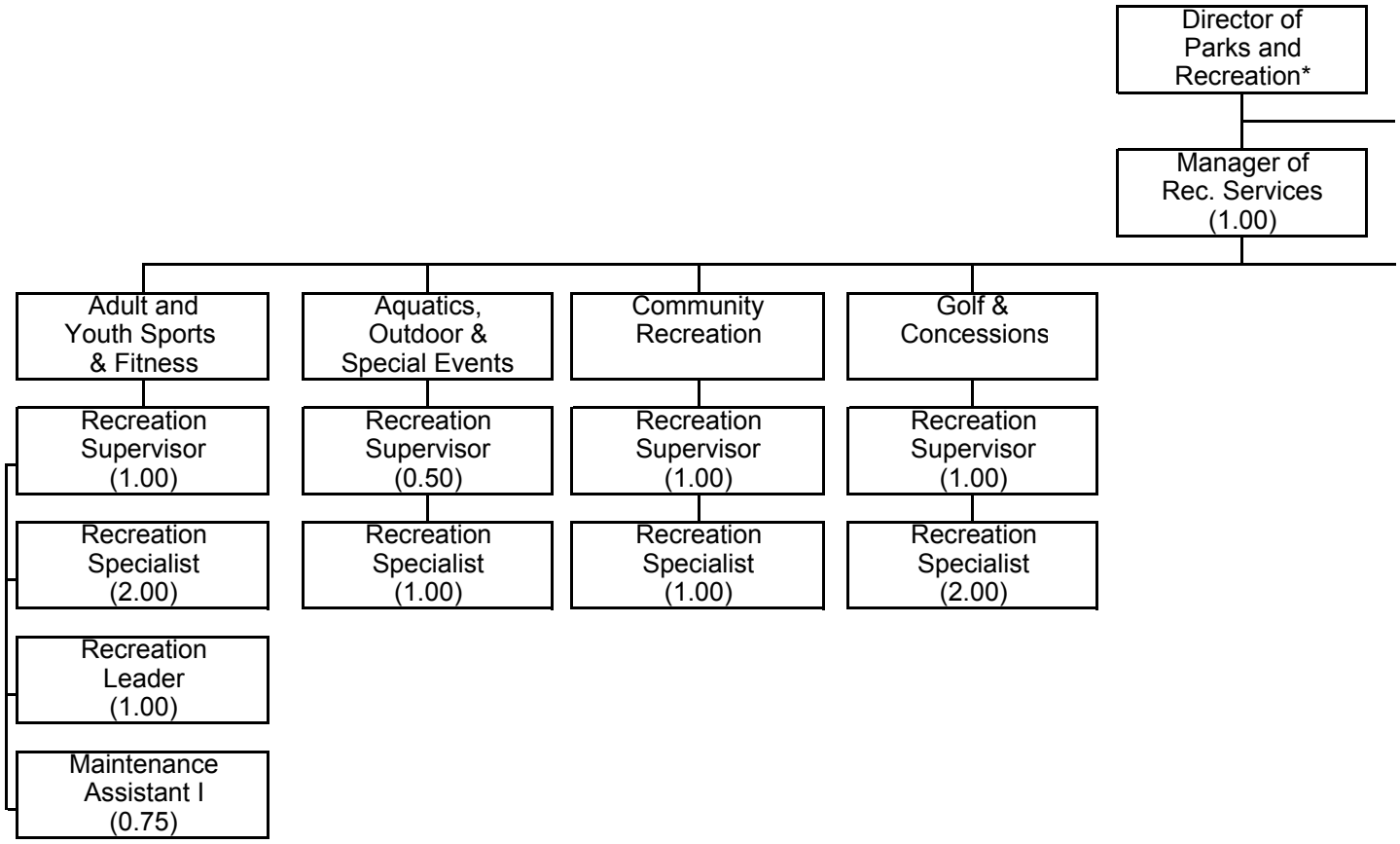
AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
8750 - Park Services Manager	1.00	1.00	1.00	1.00	
8690 - Park Ranger	1.00	1.00	1.00	1.00	
4203 - Management Support Specialist	1.00	1.00	1.00	1.00	
2415 - Parks Supervisor	1.00	1.00	1.00	1.00	
2404 - Maintenance Mechanic	3.50	3.50	3.50	3.50	
2403 - Maintenance Specialist	1.00	1.00	1.00	1.00	
2402 - Maintenance Assistant II	2.00	2.00	2.00	2.00	
2300 - Equipment Operator II	2.00	2.00	2.00	2.00	
2108 - Vehicle Maintenance Supv. I	1.00	1.00	1.00	1.00	
2107 - Vehicle Mechanic	1.50	1.50	1.50	1.50	
1003 - Admin. Support Assistant III*	0.00	0.00	0.00	1.00	1.00
1002 - Admin. Support Assistant II*	1.00	1.00	1.00	0.00	(1.00)
Total Personnel	**16.00**	**16.00**	**16.00**	**16.00**	
Permanent Full-Time	16.00	16.00	16.00	16.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**16.00**	**16.00**	**16.00**	**16.00**	

*(1.0) Admin. Support Asst. II position was reclassified to an Admin. Support Asst. III position in FY 2006.

City of Columbia - Recreation Services Fund

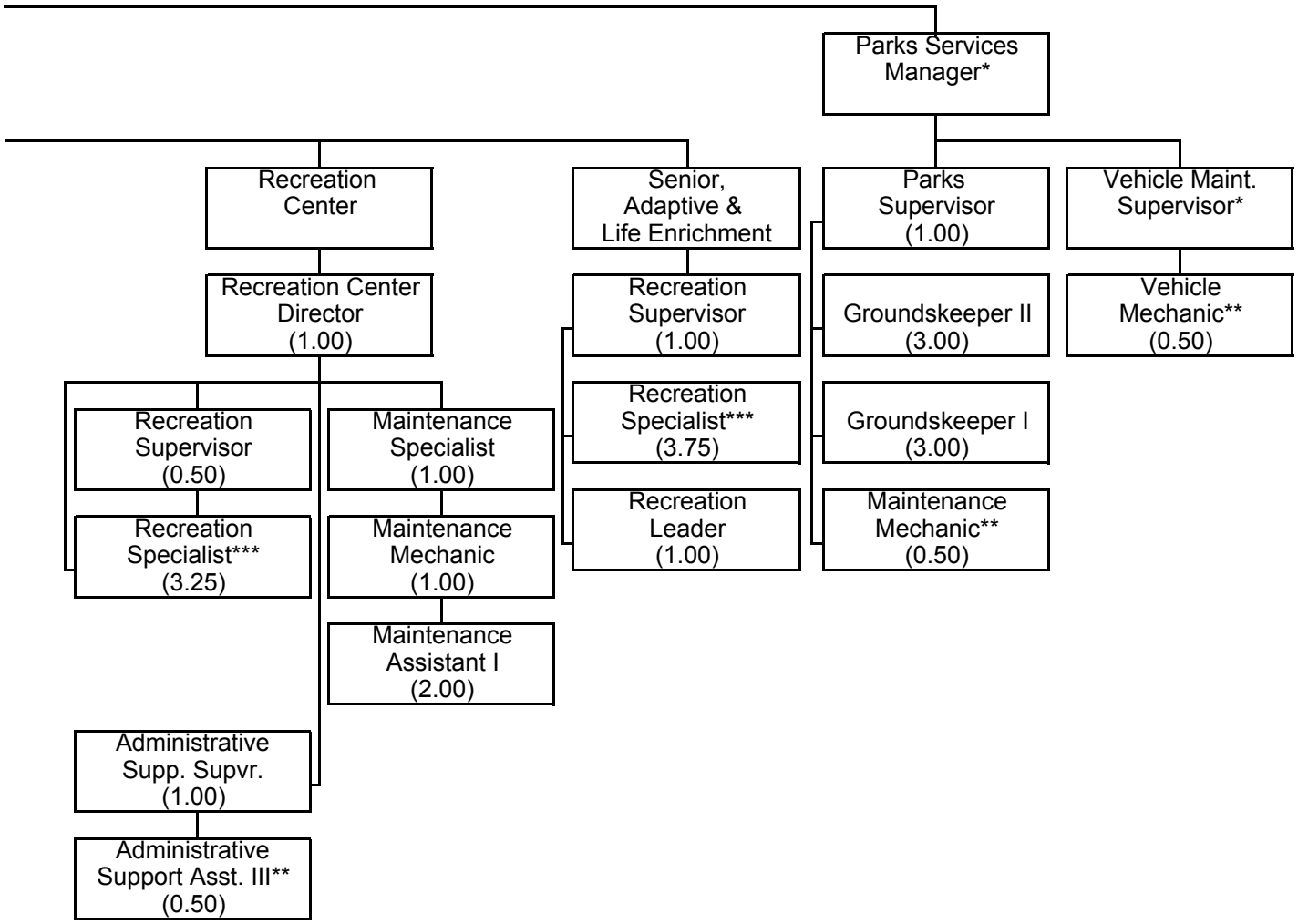
36.25 FTE Positions



* Positions not included in Recreation Services's FTE count.
** A portion of these positions are also budgeted in the General Fund.
*** (1) Recreation Specialist is split .25 ARC/.75 SALE and reports to the ARC Director

City of Columbia - Recreation Services Fund

36.25 FTE Positions



* Positions not included in Recreation Services's FTE count.
** A portion of these positions are also budgeted in the General Fund.
*** (1) Recreation Specialist is split .25 ARC/.75 SALE and reports to the ARC Director

(THIS PAGE INTENTIONALLY LEFT BLANK)

Recreation Services Fund

Fund 552

DESCRIPTION

The Recreation Services Fund includes the Recreation Services Division and those costs in the Parks Services Division which are necessary for operation of facilities within Recreation Services. Recreation Services provides a broad spectrum of leisure services to meet the needs of all segments of the community. This includes group and individual programming to promote a high quality of life through positive social, cultural, psychological, emotional, and physiological development. The sections administered in the Recreation Services Division are: Sports Programming; Aquatics; Community Recreation; Golf /Concessions; Senior/Paquin/Life Enrichment/Special Events Programs; Special Olympics/Adaptive; and the Activity and Recreation Center (ARC)

HIGHLIGHTS / SIGNIFICANT CHANGES

The operating budget has been based on maintaining existing services and includes the costs for operation of the Activity & Recreation Center (ARC). Some monies are budgeted to replace capital equipment as per the City's replacement schedule. One new three quarter maintenance position is being proposed for FY 2006. This position will provide custodial services at the Armory Sports Center.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 3,031,097	$ 3,467,928	$ 3,424,735	$ 3,653,672	5.4%
Supplies & Materials	831,902	964,238	915,957	1,039,231	7.8%
Travel & Training	7,297	13,652	13,365	13,641	(0.1%)
Intragovernmental Charges	404,677	435,093	446,518	466,290	7.2%
Utilities, Services & Misc.	1,713,299	1,395,757	1,390,377	1,187,149	(14.9%)
Capital	12,500	56,240	55,396	48,000	(14.7%)
Other	824,955	790,737	811,637	699,349	(11.6%)
Total	**6,825,727**	**7,123,645**	**7,057,985**	**7,107,332**	**(0.2%)**
Summary					
Operating Expenses	4,992,364	5,925,067	5,829,951	6,319,983	6.7%
Non-Operating Expenses	604,080	640,103	670,403	658,534	2.9%
Debt Service	248,453	177,234	177,234	80,815	(54.4%)
Capital Additions	12,500	56,240	55,396	48,000	(14.7%)
Capital Projects	968,330	325,001	325,001	0	(100.0%)
Total Expenses	**$ 6,825,727**	**$ 7,123,645**	**$ 7,057,985**	**$ 7,107,332**	**(0.2%)**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
Parks and Maintenance	8.00	8.00	8.00	8.00	
Recreation	17.25	17.25	17.25	18.00	0.75
Recreation Center	10.25	10.25	10.25	10.25	
Total Personnel	**35.50**	**35.50**	**35.50**	**36.25**	**0.75**
Permanent Full-Time	35.50	35.50	35.50	35.50	
Permanent Part-Time	0.00	0.00	0.00	0.75	0.75
Total Permanent	**35.50**	**35.50**	**35.50**	**36.25**	**0.75**

PERFORMANCE MEASUREMENT / SERVICE INDICATORS

	Actual FY 2004	Budget FY 2005	Estimated FY 2006
Sports (Youth & Adult):			
Annual Estimated Participants	129,893	136,000	136,000
Cost Per Participant	$4.85	$5.22	$5.00
Revenue Per Participant	$1.97	$1.98	$2.50
Percent of Program Subsidy	59.30%	62.00%	50.00%
Aquatics/Outdoor/Travel:			
Annual Estimated Participants	83,439	125,000	125,000
Cost Per Participant	$6.07	$5.61	$7.00
Revenue Per Participant	$2.96	$3.03	$3.50
Percent of Program Subsidy	51.20%	45.90%	50.00%
Golf:			
No. of Participants	67,778	69,000	69,000
Cost Per Participant	$14.77	$17.25	$19.00
Revenue Per Participant	$15.14	$18.19	$19.00
Percent of Program Subsidy	-2.50%	-5.45%	0.00%
Senior Adults/Adaptive/Life Enrichment:			
No. of Participants	170,000	135,000	135,000
Cost Per Participants	$2.55	$2.60	$2.60
Revenue Per Participant	$0.45	$0.47	$0.47
Percent of Program Subsidy	82.00%	82.00%	82.00%
***Oak Tours:**			
Community Recreation:			
Annual Estimated Participants	79,333	74,000	72,000
Cost Per Participant	$2.91	$3.65	$3.50
Revenue Per Participant	$0.07	$0.07	$0.28
Percent of Program Subsidy	97.60%	98.00%	92.00%
****Activity & Recreation Center:**			
Annual Estimated Participants	290,719	275,000	275,000
Cost Per Participant	$4.56	$5.63	$5.20
Revenue Per Participant	$4.93	$5.13	$5.20
Percent of Program Subsidy	-8.20%	8.90%	0.00%

* Oak Tours has been incorporated into the Sr. Adults program
** ARC opened 12/16/02. FY 04 represents the first full year of operation
Revenues reported are operating revenues and do not include capital improvement fees (user fee, CIP fees)

COMPARATIVE DATA

	Columbia, MO	Boulder, CO	Champaign, IL	Iowa City, IA	Springfield, MO	Topeka KS
Population	**90,967**	**90,991**	**71,187**	**63,213**	**150,060**	**121,249**
Number of Employees	27.50	61.00	41.00	23.00	81.00	53.00
Employees Per 1,000 Population	0.302	0.670	0.576	0.364	0.540	0.437

Recreation Services - Park Services

Fund 552-5410 thru 552-5499

DESCRIPTION

The Recreation Services Fund includes a portion of the Park Services Division expenses for the management, operation, and maintenance of the facilities that are operated and/or programmed by the Recreation Services Division. These areas include all aquatic facilities, athletic fields, golf courses, indoor recreation facilities, and special event support. A selected portion of the fleet replacement and maintenance operations are also included in the Recreation Services Fund.

HIGHLIGHTS / SIGNIFICANT CHANGES / GOALS

The operating budget has been based on maintaining existing services. Significant increases are related to anticipated higher fuel and utility costs.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 456,976	$ 540,198	$ 538,493	$ 567,803	5.1%
Supplies & Materials	218,596	293,698	282,041	311,109	5.9%
Travel & Training	930	1,189	1,220	1,189	0.0%
Intragovernmental Charges	31,680	29,344	29,344	31,253	6.5%
Utilities, Services & Misc.	260,857	335,020	330,648	364,265	8.7%
Capital	12,500	56,000	55,396	48,000	(14.3%)
Other	0	0	0	0	
Total	**$ 981,539**	**$ 1,255,449**	**$ 1,237,142**	**$ 1,323,619**	**5.4%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
2415 - Parks Supervisor	1.00	1.00	1.00	1.00	
2414 - Groundskeeper II	3.00	3.00	3.00	3.00	
2413 - Groundskeeper I	3.00	3.00	3.00	3.00	
2404 - Maintenance Mechanic	0.50	0.50	0.50	0.50	
2107 - Vehicle Mechanic	0.50	0.50	0.50	0.50	
Total Personnel	**8.00**	**8.00**	**8.00**	**8.00**	
Permanent Full-Time	8.00	8.00	8.00	8.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**8.00**	**8.00**	**8.00**	**8.00**	

Recreation Services - Recreation

Fund 552 - 5510 thru 552-5599

DESCRIPTION

The Recreation Services Fund, Recreation Services portion, includes expenses and revenues associated with the operation of Divisional programs and activities. The programming sections in this area include: Sports Programming Aquatics; Community Recreation; Golf/Concessions; Senior/Paquin/Life Enrichment/Special Events Programs; and Special Olympics/Adaptive.

HIGHLIGHTS / SIGNIFICANT CHANGES

The operating budget has been based upon maintaining existing services. One new three quarter maintenance assistant position is being proposed for Recreation Services in FY 2006. The maintenance assistant position will provide custodial services at the Armory Sports Center. These services were previously provided by contract but with the increase in use of the facility, additional services were needed.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 1,641,187	$ 1,906,860	$ 1,896,309	$ 2,030,392	6.5%
Supplies & Materials	399,387	519,806	493,836	523,529	0.7%
Travel & Training	4,015	5,213	5,235	5,202	(0.2%)
Intragovernmental Charges	299,126	322,590	331,015	339,776	5.3%
Utilities, Services & Misc.	384,802	449,905	448,809	515,949	14.7%
Capital	0	240	0	0	(100.0%)
Other	330,339	361,897	382,797	362,489	0.2%
Total	**$ 3,058,856**	**$ 3,566,511**	**$ 3,558,001**	**$ 3,777,337**	**5.9%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
8600 - Recreation Services Manager	1.00	1.00	1.00	1.00	
8530 - Recreation Supervisor	5.50	5.50	5.50	5.50	
8520 - Recreation Specialist	8.75	8.75	8.75	8.75	
8510 - Recreation Leader	2.00	2.00	2.00	2.00	
2401 - Maintenance Asst. I	0.00	0.00	0.00	0.75	0.75
Total Personnel	**17.25**	**17.25**	**17.25**	**18.00**	**0.75**
Permanent Full-Time	17.25	17.25	17.25	17.25	
Permanent Part-Time	0.00	0.00	0.00	0.75	0.75
Total Permanent	**17.25**	**17.25**	**17.25**	**18.00**	**0.75**

Recreation Services - Recreation Center

Fund 552-5610 thru 552-5699

DESCRIPTION

The Recreation Services Fund, Activity & Recreation Center (ARC) portion, includes expenses and revenues associated with the maintenance and operation of the Center's programs and activities. The programming sections in this area include: Center Administration; Sports; Fitness; Aquatics (ARC only); Recreation; and Maintenance.

HIGHLIGHTS / SIGNIFICANT CHANGES

This budget represents the third full fiscal year of operation for the ARC and maintains services at the current level of operation. This is the first year some of the capital improvement fees collected by the ARC will be used to replace some of the original cardio equipment purchased when the facility opened.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 932,934	$ 1,020,870	$ 989,933	$ 1,055,477	3.4%
Supplies & Materials	124,228	150,734	140,080	204,593	35.7%
Travel & Training	2,352	7,250	6,910	7,250	0.0%
Intragovernmental Charges	73,871	83,159	86,159	95,261	14.6%
Utilities, Services & Misc.	189,001	285,831	285,919	306,935	7.4%
Capital	0	0	0	0	
Other	494,616	428,840	428,840	336,860	(21.4%)
Total	**$ 1,817,002**	**$ 1,976,684**	**$ 1,937,841**	**$ 2,006,376**	**1.5%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
8610 - Recreation Center Director	1.00	1.00	1.00	1.00	
8530 - Recreation Supervisor	0.50	0.50	0.50	0.50	
8520 - Recreation Specialist	3.25	3.25	3.25	3.25	
2404 - Maintenance Mechanic	1.00	1.00	1.00	1.00	
2403 - Maintenance Specialist	1.00	1.00	1.00	1.00	
2401 - Maintenance Assistant I	2.00	2.00	2.00	2.00	
1004 - Admin Support Supervisor	1.00	1.00	1.00	1.00	
1003 - Admin Support Assistant III	0.00	0.50	0.50	0.50	
1002 - Admin Support Assistant II*	0.50	0.00	0.00	0.00	
Total Personnel	**10.25**	**10.25**	**10.25**	**10.25**	
Permanent Full-Time	10.25	10.25	10.25	10.25	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**10.25**	**10.25**	**10.25**	**10.25**	

* In FY 2005 (1) 1.00 FTE was reclassified to an Administrative Support Assistant III. The position is split between General Fund and the (ARC) activities and recreation center.

RECREATION SERVICES - CAPITAL PROJECTS

Fund 552

MAJOR PROJECTS

No parks & recreation capital projects are recommended for funding from the Recreation Services Fund this year.

FISCAL IMPACT

Funds will continue to accumulate from the recreation user fee and the capital improvements fees and will be available to provide funding for future capital projects.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 0	$ 0	$ 0	$ 0	
Supplies and Materials	89,691	0	0	0	
Travel and Training	0	0	0	0	
Intragovernmental Charges	0	0	0	0	
Utilities, Services, & Misc.	878,639	325,001	325,001	0	(100.0%)
Capital	0	0	0	0	
Other	0	0	0	0	
Total	**$ 968,330**	**$ 325,001**	**$ 325,001**	**$ 0**	**(100.0%)**

Photos courtesy of Columbia Daily Tribune

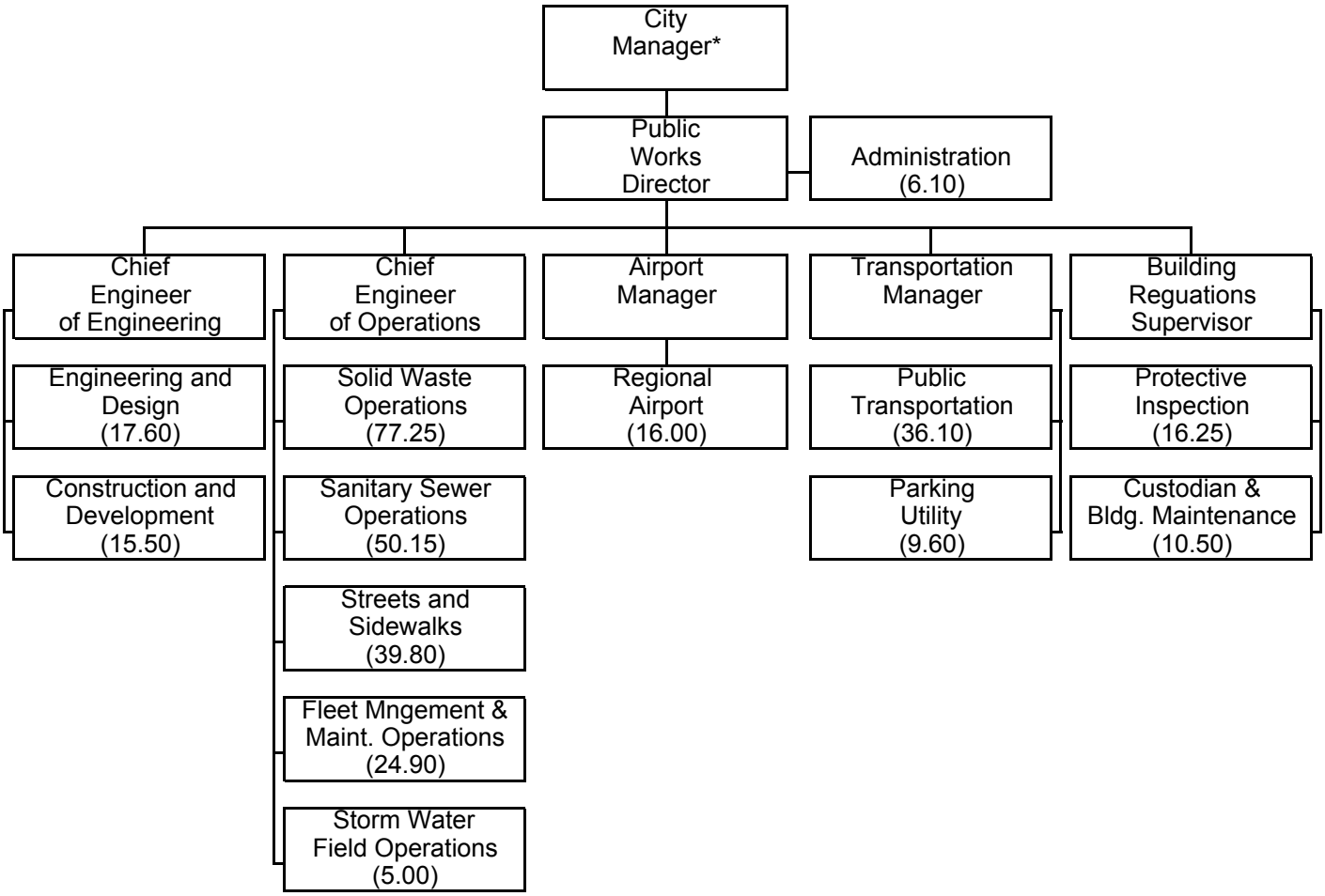
Public Works Department

City of Columbia

Columbia, Missouri

City of Columbia - Public Works Department

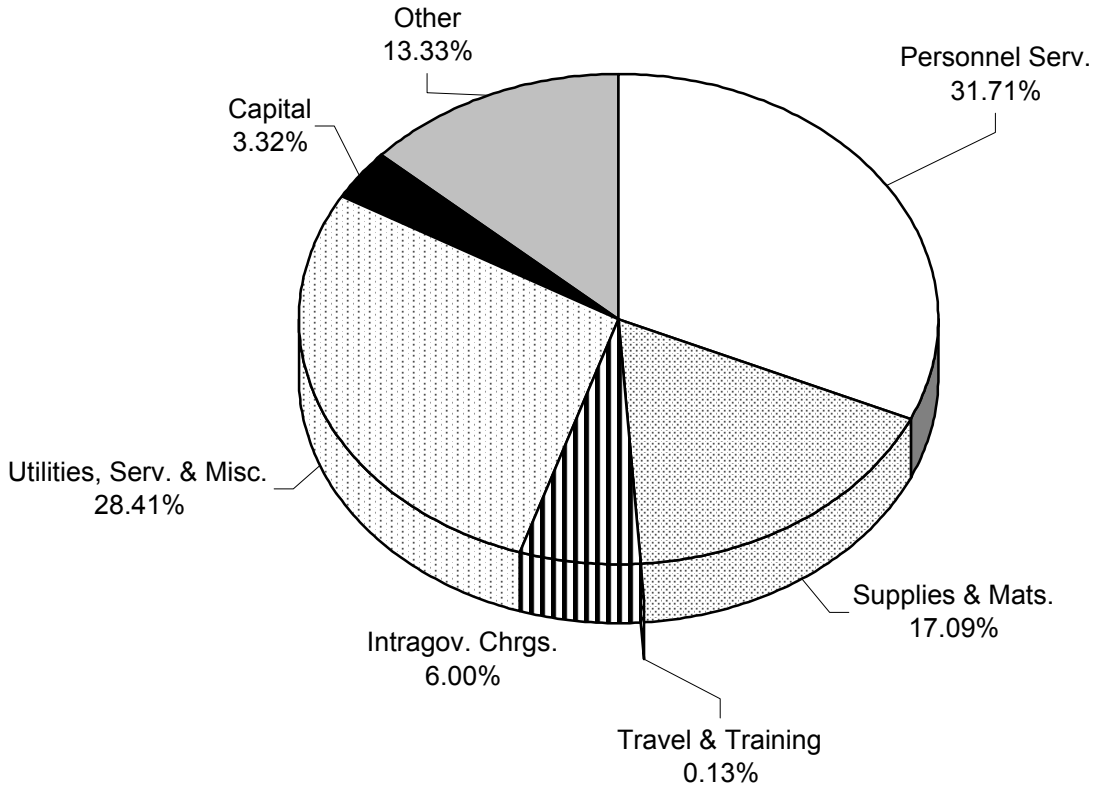
324.75 FTE Positions



* Position not included in Public Work's FTE count.

Public Works Department - Summary

FY 2006



APPROPRIATIONS

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Budget FY 2005
Personnel Services	$ 16,043,018	$ 17,695,213	$ 17,260,641	$ 18,770,236	6.1%
Supplies & Materials	7,678,917	8,844,213	9,142,037	10,117,622	14.4%
Travel & Training	32,415	66,961	61,499	79,161	18.2%
Intragovernmental Charges	3,297,100	3,286,930	3,290,638	3,551,087	8.0%
Utilities, Services & Misc.	9,153,021	12,508,696	12,304,290	16,815,429	34.4%
Capital	2,157,780	2,251,644	2,139,138	1,965,349	(12.7%)
Other	7,555,157	7,953,741	8,119,972	7,893,264	(0.8%)
Total	**45,917,408**	**52,607,398**	**52,318,215**	**59,192,148**	**12.5%**
Summary					
Operating Expenses	31,176,151	35,778,959	35,354,362	38,971,924	8.9%
Non-Operating Expenses	6,193,379	6,239,185	6,480,664	6,321,597	1.3%
Debt Service	1,667,766	1,776,556	1,782,997	1,708,724	(3.8%)
Capital Additions	2,068,378	2,251,644	2,139,138	1,965,349	(12.7%)
Capital Projects	4,811,734	6,561,054	6,561,054	10,224,554	55.8%
Total Expenses	$ **45,917,408**	$ **52,607,398**	$ **52,318,215**	$ **59,192,148**	**12.5%**

(THIS PAGE INTENTIONALLY LEFT BLANK)

PUBLIC WORKS DEPARTMENT - SUMMARY

110-60 to 110-69, 553-558, 671, 672

DEPARTMENT DESCRIPTION

The Public Works Department operates and manages the Engineering, Street, Traffic, and Protective Inspection Divisions; Public Transportation; Columbia Regional Airport; Sanitary Sewer Utility; Parking Utility; Solid Waste; Storm Water Utility; Custodial and Building Maintenance Services; and Fleet Operations. Also, the Department is responsible for plans and specifications, contract management, and inspection of all public improvements made by the City of Columbia to ensure that the improvements are completed according to the specifications on a timely basis and in the most cost effective manner possible.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

Quality of life issues will continue to be a high priority for the Public Works Department. There will be continued emphasis placed on protection of water quality from storm water run off with the EPA Phase II Storm Water Regulations. A couple of major roadway constructions will be underway, at Southhampton Drive-US Hwy 163 to Route AC and the extension of Chapel Hill from Old Gillespie Bridge Road to Scott Blvd. during FY 2006. Highlights of the coming year are to be the continued implementation of the 5 year street Capital Improvement Plan, continued work on various sewer districts throughout the city to eliminate private sewers, on-site septic tanks and lagoons, implementation of the 5 year sewer bond issue passed in November 2003, add an additional level to the 7th/Walnut parking garage which will better serve the public, produce a system that will recover energy from landfill methane gas and to design and construct the next landfill cell. Staff will aggressively seek to supplement limited local resources with grants that are appropriate to the department's mission and will continue efforts to interactively communicate with the public in order to better understand and respond to the public's needs.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
General Fund Operations	$ 7,269,608	$ 8,369,671	$ 8,105,206	$ 9,148,910	9.3%
Public Transportation Fund	3,254,047	4,872,847	4,808,380	4,783,427	(1.8%)
Regional Airport Fund	2,491,836	2,133,371	2,108,443	3,186,641	49.4%
Sanitary Sewer Utility Fund	12,758,345	14,300,185	14,172,142	13,503,714	(5.6%)
Parking Facilities Fund	1,785,667	1,891,916	1,887,062	3,341,212	76.6%
Solid Waste Utility Fund	12,022,356	13,532,535	13,431,220	16,509,657	22.0%
Storm Water Utility Fund	1,387,788	2,192,535	2,146,639	2,537,048	15.7%
Custodial & Maint. Serv. Fund	775,087	1,060,965	953,130	1,097,869	3.5%
Fleet Operations Fund	4,172,674	4,253,373	4,705,993	5,083,670	19.5%
Total Expense	**$ 45,917,408**	**$ 52,607,398**	**$ 52,318,215**	**$ 59,192,148**	**12.5%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
General Fund Operations	82.23	85.23	85.23	86.73	1.50
Public Transportation Fund	32.10	35.10	35.10	36.10	1.00
Regional Airport Fund	16.00	16.00	16.00	16.00	
Sanitary Sewer Utility Fund	56.24	56.24	56.24	57.24	1.00
Parking Facilities Fund	5.60	5.60	5.60	5.60	
Solid Waste Utility Fund	77.25	77.25	77.25	77.25	
Storm Water Utility Fund	8.93	10.43	10.43	10.43	
Custodial & Maintenance Serv. Fund	9.00	10.50	10.50	10.50	
Fleet Operations Fund	22.90	23.90	23.90	24.90	1.00
Total Personnel	**310.25**	**320.25**	**320.25**	**324.75**	**4.50**
Permanent Full-Time	303.00	310.00	310.00	315.00	5.00
Permanent Part-Time	7.25	10.25	10.25	9.75	(0.50)
Total Permanent	**310.25**	**320.25**	**320.25**	**324.75**	**4.50**

Public Works - General Fund Operations

110-60 to 110-69

DEPARTMENT DESCRIPTION

The General Fund Public Works Operations are charged with the traditional municipal public works functions of street, sidewalk, traffic system maintenance and operations, as well as building and construction inspections. In addition, engineering, survey, and right-of-way responsibilities are located in this office. Coordination, inspection and management of all public improvements are done through this office.

DEPARTMENT OBJECTIVES

Administration & Engineering: Design, construction and management of the public infrastructure in a professional and cost effective manner.

Streets: To ensure all city streets are safe and passable to the traveling public.

Traffic: Provide, improve and maintain traffic control devices to allow the safe and efficient movement on city streets.

Parking Enforcement: Create and assure parking turnover in the City's enforcement areas. Enforce the no parking regulations in hazardous locations. Generally, enforce all parking ordinances in the central business district.

Protective Inspection: Protection of the public by assuring compliance of all building, rental housing, zoning, sign, and subdivision codes through the city.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 4,355,729	$ 4,775,255	$ 4,659,480	$ 5,097,068	6.7%
Supplies & Materials	1,224,083	1,503,924	1,425,496	1,478,768	(1.7%)
Travel & Training	8,141	14,370	12,491	14,370	0.0%
Intragovernmental Charges	456,676	450,874	452,032	506,758	12.4%
Utilities, Services & Misc.	449,611	989,768	928,707	1,333,390	34.7%
Capital	754,823	635,480	627,000	688,949	8.4%
Other	20,545	0	0	29,607	
Total	**7,269,608**	**8,369,671**	**8,105,206**	**9,148,910**	**9.3%**
Summary					
Operating Expenses	6,494,240	7,734,191	7,478,206	8,430,354	9.0%
Non-Operating Expenses	20,545	0	0	29,607	
Debt Service	0	0	0	0	
Capital Additions	754,823	635,480	627,000	688,949	8.4%
Capital Projects	0	0	0	0	
Total Expenses	**$ 7,269,608**	**$ 8,369,671**	**$ 8,105,206**	**$ 9,148,910**	**9.3%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
Administration & Engineering	25.68	26.18	26.18	26.68	0.50
Streets & Sidewalks	37.80	38.80	38.80	39.80	1.00
Protective Inspection	14.75	16.25	16.25	16.25	
Parking Enforcement	4.00	4.00	4.00	4.00	
Total Personnel	**82.23**	**85.23**	**85.23**	**86.73**	**1.50**
Permanent Full-Time	81.73	84.73	84.73	86.73	2.00
Permanent Part-Time	0.50	0.50	0.50	0.00	(0.50)
Total Permanent	**82.23**	**85.23**	**85.23**	**86.73**	**1.50**

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 2004	Budget FY 2005	Estimated FY 2006
Engineering: (1)			
Miles of Streets Constructed/Inspected in New Developments	4.80	7.00	7.00
Miles of Sanitary Sewers Constructed/Inspected in New Developments	8.80	10.00	10.00
Miles of Sanitary Sewers Constructed/Inspection for BCRSD	1.35	2.50	2.50
Miles of Streets Constructed/Rebuilt by City Contract (survey, design, contract admin., inspected)	1.90	2.25	2.25
Miles of Sanitary Sewers Constructed/Rebuilt by City Contract (survey, design, contract admin., inspected)	6.20	5.00	5.00
Miles of Storm Sewer Constructed/Rebuilt by City Contract (Survey, design, contract admin, inspected)	1.65	1.50	1.50
Miles of Sidewalk Constructed/Rebuilt by City Contract (survey, design, contract admin., inspected)	3.20	2.50	2.50
No. of Site Plans, Construction Plans, & Plats Reviewed	1,003	1,500	1,500
No. of Excavation Permits Issued	1,606	1,200	1,200
No. of Flood Plain Development Permits Reviewed	90	50	50
Streets:			
Street Segments Resurfaced/Repaired	555	436	450
Service/Maintenance Cuts Repaired	376	275	315
Tons of Asphalt Used (2)	4,160	6,800	9,000
Snow Removal Hours	6,967	7,714	8,000
Tons of Salt & Cinders Used	4,828	3,666	4,600
Street Sweeping Miles/Tons	13,444/2649	13,625/2175	16,000/2200
Special Projects for Other Depts/Division Hours	703	375	750
Traffic (Control Operations):			
Signs Installed	350	316	315
Signs Replaced	1,250	1,380	1,400
Signing Hours	4,650	6,847	6,850
Striping (Miles of painting)			
Contracted striping	22	20	20
In-house striping	133	126	130
Other Painting (gallons of paint)	645	750	800
Signal Maintenance/Installation Hours	1,692	1,286	1,400
Traffic Studies Hours	265	265	300
Parking Enforcement:			
Parking Tickets:			
Expired Meter Tickets	39,785	47,000	47,500
Uniform Tickets	9,702	10,000	14,000
Warnings Issued	72	50	50
Overtime Enforcement:			
Ticket Issued	2,003	2,100	2,500
Vehicles Chalked	30,806	27,000	27,000
SCOFFLAW Enforcement: Tows or Boots	386	490	500
Protective Inspection:			
No. of Permits Issued (Bldg., Elect., Plumb., Sign, ROW)	4,709	5,100	5,100
No. of Rental Inspections	4,547	4,850	4,850
No. of Building Inspections	37,800	27,000	27,000
Code Enforcement & Dilapidated Bldgs.	1,237	500	500
No. of Neighborhood Response Team inspections	1,756	2,000	2,000
No. of Violations Referred for Prosecution	34	10	10

(1) Engineering Division measurements and indicators are based on a calendar year.
(2) Tons of asphalt does not include overlay.

COMPARATIVE DATA - ADMIN/ENGINEERING

	Columbia, MO	Springfield, MO	Lawrence, KS	Norman, OK	Little Rock, AR	Boulder, CO
Admin/Engineering:						
Population	**90,967**	**150,060**	**82,687**	**103,082**	**184,545**	**90,991**
Number of Employees	39	X	13	X	52	33
Employees Per 1,000 Population	0.43	X	0.16	X	X	0.36
Operating Budget	$3,090,581	X	$710,377	X	$4,672,808	$3,258,967
Capital Improvement Budget:		X		X		
Streets/Sidewalks	$9,266,184	X	$1,735,144	X	$3,850,000	$8,445,000
Sanitary Sewers	$6,718,000	X	$5,606,005	X		$52,660,000
Storm Water	$630,300	X	$716,000	X	$650,000	$1,935,000

X - Did not respond

Lawrence, KS:
1) Street, Sanitary Sewer, and Storm Sewer design and ROW acquisition are contracted.
2) No landscaping or land disturbance activities are done.
3) Traffic is a separate division.
4) Street repair and overlay is funded outside of engineering department, but has been included in street and sidewalk CIP.
5) Updated 2005.

Little Rock, AR:
1) ROW acquisition and traffic engineering are handled by a separate division.
2) Street, storm water, and grant project design are done only if the designs are small, otherwise the designs are contracted. This applies also to land and design surveys.
3) Design review of sanitary sewers, land disturbance and landscaping are handled by another department.
4) Inspection of private development projects is only done in the ROW, and inspection of land disturbance and landscaping are handled by another department.
5) Sanitary sewer engineering is handled by another department
6) Updated 2005.

Boulder, CO:
Five main divisions: Administration, Utility, Transportation, Development, and Inspection Services.
1) Engineering division does water utility design as well.
2) Separate divisions do project management and inspection work.
3) Street, Storm Water & Sanitary Sewer Designs are contracted.
4) Sanitary Sewer CIP Budget includes Treatment Plant expansion.
5) Updated 2005.

COMPARATIVE DATA - STREET DIVISION

	Columbia, MO	Springfield, MO	Indepen-dence, MO	St. Charles, MO	Joplin, MO (2)	Ames, IA
Street Division:						
Population	**90,967**	**150,060**	**109,923**	**61,832**	**47,463**	**53,094**
Number of Employees	31.80	108.00	DID	DID	DID	19.00
Employees Per 1,000 Population	0.35	0.72	NOT	NOT	NOT	0.36
No. of Seasonal Employees	8	15	RESPOND	RESPOND	RESPOND	2
Miles of Street (Centerline)	410	820				190
Employees per Centerline Mile	0.08	0.13				0.10
Traffic Division:						
No. of Signalized Intersections	37	135	50.00	43	DID	60
Number of Employees	6	29	38.00	3	NOT	6
No. of Seasonal Employees	2	4	0	0	RESPOND	3
Feet of Striping Maintenance	1,200,000	3,168,000	2,115,326	421,084		654,720
Employees/100,000 ft of striping	0.50	0.92	1.80	0.71		0.92
Sign Inventory	20,000	45,000	50,000	41,000		8,650
Employees/1,000 signs	0.30	0.64	0.76	0.07		0.69

(1) Springfield has 262 signals - they only maintain 137 +20 flashers, MoDOT maintains the rest
(2) Joplin's centerline miles are as follows: 600 mi streets, 150 mi unpaved alleys, 18 mi gravel roads.

COMPARATIVE DATA - PARKING ENFORCEMENT

	Columbia, MO	Jefferson City, MO	Boulder, CO	Iowa City, IA	Lincoln, NE	Rochester MN
Parking Enforcement:						
Population	**90,967**	**38,120**	**90,991**	**63,213**	**241,204**	**96,288**
Number of Employees	4	3	11	DID	6	3
Employees Per 1,000 Population	0.044	0.079	0.121	Not	0.025	0.031
No. of Parking Spaces	3,825	1,005	4,090	RESPOND	8,325	4,654
No. of Parking Spaces per Employee	956	335	372		1,388	1,551

Rochester, MN has 1462 Duncan EPMs accommodating coins or prepaid cash key.

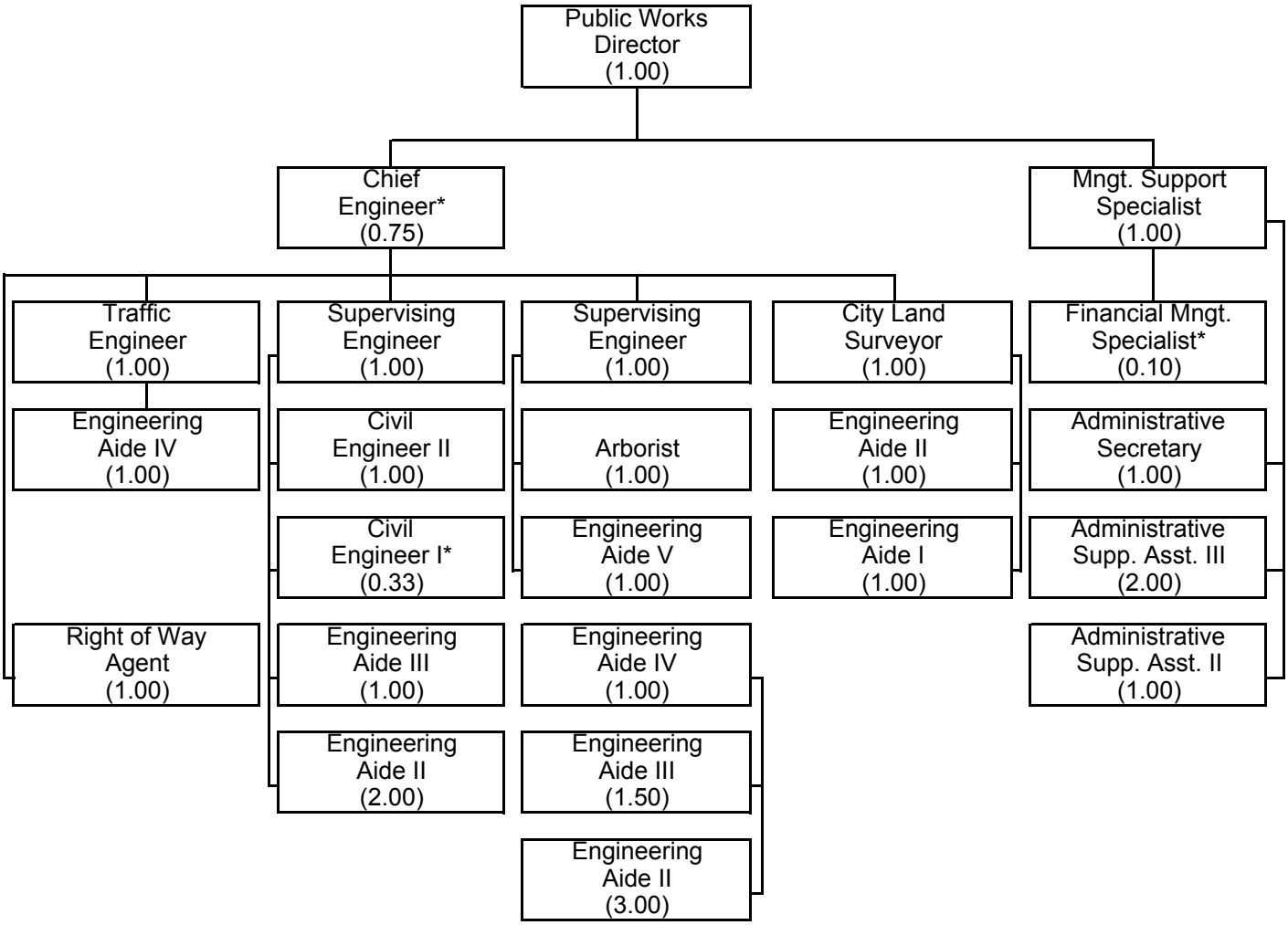
COMPARATIVE DATA - PROTECTIVE INSPECTION

	Columbia, MO	Springfield, MO	Ames, IA	St. Joseph, MO	Champaign, IL
Protective Inspection:					
Population	**90,967**	**150,060**	**53,094**	**71,948**	**71,187**
Number of Employees	16	29	11	12	11
Employees Per 1,000 Population	0.179	0.193	0.207	0.167	0.155
No. of Building Inspections	43,161	300,000	12,300	0*	8,653

NOTES:
Number of inspections for Columbia includes zoning, signs, complaints, housing, business license, Neighborhood Response Team, housing and rental inspections.
- For all cities Number of Employees includes administrative, clerical and field inspectors.
- The City of Champaign and the City of St. Joseph do not have a Rental Inspection Program.
- Zoning enforcement at St. Joseph and Champaign is done by the Planning Department.
- Champaign's Planning Department inspects signs.
- Springfield's rental inspections are done by Health Department and the inspection numbers are approximated, current exact numbers were not available.
- St. Joseph does not track quantity/type of inspections.

City of Columbia - Public Works Administration & Engineering

26.68 FTE Positions



* Positions are budgeted in various Public Works divisions and/or funds

Public Works - Administration and Engineering

110-6010 to 110-6019

DESCRIPTION

The Administration section provides management of all divisions and functions of the Department including Engineering, Protective Inspection, Streets, Traffic, Transit, Regional Airport, Sanitary Sewer, Parking, Solid Waste, Custodial and Maintenance Services, Fleet Operations, Public Improvements, and Right-of-Way acquisition. The Engineering Division provides survey, design, contract administration and inspection of various public improvement projects, reviews of subdivision improvements, issuance of permits and inspection of all construction on public right-of-way.

HIGHLIGHTS / SIGNIFICANT CHANGES

Major roadways such as Roger I. Wilson Drive, Brown School Road, and Garth Avenue from Thurman to Blueridge including the bridge over Bear Creek were constructed during this past year. Major roadways currently under construction include: East Broadway from Brickton to Old 63, Green Meadows Road from Providence to Grindstone Parkway and Blueridge Road from Garth to Rangeline. Southampton Drive, a major roadway on new alignment from Grindstone Parkway to the east terminus is in final design and Right of Way negotiation. Continued emphasis will be placed on sidewalk construction, including removing sidewalk barriers in the downtown area. A sidewalk along the north side of Business Loop 70 from Creasy Springs Road to Garth Avenue is programmed as a state discretionary enhancement project and is in Right of Way negotiation and will be bid later in 2005.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 1,588,966	$ 1,682,284	$ 1,623,749	$ 1,793,209	6.6%
Supplies and Materials	93,022	94,920	81,856	99,143	4.4%
Travel and Training	6,737	7,805	8,500	7,805	0.0%
Intragovernmental Charges	167,773	153,809	154,347	191,360	24.4%
Utilities, Services, & Misc.	50,433	75,540	63,746	80,387	6.4%
Capital	0	0	0	17,000	
Other	0	0	0	0	
Total	**$ 1,906,931**	**$ 2,014,358**	**$ 1,932,198**	**$ 2,188,904**	**8.7%**

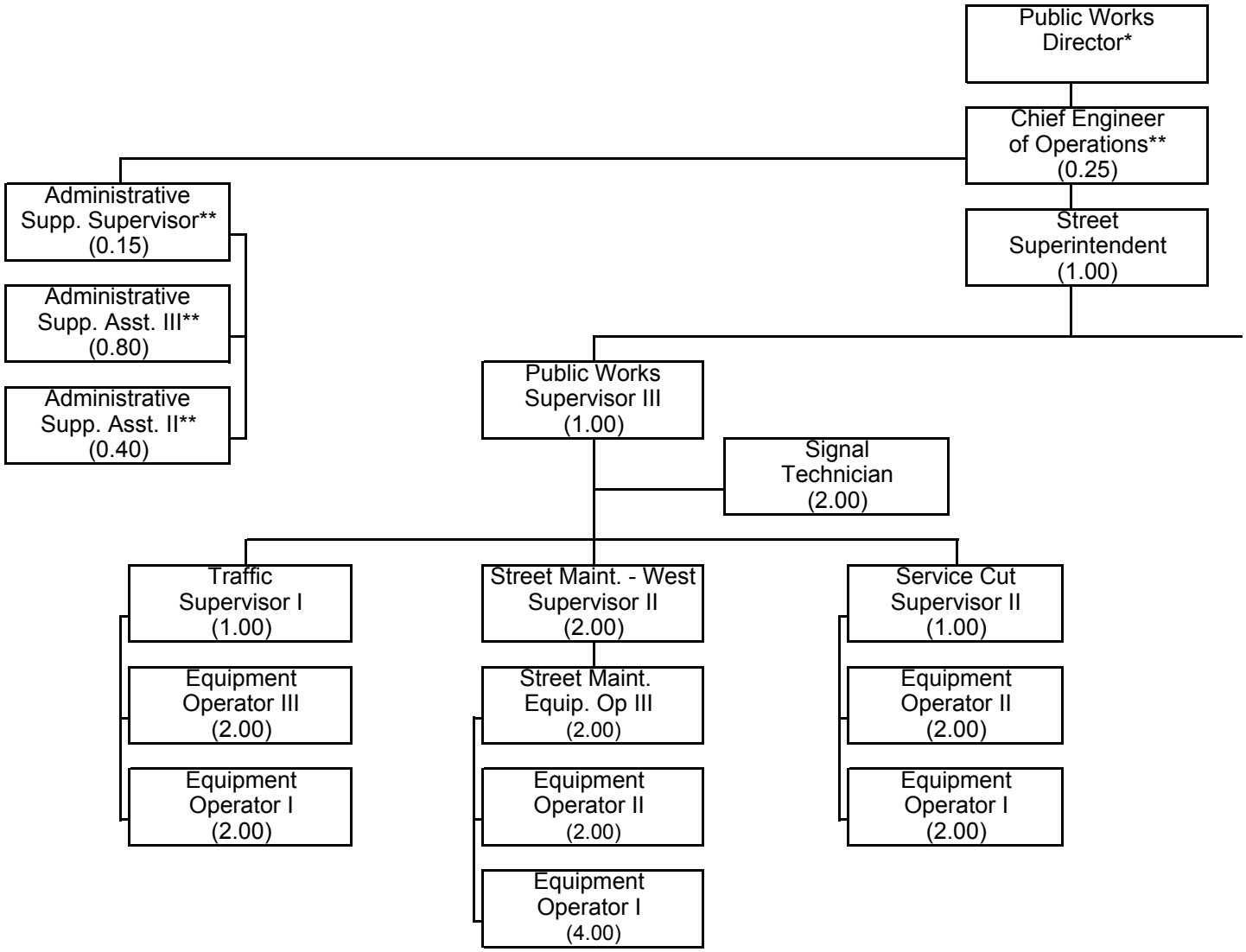
AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
5901 - Director of Public Works	1.00	1.00	1.00	1.00	
5105 - Supervising Engineer	2.00	2.00	2.00	2.00	
5104 - Chief Engineer	0.75	0.75	0.75	0.75	
5103 - Traffic Engineer	1.00	1.00	1.00	1.00	
5102 - Civil Engineer II	1.00	1.00	1.00	1.00	
5101 - Civil Engineer I	0.33	0.33	0.33	0.33	
5023 - City Land Surveyor	1.00	1.00	1.00	1.00	
5012 - Right-of-Way Agent	1.00	1.00	1.00	1.00	
5007 - Arborist	1.00	1.00	1.00	1.00	
5005 - Engineering Aide V	1.00	1.00	1.00	1.00	
5004 - Engineering Aide IV	1.50	1.50	1.50	2.00	0.50
5003 - Engineering Aide III	2.00	2.50	2.50	2.50	
5002 - Engineering Aide II	6.00	6.00	6.00	6.00	
5001 - Engineering Aide I	1.00	1.00	1.00	1.00	
4203 - Management Support Spec.	1.00	1.00	1.00	1.00	
4201 - Financial Mgmt. Spec.	0.10	0.10	0.10	0.10	
1101 - Administrative Secretary	1.00	1.00	1.00	1.00	
1003 - Admin. Support Assistant III	2.00	2.00	2.00	2.00	
1002 - Admin. Support Assistant II	1.00	1.00	1.00	1.00	
Total Personnel	**25.68**	**26.18**	**26.18**	**26.68**	**0.50**
Permanent Full-Time	25.18	25.68	25.68	26.68	1.00
Permanent Part-Time	0.50	0.50	0.50	0.00	(0.50)
Total Permanent	**25.68**	**26.18**	**26.18**	**26.68**	**0.50**

(THIS PAGE INTENTIONALLY LEFT BLANK)

City of Columbia - Public Works Streets Department

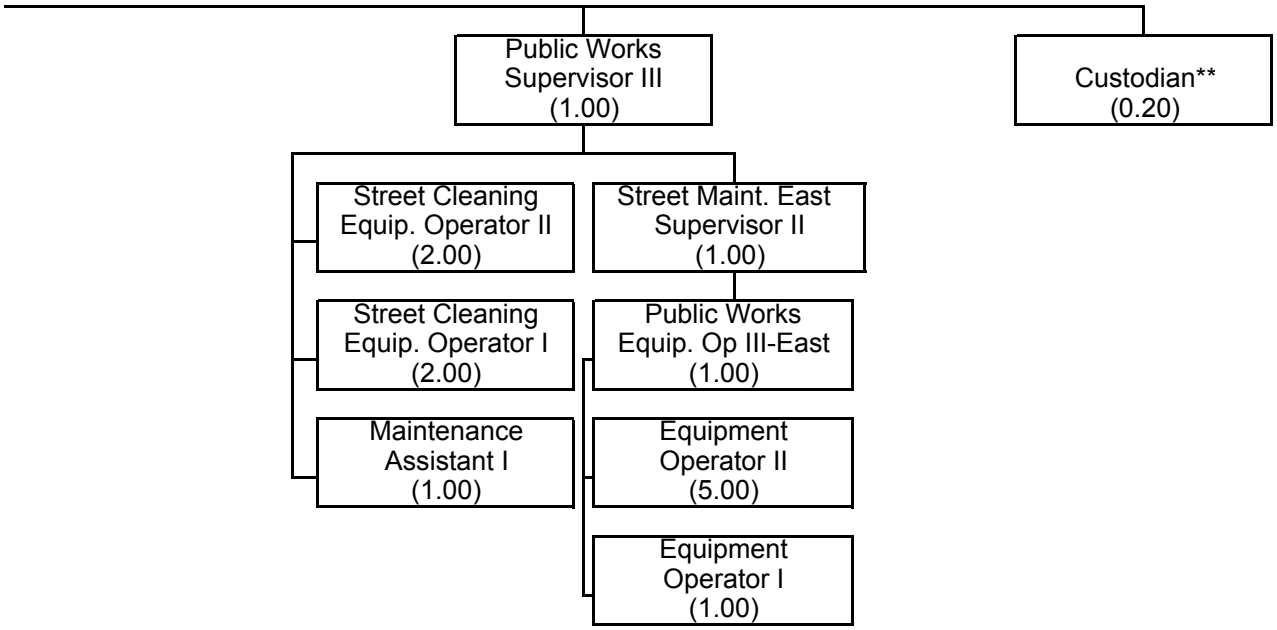
39.80 FTE Positions



* Position not included in Street Department's FTE count.
** Positions are budgeted in various Public Works divisions and/or funds

City of Columbia - Public Works Streets Department

39.80 FTE Positions



* Position not included in Street Department's FTE count.
** Positions are budgeted in various Public Works divisions and/or funds

DESCRIPTION

The Street Division provides maintenance of 26.15 miles of unimproved streets and 390.49 miles of improved streets, snow removal on all City streets, mechanical and manual street cleaning, mowing of public right-of-ways, and utility service cut repairs. The Traffic Maintenance Division fabricates, installs and maintains approximately 20,000 traffic control and street names signs, paints 1,200,000 feet of pavement striping, paints curbs/crosswalks/symbols, and provides traffic signal maintenance.

HIGHLIGHTS / SIGNIFICANT CHANGES / GOALS

Continued emphases will be given to our normal street maintenance program, including asphalt overlay and sealcoating. A total of $400,000 is available for contract street maintenance work to maintain the overall condition of Columbia's streets during FY 2005. The Street division operates and maintains a SQL server housing an asset management system that permits analysis of maintenance costs and infrastructure condition. The addition of a pavement striping and sign crew in FY 2004 has increased the amount of pavement striping on city streets and improved the response time for installing and repairing signs. An additional sweeper, budgeted in FY 2004 has improved the cleanliness and appearance of bike lanes. Property acquisition has been completed for a bulk salt storage and loading facility and construction is anticipated during FY 2006. The addition of a safety/clean-up crew has improved response to citizens alerting the city of safety and other concerns along city streets as well as, proactively locating areas requiring trash and brush clean-up.

FY 2006 Goal - An additional signal technician will assist in increased maintenance needs for signalized areas within the city, which will help high traffic flow areas. The additional $300,000 for contract milling and overlay funds will allow the street division to noticeably increase the street maintenance needs throughout the city each year which supports the budget message goal of "Well-maintained Total Transportation System, including Roads and Sidwalk/Pedways".

BUDGET DETAIL

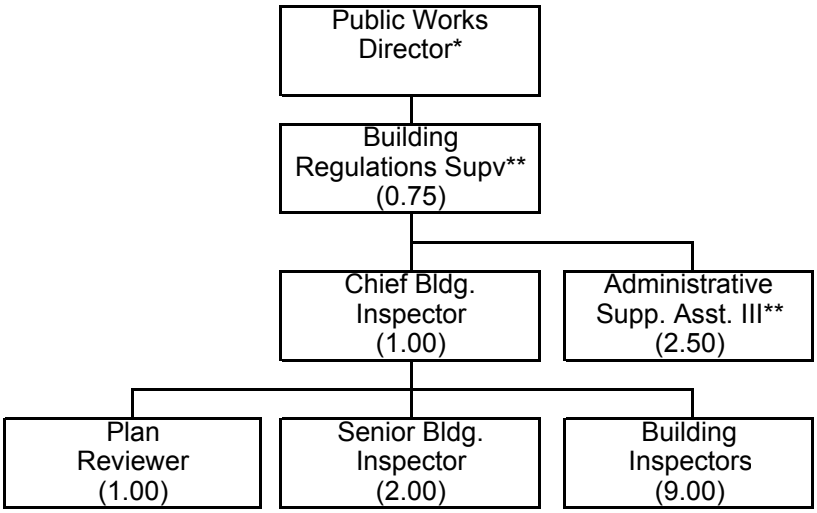
	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 1,859,037	$ 2,065,436	$ 2,038,639	$ 2,217,689	7.4%
Supplies and Materials	1,088,519	1,360,230	1,296,420	1,317,058	(3.2%)
Travel and Training	150	3,253	2,429	3,253	0.0%
Intragovernmental Charges	152,320	158,290	158,910	148,917	(5.9%)
Utilities, Services, & Misc.	362,179	837,462	786,614	1,175,799	40.4%
Capital	740,388	566,480	564,000	641,449	13.2%
Other	0	0	0	29,607	
Total	**$ 4,202,593**	**$ 4,991,151**	**$ 4,847,012**	**$ 5,533,772**	**10.9%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
5104 - Chief Engineer	0.25	0.25	0.25	0.25	
3033 - Traffic Signal Technician	1.00	1.00	1.00	2.00	1.00
2401 - Maintenance Assistant I	1.00	1.00	1.00	1.00	
2310 - Public Works Supervisor II-773	2.00	3.00	3.00	3.00	
2309 - Public Works Supervisor I-773	0.00	0.00	0.00	0.00	
2308 - Streets Superintendent	1.00	1.00	1.00	1.00	
2307 - Public Works Supervisor III	2.00	2.00	2.00	2.00	
2306 - Public Works Supervisor II	1.00	1.00	1.00	1.00	
2305 - Public Works Supervisor I	1.00	1.00	1.00	1.00	
2303 - Equipment Operator III-773	5.00	5.00	5.00	5.00	
2300 - Equipment Operator II-773	11.00	11.00	11.00	11.00	
2299 - Equipment Operator I-733	11.00	11.00	11.00	11.00	
2003 - Custodian	0.20	0.20	0.20	0.20	
1004 - Administrative Support Supv.	0.15	0.15	0.15	0.15	
1003 - Admin. Support Assistant III	0.80	0.80	0.80	0.80	
1002 - Admin. Support Assistant II	0.40	0.40	0.40	0.40	
Total Personnel	**37.80**	**38.80**	**38.80**	**39.80**	**1.00**
Permanent Full-Time	37.80	38.80	38.80	39.80	1.00
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**37.80**	**38.80**	**38.80**	**39.80**	**1.00**

City of Columbia - Public Works Protective Inspection

16.25 FTE Positions



* Position not included in divisions' FTE count
**Positions are budgeted in various Public Works divisions and/or funds

Public Works - Protective Inspection

110-6030

DESCRIPTION

Protective Inspection is responsible for administering the building, electrical, plumbing and mechanical, zoning, sign, subdivision, property maintenance and rental unit conservation ordinances. This Division also reviews plans and issues permits, including occupancy permits following appropriate inspections. Staff assistance is provided to the Building Construction Code Commission, trades licensing boards and appeal boards such as the Zoning Board of Adjustment and licensing boards. Staff is a member of and participates in Neighborhood Response Team planning and inspections. The division provides construction management services on selected City owned building capitol improvement projects.

