



Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
O-1 Other							
O-1 (2)	Objective 2: Establish a locally administered Housing Trust Fund to help provide decent affordable housing.	Section 17 Loan repayments (State Prog.)		2010		0	#DIV/0!
				2011		0	#DIV/0!
		NSP Program Income		2012		0	#DIV/0!
				2013		1	#DIV/0!
		Source of Funds #3		2014		0	#DIV/0!
							#DIV/0!
		Source of Funds #1					#DIV/0!
							#DIV/0!
		Source of Funds #2					#DIV/0!
							#DIV/0!
	<i>Accomplishments in 2014: None. Columbia Housing Authority incorporated a new housing trust organization in 2013 and currently holds 5 NSP properties in trust.</i>	Source of Funds #3					#DIV/0!
							#DIV/0!
		Source of Funds #1					#DIV/0!
							#DIV/0!
						#DIV/0!	
						#DIV/0!	
						#DIV/0!	
						#DIV/0!	
						#DIV/0!	



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O-1 Other							
O-1 (3)	Objective 3: Create a new position for an affordable housing planner to act as the City's advocate for comprehensively developing affordable housing recommendations contained in this report.	Source of Funds #1		2010	1	1	100%
				2011	0	0	#DIV/0!
		Source of Funds #2		2012	0	0	#DIV/0!
				2013	0	0	#DIV/0!
		Source of Funds #3		2014	0	0	#DIV/0!
							#DIV/0!
							#DIV/0!
	Specific Annual Objective: <i>This position was completed in 2010 and was funded through the 2011 City fiscal year. The position ended in December of 2011 due to funding availability.</i>	Source of Funds #1					#DIV/0!
							#DIV/0!
		Source of Funds #2					#DIV/0!
							#DIV/0!
		Source of Funds #3					#DIV/0!
							#DIV/0!
							#DIV/0!
				#DIV/0!			
				#DIV/0!			
				#DIV/0!			



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O-1 Other							
O-1 (4)	Objective 4: Establish one or more committees to address the following topics: <ul style="list-style-type: none"> • Removing impediments to fair housing • Establishing a policy to address manufactured homes • The development of a local housing trust fund 	Source of Funds #1		2010	1	0	0%
				2011	1	0	0%
		Source of Funds #2		2012	1	1	100%
				2013	1	1	100%
		Source of Funds #3		2014	0	1	#DIV/0!
							#DIV/0!
		Source of Funds #1					#DIV/0!
							#DIV/0!
		Source of Funds #2					#DIV/0!
							#DIV/0!
	Specific Annual Objective: None for 2014. committee. <i>Accomplishments in 2014: City staff in the legal department formed a collaborative group to plan the next fair housing seminar to be held in 2015.</i>	Source of Funds #3					#DIV/0!
							#DIV/0!
		Source of Funds #1					#DIV/0!
		Source of Funds #2					#DIV/0!
	Source of Funds #3					#DIV/0!	
						#DIV/0!	



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DH-1 Availability/Accessibility of Decent Housing									
DH-1 (1)	Objective 5: Complete minor home repairs to make 130 owner occupied housing units accessible:	CDBG	Houses Addressed; Average Cost of \$1,428/house	2010	26	20	77%		
				2011	26	23	88%		
		Source of Funds #2		2012	26	23	88%		
		Source of Funds #3		2013	26	28	108%		
				2014	26	21	81%		
		MULTI-YEAR GOAL					130	115	88%
		Source of Funds #1	Performance Indicator #2				#DIV/0!		
		Source of Funds #2					#DIV/0!		
		Source of Funds #3					#DIV/0!		
							#DIV/0!		
	Specific Annual Objective: 26 homes are proposed for 2014. <i>Accomplishments in 2014: 21 homes including, 8 emergency repairs, and 13 homes served by Boone County Council on Aging.</i>	Source of Funds #3	MULTI-YEAR GOAL					0	#DIV/0!
		Source of Funds #1	Performance Indicator #3				#DIV/0!		
		Source of Funds #2					#DIV/0!		
		Source of Funds #3					#DIV/0!		
							#DIV/0!		
MULTI-YEAR GOAL						0	#DIV/0!		



