



CITY OF COLUMBIA



2015-2019

Community Development Block Grant &  
HOME Investment Partnerships Program

**CONSOLIDATED PLAN**

## The Process

### PR-05 Lead & Responsible Agencies 24 CFR 91.200(b)

**1. Describe agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source**

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
Lead Agency	COLUMBIA	
CDBG Administrator	COLUMBIA	
HOME Administrator	COLUMBIA	

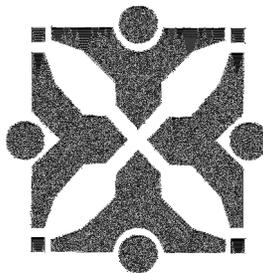
**Table 1 – Responsible Agencies**

### Consolidated Plan Public Contact Information

Randy Cole, Housing Programs Supervisor, City of Columbia

Phone: 573-874-6321

Email: [rcole@gocolumbiamo.com](mailto:rcole@gocolumbiamo.com)



## **PR-10 Consultation - 91.100, 91.200(b), 91.215(i)**

### **1. Introduction**

The City of Columbia consulted with several local services providers, city departments and local organizations while identifying priority needs for the plan. The consultation process primarily consisted of outreach to local organizations through community forums/focus groups.

#### **Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(i)).**

The City of Columbia Community Development Department (CD Department) is responsible for administering CDBG and HOME funds and formulating the Consolidated Plan. The CD Department included the City of Columbia Division of Human Services in the formulation of the Consolidated Plan. The Division of Human Services administers local funding to governmental health, mental health and local service agencies. It also serves as the City's main point of contact for addressing homelessness. The CD Department included the Division of Human Services to reduce duplication of services provided and to maximize utilization of each funding source and ensure coordinated efforts to address community needs. The CD Department also included the CEO of the Columbia Public Housing Authority on the technical team to assist in planning and coordinating efforts to address affordable housing.

The City of Columbia Community Development Department and Division of Human Services are working to combine annual RFP processes into the same web-based reporting system. This will reduce duplicative requirements for agencies requesting funds and increase coordination and performance information sharing between departments. The City is also working with Boone County staff overseeing the children services fund to also coordinate their annual RFP through the same web-based system. These efforts have also resulted in increased communication and coordination between the City's CD Department, Division of Human Services and Boone County Community Services Department.

#### **Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness**

The CD Department held a specific focus group on the issue of homelessness with local service providers that serve the homeless. Local service providers attending the focus group were also members of the Basic Needs Coalition (BNC). The BNC consists of local service providers that assist the homeless population in Columbia. The BNC conducts point in time counts, coordinates Project Homeless Connect and works to align services that assist homeless populations. The CD Department is a member of the BNC and utilized this group for obtaining priority needs for the homeless to include in the plan.

#### **Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards and evaluate outcomes, and develop funding, policies and procedures for the administration of HMIS**

The Missouri Housing Development Commission (MHDC) administers all ESG contracts in Columbia. The City retains the first right of refusal; however MHDC currently contracts directly with local organizations for implementing ESG funding. The City of Columbia works closely with all ESG recipient organizations through the BNC for point in time counts and addressing service gaps to homeless populations.

**2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdictions consultations with housing, social service agencies and other entities**

The City worked with several social service and housing agencies in the development of the consolidated plan. This coordination was completed through the community forums/focus groups and smaller technical teams. Housing providers, social service providers, private housing professionals, mental health professionals, social service agencies, bankers and other local funders were consulted in developing the consolidated plan.



**Table 2 – Agencies, groups, organizations who participated**

<b>1</b>	<b>Agency/Group/Organization</b>	<b>HOUSING AUTHORITY OF THE CITY OF COLUMBIA</b>
	<b>Agency/Group/Organization Type</b>	Housing PHA Services - Housing Service-Fair Housing
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Economic Development Anti-poverty Strategy
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The Columbia Housing Authority was included on the staff technical team that collected and analyzed data, as well as assisted in community outreach. The outcomes will be accurate data on participants served through the housing authority, and coordinated efforts on future affordable housing projects. CHA staff also assisted in significant outreach activities to low income households served through CHA.
<b>2</b>	<b>Agency/Group/Organization</b>	<b>Boone County Council on Aging</b>
	<b>Agency/Group/Organization Type</b>	Housing Services-Elderly Persons Services-Persons with Disabilities
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Anti-poverty Strategy
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	This organization provides services to low income elderly households. The agency attended community forums/focus groups pertaining to affordable housing. The agency was also consulted on aligning services provided with Services for Independent Living and ensuring CDBG funds are used most effectively.
<b>3</b>	<b>Agency/Group/Organization</b>	<b>BOONE COUNTY GROUP HOMES AND FAMILY SUPPORT</b>
	<b>Agency/Group/Organization Type</b>	Housing Services-Persons with Disabilities Services-Health
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment

	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Boone County Group Homes was consulted direct consultation as well as through the consolidated plan community forums/focus groups. Information received pertained to agency facility/housing needs. This consultation assisted the CD Department with planning and developing community facility goals.
<b>4</b>	<b>Agency/Group/Organization</b>	<b>CENTRAL MISSOURI COMMUNITY ACTION</b>
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-homeless Services-Health Services-Education Services-Employment Child Welfare Agency Regional organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Non-Homeless Special Needs Economic Development Market Analysis Anti-poverty Strategy
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	CMCA was consulted through involvement at several community forums/focus groups. CMCA is Columbia's local community action agency implementing several federal programs addressing poverty. CMCA also serves Columbia as a Community Housing Development Organization. The anticipated outcomes of the consultation include identifying affordable housing needs and how to most effectively utilize CDBG and HOME CHDO funding.
<b>5</b>	<b>Agency/Group/Organization</b>	<b>Family Health Center Boone County</b>
	<b>Agency/Group/Organization Type</b>	Services-Health Health Agency
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs Anti-poverty Strategy
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The Agency was consulted through in person conversation to assist in identifying future facility needs. The anticipated outcome includes assistance in the City identifying community facility needs and goals for the 2015-2019 plan.

<b>6</b>	<b>Agency/Group/Organization</b>	<b>Centro Latino De Salud, Educacion y Cultura</b>
	<b>Agency/Group/Organization Type</b>	Services-Health Services-Education Service-Fair Housing
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs Economic Development Anti-poverty Strategy
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The organization was consulted through attendance at community forums/focus groups, as well as direct survey of populations the organization serves. The organization serves several households where English is not the primary language spoken.
<b>7</b>	<b>Agency/Group/Organization</b>	<b>JOB POINT</b>
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Employment
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Non-Homeless Special Needs Economic Development Anti-poverty Strategy
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Job Point was consulted through participation in several community forums/focus groups. The anticipated outcome of Job Point's participation included additional information regarding economic development and working with low income minority populations. Job Point also serves as a local Community Housing Development Organization and provided significant input in how Columbia can utilize low income minority youth in affordable housing projects.
<b>8</b>	<b>Agency/Group/Organization</b>	<b>PHOENIX PROGRAMS</b>
	<b>Agency/Group/Organization Type</b>	Services-Health Health Agency
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Non-Homeless Special Needs
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The organization was consulted through community forums/focus groups. The anticipated outcomes include identifying community facility needs and goals for 2015 through 2019.
<b>9</b>	<b>Agency/Group/Organization</b>	<b>RAINBOW HOUSE</b>
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Children Services-homeless Child Welfare Agency

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Families with children
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The organization was consulted through community forums/focus groups. The anticipated outcome of the consultation include additional homeless youth needs identified for Columbia. The consultation also assisted with identifying needs and goals for community facilities from 2015 through 2019.
<b>10</b>	<b>Agency/Group/Organization</b>	<b>Reality House</b>
	<b>Agency/Group/Organization Type</b>	Housing Services-homeless Services-Employment
	<b>What section of the Plan was addressed by Consultation?</b>	Homelessness Strategy Homeless Needs - Chronically homeless
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The organization was consulted through community forums/focus groups. The anticipated outcomes of the consultation include assistance with determining goals to address homelessness, as well as assistance identifying community facility needs and goals for 2015-2019.
<b>11</b>	<b>Agency/Group/Organization</b>	<b>SERVICES FOR INDEPENDENT LIVING</b>
	<b>Agency/Group/Organization Type</b>	Services-Persons with Disabilities
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Non-Homeless Special Needs Anti-poverty Strategy
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The agency was consulted through attendance at community forums/focus groups. The anticipated outcome of the consultation is greater coordination between service providers serving persons with disabilities and assistance in developing goals targeted towards assisting persons with disabilities. Consultation also provided input to develop universal design targets for new housing constructed with CDBG and/or HOME funds.
<b>12</b>	<b>Agency/Group/Organization</b>	<b>SHOW-ME CENTRAL HABITAT FOR HUMANITY</b>
	<b>Agency/Group/Organization Type</b>	Housing
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Show-Me Central Habitat for Humanity was consulted through a focus group held specifically for Community Housing Development Organizations (CHDO). The purpose of the focus group was to obtain feedback on how the City can most effectively utilize CHDO funding. The outcome resulted in additional info pertaining to ensuring compliance with CHDO funding requirements.