HIGHLIGHTS / SIGNIFICANT CHANGES / GOALS

Inspection services will continue at current levels for new construction, building additions, building alterations and rental inspection. Code enforcement inspection levels have and will continue to increase, with focused attention given to open or dangerous buildings. The increase in code enforcement is due to additional staffing. Protective Inspection has dedicated one staff position and crossed trained a second inspector for proper coverage of this operational area. We are aggressively seeking out open and other types of substandard structures through our increased involvement in NRT and intradivisional initiatives.

FY 2006 Goal - The purchase of an application software supports the budget message goal of "Enhance Economic Stability and Growth". This software will allow individuals/customers to access and apply for building permits from the city website and will improve the City's service to the building community. In addition, we will continue to increase code enforcement inspection levels, new construction, building additions, building alterations, and rental inspections.

BUDGET DETAIL

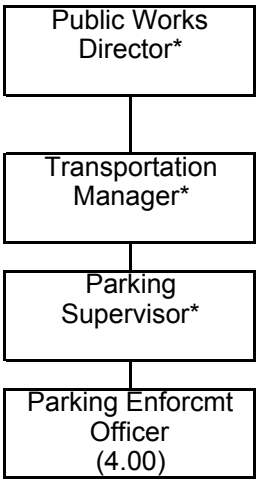
	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 767,137	$ 878,093	$ 849,397	$ 928,286	5.7%
Supplies and Materials	39,430	43,240	42,169	58,063	34.3%
Travel and Training	684	3,012	1,262	3,012	0.0%
Intragovernmental Charges	129,322	132,141	132,141	162,807	23.2%
Utilities, Services, & Misc.	34,637	71,109	72,985	71,547	0.6%
Capital	14,435	69,000	63,000	30,500	(55.8%)
Other	20,545	0	0	0	
Total	**$ 1,006,190**	**$ 1,196,595**	**$ 1,160,954**	**$ 1,254,215**	**4.8%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
4102 - Plan Reviewer	1.00	1.00	1.00	1.00	
3205 - Building Regulations Supv.	0.75	0.75	0.75	0.75	
3204 - Chief Building Inspector	1.00	1.00	1.00	1.00	
3203 - Senior Inspector	2.00	2.00	2.00	2.00	
3202 - Building Inspector	8.00	9.00	9.00	9.00	
1003 - Admin. Support Assistant III	2.00	2.50	2.50	2.50	
Total Personnel	**14.75**	**16.25**	**16.25**	**16.25**	
Permanent Full-Time	14.75	16.25	16.25	16.25	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**14.75**	**16.25**	**16.25**	**16.25**	

City of Columbia - Public Works Parking Enforcement

4.00 FTE Positions



* Positions not included in Parking Enforcement's FTE count.

Public Works - Parking Enforcement

110-6420

DESCRIPTION

The Parking Enforcement Division is responsible for administering the parking ordinances of the City via parking control enforcement in the central business district and the metered University streets. The Parking Enforcement Section is responsible for enforcing the parking and loading zone ordinances adopted by the City Council, which seek to ensure adequate parking for downtown employees, customers, and businesses. Works with the City Prosecutor's, office, affected businesses, and consumers in the identification and mitigation of problematic enforcement zones.

HIGHLIGHTS / SIGNIFICANT CHANGES

Emphasis will continue on enforcing parking ordinances to optimize parking in the downtown and university areas, thereby improving traffic flow and enhancing the economic viability of the central business district. Special emphasis will continue toward ensuring that the public is aware that the hours of operation for all parking meters, garages and lots is 8:00 am to 6:00 pm and that parking is enforced during those hours Monday through Saturday.

BUDGET DETAIL

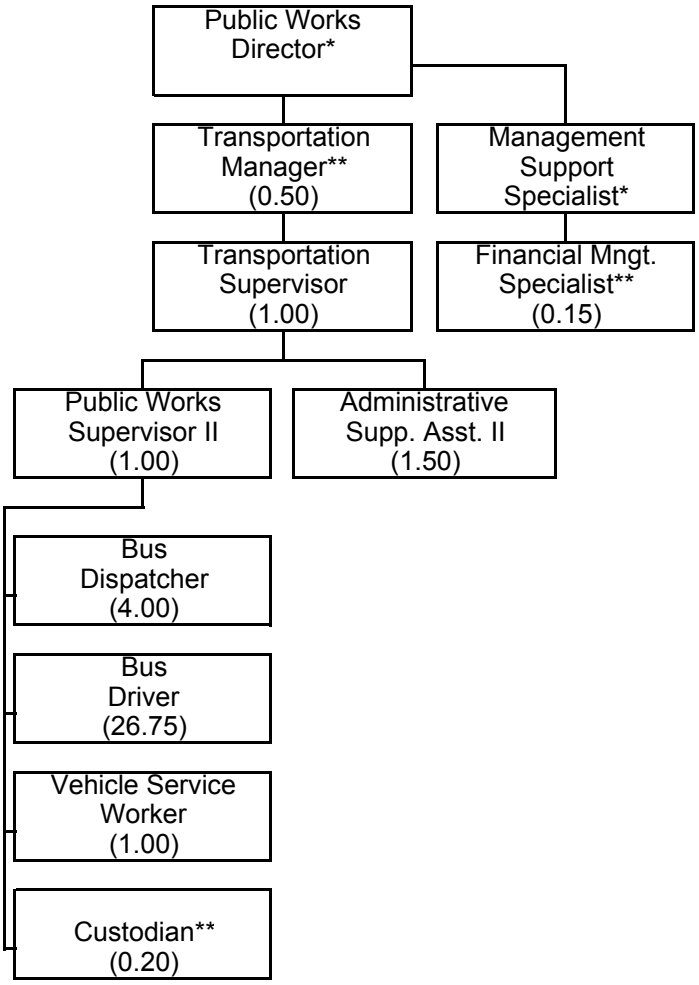
	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 140,589	$ 149,442	$ 147,695	$ 157,884	5.6%
Supplies and Materials	3,112	5,534	5,051	4,504	(18.6%)
Travel and Training	570	300	300	300	0.0%
Intragovernmental Charges	7,261	6,634	6,634	3,674	(44.6%)
Utilities, Services, & Misc.	2,362	5,657	5,362	5,657	0.0%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	**$ 153,894**	**$ 167,567**	**$ 165,042**	**$ 172,019**	**2.7%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
3021 - Parking Enforcement Officer	4.00	4.00	4.00	4.00	
Total Personnel	**4.00**	**4.00**	**4.00**	**4.00**	
Permanent Full-Time	4.00	4.00	4.00	4.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**4.00**	**4.00**	**4.00**	**4.00**	

City of Columbia - Public Works Transportation

36.10 FTE Positions



* Positions not included in Tranportation's FTE count.
** Positions are budgeted in various Public Works divisions and/or funds

(THIS PAGE INTENTIONALLY LEFT BLANK)

Public Transportation - Summary

Fund 553

DEPARTMENT DESCRIPTION

Columbia Transit (CT) operates to provide public transportation to as many citizens as possible at the lowest possible cost, while maintaining timely and dependable service.

DEPARTMENT OBJECTIVES

To provide mass transportation to as many citizens as possible, at the lowest possible cost, while maintaining timely and dependable service.

APPROPRIATIONS

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 1,626,955	$ 1,963,435	$ 1,919,636	$ 2,167,518	10.4%
Supplies & Materials	582,396	680,601	676,151	826,846	21.5%
Travel & Training	3,723	6,075	6,075	6,075	0.0%
Intragovernmental Charges	333,314	329,498	329,599	350,208	6.3%
Utilities, Services & Misc.	280,639	1,339,064	1,346,050	984,282	(26.5%)
Capital	0	79,650	66,000	0	(100.0%)
Other	427,020	474,524	464,869	448,498	(5.5%)
Total	**3,254,047**	**4,872,847**	**4,808,380**	**4,783,427**	**(1.8%)**
Summary					
Operating Expenses	2,825,412	3,337,030	3,282,652	3,802,725	14.0%
Non-Operating Expenses	427,020	474,524	478,085	445,023	(6.2%)
Debt Service	0	0	0	3,475	
Capital Additions	0	79,650	66,000	0	(100.0%)
Capital Projects	1,615	981,643	981,643	532,204	(45.8%)
Total Expenses	$ **3,254,047**	$ **4,872,847**	$ **4,808,380**	$ **4,783,427**	**(1.8%)**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
Columbia Transit	21.01	22.14	22.14	21.14	(1.00)
Paratransit System	10.48	10.48	10.48	11.48	1.00
University Shuttle	0.61	2.48	2.48	3.48	1.00
Total Personnel	**32.10**	**35.10**	**35.10**	**36.10**	**1.00**
Permanent Full-Time	27.85	27.85	27.85	28.85	1.00
Permanent Part-Time	4.25	7.25	7.25	7.25	
Total Permanent	**32.10**	**35.10**	**35.10**	**36.10**	**1.00**

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 2004	Budget FY 2005	Estimated University FY 2005	Estimated Fixed Route FY 2005	Estimated FY 2006
Fixed Routes:					
Unlinked Passenger Trips	1,257,628	1,284,701	746,572	538,129	1,310,395
Total Actual Vehicle Miles (1)	495,714	495,714	74,357	421,357	495,714
Total Actual Vehicle Hours (2)	62,195	62,195	13,414	34,689	62,195
Total Actual Revenue Miles (3)	425,793	425,793	36,391	389,402	425,793
Total Actual Vehicle Revenue Hours (4)	59,840	59,840	12,666	33,082	59,840
Total Actual Scheduled Revenue Miles (5)	430,138	430,138	68,822	361,316	430,138
Number of Road calls	13	15	2	13	17
Fuel Consumptions (in Gallons)	136,968	137,000	24,660	112,340	137,000
Wheelchair Loadings	4,232	4,444	N/A	4,444	4,532
Lift Failures	0	0	N/A	0	0
Missed Routes	0	4	N/A	4	5
Average Cost/Revenue Mile	$5.49	$5.54	N/A	$5.54	$5.59
Average Cost Per Passenger	$1.86	$1.88	N/A	$1.88	$1.90
ParaTransit:					
Unlinked Passenger Trips (6)	23,649	26,000	N/A	N/A	28,000
Total Actual Vehicle Miles	151,769	166,946	N/A	N/A	180,302
Total Vehicle Hours	14,040	15,444	N/A	N/A	16,679
Total Actual Revenue Miles	118,671	130,538	N/A	N/A	140,981
Number of Road Calls	0	3	N/A	N/A	6
Fuel Consumption	28,084	29,500	N/A	N/A	30,090
Average Cost/Revenue Mile	$4.18	$4.22	N/A	N/A	$4.26
Average Cost Per Passenger	$21.00	$21.21	N/A	N/A	$21.42

(1) The miles that vehicles travel while in revenue service, plus deadhead miles (Grissum bldg. to route starting point).
(2) The hours that vehicles travel while in revenue service, plus deadhead hours (Grissum bldg. to route starting point).
(3) The miles that vehicles travel while in revenue service, excluding deadhead miles.
(4) The hours that vehicles travel while in revenue service, excluding deadhead hours.
(5) The vehicle revenue miles computed from the scheduled service.
(6) The Unlinked Passenger Trips are paid trips only.

COMPARATIVE DATA

	Columbia, MO	St. Joseph, MO	Iowa City, IA	Springfield, MO	Fayetteville, AR	Ames, IA
Population	**90,967**	**71,948**	**63,213**	**150,060**	**67,442**	**53,094**
Number of Employees*	35	53	55	63	31	140
Employees Per 1,000 Population	0.386	0.737	0.870	0.420	0.460	2.637
Regular Route Fare	$0.50	$0.50	$0.75	$0.75	FREE	$1.00
Trips Per Employee	15,899	7,925	27,468	24,259	45,161	33,767
Annual Ridership:						
Regular Route**	532,801	420,000	1,510,757	1,528,321	1,400,000	4,727,432
Demand Responsive	23,649	N/A	58,773	17,640	5,000	14,205
Operating Cost Per Passenger:						
Regular Route	$1.86	$9.11	$1.87	$3.04	$0.76	$0.83
Demand Responsive	$21.00	N/A	$12.63	$32.90	$30.00	$11.71

* Full Time Equivalents
** Reqular route only includes fixed route.

Public Transportation - Columbia Transit

553-6110

DESCRIPTION

This Division is responsible for all transit services except contracted University Shuttle and Para-transit services. Scheduled transit service is provided on four cross town routes and on a.m./p.m. commuter routes. Special services are offered during MU home football games.

HIGHLIGHTS / SIGNIFICANT CHANGES

Ridership remains constant with no decrease. System efficiency continues to improve with added emphasis on customer service and policy enforcement. This has further enhanced Columbia Transit's pulse/timed system, optimizing travel throughout the city. Additionally, Columbia Transit implemented route enhancements (June, 2004) throughout the system which have increased efficiencies and better aligned the route system with the changing community. Passengers now enjoy a transit system that operates on schedule as well as taking them to more popular destinations. An estimated ridership of 538,129 is anticipated in FY 2006.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 947,442	$ 1,100,205	$ 963,507	$ 1,094,010	(0.6%)
Supplies and Materials	421,441	461,328	450,273	536,487	16.3%
Travel and Training	3,337	4,325	4,325	4,325	0.0%
Intragovernmental Charges	291,545	296,944	296,944	320,197	7.8%
Utilities, Services, & Misc.	191,587	276,340	264,667	279,534	1.2%
Capital	0	79,650	66,000	0	(100.0%)
Other	427,020	474,524	464,869	448,498	(5.5%)
Total	**$ 2,282,372**	**$ 2,693,316**	**$ 2,510,585**	**$ 2,683,051**	**(0.4%)**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
4702 - Transportation Manager	0.50	0.50	0.50	0.50	
4201 - Financial Mgmt Spec.	0.15	0.15	0.15	0.15	
2505 - Transportation Supervisor	0.62	0.62	0.62	0.62	
2504 - Bus Dispatcher	2.30	1.80	1.80	1.80	
2502 - Bus Driver	16.00	18.25	18.25	17.25	(1.00)
2306 - Public Works Supervisor II	0.62	0.62	0.62	0.62	
2102 - Vehicle Service Worker	0.62	0.00	0.00	0.00	
2003 - Custodian	0.20	0.20	0.20	0.20	
Total Personnel	**21.01**	**22.14**	**22.14**	**21.14**	**(1.00)**
Permanent Full-Time	17.26	16.89	16.89	15.89	(1.00)
Permanent Part-Time	3.75	5.25	5.25	5.25	
Total Permanent	**21.01**	**22.14**	**22.14**	**21.14**	**(1.00)**

Public Transportation - Paratransit System

553-6120

DESCRIPTION

The Para-transit system provides service to persons with a disability that prevents them from riding the regular fixed route buses. This service is supplemental to the fixed route service and is required by the Americans with Disabilities Act (ADA).

HIGHLIGHTS / SIGNIFICANT CHANGES

This system provides "curb to curb" service and is demand responsive. Users of the system must be certified as ADA eligible. The system provides service to certified riders anywhere within the City; however, users inside the ADA para-transit service area have priority over users outside the ADA para-transit service area. Para-Transit service is provided by eight mini buses that are lift equipped. In FY 2006, Columbia Transit will replace two old Paratransit Vans with federal funding received in mid FY 2005. Due to tightening of the client recertification criteria, ridership for FY 2005 continued to drop to approximately 25,000. For FY 2006 Columbia Transit estimates ridership to remain at approximately 25,000.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 346,927	$ 486,498	$ 483,826	$ 538,551	10.7%
Supplies and Materials	87,853	87,472	101,253	94,243	7.7%
Travel and Training	386	1,500	1,500	1,500	0.0%
Intragovernmental Charges	25,199	26,115	26,216	19,192	(26.5%)
Utilities, Services, & Misc.	36,187	44,579	46,740	45,312	1.6%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	**$ 496,552**	**$ 646,164**	**$ 659,535**	**$ 698,798**	**8.1%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
2505 - Transportation Supervisor	0.25	0.25	0.25	0.25	
2504 - Bus Dispatcher	0.60	1.10	1.10	1.10	
2502 - Bus Driver	7.75	7.50	7.50	8.50	1.00
2306 - Public Works Supervisor II	0.13	0.13	0.13	0.13	
2102 - Vehicle Service Worker	0.25	0.00	0.00	0.00	
1002 - Admin. Support Assistant II	1.50	1.50	1.50	1.50	
Total Personnel	**10.48**	**10.48**	**10.48**	**11.48**	**1.00**
Permanent Full-Time	9.98	8.48	8.48	9.48	1.00
Permanent Part-Time	0.50	2.00	2.00	2.00	
Total Permanent	**10.48**	**10.48**	**10.48**	**11.48**	**1.00**

Public Transportation - University Shuttle

553-6130

DESCRIPTION

This service provides transportation service from outlying University parking facilities to designated University campus areas, and is reimbursed via contractual agreement with the University.

HIGHLIGHTS / SIGNIFICANT CHANGES

The new contract for shuttle service with the University of Missouri began in FY 2004. This new contract increased the hours of operation to seven days per week, providing bus services from the central campus area to the Hearnes and Trowbridge parking lots for both students and employees. In early 2005 the daytime shuttle service was increased to six vehicles from the current four and an additional hour of service was added at the end of the day. In addition, daytime shuttle services, handicapped accessible service similar to what the City provides for Paratransit services, and extended services on fixed routes will be provided. During FY 2006 we will be providing additional services to the University for new parking at Reactor Field. We are estimating ridership of over 500,000 students.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 332,586	$ 376,732	$ 472,303	$ 534,957	42.0%
Supplies and Materials	73,102	131,801	124,625	196,116	48.8%
Travel and Training	0	250	250	250	0.0%
Intragovernmental Charges	16,570	6,439	6,439	10,819	68.0%
Utilities, Services, & Misc.	51,250	36,502	53,000	127,232	248.6%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	**$ 473,508**	**$ 551,724**	**$ 656,617**	**$ 869,374**	**57.6%**

D PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
2505 - Transportation Supervisor	0.13	0.13	0.13	0.13	
2504 - Bus Dispatcher	0.10	0.10	0.10	1.10	1.00
2502 - Bus Driver	0.00	1.00	1.00	1.00	
2306 - Public Works Supervisor II	0.25	0.25	0.25	0.25	
2102 - Vehicle Service Worker	0.13	1.00	1.00	1.00	
	0.61	**2.48**	**2.48**	**3.48**	**1.00**
Permanent Full-Time	0.61	2.48	2.48	3.48	1.00
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**0.61**	**2.48**	**2.48**	**3.48**	**1.00**

Public Transportation-Capital Projects

553-6188

MAJOR PROJECTS

Columbia Transit continues to update its fleet and facilities by appropriating local funds with available FTA grants. Some of the upcoming projects will include refurbishing and expanding the Wabash Station operations center, upgrading approximately 22 GFI Fareboxes, and procuring five basic fareboxes.

HIGHLIGHTS / SIGNIFICANT CHANGES / GOALS

FY 2006 Goal - The awarding of funding for the renovation and expansion of the Wabash Station in FY 2005 supports the budget message goal of "Continued Investment in Buildings and Infrastructure". This renovation will help to preserve our historic downtown City public buildings and make the Wabash station more appealing to customers/citizens.
New funding for FY 2006 includes the addition of self lubricating systems to 26 of our fixed route vehicles, funding for benches and shelters, the replacement of a support vehicle, as well as the replacement of two paratransit vehicles.

FISCAL IMPACT

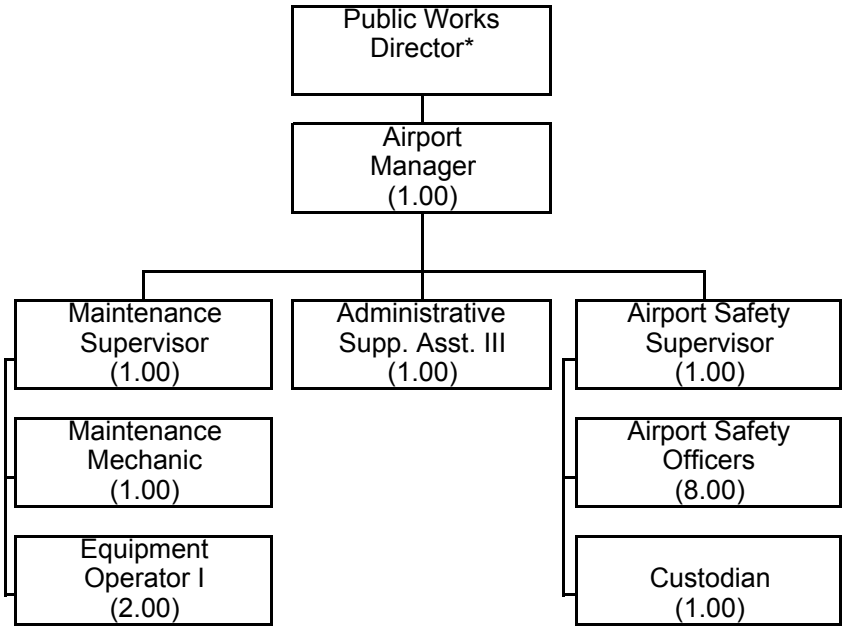
Columbia Transit attempts to maintain a prudent replacement schedule to ensure a fleet that does not require extensive resources to maintain. The replacement of vehicles is greatly influenced by the availability of federal funds as well as local dollars.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 0	$ 0	$ 0	$ 0	
Supplies and Materials	0	0	0	0	
Travel and Training	0	0	0	0	
Intragovernmental Charges	0	0	0	0	
Utilities, Services, & Misc.	1,615	981,643	981,643	532,204	(45.8%)
Capital	0	0	0	0	
Other	0	0	0	0	
Total	**$ 1,615**	**$ 981,643**	**$ 981,643**	**$ 532,204**	**(45.8%)**

City of Columbia - Public Works Regional Airport

16.00 FTE Positions



* Position not included in Airport's FTE count.

(THIS PAGE INTENTIONALLY LEFT BLANK)

Regional Airport Fund - Summary

Fund 554

DEPARTMENT DESCRIPTION

The purpose of the Columbia Regional Airport is to provide safe and usable Airport facilities for the operation of commercial, general aviation and military aircraft, and to foster and create a healthy environment so that the community may access the national air transportation system and promote the economic growth of the region.

DEPARTMENT OBJECTIVES

To prudently protect the taxpayers' investment by managing the Airport in strict accordance with Federal Aviation Administration and Transportation Security Administration regulations by providing a certified airport which consists of a fully staffed fire and law enforcement office, maintenance, and administration. To offer a safe, serviceable, and attractive place for air travelers, commercial airlines, general aviation, charter services, air cargo, and supporting tenants; and to implement innovative ways to increase revenues, procure new airline services, and increase the traffic flow through the facility.

APPROPRIATIONS

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 825,971	$ 867,634	$ 862,648	$ 897,595	3.5%
Supplies & Materials	106,285	161,312	150,376	162,514	0.7%
Travel & Training	4,255	7,348	6,663	18,448	151.1%
Intragovernmental Charges	139,193	140,496	140,496	144,114	2.6%
Utilities, Services & Misc.	893,513	412,781	368,880	1,399,322	239.0%
Capital	20,663	40,000	24,796	20,000	(50.0%)
Other	501,956	503,800	554,584	544,648	8.1%
Total	**2,491,836**	**2,133,371**	**2,108,443**	**3,186,641**	**49.4%**
Summary					
Operating Expenses	1,290,668	1,398,496	1,337,988	1,455,993	4.1%
Non-Operating Expenses	511,576	499,000	549,858	542,698	8.8%
Debt Service	7,380	4,800	4,726	1,950	(59.4%)
Capital Additions	20,663	40,000	24,796	20,000	(50.0%)
Capital Projects	661,549	191,075	191,075	1,166,000	510.2%
Total Expenses	$ **2,491,836**	$ **2,133,371**	$ **2,108,443**	$ **3,186,641**	**49.4%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
Administration	2.00	2.00	2.00	2.00	
Airfield Areas	4.00	4.00	4.00	4.00	
Terminal Areas	1.00	1.00	1.00	1.00	
Public Safety	9.00	9.00	9.00	9.00	
Snow Removal	0.00	0.00	0.00	0.00	
Total Personnel	**16.00**	**16.00**	**16.00**	**16.00**	
Permanent Full-Time	16.00	16.00	16.00	16.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**16.00**	**16.00**	**16.00**	**16.00**	

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 2004	Budget FY 2005	Estimated FY 2006
Airport Public Safety:			
No. of Annual Airfield Operations	32,972	45,000	45,000
No. of Based Aircraft	65	65	65
Annual No. of Enplaned Passengers	17,925	20,000	20,000
Annual No. of Deplaned Passengers	17,463	20,000	20,000
Airport Maintenance:			
Sq. Yards of Pavement Surface	464,950	464,950	464,950
Hours of Snow Removal Activities	423	800	800
Tons of Sand/Chemical Deicing Utilized	242	450	450

COMPARATIVE DATA

	Columbia, MO	Burlington, IA	Dubuque, IA	Mason City, IA	Tupelo, MS	Joplin, MO
Population *	**357,912**	**130,000**	**406,000**	**320,000**	**160,000**	**450,000**
Number of Employees	16	5	22	5	18	8
Employees Per 1,000 Population	0.045	0.038	0.054	0.016	0.113	0.018
No. of Annual Enplanements	17,925	7,385	39,002	15,685	20,669	10,411
No. of Carriers	1	1	1	1	1	1
Annual Ground Rent Rate	0.08/sq ft	0.10/sq ft	0.16/sq ft	0.10/sq ft	0.40/sq ft	0.067/sq ft
Landing Fee Per 1,000 #GLW	0.78	0.75	1.00	0.56	0.90	0.42

* Populations shown are service area populations, not city populations.

Airport - Administration

554-6210

DESCRIPTION

Airport Administration is responsible for the overall operation and management of the Columbia Regional Airport. As part of the Public Works Department, Airport Administration works closely with other City departments, the Missouri Department of Transportation (MoDOT), the Transportation Security Administration, and the Federal Aviation Administration. Airport Administration is responsible for negotiating and managing Airport real estate leases, concessionaire contracts, and collecting Airport revenues. Airport Administration handles public relations activities, Airport improvement and development projects, and oversees the operation of the Public Safety and Airport Maintenance Programs.

HIGHLIGHTS / SIGNIFICANT CHANGES

Our continued efforts to publicize the advantages of flying from Columbia, using the support of such organizations as the Mid Missouri Tourism Council, enplanement totals and percentages are increasing for the market, although total numbers are still below desired levels. Airport Administration will continue to work closely with MODOT and with the FAA on all aspects of state and federal funding and continuous updating and reprioritizing of Airport Improvement Program (AIP) projects. Staff will be working on the retention and expansion of current tenants and marketing to acquire new tenants, either aviation or non-aviation related. The top priorities will continue to be maximizing use of existing commercial air service and obtaining additional air transportation to and from Columbia Regional Airport. On November 1, 2002, airlines began collecting the $4.50 passenger facility charge from each passenger enplaning in Columbia. The fee, which is used to fund City match requirements for capital projects, had been initially collected at below forecasted levels, but has now begun to catch up with amounts that are appropriate to current enplanement numbers. In January 2005, the restaurant lease was transferred to El Tango, LLC, and hours and services have been extended and increased. On June 1 2005, Enterprise Car Rental opened a counter at the Airport, joining the existing Hertz desk.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 123,103	$ 129,619	$ 127,551	$ 137,213	5.9%
Supplies and Materials	7,172	7,832	5,849	8,021	2.4%
Travel and Training	2,273	4,190	3,515	4,190	0.0%
Intragovernmental Charges	120,888	121,711	121,711	123,620	1.6%
Utilities, Services, & Misc.	61,612	49,300	46,542	50,974	3.4%
Capital	0	0	0	0	
Other	501,956	503,800	554,584	544,648	8.1%
Total	**$ 817,004**	**$ 816,452**	**$ 859,752**	**$ 868,666**	**6.4%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
2557 - Airport Manager	1.00	1.00	1.00	1.00	
1003 - Admin. Support Assistant III	1.00	1.00	1.00	1.00	
Total Personnel	**2.00**	**2.00**	**2.00**	**2.00**	
Permanent Full-Time	2.00	2.00	2.00	2.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**2.00**	**2.00**	**2.00**	**2.00**	

(THIS PAGE INTENTIONALLY LEFT BLANK)

Airport - Airfield Areas

554-6220

DESCRIPTION

The duties of this Program are to assure that the runways, taxiways and other airfield operating areas are maintained in accordance with FAA standards with regard to safety and airfield maintenance. This includes airfield lighting, pavement maintenance and marking, snow removal, and safety area maintenance. In addition, this Program is responsible for the overall maintenance and upkeep of the City-owned Airport buildings, including two terminal buildings, the Automated Flight Service Station and backup generator building, maintenance buildings, roads, fences and adjacent land areas. The Program also maintains Airport vehicles and equipment, and is responsible for training operating personnel. During aircraft emergencies and fire fighting, the maintenance personnel assist Airport Public Safety personnel.

HIGHLIGHTS / SIGNIFICANT CHANGES

Airfield Maintenance has been able to maintain the operating areas of the airfield (runways, taxiways and aprons) in accordance with FAA standards, and has continued to maintain the 30-year old terminal buildings in good condition. During 2005, an FAA Airport Improvement Program project was completed that included rehabilitation of the most deteriorated panels on both runways and associated taxiways, repainting of all runway and taxiway markings, and completely inventorying and automating the database of all airfield pavement.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 196,726	$ 202,365	$ 203,155	$ 206,881	2.2%
Supplies and Materials	44,752	57,588	48,304	59,466	3.3%
Travel and Training	0	510	500	510	0.0%
Intragovernmental Charges	6,499	6,986	6,986	7,108	1.7%
Utilities, Services, & Misc.	41,751	53,057	50,779	60,471	14.0%
Capital	20,663	0	0	20,000	
Other	0	0	0	0	
Total	**$ 310,391**	**$ 320,506**	**$ 309,724**	**$ 354,436**	**10.6%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
2404 - Maintenance Mechanic	1.00	1.00	1.00	1.00	
2400 - Maintenance Supervisor	1.00	1.00	1.00	1.00	
2299 - Equipment Operator I	2.00	2.00	2.00	2.00	
Total Personnel	**4.00**	**4.00**	**4.00**	**4.00**	
Permanent Full-Time	4.00	4.00	4.00	4.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**4.00**	**4.00**	**4.00**	**4.00**	

Airport - Terminal Areas

554-6230

DESCRIPTION

The duties of the Terminal Area personnel are to maintain all facilities and provide custodial services to ensure the terminal buildings and areas are clean, well maintained, neat and safe for the general public's use.

HIGHLIGHTS / SIGNIFICANT CHANGES

The terminal buildings are now over 30 years old and require constant attention to maintain both the buildings and adjacent areas in a manner which reflects credit on the City and the Airport. Continued efforts will be directed toward maintaining the high standards met in the past. A high priority for the future is to accomplish an environmental assessment and to begin a preliminary terminal upgrade study, major recommendations of the recently completed airport master plan update.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 40,190	$ 50,534	$ 45,211	$ 52,690	4.3%
Supplies and Materials	38,690	52,373	51,728	53,394	1.9%
Travel and Training	0	0	0	0	
Intragovernmental Charges	369	630	630	632	0.3%
Utilities, Services, & Misc.	117,402	95,647	67,044	101,052	5.7%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	**$ 196,651**	**$ 199,184**	**$ 164,613**	**$ 207,768**	**4.3%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
2003 - Custodian	1.00	1.00	1.00	1.00	
Total Personnel	**1.00**	**1.00**	**1.00**	**1.00**	
Permanent Full-Time	1.00	1.00	1.00	1.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**1.00**	**1.00**	**1.00**	**1.00**	

Airport - Public Safety

554-6240

DESCRIPTION

Airport Safety has three primary duties: to provide crash, fire and rescue services in the event of an aircraft fire; to provide traditional fire and law enforcement protection at the Airport facility in accordance with FAA and Transportation Security Administration (TSA) regulations, City ordinances, and State statutes; and to control Airport compliance with FAA's airport certification requirements.

HIGHLIGHTS / SIGNIFICANT CHANGES

Continued emphasis will be placed on training in fire, crash rescue and law enforcement techniques to ensure compliance with FAA and TSA requirements. Airport Safety Officers are triple qualified; they are commissioned City of Columbia Police Officers, Certified Aircraft Rescue Fire Fighters, and Certified Emergency Medical Technicians. FAA and TSA security regulations require great emphasis on Airport access security and continued attention to operational and safety matters. Current TSA requirements mandate increased presence of law enforcement personnel whenever airline passenger and baggage screening operations are being conducted in preparation for commercial flights, greatly increasing the demands on the Public Safety Office. In addition, national homeland security and counter-terrorism requirements have significantly increased Safety Office responsibilities in all areas of general airport and property security. During early 2005, a new police vehicle was delivered to replace one that was increasingly difficult to maintain in operational condition. Two new Airport Safety Officers were hired and trained to replace one who retired and one who took a position closer to his home.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 458,429	$ 479,057	$ 479,253	$ 494,752	3.3%
Supplies and Materials	8,557	25,883	34,786	18,571	(28.3%)
Travel and Training	1,982	2,648	2,648	13,748	419.2%
Intragovernmental Charges	9,233	8,946	8,946	10,317	15.3%
Utilities, Services, & Misc.	7,252	11,872	8,867	8,995	(24.2%)
Capital	0	40,000	24,796	0	(100.0%)
Other	0	0	0	0	
Total	**$ 485,453**	**$ 568,406**	**$ 559,296**	**$ 546,383**	**(3.9%)**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
2555 - Airport Safety Supervisor	1.00	1.00	1.00	1.00	
2550 - Airport Safety Officer	8.00	8.00	8.00	8.00	
Total Personnel	**9.00**	**9.00**	**9.00**	**9.00**	
Permanent Full-Time	9.00	9.00	9.00	9.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**9.00**	**9.00**	**9.00**	**9.00**	

Airport - Snow Removal

554-6250

DESCRIPTION

With no personnel assigned primarily to this duty, all hands participate in snow removal efforts--Airport Maintenance, Airport Safety and the Airport terminal personnel. Airport Safety personnel on watch assist the custodians in snow removal efforts around the terminal and aircraft rescue, and fire fighting equipment building. Airport maintenance personnel operate the snow plows, runway sweeper, and snow blower.

HIGHLIGHTS / SIGNIFICANT CHANGES

Snow and freezing rain are a continual challenge for the maintenance staff to effectively deal with. Staff will continue to maintain its reputation as having the cleanest runways in the State.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 7,523	$ 6,059	$ 7,478	$ 6,059	0.0%
Supplies and Materials	6,793	17,636	9,709	23,062	30.8%
Travel and Training	0	0	0	0	
Intragovernmental Charges	2,204	2,223	2,223	2,437	9.6%
Utilities, Services, & Misc.	4,268	11,830	4,573	11,830	0.0%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	**$ 20,788**	**$ 37,748**	**$ 23,983**	**$ 43,388**	**14.9%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
There are no personnel assigned to this division.					

Airport - Capital Projects

554-6288

MAJOR PROJECTS

In the FY 2006 plan are projects to completely rehabilitate the general aviation (asphalt) apron, replace a snow plow/spreader truck, and to contract with a consultant for an environmental assessment in preparation for future runway and terminal projects. All of these qualifying capital projects are eligible for 95% Federal funding (as opposed to 90% previously).

FY 2006 - The capital plan includes a project to fund the purchase of land adjoining the southwester edge of the airport, which is identified in the airport master plan for future aviation develement and supports the goal of "Growth Issues".

FISCAL IMPACT

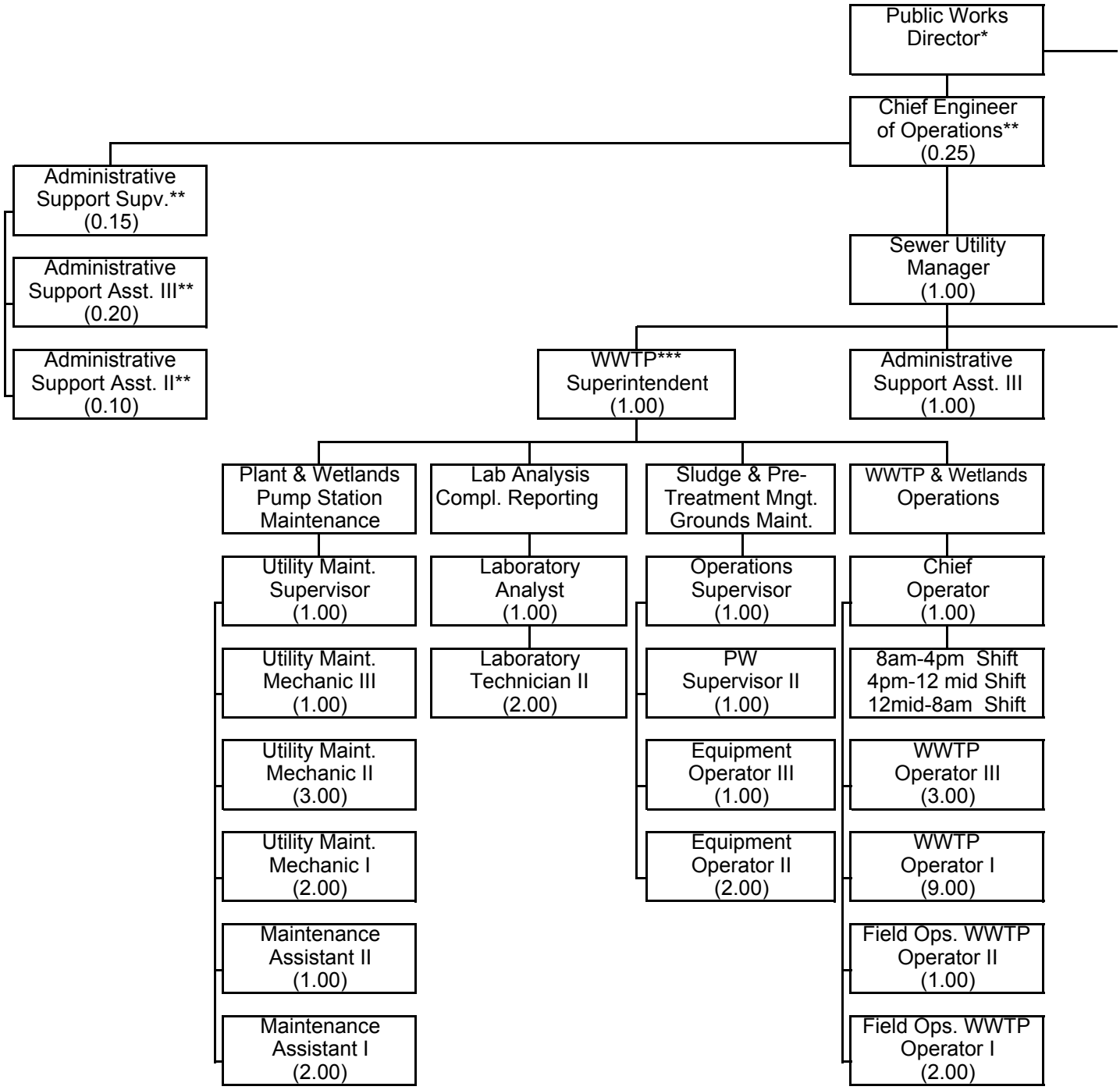
The land acquisition project requires that the City provide the funds up front for the purchase. Application can then be made to the FAA for a grant to cover 95% of the actual cost of the land and administrative expenses. The A-4 apron rehabilitation, snow plow/spreader truck, and environmental assessment projects are eligible for FAA grant funding to cover 95% of the costs .

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 0	$ 0	$ 0	$ 0	
Supplies and Materials	321	0	0	0	
Travel and Training	0	0	0	0	
Intragovernmental Charges	0	0	0	0	
Utilities, Services, and Misc.	661,228	191,075	191,075	1,166,000	510.2%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	**$ 661,549**	**$ 191,075**	**$ 191,075**	**$ 1,166,000**	**510.2%**

City of Columbia - Public Works Sewer Utility

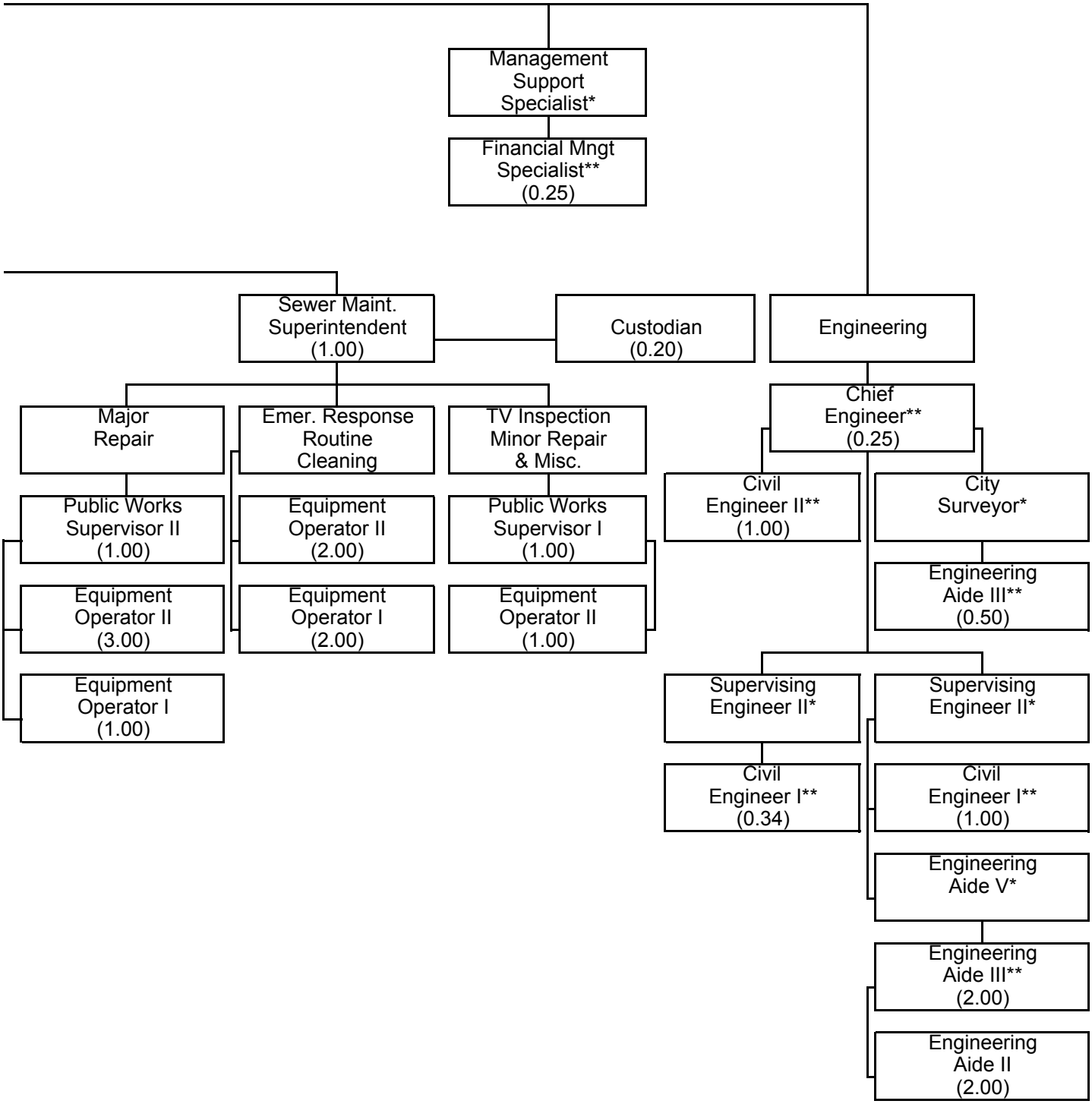
57.24 FTE Positions



* Positions not included in Sanitary Sewer's FTE count.
** Positions are budgeted in various Public Works divisions and/or funds
*** WWTP - Waste Water Treatment Plant

City of Columbia - Public Works Sewer Utility

57.24 FTE Positions



* Positions not included in Sanitary Sewer's FTE count.
** Positions are budgeted in various Public Works divisions and/or funds
*** WWTP - Waste Water Treatment Plant

(THIS PAGE INTENTIONALLY LEFT BLANK)

Sanitary Sewer Utility Fund - Summary

Fund 555

DEPARTMENT DESCRIPTION

The Sewer Utility is charged with the responsibility to protect the public health and to ensure minimal impact upon the aquatic environment by adequate collection and treatment of wastewater within a regional area including Columbia. This is achieved by engineering review of proposed and existing facilities and through effective and economical operation and maintenance of collection and treatment systems.

DEPARTMENT OBJECTIVES

To ensure new construction meets current Federal, State and City requirements. To provide the lowest practical cost for maintaining sanitary sewer facilities and resources. To provide proper treatment of wastewater by complying with the standards imposed for effluent discharge to the environment. To provide a prudent, reasonable, and responsible approach to meeting the objectives through careful management of the material and human resources provided for that purpose.

APPROPRIATIONS

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 2,864,110	$ 3,050,063	$ 2,967,553	$ 3,197,673	4.8%
Supplies & Materials	570,880	722,137	697,224	729,553	1.0%
Travel & Training	4,789	9,215	7,735	9,215	0.0%
Intragovernmental Charges	852,389	836,913	837,037	889,828	6.3%
Utilities, Services & Misc.	4,981,769	5,755,410	5,698,195	4,876,041	(15.3%)
Capital	219,020	319,984	308,096	300,000	(6.2%)
Other	3,265,388	3,606,463	3,656,302	3,501,404	(2.9%)
Total	**12,758,345**	**14,300,185**	**14,172,142**	**13,503,714**	**(5.6%)**
Summary					
Operating Expenses	5,721,756	6,301,288	6,133,794	6,474,160	2.7%
Non-Operating Expenses	2,611,628	2,678,940	2,726,510	2,621,271	(2.2%)
Debt Service	835,927	987,523	991,292	950,133	(3.8%)
Capital Additions	219,020	319,984	308,096	300,000	(6.2%)
Capital Projects	3,370,014	4,012,450	4,012,450	3,158,150	(21.3%)
Total Expenses	**$ 12,758,345**	**$ 14,300,185**	**$ 14,172,142**	**$ 13,503,714**	**(5.6%)**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
Administration	4.65	4.65	4.65	4.65	
Engineering	7.09	7.09	7.09	7.09	
Treatment Plant/Field O & M	32.00	32.00	32.00	33.00	1.00
Line Maintenance	12.50	12.50	12.50	12.50	
Total Personnel	**56.24**	**56.24**	**56.24**	**57.24**	**1.00**
Permanent Full-Time	56.24	56.24	56.24	57.24	1.00
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**56.24**	**56.24**	**56.24**	**57.24**	**1.00**

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 2004	Budget FY 2005	Estimated FY 2006
Collection System - Total Length (miles)	514	524	533
Sewer Line Cleaned (linear feet)	828,822	900,000	900,000
Cleaning Cost	$0.26/ft	$0.26	$0.26
Sewer Line Televised (linear feet)	92,070	100,000	100,000
Televising Cost	$0.90/ft	$0.90/ft	$0.90/ft
Sewer Line Replaced (linear feet)	2,607	2,200	2,200
Replacement Cost In Street	$109/ft	$109/ft	$109/ft
Replacement Cost Off Street	$67/ft	$67/ft	$67/ft
Public Sewer Stoppages	32	30	30
Cost Per Response (All Calls)	$49.00	$49.00	$49.00
Wastewater Treatment Plant Average Daily Flow (Million Gallons Per Day)			
Fiscal Year	16	16	16
O&M Plant & Wetlands Cost Per 1,000 Gallons	$0.398	$0.415	$0.430
Sludge Injected for a Fiscal Year			
Million Gallons	14*	14*	14*
Dry Tons	3,079	2,800	2,800
Cost Per Dry Ton	$150	$150	$150

* Contractual Assistance

COMPARATIVE DATA

	Columbia, MO	Norman, OK	Olathe, KS	Lawrence, KS	Boulder, CO
Population *	**90,967**	**103,082**	**116,806**	**82,687**	**90,991**
Number of Employees	56.24	48.00	36.50	31.00	56.01
Employees Per 1,000 Population	0.618	0.466	0.312	0.375	0.616
No. of Utility Accounts	37,461	29,755	25,883	30,000	27,119
Employees Per 1,000 Utility Accts	1.50	1.61	1.49	1.03	2.07
Total Utility Budget (Less Depreciation & Capital Items)	$7,199,765	$7,897,130	$5,320,531	$5,588,674	$8,002,231

* Populations for Columbia, MO; Norman, OK; Lawrence, KS; and Boulder, CO do not include university housing.

Sanitary Sewer - Administration

555-6310

DESCRIPTION

Guidance for the overall Utility operation and maintenance functions is provided by the Administration Section.

HIGHLIGHTS / SIGNIFICANT CHANGES

The average daily flow for FY 2006 is expected to be about 16 million gallons per day. Black & Veatch Consulting Engineers master plan for the Sewer Utility was under evaluation in FY 2005. The master plan provides recommendations for the future expansion of the Columbia Regional Wastewater Treatment Plant and evaluated the City's sewer collection system. The master plan included an electronic sewer map and sewer system model. The model will allow staff to identify sewer lines that lack the necessary capacity for current and future loading conditions. This will also be used to evaluate the impact of proposed developments and determine when gravity sewer improvements are necessary. Development in the Hominy Branch watershed will require construction of a parallel sewer around Moon Valley Lake. Development in the South Fork of the Grindstone Creek and Clear Creek areas will also require sewer extensions. These sewers are anticipated to be under construction in early 2006. O&M management assistance to the Boone County Regional Sewer District under an agreement executed in August 1990 is expected to continue through FY 2006.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 292,271	$ 301,342	$ 299,512	$ 313,868	4.2%
Supplies and Materials	14,883	15,971	11,514	16,781	5.1%
Travel and Training	995	1,500	1,025	1,500	0.0%
Intragovernmental Charges	595,575	585,820	585,820	612,170	4.5%
Utilities, Services, & Misc.	257,103	123,150	125,518	133,815	8.7%
Capital	20,764	20,000	16,556	0	(100.0%)
Other	2,288,829	2,552,513	2,556,282	2,430,335	(4.8%)
Total	**$ 3,470,420**	**$ 3,600,296**	**$ 3,596,227**	**$ 3,508,469**	**(2.6%)**

PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
5104 - Chief Engineer	0.25	0.25	0.25	0.25	
4201 - Financial Mgmt Spec.	0.25	0.25	0.25	0.25	
2606 - WWTP Superintendent	1.00	1.00	1.00	1.00	
2427 - Sewer Utility Manager	1.00	1.00	1.00	1.00	
2401 - Maintenance Assistant I	1.00	1.00	1.00	1.00	
1004 - Admin. Support Supervisor	0.15	0.15	0.15	0.15	
1003 - Admin. Support Assistant III	1.00	1.00	1.00	1.00	
Total Personnel	**4.65**	**4.65**	**4.65**	**4.65**	
Permanent Full-Time	4.65	4.65	4.65	4.65	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**4.65**	**4.65**	**4.65**	**4.65**	

Sanitary Sewer - Engineering

555-6315

DESCRIPTION

The Engineering Section of the Sewer Utility is responsible for the planning and design of various sewerage improvements such as sewer districts, trunk sewer extensions, pump stations and wastewater treatment facilities. This work includes preparation of construction contract documents; i.e. plans and specifications, construction inspection, supervision and providing assistance in easement acquisition. Sanitary sewer plans for private development are reviewed to ensure conformance with City and State rules, regulations and standards. All sanitary sewer plans, maps and other reference documents are maintained and updated for use by contractors, developers, realtors and the general public.

HIGHLIGHTS / SIGNIFICANT CHANGES

Sewer District 141 - Green Valley Road and Sewer District 158 - Old Plank Subdivision were completed in FY2005. Design work continues on various other sewer districts throughout the City to eliminate private sewers, on-site septic tanks and lagoons. The UMC South Campus Relief Sewer Phase 1, which provided additional sewer capacity for the southern portion of the UMC was completed in FY2005. The replacement of two thickening centrifuges for the Columbia Regional Wastewater Treatment Facility were successfully bid and it is anticipated that the equipment will be delivered during FY2006. Work continues on 80-acre point sewers as necessary. 15,000 linear feet of existing sanitary sewer are expected to be rehabilitated by "no dig" methods during FY 2006.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 449,940	$ 480,977	$ 481,051	$ 498,545	3.7%
Supplies and Materials	18,169	21,771	17,100	15,255	(29.9%)
Travel and Training	1,094	2,355	1,500	2,355	0.0%
Intragovernmental Charges	43,106	37,371	37,371	42,860	14.7%
Utilities, Services, & Misc.	13,917	23,850	12,855	29,708	24.6%
Capital	0	0	0	0	
Other	15,969	56,700	56,700	17,000	(70.0%)
Total	$ **542,195**	$ **623,024**	$ **606,577**	$ **605,723**	**(2.8%)**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
5104 - Chief Engineer	0.25	0.25	0.25	0.25	
5102 - Civil Engineer II	1.00	1.00	1.00	1.00	
5101 - Civil Engineer I	1.34	1.34	1.34	1.34	
5003 - Engineering Aide III	2.50	2.50	2.50	2.50	
5002 - Engineering Aide II	2.00	2.00	2.00	2.00	
Total Personnel	**7.09**	**7.09**	**7.09**	**7.09**	
Permanent Full-Time	7.09	7.09	7.09	7.09	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**7.09**	**7.09**	**7.09**	**7.09**	

Sanitary Sewer - Treatment Plant/Field O & M

555-6320 to 555-6329

DESCRIPTION

Operation of the Regional Wastewater Treatment Plant (WWTP) is provided on a three-shift, 24-hour per day basis each day of the year. Responsibility for adequate treatment of wastewater and wastewater biosolids (sludge) rests with the Plant Operations section. The Field Operations section is responsible for the operation of the Wetlands and the effluent pumping station located adjacent to the MDC Eagle Bluffs Wildlife Area and the wastewater treatment and spray irrigation system at the Columbia Regional Airport. The Plant Maintenance Section performs breakdown and preventative maintenance on Plant equipment and all field facilities, makes modifications and new installations as needed, and is responsible for care of buildings and provides routine operation of eighteen wastewater pumping stations located in the Columbia area. The Sludge Management Program is responsible for the ultimate disposal of the anaerobically digested biosolids by land application, and for annual reporting to MDNR, as well as grounds maintenance at the Regional WWTP, wetlands and field facilities. Industrial pretreatment management is also provided by this section. The Laboratory Section performs process control testing, MDNR monitoring and compliance reporting for the Regional WWTP and field sampling for the Sludge and Pretreatment Management Programs. Liaison with research organizations and tours of the wetlands are provided by the Lab Section.

HIGHLIGHTS / SIGNIFICANT CHANGES

In FY 2005, the long term engineering facilities planning report to evaluate options to handle future wastewater collection and treatment needs. The engineering study identified wastewater plant deficiencies that will need to be addressed with new equipment or facilities going forward into the next twenty year period. The engineering report emphasized the need to replace two large centrifuges with larger capacity machines. Bids to replace the machines were opened in FY 2005. They will be delivered in FY 2006 and installed within a new building that will be constructed for them. The twenty year plan will provide a guideline for equipment and expansion needs to serve the growing population of Columbia and the needs for increased wastewater treatment capacity. For the next few years, repairs will need to be continued at Wetland Treatment Unit #1 flood protection berms.

The significant maintenance replacement list continues to be the guideline for budgeting and scheduling replacement of Plant equipment that has exceeded its 20 year life. The purpose is to maintain high quality effluent from the treatment units at the mechanical plant to maximize the capabilities of the constructed wetlands.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 1,518,853	$ 1,642,477	$ 1,590,729	$ 1,734,171	5.6%
Supplies and Materials	419,691	563,884	545,981	571,176	1.3%
Travel and Training	2,374	3,510	3,360	3,510	0.0%
Intragovernmental Charges	125,466	125,642	125,642	142,659	13.5%
Utilities, Services, & Misc.	1,265,077	1,506,578	1,467,462	1,461,398	(3.0%)
Capital	33,121	287,984	279,540	120,000	(58.3%)
Other	229,554	241,750	241,750	245,700	1.6%
Total	**$ 3,594,136**	**$ 4,371,825**	**$ 4,254,464**	**$ 4,278,614**	**(2.1%)**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
SLUDGE MANAGEMENT:					
2614 - Wastewater Operations Supv.	1.00	1.00	1.00	1.00	
2306 - Public Works Supervisor II	1.00	1.00	1.00	1.00	
2303 - Equipment Operator III	1.00	1.00	1.00	1.00	
2300 - Equipment Operator II	2.00	2.00	2.00	2.00	
FIELD OPERATIONS:					
2602 - WWTP Operator II	1.00	1.00	1.00	1.00	
2601 - WWTP Operator I	2.00	2.00	2.00	2.00	
WWT OPERATIONS:					
2604 - WWTP Chief Operator	1.00	1.00	1.00	1.00	
2603 - WWTP Operator III	3.00	3.00	3.00	3.00	
2601 - WWTP Operator I	9.00	9.00	9.00	9.00	
WWT MAINTENANCE:					
2426 - Utility Maintenance Supv.	1.00	1.00	1.00	1.00	
2425 - Utility Maint. Mechanic III	1.00	1.00	1.00	1.00	
2422 - Utility Maint. Mechanic I	2.00	2.00	2.00	2.00	
2421 - Utility Maint. Mechanic II	3.00	3.00	3.00	3.00	
2402 - Maintenance Assistant II	1.00	1.00	1.00	1.00	
2401 - Maintenance Assistant I	0.00	0.00	0.00	1.00	1.00
LABORATORY:					
5132 - Laboratory Analyst	1.00	1.00	1.00	1.00	
5032 - Laboratory Technician II *	0.00	0.00	0.00	2.00	2.00
5031 - Laboratory Technician *	2.00	2.00	2.00	0.00	(2.00)
Total Personnel	**32.00**	**32.00**	**32.00**	**33.00**	**1.00**
Permanent Full-Time	32.00	32.00	32.00	33.00	1.00
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**32.00**	**32.00**	**32.00**	**33.00**	**1.00**

* (2.0) Laboratory Technician positions were reclassified to Laboratory Technician II positions in FY 2006.

Sanitary Sewer - Line Maintenance

555-6330

DESCRIPTION

The Sewer Maintenance Section is responsible for the maintenance of approximately 533 miles of sanitary sewer pipe. This involves routine cleaning of sanitary sewer pipe; routine internal television inspection of pipe; repair and/or replacement of pipe and manholes; and investigation of complaints and correction of problems identified.

HIGHLIGHTS / SIGNIFICANT CHANGES

The emphasis this year will be placed upon routinely cleaning and inspecting sanitary sewer mains at various environmentally sensitive locations throughout the system. The Sewer Maintenance section will continue inspecting, identifying and prioritizing existing sewers that will be rehabilitated by an annual maintenance contract utilizing trenchless technology methods.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 603,046	$ 625,267	$ 596,261	$ 651,089	4.1%
Supplies and Materials	116,637	120,511	122,629	126,341	4.8%
Travel and Training	326	1,850	1,850	1,850	0.0%
Intragovernmental Charges	88,242	88,080	88,204	92,139	4.6%
Utilities, Services, & Misc.	77,158	89,382	79,910	92,970	4.0%
Capital	165,135	12,000	12,000	180,000	1400.0%
Other	731,036	755,500	801,570	808,369	7.0%
Total	**$ 1,781,580**	**$ 1,692,590**	**$ 1,702,424**	**$ 1,952,758**	**15.4%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
2430 - Sewer Maintenance Supt.	1.00	1.00	1.00	1.00	
2310 - Public Works Supervisor II	1.00	1.00	1.00	1.00	
2309 - Public Works Supervisor I	1.00	1.00	1.00	1.00	
2300 - Equipment Operator II	6.00	6.00	6.00	6.00	
2299 - Equipment Operator I	3.00	3.00	3.00	3.00	
2003 - Custodian	0.20	0.20	0.20	0.20	
1003 - Admin. Support Assistant III	0.20	0.20	0.20	0.20	
1002 - Admin. Support Assistant II	0.10	0.10	0.10	0.10	
Total Personnel	**12.50**	**12.50**	**12.50**	**12.50**	
Permanent Full-Time	12.50	12.50	12.50	12.50	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**12.50**	**12.50**	**12.50**	**12.50**	

Sanitary Sewer - Capital Projects

555-6388

MAJOR PROJECTS

Voters approved an 18.5 million dollar revenue bond issue in November 2003. Several improvement projects will be funded by the bond issue over the next five years. Projects include repair and rehabilitation of older sewers, upgrade of an existing City pump station, extending main sewer trunk lines to the 80 acre point in developing drainage basins, and relief sewers providing additional capacity in existing service areas and elimination of lagoons discharging into creeks flowing through the city.

HIGHLIGHTS/GOALS

FY 2006 Goals - The approval of nearly $18.5 million in Sewer Projects supports the budget message goal of "continued investment in Buildings and Infrastructure". The CIP projects that are anticipated to be constructed in FY 2006 include the South Grindstone Outfall Sewer Phases 1-3, South Campus Relief Sewer Phase 2, H-21 Relief Sewer (Hominy Branch) and 80 acre point trunk sewer extensions. Work will also continue on several Sewer District projects that will extend City sewer to eliminate private common collector sewers and on-site systems. It is also anticipated that the sewer utility will complete another sewer main rehabilitation by "no-dig" methods project in FY 2006. These capital investments in our sewer system will provide for much needed expansion and maintenance.

