

FY 2010 Council Retreat

Session V

Visioning and Budget

Recommendations Organized by Council Priorities –
Budget Worksheet Vision Implementation Plan March 21, 2009

Recommended Actions for FY 2010 - Coordination and Collaboration

Recommendation	GG# *	Year	Action	Budget
Alignment of process for setting priorities and establishing budgets	5	2009-2011	Approved/Implemented	No Fiscal Impact
Implement new accountability measures for departments (set goals related to visioning, identify how evaluated, review and refine); evaluate budget changes and new projects for effect on vision; develop matrix to allow for better identification and evaluation of competing priorities.	5	2010-2011	Partially Implemented/Starting With Police and Recreational Services	No Fiscal Impact
Ongoing enhancements in information services and information sharing: document imaging, information sharing among departments	5	2010-2011	Document Imaging-Partially Implemented-FY 2010 Most Other Departments Will Be Implementing	No Fiscal Impact
Funding City Operations: complete review and provide recommendations to Council	5	2010	Finance Advisory Board Reviewing Funding Sources of General Fund-Status Report Due June, 2009	No Fiscal Impact
Annual reports and goals from boards and commissions	5	Annual	Approved/Implemented	No Fiscal Impact
Visioning Note	5	Begin 2010	Approved/Implemented Beginning FY2010	No Fiscal Impact

* Goal Groups: #1 Community, #2 Economic Development, #3 Education, #4 Environment, #5 Governance, #6 Planning and Development, and #7 Transportation

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Recommended Actions for FY 2010 - Coordination and Collaboration - Continued

Recommendation	GG# *	Year	Action	Budget
Tracking system for boards commissions and task forces: adopt policy that recommendations be evidence based, accompanied by clear goals and objectives, and outcomes tracked.	5	2010, 2011	No Action/More Discussion	No Fiscal Impact
Increase transparency and access to information by streaming Council meetings (2010), increasing documents available on-line (2011), online version of CIP (2011)	5	2010-2011	Streaming Completed- FY2009 and CIP Complete FY 2011	Streaming Monthly Fee \$600
Build capacity for community engagement: annual training for boards and commissions, annual neighborhood leadership training	5	2010-2011	October 18, 2008 and May, 2009 "Keys to the City" Events-\$500	FY2010 \$13,295 All Three Events
Help citizens connect to visioning opportunities and projects: volunteer hub, community wide calendar (2010); accessibility review; on-line platforms	5	2010	Vision "Hub" complete end of FY2010	No Fiscal Impact
Explore formation of community foundation and extent to which New Century Fund can fill role	1	2010-2011	New Century Fund Reviewing. Staff Pursuing/June 18 Meeting with Kansas City Foundation and New Century Fund	Manager of Columbia Foundation-\$88-\$100,000
Work with MU to obtain \$300,000 in outside grant funding for economic development and other vision related projects	2	2010-2011	No Action/More Discussion	Unknown

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Recommended Actions for FY 2010 - Planning and Infrastructure

Recommendation	GG#	Year	Action	Budget
Annual community-wide forum on pattern, pace, and metrics of growth	6	2010	Gathering Data-Tentative Schedule for Forum in Fall 2009	No Fiscal Impact
Recommendations for a new comprehensive plan and development code	6	2011	Gathering Data-Organize with Council and P&Z Commission-Draft Plan end of /2011	No Fiscal Impact
Convene dialogues on infrastructure cost allocation	6	2010	No Action/More Discussion	Unknown
Dialogues on and development of neighborhood association congress	6	2011	May 6, 2009, First NLC Discussion/Meeting	Part of Volunteer Services Budget-See Above Item#11
Affordable housing trust fund	6	2011	Staff Research Underway	No Fiscal Impact in FY 2010
Obtain funding needed to complete 200 units of affordable housing, 30 accessible	6	2011	Rehab/Build 40 Add'l Units and Create Long Term Land Lease with CHO	\$750,000 from CDBD and Home Funds

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Recommended Actions for FY 2010 - Environmental Stewardship