<b>13</b>	<b>Agency/Group/Organization</b>	<b>Boone County</b>
	<b>Agency/Group/Organization Type</b>	Services-Children Other government - County
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The organization was consulted through community forums/focus groups and through direct conversations as a part of a working team. The anticipated outcomes will be local funding sources utilizing the same web-based reporting system for annual RFP processes, which will reduce duplicate reporting required from agencies and increase information sharing between local funding organizations.
<b>14</b>	<b>Agency/Group/Organization</b>	<b>Mills Properties</b>
	<b>Agency/Group/Organization Type</b>	Housing Property Manager
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The organization was consulted through a fair housing focus group. The outcome of the consultation includes input on education needs of local landlords and tenants.
<b>15</b>	<b>Agency/Group/Organization</b>	<b>Refugee and Immigration Services</b>
	<b>Agency/Group/Organization Type</b>	Housing Service-Fair Housing
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The agency was consulted through a fair housing focus group. The outcome of the consultation was additional input of needs of immigrants and refugees pertaining to housing and employment.
<b>16</b>	<b>Agency/Group/Organization</b>	<b>Boone County National Bank</b>
	<b>Agency/Group/Organization Type</b>	Business and Civic Leaders Private Sector Banking / Financing
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment

	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The organization was consulted through attendance at community forums/focus groups, as well as direct conversations. An employee of Boone County National Bank serves on the city's loan and grant committee providing oversight to CDBG and HOME loans. Loan and Grant committee members also serve as a resource to city staff regarding industry best practices. The anticipated outcome of the consultation includes additional input from the banking industry on best practices for managing a loan portfolio and underwriting new projects.
<b>17</b>	<b>Agency/Group/Organization</b>	<b>True North</b>
	<b>Agency/Group/Organization Type</b>	Housing Services-Victims of Domestic Violence Services-homeless Services - Victims
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Strategy Homeless Needs - Families with children
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The organization was consulted through community forums/focus groups. The anticipated outcome of the consultation and areas of improved coordination include identification of facility goals and strategies to assist persons experiencing domestic violence.
<b>18</b>	<b>Agency/Group/Organization</b>	<b>MISSOURI ASSOCIATION FOR SOCIAL WELFARE</b>
	<b>Agency/Group/Organization Type</b>	Services-Persons with Disabilities Service-Fair Housing
	<b>What section of the Plan was addressed by Consultation?</b>	Homelessness Strategy Non-Homeless Special Needs Economic Development
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The organization was consulted through community forums/focus groups, as well as through direct conversations. The result of the consultation includes additional input impacting the level of universal design goals to be included in the construction of new housing.
<b>19</b>	<b>Agency/Group/Organization</b>	<b>REDI</b>
	<b>Agency/Group/Organization Type</b>	Regional organization Business and Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Economic Development Market Analysis Anti-poverty Strategy

	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The organization was consulted by including its Director on the staff technical team. The outcomes and improved coordination, due to the consultation, include potential expansion of the micro-loan program with more attractive loan terms for participants.
20	<b>Agency/Group/Organization</b>	<b>Columbia Public Schools</b>
	<b>Agency/Group/Organization Type</b>	Services-Children Other government - Local
	<b>What section of the Plan was addressed by Consultation?</b>	Economic Development Anti-poverty Strategy
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The organization was consulted through community forums/focus groups. Employees involved with adult education as well as education of at-risk youth attended the economic development focus group. The result of this consultation includes identification job training for youth as a part of the city's five year goals.
21	<b>Agency/Group/Organization</b>	<b>Byndom, Stanton &amp; Associates</b>
	<b>Agency/Group/Organization Type</b>	Civic Leaders Business and Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs Economic Development Market Analysis Anti-poverty Strategy
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The organization was consulted through public forums/focus groups, as well as through direct conversations. The outcomes included additional public input regarding perspectives of central city neighborhoods and low income minority populations.
22	<b>Agency/Group/Organization</b>	<b>Columbia Apartment Association</b>
	<b>Agency/Group/Organization Type</b>	Housing Business Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The organization was consulted through community forums/focus groups. The anticipated outcome of the consultation includes additional outreach to local landlords regarding fair housing education.
23	<b>Agency/Group/Organization</b>	<b>In2Action</b>
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Employment Housing and Services-Ex-offenders