FISCAL IMPACT

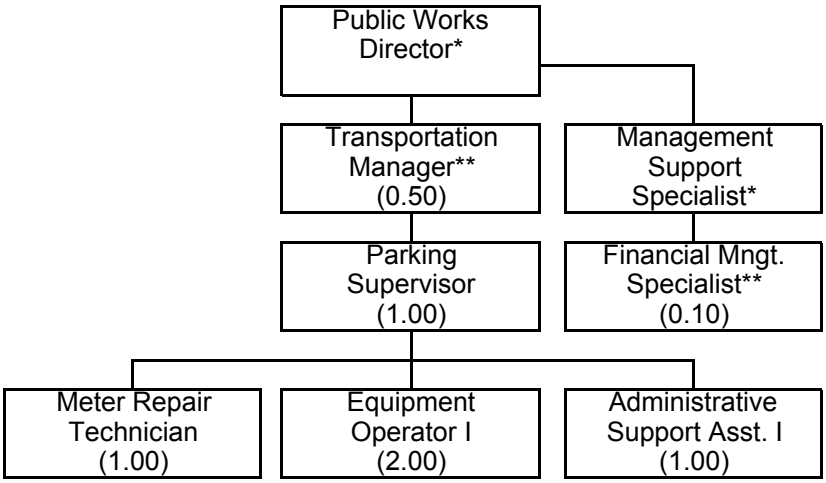
To pay back the revenue bonds, rate increases of 4% in FY 05 and FY 06, and 3% increases in FY 07 and FY 08 will be implemented.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 0	$ 0	$ 0	$ 0	
Supplies and Materials	1,500	0	0	0	
Travel and Training	0	0	0	0	
Intragovernmental Charges	0	0	0	0	
Utilities, Services, & Misc.	3,368,514	4,012,450	4,012,450	3,158,150	(21.3%)
Capital	0	0	0	0	
Other	0	0	0	0	
Total	**$ 3,370,014**	**$ 4,012,450**	**$ 4,012,450**	**$ 3,158,150**	**(21.3%)**

City of Columbia - Public Works Parking Facilities

5.60 FTE Positions



* Positions not included in Parking's FTE count.
** Positions are budgeted in various Public Works divisions and/or funds

(THIS PAGE INTENTIONALLY LEFT BLANK)

Parking Facilities Fund - Summary

Fund 556

DEPARTMENT DESCRIPTION

The Parking Utility operates, maintains and administers four parking facilities, 15 surface lots as well as on-street parking meters. It is responsible for the collection of income from the facilities, the collection and data preparation of parking and parking facility studies, plus the installation and maintenance of the parking meters, gates, attendant buildings and other facilities.

DEPARTMENT OBJECTIVES

To provide and maintain convenient and adequate parking, both on-street and off-street, in the downtown business district. To collect income from parking facilities for the maintenance and operation of these facilities and provide financing to additional facilities, as needed.

APPROPRIATIONS

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 348,951	$ 358,594	$ 351,788	$ 372,937	4.0%
Supplies & Materials	69,071	107,962	102,625	75,767	(29.8%)
Travel & Training	0	300	300	300	0.0%
Intragovernmental Charges	111,209	103,312	103,312	113,013	9.4%
Utilities, Services & Misc.	194,197	261,144	265,687	1,688,468	546.6%
Capital	0	14,000	14,000	67,900	385.0%
Other	1,062,239	1,046,604	1,049,350	1,022,827	(2.3%)
Total	**1,785,667**	**1,891,916**	**1,887,062**	**3,341,212**	**76.6%**
Summary					
Operating Expenses	682,007	732,212	725,112	740,785	1.2%
Non-Operating Expenses	620,523	628,200	627,700	625,697	(0.4%)
Debt Service	442,937	419,904	422,650	398,630	(5.1%)
Capital Additions	0	14,000	14,000	67,900	385.0%
Capital Projects	40,200	97,600	97,600	1,508,200	1445.3%
Total Expenses	**$ 1,785,667**	**$ 1,891,916**	**$ 1,887,062**	**$ 3,341,212**	**76.6%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
Parking Facilities	5.60	5.60	5.60	5.60	
Total Personnel	**5.60**	**5.60**	**5.60**	**5.60**	
Permanent Full-Time	4.60	4.60	4.60	4.60	
Permanent Part-Time	1.00	1.00	1.00	1.00	
Total Permanent	**5.60**	**5.60**	**5.60**	**5.60**	

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 2004	Budget FY 2005	Estimated FY 2006
Parking Inventory:			
On-Street Meters	1,708	1,710	1,710
Surface Lots:			
Off-Street Meters	497	497	497
Permit Spaces	528	528	528
Parking Structures:			
Hourly Parking Spaces	317	315	314
Permit Spaces	933	937	938
Parking Permits Issued:			
Surface Lots	672	680	685
Parking Structures	794	900	950
Revenue Collected:			
On-Street Meters	670,874	652,680	670,000
Off-Street Meters	74,295	112,000	110,000
Meter Covers	50,091	41,000	32,000
Parking Structures Metered Revenues:			
Plaza	44,636	45,000	48,000
6th/Cherry	10,317	14,000	14,000
8th/Cherry	22,948	25,000	26,550
10th/Cherry	20,799	18,000	18,500
Parking Structures Permit Revenues:			
Plaza	172,594	173,812	175,000
6th/Cherry	141,792	151,473	155,000
8th/Cherry	89,953	86,775	90,000
10th/Cherry	76,975	76,675	79,000
Meter Maintenance & Repair:			
Complaints Checked	4,877	4,450	4,450
Meters Requiring Work	3,381	1,600	1,600
Meters Replaced	85	380	380
Hours Worked	463	420	420

(1) Installed five Legend Pay On Foot machines in three structures during FY05.
(2) Continued Debit card project in FY05 adding 1,450 more conversions, completing the installation.
(3) FY05 Replaced five garage POF machines adding debit card and change for customer convenience.
(4) Deployed three Greenwald debit card dispensers in three locations for best customer convenience.

COMPARATIVE DATA

	Columbia, MO	Jefferson City, MO	Boulder, CO	Iowa City, IA	Lincoln, NE	Rochester MN**
Population	**90,967**	**38,120**	**90,991**	**63,213**	**241,204**	**96,288**
Number of Employees	5.6	7.5	28.0	No	72.5	3.0
Employees Per 1,000 Population	0.062	0.197	0.308	Response	0.301	0.031
No. of Parking Spaces:	3,843	1,005	4,090		8,325	4,654
On-Street	1,737	791	1,629		3,600	1,219
Off-Street	2,106	214	2,461		4,725	3,435
No. of Parking Structures	4	1	5	4	8	5

*Lincoln, NE uses 8 parking structures and 3 lots downtown, with 13 lots located outside downtown area.
**Rochester, MN features AVI - Automatic Vehicle Identification for monthly parkers.(Republic Parking)
** Rochester, MN parking contractor has 35 private employees working ramps and lots.

Parking Facilities

556-6410

DESCRIPTION

The Parking Utility operates, maintains and administers four parking facilities, 15 surface lots as well as on-street parking meters. It is responsible for the collection of income from the facilities, the collection and data preparation of parking and parking facility studies, plus the installation and maintenance of the parking meters, gates, attendant buildings and other facilities.

HIGHLIGHTS / SIGNIFICANT CHANGES

Working with the downtown business district, the Parking Utility works to ensure that the present and future parking needs in downtown Columbia are met. In FY 2005, the remaining 1,450 EZ Park Card conversion kits were added to meters in the business district and University campus, this completes the conversion of all meters. This modification to the electronic meters allows them to accept prepaid parking cards. The Parking Utility sells the reloadable cards on the third floor of the City Daniel Boone Building, the City utility building, the "District" office and at Memorial Hall on the University campus new pay on Foot machines were installed in the 6th, 8th and 10th Street garages on Cherry during FY 2005.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 348,951	$ 358,594	$ 351,788	$ 372,937	4.0%
Supplies and Materials	69,071	107,962	102,625	75,767	(29.8%)
Travel and Training	0	300	300	300	0.0%
Intragovernmental Charges	111,209	103,312	103,312	113,013	9.4%
Utilities, Services, & Misc.	153,997	163,544	168,087	180,268	10.2%
Capital	0	14,000	14,000	67,900	385.0%
Other	1,062,239	1,046,604	1,049,350	1,022,827	(2.3%)
Total	**$ 1,745,467**	**$ 1,794,316**	**$ 1,789,462**	**$ 1,833,012**	**2.2%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
4702 - Transportation Manager	0.50	0.50	0.50	0.50	
4201 - Financial Mgmt Spec.	0.10	0.10	0.10	0.10	
3032 - Meter Repair Technician	1.00	1.00	1.00	1.00	
3024 - Parking Supervisor	1.00	1.00	1.00	1.00	
2299 - Equipment Operator I	2.00	2.00	2.00	2.00	
1001 - Admin. Support Assistant I	1.00	1.00	1.00	1.00	
Total Personnel	**5.60**	**5.60**	**5.60**	**5.60**	
Permanent Full-Time	4.60	4.60	4.60	4.60	
Permanent Part-Time	1.00	1.00	1.00	1.00	
Total Permanent	**5.60**	**5.60**	**5.60**	**5.60**	

Parking - Capital Projects

556-6488

MAJOR PROJECTS

Major projects planned for FY 2006 include the upgrade of the 911 system in the 7th & Walnut garage and the construction of an an additional floor to the 7th & Walnut garage. These projects support the budget message goal of " Enhance Economic Stability and Growth".

FISCAL IMPACT

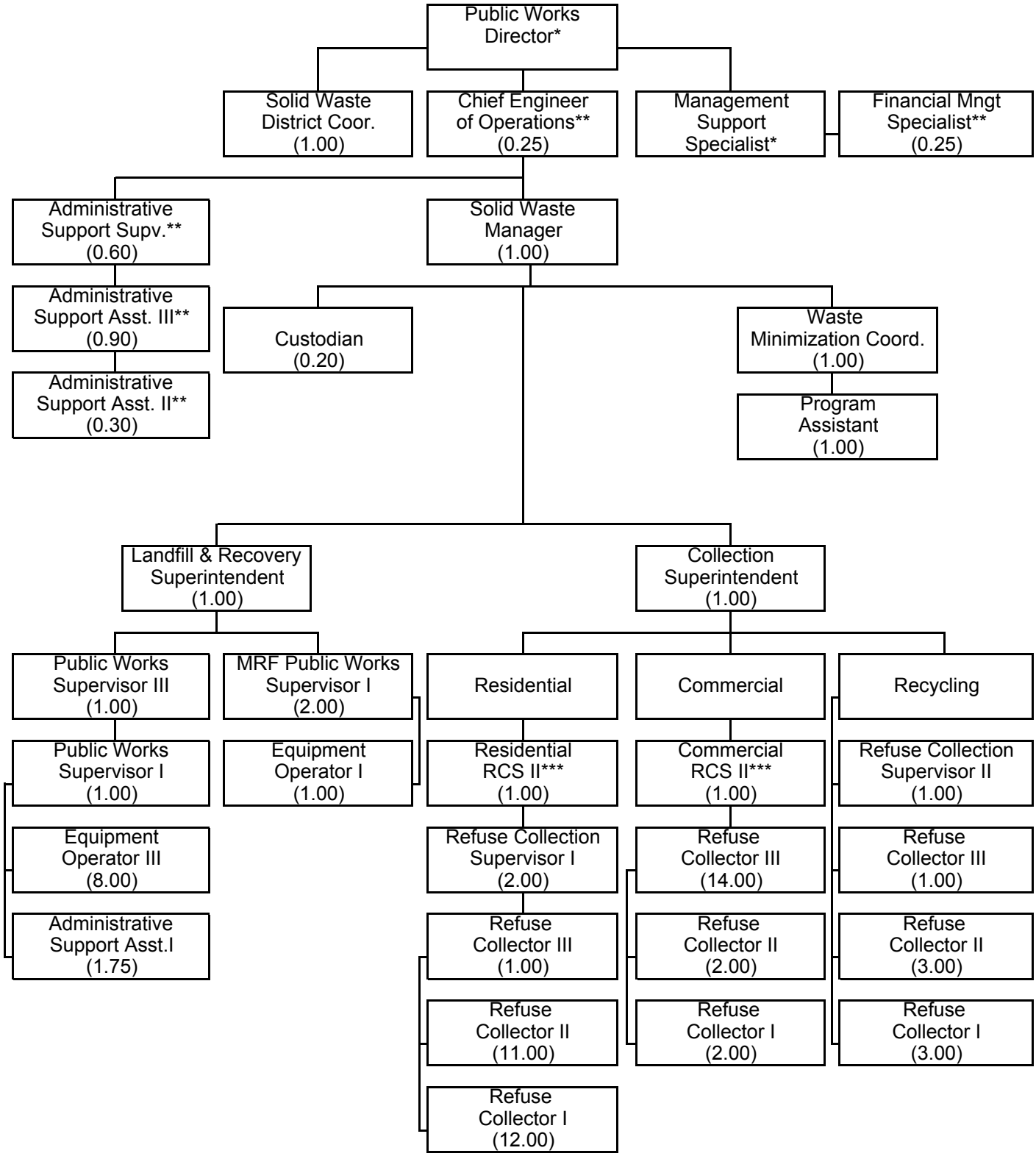
None for FY 2006, however the additional spaces added at the 7th & Walnut garage will generate income in later years.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 0	$ 0	$ 0	$ 0	
Supplies and Materials	0	0	0	0	
Travel and Training	0	0	0	0	
Intragovernmental Charges	0	0	0	0	
Utilities, Services, & Misc.	40,200	97,600	97,600	1,508,200	1445.3%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	**$ 40,200**	**$ 97,600**	**$ 97,600**	**$ 1,508,200**	**1445.3%**

City of Columbia - Public Works Solid Waste

77.25 FTE Positions



* Positions not included in Solid Waste's FTE count.
** Positions are budgeted in various Public Works divisions and/or funds
*** RCS - Refuse Collection Supervisor

(THIS PAGE INTENTIONALLY LEFT BLANK)

Solid Waste Fund - Summary

Fund 557

DEPARTMENT DESCRIPTION

This utility is dedicated to the management of resources for the protection of public health. Human resources are managed to provide efficient trash and recycling collection, material recovery, and disposal services utilizing sound engineering practices. Natural resources are managed through education, reuse and recycling for the protection of the environment.

DEPARTMENT OBJECTIVES

To provide an efficient collection, material recovery, and disposal service while protecting the environment and public health.

APPROPRIATIONS

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 4,026,598	$ 4,318,413	$ 4,238,589	$ 4,533,812	5.0%
Supplies & Materials	2,340,083	2,799,128	2,767,209	3,249,983	16.1%
Travel & Training	9,030	19,630	19,851	19,630	0.0%
Intragovernmental Charges	944,695	985,185	987,510	1,035,443	5.1%
Utilities, Services & Misc.	1,601,677	2,518,361	2,545,067	4,818,749	91.3%
Capital	1,109,988	901,395	856,695	875,000	(2.9%)
Other	1,990,285	1,990,423	2,016,299	1,977,040	(0.7%)
Total	**12,022,356**	**13,532,535**	**13,431,220**	**16,509,657**	**22.0%**
Summary					
Operating Expenses	8,553,306	10,029,117	9,883,704	10,847,060	8.2%
Non-Operating Expenses	1,713,351	1,626,594	1,715,392	1,693,274	4.1%
Debt Service	381,522	364,329	364,329	349,323	(4.1%)
Capital Additions	1,024,260	901,395	856,695	875,000	(2.9%)
Capital Projects	349,917	611,100	611,100	2,745,000	349.2%
Total Expenses	**$ 12,022,356**	**$ 13,532,535**	**$ 13,431,220**	**$ 16,509,657**	**22.0%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
Administration	5.50	5.50	5.50	5.50	
Commercial	18.40	18.80	18.80	18.80	
Residential	22.00	21.00	21.00	21.00	
Landfill	12.75	12.50	12.50	12.25	(0.25)
University	2.60	2.20	2.20	2.20	
Recycling	16.00	17.25	17.25	17.50	0.25
Total Personnel	**77.25**	**77.25**	**77.25**	**77.25**	
Permanent Full-Time	76.50	76.50	76.50	76.50	
Permanent Part-Time	0.75	0.75	0.75	0.75	
Total Permanent	**77.25**	**77.25**	**77.25**	**77.25**	

COMPARATIVE DATA

	Columbia, MO	Norman, OK	Olathe, KS	Lawrence, KS	Fort Smith, AR
Population	**90,967**	**103,082**	**116,806**	**82,687**	**81,949**
Number of Employees	77.25	50.00	44.50	94.00	75.00
Employees Per 1,000 Population	0.849	0.485	0.381	1.137	0.915
Number of Part Time Employees	10	0	6	3	0
No. of Utility Accounts	35,397	31,246	32,000	24,000	23,440
Avg. Residential Rate/Month	$11.17 (1)	$11.50	$12.95	$11.71	$10.85
Disposal Tipping Fee/Ton	$32.50	$14.24	$35.00	$19.15	$26.00
Out of County Disposal Fee	*		*		

(1) Rate change took effect 10/1/03

*-These cities do not have an out of county disposal fee/ton

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 2004	Budget FY 2005	Estimated FY 2006
Tons of Waste Collected:			
Residential	27,791	27,300	30,500
Commercial/Roll-Off	57,073	55,200	57,000
University	6,026	6,000	6,000
From Outside Hauler	71,544	67,500	72,500
Total Tons of Material Deposited at Landfill	162,434	156,000	166,000
Tons of Recyclables Collected Curbside	4,169	4,000	4,450
Tons of Recyclables Collected at Drop Offs	2,447	2,300	2,750
Tons of Recyclables Collected Apartments	105	120	115
Tons of Recyclables Collected Commercial Customers	915	1,200	1,100
Tons of Recyclables from Outside Hauler	126	140	150
Tons of Material Processed at Material Recovery Facility	7,762	7,720	8,568
Tons of Material Waste taken to Compost Facility	8,175	6,600	8,625
Number of Residential Units	35,397	35,000	35,800
Quantity of Black Trash Bags Delivered/Sold	2,800,000	2,850,000	2,850,000
Quantity of Blue Recycling Bags Delivered/Sold	1,550,000	1,600,000	1,600,000
Quantity of Clear Compost Bags Delivered/Sold	425,000	429,000	429,000
No. White Goods Collected Through Special Collection	3,290	3,100	3,600
State Landfill Fees Collected and Forwarded to State	$324,739	$317,990	$349,762
Educational and Informational Presentations	202	150	200
Residential Hazardous Waste Collected/Disposed (lbs per calendar year)	150,428	149,000	150,900
No. of Vehicles Serviced at Hazardous Waste Facility(per calendar year)	3,443	3,400	3,500
Trash Out Early Violations	190	200	200

Solid Waste - Administration

557-6510 to 557-6519

DESCRIPTION

The Solid Waste Utility is responsible for the management of waste using sound engineering practices to protect human health and the environment. Administrative duties include keeping abreast of new regulations, designing waste and recyclables collection systems, collecting waste and recyclables, processing and marketing recyclables, landfilling and managing human resources.

HIGHLIGHTS / SIGNIFICANT CHANGES

Current landfill cell #3 is nearing capacity and a new cell #4 must be designed and constructed during the 2006 fiscal year. This cell will either be the traditional dry tomb landfill as permitted or possibly a wet landfill to accelerate decomposition, commonly referred to as a bioreactor landfill.

Contract for beneficial use of landfill gas to energy recovery will be in place with construction to start this fiscal year. Additional gas wells will be installed for regulatory compliance and increased recovery amounts.

Compost sales to the public has increased the second year, but sales are yet to keep pace with production.

Commercial recycling will be making available grant-funded compactors and balers to customers to improve efficiency and increase quantities of recovered material.

A white good baler was purchased giving the material recovery operations the capability to market white goods as well as small amounts of scrap metal.

FY 2006 highlights listed support the budget message goal of " Conserve/Preserve our Natural Resources".

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 350,349	$ 381,154	$ 363,809	$ 397,909	4.4%
Supplies and Materials	12,204	29,981	29,169	23,671	(21.0%)
Travel and Training	3,890	6,420	6,441	6,420	0.0%
Intragovernmental Charges	676,124	669,031	669,031	698,684	4.4%
Utilities, Services, & Misc.	197,875	100,801	164,614	170,409	69.1%
Capital	0	0	0	0	
Other	393,701	444,176	444,176	394,640	(11.2%)
Total	**$ 1,634,143**	**$ 1,631,563**	**$ 1,677,240**	**$ 1,691,733**	**3.7%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
5104 - Chief Engineer	0.25	0.25	0.25	0.25	
4201 - Financial Mgmt Spec	0.25	0.25	0.25	0.25	
2208 - Solid Waste District Coor.	1.00	1.00	1.00	1.00	
2206 - Collection Superintendent	1.00	1.00	1.00	1.00	
2205 - Solid Waste Manager	1.00	1.00	1.00	1.00	
2003 - Custodian	0.20	0.20	0.20	0.20	
1004 - Admin. Support Supervisor	0.60	0.60	0.60	0.60	
1003 - Admin. Support Assistant III	0.90	0.90	0.90	0.90	
1002 - Admin. Support Assistant II	0.30	0.30	0.30	0.30	
Total Personnel	**5.50**	**5.50**	**5.50**	**5.50**	
Permanent Full-Time	5.50	5.50	5.50	5.50	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**5.50**	**5.50**	**5.50**	**5.50**	

Solid Waste - Commercial

557-6520 to 557-6529

DESCRIPTION

Commercial collection provides waste removal services and recycling services from small single offices to large manufacturers. Services and equipment are available that range from a single bag for small generators to large 40 cubic yard compactors for manufacturers.

HIGHLIGHTS / SIGNIFICANT CHANGES

Roll-off service is seeing increase competition from private companies and out commercial revenues have not kept pace with expenses. During FY 2006, commercial accounts and route efficiencies will be the focus for our permanent commercial container service and additional efforts will be made managing the non-residential recycling opportunities.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 952,895	$ 1,012,583	$ 992,111	$ 1,082,237	6.9%
Supplies and Materials	662,022	690,959	729,768	799,790	15.8%
Travel and Training	8	2,021	2,021	2,021	0.0%
Intragovernmental Charges	73,171	86,786	88,511	82,546	(4.9%)
Utilities, Services, & Misc.	340,723	358,857	420,941	487,451	35.8%
Capital	46,102	90,825	90,825	290,000	219.3%
Other	194,999	204,336	191,220	199,400	(2.4%)
Total	**$ 2,269,920**	**$ 2,446,367**	**$ 2,515,397**	**$ 2,943,445**	**20.3%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
2214 - Refuse Collector III	13.40	13.40	13.40	13.40	
2213 - Refuse Collector II	1.00	1.20	1.20	1.20	
2212 - Refuse Collector I	2.00	2.20	2.20	2.20	
2204 - Refuse Collection Supv. II	1.00	1.00	1.00	1.00	
2203 - Refuse Collection Supv. I	1.00	1.00	1.00	1.00	
Total Personnel	**18.40**	**18.80**	**18.80**	**18.80**	
Permanent Full-Time	18.40	18.80	18.80	18.80	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**18.40**	**18.80**	**18.80**	**18.80**	

Solid Waste - Residential

557-6530 to 557-6539

DESCRIPTION

Residential solid waste services include collection of refuse, recycling, yard waste and white goods from single family and multiple residential units.

HIGHLIGHTS / SIGNIFICANT CHANGES

Residential route efficiencies will be the focus this year.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 796,427	$ 898,951	$ 838,897	$ 936,812	4.2%
Supplies and Materials	496,370	660,629	598,129	784,077	18.7%
Travel and Training	277	1,450	1,450	1,450	0.0%
Intragovernmental Charges	128,540	128,754	128,754	118,076	(8.3%)
Utilities, Services, & Misc.	197,199	199,065	211,307	216,032	8.5%
Capital	603,996	172,000	172,000	185,000	7.6%
Other	185,510	188,505	199,572	198,000	5.0%
Total	**$ 2,408,319**	**$ 2,249,354**	**$ 2,150,109**	**$ 2,439,447**	**8.5%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
2214 - Refuse Collector III	1.00	1.00	1.00	1.00	
2213 - Refuse Collector II	10.00	10.00	10.00	10.00	
2212 - Refuse Collector I	9.00	8.00	8.00	8.00	
2204 - Refuse Collection Supv. II	1.00	1.00	1.00	1.00	
2203 - Refuse Collection Supv. I	1.00	1.00	1.00	1.00	
Total Personnel	**22.00**	**21.00**	**21.00**	**21.00**	
Permanent Full-Time	22.00	21.00	21.00	21.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**22.00**	**21.00**	**21.00**	**21.00**	

Solid Waste - Landfill

557-6540 to 557-6549

DESCRIPTION

To comply with state and federal regulations, Columbia Sanitary Landfill is operated using environmentally sound engineering practices for disposal of municipal solid waste. A 15-acre Compost Facility is operated on the landfill property and two half-acre mulch drop-off sites are maintained in town.

HIGHLIGHTS / SIGNIFICANT CHANGES

Total tons received at the landfill for fiscal year 2004 was 162,434, a 5% increase over FY03. Fiscal year 2005 tonnage is on pace to be slightly higher.

Landfill Gas To Energy proposals are being solicited and a project should be under way during FY06.

An economic feasibility analysis comparing traditional Subtitle D landfill technology with wet-cell (bioreactor) technology was conducted during FY05. The construction of Cell 4 is scheduled during the summer of 2006 with either the subtitle D technology or the biorector technology.

The Compost Facility continues to operate at or near capacity. Annual tonnage for FY04 was 8,174. Finished compost is sold to customers @ $12/c.y. + tax, or $8/c.y. + tax for quantities greater than 100 c.y. purchased within each calendar month.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 697,204	$ 811,784	$ 726,645	$ 793,594	(2.2%)
Supplies and Materials	546,763	717,904	677,467	784,431	9.3%
Travel and Training	2,723	2,904	2,904	2,904	0.0%
Intragovernmental Charges	21,983	26,597	27,197	28,106	5.7%
Utilities, Services, & Misc.	285,525	886,397	796,832	861,140	(2.8%)
Capital	330,274	439,275	394,575	400,000	(8.9%)
Other	1,041,835	985,510	985,510	990,000	0.5%
Total	**$ 2,926,307**	**$ 3,870,371**	**$ 3,611,130**	**$ 3,860,175**	**(0.3%)**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
2307 - Public Works Supervisor III	1.00	1.00	1.00	0.75	(0.25)
2305 - Public Works Supervisor I	1.00	1.00	1.00	1.00	
2303 - Equipment Operator III	8.00	8.00	8.00	8.00	
2207 - Landfill Superintendent	1.00	0.75	0.75	0.75	
1000 - Admin. Support Assistant I	1.75	1.75	1.75	1.75	
Total Personnel	**12.75**	**12.50**	**12.50**	**12.25**	**(0.25)**
Permanent Full-Time	12.00	11.75	11.75	11.50	(0.25)
Permanent Part-Time	0.75	0.75	0.75	0.75	
Total Permanent	**12.75**	**12.50**	**12.50**	**12.25**	**(0.25)**

Solid Waste - University

557-6560 to 557-6569

DESCRIPTION

Contract collection of waste from all the facilities on the MU campus.

HIGHLIGHTS / SIGNIFICANT CHANGES

City staff continues to work with university personnel to increase efficiencies in solid waste services on campus by placement of compactors in lieu of dumpsters.

The University hired a Solid Waste and Recycling Coordinator. This has resulted in a few changes as it relates to # of trash containers, locations, and frequency of service. The drop-off recycling containers were moved to a more accessible location, increasing the tonnage. In addition, the University has added 50 sidewalk recycling receptacles for container recycling. These containers are being serviced by the City.

The University has ordered an additional 50 sidewalk recycling containers to be placed this fall and another 10 has been ordered by Residential Life.

The City has also been working closely with the University, MU Athletics and Sustain Mizzou on special event recycling. Container recycling is currently available at Taylor Stadium for the Mid-Missouri Mavericks Season and tailgate recycling at athletic events is also being explored.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 93,124	$ 91,646	$ 93,869	$ 98,752	7.8%
Supplies and Materials	31,917	41,722	48,552	59,625	42.9%
Travel and Training	0	0	0	0	
Intragovernmental Charges	5,945	4,345	4,345	8,508	95.8%
Utilities, Services, & Misc.	34,164	34,173	31,634	35,529	4.0%
Capital	0	52,295	52,295	0	(100.0%)
Other	13,373	9,565	9,565	10,000	4.5%
Total	**$ 178,523**	**$ 233,746**	**$ 240,260**	**$ 212,414**	**(9.1%)**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
2214 - Refuse Collector III	0.60	0.60	0.60	0.60	
2213 - Refuse Collector II	1.00	0.80	0.80	0.80	
2212 - Refuse Collector I	1.00	0.80	0.80	0.80	
Total Personnel	**2.60**	**2.20**	**2.20**	**2.20**	
Permanent Full-Time	2.60	2.20	2.20	2.20	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**2.60**	**2.20**	**2.20**	**2.20**	

Solid Waste - Recycling

557-6570 to 557-6579

DESCRIPTION

This program includes weekly collection of commingled recyclables from residential units, daily collection of commingled recyclables from 7 drop-off locations (including the University of Missouri site), 8 apartment drop-off containers rotated among 24 apartment complexes, bi-monthly (April through November) collection of household hazardous waste, and weekly collection of major appliances and yard waste. The Public Works Volunteer Program utilizes over 2800 volunteers per year in waste reduction activities such as Adopt - A -Spot litter control, household hazardous waste greeters, mulch site aides, worm loan aides, composting workshop leaders, special cleanups, and various other waste reduction projects. The Material Recovery Facility (MRF) sorts and processes for marketing the incoming recyclables the city collects as well as recycling brought in by private haulers.

HIGHLIGHTS / SIGNIFICANT CHANGES

The Material Recovery Facility received 7,762 tons of recyclables during FY04. The facility processes material 75.5 hours per week, primarily with temporary labor. Sorted cardboard, newspaper, office paper, chipboard, aluminum, steel cans, and plastic bottles are baled and marketed. Glass is crushed and used as sand and 1/4" cullet in various projects.

A scrap metal baler has been acquired through a grant from the Mid MO Solid Waste Management District. This allows the City to bale white goods and direct market the material.

Non-residential recycling program implemented in FY04 continues to expand, providing services to approximately 40 businesses. Two grants from the MO DNR and Mid MO SWMD will allow the City to provide additional equipment such as balers and compactors to large quantity generators.

Convenience store recycling has expanded to 41 locations with a total of 142 bins located throughout the City. Two golf courses (Lake of the Woods and LA Nickell) have been incorporated into this system as well as Taylor Stadium for recycling at the Mid-Missouri Mavericks games.

Drop-off recycling trailers have been supplied to the Columbia Airport Facility and Parks and Recreation as part of pilot projects. Parks & Rec is providing recycling opportunities at Cosmo Park ball fields and will soon include Stephens Lake Complex.

The household hazardous waste collection serviced 2905 cars in 2004, and collected 130,069 pounds of material. Electronic devices such as cell phones, PDAs, pagers, digital cameras, rechargeable batteries and ink and toner cartridges were added to the list of collected items.

The Volunteer Program continues to support the Adopt-A-Spot Litter Control program, with 78 active groups and 82 ongoing volunteers who donate at least 4 hours per month doing waste reduction activities. Volunteers donated over 2800 hours.

The City also received grants from the Mid MO SWMD for a new costume for Columbia's recycling mascot, Mr. Bag-It, a bagger system for compost and crushed glass, and a load leveler for the fiber sort line at the MRF.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 1,136,599	$ 1,122,295	$ 1,223,258	$ 1,224,508	9.1%
Supplies and Materials	590,807	657,933	684,124	798,389	21.3%
Travel and Training	2,132	6,835	7,035	6,835	0.0%
Intragovernmental Charges	38,932	69,672	69,672	99,523	42.8%
Utilities, Services, & Misc.	282,002	327,968	308,639	303,188	(7.6%)
Capital	43,888	147,000	147,000	0	(100.0%)
Other	160,867	158,331	186,256	185,000	16.8%
Total	**$ 2,255,227**	**$ 2,490,034**	**$ 2,625,984**	**$ 2,617,443**	**5.1%**

Solid Waste - Recycling Personnel

557-6570 to 557-6579

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
4533 - Waste Minimization Coord.	1.00	1.00	1.00	1.00	
4615 - Program Assistant	1.00	1.00	1.00	1.00	
2307 - Public Works Supervisor III	0.00	0.00	0.00	0.25	0.25
2305 - Public Works Supervisor I*	1.00	1.00	1.00	2.00	1.00
2303 - Equipment Operator III*	1.00	1.00	1.00	0.00	(1.00)
2299 - Equipment Operator I	1.00	1.00	1.00	1.00	
2214 - Refuse Collector III	1.00	1.00	1.00	1.00	
2213 - Refuse Collector II	4.00	4.00	4.00	4.00	
2212 - Refuse Collector I	5.00	6.00	6.00	6.00	
2207 - Landfill Superintendent	0.00	0.25	0.25	0.25	
2204 - Refuse Collection Supv. II	1.00	1.00	1.00	1.00	
Total Personnel	**16.00**	**17.25**	**17.25**	**17.50**	**0.25**
Permanent Full-Time	16.00	17.25	17.25	17.50	0.25
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**16.00**	**17.25**	**17.25**	**17.50**	**0.25**

*(1.0) Equipment Operator III position was reclassified to a Public Works Supervisor I position in FY 2006.

Solid Waste - Capital Projects

557-6588-881

MAJOR PROJECTS

The Landfill Gas To Energy project will be implemented during FY05 and FY06.
Consulting and design work for the next landfill cell (4) will be completed in FY05. Construction will be during FY06.

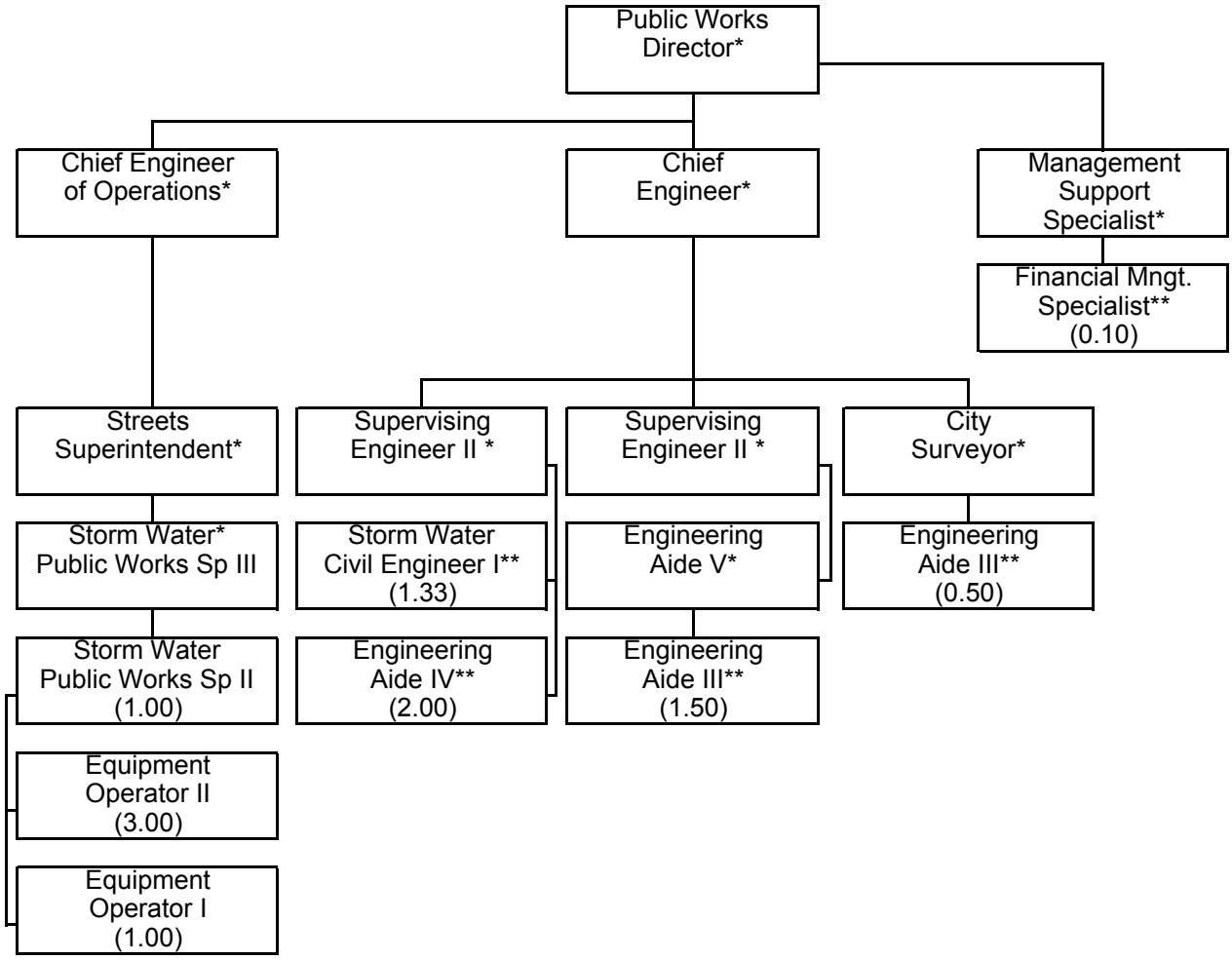
FISCAL IMPACT

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 0	$ 0	$ 0	$ 0	
Supplies and Materials	0	0	0	0	
Travel and Training	0	0	0	0	
Intragovernmental Charges	0	0	0	0	
Utilities, Services, & Misc.	264,189	611,100	611,100	2,745,000	349.2%
Capital	85,728	0	0	0	
Other	0	0	0	0	
Total	**$ 349,917**	**$ 611,100**	**$ 611,100**	**$ 2,745,000**	**349.2%**

City of Columbia - Public Works Storm Water Utility

10.43 FTE Positions



* Positions not included in Storm Water's FTE count.
** Positions are budgeted in various Public Works divisions and/or funds

(THIS PAGE INTENTIONALLY LEFT BLANK)

Storm Water Utility Fund - Summary

Fund 558

DEPARTMENT DESCRIPTION

The Storm Water Utility operates through funding approved by voters in April of 1993. Funding sources include development charges on new construction and Storm Water Utility charges on existing improved properties. The Storm Water Utility was established to provide funding for the implementation of storm water management projects, maintenance of existing storm water drainage facilities, and modeling of developing drainage basins with an eye toward implementation of regional detention facilities to control run off from developing areas.

DEPARTMENT OBJECTIVES

To assure the movement of emergency vehicles during storm periods, to protect the public from rapidly flowing water or flash floods, to minimize losses and property damage resulting from uncontrolled storm water runoff, and establish requirements for construction of storm water management facilities in newly developed areas.

APPROPRIATIONS

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 463,082	$ 599,334	$ 592,634	$ 636,097	6.1%
Supplies & Materials	93,697	168,424	155,240	149,250	(11.4%)
Travel & Training	1,193	3,250	1,939	3,350	3.1%
Intragovernmental Charges	119,461	126,198	126,198	141,487	12.1%
Utilities, Services & Misc.	444,532	834,380	776,266	1,285,759	54.1%
Capital	3,674	185,135	169,907	0	(100.0%)
Other	262,149	275,814	324,455	321,105	16.4%
Total	**1,387,788**	**2,192,535**	**2,146,639**	**2,537,048**	**15.7%**
Summary					
Operating Expenses	780,166	1,064,400	980,540	1,100,943	3.4%
Non-Operating Expenses	262,149	275,814	329,006	321,105	16.4%
Debt Service	0	0	0	0	
Capital Additions	0	185,135	169,907	0	(100.0%)
Capital Projects	345,473	667,186	667,186	1,115,000	67.1%
Total Expenses	**$ 1,387,788**	**$ 2,192,535**	**$ 2,146,639**	**$ 2,537,048**	**15.7%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
Administration/Engineering	3.93	5.43	5.43	5.43	
Field Operations	5.00	5.00	5.00	5.00	
Total Personnel	**8.93**	**10.43**	**10.43**	**10.43**	
Permanent Full-Time	8.93	10.43	10.43	10.43	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**8.93**	**10.43**	**10.43**	**10.43**	

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 2004	Budget FY 2005	Estimated FY 2006
No. of Programmed Projects from Engineering Division	6	4	4
No. of Feet of Drainage Improvement	475	350	350
No. of Unscheduled Projects Completed	5	10	10
No. of Problem Investigations	200	175	175
No. of Inlets Rebuilt/Repaired	20	20	20

COMPARATIVE DATA

	Columbia, MO	Springfield, MO	Indepen-dence, MO	Joplin, MO	Ames, IA
Population	**90,967**	**150,060**	**109,923**	**47,463**	**53,094**
Number of Employees	5	6	13	DID	2
Employees Per 1,000 Population	0.055	0.040	0.118	NOT	0.038
Drainage Area Served (sq. mi.)	59	80	78	RESPOND	6
Budget (thousands)	1,050	600	1,500		213

Storm Water Utility - Admin./Education/Engineering

558-6610 to 558

DESCRIPTION

The purpose of the Storm Water Utility is to assure the movement of emergency vehicles during storm periods, to protect the public from rapidly flowing water or flash floods, to minimize losses and property damage resulting from uncontrolled storm water run off, and establish requirements for construction of storm water management facilities in newly developed areas.

HIGHLIGHTS / SIGNIFICANT CHANGES

Public Works continues to work through the design and construction of a long list of capital improvement projects. Storm Water projects such as Rollins & Rothwell, Third & Garth, were constructed during this past year. Projects currently under construction include: Maryland/Richmond, Merideth Branch Detention Basin, and Paris & Ann drainage. Projects which are in Right of Way negotiation and will be bid after the easements are obtained include: West Boulevard & Mary Gene, Woodside/Nazarine, Concordia Drainage, and Maupin/Edgewood. Projects in the final design stage include: Rock Quarry Road Culverts, Rutledge/Weymeyer, and the Flat Branch RCB access project. Upcoming storm water projects which are in the preliminary stage include: Quail Drive, Brandon Road and Greenwood/Stewart.

The City continues to provide assistance to citizens with storm water concerns such as: structure flooding, street flooding and yard flooding. Assistance is provided such as advice regarding yard grading and maintenance of drainage ways, as well as the design of storm water facilities. Some types of solutions qualify for jointly funded or city funded projects.

The Public Education and Outreach aspect of the City's EPA Phase II Storm Water Permit has been successfully moved into the Public Works Department with the hiring of the Storm Water Educator position. The Education and Outreach had previously been contracted through the University of Missouri.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 212,969	$ 348,115	$ 340,633	$ 372,773	7.1%
Supplies and Materials	18,830	34,091	30,295	11,390	(66.6%)
Travel and Training	1,193	2,185	939	2,285	4.6%
Intragovernmental Charges	110,018	117,385	117,385	134,461	14.5%
Utilities, Services, & Misc.	66,520	26,223	25,171	28,444	8.5%
Capital	0	0	0	0	
Other	0	7,814	7,814	4,464	(42.9%)
Total	**$ 409,530**	**$ 535,813**	**$ 522,237**	**$ 553,817**	**3.4%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
5101 - Civil Engineer I	1.33	1.33	1.33	1.33	
5004 - Engineering Aide IV	0.00	2.00	2.00	2.00	
5003 - Engineering Aide III	1.50	2.00	2.00	2.00	
5002 - Engineering Aide II*	1.00	0.00	0.00	0.00	
4201 - Financial Mgmt Spec.	0.10	0.10	0.10	0.10	
Total Personnel	**3.93**	**5.43**	**5.43**	**5.43**	
Permanent Full-Time	3.93	5.43	5.43	5.43	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**3.93**	**5.43**	**5.43**	**5.43**	

*In FY 2005 the position was reclassifed to an Engineering Aide IV.

Storm Water Utility - Field Operations

558-6620 to 558-6629

DESCRIPTION

The Storm Water Utility - Field Operations is responsible for maintaining and repairing existing facilities and constructing small storm water projects (less than $200,000).

HIGHLIGHTS / SIGNIFICANT CHANGES

Field Operations continues to work on identified problem areas in public right-of-way with the highest priority given to flooding of homes and major streets in accordance with the approved Storm Water Utility Plan.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 233,862	$ 251,219	$ 252,001	$ 263,324	4.8%
Supplies and Materials	74,001	134,333	124,945	137,860	2.6%
Travel and Training	0	1,065	1,000	1,065	0.0%
Intragovernmental Charges	9,443	8,813	8,813	7,026	(20.3%)
Utilities, Services, & Misc.	53,330	140,971	83,909	142,315	1.0%
Capital	0	185,135	169,907	0	(100.0%)
Other	262,149	268,000	316,641	316,641	18.1%
Total	**$ 632,785**	**$ 989,536**	**$ 957,216**	**$ 868,231**	**(12.3%)**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
2310 - Public Works Supervisor II	1.00	1.00	1.00	1.00	
2300 - Equipment Operator II	3.00	3.00	3.00	3.00	
2299 - Equipment Operator I	1.00	1.00	1.00	1.00	
Total Personnel	**5.00**	**5.00**	**5.00**	**5.00**	
Permanent Full-Time	5.00	5.00	5.00	5.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**5.00**	**5.00**	**5.00**	**5.00**	

Storm Water Utility - Capital Projects

558-6688

MAJOR PROJECTS

Work will be underway on storm drainage improvements in the Greenwood-Stewart area; Concordia Drive at Walther Court; West Boulevard and Mary Jean area. In addition, the second phase of Maryland Avenue and Richmond will be underway.

FISCAL IMPACT

None

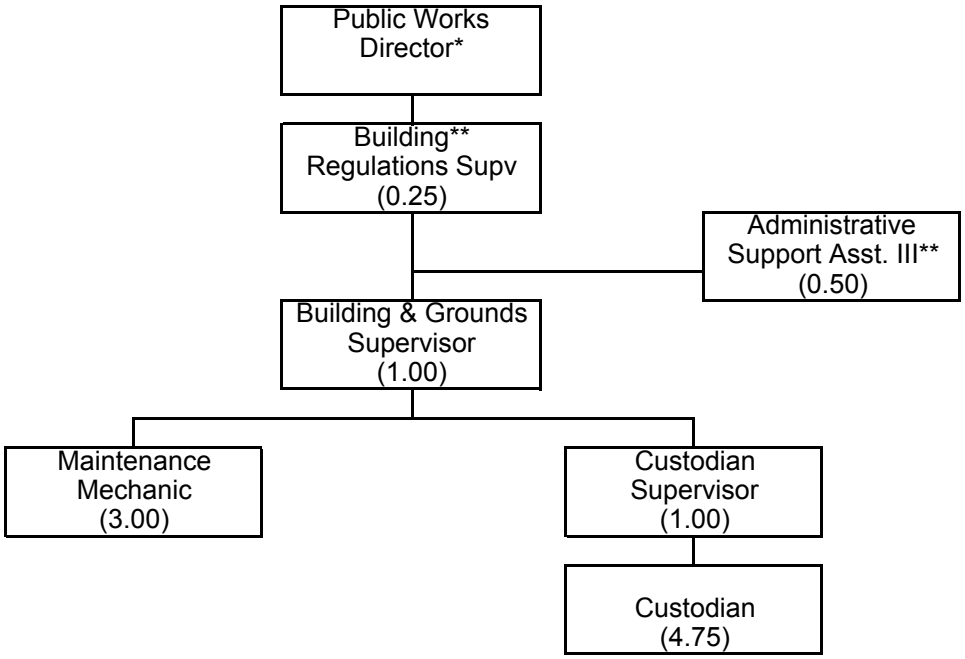
BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 16,251	$ 0	$ 0	$ 0	
Supplies and Materials	866	0	0	0	
Travel and Training	0	0	0	0	
Intragovernmental Charges	0	0	0	0	
Utilities, Services, & Misc.	324,682	667,186	667,186	1,115,000	67.1%
Capital	3,674	0	0	0	
Other	0	0	0	0	
Total	**$ 345,473**	**$ 667,186**	**$ 667,186**	**$ 1,115,000**	**67.1%**

(THIS PAGE INTENTIONALLY LEFT BLANK)

City of Columbia - Public Works Custodial & Building Maint.

10.50 FTE Positions



* Position not incuded in Custodial and Building Maintenance's FTE count.
** Positions are budgeted in various Public Works divisions and/or funds

(THIS PAGE INTENTIONALLY LEFT BLANK)

Custodial & Maintenance Services Fund - Summary

Fund 671

DEPARTMENT DESCRIPTION

Custodial and Maintenance Services Fund provides custodial services to the City Hall Building, Howard Building, Gentry Building, Gates Building and City Hall Annex. Building maintenance for these facilities as well as all fire stations, Grissum Building, Walton Building, Fire and Police Building and other City facilities is provided.

HIGHLIGHTS / SIGNIFICANT CHANGES

To provide for functional, safe, healthful and clean facilities at the best cost and to preserve the facilities. Preventive maintenance and good housekeeping affects not only the life and maintenance costs of a facility, but also the morale and productivity of the occupants and users and the perceptions of the public.

APPROPRIATIONS

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 401,977	$ 509,571	$ 454,990	$ 512,275	0.5%
Supplies & Materials	85,745	138,718	117,754	137,251	(1.1%)
Travel & Training	0	900	800	1,900	111.1%
Intragovernmental Charges	64,159	60,904	60,904	71,208	16.9%
Utilities, Services & Misc.	218,058	337,797	305,607	358,542	6.1%
Capital	0	0	0	7,000	
Other	5,148	13,075	13,075	9,693	(25.9%)
Total	**775,087**	**1,060,965**	**953,130**	**1,097,869**	**3.5%**
Summary					
Operating Expenses	769,939	1,047,890	940,055	1,081,176	3.2%
Non-Operating Expenses	5,148	13,075	13,075	9,693	(25.9%)
Debt Service	0	0	0	0	
Capital Additions	0	0	0	7,000	
Capital Projects	0	0	0	0	
Total Expenses	**$ 775,087**	**$ 1,060,965**	**$ 953,130**	**$ 1,097,869**	**3.5%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
Building Maintenance	4.20	4.70	4.70	4.70	
Custodial Services	4.80	5.80	5.80	5.80	
Total Personnel	**9.00**	**10.50**	**10.50**	**10.50**	
Permanent Full-Time	8.25	9.75	9.75	9.75	
Permanent Part-Time	0.75	0.75	0.75	0.75	
Total Permanent	**9.00**	**10.50**	**10.50**	**10.50**	

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 2004	Budget FY 2005	Estimated FY 2006
Custodial:			
Cost/Square Foot	3.07	3.66	3.73
No. Square Feet/Hours Worked	2,473	2,473	2,473
Maintenance:			
Cost/Square Foot	2.28	3.30	3.37
No. Square Feet/Hours Worked	9,262	9,262	9,262

COMPARATIVE DATA

NOTE: Comparative Data was not available for the Custodial & Maintenance Services Fund.

Custodial & Maintenance Services Fund - Building Maintenance

671-6710

DESCRIPTION

This division provides general maintenance on the buildings previously mentioned including all electrical, plumbing, heating, air conditioning and structural maintenance as required.

HIGHLIGHTS / SIGNIFICANT CHANGES

The HTE software system for managing work orders and maintenance activities has been implemented during FY 2005. This system will allow for better tracking of work orders for more efficient use of resources. When possible the maintenance crew provides remodeling/repair/renovation services to its customers. Due to routine maintenance duties we are unable to satisfy all requests.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 194,102	$ 264,570	$ 225,292	$ 254,835	(3.7%)
Supplies and Materials	64,549	108,120	89,597	102,553	(5.1%)
Travel and Training	0	900	800	1,900	111.1%
Intragovernmental Charges	35,631	32,203	32,203	39,236	21.8%
Utilities, Services, & Misc.	211,321	326,726	295,657	347,471	6.3%
Capital	0	0	0	7,000	
Other	5,148	13,075	13,075	9,693	(25.9%)
Total	**$ 510,751**	**$ 745,594**	**$ 656,624**	**$ 762,688**	**2.3%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
3205 - Bldg. Regulations Supervisor	0.25	0.25	0.25	0.25	
2407 - Building & Grounds Supervisor	0.00	0.95	0.95	0.95	
2404 - Maintenance Mechanic	3.00	3.00	3.00	3.00	
2400 - Maintenance Supervisor*	0.95	0.00	0.00	0.00	
1003 - Admin. Suppt. Asst. III	0.00	0.50	0.50	0.50	
Total Personnel	**4.20**	**4.70**	**4.70**	**4.70**	
Permanent Full-Time	4.20	4.70	4.70	4.70	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**4.20**	**4.70**	**4.70**	**4.70**	

*In FY 2005 position was reclassifed to a Building and Grounds Supervisor

Custodial & Maintenance Services Fund - Custodial Services

671-6720

DESCRIPTION

This section provides custodial services in the buildings previously noted as well as snow removal services at the City Hall, City Hall Annex, Gentry and Howard Buildings. In addition, the custodians will provide security for the Daniel Boone Building during evening meetings.

HIGHLIGHTS / SIGNIFICANT CHANGES

Custodial services is provided for five downtown public buildings in addition to security for the Daniel Boone Building during evening meetings. Custodial services are also provided for the Sanford-Kimpton Health Facility.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 207,875	$ 245,001	$ 229,698	$ 257,440	5.1%
Supplies and Materials	21,196	30,598	28,157	34,698	13.4%
Travel and Training	0	0	0	0	
Intragovernmental Charges	28,528	28,701	28,701	31,972	11.4%
Utilities, Services, & Misc.	6,737	11,071	9,950	11,071	0.0%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	**$ 264,336**	**$ 315,371**	**$ 296,506**	**$ 335,181**	**6.3%**

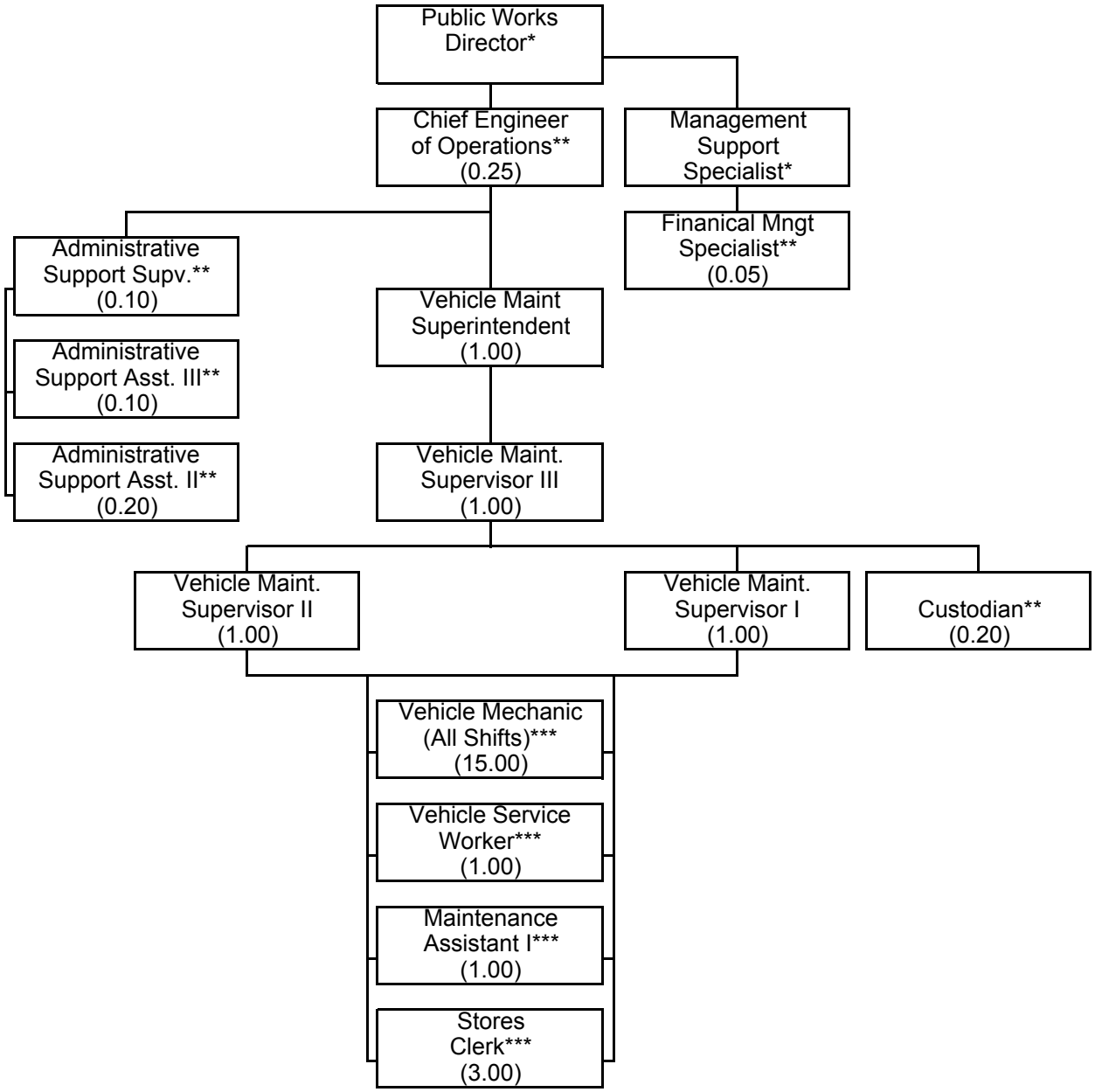
AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
2407 - Building & Grounds Supervisor	0.05	0.00	0.00	0.00	
2400 - Maintenance Supervisor*	0.00	0.05	0.05	0.05	
2003 - Custodian	3.75	4.75	4.75	4.75	
2002 - Custodian Supervisor	1.00	1.00	1.00	1.00	
Total Personnel	**4.80**	**5.80**	**5.80**	**5.80**	
Permanent Full-Time	4.05	5.05	5.05	5.05	
Permanent Part-Time	0.75	0.75	0.75	0.75	
Total Permanent	**4.80**	**5.80**	**5.80**	**5.80**	

*In FY 2005 position was reclassifed to a Building and Grounds Supervisor

City of Columbia - Public Works Fleet Operations

24.90 FTE Positions



* Positions not included in Fleet Operation's FTE count.
** Positions are budgeted in various Public Works divisions and/or funds.
*** Due to various shifts the noted positions report to the supervisor on duty.

(THIS PAGE INTENTIONALLY LEFT BLANK)

Fleet Operations Fund

Fund 672

DEPARTMENT DESCRIPTION

The Fleet Operations Division provides preventive maintenance, mechanical repair, repair parts, acquisition support, and fuel for the vehicles and equipment belonging to the Public Works Department, the Police Department, the Fire Department and other City departments.

HIGHLIGHTS / SIGNIFICANT CHANGES

The Fleet Operations Division is continuing to evolve with the advent of hybrid vehicles and other electronic enhancements to boost the fuel efficiency and environmental compliance for vehicles and equipment. The division is planning to upgrade existing fueling site to incorporate overhead canopies and increased lighting during FY 2005. The City will continue to use Biodiesel fuel in the fleet fueling system as allowed by budgetary constraints.

APPROPRIATIONS

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 1,129,645	$ 1,252,914	$ 1,213,323	$ 1,355,261	8.2%
Supplies & Materials	2,606,677	2,562,007	3,049,962	3,307,690	29.1%
Travel & Training	1,284	5,873	5,645	5,873	0.0%
Intragovernmental Charges	276,004	253,550	253,550	299,028	17.9%
Utilities, Services & Misc.	89,025	59,991	69,831	70,876	18.1%
Capital	49,612	76,000	72,644	6,500	(91.4%)
Other	20,427	43,038	41,038	38,442	(10.7%)
Total	**4,172,674**	**4,253,373**	**4,705,993**	**5,083,670**	**19.5%**
Summary					
Operating Expenses	4,058,657	4,134,335	4,592,311	5,038,728	21.9%
Non-Operating Expenses	21,439	43,038	41,038	33,229	(22.8%)
Debt Service	0	0	0	5,213	
Capital Additions	49,612	76,000	72,644	6,500	(91.4%)
Capital Projects	42,966	0	0	0	
Total Expenses	**$ 4,172,674**	**$ 4,253,373**	**$ 4,705,993**	**$ 5,083,670**	**19.5%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
6100 - Stores Clerk	3.00	3.00	3.00	3.00	
5104 - Chief Engineer	0.25	0.25	0.25	0.25	
4201 - Financial Mgmt Spec	0.05	0.05	0.05	0.05	
2401 - Maintenance Assistant I	1.00	1.00	1.00	1.00	
2307 - Public Works Supervisor III	1.00	1.00	1.00	1.00	
2107 - Vehicle Mechanic	13.00	14.00	14.00	15.00	1.00
2106 - Vehicle Maint. Supt.	1.00	1.00	1.00	1.00	
2105 - Vehicle Maint. Supervisor II	1.00	1.00	1.00	1.00	
2104 - Vehicle Maint. Supervisor I	1.00	1.00	1.00	1.00	
2102 - Vehicle Service Worker	1.00	1.00	1.00	1.00	
2003 - Custodian	0.20	0.20	0.20	0.20	
1004 - Administrative Support Supv.	0.10	0.10	0.10	0.10	
1003 - Admin. Suppt. Asst. III	0.10	0.10	0.10	0.10	
1002 - Admin. Suppt. Asst. II-Data Entry	0.20	0.20	0.20	0.20	
Total Personnel	**22.90**	**23.90**	**23.90**	**24.90**	**1.00**
Permanent Full-Time	22.90	23.90	23.90	24.90	1.00
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**22.90**	**23.90**	**23.90**	**24.90**	**1.00**

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 2004	Budget FY 2005	Estimated FY 2006
No. of Billable Employees	15.0	15.0	16.0
Billable Hours	31,200	31,200	33,280
Hours Actually Billed	25,887	26,000	28,000
Avg. Annual Labor Hours Per Vehicle Services at Grissum/Fleet Operations			
Police Department	22	22	20
Street	40	42	44
Fire Department	48	55	58
Sewer	20	22	22
Solid Waste	142	160	172
Transit	120	140	146
Outside Work (OWA's)	$420,343	$300,000	$500,000
Backlog (Number of items waiting for repair per day)	58	60	58
Gasoline Sold (Gallons)	282,304	282,000	284,000
Diesel Sold (Gallons)	452,682	440,000	460,000

COMPARATIVE DATA

	Columbia, MO(1)	Cape Girardeau, MO	St. Joseph, MO	University City, MO	Ames, IA	Lawrence, KS
Population	**90,967**	**36,299**	**71,948**	**37,384**	**53,094**	**82,687**
Number of Employees	12.00	11.00	8.00	9.00	10.00	14.00
Employees Per 1,000 Population	0.13	0.30	0.11	0.24	0.19	0.17
No. of Vehicles/Equip. Maintained	622(1)	380	232(3,8)	163	271(5,8)	632
Shop Labor Rate	$42.00	$55.00	N/A (4)	Mechanic's Wage (2)	$50.00+(6)	$50.00 (7)
Parts Inventory Value	375,000 (1)	$130,000	$210,000	$40,000	$40,000	$138,000

1) Numbers have been altered to reflect less the Transit Bus System statistics relative to Columbia only. None of the other cities in the above comparison have a city owned/operated bus system.
2) Labor rate is supplemented by appropriated tax dollars. All overhead expenses (insurance, utilities, etc.) are not paid via the labor rate.
3) This Public Works vehicle maintenance organization does not support Fire Department nor Police.
4) No labor rate used. Maintenance totally supported by appropriated tax dollars.
5) This Public Works vehicle maintenance organization does not support Solid Waste nor Police.
6) Overhead expenses are averaged out and assessed monthly per vehicle in addition to labor rate. (assessment equals $250 to $1,800 per vehicle)
7) Labor rate increases if mechanics work overtime ($65 an hour) or if a service call is required ($70 an hour).
8) City does not have a City owned/operated Solid Waste/Mixed Refuse Department.