Recommendation	GG# *	Year	Action	Budget
Sustainability Director - fill position if funds allow (2010); refine position and present goals for Council review (2011)	4	2010-2011	Retreat Agenda Item	160000
NRI Available online if resources allow	4	2010	90% Data Available. August 1, 2009 Online	No Fiscal Impact
Convene dialogues on land preservation	4	2009-2010	Retreat Agenda Item	Unknown
Develop through public dialogue (2010) and recommend to Council (2011) measurable goals for energy efficiency and waste reduction	4	2010-2011	Retreat Agenda Item	Unknown
Establish landscape/tree advisory group	4	2010	No Action/More Discussion	Unknown

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Recommended Actions for FY 2010 - Economic Opportunity and Development

Recommendation	GG# *	Year	Action	Budget
Convene dialogues on regional science and technology network, labor and job training needs to establish clear goals and objectives	2	2009-2011	Schedule Economic Summit	Unknown
Secure three shovel-ready sites, with one certified in FY 2010, and one filled by FY 2011	2	2010-2011	One Site Shovel Ready/Certified	Dedicated May, 2009
Five net new high technology start-ups	2	2010	Staff Pursuing	Unknown
If resources allow, fund ombudsman within Office of the City Manager	2	2010	No Action/More Discussion	FY09 \$55,000
Develop process for analyzing business licenses and SIC codes to identify trends and evaluate contributions of various areas, including the arts, to economic development.	2		No Action/More Discussion	Yes
Partner with the University of Missouri to obtain \$300,000	2		No Action/More Discussion	Unknown

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Recommended Actions for FY 2010 and 2011 - Public Safety

Recommendation	GG# *	Year	Action	Budget
Complete installation of red light cameras	1	2010	Phase I-2 Approaches Completed by 7/09 Phase II-14 Approaches Completed	\$306,735-2 1/2 FTE Attorneys and 2 1/2 FTE ASA III. May required more staffing at future date.
Establish Civilian Review Board	1	2010	1st Read Legislation June 1, 2009 and Special Council Meeting June 8, 2009	88000
Complete strategic plan	1	2009-2011	No Action/More Discussion	Unknown
Convene dialogues on coordination of justice system and public safety	1		Further Discussion With Police	Unknown
Enforce underage tobacco and alcohol laws so as to raise compliance rate to at least 75% by end of 2011	1		Further Discussion With Police	Unknown

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Recommended Actions for FY 2010 - Health and Social Services

Recommendation	GG# *	Year	Action	Budget
Implement CIMS process and technology	1	2010-2011	On-Going	\$10,000 Annual
Build inter-organizational relationships so as to create a more accessible and cooperative network of community resources	1	2010-2011	On-Going Training With Police and Prison Reentry Program. Multiple Work Groups meeting Regularly. Community Intervention Team/Training and Staff Involvement with Prison Reentry Program	No Fiscal Impact
Enforce underage tobacco and alcohol laws so as to raise compliance rate to at least 75% by end of 2011	1	2009-2011	More Staff Discussion with Police. Youth Prevention Underway	Unknown
Integrate health profession into dialogues on justice system and public safety	1		More Staff Discussion with Police	Unknown

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Recommended Actions for FY 2010 - Recreation and Cultural Activities

Recommendation	GG# *	Year	Action	Budget
Convene a gathering of artists, foster collaboration	1	2012	Co-Sponsored Local Workshop in 2009 and Columbia Location for State Historical Session. Explore Other Opportunities	No Fiscal Impact
Update Parks and Recreation Master Plan	1	2009-2010	Start in FY2010 and Adopt Plan Tentatively FY2012	No Fiscal Impact
Fund and complete capital improvement program projects	1	2010	In Progress	FY 09 \$2-\$3 million for 17 Projects
Develop and pass ballot issue for renewal or expansion of park sale tax	1	2010	Council Decision. November/2011 Ballot Issue	If Ballot Issue Fails, Reduction of Revenues from \$2-\$3million to \$150,000
Evaluate use of city land for community gardens, develop policies and procedures re same	1		No Action/More Discussion	Minimal

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Recommended Actions for FY 2010 - Other: Education and Inclusion