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Economic Development Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The agency was consulted through community forums/focus groups and direct conversations. The result of the consultation is the inclusion of facilities for ex-offenders in the 5 year community facility goals.
<b>24</b>	<b>Agency/Group/Organization</b>	<b>Heart of Missouri United Way</b>
	<b>Agency/Group/Organization Type</b>	Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Victims of Domestic Violence Services-Health Services-Education Services-Employment Foundation
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Strategy Homeless Needs - Families with children Economic Development Market Analysis Anti-poverty Strategy
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The organization was consulted through community forums/focus groups and direct conversations within a smaller working group. The outcomes of the consultation include increased coordination between local funding sources to maximize impact and coordination of local funds.
<b>25</b>	<b>Agency/Group/Organization</b>	<b>Mid-MO Legal Services</b>
	<b>Agency/Group/Organization Type</b>	Services - Housing Services-Persons with Disabilities Service-Fair Housing
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Strategy Anti-poverty Strategy
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The organization was consulted through community forums/focus groups. The outcomes of the consultation include greater input from the agency on fair housing concerns of low income populations.

26	<b>Agency/Group/Organization</b>	<b>Columbia Center for Urban Agriculture</b>
	<b>Agency/Group/Organization Type</b>	Services-Health Urban agriculture
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs Market Analysis
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The organization was consulted through community forums/focus groups. The outcome of the consultation includes additional streetscaping in public infrastructures as feasible.
27	<b>Agency/Group/Organization</b>	<b>Voluntary Action Center</b>
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Elderly Persons Services-Persons with Disabilities Services-homeless
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs Economic Development Anti-poverty Strategy
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The organization was consulted through community forums/focus groups. The outcome from the consultation included additional input from a service organization regarding community needs.
28	<b>Agency/Group/Organization</b>	<b>Columbia Interfaith Resource Center (CIRC)</b>
	<b>Agency/Group/Organization Type</b>	Services-homeless
	<b>What section of the Plan was addressed by Consultation?</b>	Homelessness Strategy Homeless Needs - Chronically homeless Homelessness Needs - Veterans
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The organization was consulted through a focus group pertaining to homelessness. The outcome of the consultation resulted in identifying priority needs and goals pertaining to homelessness. Construction, renovation or expansion of facilities that serve homeless populations is a five goal in the consolidated plan.
29	<b>Agency/Group/Organization</b>	New Horizons
	<b>Agency/Group/Organization Type</b>	Services - Housing Services-Persons with Disabilities

	<b>What section of the Plan was addressed by Consultation?</b>	Homelessness Strategy Homeless Needs - Chronically homeless Homelessness Needs - Veterans
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The organization was consulted through a focus group pertaining to homelessness. The outcome of the consultation included identification of priority needs and goals pertaining to homelessness.
<b>30</b>	<b>Agency/Group/Organization</b>	<b>Welcome Home</b>
	<b>Agency/Group/Organization Type</b>	Services-homeless
	<b>What section of the Plan was addressed by Consultation?</b>	Homelessness Strategy Homeless Needs - Chronically homeless Homelessness Needs - Veterans
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The organization was consulted through community forums/focus groups. The result of the consultation includes additional homeless veteran needs identified.
<b>31</b>	<b>Agency/Group/Organization</b>	<b>University of Missouri Columbia Law School</b>
	<b>Agency/Group/Organization Type</b>	Services-Education Other government - State Higher Education
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Non-Homeless Special Needs
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The organization was consulted through community forums/focus groups. The organization also provided the City with fair housing testing services, including a report summarizing the results. The outcomes of the consultation include specific data that will guide fair housing education topics to be covered with landlords and tenants.
<b>32</b>	<b>Agency/Group/Organization</b>	<b>Harry S. Truman Memorial Veterans Hospital</b>
	<b>Agency/Group/Organization Type</b>	Services-Health Publicly Funded Institution/System of Care Other government - Federal
	<b>What section of the Plan was addressed by Consultation?</b>	Homelessness Strategy Homeless Needs - Chronically homeless Homelessness Needs - Veterans
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The organization was consulted through community forums/focus groups. The outcome and improved coordination resulting from the consultation includes coordinated efforts to expand services and housing available for homeless veterans.