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DH-1 Availability/Accessibility of Decent Housing									
DH-1 (2)	Objective 6: Complete accessibility improvement to make decent housing accessible for 30 households:	CDBG	Houses Addressed, average cost of \$4,361	2010	6	5	83%		
				2011	6	3	50%		
		Source of Funds #2		2012	6	8	133%		
		Source of Funds #3		2013	6	16	267%		
				2014	6	6	100%		
	MULTI-YEAR GOAL					30	38	127%	
	Specific Annual Objective: 6 homes proposed for 2014. <i>Accomplishments in 2014: 6 homes completed by the Services for Independent Living Ramp program.</i>	Source of Funds #1							
		Source of Funds #2							
		Source of Funds #3							
								0	
		Source of Funds #1							
		Source of Funds #2							
		Source of Funds #3							
								0	



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DH-1 Availability/Accessibility of Decent Housing									
DH-1 (3)	Objective 7: Provide home maintenance education to 150 Persons to help access decent housing:	CDBG	Persons Attending Classes	2010	30	44	147%		
				2011	30	13	43%		
		Source of Funds #2		2012	30	20	67%		
		Source of Funds #3		2013	30	36	120%		
				2014	30	23	77%		
					MULTI-YEAR GOAL		150	136	91%
		Source of Funds #1							
		Source of Funds #2							
		Source of Funds #3							
		Specific Annual Objective: 30 Persons were proposed to attend classes in 2014, provided through University of Missouri Extension and Columbia Water and Light. <i>Accomplishments in 2014: 23 persons completed the Homeworks Classes.</i>							
	Source of Funds #1								
	Source of Funds #2								
	Source of Funds #3								



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DH-1 Availability/Accessibility of Decent Housing								
DH-1 (4)	Objective 8: Provide homeownership education to 750 persons to allow access to the purchase of decent housing	CDBG	Persons Attending	2010	150	118	79%	
				2011	150	97	65%	
		Source of Funds #2		2012	150	102	68%	
				2013	150	75	50%	
		Source of Funds #3		2014	150	87	58%	
	MULTI-YEAR GOAL					750	479	64%
	Specific Annual Objective: 150 persons proposed for 2014. <i>Accomplishments for 2014: Homeownership classes, 87 persons.</i>							



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DH-1 Availability/Accessibility of Decent Housing								
DH-1 (5)	Objective 9: Expand consumer education programs on energy management, conservation, budgeting, managing credit, and the home buying process to make decent affordable housing available:	CDBG	Increase in the Number of Persons Attending Classes; Performance Measurement will be calculated using year end data for each class totals	2010	427	244	57%	
				2011		194	#DIV/0!	
		CHA Self-Sufficiency Programs		2012		175	#DIV/0!	
				2013		106	#DIV/0!	
		Source of Funds #3		2014		162	#DIV/0!	
		MULTI-YEAR GOAL				427	881	206%
		Source of Funds #1	Increase in Number of Classes	2010			#DIV/0!	
				2011			#DIV/0!	
		Source of Funds #2		2012			#DIV/0!	
				2013			#DIV/0!	
	Source of Funds #3	2014				#DIV/0!		
	MULTI-YEAR GOAL					0	#DIV/0!	
	The City has exceeded Objective 9 five year goals: Accomplishments for 2014: 162 attendees, 87 <i>Homebuyer</i> , 23 <i>Home Maintenance</i> , and 52 for <i>Moneysmart</i> .	Source of Funds #1	Increase in number of class providers	2010		0	#DIV/0!	
				2012			#DIV/0!	
		Source of Funds #2		2012			#DIV/0!	
				2013			#DIV/0!	
		Source of Funds #3		2014			#DIV/0!	
		MULTI-YEAR GOAL					0	#DIV/0!



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DH-1 Availability/Accessibility of Decent Housing							
DH-1 (6)	Objective 10: Adopt "Universal Design" provisions to make affordable housing accessible.	Source of Funds #1	Building Code Revision	2010		0	#DIV/0!
				2011		0	#DIV/0!
		Source of Funds #2		2012		0	#DIV/0!
				2013		1	#DIV/0!
		Source of Funds #3	2014		0	#DIV/0!	
	Specific Annual Objective: Actions contemplated include inclusion of Universal Design principles in the City's Comprehensive Plan; possibly to be implemented in future years, as part of the City's building code. <i>Accomplishments for 2014: The City has Universal Design requirements in all HUD funded new construction homes. .</i>	Source of Funds #1					
		Source of Funds #2					
		Source of Funds #3					
		Source of Funds #1					
		Source of Funds #2					
		Source of Funds #3					



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DH-1 Availability/Accessibility of Decent Housing							
DH-1 (7)	Objective 11: A total of 173 housing units will be constructed or repaired to provide access to decent affordable housing for senior citizens:	CDBG	Housing Units Constructed or repaired	2010	69	55	80%
				2011	26	21	81%
		HOME		2012	26	23	88%
				2013	26	40	154%
		Low Income Housing Tax Credits		2014	26	20	77%
		MULTI-YEAR GOAL			173	159	92%
		MHDC Loan and Equity Funding					
		Source of Funds #2					
	Specific Annual Objective: 26 are proposed for 2014 as a part of the Boone County Council on Aging Senior Home Repair program and other housing and community development programs. <i>Accomplishments: 20 housing units; Boone County Council on Aging Senior Repair Program 13 homes. SIL Ramp Program 1 ramps. City Minor Home Repair Program 5 homes. City rehab program 1 unit.</i>	Source of Funds #3					
		Source of Funds #1					
		Source of Funds #2					
		Source of Funds #3					