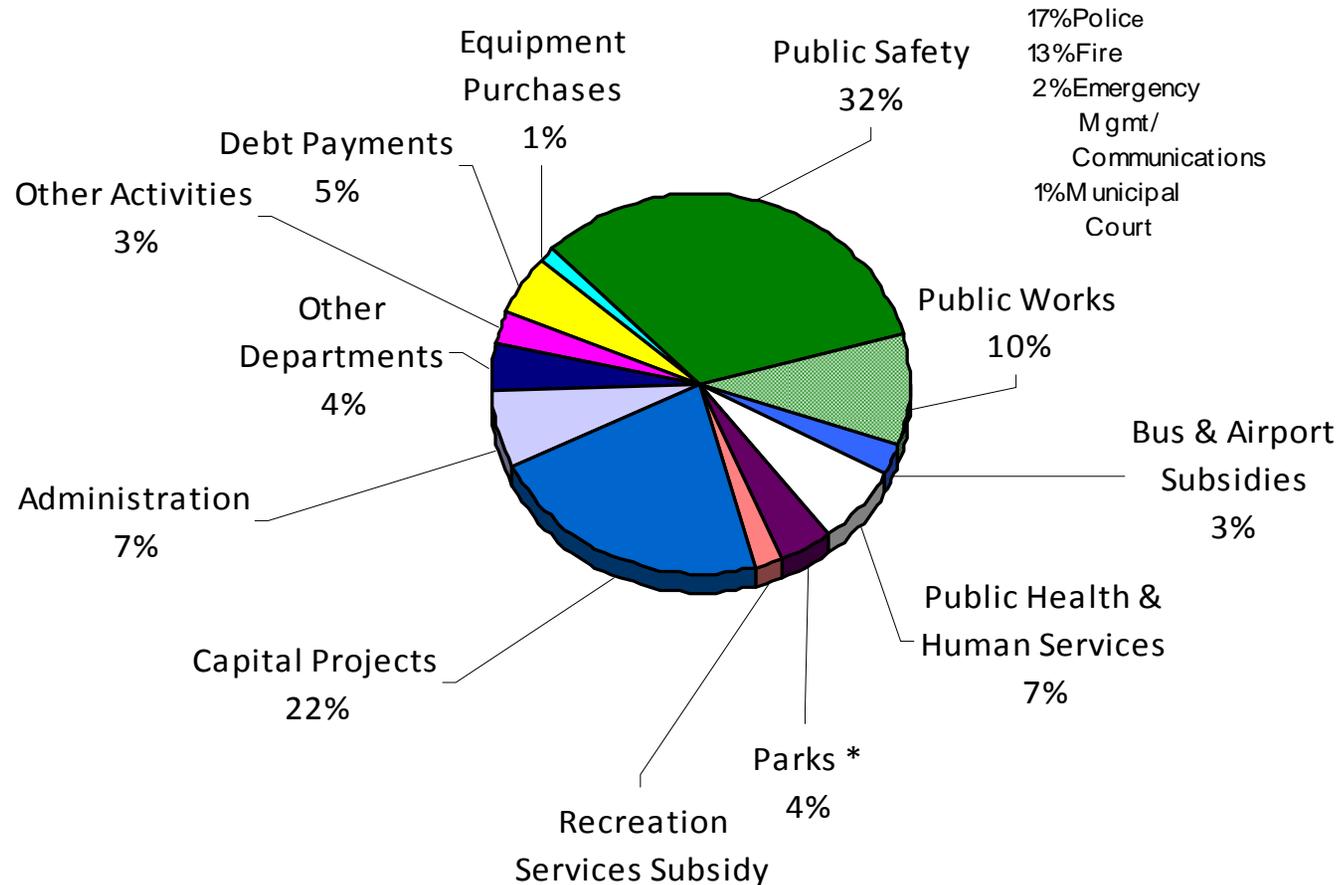
Recommendation	GG# *	Year	Action	Budget
Convene dialogues on three program areas from 2007 Vision Report	3	2010-2011	Preliminary Discussion with CMO/More Discussion	Unknown
Help sponsor Early Childhood Summit	3	2010, 2011	No Action/More Discussion	Unknown
Accessibility review of City facilities	1		No Action/More Discussion. Staff Working on Transition Plan	No Fiscal Impact

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General Government

Where the money goes:

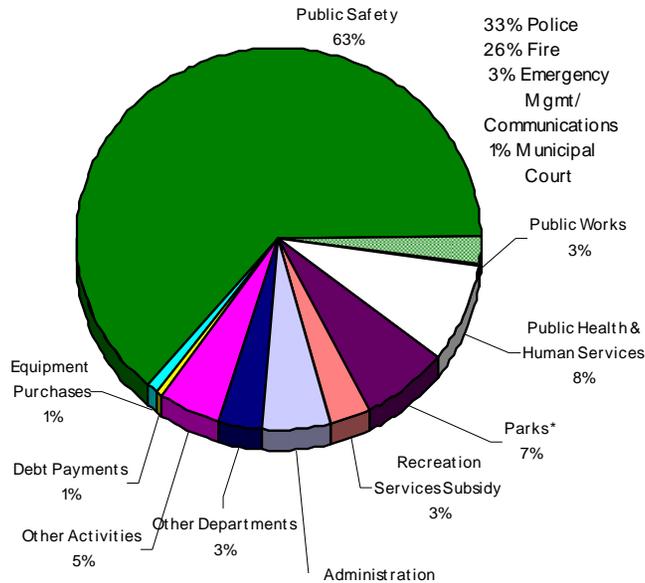
Total Sources Allocated



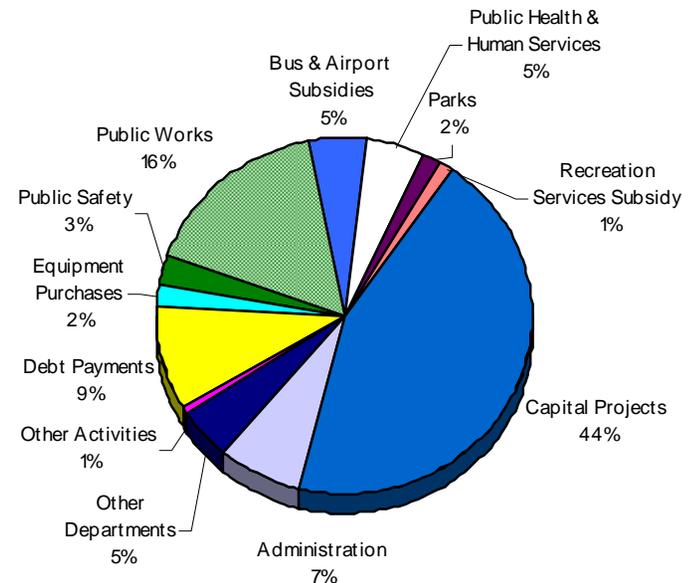
Summary of Mini Retreat –

General Government – Where the Money Goes:

General Sources Allocated



Dedicated Sources Allocated



Mini Retreat Summary – General Government Operations

- The City will draw down or spend a significant portion of reserves in 2009 and 2010
- 2009 Estimated Budget – projected to come in at \$2.3 million under budget (3% below budget)
- FY 2010 – cost of providing core services will increase \$2.5 to \$3 million. City may need to cut \$3 - \$4 million from projections to address the gap between revenues and expenses. FY 2010 expenses may be less than FY 2009 budgeted expenses.
- FY 2011 – cost of providing core services will increase \$2.5 to \$3 million. City may need to cut an additional \$2.5 to \$3.5 million to address the gap between revenues and expenses.

Mini Retreat Summary – Subsidized Enterprise Operations

- Recreation Services, Bus, and Airport do not generate enough revenues to cover the cost of their operations.
- These operations receive subsidies from Transportation Sales Tax and Parks Sales Tax.
- Due to economic downturns, there is reduced availability of Transportation Sales Tax and Parks Sales Tax to bridge the gap between revenues and expenses in these operations

Parks Sales Tax 2010 Allocation

	2009	2010	2011
Annual Sales Tax	4,538,310	4,561,002	3,472,062
Operating Support			
General Fund Transfer	1,045,000	1,045,000	1,045,000
Recreation Operating Subsidy	637,725	637,725	637,725
Total Operating Support	1,682,725	1,682,725	1,682,725
Available for Capital	2,855,585	2,878,277	1,789,337
Capital			
Debt Payment	1,016,837	1,017,287	1,016,044
Capital Projects *	1,890,000	2,635,000	1,720,000
Total Capital	2,906,837	3,652,287	2,736,044
Net Cash Flow	(51,252)	(774,010)	(946,707)

Growth Rate for Tax	0.50%	1.50%
Growth Rate of Operating Support	0.00%	0.00%

* Projects as outlined on the ballot.