FLEET OPERATIONS - CAPITAL PROJECTS

Fund 672

MAJOR PROJECTS

No projects programmed for FY 2006.

FISCAL IMPACT

None

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 0	$ 0	$ 0	$ 0	
Supplies and Materials	0	0	0	0	
Travel and Training	0	0	0	0	
Intragovernmental Charges	0	0	0	0	
Utilities, Services, & Misc.	42,966	0	0	0	
Capital	0	0	0	0	
Other	0	0	0	0	
Total	$ **42,966**	$ **0**	$ **0**	$ **0**	

(THIS PAGE INTENTIONALLY LEFT BLANK)

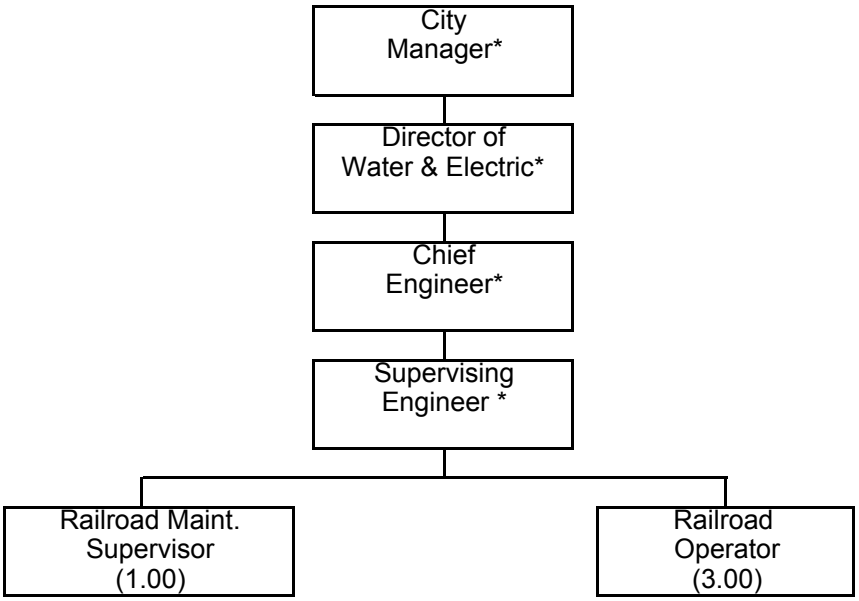
Railroad Fund

City of Columbia

Columbia, Missouri

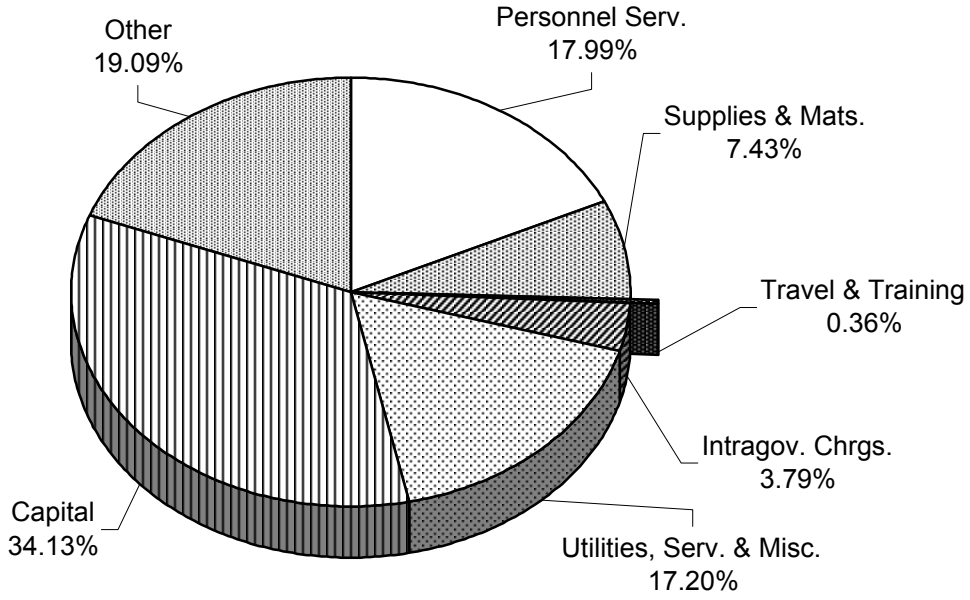
City of Columbia - Water & Electric Railroad

4.00 FTE Positions



* Postions not included in Railroad's FTE count

Railroad Fund
FY 2006



APPROPRIATIONS

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Budget FY 2005
Personnel Services	$ 226,749	$ 243,580	$ 250,373	$ 256,085	5.1%
Supplies & Materials	70,749	76,914	95,941	105,790	37.5%
Travel & Training	2,478	3,100	3,100	5,100	64.5%
Intragovernmental Charges	36,467	48,154	48,192	53,975	12.1%
Utilities, Services & Misc.	140,959	399,936	430,471	244,791	(38.8%)
Capital	240,745	448,800	448,800	485,700	8.2%
Other	241,613	274,199	274,199	271,712	(0.9%)
Total	**959,760**	**1,494,683**	**1,551,076**	**1,423,153**	**(4.8%)**
Summary					
Operating Expenses	470,900	561,684	618,077	655,741	16.7%
Non-Operating Expenses	230,810	238,500	238,500	236,712	(0.7%)
Debt Service	10,803	35,699	35,699	35,000	(2.0%)
Capital Additions	0	30,000	30,000	10,000	(66.7%)
Capital Projects	247,247	628,800	628,800	485,700	(22.8%)
Total Expenses	$ **959,760**	$ **1,494,683**	$ **1,551,076**	$ **1,423,153**	**(4.8%)**

(THIS PAGE INTENTIONALLY LEFT BLANK)

RAILROAD FUND - SUMMARY

Fund 503

DEPARTMENT DESCRIPTION

This fund is responsible for the operation and maintenance of the short line Columbia Terminal Railroad (COLT).

DEPARTMENT OBJECTIVES

To provide the customers of the Columbia Terminal Railroad with safe, reliable, and efficient rail service.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

Rail traffic has increased since the opening of the rail terminal in March 2004. Traffic is projected to continue to increase in FY 2006.

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
Railroad Fund Operations	4.00	4.00	4.00	4.00	
Total Personnel	**4.00**	**4.00**	**4.00**	**4.00**	
Permanent Full-Time	4.00	4.00	4.00	4.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**4.00**	**4.00**	**4.00**	**4.00**	

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 2004	Budget FY 2005	Estimated FY 2006
Carloads	2,150	2,500	3,426
No. of Customers	14	15	15
No. of Commodities Carried	9	11	9
Revenue Tons	178,230	210,434	277,909
Revenue Ton - Miles	3,101,515	3,664,226	4,678,457
Gross Tons	322,962	377,767	508,365
Gross Ton - Miles	5,590,164	6,454,404	8,518,047
Miles of Main Track	21.34	21.34	21.34
Miles of Secondary Track	2.87	3.16	3.17
No. of Locomotives	2	2	2
No. of Employees	4	4	4
No. of Public Highway - Rail Crossings	39	39	39
No. of Private Crossings	23	23	23
No. of Public Crossings with Active Devices	12	13	13
No. of Highway - Rail Crossing Accidents	1	0	0

COMPARATIVE DATA

NOTE: Comparative Data not available.

Railroad Fund Operations

Fund 503

DESCRIPTION

This fund is responsible for the operation and maintenance of the short line Columbia Terminal Railroad (COLT).

HIGHLIGHTS / SIGNIFICANT CHANGES

The budget includes funds to meet the operation and maintenance requirements of the increased rail traffic.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 220,247	$ 233,580	$ 240,373	$ 246,085	5.4%
Supplies and Materials	70,749	76,914	95,941	105,790	37.5%
Travel and Training	2,478	3,100	3,100	5,100	64.5%
Intragovernmental Charges	36,467	48,154	48,192	53,975	12.1%
Utilities, Services, & Misc.	140,959	199,936	230,471	244,791	22.4%
Capital	0	30,000	30,000	10,000	(66.7%)
Other	241,613	274,199	274,199	271,712	(0.9%)
Total	**$ 712,513**	**$ 865,883**	**$ 922,276**	**$ 937,453**	**8.3%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
2629 - Railroad Maintenance Supv.	1.00	1.00	1.00	1.00	
2626 - Railroad Operator	3.00	3.00	3.00	3.00	
Total Personnel	**4.00**	**4.00**	**4.00**	**4.00**	
Permanent Full-Time	4.00	4.00	4.00	4.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**4.00**	**4.00**	**4.00**	**4.00**	

Railroad Fund - Capital Projects

503-7310-881

MAJOR PROJECTS

Due to the increased traffic, Capital Improvements Program (CIP) projects are budgeted to separate the costs of rail replacement, tie replacement and surface maintenance. All projects are outlined in the CIP.

FISCAL IMPACT

A loan of $82,300, from the electric utility, is requested for FY 2006. CDBG funds in the amount of $58,000 have been requested for the Rail Corridor project between Rogers and College. The remaining CIP funding of $335,400 will come from enterprise revenues.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 6,502	$ 10,000	$ 10,000	$ 10,000	0.0%
Supplies and Materials	0	0	0	0	
Travel and Training	0	0	0	0	
Intragovernmental Charges	0	0	0	0	
Utilities, Services, & Misc.	0	200,000	200,000	0	(100.0%)
Capital	240,745	418,800	418,800	475,700	13.6%
Other	0	0	0	0	
Total	**$ 247,247**	**$ 628,800**	**$ 628,800**	**$ 485,700**	**(22.8%)**

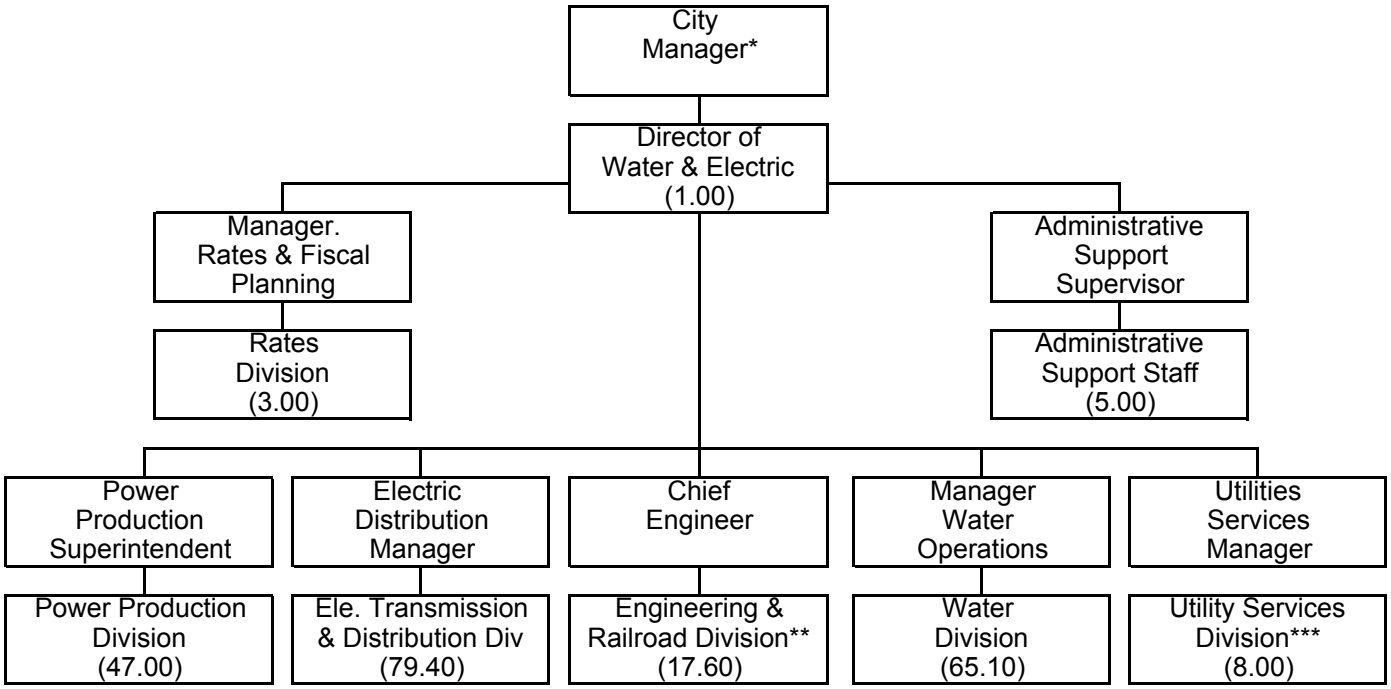
Water & Electric Utility Fund

City of Columbia

Columbia, Missouri

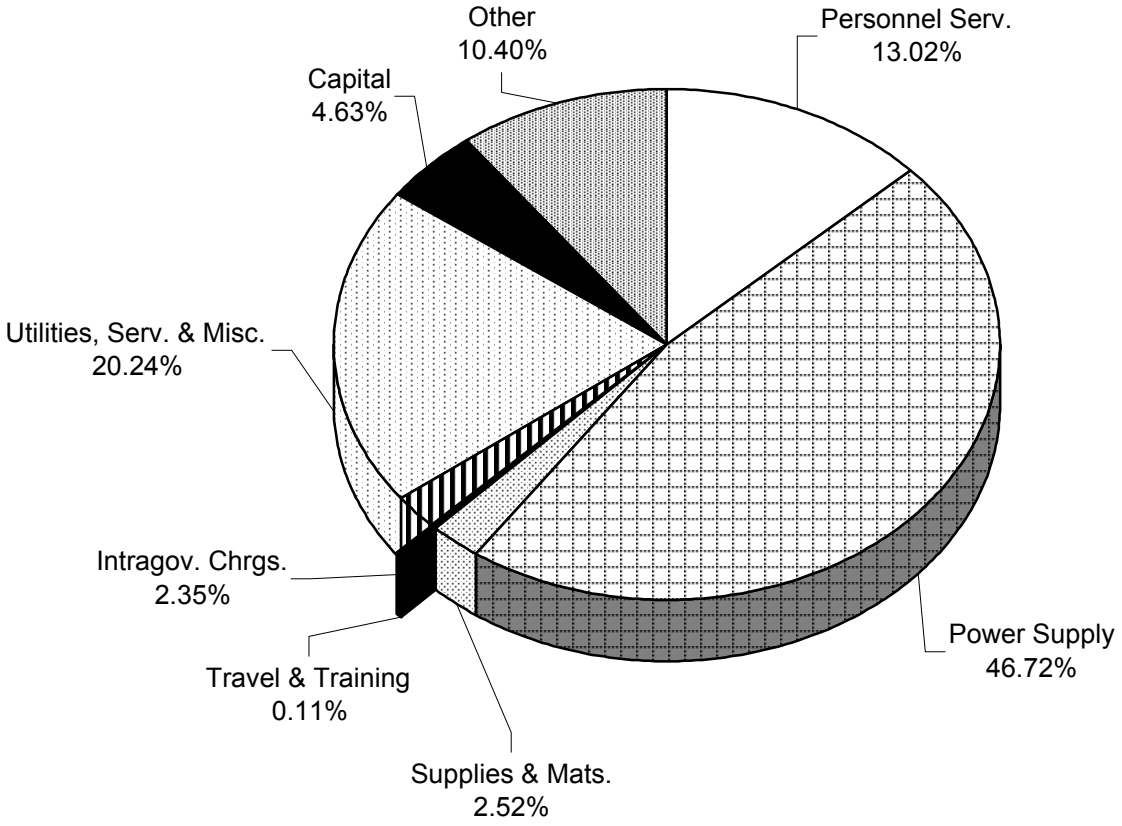
City of Columbia - Water and Electric Department

226.10 FTE Positions



* Postion not included in Water & Electric's FTE count.
** Railroad FTE counts are recorded in the Railroad section.
*** A portion of Utility Services's & Power Production FTE's are budgeted in Transmission and Distribution (3.0 FTE's)

Water & Electric Utility Fund - Summary
FY 2006



APPROPRIATIONS

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Budget FY 2005
Personnel Services	$ 12,279,941	$ 13,225,775	$ 13,043,215	$ 14,310,945	8.2%
Power Supply	42,020,885	49,181,980	49,260,000	51,358,400	4.4%
Supplies & Materials	2,431,060	2,810,433	2,768,679	2,765,176	(1.6%)
Travel & Training	90,484	118,709	133,351	125,708	5.9%
Intragovernmental Charges	2,221,951	2,310,094	2,312,644	2,588,362	12.0%
Utilities, Services & Misc.	17,880,326	19,856,669	19,607,250	22,252,520	12.1%
Capital	6,683,998	8,079,782	8,785,348	5,087,100	(37.0%)
Other	10,491,441	10,730,013	11,440,024	11,434,260	6.6%
Total	$ **94,100,086**	$ **106,313,455**	$ **107,350,511**	$ **109,922,471**	**3.4%**
Summary					
Operating Expenses	62,559,630	72,746,073	71,379,042	76,925,611	5.7%
Non-Operating Expenses	15,260,952	15,992,600	16,406,017	17,035,909	6.5%
Debt Service	3,261,533	3,345,000	3,583,145	3,702,851	10.7%
Capital Additions	1,264,609	1,632,775	1,629,025	1,516,750	(7.1%)
Capital Projects	11,753,362	12,597,007	14,353,282	10,741,350	(14.7%)
Total Expenses	$ **94,100,086**	$ **106,313,455**	$ **107,350,511**	$ **109,922,471**	**3.4%**

(THIS PAGE INTENTIONALLY LEFT BLANK)

WATER & ELECTRIC UTILITY FUND - SUMMARY

Fund 550, Fund 551

DEPARTMENT DESCRIPTION

The Water and Electric Utility provides the citizens of Columbia with a safe and dependable supply of drinking water and electricity.

DEPARTMENT OBJECTIVES

To provide the citizens of Columbia with service in the most effective and efficient manner possible to assure a dependable supply at the best possible cost.

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
Water Utility	70.10	73.10	73.10	73.50	0.40
Electric Utility	150.00	153.00	153.00	155.60	2.60
Total Personnel	**220.10**	**226.10**	**226.10**	**229.10**	**3.00**
Permanent Full-Time	218.00	224.00	224.00	227.00	3.00
Permanent Part-Time	2.10	2.10	2.10	2.10	
Total Permanent	**220.10**	**226.10**	**226.10**	**229.10**	**3.00**

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 2004	Budget FY 2005	Estimated FY 2006
Water:			
Fire hydrants installed	185	216	200
Services/meters installed	1,084	1,514	1,600
Total mains built (feet)	79,481	84,778	81,865
Developer built mains (feet)	59,266	65,496	61,044
Electric:			
New Distribution Transformers Installed	446	440	458
Electric Meters Installed	1,427	1,209	1,300
Overhead Lines Installed (Miles)	0.74	8.00	1.00
Underground Lines Installed (Miles)	12.77	25.00	13.00

COMPARATIVE DATA

	Columbia, MO	Springfield, MO	Indepen-dence, MO	Denton, TX	Springfield, IL	Marshall, MO
Population of Service Area	**90,967**	**164,597**	**113,000**	**95,972**	**152,899**	**12,400**
Water:						
Number of Employees	73.10	91.00	92.00	73.50	89.00	22.00
Employees Per 1,000 Population	0.804	0.553	0.814	0.766	0.582	1.774
Number of Customers	39,260	76,133	47,551	26,272	49,141	4,974
Population Per Customer	2.32	2.16	2.38	3.65	3.11	2.49
Customers Per Employee	537	837	517	357	552	226
Miles of Water Mains	597.25	1,126.00	714.00	497.00	611.00	51
Customers/Mile of Water Main	65.73	67.61	66.60	52.86	80.43	97.53
Miles of Water Main/Employee	8	12	8	7	7	2
Population of Service Area	**90,967**	**207,571**	**113,000**	**98,123**	**133,528**	**12,400**
Electric:						
Number of Employees	153.00	299.00	210.00	110.00	366.00	39.00
Employees per 1,000 Population	1.682	1.440	1.858	1.121	2.741	3.145
Number of Customers	39,820	99,960	55,686	39,506	67,722	5,924
Population per Customer	2.28	2.08	2.03	2.48	1.97	2.09
Customers per Employee	260	334	265	359	185	152
Circuit Miles of Distribution Lines	682.99	1,887.00	737.10	625.08	1,100.96	115.00
Customers/Mile of Line	58.30	52.97	75.55	63.20	61.51	51.51
Miles of Line Per Employee	4	6	4	6	3	3

Water Utility - Summary

Fund 550

DESCRIPTION

The Water Utility is responsible for the supply of safe drinking water and fire protection service to the City, and providing production, treatment, and distribution systems. The utility operates a well field in the Missouri River bottoms, the McBaine Water Treatment Plant, the West Ash and South Pump Stations, elevated water towers, and the distribution system. The personnel test and set meters, install and maintain fire hydrants, operate a laboratory and water testing facility, perform all maintenance on towers, lines, leak repair and customer service calls, and flush mains and service valves. Crews do some extension of water mains; however, most are contracted due to the large amounts of machinery and personnel required. The Water Utility serves over 41,000 customers.

HIGHLIGHTS / SIGNIFICANT CHANGES

A 6.75% revenue increase is proposed. Of that amount, 3.5% is to address debt service requirements of the water bond issue passed by voters in November 2003. The remaining 3.25% is to move the water utility toward fully funding all capital and debt requirements of the utility. In previous years, the overall funding needs of the water utility has been supported by the electric utility. While the Columbia Charter recognizes “Water & Light” as one utility, in future years the rates of each utility will be designed so that each rate structure supports the capital and debt requirements of the individual utility. The proposed rate change should put the water utility in a position to fully support it's operation. This budget also includes appropriation of funds from the revenue bond election for construction of major water projects. Additional staff has been added to address GIS and mapping needs. The one-time fees for the installation of water service are being restructured with the inclusion of a "tap" fee. The total charge for installation of water service will remain the same for FY 2006.

BUDGET DETAIL

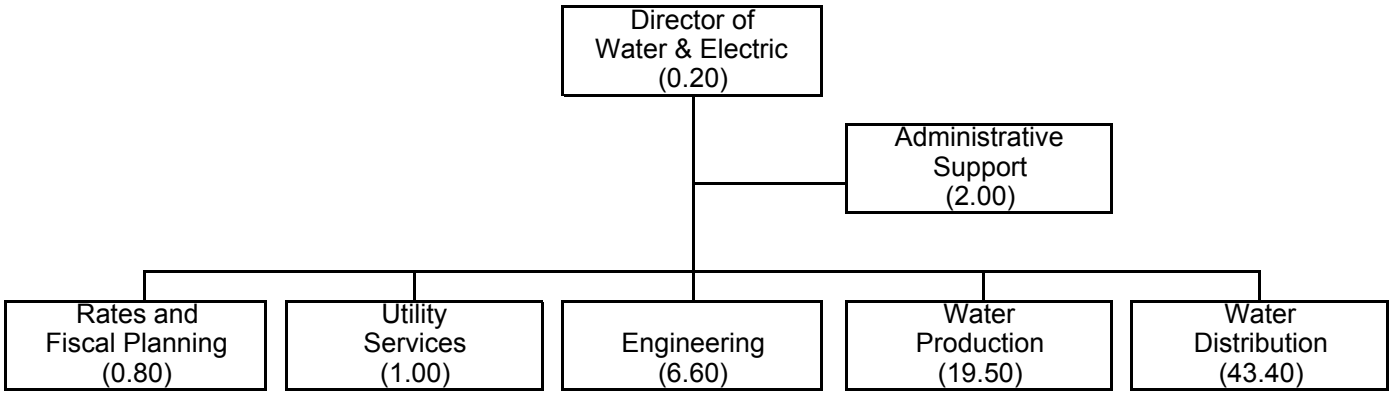
	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 3,620,997	$ 3,937,342	$ 3,994,452	$ 4,162,997	5.7%
Supplies & Materials	1,015,256	1,169,259	1,229,165	1,164,867	(0.4%)
Travel & Training	19,357	18,227	24,355	18,626	2.2%
Intragovernmental Charges	811,802	841,884	844,384	921,272	9.4%
Utilities, Services & Misc.	6,055,381	7,986,669	6,761,976	9,294,688	16.4%
Capital	815,831	4,777,407	5,234,270	1,345,350	(71.8%)
Other	3,356,594	3,603,213	3,904,707	3,995,829	10.9%
Total	**15,695,218**	**22,334,001**	**21,993,309**	**20,903,629**	**(6.4%)**
Summary					
Operating Expenses	6,583,208	7,990,763	7,399,193	8,742,950	9.4%
Non-Operating Expenses	3,707,407	3,815,831	3,843,564	3,846,478	0.8%
Debt Service	1,628,503	1,860,000	2,083,145	2,202,851	18.4%
Capital Additions	159,710	276,000	276,000	270,000	(2.2%)
Capital Projects	3,616,390	8,391,407	8,391,407	5,841,350	(30.4%)
Total Expenses	**$ 15,695,218**	**$ 22,334,001**	**$ 21,993,309**	**$ 20,903,629**	**(6.4%)**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
Administration and General	10.20	10.20	10.20	10.60	0.40
Production	18.50	19.50	19.50	19.50	
Distribution	41.40	43.40	43.40	43.40	
Total Personnel	**70.10**	**73.10**	**73.10**	**73.50**	**0.40**
Permanent Full-Time	70.10	73.10	73.10	73.50	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**70.10**	**73.10**	**73.10**	**73.50**	**0.40**

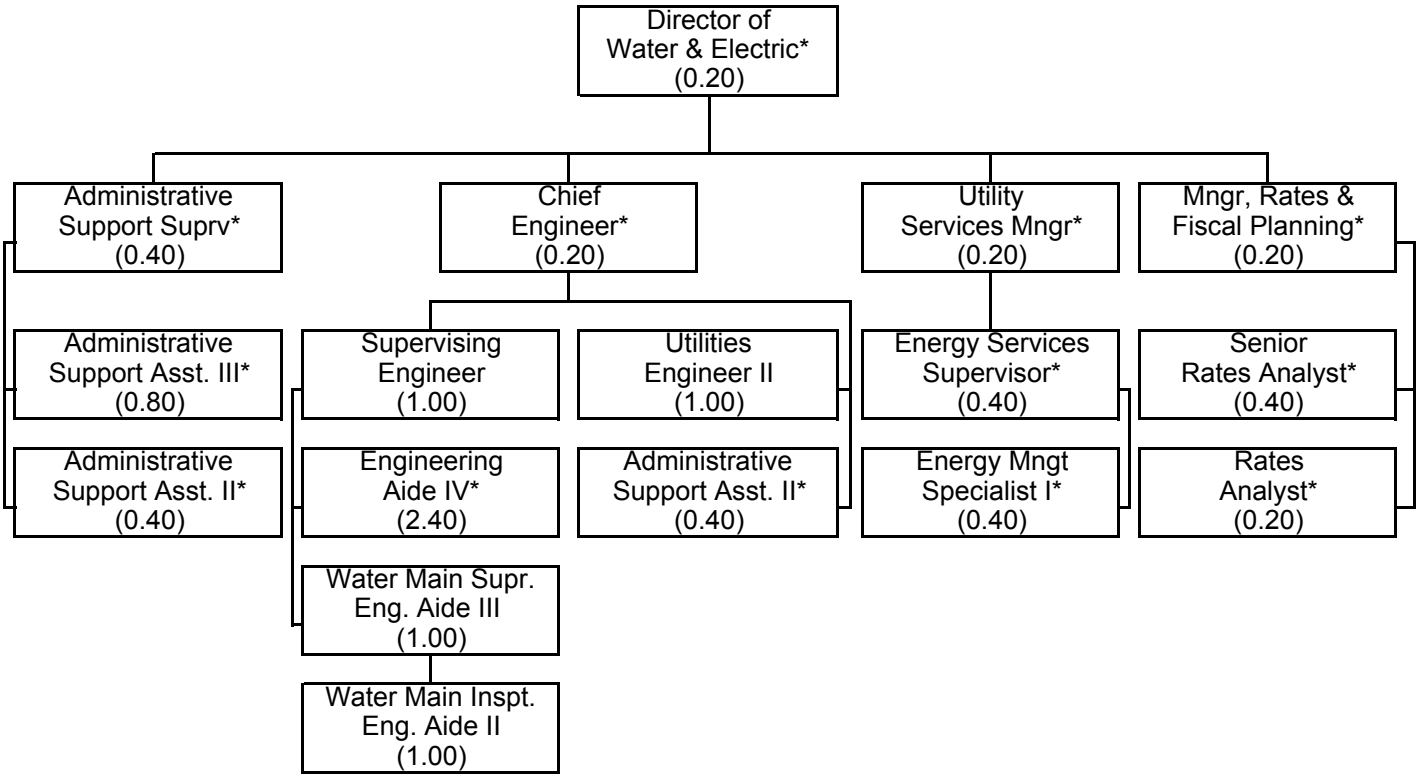
City of Columbia - Water and Electric (Water Summary)

73.50 FTE Positions



City of Columbia - Water Administration & General

10.60 FTE Positions



* Positions are budgeted in various Water and Electric divisions.

(THIS PAGE INTENTIONALLY LEFT BLANK)

Water - Administration and General

550-7000 to 550-7099

DESCRIPTION

The Administrative Office is responsible for all operations of the utility. This office also includes the engineering section which is responsible for all extensions, planning, and layouts for construction crews, review of subdivision plans, and field review of all contract work.

HIGHLIGHTS / SIGNIFICANT CHANGES

An Engineering Aide IV position is being requested in the Engineering Division to coordinate all mapping functions and provide a single point of contact for all mapping and GIS issues. The position would be funded 60/40 with Electric. In addition, the budget includes funds for the normal operation and maintenance of the division.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 560,766	$ 683,865	$ 632,253	$ 741,622	8.4%
Supplies and Materials	23,132	43,032	37,995	26,686	(38.0%)
Travel and Training	2,187	4,314	5,891	4,714	9.3%
Intragovernmental Charges	681,075	715,025	715,025	774,661	8.3%
Utilities, Services, & Misc.	2,121,517	2,227,547	2,151,150	2,676,906	20.2%
Capital	0	0	0	0	
Other	3,356,594	3,603,213	3,904,707	3,995,829	10.9%
Total	**$ 6,745,271**	**$ 7,276,996**	**$ 7,447,021**	**$ 8,220,418**	**13.0%**

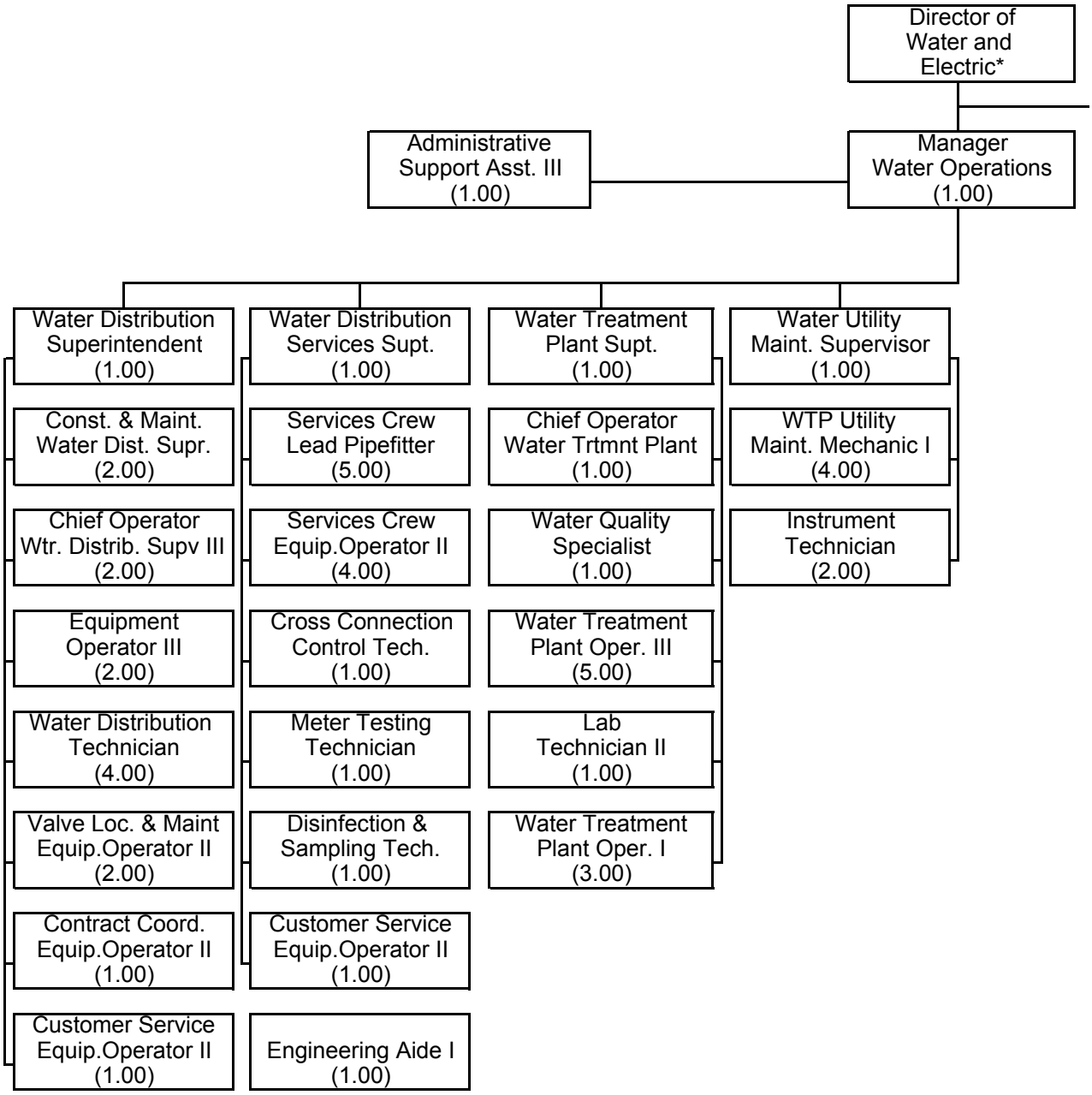
AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
5112 - Utility Engineer II	1.00	1.00	1.00	1.00	
5105 - Supervising Engineer	1.00	1.00	1.00	1.00	
5104 - Chief Engineer	0.20	0.20	0.20	0.20	
5004 - Engineering Aide IV	2.00	2.00	2.00	2.40	0.40
5003 - Engineering Aide III	1.00	1.00	1.00	1.00	
5002 - Engineering Aide II	1.00	1.00	1.00	1.00	
4514 - Utilities Services Manager	0.20	0.20	0.20	0.20	
4513 - Energy Services Supervisor*	0.00	0.00	0.00	0.40	0.40
4512 - Energy Management Spec. II*	0.40	0.40	0.40	0.00	(0.40)
4511 - Energy Management Spec. I	0.40	0.40	0.40	0.40	
4503 - Mgr. Rates/Fiscal Planning	0.20	0.20	0.20	0.20	
4502 - Senior Rate Analyst	0.40	0.40	0.40	0.40	
4501 - Rate Analyst	0.20	0.20	0.20	0.20	
2990 - Director of Water and Light	0.20	0.20	0.20	0.20	
1004 - Administrative Support Supv.	0.40	0.40	0.40	0.40	
1003 - Admin. Support Assistant III	0.80	0.80	0.80	0.80	
1002 - Admin. Support Assistant II	0.80	0.80	0.80	0.80	
Total Personnel	**10.20**	**10.20**	**10.20**	**10.60**	**0.40**
Permanent Full-Time	10.20	10.20	10.20	10.60	0.40
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**10.20**	**10.20**	**10.20**	**10.60**	**0.40**

*(1.0) Energy Mngt Spec. II position was reclassified to an Energy Services Supervisor position in FY 2006. Position is split between Water and Electric.

City of Columbia - Water Production & Distribution

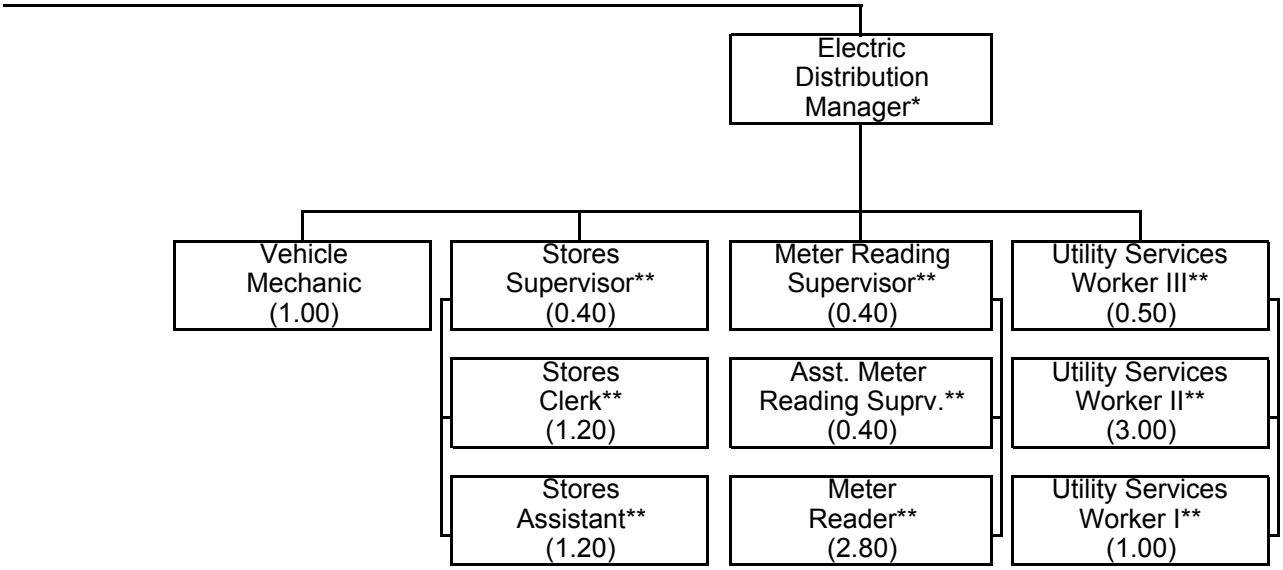
62.90 FTE Positions



* Position not included in Production or Distribution's FTE counts.
** Positions are budgeted in various Water and Electric divisions and supervised by the Electric Distribution Manager.

City of Columbia - Water Production & Distribution

62.90 FTE Positions



* Position not included in Production or Distribution's FTE counts.
** Positions are budgeted in various Water and Electric divisions and supervised by the Electric Distribution Manager.

Water - Production

550-7100 to 550-7199

DESCRIPTION

This division is responsible for the production and treatment of water entering the distribution system. Duties include operation of the well fields, the water treatment plant and responsibility for operating a testing laboratory thereby assuring the highest quality water possible. Water treatment plant personnel are also responsible for monitoring and operating the distribution system pump stations and storage facilities.

HIGHLIGHTS / SIGNIFICANT CHANGES

An expansion to the water treatment plant is under construction. The addition is scheduled to be completed prior to the summer of 2006. The budget includes additional funding for operation of the expanded treatment facilities.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 990,912	$ 1,096,195	$ 1,031,539	$ 1,161,043	5.9%
Supplies and Materials	616,768	590,516	678,639	656,388	11.2%
Travel and Training	11,394	6,936	11,487	6,935	(0.0%)
Intragovernmental Charges	17,198	15,702	15,702	19,760	25.8%
Utilities, Services, & Misc.	1,025,583	1,358,522	1,345,620	1,360,545	0.1%
Capital	50,467	92,000	92,000	103,000	12.0%
Other	0	0	0	0	
Total	**$ 2,712,322**	**$ 3,159,871**	**$ 3,174,987**	**$ 3,307,671**	**4.7%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
5032 - Lab Technician II	1.00	1.00	1.00	1.00	
2690 - Manager of Water Operations	0.50	0.50	0.50	0.50	
2660 - Water Plant Supt.	1.00	1.00	1.00	1.00	
2650 - Water Quality Specialist	1.00	1.00	1.00	1.00	
2645 - Wtr Trtmnt Plant Chief Oper.	0.00	1.00	1.00	1.00	
2643 - Wtr Treatment Plant Oper III	5.00	5.00	5.00	5.00	
2641 - Wtr Treatment Plant Oper I*	4.00	4.00	4.00	3.00	(1.00)
2426 - Utility Maint. Supervisor	1.00	1.00	1.00	1.00	
2423 - Utility Maint. Mechanic I	4.00	4.00	4.00	4.00	
2324 - Instrument Technician*	1.00	1.00	1.00	2.00	1.00
Total Personnel	**18.50**	**19.50**	**19.50**	**19.50**	
Permanent Full-Time	18.50	19.50	19.50	19.50	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**18.50**	**19.50**	**19.50**	**19.50**	

*(1.0) Water Treatment Plant Operation I position was reclassified to an Instrument Technician position in FY 2006.

Water - Distribution

550-7200 to 550-7299

DESCRIPTION

This division is responsible for providing an adequate supply of water for individual consumption as well as fire protection to the citizens of Columbia. This task is accomplished through the operation of the West Ash and South Pump Stations, elevated water towers, and the distribution systems. This division tests and sets meters, installs and maintains fire hydrants, maintains all towers, lines and service valves and responds to customer service calls. Although some water main extensions are done by this division, most are contracted due to the specialized machinery and personnel required.

HIGHLIGHTS / SIGNIFICANT CHANGES

The budget includes funds for the normal operation and maintenance of the division.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 1,563,523	$ 2,157,282	$ 1,678,923	$ 2,260,332	4.8%
Supplies and Materials	368,948	535,711	512,531	481,793	(10.1%)
Travel and Training	5,776	6,977	6,977	6,977	0.0%
Intragovernmental Charges	113,529	111,157	113,657	126,851	14.1%
Utilities, Services, & Misc.	460,216	510,600	483,806	491,237	(3.8%)
Capital	109,243	184,000	184,000	167,000	(9.2%)
Other	0	0	0	0	
Total	**$ 2,621,235**	**$ 3,505,727**	**$ 2,979,894**	**$ 3,534,190**	**0.8%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
6103 - Stores Supervisor	0.40	0.40	0.40	0.40	
6102 - Stores Clerk	1.20	1.20	1.20	1.20	
6101 - Storeroom Assistant	1.20	1.20	1.20	1.20	
5001 - Engineering Aide I*	0.00	0.00	0.00	1.00	1.00
2883 - Utility Service Worker III*	0.50	0.50	0.50	0.50	
2882 - Utility Service Worker II	1.00	1.00	1.00	3.00	2.00
2881 - Utility Service Worker I	1.00	1.00	1.00	1.00	
2877 - Meter Reading Supervisor	0.40	0.40	0.40	0.40	
2875 - Asst. Meter Reading Supv.	0.40	0.40	0.40	0.40	
2870 - Meter Reader	2.80	2.80	2.80	2.80	
2771 - Wtr. Distrib. Services Supt.	1.00	1.00	1.00	1.00	
2690 - Manager of Water Operations	0.50	0.50	0.50	0.50	
2655 - Water Distribution Supt.	1.00	1.00	1.00	1.00	
2317 - Water Dist. Supervisor III	0.00	2.00	2.00	2.00	
2315 - Wtr Distribution Supervisor I	2.00	2.00	2.00	2.00	
2312 - Wtr Distribution Technician*	3.00	3.00	3.00	4.00	1.00
2304 - Lead Pipe Fitter	4.00	4.00	4.00	5.00	1.00
2298 - Equipment Operator III	2.00	2.00	2.00	2.00	
2302 - Equipment Operator II*	17.00	17.00	17.00	12.00	(5.00)
2103 - Vehicle Mechanic	1.00	1.00	1.00	1.00	
1003 - Admin. Support Assistant III**	1.00	1.00	1.00	1.00	
Total Personnel	**41.40**	**43.40**	**43.40**	**43.40**	**0.00**
Permanent Full-Time	41.40	43.40	43.40	43.40	0.00
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**41.40**	**43.40**	**43.40**	**43.40**	**0.00**

*(5.0) Equipment Operator II positions were reclassified to (1.0) Engineering Aide I, (2.0) Utility Service Worker II, (1.0) Water Distribution Technician, and (1.0) Lead Pipe Fitter positions in FY 2006.

**(1.0) Admin. Support Asst. II position was reclassified to an Admin. Support Asst. III positions in FY 2006.

Water - Capital Projects

550-881

MAJOR PROJECTS

Projects to expand the pumping, treatment, transmission, and storage of water are outlined in the Capital Improvement Program (CIP).

HIGHLIGHTS / GOALS

FY 2006 Goals - The approval of over $4 million in Water Projects supports the budget message goal of "Continued Investment in Buildings and Infrastructure". Projects include the continued replacement of 4" mains with additional funding for improvements to the North East pressure zone. These capital investments in our water system will provide for much needed expansion and maintenance.

FISCAL IMPACT

This includes the major capital improvements that are outlined in the Capital Improvement Program (CIP). Projects identified in the bond issue ballot are scheduled as presented to the voters. As was presented to voters, six 3.5% rate increases will be necessary to cover debt service requirements of the full water bond issue. For FY 2006, the second 3.5% increase is reflected as part of the overall increase requested for the water utility.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 505,796	$ 0	$ 651,737	$ 0	
Supplies and Materials	6,408	0	0	0	
Travel and Training	0	0	0	0	
Intragovernmental Charges	0	0	0	0	
Utilities, Services, & Misc.	2,448,065	3,890,000	2,781,400	4,766,000	22.5%
Capital	656,121	4,501,407	4,958,270	1,075,350	(76.1%)
Other	0	0	0	0	
Total	**$ 3,616,390**	**$ 8,391,407**	**$ 8,391,407**	**$ 5,841,350**	**(30.4%)**

Electric Utility - Summary

Fund 551

DESCRIPTION

The Electric Utility provides the citizens of Columbia with electricity in the most effective and efficient manner possible to assure a dependable supply at the lowest possible cost. This requires the Department to operate and maintain the electric generating and distribution system to serve approximately 41,000 customers.

HIGHLIGHTS / SIGNIFICANT CHANGES

An 8.5% revenue increase is proposed to cover the increased cost of purchased power not covered by the FY 2005 rate increase, the increase in coal supply costs, and to fund part of the CIP projects. Additional staff have been added to address regulatory requirements in the electric control area. During FY 2006, a final decision will be needed on future funding of the electric CIP as well as a long-term power supply plan. An electric bond issue will be proposed to the voters.

BUDGET DETAIL

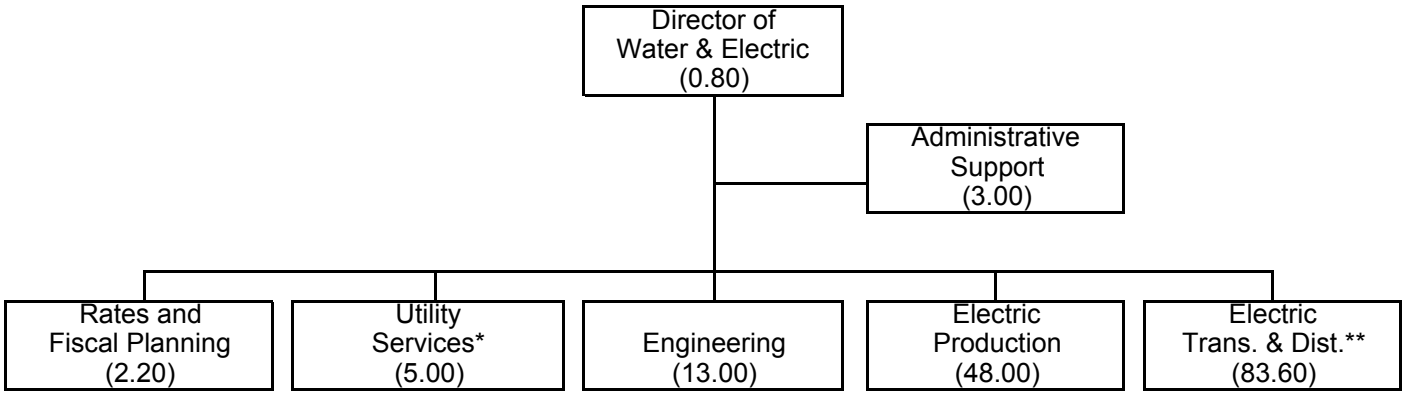
	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 8,658,944	$ 9,288,433	$ 9,048,763	$ 10,147,948	9.3%
Power Supply	42,020,885	49,181,980	49,260,000	51,358,400	4.4%
Supplies & Materials	1,415,804	1,641,174	1,539,514	1,600,309	(2.5%)
Travel & Training	71,127	100,482	108,996	107,082	6.6%
Intragovernmental Charges	1,410,149	1,468,210	1,468,260	1,667,090	13.5%
Utilities, Services & Misc.	11,824,945	11,870,000	12,845,274	12,957,832	9.2%
Capital	5,868,167	3,302,375	3,551,078	3,741,750	13.3%
Other	7,134,847	7,126,800	7,535,317	7,438,431	4.4%
Total	**78,404,868**	**83,979,454**	**85,357,202**	**89,018,842**	**6.0%**
Summary					
Operating Expenses	55,976,422	64,755,310	63,979,849	68,182,661	5.3%
Non-Operating Expenses	11,553,545	12,176,769	12,562,453	13,189,431	8.3%
Debt Service	1,633,030	1,485,000	1,500,000	1,500,000	1.0%
Capital Additions	1,104,899	1,356,775	1,353,025	1,246,750	(8.1%)
Capital Projects	8,136,972	4,205,600	5,961,875	4,900,000	16.5%
Total Expenses	**$ 78,404,868**	**$ 83,979,454**	**$ 85,357,202**	**$ 89,018,842**	**6.0%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
Administration and General	23.40	23.40	23.40	24.00	0.60
Production	46.00	46.00	46.00	48.00	2.00
Transmission and Distribution	80.60	83.60	83.60	83.60	
Total Personnel	**150.00**	**153.00**	**153.00**	**155.60**	**2.60**
Permanent Full-Time	147.90	150.90	150.90	153.50	2.60
Permanent Part-Time	2.10	2.10	2.10	2.10	
Total Permanent	**150.00**	**153.00**	**153.00**	**155.60**	**2.60**

City of Columbia - Water and Electric (Electric Summary)

155.60 FTE Positions

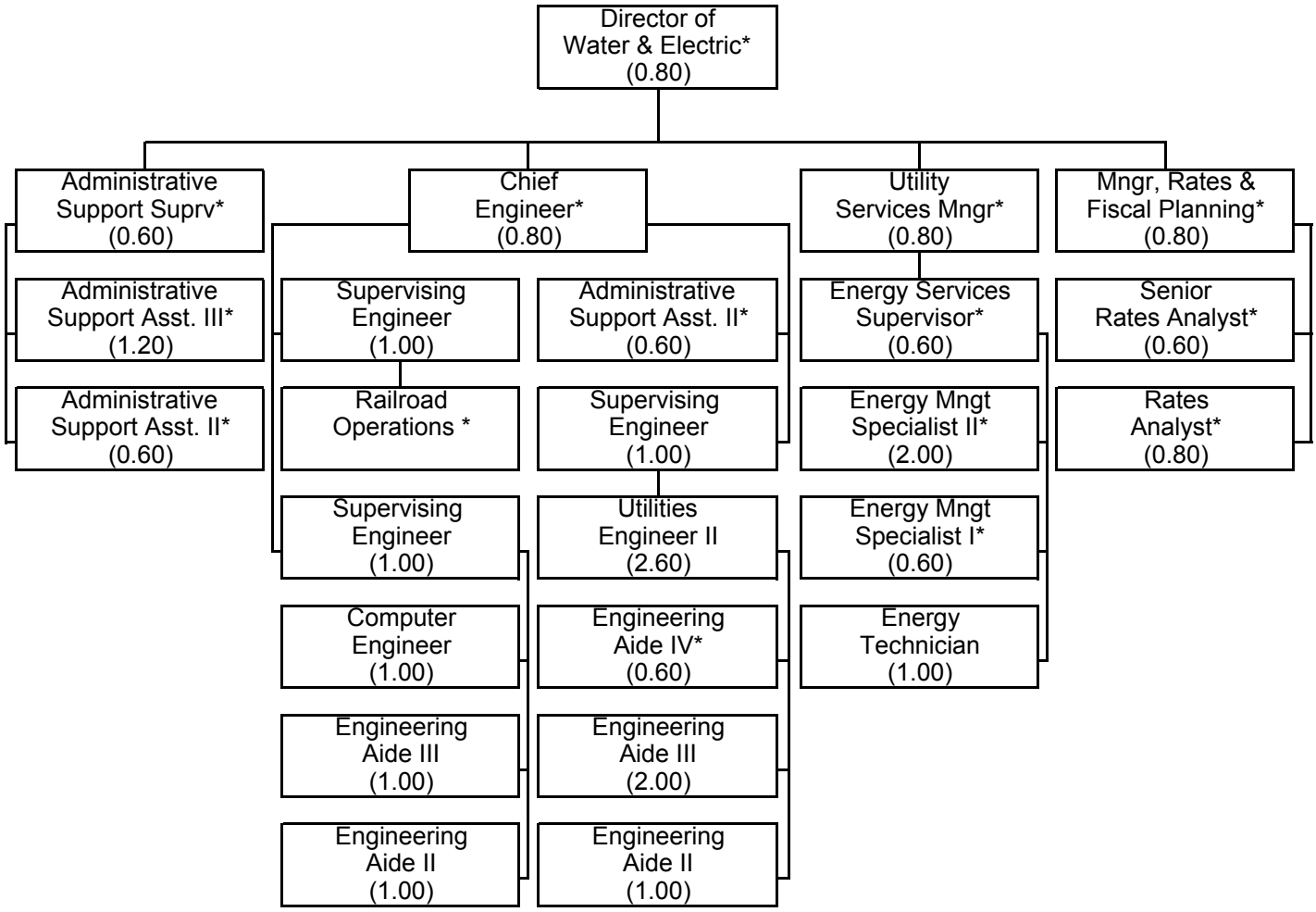


* A portion of Utility Services' FTE's are budgeted in Transmission and Distribution (3.5 FTE's)

** Trans. & Dist. - Transmission and Distribution

City of Columbia - Electric Administration & General

24.00 FTE Positions



* Positions are budgeted in various Water and Electric divisions.

Electric - Administration and General

551-7000 to 551-7099

DESCRIPTION

The Administrative office is responsible for all operations of the utility. This office also includes the engineering section which is responsible for extensions, planning and layouts for construction crews, review of subdivision plans, and field review of all contract work. This group also does long-range planning, coordinates the work of consultants, and arranges for bulk power purchases. The rate section functions somewhat as a corporate planning division. This group works on the development of computer models which will provide load forecasting, budget projections, revenue and production requirements, rate design and cost of service studies. Also included in Administration is the Utility Services Division that is responsible for conservation and demand management programs, and marketing in general, including the operation of CABLE Channel 13.

HIGHLIGHTS / SIGNIFICANT CHANGES

A GIS Coordinator position is being requested in the Engineering Division to coordinate all mapping functions and provide a single point of contact for all mapping and GIS issues. The position would be funded 60/40 with Water. In addition, the budget includes funds for the normal operation and maintenance of the division.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 1,472,305	$ 1,616,858	$ 1,565,404	$ 1,740,792	7.7%
Power Supply	0	0	0	0	
Supplies and Materials	201,070	251,288	204,369	222,200	(11.6%)
Travel and Training	33,196	53,702	59,754	53,702	0.0%
Intragovernmental Charges	1,302,839	1,365,797	1,365,797	1,552,434	13.7%
Utilities, Services, & Misc.	7,336,470	7,592,573	7,221,726	9,043,720	19.1%
Capital	0	52,500	48,750	105,150	100.3%
Other	7,134,847	7,126,800	7,535,317	7,438,431	4.4%
Total	**$ 17,480,727**	**$ 18,059,518**	**$ 18,001,117**	**$ 20,156,429**	**11.6%**

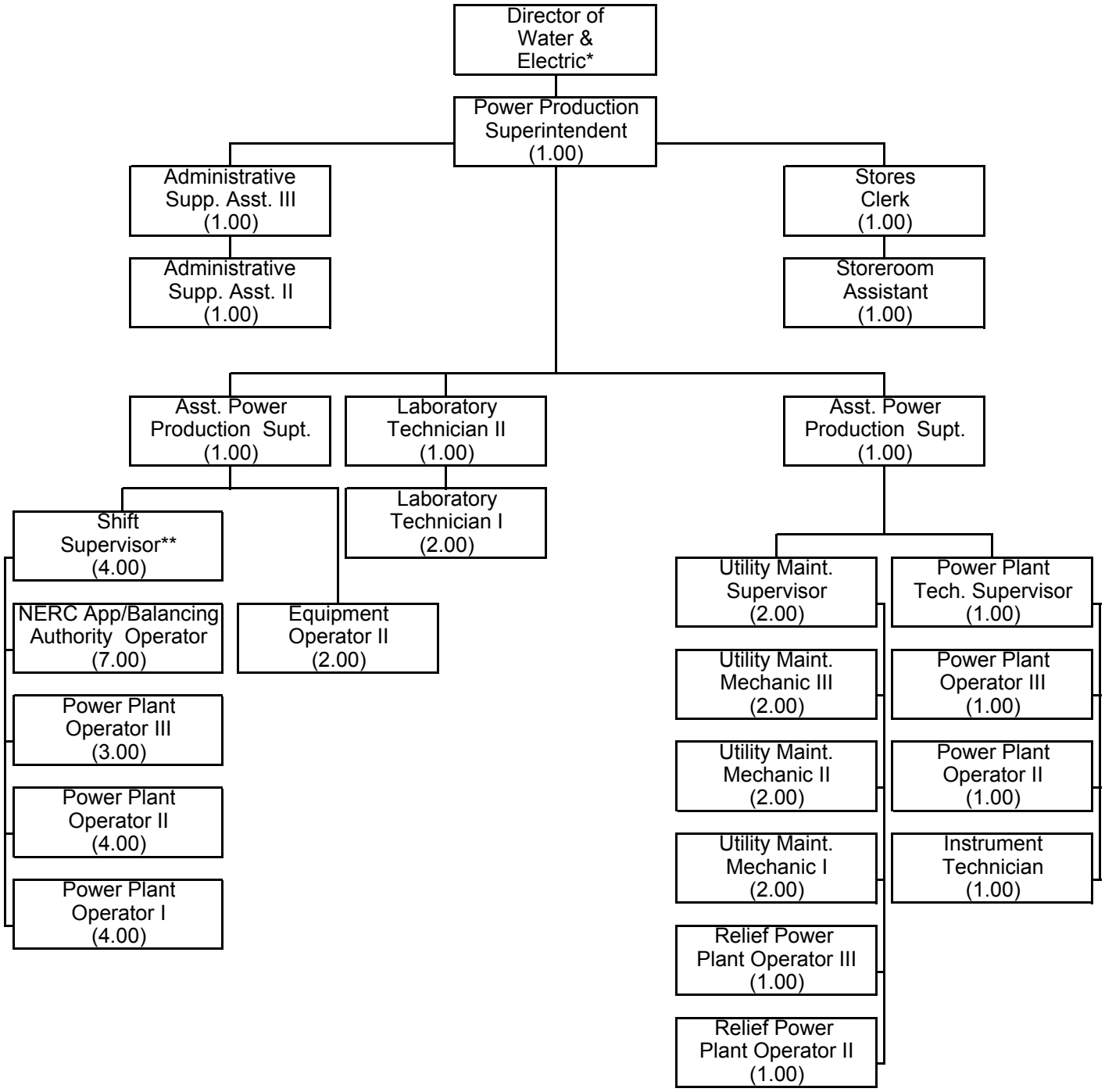
AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
5112 - Utility Engineer II	2.60	2.60	2.60	2.60	
5112 - Computer Engineer	1.00	1.00	1.00	1.00	
5105 - Supervising Engineer	3.00	3.00	3.00	3.00	
5104 - Chief Engineer	0.80	0.80	0.80	0.80	
5004 - Engineering Aide IV	0.00	0.00	0.00	0.60	0.60
5003 - Engineering Aide III	3.00	3.00	3.00	3.00	
5002 - Engineering Aide II	2.00	2.00	2.00	2.00	
4521 - Energy Technician	1.00	1.00	1.00	1.00	
4514 - Utilities Services Manager	0.80	0.80	0.80	0.80	
4513 - Energy Services Supervisor*	0.00	0.00	0.00	0.60	0.60
4512 - Energy Management Spec. II*	2.60	2.60	2.60	2.00	(0.60)
4511 - Energy Management Spec. I	0.60	0.60	0.60	0.60	
4503 - Mgr. Rates/Fiscal Planning	0.80	0.80	0.80	0.80	
4502 - Senior Rate Analyst	0.60	0.60	0.60	0.60	
4501 - Rate Analyst	0.80	0.80	0.80	0.80	
2990 - Director of Water and Light	0.80	0.80	0.80	0.80	
1004 - Administrative Support Supv.	0.60	0.60	0.60	0.60	
1003 - Admin. Support Assistant III	1.20	1.20	1.20	1.20	
1002 - Admin. Support Assistant II	1.20	1.20	1.20	1.20	
Total Personnel	**23.40**	**23.40**	**23.40**	**24.00**	**0.60**
Permanent Full-Time	22.80	22.80	22.80	23.40	0.60
Permanent Part-Time	0.60	0.60	0.60	0.60	
Total Permanent	**23.40**	**23.40**	**23.40**	**24.00**	**0.60**

*(1.0) Energy Mngt Spec. II position was reclassified to an Energy Services Supervisor position in FY 2006.
Position is split between Water and Electric.

City of Columbia - Electric Production Power Plant

48.00 FTE Positions



* Position not included in Power Plant's FTE count.

** Shifts consist of 8:00am-4:00pm, 4:00pm-12:00midnight,12:00-8:00am and a relief shift

Electric - Production

551-7100 to 551-7199

DESCRIPTION

This division is responsible for the production of electricity for the citizens and the operation of the Municipal Power Plant. Personnel staff operate the City's generating station on a 24-hour per day basis. The maintenance crew performs all routine maintenance and repair work except for major overhauls and reconstruction. Personnel schedule delivery of coal, operate an industrial water treatment system, operate the boilers and turbine, cooling tower, and other equipment. A central dispatch office is operated on a 24-hour basis. Dispatching personnel arrange for and schedule all power purchases via various interconnections operated with other utilities and maintain an integrated operation with them. The dispatch office receives all after-hours calls for the utility and dispatches water or electric personnel as required.