**Identify any Agency Types not consulted and provide rationale for not consulting**

NA.

**Other local/regional/state/federal planning efforts considered when preparing the Plan**

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Missouri Housing Development Commission	MHDC oversees ESG funding granted to local agencies. The City of Columbia works with each of the ESG grantees through the Basic Needs Coalition to coordinate services for homeless populations.
Comprehensive Plan	Community Development Department	The Consolidated Plan will address several goals, objectives and action items of the City's Comprehensive Plan including the following:-Encourage universal design and practices for aging in place.-Promote construction of affordable housing.- Promote home ownership and affordable housing options, and encourage integrated residential densification via flexibility and dwelling unit options.
Boone County Children Services Fund	Boone County	The City of Columbia has included language in its CDBG and HOME funding policy to avoid duplication of efforts between City funding and Boone County Children Services funding. This is an effort to maximize effectiveness of both funding sources.

**Table 3 – Other local / regional / federal planning efforts**

**Describe cooperation and coordination with other public entities, including the State and any adjacent units of general local government, in the implementation of the Consolidated Plan (91.215(l))**

The City works in close coordination with the Boone County Community Services Department to coordinate annual RFP processes and funding efforts. Main goals have been to ensure efforts are not duplicative and to implement and community web based system for agencies to apply to various local funding processes.

## PR-15 Citizen Participation

### 1. Summary of citizen participation process/Efforts made to broaden citizen participation

#### Summarize citizen participation process and how it impacted goal-setting

The citizen participation process served as the basis for identifying priority needs, which directly guided goal-setting. All goals were set based upon priority needs identified by the public. The City of Columbia's citizen participation process and consultation process in drafting the plan included eight community forums/focus groups, five public hearings and five citizen surveys. There will be 2 additional public hearings for receiving comments and approving the plan. A summary of each of the methods for receiving public input include the following:

5. Community Forums/Focus Groups: The City of Columbia held a Neighborhood Congress meeting to kick-off the public input process for formulation of the consolidated plan. The Neighborhood Congress provided data to the audience pertaining to eligible uses of CDBG and HOME funds, past uses of CDBG and HOME funds, American Community Survey data provided through the Econ Planning Suite, census data and an explanation of formulating the consolidated plan. Participants of the Neighborhood Congress were able to provide real time feedback identifying priority needs through the use of hand held devices. The event included approximately 100 participants. The City of Columbia held seven additional individual focus groups on a variety of community development needs including fair housing, affordable housing, neighborhood needs (infrastructure), homelessness, CHDO funding, community facilities, and economic development. Each focus group followed the same format of beginning the meeting with community data, followed by a facilitated discussion to identify specific community needs related to the topic of discussion. Focus group meetings also included a prioritization of those needs by group participants. The Neighborhood Congress and each of the focus groups were facilitated by the University of Missouri-Extension.
6. Public Hearings: The City held five public hearings through the Community Development Commission to obtain further public input to inform the consolidated plan. The five public hearings summarized priority needs data obtained through the public forums/focus groups. Commissioners were provided time to ask clarifying questions, accept further public comment and approved the priority needs identified through the public forums/focus groups.
7. Citizen surveys: The City conducted one larger general survey to determine funding category priorities including, economic development, fair housing, affordable housing, neighborhood needs (infrastructure) and community facilities. The biggest change from years past included a need for greater emphasis on economic development. There were four additional surveys to obtain more specific feedback on priorities within each funding category. The additional individual surveys were done in conjunction with the individual focus groups.

The City of Columbia conducted a significant level of marketing and community outreach to involve citizens in the process, including the following:

- 1,080 television ads
- 45 radio ads
- 7 press releases
- Outreach to 75 neighborhood associations

- 5 newspaper ads
- 2 radio show appearances
- Listserve notices to 207 organizations and individuals
- Mailing notices to 700 public housing residents
- Facebook ads read by 3,092 people
- Outreach to 9 central city churches

Outreach and marketing efforts resulted in 189 focus group attendees and 182 survey responses. All priority needs in the plan were identified and prioritized by the public involved in each of the processes.

### Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received
1	Public Meeting	Persons with disabilities  Housing Providers and Fair Housing Advocates	The fair housing focus group consisted of 20 attendees from local service organization and housing providers.	Lack of outreach to educate about rights. Quality affordable housing. Higher housing costs/ lower incomes. Lack of 1 bedroom housing. Lack of accessible housing and Universal Design. Need for homeownership education and basic financial education. Predatory landlords. Lack of affordable physically accessible housing including transportation. Student housing boom impact on affordable housing. Lack of accessibility and access to other amenities such as transportation. Predatory lending that hurts credit scores (predatory lending, pay day loans. Racial discrimination. Discrimination. Bad rental history, bad credit and expensive deposit. Ability to co-op. Lack of landlord willingness to accept Section 8.
2	Public Hearing	Non-targeted/broad community	A public hearing was held at a City Council meeting to approve the citizen participation plan for obtaining input to inform the 2015-2019 consolidated plan.	No comments were received. Council approved the plan.

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received
3	Public Meeting	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Spanish</p> <p>Persons with disabilities</p> <p>Residents of Public and Assisted Housing</p>	<p>The City of Columbia held a Neighborhood Congress community forum to provide information on the consolidated plan process and obtain input from the public. There were 100 persons in attendance.</p>	<p>Preservation of existing housing, Assistance for repairs, Increased Homeownership, Universal Design, Energy Efficient Housing, 1 bedroom units, accessible, Universal Design, Affordable housing near public transportation, Rent to own opportunities, Accessory dwelling units, Prevention Loss of owner-occupied by dilapidated, Energy efficient rental housing, Lack of transitional housing, Lack of quality homes, Lack of Single family housing, Resources to resolve title issues, Incentives for good landlords, Disincentives for bad landlords. Recruit light manufacturing companies, Collaboration employer service providers, Opportunities for released prisoners, Job training and apprenticeships for youth, trade skills, Job Training, Job Fairs for low-income and mid-life unemployed, Scholarships for training, Community Partnerships instruction for persons at risk, Job Training and Math Skills, Match training to jobs, Local food production opportunities, Development of small business, job opportunities for hard to employ, Locally owned businesses, Opportunities for non-grads, Reduction in crime, Young and old people with special needs, Job training, soft skills, Public Bank Micro lending, Entrepreneurial training, Money credit, Mental health facility, Training center for youth, Re-entry housing for prisoners Transitional housing for re-entry, Youth Centers Transitional housing. Homeless Shelter, Animal shelter, *ineligible*Transitional housing for homeless Rehabilitation living facility, Homeless drop-in center, Food Hub for farmers and distributors, Youth Centers/Recreation, Severely mentally ill facility, International Community Center, not for students, Drop-in center for at risk youth, Violence prevention center and conflict resolution center, Homeless youth campus, Transitional housing for families, Mental health, Neighborhood Needs Trees along streets/streetscape, nuts &amp; fruit, New Sidewalks, Repair cross walks, Neighborhood Connectivity, trails, sidewalks, mass transit, Removal of dilapidated houses, Sidewalk repairs/close gaps, Sidewalks on main roads, Neighborhood communication, web pages FB pages, education, Neighborhood planning, Transportation, Speed bumps-traffic calming, Heritage tree designation, Common areas in new development, Fire hydrant, Sidewalk repair, Lighting, Storm water issues, Neighborhood watch, Sidewalks on neighborhood streets, Sidewalks to schools, repair gaps, Sanitary sewer improvements, Small business planning in areas outside immediate downtown, Business loop area, Urban gardening (1)Rain gardens/barrels/guttering</p>