Transportation Sales Tax 2010 Allocation

	2009	2010	2010 CIP Needs	2011	2011 CIP Needs
Annual Sales Tax	9,077,940	9,123,330		9,260,180	
Operating Support					
General Fund Transfer	6,142,500	6,142,500		6,142,500	
Bus Operating Subsidy	1,612,500	1,612,500		1,612,500	
Airport Operating Subsidy	1,120,250	1,120,250		1,120,250	
Total Operating Support	8,875,250	8,875,250		8,875,250	
Available for Capital	202,690	248,080		384,930	
Capital					
Streets & Sidewalks	150,000	TBD	150,000	TBD	150,000
Transit	167,118	TBD	69,304	TBD	657,200
Airport	227,000	TBD	371,417	TBD	1,015,847
Total Capital	544,118	-	590,721	-	1,823,047
Net Cash Flow	(341,428)	248,080		384,930	

Growth Rate Tax	0.50%	1.50%
Growth Rate G.F Transfer	0.00%	0.00%
Growth Rate Bus Subsidy	0.00%	0.00%
Growth Rate Airport Subsidy	0.00%	0.00%

Transportation Sales Tax CIP Needs:

Streets & Sidewalks:

Annual Landscaping

\$75,000

\$75,000

Annual Pedestrian Bike and Traffic Safety

\$75,000

\$75,000

Total Streets & Sidewalks Transp. Sales Tax Needs

\$150,000

\$150,000

Transit:

Automated Veh Locator (AVL_ system - GPS

\$6,004

Replace (4) Paratransit Vehicles

\$6,000

Rpl. #374 & #375 40' Transit buses

\$8,000

Rpl. (2) 40' Buses #1965 & 1966

\$152,900

Rpl. (2) Paratransit Vans #1937 & 1938

\$9,700

Rpl. (2) Paratransit Vehicles

\$39,600

Rpl. (6) 35' New Flyer Buses #1892 - 1897

\$504,300

Total Transit Transp. Sales Tax Needs

\$69,304

\$657,200

Airport:

Annual Gen. Improvements

\$50,000

\$50,000

Air Traffic Control Tower Road Improvements

\$40,000

Airport Landside Pavement Improvements

\$50,000

Airport Maintenance Shop Expansion

\$750,000

General Aviation apron & Taxi Parking

\$40,000

Main Terminal Roof Replacement

\$185,000

Realign Route H for TW Expansion

\$13,417

\$135,847

SRE High Speed Broom

\$24,250

Upgrade Crosswind Runway 13-31 (Design)