HIGHLIGHTS / SIGNIFICANT CHANGES

Budget includes $1,200,000 increase in cost of coal supply. Two Balancing Authority positions were added to meet control area requirements established by NERC (National Electric Reliability Council) and FERC (Federal Energy Regulatory Commission).

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 2,567,464	$ 2,670,351	$ 2,661,208	$ 2,931,841	9.8%
Power Supply	42,020,885	49,181,980	49,260,000	51,358,400	4.4%
Supplies and Materials	456,971	614,303	582,898	582,295	(5.2%)
Travel and Training	6,972	17,390	17,390	17,390	0.0%
Intragovernmental Charges	28,871	27,165	27,165	29,208	7.5%
Utilities, Services, & Misc.	612,620	1,009,566	885,432	983,214	(2.6%)
Capital	940,140	867,500	867,500	476,000	(45.1%)
Other	0	0	0	0	
Total	**$ 46,633,923**	**$ 54,388,255**	**$ 54,301,593**	**$ 56,378,348**	**3.7%**

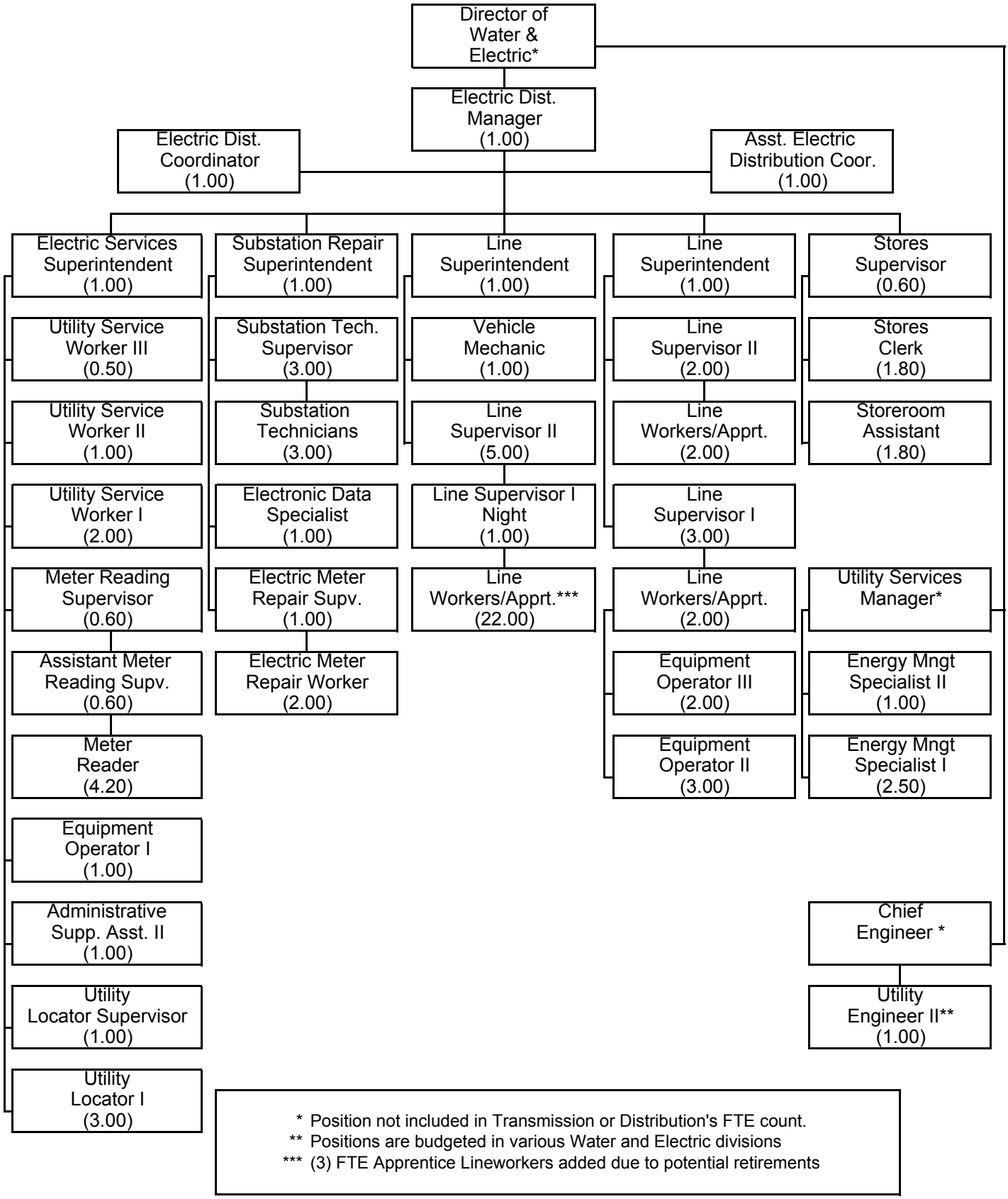
AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
6104 - Storeroom Assistant	1.00	1.00	1.00	1.00	
6100 - Stores Clerk	1.00	1.00	1.00	1.00	
5033 - Lab Technician II	1.00	1.00	1.00	1.00	
5031 - Lab Technician I	2.00	2.00	2.00	2.00	
2637 - Power Plant Tech Supv.	1.00	1.00	1.00	1.00	
2636 - Power Production Supt.	1.00	1.00	1.00	1.00	
2635 - Asst. Power Production Supt.	2.00	2.00	2.00	2.00	
2634 - Power Plant Shift Supv.	4.00	4.00	4.00	4.00	
2633 - Power Plant Oper. III*	10.00	10.00	10.00	5.00	(5.00)
2632 - Power Plant Operator II	6.00	6.00	6.00	6.00	
2631 - Power Plant Operator I	4.00	4.00	4.00	4.00	
2630 - NERC App/Balancing Auth. Oprtr*	0.00	0.00	0.00	7.00	7.00
2429 - Utility Maint. Mechanic III	2.00	2.00	2.00	2.00	
2426 - Utility Maintenance Supv.	2.00	2.00	2.00	2.00	
2422 - Utility Maint. Mechanic I	2.00	2.00	2.00	2.00	
2421 - Utility Maint. Mechanic II	2.00	2.00	2.00	2.00	
2324 - Instrument Technician	1.00	1.00	1.00	1.00	
2302 - Equipment Operator II	1.00	1.00	1.00	2.00	1.00
2299 - Equipment Operator I	1.00	1.00	1.00	0.00	(1.00)
1003 - Admin. Support Assistant III	1.00	1.00	1.00	1.00	
1002 - Admin. Support Assistant II	1.00	1.00	1.00	1.00	
Total Personnel	**46.00**	**46.00**	**46.00**	**48.00**	**2.00**
Permanent Full-Time	46.00	46.00	46.00	48.00	2.00
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**46.00**	**46.00**	**46.00**	**48.00**	**2.00**

*(10.0) NERC Certified/Appr. Power Plant Oper. III positions were reclassified to (5.0) NERC App/Balancing Authority Operator positions and (5.0) Power Plant Operator III positions - (1.0) Equip. Op I was reclassified to an Equip. Op. II.

City of Columbia - Electric Transmission & Distribution

83.60 FTE Positions



* Position not included in Transmission or Distribution's FTE count.
** Positions are budgeted in various Water and Electric divisions
*** (3) FTE Apprentice Lineworkers added due to potential retirements

Electric - Transmission and Distribution

551-7200 to 551-7299

DESCRIPTION

This division handles all of the electrical system beyond the production facilities, as well as the general warehousing and building facilities for the distribution operation. This division is responsible for all line crews and electric construction and maintenance of transmission lines, substations, distribution lines and fiber optic communication system. This division installs all underground lines, services, transformers and electric meters. The personnel install and maintain the City street lights. Meter testing is handled by this division as well as all customer turn-ons and turn-offs. A distribution dispatching center for water and electric crews is operated during normal working hours. Tree trimming and line clearance work is done by contractors, and inspection personnel are in this division. This division also operates the Water and Light garage and vehicle maintenance facilities, and warehouse.

HIGHLIGHTS / SIGNIFICANT CHANGES

This budget includes funds for the normal operation and maintenance of the division.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 3,575,485	$ 4,041,224	$ 3,818,604	$ 4,220,315	4.4%
Power Supply	0	0	0	0	
Supplies and Materials	757,763	775,583	751,747	795,814	2.6%
Travel and Training	30,959	29,390	31,852	35,990	22.5%
Intragovernmental Charges	78,439	75,248	75,298	85,448	13.6%
Utilities, Services, & Misc.	1,545,841	1,967,861	1,978,341	1,780,898	(9.5%)
Capital	164,759	436,775	436,775	665,600	52.4%
Other	0	0	0	0	
Total	$ **6,153,246**	$ **7,326,081**	$ **7,092,617**	$ **7,584,065**	**3.5%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
6103 - Stores Supervisor	0.60	0.60	0.60	0.60	
6102 - Stores Clerk	1.80	1.80	1.80	1.80	
6101 - Storeroom Assistant	1.80	1.80	1.80	1.80	
5112 - Utility Engineer II	1.00	1.00	1.00	1.00	
4512 - Energy Mgmt Specialist II	1.00	1.00	1.00	1.00	
4511 - Energy Mgmt Spec. I	2.50	2.50	2.50	2.50	
2883 - Utility Service Worker III	0.50	0.50	0.50	0.50	
2882 - Utility Service Worker II	1.00	1.00	1.00	1.00	
2881 - Utility Service Worker I	2.00	2.00	2.00	2.00	
2877 - Meter Reading Supervisor	0.60	0.60	0.60	0.60	
2875 - Asst. Meter Reading Supv.	0.60	0.60	0.60	0.60	
2870 - Meter Reader	4.20	4.20	4.20	4.20	
2860 - Electronic Data Specialist	1.00	1.00	1.00	1.00	
2855 - Electric Distr. Manager	1.00	1.00	1.00	1.00	
2851 - Electric Distr. Coordinator	1.00	1.00	1.00	1.00	
2850 - Asst. Elec. Distr. Coord.	1.00	1.00	1.00	1.00	
2803 - Electric Meter Repair Supv.	1.00	1.00	1.00	1.00	
2801 - Electric Meter Repair Worker	2.00	2.00	2.00	2.00	
2770 - Elec. Services Suprintdent. *	1.00	1.00	1.00	1.00	
2730 - Line Superintendent	2.00	2.00	2.00	2.00	
2710 - Line Supervisor II	7.00	7.00	7.00	7.00	
2705 - Line Supervisor I	4.00	4.00	4.00	4.00	
2703/2701 Lineworker/App Linewrkr	23.00	26.00	26.00	26.00	
2432 - Utility Locator Supervisor	1.00	1.00	1.00	1.00	
2431 - Utility Locator I	3.00	3.00	3.00	3.00	
2337 - Substation Repair Supt.	1.00	1.00	1.00	1.00	
2335 - Substation Technician Supv.	3.00	3.00	3.00	3.00	
2333/2334 Substn. Tech./App S.T.	3.00	3.00	3.00	3.00	
2302 - Equipment Operator II*	5.00	5.00	5.00	3.00	(2.00)
2301 - Equipment Operator I	1.00	1.00	1.00	1.00	
2298 - Equipment Operator III*	0.00	0.00	0.00	2.00	2.00
2103 - Vehicle Mechanic	1.00	1.00	1.00	1.00	
1002 - Admin. Support Assistant II	1.00	1.00	1.00	1.00	
Total Personnel	**80.60**	**83.60**	**83.60**	**83.60**	
Permanent Full-Time	79.10	82.10	82.10	82.10	
Permanent Part-Time	1.50	1.50	1.50	1.50	
Total Permanent	**80.60**	**83.60**	**83.60**	**83.60**	

In FY 2005 - (3) FTE Apprentice Lineworkers were added for a limited time (4 years) due to potential retirements that may occur in the Lineworker position.

* Services Superintendent postion was reclassified to a Electric Services Superintendent position in FY 2006

Electric - Capital Projects

551-881

MAJOR PROJECTS

This budget provides funds for the capital improvements in the Electric Utility.

HIGHLIGHTS / GOALS

FY 2006 Goals - Of the proposed $13,372,500 in CIP projects, $4,900,000 will initially be funded from enterprise revenue. It is likely that an electric bond issue will be presented to voters. Depending on the outcome of that election, the remainder of the proposed projects will be funded or delayed. Some of the projects are the expansion of the distribution system, the maintenance and conversion of underground powerlines, new electric connections, and transmission maintenance. In addition, new transmission capacity may be necessary. A study is currently underway to determine the need and placement of additional transmission capacity. These capital investments in our electric system will provide for much needed expansion and maintenance which supports the budget message goal of "Continued Investment in Infrastructure".

FISCAL IMPACT

This includes the major capital improvements that are outlined in our Capital Improvement Program. The outcome of an electric bond issue election will determine what projects can be completed without additional rate changes.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 1,043,690	$ 960,000	$ 1,003,547	$ 1,255,000	30.7%
Power Supply	0	0	0	0	
Supplies and Materials	0	0	500	0	
Travel and Training	0	0	0	0	
Intragovernmental Charges	0	0	0	0	
Utilities, Services, & Misc.	2,330,014	1,300,000	2,759,775	1,150,000	(11.5%)
Capital	4,763,268	1,945,600	2,198,053	2,495,000	28.2%
Other	0	0	0	0	
Total	$ **8,136,972**	$ **4,205,600**	$ **5,961,875**	$ **4,900,000**	**16.5%**

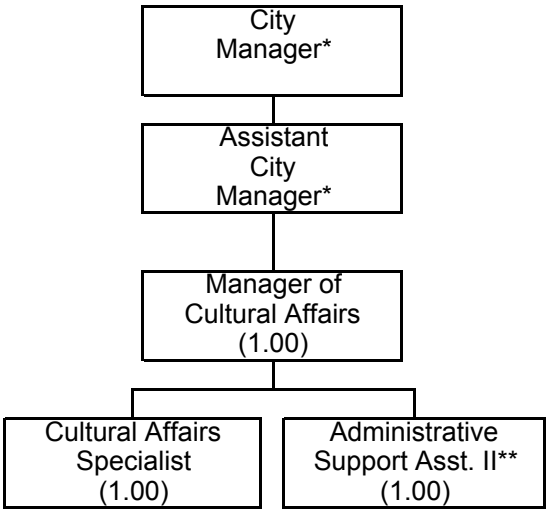
Cultural
Affairs Fund

City of Columbia

Columbia, Missouri

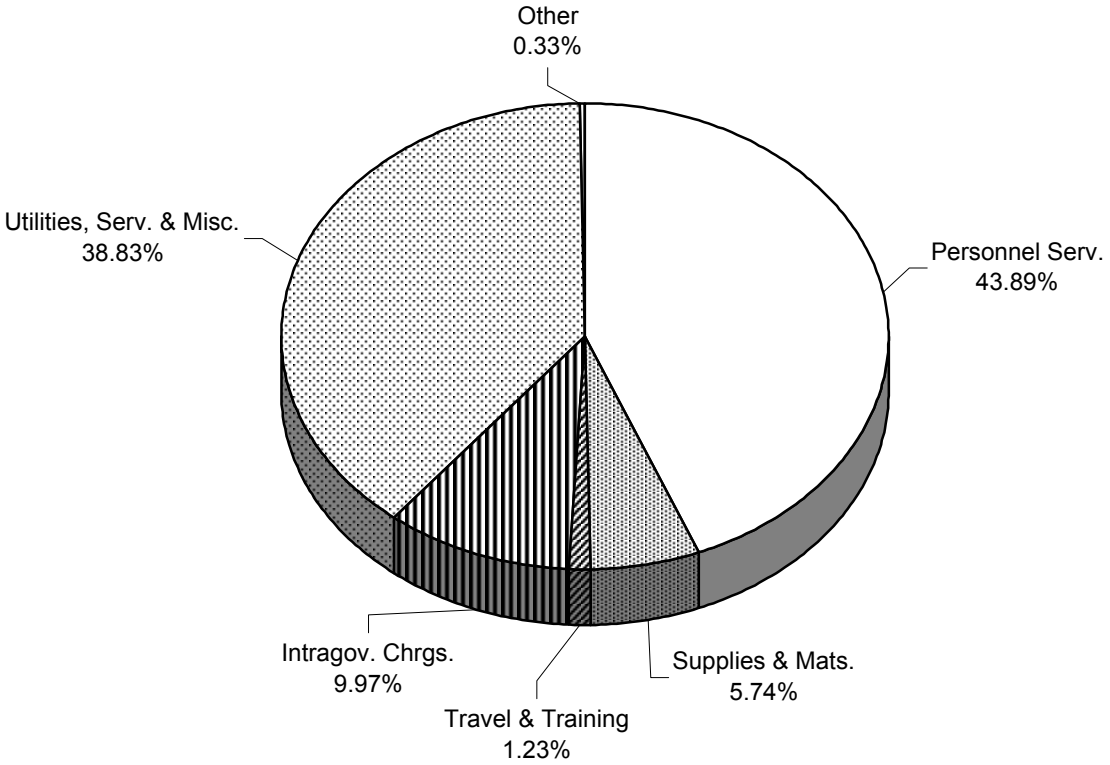
City of Columbia - Cultural Affairs

3.00 FTE Positions



* Positions not included in Cultural Affairs's FTE count.
** 20% of this position is funded by MACAA

Cultural Affairs Fund
FY 2006



APPROPRIATIONS

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Budget FY 2005
Personnel Services	$ 153,069	$ 159,614	159,390	168,358	5.5%
Supplies & Materials	19,950	22,989	20,165	22,023	(4.2%)
Travel & Training	1,227	4,700	1,800	4,700	0.0%
Intragovernmental Charges	36,655	34,973	34,973	38,245	9.4%
Utilities, Services & Misc.	125,273	154,962	146,797	148,951	(3.9%)
Capital	0	0	0	0	
Other	0	2,625	2,625	1,284	(51.1%)
Total	**336,174**	**379,863**	**365,750**	**383,561**	**1.0%**
Summary					
Operating Expenses	336,174	377,238	363,125	382,277	1.3%
Non-Operating Expenses	0	2,625	2,625	1,284	(51.1%)
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	$ **336,174**	$ **379,863**	**365,750**	**383,561**	**1.0%**

(THIS PAGE INTENTIONALLY LEFT BLANK)

DEPARTMENT DESCRIPTION

The Office of Cultural Affairs' (OCA) mission is to enhance the vitality of the city and the quality of life for all citizens by creating an environment wherein artists and cultural organizations can thrive by fostering opportunities for creative expression and the preservation and celebration of the City's multi-cultural heritage. The OCA strives to enhance the artistic, management and marketing capabilities of local artists and arts organizations; increase public and private resources for the arts; develop a broader audience for the arts; and encourage cooperation, partnerships and collaborations within the city's diverse cultural heritage.

DEPARTMENT OBJECTIVE

- To continue to implement the following general goals: promote the arts and life-long learning; market the arts; integrate business and the arts; advocate public art policies; and ensure managerial, fiscal and human resources to achieve all programs and services.
- To raise awareness of accessibility to, participation in and support for Columbia's rich array of artists and cultural offerings.
- To place new works of public art in Columbia with the goals of enhancing the public environment and civic pride while maintaining works currently owned by the City.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

- The OCA's Community Arts Program grant ranked in the top three statewide in the Missouri Arts Council's grant evaluation. Funds will be used for programs and services such as the Arts Express newsletter, the Artists' Registry, the Columbia Festival of the Arts and general technical assistance to local arts organizations.
- Growth in the Columbia Festival of the Arts continues to be limited due to state budget cuts (Missouri Arts Council). Despite that, interest from visual and performing artists is strong which will insure a quality event. Continuing efforts to market the event to out-of-town visitors will be a focus.
- An update of the OCA's long-range Cultural Plan will be finalized.
- The Percent for Art project at the Wabash Station will get underway.
- Requests from local arts organizations for arts funding totaled $127,180, a slight decrease from FY 05 (the result of a lower cap on requests). A formula for determining funding levels was used again this year in an effort to allocate funds in the most equitable way. The Commission will continue to assess all funding policies.
- Greater participation in the CARE Gallery (a collaboration with P&R) will continue. Securing additional outside funding sources like the FY 2005 grant from the Missouri Arts Council's Arts Education program will continue as an emphasis.
- Restoration of the Martin Luther King, Jr. Memorial will continue, a collaboration with P&R and the Office of Volunteer Services. Planning for re-dedication of the Memorial will occur as well.
- Collaborations with downtown improvement efforts include continued support of the Twilight Festivals and the Gallery Crawl as well as participation on the Avenue of the Columns committee.
- Ongoing opportunities for local arts organizations and their volunteers and event planners to interact include the regularly scheduled Arts Roundtable meetings and the Cultural Tourism Collaborative.
- Attempts to secure new funding sources will continue given anticipated and ongoing cuts at the Missouri Arts Council.
- The Arts Express newsletter will continue with a bi-monthly mailing schedule in an effort to cut printing and postage costs. Subscription to the online version will be emphasized in an effort to cut costs as well.
- Existing art work at the Gentry and Howard buildings will be addressed as renovation of both buildings gets underway.
- Continued enhancements to the OCA web site will include additional on-line forms for the arts organization funding process, more listings in the Artists' Registry, and an expanded section on the Columbia Festival of the Arts.

FY 2006 highlights listed support the budget message goal of "Provide Recreation and Cultural Opportunities".

D PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
4625 - Manager of Cultural Affairs	1.00	1.00	1.00	1.00	
4624 - Cultural Affairs Specialist	1.00	1.00	1.00	1.00	
1002 - Admin Support Assistant II *	1.00	1.00	1.00	1.00	
Total Personnel	**3.00**	**3.00**	**3.00**	**3.00**	
Permanent Full-Time	3.00	3.00	3.00	3.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**3.00**	**3.00**	**3.00**	**3.00**	

*** 20% funded by MACAA**

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 2004	Budget FY 2005	Estimated FY 2006
Programs:			
Columbia Festival of the Arts	1	1	1
Funding of Local Arts Agencies: $1,000+/under $500	**14/5	**16/12	**18/10
Percent for Art Projects	2	2	2
Public Art Programming	5	5	5
Programs not listed above	N/A	N/A	N/A
Services:			
Artists' Registry	100	100	100
Arts Administrators Roundtable	***4	4	4
Arts Express Newsletter	23,000	12,000*	12,000*
Creative Artist Resource Directory (CARD)	100	****N/A	****N/A
C.A.R.E. Gallery (collaboration with Parks and Recreation)	12	15	15
Cultural Tourism Collaborative	6	6	6
Gallery Crawl (collaboration with Downtown Business Associations)	2	1#	1
Marketing Initiatives	25+	30+	30+
Partners in Education Programming	10	10	10
Workshops & Technical Assistance	300	325	350

*In Jan. '04 Arts Express became a bi-monthly newsletter to save postage & printing; in previous yrs. it was monthly.
**A policy, begun in '04, requires agencies to combine education and presentation proposals in one application.
***Roundtable meetings are scheduled quarterly rather than monthly.
****CARD is now handled entirely by the Missouri Association of Community Arts Agencies.
#The Downtown Columbia Association eliminated the fall event to focus soley on the spring Crawl.

COMPARATIVE DATA

	Columbia, MO*	Ames IA**	Boulder CO*	Lawrence KS***	Springfield MO***
Population	**90,967**	**53,094**	**90,991**	**82,687**	**150,060**
Population: Service Area	**City pop.**	**City pop.**	**City pop.**	**104,155**	**315,999**
Number of Full-Time (FT) Employees	2	0**	1	13	2
Number of Part-Time (PT) Employees	3 ###	0**	2	36	2
FT Employees Per 1,000 Population	0.022	0.000	0.011	0.157	0.013
Art Center(s)	no	no	yes	yes	yes
Festival(s)/Budget(s)	1/$43,000	n/a	n/a	n/a	2/$157,000
Funding to Local Arts Agencies &	yes	yes	yes	no	yes##
Amount Awarded in Last FY	$74,000#	$94,195#	$198,000#	n/a	$30,000
Funding from Tourism and/or CVB	yes	yes	yes	yes	yes
Online Artists' Registry	yes	no	yes	yes	no
Percent for Art/Public Art Program	yes#	yes#	yes	no	yes
Total Budget	$383,561	$114,195	$430,000	$1.2 mil.	$384,000

* City Department
** no dedicated dept., two assistant city managers handle the city's arts related programming
*** 501c3 organization Funded, in part, by private dollars; Lawrence serves 1 county, Springfield serves 2 counties.
# funded entirely by city dollars
agency has just started to work with a local foundation to provide re-granting opportunities to arts organizations
two are completely grant-funded; both work less than 10 hours per week.

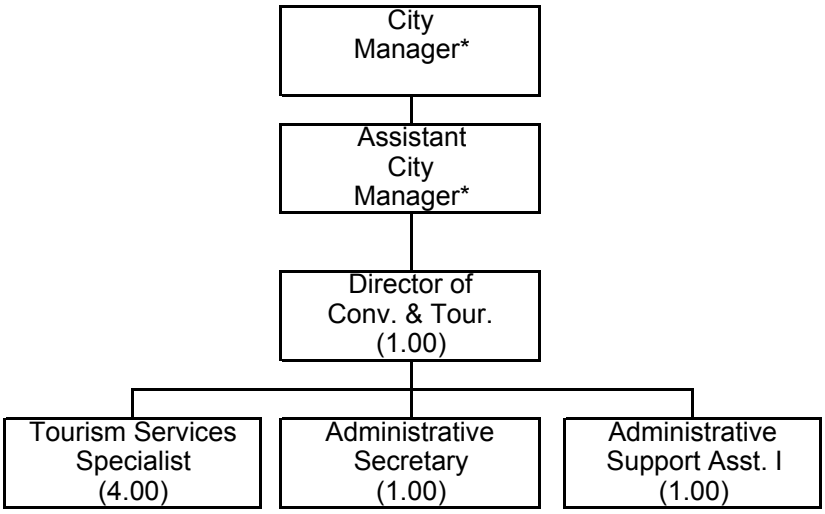
Convention and Tourism Fund

City of Columbia

Columbia, Missouri

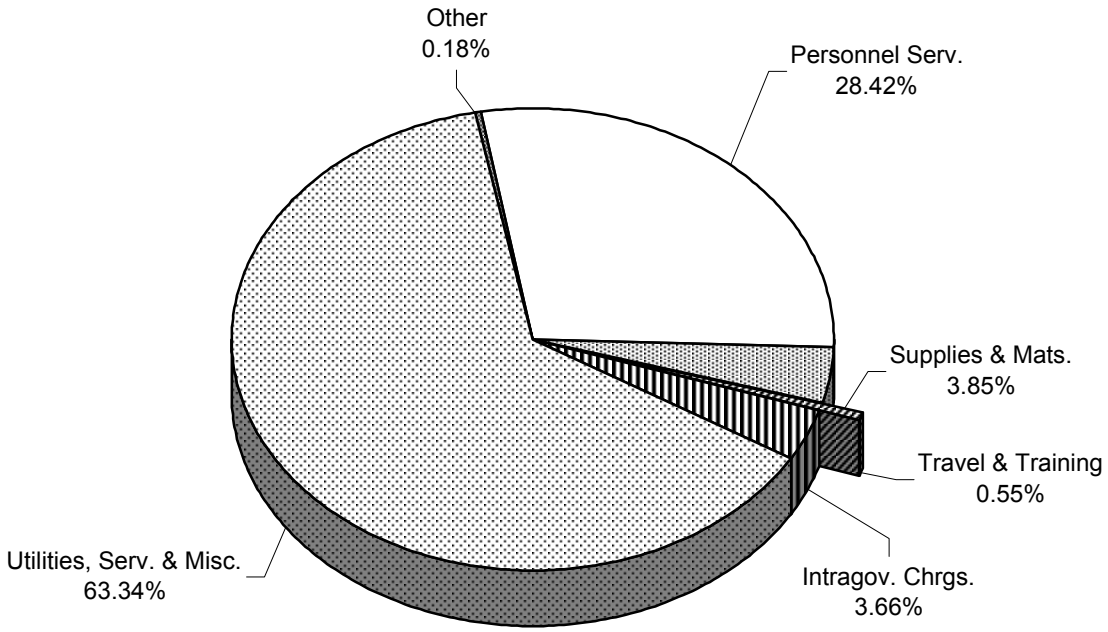
City of Columbia - Convention and Tourism

7.00 FTE Positions



* Positions not included in Convention & Tourism's FTE count.

Convention & Tourism Fund
FY 2006



APPROPRIATIONS

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Budget FY 2005
Personnel Services	$ 407,632	$ 433,212	$ 440,188	$ 462,380	6.7%
Supplies & Materials	46,798	63,126	60,835	62,615	(0.8%)
Travel & Training	6,554	9,500	8,041	9,000	(5.3%)
Intragovernmental Charges	56,275	56,158	56,183	59,509	6.0%
Utilities, Services & Misc.	714,263	868,922	856,676	1,030,599	18.6%
Capital	0	0	0	0	
Other	11,392	55,757	55,757	2,996	(94.6%)
Total	**1,242,914**	**1,486,675**	**1,477,680**	**1,627,099**	**9.4%**
Summary					
Operating Expenses	1,231,522	1,430,918	1,421,923	1,624,103	13.5%
Non-Operating Expenses	11,392	55,757	55,757	2,996	(94.6%)
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	$ **1,242,914**	$ **1,486,675**	$ **1,477,680**	$ **1,627,099**	**9.4%**

(THIS PAGE INTENTIONALLY LEFT BLANK)

DEPARTMENT DESCRIPTION

The Convention and Visitors Bureau (CVB) promotes Columbia as a meeting, leisure and group tour destination through direct solicitations, tradeshow attendance, advertising and marketing.

DEPARTMENT OBJECTIVES

To increase the number of regional and national conventions held in Columbia; to increase the number of Sunday through Thursday visitors and lodgers while retaining existing weekend business; to increase leisure travel visitation through the enhancement and development of festivals, events and attractions; to provide exceptional service to our convention and meeting customers; to increase awareness of tourism as a viable form of economic development.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

Gross Receipts tax revenue is anticipated to be up 8% over FY 04. This indicates that the market is holding up well under the recent influx of new rooms. Occupancy, however is a concern. Current occupancy is hovering at 60%. With more than 300 new rooms coming into the market there is some concern that competition will increase and room rates will decline. This can affect the overall quality of our hotel product as reduced revenues make it difficult for properties to reinvest. We anticipate some instability in the market through 2006. A mitigating factor in the state of the market in 2006 is the significant development occurring in the city on several fronts. Bass Pro, the addition of the Youzeum and new retail, dining and entertainment options will help drive more individual tourism and make Columbia an even more desirable leisure and convention destination. With the increased number of rooms in the market it is doubtful that we will see another 8% increase in FY2006. However, we don't project a decline in revenue over 2005.

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
Operations	7.00	7.00	7.00	7.00	
Tourism	0.00	0.00	0.00	0.00	
Total Personnel	**7.00**	**7.00**	**7.00**	**7.00**	
Permanent Full-Time	7.00	7.00	7.00	7.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**7.00**	**7.00**	**7.00**	**7.00**	

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 2004	Budget FY 2005	Estimated FY 2006
Convention Services:			
No. of Meetings Serviced	134	130	140
No. of Convention Welcomes & Promotions	23	20	25
Visitor Services:			
No. of Inquiries	16,800	19,000	20500*
No. of Visitors to Walton Bldg. & Lake of the Woods Visitor Center	8,940	10,000	11,000
Records Section:			
Sales Leads Generated	48	55	61
Definite Bookings	32	36	38
Economic Impact	$5,403,125	$7,800,000	$8,200,000
Group Tours:**			
No. of Group Tours Serviced	23	25	25
No. Leads Generated	55	80	60
No. of Proposals/Itineraries	70	90	70
Media/PR	40	50	70
Press Generation	10	15	20

*Inquires from CVB website & MMTC website have significantly increased.
**Group tour numbers are down because we have reduced the level of group tour marketing and have concentrated more on travel media. There is, however, a corresponding increase in the amount of press we have generated for Columbia in state, regional and national publications. Attendance at the Nat'l. Tourism Assoc. Conference & Bank Travel Conference is every other year and can affect the number of leads and proposals/itineraries. Both conferences were attended in 2005.

COMPARATIVE DATA

	Columbia, MO	Springfield, MO	St. Joseph, MO	Joplin, MO	Lake Ozarks, MO
Population	**90,967**	**150,060**	**71,948**	**47,463**	**2,044**
Number of Employees	7	19.5	8.0	5.2	13
Employees Per 1,000 Population	0.077	0.130	0.111	0.110	6.361
Advertising Budget	$365,000	$1,120,000	$350,000	$100,000	$1,750,000
Number of Rooms	3,082 3,557 end of '05	5,600 5,850 end of '05	1,200	1,700	7,500

DESCRIPTION

The Convention and Visitors Bureau has four primary responsibilities: 1) to promote Columbia as a destination for meetings and conventions; 2) to promote Columbia as an overnight and day-trip destination for leisure travelers and group tours; 3) to facilitate partnerships and cooperation among Columbia's tourism related businesses and associations and 4) to assure that Columbia is a "user friendly" destination for visitors through the provision of visitor brochures in tourism information centers and in businesses throughout Columbia.

HIGHLIGHTS / SIGNIFICANT CHANGES

The Convention & Visitors Bureau will continue its emphasis on building a destination image through continued development of our advertising and promotional campaign and our web site. The addition of a hospitality volunteer program, in partnership with the office of Volunteer Services last year, has been very successful and continues to grow. In 2003, the CVB also opened a visitor information center at the Lake of the Woods exit. We will continue to work to enhance operations at the center. A major focus for FY 2006 will be air service and continued support of the Mid Missouri Tourism Council's work in that area. The CVB will also be focusing on the implementation of our Master Plan with emphasis on attraction development and the partnership between arts and tourism.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 407,632	$ 433,212	$ 440,188	$ 462,380	6.7%
Supplies and Materials	46,798	63,126	60,835	62,615	(0.8%)
Travel and Training	6,554	9,500	8,041	9,000	(5.3%)
Intragovernmental Charges	56,275	56,158	56,183	59,509	6.0%
Utilities, Services, & Misc.	528,393	561,956	549,710	570,599	1.5%
Capital	0	0	0	0	
Other	11,392	55,757	55,757	2,996	(94.6%)
Total	**$ 1,057,044**	**$ 1,179,709**	**$ 1,170,714**	**$ 1,167,099**	**(1.1%)**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
8950 - Director Convention & Tourism*	1.00	1.00	1.00	1.00	
4300 - Tourism Services Specialist	4.00	4.00	4.00	4.00	
1101 - Administrative Secretary	1.00	1.00	1.00	1.00	
1002 - Admin. Support Assistant II	1.00	1.00	1.00	1.00	
Total Personnel	**7.00**	**7.00**	**7.00**	**7.00**	
Permanent Full-Time	7.00	7.00	7.00	7.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**7.00**	**7.00**	**7.00**	**7.00**	

*In FY 2005 position was upgraded.

Tourism Development

Fund 229 -4820

DESCRIPTION

In November, 1999, Columbia citizens passed a 2% increase in the hotel/motel tax. Of the 2%, one-half was designated for the enhancement or development of festivals, events and attractions. The Convention and Visitors Advisory Board was expanded to 12 members and charged with the development of guidelines for the Tourism Development program. The Board is also responsible for the review of applications and submission of funding recommendations to the City Council for final review and approval or amendment. The program is divided into two segments: Festivals and Events and Attractions.

HIGHLIGHTS / SIGNIFICANT CHANGES

The Festival and Event program of the Tourism Development Fund is entering the sixth year of applications. The fund has provided enhancements to many area festivals and has enabled the development of several first-time events such as the 2004 “True False Film Festival.” Festivals and events often expose visitors to a destination for the first time and create a positive image of our community in the mind of the visitor which often leads to future visits for other leisure activities. In 2004, the CVB sponsored a seminar, for all interested festival/event applicants, on developing sponsorships and event partnerships. We continue to provide educational opportunities for applicants. In 2005, we contracted for professional surveys of every TDF event. The results of the surveys will be made available to the CVB Advisory Board during their review of FY 2006 applications. The information gathered in the surveys will provide a baseline for comparison from year to year of each event in the areas of attendance growth, economic impact and overnight stays.

The City made it's first allocation from the Attraction Development Fund in 2005. $250,000 was approved for the Youzeum (formerly the Health Adventure Center). The Attraction Development Fund's purpose is to provide support for attractions that have the potential to substantially increase visitation and overnight stays.

A goal for 2006 is the development of our existing attraction base, particularly in the city's center. Also in 2006 we will be building on a program, begun in FY 2005, to develop arts-related tourism, a niche market with exceptional growth potential

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 0	$ 0	$ 0	$ 0	
Supplies and Materials	0	0	0	0	
Travel and Training	0	0	0	0	
Intragovernmental Charges	0	0	0	0	
Utilities, Services, & Misc.	185,870	306,966	306,966	460,000	49.9%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	**$ 185,870**	**$ 306,966**	**$ 306,966**	**$ 460,000**	**49.9%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
None	0.00	0.00	0.00	0.00	
Total Personnel	**0.00**	**0.00**	**0.00**	**0.00**	
Permanent Full-Time	0.00	0.00	0.00	0.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**0.00**	**0.00**	**0.00**	**0.00**	

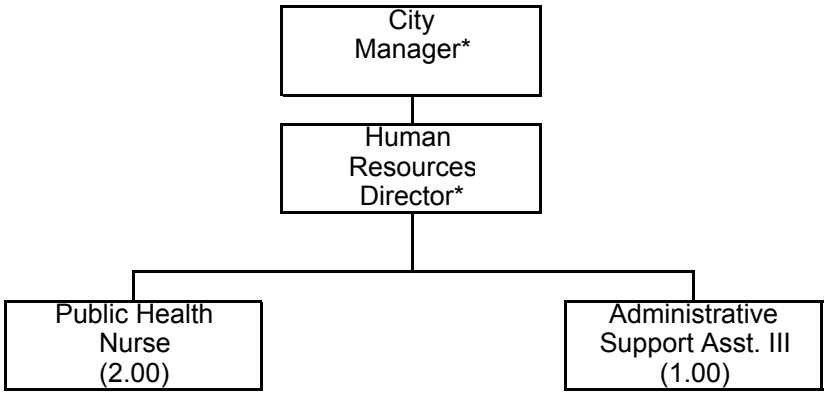
Employee Benefit Fund

City of Columbia

Columbia, Missouri

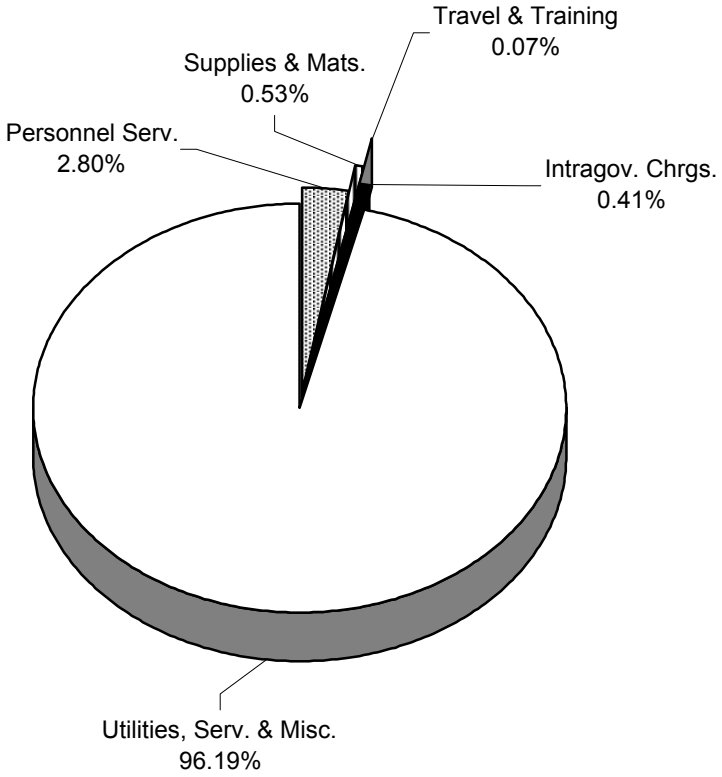
City of Columbia - Employee Benefit Fund

3.00 FTE Positions



* Positions not included in the Employee Benefit Fund's FTE count.

Employee Benefit Fund
FY 2006



APPROPRIATIONS

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Budget FY 2005
Personnel Services	$ 234,959	$ 290,120	$ 244,530	$ 305,378	5.3%
Supplies & Materials	57,763	62,995	51,610	57,910	(8.1%)
Travel & Training	9,107	7,772	7,350	7,772	0.0%
Intragovernmental Charges	43,569	41,989	41,989	44,770	6.6%
Utilities, Services & Misc.	10,033,531	9,750,164	10,109,003	10,508,959	7.8%
Capital	0	0	0	0	
Other	0	2,625	2,625	1,286	(51.0%)
Total	**10,378,929**	**10,155,665**	**10,457,107**	**10,926,075**	**7.6%**
Summary					
Operating Expenses	10,378,929	10,153,040	10,454,482	10,924,789	7.6%
Non-Operating Expenses	0	2,625	2,625	1,286	(51.0%)
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	$ **10,378,929**	$ **10,155,665**	$ **10,457,107**	$ **10,926,075**	**7.6%**

(THIS PAGE INTENTIONALLY LEFT BLANK)

EMPLOYEE BENEFIT FUND

Fund 659

DEPARTMENT DESCRIPTION

The Employee Benefit Fund accounts for the transactions and reserves associated with the City's medical, dental, prescription drug, life and long-term disability programs for City employees, plus other benefits such as safety and service awards and sick leave buyback. Employee health and wellness programs are also managed through this fund. Coverage for health, dental, and prescription drug plans are self-insured. Other coverages are with commercial insurance carriers.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

The City's self-funded health insurance plan has experienced a sharp increase in claims in the past eight years. The highest rate of increase continues to be in the prescription drug portion of the plan. Claims experience will continue to be closely monitored. A comprehensive review of the entire health care plan and administration was conducted in FY 2003 and FY 2004 to address issues of plan cost, plan design, administrative services and network design. As a result, a new third party administrator and provider network were selected to process medical and dental claims. The Employee Benefit Committee, established in FY 2003, provided employee input in the review process. An additional benefit review has been conducted in FY 2005 by the City's new benefits consultant to address plan cost and plan design issues. Life insurance, AD&D and disability insurance plans were rebid in FY 2005 and placed with a new carrier at significant savings to the fund.

Emphasis in FY 2006 will focus on Medicare Part D implementation and the impact of GASB 45 requirements on post-employment benefits.

Employee Health and Wellness programs and staff were placed in this budget in FY 2000. Emphasis in this area is on safety, illness prevention and disease management programs for City employees. Access to health screening services for all employees was added in FY 2005. Drug and alcohol testing for new and federally-mandated employees is a function of this program. AED devices have been installed in all City work locations. Employee Health staff provides CPR/AED training to all interested staff members. An Employee Health/Wellness fee is charged to all departments to cover the cost of the operation of this unit.

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
7503 - Public Health Nurse	2.00	2.00	2.00	2.00	
1003 - Admin. Support Assistant III*	0.00	0.00	0.00	1.00	1.00
1002 - Admin. Support Assistant II*	1.00	1.00	1.00	0.00	(1.00)
Total Personnel	**3.00**	**3.00**	**3.00**	**3.00**	
Permanent Full-Time	3.00	3.00	3.00	3.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**3.00**	**3.00**	**3.00**	**3.00**	

*(1.0) Administrative Support Asst. II position was reclassified to an Administrative Support Asst. III position in FY 2006.

(THIS PAGE INTENTIONALLY LEFT BLANK)

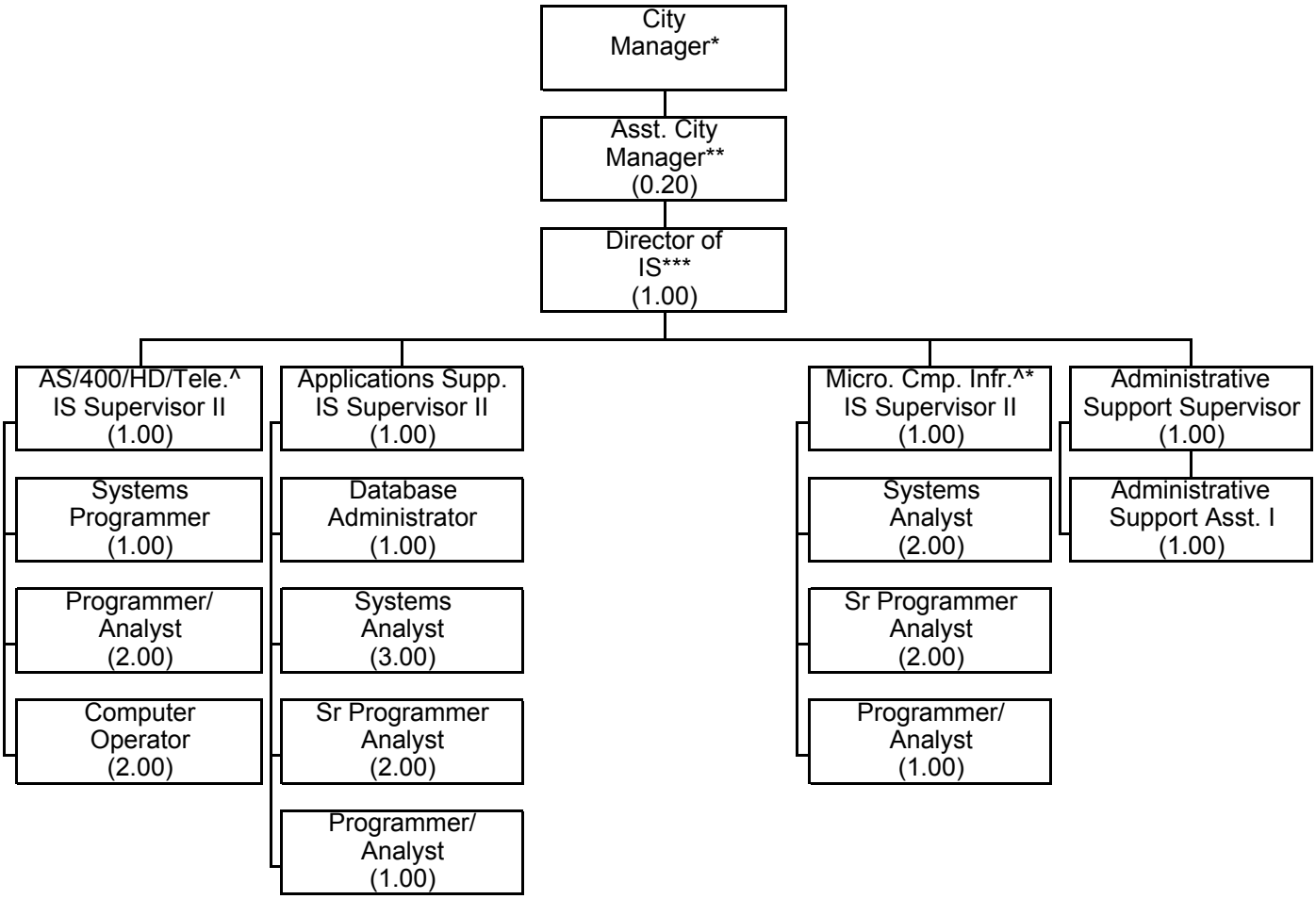
Information Services Fund

City of Columbia

Columbia, Missouri

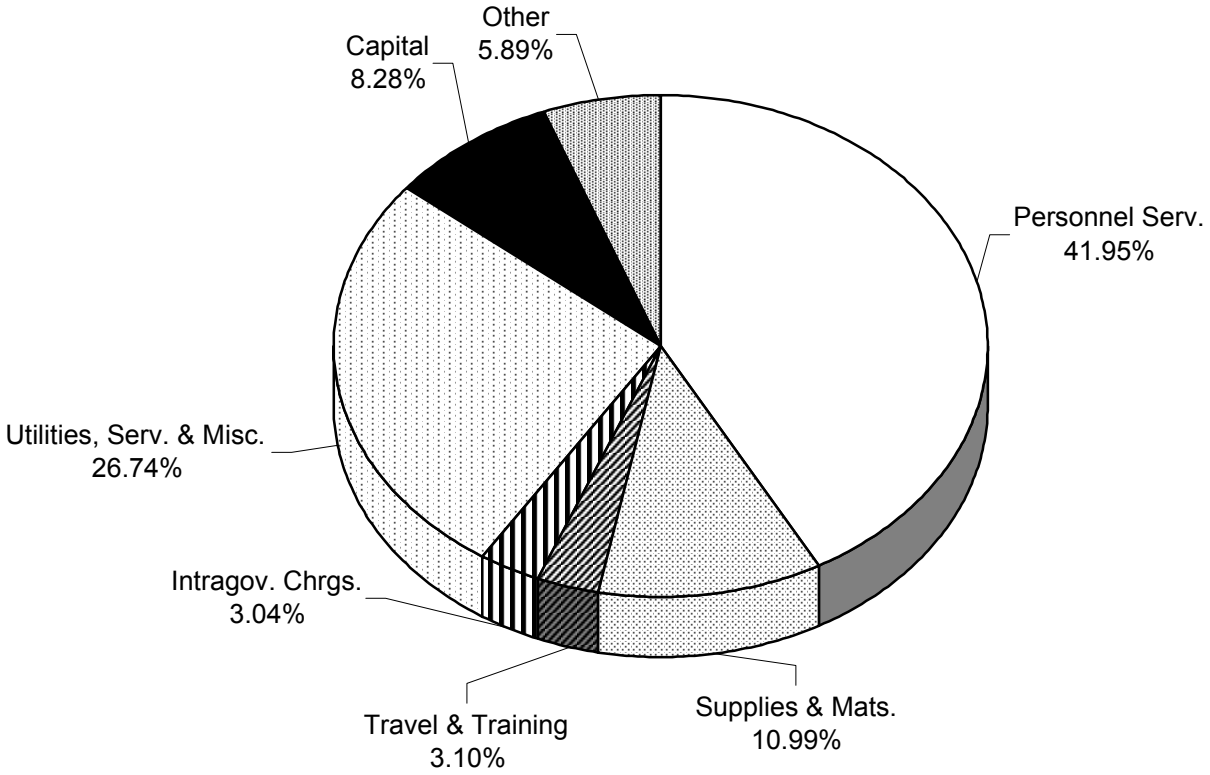
City of Columbia - Information Services

23.20 FTE Positions



* Position not included in Information Services's FTE count.
** Assistant City Manager position is split between:
(60%) City Manager's Office, (20%) Office of Community Services and (20%) Information Services
*** IS - Information Services
^ HD - Help Desk
^* Micro. Cmp. Infr. - Micro Computer Infrastructure

Information Services Fund
FY 2006



APPROPRIATIONS

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Budget FY 2005
Personnel Services	$ 1,511,765	$ 1,601,372	$ 1,587,477	$ 1,755,052	9.6%
Supplies & Materials	278,465	502,484	440,514	459,690	(8.5%)
Travel & Training	48,026	125,053	104,716	129,728	3.7%
Intragovernmental Charges	115,728	114,270	114,270	127,256	11.4%
Utilities, Services & Misc.	781,144	1,053,370	1,053,835	1,118,830	6.2%
Capital	231,706	372,870	403,644	346,564	(7.1%)
Other	186,620	198,988	255,646	246,498	23.9%
Total	**3,153,454**	**3,968,407**	**3,960,102**	**4,183,618**	**5.4%**
Summary					
Operating Expenses	2,735,128	3,396,549	3,283,176	3,573,056	5.2%
Non-Operating Expenses	186,620	198,988	273,282	263,998	32.7%
Debt Service	0	0	0	0	
Capital Additions	231,706	372,870	403,644	346,564	(7.1%)
Capital Projects	0	0	0	0	
Total Expenses	$ **3,153,454**	$ **3,968,407**	$ **3,960,102**	$ **4,183,618**	**5.4%**

(THIS PAGE INTENTIONALLY LEFT BLANK)

INFORMATION SERVICES FUND

Fund 674

DEPARTMENT DESCRIPTION

Information Services (IS) is responsible for support and administration of an AS/400 midrange computer, a Wide Area Network (WAN), Local Area Networks (LANs), telecommunications (PBX) personal computers (PCS), and workstations throughout all City departments. IS provides systems development, system enhancements, upgrades, repairs and consulting in regards to individual department needs. IS also works to improve the operational efficiencies of the City as a whole.

DEPARTMENT OBJECTIVES

Information Services will, within the framework of its existing resources, continue to provide the highest level of support possible to all user agencies. We will continue to identify and suggest new and better methods of providing services to our users at the lowest possible cost.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

Information Services completed the fourth year of its computer replacement plan. The I.S. department replaced 13 servers and deployed over 120 PCs. Security was tightened with an anti-virus update and the addition of spam filtering software. The I.S. department upgraded its Novell network software and completed the migration to the Microsoft Office Suite by providing training to key users. In addition the online utility bill payment system went on-line.

The Information Services department priorities include implementation of a document imaging system to allow for easier retrieval of archived documents as well as reducing physical storage needs.

The I.S. department will continue to play an important role in the development of G.I.S. applications throughout the City.

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
9901 - Assistant City Manager	0.20	0.20	0.20	0.20	
7950 - Director of Information Services	1.00	1.00	1.00	1.00	
7926 - Information Services Supervisor II	3.00	3.00	3.00	3.00	
7924 - Database Administrator	1.00	1.00	1.00	1.00	
7923 - Senior Programmer Analyst*	3.00	3.00	3.00	4.00	1.00
7922 - Systems Analyst	4.00	4.00	4.00	5.00	1.00
7921 - Systems Programmer	1.00	1.00	1.00	1.00	
7911 - Programmer/Analyst*	5.00	5.00	5.00	4.00	(1.00)
7910 - Computer Operator	2.00	2.00	2.00	2.00	
1004 - Administrative Support Supervisor	1.00	1.00	1.00	1.00	
1001 - Administrative Support Asst. I	0.50	0.50	1.00	1.00	
Total Personnel	**21.70**	**21.70**	**22.20**	**23.20**	**1.00**
Permanent Full-Time	21.20	21.20	22.20	23.20	1.00
Permanent Part-Time	0.50	0.50	0.00	0.00	
Total Permanent	**21.70**	**21.70**	**22.20**	**23.20**	**1.00**

*(1.0) Programmer Analyst position was reclassified to a Senior Programmer Analsyt position in FY 2006.

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 2004	Budget FY 2005	Estimated FY 2006
No. of Production Programs	24,519	25,227	25,936
No. of Support Requests:			
a. Applications	1,680	1,764	1,852
b. HELP Desk Calls	6,396	6,574	6,574
No. of Hardware Supported			
a. PC's	687	801	810
No. of Users Supported			
a. AS/400	665	670	675
b. PC's	826	876	925
No. of Application Systems Supported			
a. AS/400	82	87	92
b. PC's	264	269	274

COMPARATIVE DATA

	Columbia, MO	Ames, IA	Waco, TX	Stockton, CA	Berkeley, CA
Population	**90,967**	**53,094**	**120,181**	**299,523**	**100,475**
Number of Employees	22	9	15	42	20
Employees Per 1,000 Population	0.242	0.170	0.125	0.140	0.199
Capital Budget		91,000	413,634	1,600,000	230,000
Budget - Operating		1,237,440	1,846,889	6,900,000	2,786,591
Budget Dollar Per Employee		$137,493	$123,126	$164,286	$139,330
Mainframe/AS/400 Applications	82	19	40	21	52
Micro Computer Networks/Servers	49	11	58	48	70
Micro Computers	801	300	1,047	1,200	900
Utility Accounts	50,411	17,000	30,000	47,657	32,500

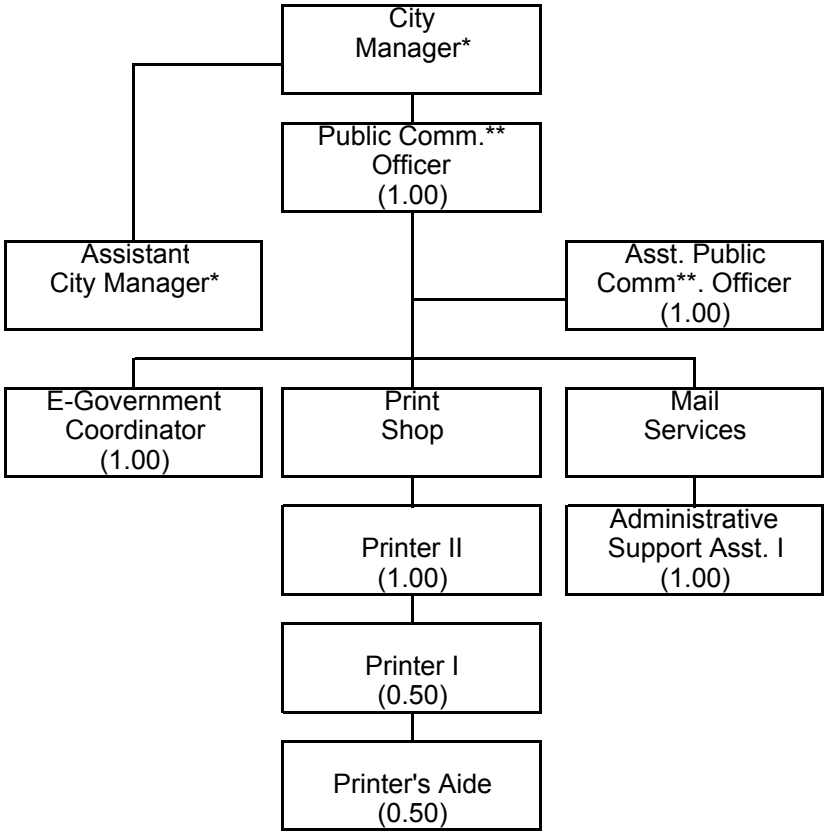
Public
Communications Fund

City of Columbia

Columbia, Missouri

City of Columbia - Public Communications

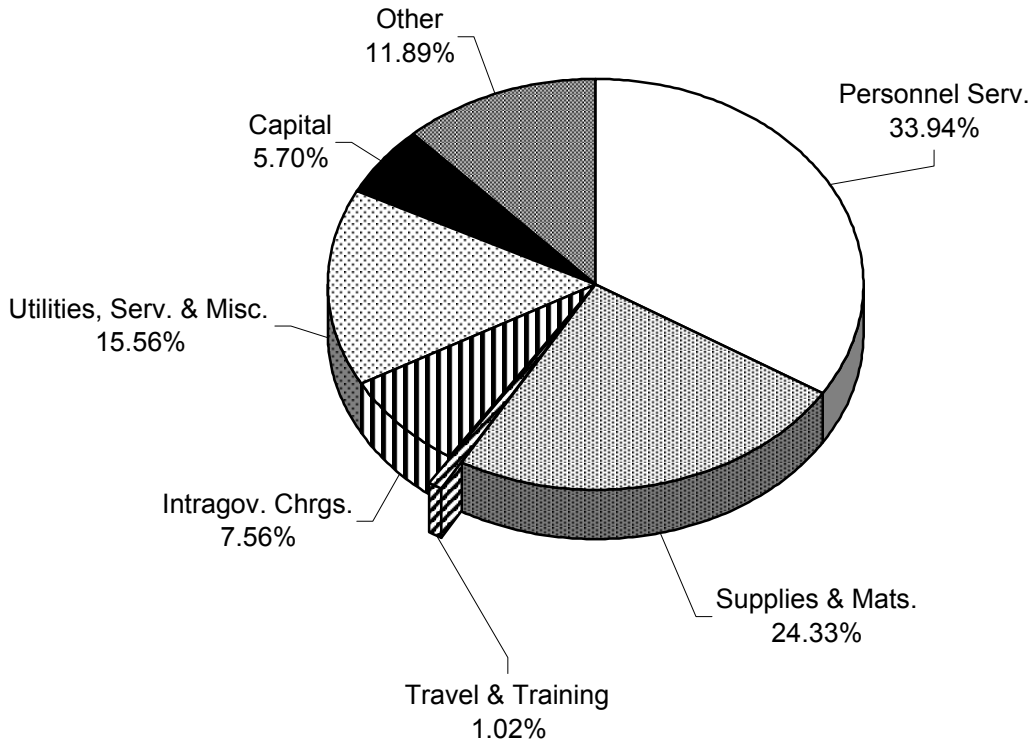
6.00 FTE Positions



* Position not included in Public Communication's FTE count.
** Comm - Communications

Public Communications Fund

FY 2006



APPROPRIATIONS

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Budget FY 2005
Personnel Services	$ 278,012	$ 300,069	$ 305,255	$ 321,353	7.1%
Supplies & Materials	183,977	245,811	237,544	230,330	(6.3%)
Travel & Training	2,070	3,675	3,675	9,675	163.3%
Intragovernmental Charges	54,224	55,944	56,094	71,531	27.9%
Utilities, Services & Misc.	94,592	139,994	138,309	147,288	5.2%
Capital	21,852	125,000	125,000	54,000	(56.8%)
Other	79,893	115,250	115,250	112,568	(2.3%)
Total	**714,620**	**985,743**	**981,127**	**946,745**	**(4.0%)**
Summary					
Operating Expenses	612,875	745,493	740,877	780,177	4.7%
Non-Operating Expenses	79,893	115,250	115,250	112,568	(2.3%)
Debt Service	0	0	0	0	
Capital Additions	21,852	125,000	125,000	54,000	(56.8%)
Capital Projects	0	0	0	0	
Total Expenses	$ **714,620**	$ **985,743**	$ **981,127**	$ **946,745**	**(4.0%)**

(THIS PAGE INTENTIONALLY LEFT BLANK)

PUBLIC COMMUNICATIONS FUND - SUMMARY

Fund 675

DEPARTMENT DESCRIPTION

The Public Communications Office has four primary areas of responsibility: public communications, web communications/ electronic government, printing services, and mail services. The Public Communications Division oversees or coordinates the City's public communications program which includes Community Line, Columbia Online Information Network, Partners in Education, facility tours, speaking engagements, an employee newsletter, a citizen newsletter, media relations and distributes press releases, etc. The Web Communications/Electronic Government function is responsible for all facets of the web site including design and maintenance. The Public Communications Officer supervises the overall operation and reports to the City Manager.

DEPARTMENT OBJECTIVES

To facilitate better two-way communications between Columbia citizens and City government. To utilize Internet technology to enhance communication with citizens and to encourage use of electronic government applications for online transactions. To provide high-speed duplicating service to City departments. To provide full-service mail support to City departments.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

Public Communications consolidates a variety of communication efforts into one office by supporting the information efforts of various departments. Printing and Mail Services are supported with fees charged to users. Web Communications/Electronic Government utilizes web technology to better communicate with the public and to enhance efficiency through online transactions.