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DH-1 Availability/Accessibility of Decent Housing								
DH-1 (8)	Objective 12: Make an additional 60 units of decent housing available for non-homeless mentally ill persons:	HOME	Non-Homeless Mentally Ill Households Addressed	2010	8	9	113%	
		HPRP (ARRA) Funds		2011	18	30	167%	
		Source of Funds #3		2012	8	31	388%	
				2013	8	37	463%	
				2014	18	37	206%	
	MULTI-YEAR GOAL					60	144	240%
		Source of Funds #1						
		Source of Funds #2						
	Specific Annual Objective: 18 units are proposed for 2014. <i>Accomplishments for 2014: 37 mentally ill households were provided Tenant-Based Rental Assistance.</i>	Source of Funds #3						
		Source of Funds #1						
		Source of Funds #2						
		Source of Funds #3						
		Source of Funds #1						
		Source of Funds #2						
Source of Funds #3								



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DH-1 Availability/Accessibility of Decent Housing									
DH-1 (9)	Objective 13: An additional 101 units of decent housing will be made accessible to persons with physical disabilities through construction, renovation, or alternations.	HOME	Housing Units Addressed	2010	47	47	100%		
				2011	29	4	14%		
		Low Income Housing Tax Credits		2012	5	8	160%		
				2013	5	16	320%		
		MHDC HOME Funding		2014	15	6	40%		
		MULTI-YEAR GOAL					101	81	80%
		MHDC Loan							
		CDBG							
		Source of Funds #3							
		Source of Funds #1							
	Source of Funds #2								
	Source of Funds #3								
	Specific Annual Objective: 5 units are proposed for 2014 <i>Accomplishments for 2014 include 6 unit through SIL's Ramp Program.</i>								



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DH-1 Availability/Accessibility of Decent Housing								
DH-1 (10)	Objective 14: Expand transitional housing units by 40 by 2014 to make decent housing accessible to homeless populations. A total of 15 of these units will be allocated to persons living in families with children.	HUD HPRP Program	Households Assisted with Rental Assistance	2010	8	18	225%	
				2011	8	32	400%	
		Source of Funds #2		2012	8	300	3750%	
				2013	8	10	125%	
		Source of Funds #3		2014	8	5	63%	
		MULTI-YEAR GOAL				40	365	913%
			Source of Funds #1					
			Source of Funds #2					
			Source of Funds #3					
	Specific Annual Objective: 8 additional units are estimated to be provided to homeless households in 2014 as a part of the Homeless Prevention and Rapid Response Re-Housing Program and at Reality House. <i>Accomplishments for 2014: 5 transitional housing units renovated through CDBG.</i>	Source of Funds #1						
		Source of Funds #2						
		Source of Funds #3						



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DH-1 Availability/Accessibility of Decent Housing									
DH-1 (11)	Objective 14A: Provide homeless prevention funding in the form of rental or utility assistance to at least 24 households to ensure access to decent affordable housing.	HOME	Households Assisted	2010	12	67	558%		
				2011	12	67	558%		
		HPRP ARRA		2012	0	109	#DIV/0!		
				2013	0	37	#DIV/0!		
		Source of Funds #3		2014	0	37	#DIV/0!		
		MULTI-YEAR GOAL					24	317	1321%
		Source of Funds #1							
		Source of Funds #2							
		Source of Funds #3							
	Specific Annual Objective: 0 units are proposed for 2014 through Tenant-Based Rental Assistance (TBRA) and assistance through the Homeless Prevention and Rapid Response Re-Housing Program (HPRP). <i>TBRA: 37 households.</i>	Source of Funds #1							
		Source of Funds #2							
		Source of Funds #3							



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DH-1 Availability/Accessibility of Decent Housing								
DH-1 (12)	Objective 15: Expand permanent housing assistance units by 79 by 2014 to make decent housing accessible to homeless households with permanent disabilities. A minimum of 25 of these units will be provided to persons in families with children.	VA	Number of additional available housing slots for permanent housing for the homeless	2010	15	30	200%	
		Source of Funds #2		2011	16	0	0%	
		Source of Funds #3		2012	16	0	0%	
				2013	16	0	0%	
				2014	16	0	0%	
	MULTI-YEAR GOAL					79	30	38%
	Specific Annual Objective: 16 additional units are proposed for 2014. <i>Accomplishments for 2014: None.</i>	Source of Funds #1						
		Source of Funds #2						
		Source of Funds #3						
		Source of Funds #1						
		Source of Funds #2						
		Source of Funds #3						