\$48,750

Total Airport Transp. Sales Tax Needs

\$371,417

\$1,015,847

Total CIP Transportation Sales Tax Needs

\$590,721

\$1,823,047

General Fund - 2010 Base Expenditure Forecast

		General	Dedicated	Total
U S E S	Public Safety:			
	Police	\$18,850,000	\$450,000	\$19,300,000
	Fire	\$14,690,000	\$50,000	\$14,740,000
	Emergency Management & Communications	\$1,830,000	\$1,000,000	\$2,830,000
	Municipal Court	\$750,000		\$750,000
	Public Works:			
	Administration & Engineering	-	\$2,310,000	\$2,310,000
	Streets & Traffic	\$60,000	\$6,590,000	\$6,650,000
	Get About Grant	-	\$320,000	\$320,000
	Protective Inspections	\$770,000	\$690,000	\$1,460,000
	Bus & Airport Subsidy	-	-	-
	Public Health & Human Services			
	Environmental and Health	\$2,910,000	\$2,330,000	\$5,240,000
	Animal Control	\$330,000	\$180,000	\$510,000
	Community Services	\$1,300,000	\$80,000	\$1,380,000
	Social Services	\$340,000	\$30,000	\$370,000
	Planning	\$820,000	\$360,000	\$1,180,000
	Economic Development	\$390,000	\$10,000	\$400,000
	Cultural Affairs	\$400,000	\$40,000	\$440,000
	Parks	\$3,870,000	\$1,045,000	\$4,910,000
	Recreation Services Subsidy	\$1,710,000	-	\$1,710,000
	Administration			
	City Council	\$120,000	\$150,000	\$270,000
	City Clerk	\$120,000	\$160,000	\$280,000
	City Manager	\$510,000	\$670,000	\$1,180,000
	Finance	\$1,570,000	\$2,060,000	\$3,630,000
	Human Resources	\$440,000	\$580,000	\$1,020,000
Law	\$430,000	\$580,000	\$1,010,000	
Other:				
Volunteer Services	\$280,000	-	\$280,000	
Other	\$870,000	\$190,000	\$1,060,000	
Street Lighting	\$1,460,000	-	\$1,460,000	
Fire Territorial Agreement	\$350,000	-	\$350,000	
Total Uses Before Transfers, Equipment & Capital Projects	\$53,360,000	\$19,875,000	\$73,230,000	
Equipment	-	-	-	
Capital Projects				
Debt Payment				
Total Uses	\$53,360,000	\$19,875,000	\$73,230,000	
Net Transfers	(\$1,110,000)	\$7,420,000	\$6,310,000	
Amount of Reserves Saved (Used)	(\$5,030,000)	(\$5,000)	(\$5,030,000)	

General Fund - 2010 Base Expenditure Forecast		Budget Reductions using General Expenditures				
		1.0%	2.5%	5.0%	7.5%	10.0%
U S e s	Public Safety:					
	Police	\$190,000	\$470,000	\$940,000	\$1,410,000	\$1,890,000
	Fire	\$150,000	\$370,000	\$730,000	\$1,100,000	\$1,470,000
	Emergency Management & Communications	\$20,000	\$50,000	\$90,000	\$140,000	\$180,000
	Municipal Court	\$10,000	\$20,000	\$40,000	\$60,000	\$80,000
	Public Works:					
	Administration & Engineering					
	Streets & Traffic					\$10,000
	Get About Grant					
	Protective Inspections	\$10,000	\$20,000	\$40,000	\$60,000	\$80,000
	Bus & Airport Subsidy					
	Public Health & Human Services					
	Environmental and Health	\$30,000	\$70,000	\$150,000	\$220,000	\$290,000
	Animal Control		\$10,000	\$20,000	\$20,000	\$30,000
	Community Services	\$10,000	\$30,000	\$70,000	\$100,000	\$130,000
	Social Services		\$10,000	\$20,000	\$30,000	\$30,000
	Planning	\$10,000	\$20,000	\$40,000	\$60,000	\$80,000
	Economic Development		\$10,000	\$20,000	\$30,000	\$40,000
	Cultural Affairs		\$10,000	\$20,000	\$30,000	\$40,000
	Parks	\$40,000	\$100,000	\$190,000	\$290,000	\$390,000
	Recreation Services Subsidy	\$20,000	\$40,000	\$90,000	\$130,000	\$170,000
	Administration					
	City Council			\$10,000	\$10,000	\$10,000
City Clerk			\$10,000	\$10,000	\$10,000	
City Manager	\$10,000	\$10,000	\$30,000	\$40,000	\$50,000	
Finance	\$20,000	\$40,000	\$80,000	\$120,000	\$160,000	
Human Resources		\$10,000	\$20,000	\$30,000	\$40,000	
Law		\$10,000	\$20,000	\$30,000	\$40,000	
Other:						
Volunteer Services		\$10,000	\$10,000	\$20,000	\$30,000	
Other	\$10,000	\$20,000	\$40,000	\$70,000	\$90,000	
Street Lighting	\$10,000	\$40,000	\$70,000	\$110,000	\$150,000	
Fire Territorial Agreement						
Total Uses Before Transfers, Equipment & Capital Projects						
Equipment						
Capital Projects						
Debt Payment						
Total Uses	\$ 540,000	\$ 1,370,000	\$ 2,750,000	\$ 4,120,000	\$ 5,490,000	