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
Public Communications Office	2.00	2.00	2.00	2.00	
E-Government	1.00	1.00	1.00	1.00	
Print Shop	1.50	1.50	1.50	1.50	
Mail Room	1.50	1.50	1.50	1.50	
Total Personnel	**6.00**	**6.00**	**6.00**	**6.00**	
Permanent Full-Time	5.00	5.00	5.00	5.00	
Permanent Part-Time	1.00	1.00	1.00	1.00	
Total Permanent	**6.00**	**6.00**	**6.00**	**6.00**	

PERFORMANCE MEASUREMENTS / SERVICE INDICATORS

	Actual FY 2004	Budget FY 2005	Estimated FY 2006
Public Communications Office:			
Monthly Newsletters	12	12	12
Press Releases/Advisories	212	246	250
Community Line Accesses	11,500	9,283	10,000
Print Shop:			
No. of Photocopy Jobs	1,585	1,510	1,580
No. Photocopy Impressions	1,732,066	1,665,050	1,715,001
Desk Top Publishing	325	360	370
Mail Room:			
Outbound Mail Pieces	256,382	258,200	265,000
Outbound Packages	556	575	600
Electronic Gov't/Web			
Number sessions	631,721	538,781	538,781
Number page views	2,401,578	2,391,596	2,391,596
Online services	1	2	3

COMPARATIVE DATA

	Columbia, MO	Springfield, MO	Indepen-dence, MO	Ames, IA	Kirkwood, MO
Population	**90,967**	**150,060**	**109,923**	**53,094**	**27,073**
Public Communications Office:					
No. of Employees	2	12	3	3	1
No. of Press Releases	246	400	55	52	59
No. of Speaking Engagements	4	12	N/A	6	10
Print Shop:					
No. of Employees	2	3	1	1	N/A
No. of Photocopy Impressions	1,732,066	8,000,000	N/A	1,177,845	N/A
Mail Services:					
Number of Employees	1	1	1	1	N/A
Outbound Mail	256,382	40,000	1,050,000	199,167	N/A
No. of Packages Handled	556	N/A	N/A	460	N/A
E-Gov Services					
Sessions	631,721	310,683	1,034,503	N/A	341,275
Page views	2,401,578	3,173,772	3,080,562	N/A	730,730
Online payment services	2	1	7	1	N/A
No. employees	1	3	1	2	1

N/A - Not Available

Public Communications - Public Communications Office

675-0910 to 675-0914

DESCRIPTION

To facilitate better two-way communications between Columbia citizens and City government. This is accomplished through prudent use of communication tools and channels including the Internet.

HIGHLIGHTS / SIGNIFICANT CHANGES

Produced, along with other departments, 12 editions of the City Source citizens newsletter that was distributed with utility bills. Also produced 12 editions of City Insider, the employee newsletter. Community Line, a series of pre-recorded telephone messages continues to provide callers with information about services and programs of the city. Online utility billing was activated in FY 2005. Public Communications sponsored a high school intern through the Partners In Education program. The Intern was supervised by the assistant public communications officer.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 122,817	$ 130,483	$ 132,994	$ 142,272	9.0%
Supplies and Materials	38,017	57,352	59,126	52,625	(8.2%)
Travel and Training	469	1,500	1,500	1,500	0.0%
Intragovernmental Charges	34,497	35,057	35,207	39,306	12.1%
Utilities, Services, & Misc.	60,250	82,599	84,384	83,795	1.4%
Capital	0	50,000	50,000	54,000	8.0%
Other	70,000	105,250	105,250	102,568	(2.5%)
Total	**$ 326,050**	**$ 462,241**	**$ 468,461**	**$ 476,066**	**3.0%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
9921 - Public Communications Officer	1.00	1.00	1.00	1.00	
7811 - Asst. Public Communications Officer*	1.00	1.00	1.00	1.00	
Total Personnel	**2.00**	**2.00**	**2.00**	**2.00**	
Permanent Full-Time	2.00	2.00	2.00	2.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**2.00**	**2.00**	**2.00**	**2.00**	

Public Communications - E-Government

675-0915

DESCRIPTION

E-Government Services is responsible for all facets of web communications and e-government. This includes strategic planning, training, monitoring, maintenance, and budgeting. The E-Government Coordinator serves as liaison for the Internet Citizens Advisory Group and a Staff committee.

HIGHLIGHTS / SIGNIFICANT CHANGES / GOALS

Implemented Online and Telephone Utility Billing. This application allows utility customers to review account information and pay bills electronically with a credit card or E-Check. Usage continues to grow and reached 5.5% in April 2005. An online subscription service that allows customers to request e-mail delivery of news and information has experienced continued growth over the past year. The number of subscriptions types expanded to 19 and usage has climbed 110% percent, increasing from 1,446 subscriptions to 3,032. Site visitation increased by 21 percent in 2004.

FY 2006 Goal - Implement online building permits and an online court application.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 53,136	$ 57,013	$ 57,013	$ 60,367	5.9%
Supplies and Materials	1,684	3,930	3,715	5,730	45.8%
Travel and Training	1,601	2,000	2,000	8,000	300.0%
Intragovernmental Charges	2,032	1,844	1,844	2,731	48.1%
Utilities, Services, & Misc.	2,495	15,079	15,429	20,210	34.0%
Capital	0	0	0	0	
Other	0	0	0	0	
Total	**$ 60,948**	**$ 79,866**	**$ 80,001**	**$ 97,038**	**21.5%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
9941 - E-Government Coordinator	1.00	1.00	1.00	1.00	
Total Personnel	**1.00**	**1.00**	**1.00**	**1.00**	
Permanent Full-Time	1.00	1.00	1.00	1.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**1.00**	**1.00**	**1.00**	**1.00**	

Public Communications - Print Shop

675-0920 to 675-0929

DESCRIPTION

This Division provides several major support services ranging from graphic art design/development, high speed b&w photocopier and color copier service, bindery, perforating, drilling, folding, inserter, etc. The service is provided at a reasonable cost to departments.

HIGHLIGHTS / SIGNIFICANT CHANGES

Printing Services continues to explore new and better methods of producing the highest quality product. The Print Shop concentrates its efforts on high-speed photocopy jobs and strives for prompt completion of jobs. The addition of a networkable high-speed photocopier will provide more efficient service for City departments. The new color photocopier provides a greater variety of printed products.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 52,749	$ 60,170	$ 62,845	$ 62,609	4.1%
Supplies and Materials	17,001	33,449	23,623	20,905	(37.5%)
Travel and Training	0	175	175	175	0.0%
Intragovernmental Charges	15,444	17,029	17,029	27,138	59.4%
Utilities, Services, & Misc.	25,916	35,418	30,710	35,790	1.1%
Capital	0	75,000	75,000	0	(100.0%)
Other	9,893	10,000	10,000	10,000	0.0%
Total	**$ 121,003**	**$ 231,241**	**$ 219,382**	**$ 156,617**	**(32.3%)**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
7810 - Printer I	0.25	0.25	0.25	0.25	
7809 - Printer II	0.75	0.75	0.75	0.75	
1001 - Admin. Support Assistant I	0.50	0.50	0.50	0.50	
Total Personnel	**1.50**	**1.50**	**1.50**	**1.50**	
Permanent Full-Time	0.75	0.75	0.75	0.75	
Permanent Part-Time	0.75	0.75	0.75	0.75	
Total Permanent	**1.50**	**1.50**	**1.50**	**1.50**	

Public Communications - Mail Services

675-0930 to 675-0939

DESCRIPTION

Mail Services provides pick up and delivery of internal mail, as well as pick up and delivery of the U.S. Mail, and UPS packages. Service is provided to all city agencies, with mail being picked up and delivered at least twice daily.

HIGHLIGHTS / SIGNIFICANT CHANGES

The Mail Room uses a paragon mail processing machine that sorts and posts mail pieces of varying sizes and weights. Also, postage is refilled through "postage by phone." Mail Services staff continues to monitor security of mail and packages to minimize potential hazards.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 49,310	$ 52,403	$ 52,403	$ 56,105	7.1%
Supplies and Materials	127,275	151,080	151,080	151,070	(0.0%)
Travel and Training	0	0	0	0	
Intragovernmental Charges	2,251	2,014	2,014	2,356	17.0%
Utilities, Services, & Misc.	5,931	6,898	7,786	7,493	8.6%
Capital	21,852	0	0	0	
Other	0	0	0	0	
Total	**$ 206,619**	**$ 212,395**	**$ 213,283**	**$ 217,024**	**2.2%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
1001 - Admin. Support Assistant I	1.00	1.00	1.00	1.00	
7810 - Printer I	0.25	0.25	0.25	0.25	
7809 - Printer II	0.25	0.25	0.25	0.25	
Total Personnel	**1.50**	**1.50**	**1.50**	**1.50**	
Permanent Full-Time	1.25	1.25	1.25	1.25	
Permanent Part-Time	0.25	0.25	0.25	0.25	
Total Permanent	**1.50**	**1.50**	**1.50**	**1.50**	

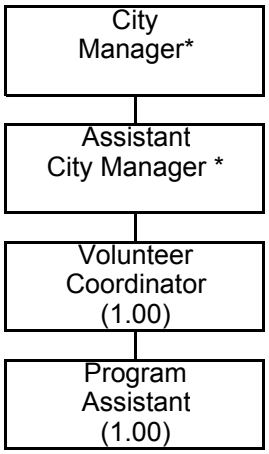
Contributions Fund

City of Columbia

Columbia, Missouri

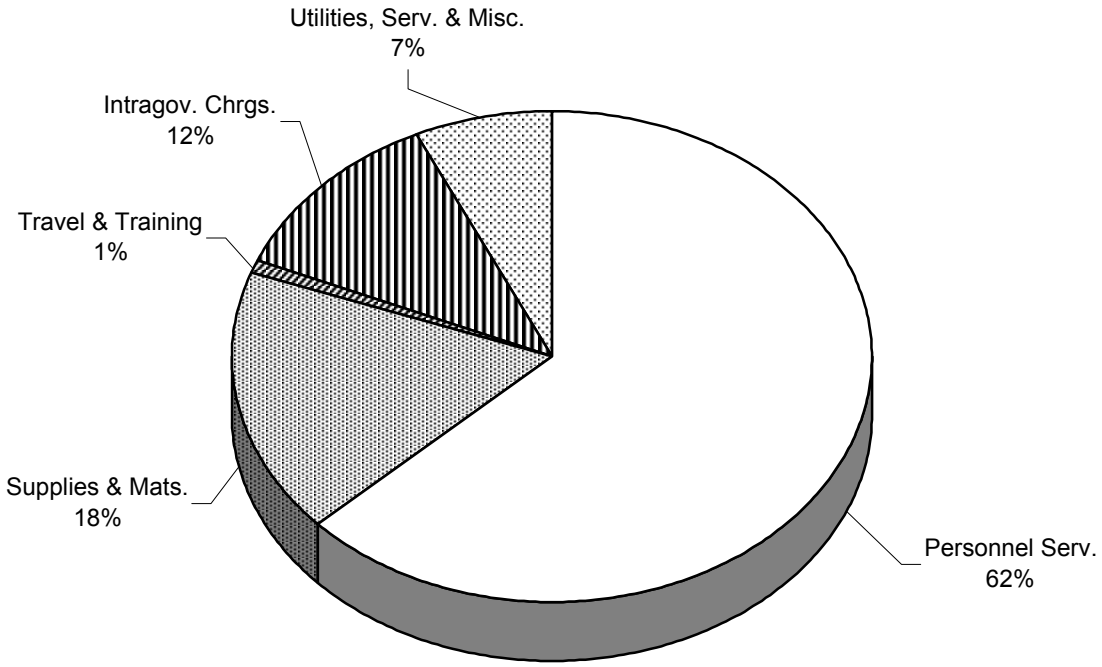
City of Columbia - Contributions Fund

2.00 FTE Positions



* Positions not included in Contribution's FTE count.

Contributions Fund
FY 2006



APPROPRIATIONS

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Budget FY 2005
Personnel Services	$ 101,893	$ 106,818	$ 106,818	$ 114,075	6.8%
Supplies & Materials	20,658	40,933	32,516	31,710	(22.5%)
Travel & Training	1,054	3,500	450	1,550	(55.7%)
Intragovernmental Charges	19,914	19,188	19,188	21,097	9.9%
Utilities, Services & Misc.	7,273	14,920	7,422	12,455	(16.5%)
Capital	0	0	0	0	
Other	84,717	89,013	89,013	856	(99.0%)
Total	**235,509**	**274,372**	**255,407**	**181,743**	**(33.8%)**
Summary					
Operating Expenses	150,792	185,359	166,394	180,887	(2.4%)
Non-Operating Expenses	84,717	89,013	89,013	856	(99.0%)
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	$ **235,509**	$ **274,372**	$ **255,407**	$ **181,743**	**(33.8%)**

(THIS PAGE INTENTIONALLY LEFT BLANK)

CONTRIBUTIONS FUND - SUMMARY

Fund 753

DEPARTMENT DESCRIPTION

The Contributions Fund is a trust fund that was established to process donations and contributions given to the City. Donations include volunteer time, and gifts of cash, property and land. Proper procedures have been established to ensure funds and donations are expended for the purpose designated by the donor.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

During fiscal year 2005, about 40,000 volunteer hours were reported at a value of over $700,000 not including hours contributed by boards and commissions. Highlights during 2004 include the graduation of a ninth TreeKeepers program, the continuation of the Park Patrol (a community policing program for Columbia's trails), a volunteer recognition in the spring, and the ninth city-wide "Cleanup Columbia" including sponsorship by local media and businesses. The Adopt a Spot beautification continued with over 60 projects throughout the community. The Office sponsored it's fourth year of Youth In Action, a summer volunteer program for youth ages 12-15. The Office of Volunteer Services has received a grant from the State Emergency Management Agency to continue Citizen Corps, a federal program to promote volunteer opportunities in Neighborhood Watch, the Police Department, Community Emergency Response Teams (CERT) and Medical Reserve Corps. The Office also plays a leadership role with the Mid-Missouri COAD (Community Organizations Active in Disaster), an group that works on planning for volunteer and donations management in the event of a disaster, and has also helped organize the Columbia Volunteer Network, a group of volunteer coordinators from Columbia agencies who share ideas and cooperate on volunteer recruitment.

The Columbia Trust continued with the Share the Light program, publishing a newsletter promoting giving to the City and by publishing an annual report of gifts to the City of Columbia. The New Century Fund continued by holding a successful fundraising campaign for the Martin Luther King, Jr. Memorial Restoration, scholarships, and receiving other gifts and grants on behalf of the City.

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
Office of Volunteer Services	2.00	2.00	2.00	2.00	
Trust	0.00	0.00	0.00	0.00	
Total Personnel	**2.00**	**2.00**	**2.00**	**2.00**	
Permanent Full-Time	2.00	2.00	2.00	2.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**2.00**	**2.00**	**2.00**	**2.00**	

(THIS PAGE INTENTIONALLY LEFT BLANK)

Office of Volunteer Services

753-0710

DESCRIPTION

This office coordinates the promotion of volunteer opportunities within City Government. Advised by a Volunteer Working Group made up of city staff from a variety of departments, the office recruits volunteers, matches them with projects that compliment their interest and experience, and tracks their volunteer hours. The office also works on volunteer recognition activities and public relations events to promote volunteerism for City government.

In addition to general volunteer coordination, the Office of Volunteer Services coordinates a number of specific programs including the Park Patrol, the Adopt a Spot Beautification program, Cleanup Columbia, Youth in Action, and TreeKeepers, a program conducted in conjunction with the Parks & Recreation Department.

HIGHLIGHTS / SIGNIFICANT CHANGES

During fiscal year 2005, about 40,000 volunteer hours were reported at a value of over $700,000 not including hours contributed by boards and commissions. Highlights during 2004 include the graduation of a ninth TreeKeepers program, the continuation of the Park Patrol (a community policing program for Columbia's trails), a volunteer recognition in the spring, and the ninth city-wide "Cleanup Columbia" including sponsorship by local media and businesses.

The Adopt a Spot beautification continued with over 55 projects throughout the community. The Office sponsored it's third year of Youth In Action, a summer volunteer program for youth ages 12-15. The Office of Volunteer Services has received a grant from the State Emergency Management Agency to begin Citizen Corps, a federal program to promote volunteer opportunities in Neighborhood Watch, the Police Department, Community Emergency Response Teams (CERT) and Medical Reserve Corps.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 101,893	$ 106,818	$ 106,818	$ 114,075	6.8%
Supplies and Materials	16,076	33,833	28,491	26,610	(21.3%)
Travel and Training	1,007	1,550	450	1,550	0.0%
Intragovernmental Charges	19,702	19,008	19,008	20,955	10.2%
Utilities, Services, & Misc.	6,015	5,670	5,422	5,955	5.0%
Capital	0	0	0	0	
Other	0	1,750	1,750	856	(51.1%)
Total	**$ 144,693**	**$ 168,629**	**$ 161,939**	**$ 170,001**	**0.8%**

AUTHORIZED PERSONNEL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
4620 - Volunteer Coordinator	1.00	1.00	1.00	1.00	
4615 - Program Assistant	1.00	1.00	1.00	1.00	
Total Personnel	**2.00**	**2.00**	**2.00**	**2.00**	
Permanent Full-Time	2.00	2.00	2.00	2.00	
Permanent Part-Time	0.00	0.00	0.00	0.00	
Total Permanent	**2.00**	**2.00**	**2.00**	**2.00**	

Columbia Trust

753-8553

DESCRIPTION

The Columbia Trust was founded in May 1999 as a formal structure for the City to receive gifts of cash, land, and other items. Other programs under the umbrella of the Trust include the New Century Fund, Inc. and Share the Light.

HIGHLIGHTS / SIGNIFICANT CHANGES

In Fiscal Year 2005, the Share the Light utility checkoff was continued, allowing utility customers to donate to a number of city programs including public art, public beautification, youth recreation scholarships, public health, the fire department, and the police department. To date, over $62,700 has been raised since Share the Light, was created with nearly $48,000 appropriated to programs.

The Columbia Trust has used the New Century Fund, Inc., a 501c3 organization, to receive gifts on behalf of the City.

Promotion of the Trust and opportunities to give to the City continue. A newsletter, annual report of giving, and information in the City Source and Columbia Channel have all been used as avenues to get information to the public about gifts and opportunities to make donations.
Staff with the Office of Volunteer Services track donations to the city and prepare acknowledgements and thank you notes for the Columbia Trust, Share the Light and the New Century Fund, Inc.

BUDGET DETAIL

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 0	0	$ 0	$ 0	
Supplies and Materials	4,582	7,100	4,025	5,100	(28.2%)
Travel and Training	47	1,950	0	0	(100.0%)
Intragovernmental Charges	212	180	180	142	(21.1%)
Utilities, Services, & Misc.	1,258	9,250	2,000	6,500	(29.7%)
Capital	0	0	0	0	
Other	84,717	87,263	87,263	0	(100.0%)
Total	**$ 90,816**	**$ 105,743**	**$ 93,468**	**$ 11,742**	**(88.9%)**

AUTHORIZED PERSONNEL

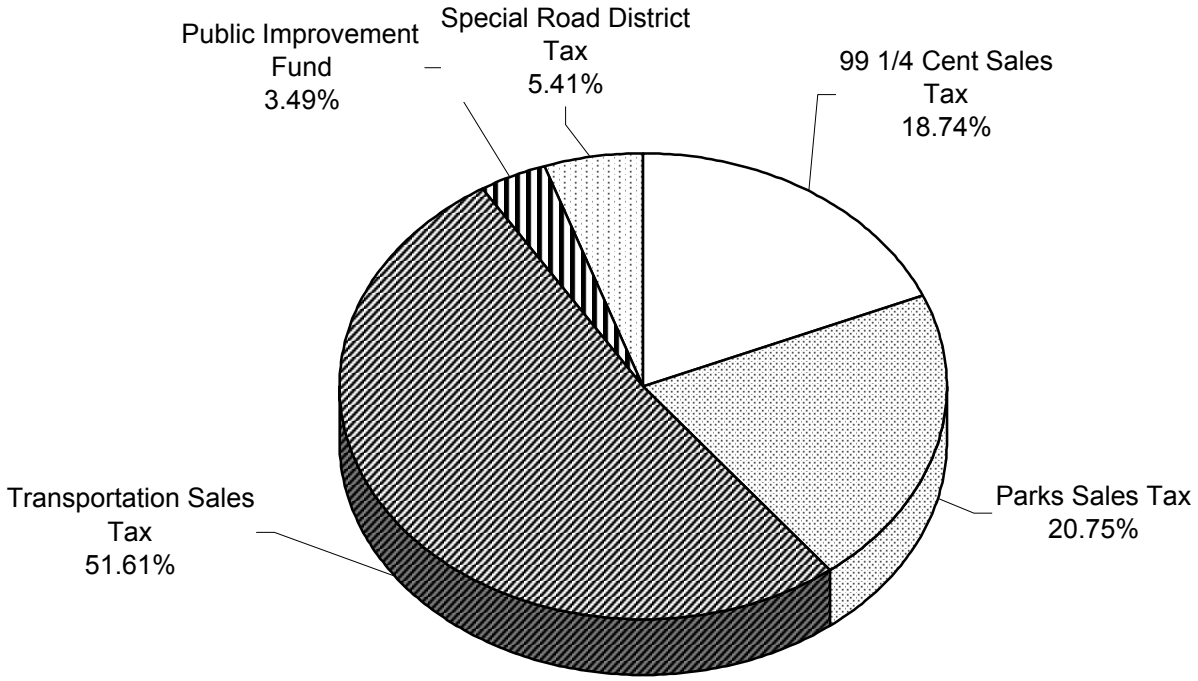
	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
There are no personnel assigned to this budget.					

Other Special Revenue Funds

City of Columbia

Columbia, Missouri

Other Special Revenue Funds
FY 2006



APPROPRIATIONS

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Budget FY 2005
99 1/4 Cent Sales Tax	$ 4,661,627	$ 3,745,587	$ 3,745,587	$ 3,473,100	(7.3%)
Parks Sales Tax	3,835,766	2,930,147	2,930,147	3,847,111	31.3%
Transportation Sales Tax	7,401,513	9,131,067	9,131,067	9,567,500	4.8%
Public Improvement Fund	575,260	2,705,058	2,705,058	646,169	(76.1%)
Special Road District Tax	1,045,808	2,708,425	2,708,425	1,003,425	(63.0%)
Total	**17,519,974**	**21,220,284**	**21,220,284**	**18,537,305**	**(12.6%)**

DEPARTMENT DESCRIPTION

Special Revenue Funds are established to track the receipts and disbursement of taxes collected for use for a specific purpose. In most cases, the legislation that enacts these taxes limit the use of these funds. In the case of the Pubic Improvement Fund it is the policy of the City Council to restrict the use of these funds for public improvement purposes. Transportation Sales Tax and Special Road District Tax proceeds are restricted for use for general transportation and road and bridge maintenance expenditures. The 99 1/4 Cent Sales Tax is restricted by legislation for capital improvement purposes and by Council policy for use on specific projects outlined during the ballot issue. Parks Sales Tax is limited for use for park and recreation purposes.

DEPARTMENT HIGHLIGHTS / SIGNIFICANT CHANGES

Much of the revenues collected on an annual basis in the special revenue funds are accumulated for use to fund projects in the Capital Improvement Plan (CIP) . The FY 2006 CIP requires significant draw downs of fund balance in the Transportation Sales Tax and Special Road District Tax Funds. The Park Sales Tax Fund is accumulating over $1.5 million that will be utilized to fund the Master Parks Plan in future capital improvement plans.

APPROPRIATIONS

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Budget FY 2005
Personnel Services	$ 0	$ 0	$ 0	$ 0	
Supplies & Materials	0	0	0	0	
Travel & Training	0	0	0	0	
Intragovernmental Charges	36,391	34,845	34,845	47,562	36.5%
Utilities, Services & Misc.	685	0	0	0	
Capital	0	0	0	0	
Other	17,482,898	21,185,439	21,185,439	18,489,743	(12.7%)
Total	**17,519,974**	**21,220,284**	**21,220,284**	**18,537,305**	**(12.6%)**
Summary					
Operating Expenses	37,076	34,845	34,845	47,562	36.5%
Non-Operating Expenses	17,482,898	21,185,439	21,185,439	18,489,743	(12.7%)
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	**$ 17,519,974**	**$ 21,220,284**	**$ 21,220,284**	**$ 18,537,305**	**(12.6%)**

(THIS PAGE INTENTIONALLY LEFT BLANK)

99 1/4 CENT SALES TAX FUND

Fund 219

DEPARTMENT DESCRIPTION

On November 8, 1999, Columbia voters passed a five year extension of the one quarter cent capital improvement sales tax. This vote extended the tax from January 1, 2001 to December 31, 2005. Projects approved included a new Recreation Center, additional Fire Station, new and replacement fire equipment, and other park funding. The 2005 CIP completes appropriations of all ballot projects. The 1/4 CIP sales tax is scheduled to expire on December 31, 2005.

RESOURCES

	Adopted FY 2006
99 1/4 Cent Sales Tax Receipts	$ 1,850,000
Investment Revenue	50,000
Total Resources	**1,900,000**

EXPENDITURES

COPS Public Building/Fire DSF	975,430
COPS Recreation Center	2,497,670
Total Expenditures	**3,473,100**
Revenues Under Expenditures	$ **(1,573,100)**

APPROPRIATIONS

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Budget FY 2005
Personnel Services	$ 0	$ 0	$ 0	$ 0	
Supplies & Materials	0	0	0	0	
Travel & Training	0	0	0	0	
Intragovernmental Charges	0	0	0	0	
Utilities, Services & Misc.	0	0	0	0	
Capital	0	0	0	0	
Other	4,661,627	3,745,587	3,745,587	3,473,100	(7.3%)
Total	**4,661,627**	**3,745,587**	**3,745,587**	**3,473,100**	**(7.3%)**
Summary					
Operating Expenses	0	0	0	0	
Non-Operating Expenses	4,661,627	3,745,587	3,745,587	3,473,100	(7.3%)
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	$ **4,661,627**	$ **3,745,587**	$ **3,745,587**	$ **3,473,100**	**(7.3%)**

PARKS SALES TAX FUND

Fund 220

DESCRIPTION

In November of 2000, the voters of the City of Columbia passed a Local Parks Sales Tax in the amount of one-quarter of one percent (for five years), and one-eighth of one percent thereafter, on retail sales made in the City. The collection of this tax commenced on April 1, 2001. These funds must be used for parks purposes. The majority of the Parks Sales Tax will be used for the first five years for the purchase and development of the Stephens Lake property, to purchase additional and replacement equipment, and other maintenance costs associated with existing and new parks. The 2005 CIP completes appropriations for the development of Stephen's Park.

RESOURCES

	Adopted FY 2006
FY 2006 Parks Sales Taxes Receipts	$ 3,481,251
Investment Revenue	45,000
Total Resources	**3,526,251**

EXPENDITURES

General Fund	511,505
Lease Debt Service	1,668,250
Capital Projects	1,080,963
Recreation Services Fund	585,000
General & Administrative Fee	1,393
Total Expenditures	**3,847,111**
Revenues Under Expenditures	$ **(320,860)**

APPROPRIATIONS

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Budget FY 2005
Personnel Services	$ 0	$ 0	$ 0	$ 0	
Supplies & Materials	0	0	0	0	
Travel & Training	0	0	0	0	
Intragovernmental Charges	816	1,287	1,287	1,393	8.2%
Utilities, Services & Misc.	0	0	0	0	
Capital	0	0	0	0	
Other	3,834,950	2,928,860	2,928,860	3,845,718	31.3%
Total	**3,835,766**	**2,930,147**	**2,930,147**	**3,847,111**	**31.3%**
Summary					
Operating Expenses	816	1,287	1,287	1,393	8.2%
Non-Operating Expenses	3,834,950	2,928,860	2,928,860	3,845,718	31.3%
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	$ **3,835,766**	$ **2,930,147**	$ **2,930,147**	$ **3,847,111**	**31.3%**

TRANSPORTATION SALES TAX FUND

Fund 221

DESCRIPTION

Section 94.600 of the Revised Missouri State Statutes allows cities to authorize a 1/2 cent sales tax for transportation purposes if a simple majority of the voters approve such action. The voters of the City of Columbia authorized the addition of this tax on April 6, 1982. State Statues require proceeds from the tax to be accounted for in a trust fund separate from other sales tax resources. When the City receives proceeds from the transportation sales tax, the money is placed in a Transportation Sales Tax Fund. These funds are then transferred to subsidize Airport and Transit activities, fund various road projects, and pay for street and sidewalk related activities in the General Fund.

RESOURCES

	Adopted FY 2006
FY 2006 Transportation Sales Taxes Receipts	$ 8,881,600
Investment Revenue	75,000
Total Resources	**8,956,600**

EXPENDITURES

Bus Subsidy	1,600,000
Airport Subsidy	869,000
Street and Sidewalk Related	5,323,000
CIP	1,775,500
Total Expenditures	**9,567,500**
Revenues Under Expenditures	$ **(610,900)**

APPROPRIATIONS

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Budget FY 2005
Personnel Services	$ 0	$ 0	$ 0	$ 0	
Supplies & Materials	0	0	0	0	
Travel & Training	0	0	0	0	
Intragovernmental Charges	0	0	0	0	
Utilities, Services & Misc.	0	0	0	0	
Capital	0	0	0	0	
Other	7,401,513	9,131,067	9,131,067	9,567,500	4.8%
Total	**7,401,513**	**9,131,067**	**9,131,067**	**9,567,500**	**4.8%**
Summary					
Operating Expenses	0	0	0	0	
Non-Operating Expenses	7,401,513	9,131,067	9,131,067	9,567,500	4.8%
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	$ **7,401,513**	$ **9,131,067**	$ **9,131,067**	$ **9,567,500**	**4.8%**

PUBLIC IMPROVEMENT FUND

Fund 222

DESCRIPTION

The Public Improvement Fund was established to account for and disburse monies the City receives from the city sales tax that it allocates for the Capital Improvement Plan. This fund receives a portion of the city sales tax and is allocated for a wide range of public improvements to the City which includes general government projects in the Capital Improvement Plan. The amount of the General Fund Sales Tax allocated for FY 2005 is 4.1%.

RESOURCES

		Adopted FY 2006
FY 2006 Sales Taxes Receipts	$	750,000
Development Fees		485,000
Investment Revenue		130,000
Total Resources		**1,365,000**

EXPENDITURES

General and Administrative Fees		46,169
Capital Projects		370,000
Engineering Transfer		230,000
Total Expenditures		**646,169**
Revenues Over Expenditures	$	**718,831**

APPROPRIATIONS

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Budget FY 2005
Personnel Services	$ 0	$ 0	$ 0	$ 0	
Supplies & Materials	0	0	0	0	
Travel & Training	0	0	0	0	
Intragovernmental Charges	35,575	33,558	33,558	46,169	37.6%
Utilities, Services & Misc.	685	0	0	0	
Capital	0	0	0	0	
Other	539,000	2,671,500	2,671,500	600,000	(77.5%)
Total	**575,260**	**2,705,058**	**2,705,058**	**646,169**	**(76.1%)**
Summary					
Operating Expenses	36,260	33,558	33,558	46,169	37.6%
Non-Operating Expenses	539,000	2,671,500	2,671,500	600,000	(77.5%)
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	$ **575,260**	$ **2,705,058**	$ **2,705,058**	$ **646,169**	**(76.1%)**

SPECIAL ROAD DISTRICT TAX FUND

Fund 227

DESCRIPTION

The Special Road District Tax Fund was created to account for the road and bridge tax revenues that are collected by Boone County and shared with the City per agreement. These revenues are used to improve, maintain, construct and repair streets and roads within the City limits that qualify per this agreement. The majority of these funds are transferred for street projects in the Capital Improvement Plan.

RESOURCES

	Adopted FY 2006
County Revenues	$ 1,200,000
Investment Revenue	25,000
Total Resources	**1,225,000**

EXPENDITURES

Capital Projects Transfer	890,000
General Fund Transfer	113,425
Total Expenditures	**1,003,425**
Revenues Over Expenditures	$ **221,575**

APPROPRIATIONS

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Budget FY 2005
Personnel Services	$ 0	$ 0	$ 0	$ 0	
Supplies & Materials	0	0	0	0	
Travel & Training	0	0	0	0	
Intragovernmental Charges	0	0	0	0	
Utilities, Services & Misc.	0	0	0	0	
Capital	0	0	0	0	
Other	1,045,808	2,708,425	2,708,425	1,003,425	(63.0%)
Total	**1,045,808**	**2,708,425**	**2,708,425**	**1,003,425**	**(63.0%)**
Summary					
Operating Expenses	0	0	0	0	
Non-Operating Expenses	1,045,808	2,708,425	2,708,425	1,003,425	(63.0%)
Debt Service	0	0	0	0	
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	$ **1,045,808**	$ **2,708,425**	$ **2,708,425**	$ **1,003,425**	**(63.0%)**

(THIS PAGE INTENTIONALLY LEFT BLANK)

CAPITAL PROJECTS SUMMARY

DESCRIPTION

The City prepares a five year capital plan to address the capital needs of current and future years. The Capital Improvement Plan (CIP) is coordinated by the Planning Department. This plan contains two distinct sections: General Government and Enterprise. General government capital needs are funded primarily with Sales Taxes that are set aside, either by Council policy for general capital needs or voter referendum for specific projects. Enterprise capital projects are funded primarily through revenues generated by the enterprise.

MAJOR CAPITAL PROJECTS

Our continued emphasis will be maintaining the facilities and infrastructure we have and to construct new infrastructure needed for a growing community. During FY 2005, the City hired a consultant to develope a financing strategy for transportation. The outcome of this study was that the City should be spending about $10 million on streets per year. Our past spending has been an average of $5 million per year. It was suggested that the City take to the voters a ballot to increase the transportation sales tax by one-eighth cent. In addition, both the quarter cent Capital Improvements Sales Tax and the 1/8 Parks Sales Tax will expire during FY 2006. Therefore, there is a significantly lower amount allocated for new funding for FY 2006. The City plans to take to the voters a ballot issue to extend these taxes as well as increase the Capital Improvements Sales Tax by one eighth cent. Upon passage of any of these taxes, the capital improvement plan will be adjusted mid-year.

Major Projects Scheduled/Funded for FY 2006:

- Chapel Hill Extension - Old Gillespie Bridge Road to Scott Blvd. (funded in FY 2005)
- SouthHampton Drive - US Highway 163 to Route AC (funded in FY 2005)
- Parks and Recreation: Phase II of Flatbranch Park
- City continues to work with Special Business District to fund a portion of the improvement in the downtown beautification projects.
- Electric: Continued Distribution System Expansion
- Sewer: South Grindstone Outfall Extensions - Phase I and II as approved by ballot in 2003.
- Storm Water: Maryland Ave. and Richmond Phase II
- Parking: Addition of a floor to the 7th and Walnut Parking Plaza

BUDGET CONSIDERATIONS

Major funding sources for the City's Capital Plan continues to be Capital and Parks Sales tax as well as Grant funds. The City continues to review rates in our enterprise funds to ensure funding is available for capital projects as well operations. Rate increases are proposed for FY 2006 in the Water Utility, Electric and Sanitary Sewer. Revenue Bond Ballot issues placed on the November 2003 ballot to fund projects Water and Sewer Utilities passed by a wide margin.

OPERATING IMPACT

No new facilities will be opened during FY 2006.

Abbreviations	Funding Source Descriptions
97 Ballot	1997 Ballot - Funds authorized by public vote via a ballot issue.
1/4% 99 S Tax	99 1/4% Sales Tax - Funds generated from the 1999 1/4 Cent Capital Improvement Sales tax issue
All	Accumulated Investment Income - Interest earnings on all projects
BCRSD	Funding source from Boone County Regional Sewer District for their cost of joint projects.
Bond Balance	Remaining balance of bond issues available to be appropriated.
Bond Refinance	Funds made available through the refinancing of bonds.
CAP-FB	Capital Projects Fund Balance - Monies made available through the closeout of old projects.
CDBG	Community Development Block Grant - Federal Entitlement Grant Program (annual) administered by U.S. Department of Housing and Urban Development, 100% grant requires no matching local funds.
Col. Trust Donations	Columbia Trust Donations - Donations received through the City's trust fund.
Contrib. From Utilities	Contributions from Utilities - Funds transferred from City utilitiy funds for projects from which they will benefit.
Co rd tax reb	County Rebate Funds - Funds received by Columbia from Boone County for maintenance/improvement to roads under City jurisdiction after annexations.
Dev charge	Development Charge - A fee assessed at the time a building permit is issued for new construction, at a rate of $0.061 per square foot. Revenue gained from this is used for construction of collector and arterial streets.
Dev. Contributions	Developer Contributions - Funds received from various entities or organizations benefit from a particular project. We have various current types of contributors: Developer, County and Utilities.
Donations	Monies or gifts donated from non-governmental entities.
DLF	Designated Loan Fund -This fund was established to up front money designated for specifc projects. Repayment sources and terms must be identified.
EU loans	Electric Utility Loans - Funds provided for a project from the electric utility.
Ent Rev	Enterprise Revenue - Actual income to one of the City's utilities, such as sanitary sewers, water, etc.
FAA Gr	Federal Aviation Administration (U.S.) Grant - Competitive federal grant funds for local matching funds.
FAL	Force Account Labor - Labor for capital projects that is performed by City personnel and charged to the capital project.
FTA	Federal Transit Administration Capital Grant - Grant for transit related capital projects. 80% Federal; 20% Local funding.
FTA Enh	Federal Transit Administration Enhancement grant funds

Abbreviations	Funding Source Descriptions
Future Financing	Funds to be generated by bonds presented to the voters in the future or by other identified sources.
Gen Fd Transfer	General Fund Transfer - Funds transferred from the General Fund.
Gen Fd/PI	General Fund/Public Improvement - Local funds generated through the sales tax.
GCIF	Golf Course Improvement Fund - A $1-per-round fee collected from golfers which is set aside for improvements at the City's golf courses.
Grants	Grants - Monies received from from local, state, county or federal entities.
Local	Monies received from street department for work performed by Water and Light
MODOT	Missouri Highway Transportation Department - Monies the City receives from the Mo. Hwy. Trans. Dept. for transportation related projects.
Park Sales Tax	Funds generated from the 2000 Local Parks Tax issue for the amount of one-quarter for five years and one-eighth therafter.
Prior Yr App (PYA)	Prior Year Appropriation- Funds approved in previous years.
Pub Bldg Bond Proc	Public Building Bond Proceeds - Bond proceeds for the acquisition/improvement/development of public buildings.
Rec Trail Grant	Recreation Trail Grant - Grant money from state or federal governments for trails.
Rental Income	Income received by the city for rental of city building space.
RSR Fd	Recreation Services Fund - Funds generated from user fees paid by participants in programs involving capital facilities. User fee structure established by citizen election.
State Hwy	State Highway - Reimbursement from the State Highway Department for Railroad Crossings.
Sale of Assets/Equipment	Funds generated throught the sale of equipment or assets owned and depreciated by a particular fund.
STP	Federal Highway Administration Surface Transportation Program - Replaces the old Federal Aid Urban Program - 20% local match.
STP Enh	Federal Highway Administration Surface Transportation Enhancement Program - Enhancement program portion of STP program set aside for transportation enhancement projects. 80% federal; 20% local funding.
Tax Bill	Tax Bills - Charges, on a per lineal foot basis, assessed to property owners abutting new roads, or roads undergoing major improvements, for the improvements to their property. Charges based on benefit to property as determined by City Council.
Transp S Tax	Transportation Sales Tax - 1/2 cent sales tax authorized by the voters for transportation purposes.

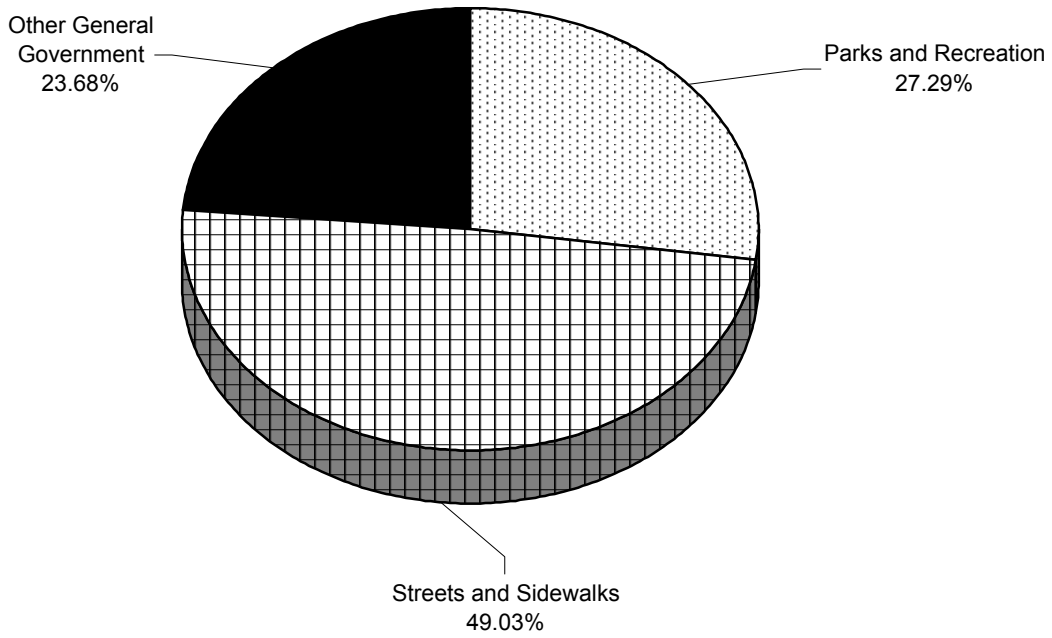
Abbreviations	Funding Source Descriptions
Unfunded	Unfunded - Projects beyond current FY which have no definite funding commitment.
Unfunded/Ballot	Unfunded/Ballot - Projects beyond current FY which will go before the voters in a ballot issue.

Capital Projects - General Government

City of Columbia

Columbia, Missouri

General Government Capital Projects
FY 2006



GENERAL GOVERNMENT CAPITAL PROJECT EXPENDITURES

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Budget FY 2005
Capital Project Expenditures					
Public Safety	$ 1,630,953	$ 524,000	$ 604,141	$	(100.0%)
Parks and Recreation	819,275	872,931	997,674	1,973,813	126.1%
Health	(180,062)				
Streets and Sidewalks	3,869,069	9,720,288	9,720,300	3,545,500	(63.5%)
Other General Government	555,236	1,145,000	1,462,558	1,712,500	49.6%
Total	**6,694,471**	**12,262,219**	**12,784,673**	**7,231,813**	**(41.0%)**
Gen. Gov. CIP Budgeted in Otr. Fds:					
Recreation Services Fund	968,330	325,001	325,001		(100.0%)
Total Current Year Appr.	**$ 7,662,801**	**$ 12,587,220**	**$ 13,109,674**	**$ 7,231,813**	**(42.5%)**
Prior Year Appropriations		2,751,056	2,751,056	767,350	
Total General Gov. CIP		**15,338,276**	**15,860,730**	**7,999,163**	

CAPITAL PROJECTS - GENERAL GOVERNMENT - SUMMARY

PURPOSE

This budget adopts the FY 2005 portion of the capital improvements plan as the general government capital budget fc the fiscal year. This budget accounts for funds from the Public Improvement Fund, Community Development Block Gran Special Road District Fund, Special Assessments (tax bills), and related state and federal grants. After the projects ar completed, improvements are capitalized per GASB 34 requirements

RESOURCES

		Adopted FY 2006
General Governement Capital:		
FY 2006 Sales Tax Allocation (1%	$	370,000
1999 CIP Sales Tax (1/4%) - Bonds Proceeds		
Transportation Sales Tax (½%) - Operating Transfe		1,775,500
Parks Sales Tax (1/4%)		1,080,963
Capital Fund Balance		557,500
Developer Contributior		
Designated Loan Fund		542,500
Donation		260,000
Community Development Block Grant - Operating Transfe		371,500
Tax Bills - Miscellaneous Revenu		50,000
General Fund Transfer		700,000
County Road Tax Rebate		890,000
Grants: Federal Hwy Admin. Surface Transp. Program (STP) & Enhancement Program (STP Enh		633,850
		7,231,813
Resources in Other Funds:		
Force Account Labor (FAL)		
Recreational Services Func		
TOTAL AVAILABLE RESOURCES	$	**7,231,813**

EXPENDITURES

		Adopted FY 2006
Parks and Recreation	$	1,973,813
Public Safety		
Streets and Sidewalks		3,545,500
Other General Government:		1,712,500
TOTAL BUDGETED EXPENDITURES	$	**7,231,813**

APPROPRIATIONS

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Percent Change
Personnel Services	$ 2,658	$	$	$	
Supplies & Materials	564,131				
Travel & Training	146				
Intragovernmental Charges	25				
Utilities, Services & Misc	5,244,200	12,228,078	12,750,532	7,231,813	(40.9%)
Capital	880,054	34,141	34,141		-100.0%
Other	3,257				
Total	**6,694,471**	**12,262,219**	**12,784,673**	**7,231,813**	**(41.0%)**
Summary					
Operating Expenses					
Non-Operating Expenses					
Debt Service					
Capital Additions					
Capital Projects	6,694,471	12,262,219	12,784,673	7,231,813	(41.0%)
Total Expenses	$ **6,694,471**	$ **12,262,219**	$ **12,784,673**	$ **7,231,813**	**(41.0%)**

Capital Projects Detail Budget	Adopted FY 2006	Prior Year Appr.	Current Year Appr.	Gen Fd/ PI	1/4% 99 S Tax	Grant	DLF	Parks Sales Tax
PARKS & RECREATION								
A1. Annual City/School Park Improvement	15,000		15,000					15,000
A2. Annual Parks Acq. Neighborhood Park	200,000		200,000					200,000
A3. Annual Park Imprvmnt-Major Maint Program	58,000		58,000					58,000
A4. Park Rds & Parking Improvement	200,000		200,000					200,000
1. Armory Sports Center Improvement	50,000		50,000					50,000
7. Douglass Pool Improvement	149,000		149,000					50,000
9. Flat Branch Park Pahse I	639,813		639,813			149,850		229,963
10. Garth Nature Area Improvement	70,000		70,000			42,000		28,000
15. Park Management Center Renovatio	60,000		60,000					60,000
16. Smith-Manhasset Neighborhood Park De	40,000		40,000					40,000
43. Greenbelt/Open Space/Trail Acquire/De	150,000		150,000					150,000
49. Hinkson Creek Trai: Grindstone to Stephens	342,000		342,000					
TOTAL PARKS	1,973,813		1,973,813			191,850		1,080,963
STREETS & SIDEWALKS								
A1. Annual Sidewalks/Pedway	125,000	125,000						
A2. Annual Downtown Sidewalk Imprvmnt	100,000	50,000	50,000					
A3. Annual First Ward Sidewalks	50,000	50,000						
1. B Loop 70 Sidewalk-Sexton to West Blv	26,500		26,500					
2. Garth/B Loop Pedestrian Improvement	1,000		1,000					
3. Jefferson Commons Ped Crossing	13,000		13,000					
A6. Annual Historic Brick Street Renovatio	100,000		100,000					
A7. Annual Neighborhood Curb & Gutter Rest	50,000		50,000					
1. Brown School Rd: Hwy 763 to Providenc	250,000		250,000					
2. Clark Lane - Route PP to St. Charles R	360,000		360,000					
3. Gans Road Interchange at 63	400,000		400,000					
4. Hardin Street Reconstructior	280,000		280,000					
6. Providence Rd: Vandiver to Blue Ridg	400,000		400,000					
7. Scott Blvd: Rollins Rd to Brookview Terrac	370,000		370,000					
9. Vandiver: Intrsctn Ramps E to Mexico Gr R	400,000		400,000					
10. Lemone Ind. Blvd: N to Stadium Blv	400,000		400,000					
11. Louisville Dr - Connect Milbrook Dr. to Smith D	175,000		175,000					
12. Mex Grvl Rd: Vandiver to PF	270,000		270,000					
TOTAL STREETS & SIDEWALKS	3,770,500	225,000	3,545,500					
OTHER GENERAL GOVERNMENT								
A1. Annual - Contingency	100,000		100,000	100,000				
A2. Annual Downtown Special Project	175,000		175,000	175,000				
A3. Annual Preliminary Project Studies	20,000		20,000	20,000				
A4. Annual Pub Bldgs Major Maint/Renovatio	75,000		75,000	75,000				
1. Municipal Office Space Expansior	962,350	542,350	420,000					
3. Sanford Kimpton Bldg. Generato	100,000		100,000			100,000		
5. Grissum Bldg Improvements	542,500		542,500				542,500	
7. Major Maint/Renovation: Dan. Boone Bldg	280,000		280,000					
TOTAL OTHER GENERAL GOVT	2,254,850	542,350	1,712,500	370,000		100,000	542,500	
TOTAL GENERAL GOVERNMENT CIP	7,999,163	767,350	7,231,813	370,000		291,850	542,500	1,080,963

Transp. Sales Tax	General Fund Transfer	CAP FB	County Rd Tax Rebate	STP	CDBG	Donation	Tax Bill	STP Enh	Dev Contr	Dev Charge
					99,000					
						260,000				
				342,000						
				342,000	99,000	260,000				
							50,000			
26,500										
1,000										
13,000										
		100,000								
		50,000								
			250,000							
360,000										
400,000										
		7,500			272,500					
400,000										
			370,000							
400,000										
		400,000								
175,000										
			270,000							
1,775,500		557,500	890,000		272,500		50,000			
	420,000									
	280,000									
	700,000									
1,775,500	700,000	557,500	890,000	342,000	371,500	260,000	50,000			

(THIS PAGE INTENTIONALLY LEFT BLANK)

Funding Source	Total	Current Budget FY 05	Adopted Budget FY 06	Requested Budget FY 07	Priority Needs FY 08 - FY 10
Overall Funding Source Summary					
Gen Fd/PI	$950,000		$370,000	$195,000	$385,000
1/4 99 S Tax	$175,087	$175,087			
Transp S Tax	$1,775,500		$1,775,500		
Park Sales Tax	$1,380,963	$300,000	$1,080,963		
Tax Bill	$454,000		$50,000	$254,000	$150,000
Gen Fd Transfer	$700,000		$700,000		
CAP FB	$611,500	$54,000	$557,500		
DLF	$542,500		$542,500		
Co rd tax reb	$890,000		$890,000		
Donation	$439,587	$61,587	$260,000		$118,000
CDBG	$771,500		$371,500	$100,000	$300,000
Grant	$291,850		$291,850		
STPEnh	$342,000		$342,000		
STP					
FAL	$322,000	$25,000		$117,000	$180,000
County Grant					
Dev charge					
RSR	$830,000	$225,000		$200,000	$405,000
Dev Contrib					
Subtotal	**$10,476,487**	**$840,674**	**$7,231,813**	**$866,000**	**$1,538,000**
PYA GF/PI					
PYA Park S Tax					
PYA Transp S Tax	$125,000		$125,000		
PYA/CDBG	$100,000		$100,000		
PYA Gen Fd Transfer	$542,350		$542,350		
PYA Co rd tax					
PYA STP					
PYA STPEnh					
PYA Tax Bill					
Prior Year App	$47,389	$47,389			
Subtotal	**$814,739**	**$47,389**	**$767,350**		
Pub Bldg Bond Proc	$12,787,650		$287,650	$12,500,000	
Future Ballot Issue	$67,966,946		$6,859,000	$24,274,120	$36,833,826
Unfund/Donat/Grant	$3,855,000				$3,855,000
Unfunded	$21,803,500			$4,911,500	$16,892,000
Subtotal	**$93,625,446**		**$7,146,650**	**$41,685,620**	**$57,580,826**
Total	**$104,916,672**	**$888,063**	**$15,145,813**	**$42,551,620**	**$59,118,826**

Streets & Sidewalks Funding Source Summary					
Transp S Tax	$1,775,500		$1,775,500		
Co rd tax reb	$890,000		$890,000		
Cap FB	$557,500		$557,500		
Tax Bill	$454,000		$50,000	$254,000	$150,000
Otr. Agency Funding	$17,902,500			$4,215,000	$13,687,500
CDBG	$672,500		$272,500	$100,000	$300,000
Dev charge					
Dev Contrib					
STP					
STPEnh					
Total New Funding	**$22,252,000**		**$3,545,500**	**$4,569,000**	**$14,137,500**
PYA GF/PI					
PYA Transp S Tax	$125,000		$125,000		
PYA/CDBG	$100,000		$100,000		
PYA Co rd tax					
Total Prior Yr Funding	**$225,000**		**$225,000**		
Unfunded	$2,886,500			$1,011,500	$1,875,000
Future Ballot Issue	$48,213,946		$5,053,000	$21,527,120	$21,633,826
Total	**$73,577,446**		**$8,823,500**	**$27,107,620**	**$37,646,326**

Funding Source	Total	Current Budget FY 05	Adopted Budget FY 06	Requested Budget FY 07	Priority Needs FY 08 - FY 10
Parks and Recreation Funding Source Summary					
1/4 99 S Tax	$175,087	$175,087			
Park Sales Tax	$1,380,963	$300,000	$1,080,963		
CDBG	$99,000		$99,000		
FAL	$322,000	$25,000		$117,000	$180,000
Grant	$191,850		$191,850		
RSR	$830,000	$225,000		$200,000	$405,000
GCIF					
DLF					
STPEnh	$342,000		$342,000		
Donation	$439,587	$61,587	$260,000		$118,000
Total New Funding	**$3,780,487**	**$786,674**	**$1,973,813**	**$317,000**	**$703,000**
PYA 1/4 99 Stax	$228,000		$228,000		
Prior Year App	$47,389	$47,389			
PYA Park S Tax					
Total Prior Yr Funding	**$275,389**	**$47,389**			
Future Ballot Issue	$10,627,000			$1,517,000	$9,110,000
Unfund/Donat/Grant	$3,855,000				$3,855,000
Unfunded	$17,962,000			$3,800,000	$14,162,000
Total Unfunded	**$32,444,000**			**$3,800,000**	**$18,017,000**
Total	**$36,499,876**	**$834,063**	**$1,973,813**	**$4,117,000**	**$18,720,000**
Public Safety Funding Source Summary					
CAP FB	$54,000	$54,000			
CDBG					
Sale of Equipment					
Total New Funding	**$54,000**	**$54,000**			
PYA GF/PI					
PYA 1/4 99 ST					
Total Prior Yr Funding					
Future Ballot Issue	$8,438,000		$1,118,000	$1,230,000	$6,090,000
Unfunded					
Total Future/Unfunded	**$8,438,000**		**$1,118,000**	**$1,230,000**	**$6,090,000**
Total	**$8,492,000**	**$54,000**	**$1,118,000**	**$1,230,000**	**$6,090,000**
Other General Government Funding Source Summary					
Grant	$100,000		$100,000		
Gen Fd Transfer	$700,000		$700,000		
Gen Fd/PI	$950,000		$370,000	$195,000	$385,000
CDBG					
DLF	$542,500		$542,500		
Total New Funding	**$2,292,500**		**$1,712,500**	**$195,000**	**$385,000**
PYA GF/PI					
PYA Gen Fd Transfer	$542,350		$542,350		
PYA PB Bond Proc					
Total Prior Yr Funding	**$542,350**		**$542,350**		
Pub Bldg Bond Proc	$12,787,650		$287,650	$12,500,000	
Unfunded	$955,000			$100,000	$855,000
Future Ballot Issue	$688,000		$688,000		
Total Unfunded/Future	**$14,430,650**		**$975,650**	**$12,600,000**	**$855,000**
Total	**$17,265,500**		**$3,230,500**	**$12,795,000**	**$1,240,000**

Streets & Sidewalks — Annual and 5 Year Capital Projects

PROJECTS	Year D	Year C	Funding Source	Total	Current Budget FY 05	Adopted Budget FY 06	Requested Budget FY 07	Priority Needs FY 08 - FY 10
Sidewalks								
A1.* Annual Sidewalks/Pedways (New construction and reconstruction) C40162			Future Ballot Issue	$1,866,529		$300,000	$366,000	$1,200,529
			PYA Transp S Tax	$252,000	$127,000	$125,000		
			Total	**$2,118,529**	**$127,000**	**$425,000**	**$366,000**	**$1,200,529**
A2. * Annual Downtown Sidewalks Improvements C00171			Tax Bill	$300,000	$50,000	$50,000	$50,000	$150,000
			CDBG	$250,000	$50,000		$50,000	$150,000
			PYA/CDBG	$100,000	$50,000	$50,000		
			Future Ballot Issue	$200,000			$50,000	$150,000
			Total	**$850,000**	**$150,000**	**$100,000**	**$150,000**	**$450,000**
A3. Annual - First Ward Sidewalks C00160			CDBG	$250,000	$50,000		$50,000	$150,000
			PYA/CDBG	$50,000		$50,000		
			Total	**$300,000**	**$50,000**	**$50,000**	**$50,000**	**$150,000**
1. Bus. Loop 70 Sidewalk, Sexton to West Blvd. C00233	06	07	Transp S Tax	$26,500		$26,500		
			Total	**$26,500**		**$26,500**		
2. * Garth/Business Loop Pedestrian Imprv. C00159	05	06	Transp S Tax	$1,000		$1,000		
			PYA 1/4 96 ST	$23,000	$23,000			
			Total	**$23,000**	**$23,000**			
3. Jefferson Commons Ped Crossing C00158	04	06	Transp S Tax	$13,000		$13,000		
			PYA 1/4 96 ST	$10,000	$10,000			
			Total	**$23,000**	**$10,000**	**$13,000**		
5. Broadway and 5th ** Intersection Improvements	07	08	Unfunded	$355,000			$355,000	
			Total	**$355,000**			**$355,000**	
6. Broadway Sidewalks; ** McBaine to West Blvd, north side C00068	07	08	Tax Bill	$41,500	$41,500			
			Unfunded	$135,500			$135,500	
			PYA 1/4 96 ST	$83,000	$83,000			
			Total	**$260,000**	**$124,500**		**$135,500**	
7. Business Loop 70 Sidewalks; Candlelight Lodge to Cosmo Park **	07	08	Tax Bill	$56,000			$56,000	
			Unfunded	$56,000			$56,000	
			Total	**$112,000**			**$112,000**	
8. Fairview Road Sidewalks; School to N of Rollins **	07	08	Unfunded	$219,000			$219,000	
			Total	**$219,000**			**$219,000**	
9. Texas Avenue Sidewalks; north side, Garth to Providence **	07	08	Tax Bill	$62,000			$62,000	
			Unfunded	$62,000			$62,000	
			Total	**$124,000**			**$124,000**	
Streets								
A1. Annual Landscaping C40163			Future Ballot Issue	$552,465		$102,000	$106,080	$344,385
			Transp S Tax	$33,440	$33,440			
			Total	**$585,905**	**$33,440**	**$102,000**	**$106,080**	**$344,385**
A2. Annual Pedestrian/bicycle/ Traffic safety C40159			Future Ballot Issue	$552,465		$102,000	$106,080	$344,385
			Transp S Tax	$100,000	$100,000			
			Total	**$652,465**	**$100,000**	**$102,000**	**$106,080**	**$344,385**
A3. Annual Streets/Corridor Preservation C40158			Co rd tax reb					
			Transp S Tax	$900,000	$900,000			
			Future Ballot Issue	$4,511,797		$833,000	$866,320	$2,812,477
			Cap FB	$345,000	$345,000			
			Total	**$5,756,797**	**$1,245,000**	**$833,000**	**$866,320**	**$2,812,477**
A4. City/County Projects C40161			Future Ballot Issue	$1,126,595		$208,000	$216,320	$702,275
			Co rd tax reb	$200,000	$200,000			
			Total	**$1,326,595**	**$200,000**	**$208,000**	**$216,320**	**$702,275**

* Projects funded from annual sidewalk allocation

D = Year being designed; C = Year Construction will begin

** To be funded through Annual Sidewalks

Note: City Council will finalize timing of future ballot issue projects at worksessions to be held at a later date.

PROJECTS	Year D	Year C	Funding Source	Total	Current Budget FY 05	Adopted Budget FY 06	Requested Budget FY 07	Priority Needs FY 08 - FY 10
Streets - Continued								
A5. City/State Projects C40160			Co rd tax reb	$200,000	$200,000			
			Future Ballot Issue	$1,126,595		$208,000	$216,320	$702,275
			Total	**$1,326,595**	**$200,000**	**$208,000**	**$216,320**	**$702,275**
A6. Annual Historic Brick Street Renovation C00234			Unfunded	$200,000			$50,000	$150,000
			Cap FB	$100,000		$100,000		
			Total	**$300,000**		**$100,000**	**$50,000**	**$150,000**
A7. Annual - Neighborhood Curb & Gutter Restoration C00235			Unfunded	$200,000			$50,000	$150,000
			Cap FB	$50,000		$50,000		
			Total	**$250,000**		**$50,000**	**$50,000**	**$150,000**
1. Brown School Road: Hwy 763 to Providence C00210	06		Future Ballot Issue	$4,500,000			$4,500,000	
			Co rd tax reb	$450,000	$200,000	$250,000		
			Total	**$4,950,000**	**$200,000**	**$250,000**	**$4,500,000**	
2. Clark Lane - Route PP to St. Charles Road (2 Lanes) C00236	06		Future Ballot Issue	$3,600,000				$3,600,000
			Transp S Tax	$360,000		$360,000		
			Total	**$3,960,000**		**$360,000**		**$3,600,000**
3. Gans Road Interchange at 63 C00237	06		Future Ballot Issue	$4,462,500				$4,462,500
			Otr. Agency Funding	$13,687,500				$13,687,500
			Transp S Tax	$400,000		$400,000		
			Total	**$18,550,000**		**$400,000**		**$18,150,000**
4. Hardin Street Reconstruction C00238	06	07	CDBG	$272,500		$272,500		
			Cap FB	$7,500		$7,500		
			Total	**$280,000**		**$280,000**		
5. I-70 Interchange Phase I: (Scott Ext) EIS/ROW			Unfunded	$1,575,000				$1,575,000
			Total	**$1,575,000**				**$1,575,000**
6. Providence Road; Vandiver to Blue Ridge C00239	06	08	Future Ballot Issue	$2,860,000				$2,860,000
			Transp S Tax	$400,000		$400,000		
			Total	**$3,260,000**		**$400,000**		**$2,860,000**
7. Scott Blvd (Route TT); Rollins Road to Brookview Terrace C00149	06	07	Future Ballot Issue	$6,200,000			$6,200,000	
			Tax Bill	$86,000			$86,000	
			Co rd tax reb	$620,000	$250,000	$370,000		
			Otr. Agency Funding	$4,215,000			$4,215,000	
			Total	**$11,121,000**	**$250,000**	**$370,000**	**$10,501,000**	
8. Traffic Islands: Stadium & Broadway	07	08	Unfunded	$84,000			$84,000	
			Total	**$84,000**			**$84,000**	
9. Vandiver Drive; Intersection Ramps east to Mexico Gravel C00211	06	08	Co rd tax reb	$300,000	$300,000			
			Transp S Tax	$400,000		$400,000		
			Future Ballot Issue	$3,300,000		$3,300,000		
			Total	**$4,000,000**	**$300,000**	**$3,700,000**		
10. Lemone Industrial Blvd; N to Stadium Blvd & Stadium Ext. (Two Bridges) - C00128	06	07	PYA Co rd tax	$400,000	$400,000			
			Cap FB	$400,000		$400,000		
			Future Ballot Issue	$8,900,000			$8,900,000	
			Total	**$9,700,000**	**$400,000**	**$400,000**	**$8,900,000**	
11. Louisville Drive - Connect Milbrook Dr. to Smith Dr. C00240	06		Future Ballot Issue	$1,755,000				$1,755,000
			Transp S Tax	$175,000		$175,000		
			Total	**$1,930,000**		**$175,000**		**$1,755,000**
12. Mexico Gravel Road; Vandiver to Route PP C00241	06		Tax Bill					
			Co rd tax reb	$270,000		$270,000		
			Future Ballot Issue	$2,700,000				$2,700,000
			Total	**$2,970,000**		**$270,000**		**$2,700,000**
13. Scott Blvd - Vawter School Rd to KK (2 Lanes) Engineering Funds Only	06		Future Ballot Issue	$900,000				$900,000
			Total	**$900,000**				**$900,000**

Note: City Council will finalize timing of future ballot issue projects at worksessions to be held at a later date.