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DH-1 Availability/Accessibility of Decent Housing								
DH-1 (13)	Objective 16: Provide funding for at least one fair housing organization; to provide fair housing counseling, education, and information and referral for the general public for the purpose of allowing access to decent affordable housing.	CDBG	Number of organizations assisted	2010	0	1	#DIV/0!	
				2011	1	0	0%	
		Source of Funds #2		2012	0	1	#DIV/0!	
				2013	0	1	#DIV/0!	
		Source of Funds #3		2014	0	1	#DIV/0!	
		MULTI-YEAR GOAL				1	4	400%
		Source of Funds #1	Number of Persons Assisted	2010			#DIV/0!	
				2011			#DIV/0!	
		Source of Funds #2		2012			#DIV/0!	
				2013			#DIV/0!	
	Source of Funds #3	2014			7	#DIV/0!		
	MULTI-YEAR GOAL					7	#DIV/0!	
	Specific Annual Objective: None. <i>Accomplishments for 2014: The City funded 1/2 fte to conduct fair housing counseling, outreach and education. 7 complaints were receive by City legal department staff in 2014.</i>							
		Source of Funds #1						
	Source of Funds #2							
	Source of Funds #3							



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DH-2 Affordability of Decent Housing								
DH-2 (1)	Objective 17: Provide homeownership assistance to make existing decent housing affordable for 150 homeowners;	HOME	Housing Units Purchased	2010	30	7	23%	
				2011	30	12	40%	
		Source of Funds #2		2012	30	12	40%	
				2013	30	15	50%	
		Source of Funds #3		2014	30	17	57%	
		MULTI-YEAR GOAL				150	63	42%
		Source of Funds #1						
		Source of Funds #2						
		Source of Funds #3						
	Specific Annual Objective: <i>Accomplishments for 201 include Homeownership Assistance Program funds to 17 housing units.</i>	Source of Funds #1						
		Source of Funds #2						
		Source of Funds #3						



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DH-2 Affordability of Decent Housing									
DH-2 (2)	Objective 18: Provide construction or homeownership financing to make 60 new homes affordable to owner occupants;	HOME	Number of newly constructed housing units sold.	2010	12	10	83%		
				2011	12	9	75%		
		Source of Funds #2		2012	12	10	83%		
				2013	12	17	142%		
		Source of Funds #3		2014	12	4	33%		
					MULTI-YEAR GOAL		60	50	83%
		Source of Funds #1							
		Source of Funds #2							
		Source of Funds #3							
	Specific Annual Objective: 12 new units are proposed for 2014. <i>Accomplishments for 2014: 4 homes completed.</i>		Source of Funds #1						
			Source of Funds #2						
			Source of Funds #3						



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DH-2 Affordability of Decent Housing								
DH-2 (3)	Objective 19: Provide construction financing for public infrastructure to allow the construction of 25 new housing units; making decent housing affordable.	CDBG	Number of affordable housing units sold that benefitted from public infrastructure financing	2010	5	5	100%	
				2011	5	5	100%	
				2012	5	5	100%	
				2013	5	0	0%	
				2014	5	0	0%	
		Source of Funds #3	MULTI-YEAR GOAL			25	15	60%
		Source of Funds #1						
		Source of Funds #2						
		Source of Funds #3						
		Source of Funds #1						
	Source of Funds #2							
	Source of Funds #3							
	Specific Annual Objective: 5 units proposed for 2014. <i>Accomplishments for 2014 so far:</i>							



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DH-2 Affordability of Decent Housing								
DH-2 (4)	Objective 20: 16 households will participate in the Section 8 Homeownership Assistance Program or Individual Development Account Program during the plan period to make decent housing affordable.	CDBG	Homes Purchased	2010	3	0	0%	
				2011	4	0	0%	
		Section 8		2012	4	10	250%	
				2013	4	10	250%	
		Source of Funds #3		2014	5	10	200%	
		MULTI-YEAR GOAL				20	30	150%
		Source of Funds #1						
		Source of Funds #2						
		Source of Funds #3						
		Source of Funds #3						
	Specific Annual Objective: For 2014, five houses are projected to receive assistance in 2014. <i>Accomplishments so far for 2014: 10 participants enrolled in the Section 8 Homeownership Assistance Program in 2014.</i>	Source of Funds #1						
		Source of Funds #2						
		Source of Funds #3						



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DH-2 Affordability of Decent Housing								
DH-2 (5)	Objective 21: The City will help the Columbia Housing Authority provide rental assistance to 100 households using HOME funding to make decent housing affordable to homeless and near-homeless households.	HOME	Number of Households Assisted	2010	20	24	120%	
		Source of Funds #2		2011	20	28	140%	
		Source of Funds #3		2012	20	31	155%	
				2013	20	37	185%	
				2014	20	37	185%	
			MULTI-YEAR GOAL			100	157	157%
		Source of Funds #1						
		Source of Funds #2						
		Source of Funds #3						
	Specific Annual Objective: 20 households are projected to receive assistance in 2014. <i>Accomplishments for 2014: The provision of Tenant-Based Rental Assistance to 37 households.</i>	Source of Funds #1						
		Source of Funds #2						
		Source of Funds #3						