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received
4	Public Meeting	Non-targeted/broad community  Residents of Public and Assisted Housing	The affordable housing focus group had 17 attendees.	A prioritized list of affordable housing needs identified by attendees includes the following: Protection of existing housing vs development pressure (zoning/construction codes). (9) Housing stock in safe/any neighborhoods. (9)1 bedroom units. (7)Resources for energy efficiency for property owners (landlords). (6) Access to public transportation. (6)Quality of housing stock. (6)Energy efficiency/design standards. (5) Crime deters investment. (5)Accessibility-Universal design. (5)Support programs to keep/upgrade housing. (4) Restoration of existing housing. (4)Transitional housing. (4)Recovery/transitional housing. (3)Improve homeownership support opportunities. (2)Incentives to rent to low income renters. (1)
5	Public Meeting	Community Housing Development Organizations	The Community Housing Development Organization (CHDO) focus group was attended by 3 local organizations that have recently qualified as a CHDO.	A summary of priority CHDO needs identified by the group includes the following: Increase CHDO funding. HERS rater, CHDO cooperation, bulk discount, eliminates competition. Approach to funding distribution, priority areas. Challenge of UD, Environmental Review. Affordable Lots, City acquisition of property, challenging market. Housing Trust.
6	Public Meeting	Local Service Providers	The Community Facilities Focus Group meeting was attended by local non-profit service providing agencies. The purpose of the meeting was to identify facility needs and CDBG application training needs for local organizations.	A prioritized list of the facility needs identified by attendees includes the following: Great Circle: youth services, transitional housing for homeless youth; Boone County Family Resources: services for people with disabilities; Reality House Programs, Inc.: transitional housing; Columbia Housing Authority: youth services; In2action: transitional housing; Rainbow House: youth services, homeless shelter, transitional housing, homeless youth
7	Public Meeting	Minorities  Local Business Leaders	The Economic Development Focus Group meeting was attended by 10 people.	A prioritized list of economic development needs identified by attendees includes the following: Microloans and entrepreneurship, Entrepreneurial fairs, Youth Centers: bus pick up at school, take to career center (tutoring, counseling, mentoring, etc). Job Training. Storm sewers. Knowledge of existing programs, Career exploration course, Overall understanding of current skill sets in Columbia. GED retraining. Public restrooms in downtown area. Job fairs/ in depth on occupations, Know what big picture is in the central City. Assistance for GED testing. Transporting children of prisoners to visit parents. Intake process is critical to programs.

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received
8	Public Meeting	Non-targeted/broad community	The Neighborhood Needs Focus Group was attended by 7 people.	A prioritized list of neighborhood needs identified by attendees includes the following: Overnight shelter/homeless. Higher density bus shelters in key points. CDBG support Como Connect. Transportation for low-mod inc. people. Money for day center/homelessness. Planning projects in HUD elig. area & % of non-CDBG funding. Facilities money for day center. Acquisition/demolition of dilapidated properties. Housing trust on cleared properties. Pedestrian islands Sexton/Providence, Forest/Prov, crossing Prov/Vandiver. Bus shelters. Wet shelter. Concerned Blind Boone home set up to fail. Bring sidewalks up to date & standards.
9	Public Meeting	Service providers serving the homeless	The Homelessness Focus Group was attended by 20 persons representing 17 local agencies that serve the homeless.	A prioritized list of homelessness needs identified by attendees includes the following: Affordable housing units. Transitional shelter. Shelter, emergency, transitional single families, veterans, disabilities Youth. Community awareness. Emergency mental health assessment with housing and supportive services. More versatility in emergency shelter beds, et or damp shelters. Develop transition plans. Shelter for offenders. Funding, capital and operational. Employment. Support/advocates, training. Policy changes at emergency shelters. Increase in affordable housing vouchers and rental assistance. Day warming centers.
10	Public Hearing	Non-targeted/broad community	The Community Development Commission held a hearing to approve fair housing needs and strategies identified by the fair housing focus group and review the analysis to impediments to fair housing document. Two members from the public representing the Universal Design Coalition attended the public hearing.	Don Love and Troy Balthazor of the Universal Design Coalition provided a presentation informing the Commission and advocating for the inclusion of universal design in projects funded with CDBG or HOME funds.
11	Public Hearing	Non-targeted/broad community	The CDC held a public hearing regarding affordable housing needs. The CEO of the Columbia Public Housing Authority was the one member of the public in attendance.	Phil Steinhaus of the Columbia Housing Authority explained all of the affordable housing efforts that the Columbia Housing Authority is planning to undertake in the coming years.

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received
12	Public Hearing	Non-targeted/broad community	The Community Development Commission held a public hearing pertaining to economic development needs. The Executive Director of Job Point was the one member of the public in attendance.	Jim Loveless of Job Point explained Job Point's training programs and the impact they have on the community and low income minority youth.
13	Public Hearing	Non-targeted/broad community	The Community Development Commission held a public hearing for neighborhood needs, community facility needs and homelessness needs. No members of the public attended.	The Community Development Commission approved all of the needs identified through the public forums/focus groups and recognized that the low attendance was due to the amount of public involvement already completed.

**Table 4 – Citizen Participation Outreach**