D = Year being designed; C = Year Construction will begin

Funding Source	Total	Current Budget FY 05	Adopted Budget FY 06	Requested Budget FY 07	Priority Needs FY 08 - FY 10
Streets & Sidewalks - Funding Source Summary					
Transp S Tax	$1,775,500		$1,775,500		
Co rd tax reb	$890,000		$890,000		
Cap FB	$557,500		$557,500		
Tax Bill	$454,000		$50,000	$254,000	$150,000
Otr. Agency Funding	$17,902,500			$4,215,000	$13,687,500
CDBG	$672,500		$272,500	$100,000	$300,000
Dev charge					
Dev Contrib					
STP					
STPEnh					
Total New Funding	**$22,252,000**		**$3,545,500**	**$4,569,000**	**$14,137,500**
PYA GF/PI					
PYA Transp S Tax	$125,000		$125,000		
PYA/CDBG	$100,000		$100,000		
PYA Co rd tax					
PYA CAP FB					
Total Prior Yr Funding	**$225,000**		**$225,000**		
Unfunded	$2,886,500			$1,011,500	$1,875,000
Future Ballot Issue	$48,213,946		$5,053,000	$21,527,120	$21,633,826
Total	**$73,577,446**		**$8,823,500**	**$27,107,620**	**$37,646,326**

Note: City Council will finalize timing of future ballot issue projects at worksessions to be held at a later date.

Streets and Sidewalks — Current Capital Projects

	Year D	Year C
Sidewalks:		
Business Loop 70 Sidewalks - Creasy Springs to Garth	05	06
Sidewalk Construction - Paris to Old 63	04	05
Auburn Hills: Hwy 763 Intersection South (Sidewalk & Land Acquisition	05	05
Oakland Gravel Rd Sidewalks: Blue Ridge Td to S or Oakland Park C00157		
Streets:		
740 Extension Corridor Study		
Ballenger Lane @ Aztec - Sight Distance Improvements	05	06
Blue Ridge Road - Garth to Hwy 763	05	06
Chapel Hill Extension - Old Gillespie Bridge Rd to Scott Blvd	05	06
Donnelly Avenue	04	05
East Broadway - US 63 to Old 63	04	05
Forum Blvd - Old Plank Road to Terminus	04	05
Garth Avenue - Bear Creek and Bridge over Bear Creek	04	05
Garth Avenue - Bear Creek to Blue Ridge	04	05
Green Meadows - US Highway 163 to Route AC	04	05
Hope Place - Reconstruction	05	06
I-70 Drive South West at West Blvd	02	03
Landscaping Route AC		
Roger Wilson Drive - Reconnection of Brown School Road to Oakland Gravel Rd at Route 63 Interchange	04	05
Rollins Road - Colonial Gardens to Rothwell Heights	04	05
Route K - Scott Blvd Intersection (money transferred to County to complete)		
SouthHampton Drive - US Highway 163 to Route AC	05	06
Traffic Islands - Stadium and Old 63	05	
Traffic Islands - Old 63 and Broadway	05	06

D = Year Designed, C = Year Construction Begins

Streets and Sidewalks — Future Capital Project Needs

Other Projects Discussed for November, 2005 Ballot Issue:	
Annual Sidewalks/Pedways	$2,133,471
Annual Downtown Sidewalks	$300,000
Annual Landscaping C40163	$447,535
Annual Pedestrian/Bicycle/Traffic Safety	$447,535
Annual Streets/Corridor Preservation C40158	$5,488,203
Annual City/County Projects	$1,373,405
Annual City/State Projects	$1,373,405
Ballenger Lane Overpass - Clark Lane to St. Charles (2 Lanes)	$6,410,000
Bearfield Road: Nifong to Clear Creek	$2,000,000
Burnham/Rollins/Providence	$997,500
Grace Lane - Richland Rd Southward 2,700 Ft.	$2,400,000
Scott Blvd - Vawter School Rd to KK (2 Lanes)	$6,000,000
Scott Blvd - Vawter School Rd to MKT (2 Lanes)	$2,400,000
Sinclair - Nifong Southward 9,000 Ft	$4,400,000
St. Charles Road - Keene to Grace Lane	$8,000,000
	$44,171,054
Other Future Projects	
Atkins and Gary Street Reconstruction	$356,000
Blackfoot Road: Route E North 3500' C00130	$3,900,000
Brown Station Road: Starke Ave to Waco	$1,900,000
Creasy Springs Road: Prairieview N 1400 Ft	$1,100,000
East Boulevard; East Bus Loop 70 to Conley	$2,500,000
Waco Road Extension: Brown Station to Oakland Gravel (2 Lanes)	$4,200,000
Bearfield Road: Clear Creek to Gans	$1,600,000
Brown School: Creasy Springs to Providence	$3,300,000
Gans Road - Providence to US 63 Interchange	$13,400,000
Gans Road - US 63 Interchange - Rolling Hills Rd (2 Lanes)	$5,500,000
Richland - St. Charles to Grace (2 Lanes)	$3,000,000
Smiley Lane; West end to Northwest Loop	$1,200,000
	$41,956,000
Total Future Street Needs	**$86,127,054**

Note: City Council will finalize timing of future ballot issue projects at worksessions to be held at a later date.

PROJECTS	Year D	Year C	Funding Source	Total	Current Budget FY 05	Adopted Budget FY 06	Requested Budget FY 07	Priority Needs FY 08 - FY 10
Parks Projects								
A1. Annual City/School Park Improvement C00249			Future Ballot Issue	$60,000			$15,000	$45,000
			Park Sales Tax	$15,000		$15,000		
			Total	**$75,000**		**$15,000**	**$15,000**	**$45,000**
A2. Annual Parks Acquisition Neighborhood Parks C40145			Future Ballot Issue	$800,000			$200,000	$600,000
			Park Sales Tax	$350,000	$150,000	$200,000		
			Total	**$1,150,000**	**$150,000**	**$200,000**	**$200,000**	**$600,000**
A3. Annual Park Imprvmnt - Major Maint Programs C00056			Future Ballot Issue	$240,000			$60,000	$180,000
			Park Sales Tax	$58,000		$58,000		
			1/4 99 S Tax	$44,000	$44,000			
			Total	**$342,000**	**$44,000**	**$58,000**	**$60,000**	**$180,000**
A4. Park Roads and Parking Improvements C00242			Park Sales Tax	$200,000		$200,000		
			Future Ballot Issue	$400,000			$100,000	$300,000
			Total	**$600,000**		**$200,000**	**$100,000**	**$300,000**
1. Armory Sports Center Improvements C00231		06	Park Sales Tax	$50,000		$50,000		
			Total	**$50,000**		**$50,000**		
2. Comprehensive Master Plan Phase II			Unfunded	$60,000				$60,000
			Total	**$60,000**				**$60,000**
3. Cosmo Rec Area Antimi Ballfield Improvements		07	RSR	$425,000	$225,000		$200,000	
			FAL	$465,000			$40,000	
			Total	**$890,000**	**$225,000**		**$240,000**	
4. Cosmo Rec Area Harris Shelter and Parking		07	Future Ballot Issue	$125,000			$125,000	
			FAL	$15,000			$15,000	
			Total	**$140,000**			**$140,000**	
5. Cosmo-Bethel Restroom & Shelter Renovation	07		Future Ballot Issue	$255,000			$100,000	$155,000
			Total	**$255,000**			**$100,000**	**$155,000**
6. Douglass Park Improvements			Future Ballot Issue	$150,000			$150,000	
			FAL	$12,000			$12,000	
			Total	**$162,000**			**$162,000**	
7. Douglass Pool Improvements C00244	06	06	CDBG	$99,000		$99,000		
			Future Ballot Issue	$150,000			$150,000	
			Park Sales Tax	$50,000		$50,000		
			Total	**$299,000**		**$149,000**	**$150,000**	
8. Fairview Tennis Courts Renovation		07	Future Ballot Issue	$100,000			$100,000	
			Total	**$100,000**			**$100,000**	
9. Flat Branch Park Phase II C00133	05	06	Grant	$149,850		$149,850		
			Prior Year App	$47,389	$47,389			
			Donation	$321,587	$61,587	$260,000		
			Park Sales Tax	$379,963	$150,000	$229,963		
			Total	**$898,789**	**$258,976**	**$639,813**		
10. Garth Nature Area Improvements C00243			Grant	$42,000		$42,000		
			Park Sales Tax	$28,000		$28,000		
			Total	**$70,000**		**$70,000**		
11. Kiwanis Park Restroom			Future Ballot Issue	$115,000				$115,000
			Total	**$115,000**				**$115,000**

D = Year being designed; C = Year Construction will begin

Note: City Council will finalize timing of future ballot issue projects at worksessions to be held at a later date.

PROJECTS	Year D	Year C	Funding Source	Total	Current Budget FY 05	Adopted Budget FY 06	Requested Budget FY 07	Priority Needs FY 08 - FY 10
Parks Projects Continued								
12. LOW Golf Course New Restroom			RSR	$85,000				$85,000
			FAL	$12,000				$12,000
			Total	**$97,000**				**$97,000**
13. Oakland Park Bathhouse Improvements			Future Ballot Issue	$75,000			$75,000	
		07	FAL	$15,000			$15,000	
			Total	**$90,000**			**$90,000**	
14. Oakland Pool Water Slide	07	07	Future Ballot Issue	$150,000			$150,000	
			Total	**$150,000**			**$150,000**	
15. Park Management Center Renovation C00199			Future Ballot Issue	$150,000				$150,000
		06	Park Sales Tax	$60,000		$60,000		
			Total	**$210,000**		**$60,000**		**$150,000**
16. Smith-Manhasset Neighborhood Park Development C00186			1/4 99 S Tax	$77,000	$77,000			
	05	06	FAL	$25,000	$25,000			
			Park Sales Tax	$40,000		$40,000		
			Total	**$65,000**	**$25,000**	**$40,000**		
17. South Regional Park Acquisition			Unfunded	$3,800,000			$3,800,000	
			Park Sales Tax					
			Total	**$3,800,000**			**$3,800,000**	
18. American Legion Park Renovation C43134			Future Ballot Issue	$325,000				$325,000
			Total	**$325,000**				**$325,000**
19. Auburn Hills Neighborhood Park Development	06	07	Future Ballot Issue	$92,000			$92,000	
			FAL	$35,000			$35,000	
			Total	**$127,000**			**$127,000**	
20. Basketball Courts - Indoor (Prop #2)			Future Ballot Issue	$2,000,000				$2,000,000
			Total	**$2,000,000**				**$2,000,000**
21 Capen/Grindstone Trail-head Improvements			Donation	$118,000				$118,000
			Total	**$118,000**				**$118,000**
22. Cosmo Rec Area Rainbow Softball Center Improv			RSR	$250,000				$250,000
			FAL	$10,000				$10,000
			Total	**$260,000**				**$260,000**
23. Cosmo Rec Area Soccer Improvements			RSR	$70,000				$70,000
			FAL	$10,000				$10,000
			Total	**$80,000**				**$80,000**
24. Cosmo-Bethel/RBHS BBI/SB Restroom City/School Joint Project			Unfunded	$75,000				$75,000
			Total	**$75,000**				**$75,000**
25. Douglass Park Baseball Improvements			Future Ballot Issue	$55,000				$55,000
			Total	**$55,000**				**$55,000**
26. Douglass Park Spray Grounds			Future Ballot Issue	$75,000				$75,000
			FAL	$20,000				$20,000
			Total	**$95,000**				**$95,000**
27. Field/Douglass In-Holding Park Acquisition			Unfunded	$200,000				$200,000
			Total	**$200,000**				**$200,000**
28. Grasslands Neighborhood Park Development			Future Ballot Issue	$350,000				$350,000
			FAL	$35,000				$35,000
			Total	**$385,000**				**$385,000**

D = Year being designed; C = Year Construction will begin

Note: City Council will finalize timing of future ballot issue projects at worksessions to be held at a later date.

PROJECTS	Year D	Year C	Funding Source	Total	Current Budget FY 05	Adopted Budget FY 06	Requested Budget FY 07	Priority Needs FY 08 - FY 10
Parks Projects Continued								
29. Ice Skating Facility - Indoor (Prop #2)			Future Ballot Issue	$2,500,000				$2,500,000
			Total	**$2,500,000**				**$2,500,000**
30. Ice Skating Facility - Outdoor			Unfunded	$550,000				$550,000
			FAL	$15,000				$15,000
			Total	**$565,000**				**$565,000**
31. LOW Golf Course New Shelter			Unfunded	$68,000				$68,000
			FAL	$5,000				$5,000
			Total	**$73,000**				**$73,000**
32. Lake of the Woods South Neighborhood Park Dev.			Future Ballot Issue	$100,000				$100,000
			Total	**$100,000**				**$100,000**
33. LAN Golf Course Driving Range Improvements			Unfunded	$50,000				$50,000
			FAL	$7,000				$7,000
			Total	**$57,000**				**$57,000**
34. Rock Quarry Park Building & Trail Improvement			Unfunded	$181,000				$181,000
			FAL	$20,000				$20,000
			Total	**$201,000**				**$201,000**
35. Rock Quarry Park Tennis/Basketball			Future Ballot Issue	$170,000				$170,000
			FAL	$20,000				$20,000
			Total	**$190,000**				**$190,000**
36. Skate/Bike Park Improvements			Unfunded	$425,000				$425,000
			Total	**$425,000**				**$425,000**
37. Smith-Brown Station/ Waco Rd. Dev.			Unfunded	$450,000				$450,000
			Total	**$450,000**				**$450,000**
38. South Regional Park Planning			Unfunded	$100,000				$100,000
			Total	**$100,000**				**$100,000**
39. Sports Complex Development			Unfunded	$6,050,000				$6,050,000
			Future Ballot Issue	$950,000				$950,000
			Total	**$7,000,000**				**$7,000,000**
40. Twin Lakes Rec Area - Aquatic Facilities			Unfunded	$2,200,000				$2,200,000
			FAL					
			Total	**$2,200,000**				**$2,200,000**
41. Vanderveen Neighborhood Park Development			Future Ballot Issue	$100,000				$100,000
			Total	**$100,000**				**$100,000**
42. Again Park Improvements			Unfunded	$48,000				$48,000
			FAL	$6,000				$6,000
			Total	**$54,000**				**$54,000**
Greenbelt/Trails								
43. Greenbelt/OpenSpace/ Trail Acquire/Develop C40113			Future Ballot Issue	$600,000			$150,000	$450,000
			Park Sales Tax	$150,000		$150,000		
			1/4 99 S Tax	$54,087	$54,087			
			Total	**$804,087**	**$54,087**	**$150,000**	**$150,000**	**$450,000**
44. MKT Trail Forum/Scott Restrooms	06	07	Future Ballot Issue	$100,000			$50,000	$50,000
			Total	**$100,000**			**$50,000**	**$50,000**
45. Bear Creek Boardwalk Renovation			Unfunded	$85,000				$85,000
			FAL	$20,000				$20,000
			Total	**$105,000**				**$105,000**

Note: City Council will finalize timing of future ballot issue projects at worksessions to be held at a later date.

D = Year being designed; C = Year Construction will begin

Parks and Recreation - Annual and 5 Year Projects - Continued

PROJECTS	Year D	Year C	Funding Source	Total	Current Budget FY 05	Adopted Budget FY 06	Requested Budget FY 07	Priority Needs FY 08 - FY 10
Greenbelt/Trails Continued								
46. Bear Creek Trail			Unfunded	$450,000				$450,000
Blackfoot Rd. Extension			**Total**	**$450,000**				**$450,000**
47. Bear Creek Trail			Unfunded	$1,850,000				$1,850,000
Blue Ridge to Fairground			**Total**	**$1,850,000**				**$1,850,000**
48. Hinkson Creek Trail			Unfund/Donat/Grant	$2,895,000				$2,895,000
Stephens to Fairgrounds			**Total**	**$2,895,000**				**$2,895,000**
49. Hinkson Creek Trail			Future Ballot Issue	$440,000				$440,000
Grindstone to Stephens			STPEnh			$342,000		
C00245			PYA 1/4 99 ST			$228,000		
			Unfund/Donat/Grant	$960,000				$960,000
			Total	**$1,400,000**		**$570,000**		**$1,400,000**
50. Hominy Branch Trail			Unfunded	$1,320,000				$1,320,000
Stephens to Woodridge			**Total**	**$1,320,000**				**$1,320,000**

D = Year being designed; C = Year Construction will begin

Note: City Council will finalize timing of future ballot issue projects at worksessions to be held at a later date.

Recreation Funding Summary

1/4 99 S Tax	$175,087	$175,087			
Park Sales Tax	$1,380,963	$300,000	$1,080,963		
CDBG	$99,000		$99,000		
FAL	$322,000	$25,000		$117,000	$180,000
Grant	$191,850		$191,850		
RSR	$830,000	$225,000		$200,000	$405,000
GCIF					
DLF					
STPEnh	$342,000		$342,000		
Donation	$439,587	$61,587	$260,000		$118,000
Tl. New Funding	**$3,780,487**	**$786,674**	**$1,973,813**	**$317,000**	**$703,000**
PYA 1/4 99 Stax	$228,000		$228,000		
Prior Year App	$47,389	$47,389			
PYA Park S Tax					
Tl. Prior Yr. Funding	**$275,389**	**$47,389**			
Future Ballot Issue	$10,627,000			$1,517,000	$9,110,000
Unfund/Donat/Grant	$3,855,000				$3,855,000
Unfunded	$17,962,000			$3,800,000	$14,162,000
Tl. Unfunded	**$32,444,000**			**$3,800,000**	**$18,017,000**
Total	**$36,499,876**	**$834,063**	**$1,973,813**	**$4,117,000**	**$18,720,000**

Note: City Council will finalize timing of future ballot issue projects at worksessions to be held at a later date.

Parks and Recreation — Current Capital Projects

	Year D	Year C
Community Rec Center - ARC		05
Cosmo Rec Area Roads and Parking		05
Cosmo Skate Park/Roller Hockey Boards		05
Cosmo-Bethel Park - New Shelter	05	06
Cosmo-Bethel Park - Playground Renovation	05	06
Fairview Park Improvements - New Restroom	05	06
Gillespie Bridge Road Park Development	05	06
Mill Creek School Park Development		06
Oakland Park East Parking Lot		05
Stephens Lake Park Development - Phase I		05

D = Year being designed; C = Year Construction will begin

Parks and Recreation — Future Capital Project Needs

Future Parks Needs On November Ballot Issue	
Annual City/School Park Improvement	$60,000
Annual Parks Acquisition Neighborhood Parks	$800,000
Annual Park Improvement - Major Maintenance Programs C00056	$240,000
Annual Park Roads and Parking Improvements	$400,000
Cascades Neighborhood Park Development	$100,000
Cosmo Park Shelters/Restroom Improvements	$300,000
Cosmo Rec Area Tennis Court Renovation	$450,000
Cosmo-Bethel Four Court Tennis Complex	$120,000
Indian Hills Park Improvements	$130,000
Paquin Park Improvements: Phase II C00188	$30,000
Russell Property Park Development without Nature Center (Phase I $400,000)	$950,000
Total	**$3,580,000**
Other Future Parks Needs:	
Armory Sports Center Improvements	$600,000
Garth Nature Area Improvements	$130,000
ARC Gym/Fitness Expansion	$2,100,000
Comprehensive Master Plan 6-10	$100,000
Cosmo Rec Area - Pahse II Hard Surface Trail	$155,000
Cosmo-Bethel Trail Improvement (Unfunded/Donations/Grants)	$95,000
LOW Golf Course Tee Improvements	$100,000
LAN Golf Course Tee Improvements	$100,000
Stephens Lake Park Development: Phase II C00095	$767,000
Twin Lakes Rec Area Lot Improvements: Roads, Parking, and Lighting	$125,000
Total	**$4,272,000**
Future Trail Needs On November Ballot	
Scott's Branch Phase I : Russell Property to Gillespie Bridge Road	$780,000
Scott's Branch Phase II: Gillespie Bridge Road to MKT Trail	$790,000
Total	**$1,570,000**
Other Future Trail Needs	
Greenbelt/Open Space/ Trail Acquire/Develop	$450,000
Hominy Branch Trail Phase II - Woodridge to Clark Lane	$870,000
Hominy Branch Trail Phase III - Clark Lane to Thessalia Subdivision	$330,000
MKT Trail Improvement and Bridge Repair C00034	$350,000
Total	**$2,000,000**
Total Parks and Recreation Future Needs	**$11,422,000**

Note: City Council will finalize timing of future ballot issue projects at worksessions to be held at a later date.

Public Safety — Annual and 5 Year Capital Projects

PROJECTS	Year D	Year C	Funding Source	Total	Current Budget FY 05	Adopted Budget FY 06	Requested Budget FY 07	Priority Needs FY 08 - FY 10
Fire								
1. Rpl#341: 1978 Special Response Vehicle C00246	06	06	Future Ballot Issue	$150,000		$150,000		
			Total	**$150,000**		**$150,000**		
2. Rpl #1319: 1988 1500 GPM Pumper Apparatus C00247	06	06	Future Ballot Issue	$513,000		$513,000		
			Total	**$513,000**		**$513,000**		
3. Rpl #1337: 1988 1250 GPM Pumper Apparatus	07	07	Future Ballot Issue	$540,000			$540,000	
			Total	**$540,000**			**$540,000**	
4. Refurbish #1486: 1991 Ladder Truck	07	07	Future Ballot Issue	$500,000			$500,000	
			Total	**$500,000**			**$500,000**	
5. Rpl #1494: 1991 Squad/ Haz Mat C00248	06	06	Future Ballot Issue	$365,000		$365,000		
			Total	**$365,000**		**$365,000**		
6. Refurbish #1554: 1993 Air Truck	07	07	Future Ballot Issue	$100,000			$100,000	
			Total	**$100,000**			**$100,000**	
7. Additional Fire Station	07	08	Future Ballot Issue	$1,600,000				$1,600,000
			Total	**$1,600,000**				**$1,600,000**
8. Fire Apparatus for Additional Station	07	08	Future Ballot Issue	$560,000				$560,000
			Total	**$560,000**				**$560,000**
9. Replace Existing Fire Station #7	07	08	Future Ballot Issue	$1,600,000				$1,600,000
			Total	**$1,600,000**				**$1,600,000**
11. Replace 1997 Pumper Apparatus	09	09	Future Ballot Issue	$575,000				$575,000
			Total	**$575,000**				**$575,000**
13. Replace 1997 Pumper Apparatus	10	10	Future Ballot Issue	$575,000				$575,000
			Total	**$575,000**				**$575,000**
Emergency Management								
14. Replace Severe Weather Sirens C000078			CDBG					
			Cap FB	$54,000	$54,000			
			Future Ballot Issue	$360,000		$90,000	$90,000	$180,000
			Total	**$414,000**	**$54,000**	**$90,000**	**$90,000**	**$180,000**
Police								
15. Police Training Facility			Future Ballot Issue	$1,000,000				$1,000,000
			Total	**$1,000,000**				**$1,000,000**

D = Year being designed; C = Year Construction will begin

Note: City Council will finalize timing of future ballot issue projects at worksessions to be held at a later date.

Public Safety — Annual and 5 Year Capital Projects

Funding Source	Total	Current Budget FY 05	Adopted Budget FY 06	Requested Budget FY 07	Priority Needs FY 08 - FY 10
Public Safety Funding Summary					
CAP FB	$54,000	$54,000			
CDBG					
Sale of Equipment					
Total New Funding	**$54,000**	**$54,000**			
PYA GF/PI					
PYA 1/4 99 ST					
Total Prior Yr Funding					
Future Ballot Issue	$8,438,000		$1,118,000	$1,230,000	$6,090,000
Unfunded					
Total Future/Unfunded	**$8,438,000**		**$1,118,000**	**$1,230,000**	**$6,090,000**
Total	**$8,492,000**	**$54,000**	**$1,118,000**	**$1,230,000**	**$6,090,000**

Public Safety — Current Capital Projects

	Year D	Year C
Fire Station #1 - Add Apparatus Bay to Fire Station #1	05	06
Fire Station #2 - Remodel Station #2	05	06
Retro Fit Station Exhaust System for (6) Fire Stations	05	05
Fire Station Sites	05	05
Training Academy Storage	05	05

Public Safety — Future Capital Project Needs

Additional Fire Station	$2,000,000
Fire Apparatus for Additional Station	$675,000
Replace (4) Pumpers	$2,430,000
Replace 1996 Rescue Squad	$385,000
Replace (1) Ladder Truck	$815,000
Replace Foam Truck	$225,000
Replace Severe Weather Sirens	$40,000
Radio System Enhancement	$750,000
Total	**$7,320,000**

Note: City Council will finalize timing of future ballot issue projects at worksessions to be held at a later date.

Other General Government — Annual and 5 Year Capital Projects

PROJECTS	Year D	Year C	Funding Source	Total	Current Budget FY 05	Adopted Budget FY 06	Requested Budget FY 07	Priority Needs FY 08 - FY 10
A1. Annual - Contingency C40138			Gen Fd/PI	$419,000	$119,000	$100,000	$100,000	$100,000
			Total	**$419,000**	**$119,000**	**$100,000**	**$100,000**	**$100,000**
A2. Annual - Downtown Special Projects C00140			Gen Fd/PI	$225,000	$50,000	$175,000		
			Unfunded	$400,000			$100,000	$300,000
			Total	**$225,000**	**$50,000**	**$175,000**		
A3. Annual - Preliminary Project Studies C40140			Gen Fd/PI	$120,000	$20,000	$20,000	$20,000	$60,000
			Total	**$120,000**	**$20,000**	**$20,000**	**$20,000**	**$60,000**
A4. Annual - Public Bldgs. Major Maint/Renovations C 00021			Gen Fd/PI	$450,000	$75,000	$75,000	$75,000	$225,000
			Total	**$450,000**	**$75,000**	**$75,000**	**$75,000**	**$225,000**
1. Municipal Office Space Expansion C00099	06	07	PYA Gen Fd Transfer	$542,350		$542,350		
			Gen Fd Transfer	$1,120,000	$700,000	$420,000		
			Pub Bldg Bond Proc	$12,787,650		$287,650	$12,500,000	
			Total	**$14,450,000**	**$700,000**	**$1,250,000**	**$12,500,000**	
2. Salt storage building at Satellite location C000192	06	06	Future Ballot Issue	$688,000		$688,000		
			Total	**$688,000**		**$688,000**		
3. Sanford Kimpton Bldg. Generator C00250	06	06	Grant	$100,000		$100,000		
			Total	**$100,000**		**$100,000**		
4. Broadway Streetscape	07	08	Unfunded	$400,000				$400,000
			Total	**$400,000**				**$400,000**
5. Grissum Bldg Improvements C00251	06	06	DLF	$542,500		$542,500		
			Total	**$542,500**		**$542,500**		
6. Satellite Operations location in southwest Columbia C00077			Unfunded	$155,000				$155,000
			Contrib from Utilities	$120,450				$120,450
			Total	**$275,450**				**$275,450**
7. Major Maintenance/ Renovation: Daniel Boone Building C00252	06	07	Gen Fd Transfer	$280,000		$280,000		
			Pub Bldg Bond Proc	$2,800,000			$2,800,000	
			Total	**$3,080,000**		**$280,000**	**$2,800,000**	

D = Year being designed; C = Year Construction will begin

Other General Government Funding Summary

Grant	$100,000	$100,000		
Gen Fd Transfer	$700,000	$700,000		
Gen Fd/PI	$950,000	$370,000	$195,000	$385,000
CDBG				
DLF	$542,500	$542,500		
Total New Funding	**$2,292,500**	**$1,712,500**	**$195,000**	**$385,000**
PYA GF/PI				
PYA Gen Fd Transfer	$542,350	$542,350		
PYA PB Bond Proc				
Total Prior Yr Funding	**$542,350**	**$542,350**		
Pub Bldg Bond Proc	$12,787,650	$287,650	$12,500,000	
Unfunded	$955,000		$100,000	$855,000
Future Ballot Issue	$688,000	$688,000		
Total Unfunded/Future	**$14,430,650**	**$975,650**	**$12,600,000**	**$855,000**
Total	**$17,265,500**	**$3,230,500**	**$12,795,000**	**$1,240,000**

Note: City Council will finalize timing of future ballot issue projects at worksessions to be held at a later date.

Other General Government — Current Capital Projects

	Year	
	D	C
Acquire Rest of City Hall Block C00079		05
City Office Space: Gentry Building	05	06
City Office Space: Howard Building	05	06

Other General Government — Future Capital Project Needs

Annual - Contingency C40138	$100,000
Annual - Downtown Special Projects C00140	$500,000
Annual - Preliminary Project Studies (Appraisals, Surveys) C40140	$100,000
Annula - Public Buildings: Major Maintenance/Renovations C00021	$375,000
Total Future Needs	**$1,075,000**

D = Year being designed; C = Year Construction will begin

Note: City Council will finalize timing of future ballot issue projects at worksessions to be held at a later date.

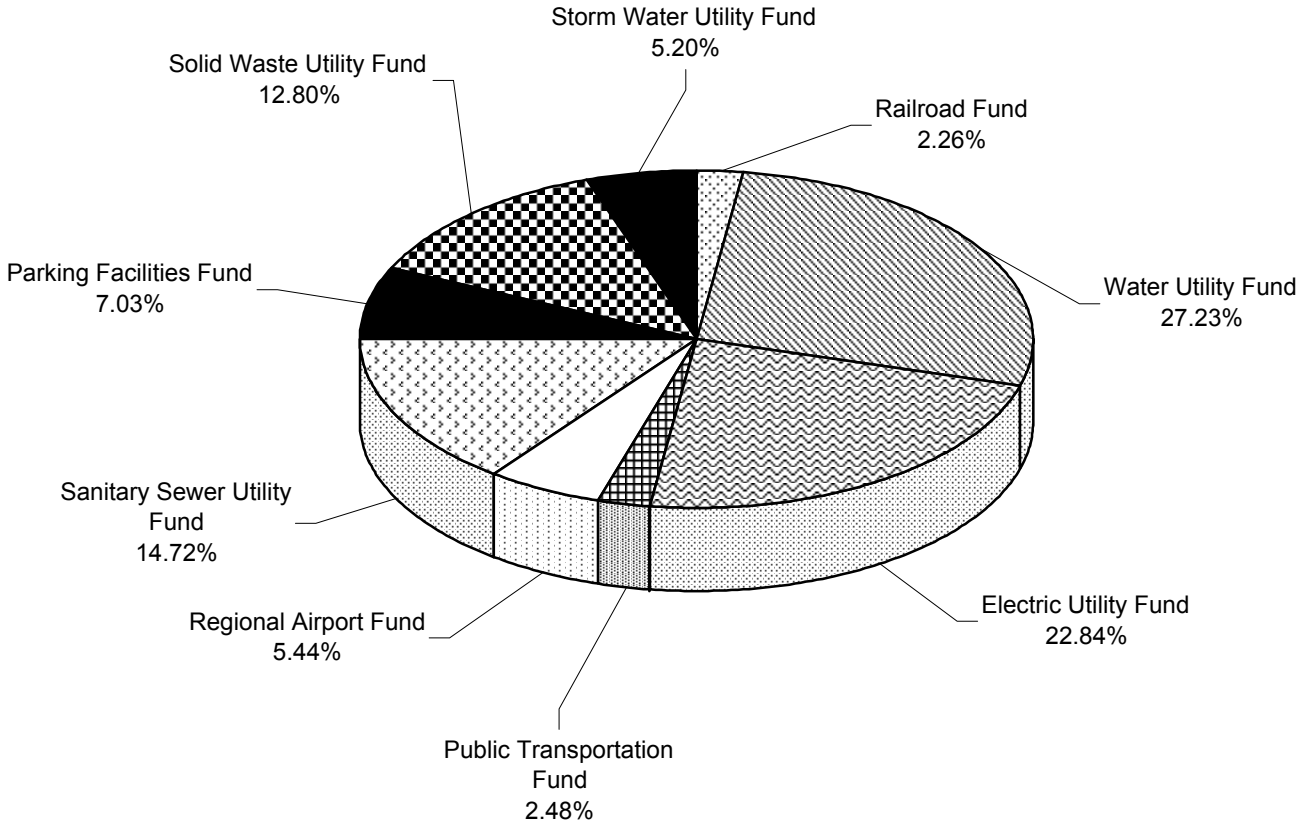
(THIS PAGE INTENTIONALLY LEFT BLANK)

Capital Projects - Enterprise Funds

City of Columbia

Columbia, Missouri

Enterprise Fund Capital Projects
FY 2006



ENTERPRISE FUNDS CAPITAL PROJECT EXPENSES

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Budget FY 2005
Capital Project Expenditures					
Railroad Fund	$ 247,247	$ 628,800	$ 628,800	$ **485,700**	(22.8%)
Water Utility Fund	3,616,390	8,391,407	8,391,407	**5,841,350**	(30.4%)
Electric Utility Fund	8,136,972	4,205,600	5,961,875	**4,900,000**	16.5%
Recreation Services Fund	968,330	325,001	325,001		(100.0%)
Public Transportation Fund	1,615	981,643	981,643	**532,204**	(45.8%)
Regional Airport Fund	661,549	191,075	191,075	**1,166,000**	510.2%
Sanitary Sewer Utility Fund	3,370,014	4,012,450	4,012,450	**3,158,150**	(21.3%)
Parking Facilities Fund	40,200	97,600	97,600	**1,508,200**	1445.3%
Solid Waste Utility Fund	349,917	611,100	611,100	**2,745,000**	349.2%
Storm Water Utility Fund	345,473	667,186	667,186	**1,115,000**	67.1%
Fleet Operations Fund	42,966				
Total	**17,780,673**	**20,111,862**	**21,868,137**	**21,451,604**	**6.7%**
LESS:					
Items Reflected in Gen. Gov. CIP					
Recreation Services Fund	968,330	325,001	325,001		(100.0%)
Total Enterprise Fund CIP	**16,812,343**	**19,786,861**	**21,543,136**	**21,451,604**	**8.4%**

Funding Source	Total	Current Budget FY 05	Adopted Budget FY 06	Requested Budget FY 07	Priority Needs FY 08 - FY 10
Overall Enterprise Funds Funding Source Summary					
Ent Rev	$28,218,030		$11,760,930	$3,127,800	$13,329,300
FTA Enh					
2003 Ballot	$21,036,300		$7,091,650	$5,546,150	$8,398,500
EU Loan	$582,300		$82,300	$500,000	
97 Ballot	$85,000				$85,000
BCRSD	$382,500		$382,500		
Tax Bill					
Transp STax	$450,858		$105,800	$50,000	$295,058
State Reimburse	$460,350		$460,350		
State Highway					
CDBG	$142,100		$58,000	$84,100	
SO2 Sales	$1,200,000				$1,200,000
FAA Gr	$8,725,086		$1,060,200	$741,000	$6,923,886
FTA	$1,161,874		$449,874	$712,000	
Total New Funding	**$62,444,398**		**$21,451,604**	**$10,761,050**	**$30,231,744**
PYA GF/PI					
Future Financing					
PYA Grants					
Deferred TB					
PYA Transp S Tax	$197,403		$16,900		$180,503
PYA 97 Ballot					
PYA Ent Rev	$450,000		$90,000	$90,000	$270,000
Total Prior Year Funding	**$647,403**		**$106,900**	**$90,000**	**$450,503**
Future Bond	$29,422,500		$8,472,500	$7,100,000	$13,850,000
Unfunded	**$2,690,911**			**$416,600**	**$2,274,311**
Total	**$65,782,712**		**$21,558,504**	**$11,267,650**	**$32,956,558**

Electric Utility Funding Source Summary				
Ent Rev	$12,672,500	$4,900,000	$2,037,500	$5,735,000
SO2 Sales	$1,200,000			$1,200,000
Total New Funding	**$13,872,500**	**$4,900,000**	**$2,037,500**	**$6,935,000**
Unfunded				
Future Bond	$29,422,500	$8,472,500	$7,100,000	$13,850,000
PYA Ent Rev	$450,000	$90,000	$90,000	$270,000
PYA 97 Ballot				
Total	**$43,745,000**	**$13,462,500**	**$9,227,500**	**$21,055,000**

Water Utility Funding Source Summary				
Ent Rev	$8,059,000	$965,000	$700,000	$6,394,000
2003 Ballot	$10,820,000	$4,416,000	$2,813,000	$3,591,000
State Reimburse	$460,350	$460,350		
Total New Funding	**$19,339,350**	**$5,841,350**	**$3,513,000**	**$9,985,000**
PYA Ent Rev				
PYA 97 Ballot				
Total	**$19,339,350**	**$5,841,350**	**$3,513,000**	**$9,985,000**

Railroad Summary				
Ent Rev	$1,936,000	$345,400	$390,300	$1,200,300
EU Loan	$582,300	$82,300	$500,000	
CDBG	$142,100	$58,000	$84,100	
Unfunded	$250,000		$250,000	
State Highway				
Total	**$2,910,400**	**$485,700**	**$1,224,400**	**$1,200,300**

Funding Source	Total	Current Budget FY 05	Adopted Budget FY 06	Requested Budget FY 07	Priority Needs FY 08 - FY 10
Sewer Funding Source Summary					
Ent Rev	$990,000		$100,000	$100,000	$790,000
2003 Ballot	$10,216,300		$2,675,650	$2,733,150	$4,807,500
BCRSD	$382,500		$382,500		
97 Ballot	$85,000				$85,000
Total New Funding	**$11,673,800**		**$3,158,150**	**$2,833,150**	**$5,682,500**
PYA Ent Rev					
Deferred TB					
PYA 2003 Ballot	$3,400,000		$3,400,000		
PYA 97 Ballot					
Total Prior Funding	**$3,400,000**		**$3,400,000**		
Unfunded	$1,850,000				$1,850,000
Future Bond					
Total	**$16,923,800**		**$6,558,150**	**$2,833,150**	**$7,532,500**
Storm Water Funding Source Summary					
Ent Rev	$6,589,156		$1,115,000	$576,800	$4,897,356
Subtotal	**$6,589,156**		**$1,115,000**	**$576,800**	**$4,897,356**
PYA Grants					
PYA Ent Rev					
Total	**$6,589,156**		**$1,115,000**	**$576,800**	**$4,897,356**
Solid Waste Funding Source Summary					
Ent Rev	$5,865,000		$2,745,000		$3,120,000
Total New Funding	**$5,865,000**		**$2,745,000**		**$3,120,000**
Unfunded	$150,000				$150,000
Total	**$6,015,000**		**$2,745,000**		**$3,270,000**
Parking Funding Source Summary					
Ent Rev	$6,784,200		$1,508,200		$5,276,000
Total	**$6,784,200**		**$1,508,200**		**$5,276,000**
Transportation Funding Source Summary					
FTA	$1,161,874		$449,874	$712,000	
FTA Enh					
Ent Rev	$132,730		$82,330	$50,400	
Tl. New Funding	**$1,294,604**		**$532,204**	**$762,400**	
PYA GF/PI					
PYA Transp S Tax	$16,900		$16,900		
Tl. Prior Yr. Funding	**$16,900**		**$16,900**		
Unfunded	$127,600			$127,600	
Total	**$1,439,104**		**$549,104**	**$890,000**	
Airport Funding Source Summary					
Transp STax	$450,858		$105,800	$50,000	$295,058
FAA Gr	$8,725,086		$1,060,200	$741,000	$6,923,886
Tl. New Funding	**$9,175,944**		**$1,166,000**	**$791,000**	**$7,218,944**
PYA Transp S Tax	$180,503				$180,503
Tl. Prior Yr. Funding	**$180,503**				**$180,503**
Unfunded	$313,311			$39,000	$274,311
Total	**$9,669,758**		**$1,166,000**	**$830,000**	**$7,673,758**

Electric Fund — Annual and 5 Year Capital Projects

PROJECTS	Year D	Year C	Funding Source	Total	Current Budget FY 05	Adopted Budget FY 06	Requested Budget FY 07	Priority Needs FY 08 - FY 10
Electric								
A1. Annual Underground Conversion - EL0027	06	06	Ent Rev	$1,200,000	$800,000	$400,000		
			Future Bond	$3,600,000		$400,000	$800,000	$2,400,000
			Total	**$4,800,000**	**$800,000**	**$800,000**	**$800,000**	**$2,400,000**
A2. Annual - Distribution System Expansion - EL0022	06	06	Ent Rev	$7,890,000	$1,500,000	$2,800,000	$700,000	$2,890,000
			Future Bond	$6,600,000		$600,000	$1,500,000	$4,500,000
			PYA 97 Ballot	$1,000,000	$1,000,000			
			Total	**$14,490,000**	**$1,500,000**	**$3,400,000**	**$2,200,000**	**$7,390,000**
A3. Annual - Distribution Transformers (#21) & Capacitors	06	06	Ent Rev	$3,238,000	$700,000	$600,000	$426,000	$1,512,000
			PYA Ent Rev	$100,000	$100,000			
			Future Bond	$2,282,000		$282,000	$500,000	$1,500,000
			Total	**$5,620,000**	**$800,000**	**$882,000**	**$926,000**	**$3,012,000**
A4. Annual-Fiber Optics Cable (#82)	06	06	Ent Rev	$325,000	$75,000	$50,000	$50,000	$150,000
			Total	**$325,000**	**$75,000**	**$50,000**	**$50,000**	**$150,000**
A5. Load Management System (#49)	06	06	PYA Ent Rev	$540,000	$90,000	$90,000	$90,000	$270,000
			Ent Rev					
			Total	**$540,000**	**$90,000**	**$90,000**	**$90,000**	**$270,000**
A6. Annual-Maint. of Existing Underground	06	06	Future Bond	$1,000,000		$200,000	$200,000	$600,000
			Ent Rev					
			Total	**$1,000,000**		**$200,000**	**$200,000**	**$600,000**
A7. Annual - New Electric Connections (#53)	06	06	Ent Rev	$2,844,500	$600,000	$700,000	$361,500	$1,183,000
			PYA Ent Rev	$200,000	$200,000			
			Future Bond	$2,140,500		$140,500	$500,000	$1,500,000
			Total	**$5,185,000**	**$800,000**	**$840,500**	**$861,500**	**$2,683,000**
A8. Annual - Street Light Additions (#52)	06	06	Future Bond	$1,000,000		$200,000	$200,000	$600,000
			PYA Ent Rev	$160,000	$160,000			
			Total	**$1,160,000**	**$160,000**	**$200,000**	**$200,000**	**$600,000**
A9. Annual-Transmission Maintenance (#101)	06	06	Ent Rev	$250,000	$250,000			
			Future Bond	$1,250,000		$250,000	$250,000	$750,000
			Total	**$1,500,000**	**$250,000**	**$250,000**	**$250,000**	**$750,000**
1. Blueridge Sub 20 MVA Transformer Addition	06	06	Future Bond	$1,000,000		$1,000,000		
			Total	**$1,000,000**		**$1,000,000**		
2. Conversion of 2.4 Kv lines (#54)	06	07	Ent Rev	$250,000		$250,000		
			Total	**$250,000**		**$250,000**		
3. Distribtued Generator @ Mo. Book Services	06	06	Future Bond	$700,000		$700,000		
			Total	**$700,000**		**$700,000**		
4. Distribtued Generator @ State Farm	06	07	Future Bond	$1,300,000		$1,300,000		
			Total	**$1,300,000**		**$1,300,000**		
5. Distribution Center/Yard Consolidation & Expansion	06	06	Future Bond	$400,000		$400,000		
			Ent Rev	$600,000		$100,000	$500,000	
			Total	**$1,000,000**		**$500,000**	**$500,000**	
6. Landfill Gas Generator	06	07	Future Bond	$3,000,000		$3,000,000		
			Total	**$3,000,000**		**$3,000,000**		
7. Hulen Substn Retirement (#105)	07	07	Future Bond	$150,000			$150,000	
			Total	**$150,000**			**$150,000**	
8. Boiler 7 Rehab (#104)	08	08	SO2 Sales	$2,956,275	$1,756,275			$1,200,000
			Total	**$2,956,275**	**$1,756,275**			**$1,200,000**
9. Build Additional Elec. Transmission Facilities			Future Bond	$5,000,000			$3,000,000	$2,000,000
			Total	**$5,000,000**			**$3,000,000**	**$2,000,000**

D = Year being designed; C = Year Construction will begin

Electric Fund — Annual and 5 Year Capital Projects - continued

Funding Source	Total	Current Budget FY 05	Adopted Budget FY 06	Requested Budget FY 07	Priority Needs FY 08 - FY 10
Electric Utility Funding Source Summary					
Ent Rev	$12,672,500		$4,900,000	$2,037,500	$5,735,000
SO2 Sales	$1,200,000				$1,200,000
Total New Funding	**$13,872,500**		**$4,900,000**	**$2,037,500**	**$6,935,000**
Future Bond	$29,422,500		$8,472,500	$7,100,000	$13,850,000
Unfunded					
PYA Ent Rev	$450,000		$90,000	$90,000	$270,000
PYA 97 Ballot					
Total	**$43,745,000**		**$13,462,500**	**$9,227,500**	**$21,055,000**

Electric Fund — Current Capital Projects

	Year D	Year C
Coal bunkers & Machine Storage Shed - EL0100	05	07

D = Year being designed; C = Year Construction will begin

Electric Fund — Future Capital Project Needs

Annual Underground Conversion - EL0027	$4,000,000
Annual - Distribution System Expansion - EL0022	$12,500,000
Annual - Distribution Transformers (#21) & Capacitors	$5,100,000
Annual _ Fiber Optics Cable (#82)	$250,000
Annual - Load Management System (#49)	$450,000
Annual - Maintenance of Existing Underground	$1,000,000
Annual - New Electric Connections (#53)	$7,000,000
Annual - Street Light Additions (#52)	$1,000,000
Annual - Transmission Maintenance (#101)	$1,250,000
Purchase 36 MW - Columbia Energy Center (#113)	$31,000,000
Total	**$63,550,000**

Water Fund — Annual and 5 Year Capital Projects

PROJECTS	Year D	Year C	Funding Source	Total	Current Budget FY 05	Adopted Budget FY 06	Requested Budget FY 07	Priority Needs FY 08 - FY 10
Water								
A1. Annual - Bus. Loop 70 Main Replacement	06	06	Ent Rev	$1,000,000		$200,000	$200,000	$600,000
			Total	**$1,000,000**		**$200,000**	**$200,000**	**$600,000**
A2. Annual-Close Loops & Differential Payments (#123)	06	06	Ent Rev	$200,000				$200,000
			2003 Ballot	$400,000	$100,000	$100,000	$100,000	$100,000
			Total	**$600,000**	**$100,000**	**$100,000**	**$100,000**	**$300,000**
A3. Annual-Fire Hydrants/ Valve Replacements (#127)	06	06	Ent Rev	$500,000				$500,000
			2003 Ballot	$1,000,000	$250,000	$250,000	$250,000	$250,000
			Total	**$1,500,000**	**$250,000**	**$250,000**	**$250,000**	**$750,000**
A4. Annual-Main Relocations (#125)	06	06	Ent Rev	$1,000,000				$1,000,000
			2003 Ballot	$1,900,000	$400,000	$500,000	$500,000	$500,000
			Total	**$2,900,000**	**$400,000**	**$500,000**	**$500,000**	**$1,500,000**
A5. Water Main Replacements (#130)	06	06	2003 Ballot	$1,200,000	$300,000	$300,000	$300,000	$300,000
			PYA 97 Ballot					
			Total	**$1,200,000**	**$300,000**	**$300,000**	**$300,000**	**$300,000**
A6. Annual - NE Pressure Zone (#110)	06	06	Ent Rev	$2,094,000				$2,094,000
			2003 Ballot	$5,140,000	$540,000	$1,266,000	$1,143,000	$2,191,000
			PYA Ent Rev					
			Total	**$7,234,000**	**$540,000**	**$1,266,000**	**$1,143,000**	**$4,285,000**
A7. New Service Connections- Install/Replace (#128)	06	06	Ent Rev	$3,500,000	$500,000	$500,000	$500,000	$2,000,000
			2003 Ballot	$1,000,000	$250,000	$250,000	$250,000	$250,000
			Total	**$4,500,000**	**$750,000**	**$750,000**	**$750,000**	**$2,250,000**
7. Drill wells #15 & 16 (#108)	07	08	2003 Ballot	$350,000		$350,000		
			Total	**$350,000**		**$350,000**		
19. Route 763 Relocation (#131)	06	07	Ent Rev	$265,000		$265,000		
			State Reimburse	$460,350		$460,350		
			Total	**$725,350**		**$725,350**		
18. Upgrade Downtown Mains (#129)	07	07	2003 Ballot	$270,000			$270,000	
			Total	**$270,000**			**$270,000**	
10. Well Supply Main (6600' of 30") (#111)	07	08	2003 Ballot	$1,400,000		$1,400,000		
			Total	**$1,400,000**		**$1,400,000**		

Water Utility Funding Source Summary				
Ent Rev	$8,059,000	$965,000	$700,000	$6,394,000
2003 Ballot	$10,820,000	$4,416,000	$2,813,000	$3,591,000
State Reimburse	$460,350	$460,350		
Total New Funding	**$19,339,350**	**$5,841,350**	**$3,513,000**	**$9,985,000**
PYA Ent Rev				
PYA 97 Ballot				
Total	**$19,339,350**	**$5,841,350**	**$3,513,000**	**$9,985,000**

D = Year being designed; C = Year Construction will begin

Water Fund	Current Capital Projects	
	Year	
	D	C
12" Main on Oakland Gravel Road - WT0078	05	06
36" Transmission Main From McBaine- WT0120	05	06
8 MGD Water Treatment Plant Addition - WT0109	05	06
8" Main on Holly - WT0079	05	06
8" Main on University Ave - WT0074	05	05
Refurbish Deep Well #8 as Second Aquifer Storage Reservoir - WT0126	05	06
Dehumidify and Paint Pipes at West Ash Pump Station - WT0100	05	05
Differential Payments for Former PWD#1 Main Upgrades - WT0071	05	05
Differential Payments for Former PWD#2 Upgrades - WT0092	05	05
Differential Payments on Thompson Road - WT0096	05	05
Highway Crossings - WT0119	05	05
Main Replacement - WT0010	05	05
New Water SCADA - WT0124	05	06
Paint Inside of Walnut Tower - WT0112	05	06
Paint Prathersville Standpipe - WT0115	05	06
Paint Shepard Tower - Inside and Outside - WT0113	05	06

D = Year being designed; C = Year Construction will begin

Water Fund	Future Capital Project Needs
Annual - Close Loops & Differential Payments (#123)	$500,000
Annual - Fire Hydrants/Valve Replacements (#127)	$1,250,000
Annual - Main Relocations (#125)	$2,500,000
New Service Connections - Install/Replace (#128)	$3,750,000
Total	**$8,000,000**

Railroad Fund — Annual and 5 Year Capital Projects

PROJECTS	Year D	Year C	Funding Source	Total	Current Budget FY 05	Adopted Budget FY 06	Requested Budget FY 07	Priority Needs FY 08 - FY 10
Railroad								
A1. Capital Maintenance (#45)	06	06	Ent Rev	$300,100		$64,600	$56,300	$179,200
			EU Loan	$53,000	$53,000			
			Total	**$353,100**	**$53,000**	**$64,600**	**$56,300**	**$179,200**
A2. Rail Replacement * Program (#14)	06	06	EU Loan	$53,000	$53,000			
			Ent Rev	$290,100		$54,600	$56,300	$179,200
			Total	**$343,100**	**$53,000**	**$54,600**	**$56,300**	**$179,200**
A3.Roadway Program (#7)	06	06	Ent Rev	$55,000		$10,000	$10,500	$34,500
			Total	**$55,000**		**$10,000**	**$10,500**	**$34,500**
A4. Surfacing Program * (#13)	06	06	EU Loan	$72,700	$72,700			
			Ent Rev	$397,500		$74,900	$77,100	$245,500
			Total	**$470,200**	**$72,700**	**$74,900**	**$77,100**	**$245,500**
A5. Tie Program (#12) *	06	06	EU Loan	$120,000	$120,000			
			Ent Rev	$656,200		$123,600	$127,300	$405,300
			Total	**$776,200**	**$120,000**	**$123,600**	**$127,300**	**$405,300**
1. COLT Railroad Corridor Project (#44)	06	06	CDBG	$162,000	$104,000	$58,000		
			Total	**$162,000**	**$104,000**	**$58,000**		
2. Extend Broad Bldg. Spur (#50) *	05	06	EU Loan	$82,300		$82,300		
			Ent Rev	$17,700		$17,700		
			Total	**$100,000**		**$100,000**		
3. Fay St Crossing (#31)	07	07	CDBG	$47,000			$47,000	
			Total	**$47,000**			**$47,000**	
4. O'Rear Road Crossing (#23)	07	07	Ent Rev	$30,000			$30,000	
			Total	**$30,000**			**$30,000**	
5. Railroad Operations Center (#55)	07	08	EU Loan	$500,000			$500,000	
			Total	**$500,000**			**$500,000**	
6. Replace ETI Turnout (#41)	07	07	Ent Rev	$32,800			$32,800	
			Total	**$32,800**			**$32,800**	
7. US 63 Crossings (#56)	07	07	Unfunded	$250,000			$250,000	
			Total	**$250,000**			**$250,000**	
8. Wilkes Blvd. Crossing (#33)	07	07	CDBG	$37,100			$37,100	
			Total	**$37,100**			**$37,100**	
9. Brown Station Drive South Crossing (#35)	08	08	Ent Rev	$29,900				$29,900
			Total	**$29,900**				**$29,900**
10. Elm St Crossing (#32)	10	10	Ent Rev	$21,900				$21,900
			Total	**$21,900**				**$21,900**
11. N Browns Station Drive Crossing (#24)	08	08	Ent Rev	$29,900				$29,900
			Total	**$29,900**				**$29,900**
12. Waco Rd Crossing Surface (#51)	09	09	Ent Rev	$53,000				$53,000
			Total	**$53,000**				**$53,000**
13. Wright Drive Crossing (#34)	10	10	Ent Rev	$21,900				$21,900
			Total	**$21,900**				**$21,900**

* - Contingent on increased traffic at terminal

D = Year being designed; C = Year Construction will begin

Railroad Fund — Annual and 5 Year Capital Projects - continued

PROJECTS	Funding Source	Total	Current Budget FY 05	Adopted Budget FY 06	Requested Budget FY 07	Priority Needs FY 08 - FY 10

Railroad Funding Source Summary				
Ent Rev	$1,936,000	$345,400	$390,300	$1,200,300
EU Loan	$582,300	$82,300	$500,000	
CDBG	$142,100	$58,000	$84,100	
Unfunded	$250,000		$250,000	
State Highway				
Total	**$2,910,400**	**$485,700**	**$1,224,400**	**$1,200,300**

Railroad Fund — Current Capital Projects

	Year D	Year C
Hallsville COLT Property Resoration - ER0054	05	05
North Davis Road Crossing - ER0020	05	05
Rail Terminal - ER0046	05	05
Rehab Downtown Pass - ER0040	05	05
Rogers Street Signals - ER0052	05	05
Singleton Street Crossing - ER006	05	05
Union Church Road Crossing - ER0021	05	05

D = Year being designed; C = Year Construction will begin

Railroad Fund — Future Capital Project Needs

Annual - Capital Maintenance (#45)	
Annual - Rail Replacement Program * (#14)	$324,100
Annual - Roadway Program (#7)	$324,100
Annual - Surfacing Program * (#13)	$64,500
Annual - Tie Program * (#12)	$444,400
Total	**$733,700**

Sewer Fund — Annual and 5 Year Capital Projects

PROJECTS	Year D	Year C	Funding Source	Total	Current Budget FY 05	Adopted Budget FY 06	Requested Budget FY 07	Priority Needs FY 08 - FY 10
Sewer								
A1. 80-acre Point Trunks Revolving Fund C43111			Unfunded	$1,200,000				$1,200,000
			2003 Ballot	$2,600,000	$1,200,000	$350,000	$350,000	$700,000
			Total	**$3,800,000**	**$1,200,000**	**$350,000**	**$350,000**	**$1,900,000**
A2. Annual Sewer Improvements C43183			Ent Rev	$500,000		$100,000	$100,000	$300,000
			Total	**$500,000**		**$100,000**	**$100,000**	**$300,000**
A3. Private Common Collectors C43112			Unfunded	$150,000				$150,000
			2003 Ballot	$750,000	$150,000	$150,000	$150,000	$300,000
			Total	**$900,000**	**$150,000**	**$150,000**	**$150,000**	**$450,000**
A4. Sewer Main & Manhole Rehab C43100			Unfunded	$500,000				$500,000
			2003 Ballot	$2,500,000	$500,000	$500,000	$500,000	$1,000,000
			Total	**$3,000,000**	**$500,000**	**$500,000**	**$500,000**	**$1,500,000**
1. Bear Creek Outfall Extension C43176	05	07	2003 Ballot	$1,534,000		$767,000	$767,000	
			Total	**$1,534,000**		**$767,000**	**$767,000**	
2. County House Branch (Southwest Outfall) Enlargement Phase 2 C43154	05	07	2003 Ballot	$1,532,300		$566,150	$966,150	
			Total	**$1,532,300**		**$566,150**	**$966,150**	
3. South Grindstone Outfall- El Chaparral Lagoon Interceptor - Phase I C43168	05	06	2003 Ballot	$685,000	$342,500	$342,500		
			BCRSD	$765,000	$382,500	$382,500		
			Total	**$1,450,000**	**$725,000**	**$725,000**		
4. South Grindstone Outfall Extension Ph II C43180	05	06	PYA 2003 Ballot	$1,800,000		$1,800,000		
			Total	**$1,800,000**		**$1,800,000**		
5. South Grindstone Outfall Extension Ph III C43180	05	06	PYA 2003 Ballot	$1,600,000		$1,600,000		
			Total	**$1,600,000**		**$1,600,000**		
6. Clear Creek Pump Station Upgrade Ph. 1			2003 Ballot	$1,195,500				$1,195,500
			Total	**$1,195,500**				**$1,195,500**
8. H-21-B Interceptor			97 Ballot	$85,000				$85,000
			Total	**$85,000**				**$85,000**
9. Hinkson Creek Siphon Elimination			Ent Rev	$400,000				$400,000
			Total	**$400,000**				**$400,000**
10. Mill Creek Outfall Relief Sewer Ph.1			2003 Ballot	$1,612,000				$1,612,000
			Total	**$1,612,000**				**$1,612,000**
12. Stephens Park Sewer Relocation			Ent Rev	$90,000				$90,000
			Total	**$90,000**				**$90,000**

D = Year being designed; C = Year Construction will begin

Sewer Funding Source Summary					
Ent Rev	$990,000		$100,000	$100,000	$790,000
2003 Ballot	$10,216,300		$2,675,650	$2,733,150	$4,807,500
BCRSD	$382,500		$382,500		
97 Ballot	$85,000				$85,000
Total New Funding	**$11,673,800**		**$3,158,150**	**$2,833,150**	**$5,682,500**
PYA Ent Rev					
Deferred TB					
PYA 2003 Ballot	$3,400,000		$3,400,000		
PYA 97 Ballot					
Total Prior Funding	**$3,400,000**		**$3,400,000**		
Unfunded	**$1,850,000**				**$1,850,000**
Future Bond					
Total	**$16,923,800**		**$6,558,150**	**$2,833,150**	**$7,532,500**

Sewer Fund — Current Capital Projects

	Year	
	D	C
Capacity Analysis and System Mapping	05	
Centrifuge Replacement at WWTP	05	06
Concord Off and Ind. Plaza		05
County House Branch - Phase I	05	07
Cow Branch Outfall Extension JJC Pump Station Interceptor		05
Crescent Meadows Interceptor		05
EP-3 Trunk Sewer	05	06
Facility Plan Update	05	
FY 04 Sewer Main Rehab - CIPP Phase V		05
Grindstone CR/Low Sewer	03	04
H-17S Fork Grindstone		
H-21 Enlargement	05	06
MLK Sewer Digestor Removal		05
Settler's Ridge B-20	04	05
Sewer Dist #157	04	05
Sewer District #141 GR Valley	05	05
Sewer District #142	07	08
Sewer District #148	05	06
Sewer District #149	05	06
Sewer District #150	05	06
Sewer District #154	05	06
Sewer District #156	04	05
Sewer District #158	04	05
Sewer District #159	05	07
South Grindstone Outfall - **Delete shown on the 5 yr plan?**	05	06
UMC Campus Relief - Sewer Phase I	04	05
UMC Campus Relief - Sewer Phase II	05	06
Upper Hinkson Outfall Relief	03	04
Westcliff & Stonecrest		05

D = Year being designed; C = Year Construction will begin

Sewer Fund — Future Capital Project Needs

Annual - 80-acre Point Trunks Revolving Fund C43111	$6,000,000
Annual - Sewer Improvements	$500,000
Annual - Private Common Collectors C43112	$750,000
Annual - Sewer Main and Manhold Rehab	$2,500,000
Mill Creek Outfall Relief Sewer Ph. 2	$2,700,000
Bear Creek Outfall Relief	$3,700,000
Cow Branch Outfall - Remove Pump Station	$2,850,000
Henderson Branch (Midway)	$2,000,000
Hominy Branch Outfall Extension	$2,100,000
Hominy Branch Outfall Relief	$2,900,000
Little Bonne Femme Reg. Pump Station	$7,750,000
North Grindstone Outfall Extension Phase I	$1,400,000
North Grindstone Outfall Extension Phase II	$1,000,000
Rocky Fork Outfall Sewer	$8,700,000
Upper Hinkson Outfall Relief (eliminate Mexico Gravel Road Pump Station)	$1,850,000
Upper Hinkson Creek Outfall Extension Phase I	$2,700,000
Upper Hinkson Creek Outfall Extension Phase II	$4,700,000
	$54,100,000

