**Key Components**

**Fair Housing Analysis**

The Analysis of Impediments to Fair Housing Choice and Fair Housing Task Force Report provided a community analysis of impediments to fair housing choice.

**Citizen Participation**

Development of the plan included Fair Housing Task Force meetings, the “Fostering Equitable and Inclusive Neighborhoods” event, the Neighborhood Congress, public engagement forums, surveys, as well as individual consultation of practitioners, business representatives and neighborhood leaders.

**Needs Assessment**

City staff, FHTF Members, the Housing and Community Development Commission and the public conducted an assessment of needs as it relates to housing by a variety of demographic characteristics. The assessment also examined public housing needs, homeless needs and non-housing community development needs.

**Market Analysis**

Development of the plan included a market analysis informed by American Community Survey data, Columbia Board of Realtors data and Functional Zero Task Force data. The analysis included the cost and condition of housing, as well as homeless needs, public housing needs and barriers to affordable housing.

**Strategic Plan**

The Consolidated Plan includes a strategic plan for investment of City resources, policies and institutional structure. Strategies include goals for investing Community Development Block Grant (CDBG) and HOME funds, as well as leveraging the private sector support, other HUD sources and funds obtained through the Missouri Housing Development Commission (MHDC).

<table>
<thead>
<tr>
<th>Resources 2020-2024</th>
</tr>
</thead>
<tbody>
<tr>
<td>Community Development Block Grant (CDBG)</td>
</tr>
<tr>
<td>HOME Investment Partnerships (HOME)</td>
</tr>
<tr>
<td>Total</td>
</tr>
</tbody>
</table>

*“The Consolidated Plan” is the City’s plan for guiding affordable housing and community development programs, policies and investments. The Consolidated Plan assesses the City’s affordable housing and community development needs and market conditions to facilitate data-driven, place-based investment decisions, while involving key community stakeholders. The consolidated planning process serves as a framework for a community-wide dialogue to identify housing and community development priorities.*
## Impact: 2020-2024 Investments

### Affordable Housing
- Preservation & rehabilitation of 60 homes.
- Direct homebuyer assistance to 126 households.
- New construction of 15 homes.
- Construction or full rehabilitation of 20 rental units.
- Accessibility improvements to 142 homes.
- Rental assistance to 50 households.

### Economic & Workforce Development
- Vocational training to 63 low-income youth.
- Technical assistance to 15 business start-ups or expansions.

### Neighborhood Revitalization & Stabilization
- Construction of 3 neighborhood sidewalk projects.
- Improvements to 1 storm water facility.
- Acquisition/demolition of 10 vacant properties.
- Exterior code enforcement to 325 homes.

### Community Facilities
- Construction, renovation or acquisition of 3 community facilities.
- Creation of a 24 hour resource center for homeless individuals.

## Funds Leveraged

<table>
<thead>
<tr>
<th>Production of Rental Units</th>
<th>Production of Owner-Occupied Housing</th>
<th>Downpayment Assistance</th>
</tr>
</thead>
<tbody>
<tr>
<td>$26 Million</td>
<td>$1.68 Million</td>
<td>$12.5 Million</td>
</tr>
<tr>
<td>(LIHTC &amp; Public/Private Equity)</td>
<td>(Development Financing)</td>
<td>(Home Mortgages)</td>
</tr>
</tbody>
</table>

\[ \text{Total} = \text{$40.18 Million} \]