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DH-2 Affordability of Decent Housing								
DH-2 (6)	Objective 22: Develop affordable housing criteria included in a Development Agreement to make decent housing affordable: <ul style="list-style-type: none"> • Modify the zoning code to allow higher density housing options for both single family and multi-family residential categories • Encourage infill development by modifying regulations to allow non-conforming lots within the central city without Board of Adjustment oversight • Establish a fast track development process 	Source of Funds #1	2012 A draft of Comprehensive Plan document is Complete.	2010	1	0	0%	
				2011	0	0	#DIV/0!	
		Source of Funds #2		2012	0	1	#DIV/0!	
				2013	0	1	#DIV/0!	
		Source of Funds #3		2014	0	0	#DIV/0!	
					MULTI-YEAR GOAL		2	#DIV/0!
		Source of Funds #1						
		Source of Funds #2						
		Source of Funds #3						
		<i>Accomplishments for 2014: The comprehensive plan was approved by Council in 2013. The City began the process of evaluating zoning ordinances and implementing the comprehensive plan.</i>						
	Source of Funds #1							
	Source of Funds #2							
	Source of Funds #3							



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DH-3 Sustainability of Decent Housing								
DH-3 (1)	Objective 23: Rehabilitate 75 owner occupied homes to make decent affordable housing sustainable.	CDBG	Housing brought up to the City's Rehabilitation Standard	2010	15	6	40%	
		HOME		2011	15	5	33%	
		City Supersavers Loan		2012	15	11	73%	
				2013	15	14	93%	
				2014	15	5	33%	
	MULTI-YEAR GOAL					75	41	55%
	Specific Annual Objective: 15 houses proposed for 2014. <i>Accomplishments for 2014: 5 total home rehabilitation projects.</i>	CMCA Weatherization						
		NSP Funds						
		Source of Funds #3						
		Source of Funds #1						
		Source of Funds #2						
		Source of Funds #3						



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DH-3 Sustainability of Decent Housing									
DH-3 (2)	Objective 24: Continue to provide funding for a code enforcement officer designated exclusively for Neighborhood Response Team (NRT) areas of the community with the goal of eliminating substandard conditions for 700 housing units and commercial properties in the NRT Team Area; and for commercial property in neighborhoods adjacent to the NRT Area; in order to make decent housing sustainable. Specific Annual Objective: 146 housing units projected for 2014: <i>Accomplishments for 2014: The Neighborhood Response Team cited 108 properties for violations, and 77 properties were brought into compliance.</i>	CDBG	Housing Units Brought to City Code (Exterior)	2010	146	83	57%		
		City GF		2011	146	108	74%		
		Source of Funds #3		2012	146	132	90%		
				2013	146	64	44%		
				2014	146	108	74%		
		MULTI-YEAR GOAL					730	495	68%
		Source of Funds #1							
		Source of Funds #2							
		Source of Funds #3							
		Source of Funds #1							
		Source of Funds #2							
		Source of Funds #3							



Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed	
DH-3 Sustainability of Decent Housing								
DH-3 (3)	Objective 25: The Code Deficiency Abatement Program is expected to address 30 owner occupied homes to make decent housing sustainable.	CDBG	Housing Units Repaired	2010	6	4	67%	
				2011	6	5	83%	
		Source of Funds #2		2012	6	3	50%	
				2013	6	2	33%	
		Source of Funds #3		2014	6	6	100%	
						30	20	67%
		Source of Funds #1						
		Source of Funds #2						
		Source of Funds #3						
	Specific Annual Objective: 6 houses should be addressed in 2014. <i>Accomplishments in 2014: 6 houses.</i>	Source of Funds #1						
		Source of Funds #2						
		Source of Funds #3						



Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed		
DH-3 Sustainability of Decent Housing									
DH-3 (4)	Objective 26: The Dilapidated Building Demolition Program will include the demolition and redevelopment of 20 Houses to make decent housing sustainable.	CDBG	Structures Demolished	2010	4	2	50%		
				2011	4	1	25%		
		Source of Funds #2		2012	4	3	75%		
				2013	4	3	75%		
		Source of Funds #3		2014	4	4	100%		
					MULTI-YEAR GOAL		20	13	65%
		Source of Funds #1							
		Source of Funds #2							
		Source of Funds #3							
	Specific Annual Objective: 4 houses were proposed to be addressed in 2014. <i>Accomplishments for 2014: 4 homes demolished.</i>	Source of Funds #1							
		Source of Funds #2							
		Source of Funds #3							



Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed		
DH-3 Sustainability of Decent Housing									
DH-3 (5)	Objective 27: Not less than 33% of the housing units rehabilitated should be in the NRT Area for the purpose of making decent housing sustainable.	CDBG	% of housing units Rehabilitated	2010	33%	60%	182%		
				2011	33%	25%	76%		
		HOME		2012	33%	40%	121%		
				2013	33%	33%	100%		
		Source of Funds #3		2014	33%	40%	121%		
		MULTI-YEAR GOAL						1.98	#DIV/0!
		Source of Funds #1							
		Source of Funds #2							
		Source of Funds #3							
	Specific Annual Objective: Not less than 33% of the Housing Units in the Owner Occupied Housing Rehabilitation Program should be in the NRT Area. <i>Accomplishments for 2014: 40% of the homes completed (2 of 5) were located in the NRT Area.</i>	Source of Funds #1							
		Source of Funds #2							
		Source of Funds #3							



Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed	
DH-3 Sustainability of Decent Housing								
DH-3 (6)	Objective 28: A minimum of 6 properties will be subject to acquisition, rehabilitation, redevelopment, or land banking activities as a result of the Neighborhood Stabilization Act Program (NSP) in order to make decent housing sustainable.	Neighborhood Stabilization Act	Properties Purchased	2010	6	8	133%	
				2011	0	1	#DIV/0!	
		CDBG		2012	0	1	#DIV/0!	
				2013	0	1	#DIV/0!	
		Source of Funds #3		2014	0	4	#DIV/0!	
		MULTI-YEAR GOAL				6	15	250%
			Neighborhood Stabilization Act	Properties Rehabilitated	2010	2	1	50%
					2011	1	0	0%
		Source of Funds #2	2012		0	1	#DIV/0!	
					2013	0	1	#DIV/0!
	Source of Funds #3	2014	0		0	#DIV/0!		
	MULTI-YEAR GOAL				3	3	100%	
	Specific Annual Objective: Redevelopment of one house completed for 2014. <i>Accomplishments for 2014: Four properties were purchased and one home was redeveloped and sold in 2014.</i>	Neighborhood Stabilization Act	Properties Redeveloped	2010	0	0	#DIV/0!	
				2011	0	0	#DIV/0!	
		HOME		2012	1	0	0%	
		2013		1	1	100%		
Source of Funds #3		2014		1	1	100%		
MULTI-YEAR GOAL				3	2	67%		



Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
SL-1 Availability/Accessibility of Suitable Living Environment							
SL-1 (1)	Objective 29: Complete up to ten sidewalk and pedway projects over the next five years benefiting persons in the Neighborhood Enhancement Area (NEA); including ADA based improvements and improvements targeted to lower income neighborhoods; for the purpose of making a suitable living environment accessible.	CDBG	Sidewalk Projects Completed	2010	2	1	50%
				2011	2	2	100%
		CDBG-R		2012	2	1	50%
				2013	2	1	50%
		Non-Motorized Grant DOT		2014	2	2	100%
		MULTI-YEAR GOAL			10	7	70%
		Source of Funds #1					
		Source of Funds #2					
	Specific Annual Objective: Completion of two sidewalk projects are proposed for 2013. <i>Accomplishments so far in 2013: 1 projects completed.</i>	Source of Funds #3					
		Source of Funds #1					
		Source of Funds #2					
		Source of Funds #3					



Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
SL-1 Availability/Accessibility of Suitable Living Environment							
SL-1 (2)	Objective 30: Provide funding for at least 5 new shelters or 5 new buses to ensure accessibility for a suitable living environment.	CDBG	New bus purchased or shelter built	2010	1	0	0%
				2011	1	5	500%
		ARRA		2012	1	0	0%
				2013	1	0	0%
		ARRA FHA		2014	1	0	0%
		MULTI-YEAR GOAL			5	5	100%
		Source of Funds #1					
		Source of Funds #2					
	Specific Annual Objective: Buy one new bus or install one shelter in a lower income neighborhood proposed for 2013. <i>Accomplishments so far in 2013: None.</i>	Source of Funds #3					
		Source of Funds #1					
		Source of Funds #2					
		Source of Funds #3					



Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed
SL-1 Availability/Accessibility of Suitable Living Environment							
SL-1 (3)	Objective 31: Bring at least 5 community facilities into ADA compliance to provide access to a suitable living environment.	CDBG	Facilities made Accessible	2010	0	1	#DIV/0!
				2011	1	1	100%
		City Bonds		2012	1	0	0%
				2013	2	2	100%
				2014	1	0	0%
		MULTI-YEAR GOAL			5	4	80%
		Source of Funds #1					
		Source of Funds #2					
	Specific Annual Objective: Two facilities are proposed to be brought into ADA compliance in 2013. <i>Accomplishments for 2013: Renovations at Reality House and Boone County Family Health Center.</i>	Source of Funds #3					
		Source of Funds #1					
		Source of Funds #2					
		Source of Funds #3					



Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed	
SL-1 Availability/Accessibility of Suitable Living Environment								
SL-1 (4)	Objective 32: Expand and provide a suitable space to address the supportive service needs of homeless persons to provide them access to a suitable living environment.	CDBG	Facility Projects	2010	0	0	#DIV/0!	
				2011	0	0	#DIV/0!	
		Source of Funds #2		2012	1	0	0%	
				2013	0	0	#DIV/0!	
		Source of Funds #3		2014	0	0	#DIV/0!	
		MULTI-YEAR GOAL				1	0	0%
		Source of Funds #1						
		Source of Funds #2						
		Source of Funds #3						
	Specific Annual Objective: One facility was expected to be developed in 2013 to expand services to the homeless in a new day center. <i>Accomplishments for 2013: City Council set aside general revenue funding to purchase a homeless drop-in center site.</i>	Source of Funds #1						
		Source of Funds #2						
		Source of Funds #3						



Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed		
SL-1 Availability/Accessibility of Suitable Living Environment									
SL-1 (5)	Objective 33: Provide funding for three youth facility projects that have the primary purpose of youth services and programming; making available a suitable living environment.	CDBG	Community Facilities	2010	0	0	#DIV/0!		
				2011	1	1	100%		
		Source of Funds #2		2012	1	0	0%		
		Source of Funds #3		2013	1	0	0%		
				2014	0	1	#DIV/0!		
					MULTI-YEAR GOAL		3	2	67%
		Source of Funds #1							
		Source of Funds #2							
		Source of Funds #3							
	Specific Annual Objective: One facility is projected to be addressed in 2013. <i>Accomplishments for 2013: None projected or accomplished.</i>		Source of Funds #1						
			Source of Funds #2						
			Source of Funds #3						



Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed		
SL-1 Availability/Accessibility of Suitable Living Environment									
SL-1 (6)	Objective 34: Provide funding for the repair or rehabilitation of one facility addressing domestic violence for the purpose of accessing a suitable living environment.	CDBG	Community Facilities	2010	1	0	0%		
				2011	0	1	#DIV/0!		
		Source of Funds #2		2012	0	0	#DIV/0!		
				2013	0	0	#DIV/0!		
		Source of Funds #3		2014	0	0	#DIV/0!		
					MULTI-YEAR GOAL		1	1	100%
		Source of Funds #1							
		Source of Funds #2							
		Source of Funds #3							
	Specific Annual Objective: No objectives for 2013. <i>Accomplishments so far in 2013: None.</i>		Source of Funds #3						
			Source of Funds #1						
			Source of Funds #2						
			Source of Funds #3						



Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed		
SL-3 Sustainability of Suitable Living Environment									
SL-3 (1)	Objective 35: Three street projects, including reconstruction and other enhancements, are expected to be completed in the Neighborhood Enhancement Area to sustain a suitable living environment.	CDBG	Streets Improved	2010	0	1	#DIV/0!		
				2011	1	0	0%		
		Source of Funds #2		2012	0	0	#DIV/0!		
				2013	1	0	0%		
		Source of Funds #3		2014	1	0	0%		
					MULTI-YEAR GOAL		3	1	33%
		Source of Funds #1							
		Source of Funds #2							
		Source of Funds #3							
	Specific Annual Objective: No street projects were projected to be completed in 2013. <i>Accomplishments for 2013: None.</i>		Source of Funds #1						
			Source of Funds #2						
			Source of Funds #3						



Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed	
SL-3 Sustainability of Suitable Living Environment								
SL-3 (2)	Objective 36: Complete at least 5 drainage improvements for a lower income neighborhood to increase the sustainability of a suitable living environment.	CDBG	Public Facilities Completed	2010	0	0	#DIV/0!	
				2011	1	0	0%	
		Stormwater Utility Revenue		2012	2	0	0%	
				2013	1	0	0%	
		Source of Funds #3		2014	1	2	200%	
		MULTI-YEAR GOAL				5	2	40%
		Source of Funds #1						
		Source of Funds #2						
		Source of Funds #3						
	Specific Annual Objective: One drainage improvements are proposed to be completed in 2013. <i>Accomplishments for 2013: None</i>	Source of Funds #1						
		Source of Funds #2						
		Source of Funds #3						



Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed		
SL-3 Sustainability of Suitable Living Environment									
SL-3 (3)	Objective 37: Complete at least one park and recreational improvement each year over the next five years for the purpose of sustaining a suitable living environment.	CDBG	Parks and Rec. Facilities	2010	1	3	300%		
				2011	1	1	100%		
		City Sales Tax		2012	1	1	100%		
				2013	1	1	100%		
		Source of Funds #3		2014	1	0	0%		
		MULTI-YEAR GOAL					5	6	120%
		Source of Funds #1							
		Source of Funds #2							
		Source of Funds #3							
	Specific Annual Objective: One project proposed for completion in 2013. <i>Accomplishments for 2013: Again Street Park was completed.</i>	Source of Funds #1							
		Source of Funds #2							
		Source of Funds #3							



Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed		
EO-1 Availability/Accessibility of Economic Opportunity									
EO-1 (1)	Objective 38: Provide substance abuse treatment services for an additional 250 persons per year for the purpose of accessing economic opportunities.	CDBG	Persons Benefitting	2010	250	760	304%		
				2011	250	0	0%		
		Source of Funds #2		2012	250	0	0%		
				2013	250	0	0%		
		Source of Funds #3		2014	250	0	0%		
		MULTI-YEAR GOAL				1250	760	61%	
		Source of Funds #1							
		Source of Funds #2							
		Source of Funds #3							
	Specific Annual Objective: For 2013, an additional 250 persons are projected to receive assistance. <i>Accomplishments for 2013: None</i>	Source of Funds #1							
		Source of Funds #2							
		Source of Funds #3							



Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed	
EO-1 Availability/Accessibility of Economic Opportunity								
EO-1 (2)	Objective 39: Expand emergency shelter capacity by at least 40 beds by 2014 for the purpose making economic opportunities available for the homeless. 10 beds should be provided to persons living in families with children.	CDBG	Shelter Beds	2010	5	3	60%	
				2011	9	0	0%	
		ESG		2012	10	40	400%	
				2013	10	40	400%	
		Source of Funds #3		2014	6	40	667%	
		MULTI-YEAR GOAL				40	123	308%
		Source of Funds #1						
		Source of Funds #2						
		Specific Annual Objective: 10 additional Emergency Shelter beds should be created in 2012. Accomplishments for 2013: 40 temporary beds were made available on the coldest nights of the year through the Room at the Inn project.	Source of Funds #3					
			Source of Funds #1					
	Source of Funds #2							
	Source of Funds #3							



Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed	
EO-1 Availability/Accessibility of Economic Opportunity								
EO-1 (3)	Objective 40: Continue to provide matching funding for micro-enterprise programs to assist 10 businesses with five or fewer employees create or retain jobs for the purpose of accessing economic opportunities. Specific Annual Objective: Two businesses are expected to receive assistance in 2013. <i>Accomplishments in 2014: None.</i>	CDBG	Businsses Assisted	2010	2	1	50%	
				2011	2	3	150%	
		SBA		2012	2	2	100%	
				2013	2	1	50%	
		State IDA Tax Credits		2014	2	0	0%	
		MULTI-YEAR GOAL				10	7	70%
		CDBG	Job Created	2010	5		0%	
				2011	5		0%	
		SBA		2012	5		0%	
				2013	5	2	40%	
	Source of Funds #3	2014		5	0	0%		
	MULTI-YEAR GOAL				25	2	8%	
	Source of Funds #1							
	Source of Funds #2							
Source of Funds #3								



Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed		
EO-2 Affordability of Economic Opportunity									
EO-2 (1)	Objective 41: Provide funding to expand or add three additional licensed child care centers to make economic opportunities affordable.	CDBG	Facilities Completed	2010	1	1	100%		
				2011	1	1	100%		
		Source of Funds #2		2012	1	1	100%		
		Source of Funds #3		2013	0	0	#DIV/0!		
				2014	0	0	#DIV/0!		
					MULTI-YEAR GOAL		3	3	100%
		Source of Funds #1							
		Source of Funds #2							
		Source of Funds #3							
	Specific Annual Objective: None.	Source of Funds #1							
		Source of Funds #2							
		Source of Funds #3							



Summary of Specific Annual Objectives

Specific Obj. #	Outcome/Objective Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected Number	Actual Number	Percent Completed		
O-1 Other									
O-1 (5)	Objective 42: Conduct a formal survey of the low to moderate income segment concerning the highest priority barriers to affordable housing.	CDBG	Conduct Survey	2010	0	0	#DIV/0!		
				2011	1	0	0%		
		Source of Funds #2		2012	0	0	#DIV/0!		
				2013	0	1	#DIV/0!		
		Source of Funds #3		2014	0	0	#DIV/0!		
		MULTI-YEAR GOAL					1	1	100%
		Source of Funds #1	Performance Indicator #2				#DIV/0!		
						#DIV/0!			
		Source of Funds #2				#DIV/0!			
						#DIV/0!			
	Specific Annual Objective: No goal was projected for 2014; MU MPA students completed the survey in 2013.	Source of Funds #3				#DIV/0!			
		MULTI-YEAR GOAL					0	#DIV/0!	
		Source of Funds #1	Performance Indicator #3			#DIV/0!			
					#DIV/0!				
		Source of Funds #2			#DIV/0!				
		#DIV/0!							
Source of Funds #3				#DIV/0!					
MULTI-YEAR GOAL						0	#DIV/0!		