Storm Water Fund — Annual and 5 Year Capital Projects

PROJECTS	Year D	Year C	Funding Source	Total	Current Budget FY 05	Adopted Budget FY 06	Requested Budget FY 07	Priority Needs FY 08 - FY 10
Storm Water								
A1. Annual Projects C49017			Ent Rev	$1,140,000	$190,000	$190,000	$190,000	$570,000
			PYA Ent Rev	$470,000	$470,000			
			Total	**$1,610,000**	**$660,000**	**$190,000**	**$190,000**	**$570,000**
1. Brandon Road Culvert C49068	06	07	Ent Rev	$113,000	$21,600		$91,400	
			Total	**$113,000**	**$21,600**		**$91,400**	
2. Concordia Drive at Walter Court C49073	05	06	Ent Rev	$101,000		$101,000		
			Total	**$101,000**		**$101,000**		
3. Greenwood-Stewart C49069	06	07	Ent Rev	$237,700	$17,700	$73,600	$146,400	
			Total	**$237,700**	**$17,700**	**$73,600**	**$146,400**	
4. Lawrence Place	07	07	Ent Rev	$90,000			$90,000	
			Total	**$90,000**			**$90,000**	
5. Maryland Ave. & Richmond Phase II C49077	05	06	Ent Rev	$763,400	$90,000	$673,400		
			Total	**$763,400**	**$90,000**	**$673,400**		
6. Phillips Property Plan Evaluation C49061			Ent Rev	$90,000	$90,000			
			Total	**$90,000**	**$90,000**			
7. Rutledge-Weymeyer C49040	06	07	Ent Rev	$64,400	$5,400		$59,000	
			PYA Ent Rev	$180,600	$180,600			
			Total	**$245,000**	**$186,000**		**$59,000**	
8. West Boulevard & Mary Jean C49026	05	06	Ent Rev	$128,486	$51,486	$77,000		
			PYA Grants	$28,514	$28,514			
			Total	**$157,000**	**$80,000**	**$77,000**		
9. Braemore Drainage			Ent Rev	$175,000				$175,000
			Total	**$175,000**				**$175,000**
10. Bray/Longwell Drainage			Ent Rev	$101,000				$101,000
			Total	**$101,000**				**$101,000**
11. English/Subella/ Jake Drainage			Ent Rev	$110,000				$110,000
			Total	**$110,000**				**$110,000**
12. Garth at Oak Tower			Ent Rev	$356,856				$356,856
			Total	**$356,856**				**$356,856**
13. Grasslands-Brandon Drainage			Ent Rev	$865,000				$865,000
			Total	**$865,000**				**$865,000**
14. Martinshire Drive			Ent Rev	$69,000				$69,000
			Total	**$69,000**				**$69,000**
15. Mill Creek Detention Study			Ent Rev	$52,500				$52,500
			Total	**$52,500**				**$52,500**
16. Mill Creek Drainage Basin Phase II			Ent Rev	$164,000				$164,000
			Total	**$164,000**				**$164,000**
17. Old Plank Storm Drainage - S side			Ent Rev	$162,000				$162,000
			Total	**$162,000**				**$162,000**
18. Pear Tree Circle Storm Drainage			Ent Rev	$170,000				$170,000
			Total	**$170,000**				**$170,000**
19. Quail Drive C49067	06	08	Ent Rev	$361,000	$50,000			$311,000
			Total	**$361,000**	**$50,000**			**$311,000**

D = Year being designed; C = Year Construction will begin

PROJECTS	Year D	Year C	Funding Source	Total	Current Budget FY 05	Adopted Budget FY 06	Requested Budget FY 07	Priority Needs FY 08 - FY 10
Storm Water								
20. Range Line Street Smith Street			Ent Rev	$137,000				$137,000
			Total	**$137,000**				**$137,000**
21. Royal Lytham - Fallwood			Ent Rev	$60,000				$60,000
			Total	**$60,000**				**$60,000**
22. Rustic Road RCB Street			Ent Rev	$105,000				$105,000
			Total	**$105,000**				**$105,000**
23. Sappington Drainage			Ent Rev	$145,000				$145,000
			Total	**$145,000**				**$145,000**
24. Sexton Road at Jackson			Ent Rev	$315,000				$315,000
			Total	**$315,000**				**$315,000**
25. Sexton/McBaine Drainage			Ent Rev	$264,500				$264,500
			Total	**$264,500**				**$264,500**
26. Stewart Park Drainage			Ent Rev	$92,000				$92,000
			Total	**$92,000**				**$92,000**
27. Valley Trailer Park floodplain purchase			Ent Rev	$126,000				$126,000
			Total	**$126,000**				**$126,000**
28. Vandiver/Sylvan Storm Drainage			Ent Rev	$275,000				$275,000
			Total	**$275,000**				**$275,000**
29. Wayne Road			Ent Rev	$68,000				$68,000
			Total	**$68,000**				**$68,000**
30. Woodland-Northridge Drainage			Ent Rev	$203,500				$203,500
			Total	**$203,500**				**$203,500**

Storm Water Funding Source Summary				
Ent Rev	$6,589,156	$1,115,000	$576,800	$4,897,356
Subtotal	**$6,589,156**	**$1,115,000**	**$576,800**	**$4,897,356**
PYA Grants				
PYA Ent Rev				
Total	**$6,589,156**	**$1,115,000**	**$576,800**	**$4,897,356**

D = Year being designed; C = Year Construction will begin

Storm Water Fund — Current Capital Projects

	Year	
	D	C
3510 Woodside Nazarene Chruch	05	06
505 Mary Street	04	05
Bicknell - Walnut Drainage	04	05
Brookside Court Drainage	04	05
Brown School Road Culverts		
Bway Marketplace Reg Detention		
Claudell Lane Drainage	04	05
Crestridge Culvert		
Defoe Drive	04	05
Digital Mapping Project		05
Flat Branch RCB	05	06
Grissum Bldg - Storm Water Study	05	
Hardin-Mikel-Donnelly Phase II	04	05
Harmony Branch Detention Basin Study	05	05
Ludwick Blvd	04	07
Merideth Branch Detention Basin	04	05
North Cedar Lake Drainage	05	05
Oakview Drainage	04	05
Paris - Ann	04	05
Rollins at Rothwell	04	05
Storm Water Quality Control	05	
Third and Garth Drainage	04	05
West Ash Drainage	04	05
Worley-Again Phase II	04	05

D = Year being designed; C = Year Construction will begin

Storm Water Fund — Future Capital Project Needs

Annual Projects C49017	$950,000
Total	**$950,000**

D = Year being designed; C = Year Construction will begin

Solid Waste Fund — Annual and 5 Year Capital Projects

PROJECTS	Year D	Year C	Funding Source	Total	Current Budget FY 05	Adopted Budget FY 06	Requested Budget FY 07	Priority Needs FY 08 - FY 10
Solid Waste								
1. Landfill Cell # 4 C48038	06	06	Ent Rev	$2,625,000	$125,000	$2,500,000		
			Total	**$2,625,000**	**$125,000**	**$2,500,000**		
2. System to Recover Energy from Landfill Methane Gas C48037	06	06	Ent Rev	$500,000	$255,000	$245,000		
			Total	**$500,000**	**$255,000**	**$245,000**		
3. Add Maintenance Bay to LOC Building			Unfunded	$150,000				$150,000
			Total	**$150,000**				**$150,000**
4. Fueling Station for Landfill			Ent Rev	$120,000				$120,000
			Total	**$120,000**				**$120,000**
5. HHW Building			Ent Rev	$350,000				$350,000
			Total	**$350,000**				**$350,000**
6. Materials Recovery Facility Expansion			Ent Rev	$2,000,000				$2,000,000
			Total	**$2,000,000**				**$2,000,000**
7. Methane Gas Extraction Wells C48031			Ent Rev	$450,000				$450,000
			Total	**$450,000**				**$450,000**
8. Refuse Bag Storage Building			Ent Rev	$200,000				$200,000
			Total	**$200,000**				**$200,000**

D = Year being designed; C = Year Construction will begin

Solid Waste Funding Source Summary			
Ent Rev	$5,865,000	$2,745,000	$3,120,000
Total New Funding	**$5,865,000**	**$2,745,000**	**$3,120,000**
Unfunded	$150,000		$150,000
Total	**$6,015,000**	**$2,745,000**	**$3,270,000**

Parking Fund — Annual and 5 Year Capital Projects

PROJECTS	Year D	Year C	Funding Source	Total	Current Budget FY 05	Adopted Budget FY 06	Requested Budget FY 07	Priority Needs FY 08 - FY 10
Parking								
1. 911 System 7th & Walnut Upgrade C45048		06	Ent Rev	$8,200		$8,200		
			Total	**$8,200**		**$8,200**		
2. Add floor to Plaza 7th & Walnut C45049	06	06	Ent Rev	$1,500,000		$1,500,000		
			Total	**$1,500,000**		**$1,500,000**		
3. Future Parking Garage			Ent Rev	$5,200,000				$5,200,000
			Total	**$5,200,000**				**$5,200,000**
4. Replace 2 ticket dispensers @ 7th & Walnut w/barcode			Ent Rev	$24,000				$24,000
			Total	**$24,000**				**$24,000**
5. Re-roof Plaza Garage Canopy			Ent Rev	$52,000				$52,000
			Total	**$52,000**				**$52,000**

D = Year being designed; C = Year Construction will begin

Parking Funding Source Summary			
Ent Rev	$6,784,200	$1,508,200	$5,276,000
Total	**$6,784,200**	**$1,508,200**	**$5,276,000**

Parking Fund — Current Capital Projects

	Year D	Year C
8th & Cherry Fence		05
Engineering and Design PU-5	05	
Landscaping Miller Lot		
Multi Space Falcon 8th and Cherry Garage		05
Oil Water Sep 7th and Walnut	05	05
Repair Storm Drains on Ramp		05
Replace (2) Multi-Space Falcon Machines in 10th and Cherry Gar		05
Replease (2) Multi-Space Falcon Machines at 6th and Cherry Gar		05
Structural Inspection (3) Garages	05	06

D = Year being designed; C = Year Construction will begin

Parking Fund — Future Capital Project Needs

Transit Fund — Annual and 5 Year Capital Projects

PROJECTS	Year D	Year C	Funding Source	Total	Current Budget FY 05	Adopted Budget FY 06	Requested Budget FY 07	Priority Needs FY 08 - FY 10
Transportation								
1. (26) Self lubricating Systems to Fixed Route Vehicles - C47013			PYA Transp S Tax	$16,900		$16,900		
			FTA	$67,600		$67,600		
			Total	**$84,500**		**$84,500**		
2. Purchase & Install Benches, Shelters, Concrete Pads C47023			Ent Rev	$71,890	$18,935	$52,955		
			FTA	$378,229	$113,453	$264,776		
			Unfunded					
			Total	**$450,119**	**$132,388**	**$317,731**		
3. Replace (6) Paratransit Vehicles C47024			Ent Rev	$75,600		$25,200	$50,400	
			FTA	$302,400		$100,800	$201,600	
			Total	**$378,000**		**$126,000**	**$252,000**	
4. Rpl #313 - 1992 Support Vehicle C47025			Ent Rev	$4,175		$4,175		
			FTA	$16,698		$16,698		
			Total	**$20,873**		**$20,873**		
5. Rpl #374 & 375 40' Transit Buses			Unfunded	$127,600			$127,600	
			FTA	$510,400			$510,400	
			Total	**$638,000**			**$638,000**	

D = Year being designed; C = Year Construction will begin

* There is no construction for the transit projects listed.

Transit Funding Summary

FTA	$1,161,874		$449,874	$712,000
FTA Enh				
Ent Rev	$132,730		$82,330	$50,400
Tl. New Funding	**$1,294,604**		**$532,204**	**$762,400**
PYA GF/PI				
PYA Transp S Tax	$16,900		$16,900	
Tl. Prior Yr. Funding	**$16,900**		**$16,900**	
Unfunded	**$127,600**			**$127,600**
Total	**$1,439,104**		**$549,104**	**$890,000**

Transit Fund — Current Capital Projects

	Year D	Year C
Upgrade (17) GFI Fareboxes		06
(2) Solar Security Lighting Systems for Bus Shelters		05
(5) Bus Radio Systems		05
Upgrade (5) GFI Fareboxes		06
(5) Video Surveillance Camera		06
(8) Video Security Systems for Paratransit Vans		05
(4) Garage Doors with Electric Openers		05
Redesign Wabash Station	05	06
Rpl (2) Paratransit Vehicles		06
(10) Bus Shelters		06/07

D = Year being designed; C = Year Construction will begin

Transit Fund — Future Capital Project Needs

Airport Fund — Annual and 5 Year Capital Projects

PROJECTS	Year D	Year C	Funding Source	Total	Current Budget FY 05	Adopted Budget FY 06	Requested Budget FY 07	Priority Needs FY 08 - FY 10
Airport								
A1. General Improvement C44008			Transp STax	$300,000	$50,000	$50,000	$50,000	$150,000
			Total	**$300,000**	**$50,000**	**$50,000**	**$50,000**	**$150,000**
2. Land Purchase West side of Rwy 2-20 C44075	06	06	Transp STax	$15,000		$15,000		
			FAA Gr	$285,000		$285,000		
			Total	**$300,000**		**$300,000**		
3. Mill and Overlay General Aviation Apron and Taxiway A-4 C44077	06	06	FAA Gr	$712,500		$712,500		
			Transp STax	$37,500		$37,500		
			Total	**$750,000**		**$750,000**		
4. Rehabilitation of Commercial Aircraft Parking Apron	07	07	FAA Gr	$741,000			$741,000	
			Unfunded	$39,000			$39,000	
			Total	**$780,000**			**$780,000**	
5. Rpl. #598 - Snow Removal Spreader Truck C44078			FAA Gr	$62,700		$62,700		
			Transp STax	$3,300		$3,300		
			Total	**$66,000**		**$66,000**		
6. ARFF Relocation			Unfunded	$11,639				$11,639
			FAA Gr	$221,141				$221,141
			Total	**$232,780**				**$232,780**
7. Cargo Apron w / Taxiway C44067			FAA Gr	$809,723				$809,723
			PYA Transp S Tax	$163,200				$163,200
			Total	**$972,923**				**$972,923**
8. Land Purchase - Rwy Safety Areas			Unfunded	$8,750				$8,750
			FAA Gr	$166,250				$166,250
			Total	**$175,000**				**$175,000**
9. Parking Lot for FBO Hangar			Transp STax	$55,208				$55,208
			Total	**$55,208**				**$55,208**
10. Taxiway Extension C44056			Transp STax	$4,680				$4,680
			FAA Gr	$43,380				$43,380
			Unfunded	$140				$140
			Total	**$48,200**				**$48,200**
11. Tee Hangar Apron, Taxiway, Access Road to Runway 13-31			Transp STax	$85,170				$85,170
			FAA Gr	$766,530				$766,530
			Total	**$851,700**				**$851,700**
12. Terminal Building Renovation Study (Preliminary) C44066			FAA Gr	$95,000				$95,000
			PYA Transp S Tax	$17,303				$17,303
			Total	**$112,303**				**$112,303**
13. Terminal Renovation Preliminary Design C44066			Unfunded	$7,500				$7,500
			FAA Gr	$142,500				$142,500
			Total	**$150,000**				**$150,000**
14. Upgrade of Crosswind Runway			Unfunded	$246,282				$246,282
			FAA Gr	$4,679,362				$4,679,362
			Total	**$4,925,644**				**$4,925,644**

D = Year being designed; C = Year Construction will begin

* No actual construction

Airport Fund — Annual and 5 Year Capital Projects - continued

Projects	Funding Source	Total	Current Budget FY 05	Adopted Budget FY 06	Requested Budget FY 07	Priority Needs FY 08 - FY 10
	Airport Funding Summary					
	Transp STax	$450,858		$105,800	$50,000	$295,058
	FAA Gr	$8,725,086		$1,060,200	$741,000	$6,923,886
	Tl. New Funding	**$9,175,944**		**$1,166,000**	**$791,000**	**$7,218,944**
	PYA Transp S Tax	$180,503				$180,503
	Tl. Prior Yr. Funding	**$180,503**				**$180,503**
	Unfunded	**$313,311**			**$39,000**	**$274,311**
	Total	**$9,669,758**		**$1,166,000**	**$830,000**	**$7,673,758**

Airport Fund — Current Capital Projects

	Year D	Year C
Environmental Assessment C44070	05	05

D = Year being designed; C = Year Construction will begin

Airport Fund — Future Capital Project Needs

Annual - General Improvement C44008	$250,000
Parking Expansion	$151,925
Rehabilitation of Runway 13-31	$1,000,000
Passenger Terminal Upgrade	$5,000,000
	$6,401,925

DEBT SERVICE - SUMMARY

GENERAL INFORMATION

The City is authorized to issue General Obligation Bonds payable from ad valorem taxes to finance capital improvements. General Obligation Bonds are supported by a pledge of the City's full faith and credit. The applicable Missouri statutes are listed below. The computation of legal debt margin is on the following page. The City currently has no General Obligation debt outstanding.

The City is authorized to issue Revenue Bonds to finance capital improvements to its various utility operations such as the electric system, water system, sewer system and parking and airport facilities. These types of Revenue Bonds require a majority vote of the qualified electorate voting on the specific proposition. All Revenue Bonds issued by the City are payable out of the revenues derived from the operation of the facility that is financed from the proceeds of such bonds.

The City is authorized to issue Special Obligation Bonds. These bonds are special obligations of the City. The payment of the principal of and interest on the Bonds is subject to an annual appropriation by the City. The City is not required or obligated to make any such annual appropriation, and the decision whether or not to appropriate such funds will be solely within the discretion of the then current City Council.

The City's stable financial condition as well as sound debt administration practices allow it to continue to enjoy favorable bond ratings of its General Obligation Bonds, Special Obligation Bonds, and Revenue Bonds. The City has consistently held a General Obligation Rating of AA and Revenue Bond rating of A1.

MISSOURI STATUTES

Section 95.115 & 95.120 of the 1978 Missouri Revised Statutes permits any county or city, by vote of two-thirds of qualified electors voting thereon, to incur additional indebtedness for city purposes not to exceed 5 percent of the taxable tangible property therein, as shown by the last assessment. Section 95.125 and 95.130 of the 1978 Missouri Revised Statutes provides that any city may become indebted not exceeding in the aggregate an additional 10 percent for the purpose of acquiring right-of-ways, constructing, extending and improving streets and avenues and/or sanitary or storm sewer system and an additional 10 percent for purchasing or construction of waterworks, electric or other light plants provided the total general obligation indebtedness of the city does not exceed 20 percent of the assessed valuation.

APPROPRIATIONS

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	% Change From Budget FY 2005
Personnel Services	$ 0	$ 0	$ 0	$ 0	
Supplies & Materials	0	0	0	0	
Travel & Training	0	0	0	0	
Intragovernmental Charges	0	0	0	0	
Utilities, Services & Misc.	2,883	0	660	660	
Capital	0	0	0	0	
Other	1,499,692	2,777,503	2,777,503	2,743,583	(1.2%)
Total	**1,502,575**	**2,777,503**	**2,778,163**	**2,744,243**	**(1.2%)**
Summary					
Operating Expenses	0	0	0	0	
Non-Operating Expenses	0	0	0	0	
Debt Service	1,502,575	2,777,503	2,778,163	2,744,243	(1.2%)
Capital Additions	0	0	0	0	
Capital Projects	0	0	0	0	
Total Expenses	**$ 1,502,575**	**$ 2,777,503**	**$ 2,778,163**	**$ 2,744,243**	**(1.2%)**

COMPUTATION OF LEGAL DEBT MARGIN

Assessed Value FY 2004*				$ 1,356,830,109
Constitutional Debt Limit**	(20% Assessed Value)			271,366,022
Total Bonded Debt			130,440,000	
Less:				
Revenue Bonds		103,480,000		
Special Obligation Bonds		14,470,000		
Certificates of Participation		12,490,000		
			130,440,000	
Total Amount of Debt Applicable to Debt Limit				0
Legal Debt Margin				$ 271,366,022

* All tangible property
** Section 95.115 of the 1978 Missouri Revised Statutes

SUMMARY OF OUTSTANDING DEBT

As of 09/30/2005

	Original Issue	Interest Rate	Maturity Date	Amount Outstanding
GENERAL OBLIGATION BONDS:				
Paid off In FY 2003				$ **0**
REVENUE BONDS:				
'98 Water & Electric (3/1/98)	28,295,000	3.75% - 6.00%	10/01/12	8,265,000
'02 Water & Elec Imprvmnt Bond (02/01/02)	16,490,000	3.00% - 6.00%	10/01/26	15,760,000
'03 Water & Elec Refunding Bond (02/15/03)	8,950,000	2.00% - 5.00%	12/01/15	8,850,000
'04 Water & Elec Imprvmnt Bond (03/30/04)	17,095,000	2.00% - 4.25%	10/01/28	17,095,000
'05 Wtr & Elc Ref. & Imprv Bond (05/17/05)	30,630,000	3.00% - 5.25%	10/01/29	30,630,000
'92 San. Sewer SeriesB (6/1/92)	870,000	4.25% - 6.55%	01/01/13	475,000
'99 San. Sewer Bonds Series A (6/1/99)	3,730,000	3.625% - 5.25%	01/01/20	2,905,000
'99 San. Sewer Bonds Series B (12/1/99)	1,420,000	4.125%-6.00%	07/01/20	1,110,000
'00 San. Sewer Bonds Series B (11/11/00)	2,445,000	4.35% - 5.625%	07/01/21	2,020,000
'02 San. Sewer Bonds Series A (05/01/02)	2,230,000	3.00% - 5.375%	01/01/23	2,030,000
'02 San. Sewer Refunding (09/15/02)	7,940,000	2.00% - 4.00%	01/01/17	7,555,000
'03 San. Sewer Bonds Series B (04/01/03)	3,620,000	2.00% - 5.25%	01/01/24	3,455,000
'04 San. Sewer Bonds Series B (05/28/04)	650,000	2.00% - 5.25%	01/01/25	650,000
'95 Parking Revenue Bonds (9/5/95)	3,400,000	3.80% - 6.00%	10/01/20	2,680,000
Total Revenue Bonds				**103,480,000**
SPECIAL OBLIGATION BONDS:				
'01 Refuse Special Oblig. Bonds (11/13/01)	4,640,000	3.65% - 4.80%	02/01/21	4,100,000
'96 Refuse Special Oblig. Bonds (8/1/96)	4,955,000	3.75% - 5.50%	02/01/16	3,310,000
'96 Parking Special Oblig. Bonds (8/1/96)	7,120,000	3.75% - 5.50%	02/01/16	4,685,000
'01Sewer Special Oblig. Bonds (11/13/01)	2,685,000	3.65% - 4.80%	02/01/21	2,375,000
Total Special Obligation Bonds				**14,470,000**
CERTIFICATES OF PARTICIPATION:				
'01 Recreation Center COPS (05/01/01)	10,500,000	4% - 5.215%	02/01/06	2,450,000
'01 Stephens Lake Property COPS (01/01/01)	7,000,000	5.975%	01/01/07	7,000,000
'01 Fire Station & Pub. Bldg.	6,490,000	4% - 5.125%	02/01/21	3,040,000
Total Certificates of Participation				**12,490,000**
TOTAL:				$ **130,440,000**

GENERAL OBLIGATION BONDS

GENERAL INFORMATION

General obligation bonds are supported by a pledge of the City's full faith and credit. The City paid the last of the General Obligation Debt off in FY 2003. There are currently no plans for issuing General Obligation Bonds for FY 2006.

WATER AND ELECTRIC REVENUE BONDS

GENERAL INFORMATION

03/01/98 Water and Electric Refunding and Improvement Bonds (Interest rates: 3.75% - 6.00%)
Original Issue - $28,295,000
Balance As of 09/30/2005 - $8,265,000
Maturity Date - 10/1/2012

In March of 1998 the City issued $28,295,000 in Water and Electric Refunding and Improvement revenue bonds. The bonds are to be paid by the net revenues of the system and are secured by a first lien on the revenues. A portion of these bonds were used to defease $5,215,000 of the 1992 bond issue. The remaining bond proceeds were issued tc provide funding for improvements to the water and electric distribution system.

02/01/02 Water and Electric Improvement Bonds (Interest rates: 3.00% - 6.00%)
Original Issue - $16,490,000
Balance As of 09/30/2005 - $15,760,000
Maturity Date - 10/1/2026

In February of 2002 the City issued $16,490,000 in Water and Electric Improvement revenue bonds. The bonds are to be paid by the net revenues of the system and are secured by a first lien on the revenues. The bonds were issued to provide funding for improvements to the Water and Electric Utility system.

02/15/03 Water and Electric Series A Refunding Bonds (Interest rates: 2.00% - 5.00%)
Original Issue - $8,950,000
Balance As of 09/30/2005 - $8,850,000
Maturity Date - 12/1/2015

In February of 2003 the City issued $8,950,000 in Water and Electric Refunding bonds. The bonds are payable solely from, and secured by a pledge of the revenues of the Water and Electric system. The bonds were issued to refund the 1985 Series B Water and Electric Bonds.

03/30/04 Water and Electric Series A Improvement Bonds (Interest rates: 2.00% - 4.25%)
Original Issue - $17,095,000
Balance As of 09/30/2005 - $17,095,000
Maturity Date - 10/1/2028

In March of 2004 the City issued $17,095,000 in Water and Electric Improvement Bonds. The bonds are payable solely from, and secured by a pledge of the revenues of the Water and Electric system. The bonds were issued to provide funding for improvements to the Water Utility system.

05/17/05 Water and Electric Refunding and Improvement Bonds (Interest rates: 3.00% - 5.25%)
Original Issue - $30,630,000
Balance As of 09/30/2005 - $30,630,000
Maturity Date - 10/1/2029

In May of 2005, the City issued $30,630,000 of Water and Electric System Revenue Bonds. The bonds are to be paid by the net revenues of the system and are secured by a first lien on the revenues. $19,425,000 of the bonds were issued to refund $19,685,000 of the outstanding 1998 Water and Electric Refunding Bonds, and $11,205,000 were issued to provide funding for improvements and additions to the CIty's water works facility.

DEBT SERVICE REQUIREMENTS

Fiscal Year	Principal Requirements	Interest Requirements	Total Requirements
2006	$ 575,000	$ 3,308,873	$ 3,883,873
2007	3,595,000	3,399,606	6,994,606
2008	3,755,000	3,244,750	6,999,750
2009	3,875,000	3,073,953	6,948,953
2010	4,020,000	2,905,270	6,925,270
2011	4,175,000	2,752,138	6,927,138
2012	4,330,000	2,585,069	6,915,069
2013	4,500,000	2,409,761	6,909,761
2014	3,710,000	2,250,929	5,960,929
2015	3,860,000	2,103,429	5,963,429
2016	4,010,000	1,944,020	5,954,020
2017	3,120,000	1,786,315	4,906,315
2018	3,280,000	1,630,878	4,910,878
2019	3,440,000	1,466,938	4,906,938
2020	3,610,000	1,296,957	4,906,957
2021	3,775,000	1,131,329	4,906,329
2022	3,955,000	956,904	4,911,904
2023	4,160,000	762,069	4,922,069
2024	2,450,000	607,323	3,057,323
2025	2,560,000	494,841	3,054,841
2026	2,685,000	375,953	3,060,953
2027	2,815,000	250,846	3,065,846
2028	1,765,000	149,133	1,914,133
2029	1,840,000	71,916	1,911,916
2030	740,000	16,187	756,187
Total	$ **80,600,000**	$ **40,975,387**	$ **121,575,387**

GENERAL INFORMATION

06/01/92 Sanitary Sewerage System Series B (Interest rates: 4.25% - 6.55%)
Original Issue - $870,000
Balance As of 09/30/2005 - $475,000
Maturity Date - 01/01/13

In June 1992, the City participated in the State Revolving Loan program to issue $870,000 in Bonds.

06/01/99 Sanitary Sewerage System Series A (Interest rate: 3.625% - 5.25%)
Original Issue - $3,730,000
Balance As of 09/30/2005 - $2,905,000
Maturity Date - 01/01/20

In 1999 the City participated in the State Revolving Loan Program to issue $3,730,000 in Bonds. Voters approved the issuance of these Bonds in November of 1997.

12/01/99 Sanitary Sewerage System Series B (Interest rate: 4.125%-6.00%)
Original Issue - $1,420,000
Balance As of 09/30/2005 - $1,110,000
Maturity Date - 07/01/20

In 1999 the City participated in the State Revolving Loan Program to issue $1,420,000 in Bonds. Voters approved the issuance of these Bonds in November of 1997.

11/01/00 Sanitary Sewerage System Series B (Interest rate: 4.35% - 5.625%)
Original Issue - $2,445,000
Balance As of 09/30/2005 - $2,020,000
Maturity Date - 07/01/21

In 2000, the City particiapted in the State Revolving Loan Program to issue $2,445,000 in bonds. Voters approved the issuance of the Bonds in November of 1997.

05/01/02 Sanitary Sewerage System Series A (Interest rates: 3.00% - 5.375%)
Original Issue - $2,230,000
Balance As of 09/30/2005 - $2,030,000
Maturity Date - 1/1/2023

In 2002, the City participated in the State Revolving Loan Program to issue $2,230,000 in bonds. Voters approved the issuance of these bonds in November of 1997

11/13/01 Sanitary Sewerage System Special Obligation Bonds (Interest rates: 3.65% - 4.80%)
Original Issue - $2,685,000
Balance As of 09/30/2005 - $2,375,000
Maturity Date - 2/1/2021

In November 2001, the City issued $2,685,000 of Special Obligation Bonds in finance improvements to the sanitary sewer system of the City.

SANITARY SEWER BONDS

GENERAL INFORMATION

09/15/02 Sanitary Sewerage System Revenue Refunding Bonds (Interest rates: 2.00% - 4.00%)
Original Issue - $7,940,000
Balance As of 09/30/2005 - $7,555,000
Maturity Date - 1/1/2017

In September of 2002 the City issued $7,940,000 of Sewerage System Revenue Refunding Bonds. These bonds are to be paid by the net revenues of the system and are secured by a first lien on the revenues of the system. These bonds were issued to refund the 1992 Sewerage System Revenue Bonds

04/01/03 Sanitary Sewerage System Revenue Bonds (Interest rates: 2.00% - 5.25%)
Original Issue - $3,620,000
Balance As of 09/30/2005 - $3,455,000
Maturity Date - 1/1/2024

In 2003, the City participated in the State Revolving Loan Program to issue $3,620,000 in bonds. Voters approved the issuance of these bonds in November of 1997.

05/28/04 Sanitary Sewerage System Revenue Bonds (Interest rates: 2.00% - 5.25%)
Original Issue - $650,000
Balance As of 09/30/2005 - $650,000
Maturity Date - 1/1/2025

In 2004, the City participated in the State Revolving Loan Program to issue $650,000 in bonds. Voters approved the issuance of these bonds in November of 1997.

DEBT SERVICE REQUIREMENTS

Sewer Revenue and Special Obligation Bonds

Year	Original Requirements	Interest Requirements	Total Requirements
2006	$ 1,280,000	949,264	$ 2,229,264
2007	1,295,000	908,049	2,203,049
2008	1,320,000	863,532	2,183,532
2009	1,355,000	815,025	2,170,025
2010	1,385,000	762,752	2,147,752
2011	1,430,000	707,108	2,137,108
2012	1,455,000	646,783	2,101,783
2013	1,500,000	584,227	2,084,227
2014	1,460,000	519,602	1,979,602
2015	1,505,000	452,355	1,957,355
2016	1,550,000	382,879	1,932,879
2017	1,595,000	310,751	1,905,751
2018	1,650,000	235,790	1,885,790
2019	980,000	172,630	1,152,630
2020	1,015,000	121,754	1,136,754
2021	725,000	74,978	799,978
2022	375,000	43,055	418,055
2023	390,000	24,252	414,252
2024	270,000	8,413	278,413
2025	40,000	1,000	41,000
Total	$ **22,575,000**	$ **8,584,199**	$ **31,159,199**

REFUSE SYSTEM BONDS

GENERAL INFORMATION

08/01/96 Special Obligation and Refunding Bonds - Refuse (Interest rates: 3.75% - 5.50%)
Original Issue - $4,955,000
Balance As of 09/30/2005 - $3,310,000
Maturity Date - 02/01/16

In August of 1996, the City issued $4,955,000 of Special Obligation and Refunding Refuse Bonds to finance Title D Landfill cost for a sanitary landfill and costs of facilities for refuse equipment and refunded $730,000 of 1986 Revenue Bonds. The Bonds are to be paid by the net revenues of the system and are secured by a first lien on the revenues of the system.

11/13/01 Solid Waste Special Obligation Bond - Refuse (Interest rates: 3.65% - 4.80%)
Original Issue - $4,640,000
Balance As of 09/30/2005 - $4,100,000
Maturity Date - 2/1/2021

In November 2001, the City issued $4,640,000 of Special Obligation Bonds to finance improvements to the Solid Waste Facilities of the City.

DEBT SERVICE REQUIREMENTS

Special Obligation and Refunding Refuse Bonds

Year	Original Requirements	Interest Requirements	Total Requirements
2006	$ 420,000	345,848	765,848
2007	435,000	326,397	761,397
2008	455,000	305,869	760,869
2009	475,000	284,139	759,139
2010	495,000	261,406	756,406
2011	520,000	237,534	757,534
2012	550,000	211,954	761,954
2013	570,000	184,615	754,615
2014	600,000	155,560	755,560
2015	630,000	124,693	754,693
2016	660,000	92,051	752,051
2017	290,000	68,605	358,605
2018	305,000	54,844	359,844
2019	320,000	40,233	360,233
2020	335,000	24,756	359,756
2021	350,000	8,400	358,400
Total	$ **7,410,000**	$ **2,726,904**	$ **10,136,904**

PARKING SYSTEM BONDS

GENERAL INFORMATION

09/15/95 Parking System Revenue Bonds (Interest rates: 3.80% - 6.00%)
Original Issue - $3,400,000
Balance As of 09/30/2005 - $2,680,000
Maturity Date - 10/01/20

In September of 1995, the City issued $3,400,000 of Parking System Revenue Bonds to finance a portion of the costs of (i) the construction of a parking structure at Tenth and Cherry Streets, (ii) the reconstruction of the garage at Eighth and Cherry Streets, and (iii) the construction of a parking structure at Sixth and Locust Streets. The Bonds are payable solely from the net income of the City's Parking System.

08/01/96 Parking System Special Obligation Bonds (Interest rates: 3.75% - 5.50%)
Original Issue - $7,120,000
Balance As of 09/30/2005 - $4,685,000
Maturity Date - 02/01/16

In August, 1996, the City issued $7,120,000 of Special Obligation Bonds to finance the construction and reconstruction of downtown parking facilities and refund $2,521,500 in 1986 lease payments. Bond proceeds were used to fund construction of two new parking structures along Cherry street and reconstruct one parking structure at 8th and Cherry.

DEBT SERVICE REQUIREMENTS

Parking Revenue and Special Obligation Bonds

Year	Original Requirements	Interest Requirements	Total Requirements
2006	425,000	$ 398,630	$ 823,630
2007	450,000	375,847	825,847
2008	475,000	351,385	826,385
2009	505,000	324,948	829,948
2010	530,000	296,846	826,846
2011	560,000	267,176	827,176
2012	590,000	235,506	825,506
2013	620,000	201,845	821,845
2014	655,000	166,181	821,181
2015	695,000	128,332	823,332
2016	555,000	93,563	648,563
2017	0	78,300	78,300
2018	0	78,300	78,300
2019	0	78,300	78,300
2020	0	78,300	78,300
2021	1,305,000	39,150	1,344,150
Total	$ **7,365,000**	$ **3,192,609**	$ **10,557,609**

CERTIFICATES OF PARTICIPATION - Recreation Center

GENERAL INFORMATION

Certificates of Participation
05/01/2001 (Recreation Center) (Interest Rates: 4% - 5.215%)

Original Issue - $10,500,000
Balance As of 09/30/2005 - $2,450,000
Maturity Date - 2/1/2006

The City issued these Certificates of Participation to construct the new Recreation Center located on the property owned by the City at Ash Street and Clinkscales. The facility will include indoor swimming, gyms, fitness center and meeting rooms. This projects was approved by the voters extension of the one-quarter cent Capital Improvement Sales Tax in November of 1999. This sales tax extension was effective January 1, 2001 and will run through December 31, 2005.

DEBT SERVICE REQUIREMENTS

Year	Original Requirements	Interest Requirements	Total Requirements
2006	$ 2,450,000	$ 47,670	$ 2,497,670
Total	**$ 2,450,000**	**$ 47,670**	**$ 2,497,670**

CERTIFICATES OF PARTICIPATION - Stephens Lake

GENERAL INFORMATION

Certificates of Participation
01/01/2001 (Stephens Lake Property) (Interest Rate: 5.975%)

Original Issue - $7,000,000
Balance As of 09/30/2005 - $7,000,000
Maturity Date - 1/1/2007

The City issued these Certificates of Participation to purchase an approximately 111 acres property commonly known as Stephens Lake Property. Payments due under this agreement will be made from a Local Parks Sales Tax that was authorized by the voters at an election held on November 7, 2000. Authorization is for sales tax in the amount of one-quarter of one percent (for five years), and one-eighth of one percent thereafter, on retail sales made in the City. Collections of the sales tax commenced April 1, 2001.

DEBT SERVICE REQUIREMENTS

Stephens Lake Property

Year	Original Requirements	Interest Requirements	Total Requirements
2006	0	$ 418,250	$ 418,250
2007	7,000,000	209,125	7,209,125
Total	$ **7,000,000**	$ **627,375**	$ **7,627,375**

CERTIFICATES OF PARTICIPATION - Fire Station & Public Building Expansion

GENERAL INFORMATION

Certificates of Participation
05/01/2001 (Fire Station & Public Building Expansion) (Interest Rates: 4% - 5.125%)

Original Issue - $6,490,000
Balance As of 09/30/2005 - $3,040,000
Maturity Date - 02/01/21

The City issued these Certificates of Participation to construct the new Fire Station #8 and provide funds for the purchase and renovation of the Nowell's property as well as other public building expansion needs. The Fire Station project was approved by the voters extension of the one-quarter cent Capital Improvement Sales Tax in November of 1999. This sales tax extension was effective January 1, 2001 and will run through December 31, 2005. General Funds will be used to pay for the other public building expansion portion of this issue.

DEBT SERVICE REQUIREMENTS

Fire Station and Public Building Expansion

Year	Original Requirements	Interest Requirements	Total Requirements
2006	$ 955,000	$ 120,333	$ 1,075,333
2007	100,000	97,903	197,903
2008	105,000	93,737	198,737
2009	110,000	89,234	199,234
2010	115,000	84,381	199,381
2011	120,000	79,165	199,165
2012	125,000	73,590	198,590
2013	130,000	67,660	197,660
2014	135,000	61,365	196,365
2015	140,000	54,625	194,625
2016	150,000	47,375	197,375
2017	155,000	39,750	194,750
2018	160,000	31,775	191,775
2019	170,000	23,319	193,319
2020	180,000	14,350	194,350
2021	190,000	4,869	194,869
Total	**$ 3,040,000**	**$ 983,431**	**$ 4,023,431**

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG)

PURPOSE

This fund accounts for and disburses funds received by the City from the Dept. of Housing and Urba Development's Community Development Block Grant Program. These funds are to be used to provide facilities a assistance to low and moderate income citizens of the City such as housing programs, neighborho improvements and community facilities. After receiving recommendations from the Community Developme Commission, the staff, and public hearings, the Council adopts this budget and submits it to HUD for final approv Following that approval, the funds become available in the spring of 200

In 2005 the City Council adopted the following guidelines for the expenditure of the annual allocation of Commu Development Block Grant funds: 20-30% for Housing Programs, 45-50% for Public Improvements , 10-20% f Community Facilities, 0-5% for Community Services and 0-15% for Economic Development and 10-15% f Planning and Administration.

RESOURCES

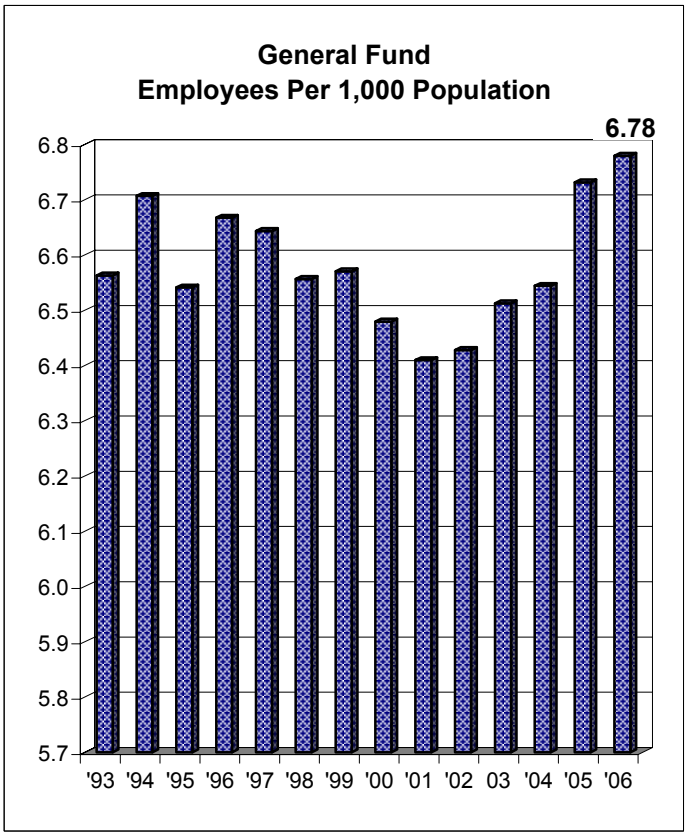
		Adopted FY 2006
Entitlement Amount Estimate	$	950,000
Total Resources	$	950,000

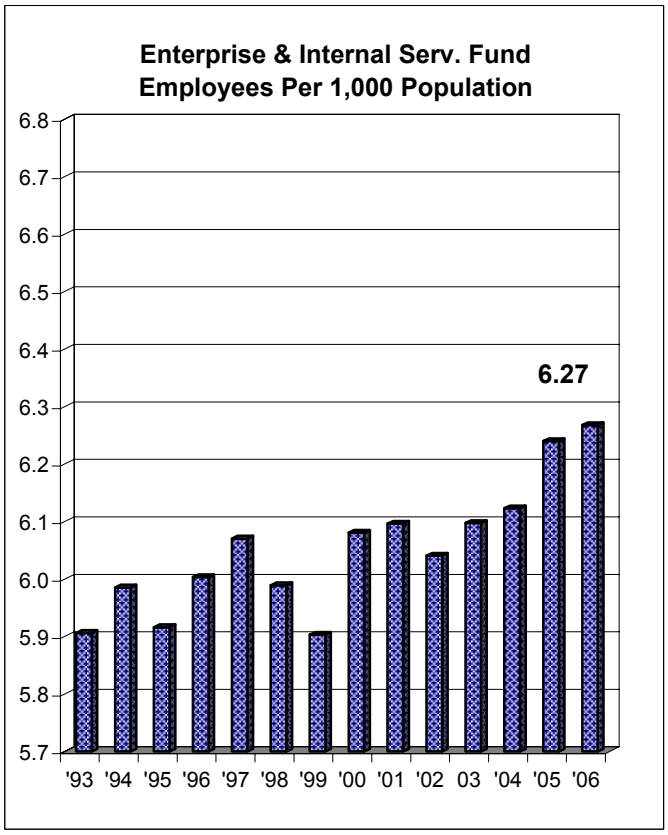
EXPENDITURES

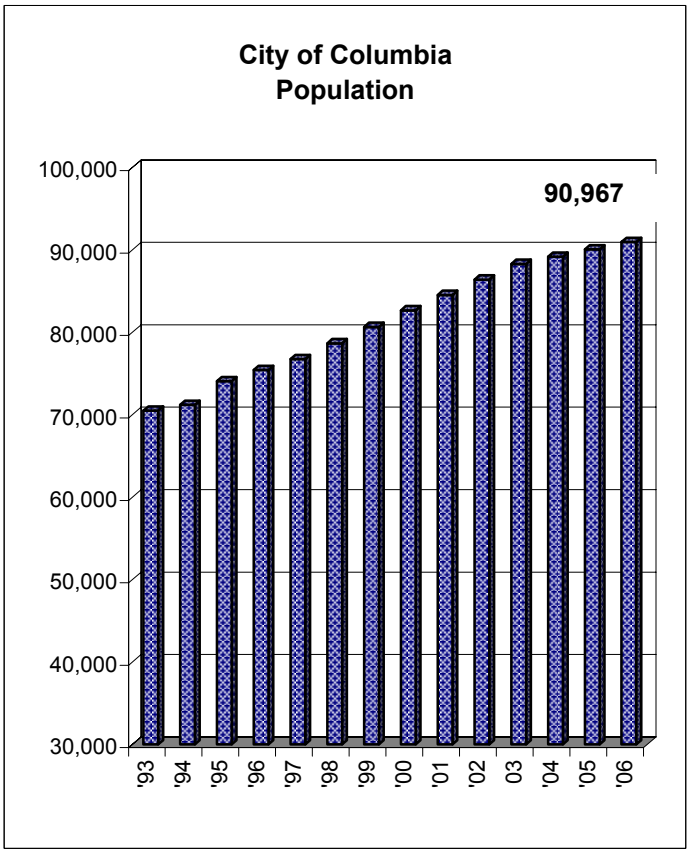
	Staff and Agency Requests	Community Development Commission Proposal	City Manager Recommended	Council Adopted
Housing Programs:				
Housing Rehabilitatio	75,000	40,000	40,000	40,000
Emergency Home Repai	75,000	60,000	60,000	60,000
Code Deficiency Abatemen	20,000	20,000	15,000	15,000
Home Ownership Assistance	20,000	20,000	20,000	20,000
NRT Demolitior	40,000	40,000	35,000	35,000
NRT Code Enforcemen	50,000	45,000	45,000	45,000
Boone County Council on Aging Home Repa	40,000	40,000	40,000	40,000
Serv. Indep. Living-Home Accessibilit	39,000	15,000	12,500	12,500
Subtotal (Council Policy 20-30%)	**359,000**	**280,000**	**267,500**	**267,500**
	11.5%	29.5%	28.2%	28.2%
Public Improvements				
Emergency Warning Sirens	54,000	0	0	0
Hardin Street Reconstructior	280,000	140,000	272,500	272,500
Phase II COLT Railroad Corrido	58,000	58,000	58,000	58,000
Fire Truck, Station #2 Renovatio	539,000	0	0	0
Worley Street Sidewalk Phase	237,500	0	0	0
Worley Street Sidewalk Phase I	237,500	0	0	0
COLT RR Wilkes Crossing	37,100	0	0	0
Douglas Park Improvements	85,000	85,000	0	0
Douglas Park Poo	99,000	99,000	99,000	99,000
Bear Creek Prairie	21,910	0	0	0
Subtotal (Council Policy 45-50%)	**1,649,010**	**382,000**	**429,500**	**429,500**
	52.6%	40.2%	45.2%	45.2%
Community Facilities				
Boone County Family Resources (Playgrounc	9,500	9,500	9,500	9,500
Central Missouri Counties HDC Head Star	750,000	0	0	0
Shalom Christian Academy Day Car	198,417	135,000	100,000	100,000
Subtotal (Council Policy 10-20%)	**957,917**	**144,500**	**109,500**	**109,500**
	30.6%	15.2%	11.5%	11.5%
Community Services: None (Council Policy 0-5%				
Economic Development				
Enterprise Dev. Corporation Microloan Prograr	38,000	13,500	13,500	13,500
Subtotal (Council Policy 0-15%)	**38,000**	**13,500**	**13,500**	**13,500**
	1.2%	1.4%	1.4%	1.4%
Administration and Plannin				
Planning	85,000	85,000	85,000	85,000
Administration	45,000	45,000	45,000	45,000
Subtotal (Council Policy 10-15%)	**130,000**	**130,000**	**130,000**	**130,000**
	4.1%	13.7%	13.7%	13.7%
Total	**3,133,927 $**	**950,000 $**	**950,000 $**	**950,000**

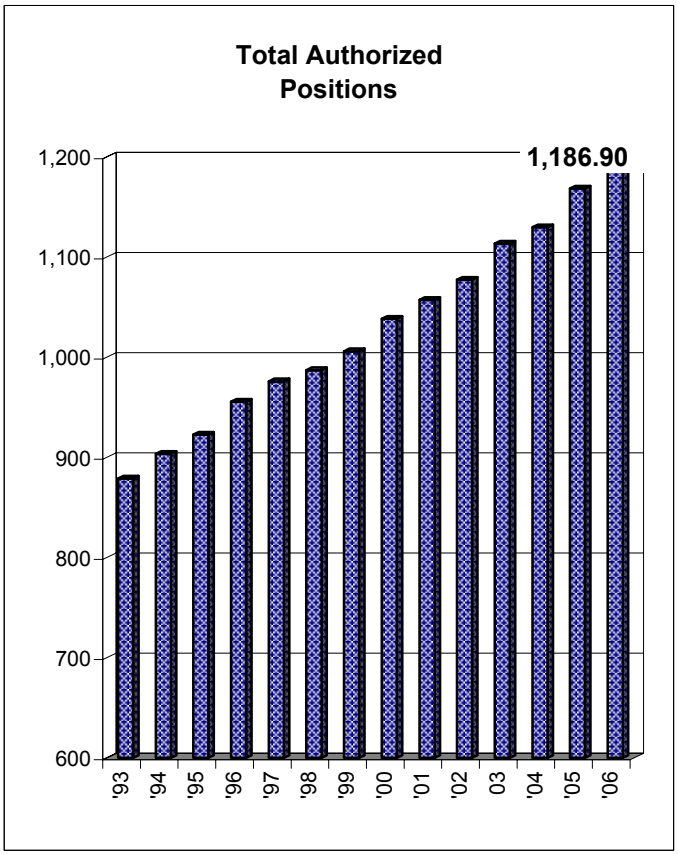
(THIS PAGE INTENTIONALLY LEFT BLANK)

PERSONNEL SUMMARY INFORMATION









* During the past 10 years it has been the City's practice to maintain a growth rate in total authorized simliar to the growth rate in the City's population.

Additional Positions
Adopted FY 2006

Department - Division	Number of Positions	Position Added
General Fund		
Police - Patrol	3.00	Police Officers
Fire - Emergency Services	2.00	Firefighter IIs (for 6 months)
Joint Communications	2.00	Communications Operator I
Finance - Accounting	1.00	Accounting Assistant (for TDDs)
Parks & Recreation	1.00	Horticulturist
Health - Social Services	0.10	Inc. Social Services Worker (0.70 to 0.80 FTE)
PW - Streets	1.00	Traffic Signal Technician
PW - Engineering	0.50	Engineering Aide IV
	10.60	**NET GENERAL FUND POSITIONS ADDED**
	1.75%	
Other Funds		
Electric - Power Plant	2.00	NERC Balancing Authority Operators
Electric - Engineering	0.60	Engineering Aide IV - GIS Coordinator
Water - Engineering	0.40	Engineering Aide IV - GIS Coordinator
Rec Services - Sports	0.75	Maintenance Assistant I
PW - Transit University Shuttle	1.00	Bus Dispatcher
PW - Sewer WWTP	1.00	Maintenance Assistant I
PW - Fleet Operations	1.00	Vehicle Mechanic
Information Services	1.00	Systems Analyst
	7.75	**NET OTHER FUND POSITIONS ADDED**
	1.66%	
	18.35	**TOTAL NUMBER OF POSITIONS ADDED**
	1.57%	**FOR FY 2006**

PERSONNEL POSITION SUMMARY

	Actual FY 2004	Budget FY 2005	Estimated FY 2005	Adopted FY 2006	Position Changes
TOTAL PERSONNEL					
PERMANENT					
FULL-TIME POSITIONS:					
City Clerk and Elections	2.00	2.00	2.00	2.00	
City Manager	6.60	6.60	6.60	6.60	
Finance Department	46.25	47.00	48.00	49.00	1.00
Human Resources	8.00	8.00	8.00	8.00	
Law Department	8.00	9.00	9.00	9.00	
Municipal Court	7.00	8.00	8.00	8.00	
Police Department	175.00	178.00	178.00	181.00	3.00
Fire Department	128.00	130.00	130.00	132.00	2.00
Health Department	50.15	51.15	49.90	50.00	0.10
Joint Communications/Emerg Mgt.	29.00	30.00	30.00	32.00	2.00
Planning and Development	12.00	12.00	12.00	12.00	
Economic Development	4.00	4.00	4.00	4.00	
Community Services	2.20	2.20	2.20	2.20	
Parks & Recreation	76.00	76.00	76.00	77.00	1.00
Public Works Department	303.00	310.00	310.00	315.00	5.00
Railroad Fund	4.00	4.00	4.00	4.00	
Water & Electric Utility Fund	218.00	224.00	224.00	227.00	3.00
Cultural Affairs Fund	3.00	3.00	3.00	3.00	
Convention & Tourism Fund	7.00	7.00	7.00	7.00	
Employee Benefit Fund	3.00	3.00	3.00	3.00	
Information Services Fund	21.20	21.20	22.20	23.20	1.00
Public Communications Fund	5.00	5.00	5.00	5.00	
Contributions Fund	2.00	2.00	2.00	2.00	
Total Full-Time Perm.	**1,120.40**	**1,143.15**	**1,143.90**	**1,162.00**	**18.10**
PERMANENT PART-TIME POSITIONS					
Finance Department	2.00	1.25	1.25	1.25	
Municipal Court	0.90	0.90	0.90	0.90	
Health Department	8.40	8.40	8.40	8.40	
Joint Communications	0.75	0.75	0.75	0.75	
Parks & Recreation	0.00	0.00	0.00	0.75	0.75
Public Works	7.25	10.25	10.25	9.75	(0.50)
Water and Electric Utility Fund	2.10	2.10	2.10	2.10	
Information Services Fund	0.50	0.50	0.00	0.00	
Public Communications Fund	1.00	1.00	1.00	1.00	
Total Perm. Part-Time Pos.	**22.90**	**25.15**	**24.65**	**24.90**	**0.25**
TOTAL PERSONNEL	**1,143.30**	**1,168.30**	**1,168.55**	**1,186.90**	**18.35**
Summary By Fund Type:					
General Fund Positions	594.18	606.28	606.03	616.73	10.70
Enterprise Fund Positions	455.72	466.22	466.22	471.97	5.75
Internal Service Fund Positions	76.60	79.10	79.60	81.60	2.00
Special Revenue Fund Positions	14.80	14.70	14.70	14.60	(0.10)
Trust Fund Positions	2.00	2.00	2.00	2.00	
TOTAL PERSONNEL	**1,143.30**	**1,168.30**	**1,168.55**	**1,186.90**	**18.35**

(THIS PAGE INTENTIONALLY LEFT BLANK)

GLOSSARY

Accrual Basis of Accounting - Internal Service Fund and Enterprise Fund revenues and expenses are recognized on the accrual basis. Under this method of accounting, revenues are recognized in the accounting period in which they are earned, and expenses are recognized in the period occurred

Account Number - A system of numbering or otherwise designating accounts, entries, invoices, vouchers, in such a manner that the number sequence used quickly reveals certain required information.

Adopted Budget - Refers to the budget amount as originally approved by the City Council at the beginning of the fiscal year.

Anticipated Expenditures and Revenues - The expenditures or revenues that are expected by the close of the budget year/fiscal year.

Appropriation - The legal authorizations made by the City Council (who approve department budgets) to the departments, offices and agencies of of the City, allowing the departments to make expenditures and incur obligations for specific purposes within the amounts approved.

Assessed Valuation - This is the value of property set for tax purposes. The assessed value is set by the County Assessor, who is charged with determining the taxable value of property according to a formula set by the State of Missouri.

Budget - The financial plan for the operation of the City for the fiscal year.

Budgetary Control - The control or management of a government or enterprise fund/entity in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

Capital - An asset item with a value of $5,000 or more and is expected to have an estimated life of greater than one year.

Capital Projects Fund - Capital Projects Funds are established to account for financial resources to be used for the acquisition or construction of major capital facilities or improvements.

Debt Service Fund - The debt service funds are used to account for the accumulation of resources and payment of general long-term debt principal and interest.

Deficit - An excess of the liabilities of a fund over its assets. Also, the excess of expenditures over revenues during the budget year.

Department - The Department is the primary unit in City operations. Each is managed by a department director. Departments are generally composed of divisions which share a common purpose or which perform similar duties.

Depreciation - The decrease in value of physical assets due to use and the passage of time. In accounting for depreciation, the cost of a fixed asset is prorated over the estimated service life of such an asset, and each year is charged with a portion of such cost. Through this process, the entire cost of the asset is ultimately charged off as an expense.

Encumbrance - Commitment for unperformed contracts for goods or services. An amount of money committed and set aside, but not yet expended, for the purpose of a specific good or service.

Enterprise Funds - These funds are used to account for resources committed to self-supporting activities of governmental units that render services to the general public on a user-charged basis. Budgeted enterprise funds include: Water Utility, Electric Utility, Sanitary Sewer Utility, Regional Airport, Public Transportation, Solid Waste Collection, Parking Facilities, Recreation Services, Railroad, and Storm Water Utility.

GLOSSARY

Expendable Trust Fund - A trust fund whose principal and earnings may be expended. The only expendable trust fund that is budgeted is the Contributions Fund.

Expenditure - An actual obligation incurred for goods or services received whether or not yet paid by a City check or by an interfund transfer for internal City bills.

Fiscal Year - The period used for the accounting year. The City of Columbia has a fiscal year of October 1st through the following September 30th.

Fund - A fund is a self balancing set of accounts designed to track specific revenues and the uses of those revenues.

Fund Balance - An accumulated excess of revenues over expenditures. Any amount left over after expenditures are subtracted from resources is then added to the beginning fund balance each year. Each fund begins and ends each year with a positive or negative fund balance. The exception to this is Enterprise Funds and Internal Service Funds which are accounted for in the same manner as private businesses and record retained earnings as opposed to a fund balance.

Fund Type - In governmental accounting, all funds are classified into seven generic fund types: General, Special Revenues, Debt Service, Capital Projects, Enterprise, Internal Service, and Trust and Agency.

GAAP - Generally Accepted Accounting Principals

General Fund - The fund used to account for all City activities not required to be accounted for elsewhere. The General Fund of a governmental unit is made up of the resources available for the purpose of carrying on the unit's operating activities. The General Fund includes the following departments: City Council, City Clerk and Elections, City Manager, Municipal Court, Human Resources, Law, Planning, Economic Development, Finance, Fire, Police, Health, Joint Communications, Emergency Management, Community Services, Divisions of Public Works (Administration and Engineering, Streets, Traffic, and Protective Inspection), and Divisions of Parks and Recreation (Administration, C.A.R.E. Program, and Parks).

General Obligation Bonds - Bonds backed by the full faith and credit of the City.

Governmental/Trust Funds - Includes the General Fund, Expendable Trust Funds, Non-Expendable Trust Funds, Special Revenue Funds, and Capital Project Fund.

Legal Debt Margin - The amount of additional debt the City may legally issue. It is currently 20% of the assessed value less general obligation debt currently outstanding.

Intergovernmental Revenues - Revenues from other governments in the form of grants, entitlement, shared revenues or payments in lieu of taxes.

Internal Service Funds - These funds are used to finance, administer, and account for the financing of goods and services provided by one department to other departments of the City on a cost reimbursement basis. Budgeted internal service funds are Fleet Operations, Custodial and Maintenance Services, Finance Utility Customer Service, Information Services, Public Communications, Employee Benefit Fund, and Self-Insurance Reserve Fund.

Intragovernmental Charges - Charges assesed to all other departments i.e. Enterprise, Special Revenue, Governmental and other Internal Service funds for services provided to those various departments. Some of the services include, delivery of mail, vehicle repair, custodial and building maintenance & computer support.

Modified Accrual Basis - General Fund, Special Revenue, Debt Service, Capital Projects, and Expendable Trust Funds are recognized on the modified accrual basis of accounting. Under this method, revenues are recognized in the accounting period in which they become both available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred. This basis measures resources available to the City.

Net Income - The excess of revenues over expenses. Net income is calculated for Internal Service Funds and Enterprise Funds. Net income is not calculated for a governmental fund.

Non-Expendable Trust Funds - A trust fund whose principal must be preserved intact. Revenues earned on the principal may be expended.

Non-Operating Expenses - Expenses incurred by Enterprise and Internal Service Funds that are not directly related to the fund's primary service activities. Examples of non-operating expenses include Interest Expense, Loss on Disposal of Fixed Assets, and Miscellaneous Expenses.

Non-Operating Revenues - Enterprise and Internal Service Fund revenues that are not directly related to the fund's primary service activities. Examples of non-operating revenues include Interest revenue, gain on disposal of fixed assets, and miscellaneous revenue.

Operating Budget - The annual budget and process which provide a financial plan for the operation of government and the provision of services for the year. Excluded from the operating budget are capital projects which are determined by a separate, but interrelated process.

Property Tax - This refers to the property tax placed on property. The tax income is determined by multiplying the tax rate by each $100 of assessed valuation.

Proposed Budget - The recommended City budget submitted by the City Manager to the City Council in late July each year.

Revenue Bonds - Bonds whose principal and interest are payable exclusively from earnings of an enterprise fund. In addition, these bonds may contain a mortgage on the enterprise fund’s property.

Revenues - Money generated through taxes, charges, licenses and other sources to fund City operations

Special Obligation Bonds - Special obligations of the City. The payment of the principal of and the interest on the Bonds is subject to an annual appropriation by the City. The City is not required or obligated to make any such annual appropriation.

Special Revenue Funds - These funds are used to account for specific revenues that are legally restricted to expenditure for particular purposes. Budgeted special revenue funds include: Convention and Tourism Fund, Transportation Sales Tax Fund, Community Development Block Grant Fund, Cultural Affairs Fund, Parks Sales Tax, 991/4 Cent Tax ,Special Road District Tax Fund, and Public Improvement Fund.

Subsidy - Legally authorized subsidy from a fund receiving revenue to the fund through which the resources are to be expended.

Supplementals - A list of requests by each department which include computers, all other equipment, vehicles, trucks (capital items) and personnel. Requests are listed in priority order and then reveiwed and amended by the City Manager and the Department Director based on the budget year's spending limitations.

Transfer - Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended.

Trust Funds - These funds are used to account for assets held by the government in a trustee capacity. Trust Funds are composed of two main types, Non-Expendable and Expendable. The only Budgeted Trust Fund is the Contributions Fund.

User Charges or Fees - The payment of a charge or fee for direct receipt of a service by the party benefiting from the service.

(THIS PAGE INTENTIONALLY LEFT BLANK)