

City Council Work Session Minutes
Monday, October 22, 2007, 6:00 p..m.
Fourth Floor Conference Room, Daniel-Boone Building

Council Members Present: Mayor Hindman, Almeta Crayton, Chris Janku, Karl Skala, Jerry Wade, Laura Nauser and Barbara Hoppe.

City Manager Bill Watkins and other city staff members were present.

The Council met to develop goals for the City Council that would guide their work. Steve Jeanetta served as facilitator for tonight's discussion. Mr. Jeanetta started the discussion by asking the Council members to write down their expectations or what they would like to see when we're finished with the process. Mr. Jeanetta reviewed with the Council their list of expectations and then asked Council how they defined "goal" and what the Council considered some of their goals to be. The Council was then asked to submit their list of important accomplishments. The list of goals, which Council asked staff to type up, is attached. Council will hold another work session to further discuss the goals and how they might be implemented.

Goals

1. Infrastructure financing including the developer contributions and community contributions - roads, electrical.
 - 1b. Community services infrastructure; such as, police, schools, and support for new growth.
 - 1c. Growth Management Planning - nested in infrastructure finance.
 - 1d. Maintenance of existing infrastructure and how it ties into infrastructure finance.
 - 1e. Keep infrastructure finance and growth management planning tied to an integrated development policy.
 - 1f. Zoning reform.
 - 1g. Explore impacts of changes in these policies on people.
 - 1h. Link infrastructure finance for new development to needs in older areas of town.
 - 1i. Continued enhancement of public transportation - include airport.
- 2a. Look at long-range financing needs; look down road to see what trends exist and how they affect our city budgeting.
- 2b. Looking at a alternative revenue sources.
3. Implementation of the policies and procedures stakeholder's report.
4. Affordable housing and human services. One-third of CDBG budget goes to roads. If we can find a suitable replacement, we can have more to invest in housing.
 - 4b. Community development - empowering people to change their neighborhoods - strengthen compliance ordinances.
 - 4c. Real benchmarks for service providers who receive resources.
 - 4d. Review priorities in community services budget.
 - 4e. Youth outreach - get youth going in positive direction. Look at NLC pilot program on youth development that may inform this.
- 5a. Police - resolve issues of oversight of the Police Department - neighborhood policing and their response to community.
- 5b. Increasing public safety.
6. An effective interface between the citizens and their government; such as a 311 or other tool for improving communication.
 - 7a. Economic Development that builds on strengths and character of Columbia.
 - 7b. To develop target list of industries we want to attract.

- 7c. Encourage local home grown entrepreneurship
- 7d. Develop our airport
- 7e. Downtown Revitalization
- 8. Work towards implementing the goals of the Mayor's Climate Protection Agreement.
- 9. Implementation of non-motorized pilot project.
- 10. Intra-inter-governmental cooperation and communication
- 11. Improvements to Clark Lane.
- 12a. Continue to protect our valuable natural resources.
- 12b. Land disturbance
- 12c. Stormwater ordinance
- 12d. Scenic views
- 13. Encouraging more energy efficiency in some of our older neighborhoods - landlord incentives.
- 14. Workforce Development
- 15. Addressing the possibility of an expanded fire service agreement.
- 16. Strengthening the operations department when with tight budgets -- they serve functioning of city departments.
- 16b. Strengthening support of the small service and operations departments during times of tight budgets.
- 17. Improving the Council efficiency and productivity: (a) No Council meeting goes into the next day; (b) more productivity in policy development; © increased productivity of our committees, commissions and staff.
- 18. Building our organizational capacity.

Goals - definition

Something to reach and attain.

Able to see it in progress defined by an end.

General statement of objective

Measurable in some fashion

Imply a commitment to work towards their achievement

Sort out the goals listed and get it down to 4 or 5; have a discussion among ourselves and then have staff follow-up

Some of list is ongoing and will be moving forward.

Expectations

1. Infrastructure financing - developer contributions and community contributions
2. Move Council toward policy making and long-range planning.
3. Communicating with each other more
4. Beginning of a process - to start getting some things together.
5. A sense of what we're willing to commit to work on - a source of reflection.
5. Establish some major goals. We agree on that we can all work on - not all inclusive. Still need to take care of what we already are working on.
6. Establishing a process for the Council to communicate with each other - sit down and put ideas on the table.
7. I want to better understand goals of the other Council members.
8. Start or ready to start a discussion about how we accomplish our goals

Accomplishments

1. Encouraged and supported the visioning process - encouraged public to participate more.
2. Stream buffer, lighting, street ordinances, environmental work. Specific legislation - policy that holds to an open consider - rather than acting on specific requests.
3. Hired a new City Manager - contributes to maintaining professional administration of city and we're in process of implementing voter approved infrastructure upgrades.
4. Proceeding on revitalizing downtown.
5. Approving budgets in difficult times and treating employees fairly and being equitable in use of resources.
6. Acquiring the new park and the Flatbranch Extension Park.
7. Pedestrian friendly improvements.
8. Steps toward green energy - conservation measures.
9. Significant amount of economic activity, airport, discovery ridge, incubator.
10. Increased collaboration with University and intergovernmental cooperation.
11. Work on utility rates and connection fees - established a standard that our enterprise operations should have a business plan and fees reflect that and the quality of service. Moving finance towards a cost of service.
12. Empowerment of public and increased participation on city boards and commissions.
13. Increase in ridership and use of public transportation.
14. Encouragement of the Arts.